COUNTY OF

SAN BERNARDINO

2010–11
ADOPTED BUDGET

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

San Bernardino County

California

For the Fiscal Year Beginning

July 1, 2009

President

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to San Bernardino County, California for the Annual Budget beginning July 1, 2009. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

County of San Bernardino

Message from the County Administrative Officer 1
County Profile 9
County Budget Overview 15
County Budget Summary 27
Discretionary General Funding 49
Long Term Debt 77
Summary Related Laws, Policies, and Procedures 85

Administration

Administration Summary 93
Board of Supervisors Summary 94
Board of Supervisors 95
Priority Policy Needs 97
Clerk of the Board of Supervisors 99
County Administrative Office 102
Litigation 106
Capital Facilities Leases 108
Disaster Recovery Fund 112
County Counsel 114
Fleet Management Summary 117
Garage 118
Motor Pool 120
Human Resources Summary 122
Human Resources 124
The Center for Employee Health and Wellness 126
Unemployment Insurance 128
Commuter Services 130
Employee Benefits and Services 132
Information Services Summary 134
Application Development 136
Computer Operations 138
Telecommunication Services 140
800 Megahertz – Rebanding Project 143
Purchasing Summary 145
Purchasing 147
Printing Services 149
Surplus Property and Storage Operations 151
Mail/Courier Services 153
Risk Management Summary 155
Operations 157
Insurance Programs 159
Local Agency Formation Commission 161
County Schools 163

Economic Development Agency
Economic Development Agency Summary 165
Economic Development Agency 166
Economic Development 168
San Bernardino Valley Enterprise Zone 172
Community Development and Housing 174
Workforce Development 177

Fiscal Group
Fiscal Group Summary 181
Assessor 182
Auditor-Controller/Recorder/Treasurer/Tax Collector Summary 185
Auditor-Controller-Recorder/Treasurer/Tax Collector 187
Systems Development 190
Vital Records 192
Recorder Records 194
Electronic Recording 196
Social Security Number Truncation 198
Redemption Maintenance 200

Arrowhead Regional Medical Center
Arrowhead Regional Medical Center Summary 203
Arrowhead Regional Medical Center 204
Medical Center Lease Payments 210
Tobacco Tax Funds 212

Human Services
Human Services Summary 215
Human Services 216
Health Administration Summary 218
Health Administration 219
Master Settlement Agreement 223
Behavioral Health Summary 225
Behavioral Health 227
Mental Health Services Act 230
Driving Under the Influence Programs 234
Block Grant Carryover Program 236
Court Alcohol and Drug Program 238
Public Health Summary 240
Public Health 242
California Children's Services 245
Indigent Ambulance 248
Bio-Terrorism Preparedness 250
H1N1 Preparedness 252
Tobacco Use Reduction Now 254
Vital Statistics State Fees 256
Vector Control Assessments 258
Human Services Administrative Claim 260
Aging and Adult Services Summary 271
Aging and Adult Services 273
Public Guardian-Conservator 276
Child Support Services 278
Human Services
Domestic Violence/Child Abuse Services 282
Entitlement Payments (Childcare) 284
Out-of-Home Child Care 286
Aid to Adoptive Children 288
AFDC – Foster Care 290
Refugee Cash Assistance 292
Cash Assistance for Immigrants 294
CalWORKS – All Other Families 296

Kinship Guardianship Assistance Program (Kin-Gap).....298
Seriously Emotionally Disturbed 300
CalWORKs – 2 Parent Families 302
Aid to Indigents (General Relief).....304
Wraparound Reinvestment Fund.....306
Preschool Services 308
Veterans Affairs 312

Law and Justice Group

Law and Justice Group Summary 315
County Trial Courts Summary 316
Drug Court Programs.....317
Grand Jury 319
Indigent Defense Program.....321
Court Facilities/Judicial Benefits 323
Court Facilities Payments 325
Trial Court Funding – Maintenance of Effort (MOE) 327
Courthouse Seismic Surcharge 329
Alternate Dispute Resolution 331
Registration Fees.....333
District Attorney Summary 335
Criminal Prosecution.....337
Real Estate Fraud Prosecution.....340
Auto Insurance Fraud Prosecution 342
Workers' Compensation Insurance Fraud Prosecution 344
Specialized Prosecutions.....346
Vehicle Fees – Auto Theft.....348
State Asset Forfeitures 350
Federal Asset Forfeitures.....352
Law and Justice Group Administration Summary.....354
Law and Justice Group Administration 355
2007 Justice Assistance Grant 357
2009 Justice Assistance Grant 359
2009 Recovery Act Justice Assistance Grant.....361
Southwest Border Prosecution Initiative 363
Probation Summary 365
Administration, Corrections and Detention 367
Court-Ordered Placements.....370
Juvenile Justice Grant Program 372
Juvenile Justice Grant Program Special Revenue Fund 374
Asset Forfeiture 15% 376
State Seized Assets.....378
Public Defender 380
Sheriff-Coroner/Public Administrator Summary.....384
Sheriff-Coroner/Public Administrator 386
Contract Training 389
Public Gatherings.....391
Aviation 393
IRNET Federal 395
IRNET State.....397
Federal Seized Assets (DOJ) 399
Federal Seized Assets (Treasury) 401
State Seized Assets.....403
Auto Theft Task Force 405
Search and Rescue 407
CAL-ID Program 409

Capital Projects Fund....411
Court Services Auto....413
Court Services Tech....415
Local Detention Facility Revenue....417

Operations and Community Services

Operations and Community Services Summary....419
Agriculture/Weights and Measures Summary....421
Agriculture/Weights and Measures....423
California Grazing....425
Airports Summary....427
Airports....429
Chino Airport Commercial Hangars....431
Chino Airport Incentive Fund....433
Airports Capital Improvement Program....435
Architecture and Engineering....437
County Library....440
County Museum Summary....445
County Museum....446
Museum Store....449
Facilities Management Summary....451
Facilities Management....452
Utilities....454
Land Use Services Summary....456
Administration....458
Planning....460
Building and Safety....462
Code Enforcement....464
Fire Hazard Abatement....467
Public Works Summary....470
Surveyor....472
Survey Monument Preservation....475
Transportation
Road Operations....477
Measure I Program....482
High Desert Corridor Project....485
Facilities Development Plans....487
Regional Development Mitigation Plan....489
Solid Waste Management
Operations....491
Site Closure and Maintenance....495
Site Enhancement, Expansion and Acquisition....497
Environmental Fund....499
Environmental Mitigation Fund....501
Closure and Post-Closure Maintenance....503
Real Estate Services Summary....505
Real Estate Services....507
Rents and Leases....509
Courts Property Management....511
Chino Agricultural Preserve....513
Regional Parks Summary....515
Regional Parks....517
County Trails System....520
Proposition 40 Projects....522
San Manuel Amphitheater....524
Amphitheater Improvements at Glen Helen....526

Park Maintenance and Development....528
Calico Ghost Town Marketing Services....530
Off-Highway Vehicle License Fee....532
Snack Bars....534
Active Outdoors....536
Registrar of Voters....538
Special Districts
Fish and Game Commission....541

Capital Improvement Program
Capital Improvement Program Summary....543
Capital Improvement Program....544

Appendices
Appendix A – Budget by Group/Agency....585
Appendix B – Change in Fund Balance....595
Appendix C – Budget Unit Listing....597
Appendix D – Budget Book Definitions....605
Appendix E – Budget Book Acronyms....611
Appendix F – Financial Schedules....616

Gregory C. Devereaux
County Administrative Officer

COUNTY OF
SAN BERNARDINO

County Administrative Office
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BOARD OF SUPERVISORS

Brad Mitzelfelt ..... *First District*
Paul Biane ..... *Second District*
Neil Derry ..... *Third District*
Gary C. Ovitt, Chair ..... *Fourth District*
Josie Gonzales, Vice Chair ..... *Fifth District*

September 22, 2010

I am hereby submitting the 2010-11 budget which was adopted on June 28, 2010. Despite these economic times, the county has a balanced budget totaling $3.8 billion. The budget does not include one-time monies to fund ongoing costs and does not rely on the use of county reserves for ongoing operations. Although the budget is balanced, the county has fiscal challenges to resolve, discussed later in this message.

Additionally, as of this writing, the State Budget for 2010-11 has not been adopted.

Other than those departments in which caseloads and funding have increased due to the current economic downturn, most departments, including law and justice departments and the Board of Supervisors, have already been managing shrinking budgets. Impending revenue reductions and increased costs, driven by contractual obligations, will require more tough choices to be made to further reduce ongoing expenditures.

The 2009-10 budget was developed with $80.2 million of reductions in discretionary general funding. Discretionary general funding is the amount contributed by the county general fund from its discretionary revenue sources to fund the activities of a department. The 2010-11 budget was developed with additional reductions of $89.4 million in discretionary general funding. It is expected that this pressure on discretionary general funding will continue over the next five years due to increased costs for contractual obligations such as salaries, retirement, and health care benefits; and little revenue growth.

For 2010-11, measures to close the $89.4 million gap include ones that have no departmental impact such as: debt savings, reduced obligations to the Courts, use of additional available revenue, deferred salary increases to general employees and attorneys, and other program and funding changes. Measures that have departmental impacts are reduced allocation of discretionary general funding, department specific savings, the retirement incentive program, programmed salary savings, and absorbing salary increases for Safety Employee Benefit Association (SEBA) represented employees, as well as all employee related health costs. Discretionary general funding allocations are being reduced for all departments, with some non-law and justice departments facing reductions of up to 40%.

The largest cost reduction measure for 2010-11 is concessions related to formerly negotiated salary increases. All labor unions, except for SEBA, agreed to forego increases, resulting in an estimated savings of $14.5 million. Those departments affected by 2010-11 salary increases were required to fund the costs within existing budget allocations, resulting in the elimination of 70 positions; of which 24 positions are currently filled.

The 2010-11 budget includes 482 general fund positions slated for deletion, most of which are the result of continued program specific funding reductions, and of these, 109 positions are currently filled. It is county practice to try to place the 109 incumbents in vacant budgeted positions for which they qualify.

THE BUDGET IN BRIEF

This budget book presents the general fund, restricted funds, special revenue funds, capital project funds, internal service funds and enterprise funds of the county. The total spending authority for these funds in 2010-11 is $3.8 billion. The general fund spending authority totals $2.3 billion and is funded by countywide discretionary revenues (primarily property taxes), departmental revenues, the use of reserves solely to defease debt, and the beginning fund balance of the General Fund. Of this $2.3 billion, only $657.2 million is truly discretionary.

SPENDING AUTHORITY (In Millions)

	2009-10 Revised Budget as of 6/30/10	2010-11 Adopted Budget as of 7/1/10	Change
General Fund	$ 2,139.3	$ 2,276.4	$ 137.1
Restricted Funds	48.4	51.5	3.1
Capital Project Funds	177.0	122.9	(54.1)
Special Revenue Funds	427.8	623.5	195.7
Enterprise Funds	553.9	612.3	58.4
Internal Service Funds	158.6	159.7	1.1
	$ 3,505.0	$ 3,846.3	$ 341.3

Last fiscal year the budget was reduced to reflect unaudited actual spending, as shown in the 2009-10 revised budget. In 2010-11, the $137.1 million increase in spending authority for the general fund is primarily due to an additional $125.4 million in Human Services and Human Services subsistence budget units as a result of rapid caseload increases. These funding increases are used to provide services that benefit the health and well-being of county citizens. Significant increases of $195.7 million in special revenue funds are primarily the result of GASB 54, which requires that all expenditures related to services funded by a special revenue fund be accounted for within the fund. Significant increases of $58.4 million in enterprise funds are primarily due to budgeting unrestricted net assets in the contingency appropriation for the Solid Waste Management budget unit.

Budgeted staffing for these funds in 2010-11 is 19,325, a total decrease of 350 positions from the 2009-10 revised budget as of June 30, 2010. General Fund staffing has been reduced by 482 positions primarily due to the decline in countywide discretionary revenues. The majority of these reductions are vacant with only 109 positions filled. The staffing in all other funds has been increased by 132 positions primarily due to the shift of positions from the general fund to other funds to satisfy GASB 54 requirements.

BUDGETED STAFFING

	2009-10 Revised Budget as of 6/30/10	2010-11 Adopted Budget as of 7/1/10	Change
General Fund	13,811	13,329	(482)
Other Funds	5,864	5,996	132
	19,675	19,325	(350)

2010-11 HIGHLIGHTS

Health

- The three county health departments: Arrowhead Regional Medical Center (ARMC), Department of Public Health, and Department of Behavioral Health, are focused on the concept of "co-location", whereby they are centrally located and easily accessed in one building in order to provide a one-stop venue for county health services. These services would include primary care from ARMC, comprehensive out-patient mental health services from the Department of Behavioral Health, and immunizations and other key Public Health services. The co-location approach will allow these three organizations to provide the full range of health services in a more customer friendly, efficient, cost-effective, and comprehensive manner. Given the current economic climate, and the upcoming reforms in health care, this concept provides the county with the most financially viable approach to providing services, and allows the three health departments to maximize their clinical strengths in one setting.

- The Capital Improvement Program includes funding for construction of the Transitional Assistance Youth (TAY) Center, which will serve youth with mental illness between 16 and 25 years of age, and will include a 14-bed Crisis Residential Program.

Safety

- The Sheriff-Coroner/Public Administrator Department anticipates beginning construction on the Adelanto Jail Expansion Project, which is projected to add 1,368 jail beds to the county's Adelanto Detention Center by June 2013. In order to help fund the $148.5 million project, the Sheriff-Coroner/Public Administrator Department pursued and was conditionally awarded $100 million from the state as part of its Assembly Bill (AB) 900 County Jail Lease-Revenue Funding Program.

- Due to continued suspension of certain SB 90 reimbursements, reduced grant funding from the state, and less Prop 172 funds anticipated, the District Attorney's Office deleted 34 budgeted positions. It is expected that these deletions will have an adverse impact on the department's Gang Injunction Unit, Cold Case Unit, ID Theft Prosecution Unit, and the vertical prosecution units (specialized attorneys who handle cases during all stages) including the following: family violence, gang prosecutions, narcotics enforcement, auto theft, and mentally disordered offender prosecution. The impacts include a larger backlog of case filings and a reduced level of service to victims.

- The Public Defender is deleting 40 positions due to the continued suspension of SB 90 reimbursements and a significant reduction in discretionary general funding. These staffing reductions will severely impact operations of the Adult Defense program, management of Juvenile/Civil Commitment cases, and the department's ability to effectively defend its clients, as high average caseloads and processing times will likely increase.

- The Probation Department is planning to close four housing units system-wide to meet budget requirements. This action will require shifting to a system-wide detention classification system rather than maintaining a full complement of classifications at each detention center. For example, all girls would be detained at a single detention center rather than having a girl's unit at each facility. This will result in more efficient use of staff time and facility space, but could also result in minors being potentially placed farther from their families and increased travel time and costs for both families and staff.

- The Capital Improvement Program includes funding for the construction of a new fire station for the Ludlow/Amboy area; and, pending Federal Aviation Authority approval, for airfield improvements and the Taxiway B extension at the Barstow-Daggett Airport, which features military activity and supports the Fort Irwin National Training Center.

FUNDING FOR SAFETY

Department	Funding	Benefits
Probation	Edward Byrne Memorial Justice Assistant Grant (ARRA funds) $1.5 million	- Assistance to victims of crime - Provide drug abuse/crime prevention - Provide youth mentoring
Sheriff-Coroner/Public Administrator	Bureau of Justice Assistance Congressionally Selected Award $1.4 million	- Augment regional identification program
Sheriff-Coroner/Public Administrator	Southwest Border Prosecution Initiative Funds (SWBPI) $1.4 million	- Resident deputy housing for the Colorado River Station - Funding for Crime Lab - Security enhancements for West Foothill Station - Equipment and improvements for Adelanto Detention Center disaster recovery room - Purchase electronic report writing system
Public Defender	SWBPI Funds $0.2 million	- Facilitate imaging project

Well-Being

- Human Services (HS) continues to provide quality service to its clients despite the tremendous burdens brought upon by the economic downturn. As a result, state and federal funding increases in the HS - Administrative Claim, mostly in Transitional Assistance programs, and subsistence programs of CalWORKs, AFDC-Foster Care, Seriously Emotionally Disturbed, and Aid to Adoptive Children were made to assist residents in need. Human Services departments have been able to serve an additional 3,871 CalWORKs cases (9% increase), 10,084 Medi-Cal cases (10.5% increase) and 22,539 Food Stamp cases (42% increase) over the prior year.

FUNDING FOR WELL-BEING

Department	Funding	Benefits
Human Services	American Recovery and Reinvestment Act (ARRA) $16.5 million	- Assist clients in job seeking, training, job supportive services, and other support and subsistence programs
Workforce Development	American Recovery and Reinvestment Act (ARRA) $11.0 million	- Assist clients in job seeking, training and job supportive services (720 clients) - MOUs with the Transitional Assistance Department for Subsidized Training and Employment and Work Experience Programs (1,012 clients, of which 527 are youth)
Preschool Services	American Recovery and Reinvestment Act (ARRA) $1.2 million	- Expand services for Head Start and Early Head Start programs - Opening 3 new preschool facilities - New Baker Family Learning Center in Muscoy (joint venture with County Library)

Quality of Life

- The County Library is forecasting a budgetary shortfall due to significant losses in property taxes, which account for approximately 75% of its budget. To address the shortfall, the County Administrative Office is reviewing library branch staffing assignments with the department, and once completed, any necessary further actions will be submitted to the Board for consideration and approval.

FUNDING FOR QUALITY OF LIFE

Department	Funding	Benefits
Regional Parks	Discretionary General Funding $0.8 million	- Lake Gregory Zero Depth Water Playground
Regional Parks	Proposition 40 $0.4 million	- Prado Regional Park Shelters
Public Works - Transportation	Proposition 1B $18.8 million	- Rehabilitation of Riverside Drive in Chino - Bridge construction on Glen Helen Parkway at Cajon Creek - Bridge culvert at Old Waterman Canyon in San Bernardino - Paving Hatchery Drive in Moonridge - New median construction on Valley Blvd and Cedar Avenue - Construct left turn pockets on Trade Post Road
Public Works - Transportation	Redevelopment Loan $8.5 million	- Land purchases for Cherry Avenue and Interstate 10 Interchange project

General Operations

- The High Desert Government Center (HDGC), located in Hesperia, is currently under construction with an estimated completion date of October 2010. The HDGC will feature a solar energy system and is estimated to use approximately 70% less electricity than other facilities in the High Desert. Various departments will occupy the new HDGC saving lease costs and providing centralized services for residents of the High Desert. The Arrowhead Regional Medical Center Medical Office Building was completed in September 2010, and will house administrative staff previously located on the sixth floor of the Nursing Tower, which was recently converted to medical-surgical beds. In addition, funding has been included in the Capital Improvement Program for the Joshua Tree Office building which is estimated to be completed in late 2011.

- Efficiency reorganizations continue in 2010-11, such as consolidating the Offices of the Auditor/Controller-Recorder and Treasurer-Tax Collector creating the Office of the Auditor-Controller/Recorder/Treasurer/Tax Collector to realize cost savings and produce efficiencies. The Public Administrator function previously held by the Treasurer-Tax Collector's office was transferred to the Sheriff-Coroner. In January 2011, the Recorder function will be transferred to the Assessor, including the transfer of the County Clerk and Archives functions, creating the Office of the Assessor/Recorder.

- As a result of the implementation of accounting rule (GASB 54), which requires that all expenditures related to services funded by a special revenue fund be accounted for

within the special revenue fund, several business practice changes have been implemented in 2010-11. In addition, the Central Services appropriation has been developed expanding what was formerly only central computer charges, to include costs for basic custodial, grounds, and maintenance services provided by the Facilities Management Department. This business practice change will help departments to budget and account for true program costs.

- The continued economic downturn has led to critical reductions in demand for development-related services. As a result, in 2009-10 the Land Use Services Department drastically reduced its staffing levels from 182 to 118 positions or 35%. However, the department still required a significant increase of $9.4 million in discretionary general funding in order to sustain operations. In 2010-11, the department reduced staffing levels by an additional 15%, from 118 to 100 positions based on current demand for services, and reduced the need for discretionary general funding from $14.5 million to $7.5 million.

CHALLENGES IN FISCAL YEAR 2010-11 AND BEYOND

In the coming years, the county faces the challenge of continuing to provide quality services to its residents while managing the impacts of reduced revenues. In addition to the general economy, other major challenges facing the county include state budget impacts. (Note: as of September 22, 2010 the State Budget has not been adopted.)

Future Financing Needs

The following represents obligations and potential future projects that could have an impact on discretionary general funding. Many of the projects have not been approved by the Board of Supervisors, but are mentioned so as to be considered for long term planning and budgeting purposes.

Potential capital projects which are currently unfunded include construction of public safety operations centers - projected at $113 million, replacement of the 800 megahertz communication system - projected at $215 million, a High Desert trauma center, a law and justice office facility in the Victor Valley, a training facility for the Sheriff-Coroner/Public Administrator Department, and a new government center.

Funding for the development, upgrade, and/or replacement of the following core information technology systems is needed: Employee Management and Compensation System (EMACS) upgrade - projected at $25 million; Property Tax/Tax Collector system - projected at $20 million; and Financial Accounting System (FAS) - projected at $6 million.

Liabilities associated with cashable employee leave balances projected at $154 million and staffing needs for building maintenance are currently not funded. In addition, sufficient funding is not currently being provided to upgrade and maintain the county's existing roads at an average pavement condition index of 77 (good) with all roads at a minimum of pavement condition index of 55 (fair).

Transportation projects, including railroad grade separations in Barstow and Devore, interchange improvements at I-10 and Cherry Ave in Fontana and I-10 at Cedar Ave in Rialto, realignment of the Needles Highway from N Street in Needles to the Nevada state line, and the Yucca Loma Corridor project in the Apple Valley/Victorville area that includes construction of two bridges at the Mojave River and the grade separation at BNSF railroad tracks, will need additional funding for future phases.

Retirement Costs

The county is anticipating experiencing significantly higher retirement costs in future years as a result of the dismal stock market and contractual obligations. As a result of the collapse of the nation's financial markets in 2008-09, the San Bernardino County Employee Retirement Association (SBCERA) pension fund declined by more than $1.5 billion, losing over 25% of its market value. Although the SBCERA fund has begun to partially offset those losses with market gains of approximately $482 million through June 2010, the county will be required to increase its retirement contribution rates substantially over the next five years to ensure retirement liabilities will be funded at a proper level. It is estimated that even if the pension fund recognizes 8% annual growth over the next 5 years, employer contributions rates will still double. In terms of costs, this means that county discretionary general funding contributions toward retirement could rise from approximately $90.1 million in 2009-10 to as high as $181.9 million in 2014-15.

State Budget

The county's 2010-11 Adopted Budget does not include any potential impacts of the 2010-11 State Budget. Based on the 2010-11 State May Revision, the county could be impacted based on the complete elimination of the CalWORKs program and the recapture of any associated savings as a result of the county's required share of costs also being eliminated; the related impact of increased costs for the county's General Relief Program; the redirection of Mental Health Realignment funding for local mental health programs to food stamp and children's welfare services programs; and the shift of approximately 15,000 nonviolent felons from state prisons to county jails. Other proposals have been suggested, and while state funding reductions are anticipated, adjustments for these impacts will be made mid-year, after the impacts are fully known.

In addition, the 2010-11 Adopted Budget includes $3.1 million in SB 90 mandated cost reimbursements impacting the following departments: District Attorney ($1.2 million), Behavioral Health ($.9 million), Public Defender ($.6 million), Registrar of Voters ($.3 million), and the Sheriff-Coroner/Public Administrator ($.1 million). If these reimbursements are not realized, further reductions to departmental programs may occur.

CONCLUSION

The current economic climate continues to cause reductions in county programs and local government. We are committed to making the most of our funding and capitalizing on the strengths of our employees to provide the necessary services in the most efficient manner. The county will continue to evaluate functions that can be consolidated. Opportunities to outsource cyclical services will be explored. A continuing examination of the county's programs and functions is underway in order to maintain basic and mandated services and to streamline service delivery to end users. The county will continue its practice of cost reduction by thoroughly reviewing all hiring and scrutinizing other expenditures.

Although the 2010-11 budget meets the county's budget objectives and addresses major policy issues, as we enter into the new fiscal year and beyond, we will be facing challenges to ensure the Board's goals and objectives and the mission of the county, which is to serve and enhance the well-being of its residents, are accomplished.

GREGORY C. DEVEREAUX
County Administrative Officer

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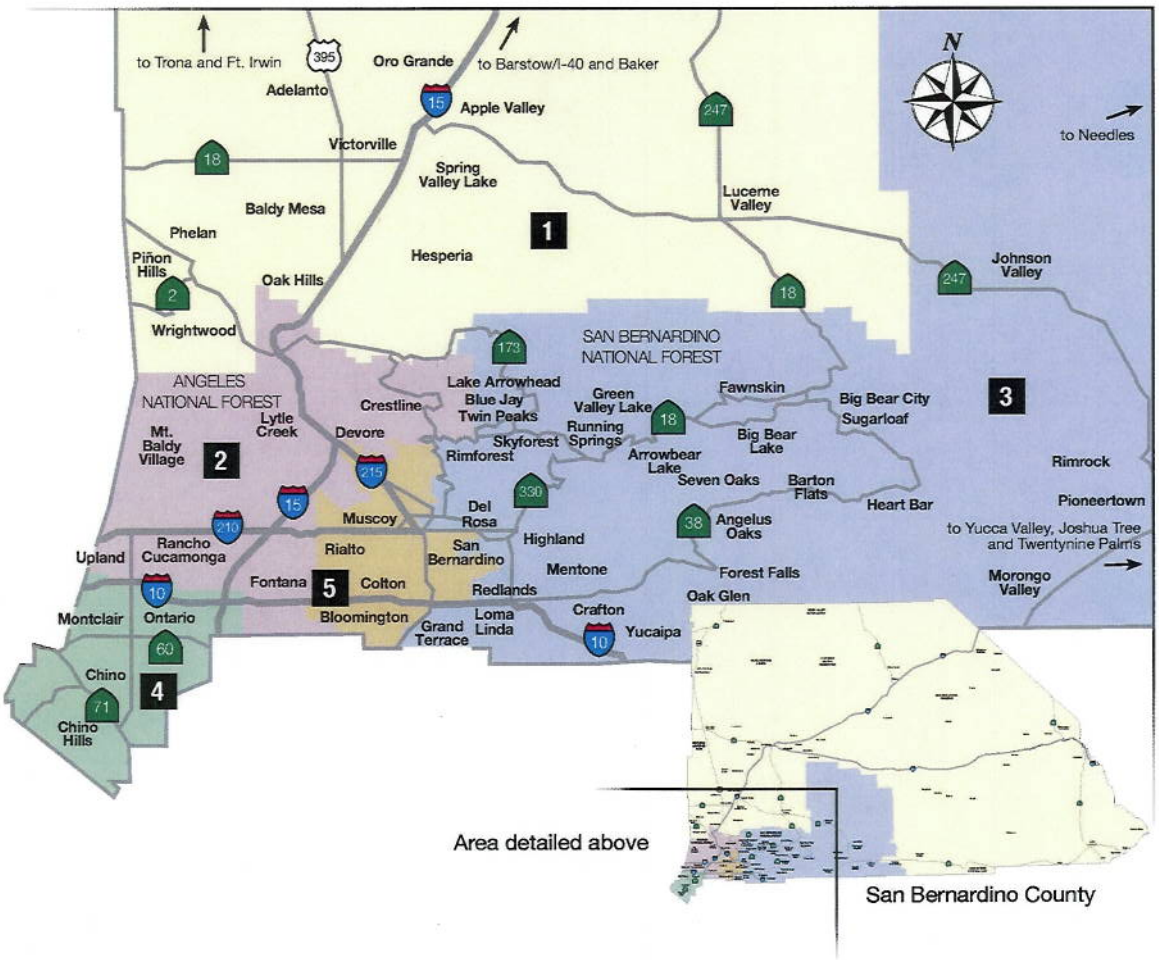
San Bernardino County Supervisorial Districts



San Bernardino County Board of Supervisors

1
Brad Mitzelfelt
First District
(909) 387-4830

2
Paul Biane
Second District
(909) 387-4833

3
Neil Derry
Third District
(909) 387-4855

4
Gary C. Ovitt, Chair
Fourth District
(909) 387-4866

5
Josie Gonzales, Vice Chair
Fifth District
(909) 387-4565

Find other elected representatives
www.sbcrov.com

COUNTY OF SAN BERNARDINO
COUNTYWIDE FACTS AND FIGURES

SIZE:
20,160 square miles (largest county in the contiguous United States by area)

ELEVATION:
Highest Elevation, Mt. San Gorgonio, 11,502 ft.

STRUCTURE: Formed by charter in 1853; five districts based on population. Members serve four-year terms.

INCORPORATED CITIES:
24

POPULATION BY CITY

INCORPORATED CITY	TOTAL 1/1/2010 ESTIMATED POPULATION
Adelanto	28,540
Apple Valley	70,040
Barstow	24,281
Big Bear Lake	6,278
Chino	84,742
Chino Hills	78,971
Colton	51,816
Fontana	190,356
Grand Terrace	12,717
Hesperia	88,479
Highland	52,495
Loma Linda	22,760
Montclair	37,535
Needles	5,809
Ontario	174,536
Rancho Cucamonga	178,904
Redlands	71,926
Rialto	100,260
San Bernardino	204,800
Twentynine Palms	30,649
Upland	76,106
Victorville	112,097
Yucaipa	51,476
Yucca Valley	21,292
Total Incorporated	**1,776,865**
Total Unincorporated	**295,398**
Total County of San Bernardino	**2,073,149**

Source: *State of California, Department of Finance, E-1: Population Estimate with Annual Percentage* Change- January 1, 2009 and 2010. *Sacramento,* California, May 2010.

REGIONAL PARKLAND: 8,668 acres

COUNTY LIBRARY: 32 Branches

MAJOR COUNTY EMPLOYERS (June 2009`):

Employer	Employees
County of San Bernardino	18,515
Loma Linda University Adventist Health Services	12,851
U.S. Marine Corp Air/Ground Combat Center	12,486
U.S. Army, Fort Irwin & National Training Center	10,000
Stater Brothers	7,900

Source: San Bernardino Area Chamber of Commerce, Copyright 2008.

MAJOR COUNTY TAXPAYERS (Secured Taxpayers-2009-10 Property Tax Rolls)

Name	Assessed Value
Southern California Edison	$1,670,631,645
Prologis	$922,003,224
Mountainview Power Company LLC	$664,600,000
Verizon California, Inc.	$653,812,520
Catellus	$637,243,032
Kaiser Foundation Hospital/Health Plans	$612,223,307
Loma Linda University	$580,101,149
Strategic Partners 4	$532,211,743
Majestic Realty Co.	$491,277,969
Deutshe Bank National Trust Company	$401,003,713

Source: County of San Bernardino, Assessor and Auditor-Controller/Recorder Property Tax Division.

EMPLOYMENT MIX (2009):

Services:	
Trade, Transportation, and Utilities	149,929
Information	8,190
Financial Activities	22,832
Professional and Business Services	74,035
Education and Health Services	72,534
Leisure and Hospitality	55,158
Other Services	28,562
Unclassified	1,012
Construction	27,289
Manufacturing	49,007
Natural Resources & Mining	3,111
Government	116109

Source: California Employment Development Department, SBCO, Quarterly Census of Employment and Wages (QCEW) 2009 Annual averages

UNEMPLOYMENT(July 2010): 14.8%

Source: California Employment Development Department, Labor Market Information, Employment and Wages.

POVERTY LEVEL (2008 estimate): 13.4%

Source: U.S. Census Bureau, 2006-2008 SBCO, American Community Survey 3-Year Estimates.

MEDIAN HOME PRICE (April 2010): $150,000

Source: CA Association of Realtors, 2010.

COUNTY OF SAN BERNARDINO
COUNTYWIDE FACTS AND FIGURES

ASSESSED VALUATIONS (2009-10):
$174,103,521,796

Source: County of San Bernardino, Assessor and Auditor-Controller/Recorder Property Tax Division.

MEDIAN FAMILY INCOME (2008 estimate):
$62,790

Source: U.S. Census Bureau, 2006-2008 American Community Survey 3-Year Estimates.

PER CAPITA PERSONAL INCOME: $30,363 (2008)

Source: U.S. Department of Commerce, Bureau of Economic Analysis.

TAXABLE SALES (2008): $27,777,703,000

Source: California Employment Development Department, Labor Market Information, SBCO Profile.

UNIVERSITIES/COMMUNITY COLLEGES
(Ranked by # of students):

Four Year Universities (Fall 2008)

1. California State University San Bernardino (17,646)
2. University of Redlands (4,317)
3. Loma Linda University (4,040)

Community Colleges (Fall 2008)

1. Chaffey College (20,304)
2. San Bernardino Valley College (14,136)
3. Victor Valley Community College (11,697)
4. Crafton Hills College (6,071)
5. Barstow College (3,778)
6. Copper Mountain College (1,907)

Source: County of San Bernardino, National Center for Education Statistics.

AIRPORTS:

1. Apple Valley Airport
2. Baker Airport
3. Cable Airport
4. Chino Airport
5. Daggett Airport
6. Hesperia Airport
7. Needles Airport
8. Ontario International Airport
9. San Bernardino Airport
10. Southern California Logistics Airport
11. Twentynine Palms Airport

TOURIST ATTRACTIONS:

1. Big Bear Lake Resort
2. Calico Ghost Town*
3. California Speedway
4. Colorado River
5. San Manuel Amphitheater at Glen Helen*
6. Joshua Tree National Park
7. Lake Arrowhead Resort
8. Route 66

**county owned*

TOP 6 HOSPITALS:
(Ranked by # of beds)

1. Loma Linda University Medical Center, Loma Linda (823 beds)
2. Kaiser Foundation Hospital, Fontana (424 beds)
3. Arrowhead Regional Medical Center, Colton (353 beds)
4. St. Bernardine Medical Center, San Bernardino (342)
5. San Antonio Community Hospital, Upland (307 beds)
6. Community Hospital of San Bernardino, San Bernardino (304 beds)

Source: American Hospital Directory, Hospital Search, April 2010.

RACE/ETHNICITY (2010 Projection):

Hispanic	46.5%
White	35.4%
Black	9.8%
Asian	5.4%
American Indian	0.6%
Pacific Islander	0.3%
Multi-Race	2.0%

Source: State of California, Department of Finance, Demographic Research Unit, Population Projections by Race/Ethnicity, 2000–2050. Percentages are rounded.

MEDIAN AGE (2008 estimate): 30.5

Source: U.S Census Bureau, 2008 American Community Survey 1-Year Estimates.

BIRTH RATE (2010 estimate): 16.7 (per 1,000 population)

Source: California Public Health, Center for Health Statistics, County Health Status Profiles 2010.

DEATH RATE (2010 estimate): 588.9 (per 100,000 population)

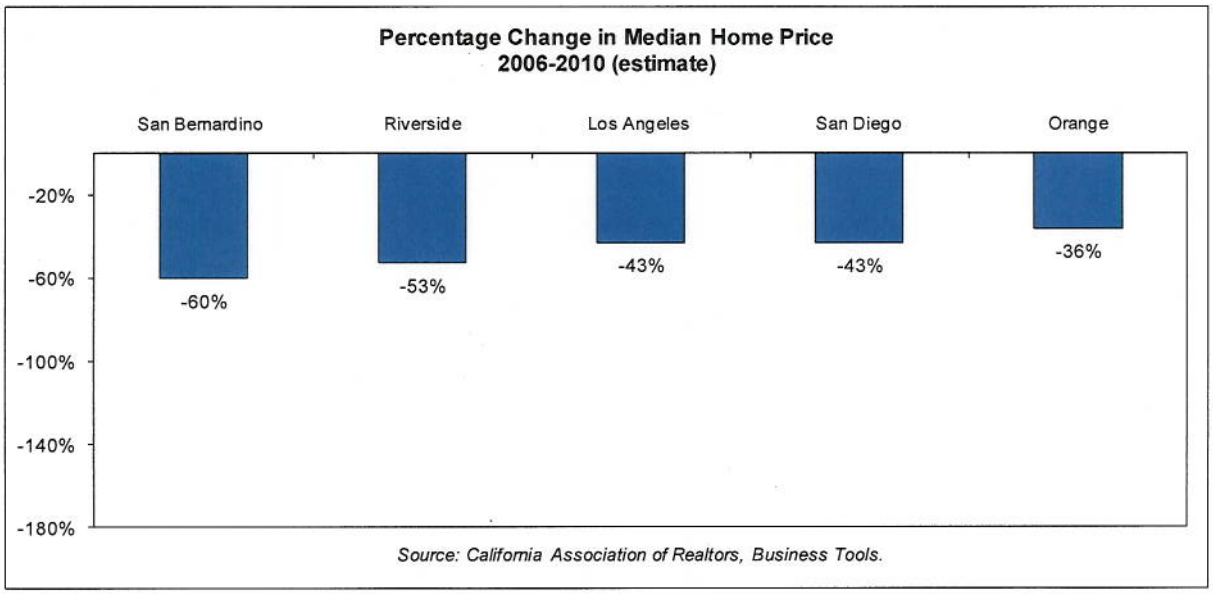
Source: California Public Health, Center for Health Statistics, County Health Status Profiles 2010.

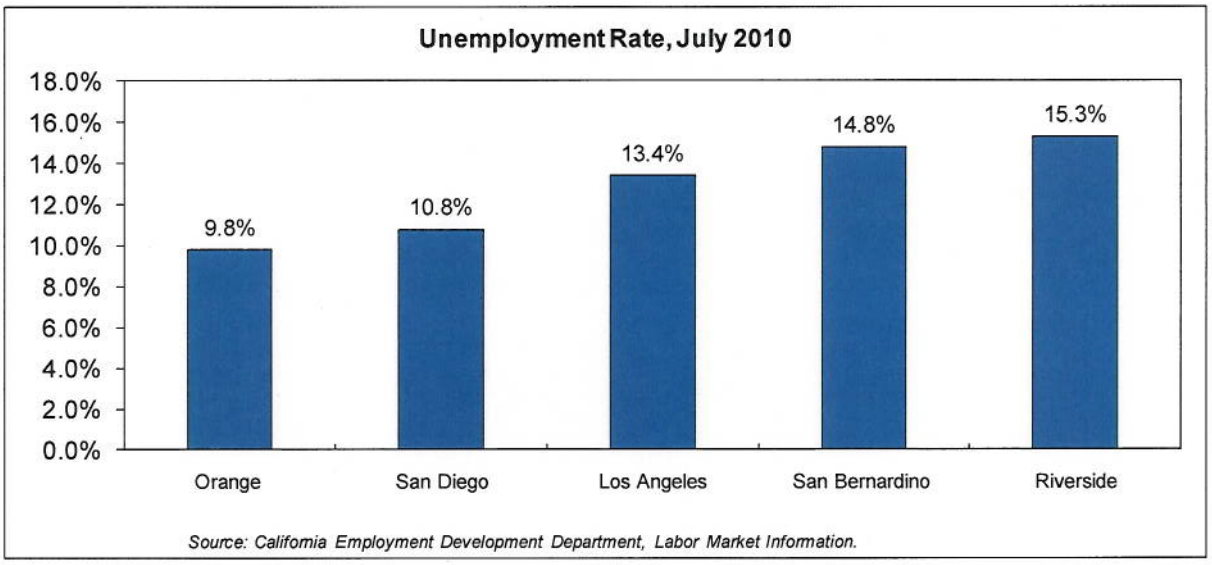
EDUCATIONAL ATTAINMENT (2008 estimate of county population age 25 years and over):

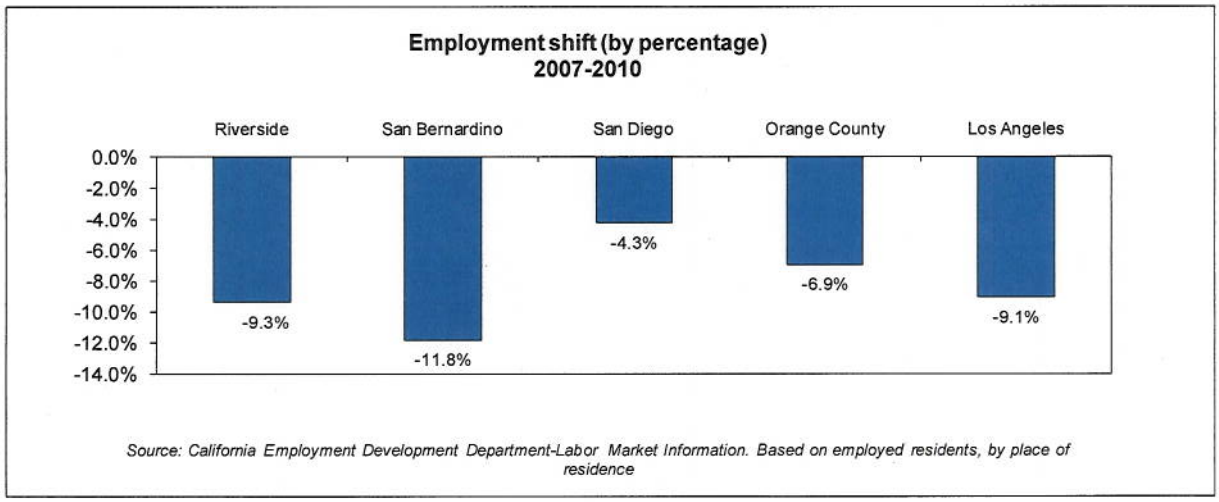
	Percent
Less than 9th grade	10.3%
9th to 12th grade, no diploma	12.3%
High school graduate (includes equivalency)	27.7%
Some college, no degree	23.3%
Associate's degree	8.4%
Bachelor's degree	11.8%
Graduate or professional degree	6.0%

Source: U.S. Census Bureau, 2006-2008 American Community Survey

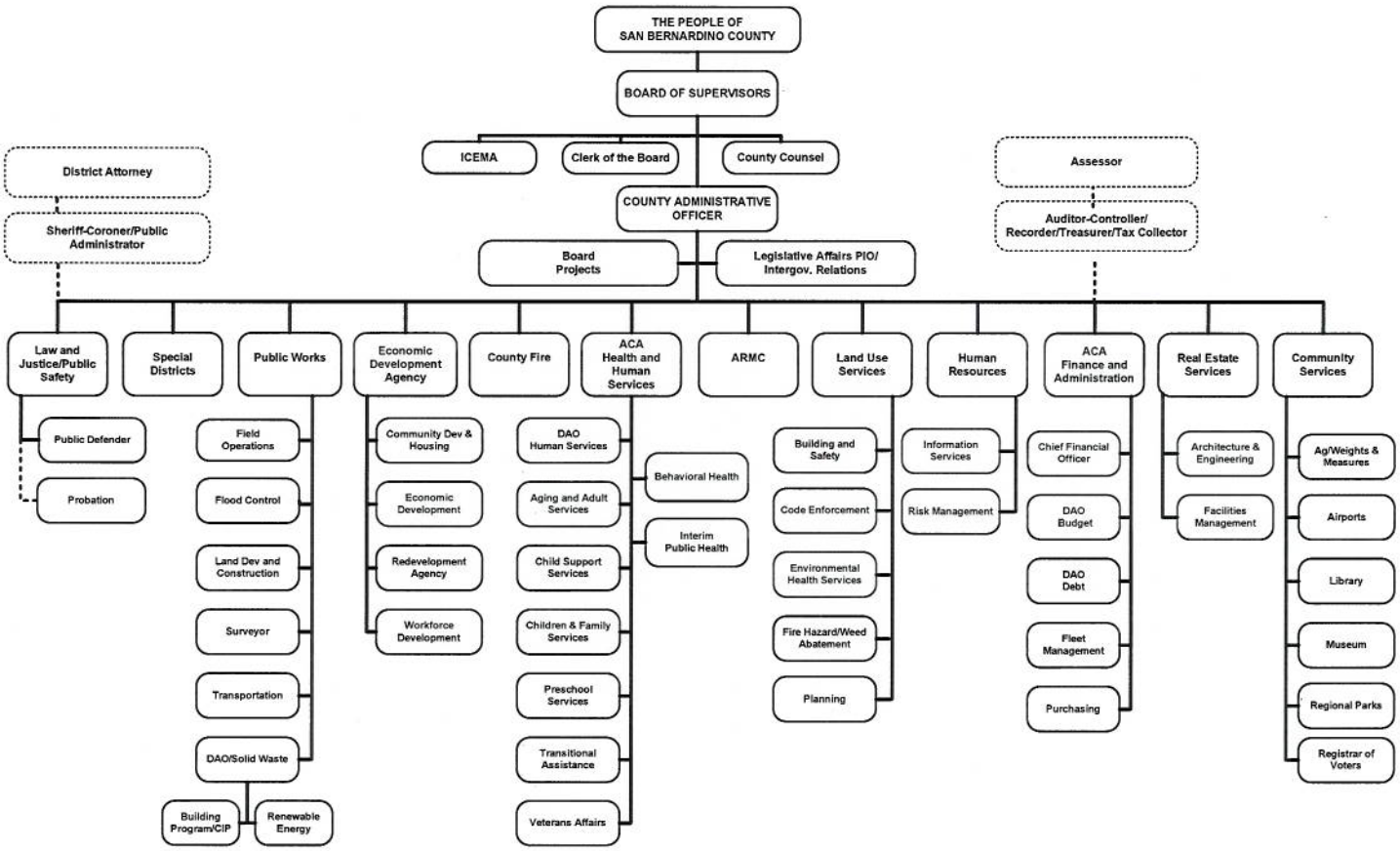
THE COUNTY OF SAN BERNARDINO COMPARISON TO OTHER COUNTIES







SAN BERNARDINO COUNTY ORGANIZATIONAL CHART



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COUNTY OF SAN BERNARDINO

The County of San Bernardino's 2010-11 Adopted Budget covers the period from July 1, 2010 – June 30, 2011. The budget consisting of the general fund, restricted funds, capital project funds, special revenue funds, internal service funds, and enterprise funds has a total appropriation of $3.8 billion. Each department is responsible for operating within their budget and has the authority to spend up to the approved budget.

When developing their individual budgets, each department considers the following mission, vision, and value statements of the County of San Bernardino:

Mission Statement

The mission of the government of the County of San Bernardino is to satisfy its customers by providing service that promotes the **health, safety, well-being,** and **quality of life** of its residents according to the County Charter, general laws, and the will of the people it serves.

Vision Statement

Our vision is to create a safe, clean, and healthy environment that appeals to families and individuals, and attracts the best in business and industry. We will create, support, and enhance vibrant communities that emphasize beauty, culture, art, recreation, education, and a sense of history.

VALUES Statement

To achieve our Vision, we dedicate ourselves to these values:

- **V**aluing our workforce by providing recognition, training and education, opportunities for customer service and career development, a safe and healthy work environment and fair compensation.
- **A**ppreciation and promotion of the diverse cultures that comprise our workforce and the communities we serve.
- **L**eadership by coordinating regional planning through collaboration with local communities and businesses.
- **U**nquestioned integrity that embraces a culture of honor and trustworthiness.
- **E**xcellence in the development of efficient and cost-effective strategies to improve customer service in an atmosphere that allows and encourages new ideas.
- **S**ervice of the highest quality to our customers delivered with dignity and respect.

The County of San Bernardino's annual budget process starts with the development of the Annual Report and Business Plan document. The Annual Report and Business Plan document is the instrument used by the county to tie departmental budgets to departmental goals, objectives, and performance measures. This adopted budget book is the product of the annual budget process. While this adopted budget book includes departmental strategic goals and performance measures, which demonstrate how departments meet their overall departmental mission as well as the global mission of the county, it does not list the departmental objectives contained in the Annual Report and Business Plan document. Therefore, the following two pages provide a high-level overview of county departments. For those departments offering primary services, a single goal and objective has been listed that best highlights the county's global mission statement.

COUNTYWIDE SERVICES

The services provided by the county are arranged into categories in accordance with the County Mission Statement. Therefore, the public services provided are categorized by health, safety, well-being, and quality of life services. In addition, the county's fiscal services provide public support. The categories of leadership and support services are essential to the administration of county government.

PUBLIC SERVICES

Health Services

- Arrowhead Regional Medical Center
- Behavioral Health
- Public Health

Safety Services

- County Fire
- District Attorney
- Law and Justice Group Administration
- Probation
- Public Defender
- Sheriff-Coroner/Public Administrator

Well-Being Services

- Aging and Adult Services/Public Guardian
- Agriculture/Weights and Measures
- Child Support Services
- Human Services Administration
  - -Transitional Assistance
  - -Children and Family Services
- Land Use Services
- Public Works
- Registrar of Voters
- Special Districts
- Veterans Affairs

Quality of Life Services

- Airports
- Community Development and Housing
- Economic Development
- County Library
- County Museum
- Preschool Services
- Redevelopment Agency
- Regional Parks
- Workforce Development

Fiscal Services

- Assessor
- Auditor-Controller/Recorder/Treasurer/Tax Collector

ADMINISTRATIVE SERVICES

Leadership

- Board of Supervisors
- County Administrative Office

Support Services

- Architecture and Engineering
- Capital Improvement Program
- Clerk of the Board
- County Counsel
- Facilities Management
- Fleet Management
- Human Resources
- Information Services
- Purchasing
- Real Estate Services
- Risk Management

SYNOPSIS OF SAN BERNARDINO COUNTY GOALS AND OBJECTIVES

SERVICES	GOALS	OBJECTIVES
HEALTH:		
Arrowhead Regional Medical Center	Increase selected medical center volumes.	Initiate radiation therapy through Linear Accelerator Services, with an estimated 3,125 treatments for 2010-11.
Behavioral Health	Increase access to behavioral health services for individuals that are underserved or who are receiving a limited level of services.	Continue to implement community-based behavioral health care and treatment programs that serve as alternatives to more restrictive levels of care.
Public Health	Prevent disease and disability, and promote healthy lifestyles.	Decrease the number of babies born with exposure to drugs and/or alcohol due to their mother's substance abuse during pregnancy.
SAFETY:		
District Attorney	Promote public safety by punishing criminal conduct.	Continue to promptly, effectively, and ethically prosecute criminal offenses.
Law and Justice Group Administration	Reduce the length of time required to move cases through the criminal justice system.	Increase the number of criminal cases that are electronically filed.
Probation	Ensure treatment and supervision levels are based on criminogenic risk factors.	Assess new juvenile and adult probationers to determine expected risk of recidivating.
Public Defender	Reduce backlog of old cases.	Increase early resolution of cases, thus minimizing custody time and costs.
Sheriff-Coroner	Maintain response capabilities to disasters and other emergencies.	Improve skills training and intelligence gathering.
WELL BEING:		
Aging & Adult Services/Public Guardian	Ensure the safety of at-risk adults and the elderly to improve or maintain quality of life.	Respond to emergency Adult Protective Services (APS) referrals within state mandated time frames.
Agriculture/Weights and Measures	Protect the public's health and the environment by preventing foreign pest infestations and the misuse of pesticides in light of increases in county population.	Inspect all common land and airfreight carriers in the county receiving shipments of plant material for compliance with quarantines and freedom from foreign pests.
Child Support Services	Improve service delivery to provide timely, effective, and professional service to improve the quality of life of every county resident participating in the child support program.	Ensure that the automated system supports the delivery of quality services by evaluating and restructuring business practices.
Transitional Assistance	Increase the work participation rate of recipients of CalWORKs benefits.	Increase the number of Welfare-to-Work mandatory CalWORKs participants who are engaged in a Federal Welfare-to-Work activity.
Children and Family Services	Reduce the number of children who enter foster care each year.	Continue implementation of Family-to-Family and other practices that reduce the number of children who must enter foster care.
Land Use Services	Code Enforcement - decrease time between receipt of a complaint and performance of initial inspection.	Perform initial inspections within one week of receiving the complaint.
Public Works	Maintain the level of safety and maintenance for county maintained roads.	Maintain the average Pavement Condition Index (PCI) for county roads at 'good' or higher PCI category.
Registrar of Voters	Increase voter participation in the electoral process.	Continue to analyze the effectiveness of off-site early voting at various locations.
Special Districts	Increase staff proficiency to promote health and safety and program enhacements for all districts.	Provide for key staff to receive emergency preparedness training.
Veterans Affairs	Emphasize higher standards of customer service.	Review customer service policy to ensure full commitment to customers.
QUALITY OF LIFE:		
Airports	Improve airport infrastructure.	Develop specific studies and plans to identify necessary infrastructure improvements, such as storm water drainage, fire supporession, sewer, etc.
Community Development and Housing	Expand the supply of quality, safe, sanitary, and affordable housing for residents of San Bernardino County.	Increase the availability of low, moderate, and middle income housing.
Economic Development	To foster job creation, increase private investment and enhance county revenues through the attraction and expansion of business.	Assist in keeping existing businesses progressive and profitable and allowing companies the oppportunity to grow within our community.
County Library	Enhance computer and electronic resources for the public.	Increase the number of computers available to the public.
County Museum	Enhance public awareness of museum services/programs and increase accessibility to museum collections/programs.	Increase school group visitations and outreach programs to schools.
Preschool Services	Increase school readiness of enrolled children.	Teachers will share child assessment information with parents and use this input to prepare home and classroom activities responsive to children's individual needs.
Regional Parks	Provide opportunities that promote a healthy outdoor lifestyle.	Create diverse recreational activities.
Workforce Development	Increase employability of county residents through services provided.	Maintain number of county residents receiving intensive WIA services.

BUDGET PLANNING CALENDAR

ONGOING

The Board of Supervisors provides ongoing policy direction to the County Administrative Officer.

Departments provide year end estimates of revenues and expenditures to the County Administrative Office on a monthly basis and any significant changes will be addressed timely.

Each quarter the County Administrative Office brings to the Board of Supervisors an agenda item requesting modification to the adopted budget.

OCTOBER THROUGH DECEMBER

Annual Report and Business Plan – Department-wide Annual Report and Business Plan are developed and serve as a guideline to lead the county in preparing the upcoming budget. The Annual Report and Business Plan is a comprehensive and systematic management tool designed to help each department assess the current environment, anticipate and respond appropriately to changes in the environment, envision the future, increase effectiveness, develop commitment to the department's mission, and achieve consensus on goals and objectives for achieving that mission. The Annual Report and Business Plan supports the annual budget plan by illustrating how a department's budget and available resources can be tied to goals and objectives, and is used to track, monitor, and evaluate departmental progress by establishing timelines and milestones, and comparing projections to actual accomplishments. The Annual Report and 2010-11 Business Plan can be found on the San Bernardino County internet website at http://www.sbcounty.gov/businessplan1011/default.htm.

Capital Improvement Plan – Departments submit annual capital improvement requests for improvements to land or structures that exceed $5,000. These requests include a project description and justification, financial impact, and funding source. The requests are evaluated and prioritized by the County Administrative Office and presented to the Board of Supervisors for comments and recommendations. In addition, departmental five-year capital improvement plans are updated to re-evaluate priorities based on changing circumstances, staffing levels, and available funding.

Fee and Internal Service Rate Development – Departments develop their proposed fee changes and internal service rate adjustments for the upcoming budget year and submit them to the County Administrative Office for review and recommendation to the Board of Supervisors.

JANUARY AND FEBRUARY

Five-year Strategic Plan – The County Administrative Office develops a five-year forecast of financial operations for general fund programs, projecting major revenues and expenditures, based on current service levels and expected future changes to those programs or service levels. The analysis includes the identification of trends, significant impacts, and recommendations, which are reported to the Board of Supervisors.

Business Plan – Deliver annual report and business plan book.

Budget Prep System – The in-house budget system is updated for changes in the various Memorandums of Understanding between the county and the various employee representation units.

MARCH AND APRIL

Budget Prep System – The system is opened up for departmental input into preparation of the budget submittal and internal training is conducted for all users of the system.

Business Plan Briefings - Business Plan Briefings are held to provide the County Administrative Office the opportunity to review departmental goals and objectives.

Internal Service Rates – The rates charged by departments for services provided to other departments are brought before the Board of Supervisors for approval. In addition to rates for internal service funds, rates for services provided by general fund departments, such as Facilities Management, Human Resources, and Architecture and Engineering are also approved.

Fee Hearing – The Board of Supervisors conducts a public hearing on the Proposed Fee changes for the upcoming fiscal year. Approved fee changes are included in the Recommended Budget submittals to the Board of Supervisors.

Strategic Plan – The upcoming budget year strategic plan is developed based on revenue projections and estimates for cost increases of ongoing costs. This plan includes the allocation of discretionary general funding (local cost) and provides estimates of remaining funding available to meet unmet needs of the county.

Preparation of Recommended Budget – Departments develop their respective recommended budgets and submit them to the County Administrative Office for review and recommendation to the Board of Supervisors. General fund departments must budget within their respective local cost allocations given to them based on the strategic plan.

MAY AND JUNE

Submission of Recommended Budget – The Recommended Budget Book is finalized and presented to the Board of Supervisors. The County Administrative Office publishes notices and schedules public hearings to discuss the recommended budget.

Budget Hearing and Adoption of Adopted Budget – The Board of Supervisors conducts a public hearing on the Recommended Budget. At this time, the Board may modify the Recommended Budget. All Board approved changes are incorporated into the Adopted Budget.

JULY THROUGH SEPTEMBER

Budget Prep System – The County Administrative Office makes final budget changes to the Budget Prep System for items approved by the Board of Supervisors, including final fund balance adjustments.

Preparation of Adopted Budget Book – The County Administrative Office updates the Recommended Budget Book for final changes.

Calendar for the 2010-11 Budget

October 29, 2009	Capital Improvement Call Letter to Departments
November 12, 2009	Business Plan Instructions to Departments
November 16, 2009	Fee Instructions to Departments
December 14, 2009	Departments Submit Capital Improvement Requests
December 16, 2009	Departments Submit Business Plans
January 6, 2010	Departments Submit Fee Workbooks
March 2010	2010-11 Business Plan Briefings
March 3, 2010	Budget Preparation System opened for Departmental Input
March 5, 2010	Budget Preparation System Training
March 12, 2010	Budget Instructions to Departments
March 23, 2010	2010-11 Internal Service Rates Approved
March 23, 2010	Fee Hearing
May 5 and May 10, 2010	Departments Submit Budget Workbooks
June 2, 2010	Recommended Budget Delivered to the Board of Supervisors
June 28, 2010	Budget Hearing and Adoption of 2010-11 Budget
September 2010	Adopted Budget Book Printed

Annual Report and Business Plan

In January, the Board of Supervisors received the county's Annual Report and Business Plan. The Annual Report provides an overview of the county, including countywide facts and figures, quick facts by department, and a review of the county's highlights for the prior calendar year. Significant events, the county's outstanding employees, and national awards are accentuated. The Business Plan document is the starting point for San Bernardino County's budget process and it is intended to support the annual budget plan by tying the budget to the department's goals, objectives, and performance measures necessary to meet the overall mission of the department. The Annual Report and Business Plan is used to help track, monitor, and evaluate the progress by establishing timelines and milestones, where each department can monitor their progress and compare their projections to actual accomplishments.

Business Plan Briefings were held on various dates in March 2010. These briefings provided the County Administrative Office the opportunity to review departmental goals and objectives. The departments explained how they utilize their allocated resources in terms of meeting projected goals and objectives and what additional resources would be needed for new projects not yet funded. At this time, departments also presented proposed fee adjustments and/or requests for additional discretionary general funding, which included funding requests for those workload and program changes that are not funded within their existing general fund allocations.

General Fund Budget Process

The County Administrative Office has the responsibility of developing the county strategic plan for all general fund departments. This plan begins with a five-year operating forecast which is detailed in the Discretionary General Funding section of this budget book. This forecast highlights what costs are planned to be incurred and the revenue projections in the upcoming fiscal year as well as the next four fiscal years. The county uses this forecast to start building their strategic plan for 2010-11.

The strategic plan also focuses on the two restricted funding sources, Proposition 172 and Realignment. **Proposition 172** assists in funding the Sheriff-Coroner/Public Administrator, District Attorney, and Probation departments. **Realignment** assists in funding the general fund departments of Human Services (well-being services for citizens), Behavioral Health, and Public Health for mental health, social services, and health programs. Discretionary general funding is considered if the restricted funding sources, which are determined by the state, are not sufficient to pay for those departments' costs.

For some departments, budgets are also built utilizing revenues generated from fees. On March 23, 2010, the Board of Supervisors held a Fee Hearing. The Fee Hearing is designed to take public testimony related to fee changes for the 2010-11 fiscal year. The fees were approved on April 13, 2010. This early approval date allows for the incorporation of any fee changes into the recommended budgets. The majority of approved fees become effective with the start of the fiscal year, with the exception of Regional Park fees that generally become effective one month after adoption. Also, an additional fee hearing was scheduled for June 15, 2010 to further revise the 2010-11 County Fee Ordinance, as some departments required further fee analysis to be performed before recommending changes to the Board.

The County Administrative Office developed a 2010-11 strategic plan and incorporated adjustments to ongoing discretionary revenue and Prop 172 revenue, as well as costs for maintaining current services. Due to the current economic conditions, the 2010-11 strategic plan was similar to fiscal year 2009-10 as there was no additional funding available to fund the increase in costs to maintain current services. Therefore, the decline in ongoing revenue projections warranted the implementation of various measures.

The strategic plan incorporated several ongoing measures in order to balance the budget for 2010-11. Countywide measures that have no departmental impact include debt savings, reduced obligations to the Courts, use of additional available revenue and other program and funding changes. Debt savings result from the optional prepayment of capital leases using funds from the Retirement Reserve (saving interest costs). Obligations to the Courts are reduced due to a lower maintenance of effort requirement, a change in the court facilities payments, and a decrease in judicial benefits due to judge retirements. Additional available revenue includes the use of Master Settlement Agreement (Tobacco) funds that in prior years was unallocated. Other

program and funding changes include a revenue agreement with the City of Adelanto, utilities savings, and program changes.

Measures that have a departmental impact include reduced allocation of discretionary general funding (local cost reductions), department specific savings, the retirement incentive program, and programmed salary savings. Discretionary general funding allocations were reduced for all departments with some non-law and justice departments facing reductions up to 40%. The largest cost reduction measure was the delay of formerly contracted salary increases (deferred raises from 2009-10 and 2010-11 raises) for all but Safety Employee Benefit Association represented employees. Those represented employees will receive their scheduled raises in 2010-11 and the applicable department had to reduce other costs to fund these raises.

The 2010-11 Adopted Budget was formally adopted on June 28, 2010. At that time, the Board of Supervisors approved some additional changes (as noted in Appendix A) to the Adopted Budget and also directed that any final fund balance adjustment in the general fund be made to the appropriation for contingencies. No money can be spent from contingencies without obtaining Board of Supervisors approval.

Other Funds Budget Process

In addition to the general fund, the County of San Bernardino has capital project funds, special revenue funds, enterprise funds, and internal service funds. All of these funds are restricted to the revenue sources they receive. Each department having these types of funds is responsible for developing its budget based on the revenue resources available to them. These resources include projected revenue to be collected in 2010-11 and any revenue not spent and carried forward from prior years (for example, fund balance for special revenue funds). These budgets were also represented during the Budget Hearing. In addition, when the Board of Supervisors approves the adopted budget, they also approved the necessary fund balance adjustments to these funds to agree to the Auditor-Controller/Recorder/Treasurer/Tax Collector's actual fund balance.

Amending the Adopted Budget

An operating budget is adopted each fiscal year for all Governmental Funds. Expenditures are controlled at the appropriation unit level within budget units for the county. Any increases in appropriation in a budget unit after adoption of the adopted budget require an item to be placed on the agenda of the Board of Supervisors and a four-fifths vote is necessary for approval.

Transfers of appropriation within the same budget unit may be approved by the County Administrative Office or the Board of Supervisors depending upon the appropriation unit. Exceptions are noted below:

Transfer of Salaries and Benefits Appropriation:

- Transfers out funded with discretionary general funding.
- Transfers out not funded with discretionary general funding requires an item to be placed on the agenda of the Board of Supervisors for approval.
- Transfers in from other available appropriation within the budget unit will be required if budgeted salaries and benefits appropriation is inadequate to meet expenditures.

Transfer of Fixed Asset Appropriation:

- Transfers out requires an item to be placed on the agenda of the Board of Supervisors for approval.
- Transfers in, less than $10,000, may be approved by the County Administrative Office.
- Transfers in, greater than $10,000, requires an item to be placed on the agenda of the Board of Supervisors for approval.

BUDGET BOOK FORMAT

Budget units presented in this book are displayed at a fund/department level. Although some departments incorporate additional organizational levels when developing their budgets, the fund/department level of presentation was selected to provide consistency between all budget units. A sample of the departmental budget format is included in this overview.

The department name and responsible administrator are listed at the top.

DEPARTMENT
Department Head

MISSION STATEMENT

A clear, concise statement of purpose for the department that focuses on the broad, yet distinct, results the department will achieve.

ORGANIZATIONAL CHART

Demonstrates the names of key personnel and departmental structure by function, including budgeted staffing counts.

To determine total budgeted staffing, count the values listed in each box.

STRATEGIC GOALS

Strategic goals for which measures can be objectively determined and ultimately linked to performance measures.

PERFORMANCE MEASURES

Description of Performance Measure	2008-09 Actual	2009-10 Target	2009-10 Actual	2010-11 Target
Insert Performance Measurement	0%	0%	0%	0%
Insert Performance Measurement	0%	0%	0%	0%
Insert Performance Measurement	0%	0%	0%	0%
Insert Performance Measurement	0%	0%	0%	0%

The above schedule describes the department's performance goals for the 2010-11 fiscal year.

SUMMARY OF BUDGET UNITS

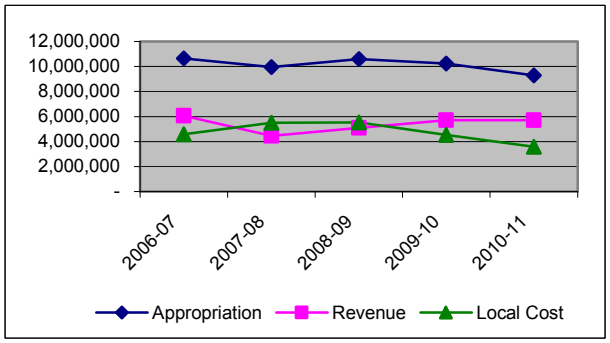
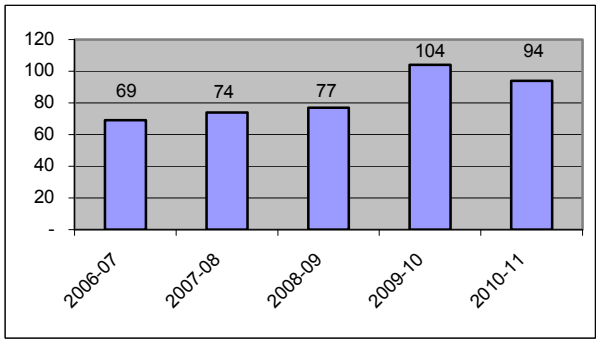
	2010-11			
	Operating Exp/ Appropriation	Revenue	Local Cost/ Fund Balance/ Revenue Over/(Under) Exp	Staffing
General Fund				
Name of Budget Unit	-	-		-
Name of Budget Unit	-	-	-	-
Name of Budget Unit	-	-	-	-
Total General Fund	-	-	-	-
Special Revenue Funds				
Name of Special Revenue Fund Budget Unit	-	-		-
Name of Special Revenue Fund Budget Unit	-	-	-	-
Total Special Revenue Funds	-	-	-	-
Internal Service Funds				
Name of ISF Budget Unit	-	-		-
Name of ISF Budget Unit	-	-	-	-
Total Internal Service Funds	-	-	-	-
Enterprise Funds				
Name of EF Budget Unit	-	-		-
Name of EF Budget Unit	-	-	-	-
Total Enterprise Funds	-	-	-	-
Total - All Funds	-	-	-	-

Departments that have multiple budget units will have a summary at the front of their section that lists the individual budget units and amounts for 2010-11 that they are responsible for.

DESCRIPTION OF MAJOR SERVICES

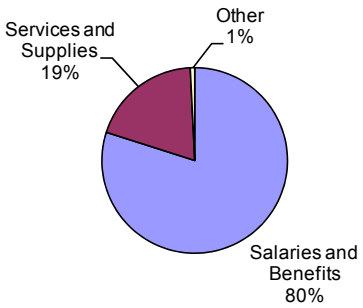
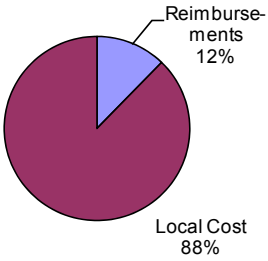
Description of Major Services provides a narrative describing the function and activity of the budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND	5-YEAR STAFFING TREND
	

These graphs display a visual picture of the department's trends for the current year and prior four years in budgeted local cost or fund balance or revenue over/ (under), where applicable, and budgeted staffing.

2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

These graphs display a visual picture of the budget unit's breakdown of expenditure authority and financing sources for 2010-11.

ANALYSIS OF ADOPTED BUDGET

The header shows which budget unit you are looking at and lists the Function and Activity per state guidelines.

GROUP:	-	BUDGET UNIT:	-
DEPARTMENT:	-	FUNCTION:	-
FUND:	-	ACTIVITY:	-

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	-	-	-	-	-	-	-
Services and Supplies	-	-	-	-	-	-	-
Central Services	-	-	-	-	-	-	-
Travel	-	-	-	-	-	-	-
Other Charges	-	-	-	-	-	-	-
Land and Improvements	-	-	-	-	-	-	-
Equipment	-	-	-	-	-	-	-
Vehicles	-	-	-	-	-	-	-
L/P Struct/Equip/Vehicles	-	-	-	-	-	-	-
Capitalized Software	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-
Total Exp Authority	-	-	-	-	-	-	-
Reimbursements	-	-	-	-	-	-	-
Total Appropriation	-	-	-	-	-	-	-
Operating Transfers Out	-	-	-	-	-	-	-
Total Requirements	-	-	-	-	-	-	-
Departmental Revenue							
Taxes	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-
Fines and Forfeitures	-	-	-	-	-	-	-
Use of Money and Prop	-	-	-	-	-	-	-
Realignment	-	-	-	-	-	-	-
State, Fed or Gov't Aid	-	-	-	-	-	-	-
Current Services	-	-	-	-	-	-	-
Other Revenue	-	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-	-
Total Revenue	-	-	-	-	-	-	-
Operating Transfers In	-	-	-	-	-	-	-
Total Financing Sources	-	-	-	-	-	-	-
Local Cost	-	-	-	-	-	-	-
				Budgeted Staffing	-	-	-

The narrative section that follows the analysis schedule briefly highlights the 2010-11 adopted budget by appropriation unit or line item, including significant changes from the prior year current budget.

APPROPRIATION SUMMARY

The 2010-11 adopted budget includes appropriation of $3,846,406,473, an increase of $341,351,769 or 9.19% over the 2009-10 revised budget. The 2009-10 adopted budget has been restated to include the Internal Service Funds in this appropriation summary schedule and to reorganize existing budget units into the countywide operational groups listed below. The schedule below lists appropriation, however, it does not include operating transfers out, which is a mechanism for providing funding from one budget unit to another within the county. This schedule shows the change from the prior year revised budget.

	Actual 2008-09	Restated Adopted 2009-10	Revised (Current) Budget 2009-10	Adopted 2010-11	Change Between Revised (Current) 2009-10 & 2010-11	Percentage Change
Countywide Operations						
Administration	61,537,083	57,351,276	51,075,773	52,062,040	986,267	1.72%
Contingencies / Board Elective Projects	3,072,697	65,208,952	47,394,887	69,798,296	22,403,409	34.36%
Financial Administration	3,344,011	7,500,000	13,660,967	7,500,000	(6,160,967)	(82.15%)
Capital Facilities Leases	20,233,690	23,033,394	20,933,394	54,640,359	33,706,965	146.34%
Economic Development Agency	4,640,486	5,710,767	3,555,461	3,296,638	(258,823)	(4.53%)
Fiscal	54,491,902	55,275,827	54,553,677	53,533,134	(1,020,543)	(1.85%)
Human Services	1,187,707,828	1,343,285,095	1,208,517,822	1,282,896,222	74,378,400	5.54%
Law and Justice	670,780,829	688,651,528	661,257,998	666,858,296	5,600,298	0.81%
Operations and Community Services	95,413,441	94,377,532	78,373,772	85,809,195	7,435,423	7.88%
Total General Fund	**2,101,221,967**	**2,340,394,371**	**2,139,323,751**	**2,276,394,180**	**137,070,429**	**5.86%**
Restricted Funds	-	48,367,610	48,367,610	51,548,064	3,180,454	6.58%
Capital Project Funds	56,637,558	165,219,440	177,030,338	122,945,661	(54,084,677)	(32.74%)
Special Revenue Funds	192,978,116	445,608,864	427,846,057	623,465,972	195,619,915	43.90%
Enterprise Funds	512,970,009	553,789,719	553,866,719	612,307,462	58,440,743	10.55%
Internal Service Funds	136,281,261	160,723,985	158,620,229	159,745,134	1,124,905	0.70%
Subtotal	**898,866,944**	**1,373,709,618**	**1,365,730,953**	**1,570,012,293**	**204,281,340**	**14.87%**
Total Countywide Funds	**3,000,088,911**	**3,714,103,989**	**3,505,054,704**	**3,846,406,473**	**341,351,769**	**9.19%**

Countywide Operations

Countywide operations show an increase in appropriation of $137,070,429 over the prior year revised budget. Significant increases are seen in Human Services, Capital Facilities Leases and Contingencies/Board Elective Projects. Capital Facilities Leases is increasing by $33.7 million primarily due to the optional prepayment of debt. Offsetting this increase is a decrease in the Financial Administration budget unit of $6.2 million from the prior year revised budget. The prior year revised budget accounted for one-time expenditures that are not anticipated in the adopted budget year. For the other operational groups of the general fund and the other fund types, significant changes listed in the appropriation summary are discussed below.

Administration shows a net increase of $0.9 million. The budget unit with the most significant increase is County Counsel. The $0.9 million increase in appropriation for this budget unit is due to full-year funding of the budgeted positions transferred from the Human Services budget unit. Additionally, the County Administrative Office increased by $0.5 million due to a departmental reorganization and Human Resources' Center for Employee Health and Wellness increased by $0.4 million as a result of increased expenses coupled with a reduction in reimbursements. The most significant decrease is in the Board of Supervisors budget unit which decreased $0.9 million from the prior year revised budget due to the transfer of the Office of Legislative Affairs to the County Administrative Office.

Contingencies/Board Elective Projects increased by $22.4 million. Contingencies increased by $25.3 million and Board Elective Projects decreased by $2.9 million. The increase in general fund contingencies is a result of allocating $24.0 million for Future Space Needs and an increase in mandated contingencies over the prior year revised budget.

Board Elective Projects are accounted for in the Priority Policy Needs budget unit. This budget unit is funded with an annual allocation of $2,250,000 in 2010-11 and any carryover of unspent funds from the prior year from this budget unit and from the budget unit, Board Elective Funding, which has been closed.

The **Economic Development Agency** shows a $0.3 million decrease primarily due to the elimination of one-time carryover funds and a reduction in discretionary general funding to this budget unit.

Fiscal decreased by $1.0 million from the prior year revised budget. Of this amount, the Assessor decreased by $1.1 million and the Auditor-Controller/Recorder/Treasurer/Tax Collector increased slightly by $85,193. For the Assessor, the appropriation reduction is primarily the result of an increase in reimbursements to this budget unit for the shared cost of positions with the Assessor-Recorder merger that will be effective January 2011. The Auditor-Controller/Recorder/Treasurer/Tax Collector budget unit reflects the merger of two former budget units, the Auditor/Controller-Recorder and the Treasurer-Tax Collector.

Human Services represents the health-related departments of Public Health, Behavioral Health and Health Administration and the departments within Human Services which are Child Support, Aging and Adult Services, Public Guardian, Veterans Affairs, Transitional Assistance and Children and Family Services. This category also includes Human Services – Administrative Claim budget unit, as well as the various subsistence budget units. Human Services is increasing by a net $74.4 million over the prior year revised budget.

The Human Services - Administrative Claim budget unit increased a net $56.8 million which is the result of an increase in staffing and related expenditures associated with social services programs due to the rapid caseload increases caused by the continued economic downturn. Additionally, significant increases are budgeted in two subsistence budget units which are funded primarily with State and Federal revenues: CalWORKs – All Other Families ($40.6 million) and CalWORKs – 2 Parent Families ($12.1 million). The CalWORKs cost increases are due to continued acceleration in the number of cases resulting from the sluggish economy. Other increases are reflected in the subsistence budget units of Aid to Families with Dependent Children (AFDC) – Foster Care ($8.9 million), Aid to Adoptive Children ($5.4 million) and Seriously Emotionally Disturbed ($1.6 million).

Additionally, the Health Administration budget unit increased over the prior year revised budget by $11.3 million primarily due to the managed care intergovernmental transfer not being made in 2009-10. Offsetting these increases is a net decrease of $67.3 million reflected in the Behavioral Health budget unit which is primarily due to the implementation of GASB 54. Operating expenses associated with the Mental Health Services Act (MHSA) are now reflected in the MHSA special revenue fund. Other program costs, previously offset with funding from special revenue funds, are now offset with reimbursements which reduce appropriation.

Law and Justice increased by $5.6 million in appropriation over the prior year revised budget. The most significant increases over the revised budget are highlighted by budget unit. The Sheriff-Coroner/Public Administrator ($7.3 million) increases are primarily related to the Safety Units salary raises. Probation ($4.4 million) increase reflects a change to department sworn staff receiving “3% at 50” retirement pay and other salary and benefit MOU increases. In the Trial Court Funding – Maintenance of Effort budget unit ($3.1 million) increase in appropriation reflects additional revenue anticipated for 2010-11 that must be paid to the state.

These increases are offset by decreases in the District Attorney – Criminal Prosecution and Probation Court-ordered Placement budget units of $8.6 million and $1.0 million, respectively. Decreases in the District Attorney – Criminal Prosecution budget unit are primarily the result of GASB 54. In the Probation Court-ordered Placement budget unit the decrease is related to a historical expenditure trend related to court-ordered juvenile placements which was adjusted for in the allocation of discretionary general funding to this budget unit.

Operations and Community Services shows an increase of $7.4 million over the prior year revised budget. Budget units with significant increases are: Facilities Management – Utilities ($4.4 million) which is due to anticipated increases in utility costs and transfer costs related to an energy efficiency grant from the federal government which will be passed through to other budget units for environmental studies and energy efficient capital projects; Facilities Management ($1.5 million) which is the result of decreased reimbursements due to a change to departmental direct billing of basic services; and the Registrar of Voters ($1.5 million) due to projected costs associated with one major election in 2010-11.

Offsetting these increases are reductions in the Land Use Services – Building and Safety budget unit ($1.3 million) primarily due to reductions in budgeted staffing due to the continued downward trend in the building industry.

Restricted Funds

Restricted Funds consist of two restricted funding sources – Prop 172 and Realignment. Prop 172 revenue assists in funding the Sheriff-Coroner/Public Administrator, District Attorney, and Probation departments. Realignment assists in funding mental health, social services and health programs within the county. All funding not anticipated to be utilized during the fiscal year are appropriated in contingencies in these restricted funds.

Of the total $51.5 million for these restricted funds, the Realignment portion is $32.3 million and the Prop 172 portion is $19.2 million. Appropriation increased from the prior year by $3.2 million, which primarily consisted of a $2.2 million increase in Realignment and $1.0 million increase in Prop 172. For more details regarding the usage of these restricted funds, refer to the Discretionary General Funding section of this 2010-11 Adopted Budget book.

Capital Project Funds

Capital Project Funds appropriation decreased by $54.1 million from the prior year revised budget amount. Of the $122.9 million total appropriation for Architecture and Engineering Department's capital projects for 2010-11, $17.1 million was budgeted for new projects and $105.8 million was budgeted as carryover projects. For more details regarding capital project funds, refer to the Capital Improvement Program section of the 2010-11 Adopted Budget book.

Special Revenue Funds

Special Revenue Funds increased by $195.6 million overall. Much of this increase in appropriation is the direct result of GASB 54 which requires that all expenditures related to services funded by a special revenue fund be accounted for within the fund. Previously, operating transfers out were used as a mechanism for providing funding from the special revenue fund to the general fund.

Significant increases in appropriation in special revenue funds include:

- $71.5 million increase in the **Behavioral Health – Mental Health Services Act** budget unit due to GASB 54. As such, 349 budgeted positions and all related expenditures, which were previously budgeted for in the general fund, are now reflected in this budget unit.

- $42.7 million net increase in appropriation for **Public Works – Transportation – Road Operations** budget unit which reflects increases in the services for new road construction projects.

- $30.1 million increase in **Community Housing and Development** with the most significant increases seen in the budget units of Neighborhood Stabilization ($13.0 million) and Community Development Block Grant Funding ($9.2 million).

- $10.9 million increase in the **Behavioral Health – Block Grant Carryover** special revenue fund which reflects transfers to the general fund to cover expenses related to this program. Previously, this budget unit funded these expenditures using operating transfers out.

- $6.4 million net increase in various **Sheriff-Coroner/Public Administrator** special revenue funds. Two budget units, the Local Detention Facility Revenue and the Contract Training, have the most significant increases. The $2.2 million increase in Local Detention Facility Revenue is a result of GASB 54. The $1.7 million increase in Contract Training is the result of increases in equipment and vehicles coupled with an increase in transfers to the Sheriff-Coroner/Public Administrator's general fund for reimbursement of training services rendered.

- $6.3 million increase in **Regional Parks' County Trail System** special revenue fund primarily due to anticipated costs to finish design, environmental work and construction of Phase III and the design and environmental work for Phase IV of the Santa Ana River Trail.

- $5.8 million increase overall in the **District Attorney** special revenue funds primarily due to the implementation of GASB 54. The budget unit with the most significant increase due to this new standard is the Workers Comp Insurance Fraud Prosecution ($2.1 million).

- $4.7 million increase in **Airports' Capital Improvement Program** reflects an increase in land and improvements related to the Barstow-Daggett Airport.

Significant decreases in appropriation in special revenue funds include:

- $4.0 million decrease in other charges for the **Law and Justice 2009 Recovery Act Justice Assistance Grant**.

- $1.4 million reduction in appropriation for the **County Library** special revenue fund due to reductions anticipated in revenue. The majority of the impact was seen in staffing and the cost of services and supplies.

Enterprise Funds

Enterprise Funds with significant changes are listed below.

Arrowhead Regional Medical Center (ARMC) decreased appropriation by $10.4 million. The three significant areas changing in their budget unit include salaries and benefits, services and supplies, and costs for fixed assets. Salaries and benefits are decreasing by $2.9 million as a result of a reduction of 147 in budgeted staffing. Services and supplies decreased by $4.3 million primarily due to cost reduction initiatives. The other major area is fixed assets, which is decreasing by $3.3 million as less planned expenditures are slated for 2010-11.

ARMC Capital Projects decreased by $19.4 million as a result of the completion of the 6th Floor Remodel to Medical/Surgical beds and the construction nearing completion of the Medical Office Building.

The budget units that comprise Solid Waste Management Division increased appropriation by a total of $84.5 million. The majority of this increase ($95.5 million) is the result of budgeting the department's unrestricted net assets in the contingency appropriation. While no expenditures are planned at this time, the department may seek approval from the Board of Supervisors to utilize these departmental contingencies. Offsetting this increase is a $9.0 million decrease in the services and supplies appropriation of which the majority is a reduction in professional services.

Internal Service Funds

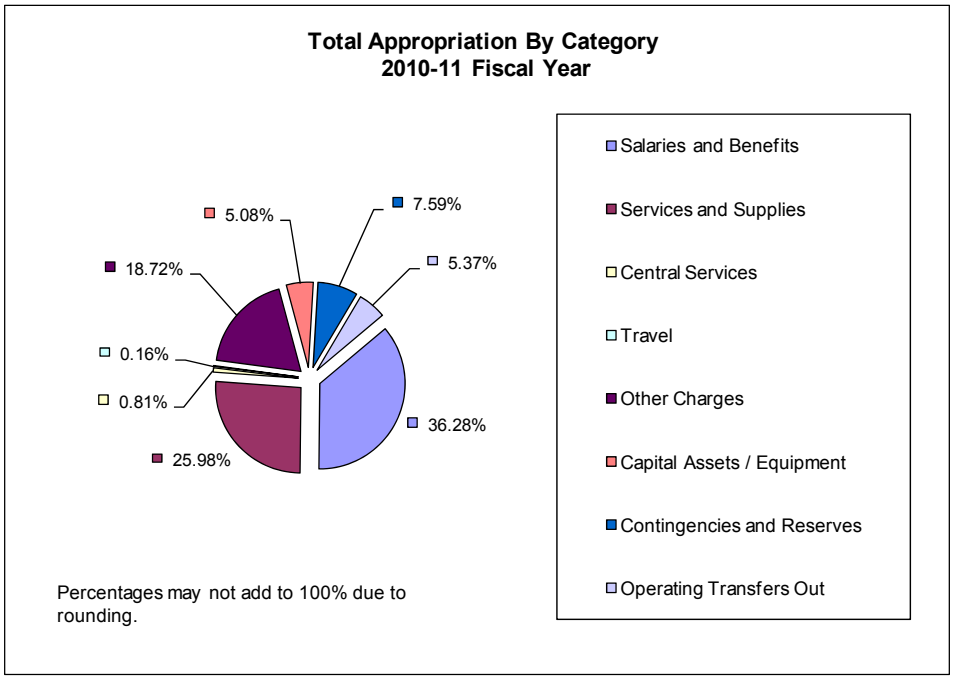
The departments of Risk Management, Information Services, Purchasing and Fleet Management each have internal service funds (ISF). Information Services has two ISF budget units: Computer Operations and Telecommunication Services. The Purchasing department is responsible for three ISF budget units which are Printing Services, Surplus Property and Storage Operations, and Mail/Courier Services. Motor Pool and Garage are the two ISF budget units in the Fleet Management department.

The appropriation summary charts presented on the following pages include expenditures and other funding sources such as operating transfers out for all appropriated funds. Operating transfers out represent funding provided from one budget unit to another within the county. The figures presented on the appropriation summary by category chart are subtotaled prior to the operating transfers out line. The appropriation categories reflected in the subtotal are the same as presented on the first page of this County Budget Summary section. Additionally, there are charts to reflect appropriation summary by category, appropriation summary by group/agency and appropriation summary by fund type.

APPROPRIATION SUMMARY BY CATEGORY

Appropriation	Restated** Fiscal Year 2008-09 Adopted Budget	Restated** Fiscal Year 2009-10 Adopted Budget	Fiscal Year 2009-10 Revised (Current) Budget	Fiscal Year 2010-11 Adopted Budget
Salaries and Benefits	1,452,884,394	1,459,633,600	1,410,505,216	1,475,223,787
Services and Supplies	986,432,497	1,019,637,701	852,840,912	1,056,615,357
Central Services	22,169,404	22,465,621	22,344,751	32,759,847
Travel	10,956,532	7,981,627	5,956,897	6,638,627
Other Charges	685,402,085	742,870,913	659,301,207	761,205,042
Capital Assets / Equipment	281,387,152	277,106,060	255,142,745	206,768,640
Expenditure Transfers & Reimbursements	(129,371)	(3,884,529)	(5,217,138)	(1,485,448)
Contingencies and Reserves	285,428,706	188,292,996	304,180,114	308,680,621
Subtotal	3,724,531,399	3,714,103,989	3,505,054,704	3,846,406,473
Operating Transfers Out	272,236,792	294,608,450	287,490,802	218,456,329
Total	3,996,768,191	4,008,712,439	3,792,545,506	4,064,862,802
Budgeted Staffing	20,539	19,670	19,675	19,325

**Restatement represents the inclusion of Internal Service Funds



Changes from prior year revised budget by appropriation category for all appropriated funds include:

- Salaries and Benefits are increasing from the prior year revised budget by approximately $64.7 million or 4.4%. This change reflects increased costs associated with retirement, health insurance, workers compensation, Retirement Incentive Program costs and increases in budgeted overtime. Additionally, the prior year revised budget figures were adjusted for vacancy in 2009-10. Furthermore, increases are the result of safety employees receiving their negotiated increases. For more details regarding departmental budgeted staffing changes, refer to the 'Budgeted Staffing Summary' found later in this section.

- Services and Supplies are increasing by approximately $203.8 million or 20.0% from the prior year revised budget. Significant increases include the budget units of Community Development and Housing, Capital Facilities Leases, Behavioral Health – Mental Health Services Act and Public Works – Transportation – Road Operations. Significant decreases are seen in Human Services – Administrative Claim; Probation – Administration, Corrections and Detention; and Solid Waste Management budget units.

- Central Services is increasing by $10.4 million or 46.4% due to the inclusion of costs for Facilities Management basic custodial, grounds, and maintenance services.

- Travel is increasing from the prior year revised budget by $0.7 million or 8.5%. Minor increases and decreases are seen throughout all budget units with the significant increase in Human Services – Administrative Claim budget unit.

- Other Charges are increasing by $101.9 million or 13.7%. This appropriation unit includes public assistance payments, contributions to other agencies, and interest expense. This increase is a reflection of the need for additional public assistance as a result of the stagnate economy.

- Capital Assets/Equipment is decreasing by $48.4 million or -17.5%. This appropriation category includes several subcategories: land acquisition, improvements to land, easements / rights of way, structures and improvements to structures, vehicles, equipment purchases and lease purchases, and capitalized software. Significant changes in subcategories include an increase to land acquisition of $3.5 million in Public Works – Transportation – Road Operations. Net increase to improvements to land with $6.6 million in the Capital Improvement Programs of the county and airports. The improvements to structures subcategory decreased for Capital Project Funds ($55.7 million) and decreased for the Arrowhead Regional Medical Center (ARMC) Capital Projects ($19.4 million). In the equipment and vehicles subcategories, the most significant change is a decrease of $4.7 million in Information Services' – Telecommunications Services internal service fund. In the subcategory of capitalized software, the most significant change is an increase of $5.5 million in the budget unit of Behavioral Health – Mental Health Service Act.

- Expenditure Transfers & Reimbursements increasing by $3.7 million. Expenditure Transfers are the movement of resources from one budget unit to another for payment of services received and Reimbursements are the amount received as a payment for the services provided on behalf of another governmental unit or department. Reimbursements are considered a funding source.

- Contingencies and Reserves are increasing over the prior year revised budget by a net $4.5 million or 2.4%. Significant increases include $95.5 million in contingencies in Solid Waste Management's enterprise fund as a result of appropriating unrestricted net assets, $24.0 million in the Contingency for Future Space Needs, $4.1 million in the Master Settlement Agreement special revenue fund, and $2.2 million in Health Realignment contingencies. Significant decreases include $37.4 million in Public Works – Transportation – Road Operations, a net $19.9 million in other various Transportation special revenue funds, $15.1 million in Community Development and Housing special revenue funds, $16.1 million in Behavioral Health – Mental Health Service Act, $11.5 million in the various Sheriff-Coroner/Public Administrator special revenue funds, and $10.0 million in Board of Supervisors – Board Elective Projects.

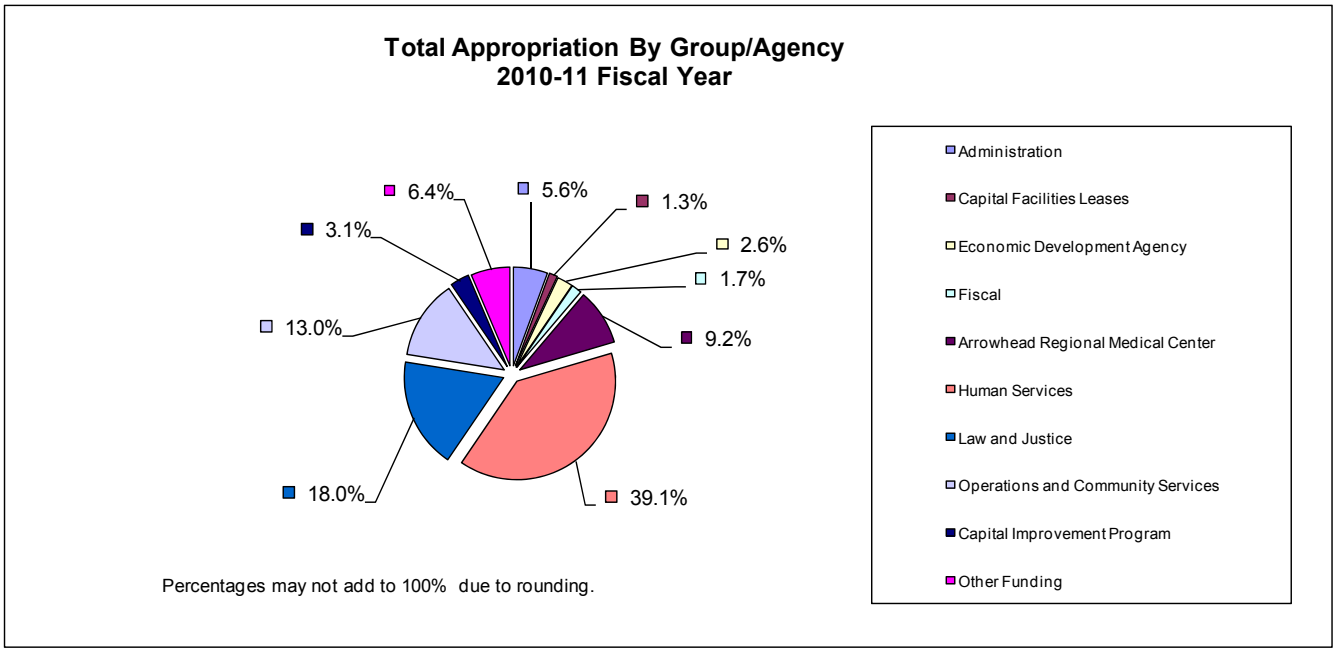
- Operating Transfers Out is a method of providing funding from one budget unit to another for the implementation of a project or program. This line item is decreasing by a net $69.0 million or -23.4%. The most significant decreases are $72.5 million in two Behavioral Health special revenue funds, $8.0 million in the Capital Improvement Program capital funds, $6.0 million in Solid Waste Management enterprise fund, and $5.0 million in the Courthouse Facility – Excess 25% special revenue fund. These decreases are offset by a net $58.3 million increase in Financial Administration, of which $38.0 million will be used for the optional prepayment of capital facility leases.

APPROPRIATION SUMMARY BY GROUP/AGENCY

	Restated** Fiscal Year 2008-09 Adopted Budget	Restated** Fiscal Year 2009-10 Adopted Budget	Fiscal Year 2009-10 Revised (Current) Budget	Fiscal Year 2010-11 Adopted Budget
Administration	231,067,582	234,366,369	226,489,568	228,220,364
Capital Facilities Leases	20,612,356	21,203,394	20,933,394	54,640,359
Economic Development Agency	70,245,717	109,078,940	71,449,310	104,327,571
Fiscal	78,633,335	72,527,965	71,109,145	68,388,220
Arrowhead Regional Medical Center	468,408,211	452,794,319	404,424,441	374,761,840
Human Services	1,469,669,960	1,563,018,732	1,494,433,442	1,588,177,035
Law and Justice	745,244,139	755,507,803	729,238,562	732,392,013
Operations and Community Services	490,231,909	430,812,115	395,549,761	527,223,330
Capital Improvement Program	153,540,654	176,867,606	189,254,619	126,529,617
Other Funding	269,114,328	192,535,196	189,663,264	260,202,453
Total	3,996,768,191	4,008,712,439	3,792,545,506	4,064,862,802
Budgeted Staffing	20,539	19,670	19,675	19,325

**Restatement represents the inclusion of Internal Service Funds

The above chart lists adopted appropriation by group / agency. The Other Funding group includes budget units that are predominately countywide in nature, have no budgeted staffing associated with them, or exist for proper budgetary accounting purposes. Included in this group are contingencies, funding for Board elective projects, financial administration, the restricted funds of Realignment and Prop 172, and some special revenue funds that incur no expenditures and only appropriate operating transfers out.



Governmental Fund Types

General Fund: The General Fund is used to account for resources traditionally associated with government, which are not required legally or by sound financial management to be accounted for in another fund. The General Fund is the county's primary operating fund and the appropriation is separated into discretionary versus categorical. General Fund – Restricted Funds consists of Prop 172 and Realignment funds.

Special Revenue Funds: Special Revenue Funds account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes (other than for major capital projects).

Capital Project Funds: Capital Project Funds account for financial resources designated for the acquisition or construction of major capital facilities other than those funded by Enterprise and Internal Service Funds.

Proprietary Fund Types

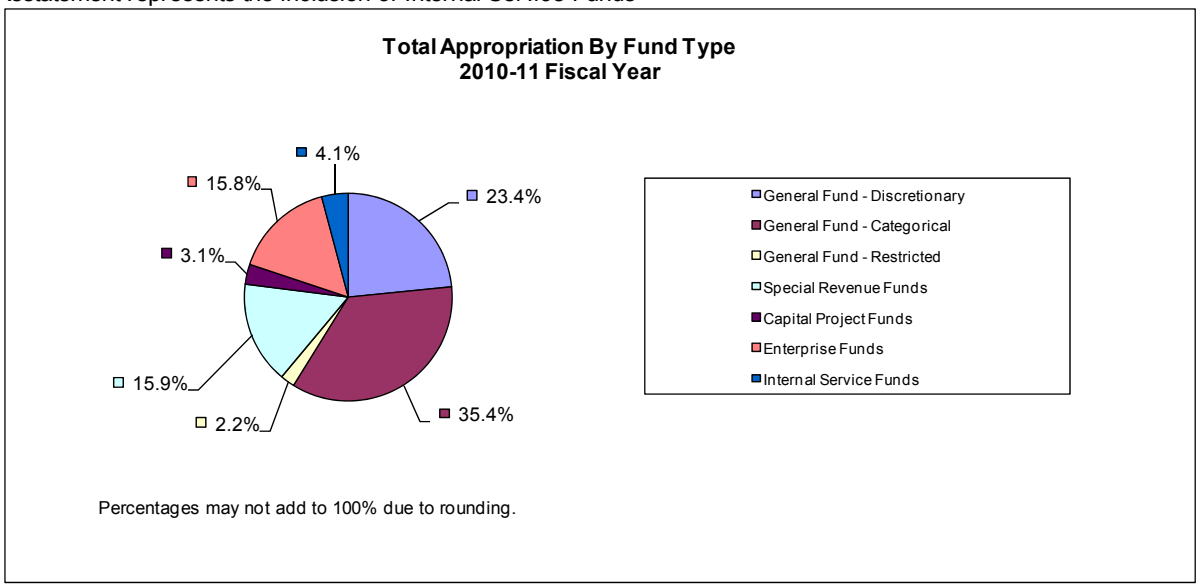
Enterprise Funds: Enterprise Funds account for operations that are funded and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be funded or recovered primarily through user charges.

Internal Service Funds: Internal Service Funds account for the funding of goods or services provided by one department or agency to other departments or agencies of the governmental unit on a cost reimbursement basis.

APPROPRIATION SUMMARY BY FUND TYPE

	Restated** Fiscal Year 2008-09 Adopted Budget	Restated** Fiscal Year 2009-10 Adopted Budget	Fiscal Year 2009-10 Revised (Current) Budget	Fiscal Year 2010-11 Adopted Budget
General Fund - Discretionary	992,783,134	922,274,398	874,032,073	951,723,562
General Fund - Categorical	1,396,062,201	1,474,982,408	1,322,719,128	1,439,841,402
General Fund - Restricted	104,610,538	88,321,225	88,321,225	91,248,075
Special Revenue Funds	566,858,991	592,095,936	563,970,595	647,173,273
Capital Project Funds	153,540,654	176,867,606	189,254,619	126,529,617
Enterprise Funds	619,503,327	586,595,481	586,672,481	640,260,325
Internal Service Funds	163,409,346	167,575,385	167,575,385	168,086,548
Total	3,996,768,191	4,008,712,439	3,792,545,506	4,064,862,802
Budgeted Staffing	20,539	19,670	19,675	19,325

**Restatement represents the inclusion of Internal Service Funds



The matrix below lists the group / agency as depicted in the organizational chart of the county. For each group / agency listed, the various fund types utilized are checked.

	General Fund	Special Revenue Funds	Capital Projects Funds	Enterprise Funds	Internal Service Funds
Administration					
Board of Supervisors	X				
Clerk of the Board	X				
County Administrative Office	X				
County Counsel	X				
Human Resources	X	X			
Fleet Management					X
Information Services	X				X
Purchasing	X				X
Risk Management					X
Local Agency Formation Commission	X				
County Schools	X				
Capital Facilities Leases					
Capital Facilities Leases	X				
Arrowhead Regional Medical Center					
Arrowhead Regional Medical Center		X		X	
Economic Development Agency					
Economic Development	X				
Community Development and Housing		X			
Workforce Development		X			
Fiscal					
Assessor	X				
Auditor-Controller/Recorder/Treasurer/Tax Collector	X	X			
Human Services					
Aging and Adult Services	X				
Behavioral Health	X	X			
Child Support Services	X				
Health Administration	X	X			
Human Services	X	X			
Preschool Services		X			
Public Health	X	X			
Veterans Affairs	X				
Law and Justice					
County Trial Courts	X	X			
District Attorney	X	X			
Law and Justice Group Administration	X	X			
Probation	X	X			
Public Defender	X				
Sheriff-Coroner/Public Administrator	X	X			
Operations and Community Services					
Agriculture/Weights and Measures	X	X			
Airports	X	X			
Architecture and Engineering	X				
County Library		X			
County Museum	X			X	
Facilities Management	X				
Land Use Services	X				
Public Works	X	X		X	
Real Estate Services	X	X			
Regional Parks	X	X		X	
Registrar of Voters	X				
Fish and Game Commission		X			
Capital Improvement Program					
Capital Improvement Program			X		
Other Funding					
County Administrative Office	X	X			

REVENUE SUMMARY

The 2010-11 adopted budget is funded from a variety of sources. These sources are listed below. This schedule does not include fund balance carried over from the prior year. It also does not include operating transfers in as they are a mechanism for providing funding from one budget unit to another within the county. The restatement of 2009-10 is due to the inclusion of the Internal Service Funds. This schedule shows the change from the prior year revised budget.

	Actual 2008-09	Restated Adopted 2009-10	Revised (Current) Budget 2009-10	Adopted 2010-11	Change Between Revised (Current) 2009-10 & 2010-11	Percentage Change
REVENUE FOR ALL COUNTY FUNDS (Excluding Enterprise Funds)						
Property Related Revenue	496,209,237	468,139,013	459,566,085	437,126,634	(22,439,451)	(4.79%)
Other Taxes	146,490,792	150,489,121	133,027,653	134,579,755	1,552,102	1.03%
State and Federal Aid	1,311,929,678	1,515,710,959	1,378,260,601	1,578,333,456	200,072,855	13.20%
Charges for Current Services	318,968,713	356,789,979	331,306,242	356,086,153	24,779,911	6.95%
Other Revenue	146,374,691	135,381,341	135,335,313	130,330,456	(5,004,857)	(3.70%)
Subtotal	**2,419,973,111**	**2,626,510,413**	**2,437,495,894**	**2,636,456,454**	**198,960,560**	**7.58%**
ENTERPRISE FUNDS	438,444,783	461,061,092	461,138,092	455,361,773	(5,776,319)	(1.25%)
INTERNAL SERVICE FUNDS	173,446,888	161,016,503	161,016,503	148,938,129	(12,078,374)	(7.50%)
Subtotal	**611,891,671**	**622,077,595**	**622,154,595**	**604,299,902**	**(17,854,693)**	**(2.87%)**
Total County Budget	**3,031,864,782**	**3,248,588,008**	**3,059,650,489**	**3,240,756,356**	**181,105,867**	**5.57%**

Property Related Revenue

Property related revenue is projected to decrease by $22.4 million or -4.79% from the 2009-10 revised budget. This is the result of a projected decline in the assessed valuation of properties within the county for the second consecutive year. One factor in the decrease is the annual inflation adjustment, which adjusts property values each year. For 2010-11 this adjustment is a negative 0.237%. A much more significant factor in the anticipated decrease is adjustments related to declines in market values of homes in the county. For more detail refer to the paragraph titled 'Property Related Revenues' found in the Discretionary General Funding section of this 2010-11 Adopted Budget book.

Other Taxes

Other taxes are increasing by a net $1.6 million over the prior year revised budget. Sales taxes are projected to increase slightly in 2010-11 as compared to 2009-10 actual receipts and as compared to the 2009-10 revised budget amounts.

State and Federal Aid

An overall increase of $200.1 million from the prior year revised budget is reflected in the revenue category of state and federal aid. This increase is comprised of both increases and decreases in various programs. Significant changes in this revenue source group are detailed on the next page.

Significant increases in State and Federal Aid include:

- For the **Human Services – Administrative Claim** budget unit, the increase over the prior year revised budget amount is $53.4 million which is primarily an increase in federal/state welfare administration and health administration. Additionally, significant increases from revised budget were seen in four Human Services subsistence budget units: CalWORKs – All Other Families increased by $38.9 million, CalWORKs – Two Parent Families increased by $11.8 million, Aid to Adoptive Children increased by $4.9 million, and AFDC – Foster Care increased by $4.6 million.
- For the **Community Development and Housing Department**, increases are $33.6 million. Most of the revenue is from federally funded grants that span multiple years. Unexpended and unrealized amounts in from the prior year revised budget are carried over to the 2010-11 adopted budget. As a result, several programs saw significant increases including Neighborhood Stabilization ($13.0 million), Community Development Block Grants ($9.7 million), Home Program ($7.7 million), Multifamily Housing Fees ($2.0 million), and CalHome Program ($1.8 million).
- **Public Works – Transportation – Road Operations** increased $7.4 million over the prior year revised budget. This increase is the net of $30.5 million in federal funding for the Highway Bridge Program, Highway Safety Program, Public Lands Highway, and American Reinvestment and Recovery Act projects, $2.0 million for share of joint participation projects with local government agencies, and a reduction of $25.0 million for Proposition 1B funds which were received in 2009-10. Additionally, the Public Works – Transportation Measure I Program is increasing by $3.2 million for various streets/local highway projects.
- **Regional Parks – County Trails System** increased state and federal revenue by $6.1 million over the prior year revised budget primarily to complete Phases III and IV of the Santa Ana River Trail. Additionally, Regional Parks – Proposition 40 Projects increased state grant funding in the adopted budget by $1.5 million for various park projects.
- The **Airports Capital Improvement Program** increased $6.0 million from the prior year revised budget as a result of grant funding for the Barstow-Daggett airport improvements.
- **Facilities Management – Utilities** budget unit increased $3.2 million in this revenue category as a result of a federal grant for energy efficiency projects.
- **Child Support Services** increased $2.5 million in state and federal allocations to accommodate increases in staffing, equipment, and operational costs.

Significant decreases in State and Federal Aid include:

- **Capital Improvement Project** decreased $5.2 million over the prior year revised budget as the county has received all the reimbursements related to the seismic retrofit and remodel of the historic Central Courthouse and Annex in San Bernardino.
- The **Behavioral Health – Mental Health Services Act** budget unit decreased $3.5 million over the prior year revised budget.
- **Public Health** decreased $2.9 million due to reductions in various programs. Additionally, the Public Health – H1N1 Preparedness budget unit decreased by $2.9 million due to an anticipated decrease in Public Health Emergency Response Level III funding.
- **Sheriff-Coroner/Public Administrator** decreased $2.2 million over the prior year. In addition, a $2.9 million reduction was seen in the Sheriff-Coroner/Public Administrator Federal Seized Assets – Department of Justice due to an anticipated decline in federal seized asset cases.
- Three **Law and Justice Group** budget units decreased over the prior year revised budget as follows: $4.7 million in the 2009 Recovery Act – Juvenile Assistance Grant as no additional grant funding is anticipated for 2010-11, $1.5 million in the Southwest Border Prosecution Initiative as two years of federal reimbursements were received in the prior year, and $1.1 million in the 2009 Justice Assistance Grant as no additional grant funding is anticipated for 2010-11.

Charges for Current Services

Charges for current services are anticipated to increase from the 2009-10 revised budget by $24.8 million.

The following provides the most significant increases in this revenue category.

- The **Sheriff-Coroner/Public Administrator** has a net $13.9 million increase over revised budget related to law enforcement services in its various budget units.
- **Facilities Management** has an increase of $9.0 million resulting from charges to user departments for costs of basic custodial, grounds, and maintenance services.
- **County Trial Courts – Maintenance of Effort** budget unit is increasing current services revenue by $4.3 million over the revised budget. This increase is based on additional revenue anticipated in 2010-11.
- **Public Works – Transportation – Road Operations** is increasing revenue in the 2010-11 year by a net $4.2 million over the prior year revised budget primarily as a result of two projects, the Cherry Avenue widening and the Glen Helen grade separation, that are joint projects with other local agencies.
- The **Auditor-Controller/Recorder/Treasurer/Tax Collector** is increasing revenues received from recording fees by $2.0 million. This increase is the result of SB 676 which amended Government Code section 27361(a) regarding basic recording fees.
- The **Information Services Department** is budgeting for an increase in direct labor charges of $1.8 million as the county shifts towards full cost recovery for services provided.

Significant decreases in charges for current services include $4.8 million in indirect cost reimbursement, $1.1 million in Registrar of Voters primarily due to election services, and $1.0 million in revenues associated with the SB 813 cost reimbursement, which represents allowable charges for administration and operation of the county's supplemental property tax program.

Other Revenue

Other revenue includes licenses, permits, franchises, fines and penalties, interest earnings, and tobacco settlement funds. This revenue source is anticipated to decrease by a net $5.0 million over the prior year revised budget.

Significant decreases in this category include $7.4 million in interest revenue over the prior year revised budget, $3.4 million in the District Attorney – Specialized Prosecutions from the prior year revised budget due to the receipt of lawsuit settlements that were one-time in nature, and $0.9 million in the Master Settlement Agreement budget unit due to declines in cigarette industry shipments and sales.

Significant increases in other revenue over the prior year revised budget include $5.0 million in the Human Services – Wraparound Reinvestment Fund, $3.5 million in Public Works – Transportation – Road Operations, $1.9 million in Land Use Services – Building and Safety, and $1.3 million in the Auditor-Controller/Recorder/Treasurer-Tax Collector.

Enterprise Funds

Enterprise Funds with significant changes are listed below.

Arrowhead Regional Medical Center (ARMC) revenues are expected to increase by a net $1.3 million. This change in revenue includes increases of $18.3 million in state and federal aid primarily from Medi-Cal and Medicare offset by anticipated reductions of $16.1 million in current services from private pay patients and insurance. Additionally, the Realignment contribution for ARMC operations is decreasing by $0.3 million.

Medical Center Lease Payment revenue is increasing by $2.2 million due to increased reimbursement from the state's Construction Renovation/Reimbursement Program, SB 1732.

The budget units that comprise Solid Waste Management Division are decreasing revenues by $9.1 million. Of this reduction, the most significant decrease in revenues is in the Operations budget unit. Current services are decreasing by $7.4 million due to increased waste diversion/recycling and decreased processing of green material waste. These decreases are offset by a $1.0 million increase in state and federal aid due to anticipated federal reimbursement for the 2007 Slide and Grass Valley fires.

Internal Service Funds

Internal Service Funds with significant changes are listed below.

Information Services – Telecommunications Services decreased revenues by $4.1 million due to less grant funding for dispatch console replacement due to the project reaching its final stage.

Risk Management internal service fund reduced revenues by $6.9 million and this decrease is the result of a reduction in medical malpractice and general liability premiums as reserves for these programs have reached the 80% recommended actuarial confidence level.

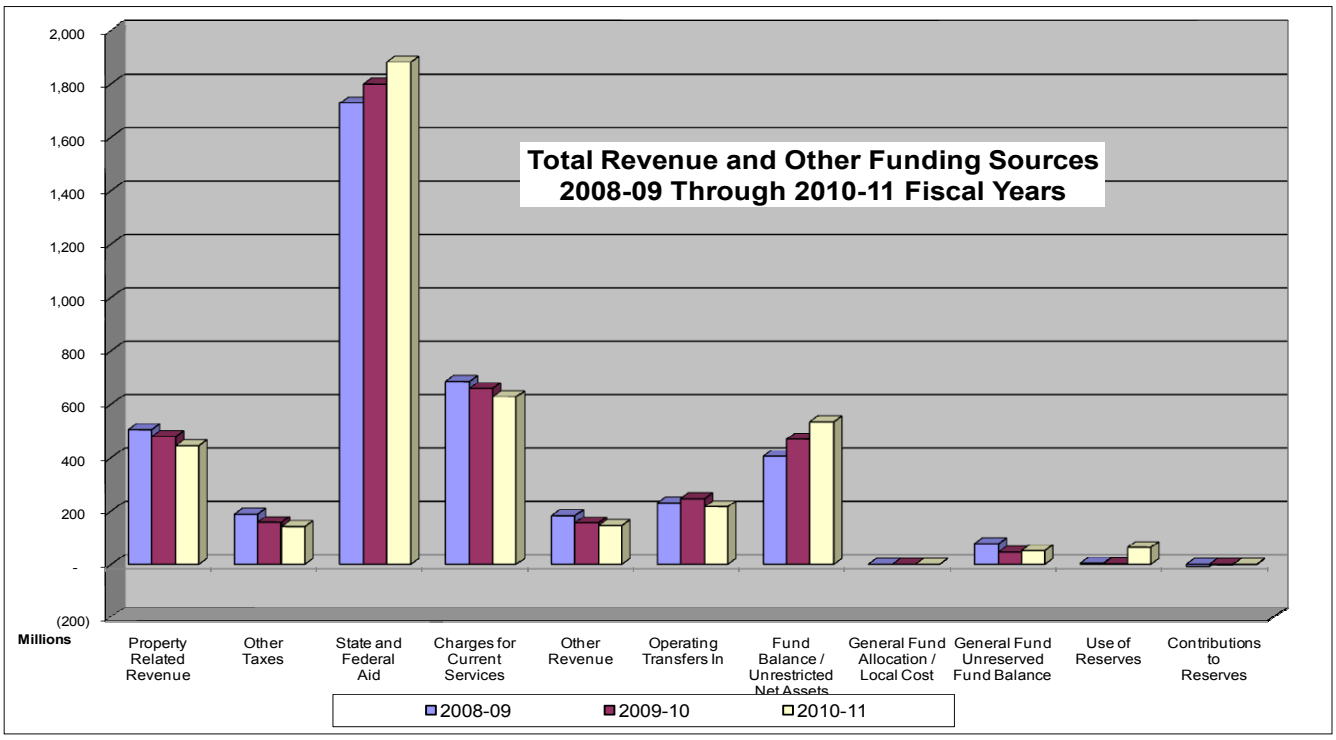
Fleet Management's Motor Pool internal service fund is reducing revenues by $1.8 million due to a reduction in miles driven, less vehicles for which monthly fixed charges are collected and estimated auction proceeds.

TOTAL REVENUE AND OTHER FUNDING SOURCES

	Restated** Fiscal Year 2008-09 Adopted Budget	Restated** Fiscal Year 2009-10 Adopted Budget	Fiscal Year 2009-10 Revised (Current) Budget	Fiscal Year 2010-11 Adopted Budget
Revenue				
Property Related Revenue	503,659,199	478,598,414	467,317,481	444,590,269
Other Taxes	188,210,404	157,520,772	138,501,697	141,611,406
State and Federal Aid	1,728,107,624	1,798,688,728	1,663,963,375	1,881,453,463
Charges for Current Services	685,122,495	658,499,370	633,015,633	627,996,900
Other Revenue	182,768,866	155,280,724	156,852,303	145,104,328
Total Revenue	3,287,868,588	3,248,588,008	3,059,650,489	3,240,756,366
Other Funding Sources				
Operating Transfers In	230,070,488	245,508,213	241,665,798	176,089,115
Fund Balance/Unrestricted Net Assets	404,871,822	468,433,377	468,433,378	534,088,486
General Fund Allocation/Local Cost	-	-	-	-
General Fund Unreserved Fund Balance	77,342,818	46,190,296	46,190,296	51,474,803
Use of Reserves	4,096,300	1,992,545	2,205,545	63,454,032
Contributions to Reserves	(7,481,825)	(2,000,000)	(25,600,000)	(1,000,000)
Total Other Funding Sources	708,899,603	760,124,431	732,895,017	824,106,436
Total Revenue and Other Funding Sources	3,996,768,191	4,008,712,439	3,792,545,506	4,064,862,802

**Restatement represents the inclusion of Internal Service Funds

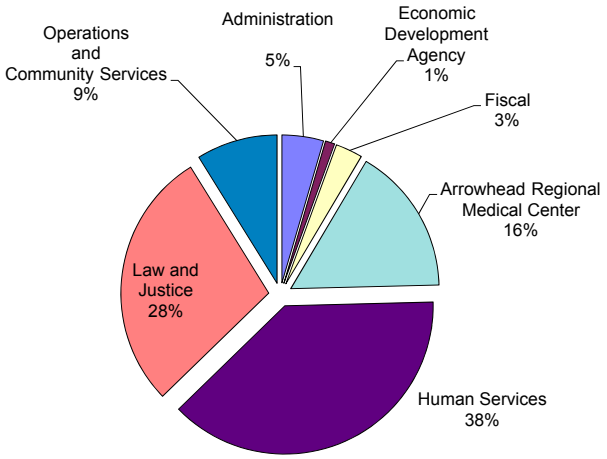
The revenue and other funding sources schedule above includes all county funds. This schedule includes operating transfers in, which are the mechanism for providing funding from one budget unit to another within the county. Additionally, this schedule summary provides the fund balance/unrestricted net assets of all non-general funds, the general fund's unreserved fund balance, as well as, the use of, and the contributions to the county's reserves as designated in the strategic plan.



BUDGETED STAFFING SUMMARY

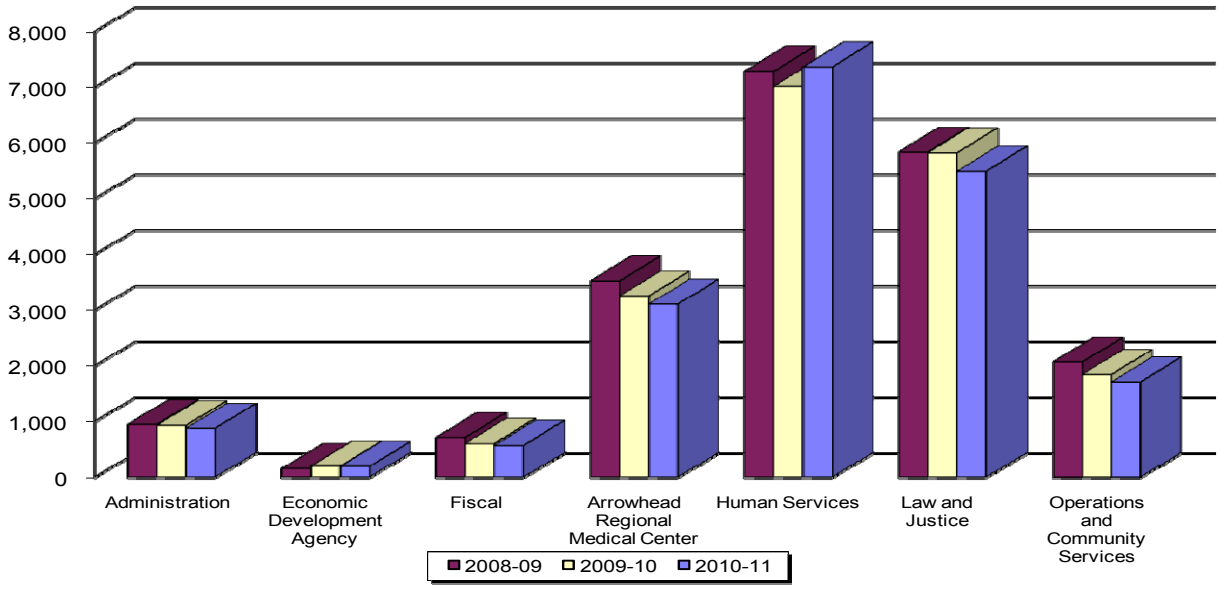
Beginning in 2009-10, budgeted staffing is accounted for using headcount; each position, whether full time or part time, is counted as one. Budgeted staffing counts for 2008-09 have been restated for comparative purposes. The graph below depicts the budgeted staffing by group / agency for the adopted fiscal year. The following graph illustrates the budgeted staffing for the adopted fiscal year as well as the prior two fiscal years.

Budgeted Staffing By Group / Agency
2010-11 Fiscal Year



Percentages may not add to 100% due to rounding.

Budgeted Staffing By Group / Agency
2008-09 Through 2010-11 Fiscal Years



	2009-10 Budgeted Staffing	Change from Previous Year: Caseload Driven/ Grant or Special Funded Programs	Change from Previous Year: All Other Programs	Change from Previous Year: Total Change	2010-11 Budgeted Staffing	Percentage Change
General Fund	13,811	(179)	(303)	(482)	13,329	(3.5%)
Other Funds	5,864	132	-	132	5,996	2.3%
Total	19,675	(47)	(303)	(350)	19,325	

Budgeted staffing for caseload driven/grant, or special funded programs, decreased overall by a net 47 positions. Significant changes from the previous year's revised (current) budgeted staffing in caseload driven, grant or special funded programs include the following:

General Fund

- **Behavioral Health** decreased budgeted staffing by 445 positions. Included in this decrease is the transfer of 349 budgeted positions to the department's **Mental Health Services Act** budget unit and a further deletion of 96 vacant positions.

- **Public Health** decreased budgeted staffing by a net 89 positions. This decrease is the result of the deletion of 94 positions, 85 of which were vacant, 1 was a contract position and 8 were extra help positions. These deletions were offset by the addition of 5 new positions.

- **Human Services** – **Administrative Claim** had a net increase of 507 budgeted positions. This change is due to the addition of 602 positions and the reduction of 95 positions.

- **District Attorney – Criminal Prosecution** decreased 4 budgeted positions in the caseload driven, grant or special funded programs category due to reductions in the COPS and Street Enforcement grants anticipated from the state.

- **Probation – Administration, Corrections and Detention** has seen a net decrease of 112 budgeted positions in the caseload driven, grant or special funded programs category primarily due to budgetary constraints that have impacted the department and resulted in the closure of four detention center units on a system-wide basis. **Probation – Juvenile Justice Grant Program** decreased budgeted staffing by a net 10 positions due to reductions in state revenues.

- **Sheriff-Coroner/Public Administrator** has seen a reduction of 17 budgeted positions in the caseload driven, grant, or special funded programs category due to the deletion of 1 contract city extra help position, 2 Inmate Welfare funded positions, and 14 California Multi-Jurisdictional Methamphetamine Enforcement Team (CAL MMET) state grant funded positions.

Other Funds

- **Auditor-Controller/Recorder/Treasurer/Tax Collector – Systems Development** budget unit decreased by 35 positions. These positions were placed in the department's general fund budget unit as a result of GASB 54.

- **Arrowhead Regional Medical Center (ARMC)** had a net decrease of 147 budgeted positions. This reduction was comprised of vacant regular, contract and extra-help positions. ARMC continues to conduct a thorough review of its positions each year in an ongoing effort to become more efficient while still maintaining state mandated staffing ratios.

- **Human Services – Wraparound Reinvestment Fund** increased budgeted staffing by 24 due to the requirements of GASB 54.

- **Behavioral Health – Mental Health Services Act** budget unit increased by 349 positions which were transferred from the general fund as a result of GASB 54.

- **Preschool Services** increased a net 15 budgeted positions which included 14 contract teacher III positions and 1 accounting technician position.

- **County Library** had a reduction of 40 budgeted positions. These deletions of vacant positions were the direct result of reductions in funding sources available.

- **Public Works – Transportation – Road Operations** decreased by a net 24 budgeted positions as a result of funding shortfalls and a decrease in land development. Staffing impacts include the deletion of 21 vacant positions. Other changes include the decrease of 3 positions as a result of the Retirement Incentive Program, 2 positions transferred to Flood Control and an increase of 2 positions to provide efficiency in management of fiscal and operations divisions.

Budgeted staffing for all other programs decreased overall by a net 303 positions. Significant changes from the previous year's revised (current) budgeted staffing in all other programs include the following:

General Fund

- **County Counsel** decreased budgeted staffing by a net 10 positions. Changes include the deletion of 4 positions as a result of the Retirement Incentive Program and 9 other vacant positions to meet budget targets. To partially offset these deletions, 3 extra help returning retirees positions were added to provide for continued representation in various complex legal matters requiring historical knowledge.

- **Human Resources** budgeted staffing decreased by 21 positions due to the elimination of 15 vacant positions, the transfer of 3 positions to the Human Resources Employee Benefits and Services budget unit, and the deletion of 3 positions due to reductions in available funding and programmatic changes.

- **District Attorney – Criminal Prosecution** budgeted staffing decreased by 30 positions that were not related to caseload or grant driven. The decrease is primarily due to the state's continued suspension of SB 90 revenue and funding the cumulative step increases not included in prior year budgets.

- **Public Defender** budgeted staffing is decreased by a net of 40 positions that were not related to caseload or grant driven. The decrease is due to the state's continued suspension of SB 90 revenue and a significant reduction to the department's discretionary general funding.

- **Sheriff-Coroner/Public Administrator** has seen a net decrease of 113 budgeted positions that were not related to caseload or grant driven. Changes include the decrease of 13 positions as a result of the Retirement Incentive Program and the decreased of 38 budgeted staff in order to offset increased costs related to Safety Unit salary increases. The remaining changes were deletions of 62 vacant positions designated as part-time, extra-help, or dual-filled positions.

- **County Museum** decreased budgeted staffing by 11 positions as a result of the reorganization of the Biology Division and the elimination of vacant positions. These position deletions include 1 museum research biologist, 1 professional biologist, 3 field biologists (1 contract), and 6 public service employee positions.

- **Land Use Services** decreased budgeted staffing by a net of 18 positions as a result of the continued downturn in the economy and its direct impact on the building industry. The department's breakdown by budget unit includes increases of 12 in **Administration** and 4 in **Code Enforcement.** The Planning budget unit, which decreased by 21, represents the consolidation of the former **Current Planning** and **Advanced Planning** budget units. **Building and Safety** decreased 10 positions and **Fire Hazard Abatement** decreased 3 positions.

- **Regional Parks** reduced budgeted staffing by 18 positions as a result of converting 66 public service employees to 50 part-time general service workers, as well as the deletion of 3 vacant positions due to discretionary general funding reductions. Additionally 1 position was added as a result of the County Administrative Office re-organization.

Countywide staffing changes are outlined by county department in the following chart:

BUDGETED STAFFING SUMMARY

Department	2008-09 Adopted Budget	2009-10 Revised (Current) Budget	2010-11 Adopted Budget	Change Between 2009-10 & 2010-11
ADMINISTRATION				
GENERAL FUND				
BOARD OF SUPERVISORS	70	69	64	(5)
BOARD OF SUPERVISORS - LEGISLATION	5	-	-	-
CLERK OF THE BOARD	16	17	17	-
COUNTY ADMINISTRATIVE OFFICE	26	31	27	(4)
COUNTY COUNSEL	77	104	94	(10)
HUMAN RESOURCES	103	98	77	(21)
HUMAN RESOURCES - CENTER FOR EMPLOYEE HEALTH AND WELLNESS	19	14	12	(2)
INFORMATION SERVICES - APPLICATION DEVELOPMENT	107	100	97	(3)
PURCHASING	18	16	16	-
SUBTOTAL GENERAL FUND	441	449	404	(45)
OTHER FUNDS				
FLEET MANAGEMENT - GARAGE	96	86	85	(1)
FLEET MANAGEMENT - MOTOR POOL	4	4	4	-
HUMAN RESOURCES - COMMUTER SERVICES	3	3	3	-
HUMAN RESOURCES - EMPLOYEE BENEFITS AND SERVICES	32	29	30	1
INFORMATION SERVICES - COMPUTER OPERATIONS	135	134	133	(1)
INFORMATION SERVICES - TELECOMMUNICATIONS SERVICES	112	105	101	(4)
PURCHASING - PRINTING SERVICES	19	21	21	-
PURCHASING - SURPLUS PROPERTY AND STORAGE OPERATIONS	3	2	2	-
PURCHASING - MAIL/COURIER SERVICES	29	28	28	-
RISK MANAGEMENT - OPERATIONS	73	69	67	(2)
SUBTOTAL OTHER FUNDS	506	481	474	(7)
TOTAL ADMINISTRATION	**947**	**930**	**878**	**(52)**
ECONOMIC DEVELOPMENT AGENCY				
GENERAL FUND				
ECONOMIC DEVELOPMENT	45	30	22	(8)
OTHER FUNDS				
COMMUNITY DEVELOPMENT AND HOUSING	38	40	38	(2)
WORKFORCE DEVELOPMENT	77	133	136	3
SUBTOTAL OTHER FUNDS	115	173	174	1
TOTAL ECONOMIC DEVELOPMENT AGENCY	**160**	**203**	**196**	**(7)**
FISCAL				
GENERAL FUND				
ASSESSOR	228	178	178	-
AUDITOR-CONTROLLER/RECORDER/TREASURER/TAX COLLECTOR	455	390	390	-
SUBTOTAL GENERAL FUND	683	568	568	-
OTHER FUNDS				
AUDITOR-CONTROLLER/RECORDER/TREASURER/TAX COLLECTOR - SYSTEMS DEVELOPMENT	29	35	-	(35)
AUDITOR-CONTROLLER/RECORDER/TREASURER/TAX COLLECTOR - RECORDER RECORDS	1	4	4	-
SUBTOTAL OTHER FUNDS	30	39	4	(35)
TOTAL FISCAL	**713**	**607**	**572**	**(35)**

BUDGETED STAFFING SUMMARY

Department	2008-09 Adopted Budget	2009-10 Revised (Current) Budget	2010-11 Adopted Budget	Change Between 2009-10 & 2010-11
ARROWHEAD REGIONAL MEDICAL CENTER				
OTHER FUNDS				
ARROWHEAD REGIONAL MEDICAL CENTER	3,524	3,255	3,108	(147)
TOTAL ARROWHEAD REGIONAL MEDICAL CENTER	**3,524**	**3,255**	**3,108**	**(147)**
HUMAN SERVICES				
GENERAL FUND				
AGING AND ADULT SERVICES - AGING PROGRAMS	117	52	46	(6)
AGING AND ADULT SERVICES - PUBLIC GUARDIAN - CONSERVATOR	29	27	22	(5)
CHILD SUPPORT SERVICES	475	464	466	2
HEALTH ADMINISTRATION	23	2	2	-
BEHAVIORAL HEALTH	1,026	960	515	(445)
PUBLIC HEALTH	903	863	774	(89)
PUBLIC HEALTH - CALIFORNIA CHILDREN'S SERVICES	186	157	156	(1)
HUMAN SERVICES - ADMINISTRATIVE CLAIM	3,762	3,670	4,177	507
VETERANS AFFAIRS	18	18	19	1
SUBTOTAL GENERAL FUND	6,539	6,213	6,177	(36)
OTHER FUNDS				
HUMAN SERVICES - WRAPAROUND REINVESTMENT FUND	-	-	24	24
BEHAVIORAL HEALTH - MENTAL HEALTH SERVICES ACT	-	-	349	349
PRESCHOOL SERVICES	751	802	817	15
SUBTOTAL OTHER FUNDS	751	802	1,190	388
TOTAL HUMAN SERVICES	**7,290**	**7,015**	**7,367**	**352**
LAW AND JUSTICE				
GENERAL FUND				
DISTRICT ATTORNEY - CRIMINAL PROSECUTION	547	526	492	(34)
LAW AND JUSTICE GROUP ADMINISTRATION	1	1	1	-
PROBATION - ADMIN, CORRECTIONS & DETENTION	1,276	1,224	1,112	(112)
PROBATION - JUVENILE JUSTICE GRANT PROGRAM	-	37	27	(10)
PUBLIC DEFENDER	247	285	245	(40)
SHERIFF-CORONER/PUBLIC ADMINISTRATOR	3,633	3,659	3,529	(130)
SUBTOTAL GENERAL FUND	5,704	5,732	5,406	(326)
OTHER FUNDS				
PROBATION - JUVENILE JUSTICE GRANT PROGRAM (SR)	43	-	-	-
SHERIFF-CORONER/PUBLIC ADMINISTRATOR - PUBLIC GATHERINGS	90	90	90	-
SUBTOTAL OTHER FUNDS	133	90	90	-
TOTAL LAW AND JUSTICE	**5,837**	**5,822**	**5,496**	**(326)**

BUDGETED STAFFING SUMMARY

Department	2008-09 Adopted Budget	2009-10 Revised (Current) Budget	2010-11 Adopted Budget	Change Between 2009-10 & 2010-11
OPERATIONS AND COMMUNITY SERVICES				
GENERAL FUND				
PUBLIC AND SUPPORT SERVICES GROUP ADMINISTRATION	10	-	-	-
AGRICULTURE/WEIGHTS AND MEASURES	70	65	63	(2)
AIRPORTS	32	31	27	(4)
ARCHITECTURE AND ENGINEERING	30	24	20	(4)
COUNTY MUSEUM	60	55	44	(11)
FACILITIES MANAGEMENT	149	122	119	(3)
FACILITIES MANAGEMENT - UTILITIES	1	1	1	-
LAND USE SERVICES - ADMINISTRATION	12	8	20	12
LAND USE SERVICES - PLANNING	52	39	18	(21)
LAND USE SERVICES - BUILDING AND SAFETY	99	25	15	(10)
LAND USE SERVICES - CODE ENFORCEMENT	41	31	35	4
LAND USE SERVICES - FIRE HAZARD ABATEMENT	22	15	12	(3)
PUBLIC WORKS - SURVEYOR	47	41	38	(3)
REAL ESTATE SERVICES	24	20	22	2
REGIONAL PARKS	328	307	289	(18)
REGISTRAR OF VOTERS	47	35	29	(6)
SUBTOTAL GENERAL FUND	1,024	819	752	(67)
OTHER FUNDS				
COUNTY LIBRARY	474	461	421	(40)
COUNTY MUSEUM - MUSEUM STORE	2	4	3	(1)
PUBLIC WORKS - TRANSPORTATION - ROAD OPERATIONS	455	444	420	(24)
PUBLIC WORKS - SOLID WASTE MANAGEMENT - OPERATIONS	103	103	100	(3)
REGIONAL PARKS - CALICO GHOST TOWN MARKETING SVCS	2	2	2	-
REGIONAL PARKS - SNACK BARS	3	3	2	(1)
REGIONAL PARKS - ACTIVE OUTDOORS	5	7	8	1
SUBTOTAL OTHER FUNDS	1,044	1,024	956	(68)
TOTAL OPERATIONS AND COMMUNITY SERVICES	**2,068**	**1,843**	**1,708**	**(135)**
TOTAL COUNTY DEPARTMENTS - GENERAL FUND	**14,436**	**13,811**	**13,329**	**(482)**
TOTAL COUNTY DEPARTMENTS - OTHER FUNDS	**6,103**	**5,864**	**5,996**	**132**
COUNTY DEPARTMENTS GRAND TOTAL	**20,539**	**19,675**	**19,325**	**(350)**

CAPITAL IMPROVEMENT PROGRAM

The county's Capital Improvement Program includes construction, rehabilitation and repair projects for numerous facilities and structures.

The capital project funds listed in the appropriation summary schedules in this County Budget Summary and presented in the schedule below represent those managed by the Architecture and Engineering Department and accounted for in the following funds: CJP, CJV, CMV and CJY. These schedules do not include operating transfers out.

Capital Project Funds

	Nbr of Projects	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Total
New Projects					
Fund CJP					
Contributions to Non-Owned Projects	1	150,000	-	-	150,000
Improvements to Land	1	125,000	-	-	125,000
Structures and Improvements	15	3,508,215	100,000	1,214,285	4,822,500
Total CJP New Projects	17	3,783,215	100,000	1,214,285	5,097,500
Fund CJV					
Contributions to Other Agencies	2	1,750,000	-	-	1,750,000
Contributions to Non-Owned Projects	1	-	-	500,000	500,000
Structures and Improvements	13	9,766,785	-	-	9,766,785
Total CJV New Projects	16	11,516,785	-	500,000	12,016,785
Total New Projects	33	15,300,000	100,000	1,714,285	17,114,285
Carryover Projects					
Fund CJV					
Contributions to Other Agencies	8	2,426,989	-	-	2,426,989
Contributions to Non-Owned Projects	15	-	673,371	807,036	1,480,407
Improvements to Land	10	2,888,288	269,284	-	3,157,572
Structures and Improvements	111	65,407,865	3,899,879	13,788,027	83,095,771
Total CJV Carryover Projects	144	70,723,142	4,842,534	14,595,063	90,160,739
Fund CMV					
Structures and Improvements	1	14,770,637	-	-	14,770,637
Fund CJY					
Contributions to Non-Owned Projects		900,000	-	-	900,000
Total Carryover Projects	145	86,393,779	4,842,534	14,595,063	105,831,376
Total Capital Project Funds	**178**	**101,693,779**	**4,942,534**	**16,309,348**	**122,945,661**

In the 2010-11 adopted budget, $17,114,285 in new projects are funded, primarily using county discretionary general funding. Major projects include additional funding of $2.7 million for the construction of a new fire station for the Ludlow/Amboy area, $2.8 million to improve animal control facilities in the county, and $1.2 million to increase the project budget for the new Joshua Tree Office Building.

Projects approved in prior years but not yet completed total an additional $105,831,376. The major carryover projects are the new Central Juvenile Hall facility on Gilbert Street in San Bernardino, the seismic retrofit and remodel of the historic Central Courthouse and Annex in San Bernardino, the development of the High Desert Government Center in Hesperia, and the Arrowhead Regional Medical Office Building in Colton.

The county has several other capital projects that are accounted for in various special revenue funds belonging to the respective project departments, such as Airports, Regional Parks, and the Department of Public Works Solid Waste Management and Transportation Divisions. Additionally, there are three enterprise funds, which are part of the Arrowhead Regional Medical Center (ARMC), that are used for capital projects of ARMC.

For a complete listing of capital improvement program highlights in all funds, please refer to the Capital Improvement Program section of the 2010-11 Adopted Budget book.

DISCRETIONARY GENERAL FUNDING

County general fund operations are funded with four major types of sources: departmental revenue, Proposition 172 revenue, Realignment revenue, and countywide discretionary revenue.

- Departmental revenue includes fees, service charges, and state and federal support for programs such as welfare, health care, and behavioral health.

- Proposition 172 revenue is a permanent extension of a half-cent Local Public Safety Sales Tax approved by California voters on November 2, 1993. Proceeds of this sales tax must be dedicated to public safety. Proposition 172 revenue is restricted and is used solely for funding the Sheriff-Coroner/Public Administrator, District Attorney, and Probation departments.

- Realignment revenue provides health and welfare funding. In 1991-92, the state approved the Health and Welfare Realignment Program that involves a shift of program responsibilities from the state to the county. This shift is funded through a corresponding shift of dedicated sales tax and vehicle license fee revenue. Realignment revenue is also restricted and used in funding mental health, social services and health programs within the county.

- Countywide discretionary revenue includes a variety of revenue sources that are not legally designated for a specific purpose or program. The majority of discretionary revenue is property related revenue. Other revenue sources in this category include: sales and other taxes, net interest earnings, County Wide Cost Allocation Plan (COWCAP) revenue which is a reimbursement for overhead/indirect costs incurred by the general fund, property tax administration revenues based on SB 813 cost reimbursement, recording fees, other state and federal aid, and other revenue. Additionally, the general fund's fund balance, use of reserves and operating transfers in, are other funding sources that can be contributed to general fund departments in the same manner as countywide discretionary revenue.

The balance of departmental costs not funded by departmental revenue, Proposition 172 revenue, and/or Realignment revenue is considered local cost or discretionary general funding. Local cost is funded by countywide discretionary revenue, which is primarily property tax revenue.

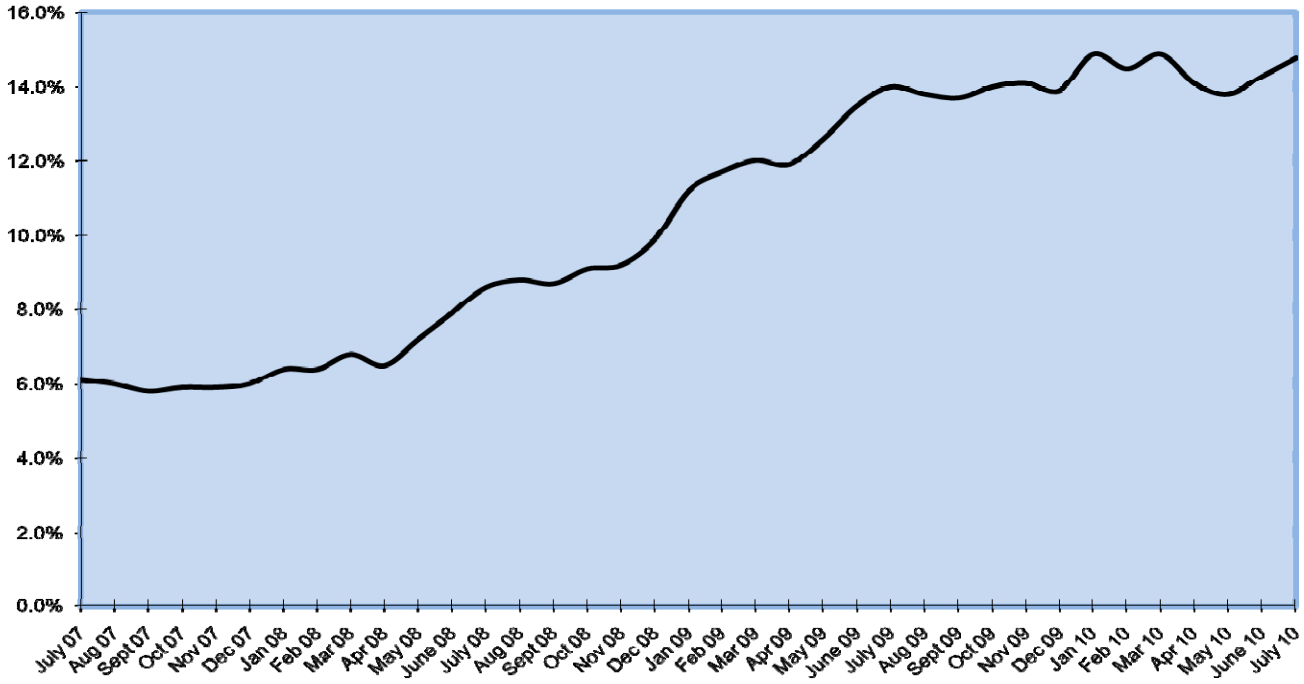
Any countywide discretionary revenue not distributed to departments through their local cost allocation is placed in contingencies. Every year the County of San Bernardino has set aside a prudent dollar amount in contingencies and reserves for two purposes: 1) to ensure that the county can accommodate unforeseen increases in expenditures or reductions in revenues, or other extraordinary events, which would harm the fiscal health of the county; and 2) to be proactive and set aside funds to meet future known obligations or to build a reserve for large capital projects.

The following sections provide details of the economic indicators that are factored into the county's strategic plan and how these indicators affect the discretionary general funding comprised of Proposition 172 revenue, Realignment revenue, and countywide discretionary revenue. Furthermore, detailed information is included on the contributions and uses of county general fund contingencies and reserves for 2009-10 and the approved contributions and uses of general fund contingencies and reserves for 2010-11.

ECONOMIC INDICATORS

San Bernardino County and its residents are being severely impacted by the current economic conditions within the county, the region and the state. The chart below illustrates the significant increase in the county's unemployment rate from July 2007 through July 2010. The county's (preliminary) unemployment rate for July 2010 is 14.8%. This compares to a rate of 9.5% at the national level and 12.3% for the State of California.

Unemployment Rate
San Bernardino County
Not Seasonally Adjusted



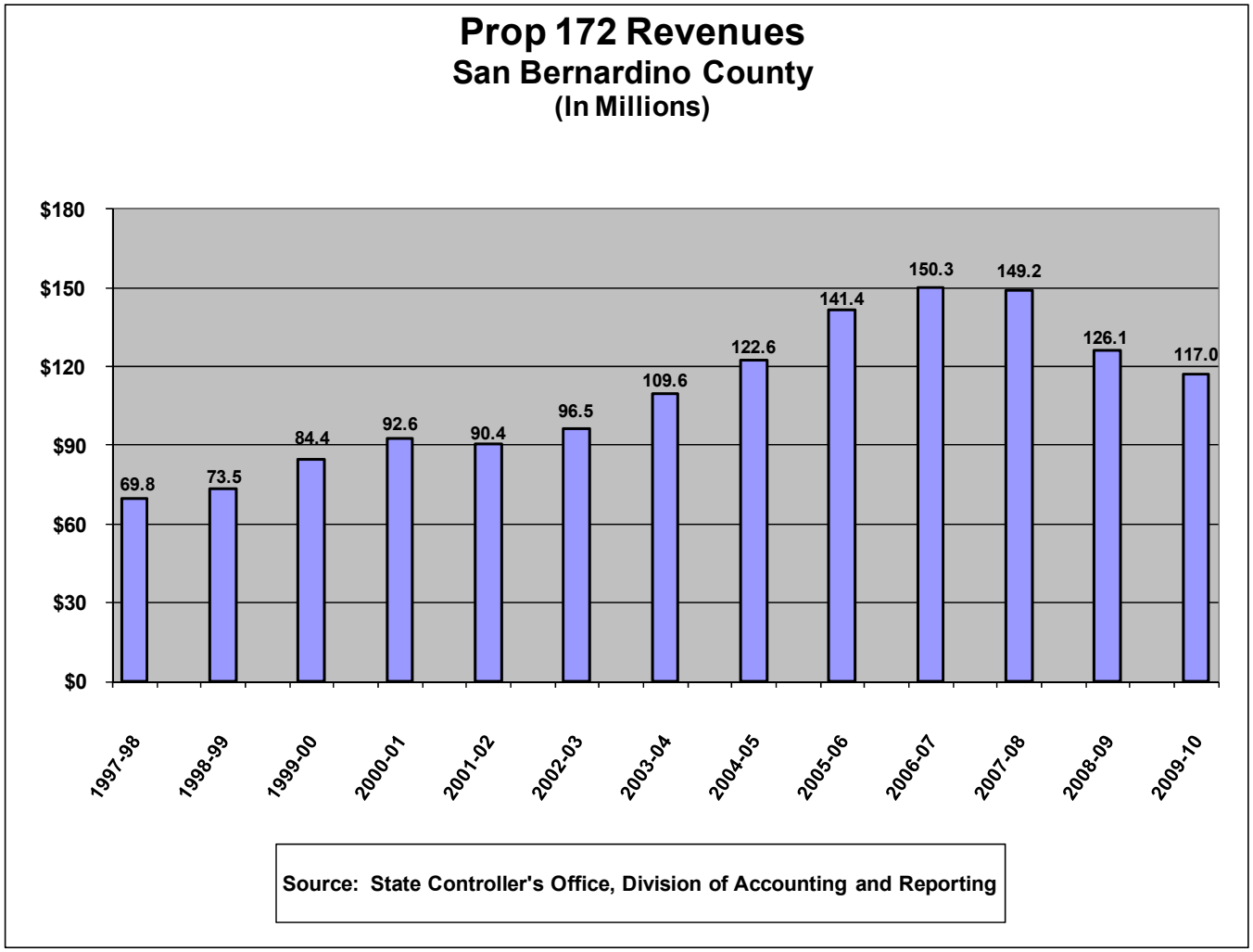
The significant decline in the housing market, which has affected jobs in sectors such as construction, construction-related manufacturing, retailing, consumer services, escrow, title and real estate has contributed to local unemployment and steep declines in retail spending.

As a result of the economic downturn, projections for certain general fund revenues have decreased significantly. For more information see the sections titled 'Proposition 172' and 'Countywide Discretionary Revenue' found later in this section.

PROPOSITION 172

Proposition 172 (Prop 172), which became effective January 1, 1994, placed a one-half percent sales tax rate in the state's constitution and required that revenue from the additional one-half percent sales tax be used only for local public safety activities, which include but are not limited to sheriff, police, fire protection, county district attorney, and county corrections. Funding from Prop 172 enabled counties and cities to substantially offset the public safety impacts of property tax losses resulting from the state property tax shift to the Educational Revenue Augmentation Fund (ERAF).

The one-half percent sales tax imposed by Prop 172 is collected by the state and apportioned to each county based on its proportionate share of statewide taxable sales. In accordance with Government Code 30055, of the total Prop 172 revenue allocated to San Bernardino County, 5% is distributed to cities affected by the property tax shift and 95% remains within the county. The following chart reflects the annual amount of Prop 172 revenues received by San Bernardino County, excluding the cities' distributions, since 1997-98.



On August 22, 1995, the County of San Bernardino Board of Supervisors approved the recommendation that defined the following departments as the public safety services designated to receive the county's 95% share of Prop 172 revenue, consistent with Government Code Section 30052 and authorized the Auditor-Controller/Recorder/Treasurer/Tax Collector to deposit the county's portion of the Prop 172 revenue as follows:

- Sheriff-Coroner/Public Administrator 70.0%
- District Attorney 17.5%
- Probation 12.5%

Prop 172 revenue currently represents a significant funding source for the Sheriff-Coroner/Public Administrator, District Attorney, and Probation departments. Each year, as part of the budget development process, Prop 172 projections are developed based on staff analysis of revenue trends and forecasts provided by an outside economist.

Growth in Prop 172 revenue is used first to fund mandated cost increases in these departments, including MOU salary adjustments, retirement, worker's compensation and insurance. In most years, the mandated cost increases consume the vast majority of Prop 172 revenue growth and all Prop 172 revenue is distributed to the designated departments to maintain current level of service. However, beginning in 2008-09 the county has experienced significant reductions in Prop 172 revenue as indicated in the chart on the previous page. As a result of reduced Prop 172 revenues, these departments had to reduce their expenditures based on their level of funding sources available.

On February 13, 2007, the Board of Supervisors approved a policy which requires the county to maintain an appropriation for contingency for Prop 172 funds targeted at no less than 10% of the current year's budgeted Prop 172 revenue. This 10% contingency was created to ensure funding for these public safety departments should the county experience Prop 172 revenue shortfalls in the future. These contingencies are maintained for each respective department within the Prop 172 restricted general fund. For 2010-11, the Sheriff-Coroner/Public Administrator, District Attorney and Probation departments have each accumulated the necessary funds to more than meet the 10% contingency requirement.

In some budget years, Prop 172 revenue may exceed budgeted amounts and therefore is considered excess. All excess Prop 172 revenue is set aside in a restricted general fund by department in adherence to the Prop 172 policy.

The chart below illustrates the beginning and estimated ending fund balances of this restricted general fund, budgeted revenue and departmental usage for 2010-11, the required 10% contingency target, and the amount in excess of that target.

	Beginning Fund Balance	2010-11 Budgeted Revenue	2010-11 Budgeted Departmental Usage	Estimated Ending Fund Balance	10% Contingency Target	Excess in Contingency Target
Sheriff	10,045,978	83,219,665	(82,250,000)	11,015,643	8,321,967	2,693,677
District Attorney	3,862,456	20,835,316	(20,562,500)	4,135,272	2,083,532	2,051,740
Probation	3,903,585	14,907,969	(14,687,500)	4,124,054	1,490,797	2,633,257
Total	**17,812,019**	**118,962,950**	**(117,500,000)**	**19,274,969**	**11,896,295**	**7,378,674**

REALIGNMENT

In 1991 the state shifted responsibility for a number of mental health, social services, and health programs to counties. This shift, known as Realignment, resulted in the creation of two dedicated funding streams to pay for the shifted services: a ½ cent Sales Tax and 24.33% of Vehicle License Fee (VLF) revenues made available by a change in the depreciation schedule for vehicles. Pursuant to SB 1096, Chapter 21, Statutes of 2004, the Vehicle License Fee was reduced from 2.0% of the market value of a vehicle to 0.65% of the market value. SB 1096 also changed the percentage of the VLF revenue allocated to Realignment from 24.33% to 74.9%. This change did not result in increased VLF revenues to Realignment, but simply reflects the same funding amount expressed as a percentage of the reduced revenue collected. Each of the three service areas identified was required to have their own separate accounts established and each of those service areas receive a different share of statewide Realignment revenues.

Within the mental health area, the programs the county is now responsible for are: community-based mental health programs, State Hospital services for county patients, and Institutions for Mental Disease. Within the social services area, the programs the county is now responsible for are: the county revenue stabilization program and the county justice subvention program. Within the health area, the programs the county is now responsible for are: AB8 county health services, local health services, medically indigent services, and the county medical services program.

In addition to these program responsibility shifts, a number of programs had changes made to their cost sharing ratios. Below are the programs involved in the cost sharing ratio changes (numbers are shown in percentages in the order of state/county shares of cost). For example, prior to Realignment, Foster Care costs were funded by 95% state resources and 5% county resources. Now Foster Care is funded by 40% state resources and 60% county resources, which is a significant impact to the county.

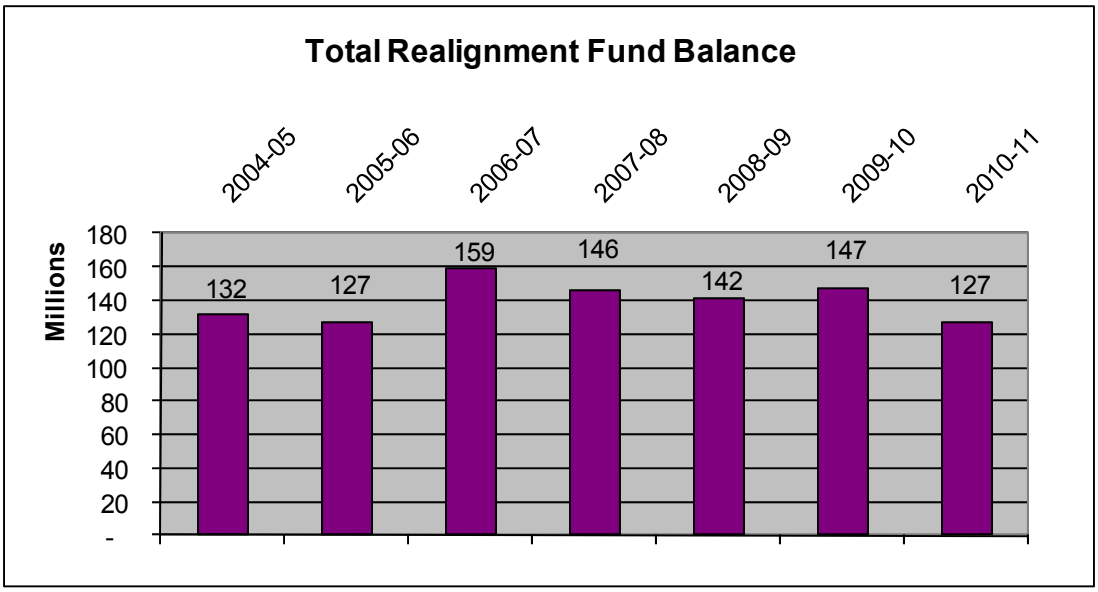
	From State/County	To State/County
Social Services programs:		
Foster Care	95/5	40/60
Child Welfare Services	76/24	70/30
Adoption Assistance	100/0	75/25
CalWORKs	89/11	95/5
County Services Block Grant	84/16	70/30
Greater Avenues for Independence	100/0	70/30
Social Services administration	50/50	70/30
In Home Supportive Services (IHSS)	97/3	65/35
Health programs:		
California Children's Services	75/25	50/50

The Realignment program has some flaws in its design that adversely impact County of San Bernardino revenues. First, San Bernardino County is an "under equity county," meaning that the county receives a lesser share of revenue relative to other counties based on population and estimated poverty population. Revenue distributions among counties were determined by expenditures in the programs that were transferred just prior to the adoption of Realignment. San Bernardino County was under equity in those programs. Realignment did attempt to address the inequity issue, but the effort fell short. The county continues to be under equity at this time and barring any legislative action the amount of inequity will increase over time. As growth occurs in the revenue streams, that incremental new funding is distributed on existing sharing arrangements between the counties. The counties that are already over equity get a higher percentage of the new revenue while those that are under equity get less.

In addition to the under equity issue is the fact that the demand for the services the county is providing and the revenue streams funding them are both sensitive to the economy. When the economy does poorly, demand for services is high, but revenues under perform. When the economy is doing well, demand for services is reduced, sales taxes and vehicle license fees revenues are high, and growth in these funding streams is experienced. However, Social Services has priority claim on any sales tax growth received. If the growth is sufficient to cover the increasing Social Services caseload costs, then anything remaining is distributed to the Mental Health and Health Realignment funds.

Budgetary Note: Financial information presented in this Realignment budget section is consistent with state reporting requirements for the Realignment funds. The state's reporting requirements are not consistent with the county's implementation of GASB 34 as it relates to revenue accrual. As such, within the county's accounting system, an adjustment will be made to show the correct revenues in accordance with the county's accrual procedures. This is a revenue timing issue only as a result of delays by the state in distributing sales tax growth revenue.

The graph below shows the history of fund balance for all Realignment funds.



The decrease in 2005-06 is the result of a one-time transfer of funds of $30 million to ARMC for the remodel of the 6th floor of the hospital, offset by significant sales tax growth revenue of $15.3 million, or 21%, within the Social Services fund.

In 2006-07, significant savings occurred due to less than required realignment support for the ARMC debt service and the availability of ARMC construction litigation monies used to fund budgeted ARMC projects. This savings resulted in an increase of $32.0 million in fund balance.

During 2007-08 an unanticipated increase in departmental usage for Behavioral Health, resulting from un-reimbursed Medi-Cal and Title XIX EPSDT claims, coupled with sales tax and vehicle license fee revenue base short falls, resulted in a decrease of $12.4 million in fund balance.

During 2008-09, revenue shortfalls of 13.2% and 8.5% in sales tax and vehicle license fee revenue, respectively, offset with decreased departmental usage resulted in a slight decrease in fund balance of $4.8 million for the period ending June 30, 2009.

During 2009-10, revenue shortfalls continued at 3.69% and 6.73% in sales tax and vehicle license fee revenue, respectively. These shortfalls were offset, however, by even greater departmental savings, resulting in a slight increase in fund balance of $5.4 million for the period ending June 30, 2010.

For 2010-11, revenues are budgeted at 2009-10 levels, with no anticipated growth or shortfall. However, departmental usage continues to exceed budgeted revenues, resulting in an anticipated decrease in fund balance of $20.5 for the period ending June 30, 2011.

Budget History for All Realignment Budget Units

	ACTUAL 2008-09	REVISED (CURRENT) BUDGET 2009-10	ACTUAL 2009-10	ADOPTED 2010-11
Beginning Fund Balance	146,489,873	146,523,662	141,677,297	147,047,736
Revenue	185,994,076	176,791,851	178,012,038	177,546,346
Departmental Usage	190,806,652	174,065,723	172,641,599	198,022,344
Ending Fund Balance	141,677,297	149,249,790	147,047,736	126,571,738
Change in Fund Balance	(4,812,576)	2,726,128	5,370,439	(20,475,998)

For 2010-11, revenue stabilization is anticipated. The revenue shortfalls of the prior two years have lessened and an equivalent level of baseline revenues are budgeted for 2010-11. However, budgeted departmental usage continues to exceed budgeted revenues. Departmental usage of $198.0 million exceeds the revenue projection of $177.5 million, resulting in a net usage of $20.5 million in total fund balance. Such expenditure levels, though budgeted based on previous requirements, continue to be monitored closely, with specific measures being developed to reduce overall departmental usage until such time as revenue growth is realized and fund balance is restored.

SUMMARY OF REALIGNMENT BUDGET UNITS FOR 2010-11

	Mental Health	Social Services	Health	Total
Estimated Beginning Fund Balance	14,484,739	91,717,963	40,845,034	147,047,736
Budgeted Revenue	50,574,115	75,019,884	51,952,347	177,546,346
Budgeted Departmental Usage	48,403,066	88,433,460	61,185,818	198,022,344
Budgeted 10% Transfers	-	-	-	-
Estimated Ending Fund Balance	16,655,788	78,304,387	31,611,563	126,571,738
Estimated Change in Fund Balance	2,171,049	(13,413,576)	(9,233,471)	(20,475,998)
Estimated Ending Fund Balance	16,655,788	78,304,387	31,611,563	126,571,738
10% Contingency Target	5,057,412	7,501,988	5,195,235	17,754,635
Available Ending Fund Balance	11,598,377	70,802,399	26,416,328	108,817,104

The Realignment budgets do not directly spend funds or provide service. They are strictly funding budgets with the actual expenditures occurring within the operating budget units of the departments that receive Realignment revenue.

The Realignment legislation does allow for some flexibility in usage of funds at the county level. Upon action by the Board of Supervisors, a county can transfer 10% of a given years revenue from one fund to another. San Bernardino County has used the provision repeatedly over the years to help support either the health or social services programs. The county did not do a 10% transfer in 2008-09 or 2009-10 and is not budgeting one for 2010-11. However, in the event that such transfer is needed, Board of Supervisors approval is required.

Additionally, there is an appropriation for contingency of Realignment funds of $17.8 million. This contingency is established at 10% of the current year's budgeted revenue. This 10% contingency is established to ensure funding for the mental health, social services and health budget units should the county experience Realignment revenue shortfalls.

The breakdown of the fund balance calculations and departmental usage for each of the three individual Realignment funds are on the following pages:

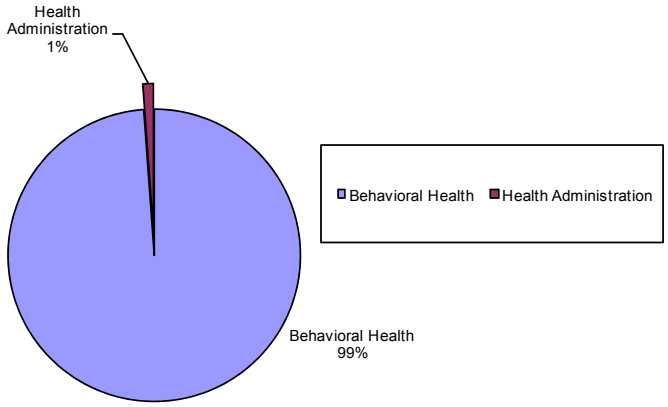
Mental Health

	ACTUAL 2008-09	REVISED (CURRENT) BUDGET 2009-10	ACTUAL 2009-10	ADOPTED 2010-11
Beginning Fund Balance	20,994,543	15,087,644	13,940,284	14,484,739
Revenue	53,044,151	50,275,539	50,730,059	50,574,115
Departmental Usage	60,098,410	50,759,764	50,185,604	48,403,066
10% Transfers	-	-	-	-
Ending Fund Balance	13,940,284	14,603,419	14,484,739	16,655,788
Change in Fund Balance	(7,054,259)	(484,225)	544,455	2,171,049

For 2010-11, the Mental Health fund is budgeted to increase $2.2 million in fund balance. The Department of Behavioral Health's ongoing efforts to bring Realignment usage in line with anticipated revenues is reflected in departmental usage budgeted at $2.2 million less than prior year's usage.

Breakdown of Departmental Usage of Mental Health Realignment

	ACTUAL 2008-09	REVISED (CURRENT) BUDGET 2009-10	ACTUAL 2009-10	ADOPTED 2010-11
Behavioral Health	59,650,268	50,275,539	49,854,951	47,842,753
Health Administration	448,142	484,225	330,653	560,313
Total Departmental Usage	60,098,410	50,759,764	50,185,604	48,403,066



Social Services

	ACTUAL 2008-09	REVISED (CURRENT) BUDGET 2009-10	ACTUAL 2009-10	ADOPTED 2010-11
Beginning Fund Balance	79,199,541	92,775,253	88,997,940	91,717,963
Revenue	77,993,411	75,234,909	75,043,932	75,019,884
Departmental Usage	68,195,012	72,629,387	72,323,909	88,433,460
10% Transfers	-	-	-	-
Ending Fund Balance	88,997,940	95,380,775	91,717,963	78,304,387
Change in Fund Balance	9,798,399	2,605,522	2,720,023	(13,413,576)

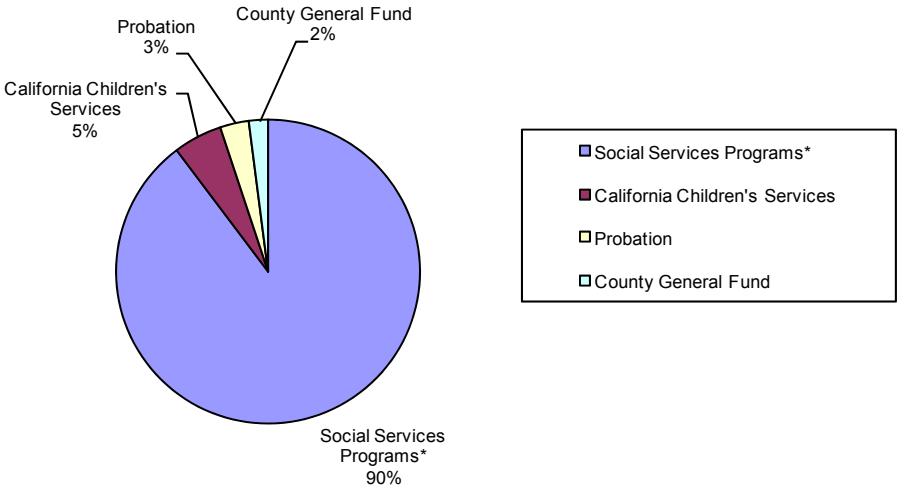
Social Services realignment revenue is composed primarily of sales tax. The split is currently 96% sales tax and 4% vehicle license fees.

For 2010-11, budgeted expense and ongoing revenue are expected to result in usage of fund balance of $13.4 million. In addition, budgeted departmental usage for 2010-11 continues to outpace revenues, and as such, will be monitored closely to ensure that fund balance is maintained at adequate levels.

Breakdown of Departmental Usage of Social Services Realignment

	ACTUAL 2008-09	REVISED (CURRENT) BUDGET 2009-10	ACTUAL 2009-10	ADOPTED 2010-11
Social Services Programs*	59,998,312	65,202,935	64,903,794	79,351,603
California Children's Services	3,697,070	2,926,822	2,920,485	4,582,227
Probation	2,700,630	2,700,630	2,700,630	2,700,630
County General Fund	1,799,000	1,799,000	1,799,000	1,799,000
Total Departmental Usage	68,195,012	72,629,387	72,323,909	88,433,460

* Soc. Svcs. Programs include: IHSS, Foster Care, Seriously Emotionally Disturbed, Administrative Claim Matches, and Health Administration Support



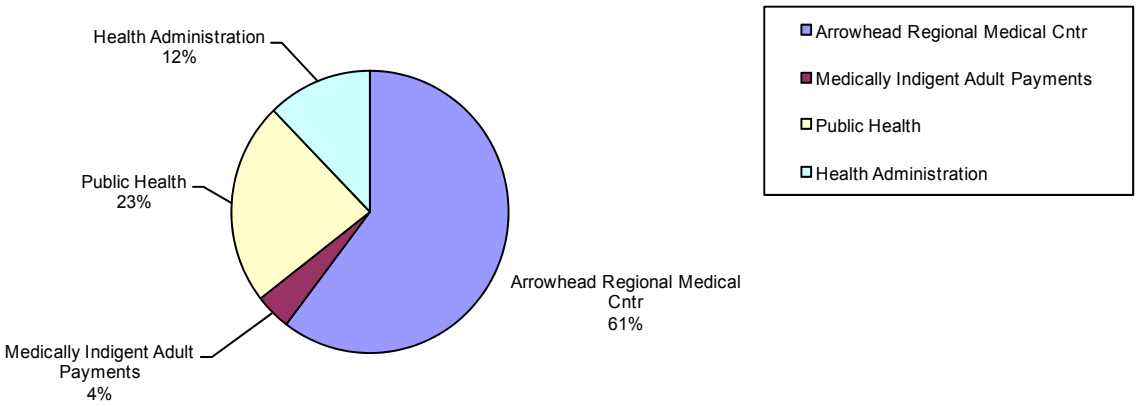
Health

	ACTUAL 2008-09	REVISED (CURRENT) BUDGET 2009-10	ACTUAL 2009-10	ADOPTED 2010-11
Beginning Fund Balance	46,295,789	38,660,765	38,739,073	40,845,034
Revenue	54,956,514	51,281,403	52,238,047	51,952,347
Departmental Usage	62,513,230	50,676,572	50,132,086	61,185,818
10% Transfers	-	-	-	-
Ending Fund Balance	38,739,073	39,265,596	40,845,034	31,611,563
Change in Fund Balance	(7,556,716)	604,831	2,105,961	(9,233,471)

For 2010-11, the Health fund is budgeted to spend $9.2 million of fund balance. Revenue is budgeted at 2009-10 revenue levels, with no anticipated growth or shortfalls in both sales tax and vehicle license revenues. However, departmental usage is increasing by $10.5 million, which continues to outpace revenues. As such, health related expenditures will be monitored closely to ensure that fund balance is maintained at adequate levels.

Breakdown of Departmental Usage of Health Realignment

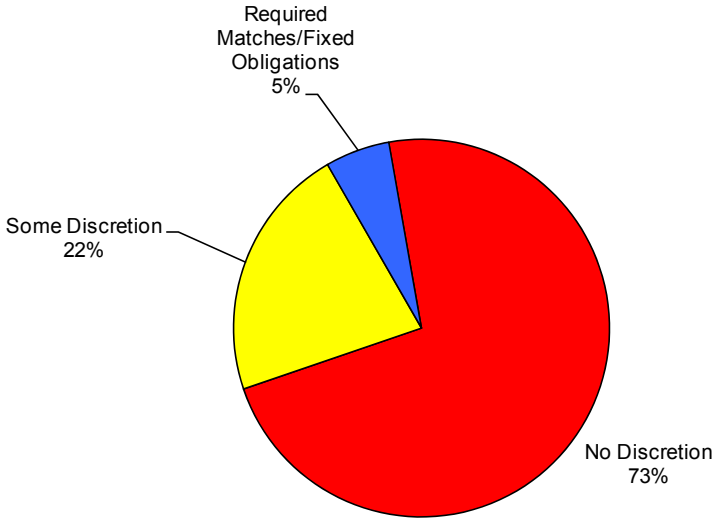
	ACTUAL 2008-09	REVISED (CURRENT) BUDGET 2009-10	ACTUAL 2009-10	ADOPTED 2010-11
Arrowhead Regional Medical Cntr	37,897,481	37,198,769	37,330,010	36,945,165
Medically Indigent Adult Payments	2,550,000	2,550,000	2,550,000	2,550,000
Public Health	13,189,522	5,168,493	5,162,105	14,164,292
Health Administration	8,876,227	5,759,310	5,089,971	7,526,361
Total Departmental Usage	62,513,230	50,676,572	50,132,086	61,185,818



COUNTYWIDE DISCRETIONARY REVENUE

The entire general fund budget including operating transfers in is $2.4 billion, however, only $0.6 billion is truly discretionary as seen in this pie chart.

2010-11 Adopted Budget
General Fund Spending

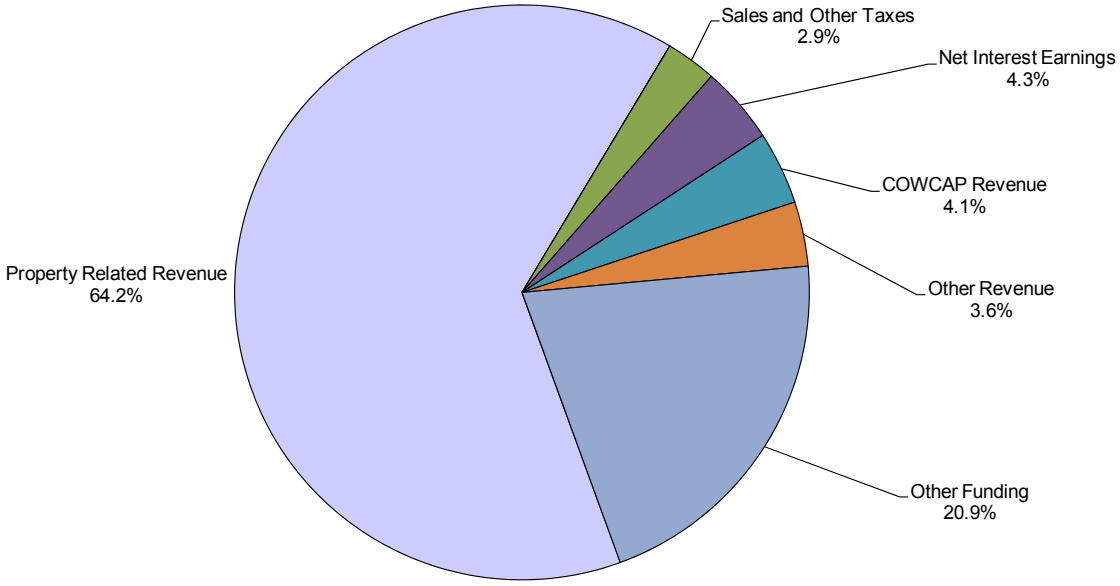


SPENDING WHERE THERE IS NO DISCRETION. INCLUDES:	**1,735,407,866**
Welfare costs reimbursed by state and federal monies ($930.1 million)	
Other program costs funded by program revenues such as user fees ($805.3 million)	
REQUIRED HEALTH AND WELFARE MATCHES AND OTHER FIXED OBLIGATIONS:	**132,267,850**
SPENDING WHERE THERE IS SOME DISCRETION. INCLUDES:	**524,889,248**
Reserve Contributions ($1.0 million)	
Contingencies Contributions ($49.9 million)	
Law and justice program costs funded by local revenues ($289.0 million)	
All other program costs funded by local revenues ($185.0 million)	
TOTAL:	**$2,392,564,964**

The countywide discretionary revenue is $657,157,098 and is first obligated to pay for the required health and welfare matches and other fixed obligations, which total $132,267,850. The remaining amount of $524,889,248 is available to fund departmental budgets' local cost or other expenditures.

Shown below are the sources of the countywide discretionary revenue of $657,157,098 for the 2010-11 adopted budget:

Discretionary Revenue by Category
2010-11 Adopted Budget



Other Revenue Includes: Property Tax Admin Revenue, Other State and Federal Aid, Recording Fee Revenue, and Other Revenue.

Other Funding Includes: Fund Balance, Use of Reserves and Operating Transfers In.

Percentages may not add to 100% due to rounding.

COUNTYWIDE DISCRETIONARY REVENUE WHICH PAY FOR GENERAL FUND LOCAL COST

	2009-10 Adopted Budget	2009-10 Revised (Current) Budget	2009-10 Actual	2010-11 Adopted Budget
Countywide Discretionary Revenue				
Property Related Revenues:				
Current Secured, Unsecured, Unitary	214,778,726	211,116,052	211,115,726	203,210,172
VLF/Property Tax Swap	212,651,564	212,183,476	212,183,476	197,988,401
Supplemental Property Tax	7,000,000	3,795,999	3,796,324	4,000,000
Property Transfer Tax	5,600,000	5,692,883	5,692,883	5,400,000
Sales Tax/Property Tax Swap	5,194,289	3,057,762	3,057,762	4,086,219
Penalty on Current Taxes	2,570,000	2,457,961	2,457,731	2,570,000
Prior Property Taxes, Penalties and Interest	5,600,000	4,033,710	4,033,909	4,350,000
Total Property Related Revenues	453,394,579	442,337,843	442,337,812	421,604,792
Sales and Other Taxes:				
Sales and Use Tax	12,324,000	9,388,655	9,469,997	9,540,620
Franchise Fees	7,031,651	5,474,044	5,474,045	7,031,651
Hotel/Motel Tax	1,400,000	1,169,393	1,169,393	1,400,000
Other Taxes	790,000	811,815	810,919	790,000
Total Sales and Other Taxes	21,545,651	16,843,907	16,924,354	18,762,271
Net Interest Earnings	29,460,484	34,720,836	34,704,700	28,544,920
COWCAP Revenue	28,797,263	31,779,616	31,779,616	27,000,022
Property Tax Admin Revenue	16,792,611	17,062,535	17,062,535	12,841,067
Recording Fee Revenue	3,500,000	3,854,179	3,854,179	3,800,000
State and Federal Aid	4,699,000	4,642,881	4,642,881	4,757,395
Booking Fee Revenue	-	-	-	-
Treasury Pool Management Fees	-	-	-	-
Other Revenue	2,430,000	1,587,836	(143,697)	2,430,000
Total Countywide Discretionary Revenue	560,619,588	552,829,633	551,162,380	519,740,467
Other Funding Sources				
Fund Balance, beginning	46,190,296	46,190,296	46,190,296	51,474,803
Use of Reserves	1,992,545	2,205,545	1,353,790	63,454,032
Operating Transfers In	20,581,569	20,532,271	20,532,271	22,487,796
Total Other Funding Sources	68,764,410	68,928,112	68,076,357	137,416,631
Total Countywide Discretionary Revenue and Other Funding Sources	629,383,998	621,757,745	619,238,737	657,157,098

The 2010-11 discretionary general funding includes Countywide Discretionary Revenue of $519.7 million and Other Funding Sources of $137.4 million.

Countywide Discretionary Revenue

Property Related Revenues

Property Related Revenues account for over 64% of countywide discretionary revenue and other funding sources. These revenues are being severely impacted as a result of the mortgage and economic crisis which has had a significant effect on the housing market within the county. For the second consecutive year, the county is anticipating a decrease in the assessed valuation of properties within the county. One factor in the decrease is the annual inflation adjustment, which adjusts property values each year. For 2010-11 this adjustment is a negative 0.237%. A much more significant factor in the anticipated decrease is adjustments related to declines in market values of homes in the county.

Assessed valuation is negatively affected both by homes selling at prices lower than their current assessed valuation, and by Proposition 8 reassessments, which lower valuations of properties (where no change in ownership has occurred) if the current assessed value of such property is greater than the fair market value of the property. As a result of both of these factors, the county anticipated a 6.7% reduction in total assessed valuation in 2010-11. This includes a total of $8.5 billion in assessed value reductions from Proposition 8 reassessments as compared to the assessment roll published on July 1, 2009, which, when combined with the prior year reassessments, will bring Proposition 8 value reductions to a total of $31.1 billion.

Although assessed valuations have continued to decline, there are indications that the housing market may be stabilizing. The median price of a home has remained at or above $150,000 for the eight months ending April 2010. In March 2010 median price showed its first year over year increase since May 2007. In calendar year 2009, home sales were 40.5% above sales in calendar year 2008, which includes increased demand as a result of available tax credits for home buyers.

Subsequent to the adoption of the 2010-11 Budget there are continued indications that the housing market is stabilizing. Median price has remained above the $150,000 level through July 2010, which is the most recent data available. Although July sales volume showed a sharp decline, this coincided with the expiration of the Federal Tax Credit for homebuyers. The Assessment Roll published on June 30, 2010 for the 2010-11 fiscal year showed a decline in assessed valuation of only 4.5%, substantially less than the anticipated 6.7% decline. Adjustments to the property tax revenue budgets will be made when the first quarter budget report is presented to the Board of Supervisors for approval.

The Teeter Plan

The Teeter Plan is an alternate property tax distribution procedure authorized by the California Legislature in 1949 and implemented by the county in fiscal year 1993-94. Generally, the Teeter Plan provides for a property tax distribution procedure by which secured roll taxes are distributed based on the tax levy, rather than on the basis of actual tax collections, for agencies that elect to participate in the Teeter Plan (including the county general fund). Under the Teeter Plan, the county advances each participant an amount equal to the participant's Teeter Plan levy (adjusted at year end for corrections to the assessment roll) that remains unpaid at the end of the fiscal year. In return, the county general fund receives all future delinquent tax payments, penalties and interest. The county bears the risk of loss on the delinquent property taxes but benefits from the penalties and interest associated with these delinquent taxes when they are paid. Under the Teeter Plan the county is also required to establish a tax loss reserve fund to cover losses that may occur as a result of sales of tax-defaulted properties.

The levy secured by the Teeter Plan (the Teeter Secured Levy), includes each participating agency's share of the 1% ad valorem secured levy plus any ad valorem levy for the debt service of voter-approved general obligation bonds. Not included in the Teeter Secured Levy are supplemental roll revenues, special assessments, utility roll revenues, or property tax pass-through from redevelopment agencies within the county.

As a participant in the Teeter Plan, the county general fund receives the entire share of its Teeter Secured Levy, regardless of delinquencies. The county general fund also receives all participating agencies share of the penalties and interest associated with the delinquent taxes advanced under the Teeter Plan once they are paid. These interest and penalties are accounted for as interest earnings in countywide discretionary revenue.

The annual advance of the amount of delinquent taxes secured by the Teeter Plan increased from $29.5 million for the 2006-07 levy to $57.5 million for the 2007-08 levy. This was caused by delinquencies and defaults related

to the collapse of the housing market in the county. The advance for the 2008-09 levy was $66.7 million. However, due to an increased rate of property tax collections in the current fiscal year coupled with the decline in the assessed value of properties within the county, the projected Teeter Plan advance for the 2009-10 levy is $57.9 million. As a result, the county projects a decrease in penalties and interest to be received from the Teeter Plan in 2010-11.

Subsequent to the adoption of the 2010-11 budget, the actual Teeter Plan advance was calculated to be $42.8 million, substantially less than the anticipated advance of $57.9 million. The impact of this difference on budgeted interest revenue will be considered in the first quarter budget report to the Board of Supervisors.

Secured Property Tax

Secured Property Tax Revenue makes up $180.3 million of the $203.2 million in the 2010-11 "Current Secured, Unsecured, Unitary" budgeted revenue number, down from $187.6 million in the 2009-10 Revised Budget. The 2010-11 budgeted amount anticipated a 6.7% decrease in secured assessed valuation as compared to the assessment roll published in June of 2009. However, after the publication of the June 2009 assessment roll, assessed valuations and property tax revenue continued to decline. As a result, secured property tax revenue budgeted for 2010-11 is approximately 3.9% less than the 2009-10 Revised Budget.

VLF/Property Tax Swap

Historically, approximately three-fourths of Vehicle License Fee (VLF) revenue was allocated to cities and counties as general purpose funding. Beginning in 1998-99, the state reduced the VLF payment required from vehicle owners. However, the state made up the revenue impact of the VLF rate reductions with state general fund revenue (the 'VLF Backfill').

The VLF Backfill was eliminated in the 2004-05 state budget. In that year, the VLF Backfill to cities and counties was permanently replaced with an equivalent increase in property tax revenues (VLF/Property Tax Swap revenues). This increase was funded by decreases in property tax revenues allocated to schools and community colleges.

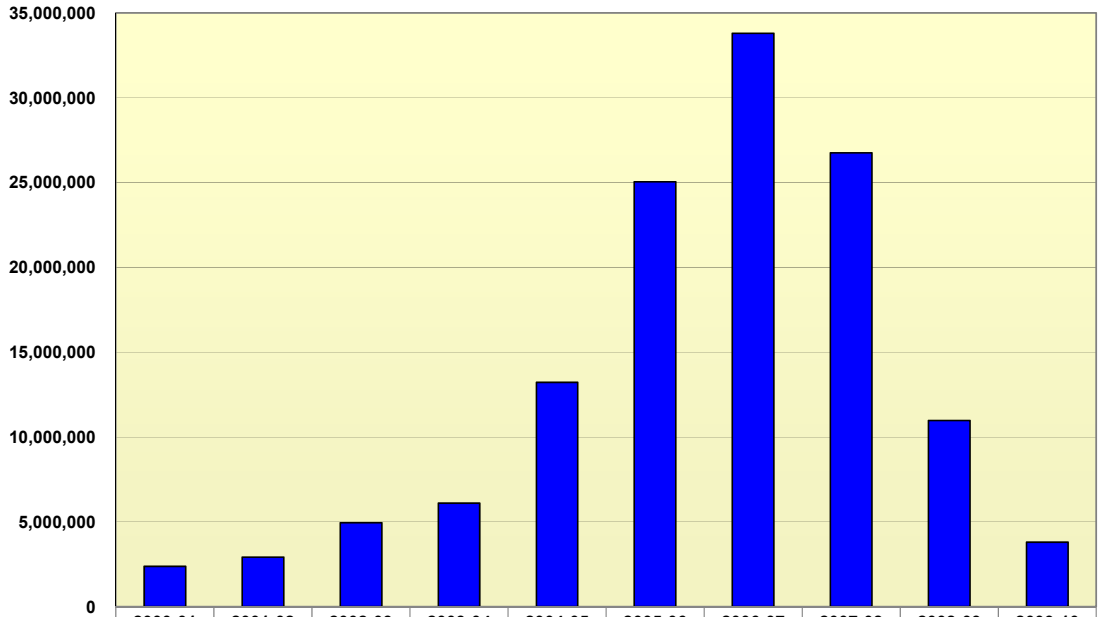
For 2004-05, the state established the base amount of the VLF/Property Tax Swap. The base is equal to the amount of VLF backfill that the counties and cities would have received in 2004-05, calculated using actual VLF receipt amounts for 2004-05. For years beginning in 2005-06, the VLF/Property Tax Swap amount is calculated using the prior year VLF/Property Tax Swap amount adjusted by the percent change in assessed valuation. This percent change includes both secured and unsecured assessed valuation, but excludes the change in unitary valuations. This budgeted amount anticipates a 6.7% decrease in total assessed valuation (includes both secured and unsecured) as compared to the assessment roll published in June of 2009.

Supplemental Property Tax

Supplemental Property Tax payments are required from property owners when there is a change in the assessed valuation of their property after the property tax bill for that year has been issued. Generally there are two types of events that will require a supplemental property tax payment: a change in ownership or the completion of new construction. As a result, when property values have been increasing and sales activity is high, there will be an increase in the number and dollar amount of supplemental property tax bills, which will result in increased supplemental property tax revenue to the county. Conversely, when values are decreasing and home sales are high, refunds may be due to homeowners, and supplemental property tax revenues will decrease. Because the collection of these revenues may not occur for one to two years after the sale of the property, supplemental property tax revenue will generally lag the reality in the housing market by at least a year.

In years prior to 2007-08, the county experienced a dramatic rise in supplemental property tax revenue due to the large volume of home sales and significant increases in home prices. However, given their dependence on a soaring housing market, the county budgeted these revenues conservatively since the spikes that began in 2004-05 were not sustainable over the long term.

SUPPLEMENTAL PROPERTY TAXES
TEN YEAR ACTUAL TREND
Total Dollars and Percent Change

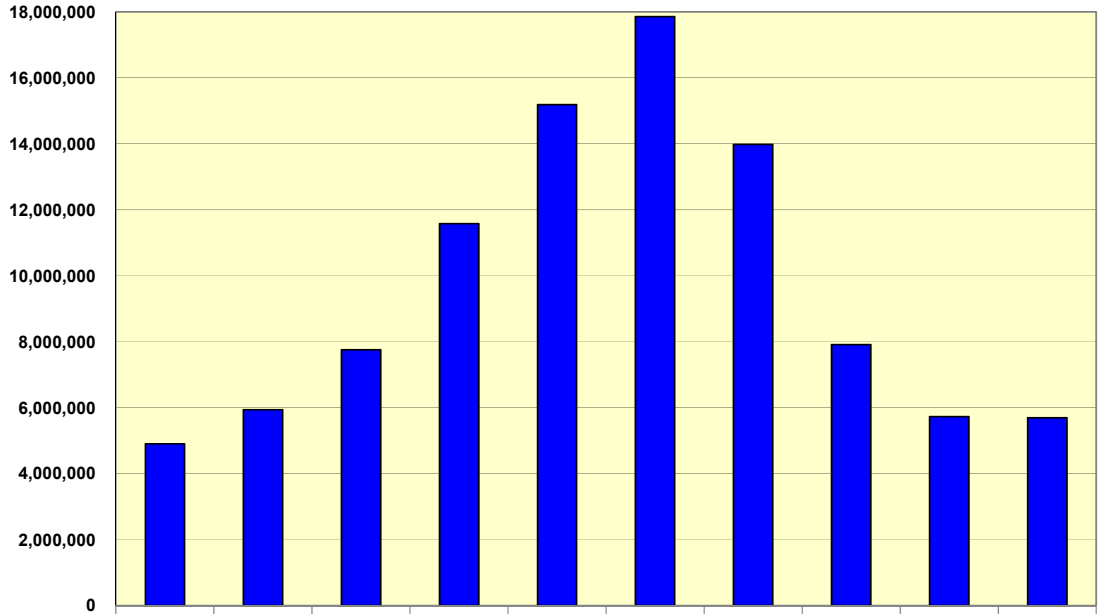


	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	2006-07	2007-08	2008-09	2009-10
Dollars	2,368,978	2,918,443	4,937,268	6,102,778	13,219,499	25,049,987	33,796,419	26,749,103	10,969,631	3,796,324
Percent Change	63.74%	23.19%	69.17%	23.61%	116.61%	89.49%	34.92%	-20.85%	-58.99%	-65.39%

As discussed above, when homes sell at prices lower than the current assessed value reflected on the property tax bill, a refund may be due to the taxpayer. Because homes have been selling at prices lower than their current assessed values, resulting in the payment of refunds, the county estimates only $4.0 million in supplemental property tax revenues in 2010-11.

Property Transfer Tax

The Property Transfer Tax is collected when any lands, tenements, or other realty sold within the county is granted, assigned, transferred, or otherwise conveyed to or vested in the purchaser. The tax is imposed when the value of the property exceeds $100. The tax rate is $0.55 for each $500 of property value. For sales in the unincorporated areas of the county, the county receives 100% of the tax. For sales in cities, the county receives 50% of the tax. The downturn in the housing market has resulted in a decrease in this revenue over the past four fiscal years. For 2009-10, this continued decline was partially offset at the end of fiscal year by a spike in revenue in June 2010, the month that the federal tax credit for homebuyers expired. It is anticipated that 2010-11 revenues will be $5.4 million. The following chart presents the most recent ten year trend of property transfer tax revenue.



	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	2006-07	2007-08	2008-09	2009-10
Dollars	4,904,282	5,938,919	7,752,989	11,578,232	15,184,960	17,855,238	13,978,462	7,913,918	5,730,249	5,692,883
Percent Change	10.0%	21.1%	30.5%	49.3%	31.2%	17.6%	-21.7%	-43.4%	-27.6%	-0.7%

Sales Tax/Property Tax Swap

Effective with the fiscal year that began on July 1, 2004, the state changed the way sales tax revenue is distributed to counties and cities. Previously, counties and cities received 1% of the state's base sales tax rate, which is currently 8.25%. Pursuant to new provisions enacted by the legislature, this 1% share of sales tax was reduced by 0.25%, to 0.75%. The additional 0.25% in sales tax revenue was redirected to the state to be used to fund debt service on the California Economic Recovery Bonds, which were approved by voters as Proposition 57. In return, counties and cities receive additional property tax revenue in an amount equal to the 0.25% sales tax revenues forgone, funded by reducing the schools share of property tax revenue. The state general fund then makes up the loss of property tax revenue to the schools. This change is referred to as the 'Triple Flip'. This Triple Flip will continue until the California Economic Recovery Bonds are paid.

The Triple Flip was designed to replace sales tax revenue on a dollar for dollar basis with property tax revenue. In practice, the additional property tax revenue paid to the counties and cities each year is based on an estimate of the agencies' sales tax revenue for the year plus a 'true-up' from the prior year. This true-up represents the

difference between the additional property tax revenue paid to the local agency and the actual amount of sales tax revenue (the 0.25%) lost by the local agency.

Sales and Use Tax
Countywide discretionary revenue includes 0.75% of the county's 8.75% sales tax rate charged on purchases made in the unincorporated areas of the county.

When preparing the annual budget, the county projects future sales tax revenue based on data provided by a local economist. For 2010-11, sales tax revenue is anticipated to increase slightly from 2009-10 actual receipts. The economist has projected total sales tax revenues in the unincorporated area of $12.3 million in 2010-11 (after adjusting for the Triple Flip). The county has budgeted $9.5 million in 2010-11.

The major reasons for the difference between the numbers of the economist and the county include:

Sales Tax Sharing Agreement with the City of Redlands
In August of 2003, the county entered into a sales tax sharing agreement with the City of Redlands. Under the terms of this agreement, the City of Redlands provides government services to an unincorporated area of the county, and in return the county pays the city a percentage of the sales tax revenue generated in that geographical area. This geographical area has and continues to add numerous retail establishments and generates a considerable amount of sales tax revenue. Under the terms of the sales tax sharing agreement, the county currently pays the City of Redlands 90% of the county's discretionary sales tax revenue generated in this area.

Potential Annexations and Incorporations
Based on recent estimates, and adjusted for recent annexations, approximately 36% of the county's discretionary sales tax revenue is generated in the unincorporated portion of the spheres of influence of the 24 cities that are within the county's boundaries. A sphere of influence is a 'planning boundary' within which a city or district is expected to grow into over time. Therefore, the areas within these spheres are likely to be annexed, and once annexed, the discretionary sales tax revenue generated in that area will go to the city instead of the county. The county would also lose sales tax revenue if a community in the unincorporated area of the county decided to create a new city (incorporate).

Of the estimated 36% sales tax revenue generated in the spheres of influence of the 24 cities, approximately 26% is generated in the Fontana sphere of influence. The county entered into a memorandum of understanding with the City of Fontana, whereby both parties agree that 37% of the net sales tax receipts generated in this area will be used for projects mutually agreed upon by the parties. The county sets aside this amount annually after actual sales tax receipts for the prior calendar year are known. This set-aside is budgeted as an operating transfer out and not as a reduction of sales tax revenue.

Net Interest Earnings
Net interest earnings for 2010-11 are projected at $28.5 million. This is $6.2 million lower than 2009-10 actual revenue. The decrease is due to lower available investment rates and lower interest and penalties from delinquent property taxes from the county's Teeter Plan. For more information see the section titled 'The Teeter Plan' found earlier in this section.

COWCAP (County Wide Cost Allocation Plan) Revenue
COWCAP revenue is reimbursement for overhead/indirect costs incurred by the general fund. Reimbursements are received from various state and federal grant programs (that permit such reimbursement) and fee supported general fund departments and taxing entities such as the County Library and Board-governed special districts. The budgeted COWCAP Revenue amount reflects the recovered allowable costs included in the 2010-11 County Wide Cost Allocation Plan (COWCAP) published by the Auditor-Controller/Recorder/Treasurer/Tax Collector.

Property Tax Admin Revenue
Property Tax Administration revenue consists of:

- SB 813 cost reimbursement, which represents allowable charges for administration and operation of the supplemental property tax program. This reimbursement is tied directly to the performance of supplemental property tax revenue.
- The property tax administrative fee, which is allowed by the legislature, recovers a portion of the County's cost of the property assessment and tax collection process from certain other local jurisdictions. This revenue is tied directly to the cost of that collection effort. School Districts are not required to pay their share of this fee, so not all county costs are recovered.

As a result of the steep decline in Supplemental Property Tax revenues, in addition to recent cost cutting measures made by the county, Property Tax Administration revenue, in total, is projected to decline by $4.2 million from the 2009-10 revised budget.

Recording Fee Revenue
The Recorder's Division of the county's Auditor-Controller/Recorder/Treasurer/Tax Collector's Office collects certain fees for the official recording of documents. Recording Fees are expected to be relatively flat as compared to the 2009-10 revised budget.

State and Federal Aid
State and Federal aid consists of a payment from the welfare realignment trust fund, which replaced the state revenue stabilization program, and SB90 reimbursements from the state. It also includes revenues received from the federal government's Payment in Lieu of Taxes (PILT) program. The Emergency Economic Stabilization Act of 2008 (Public Law 110-343) was enacted on October 3, 2008 and authorized full funding for the PILT program from 2008 through 2012, which will generate approximately $1.0 million in additional PILT revenue annually. The Board of Supervisors approved placing this additional $1.0 million to the High Desert Fire Station Reserve.

Other Revenue
Other revenue includes overhead charges recovered through city law enforcement contracts with the Sheriff-Coroner/Public Administrator, voided warrants issued by the county, projected transfers of unclaimed property tax refunds to the general fund, the county share of vehicle code violation revenue, and other miscellaneous revenues.

Other Funding Sources

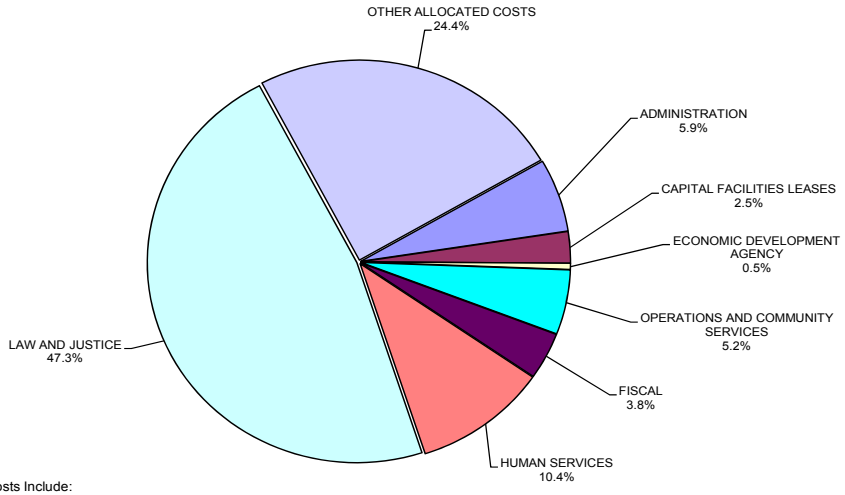
Fund Balance and Reimbursements
The 2009-10 actual year-end fund balance for the general fund is $51.5 million.

Use of Reserves
The 2010-11 budget anticipates the use of $38.0 million from the Retirement Reserve to prepay capital facilities leases to save $5.0 million in ongoing discretionary general funding, $0.7 million from the Business Process Improvement Reserve to fund projects approved in prior years that have not been completed, and $24.8 million from the Future Space Needs Reserve for the purchase and improvement of a building to house the Sheriff-Coroner/Public Administrator's new crime lab.

Operating Transfers In
Operating transfers in primarily include $4.5 million of Courthouse and Criminal Justice Construction funds to fund debt service on the Foothill Law and Justice Center, and $17.5 million of tobacco settlement funds to provide $15.0 million of funding for debt service on the Arrowhead Regional Medical Center, and $2.5 million of funding for Public Health.

Countywide discretionary revenue is allocated as local cost to various general fund departments within the county. The pie chart below shows what percentage of the local cost is allocated to each of the groups.

Local Cost by Group
2010-11
Adopted Budget



Other Allocated Costs Include:
Contingencies, Reserve Contributions, Board Elective Projects, Financial Administration Appropriation, and Operating Transfers Out.

Percentages may not add to 100% due to rounding.

The schedule on the following page shows a comparison of 2009-10 revised local cost and 2010-11 adopted local cost by department. This schedule also includes appropriation and revenue, including operating transfers, which are mechanisms to move funding between the various county budget units. Operating transfers are presented in the following chart because the intended purpose is to provide a complete picture of the department's appropriation and revenue. Operating transfers are excluded from the countywide appropriation and revenue summaries presented in the County Budget Summary section of the 2010-11 Adopted Budget book, as their inclusion would overstate countywide appropriation and revenue on a consolidated basis.

Department Title	2009-10 Revised (Current) Budget: Appropriation	Revenue	Local Cost	2010-11 Adopted Budget: Appropriation	Revenue	Local Cost	Change Between 2009-10 Revised (Current) & 2010-11 Adopted: Appropriation	Revenue	Local Cost
BOARD OF SUPERVISORS (ALL DISTRICTS)	7,515,146	-	**7,515,146**	6,619,044	-	**6,619,044**	(896,102)	-	**(896,102)**
CLERK OF THE BOARD	2,017,276	122,556	**1,894,720**	2,284,915	517,809	**1,767,106**	267,639	395,253	**(127,614)**
COUNTY ADMINISTRATIVE OFFICE	5,496,379	92,142	**5,404,237**	6,018,662	-	**6,018,662**	522,283	(92,142)	**614,425**
COUNTY ADMINISTRATIVE OFFICE - LITIGATION	789,492	125,000	**664,492**	388,681	-	**388,681**	(400,811)	(125,000)	**(275,811)**
COUNTY COUNSEL	8,343,431	5,597,616	**2,745,815**	9,280,312	5,695,850	**3,584,462**	936,881	98,234	**838,647**
HUMAN RESOURCES	5,044,562	183,057	**4,861,505**	5,082,016	352,900	**4,729,116**	37,454	169,843	**(132,389)**
HUMAN RESOURCES-UNEMPLOYMENT INSURANCE	4,007,687	-	**4,007,687**	4,000,500	-	**4,000,500**	(7,187)	-	**(7,187)**
HUMAN RESOURCES-EMPLOYEE HEALTH AND WELLNESS	439,491	1,001,407	**(561,916)**	868,718	868,718	**-**	429,227	(132,689)	**561,916**
INFORMATION SERVICES-APPLICATION DEVELOPMENT	14,882,807	5,711,543	**9,171,264**	14,952,353	7,509,310	**7,443,043**	69,546	1,797,767	**(1,728,221)**
PURCHASING	1,350,519	431,428	**919,091**	1,260,439	339,833	**920,606**	(90,080)	(91,595)	**1,515**
LOCAL AGENCY FORMATION COMMISSION	344,637	-	**344,637**	344,637	-	**344,637**	-	-	**-**
COUNTY SCHOOLS	2,876,738	-	**2,876,738**	2,994,155	-	**2,994,155**	117,417	-	**117,417**
ADMINISTRATION SUBTOTAL:	**53,108,165**	**13,264,749**	**39,843,416**	**54,094,432**	**15,284,420**	**38,810,012**	**986,267**	**2,019,671**	**(1,033,404)**
CAPITAL FACILITIES LEASES	20,933,394	-	**20,933,394**	54,640,359	38,000,000	**16,640,359**	33,706,965	38,000,000	**(4,293,035)**
CAPITAL FACILITIES LEASES SUBTOTAL:	**20,933,394**	**-**	**20,933,394**	**54,640,359**	**38,000,000**	**16,640,359**	**33,706,965**	**38,000,000**	**(4,293,035)**
ECONOMIC DEVELOPMENT	3,595,461	339,247	**3,256,214**	3,296,638	35,000	**3,261,638**	(298,823)	(304,247)	**5,424**
ECONOMIC DEVELOPMENT AGENCY SUBTOTAL:	**3,595,461**	**339,247**	**3,256,214**	**3,296,638**	**35,000**	**3,261,638**	**(298,823)**	**(304,247)**	**5,424**
ASSESSOR	16,410,047	895,818	**15,514,229**	15,304,311	866,000	**14,438,311**	(1,105,736)	(29,818)	**(1,075,918)**
AUDITOR-CONTROLLER/RECORDER/TREASURER/TAX COLLECTOR	38,143,630	23,918,402	**14,225,228**	38,228,823	27,810,489	**10,418,334**	85,193	3,892,087	**(3,806,894)**
FISCAL SUBTOTAL:	**54,553,677**	**24,814,220**	**29,739,457**	**53,533,134**	**28,676,489**	**24,856,645**	**(1,020,543)**	**3,862,269**	**(4,882,812)**
HEALTH ADMINISTRATION	61,640,716	46,640,716	**15,000,000**	75,786,933	60,786,933	**15,000,000**	14,146,217	14,146,217	**-**
BEHAVIORAL HEALTH	197,300,042	195,307,831	**1,992,211**	129,980,548	127,988,337	**1,992,211**	(67,319,494)	(67,319,494)	**-**
PUBLIC HEALTH	73,552,097	70,280,468	**3,271,629**	73,349,985	69,613,342	**3,736,643**	(202,112)	(667,126)	**465,014**
PUBLIC HEALTH - CALIFORNIA CHILDREN'S SERVICES	15,711,573	12,784,750	**2,926,823**	18,590,834	14,012,742	**4,578,092**	2,879,261	1,227,992	**1,651,269**
PUBLIC HEALTH - INDIGENT AMBULANCE	472,501	-	**472,501**	472,501	-	**472,501**	-	-	**-**
AGING AND ADULT SERVICES	10,357,658	9,156,851	**1,200,807**	10,175,187	8,967,567	**1,207,620**	(182,471)	(189,284)	**6,813**
AGING AND ADULT SERVICES - PUBLIC GUARDIAN	657,807	135,221	**522,586**	847,657	304,200	**543,457**	189,850	168,979	**20,871**
CHILD SUPPORT SERVICES	38,197,787	38,197,787	**-**	40,642,561	40,642,561	**-**	2,444,774	2,444,774	**-**
HUMAN SERVICES - ADMINISTRATIVE CLAIM	371,908,075	352,404,009	**19,504,066**	427,854,733	413,456,627	**14,398,106**	55,946,658	61,052,618	**(5,105,960)**
DOMESTIC VIOLENCE/CHILD ABUSE	1,360,978	1,360,978	**-**	656,812	656,812	**-**	(704,166)	(704,166)	**-**
ENTITLEMENT PAYMENTS (CHILD CARE)	35,660,819	35,660,819	**-**	35,191,000	35,191,000	**-**	(469,819)	(469,819)	**-**
OUT OF HOME CHILD CARE	764,792	(1,049)	**765,841**	859,415	-	**859,415**	94,623	1,049	**93,574**
AID TO ADOPTIVE CHILDREN	44,228,648	42,238,555	**1,990,093**	49,598,184	47,711,031	**1,887,153**	5,369,536	5,472,476	**(102,940)**
AFDC-FOSTER CARE	79,694,232	67,007,102	**12,687,130**	87,843,756	76,711,781	**11,131,975**	8,149,524	9,704,679	**(1,555,155)**
REFUGEE CASH ASSISTANCE	49,726	50,014	**(288)**	100,000	100,000	**-**	50,274	49,986	**288**
CASH ASSISTANCE FOR IMMIGRANTS	833,973	833,956	**17**	959,195	959,195	**-**	125,222	125,239	**(17)**
CALWORKS-ALL OTHER FAMILIES	246,849,301	242,119,320	**4,729,981**	287,433,216	280,935,365	**6,497,851**	40,583,915	38,816,045	**1,767,870**
KINSHIP GUARDIANSHIP ASSISTANCE PROGRAM	5,865,504	4,249,911	**1,615,593**	6,245,694	4,948,062	**1,297,632**	380,190	698,151	**(317,961)**
SERIOUSLY EMOTIONALLY DISTURBED	6,072,977	4,579,818	**1,493,159**	7,547,979	6,524,667	**1,023,312**	1,475,002	1,944,849	**(469,847)**
CALWORKS-2 PARENT FAMILIES	37,055,651	36,232,186	**823,465**	49,202,028	48,001,977	**1,200,051**	12,146,377	11,769,791	**376,586**
AID TO INDIGENTS (GENERAL RELIEF)	1,410,923	518,524	**892,399**	1,575,000	475,000	**1,100,000**	164,077	(43,524)	**207,601**
VETERAN'S AFFAIRS	1,396,040	416,402	**979,638**	1,643,457	403,042	**1,240,415**	247,417	(13,360)	**260,777**
HUMAN SERVICES SUBTOTAL:	**1,231,041,820**	**1,160,174,169**	**70,867,651**	**1,306,556,675**	**1,238,390,241**	**68,166,434**	**75,514,855**	**78,216,072**	**(2,701,217)**
COUNTY TRIAL COURTS - DRUG COURT PROGRAMS	315,060	317,060	**(2,000)**	444,918	444,918	**-**	129,858	127,858	**2,000**
COUNTY TRIAL COURTS - GRAND JURY	363,660	-	**363,660**	489,783	-	**489,783**	126,123	-	**126,123**
COUNTY TRIAL COURTS - INDIGENT DEFENSE PROGRAM	9,217,413	164,000	**9,053,413**	9,299,413	141,000	**9,158,413**	82,000	(23,000)	**105,000**
COUNTY TRIAL COURTS - COURT FAC/JUDICIAL BENEFITS	1,608,583	-	**1,608,583**	1,589,716	-	**1,589,716**	(18,867)	-	**(18,867)**
COUNTY TRIAL COURTS - COURT FACILITIES PAYMENTS	2,357,348	-	**2,357,348**	2,505,233	-	**2,505,233**	147,885	-	**147,885**
COUNTY TRIAL COURTS - MAINTENANCE OF EFFORT	27,062,490	23,176,000	**3,886,490**	30,208,490	22,082,000	**8,126,490**	3,146,000	(1,094,000)	**4,240,000**
DISTRICT ATTORNEY - CRIMINAL	68,582,736	31,657,491	**36,925,245**	59,964,118	25,569,048	**34,395,070**	(8,618,618)	(6,088,443)	**(2,530,175)**
LAW & JUSTICE GROUP ADMINISTRATION	230,592	74,066	**156,526**	243,590	89,566	**154,024**	12,998	15,500	**(2,502)**
PROBATION-ADMIN, CORRECTIONS & DETENTION	109,131,846	45,245,680	**63,886,166**	113,495,351	44,671,911	**68,823,440**	4,363,505	(573,769)	**4,937,274**
PROBATION-COURT ORDERED PLACEMENTS	2,542,766	-	**2,542,766**	1,528,834	-	**1,528,834**	(1,013,932)	-	**(1,013,932)**
PROBATION- JUVENILE JUSTICE GRANT PROGRAM	-	-	**-**	-	-	**-**	-	-	**-**
PUBLIC DEFENDER	33,785,481	1,366,660	**32,418,821**	33,403,647	1,749,454	**31,654,193**	(381,834)	382,794	**(764,628)**
SHERIFF-CORONER	406,617,367	253,236,140	**153,381,227**	413,845,203	261,264,868	**152,580,335**	7,227,836	8,028,728	**(800,892)**
LAW AND JUSTICE SUBTOTAL:	**661,815,342**	**355,237,097**	**306,578,245**	**667,018,296**	**356,012,765**	**311,005,531**	**5,202,954**	**775,668**	**4,427,286**
AGRICULTURE, WEIGHTS AND MEASURES	6,062,955	4,814,820	**1,248,135**	6,088,943	4,545,644	**1,543,299**	25,988	(269,176)	**295,164**
AIRPORTS	2,678,516	2,678,516	**-**	2,813,284	2,813,284	**-**	134,768	134,768	**-**
ARCHITECTURE AND ENGINEERING	62,972	(3,618)	**66,590**	-	-	**-**	(62,972)	3,618	**(66,590)**
COUNTY MUSEUM	3,114,911	1,539,021	**1,575,890**	3,331,463	1,831,250	**1,500,213**	216,552	292,229	**(75,677)**
FACILITIES MANAGEMENT	11,209,835	3,399,736	**7,810,099**	12,742,301	12,381,187	**361,114**	1,532,466	8,981,451	**(7,448,985)**
FACILITIES MANAGEMENT - UTILITIES	15,806,215	223,844	**15,582,371**	20,218,964	3,410,324	**16,808,640**	4,412,749	3,186,480	**1,226,269**
LAND USE SERVICES - ADMINISTRATION	332,178	-	**332,178**	310,000	-	**310,000**	(22,178)	-	**(22,178)**
LAND USE SERVICES-PLANNING	5,776,657	(197,352)	**5,974,009**	5,434,662	2,813,217	**2,621,445**	(341,995)	3,010,569	**(3,352,564)**
LAND USE SERVICES - BUILDING AND SAFETY	4,453,544	743,573	**3,709,971**	3,125,574	2,625,574	**500,000**	(1,327,970)	1,882,001	**(3,209,971)**
LAND USE SERVICES - CODE ENFORCEMENT	4,041,900	371,295	**3,670,605**	4,076,490	371,798	**3,704,692**	34,590	503	**34,087**
LAND USE SERVICES - FIRE HAZARD ABATEMENT	2,092,551	1,255,609	**836,942**	2,292,649	1,900,571	**392,078**	200,098	644,962	**(444,864)**
PUBLIC WORKS-SURVEYOR	3,569,567	3,355,472	**214,095**	4,620,257	4,423,570	**196,687**	1,050,690	1,068,098	**(17,408)**
REAL ESTATE SERVICES	1,815,957	1,324,370	**491,587**	1,374,795	1,374,795	**-**	(441,162)	50,425	**(491,587)**
REAL ESTATE SERVICES - RENTS AND LEASES	393,112	434,247	**(41,135)**	833,494	833,494	**-**	440,382	399,247	**41,135**
REAL ESTATE SERVICES - COURTS PROPERTY MANAGEMENT	2,063,555	2,029,779	**33,776**	1,913,044	1,913,044	**-**	(150,511)	(116,735)	**(33,776)**
REGIONAL PARKS	9,245,313	7,653,190	**1,592,123**	9,227,349	7,993,000	**1,234,349**	(17,964)	339,810	**(357,774)**
REGISTRAR OF VOTERS	5,875,261	3,480,505	**2,394,756**	7,405,926	2,278,199	**5,127,727**	1,530,665	(1,202,306)	**2,732,971**
OPERATIONS AND COMMUNITY SERVICES SUBTOTAL:	**78,594,999**	**33,103,007**	**45,491,992**	**85,809,195**	**51,508,951**	**34,300,244**	**7,214,196**	**18,405,944**	**(11,191,748)**
GENERAL FUND DEPARTMENT SUBTOTAL:	**2,103,642,858**	**1,586,932,489**	**516,710,369**	**2,224,948,729**	**1,727,907,866**	**497,040,863**	**121,305,871**	**140,975,377**	**(19,669,506)**
CONTINGENCIES	32,387,845	-	**32,387,845**	57,685,241	-	**57,685,241**	25,297,396	-	**25,297,396**
RESERVE CONTRIBUTIONS	25,600,000	-	**25,600,000**	1,000,000	-	**1,000,000**	(24,600,000)	-	**(24,600,000)**
BOARD ELECTIVE PROJECTS	16,124,895	-	**16,124,895**	12,233,055	-	**12,233,055**	(3,891,840)	-	**(3,891,840)**
FINANCIAL ADMINISTRATION APPROPRIATION	15,184,601	15,184,601	**-**	7,500,000	7,500,000	**-**	(7,684,601)	(7,684,601)	**-**
OPERATING TRANSFERS OUT	30,934,636	-	**30,934,636**	89,197,939	-	**89,197,939**	58,263,303	-	**58,263,303**
TOTAL COUNTYWIDE ALLOCATED COSTS:	**120,231,977**	**15,184,601**	**105,047,376**	**167,616,235**	**7,500,000**	**160,116,235**	**47,384,258**	**(7,684,601)**	**55,068,859**
GRAND TOTAL:	**2,223,874,835**	**1,602,117,090**	**621,757,745**	**2,392,564,964**	**1,735,407,866**	**657,157,098**	**168,690,129**	**133,290,776**	**35,399,353**

NOTE: Total countywide allocated costs on this schedule includes appropriation for Financial Administration. This appropriation is offset in the countywide discretionary revenue schedule on the net interest earnings line.

FINANCIAL ADMINISTRATION BUDGET UNIT

The financial administration budget unit includes discretionary revenue of the general fund that is detailed in the table titled 'Countywide Discretionary Revenue Which Pay for General Fund Local Cost' found earlier in this section of the budget book.

APPROPRIATION

	2009-10 Adopted Budget	2009-10 Revised (Current) Budget	2009-10 Actual	2010-11 Adopted Budget
Appropriation				
Salaries & Benefits				456,123
Services & Supplies	1,000,000	1,000,000	615,900	1,000,000
Other Charges	6,500,000	14,184,601	9,736,830	6,043,877
Total Expenditure Authority	7,500,000	15,184,601	10,352,730	7,500,000

Financial administration appropriation pays for countywide expenditures not allocable to a specific department, and interest expense on the county's annual Tax and Revenue Anticipation Notes. The revenue reported in the table titled 'Countywide Discretionary Revenue Which Pay for General Fund Local Cost' is reduced by these expenditures.

OPERATING TRANSFERS OUT

	2009-10 Adopted Budget	2009-10 Revised (Current) Budget	2009-10 Actual	2010-11 Adopted Budget
Operating Transfers Out				
One-Time				
Capital Improvement Fund - New Crime Lab				24,750,000
Capital Improvement Fund - Crestline Library Project				200,000
Captial Facilties Leases - Prepayment of Long Term Debt				38,000,000
Business Process Improvement Reserve allocations	1,717,545	865,790	865,790	704,032
Registrar of Voters - Electronic Voting Reserve allocation	275,000	275,000	275,000	
County Service Area Revolving Loan Program		2,000,000	2,000,000	
Restitution Reserve allocations		125,000	125,000	
Justice Facilities Reserve allocations		88,000	88,000	
Capital Improvement Fund - Adelanto Detention Center Expansion		400,000	400,000	
CSA 79 - Fee Waiver program Grass and Slide Fires		64,583	64,583	
Transportation - Valley Pepper Project		755,126	755,126	
Ongoing				
Capital Improvement Fund - Annual Allocation	15,300,000	15,300,000	15,300,000	15,300,000
General Fund Subsidy to County Fire	8,380,942	8,380,942	8,380,942	7,380,942
Capital Improvement Fund - Fontana Western Sphere MOU	1,650,727	1,366,844	1,366,844	1,448,115
General Fund Subsidy to County Library	761,850	761,850	761,850	761,850
County Redevelopment Agency to fund Sales Tax Sharing Agreement	414,611	251,501	251,501	353,000
Flood Control District Stormwater Program	300,000	300,000	300,000	300,000
Total Operating Transfers Out	28,800,675	30,934,636	30,934,636	89,197,939

In addition to expenditures, this budget unit also includes operating transfers out which are transfers of cash to fund programs accounted for outside of the general fund.

GENERAL FUND – FIVE YEAR OPERATING FORECAST, 2010-11 THROUGH 2014-15

Long-term financial planning is an effective tool for creating sustainable budgets and providing fiscal stability beyond the annual budget horizon. The county creates a five-year operating forecast for the purpose of providing the Board of Supervisors with a framework for use in decision-making in order to maintain and continue the fiscal health of the county.

The forecast is updated annually and is not a budget. It is a question of priorities, not fiscal capacity. The forecast identifies key factors that affect the county's fiscal outlook and assesses how difficult balancing the budget may be in the future. It helps the county to understand the fiscal challenges ahead and the priorities that need to be established.

The forecast is developed using a baseline environment, that is, revenues and expenditures are projected based primarily on trend analysis, specific circumstances and present level of services provided by the county. This forecast is not a prediction of what is certain to happen but rather a projection of what will occur in the absence of any mitigating actions. As such, this plan highlights significant issues or problems that must be addressed in order to maintain a structurally balanced budget.

The forecast presented below does not include changes in assumptions subsequent to the release of the 2010-11 recommended budget.

Significant Issues Impacting the General Fund:

- Revenue has declined dramatically due to significant increases in foreclosures and unemployment that have affected home prices, home values and retail spending. This has significantly impacted the county's property tax revenue as well as the county's sales tax revenue, including public safety sales tax (Proposition 172) revenues.
- Salaries and Benefits are projected to increase. The increase in the forecast reflects only current negotiated agreements between the county and employee representation units, and includes costs for filled positions only.
- Retirement costs are anticipated to increase due to market losses incurred by the county's pension system.
- Additional Staffing for the Adult Detention Center Expansion will require a significant amount of funding beginning in 2012-13.

	(In Millions)				
	2010-11	2011-12	2012-13	2013-14	2014-15
AV % Growth	-6.7%	-3.0%	1.5%	2.0%	2.0%
Revenue Growth:					
Property Related	(32.8)	(11.2)	5.8	7.9	8.0
Prop 172	(13.3)	2.3	2.4	2.4	2.5
Other Revenue	(9.7)	(2.7)	0.6	0.7	0.8
Total	(55.8)	(11.6)	8.8	11.0	11.3
Increase in Costs:					
Salaries & Benefits	(28.3)	(7.3)	(2.1)	(2.3)	(2.6)
Retirement Increases	(3.5)	(20.7)	(22.2)	(27.1)	(18.2)
Insurance Decrease	1.8	-	-	-	(6.2)
Adult Detention Center Staffing	-	-	(15.5)	(18.7)	-
Other Costs	(3.6)	(1.4)	(2.9)	(2.5)	(2.5)
Total	(33.6)	(29.4)	(42.7)	(50.6)	(29.5)
Net Yearly Operating Deficit	$ (89.4)	$ (41.0)	$ (33.9)	$ (39.6)	$ (18.2)

Due to the projected budget gaps, the uncertain revenue outlook, and operating cost pressures, the County Administrative Office has developed a strategic plan in order to maintain a structurally balanced budget for 2010-11. This strategic plan included input from county departments and county employees and is detailed in the County Budget Overview's 'General Fund Budget Process' section of the 2010-11 Adopted Budget. The process of developing this plan began by identifying several critical areas which have, or are expected to have, an impact on the financial condition of the county in 2010-11. Once the critical issues were identified, specific measures were implemented. The development of future plans to tackle these expected operating deficits in the coming years is in progress. The county anticipates it will adhere to policy, make the necessary tough decisions, and adopt a structurally balanced budget each fiscal year.

CONTINGENCIES

The county Contingencies includes the following elements:

Contingencies

Mandatory Contingencies
Board Policy requires the county to maintain an appropriated contingency fund to accommodate unanticipated operational changes, legislative impacts or other economic events affecting the county's operations, which could not have reasonably been anticipated at the time the budget was prepared. Funding is targeted at 1.5% of locally funded appropriation.

Uncertainties
Any unallocated funding available from current year sources (both ongoing and one-time) that has not been set-aside and any unallocated fund balance carried over from the prior year, is budgeted in the contingencies for uncertainties. Adopted budget action includes a provision that allocates any difference between estimated and final fund balance to this contingencies account.

Ongoing Set-Aside Contingencies

The county budget process differentiates between ongoing and one-time revenue sources. Ongoing set-asides represent ongoing sources of funding that have been targeted for future ongoing program needs.

	2009-10 Adopted Budget	2009-10 Mid-Year Approved Contributions/ (Uses)	2010-11 Adopted Contributions / (Uses)	2010-11 Adopted Budget
Contingencies				
Mandatory Contingencies (1.5% of Locally Funded Appropriation)	8,440,550		(644,443)	7,796,107
Uncertainties	16,893,507	7,053,788	1,941,839	25,889,134
Ongoing Set-Aside Contingencies				
Future Space Needs	24,000,000	(24,000,000)	24,000,000	24,000,000
Total Contingencies	**49,334,057**	**(16,946,212)**	**25,297,396**	**57,685,241**

2009-10 Mid-Year Changes to Contingencies for Uncertainties

In 2009-10 mid-year Board actions authorized the use of $2,165,000 of the Contingencies for Uncertainties. These allocations include:

- $2,000,000 in one-time allocation to fund a revolving loan fund for the County Service Areas.
- $140,000 in one time funding for a contract for investigative services relating to complaints of retaliation in the District Attorney's office.
- $25,000 in one-time funding for expenses related to the Sheriff-Coroner/Public Administrator's Community Charity Rodeo.

The 2009-10 fourth quarter budget report, approved by the Board on July 20, 2010, increased the Contingencies for Uncertainties by $9,218,788. This increase was generated primarily by departmental appropriation savings offset by declines in discretionary revenue.

2009-10 Mid-Year Changes to Ongoing Set-Aside Contingencies

County Budget Financing Policy 02-09 requires that remaining balances in the ongoing set-asides be transferred to the corresponding reserve account at the end of the fiscal year.

- Future Space Needs Ongoing Set-Aside:

  On April 27, 2010 the Board approved the use of $0.4 million of this set-aside to provide additional funding for design costs related to the expansion of the Adelanto Adult Detention Center. On June 28, 2010 the Board directed remaining balances in the ongoing set-asides be transferred to the corresponding reserve account per County Budget Financing Policy 02-09. The unspent amount equaled $23.6 million.

2010-11 Mandatory Contingencies

The base allocation to the mandatory contingency budget is $7,796,107, the amount required pursuant to Board policy, based on projected locally funded appropriation of $519.7 million.

2010-11 Ongoing Set-Aside Contingencies

As seen in the Reserves section, the county has set aside a significant amount of one-time money that can assist the county temporarily for unforeseen increases in expenditures or reductions in revenues. Beginning in the 2006-07 fiscal year the county also began to set-aside portions of ongoing funding for future use.

- Future Space Needs Ongoing Set-Aside:

  In the 2010-11 adopted budget, the county has set aside $24.0 million of ongoing revenue sources to fund future ongoing expenditures for future spaces needs.

RESERVES

The county has a number of reserves (designations) that have been established over the years. Some are for specific purposes, such as to meet future known obligations or to build a reserve for capital projects. The general purpose reserve are funds held to protect the county from unforeseen increases in expenditures or reductions in revenues, or other extraordinary events, which would harm the fiscal health of the county. On January 6, 1998, the Board of Supervisors adopted a county policy to provide guidelines and goals for reserve levels. That policy calls for the county's general purpose reserve to equal 10% of locally funded appropriation. The Board of Supervisors also established specific purpose reserves to temporarily help meet future needs.

Total Reserves

	6/30/09 Ending Balance	Approved 2009-10 Contributions	Approved 2009-10 Uses	6/30/10 Ending Balance	Approved 2010-11 Contributions	Approved 2010-11 Uses	6/30/11 Estimated Balance
General Purpose Reserve	**59,733,617**			**59,733,617**			**59,733,617**
Specific Purpose Reserves							
Future Space Needs	31,880,455	23,600,000		55,480,455	24,000,000 (1)	(24,750,000)	54,730,455
Retirement	46,500,000			46,500,000		(38,000,000)	8,500,000
Medical Center Debt Service	32,074,905			32,074,905			32,074,905
Teeter	24,709,925			24,709,925			24,709,925
Capital Projects	4,000,000			4,000,000			4,000,000
Insurance	3,000,000			3,000,000			3,000,000
High Desert Fire Station	-	2,000,000		2,000,000	1,000,000		3,000,000
Restitution	1,670,025		(125,000)	1,545,025			1,545,025
Business Process Improvement	2,146,979		(865,790)	1,281,189		(704,032) (2)	577,157
Justice Facilities	140,562		(88,000)	52,562			52,562
Electronic Voting	275,000		(275,000)	-			-
Total Specific Purpose	**146,397,851**	25,600,000	(1,353,790)	**170,644,061**	25,000,000	**(63,454,032)**	132,190,029
Total Reserves	**206,131,468**			**230,377,678**			**191,923,646**

(1) Amount represents ongoing set-aside that is included in the 2010-11 adopted budget in the appropriation for contingencies, and not budgeted as Contributions to Reserves. If this amount remains unspent/unallocated at the end of the 2010-11 fiscal year it will be transferred to the corresponding specific purpose reserve per County policy.
(2) Amount represents funding for projects carried over from the prior year. There are no new projects in the 2010-11 adopted budget.

2009-10 Contributions

For 2009-10 the general purpose reserve remains unchanged. Because locally funded appropriation was projected to decrease in 2009-10, no increase was recommended. Other contributions include:

- $23.6 million contribution to the Future Space Needs Reserve representing the 2009-10 ongoing set-aside that remained unspent at the end of the 2009-10 fiscal year.
- $2.0 million initial contribution to set up a reserve for a new fire station in the high desert.

2009-10 Uses

- $125,000 of the Restitution Reserve to fund legal services related to the recovery of funds involving corruption activities of former employees, officers and private individuals.
- $865,790 of the Business Process Improvement Reserve to reflect funding for completed projects approved in prior years.
- $88,000 of the Justice Facilities Reserve to fund the relocation and installation of a portable generator at the Sheriff-Coroner Public Administrator's Scientific Investigation Building.

- $275,000 of the Electronic Voting Reserve to assist in the funding of three major elections in 2009-10.

2010-11 Approved Contributions and Uses

For 2010-11 the General Purpose Reserve remains unchanged. Because locally funded appropriation is projected to decrease in 2010-11, no increase is recommended. The current balance of the General Purpose Reserve of $59.7 million is approximately 11.5% of locally funded appropriation. The adopted budget also includes:

- $1.0 million contribution to the High Desert Fire Station Reserve.

- $38.0 million use of the Retirement Reserve to optionally prepay a portion of the county's outstanding Certificates of Participation that are paid by the general fund. Such prepayment will generate approximately $5.0 million in annual ongoing savings, reduce the county's exposure to fluctuations in interest rates, and reduce the county's exposure to renewal risk on its letters of credit.

- $704,032 use of the Business Process Improvement Reserve; $287,270 to fund a case management project for the Public Defender, $379,380 to fund the Sheriff-Coroner/Public Administrator's Laboratory Information Management System, and $37,382 to fund a data conversion project for the Sheriff-Coroner/Public Administrator. All of these projects were approved in prior years but have not yet been completed.

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The chart below shows recent history of the County Reserve levels.

		Year End Actual Balances					Adopted	
		2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	
Total General Purpose Reserve		**41.7**	**52.5**	**57.2**	**59.7**	**59.7**	**59.7**	
Specific Purpose Reserves								
Future Space Needs		-	19.6	37.7	31.9	55.5	30.7	(2)
Retirement		14.9	30.7	38.6	46.5	46.5	8.5	
Medical Center Debt Service		32.1	32.1	32.1	32.1	32.1	32.1	
Jail Expansion (formerly Future Financing)		7.0	16.4	21.5	-	-	-	
Juvenile Maximum Security		5.7	9.4	13.9	-	-	-	
Teeter		17.7	17.7	17.7	24.7	24.7	24.7	
Moonridge Zoo		-	3.8	4.8	-	-	-	
Capital Projects Reserve		4.0	4.0	4.0	4.0	4.0	4.0	
Insurance		3.0	3.0	3.0	3.0	3.0	3.0	
High Desert Fire Station		-	-	-	-	2.0	3.0	
Restitution		1.9	1.9	1.8	1.7	1.5	1.5	
Electronic Voting System		0.5	0.5	0.4	0.3	-	-	
Business Process Improvement		2.5	0.6	4.4	2.1	1.3	0.6	
Justice Facilities		0.6	0.1	0.1	0.1	0.1	0.1	
Museum's Hall of Paleontology		3.7	-	-	-	-	-	
L&J Southwest Border Prosecution Initiative		1.7	-	-	-	-	-	
Equity Pool		1.5	-	-	-	-	-	
Total Specific Purpose Reserves	(1)	**96.9**	**139.7**	**180.0**	**146.4**	**170.7**	**108.2**	
Total Reserves	(1)	**138.6**	**192.2**	**237.2**	**206.1**	**230.4**	**167.9**	

(1) Totals may not add due to rounding.

(2) The Adopted 2010-11 column of this schedule includes only those reserve allocations included in the adopted budget. Amount differs from the Total Reserves detail schedule presented on the previous page. The Total Reserves detail schedule presents estimated June 30, 2011 reserve levels, including the transfer of the projected unspent ongoing set-aside to the Future Space Needs reserve prior to fiscal year-end.

As of June 30, 2010, the County's long term obligations includes debt issued to finance or partially finance the following projects:

- Construction and equipping of the Arrowhead Regional Medical Center
- Construction of the West Valley Detention Center
- Construction of the Foothill Law and Justice Center and hangars at the Chino Airport
- Construction of the County Government Center
- Construction of the West Valley Juvenile Detention Center
- Retrofit of lighting and HVAC systems at various County facilities
- Finance of down payment on a preschool building in Ontario
- Construction of the Glen Helen Pavilion
- Improvement projects at County landfills
- Refinancing of a portion of the County's Unfunded Accrued Actuarial Liability in the years 1995, 2004 and 2008.

Certificates of Participation Issued in Fiscal Year 2009-10
In December 2009, the County issued $288,730,000 in Certificates of Participation to refund a portion of the County's 1994 and 1995 Medical Center Certificates of Participation, and to refund all of the outstanding 1998 Medical Center Certificates of Participation. Included in this refunding was the termination of the County's last interest rate swap which was a hedge for the variable rate 1998 Medical Center Certificates of Participation.

Significant 2010-11 Adopted Budget Actions
The 2010-11 adopted budget funds the optional prepayment of the entire outstanding principal of the following long term debt issuances, which are listed on the following pages because they remained outstanding as of June 30, 2010.

- 2008 Glen Helen Pavilion, Series A
- 2008 Glen Helen Pavilion, Series B
- 1997 Public Improvement Financing
- 1996 Government Center Refinancing
- 1996 WVDC Refinancing

These optional prepayments occurred on September 1, 2010.

A summary of long term debt issuances of the County, which includes a reference to the section of the book where the obligation is budgeted, is included on the following pages.

County of San Bernardino
Outstanding General Fund Certificates of Participation and Pension Obligation Bonds
Budgetary Basis

Fiscal Year Ending June 30	Pension Obligation Bonds						Certificates of Participation			
	2008 Pension Obligation Bonds $160,900,000		2004 Pension Obligation Bonds[1] $463,895,000		1995 Pension Obligation Bonds $386,265,591		2008 Glen Helen Pavilion Series B [1] $5,695,000		2008 Glen Helen Pavilion Series A [1] $8,860,000	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2011	735,000	9,621,616	9,245,000	17,171,047	36,615,000	4,222,399	70,000	374,580	605,000	356,779
2012	805,000	9,575,262	11,570,000	16,645,231	41,505,000	1,471,352	95,000	369,080	610,000	327,547
2013	880,000	9,524,543	14,100,000	15,973,653	13,160,377	32,059,623	75,000	362,404	630,000	296,578
2014	865,000	9,472,019	16,950,000	15,139,811	12,791,883	34,788,117	60,000	358,606	595,000	268,140
2015	920,000	9,418,290	20,020,000	14,127,066	12,401,627	37,653,373	75,000	353,713	595,000	239,643
2016	1,035,000	9,359,445	23,355,000	12,918,239	12,035,880	40,619,120	60,000	349,895	570,000	211,078
2017	1,060,000	9,296,385	27,025,000	11,491,751	11,673,496	43,711,504	40,000	345,001	590,000	181,698
2018	1,130,000	9,230,466	31,015,000	9,825,205	11,361,080	46,888,920	560,000	324,094	560,000	154,472
2019	19,990,000	8,594,754	16,235,000	8,453,186	11,054,980	50,205,020	600,000	284,759	555,000	127,253
2020	15,860,000	7,515,669	25,000,000	7,179,750	10,753,631	53,666,369	670,000	240,682	505,000	101,840
2021	20,880,000	6,409,795	25,000,000	5,584,250	10,507,053	57,227,947	710,000	193,064	515,000	76,082
2022	26,200,000	4,992,687	25,000,000	3,988,750	9,790,585	58,119,415	755,000	143,494	470,000	53,589
2023	31,875,000	3,244,630	25,000,000	2,393,250	-	-	830,000	88,282	445,000	31,099
2024	37,960,000	1,142,596	25,000,000	797,750	-	-	875,000	30,211	415,000	9,906
2025	-	-	-	-	-	-	-	-	-	-
2026	-	-	-	-	-	-	-	-	-	-
2027	-	-	-	-	-	-	-	-	-	-
2028	-	-	-	-	-	-	-	-	-	-
2029	-	-	-	-	-	-	-	-	-	-
Totals	160,195,000	107,398,155	294,515,000	141,688,936	193,650,591	460,633,160	5,475,000	3,817,865	7,660,000	2,435,704

(1) Debt schedules for variable rate issues are based on the estimated average interest rate at the time of issuance and do not reflect amounts budgeted for the 2010-11 fiscal year.
(2) West Valley Detention Center

Debt Service Budget Information:

The 1995, 2004 and 2008 Pension Obligation Bonds are budgeted in individual department budgets as a portion of salary and benefit expense.

All of the General Fund Certificates of Participation are budgeted in the Administrative/Executive Section of this budget book in the Capital Facilities Leases budget.

County of San Bernardino
Outstanding General Fund Certificates of Participation and Pension Obligation Bonds
Budgetary Basis

Certificates of Participation											
2002 Justice Center Refunding $68,100,000		2001/02 WVDC Refunding [2] $94,920,000		1997 Public Imp. Financing $17,790,000		1996 Govt Center Refinancing [1] $39,600,000		1996 WVDC Refinancing [1][2] $9,200,000		Total Outstanding General Fund Debt	Fiscal Year Ending June 30
Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest		
5,025,000	1,513,200	5,970,000	3,073,020	910,000	402,538	2,100,000	501,975	300,000	228,060	99,040,213	2011
5,155,000	1,312,200	6,225,000	2,805,270	370,000	370,538	2,200,000	405,945	300,000	217,200	102,334,624	2012
5,475,000	1,106,000	6,490,000	2,526,945	390,000	351,538	2,300,000	305,550	300,000	206,340	106,513,551	2013
5,585,000	887,000	6,800,000	2,220,884	405,000	331,663	2,400,000	200,790	300,000	195,480	110,614,391	2014
5,950,000	607,750	7,145,000	1,862,341	430,000	310,788	2,300,000	100,395	400,000	182,207	115,092,192	2015
6,205,000	310,250	7,510,000	1,484,761	450,000	288,225	2,300,000	-	400,000	167,727	119,629,619	2016
		7,900,000	1,087,081	470,000	264,075	-	-	400,000	153,247	115,689,237	2017
		8,305,000	668,031	495,000	238,744	-	-	400,000	138,767	121,294,778	2018
		8,735,000	226,531	525,000	211,969	-	-	400,000	124,287	126,322,738	2019
		-	-	460,000	186,113	-	-	400,000	109,807	122,648,860	2020
		-	-	485,000	161,306	-	-	400,000	95,327	128,244,824	2021
		-	-	510,000	135,188	-	-	500,000	78,433	130,737,141	2022
		-	-	535,000	107,756	-	-	500,000	60,333	65,110,350	2023
		-	-	565,000	78,881	-	-	500,000	42,233	67,416,578	2024
		-	-	595,000	48,431	-	-	500,000	24,133	1,167,565	2025
		-	-	625,000	16,406	-	-	500,000	6,033	1,147,440	2026
		-	-	-	-	-	-	-	-	-	2027
		-	-	-	-	-	-	-	-	-	2028
		-	-	-	-	-	-	-	-	-	2029
33,395,000	5,736,400	65,080,000	15,954,865	8,220,000	3,504,156	13,600,000	1,514,655	6,500,000	2,029,613	1,533,004,100	Totals

County of San Bernardino
Outstanding Enterprise Fund Certificates of Participation
Budgetary Basis

Fiscal Year Ending June 30	Certificates of Participation					
	2008 Solid Waste Series B [1] $74,390,000		Arrowhead Refunding County Medical Center Series 2009 $288,730,000		County Medical Center Series 1996 $65,070,000	
	Principal	Interest	Principal	Interest	Principal	Interest
2011	6,915,000	3,995,678	2,945,000	16,168,022	340,000	3,232,350
2012	7,470,000	3,501,639	9,990,000	14,208,313	360,000	3,213,975
2013	8,045,000	2,967,926	10,305,000	13,813,888	380,000	3,194,550
2014	8,700,000	2,391,962	10,790,000	13,302,063	400,000	3,174,075
2015	9,385,000	1,769,970	11,405,000	12,765,688	420,000	3,152,550
2016	10,120,000	1,099,544	11,905,000	12,203,638	445,000	3,129,844
2017	10,920,000	376,820	12,445,000	11,605,400	465,000	3,105,956
2018	-	-	13,090,000	10,972,838	490,000	3,081,500
2019	-	-	24,405,000	10,035,463	515,000	3,056,375
2020	-	-	25,685,000	8,774,650	545,000	3,029,875
2021	-	-	15,015,000	7,711,050	570,000	3,002,000
2022	-	-	16,330,000	6,860,250	600,000	2,972,750
2023	-	-	17,165,000	5,985,113	630,000	2,942,000
2024	-	-	32,355,000	4,718,766	665,000	2,909,625
2025	-	-	34,065,000	3,016,753	695,000	2,875,625
2026	-	-	22,935,000	1,541,794	735,000	2,839,875
2027	-	-	17,900,000	469,875	7,120,000	2,643,500
2028	-	-	-	-	24,030,000	1,864,750
2029	-	-	-	-	25,280,000	632,000
Totals	61,555,000	16,103,539	288,730,000	154,153,560	64,685,000	54,053,175

(1) Debt schedules for variable rate issues are based on the estimated average interest rate at the time of issuance and do not reflect amounts budgeted for the 2010-11 fiscal year.

Debt Service Budget Information:

The 2008 Series B Solid Waste Certificates of Participation are budgeted in the Public And Support Services Group section of this budget book, in the Solid Waste Management Division Operations Enterprise Fund budget.

The 1994, 1995, 1996 and 2009 Medical Center Certificates of Participation are budgeted in the Arrowhead Regional Medical Center section of this budget book in the Medical Center Lease Payments budget.

County of San Bernardino
Outstanding Enterprise Fund Certificates of Participation
Budgetary Basis

Certificates of Participation					
County Medical Center Series 1995 $147,565,000		County Medical Center Series 1994 $213,605,000		Total Outstanding Enterprise Fund Debt	Fiscal Year Ending June 30
Principal	Interest	Principal	Interest		
10,525,000	2,182,850	3,570,000	6,764,850	56,638,750	2011
3,245,000	1,709,013	3,775,000	6,562,863	54,035,802	2012
3,465,000	1,490,938	3,990,000	6,349,325	54,001,626	2013
3,705,000	1,257,913	4,205,000	6,123,963	54,049,975	2014
3,955,000	1,008,963	4,445,000	5,886,088	54,193,258	2015
4,225,000	743,113	4,695,000	5,634,738	54,200,875	2016
4,505,000	459,388	4,965,000	5,369,088	54,216,651	2017
4,815,000	156,488	5,235,000	5,088,588	42,929,413	2018
			4,944,625	42,956,463	2019
			4,944,625	42,979,150	2020
		12,180,000	4,518,325	42,996,375	2021
		12,570,000	3,746,350	43,079,350	2022
		13,290,000	3,035,200	43,047,313	2023
-	-		2,669,725	43,318,116	2024
-	-		2,669,725	43,322,103	2025
-	-	13,060,000	2,343,225	43,454,894	2026
-	-	13,725,000	1,673,600	43,531,975	2027
-	-	13,675,000	1,005,694	40,575,444	2028
-	-	14,335,000	340,456	40,587,456	2029
38,440,000	9,008,663	127,715,000	79,671,050	894,114,986	Totals

EFFECTS OF EXISTING DEBT LEVELS ON CURRENT AND FUTURE OPERATIONS

Debt service on the Certificates of Participation and Pension Obligation Bonds referenced in the previous schedules will not negatively affect current or future operations of the County. In aggregate, current required debt service expenditures remain relatively level for all fiscal years through 2022-23 and then drop significantly in succeeding years.

The 2010-11 adopted budget allocates ongoing (annual) financing sources of $24.0 million for future debt service related to the implementation of the County's master space plan.

OTHER LONG TERM DEBT

The Library has a note payable to the California Infrastructure and Economic Development Bank for funds borrowed to finance the construction of a library in Apple Valley. This note is backed by the full faith and credit of the general fund; however it is paid from and budgeted in the County Library budget, found in the Public and Support Services Group section of this budget book, outstanding principal amount of this note as of June 30, 2009, the last date for which audited information is available, was $1,662,863. Annual debt service on this obligation is approximately $109,000 per year through fiscal year 2030-31.

LEGAL DEBT LIMIT

The County's legal debt limit, which applies only to General Obligation Bonds, is 1.25% of Assessed Valuation. As of June 30, 2009, the last date for which audited information on outstanding debt is currently available, the County's Debt limit and legal debt margin were calculated as follows:

Fiscal Year	(1) Assessed Valuation	(1) Legal Debt Limit	(1) Bonded Debt	(1) Legal Debt Margin
2008-09	180,069,873	2,313,373	1,570	2,311,803

(1) Amounts in thousands
Source: San Bernardino County Comprehensive Annual Financial Report for the year ended June 30, 2009

The County general fund has no outstanding General Obligation Bonds, and therefore no debt service payments for General Obligation Bonds are budgeted in this document. The Bonded Debt referred to in the table above is the debt of Special Districts and is included in the budget document published by Special Districts.

CALIFORNIA GOVERNMENT CODE

Government Code Sections 29000 through 29144 and Section 30200 provide the statutory requirements pertaining to the form and content of the State Controller's prescribed Line-Item Budget. Government Code Section 29009 requires a balanced budget in the recommended and adopted budgets, defined as "the budgetary requirements shall equal the available financing".

COUNTY CODE

Title 1. Division 2. Chapter 2:

Section 12.023:

The Administrative Officer shall be appointed by and serve at the pleasure of the Board of Supervisors.

Section 12.026:

Under the supervision of the Board of Supervisors, and subject to the approval and direction and control thereof, the Administrative Officer shall supervise the preparation of the annual County Budget. In the performance of this duty the Administrative Officer shall review all departmental and agency requests and all items in the proposed budget, including revenues, expenditures and reserves. The Administrative Officer shall submit his recommendation on the proposed budget to the Board of Supervisors.

BASIS OF ACCOUNTING

Governmental fund types are accounted for using the modified accrual basis of accounting. Under this method, revenues are recognized when measurable and available. Property and sales taxes, interest, certain state and federal grants and charges for services are accrued if their receipt occurs within sixty days after the end of the accounting period, and recognized as revenue.

Expenditures are generally recorded when a liability is incurred, as under accrual accounting. Exceptions to this general rule include the following: principal and interest on long-term debt is recognized when due; prepaid expenses are reported as current period expenditures rather than allocated; and accumulated unpaid vacation, sick leave and other employee benefits are reported in the period due and payable, rather than in the period earned by employees.

Proprietary fund types are accounted for on the accrual basis of accounting. Their revenues are recognized in the period earned and expenses are recognized in the period incurred.

BASIS OF BUDGETING

Governmental Funds:

An operating budget is adopted each fiscal year for the governmental fund types in accordance with provisions of the County Budget Act. The County's financial statement, the Comprehensive Annual Financial Report (CAFR), is prepared using generally accepted accounting principles (GAAP). Budgets for the governmental fund types are adopted with the following differences from GAAP:

Encumbrance accounting is employed in governmental funds. For budget purposes, outstanding encumbrances (which represent the unspent amounts of purchase orders and contracts funded in the fiscal year), are treated as expenditures in that fiscal year. This affects only the "actual" data that appears in that budget book. For GAAP purposes, in the fund financial statements of the CAFR, encumbrances outstanding at year-end are reported as reservations of fund balances and do not constitute expenditures and liabilities. Appropriation for these encumbrance commitments survive the expiration of the fiscal year to the extent that encumbrances exist. Encumbrances cancelled subsequent to the end of the fiscal year also cancel the underlying appropriation.

On a budgetary basis, unrealized gains and losses on the fair value of investments are not recognized. For GAAP purposes, such gains or losses are recognized.

Proprietary Funds:

The Board of Supervisors approves an annual spending plan for proprietary funds. Although the adopted expense estimates are not appropriation, these county funds have budgetary controls the same as those for the governmental fund types. Because these funds collect fees and revenues generally to cover the cost of the goods and services they provide, their accounting and budgeting bases are closer to commercial models. Budgeting, like accounting, is done on the accrual basis and generally according to GAAP.

COUNTY BUDGET AND FINANCING POLICIES

When building the 2010-11 budget, the County Administrative Office adhered to the County's four financing policies. A brief summary of the policies are presented below:

1) The **budget financing policy**, which states the annual operating budget will be structurally balanced when adopted and that one-time funds shall not be used to finance ongoing operational costs except within the context of a larger plan to balance ongoing revenues and costs over a multi-year period. The policy also states that when developing the annual budget, long range planning and revenue forecasting will be utilized. Additionally, ongoing contingency set-asides for future debt obligations or planned future ongoing program/operational needs may be incorporated into the budget. This policy also provides for increases in appropriation authority, as well as, transfers of appropriation between appropriation units. On February 10, 2009, this policy was amended to include revenue stabilization of property tax and Prop 172 revenue.

2) The **reserve and contingency policy**, which maintains an ongoing general purpose reserve equal to 10% of locally funded appropriation, coupled with an appropriated contingency fund equal to 1.5% of locally funded appropriation for the general fund. Additionally this policy includes maintaining contingencies targeted at not less than 10% of the current year's budgeted revenue for the restricted funds (Prop 172 and Realignment) and the Master Settlement Agreement fund. This policy also allows for a specific purpose reserve to be established and augmented using the respective department's annual local cost savings for large departmental projects. On February 10, 2009, this policy was amended to include the establishment of a Measure I Project Reserve.

3) The **debt policy**, which calls for the prudent management of liabilities, and wherever possible, the pursuit of alternative sources of funding in order to minimize the level of debt.

4) The **capital budget policy**, which ensures that the County maintains its public infrastructure in the most cost efficient manner. This policy provides the requirements for the approval process for capital project proposals specifically requiring the source of funding being identified for future staffing, operational, maintenance, and utility costs.

Detailed descriptions of each of these County financing policies are presented on the following pages.

Budget Financing Policy

The objective of the Budget Financing Policy is to help ensure the County has adequate resources to meet its basic financial obligations, and to serve as a vehicle to help the County achieve financial continuity and stability.

Balanced Budget
The annual operating budget will be structurally balanced upon adoption by the Board of Supervisors. Total revenues, including carry-over fund balances, will equal the total fund appropriation and reserves, unless it is within the context of a larger plan to balance ongoing revenues and expenses over a multi-year period, as detailed under "Use of one-time funding sources". Significant budget variances and recommended actions will be reported to the Board of Supervisors.

Long Range Planning
As part of the annual budget process, the County will prepare a multi-year forecast of financial operations for general fund programs based on current service levels and expected future changes to those programs or service levels. The County will project major revenues and expenditures of the general fund, and report significant findings and recommendations to the Board of Supervisors.

Appropriation Changes
An operating budget is adopted each fiscal year for all Governmental Funds. Expenditures are controlled at the appropriation unit level (i.e., salaries and benefits, services and supplies, fixed assets, etc.) within budget units. Departments are expected to maintain expenditures within their budget authority as adopted by the Board of Supervisors.

Any increases in appropriation in a budget unit after adoption of the adopted budget require an item to be placed on the agenda of the Board of Supervisors and a four-fifths vote is necessary for approval.

Transfers of appropriation within the same budget unit may be approved by the County Administrative Office or Board of Supervisors depending upon the appropriation unit. Exceptions are noted below:

Transfer of Salaries and Benefits Appropriation:

- Transfers out funded with discretionary general funding are not allowed.
- Transfers out not funded with discretionary general funding requires an item to be placed on the agenda of the Board of Supervisors for approval.
- Transfers in from other available appropriation within the budget unit will be required if budgeted salaries and benefits appropriation is inadequate to meet expenditures.

Transfer of Fixed Asset Appropriation:

- Transfers out requires an item to be placed on the agenda of the Board of Supervisors for approval.
- Transfers in, less than $10,000 may be approved by the County Administrative Office.
- Transfers in, greater than $10,000 requires an item to be placed on the agenda of the Board of Supervisors for approval.

Use of one-time funding sources

The appropriation of carryover fund balances and other one-time funding sources must be managed with care. Carry-over fund balance is most appropriately used to fund one-time expenses such as capital expenditures or start-up costs for new programs. Other types of one-time funding sources may also be used to fund one-time costs, or to supplement reserves. It is the policy of the County that one-time funds will not be used to finance ongoing operational costs, except within the context of a larger plan to balance ongoing revenues and costs over a multi-year period. Such a plan could involve short-term use of one-time funds to preserve essential public services where longer–term financial forecasts demonstrate the near-term future potential for ongoing revenues to fund those services.

Ongoing Set-Asides

Ongoing set-asides represent ongoing sources of funding that have been targeted for future debt obligations or planned for future ongoing program/operational needs. Set-asides are appropriated as contingencies and approved during the formal adoption of the budget. Any balance of such contingency set-asides remaining at the end of the fiscal year shall be transferred into a corresponding general fund reserve account as of June 30. An agenda item is submitted annually for Board approval of such transfers.

Revenue Forecasting

Because of the complexity of the County budget, realistic projections of revenue are crucial to accurate budgeting. Revenue forecasting will be undertaken annually through a review of local historical revenue trends and analysis of federal, state, and local economic projections. Especially in regard to those revenues which tend to be most volatile and sensitive to changes in the economy, forecasting will involve analysis of economic, demographic, business cycle and other factors which might impact those revenues. These unpredictable revenues, including interest income and fees, will be estimated and budgeted conservatively. Revenue forecasts will not be based on straight-line assumptions.

Property Tax Revenue Stabilization

The County's discretionary revenue primarily comes from property taxes. Revenue growth rates can vary dramatically from year to year due to fluctuations in the economy and housing market. These fluctuations can result in insufficient revenue growth to fund increases in required governmental services during slow economic periods. This policy expands on the current policy of establishing ongoing set-asides for future County needs by appropriating anticipated property tax revenue growth, in excess of the average annualized rates of growth, to an ongoing revenue stabilization contingency set-aside. This ongoing revenue stabilization contingency set-aside will be made available for allocation in years when property tax revenue is anticipated to increase at a rate less than the average annualized rates of growth. For purposes of this paragraph, property tax revenue is defined as Current Secured (the current 1% general tax levy on locally assessed secured property on the assessment roll) and VLF/Property Tax Swap (the County's vehicle license fee adjustment amount as defined in

Section 97.70 of the Revenue and Taxation Code) received by the County general fund. The average annualized rates of growth will be calculated using the most recent fifteen years of data.

Any unspent money from this ongoing revenue stabilization contingency set-aside in a given year will be used to prepay or defease debt in the subsequent year, fund large County projects or fund any other one-time costs the Board of Supervisors may direct.

Prop 172 Revenue Stabilization

The County's Prop 172 Sales Tax revenue can only be used for local public safety activities and is allocated to the Sheriff- Coroner/Public Administrator, District Attorney and Probation Departments. Revenue growth rates can vary dramatically from year to year due to fluctuations in the economy and retail spending. These fluctuations can result in insufficient revenue growth to fund increases in required public safety activities. When this occurs, the County general fund may temporarily allocate financial resources away from other important County programs as a backfill to offset the Prop 172 revenue shortfall. The County will set-aside any Prop 172 revenue in excess of the average annualized rates of growth, to an ongoing Prop 172 revenue stabilization contingency set-aside. This ongoing Prop 172 revenue stabilization contingency set-aside will only be used to fund Prop 172 base restoration or the cost to maintain current services in years when Prop 172 revenue is anticipated to increase at a rate less than the average annualized rates of growth. The average annualized rates of growth will be calculated using the most recent fifteen years of data. Any unspent money from this ongoing Prop 172 revenue stabilization contingency set-aside at the end of the fiscal year will be used as follows: first, to reduce the amount contributed by the County general fund from its discretionary revenue sources until such time as the prior general fund backfills of Prop 172 shortfalls are recouped, and second, to address one-time costs for public safety activities.

Fees

The County will review and adjust fees for service, as necessary, and adopt them as part of the annual budget process. In most cases, departmental fees should fully recover the costs of providing the service, including identified indirect or overhead costs.

Program Efficiency and Performance Measurement

Efficiency and economy in the delivery of County services is a top priority. The County will develop a program to integrate performance measures within the budget. County departments will be encouraged to make productivity improvements within their service delivery areas.

Grant Funding

The County will aggressively pursue opportunities for federal or state grant funding. An aggressive policy to pursue opportunities for federal or state grants provides citizens with the assurance that the county is striving to obtain all state and federal funds to which it is entitled – thereby reducing dependence on local taxpayers' funds. However, prior to applying for, and accepting such intergovernmental aid, the County will consider the current and future implications of either accepting or rejecting the grant. That consideration shall include: 1) the amount of matching fund required; 2) in-kind services to be provided; 3) length of grant and whether the county is required to continue the service after the grant has ended; and 4) related operating expenses. The County shall also assess the merits of any individual grant program as if it were funded with local tax dollars.

Retirement System Funding

Careful management of financial resources to pay retirement costs is critical to the County's long-term financial health. Accordingly, for any savings resulting from negative Unfunded Accrued Actuarial Liability (UAAL) contribution rates, the Board will first consider setting aside these savings in a reserve for reduction of any existing pension obligation bonds or as a hedge against future rate increases.

Use of Variable Rate Interest Savings

Covenants in debt instruments require conservative budgeting of variable rate interest expense. When amounts budgeted for variable rate interest expense for such debt instruments exceed actual interest expense for the year, such savings will be used in the succeeding fiscal year to reduce the total outstanding principal amount of long-term debt. This policy will apply only to interest savings/debt instruments that are paid from discretionary revenue sources of the County's general fund.

Use of Savings from Interest Rate Swap Agreements Associated with the Issuance of Debt
It is the policy of the Board that any benefit realized on interest rate swap agreements where the swap payment received by the County and the actual debt service payment due from the County are not equal per the terms of the swap agreement be retained as a contingency to offset the County share of any future increases in debt service caused by the swap agreement. This contingency amount will not exceed $5.0 million dollars per interest rate swap agreement. The contingency will be retained in the fund that is responsible for payments under the swap.

Reserve and Contingency Policy

The objective of the Reserve and Contingency Policy is to help protect the County from unforeseen increases in expenditures or reductions in revenues, or from extraordinary events which might otherwise substantially harm the fiscal health of the County. In so doing, it is also intended to help avoid undue service level fluctuations during periods of economic instability.

General Fund – Reserves and Contingencies
The maintenance of an adequate operating reserve is essential to the financial strength and flexibility of the County, and operating reserves are considered an integral part of the County's financial structure. Such reserves and designations are considered to be those that have no identified contingent liability or specific future use. The County shall establish a general purpose reserve for the general fund targeted at 10% of locally funded appropriation.

The County will also maintain an appropriated contingency fund to accommodate unanticipated operational changes, legislative impacts, or other economic events affecting the County's operations which could not have been reasonably anticipated at the time the budget was prepared. The County shall place in contingencies no less than 1.5% of locally funded appropriation.

Restricted Fund – Prop 172 – Contingencies
Restricted Proposition 172 revenues are used solely for public safety programs. The County has allocated using the funds solely for funding the Sheriff-Coroner/Public Administrator, District Attorney, and Probation departmental programs. The County will maintain an appropriated contingency to accommodate unanticipated operational changes, legislative impacts, or other economic events affecting this restricted funding stream which could not have been reasonably anticipated at the time the budget was prepared. The contingency appropriation for Prop 172 funds shall be targeted at no less than 10% of the current year's budgeted Prop 172 revenue. Said contingencies shall be budgeted at the 10% level separately for each department receiving Prop 172 revenues.

Restricted Funds – Realignment – Contingencies
Restricted Realignment funds are used in funding mental health, social services and health programs within the county. The County will maintain an appropriated contingency within these funds to accommodate unanticipated operational changes, legislative impacts, or other economic events affecting these restricted funds which could not have been reasonably anticipated at the time the budget was prepared. The appropriation for contingency for Realignment funds shall be targeted at no less than 10% of the current year's budgeted Realignment revenues. Said contingencies shall be budgeted at the 10% level separately for each program receiving Realignment revenues.

Master Settlement Agreement Fund – Contingencies
Master Settlement Agreement fund is used to fund health related expenditures. The County will maintain an appropriated contingency within the Master Settlement Agreement fund to accommodate unanticipated operational changes, legislative impacts, or other economic events affecting this fund which could not have been reasonably anticipated at the time the budget was prepared. The appropriation for contingency within this Master Settlement Agreement Fund shall be targeted at no less than 10% of the current year's budgeted Master Settlement Agreement revenues.

Specific Project Reserves
The County will fund specific project reserves for large departmental projects through the use of the respective department's local cost savings. Such projects would not normally be feasible for the department without reserving funding over a multiple year period. In order to establish a specific project reserve, departments must submit the proposed project to the County Administrative Office for consideration. A thorough review of the proposed project and a complete analysis of the estimated local cost savings will be performed by the County Administrative Office prior to recommendation of the project to the Board of Supervisors. Upon approval of the project by the Board of Supervisors, departmental savings will be reserved as deemed necessary by the County Administrative Office for funding of the specific project at fiscal year end. Each fiscal year thereafter, this process will continue until the specific project is completed.

Measure I Project Reserve
The county will establish a Measure I Project Reserve to fund the "fair-share development contribution" of improvement costs for eligible transportation projects identified in the Regional Transportation Development Mitigation Plan (Plan). The Plan was developed to satisfy the provisions of the San Bernardino County Congestion Management Plan (CMP). Pursuant to Measure I 2010-2040, the County CMP was updated and adopted by the County Congestion Management Agency, San Bernardino Associated Governments (SANBAG).

Each year, the Board of Supervisors will specify priority projects from the Annual Measure I San Bernardino Valley Major Streets and Victor Valley Major Local Highways Five Year Plans developed by the Public Works Transportation Department, and recommend funding for the upcoming and future fiscal years. The County will contribute an amount to the reserve each year during the budget process, based upon available discretionary general funding and Board of Supervisor's recommendation. Approved fiscal year funding for specific project phases will be transferred from the reserve and appropriated in the Transportation Department's budget at the time of budget adoption. This funding will be considered an advance of fair-share development contributions, and therefore cannot exceed the estimated fair-share development contributions for the project phase. Once fair-share development contributions are collected within the sub-area where the project is located, the general fund will be reimbursed.

In addition, once the annual budget is adopted, in order to draw funds from the Measure I Project Reserve, an item must be placed on the agenda of the Board of Supervisors.

Debt Policy

The objective of the County's Debt management policy is to minimize the amount of outstanding debt necessary to fulfill its infrastructure and economic development responsibilities, as well as to maintain the County's ability to incur present and future debt at minimal interest rates. The use of debt shall not endanger the County's ability to finance essential County services. The County recognizes that capital markets change and unforeseen circumstances may occur resulting in situations that are not covered by this policy. In such situations, flexibility to modify certain policy requirements may be necessary to achieve policy goals.

General
Debt will not be used to finance ongoing operational costs. However, debt may be used, where economically efficient, to reduce or eliminate current long-term operational liabilities. Whenever possible, the County shall pursue alternative sources of funding, when cost effective, in order to minimize the level of debt.

Types of Debt
General Obligation Bonds (property tax supported) usage will be evaluated first since it is the least costly debt. Public support will be assessed for ballot placement due to the costs involved for an election. Revenue Bonds/Certificates of Participation may be considered for use where General Obligation Bonds are not practical. Short-term borrowing, such as commercial paper, bond anticipation notes, and lines of credit, will be considered as interim funding sources in anticipation of long-term financing.

Issuance

The County may elect to issue bonds/certificates of participation as variable rate instruments to provide flexibility and/or to attempt to achieve interest savings. There are guidelines to be considered when issuing variable rate debt: 1) Economic and cash flow projections for variable rate issues shall be calculated at the then applicable fixed rate. 2) The County will first consider structuring the principal and interest repayments related to the entire project for which the debt will be issued on an approximately equal annual basis over the life of the borrowing. 3) Total variable rate debt shall be limited to no more than 25% of total debt outstanding. 4) No less than annually, analysis of each outstanding variable rate bond issue shall be undertaken to determine the advisability of converting the issue to fixed-rate debt. 5) Variable rate bonds shall be structured to protect the County to the greatest extent possible against cyclical interest rate fluctuations.

Management

County financial management policies shall be designed to maintain a balanced relationship between debt service requirements and current operating costs, encourage growth of the tax base, actively seek alternative funding sources, minimize interest costs and maximize investment returns. In accordance with this principle, the following must be considered: 1) The County shall issue bonds with terms no longer than the economic useful life of the project. 2) The County shall obtain secured guarantees for bonds supported by a dedicated revenue source to the extent possible. 3) The County shall also obtain assurances of project viability and guarantees of completion prior to the issuance of bonds. 4) The County shall invest the proceeds of bond/certificates of participation sales to conform to State and County requirements to maximize investment security and earnings. 5) The County shall establish affordability guidelines in order to preserve credit quality, which may be suspended for emergency purposes, or because of unusual circumstances.

Capital Budget Policy

The objective of the Capital Budget policy is to ensure that the County maintains its public infrastructure in the most cost efficient manner. The County's capital budget will include as complete, reliable, and attainable cost estimates as possible.

Project cost estimates for the Capital Budget should be based upon a thorough analysis of the project and are expected to be as reliable as the level of detail known about the project. The plan for funding projected staffing, operation and maintenance, and utility costs must be identified as part of the approval process for each capital project. All Capital Budget proposals shall be formulated and presented to the Board of Supervisors within the framework of a general capital budget in conjunction with the operating County General Fund Budget. Capital projects which are not encumbered or completed during the fiscal year will be re-budgeted or carried over to the next fiscal year, except as reported to and subsequently approved by the Board. All re-budgeted capital projects will be so noted in the Adopted Capital Budget. Similarly, multi-year projects with unencumbered or unexpended funds will be carried over to the subsequent year(s).

Periodic financial reports will be prepared to enable the County Administrative Office to monitor/manage the capital budget and compare actual program revenues and expenditures with budgeted amounts. The Board may take necessary action, including increasing appropriation or revenue, to maintain a balanced Capital Budget. Major capital assets will be inventoried and assessed on an annual basis to project long-term equipment replacement and maintenance needs.

COUNTY OF

SAN BERNARDINO

AT YOUR SERVICE

ADMINISTRATION

2010–11 ADOPTED BUDGET

ADMINISTRATION SUMMARY

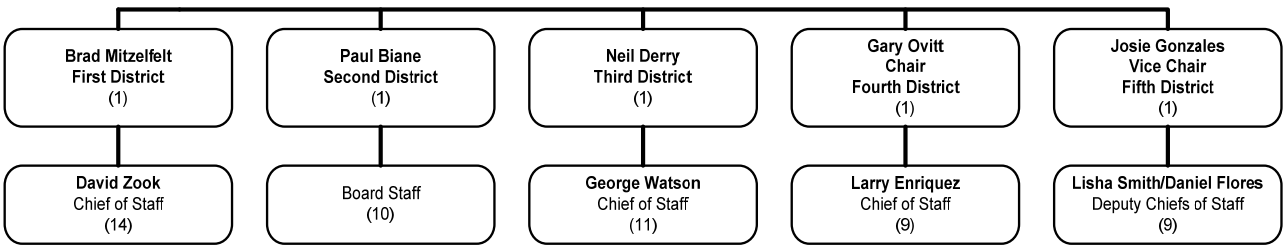
GENERAL FUND	Page #	Appropriation	Departmental Revenue	Local Cost	Budgeted Staffing
BOARD OF SUPERVISORS SUMMARY	94				
BOARD OF SUPERVISORS	95	6,619,044	-	6,619,044	64
PRIORITY POLICY NEEDS	97	12,233,055	-	12,233,055	-
CLERK OF THE BOARD OF SUPERVISORS	99	2,284,915	517,809	1,767,106	17
COUNTY ADMINISTRATIVE OFFICE	102	6,018,662	-	6,018,662	27
LITIGATION	106	388,681	-	388,681	-
COUNTY COUNSEL	114	9,280,312	5,695,850	3,584,462	94
HUMAN RESOURCES SUMMARY	122				
HUMAN RESOURCES	124	5,082,016	352,900	4,729,116	77
THE CENTER FOR EMPLOYEE HEALTH AND WELLNESS	126	868,718	868,718	-	12
UNEMPLOYMENT INSURANCE	128	4,000,500	-	4,000,500	-
INFORMATION SERVICES SUMMARY	134				
APPLICATION DEVELOPMENT	136	14,952,353	7,509,310	7,443,043	97
PURCHASING SUMMARY	145				
PURCHASING	147	1,260,439	339,833	920,606	16
LOCAL AGENCY FORMATION COMMISSION	161	344,637	-	344,637	-
COUNTY SCHOOLS	163	2,994,155	-	2,994,155	-
TOTAL GENERAL FUND		66,327,487	15,284,420	51,043,067	404
CAPITAL FACILITIES LEASES	108	54,640,359	38,000,000	16,640,359	-

SPECIAL REVENUE FUNDS	Page #	Appropriation	Departmental Revenue	Fund Balance	Budgeted Staffing
DISASTER RECOVERY FUND	112	172,588	20,000	152,588	-
HUMAN RESOURCES:					
COMMUTER SERVICES	130	1,247,663	621,241	626,422	3
EMPLOYEE BENEFITS AND SERVICES	132	4,619,133	3,420,983	1,198,150	30
TOTAL SPECIAL REVENUE FUNDS		6,039,384	4,062,224	1,977,160	33

INTERNAL SERVICES FUNDS	Page #	Appropriation	Departmental Revenue	Revenue Over (Under) Exp	Budgeted Staffing
FLEET MANAGEMENT SUMMARY	117				
GARAGE	118	11,874,215	11,725,000	(149,215)	85
MOTOR POOL	120	13,359,596	12,726,800	(632,796)	4
INFORMATION SERVICES:					
COMPUTER OPERATIONS	138	22,463,730	22,828,853	365,123	133
TELECOMMUNICATION SERVICES	140	29,039,678	30,530,287	1,490,609	101
800 MEGAHERTZ - REBANDING PROJECT	143	25,000	25,000	-	-
PURCHASING:					
PRINTING SERVICES	149	4,410,516	4,861,362	450,846	21
SURPLUS PROPERTY AND STORAGE OPERATIONS	151	402,469	250,450	(152,019)	2
MAIL/COURIER SERVICES	153	6,816,350	6,683,869	(132,481)	28
RISK MANAGEMENT SUMMARY	155				
OPERATIONS	157	6,400,507	6,400,507	-	67
INSURANCE PROGRAMS	159	70,891,312	61,246,400	(9,644,912)	-
TOTAL INTERNAL SERVICE FUNDS		165,683,373	157,278,528	(8,404,845)	441

BOARD OF SUPERVISORS
Gary C. Ovitt, Chairman

ORGANIZATIONAL CHART



Note: This organizational chart represents the budgeted staff level of the Board of Supervisors that will be approved by the Board at the county's 1st Quarter Budget report in October 2010. At the time the county's budget was adopted, there were 64 total budgeted staff as referenced below. As demonstrated above, the Board of Supervisor's have taken measures to reduce that staffing total and will therefore delete budgeted staff as part of the 1st Quarter report. Additionally, total staffing does not distinguish between part-time and full-time staff.

SUMMARY OF BUDGET UNITS

	2010-11			
	Appropriation	Revenue	Local Cost	Staffing
General Fund				
Board of Supervisors	6,619,044	-	6,619,044	64
Priority Policy Needs	12,233,055	-	12,233,055	-
Total General Fund	18,852,099	-	18,852,099	64

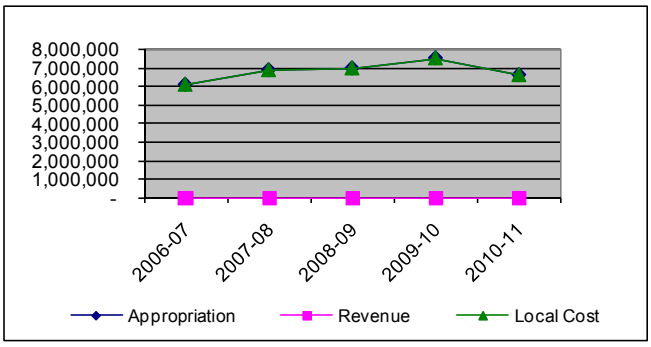
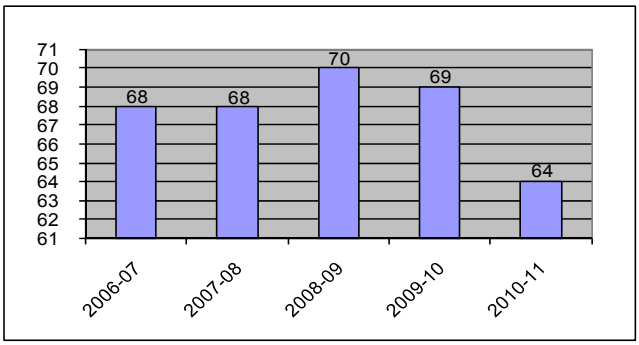
Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.

Board of Supervisors

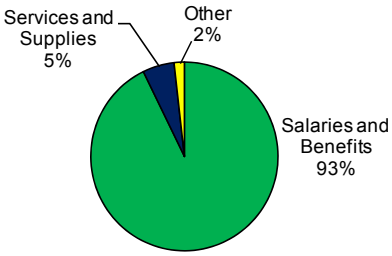
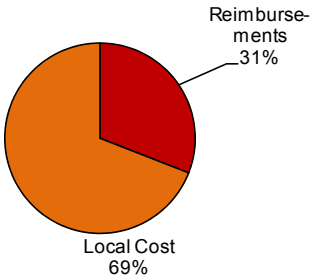
DESCRIPTION OF MAJOR SERVICES

The Board of Supervisors is the governing body of the county government and Board-governed special districts. The Board of Supervisors establishes policy and exercises supervision over the official conduct of all county officers, Board-governed districts and special commissions. The Board of Supervisors also approves and adopts the annual budget and initiates and makes recommendations regarding proposed legislation at state and federal levels.

BUDGET HISTORY

5-YEAR BUDGET TREND	5-YEAR STAFFING TREND
	

2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Administration
DEPARTMENT: Board of Supervisors
FUND: General

BUDGET UNIT: AAA BDF
FUNCTION: General
ACTIVITY: Legislative and Administrative

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	6,530,130	7,289,749	9,098,516	9,294,598	9,294,705	8,896,299	**(398,406)**
Services and Supplies	507,883	546,569	476,618	973,530	973,531	384,033	**(589,498)**
Central Services	65,006	69,699	72,697	4,829	4,829	64,487	**59,658**
Travel	-	-	84,412	93,261	93,354	72,000	**(21,354)**
Transfers	67,737	186,012	335,530	84,717	84,717	167,268	**82,551**
Total Exp Authority	7,170,756	8,092,029	10,067,773	10,450,935	10,451,136	9,584,087	**(867,049)**
Reimbursements	(1,098,469)	(1,428,156)	(2,394,035)	(2,935,989)	(2,935,990)	(2,965,043)	**(29,053)**
Total Appropriation	6,072,287	6,663,873	7,673,738	7,514,946	7,515,146	6,619,044	**(896,102)**
Local Cost	6,072,287	6,663,873	7,673,738	7,514,946	7,515,146	6,619,044	**(896,102)**
				Budgeted Staffing	69	64	**(5)**

Salaries and benefits of $8,896,299 fund 64 budgeted positions, a decrease of $398,406 from the prior year. This change is primarily a result of the reorganization of 5 budgeted positions from the Legislative Affairs Office to the County Administrative Office (CAO) budget unit.

Services and supplies of $384,033 include phone services, general office expense, courier and printing charges, and vehicle charges. The decrease of $589,498 is the result of the reorganization of the Legislative Affairs Office budget to the CAO, which included county legislative contracts for professional services.

Transfers of $167,268 include costs for Human Resources programs, facilities, custodial services, and rents. Additionally, there is a new budgeted transfer to the Information Services Department to implement a pilot program for Board of Supervisor meetings that will allow the public to address the Board at alternate locations throughout the county through video conferencing technology.

Reimbursements of $2,965,043 represent transfers from the priority policy needs budget unit as well as other entities, including the High Desert Corridor Joint Powers Authority, South Coast Air Quality Management District, and First 5 San Bernardino, to reimburse staff salary costs.

Priority Policy Needs

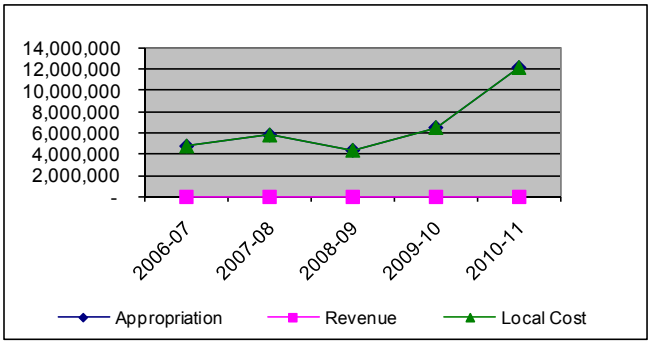
DESCRIPTION OF MAJOR SERVICES

Beginning in 1999-2000, $1.0 million was allocated evenly between the five supervisorial districts as board discretionary funding for priority policy needs that may be identified during the fiscal year. In 2005-06, the annual allocation was increased to $2.0 million, and in 2006-07 it was increased to $2.5 million. During 2008-09, the annual allocation was increased to $3.75 million, which was maintained for 2009-10. The current board discretionary funding allocation for 2010-11 is $2.25 million allocated evenly between the five districts. Additionally, the Board Elective Funding budget unit, which contained two separate prior year one-time allocations totaling $15.0 million, has been consolidated within this budget unit in 2010-11. Any allocations not spent within a fiscal year are carried over to the subsequent fiscal year by district.

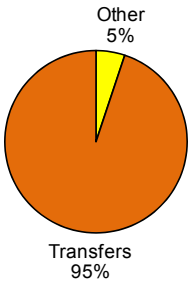
Since the inception of this budget unit, the Board of Supervisors has identified various community programs in alignment with the county's vision of creating, supporting, and enhancing vibrant communities that emphasize beauty, culture, art, recreation, education, and a sense of history. Through use of these funds, and in conjunction with these community programs, the Board of Supervisors has provided support for several projects that promote the health, safety, well-being, and quality of life for county residents.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Administration
DEPARTMENT: Board of Supervisors - Priority Policy Needs
FUND: General

BUDGET UNIT: AAA CNA
FUNCTION: General
ACTIVITY: Legislative and Administrative

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Other Charges	-	-	-	-	-	620,000	**620,000**
Transfers	1,443,023	3,953,892	2,608,251	2,714,721	2,714,845	11,493,055	**8,778,210**
Contingencies	-	-	-	-	3,786,500	-	**(3,786,500)**
Total Exp Authority	1,443,023	3,953,892	2,608,251	2,714,721	6,501,345	12,113,055	**5,611,710**
Reimbursements	-	-	-	(11,665)	(11,600)	-	**11,600**
Total Appropriation	1,443,023	3,953,892	2,608,251	2,703,056	6,489,745	12,113,055	**5,600,110**
Operating Transfers Out	-	-	231,000	29,804	29,900	120,000	**90,100**
Total Requirements	1,443,023	3,953,892	2,839,251	2,732,860	6,519,645	12,233,055	**5,690,210**
Local Cost	1,443,023	3,953,892	2,839,251	2,732,860	6,519,645	12,233,055	**5,690,210**

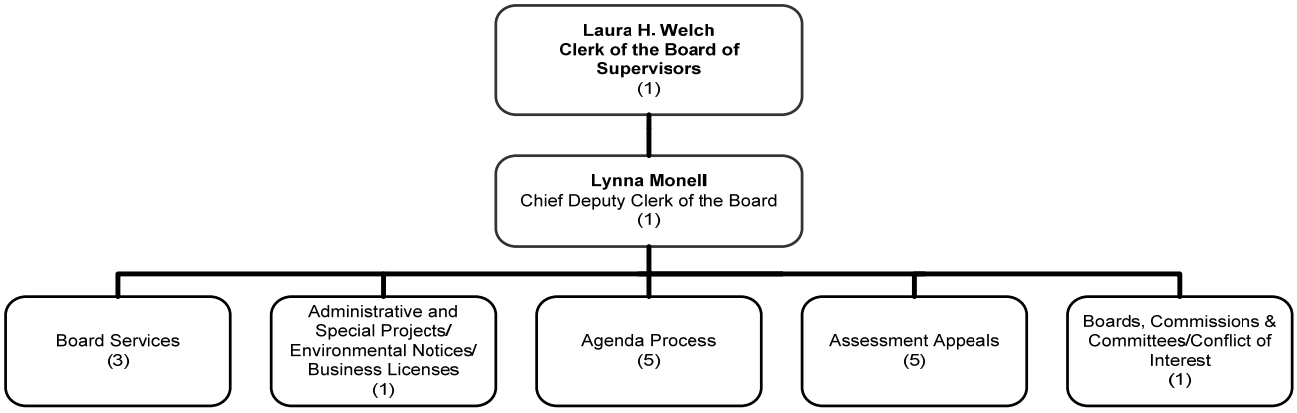
Appropriation of $12,233,055 includes the current annual allocation for priority policy needs of $2,250,000, which represents a decrease of $1,500,000 from the prior year due to the current economic crises, in addition to the carryover of prior years' unspent budget of $3,786,785. Additionally, funding from the Board Elective Project budget has been consolidated within this budget unit. The amount of unspent funds available from the Board Elective Project budget was $7,196,270. However, $1,000,000 of this balance was returned to the county's general fund as a result of the current economic crises, leaving the total carryover balance from the Board Elective Project Budget at $6,196,270.

CLERK OF THE BOARD OF SUPERVISORS
Laura H. Welch

MISSION STATEMENT

In support of the County Board of Supervisors, and in service to the public and fellow county staff, the Clerk of the Board of Supervisors: prepares and maintains records of actions taken by the Board of Supervisors; oversees membership of the county's boards, commissions, and committees; licenses businesses operating in the county unincorporated areas; and facilitates the filing and hearing of appeals of assessed property valuations. Our service priorities are timeliness and accuracy. Our service commitments are courtesy and respect.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Implement technology improvements to increase operational efficiency.

2. Improve business license processes and procedures to ensure high quality service and compliance with ordinances.

PERFORMANCE MEASURES				
Description of Performance Measure	2008-09 Actual	2009-10 Target	2009-10 Actual	2010-11 Target
Percentage of electronic submission of assessment appeal applications.	N/A	N/A	N/A	15%
Percentage reduction in turnaround time for processing of new business licenses.	10%	5%	14%	10%
Percentage reduction in turnaround time for processing renewal business licenses.	25%	5%	10%	10%
Percentage reduction in staff time required to input and review assessment appeals applications.	N/A	New	7%	15%

Clerk of the Board of Supervisors

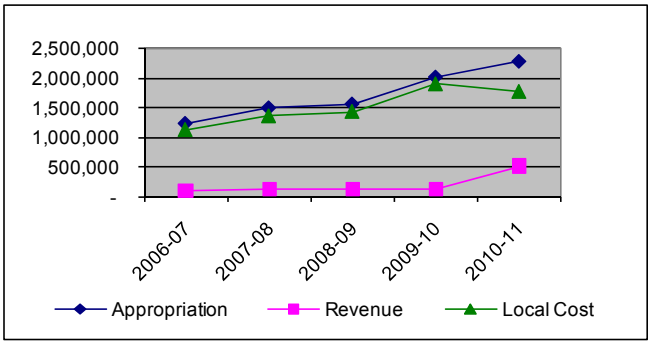
DESCRIPTION OF MAJOR SERVICES

The Clerk of the Board of Supervisors (COB) provides legislative and administrative support services to the Board of Supervisors (BOS). The department coordinates, prepares and maintains minutes, ordinances, resolutions, contracts, agreements and other official records and documents related to meetings conducted by the BOS. The COB coordinates the annual filing of financial disclosure documents in accordance with state law and local conflict of interest codes. The county has more than 200 advisory boards, commissions and committees (BCCs) and the COB maintains records and membership information for the county's BCCs. Responsibilities include posting of vacancies, processing of appointments and monitoring of ethics training for more than 1,000 BCC members.

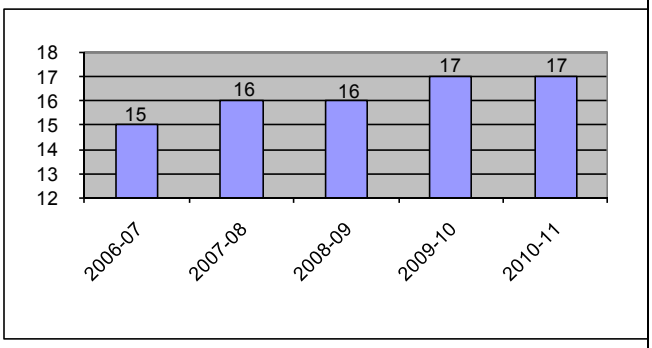
In accordance with state law, appeals of assessed property valuation are heard and determined by the county's Assessment Appeals Boards (AAB). The COB provides staff support to the AAB, facilitating the filing, hearing and disposition of thousands of appeals annually. The county requires that specified types of businesses operating in unincorporated areas obtain and maintain a valid business license. The COB receives, reviews and processes business license applications and issues licenses for approved businesses. The COB also: receives, posts and files environmental (CEQA) notices in accordance with State Department of Fish & Game requirements; accepts summonses, complaints, planning appeals, requests for tax refunds and Board correspondence; and responds to thousands of requests for information and documents from county staff and the public.

BUDGET HISTORY

5-YEAR BUDGET TREND

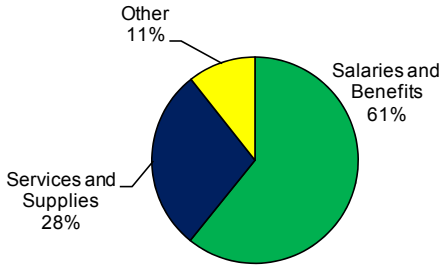


5-YEAR STAFFING TREND

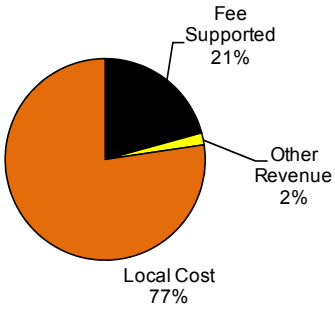


2010-11 BUDGET

EXPENDITURE AUTHORITY



FINANCING SOURCES



ANALYSIS OF ADOPTED BUDGET

GROUP: Administration
DEPARTMENT: Clerk of the Board of Supervisors
FUND: General

BUDGET UNIT: AAA CBD
FUNCTION: General
ACTIVITY: Legislative and Administrative

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	1,118,494	1,129,910	1,196,684	1,312,033	1,312,033	1,389,303	**77,270**
Services and Supplies	202,295	252,138	194,892	360,357	360,357	405,670	**45,313**
Central Services	19,458	31,933	27,452	100,263	100,263	235,587	**135,324**
Travel	-	-	12,589	8,370	8,370	10,968	**2,598**
Equipment	15,391	-	-	-	-	-	**-**
Transfers	9,845	12,559	21,871	236,253	236,253	243,387	**7,134**
Total Appropriation	1,365,483	1,426,540	1,453,488	2,017,276	2,017,276	2,284,915	**267,639**
Departmental Revenue							
Licenses & Permits	47,103	56,741	67,004	68,242	68,242	52,597	**(15,645)**
State, Fed or Gov't Aid	-	6,808	-	-	-	-	**-**
Current Services	5,149	5,906	7,660	4,194	4,194	420,712	**416,518**
Other Revenue	61,725	70,070	55,293	50,121	50,120	44,500	**(5,620)**
Other Financing Sources	-	-	(356)	-	-	-	**-**
Total Revenue	113,977	139,525	129,601	122,557	122,556	517,809	**395,253**
Local Cost	1,251,506	1,287,015	1,323,887	1,894,719	1,894,720	1,767,106	**(127,614)**
				Budgeted Staffing	17	17	**-**

Salaries and benefits of $1,389,303 fund 17 budgeted positions. The adopted budget reflects an increase of $77,270 from the 2009-10 current budget, which reflects staffing vacancies. Other changes include the deletion of one vacant position that participated in the Retirement Incentive Program and the addition of a public service employee to support the assessment appeals program.

Services and supplies of $405,670 include costs related to office supplies, assessment appeals costs, and service contracts with vendors for contracted computer systems. The increase of $45,313 is related to additional records storage, computer support and systems development charges.

Central services of $235,587 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Transfers of $243,387 primarily include costs for Information Services Department labor as well as various charges for Employee Health and Wellness and Office Depot.

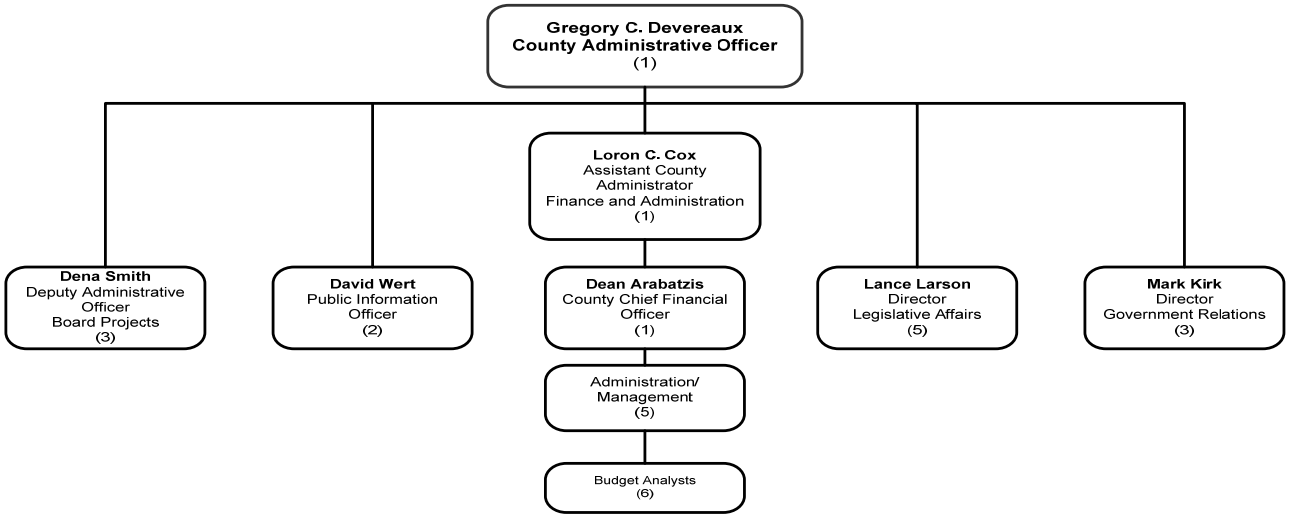
Departmental revenue of $517,809 includes a net increase of $395,253 to reflect additional revenue associated with a new assessment appeals application processing fee. The increase in revenue received from the application processing fee will aid in covering costs associated with the continued high volume of assessment appeals filings due to the current economic crisis.

COUNTY ADMINISTRATIVE OFFICE
Gregory C. Devereaux

MISSION STATEMENT

The County Administrative Office maximizes constituent services and satisfaction by developing and implementing budgets, policies, and procedures, and by directing and/or coordinating departmental activities according to the County Charter, general laws, and to meet the strategic goals adopted by the Board of Supervisors.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Facilitate, support, and ensure the implementation of decisions by the Board of Supervisors.
2. Promote the effective and efficient delivery of countywide service through the use of contemporary management tools.
3. Ensure the overall financial health of the County of San Bernardino.
4. Communicate countywide operations in an effective manner.

PERFORMANCE MEASURES

Description of Performance Measure	2008-09 Actual	2009-10 Target	2009-10 Actual	2010-11 Target
Number of county department pages available for email subscription services through GovDelivery, Inc.	168	170	176	175
Number of pages subscribed by consumers.	34,570	31,000	52,964	45,000

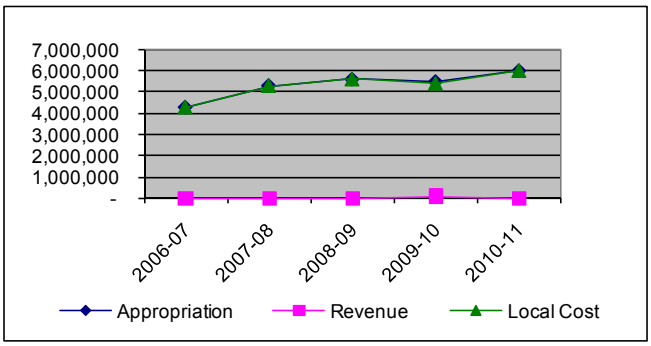
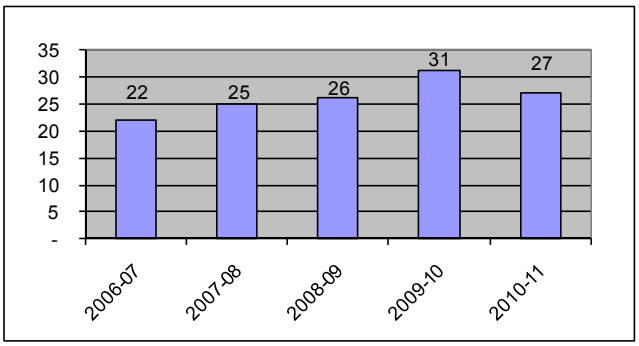
County Administrative Office

DESCRIPTION OF MAJOR SERVICES

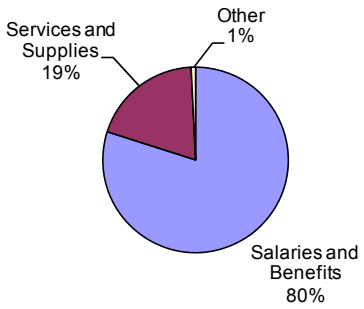
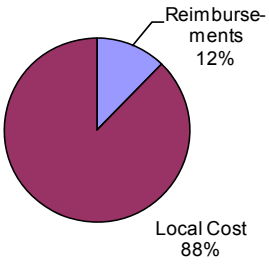
The County Administrative Office (CAO) is responsible to the Board of Supervisors for the general administration and coordination of all county operations and programs, together with the preparation and administration of the county budget.

The CAO is also responsible for coordinating county activities with other local government entities, including cities and other counties, and is responsible for the county's long-term debt functions and capital improvement program.

BUDGET HISTORY

5-YEAR BUDGET TREND	5-YEAR STAFFING TREND
	

2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Administration
DEPARTMENT: County Administrative Office
FUND: General

BUDGET UNIT: AAA CAO
FUNCTION: General
ACTIVITY: Legislative and Administrative

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	3,152,228	3,762,152	4,085,251	5,179,978	5,179,978	5,485,532	**305,554**
Services and Supplies	1,172,726	1,164,122	3,659,106	568,087	568,088	1,129,676	**561,588**
Central Services	26,225	31,213	38,567	37,122	37,122	147,377	**110,255**
Travel	-	-	27,594	8,966	8,966	49,854	**40,888**
Other Charges	-	69,120	(1,043)	-	-	-	**-**
Equipment	-	17,570	18,760	-	-	-	**-**
Transfers	17,125	73,623	51,892	54,095	54,094	52,617	**(1,477)**
Total Exp Authority	4,368,304	5,117,800	7,880,127	5,848,248	5,848,248	6,865,056	**1,016,808**
Reimbursements	(234,770)	(521,891)	(352,451)	(351,869)	(351,869)	(846,394)	**(494,525)**
Total Appropriation	4,133,534	4,595,909	7,527,676	5,496,379	5,496,379	6,018,662	**522,283**
Operating Transfers Out	-	55,000	21,370	-	-	-	**-**
Total Requirements	4,133,534	4,650,909	7,549,046	5,496,379	5,496,379	6,018,662	**522,283**
Departmental Revenue							
Other Revenue	-	-	-	92,142	92,142	-	**(92,142)**
Total Revenue	-	-	-	92,142	92,142	-	**(92,142)**
Local Cost	4,133,534	4,650,909	7,549,046	5,404,237	5,404,237	6,018,662	**614,425**
				Budgeted Staffing	31	27	**(4)**

Salaries and benefits of $5,485,532 fund 27 budgeted positions and are increasing by $305,554 as a result of the following budgeted staffing changes. New units were established to assist the Board of Supervisors with legislative affairs, intergovernmental relations, and special projects. This resulted in the consolidation of the Office of Legislative Affairs and 5 positions into this budget unit, for an increase of $645,898; the transfer of 5 positions from the Board of Supervisors budget unit and costs of $961,816; and the addition of 1 new Deputy Administrative Officer position for managerial oversight. In addition, 11 positions were transferred to other budget units and 4 vacant positions were deleted.

Services and supplies of $1,129,676 represent costs for professional services, Information Services Department direct labor, miscellaneous expenses, general office supplies, printing, and mail services. Various countywide programs are funded via professional services including the hosted email subscriptions for accessing county web information, public awareness campaigns, and the ethics case management system. The increase of $561,588 is primarily attributed to lobbying contracts and other costs associated with the inclusion of the Office of Legislative Affairs in this budget unit.

Reimbursements of $846,394 represent payments from other budget units for administrative services. The increase of $494,525 is primarily the result of a net increase in reimbursements to assist with the administration of the Public Works Solid Waste Division and Regional Parks Department, and a reimbursement for legislative advocacy services resulting from the inclusion of the Office of Legislative Affairs in this budget unit.

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LITIGATION

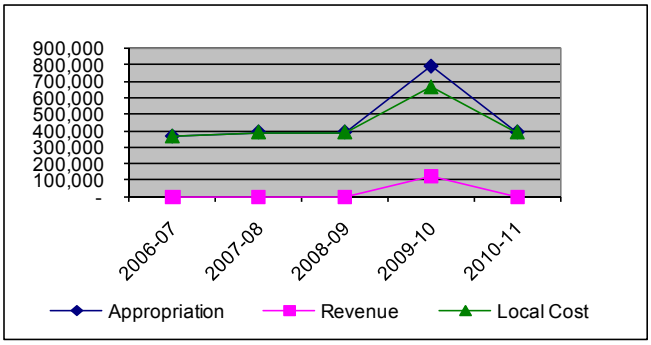
DESCRIPTION OF MAJOR SERVICES

The litigation budget unit funds external attorney services and other litigation related expenses. The Board of Supervisors approved the establishment of this budget unit in 2001-02. The use of contingencies may be required for any new major contracts, or for any material amendments to existing legal contracts during the fiscal year.

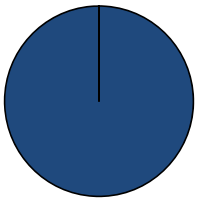
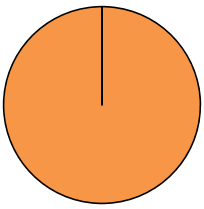
There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
 Services and Supplies 100%	 Local Cost 100%

ANALYSIS OF ADOPTED BUDGET

GROUP: Administration
DEPARTMENT: Litigation
FUND: General

BUDGET UNIT: AAA LIT
FUNCTION: General
ACTIVITY: Litigation and Administrative

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Services and Supplies	15,441	629,128	3,800,555	789,492	789,492	388,681	**(400,811)**
Total Appropriation	15,441	629,128	3,800,555	789,492	789,492	388,681	**(400,811)**
Departmental Revenue							
Operating Transfers In		75,000	120,000	125,000	125,000	-	**(125,000)**
Total Financing Sources	-	75,000	120,000	125,000	125,000	-	**(125,000)**
Local Cost	15,441	554,128	3,680,555	664,492	664,492	388,681	**(275,811)**

Services and supplies of $388,681 represent costs for outside legal counsel and are decreasing by $400,811 due to the elimination of one-time additional discretionary general funding received in 2009-10.

Operating transfers in have been reduced, and reflect Board approved transfers from the Restitution Reserve to fund the cost of corruption litigation.

CAPITAL FACILITIES LEASES

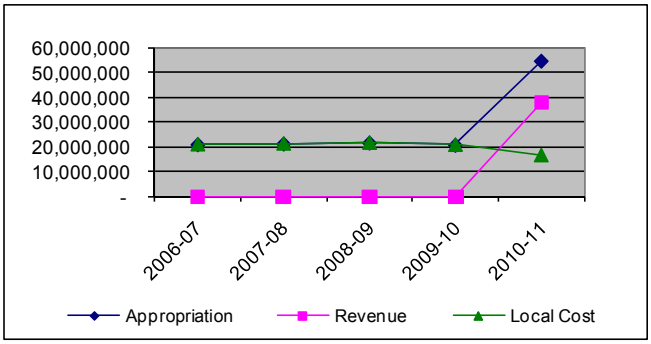
DESCRIPTION OF MAJOR SERVICES

This budget unit funds the cost of long-term capital lease payments for the major county facilities financed by the general fund.

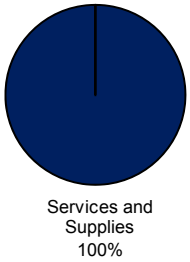
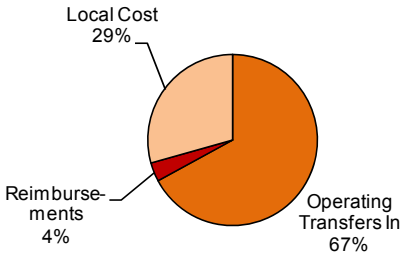
There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Administration
DEPARTMENT: Capital Facilities Leases
FUND: General

BUDGET UNIT: AAA JPL
FUNCTION: General
ACTIVITY: Property Management

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Services and Supplies	21,874,723	20,556,182	22,406,840	22,503,854	22,749,445	56,678,154	**33,928,709**
Total Exp Authority	21,874,723	20,556,182	22,406,840	22,503,854	22,749,445	56,678,154	**33,928,709**
Reimbursements	(1,727,368)	(1,880,685)	(2,173,150)	(1,816,051)	(1,816,051)	(2,037,795)	**(221,744)**
Total Appropriation	20,147,355	18,675,497	20,233,690	20,687,803	20,933,394	54,640,359	**33,706,965**
Departmental Revenue							
Other Revenue	(5)	346	17,995	55	-	-	**-**
Total Revenue	(5)	346	17,995	55	-	-	**-**
Operating Transfers In	-	-	-	-	-	38,000,000	**38,000,000**
Total Financing Sources	(5)	346	17,995	55	-	38,000,000	**38,000,000**
Local Cost	20,147,360	18,675,151	20,215,695	20,687,748	20,933,394	16,640,359	**(4,293,035)**

Services and supplies of $56,678,154 represent lease payments and related fees and administrative costs for the major county assets financed by the general fund. In 2010-11 services and supplies is increasing by $33,928,709 from 2009-10 as follows:

1. Per County Policy 02-09, when variable interest expense is below budget, the savings is budgeted in the next year to pay down principal early. The 2009-10 budget included $1,830,000 for this early pay down and the amount for 2010-11 is $2,284,071, resulting in an increase in budget of $454,071.
2. A $474,638 increase in appropriation caused primarily by an increase in budgeted variable rate interest expense. Variable rate interest expense included in this budget is higher than projections due to covenants that require conservative budgeting of variable rate interest.
3. As part of the measures to balance the 2010-11 budget, this budget includes the use of $38.0 million of one-time reserves to fund a reduction of outstanding principal that will result in $5.0 million of ongoing savings. The $5.0 million in savings is reflected in the reduced local cost for this budget unit.

Reimbursements of $2,037,795 include $1,005,042 to finance the lease payments and related costs of the San Manuel Amphitheater. This reimbursement is funded by revenues associated with the operation of the Amphitheater. Reimbursements also include $96,500 from Facilities Management Utilities budget unit which represents savings from an energy savings project which was financed with proceeds of the 1997 Public Improvement Financing. A reimbursement of $80,000 from Preschool Services represents payment for a portion of the down payment for a preschool building in Ontario that was funded with proceeds of the 1997 Public Improvement Financing. Reimbursements also include the recommended reinstatement of an $856,253 reimbursement from Airports to cover their share of the 2002 Justice Center/Airport lease payments.

Operating transfers in of $38.0 million represents the transfer from the Retirement Reserve to fund the optional prepayment. The optional prepayment will result in the elimination of all certificates of participation paid with general fund discretionary revenue that can be optionally prepaid until November of 2011.

Lease payments included in this budget unit for 2010-11 are:

Glen Helen Pavilion	916,800
Justice Center/Chino Airport Improvements	6,538,200
1997 Public Improvement Financing (ENVEST, West End Juvenile Facility, Preschool Building)	1,312,538
County Government Center	2,422,000
West Valley Detention Center - 2001/02 Financing	9,043,020
West Valley Detention Center - 1996 Financing	578,250
Subtotal:	20,810,808
Debt Administration (Trustee Fees, Letter of Credit Fees, Remarketing Fees, Auction Agent Fees, Broker-Dealer Fees, Audit and Arbitrage)	583,275
2009-10 Savings from Variable Rate Debt per County Policy	2,284,071
Reimbursements	(2,037,795)
Subtotal:	829,551
Total:	21,640,359
Cost of Optional Prepayment	38,000,000
Savings from Optional Prepayment	(5,000,000)
Total Adopted	54,640,359

Certificates of Participation Approved for Optional Prepayment

Glen Helen Pavilion
1997 Public Improvement Financing (ENVEST, West End Juvenile Facility, Preschool Building)
County Government Center

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DISASTER RECOVERY FUND

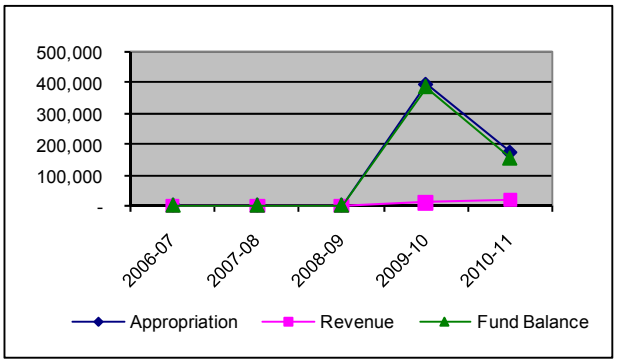
DESCRIPTION OF MAJOR SERVICES

The Disaster Recovery Fund was established to provide separate accountability for specific administrative and program costs related to the county's disaster recovery efforts. Prior incidents have included the Grand Prix/Old Fires in October 2003 and the Grass Valley/Slide Fires of October 2007.

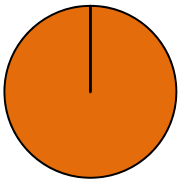
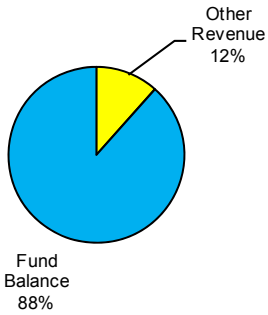
There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Administration
DEPARTMENT: Disaster Recovery Fund
FUND: Disaster Recovery Fund

BUDGET UNIT: SFH CAO
FUNCTION: Public Protection
ACTIVITY: Other Protection

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Services and Supplies	7,551	404,570	-	6,587	6,587	-	**(6,587)**
Contingencies	-	-	-	-	387,595	-	**(387,595)**
Total Appropriation	7,551	404,570	-	6,587	394,182	-	**(394,182)**
Operating Transfers Out	36,258	-	-	-	-	172,588	**172,588**
Total Requirements	43,809	404,570	-	6,587	394,182	172,588	**(221,594)**
Departmental Revenue							
Use of Money and Prop	36,247	49,013	77,723	19,161	9,820	20,000	**10,180**
State, Fed or Gov't Aid	2,749	174,912	305,797	-	-	-	**-**
Current Services	-	134,260	-	-	-	-	**-**
Total Revenue	38,996	358,185	383,520	19,161	9,820	20,000	**10,180**
				Fund Balance	384,362	152,588	**(231,774)**

Operating transfers out of $172,588 are to reimburse county departments for specific administrative and program costs related to future disaster recovery efforts by the county.

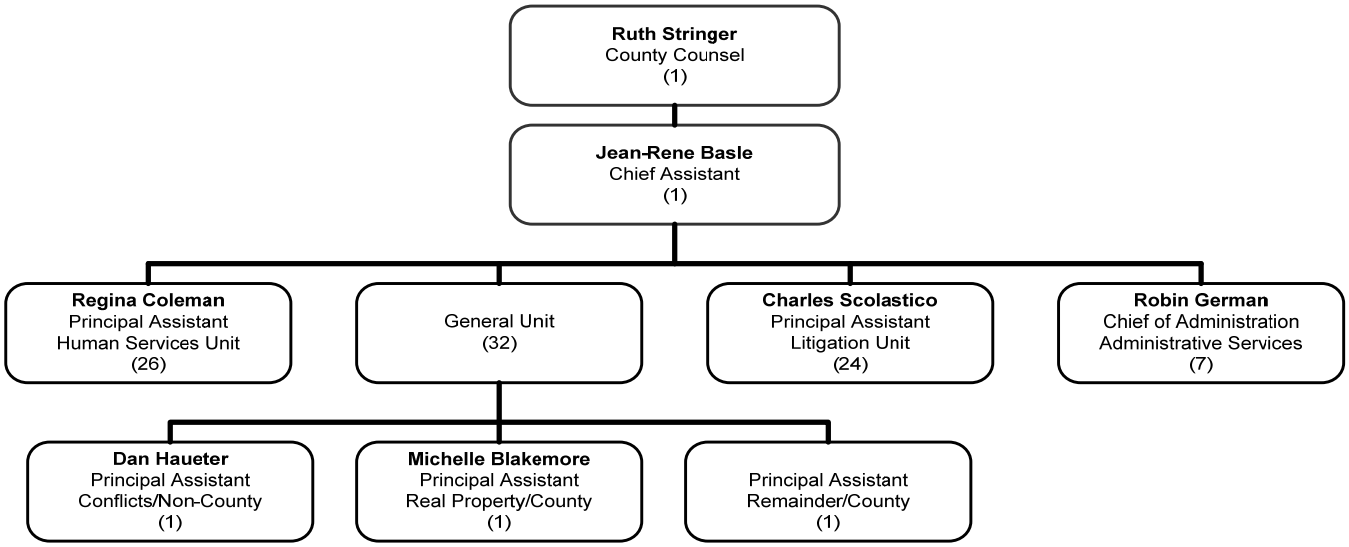
Departmental revenue of $20,000 represents estimated interest earnings on this budget unit's cash balance.

COUNTY COUNSEL
Ruth E. Stringer

MISSION STATEMENT

County Counsel serves and protects the county, its treasury, and its governing body, by providing timely and accurate legal services and aggressively representing the county in litigation. Legal services shall be performed maintaining the highest professional and ethical standards while fostering high morale and productivity in the work place through collaborative efforts dedicated to continuous improvement.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Provide accurate, timely and reliable legal advice to the Office's clients to assist them to achieve their objectives.

PERFORMANCE MEASURES				
Description of Performance Measure	2008-09 Actual	2009-10 Target	2009-10 Actual	2010-11 Target
Percentage of clients who ranked service they receive from County Counsel as satisfactory or above.	97%	95%	98%	95%

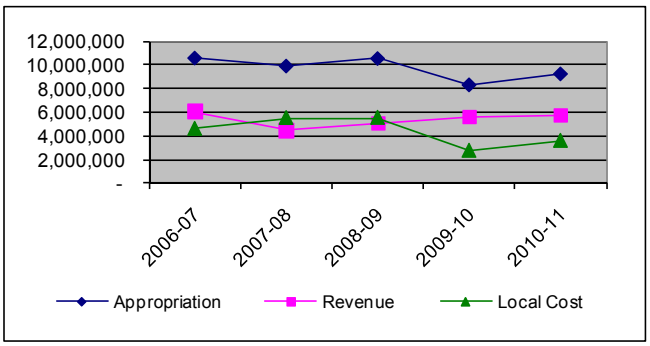
County Counsel

DESCRIPTION OF MAJOR SERVICES

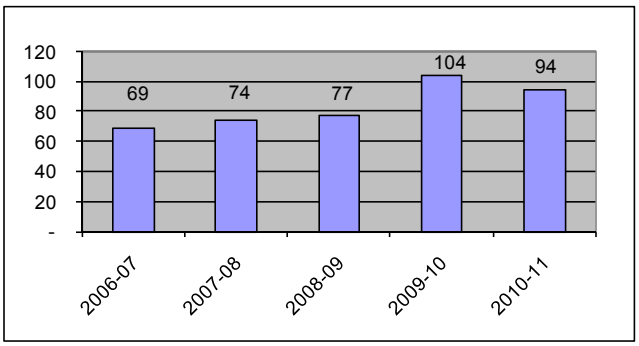
County Counsel provides civil legal services to the Board of Supervisors, County Administrative Office, county departments, commissions, special districts, and school districts. County Counsel also provides legal services to various joint powers authorities and represents the courts and judges on certain matters. In performing its duties, the County Counsel's Office is divided into three operational units: the Litigation Unit, which handles tort and civil rights litigation, workers' compensation and code enforcement; the Human Services Unit, which serves the Human Services departments; and the General Unit, which provides legal services primarily to county departments supported by the general fund.

BUDGET HISTORY

5-YEAR BUDGET TREND



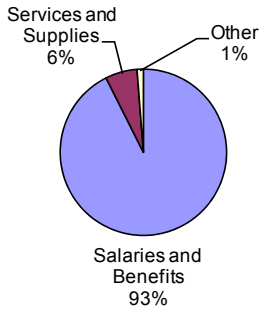
5-YEAR STAFFING TREND



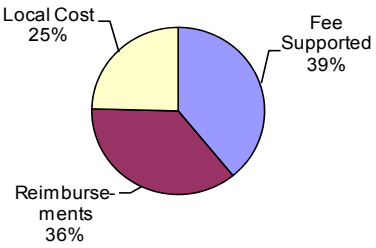
The increase in 2009-10 budgeted staffing includes the mid-year transfer of 27 positions from the Human Services (HS) Administrative Claim budget unit to County Counsel's budget unit.

2010-11 BUDGET

EXPENDITURE AUTHORITY



FINANCING SOURCES



ANALYSIS OF ADOPTED BUDGET

GROUP: Administration
DEPARTMENT: County Counsel
FUND: General

BUDGET UNIT: AAA CCL
FUNCTION: General
ACTIVITY: Counsel

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	9,125,530	10,312,439	12,142,068	11,177,755	11,177,755	13,493,888	**2,316,133**
Services and Supplies	773,625	910,268	1,035,304	419,217	432,494	535,445	**102,951**
Central Services	90,952	95,159	101,666	95,911	95,911	268,606	**172,695**
Travel	-	-	93,504	66,294	66,296	96,000	**29,704**
Equipment	92,663	-	-	-	-	-	**-**
Capitalized Software	-	-	-	-	-	40,000	**40,000**
Transfers	95,158	141,821	180,395	147,608	147,931	139,326	**(8,605)**
Total Exp Authority	10,177,928	11,459,687	13,552,937	11,906,785	11,920,387	14,573,265	**2,652,878**
Reimbursements	(26,947)	(2,728,654)	(3,038,231)	(3,576,956)	(3,576,956)	(5,292,953)	**(1,715,997)**
Total Appropriation	10,150,981	8,731,033	10,514,706	8,329,829	8,343,431	9,280,312	**936,881**
Departmental Revenue							
State, Fed or Gov't Aid	-	208	-	-	-	-	**-**
Current Services	5,840,175	4,212,089	5,038,084	5,596,036	5,596,036	5,695,100	**99,064**
Other Revenue	15	1,435	751	1,580	1,580	750	**(830)**
Total Revenue	5,840,190	4,213,732	5,038,835	5,597,616	5,597,616	5,695,850	**98,234**
Local Cost	4,310,791	4,517,301	5,475,871	2,732,213	2,745,815	3,584,462	**838,647**
				Budgeted Staffing	104	94	**(10)**

Salaries and benefits of $13,493,888 fund 94 budgeted positions, a net decrease of 10 positions. The Retirement Incentive Program resulted in the deletion of 4 vacant positions (3 Executive Secretary II's and 1 Deputy County Counsel) and 9 positions were deleted to meet budget targets (3 Deputy County Counsel, 1 County Counsel Law Clerk, 1 County Counsel Paralegal, and 4 positions transferred from HS). To partially offset the loss of positions, 3 extra-help returning retiree positions were added (1 Executive Secretary II, 1 Principal Assistant County Counsel, and 1 Deputy County Counsel) in order to provide for continued representation in various complex legal matters requiring historical knowledge. Appropriation is increasing by $2,316,133 from the current budget primarily due to full-year funding of the transferred HS positions.

Services and supplies of $535,445 includes professional services such as expert witnesses, transcriber costs, general office expenses, computer hardware and software expenses, small equipment purchases, and other expenses, such as publications and professional memberships. The $102,951 increase is based upon the needs of the department to best represent the county and its clients.

Central Services of $268,606 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $96,000 includes private mileage, air travel, hotel, car rental, and conference fees.

Capitalized software of $40,000 includes maintenance costs for case management software and Microsoft enterprise license costs.

Transfers of $139,326 include charges form Purchasing, Real Estate Services, Facilities Management, Human Resources for employee programs, and the Information Services Department for systems support services.

Reimbursements of $5,292,953 are payments from other departments for services rendered by County Counsel. The increase of $1,715,997 is the result of a fee increase approved by the Board of Supervisors, the change in billing as a result of the Human Services staff transfer, and service hour adjustments to general fund clients such as Land Use Services, Airports, Department of Behavioral Health, Public Health, and the Treasurer-Tax Collector.

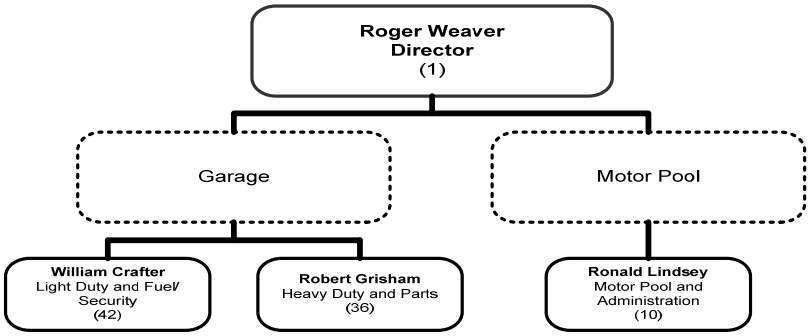
Departmental revenue of $5,695,850 is received from non-general fund departments and outside clients.

FLEET MANAGEMENT
Roger Weaver

MISSION STATEMENT

The Fleet Management Department provides vehicles, equipment, and related services to the officials and employees of the county so that they may, in turn, provide services that promote health, safety, well being, and quality of life to the residents of the county.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Maintain high levels of customer service and user satisfaction.
2. Decrease vehicle downtime for preventative maintenance and routine repairs.
3. Sustain Green County initiative by reducing overall Motor Pool vehicle emissions.

PERFORMANCE MEASURES

Description of Performance Measure	2008-09 Actual	2009-10 Target	2009-10 Actual	2010-11 Target
Percentage of respondents satisfied with Fleet Management services.	98%	95%	98%	95%
Percentage of programmed maintenance (PM) services completed the same day the vehicle is delivered to Fleet Management.	75%	76%	77%	76%
Percentage of repairs completed within two days of vehicle delivery to Fleet Management.	83%	85%	85%	85%
Percentage of Motor Pool vehicles classified as ULEV or better.	75%	75%	79%	90%

SUMMARY OF BUDGET UNITS

	2010-11			
	Operating Exp	Revenue	Revenue Over/(Under) Exp	Staffing
Internal Service Funds				
Garage	11,874,215	11,725,000	(149,215)	85
Motor Pool	13,359,596	12,726,800	(632,796)	4
Total Internal Service Funds	25,233,811	24,451,800	(782,011)	89

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.

Garage

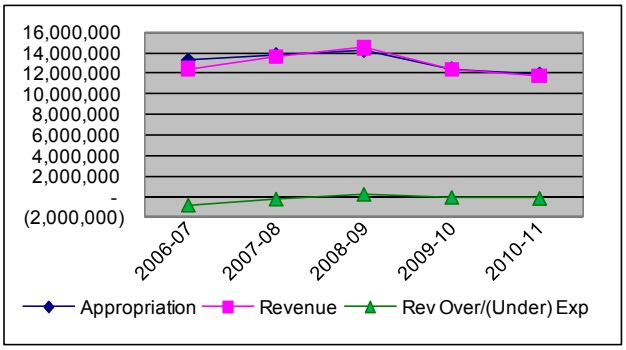
DESCRIPTION OF MAJOR SERVICES

Fleet Management's Garage Division provides fuel, maintenance, repair, fabrication and emergency field services for the county's fleet of vehicles and heavy equipment.

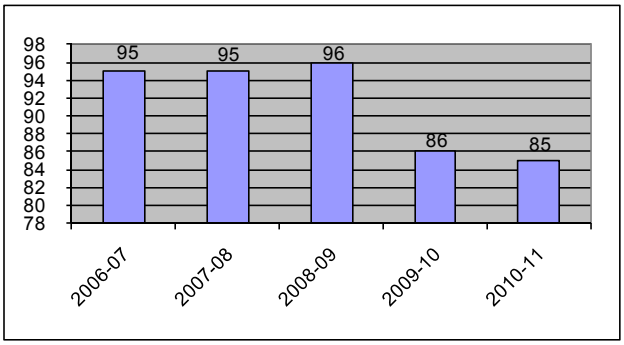
The Garage budget unit is an internal services fund (ISF). All operational costs of the Garage Division are funded through Board-approved rates. As an ISF, any unrestricted net assets available at the end of a fiscal year are carried over to the next fiscal year to provide working capital, fund the replacement of fixed assets, and fund capital improvements. Any excess/shortage is incorporated into the rate structure during the annual rate review process.

BUDGET HISTORY

5-YEAR BUDGET TREND

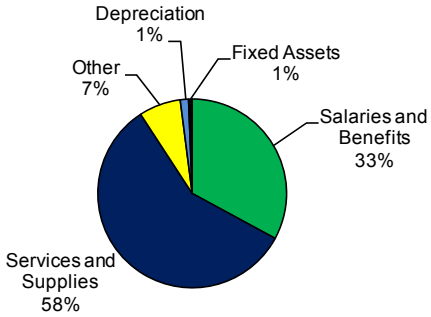


5-YEAR STAFFING TREND

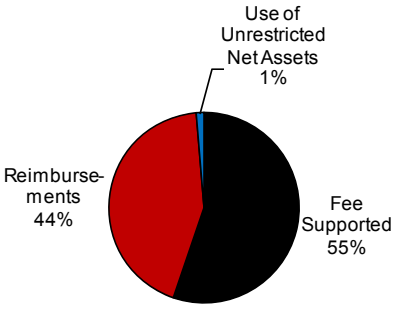


2010-11 BUDGET

EXPENDITURE AUTHORITY



FINANCING SOURCES



ANALYSIS OF ADOPTED BUDGET

GROUP: Administration
DEPARTMENT: Fleet Management
FUND: Garage

BUDGET UNIT: ICB VHS
FUNCTION: General
ACTIVITY: Other General

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	6,898,667	6,984,269	6,687,510	6,465,592	6,886,834	6,981,100	**94,266**
Services and Supplies	12,274,855	13,997,897	12,112,693	10,973,266	12,746,216	12,173,359	**(572,857)**
Central Services	42,784	44,143	42,472	44,193	48,730	80,790	**32,060**
Travel	-	-	19,600	22,101	23,000	23,000	**-**
Transfers	799,715	868,887	1,202,071	1,502,186	1,507,260	1,451,766	**(55,494)**
Total Exp Authority	20,016,021	21,895,196	20,064,346	19,007,338	21,212,040	20,710,015	**(502,025)**
Reimbursements	(7,736,958)	(8,808,530)	(9,153,148)	(8,771,686)	(9,353,500)	(9,205,300)	**148,200**
Total Appropriation	12,279,063	13,086,666	10,911,198	10,235,652	11,858,540	11,504,715	**(353,825)**
Depreciation	273,100	290,000	345,000	300,000	300,000	300,000	**-**
Operating Transfers Out	102,104	29,668	102,800	187,649	249,500	69,500	**(180,000)**
Total Requirements	12,654,267	13,406,334	11,358,998	10,723,301	12,408,040	11,874,215	**(533,825)**
Departmental Revenue							
Use of Money and Prop	67,226	70,353	47,581	31,433	52,000	24,000	**(28,000)**
State, Fed or Gov't Aid	-	575	-	-	-	-	**-**
Current Services	12,139,751	13,265,084	11,914,511	10,978,458	12,303,000	11,701,000	**(602,000)**
Other Revenue	1,446	16,940	3,094	3,881	-	-	**-**
Other Financing Sources	-	5,650	55,000	1,190	-	-	**-**
Total Revenue	12,208,423	13,358,602	12,020,186	11,014,962	12,355,000	11,725,000	**(630,000)**
Rev Over/(Under) Exp	(445,844)	(47,732)	661,188	291,661	(53,040)	(149,215)	**(96,175)**
				Budgeted Staffing	86	85	**(1)**
Fixed Assets							
Equipment	17,564	22,137	37,048	31,447	95,000	129,000	**34,000**
Total Fixed Assets	17,564	22,137	37,048	31,447	95,000	129,000	**34,000**

Salaries and benefits of $6,981,100 fund 85 budgeted positions. The increase of $94,266 reflects increases in employee benefit costs, and workers' compensation charges. The decrease of 1 budgeted position is due to the retirement of a Motor Fleet Mechanic I in June of 2009.

Services and supplies of $12,173,359 primarily include fuel and automotive parts purchases, and payments for sublet services. The decrease of $572,857 is the result of lower demand for fuel, parts and sublet services, and a reduction in countywide cost allocation plan (COWCAP) charges.

Transfers of $1,451,766 include intra-department charges between the Garage's cost centers and vehicle charges paid to Motor Pool. The decrease of $55,494 is primarily due to a decrease in intra-department charges between the Garage's cost centers.

Reimbursements of $9,205,300 are received from the Motor Pool for fuel, maintenance, repairs and allocated departmental overhead. The decrease of $148,200 is due primarily to a reduction in fuel, maintenance and repair costs and in allocated departmental overhead.

Depreciation of $300,000 is per the department's depreciation schedule.

Operating transfers out of $69,500 represent a repayment to the Motor Pool for the funding of the fuel tank replacement, and Building 1 and 6 heating, ventilation and air conditioning (HVAC) capital improvement projects that were completed in prior years.

Departmental revenue of $11,725,000 includes maintenance and repair services, fuel sales, and interest earnings. The decrease of $630,000 results from decreased demand for maintenance and repair services and fuel.

Fixed assets of $129,000 is for various shop equipment including a service truck crane, heavy and light duty lifts, scissor jacks, and car wash blowers. The increase of $34,000 is primarily due to carryover equipment needs that were not purchased in 2009-10.

Motor Pool

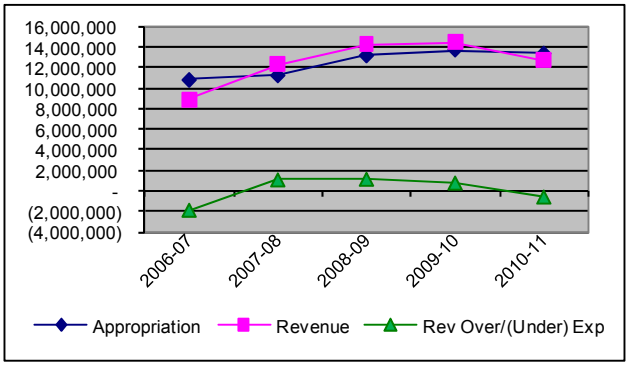
DESCRIPTION OF MAJOR SERVICES

Fleet Management's Motor Pool Division has ownership and/or maintenance responsibility for approximately 1,700 automobiles, vans, pick-up trucks and various specialty vehicles assigned to county departments. Motor Pool coordinates the collection and distribution for vehicle replacement, fuel, maintenance, insurance, overhead and other operational costs of fleet vehicles.

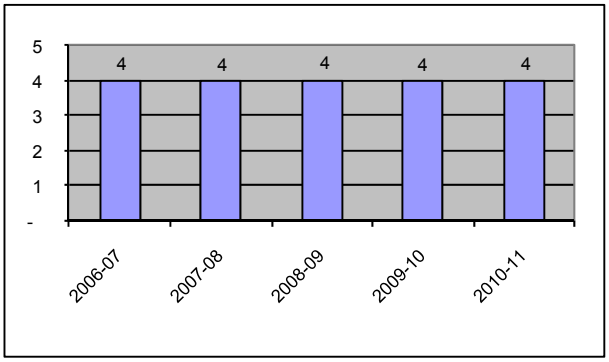
The Motor Pool budget unit is an internal service fund (ISF). All operational costs of the Motor Pool Division are funded through Board-approved rates. As an ISF, any unrestricted net assets available at the end of a fiscal year are carried over to the next fiscal year to provide working capital, fund the replacement of fixed assets, and fund capital improvements. Any excess/shortage is incorporated into the rate structure during the annual rate review process.

BUDGET HISTORY

5-YEAR BUDGET TREND

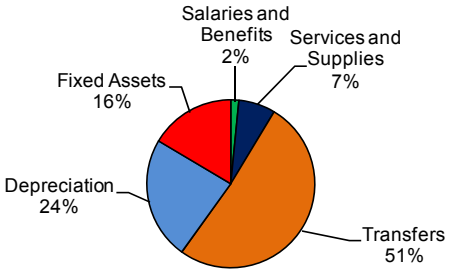


5-YEAR STAFFING TREND

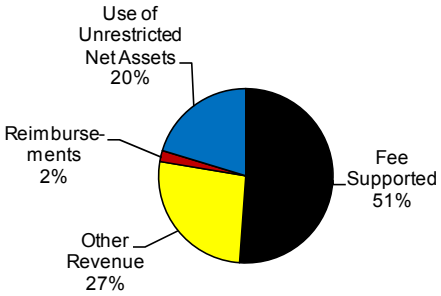


2010-11 BUDGET

EXPENDITURE AUTHORITY



FINANCING SOURCES



ANALYSIS OF ADOPTED BUDGET

GROUP: Administration
DEPARTMENT: Fleet Management
FUND: Motor Pool

BUDGET UNIT: IBA VHS
FUNCTION: General
ACTIVITY: Other General

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	212,044	230,104	241,981	248,824	258,400	253,457	**(4,943)**
Services and Supplies	577,676	902,062	1,028,353	1,213,291	1,218,868	1,147,633	**(71,235)**
Central Services	4,149	3,510	2,947	2,986	3,061	6,658	**3,597**
Travel	-	-	1,750	2,405	7,000	5,000	**(2,000)**
Transfers	7,188,379	8,314,421	8,384,062	7,726,982	8,561,371	8,222,248	**(339,123)**
Total Exp Authority	7,982,248	9,450,097	9,659,093	9,194,488	10,048,700	9,634,996	**(413,704)**
Reimbursements	(248,279)	(262,861)	(284,137)	(311,120)	(282,100)	(335,400)	**(53,300)**
Total Appropriation	7,733,969	9,187,236	9,374,956	8,883,368	9,766,600	9,299,596	**(467,004)**
Depreciation	2,700,000	2,850,000	3,390,000	3,870,000	3,870,000	3,870,000	**-**
Operating Transfers Out	625,825	44,116	64,809	-	85,000	190,000	**105,000**
Total Requirements	11,059,794	12,081,352	12,829,765	12,753,368	13,721,600	13,359,596	**(362,004)**
Departmental Revenue							
Use of Money and Prop	318,538	308,926	148,201	100,987	150,000	100,000	**(50,000)**
State, Fed or Gov't Aid	-	-	-	-	49,800	-	**(49,800)**
Current Services	6,311,587	7,894,092	8,778,729	9,358,649	9,059,700	8,385,300	**(674,400)**
Other Revenue	4,198,672	4,568,355	4,681,860	2,820,786	4,660,000	3,772,000	**(888,000)**
Other Financing Sources	502,649	446,672	881,022	452,662	490,000	400,000	**(90,000)**
Total Revenue	11,331,446	13,218,045	14,489,812	12,733,084	14,409,500	12,657,300	**(1,752,200)**
Operating Transfers In	2,800	-	-	93,502	69,500	69,500	**-**
Total Financing Sources	11,334,246	13,218,045	14,489,812	12,826,586	14,479,000	12,726,800	**(1,752,200)**
Rev Over/(Under) Exp	274,452	1,136,693	1,660,047	73,218	757,400	(632,796)	**(1,390,196)**
				Budgeted Staffing	4	4	**-**
Fixed Assets							
Equipment	-	-	-	-	80,000	200,000	**120,000**
Vehicles	4,131,273	4,991,699	4,434,729	177,489	4,755,100	2,500,000	**(2,255,100)**
Total Fixed Assets	4,131,273	4,991,699	4,434,729	177,489	4,835,100	2,700,000	**(2,135,100)**

Salaries and benefits of $253,457 fund 4 budgeted positions.

Services and supplies of $1,147,633 primarily include liability insurance costs, COWCAP charges, and monthly charges for Global Positioning System (GPS) devices for Motor Pool vehicles.

Transfers of $8,222,248 include payments to the Garage budget unit for fuel, maintenance, and repair of Motor Pool vehicles. The decrease of $339,123 is due primarily to a decrease in fuel, maintenance, and repair costs and a reduction in the administrative allocation.

Reimbursements of $335,400 are from the Garage budget unit and include vehicle charges and an allocation for the Fleet Services Manager.

Depreciation of $3,870,000 is per the department's depreciation schedule.

Operating transfers out of $190,000 represent costs for the Motor Pool Parking Lot Re-Paving Capital Improvement Project. The $105,000 increase reflects anticipated additional costs for this project.

Departmental revenue of $12,657,300 includes a $1,752,200 decrease primarily resulting from a reduction in the number of miles driven, the number of vehicles for which monthly fixed charges are collected, and in estimated auction proceeds. In addition, the department anticipates a reduction in future grant funding from South Coast Air Quality Management District (SCAQMD) for the purchase of GPS devices.

Operating transfers in of $69,500 constitute a partial repayment from the Garage for capital projects funded by the Motor Pool and completed in prior years.

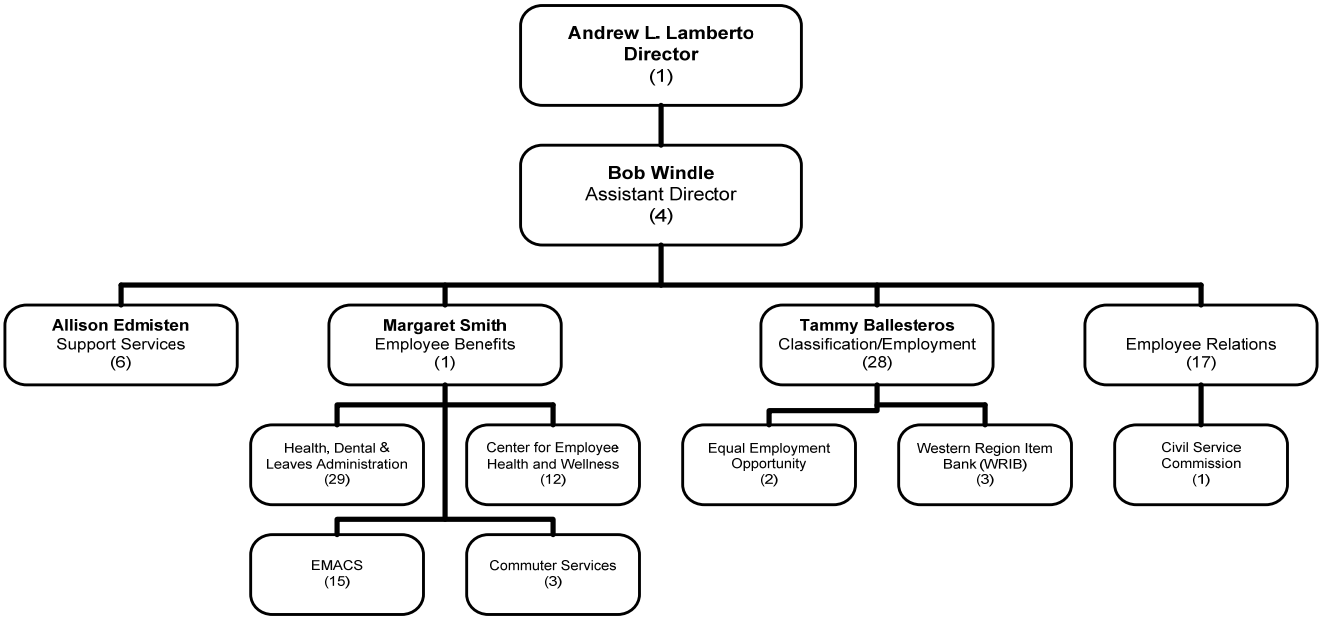
Fixed asset purchases of $2.7 million include costs for replacement vehicles and generators. The $2.14 million decrease is due to a reduction in anticipated vehicle purchases for 2010-11 based on the number of vehicles that have been returned by user departments, partially offset by an estimated increase in the need for generators.

HUMAN RESOURCES
Andrew L. Lamberto

MISSION STATEMENT

The Human Resources Department is committed to providing effective customer service to all departments, employees, and constituents of the County of San Bernardino, through the timely delivery of innovative, quality human resources systems, programs, and services.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Assist county departments in attracting and retaining highly qualified staff.

2. Increase and improve delivery of Human Resources services to customers.

PERFORMANCE MEASURES				
Description of Performance Measure	2008-09 Actual	2009-10 Target	2009-10 Actual	2010-11 Target
Percentage of county employees participating in compliance and ethics training.	N/A	N/A	0%	85%
Percentage increase of departments using NEOGOV for the entire certification process.	0%	12%	0%	N/A
Percentage of county employees registered in the "Steps to Success" program. (16,000 employees in 2008-09)	N/A	10%	24%	22%

SUMMARY OF BUDGET UNITS

	2010-11			
	Appropriation	Revenue	Local Cost/ Fund Balance	Staffing
General Fund				
Human Resources	5,082,016	352,900	4,729,116	77
The Center for Employee Health and Wellness	868,718	868,718	-	12
Unemployment Insurance	4,000,500	-	4,000,500	-
Total General Fund	9,951,234	1,221,618	8,729,616	89
Special Revenue Funds				
Commuter Services	1,247,663	621,241	626,422	3
Employee Benefits and Services	4,619,133	3,420,983	1,198,150	30
Total Special Revenue Funds	5,866,796	4,042,224	1,824,572	33
Total - All Funds	15,818,030	5,263,842	10,554,188	122

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.

Human Resources

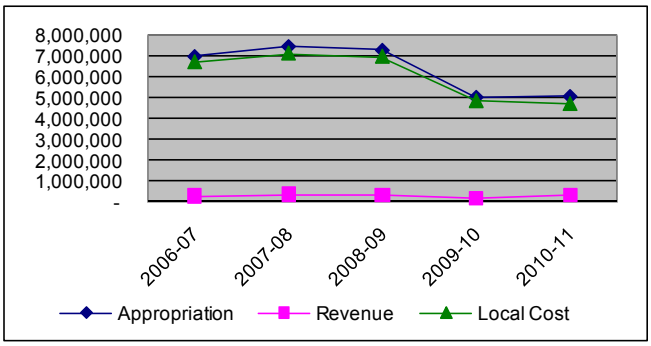
DESCRIPTION OF MAJOR SERVICES

The Human Resources Department administers the county's human resources programs. This includes the responsibility for recruitment, employment testing, and certification of eligible candidates; establishment and maintenance of classification and compensation systems and practices; employee relations; employee benefits; systems and program administration for a portion of the Employee Management and Compensation System (EMACS); the Equal Employment Opportunity Office; and the Commission on the Status of Women. Human Resources also shares responsibility, through a partnership with Human Services, for countywide organizational and employee development.

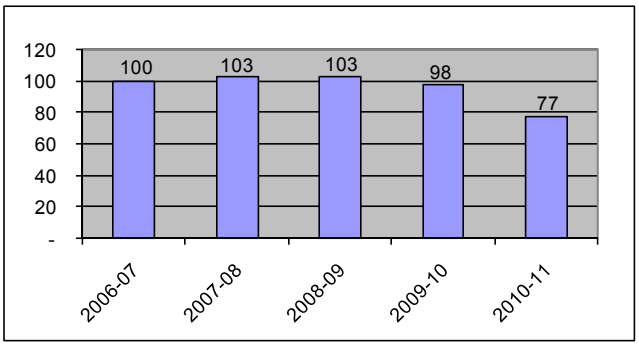
In addition, the department is responsible for the management of the Western Region Item Bank (WRIB), a cooperative, computer-based test question bank used by 118 public agencies to develop employment tests. Each WRIB participating agency pays an annual fee.

BUDGET HISTORY

5-YEAR BUDGET TREND

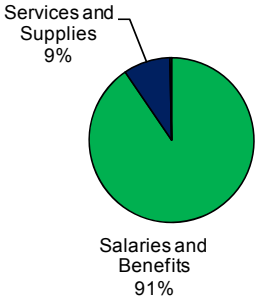


5-YEAR STAFFING TREND

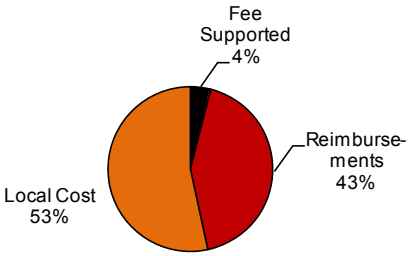


2010-11 BUDGET

EXPENDITURE AUTHORITY



FINANCING SOURCES



ANALYSIS OF ADOPTED BUDGET

GROUP: Administration
DEPARTMENT: Human Resources
FUND: General

BUDGET UNIT: AAA HRD
FUNCTION: General
ACTIVITY: Personnel

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	8,446,772	9,071,229	9,698,640	8,978,789	8,978,789	8,013,998	**(964,791)**
Services and Supplies	3,503,263	3,074,988	2,728,550	1,569,909	1,569,909	510,158	**(1,059,751)**
Central Services	145,325	115,581	121,680	143,203	143,203	293,700	**150,497**
Travel	-	-	22,254	12,461	12,461	10,685	**(1,776)**
Transfers	182,923	263,335	58,222	59,367	59,367	28,964	**(30,403)**
Total Exp Authority	12,278,283	12,525,133	12,629,346	10,763,729	10,763,729	8,857,505	**(1,906,224)**
Reimbursements	(4,729,780)	(5,671,142)	(5,456,050)	(5,719,167)	(5,719,167)	(3,775,489)	**1,943,678**
Total Appropriation	7,548,503	6,853,991	7,173,296	5,044,562	5,044,562	5,082,016	**37,454**
Departmental Revenue							
State, Fed or Gov't Aid	14,154	-	-	-	-	-	**-**
Current Services	605,530	437,846	380,359	173,907	173,907	315,600	**141,693**
Other Revenue	48,199	118,394	31,208	9,150	9,150	37,300	**28,150**
Total Revenue	667,883	556,240	411,567	183,057	183,057	352,900	**169,843**
Local Cost	6,880,620	6,297,751	6,761,729	4,861,505	4,861,505	4,729,116	**(132,389)**
				Budgeted Staffing	98	77	**(21)**

Adopted salaries and benefits of $8,013,998 fund 77 budgeted positions. This appropriation has a net decrease of $964,791 from the current budget which reflects staffing vacancies. The department eliminated 15 vacant positions, transferred 3 Staff Analyst II positions to the Employee Benefits and Services budget unit, and decreased 3 additional positions due to reductions in available funding and programmatic changes.

Services and supplies of $510,158 include advertising expenses and contracts for professional services. The decrease of $1,059,751 is primarily due to the elimination of the Employee Health and Productivity (EHaP) program and the Employee Assistance Program (EAP).

Reimbursements of $3,775,489 represent payments from other departments for employee relations services. The decrease of $1,943,678 results from the elimination of the EHaP and EAP programs.

Departmental revenue of $352,900 primarily represents revenue from Western Region Item Bank (WRIB) memberships.

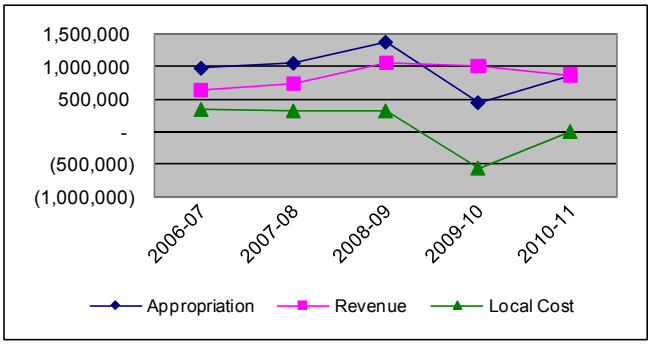
The Center for Employee Health and Wellness

DESCRIPTION OF MAJOR SERVICES

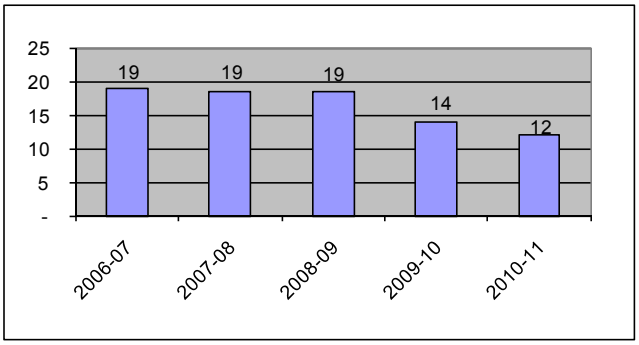
The Center for Employee Health and Wellness (CEHW) is part of the Employee Benefits and Services Division. The CEHW is responsible for employee and applicant pre-placement and in-service medical examinations, medical records, representing the county in hearings before the Civil Service Commission regarding appeals of medical findings, and advising the county's management on compliance with Occupational Safety and Health Administration (OSHA) regulations and occupational medical problems.

BUDGET HISTORY

5-YEAR BUDGET TREND

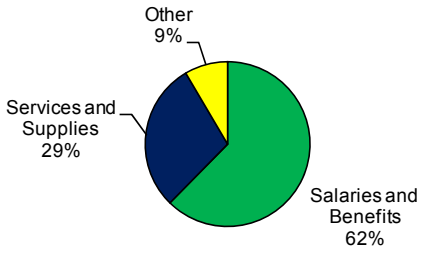


5-YEAR STAFFING TREND

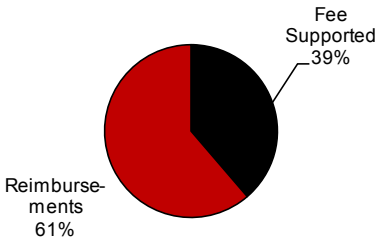


2010-11 BUDGET

EXPENDITURE AUTHORITY



FINANCING SOURCES



ANALYSIS OF ADOPTED BUDGET

GROUP: Administration
DEPARTMENT: Human Resources - The Center for Employee Health and Wellness
FUND: General

BUDGET UNIT: AAA OCH
FUNCTION: General
ACTIVITY: Personnel

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	1,250,305	1,543,825	1,918,286	1,335,263	1,335,263	1,399,474	**64,211**
Services and Supplies	692,444	865,985	187,893	405,917	405,917	625,214	**219,297**
Central Services	12,642	11,620	14,544	19,356	19,356	13,400	**(5,956)**
Travel	-	-	8,924	4,042	4,042	16,600	**12,558**
Equipment	7,367	-	-	-	-	-	**-**
Transfers	3,565	231,934	262,816	287,732	287,732	190,172	**(97,560)**
Total Exp Authority	1,966,323	2,653,364	2,392,463	2,052,310	2,052,310	2,244,860	**192,550**
Reimbursements	(1,600,251)	(1,832,200)	(1,694,642)	(1,612,819)	(1,612,819)	(1,376,142)	**236,677**
Total Appropriation	366,072	821,164	697,821	439,491	439,491	868,718	**429,227**
Departmental Revenue							
Current Services	448,418	589,580	547,411	1,001,407	1,001,407	868,718	**(132,689)**
Total Revenue	448,418	589,580	547,411	1,001,407	1,001,407	868,718	**(132,689)**
Local Cost	(82,346)	231,584	150,410	(561,916)	(561,916)	-	**561,916**
				Budgeted Staffing	14	12	**(2)**

Adopted salaries and benefits of $1,399,474 fund 12 budgeted positions. This appropriation is increasing by $64,211 from the current budget which reflects staffing vacancies. There are 2 positions being eliminated due to workload.

Services and supplies of $625,214 include the cost to provide medical exams and other health related services. These costs are increasing by $219,297 due to increased expenses for professional services, such as lab fees and drug and alcohol testing.

Reimbursements of $1,376,142 are collected from all county departments, based on budgeted staffing, to finance the CEHW programs. The $236,677 decrease is the result of lower operating costs based on reduced staffing and the closing of the High Desert clinic.

Departmental revenue of $868,718 includes fees for services such as physical examinations and vaccinations. The $132,689 decrease results from the estimated reduction in examinations.

Unemployment Insurance

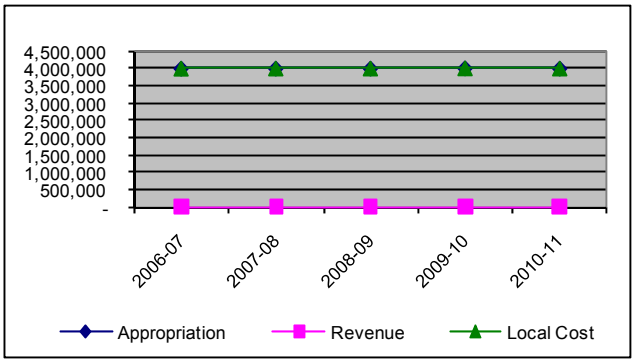
DESCRIPTION OF MAJOR SERVICES

This is a mandated program based upon a 1978 amendment to the California Unemployment Insurance Code extending unemployment insurance benefits to all public employees. Management's objective for the program is cost containment. Unemployment insurance claims filed by former county employees are monitored, reviewed for eligibility, and challenged when appropriate to prevent abuse of the program.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES

ANALYSIS OF ADOPTED BUDGET

GROUP: Administration
DEPARTMENT: Human Resources - Unemployment Insurance
FUND: General

BUDGET UNIT: AAA UNI
FUNCTION: General
ACTIVITY: Personnel

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	2,809,847	2,453,964	2,927,518	3,967,063	3,967,063	3,958,509	**(8,554)**
Services and Supplies	12,375	21,321	17,908	23,667	23,667	25,000	**1,333**
Transfers	50,000	16,400	14,760	16,957	16,957	16,991	**34**
Total Appropriation	2,872,222	2,491,685	2,960,186	4,007,687	4,007,687	4,000,500	**(7,187)**
Local Cost	2,872,222	2,491,685	2,960,186	4,007,687	4,007,687	4,000,500	**(7,187)**

Salaries and benefits of $3,958,509 represent the amount available for unemployment claims to be paid during 2010-11.

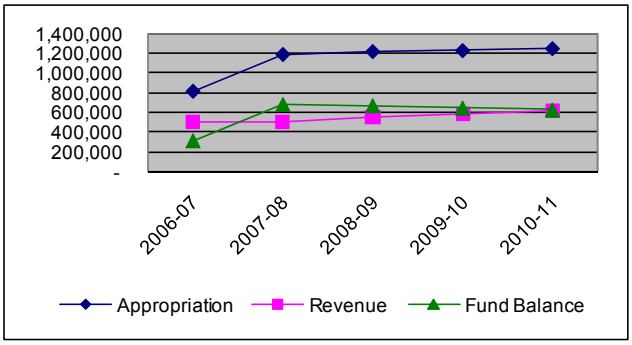
Commuter Services

DESCRIPTION OF MAJOR SERVICES

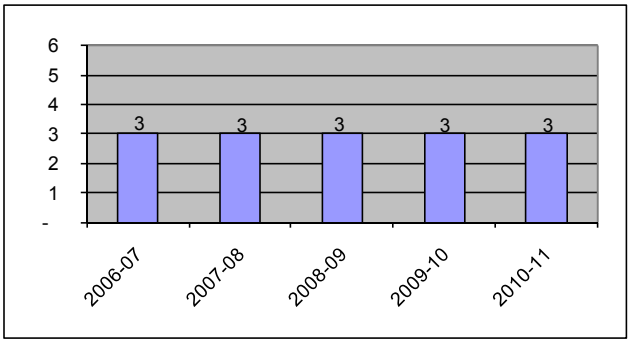
The Commuter Services budget unit was established to account for funds received under AB 2766 to fund mobile source air pollution reduction programs. AB 2766 authorizes air pollution control districts to levy fees on motor vehicles to be used to reduce air pollution. Under this program, the Department of Motor Vehicles collects fees and remits amounts to the appropriate Air Quality Management District (AQMD) for vehicles registered within the district. This budget unit receives AB 2766 funding from both the South Coast Air Quality Management District (SCAQMD) and the Mojave Desert Air Quality Management District (MDAQMD).

BUDGET HISTORY

5-YEAR BUDGET TREND

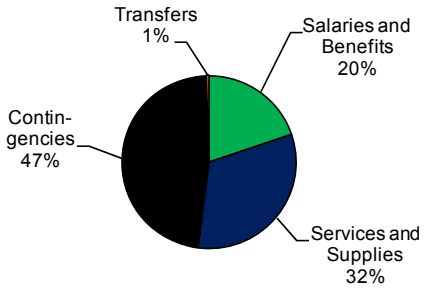


5-YEAR STAFFING TREND

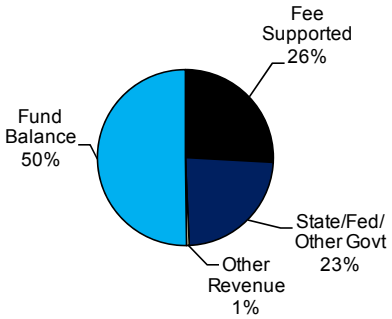


2010-11 BUDGET

EXPENDITURE AUTHORITY



FINANCING SOURCES



ANALYSIS OF ADOPTED BUDGET

GROUP: Administration
DEPARTMENT: Human Resources
FUND: Commuter Services

BUDGET UNIT: SDF HRD
FUNCTION: Health and Sanitation
ACTIVITY: Health

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	137,532	137,939	177,277	240,135	240,135	247,208	**7,073**
Services and Supplies	277,157	306,996	345,680	349,016	349,016	396,868	**47,852**
Central Services	2,574	2,645	2,887	2,903	2,903	4,401	**1,498**
Travel	-	-	1,090	836	836	820	**(16)**
Vehicles	-	48,695	24,348	-	-	-	**-**
Transfers	16,598	40,479	43,859	8,753	8,753	6,322	**(2,431)**
Contingencies	-	-	-	-	626,411	592,044	**(34,367)**
Total Exp Authority	433,861	536,754	595,141	601,643	1,228,054	1,247,663	**19,609**
Reimbursements	(160,200)	-	-	-	-	-	**-**
Total Appropriation	273,661	536,754	595,141	601,643	1,228,054	1,247,663	**19,609**
Departmental Revenue							
Use of Money and Prop	16,302	27,474	16,055	7,683	7,669	6,200	**(1,469)**
State, Fed or Gov't Aid	428,328	303,225	289,284	282,957	282,957	292,225	**9,268**
Current Services	198,275	193,145	264,932	291,370	291,370	322,816	**31,446**
Total Revenue	642,905	523,844	570,271	582,010	581,996	621,241	**39,245**
				Fund Balance	646,058	626,422	**(19,636)**
				Budgeted Staffing	3	3	**-**

Adopted salaries and benefits of $247,208 fund 3 budgeted positions. This appropriation is increasing by $7,073 primarily due to changes in employee benefits costs.

Services and supplies of $396,868 include charges for operating van pools and other ride share programs. The increase of $47,852 is a result of vanpool program expenses which are fully reimbursed by participating employees.

Contingencies of $592,045 have decreased by $34,367 based on available fund balance.

Departmental revenue of $621,241 includes payroll deductions from employees participating in the vanpool and rideshare programs, as well as funds from the Air Quality Management Districts.

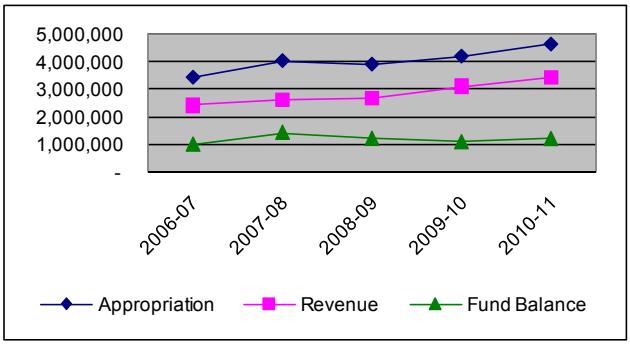
Employee Benefits and Services

DESCRIPTION OF MAJOR SERVICES

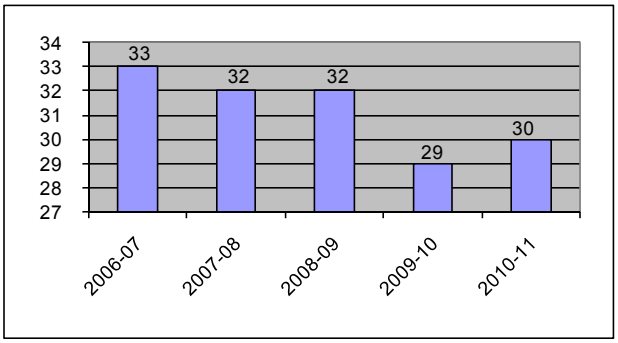
Employee Benefits and Services, under the direction of the Human Resources Department, administers the county's health, dental, vision and life insurance plans as well as its integrated leave programs.

BUDGET HISTORY

5-YEAR BUDGET TREND

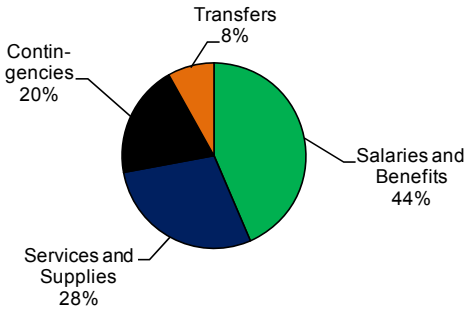


5-YEAR STAFFING TREND

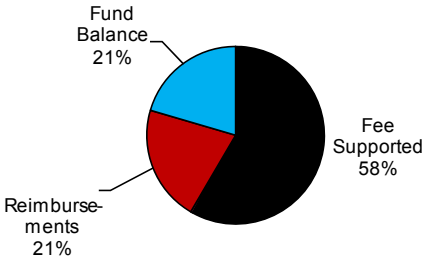


2010-11 BUDGET

EXPENDITURE AUTHORITY



FINANCING SOURCES



ANALYSIS OF ADOPTED BUDGET

GROUP: Administration
DEPARTMENT: Human Resources
FUND: Employee Benefits and Services

BUDGET UNIT: SDG HRD
FUNCTION: Health and Sanitation
ACTIVITY: Health

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	1,994,481	2,182,010	2,371,201	2,248,133	2,248,133	2,550,932	**302,799**
Services and Supplies	810,946	721,573	1,027,227	1,284,894	1,282,925	1,596,578	**313,653**
Central Services	24,434	29,754	28,162	32,439	32,439	50,195	**17,756**
Travel	-	-	19,460	8,337	8,337	22,100	**13,763**
Vehicles	-	11,510	-	-	-	-	**-**
Transfers	269,865	514,095	359,807	373,504	373,504	474,967	**101,463**
Contingencies	-	-	-	-	1,188,287	1,160,413	**(27,874)**
Total Exp Authority	3,099,726	3,458,942	3,805,857	3,947,307	5,133,625	5,855,185	**721,560**
Reimbursements	(949,953)	(944,266)	(939,012)	(949,843)	(949,843)	(1,236,052)	**(286,209)**
Total Appropriation	2,149,773	2,514,676	2,866,845	2,997,464	4,183,782	4,619,133	**435,351**
Departmental Revenue							
Use of Money and Prop	39,465	64,430	26,619	17,515	17,515	20,000	**2,485**
State, Fed or Gov't Aid	-	7,415	17	1,315	1,315	-	**(1,315)**
Current Services	703,748	646,891	2,746,041	3,076,088	3,076,088	3,400,983	**324,895**
Other Revenue	1,819,587	1,581,589	(23,867)	384	384	-	**(384)**
Total Revenue	2,562,800	2,300,325	2,748,810	3,095,302	3,095,302	3,420,983	**325,681**
				Fund Balance	1,088,480	1,198,150	**109,670**
				Budgeted Staffing	29	30	**1**

Adopted salaries and benefits of $2,550,932 fund 30 budgeted positions. This appropriation is increasing by 1 budgeted position and $302,799 from the current budget which reflects staffing vacancies. The net position increase is a result of the transfer of 3 Staff Analyst II positions from the Human Resources budget unit, and the deletion of 2 vacant Office Specialist positions. The Staff Analyst II positions are completely reimbursed by Human Services.

Services and supplies of $1,596,578 include consulting services, office expenses, and printing/mail charges. The $313,653 increase results from an increase in appropriation to support the wellness initiatives, which are fully funded by the county's healthcare providers.

Transfers of $474,967 include charges for administrative oversight and office expenses. The $101,463 increase results from an increase in the allocation for administrative expenses.

Contingencies of $1,160,413 have decreased by $27,874 based on available fund balance.

Reimbursements of $1,236,052 include a departmental recharge of $900,000, administrative support from the Unemployment Insurance budget unit, and the reimbursement from Human Services for 3 Staff Analyst II positions that are now included in this budget unit.

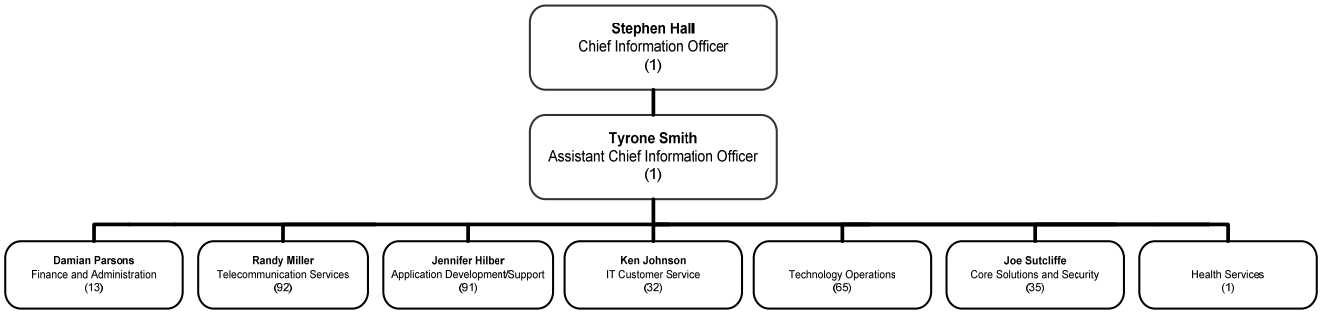
Departmental revenue of $3,420,983 represents consultant and administrative trust fund reimbursements, the Human Resources allocation for administration of the salary savings plan, and revenue received from the Courts for personnel services. The $325,681 increase primarily results from increases in both administrative fees and reimbursements from the county's healthcare providers for wellness initiatives.

INFORMATION SERVICES
Stephen Hall

MISSION STATEMENT

The Information Services Department (ISD) provides contemporary, innovative, secure, and accessible technology in computer, media, and communication services in the most cost effective manner, enabling departments and agencies to accomplish the mission of San Bernardino County.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Provide technology solutions that enable departments to better serve county residents.
2. Improved customer satisfaction by delivering products and services that exceed expectations.
3. Improve telecommunication and data transmission capabilities to better respond to emergencies and disasters.

PERFORMANCE MEASURES

Description of Performance Measure	2008-09 Actual	2009-10 Target	2009-10 Actual	2010-11 Target
Percentage of all physical servers virtualized.	28%	8%	47%	38%
Evaluation of new rate metrics for wide area network (WAN) and circuit related to cost recovery.	44%	100%	75%	100%
Success rate of applications deployed to production after review by quality assurance.	99%	99%	100%	N/A
Percentage of Internet protocol (IP) based connections established for telephone usage between the County's main telephone locations and outlying areas.	10%	75%	50%	N/A
Implement phased WAN backbone redesign to increase throughput capacity and redundancy.	50%	100%	75%	100%
Satisfaction rating from random product and service satisfaction surveys.	81%	75%	85%	75%
Satisfaction rating from yearly billing satisfaction surveys.	83%	80%	87%	85%
Applications migrated to new team foundation server repository.	N/A	N/A	N/A	25%

SUMMARY OF BUDGET UNITS

	2010-11			
	Operating Exp/ Appropriation	Revenue	Local Cost/ Revenue Over/(Under) Exp	Staffing
General Fund				
Application Development	14,952,353	7,509,310	7,443,043	97
Total General Fund	14,952,353	7,509,310	7,443,043	97
Internal Service Funds				
Computer Operations	22,463,730	22,828,853	365,123	133
Telecommunication Services	29,039,678	30,530,287	1,490,609	101
800 Megahertz - Rebanding Project	25,000	25,000	-	-
Total Internal Service Funds	51,528,408	53,384,140	1,855,732	234
Total - All Funds	66,480,761	60,893,450	9,298,775	331

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.

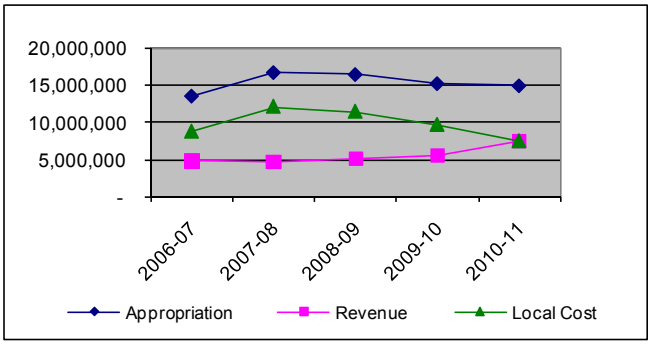
Application Development

DESCRIPTION OF MAJOR SERVICES

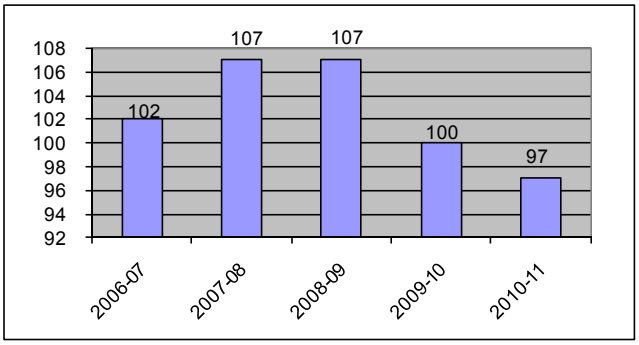
The Application Development division provides support for county departments as they develop, enhance and maintain business applications on a variety of hardware and software platforms. These applications include the county's enterprise accounting, payroll, budget, personnel, document imaging, public web sites, geographic information system (GIS) and many other business line systems. ISD consults with departments to identify cost effective ways of conducting business and often provides business process reviews, cost analysis, and overall recommendations in the acquisition and integration of new systems.

BUDGET HISTORY

5-YEAR BUDGET TREND

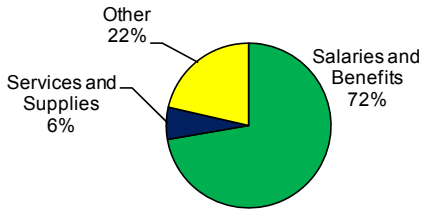


5-YEAR STAFFING TREND

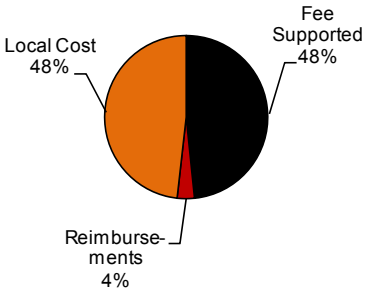


2010-11 BUDGET

EXPENDITURE AUTHORITY



FINANCING SOURCES



ANALYSIS OF ADOPTED BUDGET

GROUP: Administration
DEPARTMENT: Information Services - Application Development
FUND: General

BUDGET UNIT: AAA SDD
FUNCTION: General
ACTIVITY: Other General

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	9,442,641	10,791,378	11,379,968	11,040,926	11,040,926	11,191,813	**150,887**
Services and Supplies	2,031,432	1,504,667	1,130,896	643,056	643,056	790,843	**147,787**
Central Services	154,896	202,427	156,710	170,456	170,456	167,890	**(2,566)**
Travel	-	-	27,280	5,265	5,265	16,661	**11,396**
Equipment	-	119,720	25,615	7,499	7,499	12,500	**5,001**
Transfers	1,026,583	1,081,270	1,134,390	1,054,220	1,054,220	1,270,516	**216,296**
Total Exp Authority	12,655,552	13,699,462	13,854,859	12,921,422	12,921,422	13,450,223	**528,801**
Reimbursements	(116,000)	(192,499)	(89,427)	(71,007)	(71,007)	(530,262)	**(459,255)**
Total Appropriation	12,539,552	13,506,963	13,765,432	12,850,415	12,850,415	12,919,961	**69,546**
Operating Transfers Out	-	2,440,776	2,032,392	2,032,392	2,032,392	2,032,392	**-**
Total Requirements	12,539,552	15,947,739	15,797,824	14,882,807	14,882,807	14,952,353	**69,546**
Departmental Revenue							
State, Fed or Gov't Aid	82,000	378	-	-	-	-	**-**
Current Services	4,072,196	4,284,230	4,936,969	5,704,543	5,711,543	7,509,310	**1,797,767**
Total Revenue	4,154,196	4,284,608	4,936,969	5,704,543	5,711,543	7,509,310	**1,797,767**
Local Cost	8,385,356	11,663,131	10,860,855	9,178,264	9,171,264	7,443,043	**(1,728,221)**
				Budgeted Staffing	100	97	**(3)**

Adopted salaries and benefits of $11,191,813 fund 97 budgeted positions. This appropriation is increasing by $150,887 from the current budget which reflects staffing vacancies. Although 2 vacant positions were deleted as well as 2 positions deleted due to the Retirement Incentive Program, staffing reductions are partially offset by the addition of 1 Systems Development Team Leader position for an employee returning from active military duty.

Services and supplies of $790,843 primarily include computer software, maintenance, and support. The increase of $147,787 is primarily due to an increase in costs for equipment and professional services.

Transfers of $1,270,516 primarily include internal administrative costs, Human Resources services, and Office Depot charges. The increase of $216,296 is due to increases in internal overhead allocations.

Operating transfers out of $2,032,392 represent support for the 800 MHz radio program.

Departmental revenue of $7,509,310 consists of systems development charges, geographic information system (GIS) programming, and Street Network subscription services. The increase of $1,797,767 is due to additional revenue from planned development projects.

Computer Operations

DESCRIPTION OF MAJOR SERVICES

The Computer Operations division provides enterprise data center services and a portion of the county's communications services to county departments on a 24/7 basis. The division is comprised of three sections: Technology Operations, Information Technology (IT) Customer Service, and Core Solutions and Security. This budget unit is an internal service fund, which allows for net assets available at fiscal year end to be carried over to the next fiscal year to be used as working capital or for replacement of fixed assets.

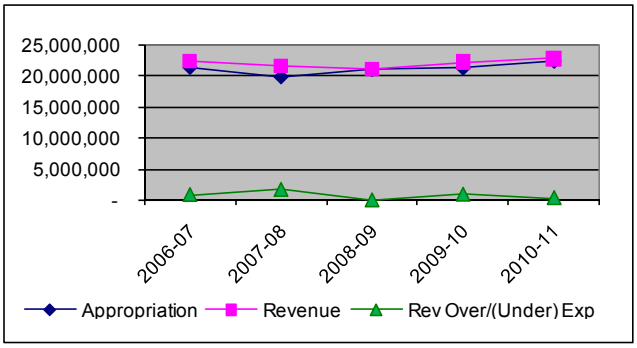
Technology Operations provides for the design, operation, maintenance and administration of the county's Enterprise Data Center which supports the county's mainframe and includes server management for over 160 servers, integrated document imaging infrastructure for digitizing paper records, and print operations for bulk printing functions required by the county.

IT Customer Service assists departments in ensuring that their technology and business objectives are achieved. The division provides a Technology Support Center to handle service requests and problem tickets and IT Account Representatives to coordinate and assist departments in meeting their business and technology objectives.

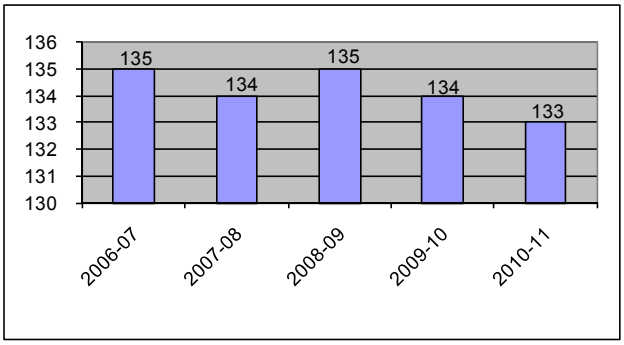
Core Solutions and Security provides the county with global email, security direction and technology policies and procedures, along with technical services that support desktop communications and functions across the county.

BUDGET HISTORY

5-YEAR BUDGET TREND

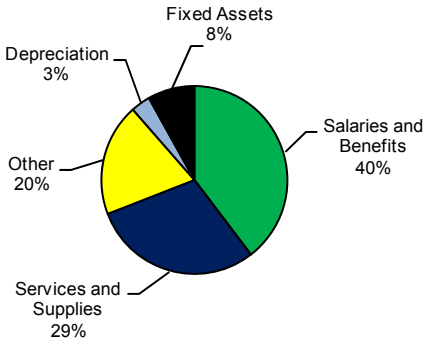


5-YEAR STAFFING TREND

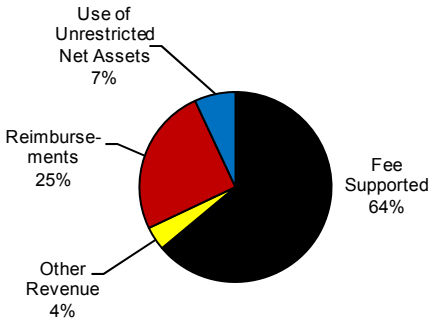


2010-11 BUDGET

EXPENDITURE AUTHORITY



FINANCING SOURCES



ANALYSIS OF ADOPTED BUDGET

GROUP: Administration
DEPARTMENT: Information Services
FUND: Computer Operations

BUDGET UNIT: IAJ ALL
FUNCTION: General
ACTIVITY: Computer Services

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	10,499,579	11,451,738	12,384,110	12,220,953	12,385,129	13,326,958	**941,829**
Services and Supplies	9,368,332	7,530,229	6,922,772	7,693,954	8,942,116	9,243,037	**300,921**
Central Services	-	-	-	-	-	429,035	**429,035**
Travel	-	-	149,262	74,443	253,619	203,170	**(50,449)**
Transfers	1,044,128	1,257,952	5,690,018	5,367,037	5,654,589	5,836,785	**182,196**
Total Exp Authority	20,912,039	20,239,919	25,146,162	25,356,387	27,235,453	29,038,985	**1,803,532**
Reimbursements	(2,335,758)	(2,811,550)	(7,577,902)	(7,534,600)	(7,728,375)	(8,423,728)	**(695,353)**
Total Appropriation	18,576,281	17,428,369	17,568,260	17,821,787	19,507,078	20,615,257	**1,108,179**
Depreciation	1,106,982	706,785	1,415,579	1,347,462	1,347,462	1,131,473	**(215,989)**
Operating Transfers Out	-	-	137,000	504,530	504,530	717,000	**212,470**
Total Requirements	19,683,263	18,135,154	19,120,839	19,673,779	21,359,070	22,463,730	**1,104,660**
Departmental Revenue							
Current Services	22,562,950	20,916,358	20,715,794	20,963,825	21,136,146	21,484,882	**348,736**
Other Revenue	48	-	2,530	-	-	-	**-**
Other Financing Sources	-	-	-	-	1,124,342	1,343,971	**219,629**
Total Revenue	22,562,998	20,916,358	20,718,324	20,963,825	22,260,488	22,828,853	**568,365**
Operating Transfers In	-	685,000	100,000	47,420	-	-	**-**
Total Financing Sources	22,562,998	21,601,358	20,818,324	21,011,245	22,260,488	22,828,853	**568,365**
Rev Over/(Under) Exp	2,879,735	3,466,204	1,697,485	1,337,466	901,418	365,123	**(536,295)**
				Budgeted Staffing	134	133	**(1)**
Fixed Assets							
Equipment	1,569,578	2,049,702	1,273,738	875,385	1,338,111	1,980,111	**642,000**
Capitalized Software	-	-	-	486,699	500,701	728,271	**227,570**
Total Fixed Assets	1,569,578	2,049,702	1,273,738	1,362,084	1,838,812	2,708,382	**869,570**

Salaries and benefits of $13,326,958 fund 133 budgeted positions and are increasing by $941,829. Budgeted staffing is reduced in total by 1 position based on the following: the mid-year transfer of three positions from the Land Use Services Department, included in the 2009-10 current budgeted staffing count above; the addition of 2 new Business Systems Analyst III positions (one for Economic Development which will be fully reimbursed, and the other due to workload needs); the reduction of 2 positions due to the Retirement Incentive Program; and the elimination of 1 Public Service Employee. Other increases primarily result from changes in employee benefits costs and budgeted overtime for after hours support.

Services and supplies of $9,243,037 include costs for computer software, systems development charges, and equipment maintenance. The increase of $300,921 primarily results from increases in countywide cost allocation plan (COWCAP) and systems development charges as well as charges for professional services.

Transfers of $5,836,785 represent internal administrative allocations, Human Resources and intra-fund charges. The increase of $182,196 results from an increase in internal administrative allocations and intra-fund charges.

Reimbursements of $8,423,728 represent funding received for internal administrative allocations, salary reimbursements from other departments for IT support, and reimbursements for services from other cost centers within the Computer Operations budget unit. The increase of $695,353 is due to an increase in salary reimbursements, internal administrative allocations, and intra-fund reimbursements.

Depreciation of $1,131,473 is decreasing by $215,989 per the department's depreciation schedule.

Departmental revenue of $22,828,853 is comprised of central computer revenues, other information technology services, and a transfer from retained earnings. The increase of $568,365 results primarily from an expected transfer of retained earnings to fund costs associated with the Data Center Electrical Capital Improvement Project and the purchase/installation of an Activity Based Costing software program, and an increase in the Infrastructure rate.

Equipment purchases of $2,708,382 represent $1,580,111 for regular equipment replacement, $400,000 for unplanned requirements, and $728,271 for capitalized software. The increase of $869,570 is due to the Data Center Electrical Capital Improvement Project and the addition of the appropriation for Capitalized Software purchases.

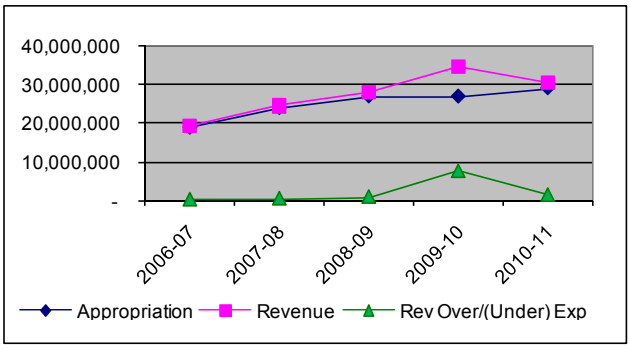
Telecommunication Services

DESCRIPTION OF MAJOR SERVICES

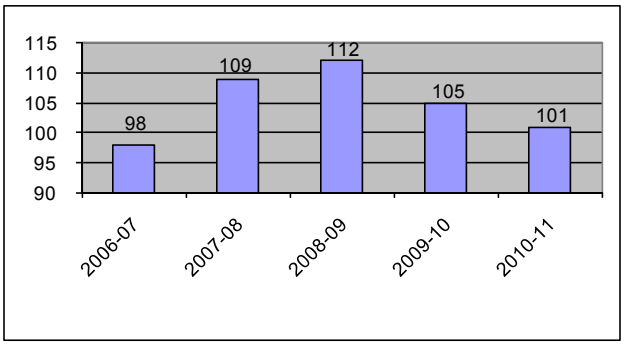
The Telecommunication Services division provides for the design, operation, maintenance and administration of the largest county-operated telecommunications phone network in the country; the county's Regional Public Safety Radio System that integrates all countywide sheriff, police and fire emergency radio dispatch capabilities; the paging system that consists of over 4000 pagers; and the Wide Area Network (WAN) that securely joins approximately 18,000 county users together for the efficient use of technology. The Information Services Department (ISD) manages a countywide microwave system (64 sites) that provides transport capabilities for each of the individual systems listed above.

BUDGET HISTORY

5-YEAR BUDGET TREND

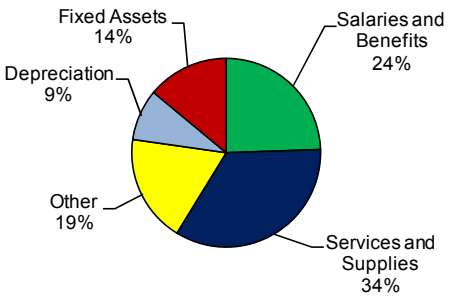


5-YEAR STAFFING TREND

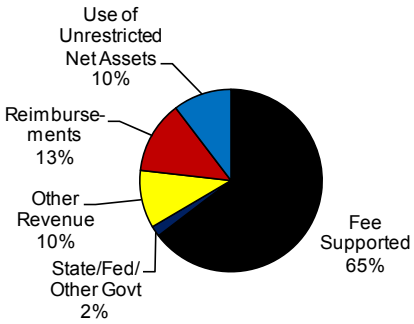


2010-11 BUDGET

EXPENDITURE AUTHORITY



FINANCING SOURCES



ANALYSIS OF ADOPTED BUDGET

GROUP: Administration
DEPARTMENT: Information Services
FUND: Telecommunication Services

BUDGET UNIT: IAM ALL
FUNCTION: General
ACTIVITY: Telephone and Radio Services

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	8,558,782	9,645,381	9,877,199	8,963,900	10,047,401	9,721,666	**(325,735)**
Services and Supplies	9,453,580	11,660,426	11,517,467	10,063,161	12,011,765	13,382,660	**1,370,895**
Central Services	63,274	64,812	100,438	91,621	103,679	110,700	**7,021**
Travel	-	-	96,468	106,115	177,258	168,500	**(8,758)**
Other Charges	-	74	-	-	-	-	**-**
Transfers	2,375,860	2,485,585	4,372,528	3,816,880	4,189,535	6,211,133	**2,021,598**
Total Exp Authority	20,451,496	23,856,278	25,964,100	23,041,677	26,529,638	29,594,659	**3,065,021**
Reimbursements	(1,847,679)	(1,920,493)	(3,703,368)	(2,903,876)	(3,277,641)	(5,176,388)	**(1,898,747)**
Total Appropriation	18,603,817	21,935,785	22,260,732	20,137,801	23,251,997	24,418,271	**1,166,274**
Depreciation	773,215	1,147,066	2,146,707	2,890,516	2,890,516	3,495,000	**604,484**
Operating Transfers Out	-	-	43,407	858,877	763,877	1,126,407	**362,530**
Total Requirements	19,377,032	23,082,851	24,450,846	23,887,194	26,906,390	29,039,678	**2,133,288**
Departmental Revenue							
Use of Money and Prop	(22,460)	2,088	22,571	43,317	-	-	**-**
State, Fed or Gov't Aid	-	4,035	652,545	4,495,587	4,495,587	752,556	**(3,743,031)**
Current Services	19,303,150	25,771,613	24,739,776	24,235,465	25,102,572	25,695,253	**592,681**
Other Revenue	17,859	1,012	3,014	95	288,399	288,399	**-**
Total Revenue	19,298,549	25,778,748	25,417,906	28,774,464	29,886,558	26,736,208	**(3,150,350)**
Operating Transfers In	-	2,714,535	1,992,205	2,036,011	4,723,622	3,794,079	**(929,543)**
Total Financing Sources	19,298,549	28,493,283	27,410,111	30,810,475	34,610,180	30,530,287	**(4,079,893)**
Rev Over/(Under) Exp	(78,483)	5,410,432	2,959,265	6,923,281	7,703,790	1,490,609	**(6,213,181)**
				Budgeted Staffing	105	101	**(4)**
Fixed Assets							
Land	-	-	-	-	200,000	210,000	**10,000**
Improvement to Structures	-	-	-	-	123,000	-	**(123,000)**
Equipment	1,921,570	3,887,617	3,369,920	8,784,597	10,028,141	5,357,101	**(4,671,040)**
Vehicles	-	34,812	41,042	-	40,000	40,000	**-**
Total Fixed Assets	1,921,570	3,922,429	3,410,962	8,784,597	10,391,141	5,607,101	**(4,784,040)**

Salaries and benefits of $9,721,666 fund 101 budgeted positions and are decreasing by $325,735 due to the elimination of 4 positions as result of the Retirement Incentive Program. To improve efficiency the department is adding an Office Assistant III position, which is fully offset by the deletion of 1 vacant IT Technical Assistant II position.

Services and supplies of $13,382,660 primarily fund telephone and communications related costs and services, and are increasing by $1,370,895 as a result of increases in COWCAP charges, microwave/circuit related maintenance/support costs, and software development charges to finance internal operational support software replacement.

Transfers of $6,211,133 fund internal ISD administration and overhead costs, including costs associated with Human Resources functions. The $2,021,598 increase is primarily due to the addition of intra-fund transfers from the Telephone, Radio and WAN units to fund microwave and circuit functions.

Reimbursements of $5,176,388 represent payments of administrative costs by internal Telecommunication Services budget units. The $1,898,747 increase is due to the addition of intra-fund transfers for the funding of microwave and circuit functions.

Depreciation of $3,495,000 is increasing by $604,484 per the department's depreciation schedule.

Operating transfers out of $1,126,407 fund capital improvement projects and the reimbursement of one-time policy item funding to the general fund for the disaster recovery project. The increase of $362,530 funds the following Capital Improvement Projects:

- Fire safety system upgrades
- Improvements to the department's warehouse facilities
- Construction of two new 800 MHz radio system communication sites

Departmental revenue of $26,736,208 includes the following services: telephone, voicemail, toll free 800 numbers, rack space rental, pagers, 800 MHz radio access/maintenance, mobile data computer access, dispatch console maintenance, communication installation labor, electronic maintenance labor, and WAN service charges. The decrease of $3,150,350 is primarily the result of reduced Public Safety Interoperable Communications (PSIC) grant funding of $3,743,031 for dispatch console replacement due to the project reaching its final stages.

Operating transfers in of $3,794,079 represent support for the 800 MHz radio program. The decrease of $929,543 is primarily due to the reduction of residual equity funds needed to fund the dispatch console replacement PSIC project.

Fixed Assets of $5,607,101 include the following:

- $730,000 for radio system enhancement equipment to be purchased from Motorola, a sole source vendor.
- $270,000 for radio system test equipment and enhancement to be purchased from Motorola, a sole source vendor.
- $300,000 to upgrade existing Private Branch eXchange (PBX) hardware.
- $148,089 for upgrades of microwave system hardware and $75,000 for microwave test equipment, to be purchased from Harris Microwave, a sole source vendor.
- $577,769 to replace end-of-life hardware for the WAN.
- $210,000 for land acquisition to install an additional microwave site to transmit 800 MHz radio and telephone signals.
- $600,000 for equipment in the event of catastrophic events/unplanned requirements to be expended only as needed.
- $200,000 for switch replacements to replace obsolete equipment.
- $40,000 for a warehouse delivery van.
- $500,000 for data center switch enhancement and $100,000 for WAN acceleration equipment.
- $250,000 for West End Communications Authority (WECA) digital system upgrades, to be purchased from Motorola, a sole source vendor.
- $1,554,243 for the replacement of obsolete dispatch consoles.
- $52,000 for video conferencing equipment.

The decrease of $4,784,040 is primarily attributed to the reduced appropriation necessary for the replacement of dispatch consoles, due to the advanced stage of the dispatch console replacement project.

800 Megahertz – Rebanding Project

DESCRIPTION OF MAJOR SERVICES

The Information Services Department (ISD) operates and maintains the county's 800 MHz Radio Communications System. This system provides countywide, fully interoperable radio communications by which dispatch centers, public safety locations, mobile and portable radios communicate via voice transmission. This system is primarily for local government agency use, and secondarily for additional governmental and related non-governmental users to facilitate public safety. The users consist of county departments, 24 cities, special districts and several outside agencies. This system supports approximately 13,000 radios used by the county's public safety agencies and public health providers throughout the county.

On August 6, 2004, the Federal Communications Commission (FCC) issued Report and FCC Order 04-168 (Order) that modified its rules governing the 800 MHz band to minimize harmful interference to public safety communications systems. Pursuant to the Order, certain licensees of 800 MHz channels in public safety or other systems were required to relinquish their existing channels and relocate their systems to other licensed channels. The Order stipulated that because Nextel communications is the main cause of the interference, they must pay for the relocation to replacement channels and the reconfiguration of these systems. The Order further stipulated that upon completion, these systems must have the same operational capabilities that existed before relocation.

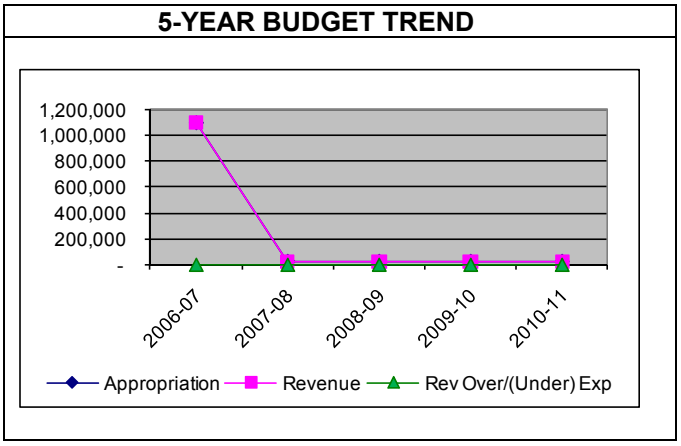
Each Public Safety 800 MHz communication system licensee was required to negotiate a re-banding project plan and agreement with Nextel. This agreement was to include all aspects of re-banding and cost estimates. Nextel was required to secure a $2.5 billion line of credit to be administered by the Transition Authority (TA) to reimburse Public Safety re-banding system entities of their costs.

The county began the planning phase of the re-banding process in 2005. The initial phase involved a frequency analysis, infrastructure inventories, and the development of the Planning Funding Agreement (PFA) with Nextel. The Board approved the PFA on April 18, 2006. Subsequently, on December 5, 2006, the Board approved a contract with Motorola as a sole source provider for reconfiguration planning services.

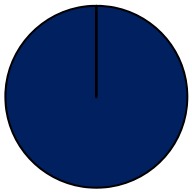
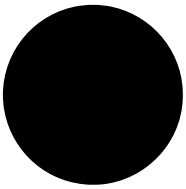
On December 16, 2008, the Board approved the Frequency Reconfiguration Agreement (FRA) with Motorola as a sole source provider. This agreement allows ISD to begin the implementation phase of the re-banding project. Motorola will perform the necessary configuration of ISD's radio programming templates and supply the other services that will allow re-banding to occur. The agreement also provided ISD with 4,150 new portable radios that are capable of using the new frequencies. The costs for the radios and all associated services were paid to Motorola directly from Nextel. According to the FCC's Order, the entire process was to be completed by July 2008; however, the project is currently on hold nationwide awaiting further direction from the FCC.

There is no staffing associated with this budget unit.

BUDGET HISTORY



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
 Services and Supplies 100%	 Fee Supported 100%

ANALYSIS OF ADOPTED BUDGET

GROUP: Administration
DEPARTMENT: Information Services
FUND: 800 MHZ Rebanding Project

BUDGET UNIT: IBT MHZ
FUNCTION: General
ACTIVITY: Other General

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Services and Supplies	297,381	13,221	3,553	-	25,000	25,000	-
Central Services	441	-	-	-	-	-	-
Total Appropriation	297,822	13,221	3,553	-	25,000	25,000	-
Departmental Revenue							
Current Services	(678,296)	13,221	3,552	(16,773)	25,000	25,000	-
Total Revenue	(678,296)	13,221	3,552	(16,773)	25,000	25,000	-
Rev Over/(Under) Exp	(976,118)	-	(1)	(16,773)	-	-	-

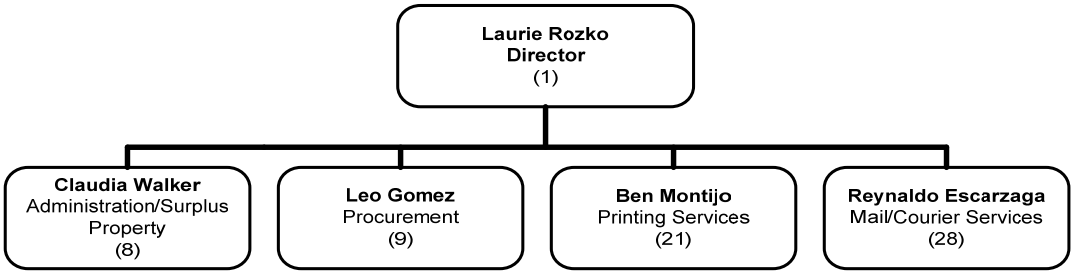
In 2010-11, the department is budgeting $25,000 in services and supplies for general project administration, and $25,000 in revenue for reimbursement of those costs. When direction is received from the FCC regarding the subsequent phases of the project, the department will seek Board of Supervisors approval to make any necessary budget adjustments based on new or revised orders from the FCC.

PURCHASING
Laurie Rozko

MISSION STATEMENT

The Purchasing Department is dedicated to managing the most cost-effective and efficient procurement of quality goods and services for our customers, in support of the County of San Bernardino mission and goals. We will accomplish this through exceptional customer service, innovative processes, and sound business practices.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Assist vendors in identifying opportunities and competing for county business.
2. Implement the Environmentally Preferable Purchasing Policy, Standard Practices and activities that support its use.
3. Enhance the Purchasing Department website to increase interactivity and expand the flow of information.
4. Increase county surplus property reuse and sales.
5. Reduce transportation and freight charges for procurements.

PERFORMANCE MEASURES

Description of Performance Measure	2008-09 Actual	2009-10 Target	2009-10 Actual	2010-11 Target
Percentage of active vendors providing survey feedback.	4%	15%	6%	20%
Percentage of countywide environmentally-preferable office supply purchases.	24%	38%	27%	30%
Percentage of online auctions resulting in surplus property sales.	76%	55%	86%	75%

SUMMARY OF BUDGET UNITS

	2010-11			
	Operating Exp/ Appropriation	Revenue	Local Cost/ Revenue Over/(Under) Exp	Staffing
General Fund				
Purchasing	1,260,439	339,833	920,606	16
Total General Fund	1,260,439	339,833	920,606	16
Internal Service Funds				
Printing Services	4,410,516	4,861,362	450,846	21
Surplus Property and Storage Operations	402,469	250,450	(152,019)	2
Mail/Courier Services	6,816,350	6,683,869	(132,481)	28
Total Internal Service Funds	11,629,335	11,795,681	166,346	51
Total - All Funds	12,889,774	12,135,514	1,086,952	67

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.

Purchasing

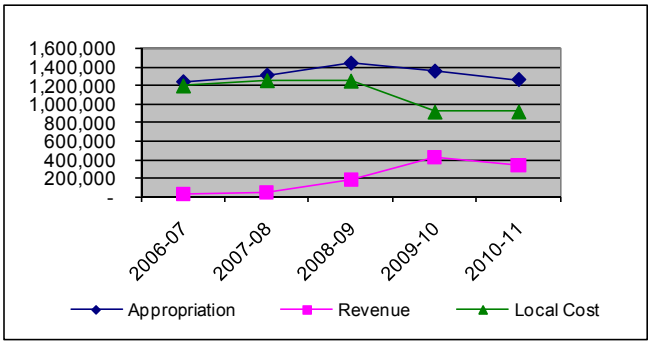
DESCRIPTION OF MAJOR SERVICES

The Purchasing Department is responsible for the acquisition of equipment, services, and supplies used by county departments and Board-governed districts. The department facilitates the procurement process, administers contracts, promotes cost-saving cooperative purchasing initiatives, and oversees programs such as CAL-Card procurement cards and next-day delivery of office supplies throughout the county. In addition, the department provides in-house services through three internal service funds (Printing Services, Surplus Property and Storage Operations and Mail/Courier Services), including comprehensive mail services, printing and graphic design, and disposition of surplus property.

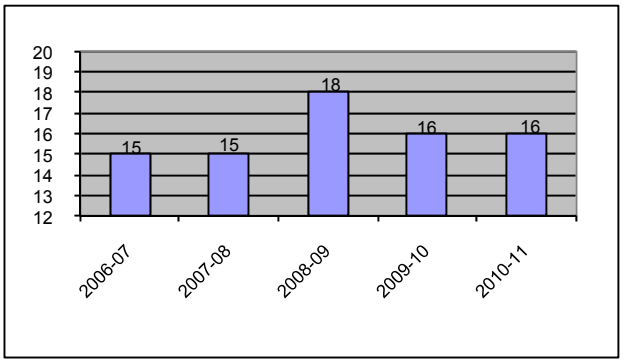
The Purchasing Department strives to provide outstanding service to all customers by acting with integrity; locating sources for quality products with reasonable prices and timely deliveries; offering progressive services and the efficient use of automation; giving all willing vendors the opportunity to provide pricing on their products and services in a fair, open, and competitive environment; and by treating each department, employee, and vendor with respect and understanding. By meeting these objectives, the department fulfills the purchasing obligations and legal requirements of the San Bernardino County.

BUDGET HISTORY

5-YEAR BUDGET TREND

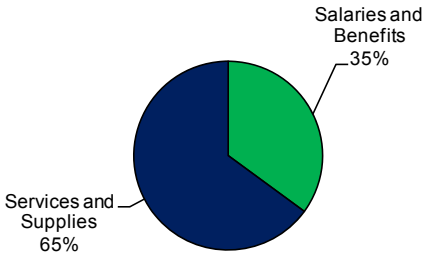


5-YEAR STAFFING TREND

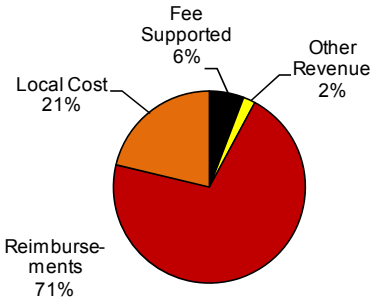


2010-11 BUDGET

EXPENDITURE AUTHORITY



FINANCING SOURCES



ANALYSIS OF ADOPTED BUDGET

GROUP: Administration
DEPARTMENT: Purchasing
FUND: General

BUDGET UNIT: AAA PUR
FUNCTION: General
ACTIVITY: Finance

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	1,226,020	1,332,927	1,509,903	1,474,553	1,475,030	1,516,963	**41,933**
Services and Supplies	149,498	80,334	3,242,648	2,605,958	2,609,573	2,657,633	**48,060**
Central Services	20,762	26,861	26,990	31,365	31,365	145,081	**113,716**
Travel	-	-	3,634	6,689	6,690	6,270	**(420)**
Other Charges	104	-	-	-	-	-	**-**
Equipment	9,214	-	-	13,319	13,319	-	**(13,319)**
L/P Struct/Equip/Vehicles	4,981	-	-	-	-	-	**-**
Transfers	4,105	4,831	5,588	9,530	18,459	4,290	**(14,169)**
Total Exp Authority	1,414,684	1,444,953	4,788,763	4,141,414	4,154,436	4,330,237	**175,801**
Reimbursements	(149,273)	(145,304)	(3,334,325)	(2,803,918)	(2,803,917)	(3,069,798)	**(265,881)**
Total Appropriation	1,265,411	1,299,649	1,454,438	1,337,496	1,350,519	1,260,439	**(90,080)**
Departmental Revenue							
State, Fed or Gov't Aid	-	3,232	1,246	-	-	-	**-**
Current Services	11	(541)	386,831	320,480	320,479	251,439	**(69,040)**
Other Revenue	65,049	87,967	124,778	110,949	110,949	88,394	**(22,555)**
Total Revenue	65,060	90,658	512,855	431,429	431,428	339,833	**(91,595)**
Local Cost	1,200,351	1,208,991	941,583	906,067	919,091	920,606	**1,515**
				Budgeted Staffing	16	16	**-**

Salaries and benefits of $1,516,963 fund 16 budgeted positions and are increasing from the current budget by $41,933 due to increases resulting from anticipated overtime, step advances, and increases resulting from benefit rate changes.

Services and supplies of $2,657,633 primarily represent appropriation for the countywide office supply desktop delivery program which is budgeted at $2,594,600. The remainder of this appropriation is for general operations.

Central services of $145,081 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $6,270 includes expenses related to training costs for staff professional development.

Transfers of $4,290 are decreasing from the current budget by $14,169 due to fewer expected maintenance requisitions, planned decreases in office supply purchases, and the elimination of two Human Resources' employee-related programs.

Reimbursements of $3,069,798 represent payments of $2,594,600 from departments for office supplies and $475,198 from the internal service funds for administrative and technical support.

Departmental revenue of $339,833 reflects a decrease of $91,595 as a result of anticipated decline of office supply purchases and corresponding rebates.

Printing Services

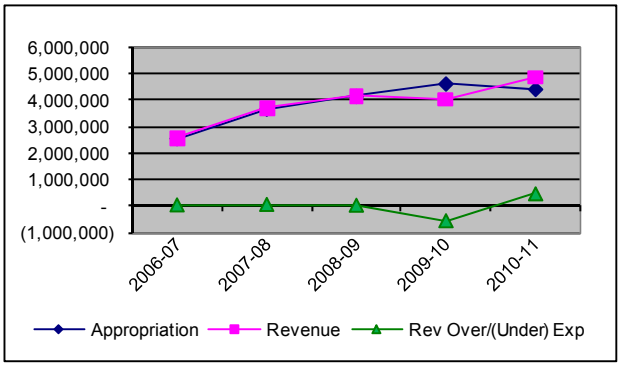
DESCRIPTION OF MAJOR SERVICES

Printing Services designs, sets, prints, collates, and binds forms, pamphlets, and reports for county departments and special districts, including administration of the Arrowhead Regional Medical Center (ARMC) Forms Program. This division provides high quality printed materials and graphic design services utilizing the latest technology and strives to deliver services in a timely and cost effective manner for county departments and other public agencies. There are currently three locations for Quick Copy services which include the main print shop, Government Center, and Arrowhead Regional Medical Center. During 2010, another satellite location will begin operation at the new High Desert Government Center.

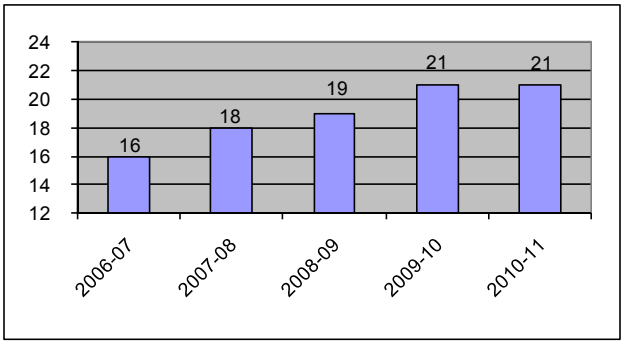
The Printing Services budget unit is an Internal Service Fund (ISF) of the Purchasing Department. All operational costs of this program are distributed to customers through user rates. As an ISF, any unrestricted net assets available at the end of a fiscal year are carried over to the next fiscal year and are used for working capital and for replacement of fixed assets. Any excess or shortage is incorporated into the rate structure.

BUDGET HISTORY

5-YEAR BUDGET TREND

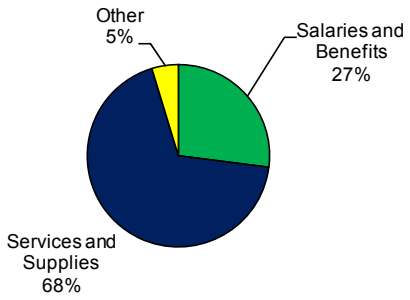


5-YEAR STAFFING TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY



FINANCING SOURCES

ANALYSIS OF ADOPTED BUDGET

GROUP: Administration
DEPARTMENT: Purchasing
FUND: Printing Services

BUDGET UNIT: IAG PUR
FUNCTION: General
ACTIVITY: Printing

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	924,533	974,648	1,192,904	1,123,607	1,257,693	1,189,366	**(68,327)**
Services and Supplies	2,967,850	2,968,303	3,293,252	3,120,598	3,205,923	2,948,969	**(256,954)**
Central Services	9,796	10,825	15,721	(328)	19,517	51,561	**32,044**
Travel	-	-	-	3,179	5,000	5,000	**-**
Transfers	53,125	49,156	77,555	118,111	119,428	207,269	**87,841**
Total Appropriation	3,955,304	4,002,932	4,579,432	4,365,167	4,607,561	4,402,165	**(205,396)**
Depreciation	37,466	37,626	36,705	9,214	8,677	8,351	**(326)**
Total Requirements	3,992,770	4,040,558	4,616,137	4,374,381	4,616,238	4,410,516	**(205,722)**
Departmental Revenue							
Current Services	4,018,759	4,836,196	4,745,298	4,485,828	4,033,168	4,861,362	**828,194**
Total Revenue	4,018,759	4,836,196	4,745,298	4,485,828	4,033,168	4,861,362	**828,194**
Operating Transfers In	-	(9,804)	-	-	-	-	**-**
Total Financing Sources	4,018,759	4,826,392	4,745,298	4,485,828	4,033,168	4,861,362	**828,194**
Rev Over/(Under) Exp	25,989	785,834	129,161	111,447	(583,070)	450,846	**1,033,916**
				Budgeted Staffing	21	21	**-**
Fixed Assets							
Improvement to Structures	19,369	-	-	-	-	-	**-**
Equipment	7,480	18,141	(224)	-	-	10,000	**10,000**
Vehicles	-	22,058	-	-	-	-	**-**
Total Fixed Assets	26,849	40,199	(224)	-	-	10,000	**10,000**

Salaries and benefits of $1,189,366 fund 21 budgeted positions and are decreasing by a net $68,327 due to changes in budgeted staffing and other minor expenditures. Staffing changes include the defunding of one reproduction equipment operator resulting from the Retirement Incentive Program (RIP), offset by the midyear addition of one reproduction equipment operator position to staff the new Quick Copy center in the High Desert Government Center. Additionally, 1 existing graphic designer position is now budgeted as part-time. Other increases include budgeting for the annual RIP payment, benefit costs, and Workers Compensation experience modification charges. These increases are offset by a reduction in budgeted overtime.

Services and supplies of $2,948,969 include paper and printing supplies, costs associated with outside printing that requires four-color press work, copier rentals, systems development, equipment leases and maintenance, insurance, and COWCAP charges. The net decrease of $256,954 is primarily due to an anticipated decline in workload and corresponding decline in expenditures for paper and other printing supplies. This decrease is offset by increased paper and supply expenses for the Quick Copy at the High Desert Government Center and social services projects described under departmental revenue below.

Central services of $51,561 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $5,000 includes anticipated expenditures for training the graphic designers due to a software upgrade.

Transfers of $207,269 include a net increase of $87,841. Increases of $90,491 are due to administrative and technical support provided by staff in Purchasing's general fund budget unit. Decreases of $2,650 are associated with the elimination of two Human Resources' employee-related programs.

Departmental revenue of $4,861,362 includes an increase of $828,194. Significant increases are anticipated in Quick Copy (color), ARMC forms, and the main print shop for Human Services projects, such as job readiness booklets for the Transitional Assistance Department. Additionally, revenue is budgeted for half year operation of Quick Copy at the High Desert Government Center. Decreases are projected in various cost centers with the most significant decreases expected in ARMC Quick Copy and the Quick Copy Main Shop.

Equipment of $10,000 is budgeted to add storage capacity to the existing server to accommodate multi-media files and video files.

Surplus Property and Storage Operations

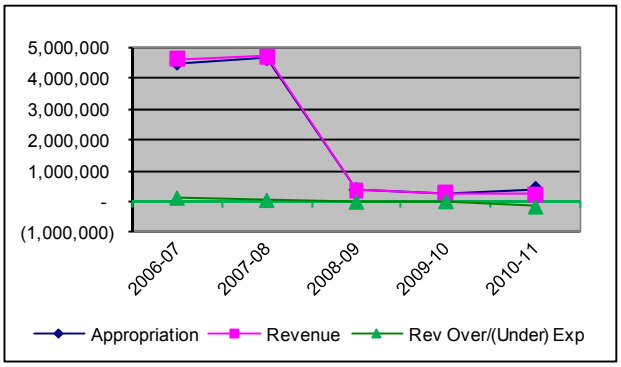
DESCRIPTION OF MAJOR SERVICES

Surplus Property and Storage Operations maintains the stock of surplus county property, internally reallocating items to departments and distributing surplus equipment to approved community-based organizations (CBOs) through a program jointly administered with Human Services. Surplus property is also sold to the general public through auction vendors. This division operates a storage facility for departments, maintains an inventory, and generates reports as required by county policy. Additionally, the division implements various recycling programs.

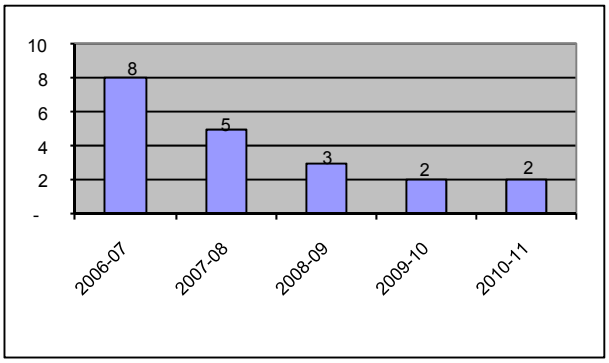
The Surplus Property and Storage Operations budget unit is in an Internal Service Fund (ISF) of the Purchasing Department. All operational costs of this program are distributed to customers through user rates. As an ISF, any unrestricted net assets available at the end of a fiscal year are carried over to the next fiscal year and are used for working capital and for replacement of fixed assets. Any excess or shortage is incorporated into the rate structure.

BUDGET HISTORY

5-YEAR BUDGET TREND

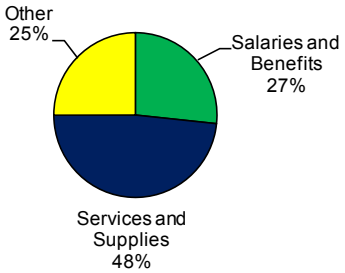


5-YEAR STAFFING TREND

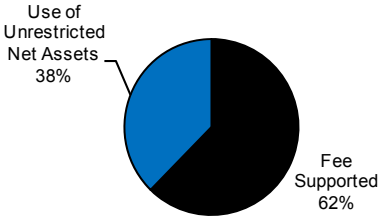


2010-11 BUDGET

EXPENDITURE AUTHORITY



FINANCING SOURCES



ANALYSIS OF ADOPTED BUDGET

GROUP: Administration
DEPARTMENT: Purchasing
FUND: Surplus Property and Storage Operations

BUDGET UNIT: IAV PUR
FUNCTION: General
ACTIVITY: Surplus and Storage

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	265,356	234,414	140,468	98,737	106,200	106,968	**768**
Services and Supplies	4,903,934	4,356,101	165,873	53,029	84,481	128,545	**44,064**
Central Services	9,873	7,057	5,515	747	4,617	63,408	**58,791**
Travel	-	-	-	-	-	1,600	**1,600**
Transfers	48,523	39,770	64,401	90,171	90,356	100,403	**10,047**
Total Exp Authority	5,227,686	4,637,342	376,257	242,684	285,654	400,924	**115,270**
Reimbursements	-	-	-	-	(20,000)	-	**20,000**
Total Appropriation	5,227,686	4,637,342	376,257	242,684	265,654	400,924	**135,270**
Depreciation	-	1,545	1,568	1,545	1,545	1,545	**-**
Total Requirements	5,227,686	4,638,887	377,825	244,229	267,199	402,469	**135,270**
Departmental Revenue							
Current Services	5,232,395	4,709,702	355,051	333,042	286,870	250,450	**(36,420)**
Other Revenue	-	(2,703)	-	(489)	-	-	**-**
Other Financing Sources	1,221	-	-	-	-	-	**-**
Total Revenue	5,233,616	4,706,999	355,051	332,553	286,870	250,450	**(36,420)**
Rev Over/(Under) Exp	5,930	68,112	(22,774)	88,324	19,671	(152,019)	**(171,690)**
				Budgeted Staffing	2	2	**-**
Fixed Assets							
Equipment	-	-	5,663	-	-	-	**-**
Total Fixed Assets	-	-	5,663	-	-	-	**-**

For 2010-11, budgeted expenses are greater than budgeted departmental revenue as a result of COWCAP and Facilities Management charges. The Purchasing Department is considering the consolidation of this ISF's mandated function into its general fund budget unit.

Salaries and benefits of $106,968 fund 2 budgeted positions and are increasing by a net $768 due to rate changes in benefit costs for retirement, life insurance, survivor's benefits, and worker's compensation.

Services and supplies of $128,545 are increasing a net $44,064. These costs include warehouse and office supplies, insurance, financial statement preparation, temporary help and COWCAP. This increase is primarily due to COWCAP charges, which are increasing by $37,803 and anticipated temporary help of $10,000 for a three-month period for peak workload and to liquidate electronic equipment, which generates additional budgeted revenue. Offsetting this increase are minor reductions in various expenses including insurance and office expense.

Central services of $63,408 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $1,600 includes costs for county-sponsored training.

Transfers of $100,403 include a net increase of $10,047. Increases of $10,551 include office supplies and costs associated with administrative and technical support provided by staff in Purchasing's general fund budget unit. Decreases of $504 are associated with the elimination of two Human Resources' employee-related programs.

Reimbursements have been reclassified as departmental revenue in this budget unit. The $20,000 decrease is associated with the CBO surplus property program jointly administered with Human Services.

Departmental revenue of $250,450 includes storage fees, internet sales, public auction, handling fees to county departments and recycling revenue for toner cartridges, metal, and telephones. A net decrease of $36,420 reflects a decline of $56,420 in surplus property sales and storage revenue partially offset by the reclassification of $20,000 previously reported as a reimbursement.

Mail/Courier Services

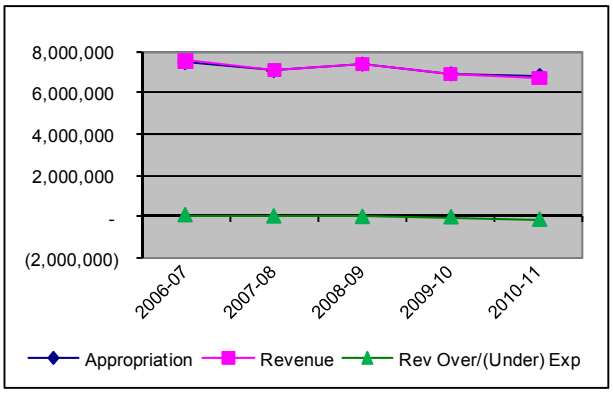
DESCRIPTION OF MAJOR SERVICES

Mail/Courier Services provides U.S. Postal, inter-office mail/courier, and various expedited shipping services to agencies, departments, and special districts within the county. This division also provides automated mailing services such as inserting, folding, and labeling, and coordinates with the Printing Services Division for special projects. There are eleven courier routes, four postage meter stations, two interoffice mail sorters, and a certified mail station. The division's main goal is to deliver each piece of mail in a timely and accurate manner.

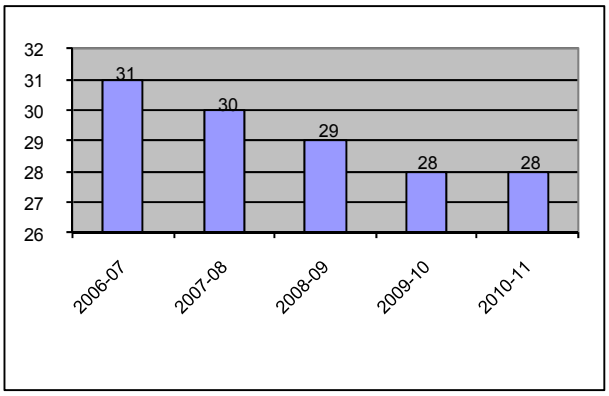
The Mail/Courier Services budget unit is an Internal Service Fund (ISF) of the Purchasing Department. As an ISF, any unrestricted net assets available at the end of a fiscal year are carried over to the next fiscal year and are used as working capital and for replacement of fixed assets. Any excess or shortage is incorporated into the rate structure.

BUDGET HISTORY

5-YEAR BUDGET TREND

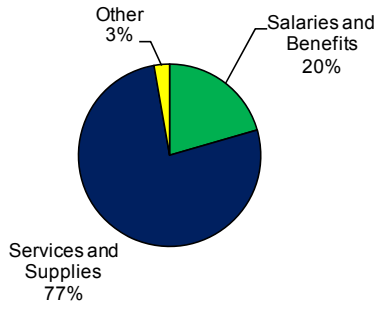


5-YEAR STAFFING TREND

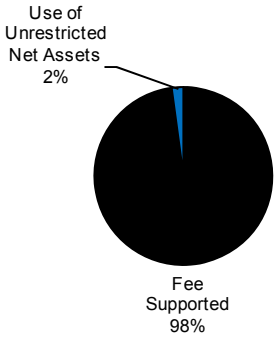


2010-11 BUDGET

EXPENDITURE AUTHORITY



FINANCING SOURCES



ANALYSIS OF ADOPTED BUDGET

GROUP: Administration
DEPARTMENT: Purchasing
FUND: Mail/Courier Services

BUDGET UNIT: IAY PUR
FUNCTION: General
ACTIVITY: Mail/Courier Services

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	1,370,311	1,383,173	1,342,193	1,306,725	1,371,310	1,397,844	**26,534**
Services and Supplies	5,533,972	5,750,819	5,153,716	4,927,330	5,404,294	5,200,752	**(203,542)**
Central Services	5,596	8,613	18,804	(201)	26,585	19,547	**(7,038)**
Travel	-	-	-	845	1,000	2,000	**1,000**
Other Charges	1,909	1,054	318	-	-	-	**-**
Transfers	52,684	48,713	70,713	89,351	89,527	186,533	**97,006**
Total Exp Authority	6,964,472	7,192,372	6,585,744	6,324,050	6,892,716	6,806,676	**(86,040)**
Reimbursements	-	-	(36,772)	-	-	-	**-**
Total Appropriation	6,964,472	7,192,372	6,548,972	6,324,050	6,892,716	6,806,676	**(86,040)**
Depreciation	31,041	31,121	24,543	9,674	9,674	9,674	**-**
Total Requirements	6,995,513	7,223,493	6,573,515	6,333,724	6,902,390	6,816,350	**(86,040)**
Departmental Revenue							
Current Services	6,897,290	7,345,080	6,921,662	6,358,703	6,887,926	6,683,869	**(204,057)**
Other Revenue	60	-	-	-	-	-	**-**
Total Revenue	6,897,350	7,345,080	6,921,662	6,358,703	6,887,926	6,683,869	**(204,057)**
Rev Over/(Under) Exp	(98,163)	121,587	348,147	24,979	(14,464)	(132,481)	**(118,017)**
				Budgeted Staffing	28	28	**-**
Fixed Assets							
Equipment	-	21,450	42,973	-	-	12,000	**12,000**
L/P Equipment	23,977	24,717	21,158	-	-	-	**-**
Total Fixed Assets	23,977	46,167	64,131	-	-	12,000	**12,000**

Salaries and benefits of $1,397,844 fund 28 budgeted positions and are increasing by $26,534 primarily due to termination benefits associated with an anticipated retirement in the fall of 2010.

Services and supplies of $5,200,752 reflect a decrease of $203,542 due to declining demand for services. Although postage rates increased in 2009, reduced volume has led to a net decrease in costs.

Central services of $19,547 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $2,000 was increased by $1,000 to cover job skills and postal service training.

Transfers of $186,533 are increasing by a net $97,006. Increases of $100,914 include office supplies and costs associated with administrative and technical support provided by staff in the Purchasing's general fund budget unit. Decreases of $3,908 are associated with the elimination of two Human Resources' employee-related programs.

Departmental revenue of $6,683,869 reflects a decrease of $204,057 due to anticipated declines in volume. Rates for some services were increased for 2010-11 and additional rate adjustments may be needed to ensure that the division maintains the required two months of operating expenses.

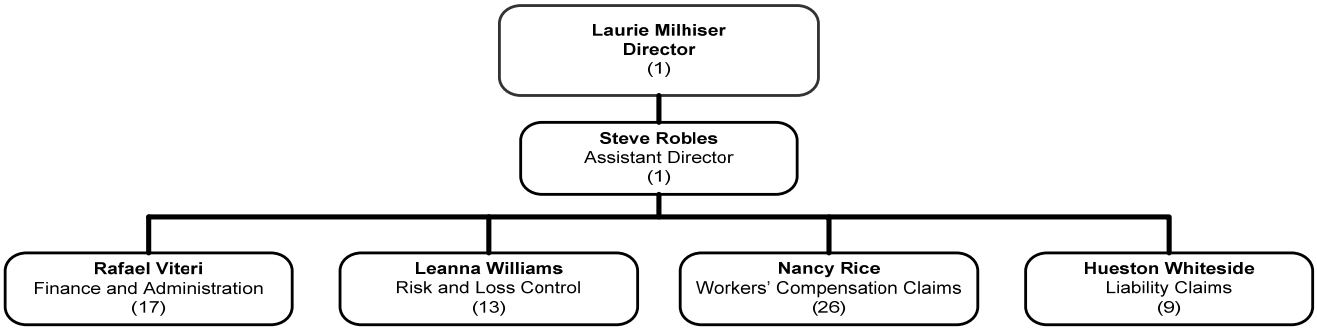
Equipment of $12,000 is budgeted to replace the tab machine for automated mail. The equipment currently in use is over 15 years old and becoming obsolete. The department has encountered difficulty in finding replacement parts to make repairs.

RISK MANAGEMENT
Laurie Milhiser

MISSION STATEMENT

Risk Management seeks to minimize the frequency and severity of financial loss to the county through a coordinated Integrated Risk Management Program that includes identification and assessment of exposures that can result in loss, effective risk reduction and loss prevention programs for identified risks, aggressive claims management, and fiscally responsible risk financing and recovery.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Minimize the total cost of risk.
2. Support countywide risk control efforts.
3. Develop a mechanism for long-term stability of self-insurance funding.

PERFORMANCE MEASURES

Description of Performance Measure	2008-09 Actual	2009-10 Target	2009-10 Actual	2010-11 Target
Cost of risk as a percentage of County budget.	2%	2%	1.9%	2%
Maintain at least 80% confidence levels in self-insurance funds/reserves.	80%	80%	80%	80%
Adjuster compliance with performance standards.	N/A	N/A	N/A	85%
Percentage increase in formal training classes offered.	25%	10%	5%	5%
Percentage increase in monthly visits to Risk Management website. (Baseline 130)	N/A	50%	10%	25%
Percentage of departments using Risk Management dashboard.	10%	100%	100%	100%
Number of departments participating in Arrowhead Achievement Program.	N/A	5	7	15

SUMMARY OF BUDGET UNITS

	2010-11			
	Operating Exp/ Appropriation	Revenue	Revenue Over/(Under) Exp	Staffing
Internal Service Funds				
Risk Management Operations	6,400,507	6,400,507	-	67
Insurance Programs	70,891,312	61,246,400	(9,644,912)	-
Total Internal Service Funds	77,291,819	67,646,907	(9,644,912)	67

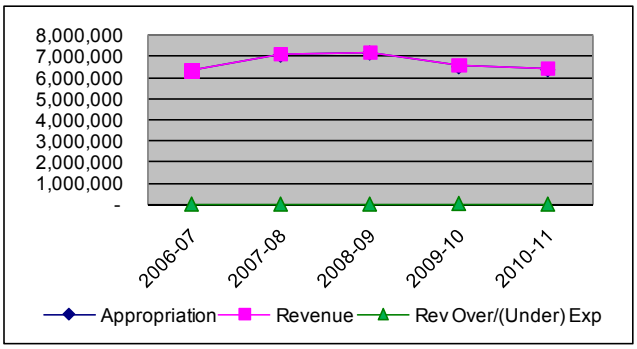
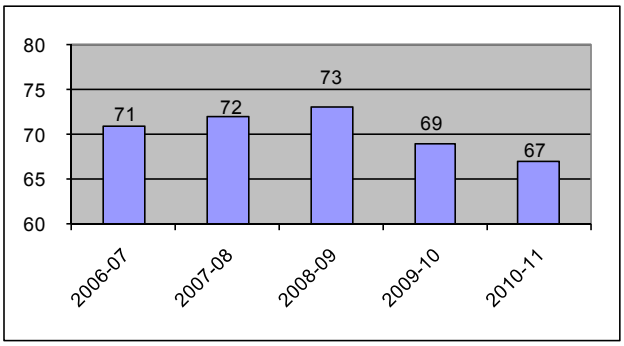
Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.

Operations

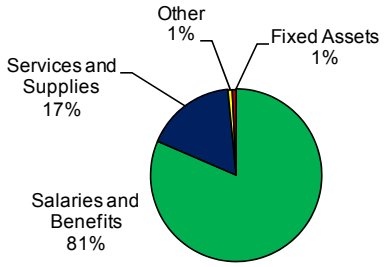
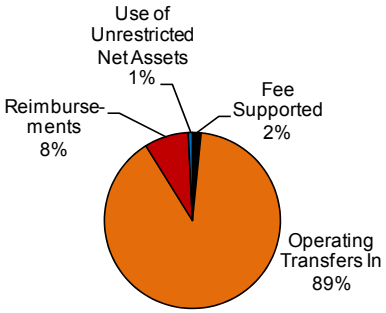
DESCRIPTION OF MAJOR SERVICES

Risk Management administers the county's self-insured workers' compensation, public liability, property conservation, safety and risk reduction programs and its insured programs. All programs are paid from self-insurance funds and funded by charging general fund and non-general fund departments, as well as Board-Governed Special Districts and County Service Areas. Each is billed for its specific coverage for the cost to pay losses under the self-insured programs and the cost of insurance for the insured programs.

BUDGET HISTORY

5-YEAR BUDGET TREND	5-YEAR STAFFING TREND
	

2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Administration
DEPARTMENT: Risk Management
FUND: Operations

BUDGET UNIT: IBP RMG
FUNCTION: General
ACTIVITY: Other General

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	5,274,621	5,624,358	5,602,880	5,383,835	5,783,682	5,724,200	**(59,482)**
Services and Supplies	1,373,999	1,496,420	1,369,614	936,932	1,197,573	1,002,948	**(194,625)**
Central Services	62,543	70,176	87,769	87,717	87,717	152,216	**64,499**
Travel	-	-	32,982	19,888	38,500	34,675	**(3,825)**
Transfers	32,181	71,375	89,875	86,876	98,745	56,520	**(42,225)**
Total Exp Authority	6,743,344	7,262,329	7,183,120	6,515,248	7,206,217	6,970,559	**(235,658)**
Reimbursements	(619,169)	(619,995)	(633,153)	(664,636)	(664,636)	(570,052)	**94,584**
Total Appropriation	6,124,175	6,642,334	6,549,967	5,850,612	6,541,581	6,400,507	**(141,074)**
Depreciation	9,221	-	-	-	-	-	**-**
Operating Transfers Out	1,642,482	290,977	-	-	-	-	**-**
Total Requirements	7,775,878	6,933,311	6,549,967	5,850,612	6,541,581	6,400,507	**(141,074)**
Departmental Revenue							
Use of Money and Prop	174,596	168,914	107,642	53,861	125,000	50,000	**(75,000)**
State, Fed or Gov't Aid	56,119	35,611	205	29	-	-	**-**
Current Services	406,439	7,709	198,872	97,610	225,000	112,000	**(113,000)**
Other Revenue	17,846	(19,915)	(390,528)	(388,733)	(296,337)	-	**296,337**
Total Revenue	655,000	192,319	(83,809)	(237,233)	53,663	162,000	**108,337**
Operating Transfers In	5,850,807	6,552,321	6,660,783	6,516,493	6,516,493	6,238,507	**(277,986)**
Total Financing Sources	6,505,807	6,744,640	6,576,974	6,279,260	6,570,156	6,400,507	**(169,649)**
Rev Over/(Under) Exp	(1,270,071)	(188,671)	27,007	428,648	28,575	-	
				Budgeted Staffing	69	67	**(2)**
Fixed Assets							**-**
Equipment	9,800	7,632	-	-	24,074	52,735	**28,661**
Vehicles	9,800	7,632	-	-	-	-	**-**
Capitalized Software	-	-	-	31,500	-	-	**-**
Total Fixed Assets	19,600	15,264	-	31,500	24,074	52,735	**28,661**

Salaries and benefits of $5,724,200 fund 67 budgeted positions and have decreased by $59,482 due to the elimination of 3 positions due to retirements, which is partially offset by the addition of 1 Executive Secretary II position.

Services and supplies of $1,002,948 include costs for general office expenses, information technology equipment and services. The $194,625 decrease is based primarily on a reduced countywide cost allocation plan (COWCAP) allocation and additional cost saving measures implemented during 2009-10.

Reimbursements of $570,052 include payments from the insurance funds for five Risk Control Specialists and a Workers' Compensation Claims Adjuster. The $94,584 decrease is due to the re-assignment of a Risk Control Specialist.

Operating transfers in of $6,238,507 is from the various insurance funds which are funded through Board approved rates paid by user departments, Board-Governed Special Districts, and County Service Areas. The $277,986 decrease results from reduced program administrative expenses.

Equipment of $52,735 represents capital software costs for the claims system.

Insurance Programs

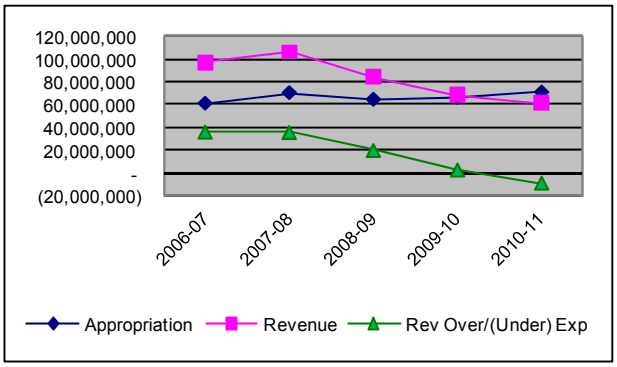
DESCRIPTION OF MAJOR SERVICES

Risk Management administers the county's self-insured workers' compensation, public liability, property conservation, safety and risk reduction programs and its insured programs. All programs are paid from self-insurance funds and funded by charging general fund and non-general fund departments, as well as Board-Governed Special Districts and County Service Areas. Each is billed for their specific coverage for the cost to pay losses under the self-insured programs and the cost of insurance for the insured programs.

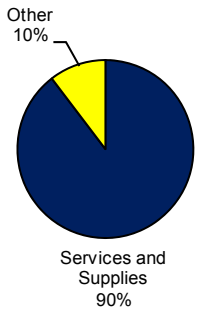
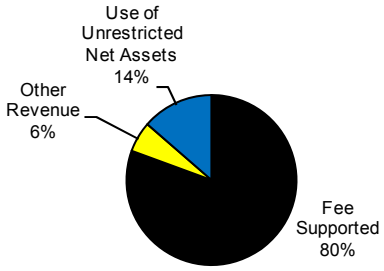
There is no staffing associated with this budget unit. Staff that administers these insured programs are budgeted in Risk Management's Operations budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Administration
DEPARTMENT: Risk Management
FUND: Insurance Programs

BUDGET UNIT: Various
FUNCTION: General
ACTIVITY: Insurance

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Services and Supplies	45,834,700	48,169,326	47,939,635	57,142,606	57,530,335	63,552,753	**6,022,418**
Other Charges	349,406	448,865	309,101	503,457	492,903	530,000	**37,097**
Transfers	619,169	619,995	633,153	664,636	664,636	570,052	**(94,584)**
Total Appropriation	46,803,275	49,238,186	48,881,889	58,310,699	58,687,874	64,652,805	**5,964,931**
Operating Transfers Out	5,899,305	59,081,411	6,681,112	7,114,024	7,352,249	6,238,507	**(1,113,742)**
Total Requirements	52,702,580	108,319,597	55,563,001	65,424,723	66,040,123	70,891,312	**4,851,189**
Departmental Revenue							
Use of Money and Prop	3,982,629	9,675,057	6,728,730	3,831,855	5,669,100	4,063,400	**(1,605,700)**
State, Fed or Gov't Aid	-	20,625	41,250	16,875	-	-	**-**
Current Services	105,748,141	113,992,228	81,284,460	67,247,750	62,408,000	57,133,000	**(5,275,000)**
Other Revenue	186,424	422,048	890,729	889,825	50,000	50,000	**-**
Other Financing Sources	-	-	21,904	-	-	-	**-**
Total Revenue	109,917,194	124,109,958	88,967,073	71,986,305	68,127,100	61,246,400	**(6,880,700)**
Operating Transfers In	1,690,980	52,820,067	-	1,778	-	-	**-**
Total Financing Sources	111,608,174	176,930,025	88,967,073	71,988,083	68,127,100	61,246,400	**(6,880,700)**
Rev Over/(Under) Exp	58,905,594	68,610,428	33,404,072	6,563,360	2,086,977	(9,644,912)	**(11,731,889)**

Services and supplies of $63,552,753 includes judgment and settlement costs, medical treatment and expenses, temporary disability and loss earnings, property insurance, and legal defense services. The $6,022,418 increase is due to increased claims costs and premiums for excess insurance.

Operating transfers out of $6,238,507 represent funding to Risk Management's Operations budget unit. The $1,113,742 decrease results from lower administrative costs due to the reduction of a net 2 positions and other operational cost savings.

Departmental revenue of $61,246,400 includes insurance premiums, anticipated interest earnings, and claims cost recoveries. The $6,880,700 decrease results from a reduction in Medical Malpractice and General Liability premiums as reserves for these programs have reached the 80% recommended actuarial confidence level.

LOCAL AGENCY FORMATION COMMISSION
Kathleen Rollings-McDonald

DESCRIPTION OF MAJOR SERVICES

The Local Agency Formation Commission (LAFCO) is an independent regulatory body composed of two elected county supervisors selected by the Board of Supervisors, two city council members chosen by the mayor of the 24 incorporated cities, two elected special district board of directors selected by the presidents of independent special districts in the county, and one public member not associated with the county, city, or special districts who is chosen by the other six commission members. The members are charged with the responsibility to encourage the orderly growth of government agencies, to preserve agricultural lands, to discourage urban sprawl, and to assure efficient delivery of services through local government agencies within San Bernardino County. In meeting these responsibilities, the Commission:

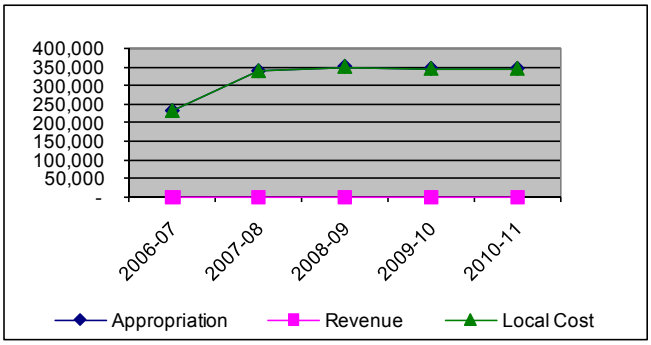
1. Regulates proposed boundary and sphere of influence changes for cities and special districts;
2. Conducts sphere of influence updates and municipal service reviews. The Commission also has the authority to initiate and make studies of existing government agencies and initiate proposals for consolidations, mergers, or dissolutions of special districts based upon its findings.
3. Regulates the formation and dissolution of cities and special districts; and
4. Reviews contracts for the provision of services outside the boundaries of cities and special districts.

Costs incurred in this budget unit represent the county's legally mandated contribution to LAFCO which is one-third of the operating cost that is not reimbursed by fees and other revenue.

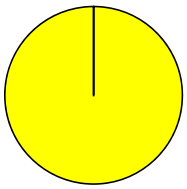
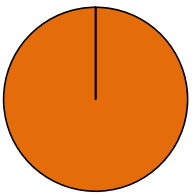
There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
 Other Charges 100%	 Local Cost 100%

ANALYSIS OF ADOPTED BUDGET

GROUP: Administration
DEPARTMENT: Local Agency Formation Commision
FUND: General

BUDGET UNIT: AAA LAF
FUNCTION: Public Protection
ACTIVITY: Other Protection

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Other Charges	231,000	338,215	350,000	333,805	344,637	344,637	-
Total Appropriation	231,000	338,215	350,000	333,805	344,637	344,637	-
Local Cost	231,000	338,215	350,000	333,805	344,637	344,637	-

Other charges of $344,637 represent the county's mandated contribution of one-third of LAFCO's net operating costs which include salaries and benefits, services and supplies, and travel related expenses offset by revenue from fees and other revenues.

COUNTY SCHOOLS
Gary Thomas

DESCRIPTION OF MAJOR SERVICES

This budget unit represents the county's total legal and contractual obligations to contribute to the costs of the Superintendent of Schools and District Financial Services (formerly School Claims), known collectively as the San Bernardino County Office of Education.

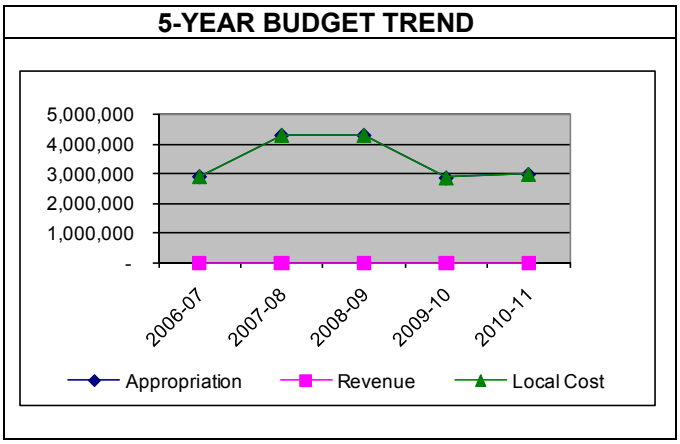
The Superintendent of Schools is the elected chief school administrative office of the county and is mandated by state law to provide various services for 33 school districts and two regional occupational programs. The Superintendent also provides ancillary services to five community college districts within the county. Through state and other funding sources, the Superintendent provides services to more than 425,000 grades K through 12 students and approximately 40,000 community college students in accordance with the Education Code. These services also include direct instruction to alternative education, special education, juvenile hall and preschool students. As a fiscally dependent County Office of Education, this budget unit supports administrative housing, maintenance, and other contracted support.

District Financial Services was established to independently perform all audits and approval functions required of the Auditor/Controller-Recorder and the Superintendent of Schools. District Financial Services is jointly responsible to those elected officials. These services include warrant production, control and the examination and audit of the payrolls and other expenditures from the funds of the school districts and entities in the county.

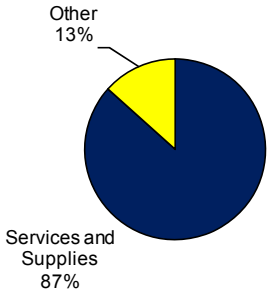
The San Bernardino County Office of Education is one of the last dependent school systems in the state. This dependent relationship limits state funding. In 2008-09, in anticipation of the passage of AB2282 proposed legislation, and to facilitate the change to independent status of the Superintendent, the County Administrative Office worked with the Superintendent's office in negotiation of an agreement establishing an annual maintenance of effort (MOE). The establishment of this fixed MOE would be mutually beneficial to both parties as it would limit the county's financial obligation as well as provide a substantial base year funding level for state aid for the San Bernardino Office of Education. No progress was made on the agreement and the proposed legislation was not passed.

As this budget unit represents the financial contribution by the county, there is no staffing associated with this unit.

BUDGET HISTORY



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Administration
DEPARTMENT: County Schools
FUND: General

BUDGET UNIT: AAA SCL
FUNCTION: Education
ACTIVITY: School Administration

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Services and Supplies	2,376,238	1,970,007	2,945,338	2,558,843	2,558,843	2,594,155	**35,312**
Transfers	343,074	413,459	420,899	317,894	317,895	400,000	**82,105**
Total Appropriation	2,719,312	2,383,466	3,366,237	2,876,738	2,876,738	2,994,155	**117,417**
Local Cost	2,719,312	2,383,466	3,366,237	2,876,738	2,876,738	2,994,155	**117,417**

Services and supplies of $2,594,155 primarily include lease costs, information technology (IT) services, auditing services, and other contractual agreements.

Transfers of $400,000 represent costs for utilities.

COUNTY OF

SAN BERNARDINO

AT YOUR SERVICE

ECONOMIC DEVELOPMENT AGENCY

2010–11 ADOPTED BUDGET

ECONOMIC DEVELOPMENT AGENCY
SUMMARY

GENERAL FUND	Page #	Appropriation	Departmental Revenue	Local Cost	Budgeted Staffing
ECONOMIC DEVELOPMENT AGENCY SUMMARY	166				
ECONOMIC DEVELOPMENT	168	3,296,638	35,000	3,261,638	22
TOTAL GENERAL FUND		3,296,638	35,000	3,261,638	22

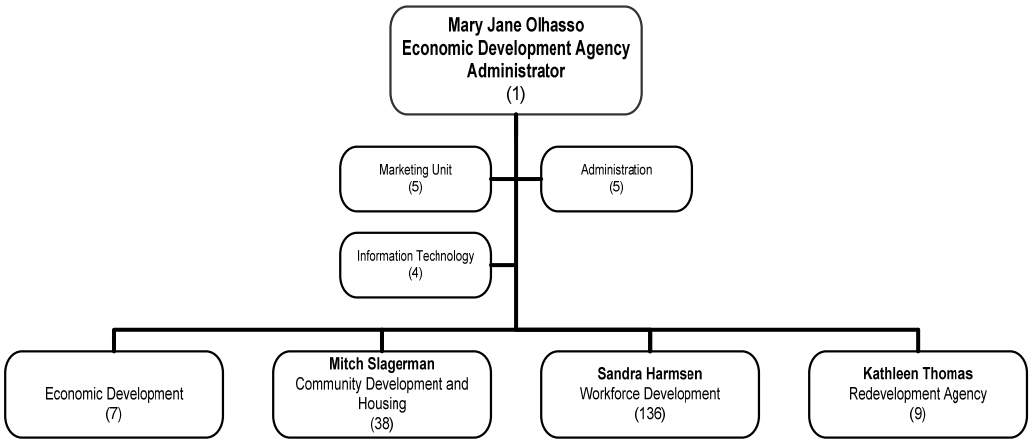
SPECIAL REVENUE FUNDS	Page #	Appropriation	Departmental Revenue	Fund Balance	Budgeted Staffing
ECONOMIC DEVELOPMENT:					
SAN BERNARDINO VALLEY ENTERPRISE ZONE	172	249,857	104,650	145,207	-
COMMUNITY DEVELOPMENT AND HOUSING	174	73,515,487	56,420,122	17,095,365	38
WORKFORCE DEVELOPMENT	177	27,265,589	27,487,223	(221,634)	136
TOTAL SPECIAL REVENUE		101,030,933	84,011,995	17,018,938	174

ECONOMIC DEVELOPMENT AGENCY
Mary Jane Olhasso

MISSION STATEMENT

As civic entrepreneurs, the Economic Development Agency (Agency) serves existing and future residents, business/community leaders and visitors. The Agency facilitates economic growth through the development and implementation of strategic policies to enhance human and capital infrastructure which leads to a dynamic globally engaged economy.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Implement a marketing strategy for the agency that provides clear and effective lines of communication connecting client departments with stakeholders.

2. Implement a three-year agency-wide strategic information technology (IT) plan to support agency/departmental IT initiatives.

SUMMARY OF BUDGET UNITS

	2010-11			
	Appropriation	Revenue	Local Cost/ Fund Balance	Staffing
General Fund				
Economic Development	3,296,638	35,000	3,261,638	22
Total General Fund	3,296,638	35,000	3,261,638	22
Special Revenue Funds				
San Bernardino Valley Enterprise Zone	249,857	104,650	145,207	-
Community Development and Housing	73,515,487	56,420,122	17,095,365	38
Workforce Development	27,265,589	27,487,223	(221,634)	136
Total Special Revenue Funds	101,030,933	84,011,995	17,018,938	174
Other Agencies				
Economic and Community Development Corp	91		91	-
County Industrial Development Authority	216,663	146,950	69,713	-
Redevelopment				
Speedway Project Area	63,695,945	13,478,291	50,217,654	9
Cedar Glen Project Area	10,717,853	685,589	10,032,264	-
VVEDA Project Area	6,632,947	1,224,620	5,408,327	-
Mission Blvd RDA	272,744	87,400	185,344	-
Total Other Agencies	81,536,243	15,622,850	65,913,393	9
Total - All Funds	185,863,814	99,669,845	86,193,969	205

The Agency provides overall administrative support and policy implementation to four departments. This includes the facilitation of communication between the County Administrative Office as well as the Board of Supervisors. In addition, the Agency oversees the information technology function and public relations and marketing support.

Through the combination of four departments with common goals and objectives, the Agency provides leadership and direction to all 24 cities and private economic development organizations within the county.

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.

NOTE: The “Other Agencies” budget units are reported in a separate document. The budget for the Agency is incorporated within the Department of Economic Development’s budget unit.

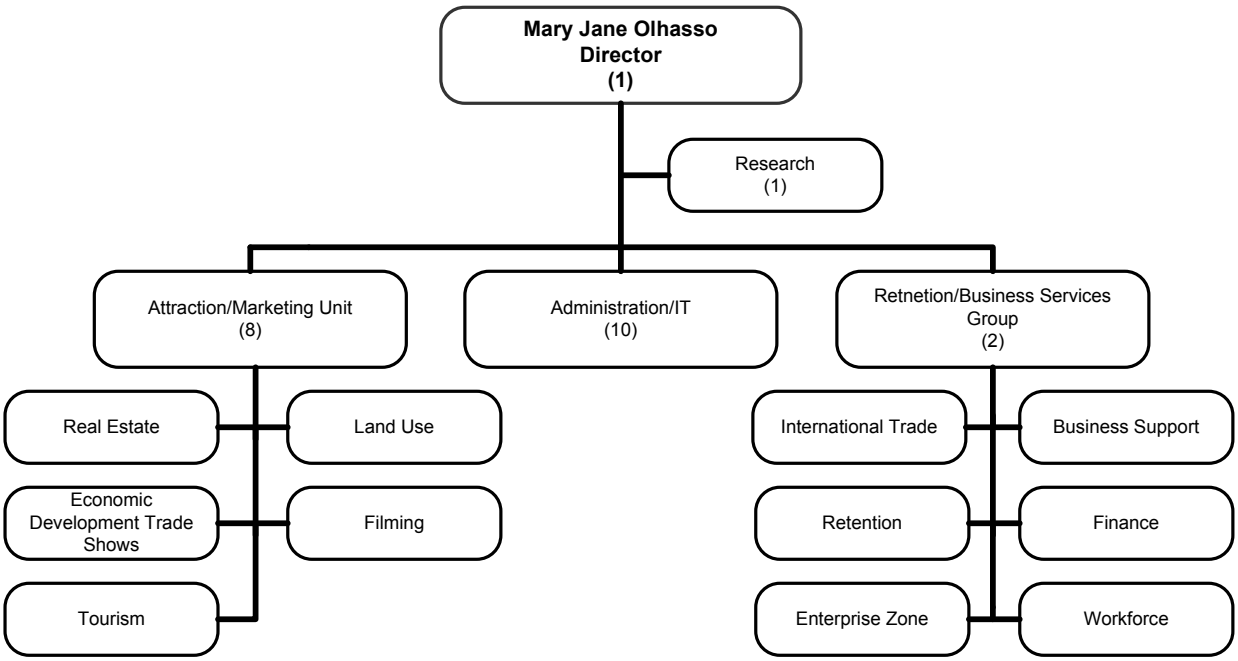
ECONOMIC DEVELOPMENT
Mary Jane Olhasso

MISSION STATEMENT

The Economic Development Department fosters sustainable economic growth, opportunities for job creation and revenue enhancement through comprehensive business expansion, attraction, and retention programs and services. The department will create strategic partnerships with public and private entities to enhance global competitiveness and entrepreneurial development.

ORGANIZATIONAL CHART

Economic Development Agency/Department of Economic Development:



STRATEGIC GOALS

1. Foster job creation, increase private investment and enhance county revenues through the attraction and expansion of business.

2. Establish an image of the county as a global and diverse business center in the United States by continuing to develop overseas connections, infrastructure and understanding of global markets.

3. Enhance the County of San Bernardino's position as a tourist destination and promote the county as a viable location to make films through branding and marketing.

PERFORMANCE MEASURES

Description of Performance Measure	2008-09 Actual	2009-10 Target	2009-10 Actual	2010-11 Target
Percentage increase in the number of projects directly involving non-EDA departments. (Baseline of 16 in 2008-09)	N/A	New	11% (Estimate)	15%
Percentage implementation of the IT Assessment objectives that have been funded.	75%	100%	93%	N/A
Percentage of the Agencywide strategic Information Technology Plan that is developed and finalized.	N/A	N/A	N/A	100%
Number of jobs created through the attraction and expansion efforts of the Department of Economic Development within the County of San Bernardino.	530	1,500	650 (Estimate)	700
Percentage increase in the number of events and/or programs produced or sponsored in collaboration with public/private, economic development stakeholders that reinforce small and medium size companies' ability to stay recession proof. (Baseline for 2009-10 is estimated to be 20).	N/A	N/A	N/A	20%

Economic Development

DESCRIPTION OF MAJOR SERVICES

The Department of Economic Development's (ED) major goal is to foster job creation, increase private investment and enhance county revenues through the implementation of a countywide economic development strategy. The strategy focuses on maximizing the standard of living of the county's residents, providing economic opportunities for the county's businesses, fostering a competitive environment and positioning the county as a highly competitive region for business opportunities. The strategy will emphasize industry sectors with high-growth potential and offering high paying jobs.

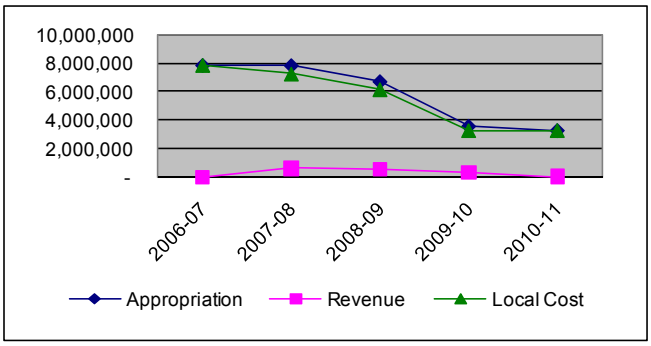
The department spearheads initiatives with local, national and international impact by forming internal and external strategic partnerships with key public and private sector organizations including, but not limited to, the State of California, San Bernardino County cities, the County of Riverside, as well as non-profit development corporations, developers, brokers, site selectors, corporate real estate executives and tenant representatives. Outreach to private sector stakeholders is conducted via a comprehensive media/marketing campaign.

The department also creates and develops necessary support structures to foster a positive, creative and expanding business climate by offering a wide array of economic development programs and services including the following:

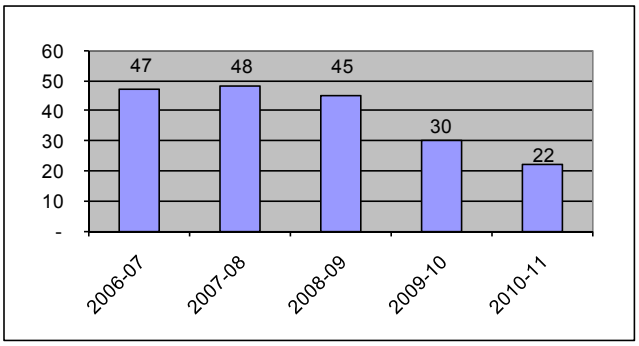
- Site Selection Assistance
- Market Analysis and Demographics
- Permitting Assistance
- International Trade Services
- Enterprise Zone and Program Management
- Small Business Assistance and Technical Support
- Technical assistance and marketing support to county cities and economic development stakeholders.

BUDGET HISTORY

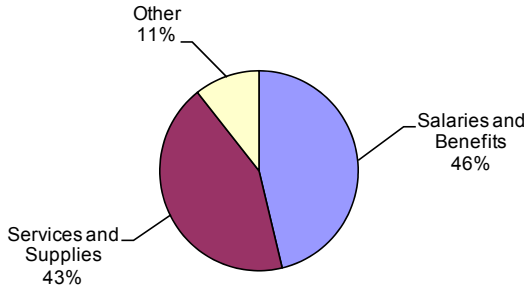
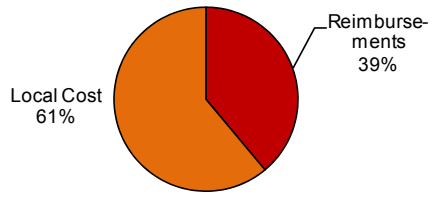
5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Economic Development Agency
DEPARTMENT: Economic Development
FUND: General

BUDGET UNIT: AAA EDF
FUNCTION: Public Assistance
ACTIVITY: Other Assistance

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	3,107,617	3,303,854	2,670,061	2,533,189	2,533,189	2,487,158	**(46,031)**
Services and Supplies	6,018,225	6,657,720	3,544,969	2,076,345	2,075,623	2,177,996	**102,373**
Central Services	24,961	46,981	48,694	34,369	34,369	33,914	**(455)**
Travel	-	-	140,811	68,483	68,788	107,190	**38,402**
Equipment	107,737	-	19,998	-	-	-	**-**
Transfers	226,483	430,552	295,585	556,159	556,159	569,759	**13,600**
Total Exp Authority	9,485,023	10,439,107	6,720,118	5,268,545	5,268,128	5,376,017	**107,889**
Reimbursements	(2,400,494)	(2,854,924)	(2,079,632)	(1,716,566)	(1,712,667)	(2,079,379)	**(366,712)**
Total Appropriation	7,084,529	7,584,183	4,640,486	3,551,979	3,555,461	3,296,638	**(258,823)**
Operating Transfers Out	-	-	-	40,000	40,000	-	**(40,000)**
Total Requirements	7,084,529	7,584,183	4,640,486	3,591,979	3,595,461	3,296,638	**(298,823)**
Departmental Revenue							
Current Services	49,549	83,333	-	15,351	34,247	25,000	**(9,247)**
Other Revenue	11,334	120,883	16,220	20,476	5,000	10,000	**5,000**
Other Financing Sources	-	550,000	-	-	-	-	**-**
Total Revenue	60,883	754,216	16,220	35,827	39,247	35,000	**(4,247)**
Operating Transfers In	297,000	-	500,000	300,000	300,000	-	**(300,000)**
Total Financing Sources	357,883	754,216	516,220	335,827	339,247	35,000	**(304,247)**
Local Cost	6,726,646	6,829,967	4,124,266	3,256,152	3,256,214	3,261,638	**5,424**
				Budgeted Staffing	30	22	**(8)**

Adopted salaries and benefits of $2.5 million fund 22 budgeted positions. As a result of the economic downturn, budget reductions resulted in the deletion of 8 positions from 2009-10 and salary savings of approximately $600,000. This appropriation is decreasing by a net $46,031 from the current budget which reflects staffing vacancies.

Services and supplies of $2.2 million includes costs of various economic development programs, marketing and real estate related trade shows, advertising, special events, public relations, film and tourism, and economic related studies. Also, included in services and supplies is one-time funding of $350,000 for two board directed projects related to the Ontario International Airport and a countywide plan.

Reimbursements of $2 million include reimbursements from the County Redevelopment Agency, Community Development and Housing, Workforce Development and other county departments for services provided by the Economic Development Agency.

Operating transfers in decreased by $300,000 representing a reduction of one-time funding for Board-directed projects.

San Bernardino Valley Enterprise Zone

DESCRIPTION OF MAJOR SERVICES

On August 22, 2006 (Item No. 50), the Board of Supervisors approved a Memorandum of Understanding with the City of Colton, City of San Bernardino, and the Inland Valley Development Agency (IVDA) to fund, manage and describe the jurisdictional responsibilities of the San Bernardino Valley Enterprise Zone (SBVEZ). The SBVEZ is a state designated geographical area that offers local businesses state tax incentives in order to stimulate economic growth in the economically distressed areas of the City of Colton, City of San Bernardino, and the county. The SBVEZ facilitates economic growth through assistance to local businesses, jurisdictional leadership, public/private collaborations, attraction of new investment, the retention/expansion of existing businesses, and the employment of the most difficult-to-hire workers into private sector jobs.

Major services offered to SBVEZ businesses include the following:

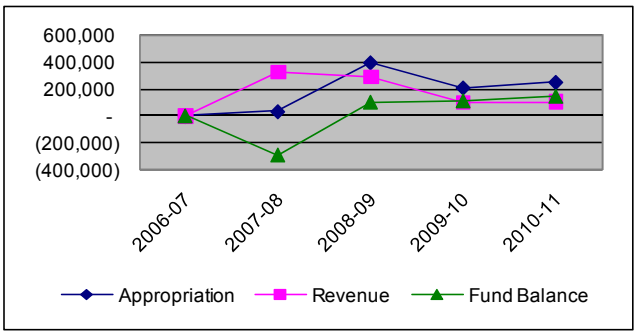
- Educational workshops for businesses to understand how they can take advantage of state tax credits.
- Employment and training assistance for zone businesses.
- Assistance in accessing and procuring state contracts.
- Process employment vouchers to allow businesses that hire qualified individuals to receive state's hiring tax credits.
- Site selection assistance for new and expanding businesses.
- Permitting assistance for new and expanding businesses.

The services are offered through the Department of Economic Development and in collaboration with the cities of Colton and San Bernardino and IVDA.

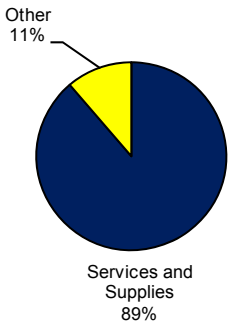
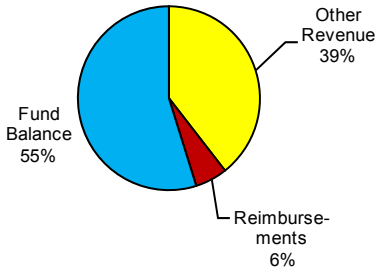
There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Economic Development Agency
DEPARTMENT: Economic Development
FUND: San Bernardino Valley Enterprise Zone

BUDGET UNIT: SYZ EDF
FUNCTION: Public Assistance
ACTIVITY: Other Assistance

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Services and Supplies	-	42,716	150,911	78,970	78,971	231,958	**152,987**
Travel	-	-	1,675	1,680	1,680	3,000	**1,320**
Transfers	-	29,602	30,213	-	-	30,000	**30,000**
Contingencies	-	-	-	-	142,889	-	**(142,889)**
Total Exp Authority	-	72,318	182,799	80,650	223,540	264,958	**41,418**
Reimbursements	-	(37,088)	-	(14,573)	(14,573)	(15,101)	**(528)**
Total Appropriation	-	35,230	182,799	66,077	208,967	249,857	**40,890**
Departmental Revenue							
Use of Money and Prop	-	7,470	7,457	2,676	358	2,500	**2,142**
Current Services	-	317,810	-	57,421	-	-	**-**
Other Revenue	-	970	(4,210)	39,719	97,140	102,150	**5,010**
Total Revenue	-	326,250	3,247	99,816	97,498	104,650	**7,152**
				Fund Balance	111,469	145,207	**33,738**

Services and supplies of $231,958 represent costs for marketing, professional services, professional memberships, trade show attendance, advertising, auditing, County Counsel services, and mapping.

Transfers of $30,000 represent the cost of the SBVEZ zone management that is currently performed by the County of San Bernardino Economic Development Agency.

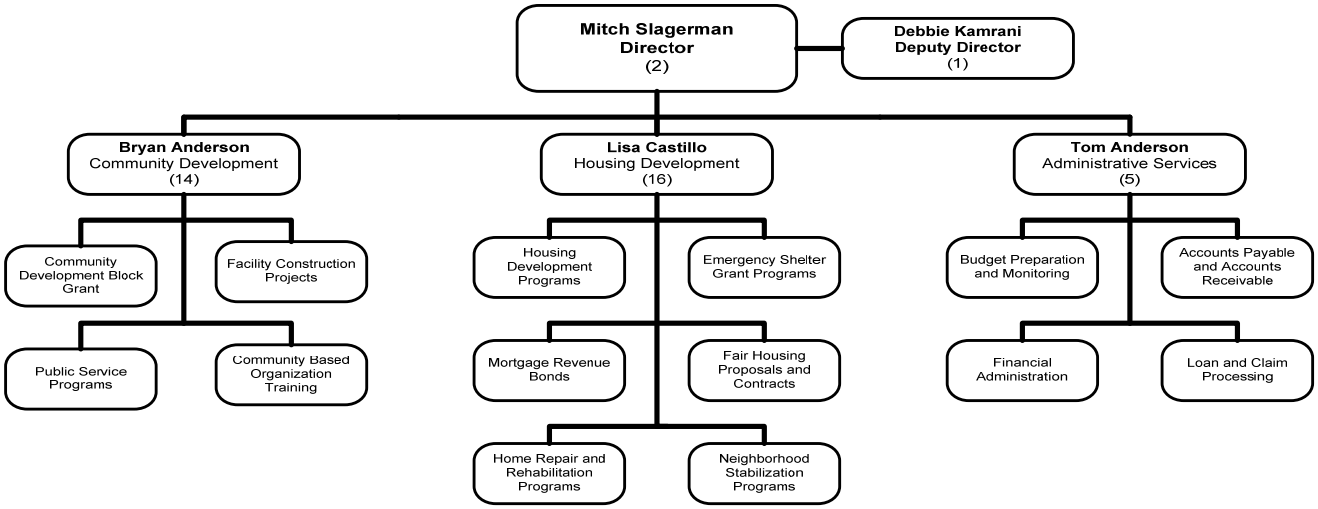
Revenue and reimbursements represent the individual partner fair share percentage of the administrative costs for the SBVEZ. Each Partner has been authorized by its legislative body to contribute funds to cover the administrative costs of the Enterprise Zone. The county's portion of administrative costs for the 2010-11 is $15,101 and shown as a reimbursement, with the payment being budgeted within the Economic Development Agency's budget.

COMMUNITY DEVELOPMENT AND HOUSING
Mitch Slagerman

MISSION STATEMENT

The Community Development and Housing Department is a diverse team that utilizes experience and knowledge to achieve a better quality of life for county residents by providing quality programs and services. In addition, the department is a good steward of the Public Trust, effectively and efficiently delivering community development and housing program resources.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Improve communities in San Bernardino County by financing construction projects and new and increased public services.

2. Expand the supply of quality, safe, sanitary and affordable housing for residents of San Bernardino County.

PERFORMANCE MEASURES

Description of Performance Measure	2008-09 Actual	2009-10 Target	2009-10 Actual	2010-11 Target
Number of county residents benefiting from public service projects.	46,015	42,000	269	45,000
Number of multifamily low, moderate or middle income units provided this fiscal year.	22	25	0	22
Number of homes purchased, repaired or rehabilitated for low, moderate and middle income persons assisted this fiscal year.	281	250	146	187

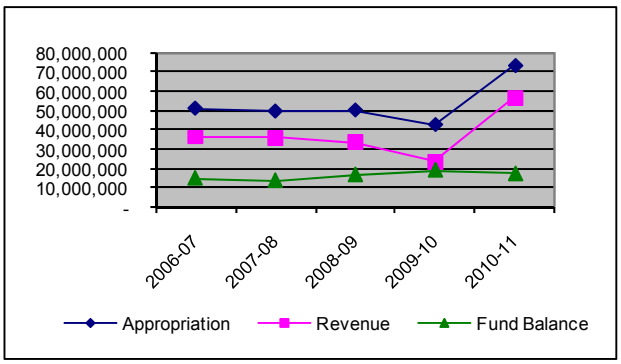
Community Development and Housing

DESCRIPTION OF MAJOR SERVICES

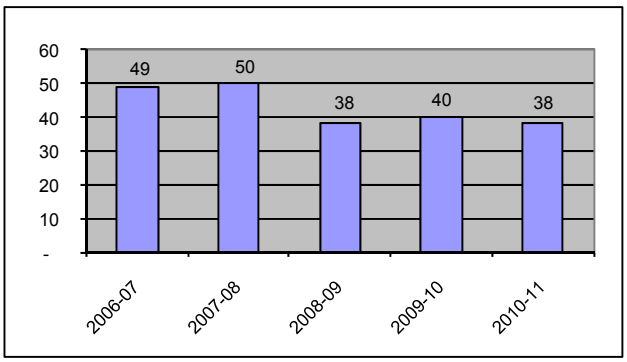
The Department of Community Development and Housing (CDH) is responsible for administering federal, state, and local grant funds allocated to the County of San Bernardino for housing and community development programs. Federal funds comprise a large percentage of the total monies included in the department's budget through the Community Development Block Grant (CDBG), Emergency Shelter Grant (ESG), the HOME Investment Partnership Act Grant (HOME), the Neighborhood Initiative Grant (NI), Neighborhood Stabilization Program Grant (NSP), and the new American Recovery and Reinvestment Act funded (CDBG-R) and Housing Preservation and Rapid Re-housing Grant (HPRP).

BUDGET HISTORY

5-YEAR BUDGET TREND

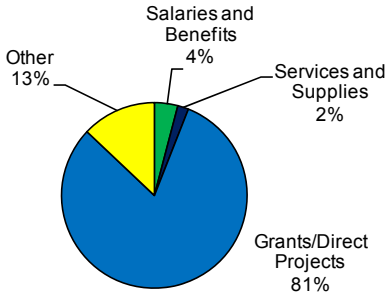


5-YEAR STAFFING TREND

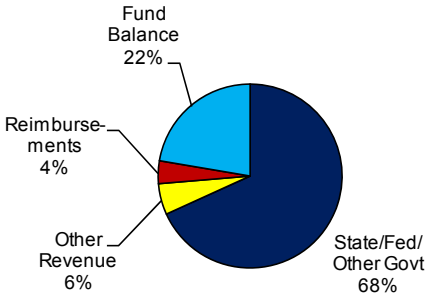


2010-11 BUDGET

EXPENDITURE AUTHORITY



FINANCING SOURCES



ANALYSIS OF ADOPTED BUDGET

GROUP: Economic Development Agency
DEPARTMENT: Community Development and Housing
FUND: Community Development and Housing

BUDGET UNIT: Various
FUNCTION: Public Assistance
ACTIVITY: Other Assistance

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	3,441,243	3,029,496	2,565,090	2,608,966	2,608,966	3,126,204	**517,238**
Services and Supplies	1,578,345	1,051,307	1,887,036	867,127	867,127	1,375,214	**508,087**
Grants/Direct Projects	13,980,684	8,735,354	6,869,371	19,147,776	19,550,319	61,944,328	**42,394,009**
Central Services	54,454	47,077	41,926	37,683	38,521	43,968	**5,447**
Travel	-	-	11,442	6,041	6,042	30,500	**24,458**
Equipment	24,972	-	19,998	28,775	28,775	127,000	**98,225**
Transfers	6,148,674	5,383,324	6,376,287	4,957,538	5,024,560	8,029,350	**3,004,790**
Contingencies	-	-	-	-	15,293,715	171,150	**(15,122,565)**
Total Exp Authority	25,228,372	18,246,558	17,771,150	27,653,906	43,418,025	74,847,714	**31,429,689**
Reimbursements	(3,311,338)	(3,535,196)	(2,062,741)	(1,719,231)	(1,719,231)	(3,072,800)	**(1,353,569)**
Total Appropriation	21,917,034	14,711,362	15,708,409	25,934,675	41,698,794	71,774,914	**30,076,120**
Operating Transfers Out	3,718,326	711,235	298,775	627,762	627,762	1,740,573	**1,112,811**
Total Requirements	25,635,360	15,422,597	16,007,184	26,562,437	42,326,556	73,515,487	**31,188,931**
Departmental Revenue							
Taxes	85,638	63,553	11,717	29,479	31,098	-	**(31,098)**
Fines and Forfeitures	4,668	4,145	2,820	1,657	1,000	1,000	**-**
Use of Money and Prop	1,067,055	1,322,458	710,620	621,482	793,467	477,000	**(316,467)**
State, Fed or Gov't Aid	15,487,219	13,323,234	12,831,672	18,409,390	18,628,332	52,239,324	**33,610,992**
Other Revenue	6,181,154	3,601,132	3,333,891	4,989,080	3,968,156	3,127,798	**(840,358)**
Other Financing Sources	-	-	-	243	-	-	**-**
Total Revenue	22,825,734	18,314,522	16,890,720	24,051,331	23,422,053	55,845,122	**32,423,069**
Operating Transfers In	-	-	-	-	-	575,000	**575,000**
Total Financing Sources	22,825,734	18,314,522	16,890,720	24,051,331	23,422,053	56,420,122	**32,998,069**
				Fund Balance	18,904,503	17,095,365	**(1,809,138)**
				Budgeted Staffing	40	38	**(2)**

Adopted salaries and benefits of $3.1 million fund 38 budgeted positions. This appropriation is increasing by approximately $520,000 from the current budget which reflects 9 vacant budgeted positions. The 2010-11 budget includes the cost of all positions less 3 positions that were deleted and the addition of a NSP contract employee.

Services and supplies of $1.4 million is for charges related to equipment needs, communication expense, general office expense, costs for publications, and special department expenses. The increase in services and supplies for 2010-11 of approximately $500,000 reflects unanticipated cost savings in 2009-10.

Grants/direct projects and transfers of $70.0 million are funds available for infrastructure, facility improvements, public services, homeless assistance and prevention, and multi-family and single family housing as well as first time home buyer assistance projects. The increase in grants/direct projects and transfers of $45.0 million is a result of budgeting for unreserved fund balance, the planned increase in projects that require more than one year to complete, and reprogramming $15.0 million in prior year contingencies as expenditures for planned projects.

Operating transfers out increased by $1.1 million due to the planned increase in public facility projects, managed by the Architecture and Engineering Department.

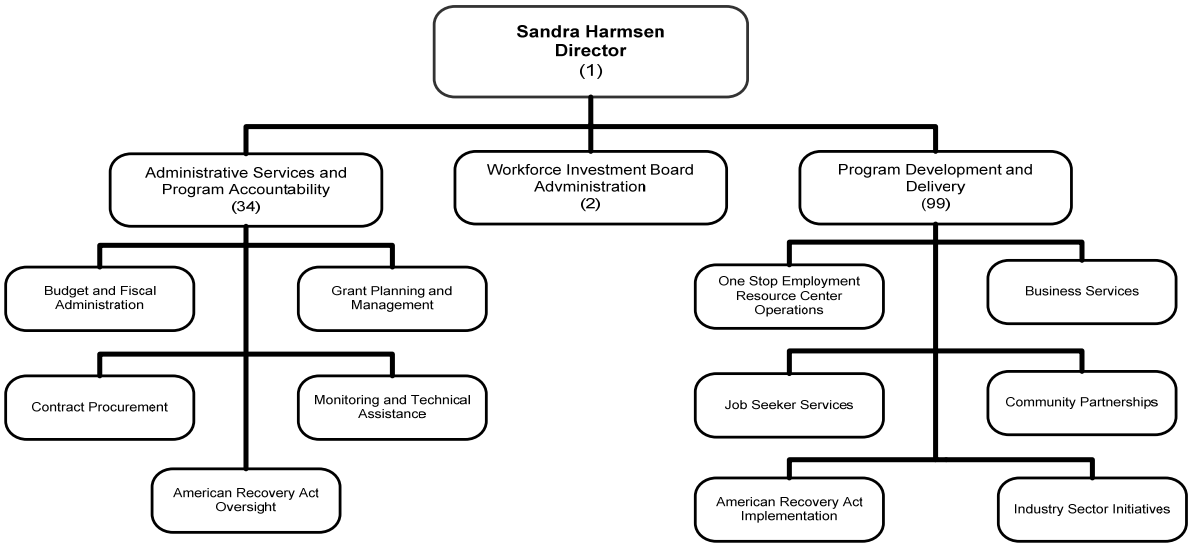
The increase in departmental revenue of $33.0 million is for additional projects scheduled for completion during the year and the related revenue drawn down from the federal grant system. Most of CDH's revenue is from federally funded grants that are for longer than one year, thus revenue is under realized for each individual fiscal year, but totally realized over the period of the grants. The unexpended and unrealized amounts in 2009-10 have been carried over to the subsequent year's budget.

WORKFORCE DEVELOPMENT
Sandra Harmsen

MISSION STATEMENT

The Department of Workforce Development (WDD) serves residents and businesses in the County of San Bernardino by developing a skilled workforce that meets the ever-changing demands of the business community.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Increase employability of county residents through services provided.
2. Increase awareness in the business community of the services available through WDD.
3. Align workforce development, economic development, education and funding strategies to enhance the competitiveness of San Bernardino County's workforce and support positive economic growth.

PERFORMANCE MEASURES

Description of Performance Measure	2008-09 Actual	2009-10 Target	2009-10 Actual	2010-11 Target
Number of county residents enrollments.	23,621	26,250	24,379	20,000
Number of businesses contacted.	3,141	1,900	7,301	2,640
Number of regular meetings of stakeholders for the purpose of aligning strategies, policies, networks, funding sources and training services to meet the workforce demands of local businesses.	6	6	6	6
Number of new funding sources available for demand-driven training services to include sources other than WIA grants from the Department of Labor.	5	2	4	4
Number of industry specific/demand driven training programs.	6	4	6	6

Workforce Development

DESCRIPTION OF MAJOR SERVICES

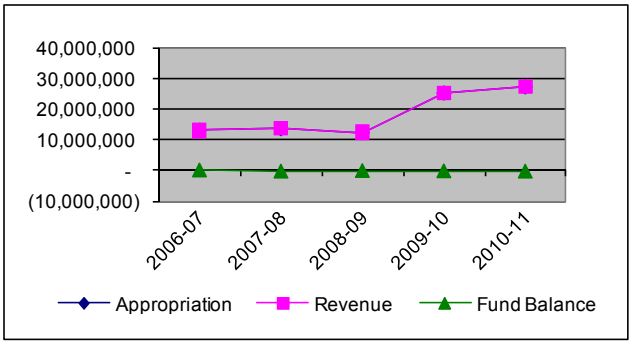
The Department of Workforce Development (WDD) provides services to job seekers, incumbent workers, entrepreneurs and employers through Workforce Investment Act (WIA) funding from the Department of Labor. Services are delivered to job seekers and businesses throughout the county via the department's Employment Resource Centers. These offices are strategically placed in three of the county's economic regions. WDD also provides services through a State of California Workforce Services Center. Services delivered include job search, skills assessments, vocational training, job readiness skills, connection to employers, and assisting businesses with outreach services, recruitment efforts and retention. Understanding that increased employment opportunities enhance the quality of life for residents, WDD strives to ensure that the needs of local businesses are met by providing them with a skilled workforce; thus supporting the mission of the county.

The Workforce Investment Board (WIB) administratively oversees the programs offered through the department. The WIB's focus has been on demand industry sectors and has worked diligently with businesses to target these demand occupations and high growth industries. The WIB is composed of private business representatives, labor organizations, and public sector partners who have been appointed by the County Board of Supervisors.

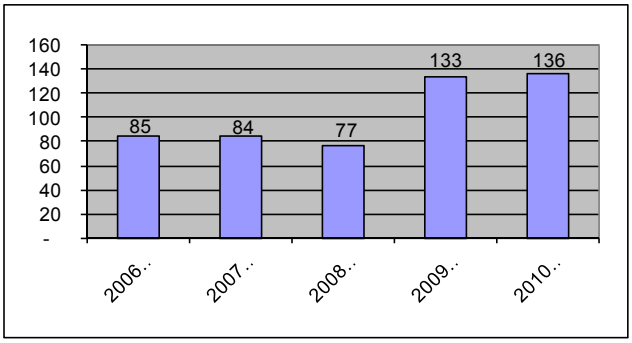
To effectively serve the residents of the county, WDD has expanded various projects with other county departments which bring in additional funding sources. WDD also continues to actively seek competitive grant funding, both alone and in collaboration with other entities, in order to expand its services and further assist county residents and businesses through this difficult time.

BUDGET HISTORY

5-YEAR BUDGET TREND

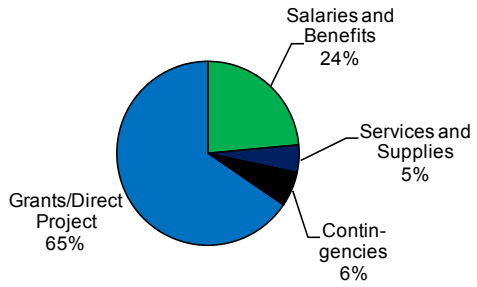
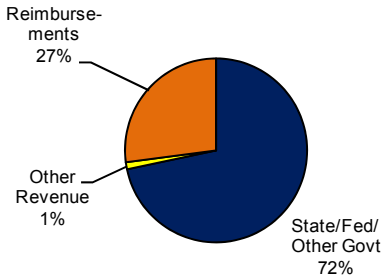


5-YEAR STAFFING TREND



The allocation methodology utilized by the federal Department of Labor is tied to local unemployment rates and, due to the economic downturn, WIA formula funds for Adult, Dislocated Worker and Youth grants began to experience increasing allocations for the State of California. As a result of the continuing rise in the unemployment rate, the final allocations for WIA formula funds in 2009-10 increased by 36%. It is anticipated that WIA formula funding will remain relatively level for 2010-11.

2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Economic Development
DEPARTMENT: Workforce Development
FUND: Workforce Development

BUDGET UNIT: SAC JOB
FUNCTION: Public Assistance
ACTIVITY: Other Assistance

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	5,016,039	4,537,849	5,339,336	6,970,256	6,970,256	8,818,615	**1,848,359**
Services and Supplies	1,355,473	1,088,908	1,691,406	1,772,399	1,772,399	1,577,245	**(195,154)**
Central Services	93,979	79,303	89,826	88,088	88,088	95,000	**6,912**
Travel	-	-	98,098	181,620	181,620	149,500	**(32,120)**
Grants/Direct Projects	3,357,642	3,835,491	6,086,139	17,703,502	17,745,017	22,098,187	**4,353,170**
Equipment	51,997	866	89,324	37,077	37,077	45,000	**7,923**
Transfers	2,193,444	1,911,879	1,667,971	2,027,838	2,027,838	2,384,016	**356,178**
Contingencies	-	-	-	-	-	2,305,114	**2,305,114**
Total Exp Authority	12,068,574	11,454,296	15,062,100	28,780,780	28,822,295	37,472,677	**8,650,382**
Reimbursements	(195,533)	(255,252)	(665,009)	(3,193,298)	(3,503,969)	(10,207,088)	**(6,703,119)**
Total Appropriation	11,873,041	11,199,044	14,397,091	25,587,482	25,318,326	27,265,589	**1,947,263**
Departmental Revenue							
Use of Money and Prop	210,694	228,279	225,940	447,597	410,744	470,025	**59,281**
State, Fed or Gov't Aid	11,276,100	11,015,642	13,683,468	24,824,100	24,950,449	27,017,198	**2,066,749**
Other Revenue	13,027	97,169	260,662	100,852	91,515	-	**(91,515)**
Total Revenue	11,499,821	11,341,090	14,170,070	25,372,549	25,452,708	27,487,223	**2,034,515**
				Fund Balance	(134,382)	(221,634)	**(87,252)**
				Budgeted Staffing	133	136	**3**

Salaries and benefits of $8.8 million fund 136 budgeted positions. The increase of $1.8 million is associated with the department adding 3 new positions to address federal oversight requirements and filling ten vacant positions. Fourth Quarter Budget Adjustments reduced the department's 2009-10 salaries and benefits budget by $1.3 million as a result of not filling 17 budgeted positions. The vacant positions were budgeted in 2009-10 for new programs, but were not filled due to a delay in program implementations. Program implementation began late in 2009-10 and the department anticipates filling 10 of the 17 vacant positions.

Grants/direct projects of $22.0 million represent payments to vocational and educational schools for classroom training and supportive services for WIA customers, customized training programs to assist businesses, incumbent worker training, lay-off aversion activities for businesses and year-round and summer WIA Youth programs. The increase of $4.4 million represents grant funding obligated in 2009-10, but carried over for expenditures that will be realized in 2010-11.

Reimbursements of $10.2 million primarily represent payments received from other county departments for services provided under various Memorandums of Understanding (MOU) and rent reimbursement from EDD for shared facilities. The increase of $6.7 million is primarily due to a new MOU with the Transitional Assistance Department to provide a summer work experience program to serve CalWORKs customers.

Use of money and property revenue of $470,025 consists of $20,000 in interest revenue and $450,025 in rent primarily from the California Employment Development Department (EDD) for space, furniture and phones it utilizes in the department's Employment Resource Centers.

State and federal aid of $27.0 million includes 2010-11 allocations under WIA of $5.4 million for Title I Youth, $5.3 million for Title I Adult, $5.3 million for Title I Dislocated Worker, $1.0 million for Rapid Response, and $0.4 million in other grants. Also included is new funding of $1.7 million under the American Recovery and Reinvestment Act (ARRA) passed by Congress in February, 2009. ARRA funds were made available in March of 2009. ARRA funding is one-time funding and must be fully expended by June 30, 2011. Furthermore, the department anticipates carrying over $7.9 million in WIA funds allocated and budgeted in 2009-10.

COUNTY OF

SAN BERNARDINO

AT YOUR SERVICE

FISCAL

2010–11 ADOPTED BUDGET

FISCAL SUMMARY

GENERAL FUND	Page #	Appropriation	Departmental Revenue	Local Cost	Budgeted Staffing
ASSESSOR	182	15,304,311	866,000	14,438,311	178
AUDITOR-CONTROLLER/RECORDER/ TREASURER/TAX COLLECTOR SUMMARY	185				
AUDITOR-CONTROLLER/RECORDER/ TREASURER/TAX COLLECTOR	187	38,228,823	27,810,489	10,418,334	390
TOTAL GENERAL FUND		53,533,134	28,676,489	24,856,645	568

SPECIAL REVENUE FUNDS	Page #	Appropriation	Departmental Revenue	Fund Balance	Budgeted Staffing
AUDITOR-CONTROLLER/RECORDER/ TREASURER/TAX COLLECTOR:					
SYSTEMS DEVELOPMENT	190	9,942,246	1,990,000	7,952,246	35
VITAL RECORDS	192	858,582	127,000	731,582	-
RECORDER RECORDS	194	1,456,693	420,000	1,036,693	4
ELECTRONIC RECORDING	196	901,734	414,880	486,854	-
SOCIAL SECURITY NUMBER TRUNCATION	198	1,514,481	440,000	1,074,481	-
REDEMPTION MAINTENANCE	200	181,350	1,000	180,350	-
TOTAL SPECIAL REVENUE FUNDS		14,855,086	3,392,880	11,462,206	39

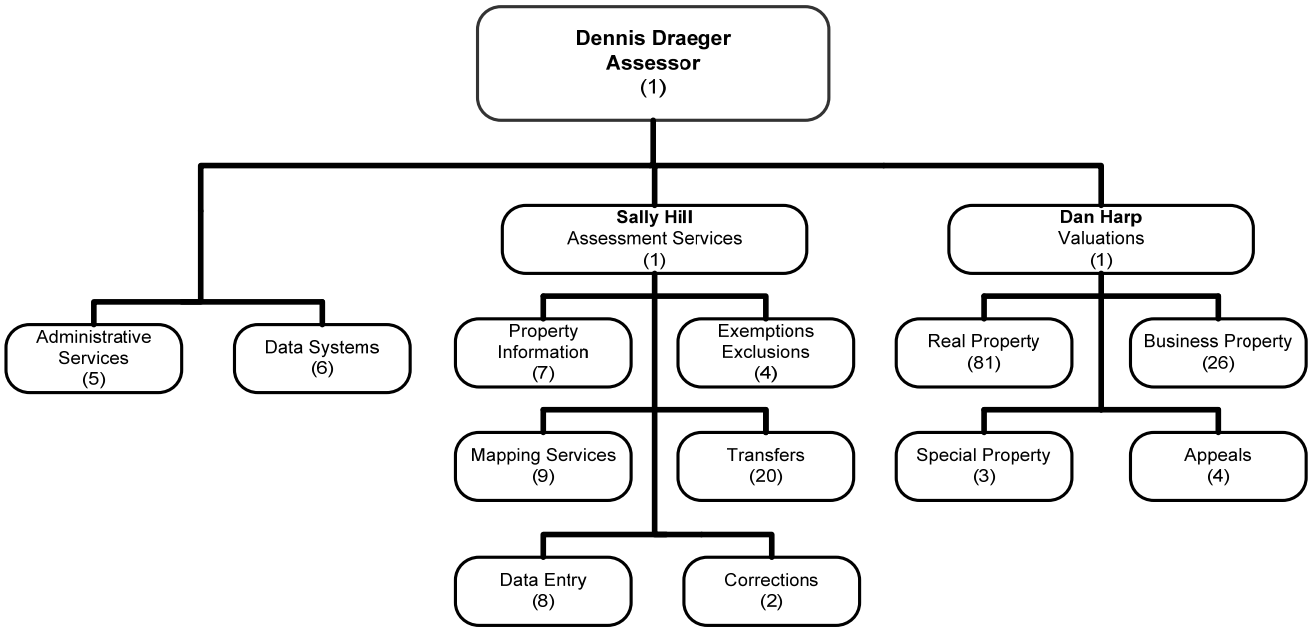
ASSESSOR
Dennis Draeger

MISSION STATEMENT

The Assessor's Office performs the state mandated function to:
a. Locate, describe, and identify ownership of all property within the county.
b. Establish a taxable value for all property subject to taxation.
c. List all taxable value on the assessment roll.
d. Apply all legal exemptions.
e. Protect the rights of taxpayers.

Assessor business is performed for the public benefit in a manner that is fair, informative and with uniform treatment. It is necessary as a means of revenue generation in order to fund essential public services and efficiently operate county and state government for the people.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Publish the annual assessment roll timely and accurately.

2. Enhance operational efficiency and productivity.

PERFORMANCE MEASURES				
Description of Performance Measure	2008-09 Actual	2009-10 Target	2009-10 Actual	2010-11 Target
Completion percentage of change of ownership documents received for each assessment year.	100%	96%	96%	96%
Completion percentage of appraisable events received for each assessment year (e.g. change of ownership, new construction, etc.).	95%	90%	98%	93%
Completion percentage of timely filed claims for exemption (e.g. homeowner's, welfare, church, etc.) received for each assessment year.	99%	96%	100%	96%
Percentage increase in staff training hours (e.g. CEU training required to maintain appraisal certifications; training to update staff on continually changing property tax administration laws; refresher training in public service skills, etc.).	N/A	2%	0%	0%

Based on the recent results of negotiated labor agreements, an increase in staff training hours is not expected.

Assessor

DESCRIPTION OF MAJOR SERVICES

Under California law, the Assessor establishes a value for all locally taxable property including residential, commercial, business and personal. The Assessor maintains current records on approximately 754,000 parcels of real property, 34,000 business property accounts and 36,000 other assessments including boats, aircraft, and manufactured home accessories. The Assessor also administers property tax exemptions including homeowners, veteran, disabled veteran, church, religious, and welfare exemptions as well as exclusions including parent-to-child and senior/disabled persons transfer of base year value.

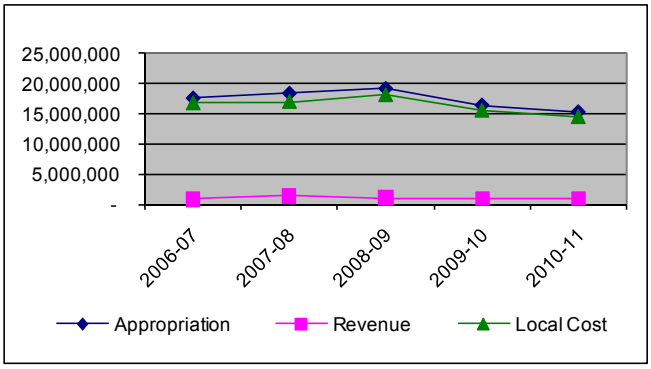
The Valuations division is responsible for real, personal, business and special property valuations and assessment appeals. District offices provide public assistance regarding questions of ownership, mailing addresses, parcel numbers and assessed values.

The Assessment Services division provides mapping, change of ownership, change of address, data entry services, public information services, and computer systems maintenance and development.

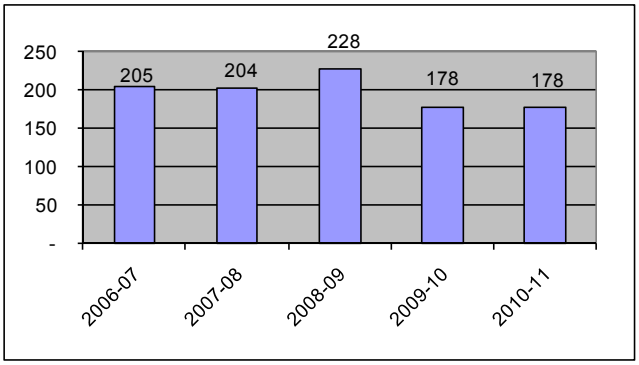
The Administrative Services division provides fiscal, payroll, and mail services; and facility support.

BUDGET HISTORY

5-YEAR BUDGET TREND

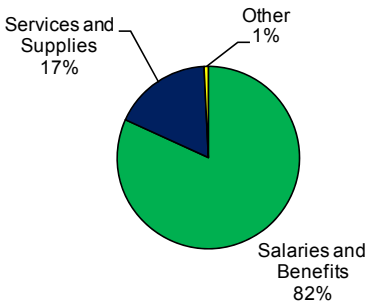


5-YEAR STAFFING TREND

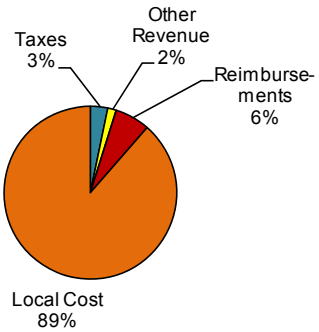


2010-11 BUDGET

EXPENDITURE AUTHORITY



FINANCING SOURCES



ANALYSIS OF ADOPTED BUDGET

GROUP: Fiscal
DEPARTMENT: Assessor
FUND: General

BUDGET UNIT: AAA ASR
FUNCTION: General
ACTIVITY: Finance

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	13,267,033	15,814,556	15,437,368	13,433,612	13,433,612	13,395,952	**(37,660)**
Services and Supplies	2,104,762	1,617,353	1,461,751	1,054,346	1,056,346	1,274,752	**218,406**
Central Services	929,546	1,255,455	1,372,561	1,648,219	1,648,219	1,520,792	**(127,427)**
Travel	-	-	114,727	63,740	63,740	62,100	**(1,640)**
Equipment	83,717	7,437	-	-	-	-	**-**
Transfers	436,410	462,051	513,362	208,130	208,130	121,327	**(86,803)**
Total Exp Authority	16,821,468	19,156,852	18,899,769	16,408,047	16,410,047	16,374,923	**(35,124)**
Reimbursements	-	-	-	-	-	(1,070,612)	**(1,070,612)**
Total Appropriation	16,821,468	19,156,852	18,899,769	16,408,047	16,410,047	15,304,311	**(1,105,736)**
Operating Transfers Out	90,357	-	29,713	-	-	-	**-**
Total Requirements	16,911,825	19,156,852	18,929,482	16,408,047	16,410,047	15,304,311	**(1,105,736)**
Departmental Revenue							
Taxes	912,596	1,172,151	838,104	464,358	464,358	530,000	**65,642**
State, Fed or Gov't Aid	-	16,932	-	-	-	-	**-**
Current Services	176,838	142,092	111,210	103,006	103,006	75,000	**(28,006)**
Other Revenue	231,456	339,436	263,867	328,454	328,454	261,000	**(67,454)**
Other Financing Sources	-	1,249,870	-	-	-	-	**-**
Total Revenue	1,320,890	2,920,481	1,213,181	895,818	895,818	866,000	**(29,818)**
Local Cost	15,590,935	16,236,371	17,716,301	15,512,229	15,514,229	14,438,311	**(1,075,918)**
				Budgeted Staffing	178	178	**-**

Salaries and benefits of $13,395,952 fund 178 budgeted positions and are decreasing by $37,660 due to classification actions, workers' compensation reductions, and employee benefit program changes.

Services and supplies of $1,274,752 consists primarily of costs for mailing taxpayer notices, systems development charges for the Property Information Management System (PIMS) programming and maintenance, and miscellaneous supplies and equipment, and includes an increase of $218,406 for telecommunication services; presort, packaging, courier, and printing services; and other information technology services.

Central services of $1,520,792 includes central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Transfers of $121,327 includes lease payments and costs for office supplies and is decreasing by $86,803 due to the consolidation of the Victorville office into the county owned High Desert Government Center and a reduction in employee benefits charges.

Reimbursements of $1,070,612 reflect the shared costs of positions with the Assessor-Recorder merger effective January 2011.

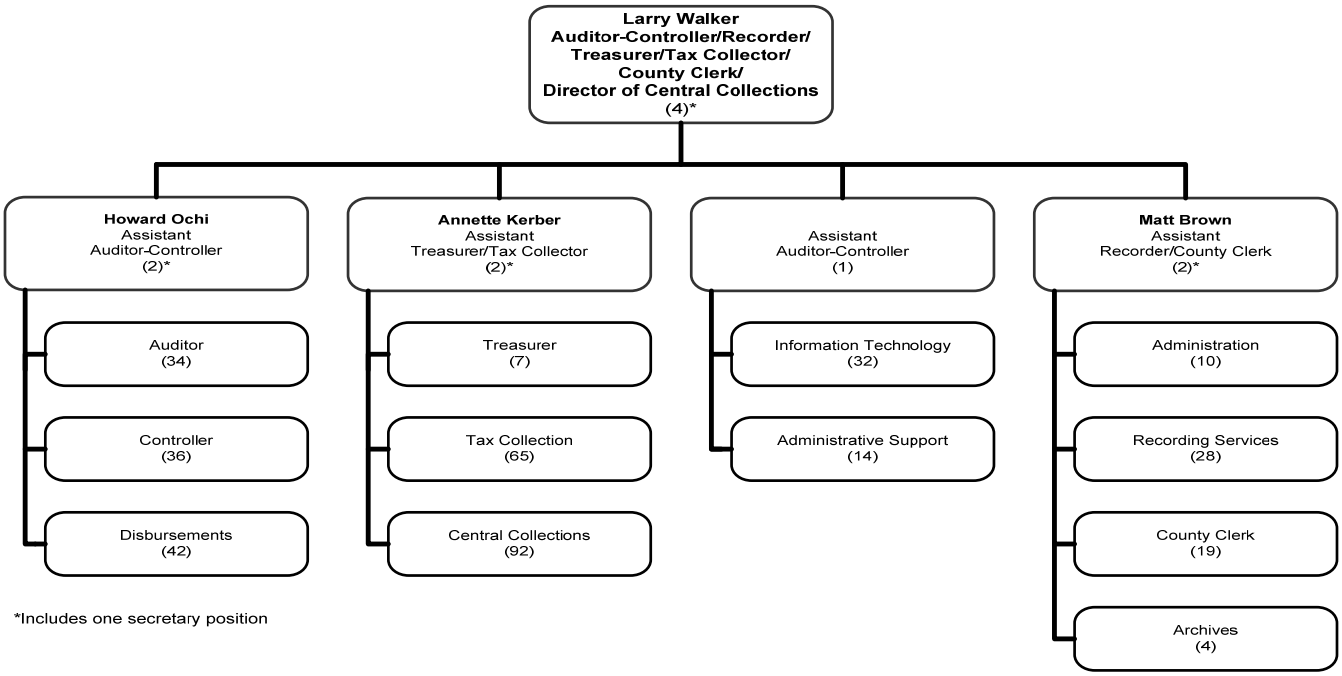
Departmental revenue of $866,000 includes fees for special assessments, transfers of ownership, PIMS access and other miscellaneous receipts and is decreasing by $29,818 due to the current climate in residential real estate.

AUDITOR-CONTROLLER/RECORDER/TREASURER/TAX COLLECTOR
Larry Walker

MISSION STATEMENT

The Office of the Auditor-Controller/Recorder/Treasurer/Tax Collector processes, safeguards, and provides information regarding County finances and vital public information, as well as performing the treasury function, collecting taxes, and providing collection services. It is our mission to perform these functions with integrity, independent judgment, and courteous, outstanding service that is accessible to citizens, businesses, and other public agencies. We are accurate, fair, timely, and innovative in the use of technology to enhance services throughout the county.

ORGANIZATIONAL CHART



*Includes one secretary position

STRATEGIC GOALS

1. Provide timely and accurate financial information.
2. Enhance the Accounts Payable process.
3. Manage the County Treasury function in a safe, effective and efficient manner.
4. Collect property taxes and provide collection services in an effective manner with a focus on customer service.
5. Maintain a high level of Recorder services while responding to changes in regulations and law.

PERFORMANCE MEASURES				
Description of Performance Measure	2008-09 Actual	2009-10 Target	2009-10 Actual	2010-11 Target
Received the Certificate of Achievement for Excellence in Financial Reporting.	Yes	Yes	Yes	Yes
Percentage of valid payment documents processed within ten days of presentation to ACR. (2008-09: 95.5% of all document types, totaling 383,008, were processed in 10 days. 86% of 123,511 manual payment documents were processed within 10 days.)	86%	90%	92%	90%
County Investment pool rating.	Moody's - Aaa, S&P - AAAf, and Fitch - AAA	Moody's - Aaa, S&P - AAAf, and Fitch - AAA	Moody's - Aaa, S&P - AAAf, and Fitch - AAA	Moody's - Aaa, S&P - AAAf, and Fitch - AAA
Meet or exceed the average collection rate of comparable counties for unsecured property taxes.	96.9% unsecured property tax collection rate	93.9% unsecured property tax collection rate	96.9% unsecured property tax collection rate	93.4% unsecured property tax collection rate
Percentage increase of electronic property tax payments.	10.3%	5%	9.3%	3%

SUMMARY OF BUDGET UNITS

	2010-11			
	Appropriation	Revenue	Local Cost/ Fund Balance	Staffing
General Fund				
Auditor-Controller/Recorder/Treasurer/Tax Collector	38,228,823	27,810,489	10,418,334	390
Total General Fund	38,228,823	27,810,489	10,418,334	390
Special Revenue Funds				
Systems Development	9,942,246	1,990,000	7,952,246	-
Vital Records	858,582	127,000	731,582	-
Recorder Records	1,456,693	420,000	1,036,693	4
Electronic Recording	901,734	414,880	486,854	-
Social Security Number Truncation	1,514,481	440,000	1,074,481	-
Redemption Maintenance	181,350	1,000	180,350	-
Total Special Revenue Funds	14,855,086	3,392,880	11,462,206	4
Total - All Funds	53,083,909	31,203,369	21,880,540	394

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.

Auditor-Controller/Recorder/Treasurer/Tax Collector

DESCRIPTION OF MAJOR SERVICES

The Office of the Auditor-Controller/Recorder/Treasurer/Tax Collector is responsible for providing the county and its constituents with a variety of accounting, collections and investment services and document recording and public record services. The Auditor and Controller Divisions record the collections and perform the accounting, reporting, claims and audits of all county financial activities to ensure sound financial management. They are also responsible for the compilation of property tax rates, developing and implementing accounting systems and standards, conducting operational risk assessment reviews, and administering the Countywide Cost Allocation Plan. The Disbursements Division is responsible for vendor payments, payroll services, Employee Management and Compensation System (EMACS) development, and revenue disbursements to taxing agencies.

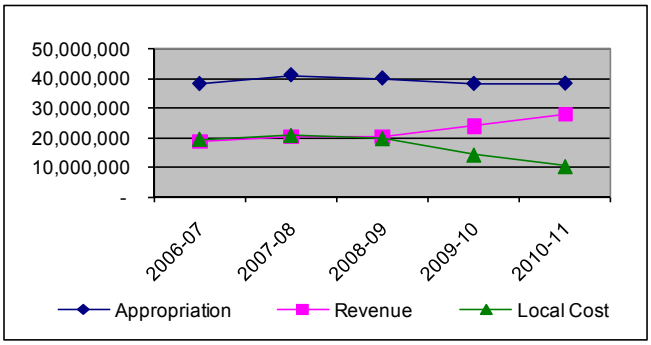
The Recorder Division accepts all documents for recording that comply with applicable recording laws. The Recorder produces and maintains official records evidencing ownership and encumbrances of real and personal property and other miscellaneous records. The Recorder Division is also responsible for County Archives and County Clerk functions. County Archives maintains all the historical records for the county. The office of the County Clerk files and manages records as they relate to vital statistics, fictitious business names, and other records that are required by the State to be filed with the County Clerk.

The Treasurer Division performs the county's treasury function including the investment of all county and school district funds within the county investment pool and associated banking services. The Treasurer currently manages assets of $4-5 billion. The Tax Collector Division collects property taxes for all county taxing entities which amount to almost $2.2 billion in property taxes and other fees. The Central Collections Division provides collection services for the county, collecting nearly $63.5 million for the year ending June 30, 2010, including collection of court-ordered payments and the Arrowhead Regional Medical Center's delinquent accounts receivable.

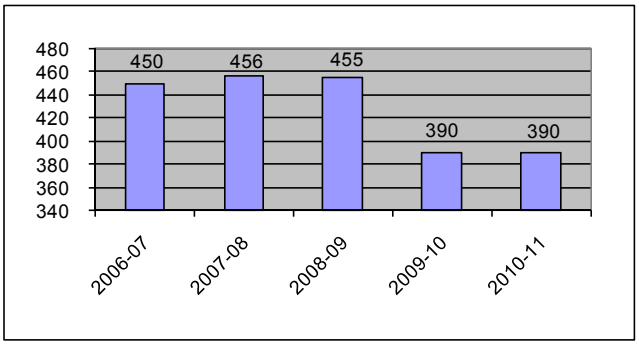
The Recorder has five special revenue funds. The Systems Development fund ensures that the Recorder's recording and storage technology is current. The Vital Records fund automates and maintains vital statistical records that are requested on a daily basis by customers. The Electronic Recording fund finances the Recorder's development of e-Recording, including participation in a Joint Powers Authority (California e-Recording Transaction Network Authority) established for that purpose on a multi-county level. The Recorder Records fund was established to defray the cost of storing, restoring, and imaging legal and historical documents. In 2008, a fund was established to meet the state mandate to truncate social security numbers from official records.

BUDGET HISTORY

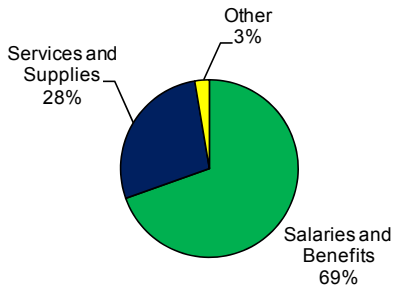
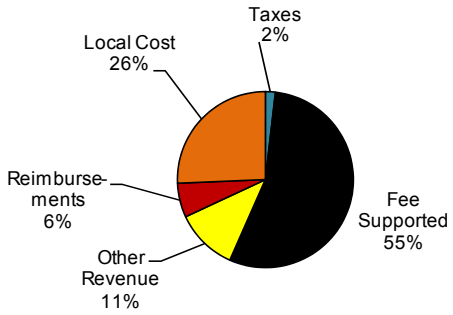
5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Fiscal
DEPARTMENT: Auditor-Controller/Recorder/Treasurer/Tax Collector
FUND: General

BUDGET UNIT: AAA ATX
FUNCTION: General
ACTIVITY: Finance

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	23,515,692	25,335,444	26,022,082	24,458,313	24,458,313	28,365,143	**3,906,830**
Services and Supplies	7,198,268	7,204,798	6,719,682	9,776,782	11,057,608	8,083,622	**(2,973,986)**
Central Services	2,730,015	3,328,218	2,703,035	2,678,169	2,678,169	3,171,790	**493,621**
Travel	-	-	183,305	102,532	102,532	81,250	**(21,282)**
Equipment	39,301	103,671	(524)	8,691	8,691	125,000	**116,309**
Capitalized Software	-	-	74,600	-	-	45,000	**45,000**
Transfers	500,093	1,270,808	1,315,853	1,268,647	1,268,655	904,817	**(363,838)**
Total Exp Authority	33,983,369	37,242,939	37,018,033	38,293,134	39,573,968	40,776,622	**1,202,654**
Reimbursements	(1,388,029)	(1,595,968)	(1,425,899)	(1,430,338)	(1,430,338)	(2,547,799)	**(1,117,461)**
Total Appropriation	32,595,340	35,646,971	35,592,134	36,862,796	38,143,630	38,228,823	**85,193**
Operating Transfers Out	-	-	100,000	-	-	-	**-**
Total Requirements	32,595,340	35,646,971	35,692,134	36,862,796	38,143,630	38,228,823	**85,193**
Departmental Revenue							
Taxes	375,650	363,490	383,710	442,760	442,760	745,000	**302,240**
Licenses & Permits	525,570	508,969	536,910	500,405	497,384	430,000	**(67,384)**
Fines and Forfeitures	5,676	2,576	4,968	7,026	7,026	4,000	**(3,026)**
Use of Money and Prop	2,313	744	31	1,952	1,952	-	**(1,952)**
State, Fed or Gov't Aid	262,950	234,929	357,262	216,455	777,424	180,200	**(597,224)**
Current Services	17,382,327	17,030,988	18,865,787	19,209,679	18,862,509	21,814,997	**2,952,488**
Other Revenue	308,753	329,228	249,700	2,977,922	3,309,232	4,636,292	**1,327,060**
Other Financing Sources	20,406	-	-	-	-	-	**-**
Total Revenue	18,883,645	18,470,924	20,398,368	23,356,200	23,898,287	27,810,489	**3,912,202**
Operating Transfers In	-	-	-	20,115	20,115	-	**(20,115)**
Total Financing Sources	18,883,645	18,470,924	20,398,368	23,376,315	23,918,402	27,810,489	**3,892,087**
Local Cost	13,711,695	17,176,047	15,293,766	13,486,481	14,225,228	10,418,334	**(3,806,894)**
				Budgeted Staffing	390	390	**-**

Due to the consolidation of the Auditor-Controller/Recorder with the Treasurer/Tax Collector in February 2010, which included the transfer of 5 Public Administrator positions to the Sheriff-Coroner and the elimination of 19 other positions, and the scheduled transfer of the Recorder Division to the Office of the Assessor in January 2011, the budget structures of the department were revised. Costs that previously had been budgeted in special revenue funds were moved to the general fund and placed in the correct division budgets. Reimbursements/transfers to offset these costs were budgeted likewise. The Recorder budget has been structured to be financially self-contained, supported by Recorder revenues only. This restructuring will aid in the smooth transition to the Assessor's Office. The Information Technology Division has been structured to serve the needs of the Fiscal Group with reimbursements/transfers from special revenue funds, as appropriate, as well as costs allocated to those divisions that receive cost reimbursements.

Adopted salaries and benefits of $28,365,143 fund 390 budgeted positions. This appropriation is increasing by $3,906,830 from the current budget which reflects staffing vacancies. Full year funding of Treasurer Tax Collector positions are now included in this budget unit. Staffing changes include the deletion of 7 positions resulting from the Retirement Incentive Program and the elimination of 35 other vacancies. These reductions are completely offset by the transfer in of 35 positions from the Systems Development budget unit and the addition of 7 new positions (1 Assistant Recorder and 6 Collection Officers), resulting in no net staffing change.

Services and supplies of $8,083,622 include costs for printing and mailing taxpayer notices, communications charges, non-inventoriable equipment, other general office supplies, COWCAP, insurance charges, and professional services. These costs are decreasing by $2,973,986 due to a one-time accrual in 2009-10 for the liability of the State Controller's Audit of Court revenues.

Central services of $3,171,790 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services. The increase of $493,621 is due to reflecting Facilities Management costs in central services, which in prior years were recorded in transfers.

Travel of $81,250 includes costs for conferences required of the elected office and other training and is decreasing by $21,282 due to a planned reduction in travel.

Equipment of $125,000 includes costs for networking devices and is increasing by $116,309 to properly place the responsibility of the fixed assets in the Information Technology (IT) division of the general fund. A portion of this cost is offset by a reimbursement from the Systems Development budget unit.

Capitalized software of $45,000 includes costs for various license agreements.

Transfers of $904,817 represents cost reimbursements to County Counsel, Human Resources and Sheriff-Coroner/Public Administrator for various services and is decreasing by $363,838 due to lower costs for Human Resources programs, elimination of rent costs, the reclassification of facilities charges to central services and the elimination of warehouse reimbursements resulting from the move of the Public Administrator to the Sheriff-Coroner/Public Administrator.

Reimbursements of $2,547,799 include an increase of $1,117,461 which represents payments from other departments for accounting and auditing services, and staff costs related to providing services to the Recorder Division, the Information Technology Division, and the special revenue funds. In prior years, these positions were budgeted directly in the Systems Development budget unit.

Departmental revenue of $27,810,489 is increasing by $3,892,087 and includes a combination of revenue generated from property tax-related items and services provided to the public and other county departments. Significant adjustments include $2.0 million from increased recording fees authorized by SB 676 which amended Government Code section 27361(a) regarding basic recording fees, and an increase of $1.7 million in Central Collections revenue due to not expending budgeted amounts in the prior fiscal year along with an increased investment in resources budgeted for collection of delinquent revenues.

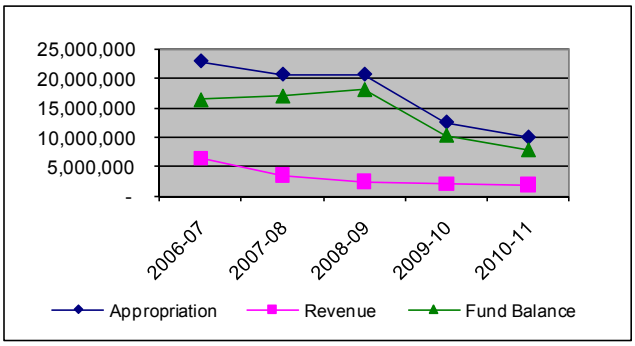
Systems Development

DESCRIPTION OF MAJOR SERVICES

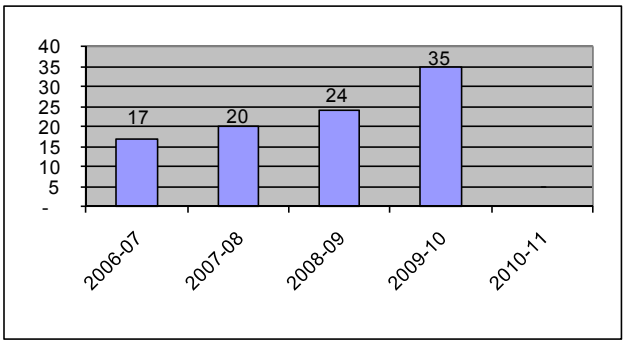
The Systems Development budget unit was established to support, maintain, and improve the modernized creation, retention, and retrieval of information in the county's system of recorded documents. Revenue includes fees collected pursuant to Government Code Section 27361 on legal documents.

BUDGET HISTORY

5-YEAR BUDGET TREND

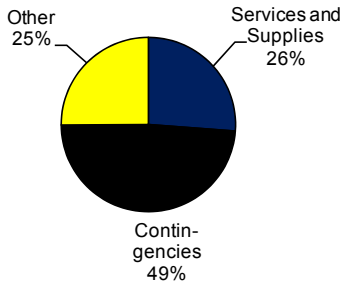


5-YEAR STAFFING TREND

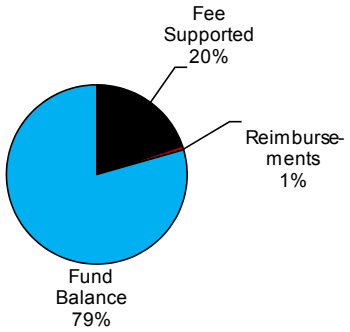


2010-11 BUDGET

EXPENDITURE AUTHORITY



FINANCING SOURCES



ANALYSIS OF ADOPTED BUDGET

GROUP: Fiscal
DEPARTMENT: Auditor-Controller/Recorder/Treasurer/Tax Collector
FUND: Systems Development

BUDGET UNIT: SDW REC
FUNCTION: Public Protection
ACTIVITY: Other Protection

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	740,314	1,013,128	1,555,999	1,546,632	2,685,241	-	**(2,685,241)**
Services and Supplies	2,094,754	1,698,955	1,921,425	1,618,195	3,213,468	2,605,303	**(608,165)**
Travel	-	-	2,189	11,999	24,450	17,500	**(6,950)**
Other Charges	-	1,500,000	-	-	-	-	**-**
Land and Improvements	-	-	-	-	-	758,000	**758,000**
Equipment	134,661	303,215	296,010	163,954	397,100	-	**(397,100)**
Vehicles	-	25,000	-	-	-	-	**-**
Capitalized Software	-	-	-	95,350	95,350	125,000	**29,650**
Transfers	1,039,613	1,346,176	1,340,225	1,269,454	1,494,726	1,628,332	**133,606**
Contingencies	-	-	-	-	3,804,761	4,878,885	**1,074,124**
Total Exp Authority	4,009,342	5,886,474	5,115,848	4,705,584	11,715,096	10,013,020	**(1,702,076)**
Reimbursements	-	-	(388)	-	-	(70,774)	**(70,774)**
Total Appropriation	4,009,342	5,886,474	5,115,460	4,705,584	11,715,096	9,942,246	**(1,772,850)**
Operating Transfers Out	20,033	695,927	1,000,000	-	800,000	-	**(800,000)**
Total Requirements	4,029,375	6,582,401	6,115,460	4,705,584	12,515,096	9,942,246	**(2,572,850)**
Departmental Revenue							
Current Services	5,144,339	3,332,286	2,441,013	2,132,927	2,090,730	1,990,000	**(100,730)**
Other Revenue	-	-	75,000	75,000	-	-	**-**
Other Financing Sources	-	-	142	-	-	-	**-**
Total Revenue	5,144,339	3,332,286	2,516,155	2,207,927	2,090,730	1,990,000	**(100,730)**
				Fund Balance	10,424,366	7,952,246	**(2,472,120)**
				Budgeted Staffing	35	-	**(35)**

Due to the implementation of new accounting standards and the upcoming consolidation of the Recorder Division with the Assessor's Office effective January 3, 2011, all salaries and benefits were transferred from this budget unit into the operational budgets for the Recorder Division and the Information Technology (IT) Division. Positions for the IT Division now serve across the consolidated Auditor-Controller/Recorder/Treasurer/Tax Collector and these positions were cost allocated over a number of budget units, including the Systems Development budget unit which is reflected in reimbursements below.

Services and supplies of $2,605,303 represent costs for non-inventoriable equipment and professional services related to indexing, microfilm and redaction services, and have been reduced by $608,165 primarily due to placing responsibility for the majority of services and supplies in the IT Division of department's general fund budget unit. The Systems Development budget unit will offset a portion of these costs through transfers.

Land and improvements of $758,000 represents the remodel of additional Recorder space.

The reduction of equipment costs is due to placing the responsibility for fixed asset equipment in the IT Division of department's general fund budget unit. The Systems Development budget unit will offset a portion of the fixed assets costs through transfers.

Transfers of $1,628,332 represent cost reimbursements for staff, supplies, and equipment, and are increasing by $133,606 to offset department's general fund budget unit costs to support Systems Development functions.

Contingencies of $4,878,885 include an increase of $1,074,124 based on actual fund balance.

Reimbursements of $70,774 represent transfers from the Vital Records budget unit for costs associated with the scanning of documents.

Operating transfers out are decreasing by $800,000 due to not transferring the expected loan from this budget unit to the Social Security Truncation budget unit.

Departmental revenue of $1,990,000 is decreased from the prior year by $100,730 due to an estimated reduction in the number of recorded document pages for 2010-11.

Vital Records

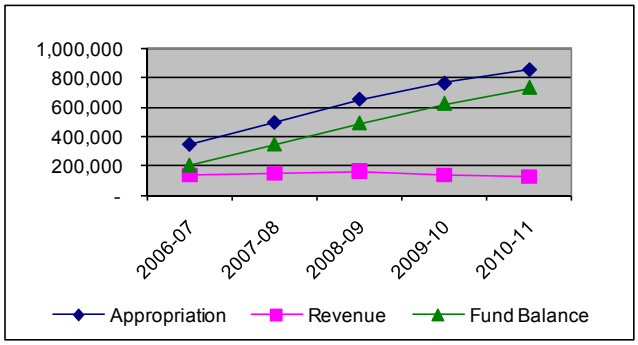
DESCRIPTION OF MAJOR SERVICES

The Vital Records budget unit was established to support vital records operation and retention, including the improvement and automation of vital records systems. Revenue includes fees collected for certified copies of vital statistics records pursuant to Health and Safety Code Section 10605.3.

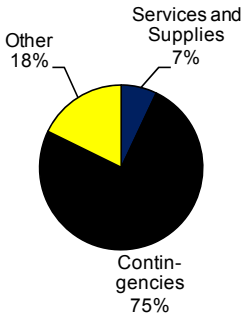
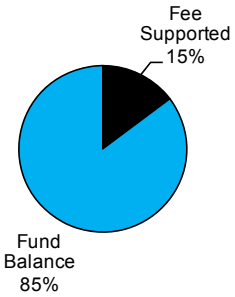
There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Fiscal
DEPARTMENT: Auditor-Controller/Recorder/Treasurer/Tax Collector
FUND: Vital Records

BUDGET UNIT: SDX REC
FUNCTION: Public Protection
ACTIVITY: Other Protection

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Services and Supplies	25,709	25,365	22,789	30,964	30,964	56,250	**25,286**
Travel	-	-	2,572	960	960	4,000	**3,040**
Transfers	-	-	-	-	-	152,213	**152,213**
Contingencies	-	-	-	-	733,701	646,119	**(87,582)**
Total Exp Authority	25,709	25,365	25,361	31,924	765,625	858,582	**92,957**
Reimbursements	-	-	(2,572)	-	-	-	**-**
Total Appropriation	25,709	25,365	22,789	31,924	765,625	858,582	**92,957**
Departmental Revenue							
Use of Money and Prop	-	-	-	-	2,121	-	**(2,121)**
Current Services	169,038	169,227	156,222	140,667	140,667	127,000	**(13,667)**
Total Revenue	169,038	169,227	156,222	140,667	142,788	127,000	**(15,788)**
				Fund Balance	622,837	731,582	**108,745**

Services and supplies of $56,250 include costs for general office supplies and systems development charges, and reflects an increase of $25,286 for anticipated printing costs and additional systems development charges.

Transfers of $152,213 represent cost-allocated services provided by the Information Technology (IT) Division staff and a portion of a scanning contract funded primarily by the Systems Development budget unit.

Contingencies of $646,119 are decreasing by $87,582 based on available fund balance.

Departmental revenue of $127,000 reflects a decrease of $15,788 due to estimated fewer sales of birth, death, and marriage certificates.

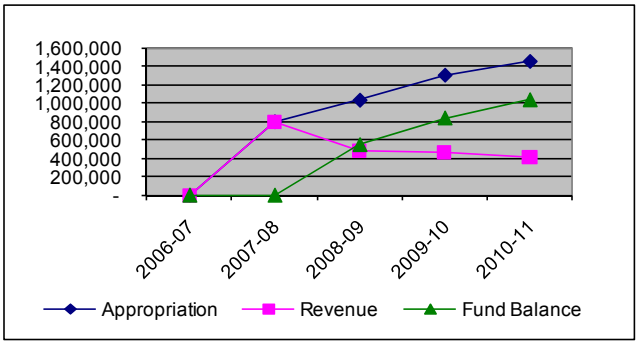
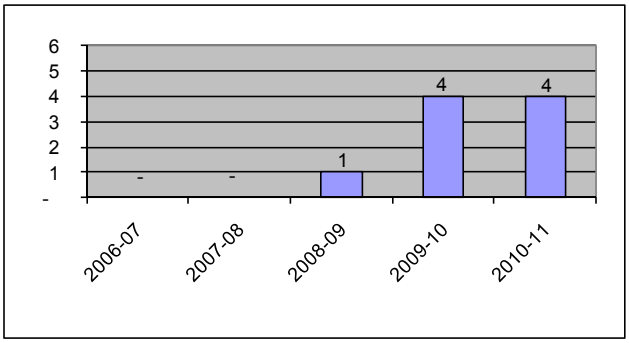
Recorder Records

DESCRIPTION OF MAJOR SERVICES

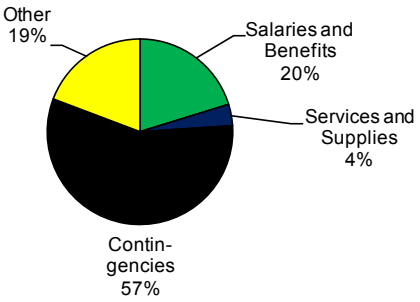
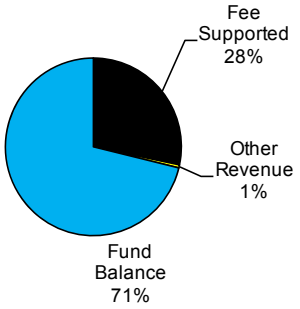
The Recorder Records budget unit was established to defray the cost of storing, restoring, and imaging the County Recorder's documents.

The primary service provided by this budget unit is the maintenance, repair and imaging digitization of the County Recorder's documents. Revenue includes fees collected pursuant to Government Code section 27361 on legal documents.

BUDGET HISTORY

5-YEAR BUDGET TREND	5-YEAR STAFFING TREND
	

2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Fiscal
DEPARTMENT: Auditor-Controller/Recorder/Treasurer/Tax Collector
FUND: Recorder Records
BUDGET UNIT: SIX REC
FUNCTION: Public Protection
ACTIVITY: Other Protection

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	-	-	119,413	183,943	183,943	294,444	**110,501**
Services and Supplies	-	-	81,953	78,494	78,494	52,126	**(26,368)**
Travel	-	-	1,435	1,440	1,440	2,250	**810**
Land and Improvements	-	-	-	-	-	54,750	**54,750**
Equipment	-	-	-	8,691	8,691	9,000	**309**
Transfers	-	-	230	243	243	216,625	**216,382**
Contingencies	-	-	-	-	1,033,756	827,498	**(206,258)**
Total Exp Authority	-	-	203,031	272,811	1,306,567	1,456,693	**150,126**
Reimbursements	-	-	(785)	-	-	-	**-**
Total Appropriation	-	-	202,246	272,811	1,306,567	1,456,693	**150,126**
Departmental Revenue							
Use of Money and Prop	-	9,211	18,836	14,244	14,244	8,000	**(6,244)**
Current Services	-	539,821	473,603	453,097	453,097	412,000	**(41,097)**
Total Revenue	-	549,032	492,439	467,341	467,341	420,000	**(47,341)**
				Fund Balance	839,226	1,036,693	**197,467**
				Budgeted Staffing	4	4	**-**

Adopted salaries and benefits of $294,444 fund 4 budgeted positions. This appropriation is increasing by $110,501 from the current budget which reflects staffing vacancies.

Land and improvements of $54,750 are for a specially designed air conditioning unit to ensure proper preservation of the county's records.

Equipment of $9,000 is for the purchase of a high resolution copier for archiving documents.

Transfers of $216,625 include lease costs, administrative support, and custodial charges.

Contingencies of $827,498 are decreasing by $206,258 based on available fund balance.

Departmental revenue of $420,000 is decreasing by $47,341 due to an estimated reduction in recorded documents.

Electronic Recording

DESCRIPTION OF MAJOR SERVICES

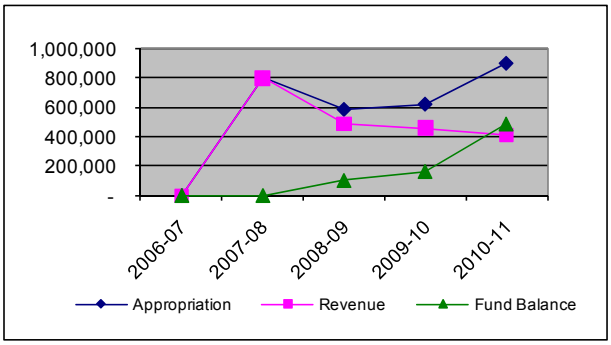
Government Code Section 27279.1 authorized the County of San Bernardino to accept electronic transmission of recordable documents and the Recorder has been recording electronic documents since 2004. Government Code Section 27397 authorized all California counties to accept electronic transmission of recordable documents subject to regulations set forth by the Attorney General.

In 2007, the Board approved a joint powers agreement (JPA) for the California e-Recording Transaction Network Authority (CERTNA). This budget unit was established to support participation in the JPA. Revenue includes fees collected pursuant to Government Code Section 27397 regarding electronic recording delivery systems such as official records evidencing ownership and encumbrances of real and personal property and other miscellaneous records.

There is no staffing associated with this budget unit.

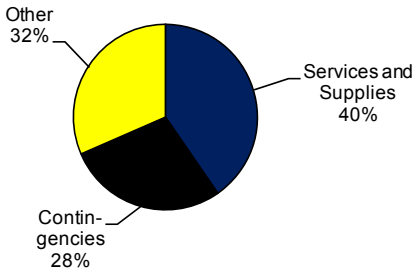
BUDGET HISTORY

5-YEAR BUDGET TREND

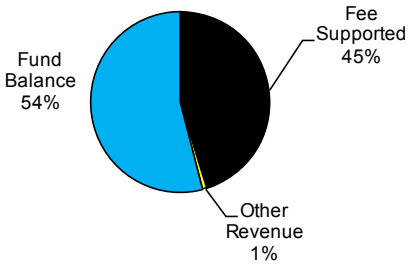


2010-11 BUDGET

EXPENDITURE AUTHORITY



FINANCING SOURCES



ANALYSIS OF ADOPTED BUDGET

GROUP: Fiscal
DEPARTMENT: Auditor-Controller/Recorder/Treasurer/Tax Collector
FUND: Electronic Recording

BUDGET UNIT: SIW REC
FUNCTION: Public Protection
ACTIVITY: Other Protection

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	-	44,745	-	-	-	-	**-**
Services and Supplies	-	401,500	431,958	136,494	136,494	354,520	**218,026**
Travel	-	-	-	-	-	10,000	**10,000**
Capitalized Software	-	-	-	-	-	75,000	**75,000**
Transfers	-	-	-	-	-	209,505	**209,505**
Contingencies	-	-	-	-	486,854	252,709	**(234,145)**
Total Exp Authority	-	446,245	431,958	136,494	623,348	901,734	**278,386**
Departmental Revenue							
Use of Money and Prop	-	9,042	12,763	6,367	6,367	6,880	**513**
Current Services	-	539,823	473,601	453,097	453,097	408,000	**(45,097)**
Other Financing Sources	-	-	6,858	-	-	-	**-**
Total Revenue	-	548,865	493,222	459,464	459,464	414,880	**(44,584)**
				Fund Balance	163,884	486,854	**322,970**

Services and supplies of $354,520 primarily include costs for CERTNA, and are increasing by $218,026 due to AB 578 enhancements to create an open-architecture system in which all counties in California can submit electronic documents.

Travel of $10,000 was included to offset the Recorder's cost of participation on the JPA Board of Directors.

Capitalized software of $75,000 includes costs for various license agreements.

Transfers of $209,505 represent cost-allocated services from IT Division staff and from Administration.

Contingencies of $252,709 are decreasing by $234,145 based on available fund balance.

Departmental revenue of $414,880 includes interest earnings and electronic recording fees, and is decreasing by $44,584 due to an estimated reduction in electronically recorded documents.

Social Security Number Truncation

DESCRIPTION OF MAJOR SERVICES

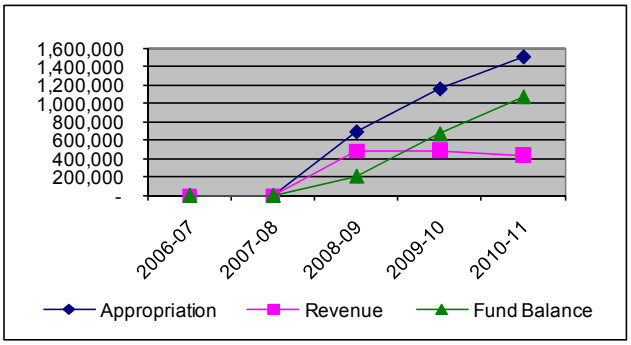
This budget unit was established to defray the cost of implementing Government Code Section 27301 which requires local governments to truncate the first five digits of social security numbers (SSN) that appear in records that may be disclosed to the public. The law requires the Recorder to implement the SSN truncation program for all records back to 1980.

The primary service provided by this budget unit is the review of all recorded documents, flagging of high-value personal information, truncation of the first five digits of the SSN, and the creation of a separate index and images for public view. Phase 1 began with all documents recorded since January, 2009. Phase 2 will require a professional services contract for the documents from 1980 – 2008. The index and images of the original recorded documents will be maintained in its entirety. Revenue includes fees collected pursuant to Government Code Section 27301.

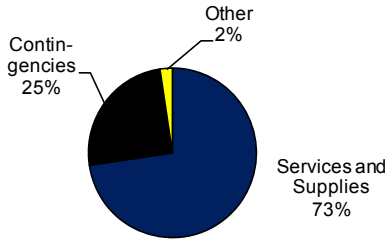
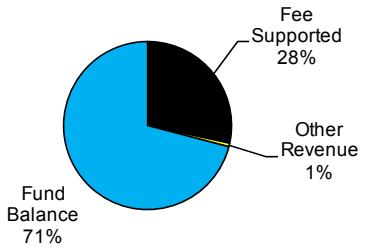
There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Fiscal
DEPARTMENT: Auditor-Controller/Recorder/Treasurer/Tax Collector
FUND: Social Security Number Truncation
BUDGET UNIT: SST REC
FUNCTION: Public Protection
ACTIVITY: Other Protection

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Services and Supplies	-	-	42,606	114,673	114,673	1,100,000	**985,327**
Transfers	-	-	-	-	-	35,579	**35,579**
Contingencies	-	-	-	-	1,049,809	378,902	**(670,907)**
Total Appropriation	-	-	42,606	114,673	1,164,482	1,514,481	**349,999**
Departmental Revenue							
Use of Money and Prop	-	738	10,439	12,928	12,929	10,000	**(2,929)**
Current Services	-	210,054	49,150	479,778	479,778	430,000	**(49,778)**
Total Revenue	-	210,792	59,589	492,706	492,707	440,000	**(52,707)**
				Fund Balance	671,775	1,074,481	**402,706**

Services and supplies of $1,100,000 include costs for a professional service contract to truncate the records as required by law.

Contingencies of $378,902 reflect a decrease of $670,907 based on available fund balance.

Departmental revenue of $440,000 includes interest earnings and redaction fees, and is decreasing by $52,707 due to fewer estimated recorded documents.

Redemption Maintenance

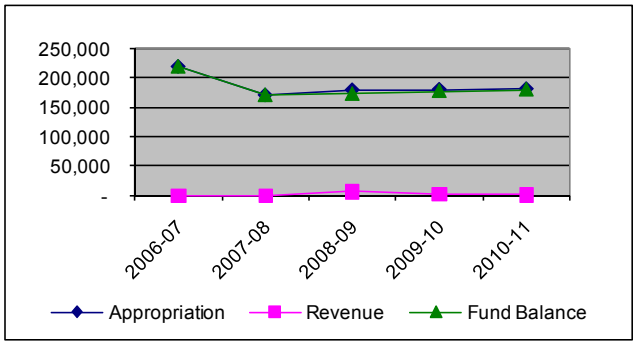
DESCRIPTION OF MAJOR SERVICES

The Redemption Maintenance budget unit was established to defray the costs of maintaining the redemption and tax-defaulted files, and the costs of administering and processing the claims for excess tax sale proceeds. Revenue includes unclaimed excess tax sale proceeds collected pursuant to Revenue and Taxation Code 4674.

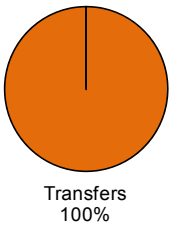
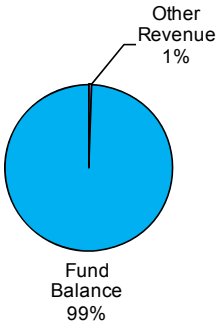
There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Fiscal
DEPARTMENT: Auditor-Controller/Recorder/Treasurer/Tax Collector
FUND: Redemption Maintenance

BUDGET UNIT: SDQ TTX
FUNCTION: General
ACTIVITY: Finance

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Transfers	-	-	-	-	-	181,350	**181,350**
Contingencies	-	-	-	-	180,350	-	**(180,350)**
Total Appropriation	-	-	-	-	180,350	181,350	**1,000**
Departmental Revenue							
Use of Money and Prop	7,332	8,244	4,981	2,587	2,587	1,000	**(1,587)**
Total Revenue	7,332	8,244	4,981	2,587	2,587	1,000	**(1,587)**
				Fund Balance	177,763	180,350	**2,587**

Transfers of $181,350 represent a reimbursement to the Auditor-Controller/Recorder/Treasurer/Tax Collector's general fund budget unit for salaries, benefits, services and supplies for work related to the processing of excess tax sale proceeds.

Departmental revenue of $1,000 represents anticipated interest earnings.

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COUNTY OF

SAN BERNARDINO

AT YOUR SERVICE

ARROWHEAD REGIONAL MEDICAL CENTER

2010–11 ADOPTED BUDGET

ARROWHEAD REGIONAL MEDICAL CENTER
SUMMARY

ENTERPRISE FUNDS	Page #	Appropriation	Departmental Revenue	Revenue Over (Under) Exp	Budgeted Staffing
ARROWHEAD REGIONAL MEDICAL CENTER SUMMARY	204				
ARROWHEAD REGIONAL MEDICAL CENTER	206	367,492,077	374,337,735	6,845,658	3,108
MEDICAL CENTER LEASE PAYMENTS	210	47,081,682	46,279,861	(801,821)	-
TOTAL ENTERPRISE FUNDS		414,573,759	420,617,596	6,043,837	3,108

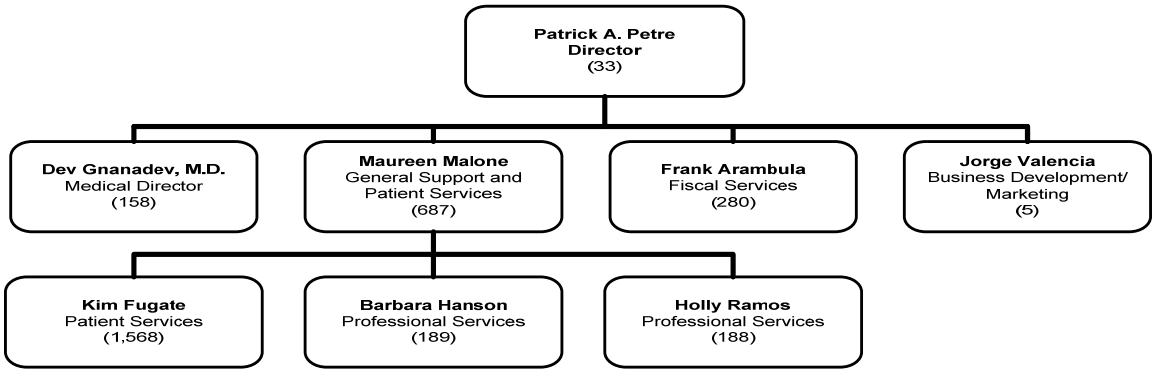
SPECIAL REVENUE FUND	Page #	Appropriation	Departmental Revenue	Fund Balance	Budgeted Staffing
TOBACCO TAX FUNDS	212	30,050	27,500	2,550	-
TOTAL SPECIAL REVENUE FUND		30,050	27,500	2,550	-

ARROWHEAD REGIONAL MEDICAL CENTER
Patrick A. Petre

MISSION STATEMENT

The San Bernardino County Arrowhead Regional Medical Center (ARMC) is a safety net hospital with the primary mission of providing quality healthcare, a basic necessity of humankind, to the residents of San Bernardino County. We continuously strive to improve the health of the communities we serve and become the provider of choice for healthcare delivery and education.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Increase selected medical center volumes.
2. Enhance reimbursement and other revenue streams.
3. Develop integrated countywide community clinical services.
4. Develop and implement sound cost containment strategies.
5. Ensure a quality focus in the provision of patient care services.

PERFORMANCE MEASURES

Description of Performance Measure	2008-09 Actual	2009-10 Target	2009-10 Actual	2010-11 Target
Percentage change of inpatient bed days.	N/A	3.2% (109,982)	0.1% (106,542)	5.7% (114,473)
Increase radiation oncology treatments.	N/A	2,500	2,880	3,125
Comparison of actual supply expense to current year budget or prior year actual.	N/A	N/A	N/A	3%
Number of Workers' Compensation claims.	354	280	222	252
Achieve/maintain Press-Gainey Likelihood of Recommendation.	85	85	86	90
Hospital Consumer Assessment of Healthcare Provider and Systems rating (%).	N/A	N/A	N/A	72%

SUMMARY OF BUDGET UNITS

	2010-11			
	Operating Exp/ Appropriation	Revenue	Fund Balance/ Revenue Over/(Under) Exp	Staffing
Enterprise Funds				
Arrowhead Regional Medical Center	367,492,077	374,337,735	6,845,658	3,108
Medical Center Lease Payments	47,081,682	46,279,861	(801,821)	-
Total Enterprise Funds	414,573,759	420,617,596	6,043,837	3,108
Special Revenue Fund				
Tobacco Tax Funds	30,050	27,500	2,550	-
Total Special Revenue Fund	30,050	27,500	2,550	-
Total - All Funds	414,603,809	420,645,096	6,046,387	3,108

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.

Arrowhead Regional Medical Center

DESCRIPTION OF MAJOR SERVICES

Arrowhead Regional Medical Center (ARMC) is a state-of-the-art acute care facility embracing advanced technology in all patient and support areas. ARMC offers the latest in patient care by providing a full range of inpatient and outpatient services, three off campus community health centers, Department of Behavioral Health's inpatient activities and numerous specialty services. Freeway access, shuttle service and close proximity to an Omni-trans bus hub make ARMC convenient to county residents.

ARMC and Behavioral Health facilities are comprised of 373 (90 in Behavioral Health and 283 in ARMC) inpatient rooms, most of which are private. The Emergency Department is a Level II Trauma Center and consists of 15 observation rooms, 8 treatment rooms, 3 law enforcement holding rooms, 8 trauma rooms and a 9 bay Rapid Medical Emergent Treatment area to expedite treatment and improve throughput. The helicopter landing area can accommodate both standard Medi-Vac helicopters and military helicopters. The outpatient care center consists of 109 examination rooms and 8 procedure rooms.

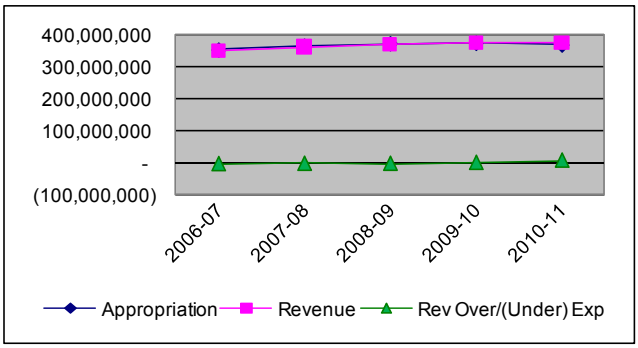
The campus houses five buildings which also serve to outline the definitive services/medical center functions: Behavioral Health, Hospital, Outpatient Care Center, Diagnostic & Treatment and the Central Plant. This year, nine temporary modular buildings were added to the Northwest corner of the campus to house departments and accompanying staff displaced during the hospital expansion project. This project started in early 2008 when ARMC began the process of demolishing the sixth floor in order to renovate it for an additional 83 medical/surgical beds. These beds will be separated into three distinct units that will become operational on a phased-in schedule beginning October 2009. This expansion will bring total bed capacity to 456. Capital improvement projects for the Arrowhead Regional Medical Center that are administered by Architecture and Engineering are reported in the Capital Improvement Program section of this budget book.

Inpatient Care: Inpatient services provide curative, preventative, restorative and supportive care for general and specialty units within the General Acute Care Hospital, Behavioral Health Hospital and Home Health. Care is coordinated among multiple care providers responsible for patient care twenty-four hours a day. Nursing functions as a primary interface with patients, families and others and is often the interpreter for the hospital experience and treatment plan. Education is a primary focus and ARMC offers numerous Residency Programs for the training of physicians in Family Practice, Emergency Medicine, Surgery, Neurosurgery, Women's Health, and Internal Medicine.

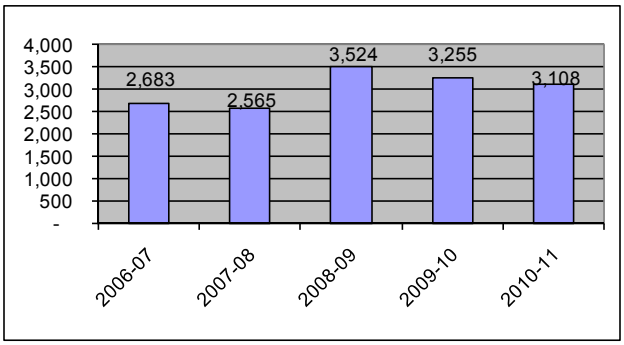
Outpatient Services: Outpatient Care is an integral part of our multifaceted healthcare delivery system offering a wide range of emergency, primary, preventive, chronic, follow-up and specialty care in an ambulatory care setting. Visits have exceeded 250,000 annually exclusive of the Emergency Room volume. Mobile services have been expanded to one Mobile Clinic and two Breath mobile units for a total of three. This will allow clinical services to be delivered in outlying areas and county emergencies when it is needed.

BUDGET HISTORY

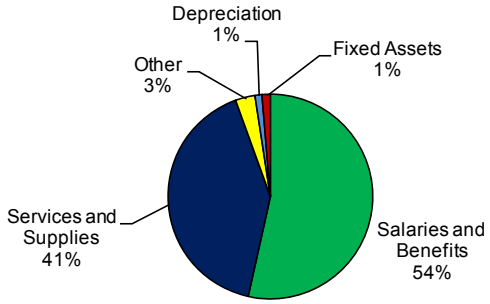
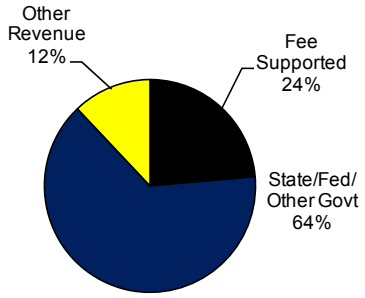
5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Arrowhead Regional Medical Center
DEPARTMENT: Arrowhead Regional Medical Center
FUND: Medical Center

BUDGET UNIT: EAD MCR
FUNCTION: Health and Sanitation
ACTIVITY: Hospital Care

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	191,107,523	197,245,389	203,139,752	200,762,686	202,163,889	199,229,447	**(2,934,442)**
Services and Supplies	151,273,413	158,945,121	160,891,305	159,972,035	154,026,765	149,667,369	**(4,359,396)**
Central Services	1,075,193	1,283,275	1,655,854	1,441,470	1,680,881	2,480,678	**799,797**
Travel	-	-	281,134	391,304	498,694	535,083	**36,389**
Other Charges	1,055,722	938,124	1,229,469	35,069,226	978,852	631,555	**(347,297)**
Transfers	1,144,292	1,355,969	1,845,348	1,633,353	1,533,726	1,238,139	**(295,587)**
Total Exp Authority	345,656,143	359,767,878	369,042,862	399,270,074	360,882,807	353,782,271	**(7,100,536)**
Reimbursements	(5,000)	(144,325)	(10,000)	(5,521)	-	-	**-**
Total Appropriation	345,651,143	359,623,553	369,032,862	399,264,553	360,882,807	353,782,271	**(7,100,536)**
Depreciation	5,927,187	6,437,443	7,123,217	3,918,546	3,593,232	4,086,742	**493,510**
Operating Transfers Out	9,011,328	8,325,390	8,479,467	8,454,106	8,450,000	9,623,064	**1,173,064**
Total Requirements	360,589,658	374,386,386	384,635,546	411,637,205	372,926,039	367,492,077	**(5,433,962)**
Departmental Revenue							
Fines and Forfeitures	-	-	(20)	-	-	-	**-**
Use of Money and Prop	(125)	44,597	-	-	-	-	**-**
State, Fed or Gov't Aid	201,726,300	217,227,157	228,968,665	296,025,571	222,707,589	241,014,571	**18,306,982**
Current Services	99,837,741	117,437,087	114,095,052	97,291,248	104,445,185	88,369,551	**(16,075,634)**
Other Revenue	4,854,160	1,081,538	6,260,931	(6,553,910)	6,178,291	5,458,448	**(719,843)**
Total Revenue	306,418,076	335,790,379	349,324,628	386,762,909	333,331,065	334,842,570	**1,511,505**
Operating Transfers In	46,387,182	38,381,085	40,026,440	39,880,010	39,748,769	39,495,165	**(253,604)**
Total Financing Sources	352,805,258	374,171,464	389,351,068	426,642,919	373,079,834	374,337,735	**1,257,901**
Rev Over/(Under) Exp	(7,784,400)	(214,922)	4,715,522	15,005,714	153,795	6,845,658	**6,691,863**
				Budgeted Staffing	3,255	3,108	**(147)**
Fixed Assets							
Equipment	1,126,356	9,227,997	5,850,781	5,477,518	7,428,769	4,502,101	**(2,926,668)**
L/P Equipment	1,341,898	1,664,795	1,419,956	826,837	827,474	452,678	**(374,796)**
Total Fixed Assets	2,468,254	10,892,792	7,270,737	6,304,355	8,256,243	4,954,779	**(3,301,464)**

Salaries and benefits of $199,229,447 fund 3,108 budgeted positions and are decreasing by $2,934,442. Staffing decreased by 147 vacant regular, contract and extra-help positions. ARMC continues to conduct a thorough review of its positions each year in a continuing effort to become more efficient. State mandated staffing ratios, however, are maintained and budgeted.

Services and supplies of $149,667,369 are decreasing by $4,359,396. This overall decrease of 2.8% is the result of reducing expenses within certain ARMC departments by 5%.

- Key service area reductions were Malpractice Insurance of $1,286,256, COWCAP of $1,093,300, and Temporary Help of $1,001,702. A change in the accounting recognition of County Collection Fees increased services by $3,674,623 with corresponding offsetting increased revenues for a net zero impact.

- Supply expense reduction was attributed to lower use of certain high cost drugs and cost reduction initiatives netting $4.9 million. Pharmacy management has worked well with ARMC management to discover opportunities for reduction in pharmacy costs.

Central services of $2,480,678 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Other charges of $631,555 include expenses related to the Medically Indigent program and interest on lease payment. The decrease of $347,297 is primarily the result of anticipated decreases in Medically Indigent patient care expense as part of ARMC's efforts to reduce operational costs.

Transfers of $1,238,139 are decreasing by $295,587 and reflect change in payments to other county departments.

Depreciation of $4,086,742 is increasing by $493,510 per the department's depreciation schedule.

Operating transfers out of $9,623,064 includes $8,000,000 for the Medical Center Debt Service and represents ARMC's contribution from operations. A detailed description of the Medical Center Debt Service is available in the Health Administration's Medical Center Lease Payments budget unit. Additionally, it reflects funding for construction and other costs related to the Open MRI (Magnetic Resonance Imaging), the Linear Accelerator and Phase II Terrazzo Flooring projects.

Departmental revenue of $334,842,570 is increasing by $1,511,505. This represents a .4% increase over 2009-10. Of the $334.8 million in total departmental revenue, $241.0 million is anticipated in state and federal aid primarily from Medi-Cal and Medicare, $88.4 million is anticipated in current services from private pay patients and insurance, and $5.4 million is anticipated in other revenue from cafeteria sales, interest, miscellaneous grants, and services provided to other county departments and hospitals.

- ARMC receives much of its core funding for Medi-Cal recipients and uninsured patients from a Section 1115 Medicaid waiver that expired in August 2010 and is currently being continued with a 60 day extension. This waiver is currently under negotiation between the State's Department of Health Care Services (DHCS) and the Federal Centers for Medicare and Medicaid Services (CMS). Given the current negotiations, ARMC is not reflecting any material changes in the amounts to be received for each of the payment components listed below:
    - Medi-Cal Fee for Service – a cost based reimbursement for inpatient services.
    - Disproportionate Share Hospital – payments provided to hospitals for uncompensated costs of providing services to the uninsured and the undocumented immigrant, and to cover shortfalls in Medi-Cal psychiatric and Medi-Cal managed care payments.
    - Safety Net Care Pool – fixed payments made to public hospitals and clinics for uncompensated costs of providing care to uninsured patients.

- Medicare payments are not projected to materially change. Currently CMS is moving towards a reimbursement system focused on outcomes. As such, reimbursement may not be based necessarily on services provided, but rather based on the hospital's ability to meet certain core measure outcomes, which may include clinical as well as patient satisfaction outcomes. However, as these measures have not been formalized, ARMC does not anticipate any significant changes in its level of Medicare payments during 2010-11. ARMC will carefully monitor its current efforts in meeting these outcome measures during 2010-11 in order to fully determine any future fiscal impacts.

- All private and insurance reimbursement payments are forecasted slightly down based on current trends.

ARMC finance administration continues to review and improve the revenue cycle systems to maximize collections.

Operating transfers in of $39,495,165 reflects the Realignment contribution to the operations of the hospital and includes $34,820,000 for operations, $2,550,000 for the Medically Indigent program, $98,388 of remaining funding for the purchase of a linear accelerator, $451,917 of remaining funding for the purchase of an open MRI and $1,574,860 of remaining funding for the Phase II Terrazzo Flooring project.

Currently, ARMC has an operating surplus of $6,845,658. This accomplishment is a combination of maximizing revenues and expense containment initiatives.

Fixed assets of $4,954,779 include $4,502,101 for equipment and $452,678 for lease purchase equipment. Equipment includes $98,388 for the remaining amount due for the linear accelerator, $451,917 for the purchase of an open MRI, and $3,951,796 to replace aging equipment.

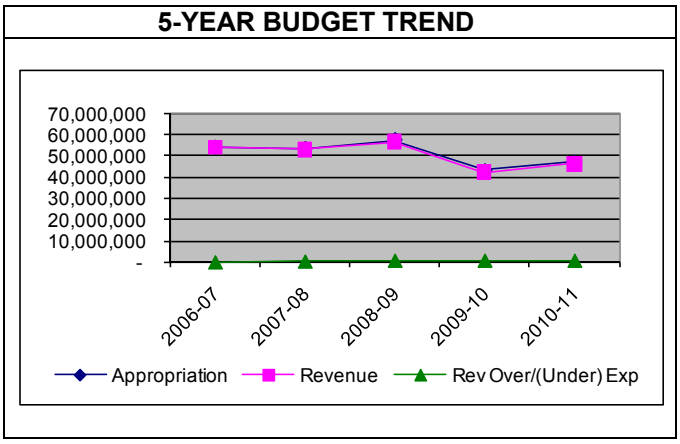
Medical Center Lease Payments

DESCRIPTION OF MAJOR SERVICES

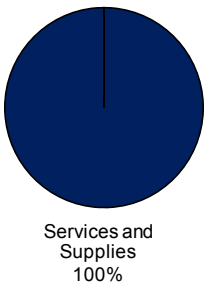
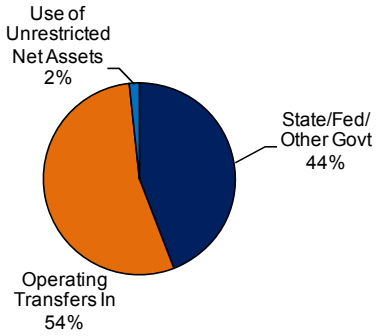
This budget unit funds the cost of long-term lease payments to the Inland Empire Public Facilities Corporation for the Arrowhead Regional Medical Center (ARMC) facility. Funding sources include state revenues from the SB 1732 – Construction Renovation/Reimbursement Program that provides supplemental reimbursement for construction, renovation, or replacement of medical facilities or fixed equipment, operating transfers from ARMC representing Medicare and fee for service revenues, and operating transfers from the general fund backed by Health Realignment revenues and tobacco settlement proceeds.

There is no staffing associated with this budget unit.

BUDGET HISTORY



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Arrowhead Regional Medical Center
DEPARTMENT: Arrowhead Regional Medical Center
FUND: Medical Center Lease Payments

BUDGET UNIT: EMD JPL
FUNCTION: General
ACTIVITY: Property Management

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Services and Supplies	52,143,704	51,876,528	46,928,209	41,619,740	42,416,443	47,081,682	**4,665,239**
Contingencies	-	-	-	-	801,821	-	**(801,821)**
Total Appropriation	52,143,704	51,876,528	46,928,209	41,619,740	43,218,264	47,081,682	**3,863,418**
Departmental Revenue							
State, Fed or Gov't Aid	26,594,189	23,428,579	19,544,149	18,985,372	18,606,384	20,778,840	**2,172,456**
Other Revenue	-	-	971,000	-	-	-	**-**
Total Revenue	26,594,189	23,428,579	20,515,149	18,985,372	18,606,384	20,778,840	**2,172,456**
Operating Transfers In	25,960,400	28,837,886	26,413,060	22,634,368	23,810,059	25,501,021	**1,690,962**
Total Financing Sources	52,554,589	52,266,465	46,928,209	41,619,740	42,416,443	46,279,861	**3,863,418**
Revenue Over/(Under) Exp	410,885	389,937	-	-	(801,821)	(801,821)	-

Services and supplies of $47,081,682 represent lease payments and associated fees and are increasing by $4,665,239 due to the restructuring of the lease payments.

No contingencies are budgeted for 2010-11. In 2009-10, the county refinanced the bonds and secured a fixed interest rate on the remaining debt. As a result, the county is no longer required to retain the contingencies that were in place to offset any possible future increase in the debt service caused by the swap agreement. The revenue set aside as a result will be used to fund the current year debt service.

State aid revenue of $20,778,840 is increased by $2,172,456 due to increased SB 1732 reimbursement. A portion of the medical center lease payments is reimbursed by the state through the Construction Renovation/Reimbursement Program (SB 1732). The amount reimbursed by the state depends on the allowable lease payments multiplied by a rate that is calculated by the state every year. The rate fluctuates up or down based on the actual Medi-Cal inpatient days paid to Arrowhead Regional Medical Center.

Operating transfers in of $25,501,021 are funded by $10.7 million of Tobacco Master Settlement Agreement monies and $6.8 million of Health Realignment. The remaining $8.0 million represents revenues anticipated to be generated by Arrowhead Regional Medical Center to fund the remaining debt service lease payment.

Tobacco Tax Funds

DESCRIPTION OF MAJOR SERVICES

In November 1988, California Voters approved the California Tobacco Health Protection Act of 1988, also known as Proposition 99 (Prop 99). This referendum increased the state cigarette tax by 25 cents per pack and added an equivalent amount on other tobacco products. The new revenues were earmarked for programs to reduce smoking, to provide health care services to indigents, to support tobacco-related research, and to fund resource programs for the environment.

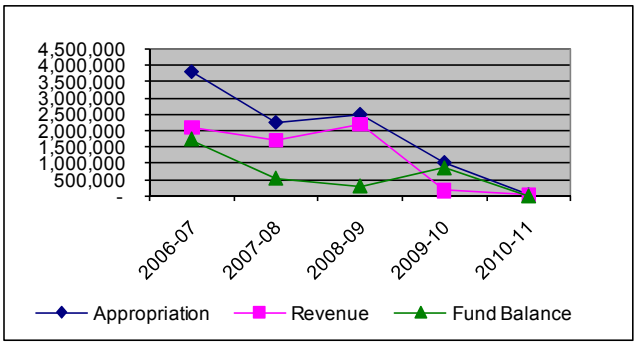
Arrowhead Regional Medical Center (ARMC) established the county tobacco tax funds in 1989-90 to facilitate the transfer of Tobacco Tax monies to the county hospital, non-county hospitals, and physicians, when notified and as required by the state.

Pursuant to the California Tobacco Health Protection Act of 1988, the state may elect to appropriate monies collected as a result of Prop 99 to fund other health programs. As a result, 2009-10 was the final year the State of California appropriated Tobacco Tax Funds for county hospitals, non-county hospitals and physicians. No further revenue is anticipated for future years.

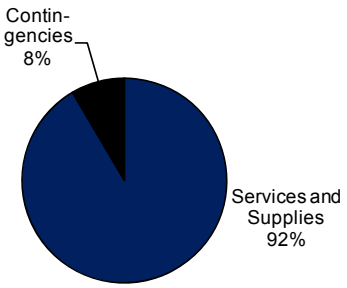
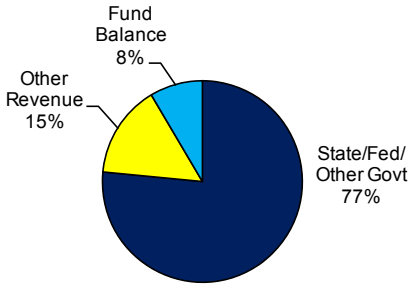
There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Arrowhead Regional Medical Center
DEPARTMENT: Arrowhead Regional Medical Center
FUND: Tobacco Tax Funds

BUDGET UNIT: RGA thru RGR
FUNCTION: Health and Sanitation
ACTIVITY: Hospital Care

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Services and Supplies	2,885,810	2,027,408	322,521	857,185	1,017,609	27,500	**(990,109)**
Contingencies	-	-	-	-	-	2,550	**2,550**
Total Appropriation	2,885,810	2,027,408	322,521	857,185	1,017,609	30,050	**(987,559)**
Departmental Revenue							
Use of Money and Prop	53,142	22,438	5,593	2,760	31,000	4,500	**(26,500)**
State, Fed or Gov't Aid	1,642,453	1,770,181	864,018	630	133,226	23,000	**(110,226)**
Other Revenue	-	-	492	2,962	-	-	**-**
Total Revenue	1,695,595	1,792,619	870,103	6,352	164,226	27,500	**(136,726)**
				Fund Balance	853,383	2,550	**(850,833)**

Services and supplies of $27,500 represent anticipated distributions to contracted hospitals and physicians of residual interest and state revenues to be received in 2010-11.

Departmental revenue of $27,500 reflects anticipated receipt of residual interest and other state funds.

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COUNTY OF

SAN BERNARDINO

AT YOUR SERVICE

HUMAN SERVICES

2010–11 ADOPTED BUDGET

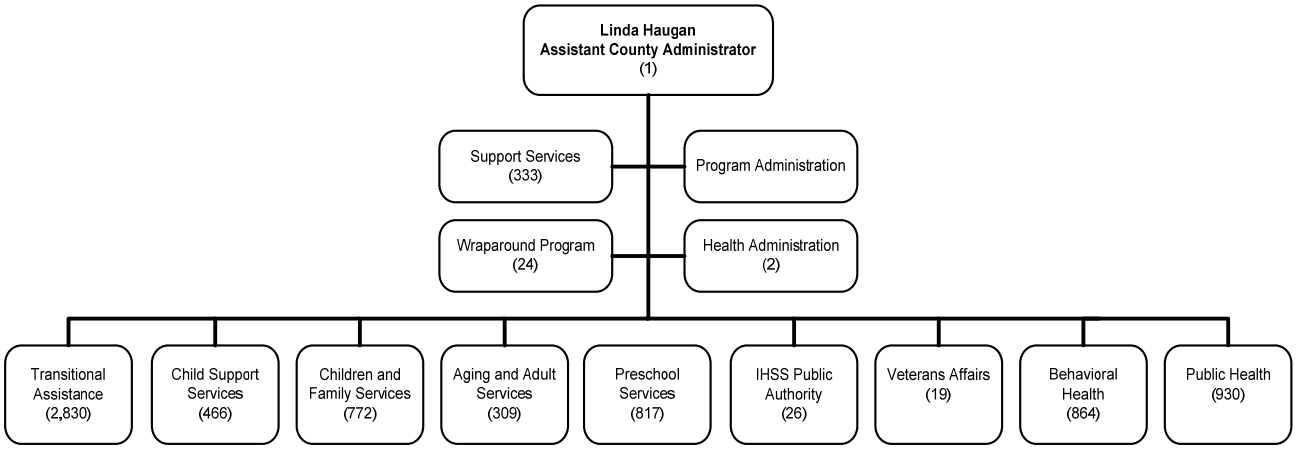
HUMAN SERVICES SUMMARY

	Page #	Appropriation	Departmental Revenue	Local Cost	Budgeted Staffing
GENERAL FUND					
HUMAN SERVICES	216				
HEALTH ADMINISTRATION SUMMARY	218				
HEALTH ADMINISTRATION	219	75,786,933	60,786,933	15,000,000	2
BEHAVIORAL HEALTH SUMMARY	225				
BEHAVIORAL HEALTH	227	129,980,548	127,988,337	1,992,211	515
PUBLIC HEALTH SUMMARY	240				
PUBLIC HEALTH	242	73,349,985	69,613,342	3,736,643	774
CALIFORNIA CHILDREN'S SERVICES	245	18,590,834	14,012,742	4,578,092	156
INDIGENT AMBULANCE	248	472,501	-	472,501	-
HUMAN SERVICES - ADMINISTRATIVE CLAIM SUMMARY	260				
ADMINISTRATIVE CLAIM	262	427,854,733	413,456,627	14,398,106	4,177
AGING AND ADULT SERVICES SUMMARY	271				
AGING AND ADULT SERVICES	273	10,175,187	8,967,567	1,207,620	46
PUBLIC GUARDIAN-CONSERVATOR	276	847,657	304,200	543,457	22
CHILD SUPPORT SERVICES	278	40,642,561	40,642,561	-	466
SUBSISTENCE PAYMENTS:					
DOMESTIC VIOLENCE/CHILD ABUSE SERVICES	282	656,812	656,812	-	-
ENTITLEMENT PAYMENTS (CHILDCARE)	284	35,191,000	35,191,000	-	-
OUT-OF-HOME CHILD CARE	286	859,415	-	859,415	-
AID TO ADOPTIVE CHILDREN	288	49,598,184	47,711,031	1,887,153	-
AFDC - FOSTER CARE	290	87,843,756	76,711,781	11,131,975	-
REFUGEE CASH ASSISTANCE	292	100,000	100,000	-	-
CASH ASSISTANCE FOR IMMIGRANTS	294	959,195	959,195	-	-
CALWORKS - ALL OTHER FAMILIES	296	287,433,216	280,935,365	6,497,851	-
KINSHIP GUARDIANSHIP ASSISTANCE PROGRAM	298	6,245,694	4,948,062	1,297,632	-
SERIOUSLY EMOTIONALLY DISTURBED	300	7,547,979	6,524,667	1,023,312	-
CALWORKS - 2 PARENT FAMILIES	302	49,202,028	48,001,977	1,200,051	-
AID TO INDIGENTS (GENERAL RELIEF)	304	1,575,000	475,000	1,100,000	-
VETERANS AFFAIRS	312	1,643,457	403,042	1,240,415	19
TOTAL GENERAL FUND		1,306,556,675	1,238,390,241	68,166,434	6,177

	Page #	Appropriation	Departmental Revenue	Fund Balance	Budgeted Staffing
SPECIAL REVENUE FUNDS					
HEALTH ADMINISTRATION:					
MASTER SETTLEMENT AGREEMENT	223	21,589,281	16,550,144	5,039,137	-
BEHAVIORAL HEALTH:					
MENTAL HEALTH SERVICES ACT	230	129,191,819	76,652,226	52,539,593	349
DRIVING UNDER THE INFLUENCE PROGRAMS	234	590,372	289,025	301,347	-
BLOCK GRANT CARRYOVER PROGRAM	236	14,526,862	10,866,667	3,660,195	-
COURT ALCOHOL AND DRUG PROGRAM	238	1,390,006	454,669	935,337	-
PUBLIC HEALTH:					
BIO-TERRORISM PREPAREDNESS	250	2,659,573	2,515,982	143,591	-
H1N1 PREPAREDNESS	252	1,794,047	380,360	1,413,687	-
TOBACCO USE REDUCTION NOW	254	362,208	361,857	351	-
VITAL STATISTICS STATE FEES	256	739,399	136,110	603,289	-
VECTOR CONTROL ASSESSMENTS	258	3,701,931	1,754,785	1,947,146	-
HUMAN SERVICES ADMINISTRATION:					
WRAPAROUND REINVESTMENT FUND	306	8,816,385	4,982,000	3,834,385	24
PRESCHOOL SERVICES	308	49,176,795	49,059,494	117,301	817
TOTAL SPECIAL REVENUE FUNDS		234,538,678	164,003,319	70,535,359	1,190

HUMAN SERVICES
Linda Haugan

ORGANIZATIONAL CHART



SUMMARY OF HEALTH BUDGET UNITS

	2010-11			
	Appropriation	Revenue	Local Cost/ Fund Balance	Staffing
General Fund				
Health Administration	75,786,933	60,786,933	15,000,000	2
Behavioral Health (BH)	129,980,548	127,988,337	1,992,211	515
Public Health (PH)	73,349,985	69,613,342	3,736,643	774
PH - California Children's Services	18,590,834	14,012,742	4,578,092	156
PH - Indigent Ambulance	472,501	-	472,501	-
Total General Fund	298,180,801	272,401,354	25,779,447	1,447
Special Revenue Funds				
Master Settlement Agreement	21,589,281	16,550,144	5,039,137	-
BH - Mental Health Services Act	129,191,819	76,652,226	52,539,593	349
BH - Driving Under the Influence Programs	590,372	289,025	301,347	-
BH - Block Grant Carryover Program	14,526,862	10,866,667	3,660,195	-
BH - Court Alcohol and Drug Program	1,390,006	454,669	935,337	-
PH - Bio-Terrorism Preparedness	2,659,573	2,515,982	143,591	-
PH - H1N1 Preparedness	1,794,047	380,360	1,413,687	-
PH - Tobacco Use Reduction Now	362,208	361,857	351	-
PH - Vital Statistics State Fees	739,399	136,110	603,289	-
PH - Vector Control Assessments	3,701,931	1,754,785	1,947,146	-
Total Special Revenue Funds	176,545,498	109,961,825	66,583,673	349
Total - Health Budget Units	474,726,299	382,363,179	92,363,120	1,796

Health is comprised of five general fund budget units: Health Administration, Behavioral Health, Public Health, California Children's Services and Indigent Ambulance. In addition, ten special revenue funds have been established to act as financing budgets for the Health Administration, Behavioral Health and Public Health general fund budget units. Each special revenue fund collects and disburses funds based on the specific purpose and activities established, including, but not limited to alcohol and drug prevention services, tobacco cessation services and preparedness and response.

SUMMARY OF HUMAN SERVICES BUDGET UNITS

	2010-11			
	Appropriation	Revenue	Local Cost/ Fund Balance/ Revenue Over/(Under) Exp	Staffing
General Fund				
Aging and Adult Services - Aging Programs	10,175,187	8,967,567	1,207,620	46
Public Guardian-Conservator	847,657	304,200	543,457	22
Child Support Services	40,642,561	40,642,561	-	466
Human Services Administrative Claim	427,854,733	413,456,627	14,398,106	4,177
Human Services Subsistence Payments	527,212,279	502,214,890	24,997,389	-
Veterans Affairs	1,643,457	403,042	1,240,415	19
Total General Fund	1,008,375,874	965,988,887	42,386,987	4,730
Special Revenue Funds				
Preschool Services	49,176,795	49,059,494	117,301	817
Wraparound Reinvestment Fund	8,816,385	4,982,000	3,834,385	24
IHSS Public Authority	8,252,118	6,841,463	1,410,655	26
Total Special Revenue Funds	66,245,298	60,882,957	5,362,341	867
Total - Human Services Budget Units	1,074,621,172	1,026,871,844	47,749,328	5,597

NOTE: IHSS Public Authority is reported in a separate budget document.

Human Services is composed of six county departments: Transitional Assistance (TAD), Children and Family Services (CFS), Aging and Adult Services (DAAS), Preschool Services, Child Support Services, and Veterans Affairs. Also three other agencies work in conjunction with the core Human Services departments and they are: Children's Network, Children's Fund and the Office of Homeless Services. Additionally, several support divisions under Human Services Management Services including Human Services Information Technology and Support, and the Performance, Education and Resource Center provide administrative and training support to the Human Services departments.

Transitional Assistance, Children and Family Services, Aging and Adult Services, and all Human Services support divisions are included in the Human Services Administrative Claim process. The purpose of the claim process is to provide the county with the means for determining the costs applicable to each of the numerous welfare programs. This cost determination is necessary to satisfy federal and state reporting and funding requirements, and to determine appropriate federal and state financial reimbursement to the county for each of the welfare programs.

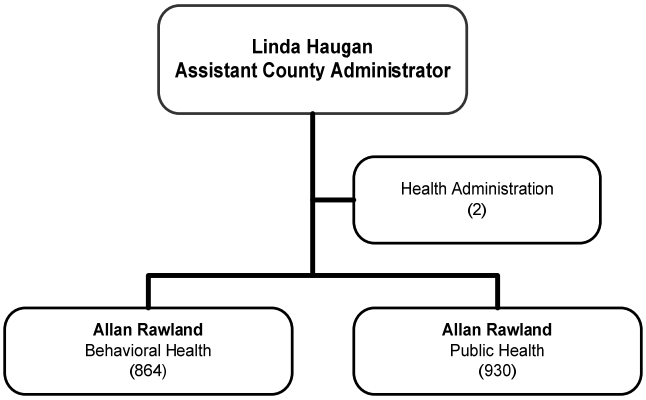
Subsistence Payments and Aid to Indigents (general relief) are either direct payments to welfare recipients or payments to organizations that provide service to the welfare recipients. The Human Services Assistant County Administrator is responsible for all of the above budget units.

HEALTH ADMINISTRATION

MISSION STATEMENT

To develop and coordinate budgets, policies, and procedures for the county's health care departments in accordance with the strategic goals adopted by the Board of Supervisors, the County Charter, and general laws.

ORGANIZATIONAL CHART



Health Administration

DESCRIPTION OF MAJOR SERVICES

The role of the Health Administration budget unit is to seek and support opportunities to foster collaboration among the Department of Public Health (DPH), Department of Behavioral Health (DBH), and the Arrowhead Regional Medical Center (ARMC). The administration provides regular fiscal and policy analysis relating to the operations of these departments. Additionally, this administration manages the $75.7 million Health Administration budget unit, which includes funding for ARMC debt service, health related maintenance of effort costs, and transfers required to obtain federal health care funding.

Health care related transactions represented by this budget unit include the Disproportionate Share Hospital (DSH) Supplemental Payments, Realignment AB 8 match, and the county's contribution for ARMC debt service payments.

Intergovernmental Transfers for Medi-Cal Managed Care Capitation Rates

This budget unit also includes Intergovernmental Transfers (IGT) to the state to fund increased Medi-Cal managed care capitation rate payments to managed care plans that contract with their respective counties. These IGT's are to be used as the non-federal share of the Medi-Cal managed care capitation rate increases. The IGT Proposal became effective for the rate year October 1, 2008 through September 30, 2009. As with the Disproportionate Share Hospital Funds transfers, the IGT matching contributions to the state, as well as the return of that initial investment is reported within this budget unit.

California Medi-Cal Hospital/Uninsured Care Demonstration Project (SB 1100)

Effective July 1, 2005, funding from SB 855 and SB 1255 for the Disproportionate Share Hospital Programs was replaced by SB 1100, California's Medi-Cal Hospital/Uninsured Care Demonstration Project. The prior SB 855 and SB 1255 programs provided supplemental payments to hospitals serving a disproportionate number of low-income individuals, as well as those licensed to provide emergency medical services and contract with the California Medical Assistance Commission (CMAC) to serve Medi-Cal patients under the Selective Provider Contracting Program.

The new funding system, SB 1100, was designed under a Medicaid (Medi-Cal in California) waiver to fund public and private safety-net hospitals providing care to Medi-Cal and uninsured patients. The hospital financing waiver under SB 1100 is comprised of three elements:

- Medi-Cal Fee for Service, which represents federal funds accounted for directly in the Arrowhead Regional Medical Center (ARMC) budget unit, for services provided to Medi-Cal patients;
- Safety Net Care Pool Funds, which provide a fixed amount of federal dollars, also accounted for directly in the ARMC budget unit, to cover uncompensated health care costs, and
- Disproportionate Share Hospital Funds, which continue to be reflected as a matching contribution to the state, and a return of that initial investment, within this budget unit.

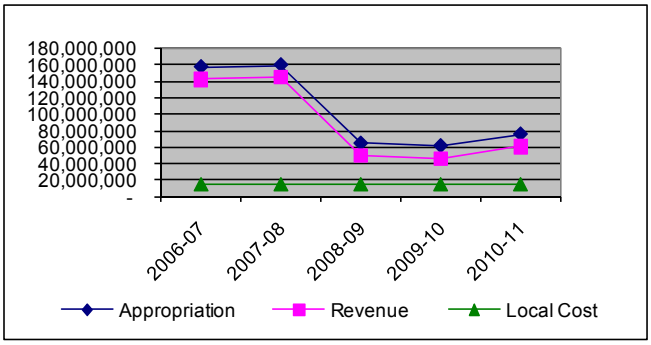
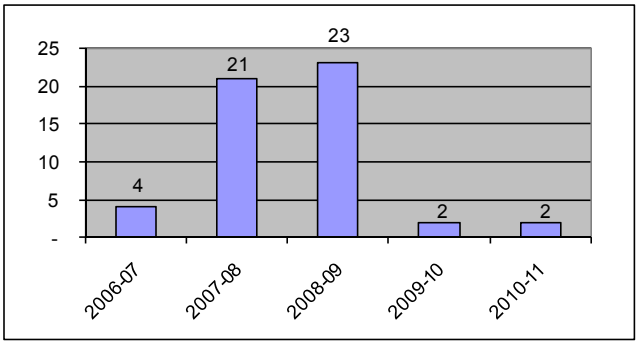
Realignment and General Fund Support

General fund support and realignment funds are used to pay for the ARMC debt service lease payments, Realignment AB 8 match and administrative costs related to this budget unit. To qualify for receipt of Health Realignment funding from the state, the county must contribute a "match" of local funds. The county's match for 2010-11 is $4.3 million, which is based on a formula established through AB 8 in 1979. This amount has remained constant throughout the years.

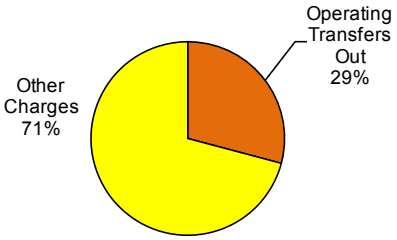
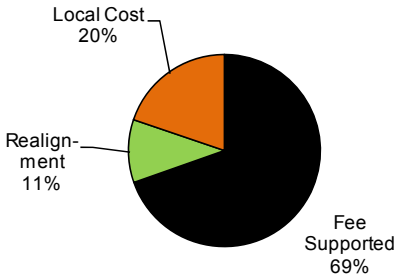
Realignment funds support this budget as follows:

- Mental Health at 6.06% (which covers half of administrative costs).
- Social Services at 1.77% (which covers a share of costs for the 2-1-1 Information and Referral System).
- Health at 92.17% (which covers half of administrative costs plus debt service payments).

BUDGET HISTORY

5-YEAR BUDGET TREND	5-YEAR STAFFING TREND
	

2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

HUMAN SERVICES

ANALYSIS OF ADOPTED BUDGET

GROUP: Human Services
DEPARTMENT: Health Administration
FUND: General

BUDGET UNIT: AAA HCC
FUNCTION: Health and Sanitation
ACTIVITY: Hospital Care

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	550,109	1,691,080	1,813,167	100,092	100,093	224,797	**124,704**
Services and Supplies	133,826	624,706	781,933	65,856	65,856	50,600	**(15,256)**
Central Services	4,604	16,222	18,970	(1,141)	-	11,352	**11,352**
Travel	-	-	40,314	3,863	3,864	2,000	**(1,864)**
Other Charges	31,577,091	26,359,118	35,150,833	42,105,257	42,105,257	53,063,500	**10,958,243**
Equipment	-	-	131,520	-	-	-	**-**
Transfers	170,650	757,462	475,307	414,599	414,599	616,984	**202,385**
Total Exp Authority	32,436,280	29,448,588	38,412,044	42,688,526	42,689,669	53,969,233	**11,279,564**
Reimbursements	-	(20,660)	-	-	-	-	**-**
Total Appropriation	32,436,280	29,427,928	38,412,044	42,688,526	42,689,669	53,969,233	**11,279,564**
Operating Transfers Out	29,283,907	25,154,565	22,798,619	18,951,047	18,951,047	21,817,700	**2,866,653**
Total Requirements	61,720,187	54,582,493	61,210,663	61,639,573	61,640,716	75,786,933	**14,146,217**
Departmental Revenue							
Licenses & Permits	-	173,611	194,770	-	-	-	**-**
Fines and Forfeitures	-	783,197	693,402	-	-	-	**-**
Realignment	6,913,310	11,357,710	8,940,756	4,754,817	6,260,169	8,036,933	**1,776,764**
State, Fed or Gov't Aid	-	319,295	804,792	-	-	-	**-**
Current Services	31,327,091	26,520,777	35,042,912	41,884,757	40,380,547	52,750,000	**12,369,453**
Other Revenue	-	12,620	114,552	-	-	-	**-**
Total Revenue	38,240,401	39,167,210	45,791,184	46,639,574	46,640,716	60,786,933	**14,146,217**
Operating Transfers In	8,479,786	415,283	419,479	-	-	-	**-**
Total Financing Sources	46,720,187	39,582,493	46,210,663	46,639,574	46,640,716	60,786,933	**14,146,217**
Local Cost	15,000,000	15,000,000	15,000,000	14,999,999	15,000,000	15,000,000	**-**
				Budgeted Staffing	2	2	**-**

Salaries and benefits of $224,797 fund 2 budgeted positions, and are increasing by $124,704 primarily as a result of position changes related to the County Administrative Office reorganization.

Services and supplies of $50,600 and travel of $2,000 represent anticipated costs for supplies, training, memberships, and travel for Health Administration activities. Services and supplies are decreasing by $15,256 primarily due to fewer anticipated memberships.

Central services of $11,352 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Other charges of $53,063,500 include Disproportionate Share Hospital Funds and the Intergovernmental Transfer (IGT) Proposal to fund Medi-Cal Managed Care capitation rate increases. Other charges reflect an increase of $10,958,243 as the managed care IGT expenditure was not made in 2009-10.

Transfers of $616,984 reflect payment to the County Administrative Office for administrative and program support, to the Information Services Department (ISD) for the HealthCare Division Chief, and to the Office of Legislative Affairs for legislative services. Transfers reflect an increase of $202,385 due primarily to ISD costs not expended in 2009-10.

Operating transfers out of $21,817,700 fund $4.3 million of realignment local match, which must be transferred into trust, before Health Realignment monies can be directed toward the Public Health and Arrowhead Regional Medical Center budget units to fund health programs, and $17.5 million of net debt service lease payment for Arrowhead Regional Medical Center. This net debt service lease payment is funded by $15.0 million of Tobacco Master Settlement Agreement monies and an additional $2.5 million of realignment.

Realignment revenue of $8,036,933 is increasing by $1,776,764 primarily as a result of an increase in net debt service lease payment for Arrowhead Regional Medical Center.

Current services revenue of $52,750,000 reflects receipt of matching revenues associated with Disproportionate Share Hospital Funds and the Intergovernmental Transfer Proposal to fund Medi-Cal Managed Care capitation rate payment enhancements and is increasing by $12,369,453 due primarily for the anticipated receipt of the managed care IGT funding.

Master Settlement Agreement

DESCRIPTION OF MAJOR SERVICES

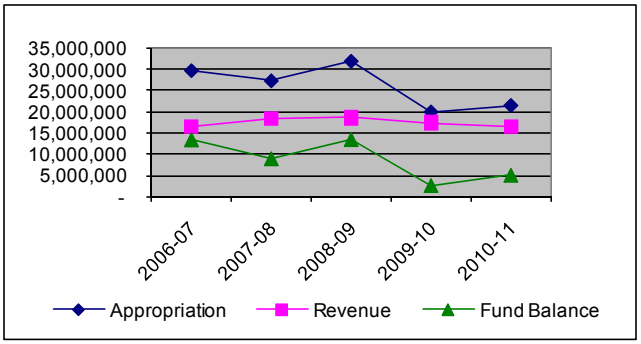
This budget unit accounts for proceeds received from the tobacco lawsuit Master Settlement Agreement (MSA). In late 1998 a settlement was reached in a lawsuit filed by states against the tobacco industry. In California, the proceeds of the settlement are to be divided equally between the state and local governments who partnered in the lawsuit. Payments to local governments are based on a formula involving total tobacco sales and each local entity's population.

A majority of the county's total proceeds are used each year to fund a portion of the Arrowhead Regional Medical Center debt.

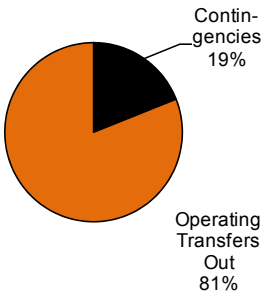
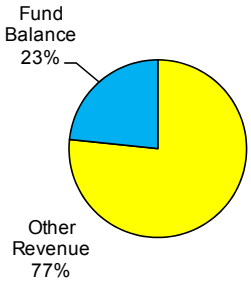
There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

HUMAN SERVICES

ANALYSIS OF ADOPTED BUDGET

GROUP: Human Services
DEPARTMENT: Health Administration
FUND: Master Settlement Agreement

BUDGET UNIT: RSM MSA
FUNCTION: Health and Sanitation
ACTIVITY: Hospital Care

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Other Charges	4,000,000	-	-	-	-	-	**-**
Contingencies	-	-	17,084,079	-	-	4,089,281	**4,089,281**
Total Appropriation	4,000,000	-	17,084,079	-	-	4,089,281	**4,089,281**
Operating Transfers Out	15,000,000	15,000,000	15,000,000	15,000,000	20,039,138	17,500,000	**(2,539,138)**
Total Requirements	19,000,000	15,000,000	32,084,079	15,000,000	20,039,138	21,589,281	**1,550,143**
Departmental Revenue							
Use of Money and Prop	689,674	651,795	464,787	93,942	93,943	100,000	**6,057**
Other Revenue	17,750,757	18,897,398	20,765,284	17,315,123	17,315,124	16,450,144	**(864,980)**
Total Revenue	18,440,431	19,549,193	21,230,071	17,409,065	17,409,067	16,550,144	**(858,923)**
				Fund Balance	2,630,071	5,039,137	**2,409,066**

Contingencies of $4,089,281 reflect available fund balance.

Operating transfers out of $17.5 million reflect a transfer to the general fund which is then used to fund the local cost within the Health Administration budget unit and to offset increased health care costs within the Department of Public Health. Health Administration uses that local cost to fund the $4.3 million realignment local match requirement and $10.7 million of net debt service lease payment for Arrowhead Regional Medical Center.

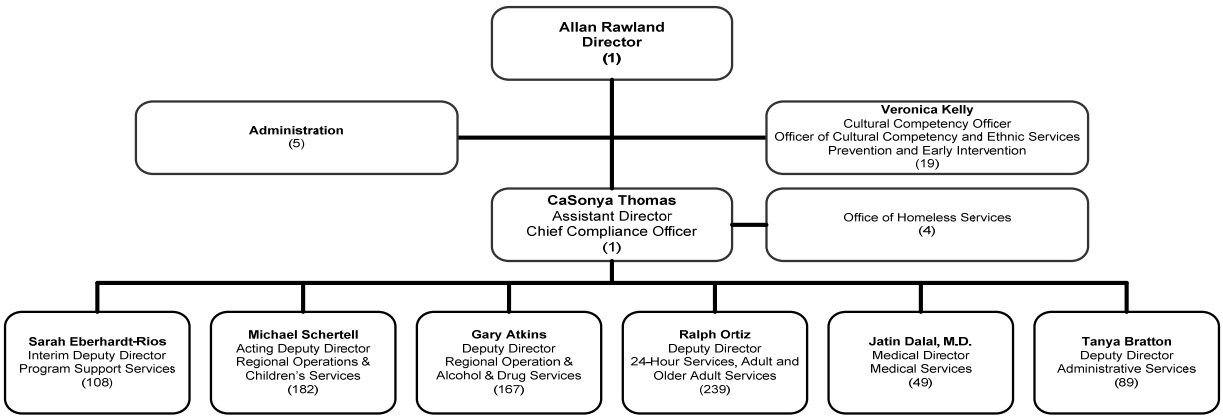
Other revenue of $16,450,144 million reflects anticipated revenue received from the major tobacco companies to the Master Settlement Agreement budget unit. The decrease of $864,980 reflects current declines in cigarette industry shipments and sales.

BEHAVIORAL HEALTH
Allan Rawland

MISSION STATEMENT

The Department of Behavioral Health (DBH) will help individuals living with the problems of mental illness and substance abuse to find solutions to challenges they face so that they may function well within their families and the community. The DBH staff will be sensitive to and respectful of all clients, their families, culture and languages. The DBH will use the taxpayers' money wisely to meet its goals while following all governmental guidelines and requirements. The DBH will provide a pleasant workplace for its staff members so that they may be creative and effective in their jobs. The DBH will provide a pleasant environment for clients in which to receive services.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Increase access to Behavioral Health services for individuals that are underserved or who are receiving a limited level of services.

2. Develop integrated countywide community clinical services.

3. Increase access and reduce behavioral health disparities among the diverse racial, ethnic and cultural communities in San Bernardino County.

4. Develop an integrated plan for system transformation in accordance with the Mental Health Services Act (MHSA) framework.

5. Implement strategies for successful quality improvement in behavioral health.

PERFORMANCE MEASURES				
Description of Performance Measure	2008-09 Actual	2009-10 Target	2009-10 Actual	2010-11 Target
Percentage increase in clients served by crisis and early response programs (Juvenile Diversion Program, Crisis walk-in centers, Forensic Assertive Community Treatment, Assertive Community Treatment for Frequent Users of Hospital Care and Diversion Team at ARMC).	119%	25%	25%	N/A
Maintain an overall 70% diversion rate among clients served by crisis and early response programs.	N/A	N/A	N/A	70%
Percentage completion of the six MHSA components and MHSA Housing program.	63%	100%	100%	N/A
Produce a plan detailing levels of care and services which integrate MHSA funding and recovery model treatment principles into the larger mental health system.	N/A	N/A	N/A	75% completed by June 2011
Medi-Cal penetration rates for underserved ethnic groups.	African American 8.2%, Asian 4.4%, Latino 4.4%	African American 8.3%, Asian 4.5%, Latino 4%	African American 8.8%, Asian 4.6%, Latino 4.0%	African American 8.3%, Asian 4.6%, Latino 4.6%
Percentage of overall decrease in average Medi-Cal reviews conducted by the Quality Management Division.	8%	10%	5%	Meet 5% threshold

SUMMARY OF BUDGET UNITS

	2010-11			
	Appropriation	Revenue	Local Cost/ Fund Balance	Staffing
General Fund				
Behavioral Health	129,980,548	127,988,337	1,992,211	515
Total General Fund	129,980,548	127,988,337	1,992,211	515
Special Revenue Funds				
Mental Health Services Act	129,191,819	76,652,226	52,539,593	349
Driving Under the Influence Programs	590,372	289,025	301,347	-
Block Grant Carryover Program	14,526,862	10,866,667	3,660,195	-
Court Alcohol and Drug Program	1,390,006	454,669	935,337	-
Total Special Revenue Funds	145,699,059	88,262,587	57,436,472	349
Total - All Funds	275,679,607	216,250,924	59,428,683	864

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.

Behavioral Health

DESCRIPTION OF MAJOR SERVICES

The Department of Behavioral Health is responsible for providing mental health services to county residents who are either unable to afford treatment or do not live in proximity to private services. Treatment is provided to all age groups, with primary emphasis placed on treating children, families and chronically mentally ill adults (in that priority). Services are delivered throughout the county via a network of department-operated clinics, community based contract providers (residential and psychiatric skilled nursing facilities and acute hospitals), public schools, and other community-based settings. Services include: information and referrals, community outreach, client self-help and support groups, a variety of children's programs, mentally ill homeless program, employment services, case management, crisis and transitional residential assistance, augmented board and care placements, conservatorship services, supportive housing services and client transportation assistance. The department also operates as a training setting by administering various internship programs and offering continuing education for licensed department and contractor staff.

Two major budget changes are reflected for 2010-11:

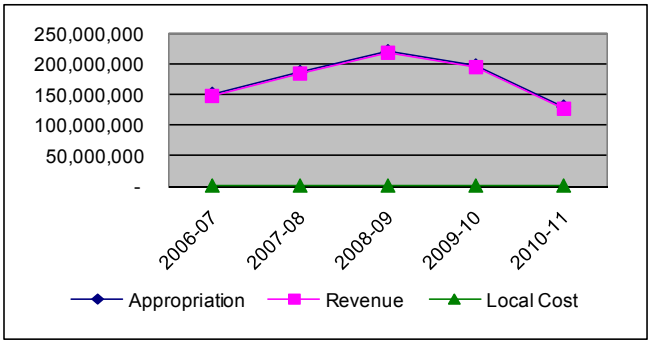
1. The DBH – Alcohol and Drug Services (ADS) budget unit will not be presented for 2010-11, but rather, has been transferred and is reflected as a separate organization within the Behavioral Health general fund budget unit. As such, the following totals are now reflected in the following 2009-10 totals for reference:
    a. Total staffing transferred – 61 positions
    b. 2009-10 Adopted Budget:
        i. Appropriation - $22,888,424
        ii. Revenue - $22,738,966
        iii. Local Cost - $149,458

    The ADS program consists of comprehensive substance abuse prevention and treatment programs to county residents. The major components include outpatient, residential, prevention, methadone, and case management services. Alcohol and drug services are funded primarily by federal block grant and state revenues.

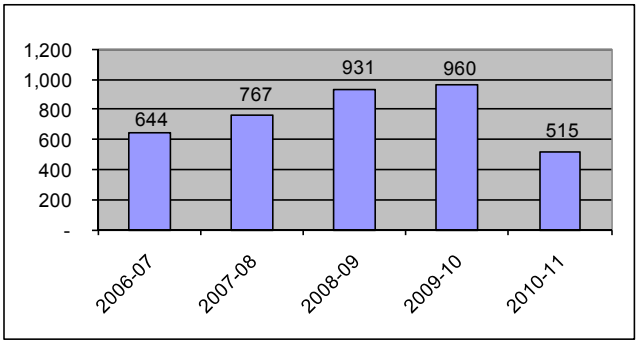
2. GASB 54 impacts the way special revenue funds are budgeted and, due to this, both revenue and expenditures, including salaries and benefits, for the Mental Health Services Act (MHSA) are now accounted for directly within the Mental Health Services Act special revenue fund budget unit. For the three remaining special revenue funds specific to alcohol and drug services programs, funds transferred into Behavioral Health's general fund budget unit to fund salaries, services and supplies and other operational costs, are now presented as reimbursement for 2010-11.

BUDGET HISTORY

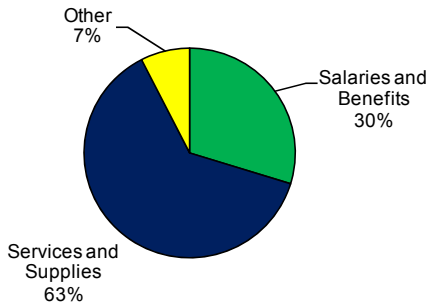
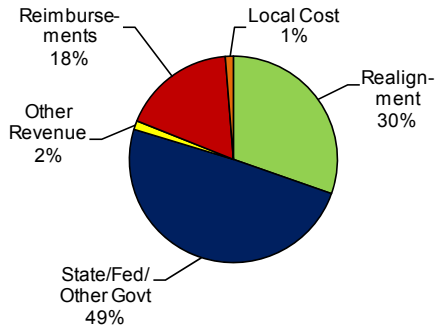
5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Human Services
DEPARTMENT: Behavioral Health
FUND: General

BUDGET UNIT: AAA MLH
FUNCTION: Health and Sanitation
ACTIVITY: Hospital Care

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	54,714,123	68,713,571	71,609,598	66,033,808	66,033,809	46,918,902	**(19,114,907)**
Services and Supplies	88,609,079	115,031,004	119,813,643	118,088,292	118,910,712	97,740,556	**(21,170,156)**
Central Services	640,543	742,062	1,022,477	966,117	965,940	1,043,197	**77,257**
Travel	-	-	502,601	440,179	440,181	218,757	**(221,424)**
Other Charges	3,481,153	4,575,340	5,506,330	4,631,436	4,831,482	2,966,619	**(1,864,863)**
Equipment	71,662	243,932	-	470,386	470,387	472,140	**1,753**
Vehicles	347,619	200,644	49,998	-	-	-	**-**
Capitalized Software	-	99,125	-	19,746	19,746	-	**(19,746)**
Transfers	8,767,504	9,776,173	12,320,423	11,854,039	11,860,263	6,671,620	**(5,188,643)**
Total Exp Authority	156,631,683	199,381,851	210,825,070	202,504,003	203,532,520	156,031,791	**(47,500,729)**
Reimbursements	(11,156,736)	(13,138,071)	(12,289,843)	(8,076,011)	(8,075,231)	(27,893,996)	**(19,818,765)**
Total Appropriation	145,474,947	186,243,780	198,535,227	194,427,992	195,457,289	128,137,795	**(67,319,494)**
Operating Transfers Out	7,230,655	1,842,753	1,842,753	1,842,753	1,842,753	1,842,753	**-**
Total Requirements	152,705,602	188,086,533	200,377,980	196,270,745	197,300,042	129,980,548	**(67,319,494)**
Departmental Revenue							
Use of Money and Prop	84	-	-	-	-	-	**-**
Realignment	60,228,662	91,932,149	59,160,308	50,323,264	50,275,539	47,842,753	**(2,432,786)**
State, Fed or Gov't Aid	81,283,074	69,151,251	83,696,445	76,876,919	77,345,232	77,737,950	**392,718**
Current Services	590,522	511,640	511,867	272,844	272,845	248,300	**(24,545)**
Other Revenue	701,502	723,121	2,001,198	2,206,261	2,206,260	2,159,334	**(46,926)**
Other Financing Sources	-	-	-	-	802	-	**(802)**
Total Revenue	142,803,844	162,318,161	145,369,818	129,679,288	130,100,678	127,988,337	**(2,112,341)**
Operating Transfers In	7,909,551	23,776,160	53,015,954	65,207,954	65,207,153	-	**(65,207,153)**
Total Financing Sources	150,713,395	186,094,321	198,385,772	194,887,242	195,307,831	127,988,337	**(67,319,494)**
Local Cost	1,992,207	1,992,212	1,992,208	1,383,503	1,992,211	1,992,211	**-**
				Budgeted Staffing	960	515	**(445)**

Salaries and benefits of $46,918,902 fund 515 budgeted positions. The decrease of approximately $19.1 million reflects a net decrease of 445 positions. The net decrease is a result of transferring 349 positions from the Behavioral Health budget unit to the Mental Health Services Act (MHSA) special revenue fund budget unit, and the further deletion of 96 vacant positions. In addition, 1 Office Specialist is being requested for 2010-11 to cure an existing under fill in the Disaster and Safety unit.

Services and supplies of $97,740,556 include $74,118,620 in service provider contracts of which $18,147,273 is funded by alcohol and drug services. The decrease in services and supplies of $21.2 million is primarily due to a decrease of $49.3 million for MHSA program expenditures, which are now reflected in the MHSA special revenue budget unit. This decrease is offset by the following increases: $2.7 million in managed care fee-for-service network, $2.1 million accounting change for the MHSA administrative reimbursement which is now treated as a transfer, $1.2 million for Justice Assistance Grant, and $22.1 million for 2010-11 board approved contracts amounts.

Central services, travel, other charges, vehicles, and capitalized software decreased by approximately $2.0 million primarily due to the decrease for MHSA program expenditures, which are now reflected in the MHSA special revenue budget unit. The decrease is partially offset by an increase in equipment for the purchase of replacement servers and communication switches necessary to maintain the department's information technology functions and six scanners to continue the department's efforts in reducing paper records, all of which are carryover items from 2009-10. Additionally, in response to a security requirement regarding protection of information, two sniffer boxes will be purchased in conjunction with ISD's overall solution to this issue.

Transfers to other departments are decreasing by $5.2 million primarily due to the decrease for MHSA program expenditures, which are now reflected in the MHSA special revenue budget unit.

Reimbursements of $27,893,996 are increasing by $19.8 million primarily due to an increase in the CalWORKs allocation of $1.3 million; an increase of $3.0 million from the MHSA special revenue fund, which were previously budgeted as a Salary Reimbursement; and an increase of $3.0 million from the MHSA special revenue fund for reimbursement of the administrative allocation, previously budgeted as revenue. Additionally, funds to be transferred from the three remaining special revenue funds specifically established for alcohol and drug services programs are now reflected as a reimbursement into the general fund budget unit, in accordance with GASB 54.

Operating transfers out of $1,842,753 for Mental Health is the local cost (maintenance of effort) offset.

Departmental revenue of $127,988,337 is decreasing by $2,112,341 primarily due to a decrease in realignment resulting from a reduction in available funding.

Operating transfers in have decreased by approximately $65.2 million as all expenditures related to the Mental Health Services Act special revenue fund are now budgeted within that budget unit. Additionally, transfers from the three remaining special revenue funds for alcohol and drug services are now reflected in the reimbursements category.

Mental Health Services Act

DESCRIPTION OF MAJOR SERVICES

On November 2, 2004, voters passed Proposition 63, which established a state personal income tax surcharge of one percent on the portion of taxpayers' annual taxable income that exceeds $1.0 million. The proposition was enacted into law as the Mental Health Services Act (MHSA) effective January 1, 2005. The overall purpose and intent is “to reduce the long-term adverse impact on individuals, families, and state and local budgets resulting from untreated serious mental illness to insure that all funds are expended in the most cost effective manner and to ensure accountability to taxpayers and to the public”.

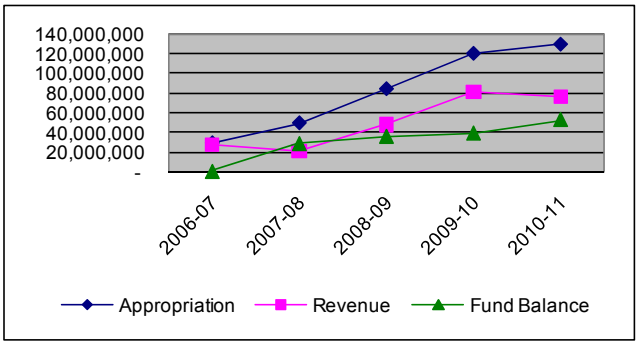
This special revenue fund was established in 2005-06. In 2005-06, the state approved the Department of Behavioral Health’s (DBH) three-year plan. In 2008-09 the state approved an extension to the three year plan, changing the agreement termination date from June 30, 2008 to June 30, 2009. On March 4, 2009, DBH received a letter from the State Department of Mental Health (DMH) further extending the termination date from June 30, 2009 to June 30, 2013.

Prior to 2010-11, MHSA state funds received were deposited into this special revenue fund and were transferred to Behavioral Health’s general fund budget unit, as needed, to cover contract providers’ costs, staffing and other DBH costs incurred in the delivery of services related to MHSA programs.

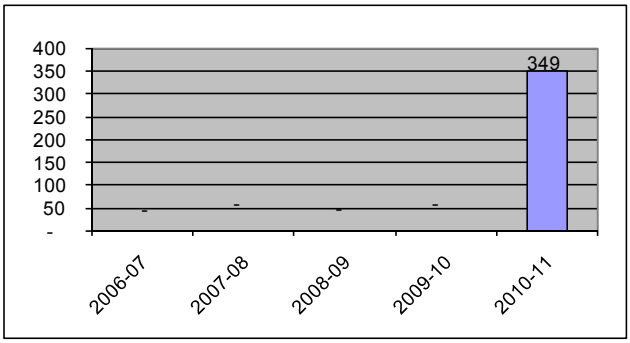
GASB 54, however, now requires that all expenditures related to services funded by a special revenue fund be accounted for within the special revenue fund. As such, Prop 63 MHSA expenditures, including staffing, services and supplies, travel and central services will be expended directly from this special revenue fund. Fixed assets such as equipment ($868,818), vehicles ($24,363) and capitalized software ($5,476,168) will also be expended directly from the special revenue fund. In 2010-11, Behavioral Health anticipates MHSA-state funds of $60,890,498.

BUDGET HISTORY

5-YEAR BUDGET TREND

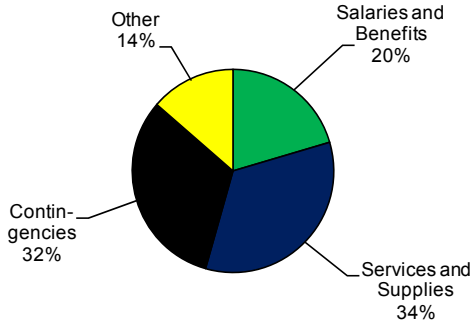


5-YEAR STAFFING TREND

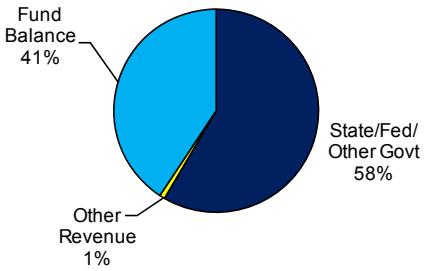


2010-11 BUDGET

EXPENDITURE AUTHORITY



FINANCING SOURCES



ANALYSIS OF ADOPTED BUDGET

GROUP: Human Services
DEPARTMENT: Behaivoral Health
FUND: Mental Health Services Act

BUDGET UNIT: RCT MLH
FUNCTION: Health and Sanitation
ACTIVITY: Hospital Care

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	-	-	-	-	-	26,450,631	**26,450,631**
Services and Supplies	-	-	-	-	-	43,438,184	**43,438,184**
Central Services	-	-	-	-	-	289,961	**289,961**
Travel	-	-	-	-	-	244,441	**244,441**
Other Charges	-	-	-	-	-	1,359,559	**1,359,559**
Equipment	-	-	-	-	-	868,818	**868,818**
Capitalized Software	-	-	-	-	-	5,476,168	**5,476,168**
Vehicles	-	-	-	-	-	24,363	**24,363**
Transfers	-	-	-	-	-	9,857,428	**9,857,428**
Contingencies	-	-	-	-	57,647,031	41,532,266	**(16,114,765)**
Total Exp Authority	-	-	-	-	57,647,031	129,541,819	**71,894,788**
Reimbursements	-	-	-	-	-	(350,000)	**(350,000)**
Total Appropriation	-	-	-	-	57,647,031	129,191,819	**71,544,788**
Operating Transfers Out	5,278,776	20,707,217	50,951,740	61,938,442	61,938,442	-	**(61,938,442)**
Total Requirements	5,278,776	20,707,217	50,951,740	61,938,442	119,585,473	129,191,819	**9,606,346**
Departmental Revenue							
Use of Money and Prop	620,745	1,462,406	1,386,116	1,458,791	1,458,790	1,000,000	**(458,790)**
State, Fed or Gov't Aid	32,289,300	26,497,638	64,790,741	79,012,087	79,012,088	75,552,171	**(3,459,917)**
Other Revenue	-	-	-	109,561	109,561	100,055	**(9,506)**
Total Revenue	32,910,045	27,960,044	66,176,857	80,580,439	80,580,439	76,652,226	**(3,928,213)**
				Fund Balance	39,005,034	52,539,593	**13,534,559**
				Budgeted Staffing	-	349	**349**

Salaries and benefits of $26,450,631 fund 349 budgeted positions transferred from Behavioral Health's general fund budget unit. The 349 budgeted positions include the following four new positions for 2010-11, of which three are to cure existing under fill positions and only one additional position:

- One Mental Health Program Manager I
- One Mental Health Program Manager II
- One Administrative Supervisor II
- One Office Specialist

The addition of the Office Specialist classification is needed to support the expanded operational weekend hours of the Crisis Walk-In Center as identified in the approved MHSA plan. The Office Specialist will act as a Financial Interviewer conducting interviews with clients to determine the client's ability to pay for services. Other duties include verifying insurance coverage, conducting research on various state and county systems, and verifying that financial accounts are accurate.

Services and supplies of $43,438,184 account for administrative and program expenditures to execute the approved MHSA plan. The majority of expenditures ($32,079,146) are for contracted services with non-governmental organizations to execute MHSA programs.

Central services of $289,961 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $244,441 is for employees to attend conferences and community support functions in support of the MHSA program.

Other charges of $1,359,559 reflect expenditures for client temporary housing and transportation.

Equipment of $868,818 will be used for the implementation of the Capital Facilities and Technology components of the MHSA plan. Within the Capital Facilities component, the following items will be purchased to support a renovation project of the former medical facility at 780 E. Gilbert Street in San Bernardino:

Once renovated, this location will be converted to a One-Stop Transitional Age Youth Center/Crisis Residential Program.

The Technology Component of MHSA will also begin implementing the six new projects including a Charon-VAX Emulation Server Upgrade, a Data Warehouse Continuation, Electronic Health Records, Empowered Communication/SharePoint, a Behavioral Health Management Information System Replacement, and the Virtual Desktop/Server Environment. These core projects will allow DBH to move towards achieving an Integrated Information System Infrastructure and to achieve the goals outlined within the MHSA plan as well as remain consistent with the guidelines outlined by the MHSA Technology Component, which is to modernize and transform information systems and increase consumer and facility empowerment. In support of these projects, the equipment listed below will be purchased:

- Audio and visual equipment for $145,418
- 3 Smart Boards for $19,500
- 2 Projectors for $14,400
- Data commutation switch for $68,500
- Data communication rack for $20,000
- Kiosk for $9,000
- Total of 23 servers in the amount of $267,000
- 10 Audio Conferencing System for a total $175,000
- 10 Smart Boards for a total of $65,000
- 10 Projectors for a total of $72,000
- 1 Communication Switch for $13,000

Vehicles of $24,363 are to be assigned to the Homeless Program which operates shelter services for the County of San Bernardino. The clients are adults and older adults who are mentally ill and are referred from psychiatric facilities, outpatient clinics, and Patton state hospital. These clients have no resources and usually have a number of needs with additional departments other than DBH. They require transportation to medical, psychiatric appointments, pharmacies for medication, employment groups, court appointments, etc. In addition, to the daily needs of these clients, there are unique situations that require transporting in a county vehicle, such as re-location to a more permanent setting, taking them to visit potential housing options and other on-going visits by the case manager.

Capitalized software of $5,476,168 represents purchases to support the technology projects in the MHSA Technology Component. These purchases are comprised of internally generated software including $355,472 for data warehouse continuation project, $183,696 for data mining software for the data warehouse continuation project, $165,000 for applications to support the functions of the Electronic Health Records project and $225,000 for web and survey applications to support the Empowered Commutation/SharePoint project. Additional purchases include $1,300,000 Data Mining Software to support Data Warehouse Continuation project, $700,000 for application software to support Electronic Health and Records project and $2,547,000 for application software to support the Behavioral Health Management Information System project.

Transfers of $9,857,428 represent expenses incurred by other County departments such as: Human Services, Probation, Public Defender, Children's Network, Preschool Services, Sheriff-Coroner/Public Administrator and Superintendent of Schools. These departments, via a Memorandum of Understanding, perform services related to the MHSA projects. Additionally, transfers reflect payment for lease agreements paid by Real Estate Services and for Office Depot purchases by the Purchasing Department.

Contingencies of $41,532,266 are budgeted to reflect receipt of funding for the implementation of several new programs within MHSA components: Innovation, Capital Facilities and Technology that are expected to be expended in future years. Specifically, Capital Facility and Technology funds have a reversion period of ten years and expenditures will be spread over that time frame.

Reimbursements of $350,000 reflect payments from Human Services for services provided within the Office of Homeless Services.

State aid revenue of $74,662,452 reflects receipt of $60,890,498 for MHSA. Additionally, it includes State Early and Periodic Screening, Diagnosis, and Treatment (EPSDT) and Federal Financial Participation of $9,771,252 for Medi-Cal In-patient services. These revenues will also be deposited directly into the MHSA special revenue fund as they are associated with services provided in conjunction with MHSA plan services and represent the federal dollars DBH is able to draw utilizing MHSA dollars as the necessary matching funds.

Federal and other revenues of $889,719 and $100,055 from PATH (Projects for Transition from Homelessness) and SAMSHA (Substance Abuse and Mental Health Services Administration) grants and Institutes for Mental Disease reimbursements will also be deposited to the special revenue fund. These funding sources are used in the support of MHSA plan services to jointly meet the missions of both funding sources.

Driving Under the Influence Programs

DESCRIPTION OF MAJOR SERVICES

As per Title 9, Division 4, Chapter 3, 9878 (m) of the State regulations and Health and Safety Code 11837.8 (a), the Department of Behavioral Health charges fees to privately owned and operated vendors for monitoring Penal Code (PC) 1000 and Driving Under the Influence (DUI) programs. Supervision of these programs resides with the county as indicated by Vehicle Code Section 1660.7, which states that the supervision and regulation of the first offender program resides with the county.

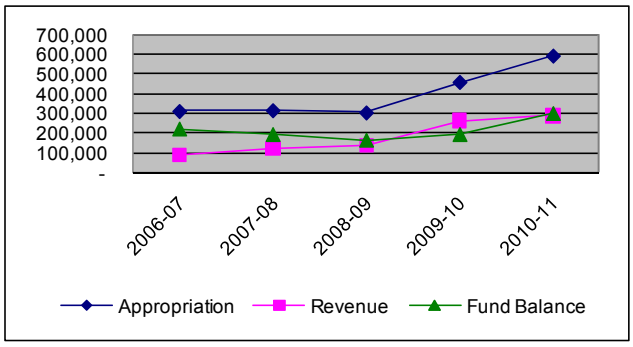
Fees collected from privately owned and operated DUI programs within the county are deposited into this budget unit. Funds are then transferred to the Department of Behavioral Health's general fund budget unit for alcohol and drug program services, as needed, to meet the costs of staff assigned to this function. These funds can only be used for the cost of monitoring PC 1000 and DUI programs.

This budget unit does not directly spend funds or provide services. It is strictly a financing budget with actual expenditures occurring within the Department of Behavioral Health's general fund budget unit.

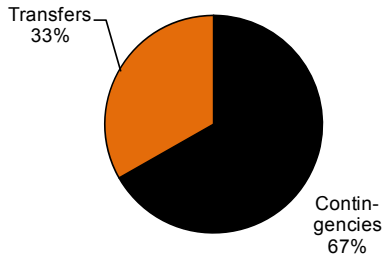
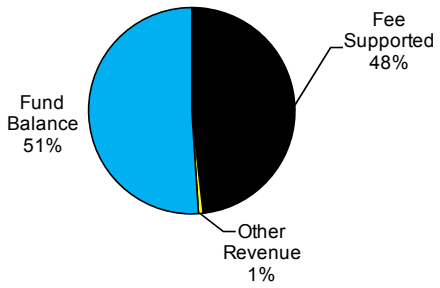
There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Human Services
DEPARTMENT: Behavioral Health
FUND: Driving Under the Influence Program

BUDGET UNIT: SDC MLH
FUNCTION: Health & Sanitation
ACTIVITY: Hospital Care

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Transfers	-	-	-	-	-	196,283	**196,283**
Contingencies	-	-	-	-	301,347	394,089	**92,742**
Total Appropriation	-	-	-	-	301,347	590,372	**289,025**
Operating Transfers Out	156,245	161,943	157,214	178,190	178,190	-	**(178,190)**
Total Requirements	156,245	161,943	157,214	178,190	479,537	590,372	**110,835**
Departmental Revenue							
Use of Money and Prop	13,272	12,401	6,798	4,610	4,609	4,157	**(452)**
Current Services	114,945	120,816	179,252	280,157	280,157	284,868	**4,711**
Total Revenue	128,217	133,217	186,050	284,767	284,766	289,025	**4,259**
				Fund Balance	194,771	301,347	**106,576**

Transfers of $196,283 are new for 2010-11 as transfers to Behavioral Health's general fund budget unit are now reflected as such in accordance with the implementation of GASB 54, and reflect funding to cover salaries and benefits and other miscellaneous expenditures to monitor the DUI programs.

Contingencies of $394,089 include an increase of $92,742 primarily based on increased fund balance.

Operating transfers out is no longer budgeted, as transfers to Behavioral Health's general fund budget unit are now reflected within that appropriation category in accordance with the implementation of GASB 54.

Departmental revenue of $289,025 includes DUI fees paid by program providers and interest revenue.

Block Grant Carryover Program

DESCRIPTION OF MAJOR SERVICES

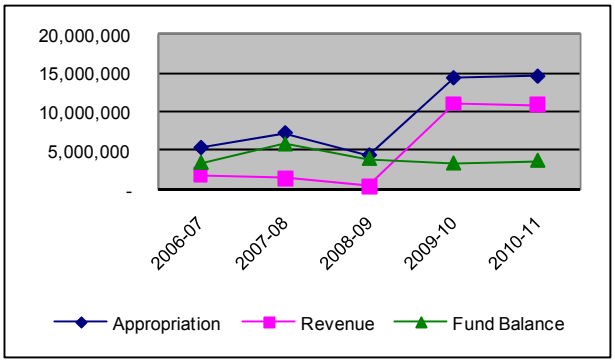
Alcohol and Drug Services (ADS) utilizes this special revenue fund to hold money received from the State Department of Alcohol and Drug Programs (ADP) under a multi-year cost reimbursement contract that allows the county to retain unused federal Substance Abuse Prevention and Treatment (SAPT) funds for use in the next fiscal year. These funds are to be spent on alcohol abuse prevention, education, and treatment in schools and the community as described in the annual update to the contract between county and the state. Funds are transferred to ADS based on the needs of the program.

This budget unit does not directly spend funds or provide services. It is strictly a financing budget with the actual expenditures occurring within the Department of Behavioral Health's general fund budget unit for alcohol and drug abuse program services.

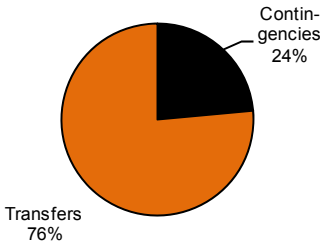
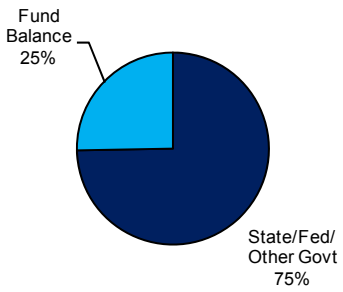
There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Human Services
DEPARTMENT: Behavioral Health
FUND: Block Grant Carryover Program

BUDGET UNIT: SDH MLH
FUNCTION: Health & Sanitation
ACTIVITY: Hospital Care

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Transfers	-	-	-	-	-	11,109,936	**11,109,936**
Contingencies	-	-	-	-	3,660,195	3,416,926	**(243,269)**
Total Appropriation	-	-	-	-	3,660,195	14,526,862	**10,866,667**
Operating Transfers Out	2,037,530	2,500,000	1,500,000	10,525,064	10,525,064	-	**(10,525,064)**
Total Requirements	2,037,530	2,500,000	1,500,000	10,525,064	14,185,259	14,526,862	**341,603**
Departmental Revenue							
Use of Money and Prop	303,332	336,058	115,401	85,792	85,791	57,141	**(28,650)**
State, Fed or Gov't Aid	(700,238)	265,595	776,282	10,804,582	10,804,582	10,809,526	**4,944**
Total Revenue	(396,906)	601,653	891,683	10,890,374	10,890,373	10,866,667	**(23,706)**
				Fund Balance	3,294,886	3,660,195	**365,309**

Transfers of $11,109,936 are new for 2010-11 as transfers to Behavioral Health's general fund budget unit are now reflected as such in accordance with the implementation of GASB 54, and reflect funding for salaries and benefits and services and supplies costs related to alcohol abuse prevention, education, and treatment in schools and the community.

Operating transfers out is no longer budgeted as transfers to Behavioral Health's general fund budget unit are now reflected within that appropriation category in accordance with the implementation of GASB 54.

Departmental revenue of $10,866,667 includes anticipated Federal SAPT Block Grant Allocations for 2010-11 and interest revenue.

Court Alcohol and Drug Program

DESCRIPTION OF MAJOR SERVICES

This special revenue fund consists of three revenue sources:

- The first source is referred to as Statham funds, which are fines collected from individuals convicted of Driving Under the Influence (DUI) offenses.
- The second source is fines imposed by Senate Bill 921 that went into effect on September 23, 1986. The bill requires persons convicted of an offense involving a controlled substance to pay a drug program fee in an amount not to exceed $100 for each separate offense. The money collected is to be used for drug abuse programs in schools and the community.
- The third source is fines imposed by Senate Bill 920 that went into effect on September 24, 1996. The bill requires persons convicted of specific alcohol related offenses to pay an additional alcohol abuse education and prevention penalty assessment in an amount not to exceed $50. The money collected is to be used exclusively for alcohol abuse and prevention services.

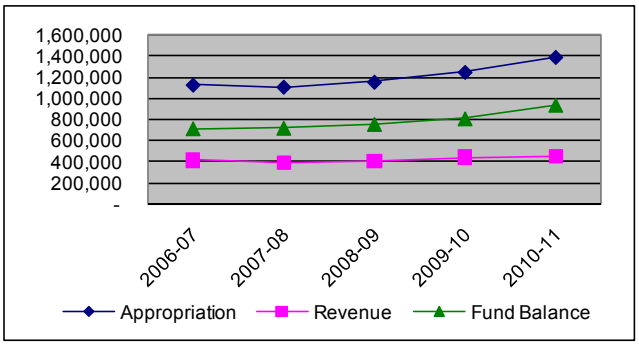
All revenue is collected by the Courts and Central Collections and then transferred into this budget unit for later distribution to the Department of Behavioral Health's general fund budget unit for alcohol and drug program services.

This budget unit does not directly spend funds or provide services. It is strictly a financing budget with actual expenditures occurring within the Department of Behavioral Health's general fund budget unit.

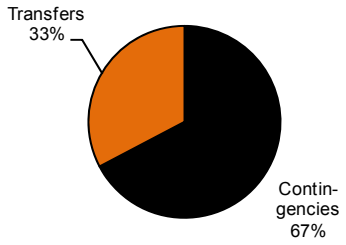
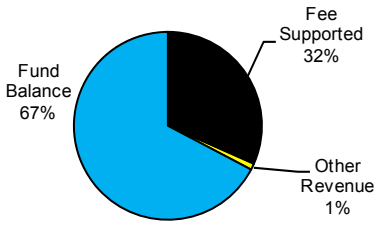
There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Human Services
DEPARTMENT: Behavioral Health
FUND: Court Alcohol and Drug Program

BUDGET UNIT: SDI MLH
FUNCTION: Health and Sanitation
ACTIVITY: Hospital Care

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Transfers	-	-	-	-	-	454,669	**454,669**
Contingencies	-	-	-	-	872,128	935,337	**63,209**
Total Appropriation	-	-	-	-	872,128	1,390,006	**517,878**
Operating Transfers Out	437,000	407,000	407,000	441,243	441,243	-	**(441,243)**
Total Requirements	437,000	407,000	407,000	441,243	1,313,371	1,390,006	**76,635**
Departmental Revenue							
Fines and Forfeitures	395,567	397,932	430,664	553,903	490,694	440,046	**(50,648)**
Use of Money and Prop	44,891	44,208	26,733	14,845	14,845	14,623	**(222)**
Other Revenue	1,783	940	2,800	776	776	-	**(776)**
Total Revenue	442,241	443,080	460,197	569,524	506,315	454,669	**(51,646)**
				Fund Balance	807,056	935,337	**128,281**

Transfers of $454,669 are new for 2010-11 as transfers to Behavioral Health's general fund budget unit are now reflected as such in accordance with the implementation of GASB 54. The transfer is based on the revenues collected and funds drug and alcohol program services.

Operating transfers out is no longer budgeted, as transfers to Behavioral Health's general fund budget unit are now reflected within that appropriation category in accordance with the implementation of GASB 54.

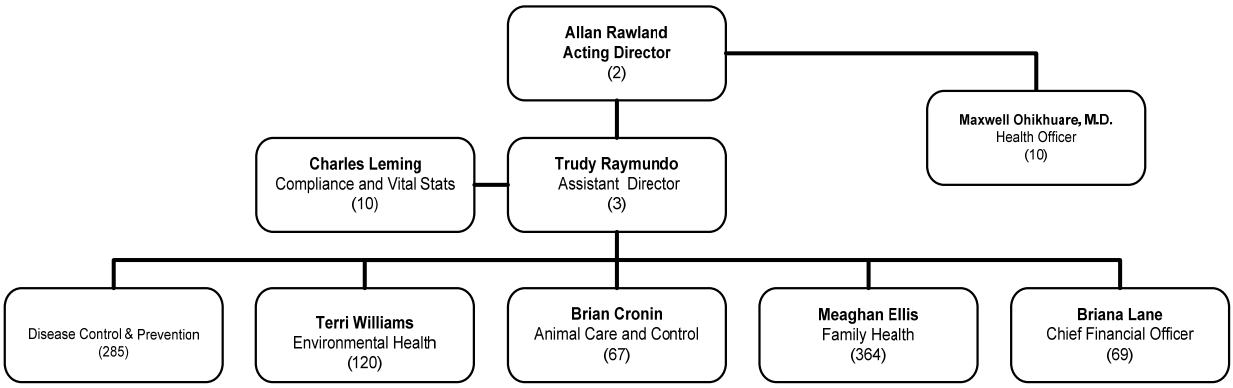
Departmental revenue of $454,669 includes fines and interest revenue.

PUBLIC HEALTH
Allan Rawland

MISSION STATEMENT

The Public Health Department promotes and improves the health, safety and quality of life of San Bernardino residents and visitors.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Prevent disease and disability and promote healthy lifestyles.
2. Promote and ensure a healthful environment.
3. Develop integrated countywide community clinical services.

PERFORMANCE MEASURES

Description of Performance Measure	2008-09 Actual	2009-10 Target	2009-10 Actual	2010-11 Target
Percentage increase of pregnant women screened for drug use.	7%	5%	37%	2%
Number of visits to immunization providers with less than 90% of children up-to-date for age per the Advisory Committee on Immunization Practice's recommended immunization schedule.	172	200	198	200
Percentage increase of food handlers receiving training and certification.	10%	5%	-18%	0%
Increase the number of municipalities that participate in the New Animal Care and Control Joint Powers Authority.	1	2	1	2

SUMMARY OF BUDGET UNITS

	2010-11			
	Appropriation	Revenue	Local Cost/ Fund Balance	Staffing
General Fund				
Public Health	73,349,985	69,613,342	3,736,643	774
California Children's Services	18,590,834	14,012,742	4,578,092	156
Indigent Ambulance	472,501	-	472,501	-
Total General Fund	92,413,320	83,626,084	8,787,236	930
Special Revenue Funds				
Bio-Terrorism Preparedness	2,659,573	2,515,982	143,591	-
H1N1 Preparedness	1,794,047	380,360	1,413,687	-
Tobacco Use Reduction Now	362,208	361,857	351	-
Vital Statistics State Fees	739,399	136,110	603,289	-
Vector Control Assessments	3,701,931	1,754,785	1,947,146	-
Total Special Revenue Funds	9,257,158	5,149,094	4,108,064	-
Total - All Funds	101,670,478	88,775,178	12,895,300	930

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.

Public Health

DESCRIPTION OF MAJOR SERVICES

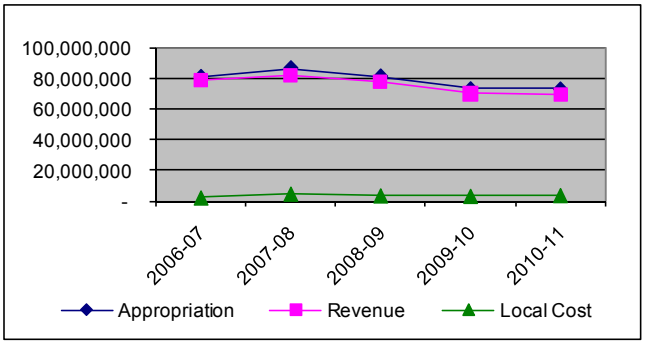
The Department of Public Health provides a wide range of services to prevent diseases and improve the health, safety and quality of life for residents and visitors of San Bernardino County. Many services are mandated by the State Health and Safety Code. Key delivery areas for 2010-11 include Healthy Communities, Preparedness and Response, Communicable Disease Control and Prevention, Environmental Health, Animal Care and Control and California Children's Services.

Healthy Communities is a countywide initiative to support collaborative efforts to improve the quality of life for all residents. Preparedness and Response ensures the county capacity to respond to public health or bioterrorism emergencies. Communicable Disease Control and Prevention provides for surveillance and prevention of tuberculosis and HIV/AIDS, and immunizations to prevent disease.

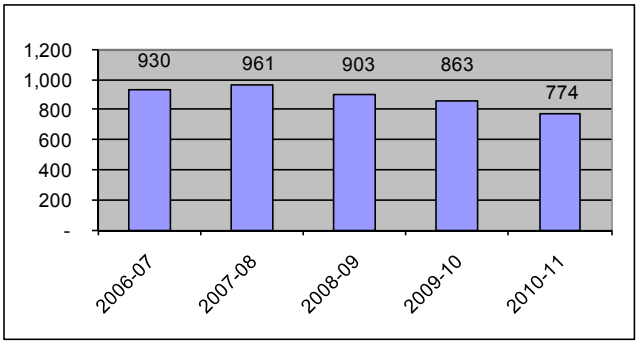
Environmental Health prevents, eliminates, or reduces hazards adversely affecting the health, safety, and quality of life through integrated programs such as Food Protection, Vector Control (including West Nile Virus surveillance) and Regulatory Water activities. Animal Care and Control protects the public from rabies through dog vaccinations, stray animal abatement, wildlife rabies surveillance, and public education.

BUDGET HISTORY

5-YEAR BUDGET TREND

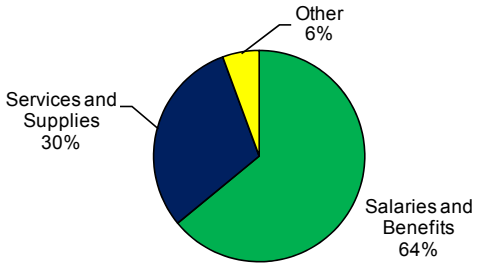


5-YEAR STAFFING TREND

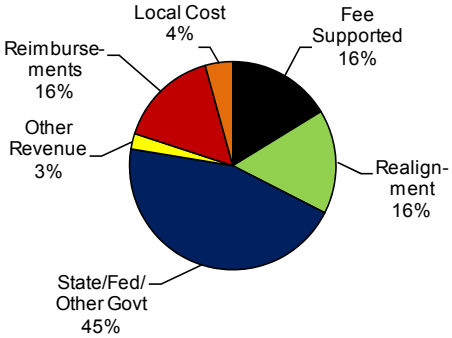


2010-11 BUDGET

EXPENDITURE AUTHORITY



FINANCING SOURCES



ANALYSIS OF ADOPTED BUDGET

GROUP: Human Services
DEPARTMENT: Public Health
FUND: General

BUDGET UNIT: AAA PHL
FUNCTION: Health and Sanitation
ACTIVITY: Health

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	54,840,095	54,615,642	54,418,692	51,105,146	51,105,147	55,695,328	**4,590,181**
Services and Supplies	24,843,932	23,582,044	24,932,470	23,411,908	23,423,176	24,602,541	**1,179,365**
Central Services	592,400	610,283	640,709	624,200	624,200	1,173,261	**549,061**
Travel	-	-	531,287	441,653	441,593	606,254	**164,661**
Other Charges	101,500	104,000	99,000	68,500	68,500	100,000	**31,500**
Equipment	507,694	682,387	296,366	367,897	367,898	88,693	**(279,205)**
Vehicles	19,456	5,136	340,887	70,743	70,744	100,000	**29,256**
Capitalized Software	494,600	-	150,000	69,302	69,302	-	**(69,302)**
Transfers	3,198,612	3,698,218	4,450,131	4,390,301	4,390,301	4,597,173	**206,872**
Total Exp Authority	84,598,289	83,297,710	85,859,542	80,549,650	80,560,861	86,963,250	**6,402,389**
Reimbursements	(6,103,677)	(6,189,885)	(6,935,082)	(7,008,762)	(7,008,764)	(13,613,265)	**(6,604,501)**
Total Appropriation	78,494,612	77,107,825	78,924,460	73,540,888	73,552,097	73,349,985	**(202,112)**
Departmental Revenue							
Taxes	110,540	108,871	118,794	113,007	-	25,000	**25,000**
Licenses & Permits	7,473,315	7,510,358	7,969,282	8,177,697	8,177,798	8,214,826	**37,028**
Fines and Forfeitures	487,301	-	-	100	-	42,000	**42,000**
Use of Money and Prop	312	-	-	-	-	-	**-**
Realignment	14,012,630	13,042,558	13,189,522	5,162,105	5,168,493	14,164,292	**8,995,799**
State, Fed or Gov't Aid	40,687,876	39,685,174	40,039,492	42,027,976	42,036,377	39,177,586	**(2,858,791)**
Current Services	7,372,136	5,619,115	6,323,123	5,741,297	5,853,646	5,867,488	**13,842**
Other Revenue	564,949	1,138,033	1,629,748	1,466,589	1,467,110	1,651,889	**184,779**
Total Revenue	70,709,059	67,104,109	69,269,961	62,688,771	62,703,424	69,143,081	**6,439,657**
Operating Transfers In	5,485,294	5,103,050	6,082,230	7,577,044	7,577,044	470,261	**(7,106,783)**
Total Financing Sources	76,194,353	72,207,159	75,352,191	70,265,815	70,280,468	69,613,342	**(667,126)**
Local Cost	2,300,259	4,900,666	3,572,269	3,275,073	3,271,629	3,736,643	**465,014**
				Budgeted Staffing	863	774	**(89)**

Salaries and benefits of $55,695,328 fund 774 positions and reflect the deletion of 94 positions offset by the addition of 5 new positions for a net reduction of 89 positions. The deleted positions include 85 vacancies, and the following filled positions: 1 Contract Equine Coordinator and 8 Public Service Employees. This appropriation is increasing by $4,590,181 which reflects staffing vacancies. The change in budgeted staffing is the result of the loss of state funding in Community Health for the Maternal and Child Health Program and the HIV/AIDS Program resulted in a reduction of 36 and 8 positions respectively. Clinic Operations was re-engineered for greater efficiencies allowing for the reduction of 11 positions. Immunizations, Tuberculosis and Epidemiology deleted 1 position and general Community Health deleted 1 position. Disease Control and Prevention deleted 17 positions, Environmental Health deleted 3 positions, Animal Control deleted 2 positions, Medical staff and Physicians deleted 7 positions and Administrative Support deleted 8 positions.

Services and supplies of $24,602,541 are increased by $1,179,365 primarily due to budgeted MOU costs reflected in this category.

Central services of $1,173,261 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Equipment of $88,693 includes $15,693 to replace aging network switches and $73,000 for Preparedness and Response ventilators. Two Shelter Operation Center vehicles ($50,000 each) totaling $100,000 are budgeted for Preparedness and Response. These vehicles are funded by the Homeland Security grant.

Transfers of $4,597,173 represent payments to other departments such as Human Resources for employee relations, lease costs, facilities charges and administrative and program support from Human Services.

Reimbursements of $13,613,265 represent payments from other departments such as Human Services, Probation, California Children's Services (CCS) and Behavioral Health. The increase of $6,604,501 is primarily due to the budgeting of $5,722,378 from five special revenue funds in accordance with GASB 54 requirements. Transfers into the general fund budget unit from these special revenue funds had previously been reflected as operating transfers in. Additionally, the increase reflects funding from Human Services for the Cal-Learn program by $600,000 and the Rx4Kids program by $74,516 and an increase in Homeland Security funding of $470,261. The Sheriff reduced Drug Endangered Children funding by $30,000 and reimbursement of overhead expense from the California Children's Services budget unit was reduced by $297,625.

Licenses and permit revenue of $8,214,826 is increasing by $37,028 based on fee increases to cover costs.

Fines and forfeitures of $42,000 represent dog licensing fines.

Realignment of $14,164,292 is increasing by $8,995,799 due primarily to budgeting to make contributions in 2010-11 for various grants and reimbursements for staffing that were not utilized in 2009-10.

State aid revenue of $8,752,563 includes reimbursement for Medi-Cal Outpatient, SB 90 Mandated Cost Reimbursement, the HIV/AIDS program, Maternal and Child Health program, and various other state funded grant programs.

Federal aid of $30,425,023 includes reductions to the Maternal and Child Health program due to the elimination of the state general fund dollars, reductions to the Adolescent Family Life Program and Black Infant Health program of $971,900. These decreases are offset slightly by increases from federal immunization funding.

Current services revenue of $5,867,488 includes fees received for health and human services, sanitation and agricultural services as well as nominal receipts from private payers.

Other revenue of $1,651,889 includes grant revenue from the Dental Health Foundation, AQMD, the First Five Perinatal Screening, Assessment, Referral, and Treatment (PSART) program and other grant revenue.

Operating transfers in of $470,261 reflect funding from the Office of Emergency Services for the Homeland Security grant and are decreasing by $7,106,783 due to the GASB 54 requirement for transfers in special revenue funds.

California Children's Services

DESCRIPTION OF MAJOR SERVICES

California Children's Services (CCS) is a state program that provides case management, diagnosis, and treatment services to individuals up to 21 years of age with severe qualifying medical conditions and whose families are unable to pay for all or part of their care. State law requires the county to maintain a mandated minimum funding level. In addition to realignment dollars and the county's mandated contribution, funding also comes from Medi-Cal, private insurance, and patient co-payments. Revenues are based upon individual client eligibility for specific programs such as Medi-Cal, private insurance, and patient co-payments.

The revenue breakdown among federal, state, realignment and county general fund support depends on the type of services provided under this program. This program provides two types of services:

1. Administrative Component - Case management activities that include determining program eligibility, evaluating needs for specific services, determining the appropriate providers and authorizing/paying for medically necessary care. Reimbursement for administrative and operational costs of county CCS programs is shared between the state and county programs as per Health and Safety Code Section 123955 (a). Administrative funding was previously based on staffing standards and caseload mix of CCS clients; however, since 2008-09 the state has changed the funding methodology. All counties must provide the state with a projected budget based on filling all positions as determined by the staffing standards. The state determines what percentage each county's projected budget is of the total amount budgeted by all counties. The percentage is applied to the total allocation available from the state for the fiscal year, which may change the actual reimbursement rate normally expected based on the caseload number below.

   Caseload percentages are as follows:

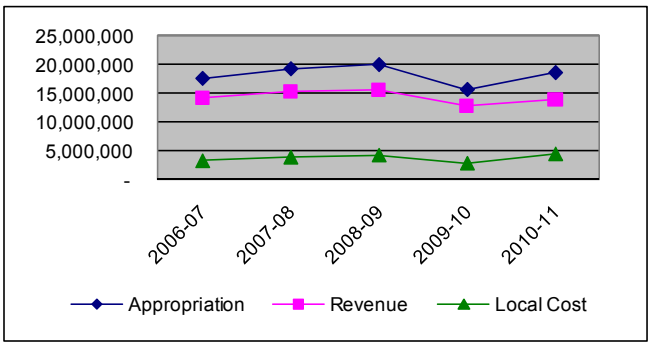
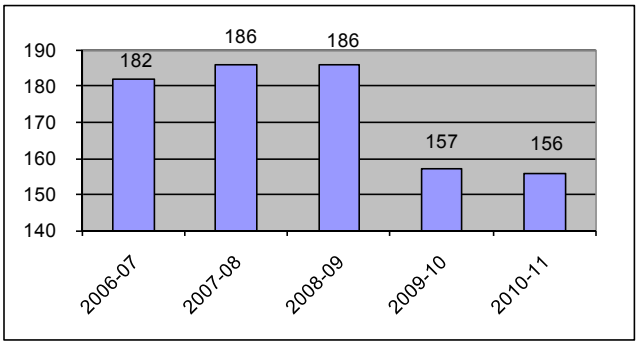
   - Medi-Cal caseload percentage is 74.65%. Federal and state funds reimburse CCS for 100% of the costs.

   - Healthy Families accounts for 11.7% of the caseload. This federal and state program pays 82.5% of the costs. The remaining 17.5% local share is equally funded by Social Services Realignment (8.75%) and general fund support (8.75%) and is billed to CCS on a quarterly basis.

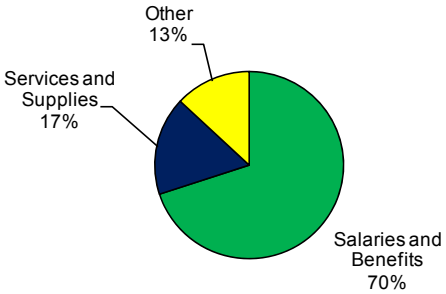
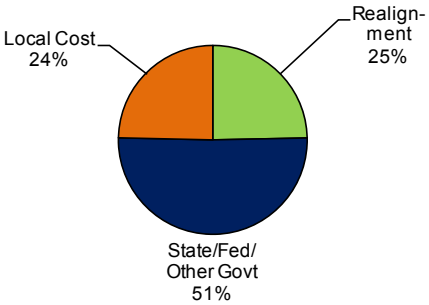
   - CCS or Non-Medi-Cal caseload accounts for approximately 13.65%. Federal and state funds account for 50% of the costs associated with treating this clientele. The remaining 50% is split equally between Social Services Realignment (25%) and general fund support (25%).

2. Medical Therapy Component - Provides physical therapy, occupational therapy, and medical therapy conference services. Licensed physical therapists and certified occupational therapists provide evaluation, treatment, consultation services, and case management. The state reimburses the county 50% of the costs incurred by this program up to the allocated amount prescribed by the state. The remaining 50% is equally funded by Social Services Realignment and county general fund support. Additionally, this program is allowed to bill Medi-Cal for therapy provided to Medi-Cal eligible clients. This revenue is split 75% state and 25% county. Approximately 56% of the caseload in the medical therapy component is Medi-Cal eligible. The state also reimburses $87,585 at 100% for personnel costs while attending Individualized Educational Programs per California AB 3632.

BUDGET HISTORY

5-YEAR BUDGET TREND	5-YEAR STAFFING TREND
	

2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

HUMAN SERVICES

ANALYSIS OF ADOPTED BUDGET

GROUP: Human Services
DEPARTMENT: Public Health - California Children's Services
FUND: General

BUDGET UNIT: AAA CCS
FUNCTION: Health and Sanitation
ACTIVITY: Hospital Care

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	11,177,521	11,718,736	11,952,585	11,719,166	11,719,167	13,016,288	**1,297,121**
Services and Supplies	1,600,579	1,768,628	1,552,072	1,716,124	1,716,125	2,926,680	**1,210,555**
Central Services	128,066	133,912	154,738	155,811	155,811	170,475	**14,664**
Travel	-	-	30,732	26,599	26,599	42,022	**15,423**
Equipment	-	-	-	12,055	12,056	-	**(12,056)**
Transfers	2,176,945	2,170,166	2,497,453	2,125,975	2,125,975	2,435,369	**309,394**
Total Exp Authority	15,083,111	15,791,442	16,187,580	15,755,730	15,755,733	18,590,834	**2,835,101**
Reimbursements	-	(47,664)	(94,746)	(44,160)	(44,160)	-	**44,160**
Total Appropriation	15,083,111	15,743,778	16,092,834	15,711,570	15,711,573	18,590,834	**2,879,261**
Departmental Revenue							
Realignment	3,120,482	3,285,562	3,697,070	2,920,485	2,926,822	4,582,227	**1,655,405**
State, Fed or Gov't Aid	8,800,737	9,142,750	8,675,131	9,860,053	9,847,381	9,412,515	**(434,866)**
Current Services	41,199	26,278	15,921	9,255	9,255	14,000	**4,745**
Other Revenue	212	3,625	7,641	1,292	1,292	4,000	**2,708**
Total Revenue	11,962,630	12,458,215	12,395,763	12,791,085	12,784,750	14,012,742	**1,227,992**
Local Cost	3,120,481	3,285,563	3,697,071	2,920,485	2,926,823	4,578,092	**1,651,269**
				Budgeted Staffing	157	156	**(1)**

Adopted salaries and benefits of $13,016,288 fund 156 budgeted positions. This appropriation is increasing by $1,297,121 from the current budget which reflects staffing vacancies. The increase is also due to step increases partially offset by the deletion of one vacant Rehabilitation Services Aide position.

Services and supplies of $2,926,680 include payments to the state and other providers for treatment costs and medical supplies and are increasing by $1,210,555 primarily due to increases in COWCAP and anticipated treatment costs.

Central services of $170,475 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $42,022 includes reimbursement for costs related to trips to Sacramento for state-mandated conferences and trainings. It also includes reimbursement for private mileage costs incurred by nursing and therapy staff that provide services at numerous locations throughout the county.

Transfers of $2,435,369 include payments to Public Health's general fund budget unit for administrative costs and automated system support; Real Estate Services Department for lease costs; Human Resources programs and the Purchasing Department for the purchase of office supplies.

Social services realignment of $4,582,227 is increasing by $1,655,405. State law requires the county to maintain a mandated minimum funding level for this program. This funding is provided 50% by Social Services Realignment and 50% by county general fund support.

State aid revenue of $9,412,515 is decreasing by $434,866 due to the anticipated reduction in the medical therapy unit Medi-Cal reimbursement.

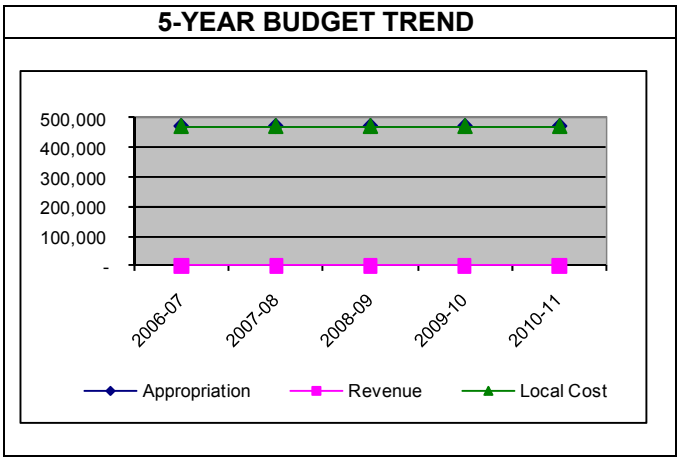
Indigent Ambulance

DESCRIPTION OF MAJOR SERVICES

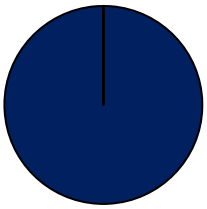
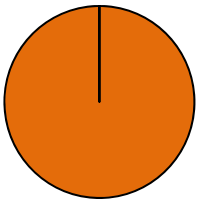
This budget unit provides funding for ambulance contractors who transport indigents to the Arrowhead Regional Medical Center, or the closest hospital under certain life-threatening situations. It also funds transportation of indigent tuberculosis patients to Riverside County Hospital for treatment, and up to the extent of available appropriation, pays for the Sheriff-Coroner/Public Administrator's cost of transportation of indigent inmates (with the remainder paid directly by the Sheriff-Coroner/Public Administrator's). The appropriation in this budget unit is maintained at a constant level.

There is no staffing associated with this budget unit.

BUDGET HISTORY



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
 Services and Supplies 100%	 Local Cost 100%

ANALYSIS OF ADOPTED BUDGET

GROUP: Human Services
DEPARTMENT: Public Health - Indigent Ambulance
FUND: General Fund

BUDGET UNIT: AAA EMC
FUNCTION: Health and Sanitation
ACTIVITY: Hospital Care

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Services and Supplies	472,501	472,501	472,501	472,501	472,501	472,501	-
Total Appropriation	472,501	472,501	472,501	472,501	472,501	472,501	-
Local Cost	472,501	472,501	472,501	472,501	472,501	472,501	-

There are no changes to this budget unit.

Bio-Terrorism Preparedness

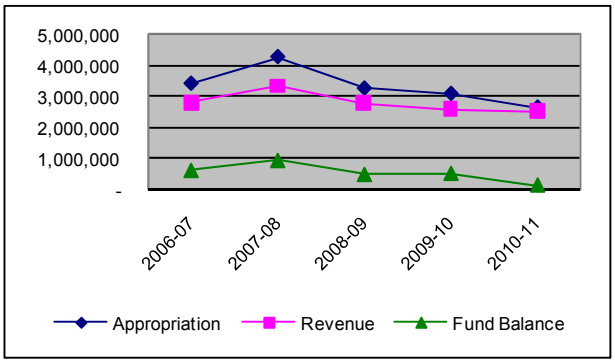
DESCRIPTION OF MAJOR SERVICES

Federal bio-terrorism funds are received and transferred out, as needed, to the Department of Public Health's general fund budget unit to reimburse for actual preparedness and response related activities and expenditures. Funding from the Centers for Disease Control (CDC), Pandemic Influenza, and Cities Readiness Initiative (CRI) is reflected in this budget unit. Each source of funds is tracked and reported separately as stipulated by the state grant agreement. This is a financing budget only. No actual expenditures or activities are incurred or conducted via this budget unit.

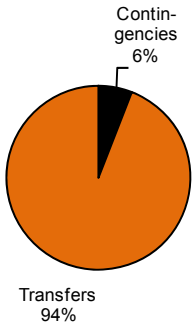
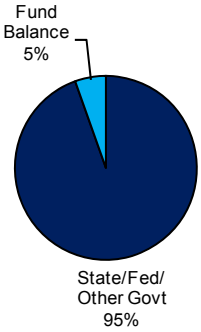
There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Human Services
DEPARTMENT: Public Health
FUND: Bio-Terrorism Preparedness

BUDGET UNIT: RPL PHL
FUNCTION: Public Protection
ACTIVITY: Other Protection

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Transfers	-	-	-	-	-	2,502,657	**2,502,657**
Contingencies	-	-	-	-	143,590	156,916	**13,326**
Total Appropriation	-	-	-	-	143,590	2,659,573	**2,515,983**
Operating Transfers Out	2,242,714	2,853,631	3,436,376	2,977,934	2,977,935	-	**(2,977,935)**
Total Requirements	2,242,714	2,853,631	3,436,376	2,977,934	3,121,525	2,659,573	**(461,952)**
Departmental Revenue							
Use of Money and Prop	44,892	61,458	37,489	21,569	21,568	12,964	**(8,604)**
State, Fed or Gov't Aid	2,516,526	2,479,403	3,427,850	2,581,235	2,581,235	2,503,018	**(78,217)**
Other Financing Sources	-	(133,373)	7,342	-	-	-	**-**
Total Revenue	2,561,418	2,407,488	3,472,681	2,602,804	2,602,803	2,515,982	**(86,821)**
				Fund Balance	518,722	143,591	**(375,131)**

Transfers of $2,502,657 are new for 2010-11 as transfers to Public Health's general fund budget unit are now reflected as such in accordance with the implementation of GASB 54.

Operating transfers out is no longer budgeted, as transfers to Public Health's general fund budget unit are now reflected within that appropriation category in accordance with the implementation of GASB 54.

Interest of $12,964 reflects a decrease of $8,604 due to lower interest rate.

State aid and federal grant revenue of $2,503,018 reflects a decrease of $78,217. This is primarily due to the reduction in funding for Pandemic Influenza, CDC, and CRI.

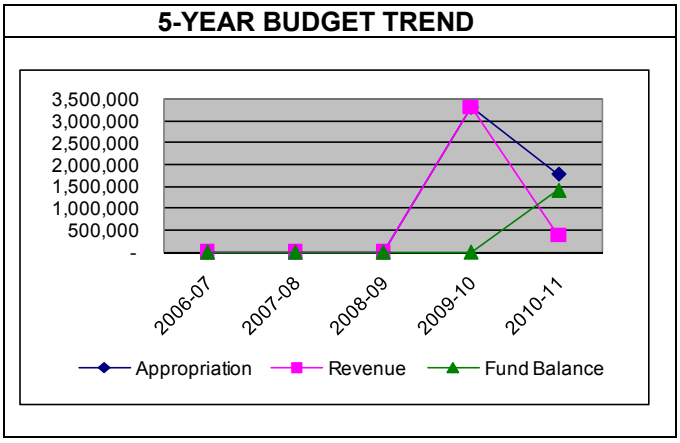
H1N1 Preparedness

DESCRIPTION OF MAJOR SERVICES

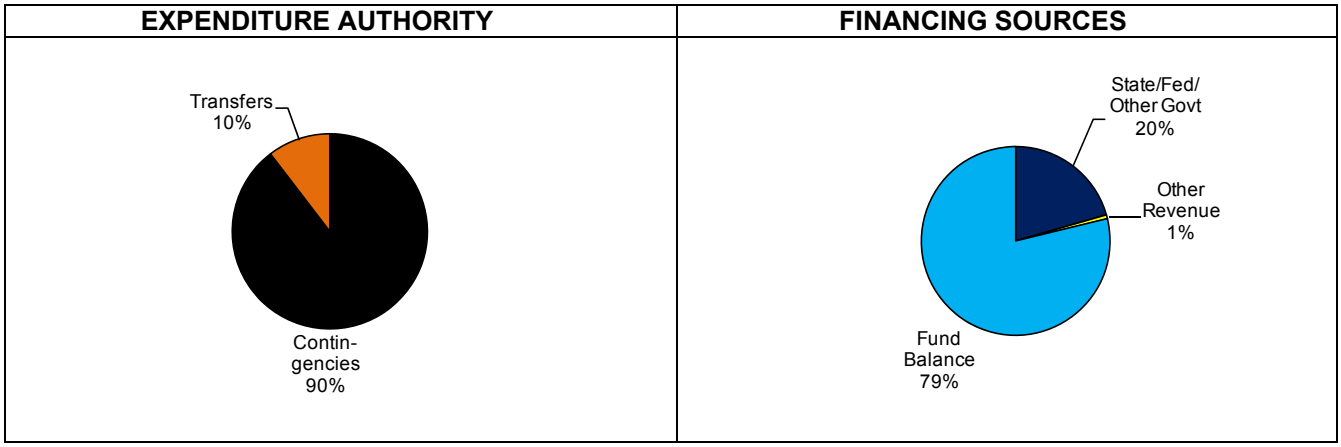
Public Health Emergency Response (PHER) H1N1 Supplemental Funding is new for 2010-11. PHER H1N1 funds were first received in the middle of the 2009-10 fiscal year by the Department of Public Health to plan, prepare and implement the H1N1 vaccination program. These funds are then transferred out as needed to the Department of Public Health as reimbursement for actual planning, preparing and responding to an H1N1 Influenza pandemic. Funding from the PHER Phase I, II and III is reflected in this budget unit. Each source of funds is tracked and reported separately as stipulated by the state grant agreement. This is a financing budget only. No actual expenditures or activities are incurred or conducted via this budget unit.

There is no staffing associated with this budget unit.

BUDGET HISTORY



2010-11 BUDGET



ANALYSIS OF ADOPTED BUDGET

GROUP: Human Services
DEPARTMENT: Public Health
FUND: PHER - H1N1 Preparedness

BUDGET UNIT: RPM PHL
FUNCTION: Public Protection
ACTIVITY: Other Protection

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Transfers	-	-	-	-	-	186,567	**186,567**
Contingencies	-	-	-	-	1,413,687	1,607,480	**193,793**
Total Appropriation	-	-	-	-	1,413,687	1,794,047	**380,360**
Operating Transfers Out	-	-	-	1,914,581	1,914,581	-	**(1,914,581)**
Total Requirements	-	-	-	1,914,581	3,328,268	1,794,047	**(1,534,221)**
Departmental Revenue							
Use of Money and Prop	-	-	-	11,576	11,576	11,840	**264**
State, Fed or Gov't Aid	-	-	-	3,316,692	3,316,692	368,520	**(2,948,172)**
Total Revenue	-	-	-	3,328,268	3,328,268	380,360	**(2,947,908)**
				Fund Balance	-	1,413,687	**1,413,687**

Transfers of $186,567 reflect transfers to Public Health's general fund budget unit in accordance with the implementation of GASB 54.

Contingencies of $1,607,480 reflects an increase in fund balance. State approval must be sought for the expenditure of these prior year carryover funds. These funds will be utilized to support planning, preparing and responding to an H1N1 Influenza pandemic.

Federal grant revenue of $368,520 reflects anticipated grant revenues and is decreasing by $2,948,172 due primarily to the anticipated decrease in PHER Level III funding which was intended to fund vaccinations gaps in the first two responses.

Tobacco Use Reduction Now

DESCRIPTION OF MAJOR SERVICES

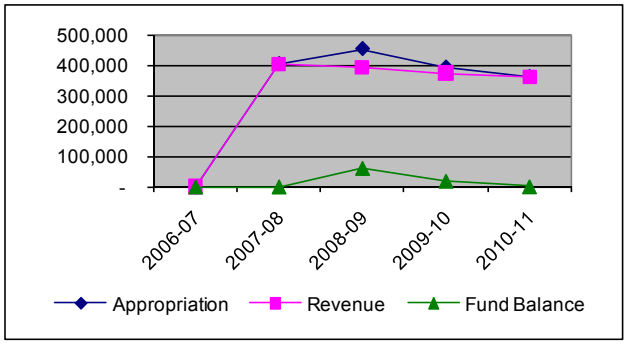
This budget unit holds the state's Comprehensive Tobacco Control Plan grant funds. Funds are transferred to Public Health's general fund budget unit to reimburse actual expenditures related to working with local community and government groups to develop and enforce tobacco control policies and ordinances and provide community education.

The department has been approved to receive three-year funding from the California Department of Public Health to support tobacco control and education services. The department has been receiving quarterly advances from the state and is required to maintain these funds in a separate interest bearing account. In the past, the department utilized a trust fund. However, since unspent funds can be carried forward for up to two years, the department identified the need to establish a special revenue fund in order to comply with GASB 34.

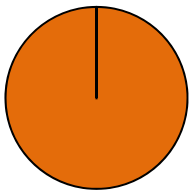
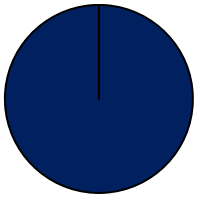
There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
 Transfers 100%	 State/Fed/ Other Govt 100%

ANALYSIS OF ADOPTED BUDGET

GROUP: Human Services
DEPARTMENT: Public Health
FUND: Tobacco Use Reduction Now

BUDGET UNIT: RSP PHL
FUNCTION: Health and Sanitation
ACTIVITY: Health

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Transfers	-	-	-	-	-	361,857	**361,857**
Contingencies	-	-	-	-	350	351	**1**
Total Appropriation	-	-	-	-	350	362,208	**361,858**
Operating Transfers Out	-	344,379	379,773	392,906	392,907	-	**(392,907)**
Total Requirements	-	344,379	379,773	392,906	393,257	362,208	**(31,049)**
Departmental Revenue							
Use of Money and Prop	-	4,226	3,153	55,978	55,978	-	**(55,978)**
State, Fed or Gov't Aid	-	401,454	334,038	318,560	318,559	361,857	**43,298**
Total Revenue	-	405,680	337,191	374,538	374,537	361,857	**(12,680)**
				Fund Balance	18,720	351	**(18,369)**

Transfers of $361,857 are new for 2010-11 as transfers to Public Health's general fund budget unit are now reflected as such in accordance with the implementation of GASB 54.

Operating transfers out is no longer budgeted as transfers to Public Health's general fund budget unit are now reflected within that appropriation category in accordance with the implementation of GASB 54.

State aid revenue of $361,857 represents grant funds to perform tobacco education activities.

Vital Statistics State Fees

DESCRIPTION OF MAJOR SERVICES

This budget unit holds fees set by the state and collected from the purchaser of birth and death certificates. Funds are transferred to Public Health's general fund budget unit to fund Vital Statistics program expenditures. Per Health and Safety Code 103625, all applicants for birth or death certificates shall pay an additional $3 to be collected by the county and disbursed as follows:

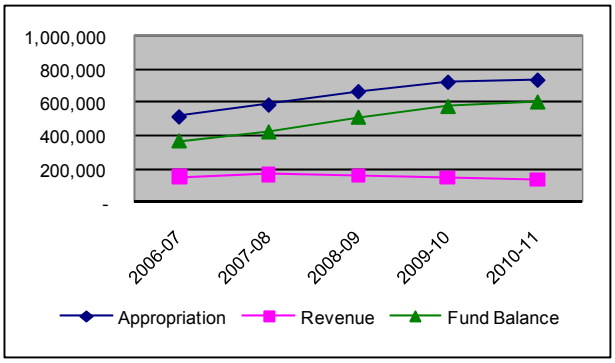
1. 45% of the fee shall be distributed to the State Registrar; and
2. The remaining 55% shall be deposited into the Vital and Health Statistics Fund for the purposes of defraying administrative costs of collecting and reporting with respect to those fees and for other costs as follows:

   a) Modernization of Vital records operations, including improvement, automation and technical support of the Vital Records systems.
   b) Improvement in the collection and analysis of health related birth and death certificate information and other community health data collection and analysis, as appropriate.
   c) Funds collected shall not be used to supplant funding in existence on January 1, 2002 that are required for the daily operation of the Vital Records system.

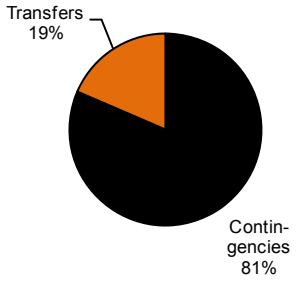
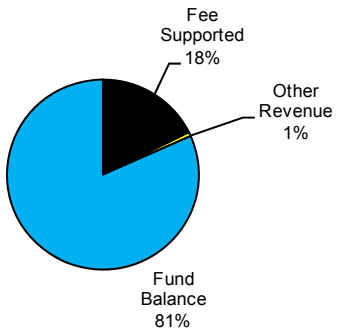
There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Human Services
DEPARTMENT: Public Health
FUND: Vital Statistics State Fees

BUDGET UNIT: SCI PHL
FUNCTION: Health and Sanitation
ACTIVITY: Health

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Transfers	-	-	-	-	-	137,000	**137,000**
Contingencies	-	-	-	-	603,288	602,399	**(889)**
Total Appropriation	-	-	-	-	603,288	739,399	**136,111**
Operating Transfers Out	117,466	86,302	83,967	123,658	123,658	-	**(123,658)**
Total Requirements	117,466	86,302	83,967	123,658	726,946	739,399	**12,453**
Departmental Revenue							
Use of Money and Prop	17,692	23,021	15,994	9,333	9,333	5,110	**(4,223)**
Current Services	154,602	148,477	128,428	141,398	141,398	131,000	**(10,398)**
Other Revenue	-	-	5,503	-	-	-	**-**
Other Financing Sources	-	4,648	-	-	-	-	**-**
Total Revenue	172,294	176,146	149,925	150,731	150,731	136,110	**(14,621)**
				Fund Balance	576,215	603,289	**27,074**

Transfers of $137,000 are new for 2010-11, as transfers to Public Health's general fund budget unit are now reflected as such in accordance with the implementation of GASB 54.

Operating transfers out is no longer budgeted, as transfers to Public Health's general fund budget unit are now reflected within that appropriation category in accordance with the implementation of GASB 54.

Interest revenue of $5,110 is decreasing by $4,223 due to lower interest rate.

Current services revenue of $131,000 is decreasing by $10,398 reflecting the downward trend in recording fees.

Vector Control Assessments

DESCRIPTION OF MAJOR SERVICES

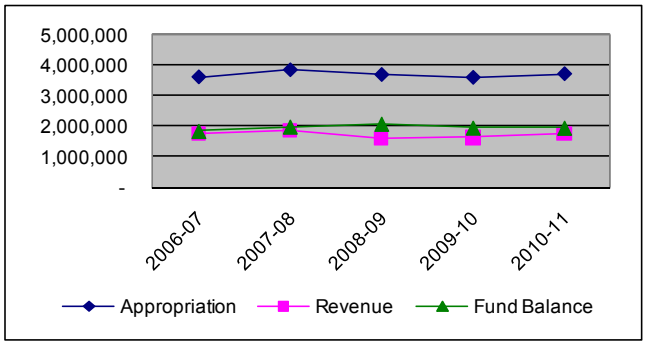
This budget unit receives all tax assessments for Vector Control. Revenue collected here is received via the property tax roll and is dedicated for Vector Control purposes. The amount of the parcel assessment varies depending on the level of improvement on a given parcel. Transfers out from this budget unit funds activities in the Vector Control program, which is a component of the Public Health's general fund budget unit.

Revenue changes in this budget unit reflect development and subdivision activities within the county, and tax assessment collection fluctuations. As the numbers of parcels are added or improved, the revenue increases; offsetting this are annexations or incorporations of cities. Additionally, as the number of defaulted property tax increases, the revenue decreases.

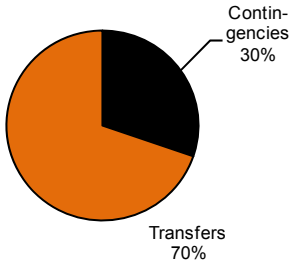
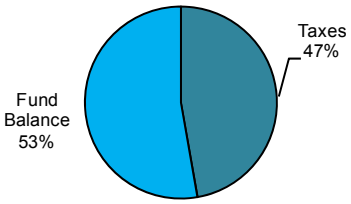
There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Human Services
DEPARTMENT: Public Health
FUND: Vector Control Assessments

BUDGET UNIT: SNR PHL
FUNCTION: Health and Sanitation
ACTIVITY: Health

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Transfers	-	-	-	-	-	2,584,297	**2,584,297**
Contingencies	-	-	-	-	1,388,611	1,117,634	**(270,977)**
Total Appropriation	-	-	-	-	1,388,611	3,701,931	**2,313,320**
Operating Transfers Out	1,592,378	1,641,384	1,886,560	1,744,751	2,298,168	-	**(2,298,168)**
Total Requirements	1,592,378	1,641,384	1,886,560	1,744,751	3,686,779	3,701,931	**15,152**
Departmental Revenue							
Taxes	1,639,697	1,635,226	1,701,817	1,719,063	1,719,063	1,743,142	**24,079**
Use of Money and Prop	92,200	98,977	58,599	24,744	19,626	11,643	**(7,983)**
Total Revenue	1,731,897	1,734,203	1,760,416	1,743,807	1,738,689	1,754,785	**16,096**
				Fund Balance	1,948,090	1,947,146	**(944)**

Transfers of $2,584,297 are new for 2010-11, as transfers to Public Health's general fund budget unit are now reflected as such in accordance with the implementation of GASB 54.

Contingencies of $1,117,634 are decreasing by $270,977 primarily due to an increase in operating expenses for the Vector Control program.

Operating transfers out is no longer budgeted, as transfers to Public Health's general fund budget unit are now reflected within that appropriation category in accordance with the implementation of GASB 54.

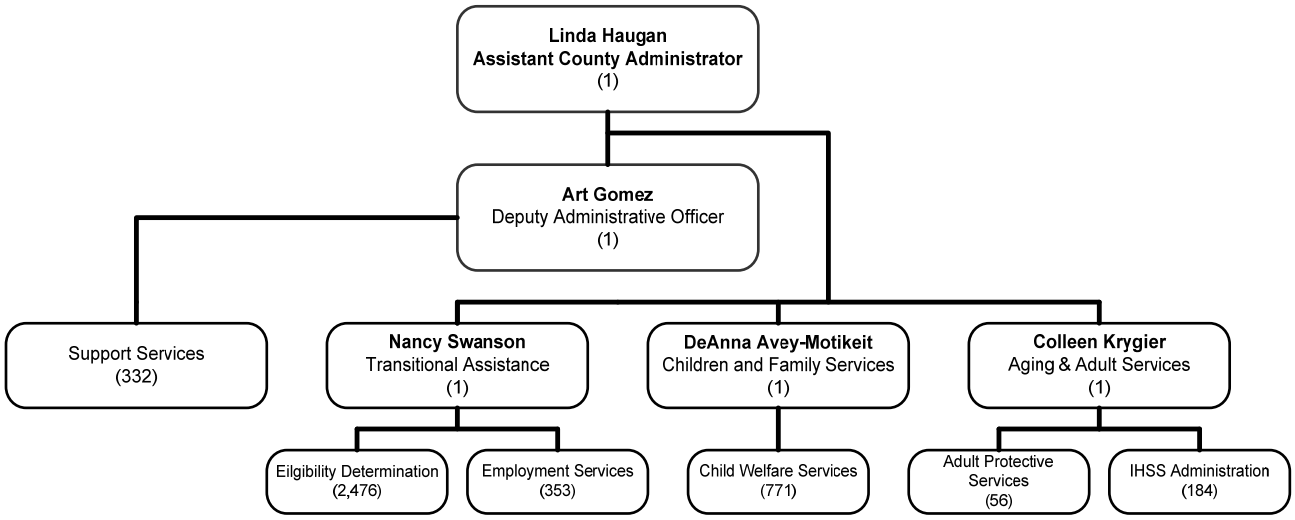
Revenue of $1,743,142 is increasing by $24,079 due primarily to the increase in taxes.

HUMAN SERVICES – ADMINISTRATIVE CLAIM
Linda Haugan

MISSION STATEMENT

Human Services works to build a healthy community by strengthening individuals and families, enhancing quality of life, and valuing people.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Transitional Assistance Department (TAD) – Increase public awareness of the Food Stamp Program (FSP) to enhance the health and quality of life in the communities served.

2. TAD – Increase the Work Participation Rate (WPR) of recipients receiving CalWORKs benefits to enhance their transition to self-sufficiency.

3. TAD – Maintain Food Stamp error rate proficiency to provide timely/accurate benefits to those in the community in need of assistance.

4. TAD – Increase percentage of Medi-Cal eligibles in County Integrated Health Project.

5. Children and Family Services (CFS) – Reduce the number of children who enter foster care each year.

6. CFS – Strengthen individuals and families by increasing the number of foster children in the Independent Living Skills Program who earn a High School Diploma or G.E.D.

7. Department of Aging and Adult Services (DAAS) – Assist at-risk adults and frail elderly to maintain independence and live safely in the least restrictive environment.

8. DAAS – Ensure the safety of at-risk adults and the elderly to improve or maintain quality of life.

PERFORMANCE MEASURES				
Description of Performance Measure	2008-09 Actual	2009-10 Target	2009-10 Actual	2010-11 Target
1. Transitional Assistance Department: Percentage increase in FSP participation	32%	5%	33%	5%
2. Transitional Assistance Department: Percentage of CalWORKs customers engaged in a Federal Welfare-To-Work activity	41%	50%	41%	50%
3. Transitional Assistance Department: Percentage of errors in calculating Food Stamp benefits	2%	3%	2%	3%
4. Transitional Assistance Department: Percentage increase of Medi-Cal eligibles from the County Intergrated Health Project	N/A	5%	N/A	5%
5. Children and Family Services: Annual percentage reduction in the number of children entering foster care	20%	8%	-10%	7%
6. Children and Family Services: Percentage increase in foster youth graduating with a high school diploma or G.E.D.	10%	6%	6%	20%
7. Department of Aging and Adult Services: Percentage of IHSS annual re-evaluations (RV) completed within state timelines	97%	90%	96%	90%
8. Department of Aging and Adult Services: Precentage of emergency APS referrals responded to within the mandated timeframes	99%	100%	99%	100%

Performance Measure 1: The Transitional Assistance Department's performance measure 1, percentage increase on FSP participation is projected to increase 33% instead of the target 5%. Current economic conditions contributed to the increase in the FSP for 2008-09 and are expected to continue above targeted levels for the next few years but are expected to return to the projected 5% target once the economy improves.

Performance Measure 5: The Children and Family Services' (CFS) performance measure 5, percentage reduction in the number of children entering foster care increased by 10% rather than decreased, as had been the trend the past couple of fiscal years. This is due to an increase in the number of referrals received this year compared to last year and the increase in petitions filed in Juvenile Court (to take custody of the child). For example, 54 petitions were filed the last week of July, 2010 as compared to a monthly average of 109 petitions filed. It appears that the declining economic environment has begun to increase incidences of child abuse and neglect.

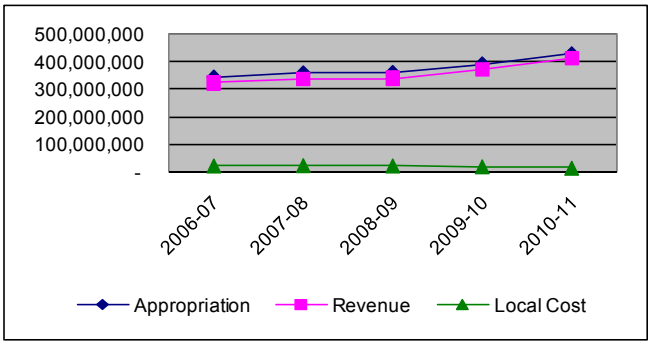
Administrative Claim

DESCRIPTION OF MAJOR SERVICES

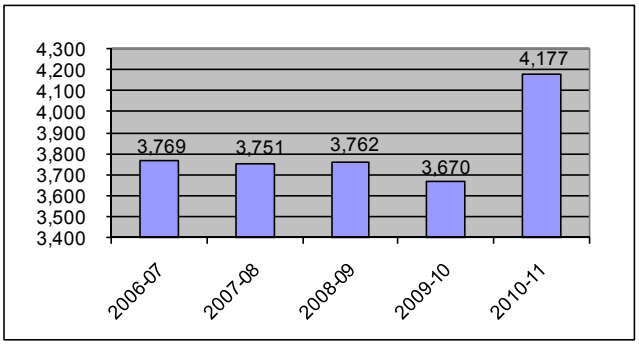
This budget unit represents the administrative claim made by the county for social services programs under applicable mandatory federal and state regulations. Included are Transitional Assistance Department (Eligibility and Employment Services), Children and Family Services (CFS), Adult Services programs of the Department of Aging and Adult Services (DAAS), and the administrative support and training functions provided by Human Services (HS) Administration and the Performance, Education and Resource Center (PERC). Also included are Children's Network, and support of the county partnership with Children's Fund.

BUDGET HISTORY

5-YEAR BUDGET TREND

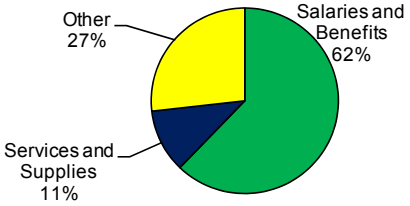


5-YEAR STAFFING TREND

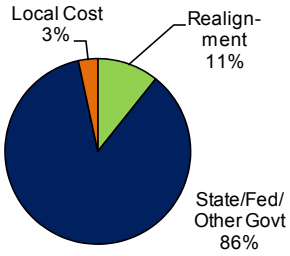


2010-11 BUDGET

EXPENDITURE AUTHORITY



FINANCING SOURCES



ANALYSIS OF ADOPTED BUDGET

GROUP: Human Services
DEPARTMENT: Human Services Administrative Claim
FUND: General

BUDGET UNIT: AAA DPA
FUNCTION: Public Assistance
ACTIVITY: Administration

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	219,960,674	231,457,427	231,117,243	237,485,494	237,485,494	267,492,781	**30,007,287**
Services and Supplies	37,845,346	34,769,571	37,469,405	49,301,331	49,301,332	41,240,994	**(8,060,338)**
Central Services	3,962,850	3,794,734	4,130,689	4,310,779	4,310,779	4,843,207	**532,428**
Travel	-	-	986,646	865,717	865,717	1,039,000	**173,283**
Other Charges	43,305,179	46,903,145	53,936,682	41,592,540	41,786,456	59,383,888	**17,597,432**
Equipment	239,382	317,696	401,337	658,437	658,437	2,388,533	**1,730,096**
Vehicles	481,399	2,399,216	1,497,388	405,249	405,248	500,000	**94,752**
L/P Struct/Equip/Vehicles	201,503	243,232	361,530	470,489	470,489	330,612	**(139,877)**
Capitalized Software	-	-	-	13,995	13,995	1,250,000	**1,236,005**
Transfers	30,725,688	34,259,523	35,481,021	38,005,165	38,005,187	51,153,329	**13,148,142**
Total Exp Authority	336,722,021	354,144,544	365,381,941	373,109,196	373,303,134	429,622,344	**56,319,210**
Reimbursements	(1,400,531)	(1,555,337)	(2,445,959)	(2,204,936)	(2,204,936)	(1,767,611)	**437,325**
Total Appropriation	335,321,490	352,589,207	362,935,982	370,904,260	371,098,198	427,854,733	**56,756,535**
Operating Transfers Out	842,605	518,964	625,417	809,877	809,877	-	**(809,877)**
Total Requirements	336,164,095	353,108,171	363,561,399	371,714,137	371,908,075	427,854,733	**55,946,658**
Departmental Revenue							
Fines and Forfeitures	16,116	5,597	4,388	849	849	5,337	**4,488**
Use of Money and Prop	452	47	-	-	-	-	**-**
Realignment	36,546,221	36,207,519	34,238,496	38,340,834	38,537,815	45,687,073	**7,149,258**
State, Fed or Gov't Aid	275,184,694	291,516,316	301,729,571	312,835,287	312,832,244	366,269,334	**53,437,090**
Current Services	822,369	673,193	628,006	554,893	554,893	719,873	**164,980**
Other Revenue	1,148,545	1,054,918	3,837,713	140,307	117,708	175,010	**57,302**
Other Financing Sources	74,999	211,029	230,456	337,901	360,500	600,000	**239,500**
Total Revenue	313,793,396	329,668,619	340,668,630	352,210,071	352,404,009	413,456,627	**61,052,618**
Operating Transfers In	87,689	-	-	-	-	-	**-**
Total Financing Sources	313,881,085	329,668,619	340,668,630	352,210,071	352,404,009	413,456,627	**61,052,618**
Local Cost	22,283,010	23,439,552	22,892,769	19,504,066	19,504,066	14,398,106	**(5,105,960)**
				Budgeted Staffing	3,670	4,177	**507**

2010-11 Requirements

The 2010-11 budget was prepared using projected funding levels extrapolated from various proposals provided to date in the state budget process. Rapid caseload increases, a symptom of the current economic downturn, have prompted the increase of state and federal funding for many social services programs. CFS and DAAS expect slight increases to their respective allocations while TAD allocations are expected to receive significant increases. It is anticipated that funding available to HS departments may increase by as much as $56 million over what was included in the 2009-10 budget.

While this budget anticipates increased allocations across multiple social services programs, the economic downturn has caused significant budget issues for the state and could result in future cuts to funding of social services programs. Until such time that the state makes changes to its current budget plan, it has been deemed necessary to plan for the maximum possible available funding in order to effectively take advantage of potential funding increases. HS will continue to monitor developments at the state and federal levels in an effort to maintain mandated public services at appropriate levels while utilizing all available funding.

Current strategy is to increase staffing levels in programs that are 1) experiencing rapid caseload growth and 2) projected to have funding available to maintain those levels. Plans for significant expenditures, whether for staff, services, supplies, equipment, or services to clients will be curtailed until such time that future changes to the state budget are known. Any significant differences between this budget and actual allocations received from the state will be addressed through the County's quarterly budget adjustment process.

Highlights of the changes between budget years are as follows:

BUDGETED STAFFING

Funding increases result in an overall increase in budgeted staffing levels. Several classifications were augmented to fit the needs of the departments' program requirements and/or reorganization.

	TAD	CFS	DAAS	Support	Total
2009-10 Current Budget	2,281	838	214	337	3,670
2010-11 Adopted Budget	2,830	772	241	334	4,177
Difference between 2009-10 Current Budget & 2010-11 Adopted Budget	549	(66)	27	(3)	507
New Positions	564	1	28	9	602
Deleted Positions	(15)	(67)	(1)	(12)	(95)

The change in positions from the prior year is a net increase of 507 positions. This number includes 602 new positions that are included in this adopted budget and detailed in following pages. This change is a result of increased caseload across social services programs, requiring increased staffing levels to maintain acceptable workload levels.

APPROPRIATION

Overall, allocations within this budget unit increased approximately $36.3 million in the previous year, but due to the inability to staff up to budgeted levels and the pace at which new programs become fully operational, this budget unit was left with approximately $19.6 million in unspent appropriation. As a result, total appropriation increased $55.9 million from the 2009-10 current budget as follows:

- Salaries and benefits of $267.5 million fund 4,177 budgeted positions; an increase of $30 million over the previous year. Increases fund benefit increases and the addition of 602 new positions. These positions will be filled only as additional federal and state funding is realized.
- Services and supplies, central services, and travel of $47.1 million are decreasing $7.4 million. This represents expenses for county services, computer hardware and software, equipment, office supplies, insurance, postage, mail services, professional services, communications, training, security, travel and miscellaneous operating costs.
- Other charges of $59.4 million include expenses for IHSS Provider payments, public assistance to clients, transportation and employment assistance to employment services clients, and miscellaneous program services provided to clients. A net increase of $17.6 million is primarily due to an increase of $18.5 million in IHSS provider payments which is the result of one-time ARRA funding that was made available in 2009-10 and will be reduced throughout 2010-11. A decrease of $0.9 million is projected across subsidized employment costs, training costs, transportation reimbursement and ancillary assistance provided to TAD clients.
- Equipment of $2.4 million, is increasing by $1.7 million primarily due to a change in procurement strategies for capitalized computer equipment.
- Capitalized software of $1.25 million is increasing by $1.23 million due to the addition of the capitalized software appropriation moving from services and supplies category.
- Transfers of $51.1 million include reimbursements to other county departments for services provided to HS clients. An increase of $13.2 million is the result of increased costs of services provided to HS from other general fund county departments and the removal of County Counsel positions previously included in HS salaries and benefits. County Counsel staff will now direct charge HS for their services as they are provided.
- Reimbursements of $1.8 million include payments from other county departments to HS for administrative support services provided as requested. A decrease of $0.4 million reflects the decrease in funding available to non-welfare departments and their subsequent efforts to reduce costs by reducing the need for HS administrative assistance.

DEPARTMENTAL REVENUE
Funding from non-general fund sources increased $61.1 million from the 2009-10 current budget. Revenue changes between budget years are as follows:

- Federal and state funding available for HS programs increased $60.6 million.
- A mix of miscellaneous revenue sources increased $0.5 million.

The overall need for Social Services Realignment revenue increased $7.1 million from 2009-10 current budget to 2010-11 adopted budget. The increase is a result of the realignment savings which were realized in 2009-10 due to savings from the FMAP ARRA funds which reduced State and Local costs. These funds are set to decline throughout 2010-11 and subsequently the need for social services realignment is projected to increase over the previous year.

LOCAL COST
Most HS programs are state and/or federal mandates. The county share of funding is either mandated as a percentage of total program costs or as a fixed maintenance of effort. County share is comprised of a combination of local funding sources and revenue from the Social Services Realignment fund. The Social Services Realignment fund was created during the State Realignment process to offset local cost and is limited to use for designated social services programs. Changes to Social Services Realignment needs are as follows:

Social Services Realignment Detail of Changes from 2009-10 to 2010-11 (in millions)

	2009-10 Actual	2010-11 Budget	Inc/(Dec)
Administrative Claim budget	18.2	13.3	(4.9)
IHSS provider payments	19.5	31.4	11.9
IHSS Public Authority/benefits	0.7	1.0	0.3
Foster Care	20.3	25.3	5.0
Aid to Adoptive Children	4.1	4.7	0.6
Seriously Emotionally Disturbed Children	2.0	3.5	1.5
Total Social Services	64.8	79.2	14.4
Probation	2.7	2.7	-
California Children's Services	2.9	4.6	1.7
Financial Administration-MOE	1.8	1.8	-
Grand Total	72.2	88.3	16.1

Changes to HS local share needs are as follows:

History of Social Services Realignment and Local Cost
HS Administrative Budget and Subsistence Budgets
(In Millions)

	ACTUALS					09/10	10/11	
	04/05	05/06	06/07	07/08	08/09	Actual	Budget	Increase
Administrative budget (DPA)								
Realignment	12.7	14.0	9.4	7.2	8.2	12.6	13.3	0.7
Local cost	14.1	14.9	18.4	19.5	19.0	15.6	14.5	(1.1)
IHSS Providers (DPA)								
Realignment	27.7	25.0	26.3	28.5	25.5	25.1	31.4	6.3
Local cost	-	2.5	3.9	3.9	3.9	3.9	-	(3.9)
IHSS Public Authority (DPA)								
Realignment	0.3	1.0	0.8	0.5	0.6	0.7	1.0	0.3
Foster Care (BHI)								
Realignment	24.0	21.0	19.7	18.0	19.5	20.3	25.3	5.0
Local cost	13.6	14.8	14.8	14.3	13.4	12.7	11.1	(1.6)
Aid to Adoptive Children (ATC)								
Realignment	2.8	2.8	3.1	3.4	3.9	4.1	4.7	0.6
Local cost	1.0	1.5	1.8	1.9	2.0	1.9	1.9	-
Seriously Emotionally Disturbed (SED)								
Realignment	1.5	1.4	1.3	1.5	2.2	2.0	3.5	1.5
Local cost	0.7	1.0	1.0	1.0	1.2	1.5	1.0	(0.5)
All other subsistence budgets								
Local cost	6.4	6.9	6.8	7.1	8.4	8.9	11.0	2.1
Total Realignment	**69.0**	**65.2**	**60.6**	**59.1**	**59.9**	**64.8**	**79.2**	14.4
Total Local Cost	**35.8**	**41.6**	**46.7**	**47.7**	**47.9**	**44.5**	**39.5**	(5.0)
Total Local Share	**104.8**	**106.8**	**107.3**	**106.8**	**107.8**	**109.3**	**118.7**	**9.4**

In aggregate, the HS Administrative Claim budget unit includes a net reduction in local cost of $5.0 million. All local cost figures are estimates and are dependent upon final allocations from the state after the state budget has been passed. HS will closely manage changes arising from the state budget. Significant changes will be addressed in the quarterly report, as needed.

HS programs that are not state/federal mandates do not generate state or federal revenue and are funded with county general funds through HS. While these programs provide services that benefit HS in general, their functions do not qualify for state or federal reimbursement. These programs and their general fund impact are detailed below:

HS - Non Revenue Generating Programs

	2009-10 Budget	2010-11 Budget	Inc/(Dec)
HS Support of Children's Network	750,000	750,000	0
HS Support of Office of Homeless Assistance	278,752	350,000	71,248
HS Support of Children's Fund	525,000	750,000	225,000
PERC	350,000	350,000	0
Total HS General Fund Support	1,903,752	2,200,000	296,248

FUNDING AND STAFFING BY PROGRAM
2010-11

Transitional Assistance Department	Appropriation	Federal/State Revenue	Local Share	Staffing
CalWorks - Eligibility	57,901,244	57,481,268	419,976	748
Food Stamps	63,466,753	53,946,740	9,520,013	804
CalWorks - Welfare to Work	50,025,895	50,025,895	-	353
Medi-Cal	63,004,571	63,004,571	-	798
Foster Care Administration	4,105,676	3,702,718	402,958	52
Child Care Administration	5,547,438	5,547,438	-	70
CalWorks - Mental Health	8,128,664	8,128,664	-	
Cal-Learn	3,170,543	3,170,543	-	
CalWorks - Rollover Funds	-	-	-	
General Relief Administration	499,801	-	499,801	5
ARRA Funding - Private Subsidized Employment	6,200,000	6,200,000	-	
ARRA Funding - WDD Subsidized Employment	9,300,000	9,300,000	-	
Other Programs	1,193,074	1,151,394	41,680	
Other Revenue Reducing Local Share			(1,010,285)	
Total	**272,543,659**	**261,659,231**	**9,874,143**	**2,830**

Department of Children's and Family Services	Appropriation	Federal/State Revenue	Local Share	Staffing
Child Welfare Services	79,371,923	67,466,135	11,905,788	696
Promoting Safe and Stable Families	2,103,709	2,103,709	-	
Foster Training and Recruitment	235,850	235,850	-	2
Licensing	798,994	798,994	-	-
Support and Therapeutic Options Program	891,930	624,351	267,579	-
Adoptions	4,421,520	4,421,520	-	38
ILSP	1,753,025	1,753,025	-	15
Other Programs	2,335,040	2,335,040	-	20
Other Revenue Reducing Local Share			(1,396,560)	
Total	**91,911,991**	**79,738,624**	**10,776,807**	**772**

Aging and Adult Services	Appropriation	Federal/State Revenue	Local Share	Staffing
In-Home Supportive Services	16,405,534	14,887,400	1,518,134	185
Adult Protective Services	4,676,356	4,452,459	223,897	56
IHSS Provider Payments	31,397,604	-	31,397,604	-
IHSS Provider Benefits	625,000	-	625,000	-
IHSS PA	350,000	-	350,000	-
Other Programs	3,700,000	3,370,000	330,000	-
Total	**57,154,494**	**22,709,859**	**34,444,635**	**241**

Support				Staffing
				334

Non Claimable Costs	Appropriation	Federal/State Revenue	Local Share	Staffing
PERC Training Expense	350,000	-	350,000	
LLUMC - Child Assess Center	130,000	-	130,000	
Other	5,764,589		5,764,589	
Other Revenue Reducing Local Share			(1,254,995)	
Total	**6,244,589**		**4,989,594**	
Total Local Share			**60,085,179**	
Social Services Realignment			**45,687,073**	
Grand Total Administrative Budget	**427,854,733**	**364,107,714**	**14,398,106**	**4,177**

Changes by department are as follows:

TRANSITIONAL ASSISTANCE DEPARTMENT (TAD)

STAFFING CHANGES

Overall TAD program allocations increased by $48.3 million from the previous year and is anticipated to increase in 2010-11. This increase is expected as a result of the state's proposal to provide additional funding to welfare administration in response to the continuing increase in welfare caseloads. Because there were no budget adjustments made during 2009-10, the net increase of $48.3 million will be utilized by TAD to increase staffing by a net of 549 positions in an effort to provide mandated services to an ever-increasing caseload. This increase includes the following additions:

- 383 Eligibility Worker II
- 90 Eligibility Worker III
- 60 Eligibility Worker Supervisor I
- 11 Childcare Provider
- 15 Interpreter/Translator
- 1 TAD Assistant Director
- 4 TAD District Manager

With a reduction of 15 positions including 8 Employment services specialist and 7 CalWORKs support staff positions.

PROGRAM CHANGES

Funding increases will allow TAD to maintain service levels and continue to meet mandated performance requirements despite the continuing caseload increases. This increase in caseload continues to force TAD to further streamline its methods of service delivery while increasing the Work Participation Rate for recipients receiving CalWORKs benefits.

To assist local areas in addressing the economic situation, TAD programs experienced an additional infusion of funding under the American Recovery and Reinvestment Act (ARRA) passed by Congress in February, 2009. ARRA funds were made available in March of 2009. ARRA funding is one-time and must be fully expended by September 30, 2010 for the subsidized employment funds and June 30, 2011 for the FMAP funds.

CHILDREN AND FAMILY SERVICES (CFS)

STAFFING CHANGES

Overall CFS allocations decreased $5.7 million during 2009-10 and are expected to remain unchanged in 2010-11. Due to this decrease, coupled with rising employee and business costs, CFS has identified a total of 67 positions which will be deleted in this year's budget. The positions chosen for deletion have been strategically selected in order to have a minimum impact on the level of service provided to CFS clients. Overall, CFS is decreasing staff by a net of 66 positions due to staff reductions, the removal of County Counsel positions from within CFS and the addition of 1 Staff Analyst II.

With a reduction of 67 positions including 1 Eligibility Worker II, 10 Social Service Practitioners, 15 Social Worker II, 5 Supervising Social Service Practitioners, 5 Office Assistant III, 1 Child Welfare Services Manager, 1 Program Specialist I, 6 Contract CFS Educational Advocate, 2 Contract CFS Educational Liaison-Bilingual and 21 various County Counsel positions.

PROGRAM CHANGES

CFS will continue to deliver mandated levels of services to clients in the most efficient manner possible. These services are provided in an effort to safeguard the well-being of children who reside within the county. Expenditures for services and hard goods are provided to clients in an effort to keep families intact. All such expenditures are directly charged to the Child Welfare Services allocation and will have no effect on other components of the HS Administrative Claim budget unit.

DEPARTMENT OF AGING AND ADULT SERVICES (DAAS)

STAFFING CHANGES

Over the past two fiscal years, core DAAS funding has experienced a net change of $0.6 million. While funding for Adult Protective Services and IHSS Administration is expected to remain steady over last year, IHSS has received an additional allocation for the IHSS Fraud initiative in the amount of $2.2 million for 2010-11. This increase in funding will create 28 new positions within DAAS in order to create and staff the new IHSS Fraud program. Overall, the net change in staff is 27 positions including the following additions:

- *24 Social Worker II*
- *2 Supervising Social Service Practitioner*
- *1 Office Assistant III*
- *1 Office Specialist*

With a reduction of 1 Public Health Nurse II position.

PROGRAM CHANGES

IHSS - Individual Provider costs. This is an entitlement program that provides personal and domestic services for aged, blind and disabled persons, enabling them to remain in their homes rather than be institutionalized. Paid hours to IHSS providers in 2010-11 are expected to increase 6.8% over 2009-10. Also paid hours in 2009-10 are projected to increase by 5.2% over 2008-09 actual. Local funding is required for the county share of the IHSS Individual Provider wages and benefits, and the operating costs of the IHSS Public Authority. A reduction of $11.3 million of Social Services Realignment will occur from budget to budget due to enhanced funding available through a component of the Federal Economic Stimulus legislation passed in March 2009, which has temporarily increased the Federal Medical Assistance Percentage (FMAP), which effectively reduces state and local share.

SUPPORT DIVISIONS

STAFFING CHANGES

Administrative support divisions will see a net reduction of 3 positions. This is accomplished by eliminating a total of 12 positions while adding 9 new positions. Unless identified below as funded by other means, all of these additions are the result of organizational adjustments within each division and are cost neutral. The added positions include:

- Auditing Division – Increase of 1 Supervising Accountant III and 4 Accountant III positions. The cost associated with these positions is offset by the deletion of 5 comparable positions within Auditing.
- Administrative Services Division – increase of 1 Staff Analyst II.
- Program Development Division – Increase of 2 Program Manager and 1 Program Specialist II. The costs associated with these positions are offset by the deletion of three comparable positions within ASD.

With a reduction of 12 positions in the following classifications: 6 County Counsel positions, 2 Program Specialist I, 1 Secretary I, 1 Supervising Program Specialist, 1 Program Specialist I, and 1 Office Assistant III.

The following chart provides an overview of the funding sources and local share requirements for the programs that are budgeted in the HS Administrative Claim budget:

REVENUE SOURCE AND LOCAL COST BREAKDOWN

	Appropriation	Revenue					Other Revenue	Local Cost	
		Federal	% Federal	State	% State	Total Federal/State		Local Share	% Local Cost
Transitional Assistance Department									
Food Stamps	63,466,753	**31,733,376**	50%	22,213,363	35%	53,946,740		9,520,013	15%
Single Allocation									
CalWorks - Eligibility	57,901,244	**9,610,746**	17%	47,870,522	82%	57,481,268		419,976	1%
CalWorks - Mental Health	8,128,664	-	-	8,128,664	100%	8,128,664		-	-
CalWorks - Cal-Learn	3,170,543	**1,585,272**	50%	1,585,272	50%	3,170,543		-	-
CalWorks - Welfare to Work	50,025,895	**50,025,895**	100%	-	-	50,025,895		-	-
CalWorks - Child Care Admin - Stage 1	5,547,438	**5,547,438**	100%	-	-	5,547,438			
Total Single Allocation	124,773,784	66,769,351		57,584,458		124,353,808		419,976	
Medi-Cal	63,004,571	**31,502,285**	50%	31,502,286	50%	63,004,571		-	-
Foster Care Administration	4,105,676	**1,539,765**	38%	2,162,953	52%	3,702,718		402,958	10%
General Relief Administration	499,802	-	0%	-		-		499,802	100%
Food Stamp Employment Training	360,174	**318,564**	88%	-		318,564		41,610	12%
ARRA Funding - Subsidized Employment	15,500,000	**15,500,000**	100%	-		15,500,000		-	
Other	832,899	-	0%	832,830	100%	832,830	1,010,285	(1,010,216)	
Total	272,543,659	147,363,341		114,295,890		261,659,231		9,874,143	
Department of Children's Services									
Child Welfare Services - Basic	68,335,641	35,452,802	52%	20,977,051	31%	56,429,853		11,905,788	17%
Child Welfare Services - Augmentation	11,036,282	4,233,160	38%	6,803,122	62%	11,036,282			
CWS Total	79,371,923	39,685,962		27,780,173		67,466,135		11,905,788	
Promoting Safe and Stable Families	2,103,709	2,103,709	100%	-	-	2,103,709		-	-
Foster Training and Recruitment	235,850	137,133	58%	98,717	42%	235,850			-
Licensing	798,994	330,950	41%	468,044	59%	798,994			-
Support and Therapeutic Options Program	891,930	-	0%	624,351	70%	624,351		267,579	30%
Adoptions	4,421,520	1,831,640	41%	2,589,880	59%	4,421,520			-
ILSP	1,753,025	979,895	56%	773,130	44%	1,753,025			-
Other Programs	2,335,040	961,069	41%	1,373,971	59%	2,335,040	1,396,560	(1,396,560)	
Total	91,911,991	46,030,358		33,708,266		79,738,624		10,776,807	
Aging and Adult Services									
In-Home Supportive Services	16,405,534	8,897,095	68%	5,990,305	32%	14,887,400		1,518,134	9%
Adult Protective Services	4,676,356	2,050,294	58%	2,402,165	42%	4,452,459		223,897	4%
IHSS Provider Payments Local Match	31,397,604	-	-	-		-		31,397,604	100%
IHSS Provider Benefits Local Match	625,000	-	-	-		-		625,000	100%
IHSS PA Local Cost Match	350,000	-	-	-		-		350,000	100%
Other Programs	3,700,000	1,100,000	40%	2,270,000	48%	3,370,000		330,000	9%
Total	57,154,494	12,047,389		10,662,470		22,709,859		34,444,635	
Non Claimable Costs									
PERC Training Expense	350,000	-	-	-	-	-		350,000	100%
LLUMC - Child Assess Center	130,000	-	-	-	-	-		130,000	100%
Other	5,764,589	-	-	-	-	-	1,254,995	4,509,594	78%
Total	6,244,589	-						4,989,594	
Total Administrative Budget	427,854,733	205,441,088	48%	158,666,626	37%	364,107,714	3,661,840	60,085,179	14%
SOCIAL SERVICES REALIGNMENT								45,687,073	
								14,398,106	

This is the fixed County MOE for the CalWORKs Single Allocation which is split between Eligibility and Food Stamps. $9,939,989

Remainder of Single Allocation for Stage 1 Childcare is $40,681,213 (provider payments) and is accounted for in ETP budget.

Other Revenue Reducing Local Share

Augmentation Funds shall be expressly used for Emergency Response, Family Maintenance, and Permanent Placement components of CWS and shall not be used to supplant existing CWS funds. These funds will be available only by exhausting the total CWS Basic al

Other Revenue Reducing Local Share

This is the fixed County MOE for Adult Protective Services

IHSS Provider Payments - State pays providers and the county is only billed for its local IHSS medical benefits local Share

State Revenue for C-IV Reimbursement

Fed/State Revenue only.

Local Cost Target

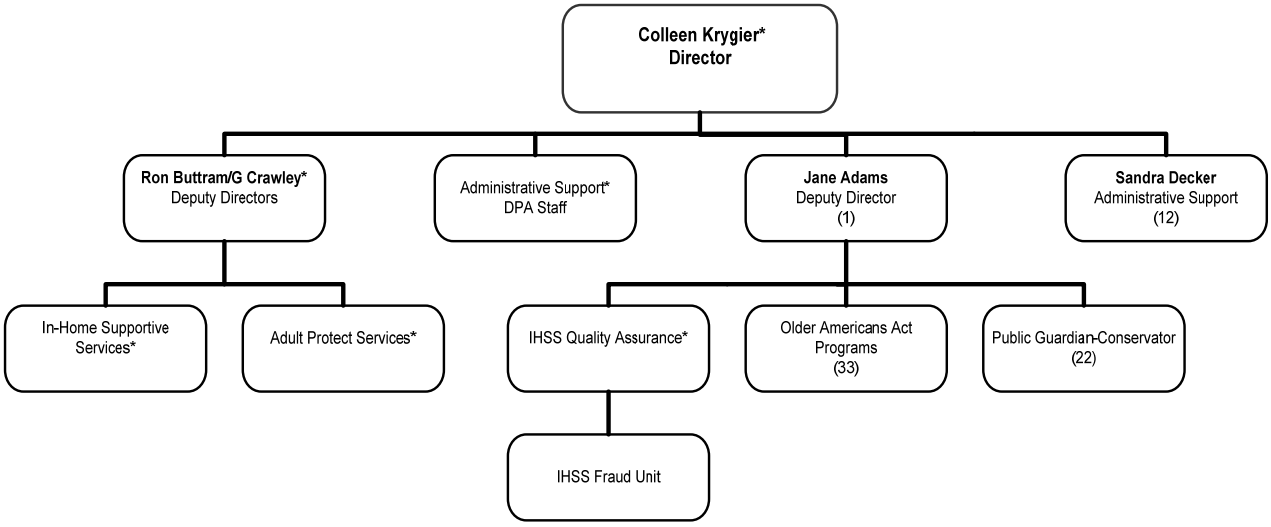
HUMAN SERVICES

AGING AND ADULT SERVICES
Colleen Krygier

MISSION STATEMENT

The Department of Aging and Adult Services (DAAS) assists seniors, at-risk individuals and adults with disabilities to improve or maintain choice, independence, and quality of life so they may age in place in the least restrictive environment.

ORGANIZATIONAL CHART



*Staffing is reimbursed by the HS - Administrative Claim budget unit. They are not included in this budget unit.

STRATEGIC GOALS

1. Assist at-risk adults and frail elderly to maintain independence and live safely in the least restrictive environment.
2. Ensure the safety of at-risk adults and the elderly to improve or maintain quality of life.
3. Assist seniors to maintain choices and improve quality of life by increasing knowledge and awareness of available programs and assistance.
4. Ensure Public Guardian provides timely and accurate financial support to conservatees.

PERFORMANCE MEASURES

Description of Performance Measure	2008-09 Actual	2009-10 Target	2009-10 Actual	2010-11 Target
Percentage increase of Senior Information Assistant individual customers contacted.	30%	8%	1.5%	2%
Percentage of conservatees bills paid within ten days of receipt.	N/A	70%	81%	80%

SUMMARY OF BUDGET UNITS

	2010-11			
	Appropriation	Revenue	Local Cost	Staffing
General Fund				
Aging Programs	10,175,187	8,967,567	1,207,620	46
Public Guardian-Conservator	847,657	304,200	543,457	22
Total General Fund	11,022,844	9,271,767	1,751,077	68

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.

Aging and Adult Services

DESCRIPTION OF MAJOR SERVICES

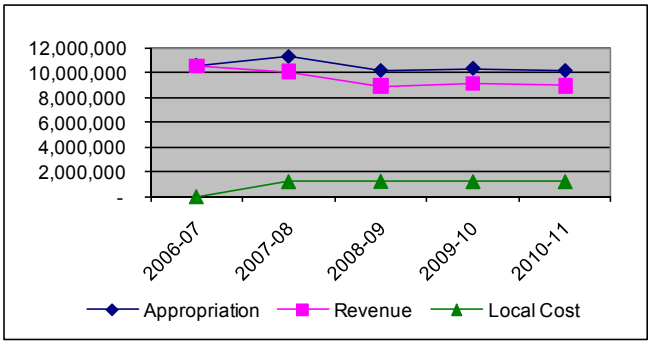
Senior programs are administered under the direction of the California Department of Aging and funding is provided under the Older Americans Act (federal) and Older Californians Act (state). The major programs are:

- Senior Supportive Services that includes programs such as transportation, personal chore, and senior center management for persons 60 and over.
- Senior Information and Assistance that provides outreach and information and links to programs.
- Elderly Nutrition, which provides those age 60 and over nutritious meals in congregate settings and home delivered meals.
- Family Caregiver Program which provides services to caregivers – spouses, daughters, sons, grandparents, aunts, uncles, or neighbors – that have been providing care on an informal basis.
- Ombudsman Program which is mandated by federal and state law to identify, investigate and resolve complaints on behalf of long term care residents age 60 and over.
- Senior Community Service Employment Program, which provides part-time employment, services for persons age 55 and over, and includes on-the-job training, resume preparation and job location strategies.

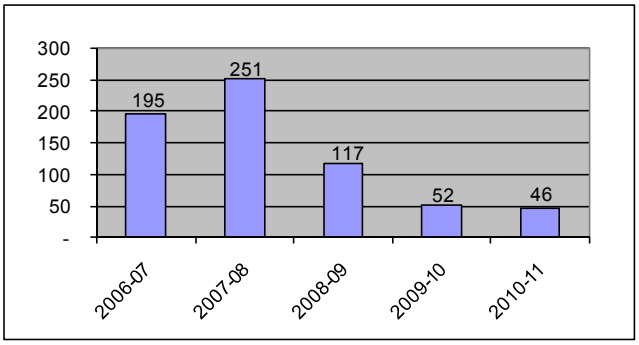
In addition to the above programs that are authorized by the Older Americans Act, the Multipurpose Senior Services Program (MSSP) helps seniors by preventing or delaying placement in residential care by providing intensive case management to enable persons to remain safely in their own home.

BUDGET HISTORY

5-YEAR BUDGET TREND

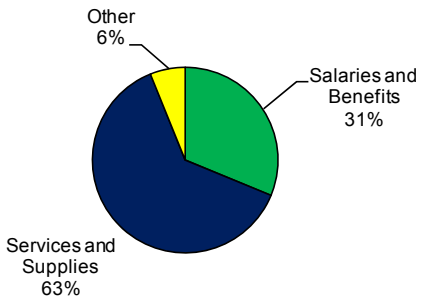


5-YEAR STAFFING TREND

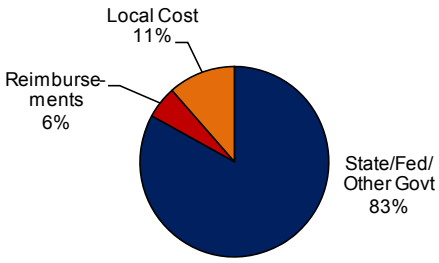


2010-11 BUDGET

EXPENDITURE AUTHORITY



FINANCING SOURCES



ANALYSIS OF ADOPTED BUDGET

GROUP: Human Services
DEPARTMENT: Aging and Adult Services - Aging Programs
FUND: General

BUDGET UNIT: AAF OOA
FUNCTION: Public Assistance
ACTIVITY: Administration

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	4,606,961	4,000,630	3,946,983	3,306,071	3,306,072	3,491,861	**185,789**
Services and Supplies	6,416,122	6,724,445	6,143,079	6,611,015	6,648,865	6,500,471	**(148,394)**
Central Services	66,434	68,541	67,178	58,656	58,657	83,482	**24,825**
Travel	-	-	56,916	45,932	45,933	34,615	**(11,318)**
Other Charges	9,983	21,285	-	-	-	-	**-**
Transfers	526,804	597,286	749,864	773,968	773,968	646,347	**(127,621)**
Total Exp Authority	11,626,304	11,412,187	10,964,020	10,795,642	10,833,495	10,756,776	**(76,719)**
Reimbursements	(478,468)	(635,720)	(402,415)	(416,301)	(475,837)	(581,589)	**(105,752)**
Total Appropriation	11,147,836	10,776,467	10,561,605	10,379,341	10,357,658	10,175,187	**(182,471)**
Operating Transfers Out	-	5,268	(5,268)	-	-	-	**-**
Total Requirements	11,147,836	10,781,735	10,556,337	10,379,341	10,357,658	10,175,187	**(182,471)**
Departmental Revenue							
Use of Money and Prop	16,598	4,032	-	-	-	-	**-**
State, Fed or Gov't Aid	9,589,814	9,451,565	9,314,270	9,085,036	9,085,037	8,967,567	**(117,470)**
Current Services	-	-	300	-	-	-	**-**
Other Revenue	338,636	86,607	63,046	64,717	68,890	-	**(68,890)**
Other Financing Sources	1,325	-	-	7,027	2,924	-	**(2,924)**
Total Revenue	9,946,373	9,542,204	9,377,616	9,156,780	9,156,851	8,967,567	**(189,284)**
Operating Transfers In	1,201,404	30,300	13,700	-	-	-	**-**
Total Financing Sources	11,147,777	9,572,504	9,391,316	9,156,780	9,156,851	8,967,567	**(189,284)**
Local Cost	59	1,209,231	1,165,021	1,222,561	1,200,807	1,207,620	**6,813**
				Budgeted Staffing	52	46	**(6)**

Adopted salaries and benefits of $3,491,861 fund 46 positions. This appropriation is increasing by $185,789 from the current budget which reflects staffing vacancies. Increase is primarily due to increase of $153,251 in the Community Service Employment Program (training job program for seniors). Reduction of 6 positions is due to reduced state and federal funding which includes the transfer of 2 positions (Office Assistant III and Executive Secretary II) to the Human Services Administrative Claim budget unit and reduction of 1 Accounting Technician, 1 Administrative Supervisor I (budgeted in 2009-10 as a reclassification but not approved by Human Resources), 1 Fiscal Assistant, 1 Social Services Aide, 1 Public Health Nurse II, and 1 Social Service Practitioner for a total reduction of 8 positions. These reductions are offset by the addition of 2 positions that include 1 Secretary I (transferred from the Human Services Administrative Claim budget unit) and 1 Contract Ombudsman Program Office Manager. The additional Contract Ombudsman Program Office Manager increased by one position as a result of two part-time employees sharing the same position.

Services and supplies of $6,500,471 includes payments for contracted senior providers (including the Nutrition program), as well as communication costs, postage, COWCAP, and vehicle charges. The decrease of $148,394 is due primarily to a reduction of $100,898 in COWCAP.

Central services of $83,482 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $34,615 includes costs for private mileage reimbursement, air travel, hotel and meal expense, car rental and conference fees for this budget unit. The decrease of $11,318 is primarily due to reduction of $13,225 in conference fees and offset by an increase of $1,907 in various travel costs.

Transfers of $646,347 includes costs for Human Services administrative support, rental of department facility, and cost of services provided by Department of Public Health for preventative and medication management programs as well as nutritionist services. The decrease of $127,621 is due to reduction of services of $36,682 from Human Services; $25,524 from Public Health; $17,677 from County Counsel; and $47,738 from various departments.

Reimbursements of $581,589 include reimbursements for administrative and fiscal services provided to In-Home Supportive Services, Adult Protective Services Programs, Public Guardian and Public Authority, and CDBG. The increase of $105,752 is due primarily to the addition of $200,000 for the Prevention and Early Intervention program funded by the Department of Behavioral Health and offset by reductions from Human Services of $81,407 and $12,841 from various departments.

Federal and state funding of $8,967,567 includes funding under the Older Americans Act (federal) and Older Californians Act (state) and Medi-Cal Administrative Activities (federal). The decrease of $117,470 is due primarily to the termination of the Community Based Services Program and reduction in ARRA “stimulus” programs and Medi-Cal Administrative Activities.

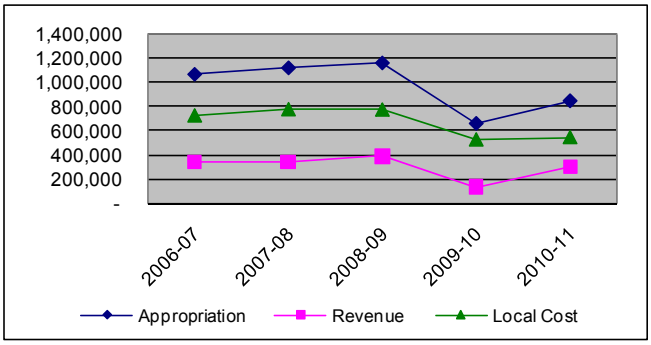
Public Guardian-Conservator

DESCRIPTION OF MAJOR SERVICES

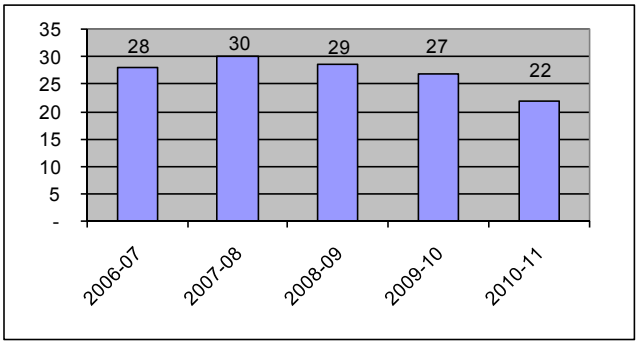
By court appointment, the Public Guardian-Conservator acts as conservator of any individuals found to be gravely disabled or to lack capacity to manage their finances and provide for their own care. A conservator has the responsibility for the conservatee's care, custody and control. The conservator determines where the conservatee lives and ensures his/her daily needs are met. Conservatees must be placed in the least restrictive placement, which may include, but is not limited to the following: medical, psychiatric, nursing, or other licensed facility or state hospital, county hospital, or United States government hospital.

BUDGET HISTORY

5-YEAR BUDGET TREND

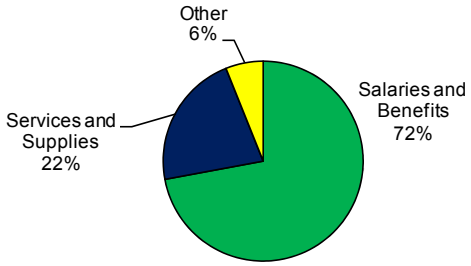


5-YEAR STAFFING TREND

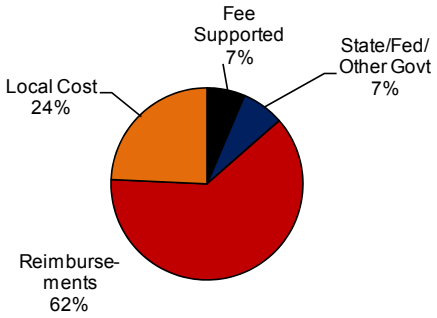


2010-11 BUDGET

EXPENDITURE AUTHORITY



FINANCING SOURCES



ANALYSIS OF ADOPTED BUDGET

GROUP: Human Services
DEPARTMENT: Aging and Adult Services - Public Guardian-Conservator
FUND: General

BUDGET UNIT: AAA PGD
FUNCTION: Public Protection
ACTIVITY: Other Protection

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	1,523,898	1,555,198	1,887,076	1,627,198	1,627,198	1,613,652	**(13,546)**
Services and Supplies	407,141	256,264	259,084	234,063	234,063	367,014	**132,951**
Central Services	23,246	25,340	24,469	29,374	29,374	102,062	**72,688**
Travel	-	-	20,342	4,619	4,619	20,200	**15,581**
Land and Improvements	9,148	(236)	-	-	-	-	**-**
Equipment	43,195	10,150	-	-	-	-	**-**
Vehicles	-	-	27,257	-	-	-	**-**
Transfers	164,941	233,001	264,876	174,844	174,845	136,130	**(38,715)**
Total Exp Authority	2,171,569	2,079,717	2,483,104	2,070,098	2,070,099	2,239,058	**168,959**
Reimbursements	(1,386,864)	(1,198,034)	(1,439,894)	(1,412,292)	(1,412,292)	(1,391,401)	**20,891**
Total Appropriation	784,705	881,683	1,043,210	657,806	657,807	847,657	**189,850**
Operating Transfers Out	-	-	44,000	-	-	-	**-**
Total Requirements	784,705	881,683	1,087,210	657,806	657,807	847,657	**189,850**
Departmental Revenue							
State, Fed or Gov't Aid	(81,284)	520,464	195,176	(17,500)	-	160,200	**160,200**
Current Services	134,460	159,982	138,275	152,304	134,804	143,400	**8,596**
Other Revenue	3,226	5,780	3,840	417	417	600	**183**
Total Revenue	56,402	686,226	337,291	135,221	135,221	304,200	**168,979**
Local Cost	728,303	195,457	749,919	522,585	522,586	543,457	**20,871**
				Budgeted Staffing	27	22	**(5)**

Salaries and benefits of $1,613,652 fund 22 budgeted positions and are decreasing by $13,546. The net reduction of 5 vacant positions include 1 Office Assistant II, 2 Deputy Public Guardians, 1 Supervising Deputy Public Guardian, and 1 Social Service Practitioner. Reductions of these positions were due to a reduction in federal revenue and local cost which were reflected in 2009-10 current budget.

Services and supplies of $367,014 include the cost of case management software maintenance charges, computer hardware and software costs, postage, printing, vehicle services charges, and property insurance costs for conservatee's real property. The increase of $132,951 is primarily due to an increase of $110,927 in other professional services for accounting services for conservatees, a case management system, and other automated systems.

Central services of $102,062 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $20,200 includes costs for private mileage reimbursement, air travel, hotel and meal expense, car rental and conference fees for this budget unit. The increase of $15,581 is primarily due to additional travel required by Deputy Public Guardians to conferences and training seminars for certification as required by state mandates.

Transfers of $136,130 represent charges for administrative and technical support provided by Human Services (HS) Administration and the Department of Aging and Adult Services (DAAS). The decrease of $38,715 is due primarily to a decrease in administrative support provided by HS Administration and DAAS personnel.

Reimbursements of $1,391,401 primarily represent payments from the Department of Behavioral Health for conservatee case costs and from the Sheriff-Coroner/Public Administrator for reimbursement of warehouse operation costs.

Federal aid revenue of $160,200 includes claims for Medi-Cal Administrative Activities (MAA). MAA revenue is is based on estimated 2010-11 claims.

Current services revenue of $143,400 consists of Conservatee Estate Fees. An increase of $8,596 in 2010-11 is due to an anticipated increase in caseload.

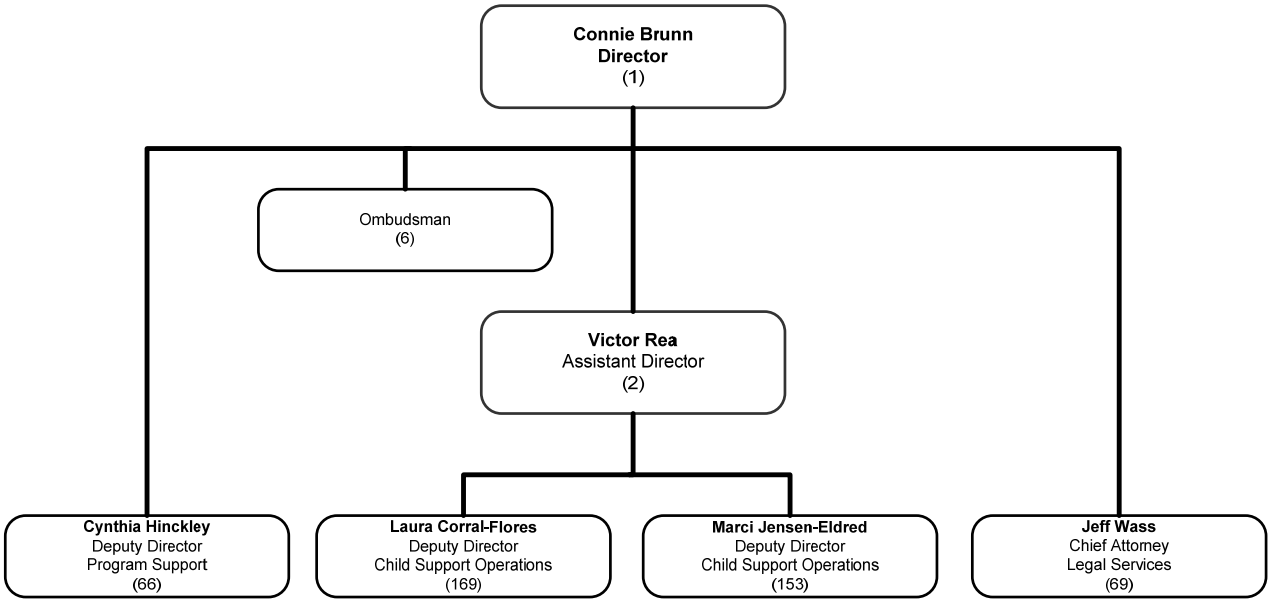
Other revenue of $600 represents reimbursement from conservatee estates for property administration.

CHILD SUPPORT SERVICES
CONNIE BRUNN

MISSION STATEMENT

The County of San Bernardino Department of Child Support Services determines paternity, establishes and enforces child support orders and secures payments to assist families in meeting the financial and medical needs of their children. We provide timely and effective service in a professional manner.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Improve organizational performance to assist all county families in the child support program in meeting financial and medical needs of their children.

2. Improve service delivery to provide timely, effective, and professional service to improve the quality of life of every county resident participating in the child support program.

PERFORMANCE MEASURES

Description of Performance Measure	2008-09 Actual	2009-10 Target	2009-10 Actual	2010-11 Target
Percentage of collections on current support orders.	51%	53%	51%	53%
Paternity Establishment Percentage.	99%	100%	89%	100%
Evaluate and restructure business processes as needed to ensure optimum customer service.	100%	100%	100%	100%
Ensure the delivery of positive customer service experiences for child support customers.	N/A	100%	100%	100%

Child Support Services

DESCRIPTION OF MAJOR SERVICES

The Department of Child Support Services (DCSS) promotes family self-sufficiency by helping parents meet their mutual obligation to provide financial and medical support for their children. These services are offered throughout San Bernardino County with offices strategically located in the high desert, the west end and the greater San Bernardino area.

DCSS is dedicated to administering the program in a manner that puts the needs of the children first and foremost. The belief that working collaboratively with parents in understanding and meeting their obligations is a fundamental element in the success of this program.

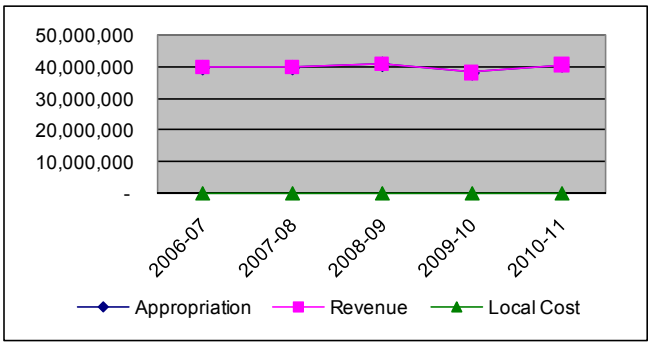
The services provided by DCSS include the following:

- Locating parents to establish court orders for paternity, child and medical support.
- Enforcing court orders for child, family, spousal and medical support.
- Securing child support payments.
- Maintaining records of payments paid and balances due.
- Modifying court orders when appropriate.

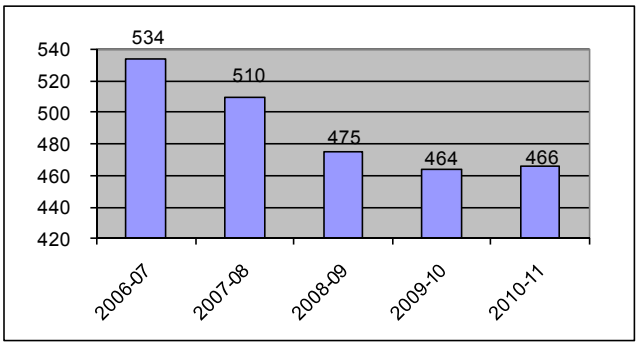
Additionally, DCSS offers services to assist customers with concerns that may arise in the progress of their case. The Ombudsman program administers the Complaint Resolution process, through which customers have the opportunity to raise concerns with the processing of their case, pursue resolution, and obtain information about the child support program and their rights and responsibilities.

BUDGET HISTORY

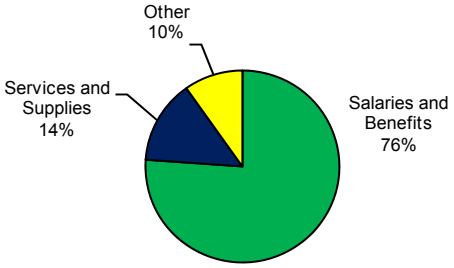
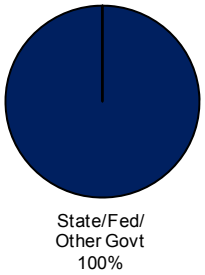
5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Human Services
DEPARTMENT: Child Support Services
FUND: General

BUDGET UNIT: AAA DCS
FUNCTION: Public Protection
ACTIVITY: Judicial

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	30,154,490	31,685,171	30,155,214	29,898,490	29,898,490	31,028,079	**1,129,589**
Services and Supplies	5,270,096	4,572,663	6,521,439	4,418,001	4,418,001	5,057,120	**639,119**
Central Services	669,763	635,121	432,320	432,145	432,145	537,418	**105,273**
Travel	-	-	120,598	66,529	66,529	110,250	**43,721**
Equipment	178,171	55,550	91,823	20,322	20,322	342,128	**321,806**
Capitalized Software	-	-	-	112,700	112,700	10,000	**(102,700)**
Transfers	3,606,044	3,639,264	3,597,079	3,362,058	3,362,058	3,680,882	**318,824**
Total Exp Authority	39,878,564	40,587,769	40,918,473	38,310,245	38,310,245	40,765,877	**2,455,632**
Reimbursements	(161,071)	(160,743)	(163,287)	(112,458)	(112,458)	(123,316)	**(10,858)**
Total Appropriation	39,717,493	40,427,026	40,755,186	38,197,787	38,197,787	40,642,561	**2,444,774**
Departmental Revenue							
Use of Money and Prop	151,439	261,431	207,044	54,225	54,225	46,000	**(8,225)**
State, Fed or Gov't Aid	39,562,926	40,159,598	38,683,038	38,136,673	38,136,674	40,596,561	**2,459,887**
Other Revenue	2,149	681	1,870,390	6,888	6,888	-	**(6,888)**
Other Financing Sources	980	-	-	-	-	-	**-**
Total Revenue	39,717,494	40,421,710	40,760,472	38,197,786	38,197,787	40,642,561	**2,444,774**
Operating Transfers In	-	5,285	(5,285)	-	-	-	**-**
Total Financing Sources	39,717,494	40,426,995	40,755,187	38,197,786	38,197,787	40,642,561	**2,444,774**
Local Cost	(1)	31	(1)	1	-	-	**-**
				Budgeted Staffing	464	466	**2**

Salaries and benefits of $31,028,079 fund 466 budgeted positions. The additional two new positions include a Statistical Analyst and a Child Support Attorney III. This appropriation is increasing by $1,129,589 from the current budget which reflects staffing vacancies and reflects the addition of 2 positions at $193,264 and health insurance at $658,626. The department is also requesting reclassification of a Deputy District Attorney IV to a Child Support Attorney III which is a lower classification.

Services and supplies of $5,057,120 include telephone services, mail services, process services to deliver legal documents, and other operational costs. The increase of $639,119 is due primarily to increase in service processing and paternity testing of $312,921, development of a system program at $191,513, and utilities cost at $92,933.

Central services of $537,418 include central computer charges.

Travel of $110,250 reflects anticipated travel costs in the areas of private mileage, air travel, hotel, car rental, and conference fees for this budget unit. The increase of $43,721 is due to maintaining current level of business travel.

Equipment costs of $342,128 includes purchase of eleven copiers at $73,873; upgrades to the Loma Linda security camera system at $70,428; and computer switches at $197,827 for replacement of the department's network infrastructure.

Capitalized software of $10,000 has been added to comply with GASB 51 requirements.

Transfers of $3,680,882 consists of $2,972,856 for lease payments of Child Support facilities; $248,887 in services provided by Human Services; $191,113 for human resource services; $140,774 from Facilities Management for contract administration; and $127,252 from various departments. The increase of $318,824 is due primarily to increase of $226,646 in lease costs; $143,881 in additional services from Human Services; $200,231 in new charges from Facilities Management and Real Estate Services for contract administration; and increase in charges of $15,034 from Purchasing and County Counsel for a total increase of $585,792. This increase of $585,792 is offset by $266,968 due to reductions of charges from various departments.

Reimbursements of $123,316 represent payments of leased space at the Victorville Child Support Services facility by Children and Family Services. The increase of $10,858 reflects a slight increase in space leased.

Use of money and property revenue of $46,000 reflects a decrease of $8,225 based on estimated interest earned from the child support trust fund.

State, federal, or governmental aid revenue of $40,596,561 reflects an increase of $2,459,887 due to anticipated increase in state and federal allocations to accommodate two new positions, equipment purchases, and other operational costs.

Domestic Violence/Child Abuse Services

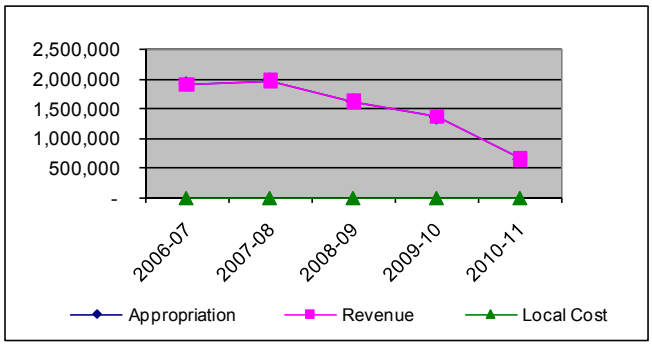
DESCRIPTION OF MAJOR SERVICES

This budget unit provides for a number of contracts with agencies to ensure temporary shelter, food, transportation, emergency services and treatment/counseling for adults and children who are victims of domestic violence and child abuse. The domestic violence program under SB 1246 is funded by a surcharge on marriage licenses. The child abuse prevention program is funded by a state grant, revenues generated from a surcharge placed on certified copies of birth certificates, and court fines imposed in domestic violence cases. Revenues from the surcharges are deposited in special revenue funds and used to fund the contractors. These three revenue sources provide 100% of the funding for this program.

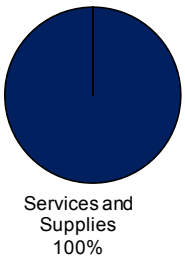
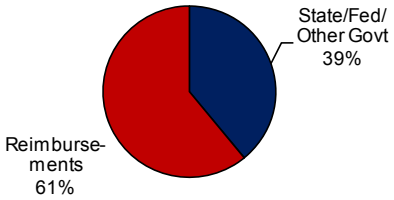
There is no county general fund contribution or staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Human Services
DEPARTMENT: Domestice Violence/Child Abuse
FUND: General

BUDGET UNIT: AAA DVC
FUNCTION: Public Assistance
ACTIVITY: Administration

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Services and Supplies	1,572,099	1,488,344	1,532,671	1,360,978	1,360,978	1,684,703	**323,725**
Total Exp Authority	1,572,099	1,488,344	1,532,671	1,360,978	1,360,978	1,684,703	**323,725**
Reimbursements	-	-	-	-	-	(1,027,891)	**(1,027,891)**
Total Appropriation	1,572,099	1,488,344	1,532,671	1,360,978	1,360,978	656,812	**(704,166)**
Departmental Revenue							
State, Fed or Gov't Aid	660,927	669,022	596,360	621,154	621,154	656,812	**35,658**
Other Financing Sources	-	-	678	-	-	-	**-**
Total Revenue	660,927	669,022	597,038	621,154	621,154	656,812	**35,658**
Operating Transfers In	964,556	764,943	936,310	739,824	739,824	-	**(739,824)**
Total Financing Sources	1,625,483	1,433,965	1,533,348	1,360,978	1,360,978	656,812	**(704,166)**
Local Cost	(53,384)	54,379	(677)	-	-	-	**-**

Other charges of $1,684,703 represent contracts with agencies to ensure temporary shelter, food, transportation, emergency services and treatment/counseling for adults and children who are victims of domestic violence and child abuse.

Reimbursements of $1,027,891 are from special revenue funds that generate fees from a surcharge placed on certified copies of birth certificates, marriage licenses and court fines imposed in domestic violence cases. In previous years these fees were budgeted as operating transfers in. The child abuse prevention program is funded by a state grant of $656,812.

Each year, the department completes an analysis of the available revenue from the state grant referenced above, court fines and surcharges on marriage licenses and birth certificates, as well as the estimated year-end fund balances in the dedicated special revenue funds. It has been determined that $1,684,703 is available for domestic violence prevention and child abuse prevention contracts in 2010-11.

Entitlement Payments (Childcare)

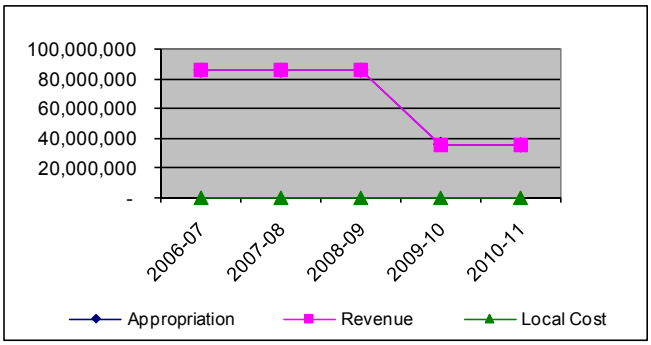
DESCRIPTION OF MAJOR SERVICES

The Stage 1 childcare program administered by the Transitional Assistance Department (TAD) is budgeted within this budget unit. This program is one of the major programs of federal welfare reform and the resulting state CalWORKs program. This program is intended to fund childcare for CalWORKs recipients who are seeking employment or have obtained employment. Childcare provider payments are 100% federally funded through reimbursements by the state.

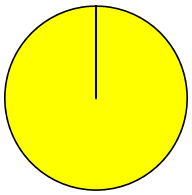
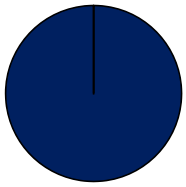
There is no staffing associated with this budget unit. Services for this program are provided by staff budgeted in the Human Services – Administrative Claim budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
 Other Charges 100%	 State/Fed/ Other Govt 100%

ANALYSIS OF ADOPTED BUDGET

GROUP: Human Services
DEPARTMENT: Entitlement Payments (Childcare)
FUND: General

BUDGET UNIT: AAA ETP
FUNCTION: Public Assistance
ACTIVITY: Aid Programs

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Other Charges	75,310,636	77,067,053	36,293,569	35,660,819	35,660,819	35,191,000	**(469,819)**
Total Appropriation	75,310,636	77,067,053	36,293,569	35,660,819	35,660,819	35,191,000	**(469,819)**
Departmental Revenue							
State, Fed or Gov't Aid	75,311,168	77,067,053	36,293,569	35,660,819	35,660,819	35,191,000	**(469,819)**
Total Revenue	75,311,168	77,067,053	36,293,569	35,660,819	35,660,819	35,191,000	**(469,819)**
Local Cost	(532)	-	-	-	-	-	**-**

Other charges of $35.2 million represent payments to childcare providers for Stage 1 childcare.

Appropriation and departmental revenue for 2010-11 is $469,819 less than 2009-10 and reflects the anticipated reduction in allocation expected from the state. The work participation exemption will remain in effect until June 30, 2011. Therefore, clients with young children are expected to continue to participate in the voluntary exemptions, thus reducing caseload. Additionally, the region's unemployment rate is expected to remain high in 2010-11, thus the need for childcare will remain at lower levels.

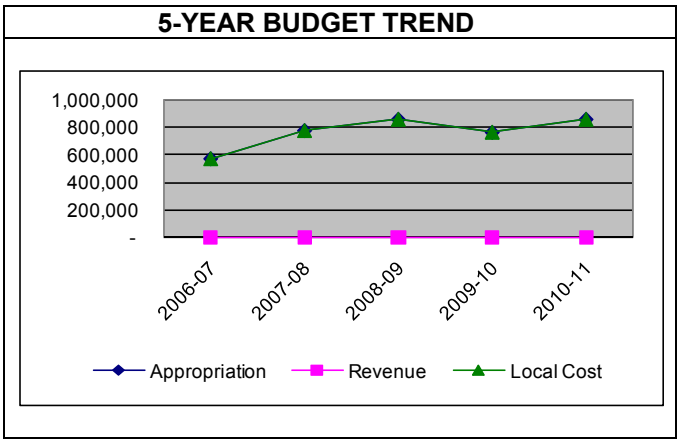
Out-of-Home Child Care

DESCRIPTION OF MAJOR SERVICES

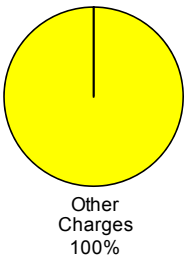
This program provides assistance payments for room, board and care for those children pending determination of eligibility for state or federal aid, those who are ineligible due to other resources or those who are undocumented residents. Some of these children have serious emotional and medical problems, which increase the difficulty of locating appropriate facilities for their care. Costs for this program can fluctuate based on the unique nature and requirements of each individual case. This program is 100% locally funded.

There is no staffing associated with this budget unit. Services for this program are provided by staff budgeted in the Human Services – Administrative Claim budget unit.

BUDGET HISTORY



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Human Services
DEPARTMENT: Out-of-Home Child Care
FUND: General

BUDGET UNIT: AAA OCC
FUNCTION: Public Assistance
ACTIVITY: Aid Programs

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Other Charges	705,511	502,708	514,348	764,792	764,792	859,415	**94,623**
Total Appropriation	705,511	502,708	514,348	764,792	764,792	859,415	**94,623**
Departmental Revenue							
Other Revenue	-	-	3,044	(1,049)	(1,049)	-	**1,049**
Total Revenue	-	-	3,044	(1,049)	(1,049)	-	**1,049**
Local Cost	705,511	502,708	511,304	765,841	765,841	859,415	**93,574**

Other charges of $859,415 represent payments for room, board and care for children pending determination of eligibility for state or federal aid, those who are ineligible due to other resources, or those who are illegal aliens.

Total 2010-11 expenditures are projected to increase $94,623 over 2009-10 due to an anticipated reduction of state Child Welfare Services (CWS) funding. Historically, in an effort to reduce costs in this budget unit, CFS performs a secondary review of cases to determine which cases may be funded with specific state CWS funds and then transfers the costs for those cases to the HS – Administrative Claim budget unit. Due to reductions of 2009-10 CWS funding and sustained reductions in 2010-11, it is anticipated that this funding will not be available in 2010-11. As a result, local cost has been increased in order to provide adequate appropriation to cover the projected increase in expenditures.

Aid to Adoptive Children

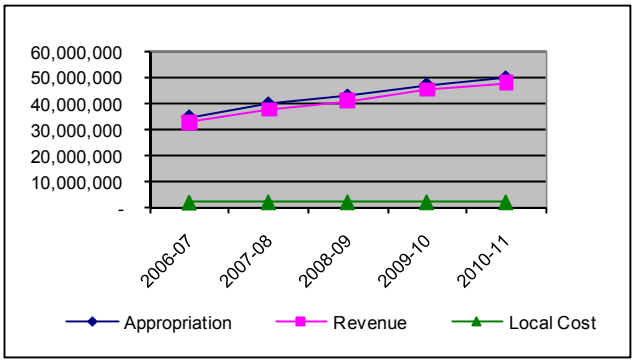
DESCRIPTION OF MAJOR SERVICES

This program provides financial assistance to adoptive parents who would otherwise not be able to provide for a child's special needs. The children, on whose behalf monies are paid, are either personally disadvantaged, physically handicapped or adolescents. This program enables hard to place children to be adopted and taken out of the higher cost Foster Care program. Current enhanced ARRA federal funding provides overall funding rates of 46.7% federal, 40.0% state, 13.3% local. Local share is funded with a combination of Social Services Realignment and county general fund.

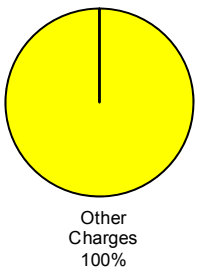
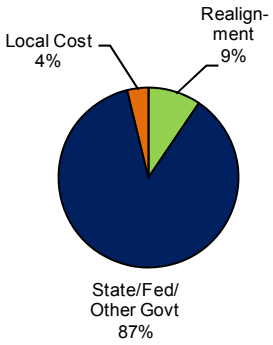
There is no staffing associated with this budget unit. Services for this program are provided by staff budgeted in the Human Services – Administrative Claim budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Human Services
DEPARTMENT: Aid to Adoptive Children
FUND: General

BUDGET UNIT: AAB ATC
FUNCTION: Public Assistance
ACTIVITY: Aid Programs

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Other Charges	32,515,990	36,935,857	41,567,551	44,228,648	44,228,648	49,598,184	**5,369,536**
Total Appropriation	32,515,990	36,935,857	41,567,551	44,228,648	44,228,648	49,598,184	**5,369,536**
Departmental Revenue							
Realignment	3,067,873	3,381,422	3,914,029	4,123,449	4,123,449	4,702,213	**578,764**
State, Fed or Gov't Aid	27,653,566	31,667,282	35,668,925	38,115,106	38,115,106	43,008,818	**4,893,712**
Total Revenue	30,721,439	35,048,704	39,582,954	42,238,555	42,238,555	47,711,031	**5,472,476**
Local Cost	1,794,551	1,887,153	1,984,597	1,990,093	1,990,093	1,887,153	**(102,940)**

Other charges of $49.6 million represent assistance to adoptive parents who would otherwise not be able to provide for a child's special needs.

Paid cases in this program continue to increase as more children are placed with adoptive parents. Appropriation will increase approximately $5.4 million (12.0%), over the 2009-10 current budget. This increase is based on 59,769 annual cases, a 9.8% increase over 2009-10 and an average monthly aid payment per case of $830, which is a 2.1% increase over 2009-10.

Enhanced funding available through a component of the Federal Economic Stimulus legislation passed in March 2009 has reduced the current required local share for this program from 15% to 13%. This legislation temporarily increased the Federal Medical Assistance Percentage (FMAP), which effectively reduces the state and local share. The enhanced funding is available on a declining basis throughout 2010-11.

The local share required of this program is $6,589,366, a 7.8% increase over 2009-10. Of this amount, Social Services Realignment contributes $4,702,213 and the general fund contributes $1,887,153.

AFDC – Foster Care

DESCRIPTION OF MAJOR SERVICES

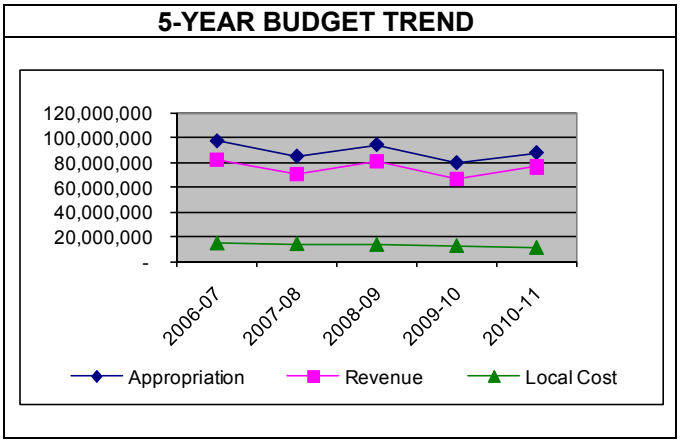
This program provides aid payments for children living in foster homes and group-care facilities. The Foster Care caseload consists of cases from both Children and Family Services (CFS) (approximately 90%) and Probation (approximately 10%). The cost of Probation related foster care cases is approximately 4.5 times greater than CFS cases due to the higher levels of care required for these juveniles.

There are two funding eligibility criteria in the Foster Care Program, federal (federal, state and county participation) and non-federal (state and county only). Foster Care placements are generally eligible for federal financial participation if the parents meet the previous Aid to Families with Dependent Children (AFDC) Program criteria.

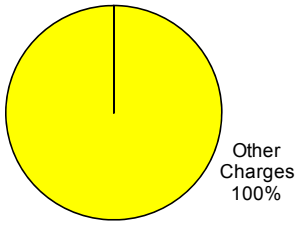
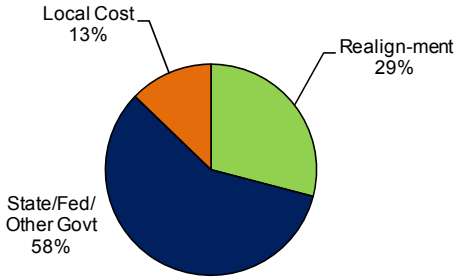
- For federally eligible (federal) cases, the cost-sharing ratios are now approximately 44% federal, 22.5% state, and 33.5% county.
- For non-federally eligible (non-federal) cases, the cost-sharing ratio is 40% state and 60% county.
- The county share-of-cost is reimbursed from Social Services Realignment and the county general fund.

There is no staffing associated with this budget unit. Services for this program are provided by staff budgeted in the Human Services – Administrative Claim budget unit.

BUDGET HISTORY



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Human Services
DEPARTMENT: AFDC - Foster Care
FUND: General

BUDGET UNIT: AAB BHI
FUNCTION: Public Assistance
ACTIVITY: Aid Programs

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Other Charges	85,014,346	84,900,721	80,949,482	78,898,542	78,898,542	86,843,756	**7,945,214**
Transfers	-	-	-	-	-	1,000,000	**1,000,000**
Total Appropriation	85,014,346	84,900,721	80,949,482	78,898,542	78,898,542	87,843,756	**8,945,214**
Operating Transfers Out	-	-	483,981	795,690	795,690	-	**(795,690)**
Total Requirements	85,014,346	84,900,721	81,433,463	79,694,232	79,694,232	87,843,756	**8,149,524**
Departmental Revenue							
Realignment	19,736,012	18,081,672	19,496,330	20,271,595	20,271,595	25,301,738	**5,030,143**
State, Fed or Gov't Aid	49,706,375	51,495,632	47,796,367	46,050,123	46,050,123	50,610,043	**4,559,920**
Current Services	742,337	1,030,425	836,522	722,086	722,086	800,000	**77,914**
Other Revenue	14,748	15,039	(51,354)	-	-	-	**-**
Other Financing Sources	-	-	-	(36,702)	(36,702)	-	**36,702**
Total Revenue	70,199,472	70,622,768	68,077,865	67,007,102	67,007,102	76,711,781	**9,704,679**
Local Cost	14,814,874	14,277,953	13,355,598	12,687,130	12,687,130	11,131,975	**(1,555,155)**

Other charges of $86.8 million represent aid payments for children living in foster homes and group-care facilities. Included is $1.2 million for the Transitional Housing Program-Plus (THPP) that is used to provide support services to youth exiting foster care. The THPP program is 100% state funded. While the Governor has recommended suspension of the program, it has not yet been officially removed by the legislation.

Contracts with Wraparound program agencies to serve select children stipulate that 5–10% of the monthly Wraparound Foster Care payment be retained by the county and re-invested in Child Welfare Services programs. Funds retained to date have been moved into the Wraparound Reinvestment Fund via an operating transfer out of this budget unit. Beginning in 2010-11 these funds will be moved via transfers to the Wraparound Reinvestment Fund. The total of funds to be retained and moved into the Wraparound Reinvestment Fund have increased by approximately $200,000 from 2009-10.

Foster Care caseload has experienced a decline in recent years, partly due to cases shifting from the Foster Care program into the Kin-Gap program. Based on recent caseload trends, it appears this decline may have stabilized. Caseload is projected to remain stable in 2010-11.

Costs of Foster Care cases continue to increase. Costs for children placed in foster homes have increased slightly in recent years. In December 2009 the California Alliance of Child and Family Services court reached a decision that ordered a 32% increase to rates paid to group homes. The annualized effect of this increase along with the slight increase in foster home placement costs is projected to increase total costs for this program by $7.9 million over 2009-10.

These increased case costs will be partially offset by enhanced funding available through a component of the Federal Economic Stimulus legislation passed in March 2009, which has temporarily increased the Federal Medicaid Assistance Percentage (FMAP), and reduced the state and local share. The enhanced funding is available throughout 2010-11 on a declining basis and will result in a reduction of $1,555,155 in local cost.

A $5.0 million increase in Social Services Realignment funds is necessary to keep this budget unit within established local cost limits.

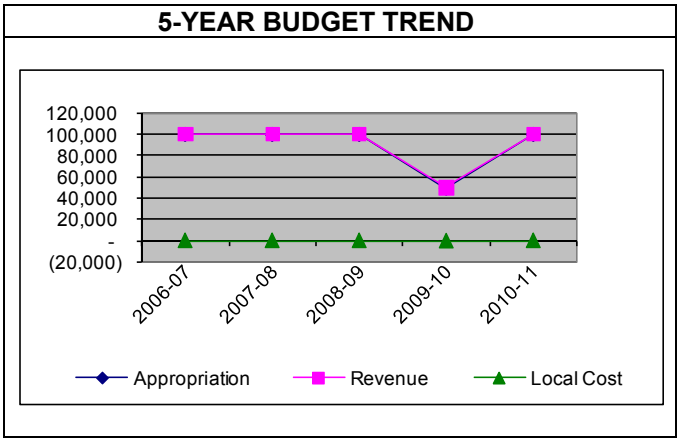
Refugee Cash Assistance

DESCRIPTION OF MAJOR SERVICES

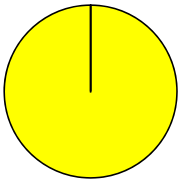
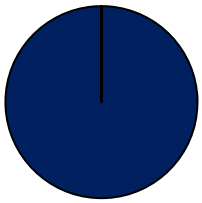
This program provides assistance payments for a maximum of eight months to all refugees who cannot meet the requirements for the Refugee Demonstration Project and CalWORKs programs. This program is 100% federally funded and open-ended.

There is no staffing associated with this budget unit. Services for this program are provided by staff budgeted in the Human Services – Administrative Claim budget unit.

BUDGET HISTORY



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Human Services
DEPARTMENT: Refugee Cash Assistance Program
FUND: General

BUDGET UNIT: AAB CAP
FUNCTION: Public Assistance
ACTIVITY: Aid Programs

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Other Charges	3,397	37,688	42,366	49,726	49,726	100,000	**50,274**
Total Appropriation	3,397	37,688	42,366	49,726	49,726	100,000	**50,274**
Departmental Revenue							
State, Fed or Gov't Aid	4,846	42,347	40,629	50,014	50,014	100,000	**49,986**
Total Revenue	4,846	42,347	40,629	50,014	50,014	100,000	**49,986**
Local Cost	(1,449)	(4,659)	1,737	(288)	(288)	-	**288**

Other charges of $100,000 represent payments to refugees who cannot meet the requirements for the Refugee Demonstration Project and CalWORKs programs. This budget unit maintains adequate appropriation to serve clients in case there is a sudden influx of refugees into the county.

There is no local cost associated with this program.

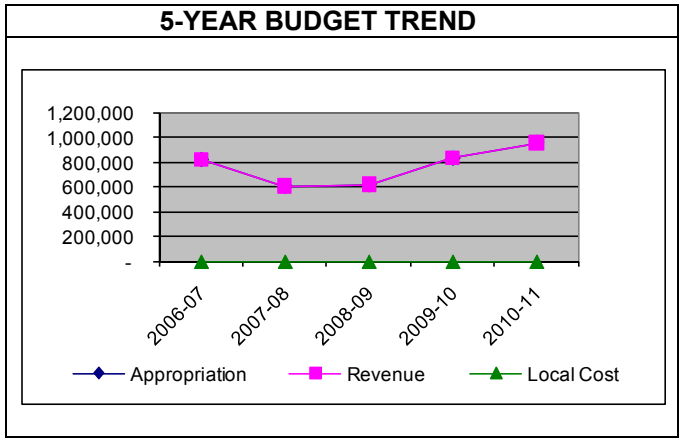
Cash Assistance for Immigrants

DESCRIPTION OF MAJOR SERVICES

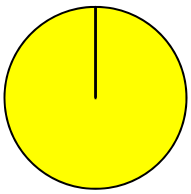
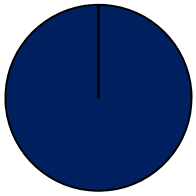
This program, under AB-2779, provides cash assistance to aged, blind and disabled legal immigrants who meet the Supplemental Security Income/State Supplementary Payment (SSI/SSP) immigration status requirements in effect on August 21, 1998 and all other current SSI/SSP eligibility requirements, yet are no longer eligible for SSI/SSP solely due to their immigration status. This program is 100% state funded.

There is no staffing associated with this budget unit. Services for this program are provided by staff budgeted in the Human Services – Administrative Claim budget unit.

BUDGET HISTORY



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Human Services
DEPARTMENT: Cash Assistance for Immigrants
FUND: General

BUDGET UNIT: AAB CAS
FUNCTION: Public Assistance
ACTIVITY: Aid Programs

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Other Charges	548,136	541,347	619,636	833,973	833,973	959,195	**125,222**
Total Appropriation	548,136	541,347	619,636	833,973	833,973	959,195	**125,222**
Departmental Revenue							
State, Fed or Gov't Aid	547,175	540,370	620,130	833,956	833,956	959,195	**125,239**
Total Revenue	547,175	540,370	620,130	833,956	833,956	959,195	**125,239**
Local Cost	961	977	(494)	17	17	-	**(17)**

Other charges of $959,195 represent payments to legal immigrants who meet the SSI/SSP immigration status requirements. The increase of $125,222 is the result of an estimated 4.4% increase in caseload and 10% increase in average grant amounts and reflects the actual historical caseload and grant data from prior fiscal years and anticipated statewide increases in participation in this program through 2010-11.

There is no local cost associated with this program.

CalWORKs – All Other Families

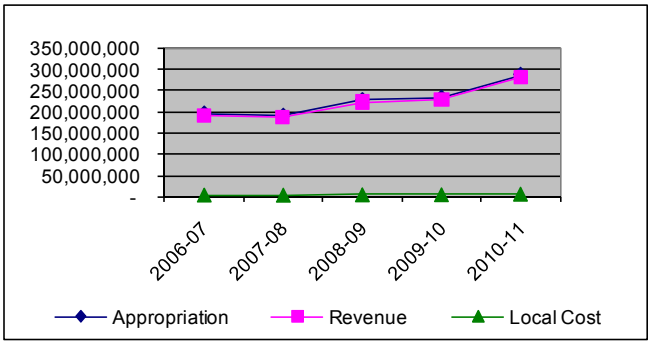
DESCRIPTION OF MAJOR SERVICES

This budget unit provides CalWORKs assistance payments to families eligible for aid and includes all cases that have not been identified as two-parent or zero-parent families. The federal and state governments reimburse 97.5% of the costs for this program. The mandated local share of 2.5% is funded with county general fund.

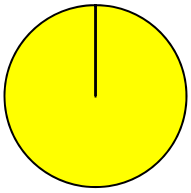
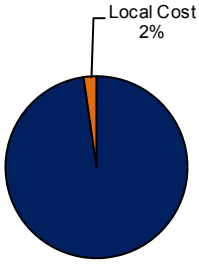
There is no staffing associated with this budget unit. Services for this program are provided by staff budgeted in the Human Services – Administrative Claim budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Human Services
DEPARTMENT: CalWORKs - All Other Families
FUND: General

BUDGET UNIT: AAB FGR
FUNCTION: Public Assistance
ACTIVITY: Aid Programs

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Other Charges	186,254,610	207,308,985	233,930,511	246,849,211	246,849,301	287,433,216	**40,583,915**
Total Appropriation	186,254,610	207,308,985	233,930,511	246,849,211	246,849,301	287,433,216	**40,583,915**
Departmental Revenue							
State, Fed or Gov't Aid	181,514,137	201,985,844	228,065,034	241,322,136	241,322,135	280,247,385	**38,925,250**
Current Services	570,407	867,169	793,293	797,185	797,185	687,980	**(109,205)**
Total Revenue	182,084,544	202,853,013	228,858,327	242,119,321	242,119,320	280,935,365	**38,816,045**
Local Cost	4,170,066	4,455,972	5,072,184	4,729,890	4,729,981	6,497,851	**1,767,870**

Other charges of $287.4 million represent assistance payments to families eligible for aid and includes all cases that have not been identified as two-parent or zero-parent families.

Until the economy recovers, the number of families receiving aid is expected to increase throughout 2010-11. The result is a 16% increase in appropriation ($40.6 million) and revenue ($38.9 million) over 2009-10.

Current services, which represents child support collections, is projected to be $687,980, a reduction of $109,205 from the prior year. Challenges of the current economic downturn have slightly slowed the revenue from the collection of child support.

Federal and state funds account for $280.2 million or 97.5% of the revenue for this program. The mandated local share of 2.5% is funded with county general fund.

Because of the continued growth of this program this budget unit is expected to need additional local cost of $1.77 million. Local cost savings in other HS Subsistence budget units have been utilized to allow HS to remain within overall local cost allocation.

Kinship Guardianship Assistance Program (Kin-Gap)

DESCRIPTION OF MAJOR SERVICES

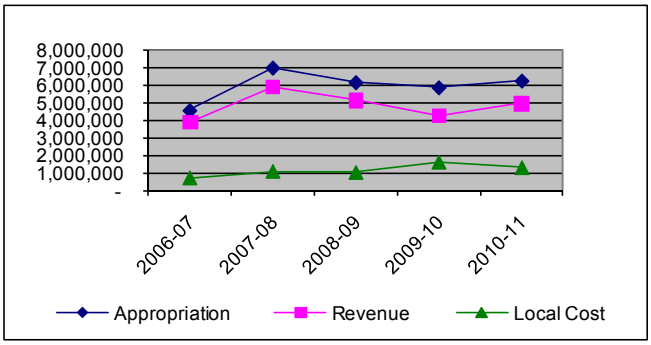
This federal program was implemented Jan. 1, 2000. It provides a subsidy to children who leave the juvenile court dependency system to live with a relative legal guardian. It offers relative caregivers of dependent children a new option for providing a permanent home to these children. To be eligible for the program, the child must have lived with the relative at least 12 consecutive months, the relative guardianship must be established pursuant to Welfare and Institutions Code 366.26, and the juvenile court dependency for the child must be dismissed. Movement to the Kin-Gap program is not automatic. The court, with a recommendation from the social worker, has discretion regarding whether termination of dependency is in the child's best interest.

This program is approximately 80% federal/state funded. The remaining 20% is mandated local share and funded by the county general fund.

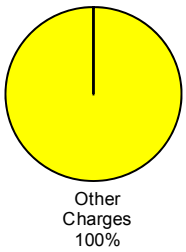
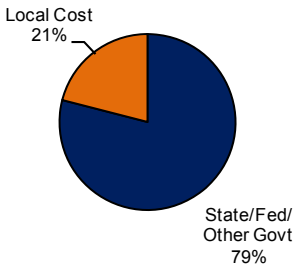
There is no staffing associated with this budget unit. Services for this program are provided by staff budgeted in the Human Services – Administrative Claim budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Human Services
DEPARTMENT: Kinship Guardianship Assistance Program
FUND: General

BUDGET UNIT: AAB KIN
FUNCTION: Public Assistance
ACTIVITY: Aid Programs

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Other Charges	4,449,022	5,129,830	5,561,419	5,865,504	5,865,504	6,245,694	**380,190**
Total Appropriation	4,449,022	5,129,830	5,561,419	5,865,504	5,865,504	6,245,694	**380,190**
Departmental Revenue							
State, Fed or Gov't Aid	3,687,046	4,155,375	4,705,651	4,194,709	4,194,709	4,887,255	**692,546**
Current Services	49,969	85,674	(220,318)	55,202	55,202	60,807	**5,605**
Total Revenue	3,737,015	4,241,049	4,485,333	4,249,911	4,249,911	4,948,062	**698,151**
Local Cost	712,007	888,781	1,076,086	1,615,593	1,615,593	1,297,632	**(317,961)**

Other charges of $6.25 million represent subsidies paid to relative caregivers of children who leave the juvenile court dependency system to live with a relative legal guardian. Children and Family Services' is continuing efforts to expand the Kin-Gap Plus program.

Movement of children into this enhanced program is projected to increase the number of cases and cost per case throughout 2010-11. The result is a 6% ($380,190) increase in appropriation over 2009-10.

The appropriation increase and changes in federal/state reimbursement ratios result in a 16% ($698,151) increase of departmental revenue, which will decrease required local cost by $317,961.

Seriously Emotionally Disturbed

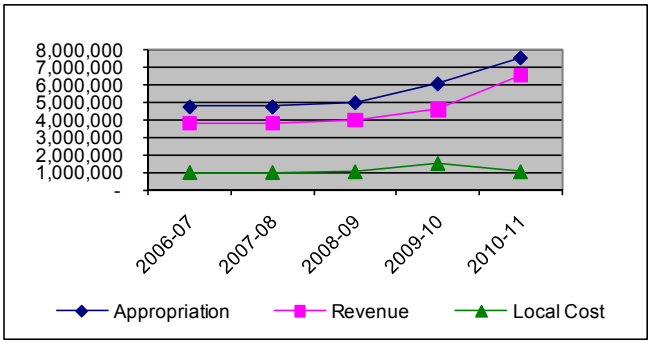
DESCRIPTION OF MAJOR SERVICES

Assembly Bill 3263 requires Human Services to pay out-of-home costs for seriously emotionally disturbed (SED) children. The SED children under this program are referrals from the County's school districts whom have not been abused or neglected and are placed out-of-home pursuant to an individualized education program (IEP). These clients are referred to the Department of Behavioral Health (DBH) which has case management and supervision responsibility. This budget unit includes an expenditure offset of $225,000 from DBH for clients placed in residential facilities outside of California. This budget unit is funded 40% by the state with the remainder funded from Social Services Realignment and county general fund.

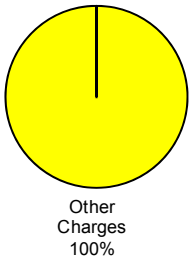
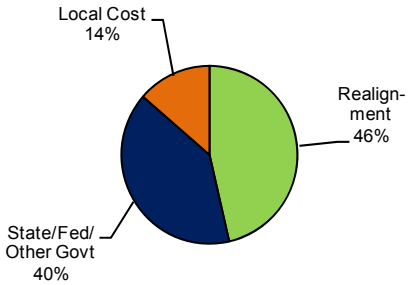
There is no staffing associated with this budget unit. Services for this program are provided by staff budgeted in the Human Services – Administrative Claim budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Human Services
DEPARTMENT: Seriously Emotionally Disturbed
FUND: General

BUDGET UNIT: AAB SED
FUNCTION: Public Assistance
ACTIVITY: Aid Programs

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Other Charges	3,882,573	4,881,618	5,442,862	5,826,558	5,948,346	7,397,979	**1,449,633**
Transfers	-	-	-	-	-	150,000	**150,000**
Total Appropriation	3,882,573	4,881,618	5,442,862	5,826,558	5,948,346	7,547,979	**1,599,633**
Operating Transfers Out	-	-	81,514	124,631	124,631	-	**(124,631)**
Total Requirements	3,882,573	4,881,618	5,524,376	5,951,189	6,072,977	7,547,979	**1,475,002**
Departmental Revenue							
Realignment	1,330,351	1,516,742	2,238,720	2,028,954	2,150,742	3,505,475	**1,354,733**
State, Fed or Gov't Aid	1,577,683	2,384,474	2,065,023	2,429,076	2,429,076	3,019,192	**590,116**
Total Revenue	2,908,034	3,901,216	4,303,743	4,458,030	4,579,818	6,524,667	**1,944,849**
Local Cost	974,539	980,402	1,220,633	1,493,159	1,493,159	1,023,312	**(469,847)**

Other charges of $7.4 million represent payments for out-of-home costs for SED children.

Transfers of $150,000 represent transfers to the Wraparound Reinvestment Fund. Contracts with Wraparound program agencies stipulate the county will retain 5 – 10% of the monthly Wraparound SED payment to be re-invested in Child Welfare Services Programs.

Effective December 2009 group home payment rates were adjusted for a court-ordered 32% increase. Because many SED children are placed in group homes, the annualized effect of this increase is projected to significantly increase appropriation. An 18% increase in caseload is also projected to increase appropriation. The effect of these two factors resulted in a $1.5 million increase in appropriation over the 2009-10 current budget.

These increased costs will generate $590,116 of additional state revenue. Additional Social Services Realignment funding of $1.35 million will be utilized to fund the cost increases and further reduce the general fund contribution for this program to the $1.02 million provided in the 2010-11 local cost targets.

This budget is funded 40% by the state with the remainder funded from Social Services Realignment and a county general fund contribution.

CalWORKs – 2 Parent Families

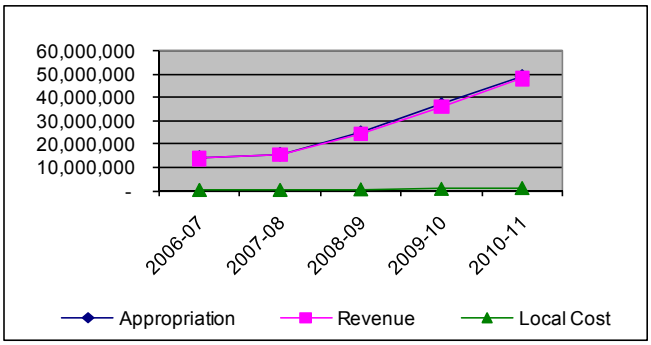
DESCRIPTION OF MAJOR SERVICES

This program provides payments to resident families who are eligible for aid in accordance with state law. This budget unit includes all cases identified as having two parents in the home or in which the parents are excluded from, or ineligible for, CalWORKs. The federal and state governments reimburse 97.5% of the costs for this program. The mandated local share of 2.5% is funded with county general fund.

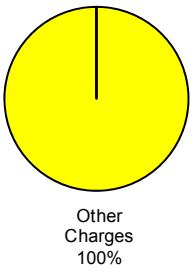
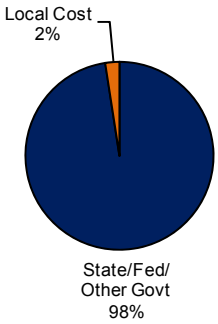
There is no staffing associated with this budget unit. Services for this program are provided by staff budgeted in the Human Services – Administrative Claim budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Human Services
DEPARTMENT: CalWORKS - Two Parent Families
FUND: General

BUDGET UNIT: AAB UPP
FUNCTION: Public Assistance
ACTIVITY: Aid Programs

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Other Charges	13,750,366	19,686,384	30,574,906	37,055,651	37,055,651	49,202,028	**12,146,377**
Total Appropriation	13,750,366	19,686,384	30,574,906	37,055,651	37,055,651	49,202,028	**12,146,377**
Departmental Revenue							
State, Fed or Gov't Aid	13,346,760	19,249,999	29,792,060	36,193,037	36,193,037	47,971,977	**11,778,940**
Current Services	27,323	32,146	31,332	39,149	39,149	30,000	**(9,149)**
Total Revenue	13,374,083	19,282,145	29,823,392	36,232,186	36,232,186	48,001,977	**11,769,791**
Local Cost	376,283	404,239	751,514	823,465	823,465	1,200,051	**376,586**

Other charges of $49.2 million represent assistance payments to all cases identified as having two parents in the home or in which the parents are excluded from or ineligible for CalWORKs.

Until the economy recovers, the number of families receiving aid is expected to increase throughout 2010-11. The result is a 32% increase in appropriation ($12.1 million) and revenue ($11.8 million) over 2009-10.

Federal and state funds account for $48.0 million or 97.5% of the revenue for this program. The mandated local share of 2.5% is funded with county general fund.

Because of the continued growth of this program, this budget unit is expected to need additional local cost of $376,586. Local cost savings in other Human Services subsistence budget units have been utilized to allow HS to remain within overall local cost allocation.

Aid to Indigents (General Relief)

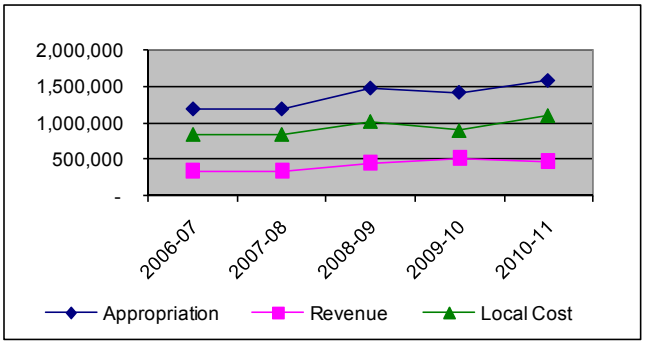
DESCRIPTION OF MAJOR SERVICES

The county is mandated to provide subsistence in the form of cash aid for food, shelter and transportation to indigents who do not meet categorical eligibility requirements for state and federally funded programs. These general relief payments facilitate transition to an employable status and provide interim assistance pending receipt of Social Security Insurance (SSI) benefits. Services and supplies consist of a fixed amount contract with a law firm to assist clients in preparing applications for SSI benefits. Revenue under this program represents retroactive SSI payments, which the county receives as reimbursements for general relief assistance provided to SSI eligible indigents prior to their enrollment in the SSI program and reimbursements made by non-SSI eligible indigents when assistance under this program is no longer needed.

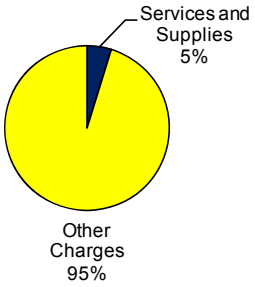
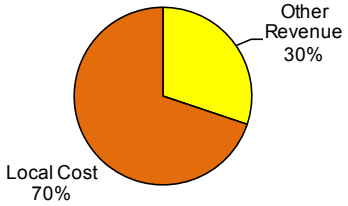
There is no staffing associated with this budget unit. Services for this program are provided by staff budgeted in the Human Services – Administrative Claim budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Human Services
DEPARTMENT: Aid to Indigents (General Relief)
FUND: General

BUDGET UNIT: AAA ATI
FUNCTION: Public Assistance
ACTIVITY: General Relief

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Services and Supplies	7,623	38,987	39,851	61,162	61,162	75,000	**13,838**
Other Charges	1,062,483	1,185,336	1,355,447	1,349,761	1,349,761	1,500,000	**150,239**
Total Appropriation	1,070,106	1,224,323	1,395,298	1,410,923	1,410,923	1,575,000	**164,077**
Departmental Revenue							
Other Revenue	307,425	362,988	370,391	518,524	518,524	475,000	**(43,524)**
Total Revenue	307,425	362,988	370,391	518,524	518,524	475,000	**(43,524)**
Local Cost	762,681	861,335	1,024,907	892,399	892,399	1,100,000	**207,601**

Services and supplies of $75,000 represent a fixed contract with a law firm to assist clients in preparing applications for SSI benefits.

Other charges of $1.5 million represent cash aid for food, shelter and transportation to indigents who do not meet categorical eligibility requirements for state and federally funded programs.

Due to anticipated caseload increases of 8.5% and average monthly grant per case anticipated to increase by 2% from the prior year, it is anticipated that appropriation will increase by $150,239 from the 2009-10 budget.

Wraparound Reinvestment Fund

DESCRIPTION OF MAJOR SERVICES

The Wraparound services program was created through Senate Bill (SB) 163, Chapter 795, Statutes of 1997, and is an intensive, community-based and family-centered process designed to allow children with serious behavior and/or emotional difficulties to remain in their community at the lowest level of care possible instead of being placed in a group home setting. Payments for Wraparound services are included in the Aid to Families with Dependent Children (AFDC) - Foster Care and Seriously Emotionally Disturbed budget units.

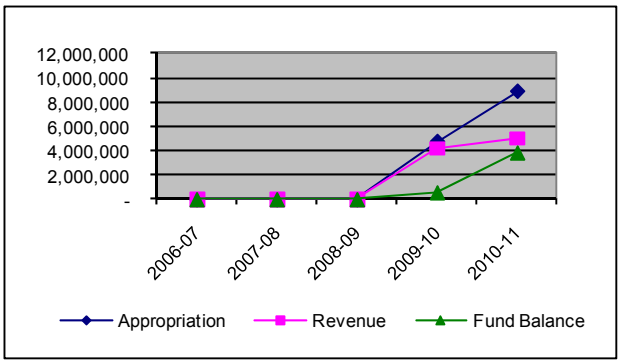
Contracts have been established with 5 agencies to provide countywide Wraparound program services to high-risk children. These contracts stipulate that the county will retain 5% of the monthly Wraparound Foster Care payments for federally eligible cases and 10% of the monthly Wraparound Foster Care payments for non-federally eligible cases.

This budget unit will provide funding to 1) reinvest in services for youth in placement while they are being assessed for residential based services, 2) enhance services provided to foster care children and their families, and 3) expand services to youth aging out of the foster care system in order to promote self-sufficiency in these young adults.

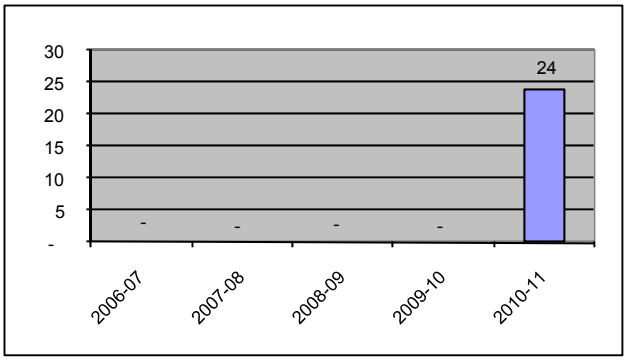
This budget unit requires no county general fund support since funding is provided from amounts withheld from existing AFDC-Foster Care Maintenance payments.

BUDGET HISTORY

5-YEAR BUDGET TREND

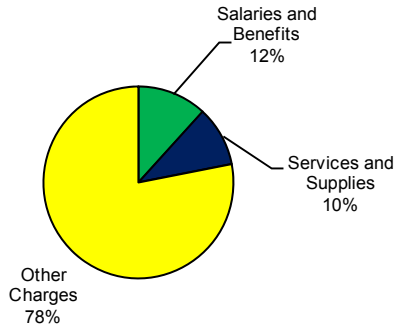


5-YEAR STAFFING TREND

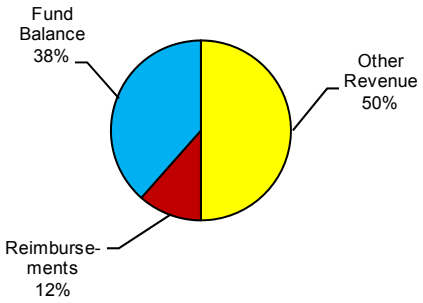


2010-11 BUDGET

EXPENDITURE AUTHORITY



FINANCING SOURCES



ANALYSIS OF ADOPTED BUDGET

GROUP: Human Services
DEPARTMENT: Wraparound Reinvestment Fund
FUND: Wraparound Reinvestment Fund

BUDGET UNIT: SIN BHI
FUNCTION: Public Assistance
ACTIVITY: Aid Program

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	-	-	-	-	-	1,167,465	**1,167,465**
Services and Supplies	-	-	-	-	-	1,015,000	**1,015,000**
Other Charges	-	-	10,609	877,306	877,306	7,783,920	**6,906,614**
Contingencies	-	-	-	-	3,855,168	-	**(3,855,168)**
Total Exp Authority	-	-	10,609	877,306	4,732,474	9,966,385	**5,233,911**
Reimbursements	-	-	-	-	-	(1,150,000)	**(1,150,000)**
Total Appropriation	-	-	10,609	877,306	4,732,474	8,816,385	**4,083,911**
Departmental Revenue							
Use of Money and Prop	-	-	3,181	18,907	-	5,000	**5,000**
Other Revenue	-	-	3,252	3,211,146	-	4,977,000	**4,977,000**
Total Revenue	-	-	6,433	3,230,053	-	4,982,000	**4,982,000**
Operating Transfers In	-	-	565,495	920,321	4,171,156	-	**(4,171,156)**
Total Financing Sources	-	-	571,928	4,150,374	4,171,156	4,982,000	**810,844**
				Fund Balance	561,318	3,834,385	**3,273,067**
				Budgeted Staffing	-	24	**24**

This program is now entering its second full year since inception. Funds retained from Foster Care Wraparound payments and unused funds recovered from Wraparound service providers have increased dramatically in the past year and will continue to increase as the Wraparound program is expanded by CFS. To effectively utilize these funds CFS has developed a service plan that will enhance support services to clients. This plan includes the addition of contract staff to 1) provide educational liaison services to children in foster care and 2) provide support, community outreach and service coordination to clients and their families in various efforts to keep children in the home. The plan also includes expenditures for training, events for community projects, foster parent capacity building, support for the Family-to-Family program and the services necessary to meet department objectives to enhance services provided to children and their families.

Significant changes to this budget unit are a result of GASB 54, which requires that all associated staff, their salary and benefit costs and support costs be included in this special revenue fund. Another requirement necessitates that funds retained from wraparound service program payments now be recorded as reimbursements to expenditures instead of other financing sources. The most significant of these changes is the addition of 24 positions.

Total appropriation is increased by $4.1 million over 2009-10. This is a result of:

- A $1.2 million addition in salaries and benefits for the aforementioned addition of 24 staff,
- A $1.0 million addition in services and supplies for professional services,
- A $6.9 million increase of other charges to a total of $7.8 million,
- A $3.9 million decrease in contingencies, and
- A $1.15 million addition in reimbursements for the retention of Wraparound payments.

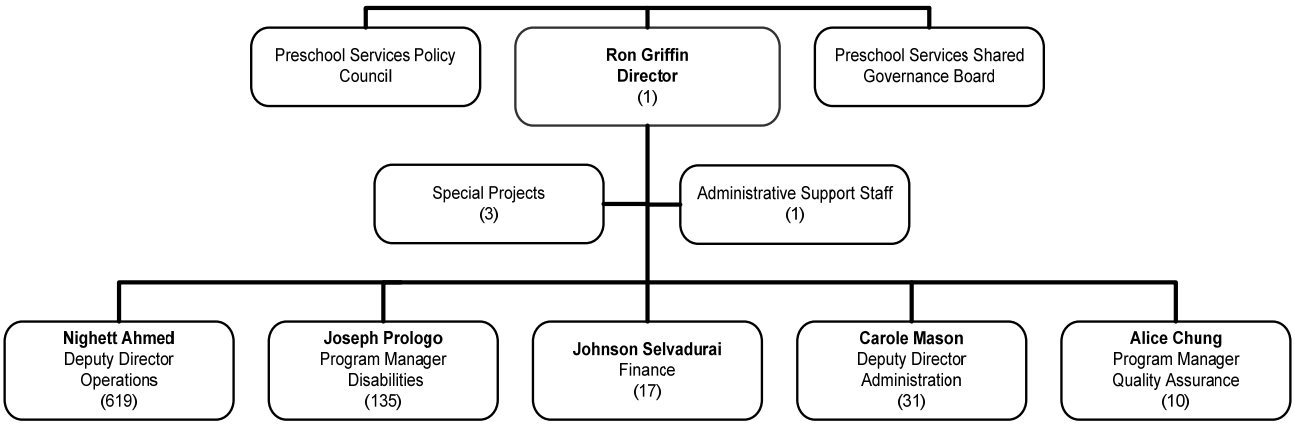
In 2010-11, revenue of $4.9 million is anticipated from unexpended funds that will be recovered from contractors as their contracts end, resulting in a $3.3 million increase in unreserved fund balance.

PRESCHOOL SERVICES
Ron Griffin

MISSION STATEMENT

The Preschool Services Department is committed to improving the well-being of our children; preserving and empowering their families; and strengthening the neighborhoods and communities in which they grow.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Increase school readiness of enrolled children
2. Increase parent and community satisfaction rate
3. Improve staff qualifications and development

PERFORMANCE MEASURES

Description of Performance Measure	2008-09 Actual	2009-10 Target	2009-10 Actual	2010-11 Target
Percentage of children showing positive outcomes on the Desired Results Developmental Profile-Revised (DRDP-R).	100%	99%	100%	99%
Percentage of responding parents satisfied with the overall quality of the program.	99%	94%	100%	97%
Increase the percentage of parents who responded positively that the program has made it easier to meet job and/or training needs.	-2%	7%	-0.25%	11%
Reduce the percentage of teaching staff turnover in order to maintain program quality and compliance.	6%	5%	6%	7%
Increase the percentage of teachers that have a Baccalaureate degree.	2%	6%	24%	25%

* The negative 2% in 2008-09 and negative .25% in 2009-10 in this Actual Performance Measure is due to less job opportunities and parents are not fully able to benefit from the Preschool program to seek employment or job training.

Preschool Services

DESCRIPTION OF MAJOR SERVICES

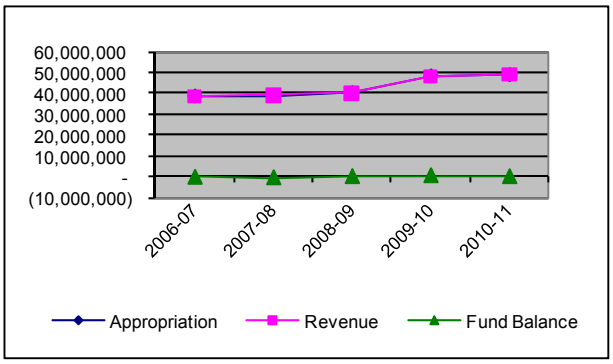
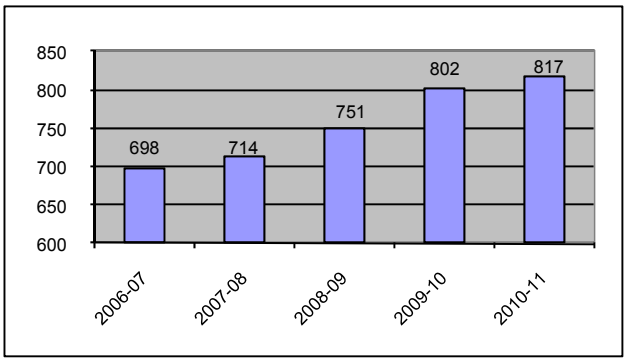
The Preschool Services Department (PSD) administers the Federal Head Start and Early Head Start programs, California Department of Education State Preschool program, as well as the Child and Adult Care Food Program in 39 locations throughout the County of San Bernardino. The programs are fully funded from federal and state sources with no local cost.

PSD serves about 5,000 low income and disadvantaged families and children from birth to 5 years of age and pregnant women. PSD's priority population includes children in foster care, those who are homeless and children with special needs and/or disabilities. In addition, our programs offer comprehensive child development and family support services to all enrolled children and families which include: physical health, nutrition and mental health to strengthen the child's capacity to participate successfully in school.

In order to continue to support the accomplishment of program objectives, PSD is sub-divided into the following groups:

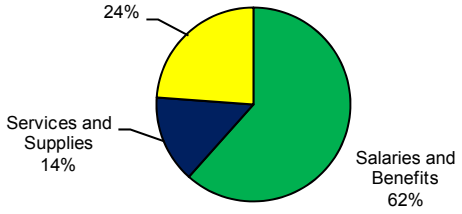
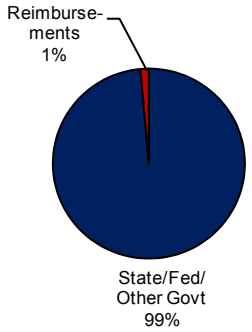
- Administration – Provides oversight for Human Resources and Organizational Development, Training & Technical Assistance and Parent Involvement.
- Finance – Provides oversight for fiscal, budget, reporting/auditing preparation, contracts and grant writing.
- Operations – Provides oversight and are responsible for the overall operations of the Head Start sites and ensure that each child is provided with comprehensive child development services.
- Support Services – Provides oversight for the Health, Eligibility, Recruitment, Selection, Enrollment and Attendance, Nutrition, Mental Health, Home-Base, Family and Community Partnership and Disability Services. In addition, Support Services is also responsible for providing family and related children's support services.
- Special Projects – This unit is responsible for Technology, Communication, Planning, Community Assessment, Shared Governance, Research and the Program Information Report.
- Quality Assurance – Provides ongoing Monitoring, Licensing/Transportation, Maintenance and Facilities issues for all sites and delegate agencies.

BUDGET HISTORY

5-YEAR BUDGET TREND	5-YEAR STAFFING TREND
	

HUMAN SERVICES

2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Human Services
DEPARTMENT: Preschool Services
FUND: Preschool Services

BUDGET UNIT: RSC HPS
FUNCTION: Public Assistance
ACTIVITY: Other Assistance

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	21,251,649	22,431,350	22,784,708	28,719,476	28,818,076	30,725,499	**1,907,423**
Services and Supplies	6,876,346	6,420,479	6,643,294	7,414,306	7,407,857	6,549,788	**(858,069)**
Central Computer	101,713	106,797	147,612	258,484	258,484	349,438	**90,954**
Travel	-	-	179,558	331,529	331,530	359,655	**28,125**
Other Charges	6,559,441	7,025,160	6,971,251	7,192,317	7,214,604	8,434,998	**1,220,394**
Land and Improvements	-	108,587	665,624	425,069	425,069	206,800	**(218,269)**
Equipment	37,100	251,384	-	237,047	244,403	-	**(244,403)**
Vehicles	229,801	-	125,872	110,772	110,773	-	**(110,773)**
Transfers	2,865,718	3,125,084	3,143,188	3,140,848	3,140,848	3,258,809	**117,961**
Contingencies	-	-	-	-	91,468	-	**(91,468)**
Total Exp Authority	37,921,768	39,468,841	40,661,107	47,829,848	48,043,112	49,884,987	**1,841,875**
Reimbursements	-	-	-	(401,357)	(401,358)	(708,192)	**(306,834)**
Total Appropriation	37,921,768	39,468,841	40,661,107	47,428,491	47,641,754	49,176,795	**1,535,041**
Operating Transfers Out	-	5,000	-	939,576	939,577	-	**(939,577)**
Total Requirements	37,921,768	39,473,841	40,661,107	48,368,067	48,581,331	49,176,795	**595,464**
Departmental Revenue							
Taxes	34,017	48,429	-	-	-	-	**-**
Use of Money and Prop	33,453	40,752	26,513	10,110	10,110	-	**(10,110)**
State, Fed or Gov't Aid	37,035,656	38,988,298	40,351,285	47,761,276	47,854,307	49,053,994	**1,199,687**
Current Services	-	1,040	83,063	(24,760)	240	500	**260**
Other Revenue	348,879	371,720	181,589	160,713	166,005	5,000	**(161,005)**
Other Financing Sources	1,640	4,740	9,628	26	26	-	**(26)**
Total Revenue	37,453,645	39,454,979	40,652,078	47,907,365	48,030,688	49,059,494	**1,028,806**
				Fund Balance	550,643	117,301	**(433,342)**
				Budgeted Staffing	802	817	**15**

Salaries and benefits of $30,725,499 fund 817 budgeted positions. This appropriation is increasing by 15 budgeted positions and $1,907, 423 from the current budget which reflects staffing vacancies. The increase includes $1,100,189 to fully fund 54 positions that were part of a Board approved mid-year in 2009-10 funded by the American Recovery and Reinvestment Act (ARRA); $613,333 for the addition of 14 contract Teacher III positions and 1 Accounting Technician; and $193,901 of various benefit costs.

Services and supplies of $6,549,788 include program, classroom and office supplies, training, general maintenance, COWCAP, insurance, and other costs associated with the operations of a child development program. The decrease of $858,069 is primarily due to one-time funding in 2009-10 from the Administration for Children and Families (ACF) for program improvements.

Central services of $349,438 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $359,655 reflects anticipated travel costs in the areas of private mileage, air travel, hotel, car rental and conference fees for this budget unit. The increase of $28,125 is primarily due to an increase in private mileage costs for the home base program options for the Head Start and Early Head Start programs.

Other charges of $8,434,998 represent payment for transportation, food and delegate agency service contracts. The increase of $1,220,394 is due primarily to three new contracts awarded to contractors to administer part of the Head Start and Early Head Start expansion programs.

Land and improvements of $206,800 represents the cost of mortgage payments for the Yucca Valley site. The decrease of $218,269 is primarily due to improvement projects that were funded with special one-time grants in 2009-10.

Transfers of $3,258,809 represent charges for Human Resources programs and also include lease payments for the department's various site locations. The net increase of $117,961 is primarily due to an increase in Human Services Administration costs and lease payments.

Reimbursements of $708,192 are from the Department of Behavioral Health to administer the Prevention and Early Intervention program and the Low Income First Time (LIFT) program. Increase of $306,834 is related to additional LIFT program funding.

State, federal or governmental aid revenue of $49,053,994 include revenue from the Administration of Children and Families (ACF) - Head Start, Department of Education State Preschool, Child and Adult Care Food Program, and the Pre-Kindergarten and Family Literacy program through the San Bernardino City Unified School District. The increase of $1,199,687 is the result of expansion grants for Head Start and Early Head Start as funded by ARRA.

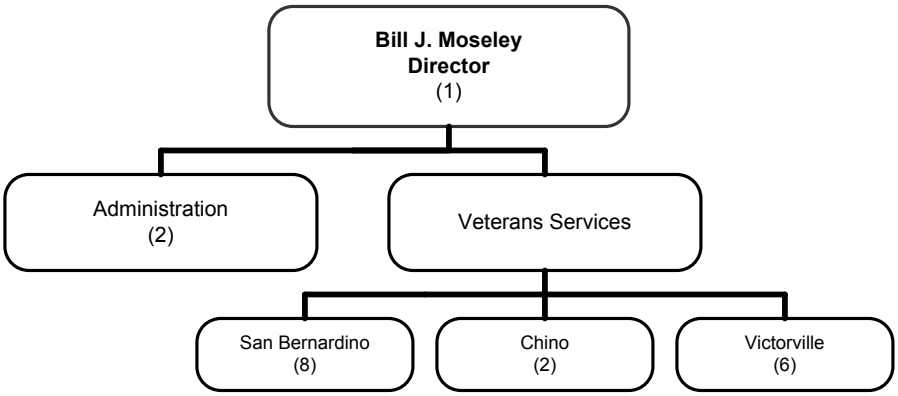
Other revenue of $5,000 is donations from private individuals and companies. The decrease of $161,005 is a result of funding not anticipated to be received from the County Superintendent of Schools as part of AB 12 for teacher stipends.

VETERANS AFFAIRS
Bill J. Moseley

MISSION STATEMENT

To honor the commitment and sacrifice of our veterans, military and their families, and to promote awareness of their contributions and unique challenges, the department identifies and obtains benefits and services through advocacy, outreach and education, thereby contributing to the quality of life and well being of our communities.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Emphasize higher standards of customer service.
2. Promote staff training and development.

PERFORMANCE MEASURES

Description of Performance Measure	2008-09 Actual	2009-10 Target	2009-10 Actual	2010-11 Target
Percentage of customer service surveys in which clients score their over-all satisfaction as "Outstanding" (an A grade).	87%	90%	93%	60%
Percentage of technical staff that will attend regional training.	90%	100%	100%	100%

Veterans Affairs

DESCRIPTION OF MAJOR SERVICES

According to the Secretary of the U.S. Department of Veterans Affairs (VA), approximately one out of every three people in the United States is a potential VA beneficiary. The Department of Veterans Affairs provides claims assistance, information and referral, advocacy, and outreach to county residents. These benefits include medical care, life insurance, home loans, pension benefits, disability compensation, education, and vocational rehabilitation. County VA employees are often the initial contact with the VA system for veterans and recently discharged military personnel in our community.

Services to the veterans' community are concentrated in the following areas:

Claims Assistance
Provide benefits counseling, claim preparation, and development of material evidence. Monitor claim adjudication and resolve issues or questions in favor of the veteran. Provide assistance with administrative and appellate review of claims.

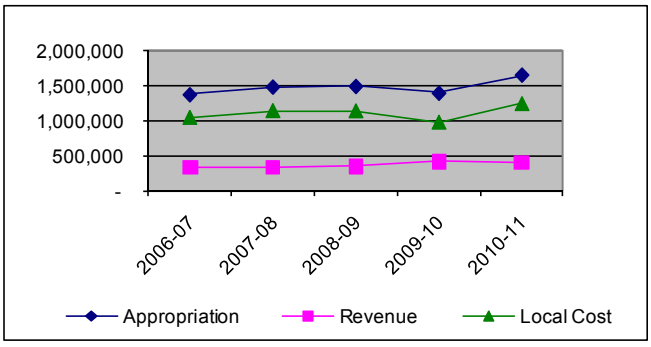
Information and Referral
Make referrals to other county departments, area homeless providers, emergency service providers, and state and federal agencies.

Advocacy
Provide individual advocacy, advocacy at the policy and legislative levels, and provide state and federal elected officials with technical assistance regarding veterans' legislation.

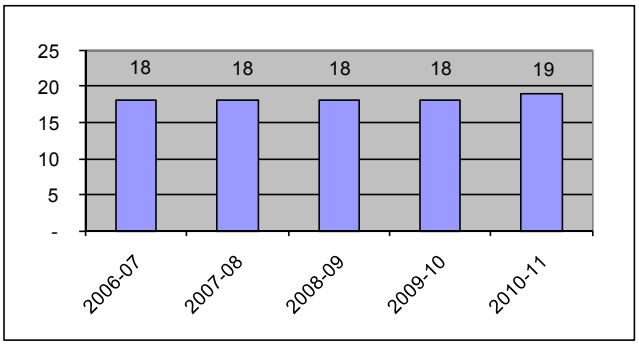
Outreach
Conduct outreach to retirement homes, mortuaries, schools, military separation programs, and service organizations such as the American Legion, Disabled American Veterans, Veterans of Foreign Wars, Elks, Rotary, etc., for the purpose of informing the community of veterans' benefits and services.

BUDGET HISTORY

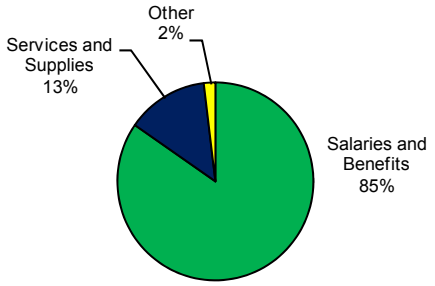
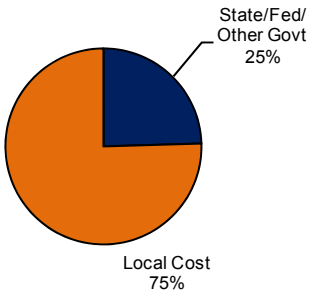
5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Human Services
DEPARTMENT: Veterans Affairs
FUND: General

BUDGET UNIT: AAA VAF
FUNCTION: Public Assistance
ACTIVITY: Veterans' Services

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	1,182,647	1,326,694	1,324,024	1,179,074	1,179,074	1,392,391	**213,317**
Services and Supplies	86,472	102,151	113,483	113,071	113,072	152,413	**39,341**
Central Services	13,741	15,551	20,279	20,353	20,353	47,573	**27,220**
Travel	-	-	13,008	11,156	11,157	20,000	**8,843**
Transfers	93,460	72,422	80,956	72,384	72,384	31,080	**(41,304)**
Total Exp Authority	1,376,320	1,516,818	1,551,750	1,396,038	1,396,040	1,643,457	**247,417**
Reimbursements	-	(5,500)	(1,595)	-	-	-	**-**
Total Appropriation	1,376,320	1,511,318	1,550,155	1,396,038	1,396,040	1,643,457	**247,417**
Departmental Revenue							
State, Fed or Gov't Aid	350,586	366,419	413,078	413,183	413,183	403,042	**(10,141)**
Other Revenue	-	2,130	5,489	3,219	3,219	-	**(3,219)**
Total Revenue	350,586	368,549	418,567	416,402	416,402	403,042	**(13,360)**
Local Cost	1,025,734	1,142,769	1,131,588	979,636	979,638	1,240,415	**260,777**
				Budgeted Staffing	18	19	**1**

Salaries and benefits of $1,392,391 fund 19 budgeted positions. The increase of $213,317 is due primarily to the addition of 1 Veterans Service Representative I and anticipated full staffing.

Services and supplies of $152,413 include normal operating costs for utilities, copier rental, mail, and office supplies and targeted mental health outreach.

Central services of $47,573 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $20,000 reflects anticipated costs in the areas of private mileage, air travel, hotel, and car rental and conference fees for this budget unit.

Transfers of $31,080 represent Human Services administrative support and leased space cost. The decrease of $41,304 is due primarily due to the relocation of the Victorville office from leased space into the new High Desert Government Center.

State aid revenue of $403,042 consists of $142,021 from state subvention; $141,021 from California Medi-Cal cost avoidance; $60,000 from the Mental Health Services Act; $32,000 from the California veteran's license plate fund; and $28,000 from state reimbursement for services provided at the Barstow Veterans Home.

COUNTY OF

SAN BERNARDINO

AT YOUR SERVICE

LAW AND JUSTICE

2010–11 ADOPTED BUDGET

LAW AND JUSTICE SUMMARY

GENERAL FUND	Page #	Appropriation	Departmental Revenue	Local Cost	Budgeted Staffing
COUNTY TRIAL COURTS SUMMARY	316				
DRUG COURT PROGRAMS	317	444,918	444,918	-	-
GRAND JURY	319	489,783	-	489,783	-
INDIGENT DEFENSE PROGRAM	321	9,299,413	141,000	9,158,413	-
COURT FACILITIES/JUDICIAL BENEFITS	323	1,589,716	-	1,589,716	-
COURT FACILITIES PAYMENTS	325	2,505,233	-	2,505,233	-
TRIAL COURT FUNDING - MAINTENANCE OF EFFORT	327	30,208,490	22,082,000	8,126,490	-
DISTRICT ATTORNEY SUMMARY	335				
CRIMINAL PROSECUTION	337	59,964,118	25,569,048	34,395,070	492
LAW AND JUSTICE GROUP ADMINISTRATION SUMMARY	354				
LAW AND JUSTICE GROUP ADMINISTRATION	355	243,590	89,566	154,024	1
PROBATION SUMMARY	365				
ADMINISTRATION, CORRECTIONS AND DETENTION	367	113,495,351	44,671,911	68,823,440	1,112
COURT-ORDERED PLACEMENTS	370	1,528,834	-	1,528,834	-
JUVENILE JUSTICE GRANT PROGRAM	372			-	27
PUBLIC DEFENDER	380	33,403,647	1,749,454	31,654,193	245
SHERIFF-CORONER/PUBLIC ADMINISTRATOR SUMMARY	384				
SHERIFF-CORONER/PUBLIC ADMINISTRATOR	386	413,845,203	261,264,868	152,580,335	3,529
TOTAL GENERAL FUND		667,018,296	356,012,765	311,005,531	5,406

SPECIAL REVENUE FUND	Page #	Appropriation	Departmental Revenue	Fund Balance	Budgeted Staffing
COUNTY TRIAL COURTS:					
COURTHOUSE SEISMIC SURCHARGE	329	3,002,249	3,002,000	249	-
ALTERNATE DISPUTE RESOLUTION	331	758,295	614,000	144,295	-
REGISTRATION FEES	333	186,831	52,500	134,331	-
DISTRICT ATTORNEY:					
REAL ESTATE FRAUD PROSECUTION	340	1,296,523	995,000	301,523	-
AUTO INSURANCE FRAUD PROSECUTION	342	790,707	679,343	111,364	-
WORKERS' COMPENSATION INSURANCE FRAUD	344	2,514,599	2,125,000	389,599	-
SPECIALIZED PROSECUTIONS	346	4,743,175	909,300	3,833,875	-
VEHICLE FEES - AUTO THEFT	348	828,676	801,000	27,676	-
STATE ASSET FORFEITURES	350	313,012	335,000	(21,988)	-
FEDERAL ASSET FORFEITURES	352	411,524	141,180	270,344	-
LAW AND JUSTICE GROUP ADMINISTRATION:					
2007 JUSTICE ASSISTANCE GRANT	357	41,936	-	41,936	-
2009 JUSTICE ASSISTANCE GRANT	359	91,482	-	91,482	-
2009 RECOVERY ACT JAG GRANT	361	456,699	350	456,349	-
SOUTHWEST BORDER PROSECUTION INITIATIVE	363	8,120,780	775,000	7,345,780	-
PROBATION:					
JUVENILE JUSTICE GRANT PROGRAM	374	4,386,996	4,113,859	273,137	-
ASSET FORFEITURE 15%	376	12,318	141	12,177	-
STATE SEIZED ASSETS	378	54,592	653	53,939	-
SHERIFF-CORONER/PUBLIC ADMINISTRATOR:					
CONTRACT TRAINING	389	4,768,737	3,000,610	1,768,127	-
PUBLIC GATHERINGS	391	1,329,981	1,230,000	99,981	90
AVIATION	393	1,615,184	500,000	1,115,184	-
IRNET FEDERAL	395	1,819,919	245,000	1,574,919	-
IRNET STATE	397	234,741	75,000	159,741	-
FEDERAL SEIZED ASSETS (DOJ)	399	7,017,452	815,000	6,202,452	-
FEDERAL SEIZED ASSETS (TREASURY)	401	52,786	16,400	36,386	-
STATE SEIZED ASSETS	403	4,288,235	1,025,000	3,263,235	-
AUTO THEFT TASK FORCE	405	802,259	802,500	(241)	-
SEARCH AND RESCUE	407	98,646	15,000	83,646	-
CAL-ID PROGRAM	409	4,545,387	4,200,662	344,725	-
CAPITAL PROJECTS FUND	411	3,449,281	50,000	3,399,281	-
COURT SERVICES AUTO	413	1,600,147	680,000	920,147	-
COURT SERVICES TECH	415	1,466,049	395,000	1,071,049	-
LOCAL DETENTION FACILITY REVENUE	417	4,274,519	2,180,377	2,094,142	-
TOTAL SPECIAL REVENUE FUNDS		65,373,717	29,774,875	35,598,842	90

COUNTY TRIAL COURTS

	2010-11			
	Appropriation	Revenue	Local Cost/ Fund Balance	Staffing
General Fund				
Drug Court Programs	444,918	444,918	-	-
Grand Jury	489,783	-	489,783	-
Indigent Defense Program	9,299,413	141,000	9,158,413	-
Court Facilities/Judicial Benefits	1,589,716	-	1,589,716	-
Court Facilities Payments	2,505,233	-	2,505,233	-
Trial Court Funding - Maintenance of Effort	30,208,490	22,082,000	8,126,490	-
Total General Fund	44,537,553	22,667,918	21,869,635	-
Special Revenue Funds				
Courthouse Seismic Surcharge	3,002,249	3,002,000	249	-
Alternate Dispute Resolution	758,295	614,000	144,295	-
Registration Fees	186,831	52,500	134,331	-
Total Special Revenue Funds	3,947,375	3,668,500	278,875	-
Total - All Funds	48,484,928	26,336,418	22,148,510	-

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.

Drug Court Programs

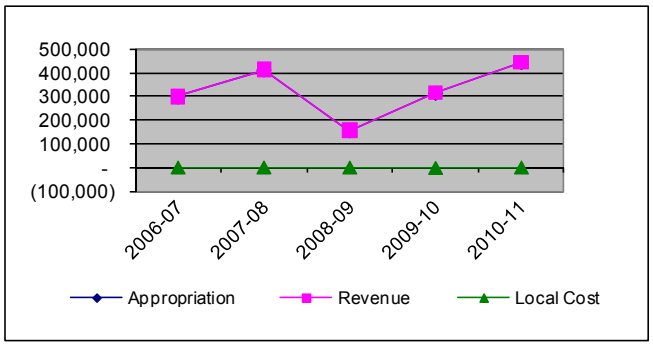
DESCRIPTION OF MAJOR SERVICES

This budget unit accounts for administrative support and treatment costs for the Drug Courts Programs. Funding is from grant revenues and reimbursements by Alcohol and Drug Services of the Department of Behavioral Health.

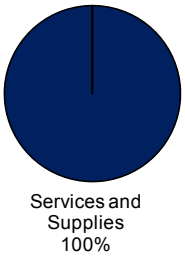
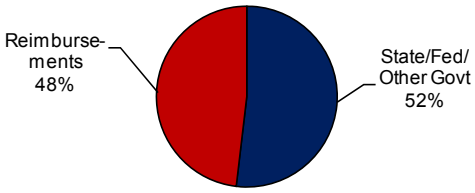
There is no staffing or local cost associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

LAW AND JUSTICE

ANALYSIS OF ADOPTED BUDGET

GROUP: Law and Justice
DEPARTMENT: County Trial Courts - Drug Court Programs
FUND: General

BUDGET UNIT: AAA FLP
FUNCTION: Public Protection
ACTIVITY: Judicial

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Services and Supplies	482,178	509,909	421,904	611,335	592,504	824,984	**232,480**
Travel	-	-	7,466	35,130	32,456	32,638	**182**
Total Exp Authority	482,178	509,909	429,370	646,465	624,960	857,622	**232,662**
Reimbursements	(289,605)	(473,170)	(335,842)	(309,893)	(309,900)	(412,704)	**(102,804)**
Total Appropriation	192,573	36,739	93,528	336,572	315,060	444,918	**129,858**
Departmental Revenue							
State, Fed or Gov't Aid	-	-	-	251,682	251,655	444,918	**193,263**
Other Revenue	175,624	36,324	43,495	1,500	2,000	-	**(2,000)**
Other Financing Sources	-	19,212	-	-	-	-	**-**
Total Revenue	175,624	55,536	43,495	253,182	253,655	444,918	**191,263**
Operating Transfers In	-	-	50,032	63,354	63,405	-	**(63,405)**
Total Financing Sources	175,624	55,536	93,527	316,536	317,060	444,918	**127,858**
Local Cost	16,949	(18,797)	1	20,036	(2,000)	-	**2,000**

Services and supplies of $824,984 include professional and specialized services, medical expenses, vehicle charges, general office expenses, and administrative costs related to the operation of drug court programs.

Travel of $32,638 reflects the cost of private mileage, air travel, hotel, car rental and conference fees for this budget unit.

Reimbursements of $412,704 represent payments from other county departments, including Alcohol and Drug Services and Children's Services, to pay for program activities.

State and federal aid revenue of $444,918 reflects grant revenues anticipated for Drug Court activities.

Total appropriation and financing sources for 2010-11 have been increased by $129,858 and $127,858, respectively, due to a federal grant from the Substance Abuse and Mental Health Services Administration (SAMHSA) to expand/enhance substance abuse treatment programs.

Grand Jury

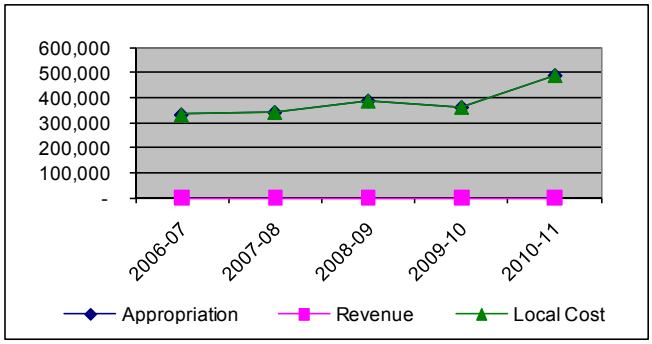
DESCRIPTION OF MAJOR SERVICES

The San Bernardino County Grand Jury is appointed annually by the Superior Court. Its responsibilities include investigating local government, examining instances of public office crime and corruption, and returning indictments in certain criminal cases brought before it by the District Attorney's Office. Funding in this budget unit covers members' stipends, office supplies, administrative staff, and other support costs.

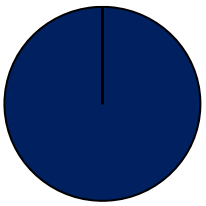
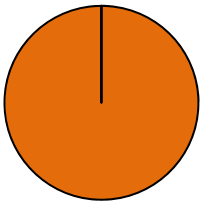
There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
 Services and Supplies 100%	 Local Cost 100%

ANALYSIS OF ADOPTED BUDGET

GROUP: Law and Justice
DEPARTMENT: County Trial Courts - Grand Jury
FUND: General

BUDGET UNIT: AAA GJY
FUNCTION: Public Protection
ACTIVITY: Judicial

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Services and Supplies	288,215	331,400	309,463	357,331	358,502	479,079	**120,577**
Central Services	-	7	8	8	8	4,121	**4,113**
Travel	-	-	7,607	4,949	5,150	6,583	**1,433**
Total Appropriation	288,215	331,407	317,078	362,288	363,660	489,783	**126,123**
Operating Transfers Out	-	-	30,000	-	-	-	**-**
Total Requirements	288,215	331,407	347,078	362,288	363,660	489,783	**126,123**
Local Cost	288,215	331,407	347,078	362,288	363,660	489,783	**126,123**

Services and supplies of $479,079 include professional and specialized services, administration and office expenses, juror fees, and a transfer to Superior Court for reimbursement of a Grand Jury Assistant position. The $120,577 increase is primarily due to the cost of forensic accounting services as approved by the Board of Supervisors in May 2010.

Central services of $4,121 include central computer charges and, beginning in 2010-11, costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $6,583 reflects anticipated travel costs in the areas of private mileage, air travel, hotel, car rental and conference fees for this budget unit.

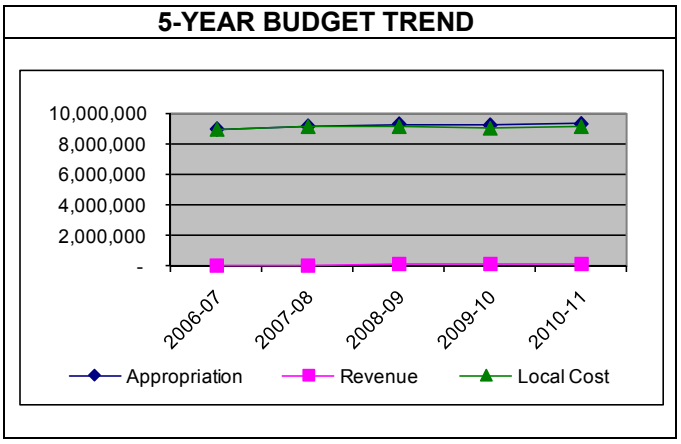
Indigent Defense Program

DESCRIPTION OF MAJOR SERVICES

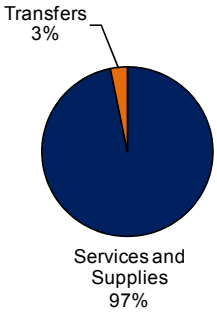
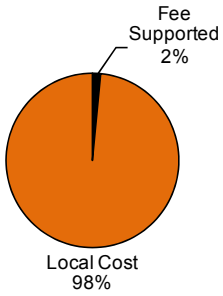
The Indigent Defense Program pays for court-appointed adult indigent criminal and juvenile delinquency legal representation services for clients the Public Defender cannot represent, and for appointed legal counsel for wards or proposed wards in guardianship proceedings pursuant to Probate Code §1470 effective January 1, 2008. A portion of this budget is also set aside for investigator and expert expenditures for the Public Defender Homicide Defense Unit. The program administers attorney service and alternate dispute resolution contracts, monitors appointed caseloads and expenditures, and reports to the County Administrative Office.

There is no staffing associated with this budget unit.

BUDGET HISTORY



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

LAW AND JUSTICE

ANALYSIS OF ADOPTED BUDGET

GROUP: Law and Justice
DEPARTMENT: County Trial Courts - Indigent Defense Program
FUND: General

BUDGET UNIT: AAA IDC
FUNCTION: Public Protection
ACTIVITY: Judicial

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Services and Supplies	8,597,066	9,090,092	8,971,235	8,963,065	8,963,413	8,999,413	**36,000**
Transfers	-	-	198,273	253,360	254,000	300,000	**46,000**
Total Appropriation	8,597,066	9,090,092	9,169,508	9,216,425	9,217,413	9,299,413	**82,000**
Departmental Revenue							
State, Fed or Gov't Aid	58,870	10,635	-	(11,878)	-	-	**-**
Current Services	133,699	135,554	163,065	146,551	147,000	141,000	**(6,000)**
Other Revenue	80,308	44,907	48,710	16,231	17,000	-	**(17,000)**
Total Revenue	272,877	191,096	211,775	150,904	164,000	141,000	**(23,000)**
Local Cost	8,324,189	8,898,996	8,957,733	9,065,521	9,053,413	9,158,413	**105,000**

Services and supplies of $8,999,413 represent contracted and *ad hoc* (non-contracted) court-appointed attorney, investigator and expert services for adult indigent criminal and juvenile delinquency legal representation. The additional $36,000 budgeted for 2010-11 is due to an expected increase in the number of cases referred to this program.

Transfers of $300,000 represent investigator costs and expert witness fees for the Public Defender Homicide Defense Unit. The increase of $46,000 is due to additional services anticipated for 2010-11.

Current services revenue of $141,000 is from the receipt of client payments for appointed juvenile delinquency representation.

Court Facilities/Judicial Benefits

DESCRIPTION OF MAJOR SERVICES

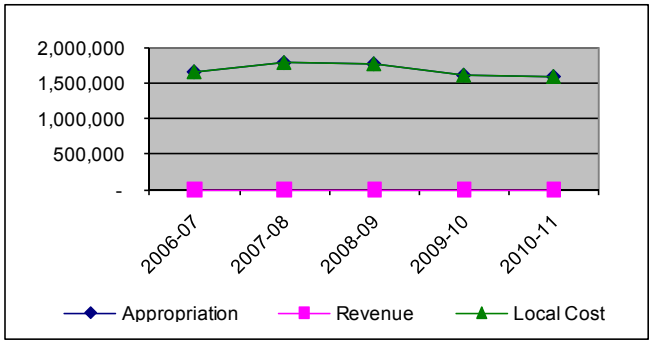
On January 1, 1998, AB 233, the Lockyer – Isenberg Trial Court Funding Act of 1997 went into effect in the State of California. This bill fundamentally changed how the trial courts are funded by transferring primary responsibility for funding the courts to the state, including sole responsibility for funding future growth in court operations costs. Additionally, as of June 30, 2008, all facilities have been transferred to the state pursuant to the Trial Court Facilities Act of 2002, SB 1732.

This budget unit continues to appropriate funds for property insurance costs not covered by the agreement with the Administrative Office of the Courts. This budget unit also appropriates local judicial benefits, designated as other charges in the budget. According to the county's agreement with the Superior Court, new judges authorized and appointed after January 1, 2008 do not receive these benefits.

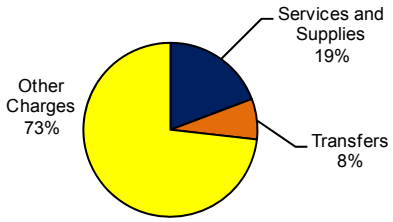
There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

LAW AND JUSTICE

ANALYSIS OF ADOPTED BUDGET

GROUP: Law and Justice
DEPARTMENT: County Trial Courts - Court Facilities/Judicial Benefits
FUND: General

BUDGET UNIT: AAA CTN
FUNCTION: Public Protection
ACTIVITY: Judicial

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Services and Supplies	383,834	289,152	221,339	252,974	253,224	306,002	**52,778**
Other Charges	1,217,540	1,353,939	1,327,177	1,309,022	1,309,800	1,164,000	**(145,800)**
Transfers	55,390	64,944	58,151	45,222	45,559	119,714	**74,155**
Total Appropriation	1,656,764	1,708,035	1,606,667	1,607,218	1,608,583	1,589,716	**(18,867)**
Local Cost	1,656,764	1,708,035	1,606,667	1,607,218	1,608,583	1,589,716	**(18,867)**

Services and supplies of $306,002 primarily include the costs for property insurance.

Other charges of $1,164,000 represent payment of judicial benefits for 60 judges, who were all appointed prior to January 1, 2008. According to the county's agreement with the Superior Court, new judges authorized and appointed after January 1, 2008 do not receive these benefits. The annual amount per judge is approximately $19,400. The $145,800 decrease is a reflection of judges leaving the bench and being replaced by new judges who are not subject to receiving these county-paid benefits.

Transfers of $119,714 are budgeted for reimbursement to the Sheriff-Coroner/Public Administrator for security services at the Fontana Court, as well as payment to Facilities Management for general custodial and grounds maintenance for common space shared with the Courts.

Court Facilities Payments

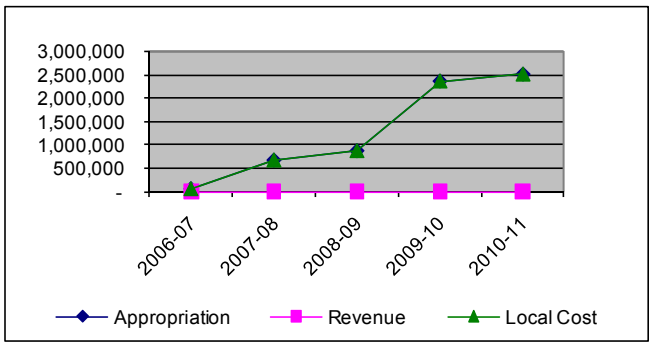
DESCRIPTION OF MAJOR SERVICES

The Trial Court Facilities Act of 2002, SB 1732, requires the transfer of responsibility for funding and operation of trial court facilities from the counties to the State of California. The county must pay the state the amount that the county historically expended for the operation and maintenance of each court facility. This budget unit was established in 2006-07 to budget and track these payments. There are twenty-seven facilities and the final facility was transferred in 2009.

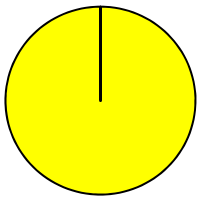
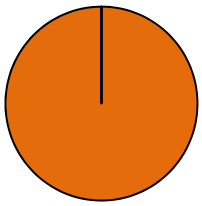
There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

LAW AND JUSTICE

ANALYSIS OF ADOPTED BUDGET

GROUP: Law and Justice
DEPARTMENT: County Trial Courts - Court Facilities Payments
FUND: General

BUDGET UNIT: AAA CFP
FUNCTION: Public Protection
ACTIVITY: Judicial

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Other Charges	31,010	869,334	1,948,489	2,357,348	2,357,348	2,505,233	**147,885**
Total Exp Authority	31,010	869,334	1,948,489	2,357,348	2,357,348	2,505,233	**147,885**
Reimbursements	-	-	(846,027)	-	-	-	**-**
Total Appropriation	31,010	869,334	1,102,462	2,357,348	2,357,348	2,505,233	**147,885**
Local Cost	31,010	869,334	1,102,462	2,357,348	2,357,348	2,505,233	**147,885**

Other charges of $2,505,233 represent payments to the state for operational and maintenance costs of the court facilities.

Trial Court Funding – Maintenance of Effort (MOE)

DESCRIPTION OF MAJOR SERVICES

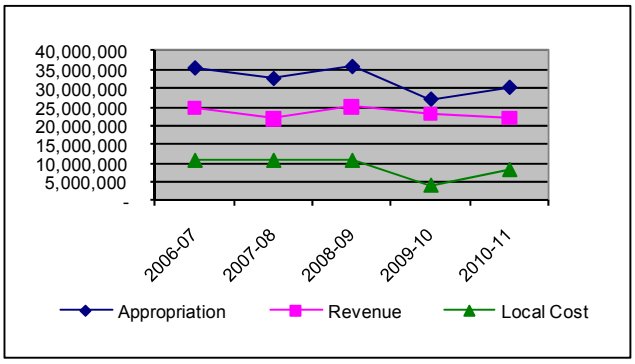
On January 1, 1998, AB233, the Lockyer – Isenberg Trial Court Funding Act of 1997 went into effect in the State of California. This bill fundamentally changed how the trial courts are funded by transferring primary responsibility for funding the courts to the state, including sole responsibility for funding future growth in court operations costs. In addition, it requires counties to make a capped maintenance of effort (MOE) payment to the state each year for operations of the courts. In return, the state allowed the counties to retain many fines and forfeitures to help fund their MOE payments with the provision that collections that exceed the amount of the revenue MOE be shared equally between the state and the county.

The county's historical MOE contribution of $28,390,295 was made up of two components. The expenditure component of $20,227,102 represented the adjusted 1994-95 county expenses for court operations and the revenue component of $8,163,193 was based on the fine and forfeiture revenue sent to the state in 1994-95. In 2006-07 the revenue component changed to $3,325,704 due to legislation. Therefore, the county's current MOE contribution is $23,552,806.

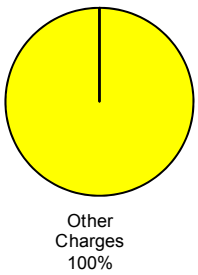
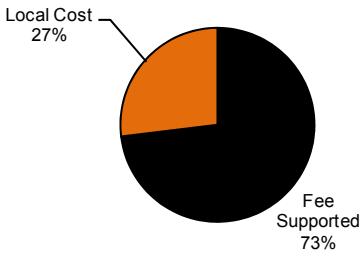
There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Law and Justice
DEPARTMENT: County Trial Courts - Trial Court Funding MOE
FUND: General

BUDGET UNIT: AAA TRC
FUNCTION: Public Protection
ACTIVITY: Judicial

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Other Charges	33,721,402	30,046,960	29,441,351	27,062,201	27,062,490	30,208,490	**3,146,000**
Total Appropriation	33,721,402	30,046,960	29,441,351	27,062,201	27,062,490	30,208,490	**3,146,000**
Operating Transfers Out	1,639,682	1,532,630	1,415,110	(205,058)	-	-	**-**
Total Requirements	35,361,084	31,579,590	30,856,461	26,857,143	27,062,490	30,208,490	**3,146,000**
Departmental Revenue							
Fines and Forfeitures	10,818,093	11,112,145	11,263,172	10,986,298	10,761,000	10,382,000	**(379,000)**
Current Services	14,701,150	13,487,972	12,311,863	7,371,234	7,400,000	11,700,000	**4,300,000**
Total Revenue	25,519,243	24,600,117	23,575,035	18,357,532	18,161,000	22,082,000	**3,921,000**
Operating Transfers In	-	-	-	5,014,984	5,015,000	-	**(5,015,000)**
Total Financing Sources	25,519,243	24,600,117	23,575,035	23,372,516	23,176,000	22,082,000	**(1,094,000)**
Local Cost	9,841,841	6,979,473	7,281,426	3,484,627	3,886,490	8,126,490	**4,240,000**

Other charges of $30,208,490 include the county's capped maintenance of effort payment to the state for court operations, as well as the estimated amount of the fines/forfeitures that exceed the revenue MOE base figure and is shared equally with the state. The $3,146,000 increase is a reflection of additional revenue anticipated for 2010-11 that must be paid to the state in accordance with the MOE.

Fines and forfeitures of $10,382,000 include revenues from traffic and criminal fines, as well as penalty assessments.

Current services revenue of $11,700,000 is comprised of Vital Statistics Fees, Civil Filling Fees, Traffic School and Recording Fees. The $4,300,000 increase is based on additional revenue anticipated for 2010-11.

Operating transfers in are decreasing by $5,015,000 due to close-out of the Courthouse Facility – Excess 25% Special Revenue Fund that occurred in 2009-10. The residual cash balance of this separate special revenue fund was no longer needed because the county reached its goal of setting aside $6.0 million for the Central Courthouse seismic retrofit/remodel project. Consequently, the Special Revenue Fund's cash balance of approximately $5.0 million was transferred to the county general fund in 2009-10.

Courthouse Seismic Surcharge

DESCRIPTION OF MAJOR SERVICES

Funding for this budget unit comes from a $35 surcharge on civil filings as authorized by Government Code Section 70624. Surcharge revenues are slated to be used for the Central Courthouse seismic retrofit/remodel project.

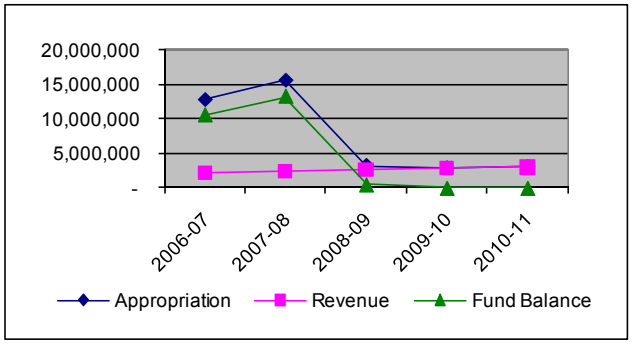
In prior years, this surcharge revenue was accounted for in two separate special revenue funds – one fund for filings involving issues greater than $25,000 and one fund for filings involving issues less than $25,000 - because separate legislation authorized each category. The surcharge is now codified in the same Government Code Section and this separation is no longer necessary. These revenues are now combined into one fund.

In June 2007 the county privately placed $18.4 million of revenue bonds for courthouse improvements. All $35 civil filing fee surcharge revenues received by the county subsequent to June 29, 2007, and any interest earnings thereon, are pledged to the payment of the bonds. All pledged revenues are remitted monthly to a trustee acting on behalf of the owners of the bonds.

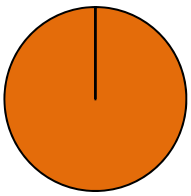
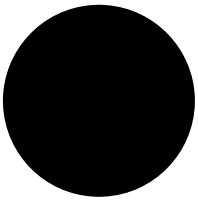
There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
 Operating Transfers Out 100%	 Fee Supported 100%

ANALYSIS OF ADOPTED BUDGET

GROUP: Law and Justice
DEPARTMENT: County Trial Courts
FUND: Courthouse Seismic Surcharge

BUDGET UNIT: RSE CAO
FUNCTION: General
ACTIVITY: Plant Acquisition

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Operating Transfers Out	-	15,488,724	2,986,778	2,813,809	2,814,521	3,002,249	**187,728**
Total Requirements	-	15,488,724	2,986,778	2,813,809	2,814,521	3,002,249	**187,728**
Departmental Revenue							
Use of Money and Prop	507,537	214,675	2,047	1,014	1,200	2,000	**800**
Current Services	2,154,422	2,581,287	2,516,403	2,812,723	2,813,000	3,000,000	**187,000**
Total Revenue	2,661,959	2,795,962	2,518,450	2,813,737	2,814,200	3,002,000	**187,800**
				Fund Balance	321	249	**(72)**

Operating transfers out of $3,002,249 reflect the amount of projected revenues and fund balance to be transferred to the bond trustee.

Use of money and property revenue of $2,000 reflects the estimated interest earnings for 2010-11.

Current services revenue of $3,000,000 represents the amount projected from collections of civil court fees.

Alternate Dispute Resolution

DESCRIPTION OF MAJOR SERVICES

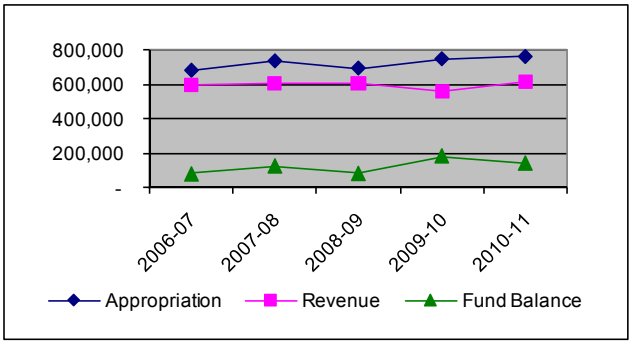
The Dispute Resolution Programs Act of 1986 authorizes the establishment and use of local dispute resolution services as an alternative to formal court proceedings. The county presently receives $8 per civil filing fee which funds contracts for mediation services for small claims, landlord-tenant disputes, unlawful detainer actions, and certain civil and family law matters. In accordance with the county's annual agreement with the Superior Court, the court administers these contracts and pays the county contractors directly from this budget unit.

This special revenue fund was established January 1, 2005 to account for this program.

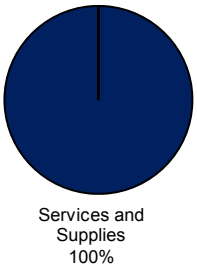
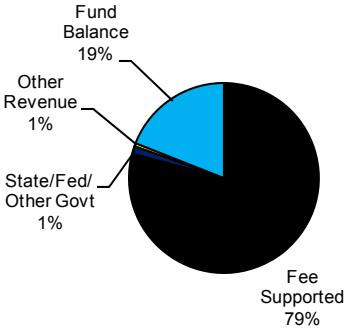
There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

LAW AND JUSTICE

ANALYSIS OF ADOPTED BUDGET

GROUP: Law and Justice
DEPARTMENT: County Trial Courts
FUND: Alternate Dispute Resolution

BUDGET UNIT: SEF CAO
FUNCTION: Public Protection
ACTIVITY: Judicial

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Services and Supplies	544,818	644,742	600,000	600,000	600,289	758,295	**158,006**
Contingencies	-	-	-	-	145,000	-	**(145,000)**
Total Appropriation	544,818	644,742	600,000	600,000	745,289	758,295	**13,006**
Departmental Revenue							
Use of Money and Prop	2,706	2,876	2,742	2,824	3,000	4,000	**1,000**
State, Fed or Gov't Aid	96,326	3,077	1,208	346	700	10,000	**9,300**
Current Services	483,783	597,163	693,785	556,536	557,000	600,000	**43,000**
Total Revenue	582,815	603,116	697,735	559,706	560,700	614,000	**53,300**
				Fund Balance	184,589	144,295	**(40,294)**

Total appropriation of $758,295, which represents a $13,006 increase from prior year, includes the costs related to contracts for mediation services.

State, federal and/or other governmental revenue of $10,000 reflects anticipated contributions from the Superior Court to offset any expenditures not fully covered by receipt of civil filing fees.

Current services revenue of $600,000 represents projected collections of civil filing fees.

Registration Fees

DESCRIPTION OF MAJOR SERVICES

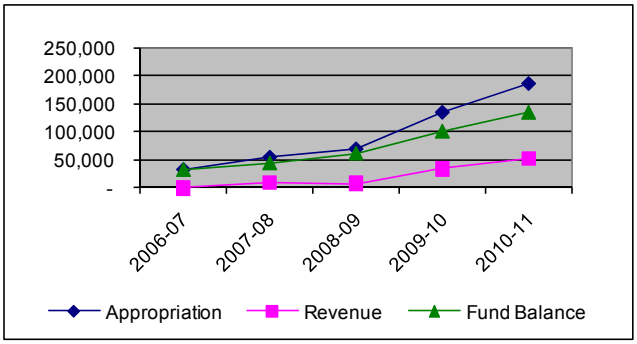
This budget unit accounts for the "registration fee" that is collected from indigent defendants under Penal Code § 987.5 at the time appointed defense counsel is assigned. In prior years, the maximum amount charged for this fee has been $25. Effective July 1, 2010, the fee has been increased to a maximum of $50 in accordance with California Senate Bill 676.

These registration fees can be distributed at the discretion of the Board of Supervisors pursuant to Penal Code § 987.5 (e).

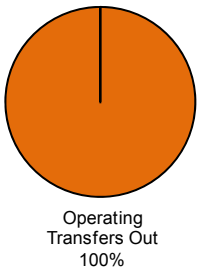
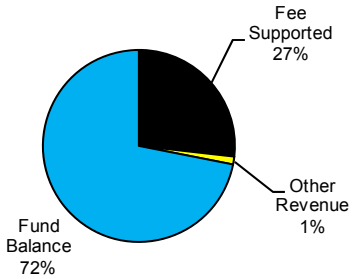
There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Law and Justice
DEPARTMENT: County Trial Courts
FUND: Registration Fees

BUDGET UNIT: RMX IDC
FUNCTION: Public Protection
ACTIVITY: Judicial

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Contingencies	-	-	-	-	135,000	-	**(135,000)**
Total Appropriation	-	-	-	-	135,000	-	**(135,000)**
Operating Transfers Out	-	-	-	-	57	186,831	**186,774**
Total Requirements	-	-	-	-	135,057	186,831	**51,774**
Departmental Revenue							
Use of Money and Prop	4,496	2,285	2,102	1,717	2,500	2,500	**-**
Current Services	7,288	15,074	37,437	32,057	32,000	50,000	**18,000**
Total Revenue	11,784	17,359	39,539	33,774	34,500	52,500	**18,000**
				Fund Balance	100,557	134,331	**33,774**

Total requirements of $186,831 represent an additional $51,774 from prior year based on increased revenue and additional fund balance available for 2010-11.

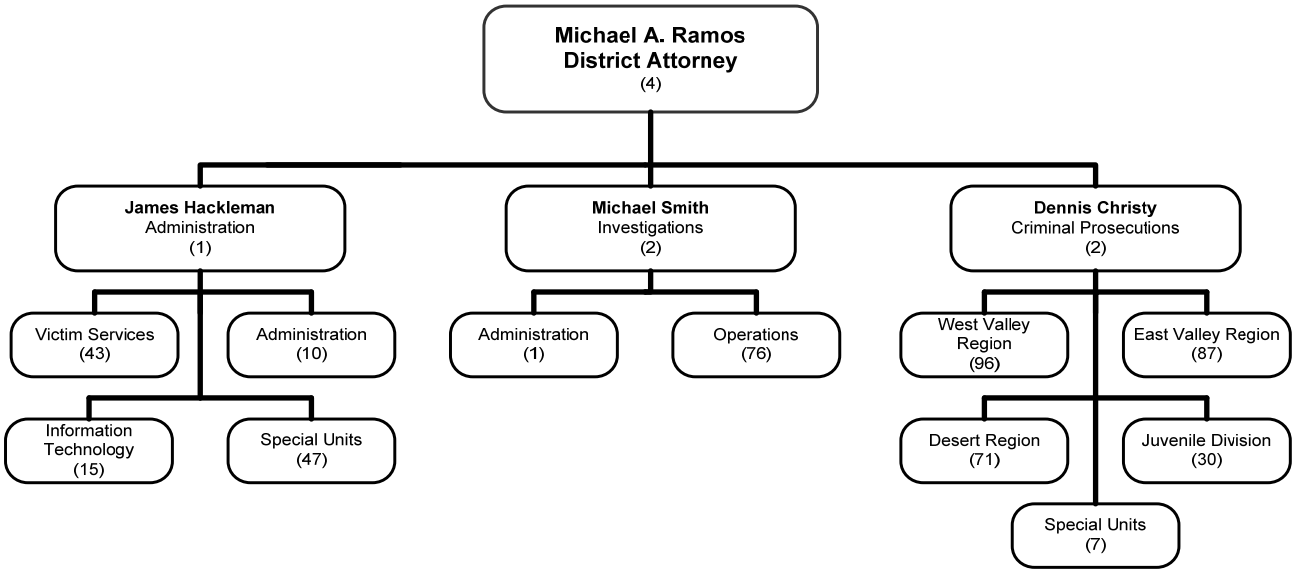
Current services revenue of $50,000 represents an increase of $18,000 due to the indigent defense registration fee being modified from a maximum of $25 to $50 effective July 1, 2010.

DISTRICT ATTORNEY
Michael A. Ramos

MISSION STATEMENT

The San Bernardino County District Attorney's Office represents the interests of the people in the criminal justice system as mandated by California State law. The San Bernardino County District Attorney's Office serves the residents of San Bernardino County by: seeking the truth; protecting the innocent; holding the guilty accountable; preserving the dignity of victims and their families; and ensuring that justice is done while always maintaining the highest ethical standards.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Promote public safety by punishing criminal conduct.
2. Assist victims and their families to overcome the effects of crime and help them in pursuit of a successful prosecution.

PERFORMANCE MEASURES

Description of Performance Measure	2008-09 Actual	2009-10 Target	2009-10 Actual	2010-11 Target
Percentage of state prison sentences to felony defendants charged.	41%	33%	33%	35%
Percentage increase of cases where victim services are provided.	(5%)	5%	(9%)	3%

SUMMARY OF BUDGET UNITS

	2010-11			
	Appropriation	Revenue	Local Cost/ Fund Balance	Staffing
General Fund				
Criminal Prosecution	59,964,118	25,569,048	34,395,070	492
Special Revenue Funds				
Real Estate Fraud Prosecution	1,296,523	995,000	301,523	-
Auto Insurance Fraud Prosecution	790,707	679,343	111,364	-
Workers' Compensation Insurance Fraud Prosecution	2,514,599	2,125,000	389,599	-
Specialized Prosecutions	4,743,175	909,300	3,833,875	-
Vehicle Fees - Auto Theft	828,676	801,000	27,676	-
State Asset Forfeitures	313,012	335,000	(21,988)	-
Federal Asset Forfeitures	411,524	141,180	270,344	-
Total Special Revenue Funds	10,898,216	5,985,823	4,912,393	-
Total - All Funds	70,862,334	31,554,871	39,307,463	492

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.

Criminal Prosecution

DESCRIPTION OF MAJOR SERVICES

The District Attorney is the public prosecutor and has the mandated responsibility to prosecute crimes committed within the County of San Bernardino, including all city jurisdictions, pursuant to Government Code 26500. Additionally, the District Attorney's Office: provides legal assistance for criminal investigations conducted by law enforcement agencies throughout the county; is the legal advisor to the Grand Jury and is authorized to submit evidence and seek indictments from that body; initiates civil commitment petitions to keep Mentally Disordered Offenders and Sexually Violent Predators in locked facilities; employee civil proceedings in asset forfeiture matters to seek the proceeds of criminal activity; and utilized civil proceedings to seek sanctions and injunctive relief against businesses that pollute or create dangerous conditions for employees and citizens.

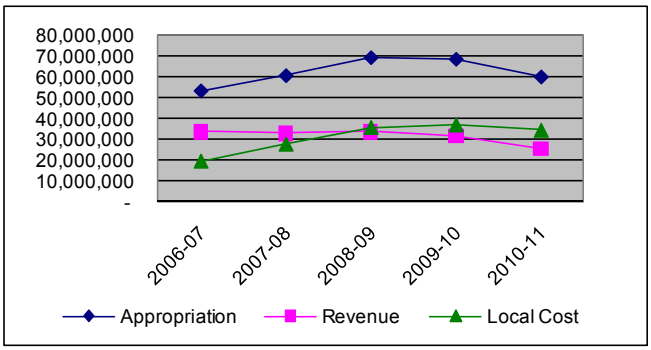
The District Attorney also has a duty to investigate crimes: District Attorney Investigators work to prepare cases for trial and initiate special criminal investigations. The office also administers several state grants and other state revenues that finance prosecutors and investigators who handle Real Estate Fraud, Auto Insurance Fraud, Workers' Compensation Fraud, and other special areas of prosecution.

The District Attorney has an ethical and legal responsibility to the victims of crime. The office seeks restitution for victims and provides emotional and financial support for victims and their families.

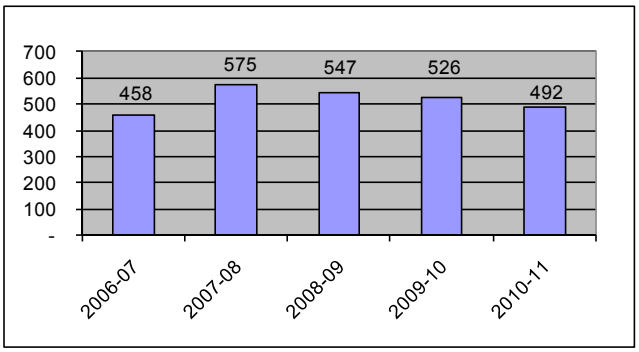
Finally, as the public prosecutor handling all cases in the name of The People, the District Attorney has a responsibility to keep the citizens of this county informed through regular interaction with the media and the public.

BUDGET HISTORY

5-YEAR BUDGET TREND

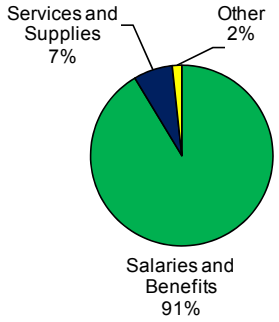


5-YEAR STAFFING TREND

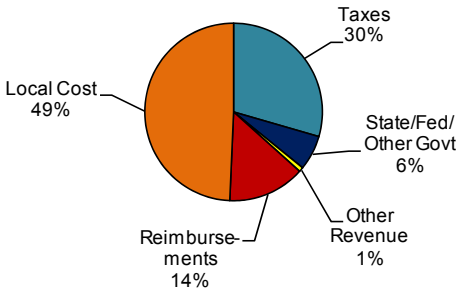


2010-11 BUDGET

EXPENDITURE AUTHORITY



FINANCING SOURCES



ANALYSIS OF ADOPTED BUDGET

GROUP:	Law and Justice	BUDGET UNIT:	AAA DAT
DEPARTMENT:	District Attorney - Criminal Prosecution	FUNCTION:	Public Protection
FUND:	General	ACTIVITY:	Judicial

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	50,672,139	57,314,718	64,481,895	64,288,497	64,288,498	63,713,409	**(575,089)**
Services and Supplies	4,419,910	5,368,844	4,564,812	3,979,116	3,979,830	3,369,329	**(610,501)**
Central Services	430,798	484,186	625,979	626,687	663,269	1,183,755	**520,486**
Travel	-	-	437,051	304,333	304,334	316,227	**11,893**
Equipment	36,291	5,816	-	28,449	28,449	-	**(28,449)**
L/P Struct/Equip/Vehicles	-	184,054	-	-	-	-	**-**
Capitalized Software	-	-	-	1,317	1,317	-	**(1,317)**
Transfers	568,238	703,213	1,188,141	1,057,235	1,057,795	1,017,060	**(40,735)**
Total Exp Authority	56,127,376	64,060,831	71,297,878	70,285,634	70,323,492	69,599,780	**(723,712)**
Reimbursements	(3,010,460)	(3,463,152)	(2,108,038)	(1,892,794)	(1,893,403)	(9,795,662)	**(7,902,259)**
Total Appropriation	53,116,916	60,597,679	69,189,840	68,392,840	68,430,089	59,804,118	**(8,625,971)**
Operating Transfers Out	69,000	-	150,000	152,548	152,647	160,000	**7,353**
Total Requirements	53,185,916	60,597,679	69,339,840	68,545,388	68,582,736	59,964,118	**(8,618,618)**
Departmental Revenue							
Taxes	27,971,251	25,987,500	22,064,576	20,282,500	20,282,500	20,562,500	**280,000**
Fines and Forfeitures	-	2,191	2,269	-	-	1,500	**1,500**
State, Fed or Gov't Aid	5,629,823	4,718,593	3,726,661	3,704,197	3,704,180	4,425,638	**721,458**
Current Services	18,934	58,390	31,042	196	100	350	**250**
Other Revenue	14,899	96,008	171,071	302,613	302,635	429,060	**126,425**
Other Financing Sources	-	-	26,269	-	-	-	**-**
Total Revenue	33,634,907	30,862,682	26,021,888	24,289,506	24,289,415	25,419,048	**1,129,633**
Operating Transfers In	-	2,058,544	7,593,457	7,367,809	7,368,076	150,000	**(7,218,076)**
Total Financing Sources	33,634,907	32,921,226	33,615,345	31,657,315	31,657,491	25,569,048	**(6,088,443)**
Local Cost	19,551,009	27,676,453	35,724,495	36,888,073	36,925,245	34,395,070	**(2,530,175)**
				Budgeted Staffing	526	492	**(34)**

Salaries and benefits of $63,713,409 are decreasing by $575,089 from prior year. This decrease is primarily due to a decrease of $3.5 million resulting from the elimination of 34 budgeted positions (11 filled; 23 vacant) as reflected below.

- 15 Deputy District Attorneys
- 6 Investigators
- 3 Investigative Technicians
- 6 Office Assistants
- 3 Victim Advocates
- 1 Secretary

Offsetting this decrease is a total increase of $1.1 million which reflects a lump-sum cash payment to each member of the Attorney Unit in the amount of 3.25% of their current annual salary (this payment was in lieu of receiving the previously negotiated cost-of-living increase) and an increase totaling $1.6 million for approved salary step advancements.

Services and supplies of $3,369,329 include costs for professional services, vehicle charges, computer hardware and software, communication charges, insurance, and general office expenses. A total of $610,501 has been decreased in various expense categories in response to less funding available for the department in 2010-11.

Central services of $1,183,755 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Transfers of $1,017,060 primarily include amounts to the Real Estate Services Department for the cost of rent and lease payments. The $40,735 decrease reflects the department's efforts to consolidate locations and reduce costs.

Reimbursements of $9,795,662 are increased by $7,902,259. This significant increase represents amounts previously budgeted as "Operating Transfers In" that have now been reclassified in accordance with GASB 54.

Reimbursements represent funds received for welfare fraud, truancy, real estate fraud, workers compensation fraud, auto insurance fraud and other special prosecutions.

Operating transfers out of $160,000 represent the cost of a County Fire HazMat Specialist II assisting the department's Specialized Prosecution Unit ($150,000) and extension of the Fontana trailer lease for approximately six additional months ($10,000).

Taxes (Prop 172) of $20,562,500 represent an increase of $280,000 based on the most current trends in sales tax receipts.

State, federal and other governmental aid of $4,425,638 includes $3.2 million from various state/federal grants and $1.2 million in SB 90 reimbursements.

Other revenue of $429,060 includes $339,060 from a direct agreement with the San Manuel Indian Tribe for the cost of one attorney and one investigator. The $126,425 increase for 2010-11 reflects an additional amount expected from the Tribe to offset the loss of a state grant received for this purpose in prior years.

Operating transfers in of $150,000 are reduced by $7,218,076 because these transfers for specialized prosecutions are now reflected as reimbursements in accordance with GASB 54.

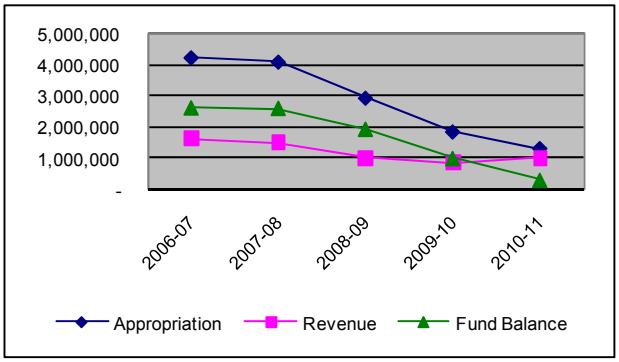
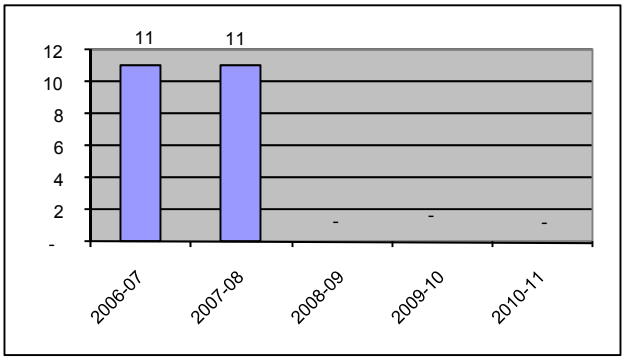
Real Estate Fraud Prosecution

DESCRIPTION OF MAJOR SERVICES

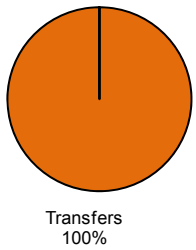
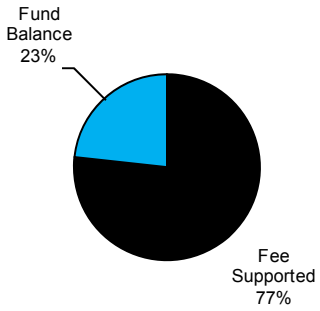
On January 23, 1996, the Board of Supervisors (Board) adopted Resolution 96-14 to allow the county to collect, pursuant to Government Code Section 27388, a $2.00 fee upon recording documents. On December 9, 2008, the Board adopted Resolution 2008-311 authorizing the increase of this fee from $2.00 to $3.00. These monies, in accordance with state law, are used to fund a Real Estate Fraud Prosecution Unit that investigates and prosecutes real estate fraud crimes in the county. In this county, the District Attorney not only prosecutes, but also investigates all real estate fraud cases.

There is no staffing associated with this budget unit. Revenue from this budget unit is transferred to the District Attorney's Criminal Prosecution budget unit to offset the costs of two deputy district attorneys and six investigator positions assigned to real estate fraud prosecution.

BUDGET HISTORY

5-YEAR BUDGET TREND	5-YEAR STAFFING TREND
	

2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

LAW AND JUSTICE

ANALYSIS OF ADOPTED BUDGET

GROUP: Law and Justice
DEPARTMENT: District Attorney
FUND: Real Estate Fraud Prosecution

BUDGET UNIT: REB DAT
FUNCTION: Public Protection
ACTIVITY: Judicial

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	1,123,084	1,342,315	-	-	-	-	**-**
Services and Supplies	125,761	147,656	(12)	-	-	-	**-**
Central Services	7,327	6,884	-	-	-	-	**-**
Vehicles	41,902	16,202	-	-	-	-	**-**
Transfers	36,981	45,838	-	-	-	1,296,523	**1,296,523**
Contingencies	-	-	-	-	300,350	-	**(300,350)**
Total Appropriation	1,335,055	1,558,895	(12)	-	300,350	1,296,523	**996,173**
Operating Transfers Out	-	-	1,670,413	1,532,828	1,533,181	-	**(1,533,181)**
Total Requirements	1,335,055	1,558,895	1,670,401	1,532,828	1,833,531	1,296,523	**(537,008)**
Departmental Revenue							
State, Fed or Gov't Aid	-	-	58	808	-	-	**-**
Current Services	1,323,042	892,793	739,341	745,932	746,000	995,000	**249,000**
Other Financing Sources	-	-	-	96,080	96,000	-	**(96,000)**
Total Revenue	1,323,042	892,793	739,399	842,820	842,000	995,000	**153,000**
				Fund Balance	991,531	301,523	**(690,008)**

Transfers of $1,296,523, which were previously budgeted as operating transfers out, represent the amount to the department's Criminal Prosecution budget unit for the cost of staff assigned to Real Estate Fraud Prosecution.

The decrease of $537,008 in total requirements (from $1,833,531 to $1,296,523) reflects the diminishing fund balance for this budget unit. The department has downsized staffing assigned to the real estate fraud prosecution unit by eliminating one investigator position and one secretary through attrition, and will continue to decrease staffing as necessary.

Current services revenue of $995,000 reflects an increase of $249,000 from recording document fees as the housing market improves.

Auto Insurance Fraud Prosecution

DESCRIPTION OF MAJOR SERVICES

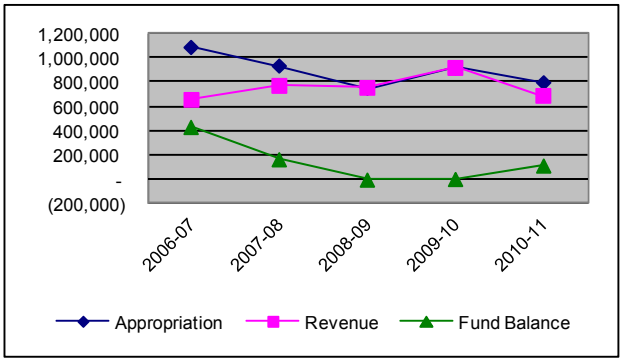
Insurance fraud is a particular problem for automobile policyholders. It contributes substantially to the highest cost of automobile insurance with particular significance in urban areas. Prevention of automobile insurance fraud can significantly reduce insurance claim payments and may therefore produce a commensurate reduction in automobile insurance premiums.

Under the direction of the Insurance Commissioner, the California Department of Insurance makes funds available, as authorized by Section 18971 of the California Insurance Code, to the District Attorney's Office for investigation and prosecution of automobile insurance fraud.

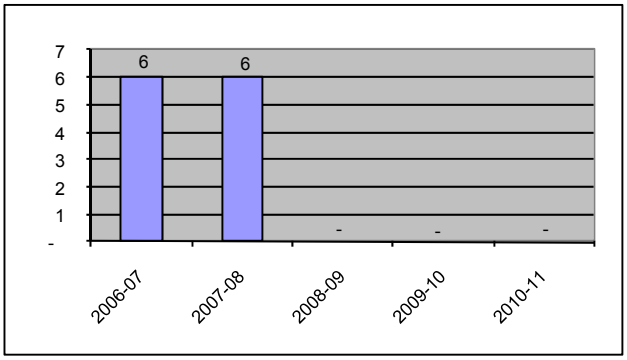
There is no staffing associated with this budget unit. Revenue from this budget unit is transferred to the District Attorney's Criminal Prosecution budget unit to offset the cost of two deputy district attorneys and two investigators assigned to auto insurance fraud prosecution.

BUDGET HISTORY

5-YEAR BUDGET TREND

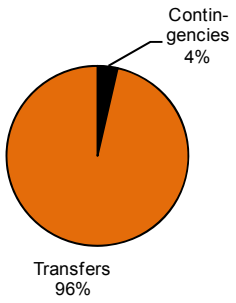


5-YEAR STAFFING TREND

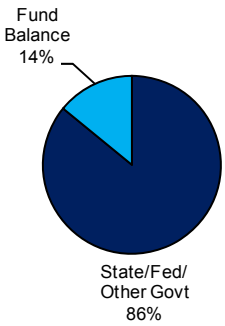


2010-11 BUDGET

EXPENDITURE AUTHORITY



FINANCING SOURCES



ANALYSIS OF ADOPTED BUDGET

GROUP: Law and Justice
DEPARTMENT: District Attorney
FUND: Auto Insurance Fraud Prosecution

BUDGET UNIT: RIP DAT
FUNCTION: Public Protection
ACTIVITY: Judicial

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	834,356	845,309	-	-	-	-	**-**
Services and Supplies	61,127	40,238	(52)	-	-	-	**-**
Central Services	4,525	5,724	(460)	-	-	-	**-**
Transfers	22,553	23,503	-	-	-	762,330	**762,330**
Contingencies	-	-	-	-	111,564	28,377	**(83,187)**
Total Appropriation	922,561	914,774	(512)	-	111,564	790,707	**679,143**
Operating Transfers Out	-	-	741,614	803,071	803,071	-	**(803,071)**
Total Requirements	922,561	914,774	741,102	803,071	914,635	790,707	**(123,928)**
Departmental Revenue							
Fines and Forfeitures	-	-	186,567	-	-	-	**-**
Use of Money and Prop	3,904	-	-	-	-	-	**-**
State, Fed or Gov't Aid	651,850	746,269	559,760	847,635	847,635	679,343	**(168,292)**
Other Revenue	-	-	8	-	-	-	**-**
Other Financing Sources	-	-	-	66,800	67,000	-	**(67,000)**
Total Revenue	655,754	746,269	746,335	914,435	914,635	679,343	**(235,292)**
				Fund Balance	-	111,364	**111,364**

Transfers of $762,330, which were previously budgeted as operating transfers out, represent the amount to the department's criminal prosecution budget unit for the cost of staff assigned to auto insurance fraud prosecution.

State, federal and other governmental aid revenue of $679,343 is reduced by $168,292 based on information received from the California Department of Insurance.

Workers' Compensation Insurance Fraud Prosecution

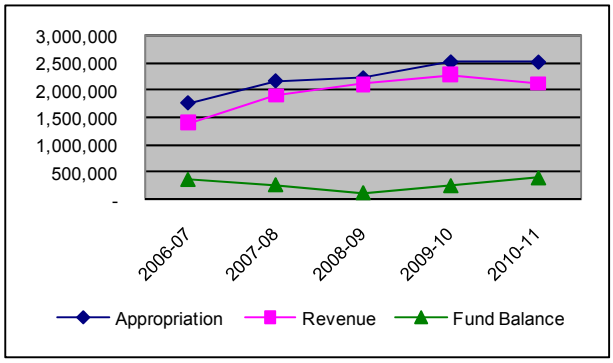
DESCRIPTION OF MAJOR SERVICES

The Department of Insurance, pursuant to Section 1871.83 of the California Insurance Code, distributes funds to the District Attorney's Office for the investigation and prosecution of Workers' Compensation Insurance Fraud. These assessed funds represent a percentage of the total premiums collected by workers' compensation insurance companies and are distributed to investigate and prosecute workers' compensation fraud claims or claims relating to the willful failure to secure the payment of workers' compensation. Of all money collected by the state, 56% is retained by the state for fraud investigation and 44% is distributed statewide to District Attorney offices through a grant program. These funds are administered through this budget unit.

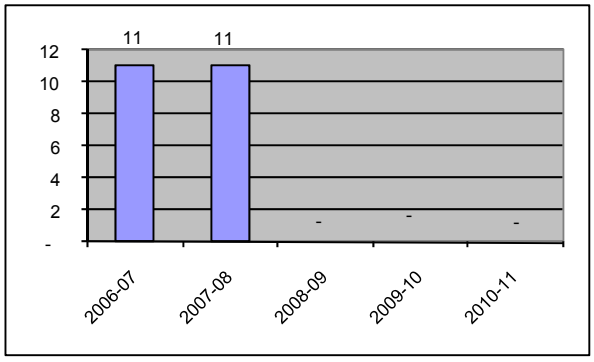
There is no staffing associated with this budget unit. The insurance grant revenue from this budget unit is transferred to the District Attorney's Criminal Prosecution budget unit to offset the costs of four deputy district attorneys, eight investigator positions, one office assistant and one secretary assigned to the Workers' Compensation Insurance Fraud Prosecution unit.

BUDGET HISTORY

5-YEAR BUDGET TREND

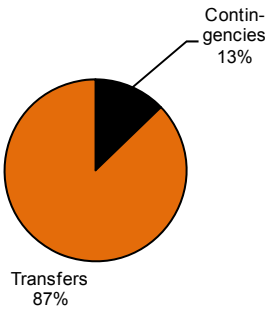


5-YEAR STAFFING TREND

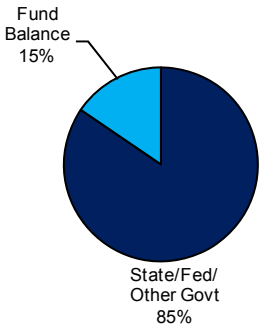


2010-11 BUDGET

EXPENDITURE AUTHORITY



FINANCING SOURCES



ANALYSIS OF ADOPTED BUDGET

GROUP: Law and Justice
DEPARTMENT: District Attorney
FUND: Workers Comp Insurance Fraud

BUDGET UNIT: ROB DAT
FUNCTION: Public Protection
ACTIVITY: Judicial

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	1,291,517	1,746,646	-	-	-	-	**-**
Services and Supplies	106,963	243,090	-	-	-	-	**-**
Central Services	6,374	11,008	-	-	-	-	**-**
L/P Struct/Equip/Vehicles	69,147	-	-	-	-	-	**-**
Transfers	28,466	48,057	-	-	-	2,193,593	**2,193,593**
Contingencies	-	-	-	-	389,111	321,006	**(68,105)**
Total Appropriation	1,502,467	2,048,801	-	-	389,111	2,514,599	**2,125,488**
Operating Transfers Out	-	-	1,981,825	2,128,000	2,128,307	-	**(2,128,307)**
Total Requirements	1,502,467	2,048,801	1,981,825	2,128,000	2,517,418	2,514,599	**(2,819)**
Departmental Revenue							
Fines and Forfeitures	-	-	1,161,402	-	-	-	**-**
Use of Money and Prop	5,204	-	-	-	-	-	**-**
State, Fed or Gov't Aid	1,399,356	1,899,000	950,942	2,151,640	2,151,640	2,125,000	**(26,640)**
Current Services	-	400	-	-	-	-	**-**
Other Financing Sources	-	-	-	123,182	123,000	-	**(123,000)**
Total Revenue	1,404,560	1,899,400	2,112,344	2,274,822	2,274,640	2,125,000	**(149,640)**
				Fund Balance	242,778	389,599	**146,821**

Transfers of $2,193,593, which were previously budgeted as operating transfers out, represent the amount to the department's Criminal Prosecution budget unit for the cost of staff assigned to Workers' Compensation Insurance Fraud Prosecution.

State, federal and other governmental aid revenue of $2,125,000 reflects projected insurance grant proceeds from the state.

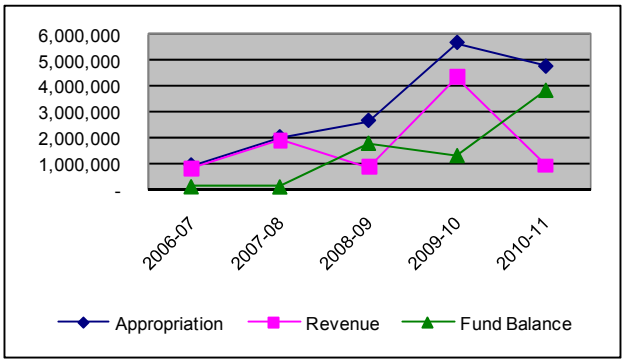
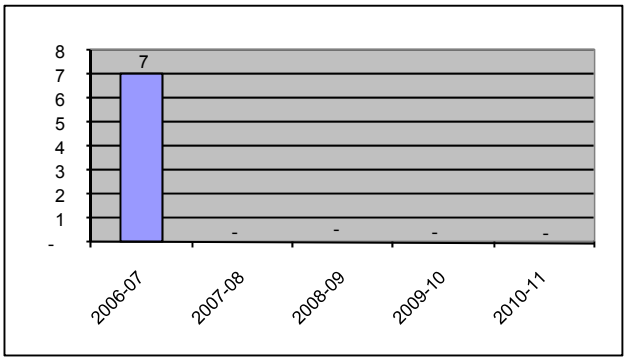
Specialized Prosecutions

DESCRIPTION OF MAJOR SERVICES

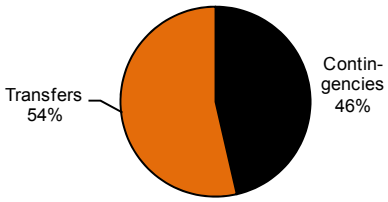
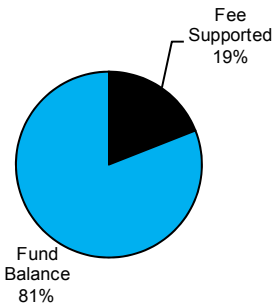
The District Attorney's Special Prosecutions unit was established in 1990-91 with funding from various fines and forfeitures to prosecute crimes such as hazardous waste dumping, consumer fraud and violations of CAL – OSHA laws.

There is no staffing associated with this budget unit. Revenue from this budget unit is transferred to the District Attorney's Criminal Prosecution budget unit to offset the costs of three deputy district attorneys, two investigators, one supervising investigator, one investigative technician and one secretary assigned to Special Prosecutions unit.

BUDGET HISTORY

5-YEAR BUDGET TREND	5-YEAR STAFFING TREND
	

2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

LAW AND JUSTICE

ANALYSIS OF ADOPTED BUDGET

GROUP: Law and Justice
DEPARTMENT: District Attorney
FUND: Specialized Prosecutions

BUDGET UNIT: SBI DAT
FUNCTION: Public Protection
ACTIVITY: Judicial

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	639,150	-	-	-	-	-	**-**
Services and Supplies	65,879	(44)	-	-	-	-	**-**
Central Services	5,211	(390)	-	-	-	-	**-**
Transfers	40,666	-	-	-	-	2,393,051	**2,393,051**
Contingencies	-	-	-	-	3,814,547	2,200,124	**(1,614,423)**
Total Appropriation	750,906	(434)	-	-	3,814,547	4,593,175	**778,628**
Operating Transfers Out	-	1,172,808	1,798,001	1,536,056	1,846,961	150,000	**(1,696,961)**
Total Requirements	750,906	1,172,374	1,798,001	1,536,056	5,661,508	4,743,175	**(918,333)**
Departmental Revenue							
Fines and Forfeitures	742,601	2,811,357	1,275,573	4,337,961	4,338,000	900,000	**(3,438,000)**
Use of Money and Prop	2,931	39,567	48,301	22,331	5,000	9,300	**4,300**
State, Fed or Gov't Aid	-	-	-	692	-	-	**-**
Other Revenue	-	-	300	702	-	-	**-**
Other Financing Sources	-	-	(2,068)	(310,263)	-	-	**-**
Total Revenue	745,532	2,850,924	1,322,106	4,051,423	4,343,000	909,300	**(3,433,700)**
				Fund Balance	1,318,508	3,833,875	**2,515,367**

Transfers of $2,393,051, which were previously budgeted as operating transfers out, represent the amount to the department's Criminal Prosecution budget unit for the cost of staff and services and supplies assigned to Special Prosecutions unit. The increase from prior year will fund additional staffing costs and services/supplies of the department's Criminal Prosecution budget unit.

Operating transfers out of $150,000 represent the amount to County Fire for the cost of a Hazardous Materials Inspector assigned to the Special Prosecutions unit.

Fines and forfeitures of $900,000 represent the department's estimate of case settlements in 2010-11. The $3.4 million decrease is due to the receipt of funds from the settlement of two large unlawful business practices lawsuits that occurred in prior year.

Vehicle Fees – Auto Theft

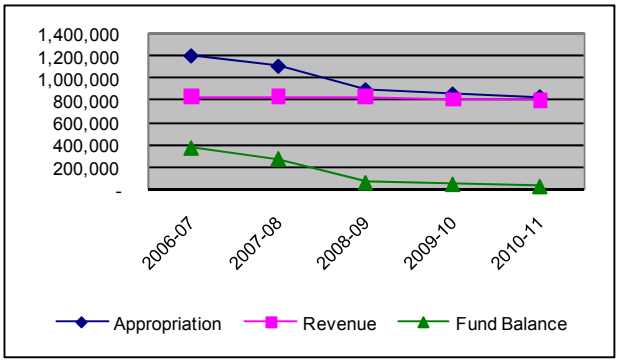
DESCRIPTION OF MAJOR SERVICES

In May of 1995, the San Bernardino County Board of Supervisors adopted a resolution, pursuant to Vehicle Code 9250.14 to impose a $1.00 fee on each San Bernardino County new and renewal vehicle registration to be used to enhance the capacity of local law enforcement and prosecutors to deter, investigate and prosecute vehicle theft crimes. This budget unit receives the District Attorney's share of the registration assessment on vehicles registered in San Bernardino County.

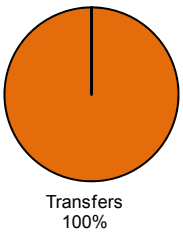
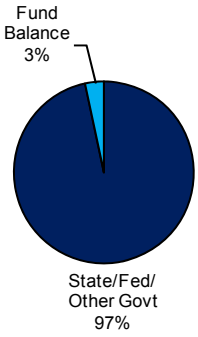
There is no staffing associated with this budget unit. Revenue from this budget unit is transferred to the District Attorney's Criminal Prosecution budget unit to offset the costs of prosecutors and an investigator assigned to automobile theft crimes.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Law and Justice
DEPARTMENT: District Attorney
FUND: Vehicle Fees - Auto Theft

BUDGET UNIT: SDM DAT
FUNCTION: Public Protection
ACTIVITY: Judicial

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Transfers	944,677	1,053,676	-	-	-	828,676	**828,676**
Contingencies	-	-	-	-	29,800	-	**(29,800)**
Total Appropriation	944,677	1,053,676	-	-	29,800	828,676	**798,876**
Operating Transfers Out	-	-	827,713	825,000	825,000	-	**(825,000)**
Total Requirements	944,677	1,053,676	827,713	825,000	854,800	828,676	**(26,124)**
Departmental Revenue							
Fines and Forfeitures	613,728	823,860	-	-	-	-	**-**
Use of Money and Prop	20,083	14,043	2,855	1,674	2,000	1,000	**(1,000)**
State, Fed or Gov't Aid	215,388	-	811,812	803,201	805,000	800,000	**(5,000)**
Total Revenue	849,199	837,903	814,667	804,875	807,000	801,000	**(6,000)**
				Fund Balance	47,800	27,676	**(20,124)**

Transfers of $828,676, which were previously budgeted as operating transfers out, represent the amount to the department's Criminal Prosecution budget unit for the cost of staff assigned to automobile theft crimes.

Overall appropriation of $828,676 is decreasing by $26,124 to offset a corresponding reduction in departmental revenue and fund balance.

State, federal, or governmental aid revenue of $800,000 represents new and renewal registration assessment on vehicles registered in San Bernardino County.

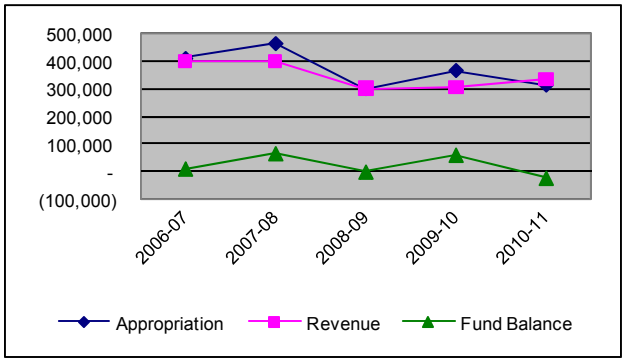
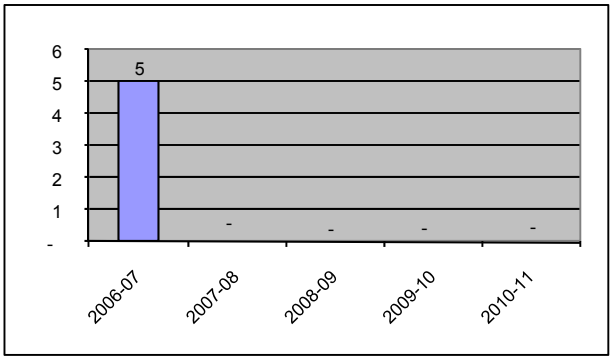
State Asset Forfeitures

DESCRIPTION OF MAJOR SERVICES

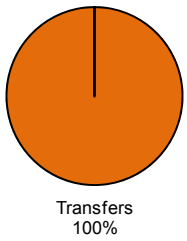
The goal of asset forfeiture is to remove the profits from those who benefit from illegal activities. While seizures and arrests present a temporary setback for criminals, asset forfeiture is effective in permanently removing the proceeds from them while diminishing their ability to continue the illegal enterprise. The law permits law enforcement agencies to use the proceeds of forfeiture to offset public safety expenses. Thus, law enforcement is able to convert criminal profits into supplemental funding to inhibit illegal activities. This budget unit receives asset forfeiture funds.

There is no staffing associated with this budget unit. Revenue from this budget unit is transferred to the District Attorney's Criminal Prosecution budget unit to offset the costs of two Deputy District Attorneys processing asset forfeiture.

BUDGET HISTORY

5-YEAR BUDGET TREND	5-YEAR STAFFING TREND
	

2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

LAW AND JUSTICE

ANALYSIS OF ADOPTED BUDGET

GROUP: Law and Justice
DEPARTMENT: District Attorney
FUND: State Asset Forfeiture

BUDGET UNIT: SBH DAT
FUNCTION: Public Protection
ACTIVITY: Judicial

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	408,207	-	-	-	-	-	**-**
Services and Supplies	21,729	(39)	-	-	-	-	**-**
Central Services	3,646	(124)	-	-	-	-	**-**
Transfers	20,245	-	-	-	-	313,012	**313,012**
Contingencies	-	-	-	-	243	-	**(243)**
Total Exp Authority	453,827	(163)	-	-	243	313,012	**312,769**
Reimbursements	(44,049)	-	-	-	-	-	**-**
Total Appropriation	409,778	(163)	-	-	243	313,012	**312,769**
Operating Transfers Out	-	404,403	299,027	366,086	366,497	-	**(366,497)**
Total Requirements	409,778	404,240	299,027	366,086	366,740	313,012	**(53,728)**
Departmental Revenue							
Fines and Forfeitures	464,584	314,065	383,968	255,055	278,000	335,000	**57,000**
Other Revenue	-	-	-	4,101	4,000	-	**(4,000)**
Other Financing Sources	-	-	(24,201)	24,201	24,000	-	**(24,000)**
Total Revenue	464,584	314,065	359,767	283,357	306,000	335,000	**29,000**
				Fund Balance	60,740	(21,988)	**(82,728)**

Transfers of $313,012, which were previously budgeted as operating transfers out, represent the amount to the department's Criminal Prosecution budget unit for the cost of two Deputy District Attorneys who are prosecuting asset forfeiture cases.

Total revenue of $335,000 represents the projected proceeds from asset forfeitures.

Federal Asset Forfeitures

DESCRIPTION OF MAJOR SERVICES

In 1984, congress enacted the comprehensive Crime Control Act, which gave federal prosecutors new forfeiture provisions to combat crime. Also created by this legislation was the Department of Justice Assets Forfeiture Fund. The proceeds from the sale of forfeited assets such as real property, vehicles, business, financial instruments, vessels, aircraft and jewelry are deposited into this fund and are subsequently used to further law enforcement initiatives.

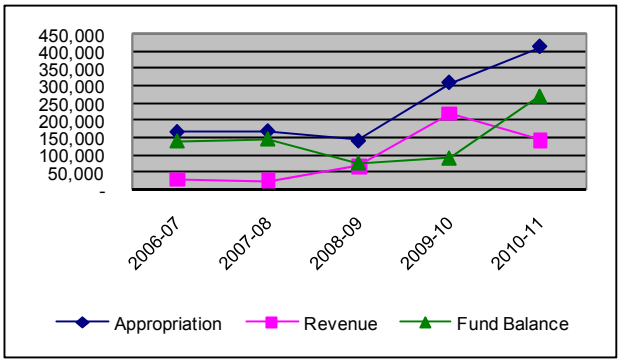
Under the Equitable Sharing Program, the proceeds from sales are often shared with the state and local enforcement agencies that participated in the investigation, which led to the seizure of the assets. This important program enhances law enforcement cooperation between state/local agencies and federal agencies. This budget unit accounts for the share of federal asset forfeitures processed by the District Attorney's Asset Forfeitures unit. The U.S. Department of Justice sets forth the terms by which law enforcement may use these funds.

These funds are transferred to the District Attorney's Criminal Prosecution budget unit to assist with the Asset Forfeitures unit's operating expenses and other public safety expenses according to the guidelines set forth by the U.S. Department of Justice.

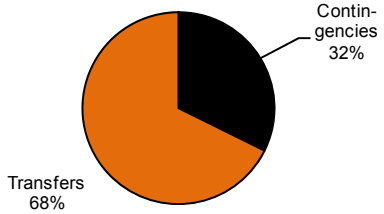
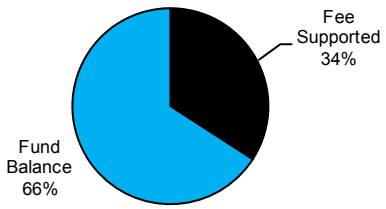
There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Law and Justice
DEPARTMENT: District Attorney
FUND: Federal Asset Forfeitures

BUDGET UNIT: SDN DAT
FUNCTION: Public Protection
ACTIVITY: Judicial

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Transfers	44,049	-	-	-	-	278,515	**278,515**
Contingencies	-	-	-	-	268,287	133,009	**(135,278)**
Total Appropriation	44,049	-	-	-	268,287	411,524	**143,237**
Operating Transfers Out	-	166,333	130,583	39,681	40,528	-	**(40,528)**
Total Requirements	44,049	166,333	130,583	39,681	308,815	411,524	**102,709**
Departmental Revenue							
Fines and Forfeitures	42,971	89,003	142,022	217,565	217,000	140,000	**(77,000)**
Use of Money and Prop	6,787	7,580	2,090	2,644	2,000	1,180	**(820)**
Current Services	-	-	267	-	-	-	**-**
Total Revenue	49,758	96,583	144,379	220,209	219,000	141,180	**(77,820)**
				Fund Balance	89,815	270,344	**180,529**

Overall appropriation of $411,524 is increasing by $102,709 to reflect additional funds available to offset the cost of staff processing federal asset forfeitures and other operating expenses.

Departmental revenue of $141,180 represents proceeds from asset forfeitures.

LAW AND JUSTICE GROUP ADMINISTRATION
Michelle Scray

MISSION STATEMENT

The Law and Justice Group Executive Committee enhances the quality of life, provides for the safety of all citizens, and promotes the principles of justice within San Bernardino County by coordinating resources and services, including justice facilities and information management.

STRATEGIC GOALS

1. Reduce the length of time required to move cases through the criminal justice system.

2. Participate with law and justice agencies to facilitate additional grant funding.

PERFORMANCE MEASURES				
Description of Performance Measure	2008-09 Actual	2009-10 Target	2009-10 Actual	2010-11 Target
Percentage of cases filed electronically.	25%	15%	59%	60%
Percentage of Administrative Analyst time utilized for grant funding purposes.	N/A	New	75%	75%

SUMMARY OF BUDGET UNITS

	2010-11			
	Appropriation	Revenue	Local Cost/ Fund Balance	Staffing
General Fund				
Law and Justice Group Administration	243,590	89,566	154,024	1
Total General Fund	243,590	89,566	154,024	1
Special Revenue Funds				
2007 Justice Assistance Grant	41,936	-	41,936	-
2009 Justice Assistance Grant	91,482	-	91,482	-
2009 Recovery Act Justice Assistance Grant	456,699	350	456,349	-
Southwest Border Prosecution Initiative	8,120,780	775,000	7,345,780	-
Total Special Revenue Funds	8,710,897	775,350	7,935,547	-
Total - All Funds	8,954,487	864,916	8,089,571	1

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.

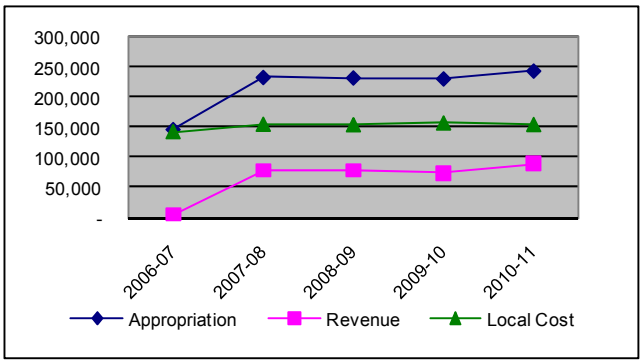
Law and Justice Group Administration

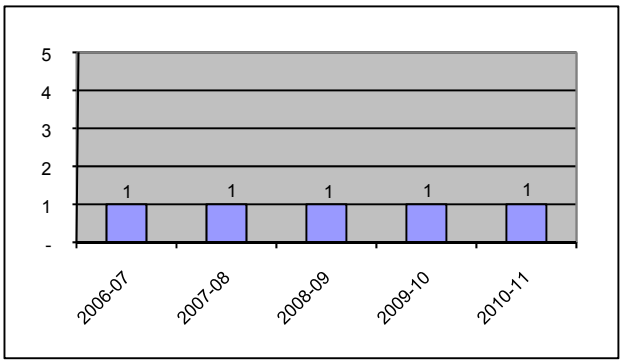
DESCRIPTION OF MAJOR SERVICES

Under general direction of the Law and Justice Group Chairman, the law and justice departments collaborate on grant applications, projects and operational enhancements, with the assistance and coordination by the Administrative Analyst for the Law and Justice Group.

BUDGET HISTORY

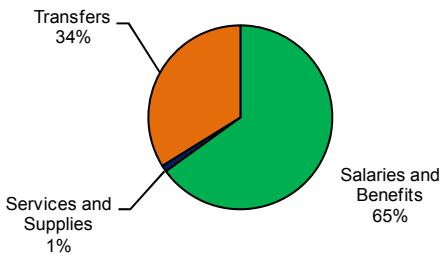
5-YEAR BUDGET TREND	5-YEAR STAFFING TREND

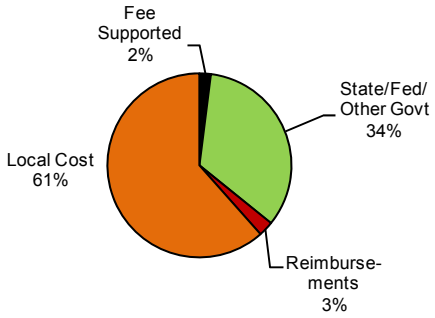




2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES





ANALYSIS OF ADOPTED BUDGET

GROUP: Law and Justice
DEPARTMENT: Law and Justice Group Administration
FUND: General

BUDGET UNIT: AAA LNJ
FUNCTION: Public Protection
ACTIVITY: Judicial

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	144,922	157,455	163,344	159,947	160,215	162,748	**2,533**
Services and Supplies	720	73,717	73,857	257	264	157	**(107)**
Central Services	988	1,067	1,028	1,108	1,108	1,388	**280**
Travel	-	-	-	133	273	1,273	**1,000**
Transfers	257	264	230	243	243	84,678	**84,435**
Total Exp Authority	146,887	232,503	238,459	161,688	162,103	250,244	**88,141**
Reimbursements	-	-	(1,825)	-	(77)	(6,654)	**(6,577)**
Total Appropriation	146,887	232,503	236,634	161,688	162,026	243,590	**81,564**
Operating Transfers Out	-	-	-	68,194	68,566	-	**(68,566)**
Total Requirements	146,887	232,503	236,634	229,882	230,592	243,590	**12,998**
Departmental Revenue							
State, Fed or Gov't Aid	-	73,503	73,669	68,194	67,566	84,566	**17,000**
Current Services	5,000	5,000	5,000	5,000	5,000	5,000	**-**
Other Revenue	-	-	-	1,288	1,500	-	**(1,500)**
Total Revenue	5,000	78,503	78,669	74,482	74,066	89,566	**15,500**
Operating Transfers In	-	-	-	655	-	-	**-**
Total Financing Sources	5,000	78,503	78,669	75,137	74,066	89,566	**15,500**
Local Cost	141,887	154,000	157,965	154,745	156,526	154,024	**(2,502)**
				Budgeted Staffing	1	1	**-**

Salaries and benefits of $162,748 fund 1 budgeted position, Administrative Analyst.

Transfers of $84,678 represent proceeds from a Juvenile Accountability Block Grant being passed-thru to the Public Defender's Office for the cost of a contracted Social Services Practitioner position as part of that department's Early Intervention program.

Departmental revenue of $89,566 includes Juvenile Accountability Block Grant funds of $84,566 and a $5,000 contribution from the Courts to help fund the salary costs of the Law and Justice Group's Administrative Analyst in accordance with a Memorandum of Understanding between the County of San Bernardino and Superior Court.

2007 Justice Assistance Grant

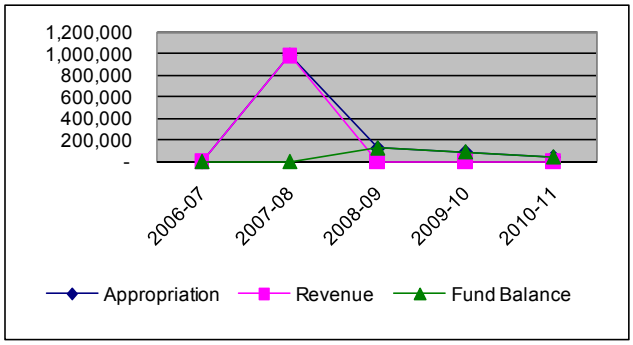
DESCRIPTION OF MAJOR SERVICES

This federal grant supports a broad range of law enforcement activities to improve the overall criminal justice system. The County of San Bernardino serves as the lead agency and passes allocation through to the various local jurisdictions. Within the county's law and justice departments, resources have been used for e-filing system maintenance, computer hardware and software, computer programming, San Bernardino Juvenile Drug Court, purchase of mechanical robots for the Sheriff-Coroner/Public Administrator's SWAT team, and Law and Justice Group administrative expenses.

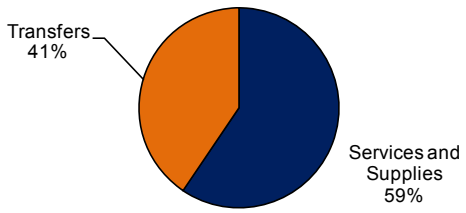
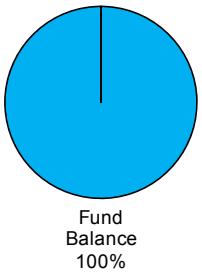
There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

LAW AND JUSTICE

ANALYSIS OF ADOPTED BUDGET

GROUP: Law and Justice
DEPARTMENT: Law and Justice Group Administration
FUND: 2007 Justice Assistance Grant

BUDGET UNIT: SIE LNJ
FUNCTION: Public Protection
ACTIVITY: Judicial

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Services and Supplies	-	826,999	18,403	33,323	34,189	24,936	**(9,253)**
Equipment	-	-	-	14,170	15,000	-	**(15,000)**
Transfers	-	-	-	-	-	17,000	**17,000**
Contingencies	-	-	-	-	38,652	-	**(38,652)**
Total Appropriation	-	826,999	18,403	47,493	87,841	41,936	**(45,905)**
Operating Transfers Out	-	43,164	19,212	-	577	-	**(577)**
Total Requirements	-	870,163	37,615	47,493	88,418	41,936	**(46,482)**
Departmental Revenue							
Use of Money and Prop	-	7,019	3,480	1,210	200	-	**(200)**
State, Fed or Gov't Aid	-	985,496	-	-	-	-	**-**
Total Revenue	-	992,515	3,480	1,210	200	-	**(200)**
				Fund Balance	88,218	41,936	**(46,282)**

Total appropriation of $41,936 includes costs associated with the Law and Justice Group's e-filing server support/maintenance agreement ($24,936) and drug court counseling services ($17,000).

2009 Justice Assistance Grant

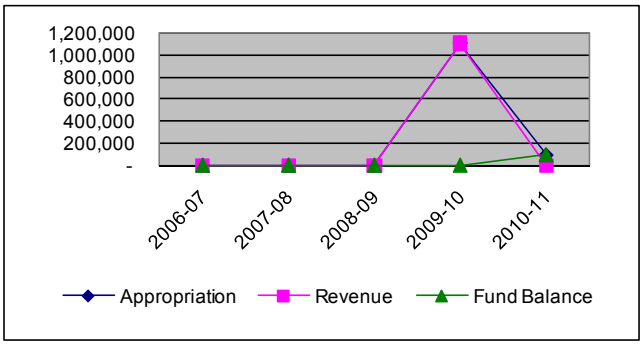
DESCRIPTION OF MAJOR SERVICES

In October 2009, the Board of Supervisors authorized the acceptance of a $1,103,496 grant from the U.S. Department of Justice under the Edward Byrne Memorial Justice Assistance Grant Program. This federal grant supports a broad range of law enforcement activities to improve the overall criminal justice system. The County of San Bernardino serves as the lead agency and passes allocations through to the various local jurisdictions. Within the county's law and justice departments, grant funds have been used for the Public Defender's case management system; purchase of software and training for the District Attorney's Information Technology division; purchase of digital cameras and a photo lab processor for the Sheriff-Coroner/Public Administrator Department; and interface development costs for the Probation Department's case management system.

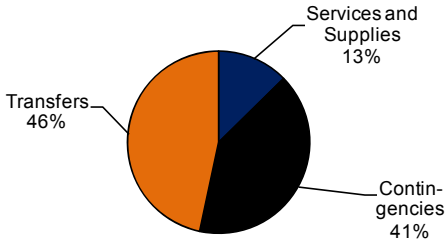
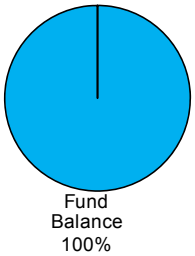
There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

LAW AND JUSTICE

ANALYSIS OF ADOPTED BUDGET

GROUP: Law and Justice
DEPARTMENT: Law and Justice Group Administration
FUND: 2009 Justice Assistance Grant

BUDGET UNIT: SDT LNJ
FUNCTION: Public Protection
ACTIVITY: Judicial

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Services and Supplies	-	-	-	-	-	11,575	**11,575**
Other Charges	-	-	-	923,091	923,091	-	**(923,091)**
Transfers	-	-	-	-	-	42,664	**42,664**
Contingencies	-	-	-	-	91,175	37,243	**(53,932)**
Total Appropriation	-	-	-	923,091	1,014,266	91,482	**(922,784)**
Operating Transfers Out	-	-	-	88,923	89,230	-	**(89,230)**
Total Requirements	-	-	-	1,012,014	1,103,496	91,482	**(1,012,014)**
Departmental Revenue							
State, Fed or Gov't Aid	-	-	-	1,103,496	1,103,496	-	**(1,103,496)**
Total Revenue	-	-	-	1,103,496	1,103,496	-	**(1,103,496)**
				Fund Balance	-	91,482	**91,482**

Services and supplies of $11,575 represent the 2010-11 costs for the Law and Justice e-filing server support and maintenance agreement.

Transfers of $42,664 include $36,010 to the Probation Department for the cost of software interfaces and $6,654 to offset administrative expenses of the Law and Justice Group.

Contingencies of $37,243 represent that portion of the grant funds planned to be spent in future years.

2009 Recovery Act Justice Assistance Grant

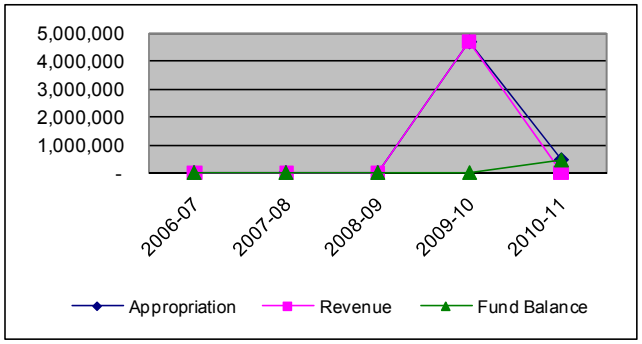
DESCRIPTION OF MAJOR SERVICES

This federal grant is funded through the American Recovery and Reinvestment Act (ARRA) 2009 Edward Byrne Memorial Justice Assistance Grant Program for the prevention or reduction of crime and violence. The County of San Bernardino serves as the lead agency and passes allocation through to the various local jurisdictions. Within the county's law and justice departments, resources are designated for the Victorville and San Bernardino Juvenile Drug Courts; a security system at the Sheriff-Coroner/Public Administrator's Colorado River station; improvements to the Probation Department's case management system; purchase of computer equipment and training for the District Attorney; and document imaging for the Public Defender.

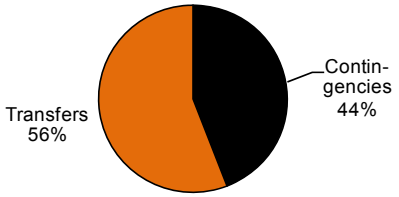
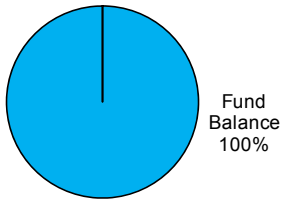
There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

LAW AND JUSTICE

ANALYSIS OF ADOPTED BUDGET

GROUP: Law and Justice
DEPARTMENT: Law and Justice Group Administration
FUND: 2009 Recovery Act JAG

BUDGET UNIT: SIT LNJ
FUNCTION: Public Protection
ACTIVITY: Judicial

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Services and Supplies	-	-	-	40,345	41,000	9,655	**(31,345)**
Other Charges	-	-	-	3,928,404	3,928,404	-	**(3,928,404)**
Transfers	-	-	-	-	-	250,025	**250,025**
Contingencies	-	-	-	-	456,655	197,019	**(259,636)**
Total Appropriation	-	-	-	3,968,749	4,426,059	456,699	**(3,969,360)**
Operating Transfers Out	-	-	-	264,739	264,960	-	**(264,960)**
Total Requirements	-	-	-	4,233,488	4,691,019	456,699	**(4,234,320)**
Departmental Revenue							
Use of Money and Prop	-	-	-	12,819	14,000	350	**(13,650)**
State, Fed or Gov't Aid	-	-	-	4,677,019	4,677,019	-	**(4,677,019)**
Total Revenue	-	-	-	4,689,838	4,691,019	350	**(4,690,669)**
				Fund Balance	-	456,349	**456,349**

Other charges are not budgeted in 2010-11 because the total amount of grant funds earmarked for the eligible cities ($3.9 million) was received by the county and distributed to those jurisdictions in the prior fiscal year. The cities utilized these grant funds to support a broad range of activities and projects designed to prevent and control crime based on local needs.

Transfers of $250,025 include costs associated with the Victorville Juvenile Drug Court ($37,947), the San Bernardino Juvenile Drug Court ($18,857), computer programming services for the Probation Department ($23,221), and the installation of a security system at the Sheriff-Coroner/Public Administrator's Colorado River Station ($170,000).

Contingencies of $197,019 represent that portion of the grant that will be expended in future years.

Southwest Border Prosecution Initiative

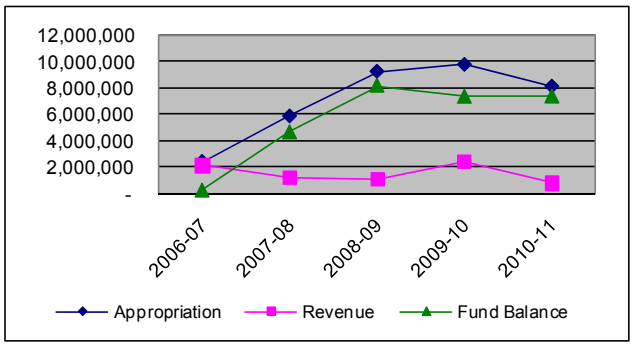
DESCRIPTION OF MAJOR SERVICES

The Law and Justice Group compiles documentation of expenditures for the Southwest Border Prosecution Initiative, a reimbursement project under which jurisdictions in the four Southwestern U.S. border states (Arizona, California, Texas, and New Mexico) are eligible to be reimbursed for a portion of prosecution and detention costs in federal cases. These funds are used for law and justice activities that support and enhance prosecutorial and detention services.

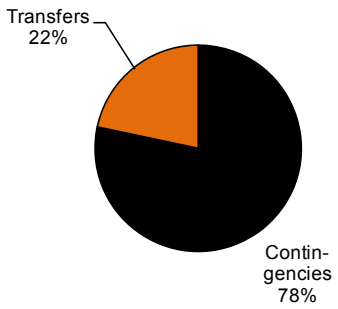
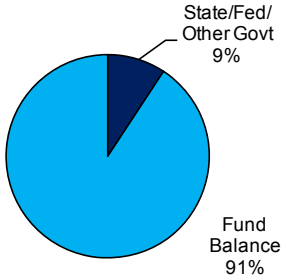
There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

LAW AND JUSTICE

ANALYSIS OF ADOPTED BUDGET

GROUP: Law and Justice
DEPARTMENT: Law and Justice Group Administration
FUND: Southwest Border Prosecution Initiative

BUDGET UNIT: SWI LNJ
FUNCTION: Public Protection
ACTIVITY: Judicial

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Services and Supplies	19,216	193,253	343,236	252,614	253,533	4,000	**(249,533)**
Travel	-	-	-	2,400	3,010	-	**(3,010)**
Other Charges	-	-	-	27,700	27,700	-	**(27,700)**
Equipment	-	52,384	617,863	16,964	16,996	-	**(16,996)**
Transfers	-	-	-	-	-	1,757,826	**1,757,826**
Contingencies	-	1,988	-	-	7,080,191	6,358,954	**(721,237)**
Total Exp Authority	19,216	247,625	961,099	299,678	7,381,430	8,120,780	**739,350**
Reimbursements	-	-	-	(270,236)	-	-	**-**
Total Appropriation	19,216	247,625	961,099	29,442	7,381,430	8,120,780	**739,350**
Operating Transfers Out	-	1,320,384	92,219	2,394,369	2,394,454	-	**(2,394,454)**
Total Requirements	19,216	1,568,009	1,053,318	2,423,811	9,775,884	8,120,780	**(1,655,104)**
Departmental Revenue							
Use of Money and Prop	36,780	247,540	230,128	119,792	130,000	25,000	**(105,000)**
State, Fed or Gov't Aid	2,621,604	4,819,594	-	2,295,568	2,296,000	750,000	**(1,546,000)**
Other Revenue	-	-	-	21,759	22,000	-	**(22,000)**
Total Revenue	2,658,384	5,067,134	230,128	2,437,119	2,448,000	775,000	**(1,673,000)**
Operating Transfers In	1,723,987	-	-	-	-	-	**-**
Total Financing Sources	4,382,371	5,067,134	230,128	2,437,119	2,448,000	775,000	**(1,673,000)**
				Fund Balance	7,327,884	7,345,780	**17,896**

Services and supplies are decreasing by $249,533 primarily due to completion of the Sheriff-Coroner/Public Administrator's Hi-Tech Computer program and the Probation Department's Forensic Computer program in the previous fiscal year.

Transfers of $1,757,826, which were reflected as operating transfers out in prior years, include the following allocations approved by the Law and Justice Group: Public Defender for the imaging project ($236,878); Sheriff-Coroner/Public Administrator's crime lab ($101,800); security enhancements to the Sheriff-Coroner/Public Administrator's West Foothill Station ($130,000); resident deputy housing for the Sheriff-Coroner/Public Administrator's Colorado Station ($540,000); purchase of equipment and improvements for the Sheriff-Coroner/Public Administrator's Adelanto Detention Center disaster recovery room ($260,000), Sheriff-Coroner/Public Administrator's electronic report writing system ($394,148), and the purchase of rapid deployment tents as temporary shelters for the Probation Department ($95,000).

Contingencies of $6,358,954 represent the amount available for future projects as identified by the Law and Justice Group and approved by the Board of Supervisors.

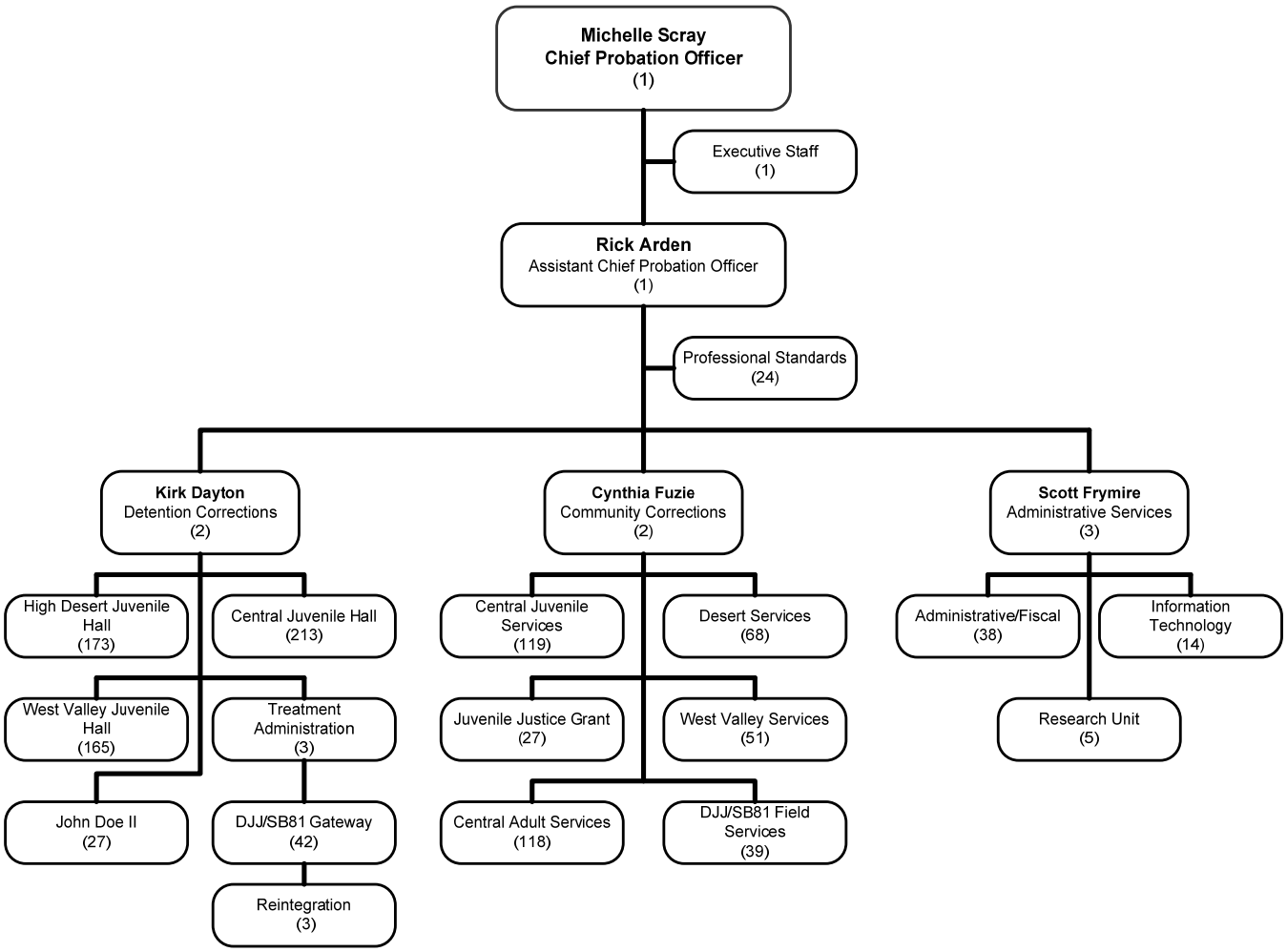
Departmental revenue of $775,000 includes anticipated interest earnings ($25,000) and reimbursement claims from the federal government ($750,000). The significant reduction in total budgeted revenue (from $2,448,000 to $775,000) is primarily the result of two years of federal reimbursements received during the prior year.

PROBATION
Michelle Scray

MISSION STATEMENT

To protect the community through assessment, treatment and control of adult and juvenile offenders by providing a range of effective services based on legal requirements and recognized professional standards.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Ensure public safety.
2. Ensure treatment and supervision levels are based on criminogenic risk factors.

PERFORMANCE MEASURES				
Description of Performance Measure	2008-09 Actual	2009-10 Target	2009-10 Actual	2010-11 Target
Percentage of adult probationers recidivating (24,825 total adult probationers in 2009-10).	3.0%	3.6%	2.8%	3.5%
Percentage of juvenile probationers recidivating (8,347 total adult probationers in 2009-10).	9.0%	9.4%	8.9%	8.8%
Percentage of new adult probationers assessed with risk instrument within 60 days.	76.0%	81.0%	87.2%	75.0%
Percentage of new juvenile probationers assessed with risk instrument within 60 days.	96.0%	96.0%	93.9%	94.6%

SUMMARY OF BUDGET UNITS

	2010-11			
	Appropriation	Revenue	Local Cost/ Fund Balance	Staffing
General Fund				
Administration, Corrections and Detention	113,495,351	44,671,911	68,823,440	1,112
Court-Ordered Placements	1,528,834	-	1,528,834	-
Juvenile Justice Grant Program	-	-	-	27
Total General Fund	115,024,185	44,671,911	70,352,274	1,139
Special Revenue Funds				
Juvenile Justice Grant Program Special Revenue Fund	4,386,996	4,113,859	273,137	-
Asset Forfeiture 15%	12,318	141	12,177	-
State Seized Assets	54,592	653	53,939	-
Total Special Revenue Funds	4,453,906	4,114,653	339,253	-
Total - All Funds	119,478,091	48,786,564	70,691,527	1,139

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.

Administration, Corrections and Detention

DESCRIPTION OF MAJOR SERVICES

Probation Executive Management is responsible for overall leadership of the department. To ensure safe field service and detention operations, administration focuses on management integrity and guiding the development of recognized professional practices.

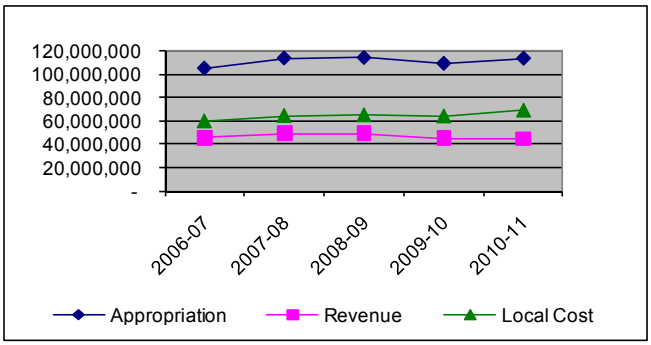
The Community Corrections Bureau (CCB) provides adult and juvenile supervision, pre-sentence investigation reports and case management services. As the primary public safety arm for Probation, the Bureau focuses on providing appropriate assessment, treatment, and supervision services based on each probationer's criminogenic risk factors. The CCB prioritizes supervision services based upon risk to the community and has specialized supervision services for sex offenders, domestic violence offenders, and gang members. Emphasis is placed upon reducing recidivism and successful reintegration.

The Detention Corrections Bureau (DCB) operates the county's Juvenile Detention and Assessment Centers (JDAC) and treatment centers that protect the community by providing a secure environment for legally detained youth. The centers provide assessment, medical, educational and programmatic needs of the minors. The DCB houses an average daily population of approximately 385 youth over the past two years. Previously, regionalization and ward classification (based on multiple criteria such as age, criminal sophistication, maturity, etc.) were combined so the department operated each detention center as a separate entity. To efficiently meet budgetary requirements the DCB will be managing the JDACs and units as a single system rather than individual JDACs, allowing for the overall reduction of detention units.

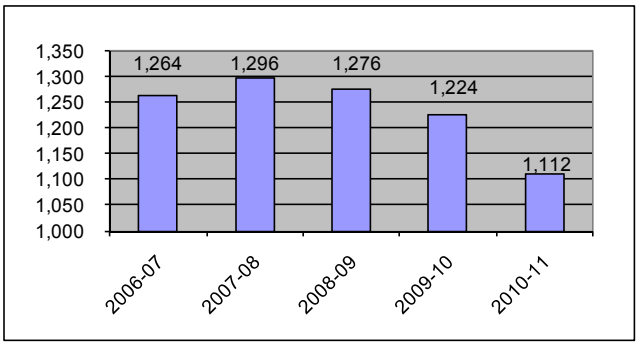
The Administrative Services Bureau (ASB) provides all organizational functions for the department, including personnel/payroll, budgeting, fiscal, purchasing, accounts payable, information systems, research and analytical assistance, and central support services.

BUDGET HISTORY

5-YEAR BUDGET TREND

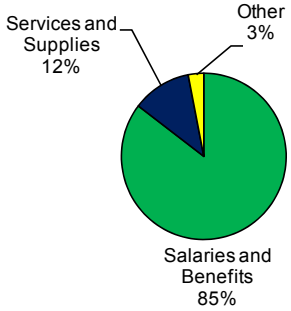


5-YEAR STAFFING TREND

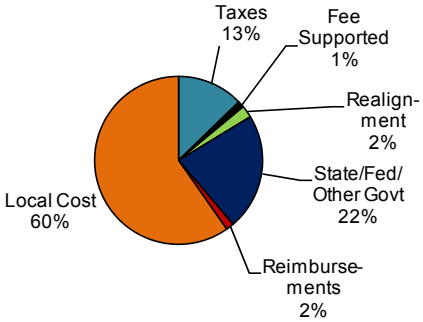


2010-11 BUDGET

EXPENDITURE AUTHORITY



FINANCING SOURCES



ANALYSIS OF ADOPTED BUDGET

GROUP: Law and Justice
DEPARTMENT: Probation - Administration, Corrections and Detention
FUND: General

BUDGET UNIT: AAA PRB
FUNCTION: Public Protection
ACTIVITY: Detention and Correction

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	89,588,924	95,901,417	96,310,325	93,078,987	93,078,987	98,471,107	**5,392,120**
Services and Supplies	13,337,734	14,502,660	12,365,864	13,073,820	13,019,354	9,918,803	**(3,100,551)**
Central Services	1,129,381	1,280,615	1,337,995	1,441,882	1,441,882	3,210,861	**1,768,979**
Travel	-	-	250,961	127,109	127,151	160,000	**32,849**
Other Charges	584,007	608,465	632,485	666,285	666,285	766,500	**100,215**
Equipment	233,235	135,913	-	-	-	-	**-**
Vehicles	41,921	189,446	-	5,412	5,412	95,000	**89,588**
Transfers	1,970,896	3,509,400	3,209,492	3,127,003	3,127,019	2,609,903	**(517,116)**
Total Exp Authority	106,886,098	116,127,916	114,107,122	111,520,498	111,466,090	115,232,174	**3,766,084**
Reimbursements	(3,594,314)	(3,950,174)	(3,130,823)	(2,334,244)	(2,334,244)	(1,736,823)	**597,421**
Total Appropriation	103,291,784	112,177,742	110,976,299	109,186,254	109,131,846	113,495,351	**4,363,505**
Operating Transfers Out	805,000	-	240,000	-	-	-	**-**
Total Requirements	104,096,784	112,177,742	111,216,299	109,186,254	109,131,846	113,495,351	**4,363,505**
Departmental Revenue							
Taxes	19,452,753	18,562,500	15,760,408	14,487,501	14,487,500	14,687,500	**200,000**
Fines and Forfeitures	60	405	840	3,568	-	-	**-**
Realignment	2,660,630	2,700,630	2,700,630	2,700,630	2,700,630	2,700,630	**-**
State, Fed or Gov't Aid	23,336,767	24,546,054	22,187,959	25,472,911	25,936,091	25,872,626	**(63,465)**
Current Services	1,666,961	1,634,981	1,592,441	1,571,482	1,466,455	1,410,155	**(56,300)**
Other Revenue	-	5,180	14,961	3,377	7,500	1,000	**(6,500)**
Other Financing Sources	-	-	6,000	85	-	-	**-**
Total Revenue	47,117,171	47,449,750	42,263,239	44,239,554	44,598,176	44,671,911	**73,735**
Operating Transfers In	-	602,952	-	647,505	647,504	-	**(647,504)**
Total Financing Sources	47,117,171	48,052,702	42,263,239	44,887,059	45,245,680	44,671,911	**(573,769)**
Local Cost	56,979,613	64,125,040	68,953,060	64,299,195	63,886,166	68,823,440	**4,937,274**
				Budgeted Staffing	1,224	1,112	**(112)**

Salaries and benefits of $98,471,107, which funds 1,112 budgeted positions, includes increases attributed to the following: department sworn staff budgeted to receive “3% at 50” retirement pay ($3.5 million), approved MOU increases ($2.4 million), step increases ($1.7 million), removing an across-the-board vacancy factor ($1.5 million), adding 7 Probation Officer (PO) II positions to reduce caseloads for American Recovery and Reinvestment Act (ARRA) requirements ($680,000), transfer of 9 positions from the Juvenile Justice Crime Prevention Act (JJCPA) program ($916,000), and various other salary/benefit adjustments ($459,000). However, these increases are largely offset by the deletion of 128 positions (a savings of $7.2 million) that includes the closure of a total of four detention center units on a system-wide basis. This appropriation is also increasing by approximately $1.4 million from the 2009-10 current budget to reflect budgeted positions vacancies that occurred in the prior year.

Services and supplies of $9,918,803 are comprised of operational costs. The decrease of $3,100,551 reflects a reduction in various items, most notably risk management liability costs that have been reduced by $2,565,499 from prior year.

Central services of $3,210,861 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $160,000 reflects costs in the areas of private mileage, air travel, hotel, car rental, and conference fees.

Other charges of $766,500 reflect an increase of $100,215 resulting from adjusted costs to the Independent Living Skills Program (ILSP) that is reimbursed through the county’s Human Services (HS), an increase in the Transitional Assistance Department/Foster Care MOU that is reimbursed, and additional adjustments for costs for pre-paid incentives and to medical expenses for juvenile wards not covered through outside or government funded insurance.

Transfers of $2,609,903 reflect a decrease of $517,116 primarily due to the transfer of Facilities Management charges (now local cost funded in central services), along with reductions in Purchasing costs, a decrease of transfers out to the Sheriff-Coroner/Public Administrator for services no longer utilized, rent reductions, and decreased costs to Human Resources (to reimburse a Human Resource Officer). These reductions, however, are partially offset by an increase in transfers out to Behavioral Health for DJJ/SB-81 funded participation costs.

Reimbursements of $1,736,823 are budgeted from a number of departments as follows: Human Services for the Independent Living Skills Program; Transitional Assistance Department for Foster Care; Behavioral Health for mental health services; Juvenile Justice Grant budget unit for staffing costs; and the Law & Justice Group for a number of items including the purchase of rapid deployment tents in the event of an emergency.

Taxes of $14,687,500 reflect Proposition 172 (Prop 172) sales tax receipts anticipated for 2010-11. The $200,000 increase is based on the latest economic projections.

State, federal and/or other governmental aid of $25,872,626 includes Vehicle Licensing Fees (VLF); SB 933/placement reimbursements; PC 4750 and meal claims; Standards for Training and Corrections (STC) reimbursements; Juvenile Justice Realignment-DJJ SB81 program funds; federal ARRA funds (including a new allocation that provides SB 678 seed money for adult case management via CalEMA); and various other grant funds anticipated for 2010-11.

Current services revenue of $1,410,155 is decreasing by $56,300 primarily due to a reduction in the amount of adult supervision fees received.

Operating transfers in are eliminated due to deletion of the state-funded Prop 36 grant and the one-time revenue from the Law and Justice Group's Southwest Border funds for various services and supplies.

Court-Ordered Placements

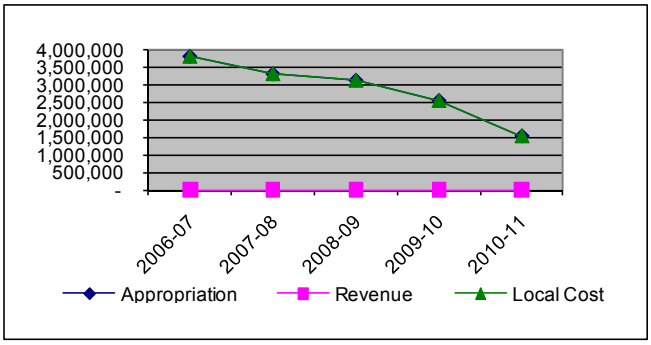
DESCRIPTION OF MAJOR SERVICES

Juveniles are committed to the California Youth Authority or group homes to facilitate their rehabilitation, in an attempt to offer intervention programs that will lead to their future safety and productivity. The county is required to pay costs of support for those minors not eligible for state or federal reimbursement programs. Appropriation is managed in an independent budget unit to identify expenditures and separate ongoing operational costs.

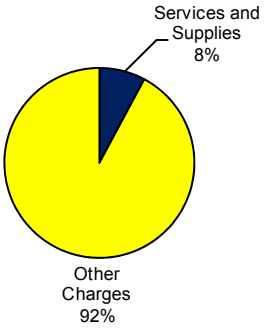
There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

LAW AND JUSTICE

ANALYSIS OF ADOPTED BUDGET

GROUP: Law and Justice
DEPARTMENT: Probation - Court-Ordered Placements
FUND: General

BUDGET UNIT: AAA PYA
FUNCTION: Public Protection
ACTIVITY: Judicial

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Travel	-	-	85,094	122,931	137,068	120,000	**(17,068)**
Other Charges	2,502,454	2,050,665	1,541,230	1,224,669	2,405,698	1,408,834	**(996,864)**
Total Appropriation	2,502,454	2,050,665	1,626,324	1,347,600	2,542,766	1,528,834	**(1,013,932)**
Departmental Revenue							
Current Services	-	2,305	-	-	-	-	**-**
Total Revenue	-	2,305	-	-	-	-	**-**
Local Cost	2,502,454	2,048,360	1,626,324	1,347,600	2,542,766	1,528,834	**(1,013,932)**

Total appropriation of $1,528,834 includes $1,408,834 for commitments of minors to the California Youth Authority and foster care placements, as well as $120,000 budgeted for mandated travel costs.

The Local Cost allocation for this budget unit for 2010-11 has been reduced by approximately $1.0 million, which has resulted in a corresponding budgetary reduction in other charges for court-ordered juvenile placements. This reduction was based primarily on a historical expenditure trend that has been declining since 2006-07; however, expenses have the potential to spike in any given fiscal year based on adjudicated placements.

Juvenile Justice Grant Program

DESCRIPTION OF MAJOR SERVICES

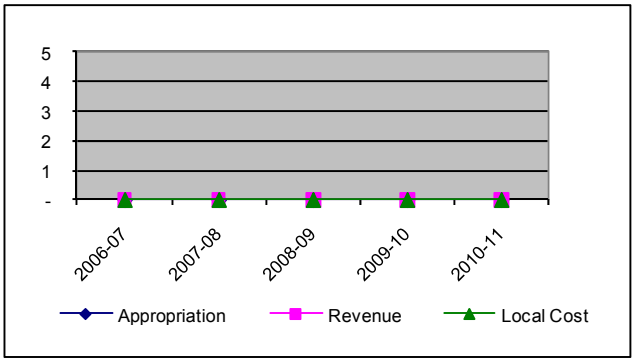
The Juvenile Justice Crime Prevention Act allocates state resources annually to finance programs that address juvenile crime prevention and focus on public safety. The Juvenile Justice Coordinating Council, mandated to oversee local programming, consists of a variety of county and community leaders that develop and recommend the Comprehensive Multi-Agency Juvenile Justice Plan. This Plan identifies and addresses the public safety gaps in services for juvenile offenders and their families throughout San Bernardino County.

Current programs include Day Reporting Centers and School Probation Officers and a variety of others, each designed to effectively meet the diverse needs of youth.

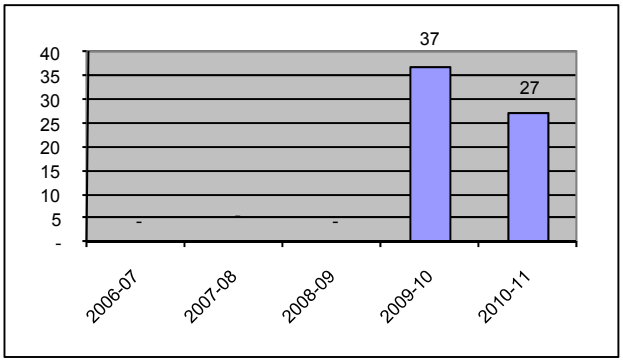
This was a new general fund budget unit for 2009-10 that was established to receive funds from the Juvenile Justice Grant Program Special Revenue Fund in order to pay for program expenses and staffing when incurred. The related program revenues are received periodically, so this budget unit as part of the general fund facilitates timely payments and avoids cash flow issues that can be associated with untimely grant receipts.

BUDGET HISTORY

5-YEAR BUDGET TREND

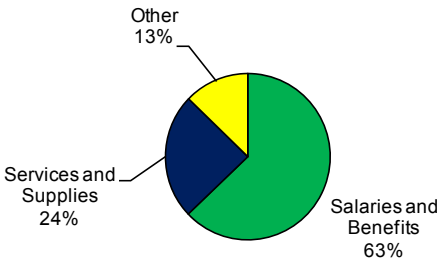


5-YEAR STAFFING TREND

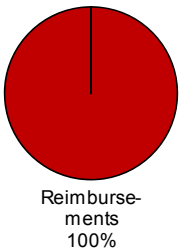


2010-11 BUDGET

EXPENDITURE AUTHORITY



FINANCING SOURCES



ANALYSIS OF ADOPTED BUDGET

GROUP: Law and Justice
DEPARTMENT: Probation - Juvenile Justice Grant Program
FUND: General

BUDGET UNIT: AAA PRG
FUNCTION: Public Protection
ACTIVITY: Detention and Corrections

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	-	-	-	2,519,369	3,301,918	2,583,942	**(717,976)**
Services and Supplies	-	-	-	1,120,811	1,202,028	957,466	**(244,562)**
Central Services	-	-	-	30,569	42,464	40,470	**(1,994)**
Travel	-	-	-	6,404	12,098	10,170	**(1,928)**
Transfers	-	-	-	730,178	1,057,894	521,811	**(536,083)**
Total Exp Authority	-	-	-	4,407,331	5,616,402	4,113,859	**(1,502,543)**
Reimbursements	-	-	-	(4,407,331)	(5,616,402)	(4,113,859)	**1,502,543**
Total Appropriation	-	-	-	-	-	-	**-**
Local Cost	-	-	-	-	-	-	**-**
				Budgeted Staffing	37	27	**(10)**

Salaries and benefits of $2,583,942 fund 27 budgeted positions, representing a decrease of $717,976 attributed to reduced budgeting staffing resulting from less state revenues. The net decrease of 10 positions is the result of deleting 11 Probation Officers and adding 1 Supervising Probation Officer.

Services and supplies of $957,466 is comprised of operational costs associated with existing programs including risk management liabilities, fleet costs, Global Positioning Satellite charges, costs of the Day Reporting Centers, tutoring and counseling services.

Central services of $40,470 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Transfers of $521,811 include reimbursements to other county departments for various services, including $400,000 to the District Attorney Office for the Let's End Truancy Program. The decrease of $536,083 is the result of a projected reduction in state revenues allocated for the Juvenile Justice Program.

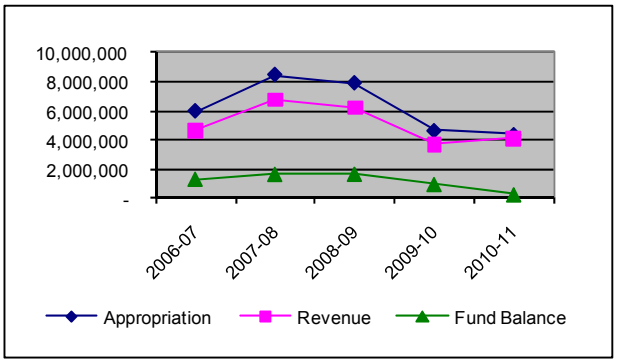
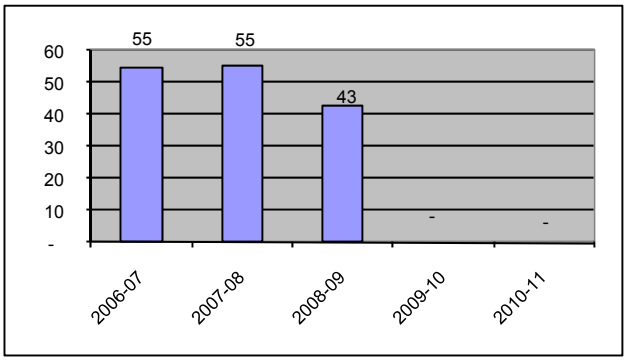
Reimbursements of $4,113,859 represent a transfer from Probation's Juvenile Justice Special Revenue Fund for the operating expenses listed above.

Juvenile Justice Grant Program Special Revenue Fund

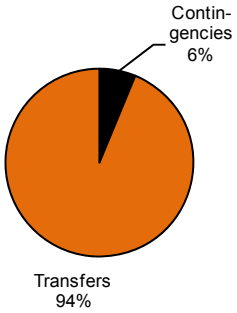
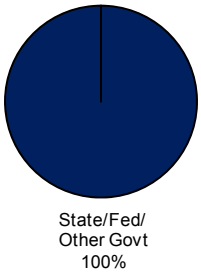
DESCRIPTION OF MAJOR SERVICES

The Juvenile Justice Crime Prevention Act allocates state resources annually to finance programs that address juvenile crime prevention and focus on public safety. The Juvenile Justice Coordinating Council, mandated to oversee local programming, consists of a variety of county and community leaders that develop and recommend the Comprehensive Multi-Agency Juvenile Justice Plan. This Plan identifies and addresses the public safety gaps in services for juvenile offenders and their families through San Bernardino County.

BUDGET HISTORY

5-YEAR BUDGET TREND	5-YEAR STAFFING TREND
	

2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

LAW AND JUSTICE

ANALYSIS OF ADOPTED BUDGET

GROUP: Law and Justice
DEPARTMENT: Probation-Juvenile Justice Grant Prog Spec Rev
FUND: Juvenile Justice

BUDGET UNIT: SIG PRG
FUNCTION: Public Protection
ACTIVITY: Detention and Corrections

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	4,360,424	4,775,369	3,297,230	-	-	-	**-**
Services and Supplies	909,196	843,431	928,872	-	-	-	**-**
Central Services	48,689	50,092	44,101	-	-	-	**-**
Other Charges	10,596	147	11,020	-	-	-	**-**
Vehicles	70,689	41,392	-	-	-	-	**-**
Transfers	884,290	1,101,803	968,602	4,407,255	4,407,255	4,113,859	**(293,396)**
Contingencies	-	-	-	-	256,254	273,137	**16,883**
Total Appropriation	6,283,884	6,812,234	5,249,825	4,407,255	4,663,509	4,386,996	**(276,513)**
Operating Transfers Out	215,000	-	-	-	-	-	**-**
Total Requirements	6,498,884	6,812,234	5,249,825	4,407,255	4,663,509	4,386,996	**(276,513)**
Departmental Revenue							
Use of Money and Prop	179,907	159,162	49,330	14,482	35,000	15,000	**(20,000)**
State, Fed or Gov't Aid	6,583,538	6,676,044	4,426,853	3,686,238	3,653,447	4,098,859	**445,412**
Current Services	-	-	25	-	-	-	**-**
Other Revenue	5,460	-	-	-	-	-	**-**
Other Financing Sources	-	(5,460)	-	-	-	-	**-**
Total Revenue	6,768,905	6,829,746	4,476,208	3,700,720	3,688,447	4,113,859	**425,412**
Operating Transfers In	-	44,116	-	-	-	-	**-**
Total Financing Sources	6,768,905	6,873,862	4,476,208	3,700,720	3,688,447	4,113,859	**425,412**
				Fund Balance	975,062	273,137	**(701,925)**

The 2010-11 budget reflects a continuation of a technical change made effective 2009-10 in the way the Juvenile Justice Grant program staff and expenses are budgeted. Positions and expenses were moved to Probation's Juvenile Justice Grant Program general fund budget unit in 2009-10, and revenue is received in this budget unit. The change has provided the department the flexibility to plan for events that will have adverse impacts to the program and staff. Therefore, transfers of $4,113,859 represent reimbursements to the Juvenile Justice Grant Program general fund budget unit.

Departmental revenue of $4,113,859 includes state allocated funding of $3,785,514, interest income of $15,000, and reimbursements from various school districts for School Probation Officers of $313,345.

Asset Forfeiture 15%

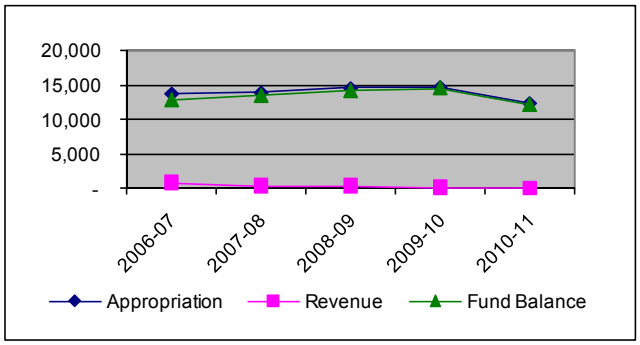
DESCRIPTION OF MAJOR SERVICES

State of California Health and Safety Code Section 11489 mandates that fifteen percent of distributed seizure funds are used for the sole purpose of funding programs designed to combat drug abuse and divert gang activity. Expenditures for this budget unit include drug and gang unit expenses not reimbursed through other sources.

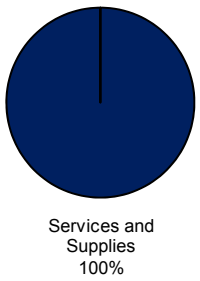
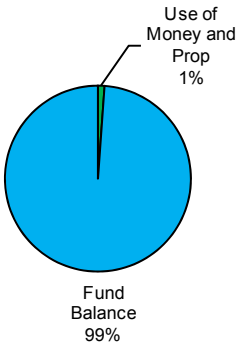
There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Law and Justice
DEPARTMENT: Probation
FUND: Asset Forfeiture 15%

BUDGET UNIT: SYM PRB
FUNCTION: Public Protection
ACTIVITY: Judicial

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Services and Supplies	-	-	-	2,500	2,500	9,485	**6,985**
Travel	-	-	-	-	-	2,833	**2,833**
Contingencies	-	-	-	-	12,227	-	**(12,227)**
Total Appropriation	-	-	-	2,500	14,727	12,318	**(2,409)**
Departmental Revenue							
Use of Money and Prop	608	674	407	143	193	141	**(52)**
Total Revenue	608	674	407	143	193	141	**(52)**
				Fund Balance	14,534	12,177	**(2,357)**

Services and supplies of $9,485 include costs related to drug abuse and gang diversion programs that may include training, seminars, and other associated expenses.

Travel of $2,833 covers costs related to staff transportation and lodging.

Departmental revenue of $141 represents interest projected to be earned on this budget unit's cash balance.

State Seized Assets

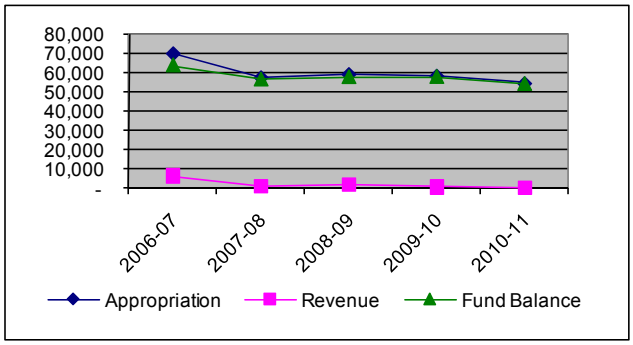
DESCRIPTION OF MAJOR SERVICES

This budget unit accounts for Probation's proportionate share of asset forfeitures seized in conjunction with federal agencies. Expenditures for this budget unit include safety equipment and training expenses not reimbursed through other sources.

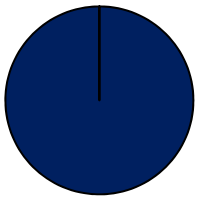
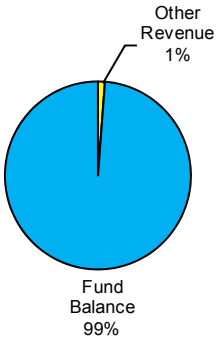
There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Law and Justice
DEPARTMENT: Probation
FUND: State Seized Assets

BUDGET UNIT: SYN PRB
FUNCTION: Public Protection
ACTIVITY: Judicial

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Services and Supplies	70,115	1,559	1,554	4,470	4,470	42,892	**38,422**
Travel	-	-	-	-	-	11,700	**11,700**
Contingencies	-	-	-	-	53,970	-	**(53,970)**
Total Appropriation	70,115	1,559	1,554	4,470	58,440	54,592	**(3,848)**
Departmental Revenue							
Use of Money and Prop	3,200	2,802	1,654	805	837	653	**(184)**
Total Revenue	3,200	2,802	1,654	805	837	653	**(184)**
				Fund Balance	57,603	53,939	**(3,664)**

Services and supplies of $42,892 include costs related to training, seminars, safety equipment and incentives for graduates of the youth Gang Resistance Education and Training (G.R.E.A.T.) program.

Travel of $11,700 covers costs related to staff transportation and lodging.

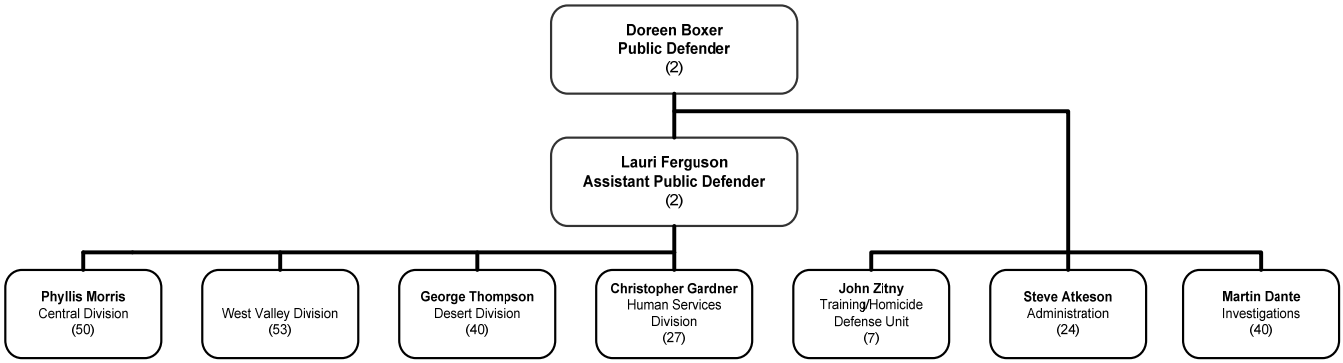
Departmental revenue of $653 represents anticipated interest earnings.

PUBLIC DEFENDER
Doreen Boxer

MISSION STATEMENT

The Public Defender protects the constitutional rights of indigent defendants by providing skilled legal counsel and passionate advocacy at all critical phases of state level criminal and civil commitment litigation.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Reduce the backlog of old felony and misdemeanor cases.

2. Increase the number of felony and misdemeanor cases that go to trial.

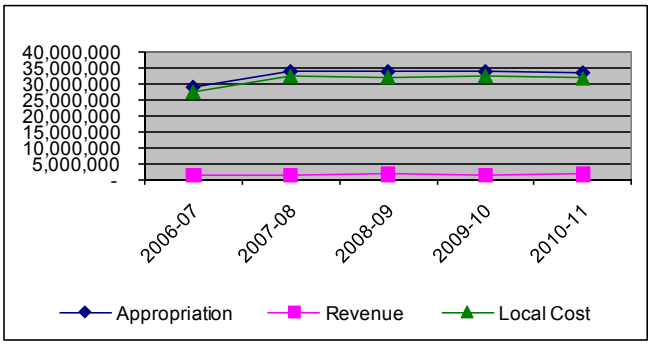
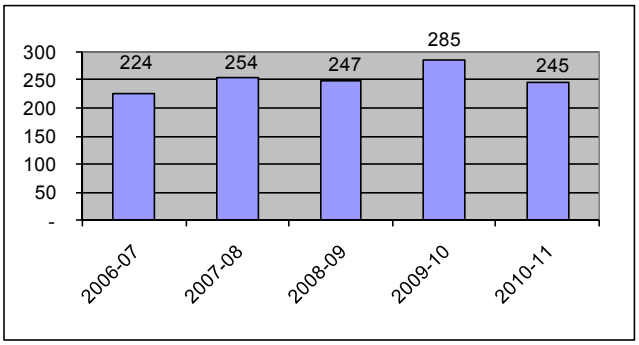
PERFORMANCE MEASURES

Description of Performance Measure	2008-09 Actual	2009-10 Target	2009-10 Actual	2010-11 Target
Percentage of 'old' felony cases - over 180 days.	7.1%	7.8%	5.7%	5.6%
Percentage of 'old' misdemeanor cases - over 120 days.	6.8%	9.5%	5.2%	5.1%
Number of felony cases that go to trial.	174	231	179	180
Number of misdemeanor cases that go to trial.	137	162	82	96

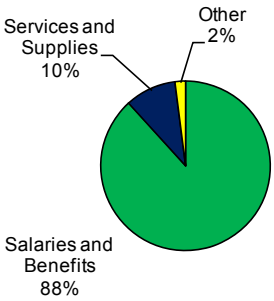
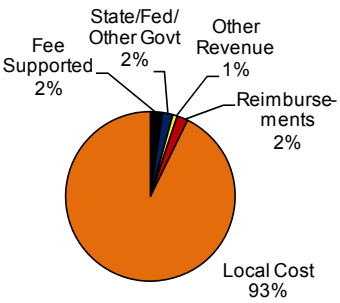
DESCRIPTION OF MAJOR SERVICES

The Public Defender represents indigent clients in misdemeanor, felony, juvenile delinquency, and mental health civil commitment cases. The Public Defender's Office plays a key role in the timely administration of justice by providing constitutionally mandated legal services to indigent clients at critical stages of the proceedings. Services provided by the Public Defender include performing legal research, writing briefs and writs, counseling clients regarding their legal rights and applicable procedures, investigating the underlying facts and circumstances of each case, negotiating with prosecuting authorities, filing and litigating pre-trial motions, and conducting bench and jury trials.

BUDGET HISTORY

5-YEAR BUDGET TREND	5-YEAR STAFFING TREND
	

2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

LAW AND JUSTICE

ANALYSIS OF ADOPTED BUDGET

GROUP: Law and Justice
DEPARTMENT: Public Defender
FUND: General

BUDGET UNIT: AAA PBD
FUNCTION: Public Protection
ACTIVITY: Judicial

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	25,190,243	29,004,532	30,709,702	30,212,495	30,212,595	30,117,547	**(95,048)**
Services and Supplies	2,936,824	2,800,702	2,935,182	2,464,161	2,465,497	2,731,657	**266,160**
Central Services	192,949	218,229	248,625	266,106	266,106	504,574	**238,468**
Travel	-	-	105,503	95,000	95,655	81,324	**(14,331)**
Equipment	24,364	46,297	23,245	67,996	68,866	-	**(68,866)**
Vehicles	175,319	168,677	-	27,005	28,167	-	**(28,167)**
Transfers	203,613	454,739	776,569	761,262	761,288	691,071	**(70,217)**
Total Exp Authority	28,723,312	32,693,176	34,798,826	33,894,025	33,898,174	34,126,173	**227,999**
Reimbursements	-	-	(198,273)	(332,639)	(332,693)	(722,526)	**(389,833)**
Total Appropriation	28,723,312	32,693,176	34,600,553	33,561,386	33,565,481	33,403,647	**(161,834)**
Operating Transfers Out	80,000	-	-	219,891	220,000	-	**(220,000)**
Total Requirements	28,803,312	32,693,176	34,600,553	33,781,277	33,785,481	33,403,647	**(381,834)**
Departmental Revenue							
State, Fed or Gov't Aid	1,018,231	521,293	59,440	79,597	79,461	673,711	**594,250**
Current Services	602,096	653,685	808,008	957,445	957,778	785,986	**(171,792)**
Other Revenue	18,115	2,730	776	5,953	6,000	2,487	**(3,513)**
Total Revenue	1,638,442	1,177,708	868,224	1,042,995	1,043,239	1,462,184	**418,945**
Operating Transfers In	-	266,384	114,730	323,340	323,421	287,270	**(36,151)**
Total Financing Sources	1,638,442	1,444,092	982,954	1,366,335	1,366,660	1,749,454	**382,794**
Local Cost	27,164,870	31,249,084	33,617,599	32,414,942	32,418,821	31,654,193	**(764,628)**
				Budgeted Staffing	285	245	**(40)**

Salaries and benefits of $30,117,547 include the reduction of 40 positions from prior year due to departmental budgetary constraints and the county's overall economic condition. However, the 2010-11 savings from these staffing reductions is being largely offset by an increase for a lump-sum cash payment to each member of the Attorney Unit in the amount of 3.25% of their current annual salary in lieu of receiving the previously negotiated cost-of-living increase. In addition, the department's 2010-11 appropriation amount has been increased for approved salary step advancements. The aforementioned 40 positions being eliminated are as follows:

- 10 Deputy Public Defenders
- 1 Investigator
- 3 Investigative Technician II's
- 4 Interviewers
- 1 Automated Systems Technician
- 2 Supervising Office Assistants
- 7 Office Assistant III's
- 1 Office Assistant IV
- 2 Secretary I's
- 2 Secretary II's
- 1 Paralegal
- 3 Law Clerks
- 3 Public Service Employees

Services and supplies of $2,731,657 include computer hardware/software expense, professional and specialized services, expert witness fees, vehicle charges, insurance, non-inventoriable equipment, and general office expenses. The $266,160 increase includes additional appropriation for professional services, communication charges, publications, records storage, and software expense.

Central services of $504,574 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $81,324 is being reduced by $14,331. This decrease largely corresponds with the department's reduced staffing levels for 2010-11.

Transfers of $691,071 primarily consist of the department's facility lease costs, which are decreasing by $70,217 from prior year.

Reimbursements of $722,526 represent payments from other departments for the following costs incurred by the Public Defender's Office: expert witness/investigative services for capital cases ($300,000), Public Services Employees utilized for the department's imaging project ($236,878), and two contract Social Service Practitioners ($185,648). The large increase in 2010-11 is primarily due to approval of Southwest Border Prosecution Initiative funds for the cost of Public Services Employees assigned to the imaging project.

State, federal and other governmental aid of $673,711 includes $596,800 from the state for SB 90 cost reimbursements.

Current services of $785,986 reflect projected revenue from providing legal services to those clients determined to have the ability to pay.

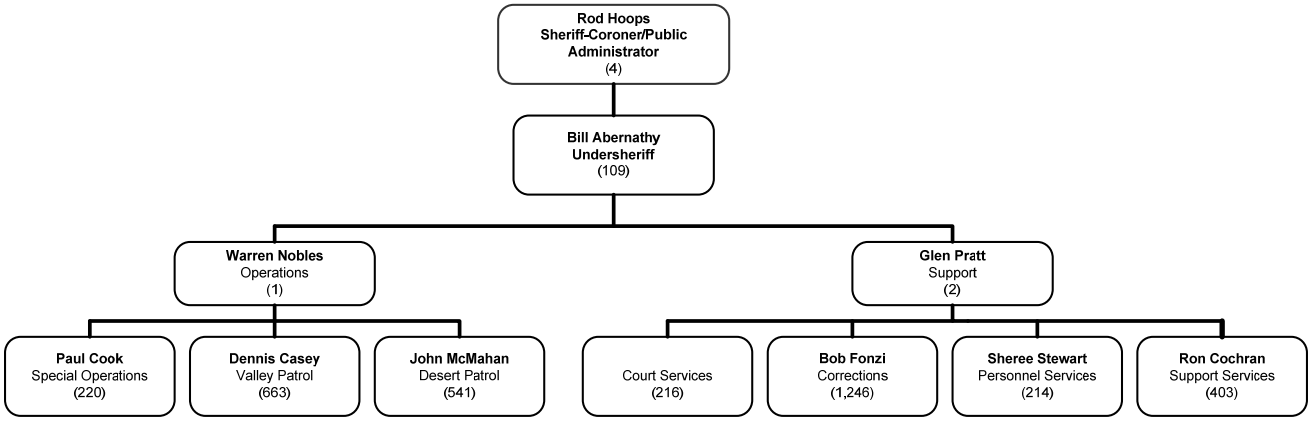
Operating transfers in of $287,270 represent the receipt of Business Process Improvement Reserve funds for costs of the department's new case management system.

SHERIFF-CORONER/PUBLIC ADMINISTRATOR
Rod Hoops

MISSION STATEMENT

The Sheriff-Coroner/Public Administrator provides professional public safety services to residents and visitors of San Bernardino County so they can be safe and secure in their homes and businesses.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Maintain response capabilities to disasters and other emergencies.
2. Maintain mandated detention and correction services.
3. Maintain the service capability of Coroner operations.
4. Maintain first responder and investigative capabilities to reported crimes.

PERFORMANCE MEASURES

Description of Performance Measure	2008-09 Actual	2009-10 Target	2009-10 Actual	2010-11 Target
Number of incoming calls per Dispatcher I: There are 47 Dispatcher I's assigned to the Valley and Desert dispatch centers.	23,710	24,876	22,820	23,455
Number of inmate-on-inmate assaults per 1,000 prisoners per month.	5.54	5.08	4.95	5.21
Percentage of autopsies/assessments performed per reported death: Reported deaths include: hospice, home deaths, hospital in-patient and ER deaths, suicides, accidents, and homicides.	25%	25%	28%	29%
Deputy to Citizen ratio: There are currently 233 deputy sheriffs assigned to unincorporated patrol operations.	1:1,258	1:1,279	1:1,279	1:1,268
Percentage of injuries to suspects in use-of-force incidents.	36%	31%	47%	33%

SUMMARY OF BUDGET UNITS

	2010-11			
	Appropriation	Revenue	Local Cost/ Fund Balance	Staffing
General Fund				
Sheriff-Coroner/Public Administrator	413,845,203	261,264,868	152,580,335	3,529
Total General Fund	413,845,203	261,264,868	152,580,335	3,529
Special Revenue Funds				
Contract Training	4,768,737	3,000,610	1,768,127	-
Public Gatherings	1,329,981	1,230,000	99,981	90
Aviation	1,615,184	500,000	1,115,184	-
IRNET Federal	1,819,919	245,000	1,574,919	-
IRNET State	234,741	75,000	159,741	-
Federal Seized Assets (DOJ)	7,017,452	815,000	6,202,452	-
Federal Seized Assets (Treasury)	52,786	16,400	36,386	-
State Seized Assets	4,288,235	1,025,000	3,263,235	-
Vehicle Theft Task Force	802,259	802,500	(241)	-
Search and Rescue	98,646	15,000	83,646	-
CAL-ID Program	4,545,387	4,200,662	344,725	-
Capital Projects Fund	3,449,281	50,000	3,399,281	-
Court Services Auto	1,600,147	680,000	920,147	-
Court Services Tech	1,466,049	395,000	1,071,049	-
Local Detention Facility Revenue	4,274,519	2,180,377	2,094,142	-
Total Special Revenue Funds	37,363,323	15,230,549	22,132,774	90
Total - All Funds	451,208,526	276,495,417	174,713,109	3,619

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.

Sheriff-Coroner/Public Administrator

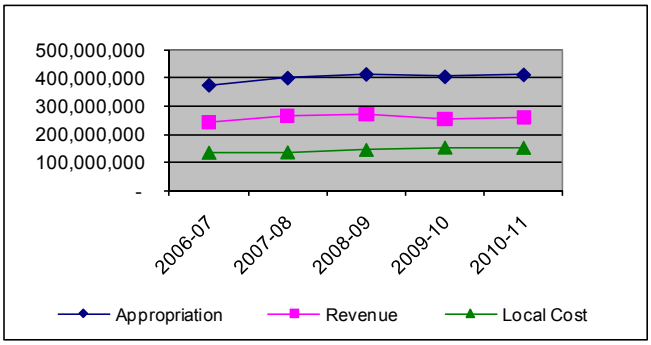
DESCRIPTION OF MAJOR SERVICES

The Sheriff-Coroner/Public Administrator acts as chief law enforcement officer, coroner, and director of safety and security for the county by providing a full range of services throughout the unincorporated areas as well as to 14 cities that contract for law enforcement protection. Additionally, effective February 25, 2010 the Office of the Public Administrator was consolidated within the Sheriff-Coroner's office. The Public Administrator function serves to administer estates of persons who are deceased with whom no executor or administrator has been appointed.

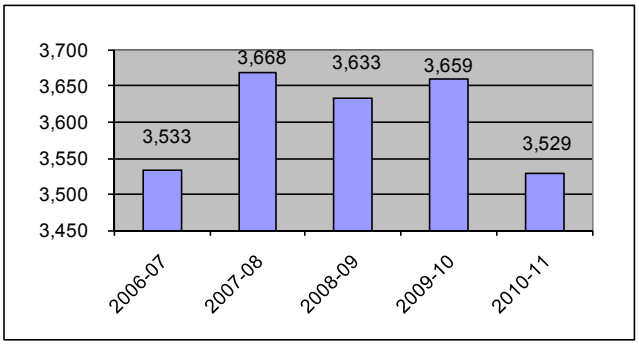
The general law enforcement mission is carried out through the operation of 10 county stations and a centralized headquarters, using basic crime and narcotics investigations, a crime laboratory and identification bureau, central records, communications dispatch, and an aviation division for general patrol and search and rescue activities. The Sheriff-Coroner/Public Administrator also contracts with the courts to provide security in the courtrooms, operates a civil processing division and manages four major detention facilities – Central Detention Center, Glen Helen Rehabilitation Center, West Valley Detention Center and Adelanto Detention Center. The department also operates a regional law enforcement training center and emergency driver training facility.

BUDGET HISTORY

5-YEAR BUDGET TREND

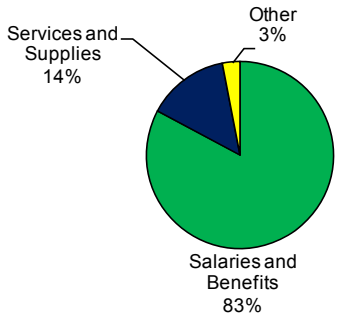


5-YEAR STAFFING TREND

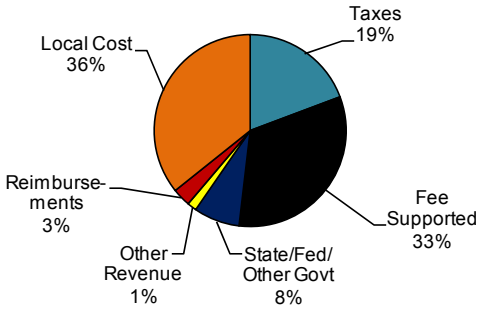


2010-11 BUDGET

EXPENDITURE AUTHORITY



FINANCING SOURCES



ANALYSIS OF ADOPTED BUDGET

GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner/Public Administrator
FUND: General

BUDGET UNIT: AAA SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	329,090,141	344,935,910	348,041,520	345,014,111	345,014,259	353,554,943	**8,540,684**
Services and Supplies	47,851,554	52,504,562	49,018,845	48,822,819	48,822,141	52,844,627	**4,022,486**
Central Services	3,311,320	4,332,803	5,010,927	4,690,624	4,690,624	6,909,445	**2,218,821**
Travel	-	-	854,261	756,389	756,493	677,930	**(78,563)**
Other Charges	2,267,615	2,185,096	2,663,206	2,165,182	2,165,315	3,357,252	**1,191,937**
Equipment	4,151,466	954,342	1,459,253	1,778,574	1,778,670	1,360,383	**(418,287)**
Vehicles	5,635,619	6,094,714	5,352,077	4,463,546	4,457,156	4,926,000	**468,844**
Capitalized Software	-	-	1,315,094	74,760	74,794	661,025	**586,231**
Transfers	2,321,548	4,485,983	3,952,735	3,509,801	3,509,903	2,715,829	**(794,074)**
Total Exp Authority	394,629,263	415,493,410	417,667,918	411,275,806	411,269,355	427,007,434	**15,738,079**
Reimbursements	(5,739,902)	(5,192,537)	(5,247,334)	(4,769,039)	(4,768,119)	(13,162,231)	**(8,394,112)**
Total Appropriation	388,889,361	410,300,873	412,420,584	406,506,767	406,501,236	413,845,203	**7,343,967**
Operating Transfers Out	81,122	137,309	101,999	116,131	116,131	-	**(116,131)**
Total Requirements	388,970,483	410,438,182	412,522,583	406,622,898	406,617,367	413,845,203	**7,227,836**
Departmental Revenue							
Taxes	105,486,643	103,950,000	88,258,302	81,130,000	81,130,000	82,250,000	**1,120,000**
Licenses & Permits	6,002	6,416	4,723	11,996	11,996	7,500	**(4,496)**
Fines and Forfeitures	735	1,939	1,475	1,286	1,286	2,000	**714**
Use of Money and Prop	5,204	6,167	3,075	13,150	13,150	31,000	**17,850**
State, Fed or Gov't Aid	22,529,273	26,636,097	21,627,100	35,369,242	35,378,880	33,140,118	**(2,238,762)**
Current Services	113,639,733	123,417,149	130,539,553	126,863,574	126,863,574	139,158,439	**12,294,865**
Other Revenue	5,550,717	5,748,920	6,091,064	5,611,680	5,611,495	5,859,049	**247,554**
Other Financing Sources	375,718	309,478	431,753	620,596	610,958	400,000	**(210,958)**
Total Revenue	247,594,025	260,076,166	246,957,045	249,621,524	249,621,339	260,848,106	**11,226,767**
Operating Transfers In	3,379,214	5,474,733	5,182,958	3,614,801	3,614,801	416,762	**(3,198,039)**
Total Financing Sources	250,973,239	265,550,899	252,140,003	253,236,325	253,236,140	261,264,868	**8,028,728**
Local Cost	137,997,244	144,887,283	160,382,580	153,386,573	153,381,227	152,580,335	**(800,892)**
				Budgeted Staffing	3,659	3,529	**(130)**

Salaries and Benefits of $353,554,943 fund 3,529 budgeted positions and are increasing by $8,540,684. Of the 3,529 positions, there are a total of 1,344 Deputy Sheriffs serving principally in detention or patrol related capacities for the county. The budgeted appropriation increase is primarily due to Safety Unit related salary raises totaling $14.4 million, $7.6 million of which is attributed to positions funded by law enforcement service contracts. Additionally, the department saw increases of $1.4 million due to additional estimated costs for the paying out of termination benefits, budgeted step increases, and increased funding towards Sheriff Training Specialists as a result of a new training contract the department is entering into with the Federal Border Patrol. In order to offset the increased salary costs for county funded safety positions, the Sheriff-Coroner/Public Administrator Department decreased staffing by 38 budgeted positions ($4.6 million) and decreased budgeted overtime by $2.2 million by shifting patrol Deputies to county detention facilities, thereby removing the need to fill fixed posts at the county jails through the use of overtime. The department has also deleted 65 vacant positions that were designated as part-time extra-help or dual filled positions. There was no net decrease in appropriation as a result of these deletions as the department included a vacancy factor in prior years in order to cover the cost of these positions. Finally, the department deleted 13 budgeted positions as part of the county's Retirement Incentive Program and 14 budgeted positions due to the deletion of the grant funded California Multi-Jurisdictional Methamphetamine Enforcement Team (CAL MMET). The reduced appropriation totaling $3.1 million associated with these deletions are offset by increased appropriation from the current budget totaling $2.7 million, which reflects staffing vacancies.

Services and supplies of $52,844,627 are comprised of the department's operational costs, which primarily include various food and clothing supplies for inmates at detention facilities, department communication charges, as well as Risk Management liability costs. The increased costs are primarily related to additional law enforcement liability charges totaling $2,546,484.

Central services of $6,909,445 include central computer charges and Facilities Management basic custodial, grounds, and maintenance costs.

Other charges of $3,357,252 include medical costs for inmates, contributions to other agencies, one-time Southwest Border funding for the construction of a housing unit at Parker Dam for Resident Deputies and a back-up server room at Adelanto Detention Center, and various other program contract services. The increase of $1,191,937 is primarily a result of the one-time Southwest Border funded projects.

Equipment of $1,360,383 funds replacement computer servers and routers, crime lab equipment, detention security, maintenance and kitchen equipment, and grant funded equipment. The decrease of $418,287 is primarily related to the removal of one-time Southwest Border funded equipment including funding for a backup server and lab equipment, which were purchased 2009-10.

Vehicles of $4,926,000 include appropriation to purchase patrol units, 4-wheel drive patrol vehicles for mountain and desert stations, replacement marked units and patrol motorcycles for contract cities, undercover vehicles and other specialty vehicles for detentions and crime lab operations. The increased cost totaling $468,844 is necessary due to the department foregoing the purchase of marked patrol vehicles in 2009-10, which will be necessary to purchase in 2010-11.

Transfers of $2,715,829 reflect charges paid to Human Resources for employee related programs, transfers to County Counsel for salaries and benefits for legal counsel assigned to the department, transfers to Real Estate Services for costs associated with building rentals, and to the Public Guardian budget unit to cover the cost of an Estate Property Specialist. The decrease of $794,074 is a result of reductions in costs for employee related programs, a reclassification of costs to Arrowhead Regional Medical Center for Specialty Care provided to Inmates to the Services and Supplies budget unit, and a reduction in transfers to the District Attorney as a result of a loss in CAL MMET grant funding.

Reimbursements of $13,162,231 increased by $8,394,112 primarily due to the reclassification of funding from the operating transfers in revenue source code to this appropriation unit as a result of an anticipated change in governmental accounting requirements. The reclassification of funding includes a transfer of revenues from the Local Detention Facilities Revenue Account as well as a transfer of prior year State Criminal Alien and Assistant Program funds from the Sheriff-Coroner/Public Administrator's Capital Projects special revenue fund.

Total revenue of $261,264,868 represents a net increase of $8,028,728 and consists of $82,250,000 in Proposition 172 sales tax revenue and $139,158,439 in current services, primarily from law enforcement contracts. In addition, the department anticipates $33,140,118 in state, federal, and other governmental aid consisting of $5,284,887 in state revenue, $9,997,026 in federal revenue, and $17,858,205 in revenue from the US Marshall Service for housing federal prisoners. Other revenue of $5,859,049 primarily includes funding from the Inmate Welfare fund for additional health care, inmate education and administrative personnel. Finally, the department expects $400,000 in revenue from the sale of used vehicles, $416,762 in Business Process Improvement Reserve funds, and $40,500 from various permit fees, fines, and rental revenue.

The overall increase in revenue is primarily due to increased projected revenues from contract cities and the Court Security agreements related to costs associated with Safety Unit salary increases. This revenue is partially offset by the reclassification of various operating transfers in, including the receipt of funds from the department's special revenue funds, to be categorized as reimbursements.

Contract Training

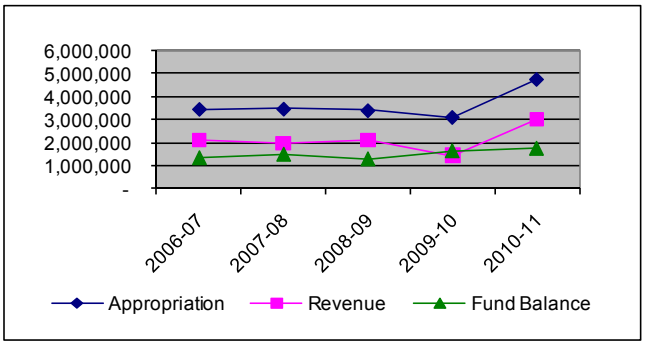
DESCRIPTION OF MAJOR SERVICES

Contract Training represents a special law enforcement training function provided to the Sheriff-Coroner/Public Administrator Department and other law enforcement agencies that prepare candidates for law enforcement positions and update skills of those already in the field. Fees for service provide the financing for contract law enforcement training activities. A large contract for driver training with San Bernardino Valley College provides substantial financing for this program. In addition, a similar contract with U.S. Department of Homeland Security, Customs and Border Protection Agency is anticipated to start in this budget fiscal year.

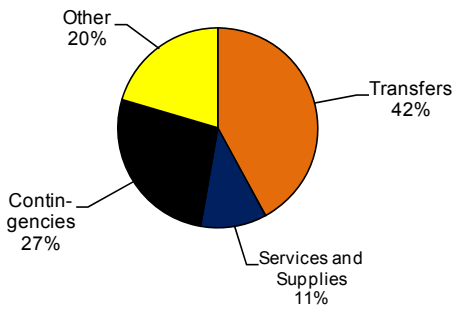
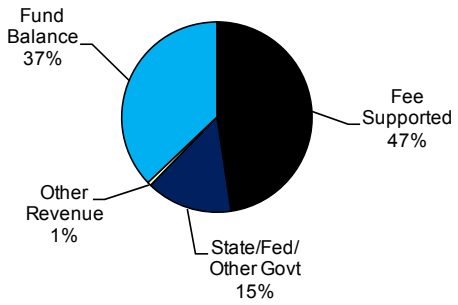
There is no staffing associated with this budget unit. Services at both the Emergency Vehicle Operations Center (EVOC) and the Training Academy are provided by staff budgeted in the Sheriff-Coroner/Public Administrator's general fund budget unit and are reimbursed by this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

LAW AND JUSTICE

ANALYSIS OF ADOPTED BUDGET

GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner/Public Administrator
FUND: Contract Training

BUDGET UNIT: SCB SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Services and Supplies	677,282	615,175	312,709	289,286	289,300	494,540	**205,240**
Travel	-	-	930	456	500	5,000	**4,500**
Land and Improvements	85,075	-	24,849	-	-	100,000	**100,000**
Equipment	22,269	-	31,627	108,607	108,700	800,000	**691,300**
Vehicles	200,000	44,604	266,981	47,770	47,800	150,000	**102,200**
Transfers	1,450,047	1,443,953	1,173,455	949,847	949,911	1,965,919	**1,016,008**
Contingencies	-	-	-	-	1,765,200	1,253,278	**(511,922)**
Total Exp Authority	2,434,673	2,103,732	1,810,551	1,395,966	3,161,411	4,768,737	**1,607,326**
Reimbursements	(42,713)	(38,551)	(66,774)	(56,504)	(56,504)	-	**56,504**
Total Appropriation	2,391,960	2,065,181	1,743,777	1,339,462	3,104,907	4,768,737	**1,663,830**
Departmental Revenue							
Use of Money and Prop	64,220	77,581	40,333	24,579	24,578	30,000	**5,422**
State, Fed or Gov't Aid	1,071,923	308,322	915,284	389,244	389,244	700,000	**310,756**
Current Services	1,407,157	1,477,727	1,139,841	1,014,669	1,014,669	2,270,610	**1,255,941**
Other Revenue	1,095	105	-	14,919	14,918	-	**(14,918)**
Total Revenue	2,544,395	1,863,735	2,095,458	1,443,411	1,443,409	3,000,610	**1,557,201**
				Fund Balance	1,661,498	1,768,127	**106,629**

Services and supplies of $494,540 include structural and vehicle repairs and maintenance, materials and supplies for the Training Academy and EVOC, computer equipment purchases, furniture and fixtures, and contracted services. The increase of $205,240 primarily reflects costs for a landscape project to prevent wind and water erosion at the Academy as well as increased fuel costs associated with the training courses for a new contract with the U.S. Department of Homeland Security, Customs and Border Protection Agency (Border Patrol).

Land and improvements of $100,000 represents the unfinished portion of repairs to the asphalt at the EVOC driver training track that started in 2008-09.

Equipment of $800,000 is related to the purchase of new modular classrooms for the Training Academy as well as an upgrade to the Range's Target Practice System.

Vehicles of $150,000 include replacement of the Academy's worn-out unmarked patrol practice units.

Transfers of $1,965,919 represent anticipated salaries and benefits reimbursement to the Sheriff-Coroner/Public Administrator's general fund budget unit for services rendered at both EVOC and the Training Academy plus anticipated reimbursement to Purchasing Department for office supplies. The increase of $1,016,008 is attributed to increases in safety unit salary increases, employer paid benefits, and salary costs related to the new training contract with the Border Patrol.

Contingencies of $1,253,278 represent that portion of fund balance not planned to be spent in 2010-11.

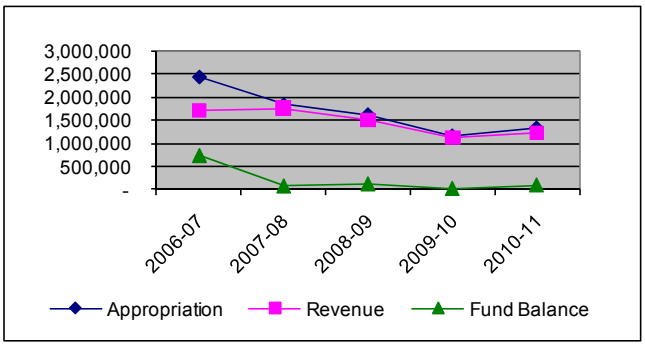
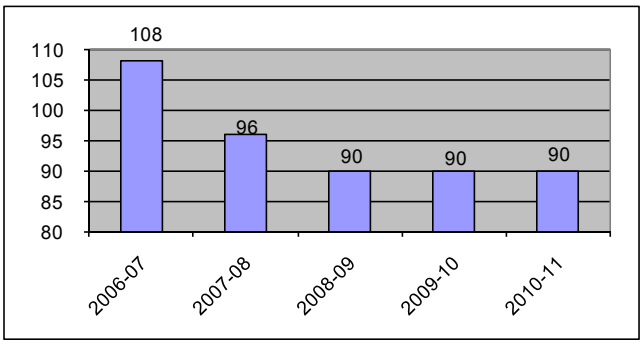
Departmental revenue of $3,000,610 includes interest estimated at $30,000, POST reimbursement of $700,000, and fees totaling $2,270,610 from various outside agencies. The overall revenue increase of $1,557,201 is primarily due to an increase in Law Enforcement Services brought about by the new training contract with the Border Patrol.

Public Gatherings

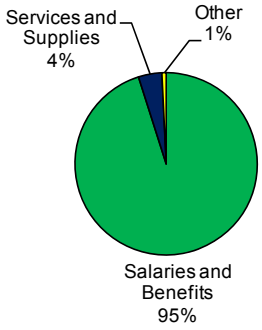
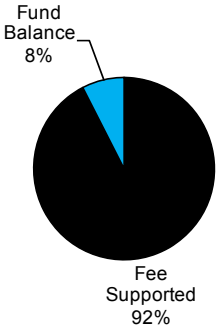
DESCRIPTION OF MAJOR SERVICES

Public Gatherings represents protective services provided by the Sheriff-Coroner/Public Administrator Department, for a fee, for various public functions and events throughout the county. The services provided are fully financed by fees charged to the sponsoring organizations.

BUDGET HISTORY

5-YEAR BUDGET TREND	5-YEAR STAFFING TREND
	

2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

LAW AND JUSTICE

ANALYSIS OF ADOPTED BUDGET

GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner/Public Adminstrator
FUND: Public Gatherings

BUDGET UNIT: SCC SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	1,197,451	1,254,143	1,242,564	1,043,482	1,043,593	1,264,623	**221,030**
Services and Supplies	21,751	3,316	5,773	9,534	9,639	55,289	**45,650**
Transfers	3,078	3,166	4,147	4,370	4,370	10,069	**5,699**
Contingencies	-	-	-	-	99,765	-	**(99,765)**
Total Appropriation	1,222,280	1,260,625	1,252,484	1,057,386	1,157,367	1,329,981	**172,614**
Operating Transfers Out	700,000	100,000	-	-	-	-	**-**
Total Requirements	1,922,280	1,360,625	1,252,484	1,057,386	1,157,367	1,329,981	**172,614**
Departmental Revenue							
State, Fed or Gov't Aid	50,466	(12,316)	-	31,799	31,799	-	**(31,799)**
Current Services	1,220,343	1,418,594	1,155,173	1,100,066	1,100,066	1,230,000	**129,934**
Other Revenue	371	-	-	-	-	-	**-**
Total Revenue	1,271,180	1,406,278	1,155,173	1,131,865	1,131,865	1,230,000	**98,135**
				Fund Balance	25,502	99,981	**74,479**
				Budgeted Staffing	90	90	**-**

Salaries and benefits of $1,264,623 fund 90 part-time positions and are increasing by $221,030. The increase is primarily related to increased costs associated with safety unit salary increases.

Services and supplies of $55,289 are related to insurance costs as well as other supplies that are utilized to assist in providing security services at public functions and events.

Departmental revenue of $1,230,000 is from projected fee for services.

Aviation

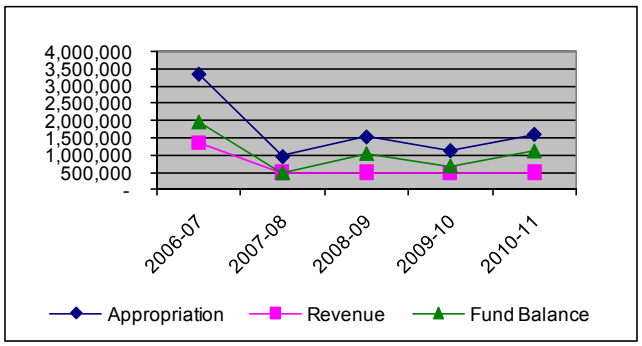
DESCRIPTION OF MAJOR SERVICES

The Aviation Division of the Sheriff-Coroner/Public Administrator Department provides law enforcement, search and rescue, fire suppression and transportation services for the county and other fire and law enforcement agencies. This budget unit is established for the maintenance and acquisition of helicopters, aircraft, and equipment for search and rescue, fire fighting and flight operations, with contract revenue and proceeds from the sale of surplus aircraft and equipment.

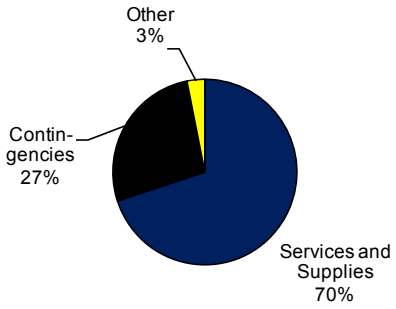
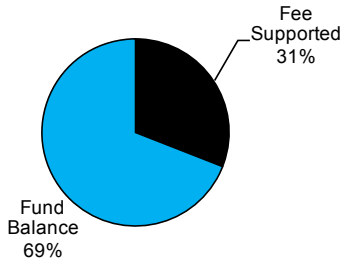
There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

LAW AND JUSTICE

ANALYSIS OF ADOPTED BUDGET

GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner/Public Administrator
FUND: Aviation

BUDGET UNIT: SCE SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Services and Supplies	333,570	16,416	747,513	33,517	33,640	1,128,940	**1,095,300**
Equipment	135,509	79,296	-	-	-	50,000	**50,000**
Contingencies	-	-	-	-	1,115,061	436,244	**(678,817)**
Total Appropriation	469,079	95,712	747,513	33,517	1,148,701	1,615,184	**466,483**
Operating Transfers Out	2,800,000	302,475	-	-	-	-	**-**
Total Requirements	3,269,079	398,187	747,513	33,517	1,148,701	1,615,184	**466,483**
Departmental Revenue							
Current Services	578,985	543,350	376,583	469,761	469,761	500,000	**30,239**
Other Revenue	-	7,531	8,238	-	-	-	**-**
Other Financing Sources	1,203,000	410,000	-	-	-	-	**-**
Total Revenue	1,781,985	960,881	384,821	469,761	469,761	500,000	**30,239**
				Fund Balance	678,940	1,115,184	**436,244**

Services and supplies of $1,128,940 include repairs and fuel consumption used for fire service missions. The increase of $1,095,300 is related to the department choosing to delay various repairs in 2009-10 until this fiscal year.

Equipment of $50,000 is for aircraft equipment upgrades.

Contingencies of $436,244 represent that portion of fund balance not planned to be spent in 2010-11.

Departmental revenue of $500,000 represents fees for service for firefighting and air patrol.

IRNET Federal

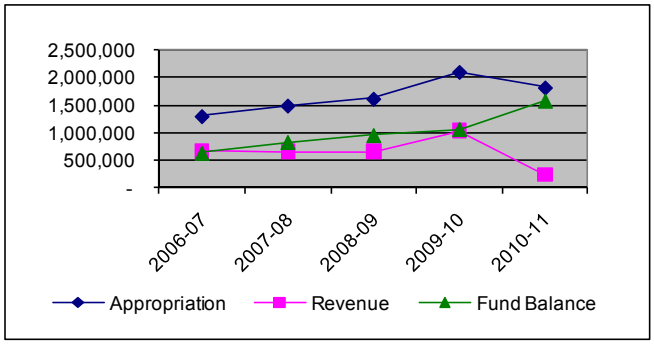
DESCRIPTION OF MAJOR SERVICES

This budget unit accounts for the Inland Regional Narcotics Enforcement Team (IRNET) share of federal asset forfeitures. IRNET is a joint project among city, county, state and federal agencies in the Inland Empire aimed at combating major narcotics and money laundering operations. The budget unit is maintained according to federal audit requirements.

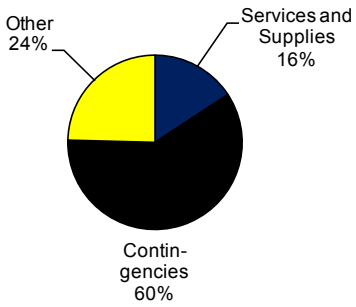
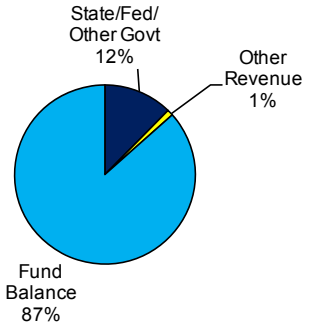
There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

LAW AND JUSTICE

ANALYSIS OF ADOPTED BUDGET

GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner/Public Administrator
FUND: IRNET Federal

BUDGET UNIT: SCF SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Services and Supplies	496,365	650,724	256,319	288,893	265,350	244,056	**(21,294)**
Travel	-	-	24,307	39,793	39,900	42,500	**2,600**
Equipment	30,107	198,126	-	-	-	150,000	**150,000**
Capitalized Software	-	-	-	9,799	10,000	-	**(10,000)**
Transfers	-	-	67,515	188,067	188,176	297,800	**109,624**
Contingencies	-	-	-	-	1,598,045	1,085,563	**(512,482)**
Total Exp Authority	526,472	848,850	348,141	526,552	2,101,471	1,819,919	**(281,552)**
Reimbursements	-	-	(12,648)	-	-	-	**-**
Total Appropriation	526,472	848,850	335,493	526,552	2,101,471	1,819,919	**(281,552)**
Departmental Revenue							
Use of Money and Prop	30,463	37,381	24,416	19,823	19,823	20,000	**177**
State, Fed or Gov't Aid	650,561	934,367	419,971	1,015,375	1,015,375	225,000	**(790,375)**
Other Revenue	41,000	-	19	-	-	-	**-**
Total Revenue	722,024	971,748	444,406	1,035,198	1,035,198	245,000	**(790,198)**
				Fund Balance	1,066,273	1,574,919	**508,646**

Services and supplies of $244,056 include low value equipment, utilities for leased office space, communication charges, vehicle maintenance and repairs, and fuel. The decrease of $21,294 is primarily due to the decrease in communication charges.

Travel of $42,500 reflect anticipated travel costs in the areas of private mileage, air travel, hotel, car rental and conference fees for this budget unit.

Equipment of $150,000 is for the purchase of technical investigative equipment.

Transfers of $297,800 primarily include reimbursements to the Sheriff-Coroner/Public Administrator's general fund budget unit for information technology personnel working on system enhancements and reimbursements to Purchasing Department for office supplies.

Contingencies of $1,085,563 represent that portion of fund balance not planned to be spent in 2010-11.

Departmental revenue of $245,000 includes asset forfeiture revenue projected in 2010-11, along with anticipated interest in this budget unit. The decrease of $790,198 is due to a decrease in anticipated federal asset forfeiture cases in which the county will receive revenue for 2010-11.

IRNET State

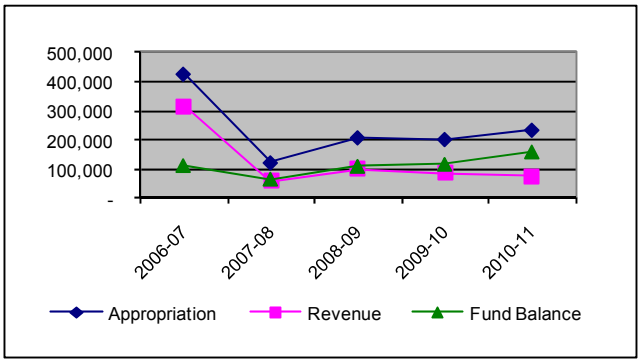
DESCRIPTION OF MAJOR SERVICES

This budget unit accounts for the Inland Regional Narcotics Enforcement Team (IRNET) share of state asset forfeitures, and was established to comply with federal guidelines requiring state forfeiture funds to be kept separate from federal forfeiture funds. IRNET is a joint project among city, county, state and federal agencies in the Inland Empire aimed at combating major narcotics and money laundering operations. Expenditures in this budget unit include task force operating expenses not reimbursed by the High Intensity Drug Trafficking Area (HIDTA) grant and electronic surveillance used to efficiently investigate sophisticated criminal organizations.

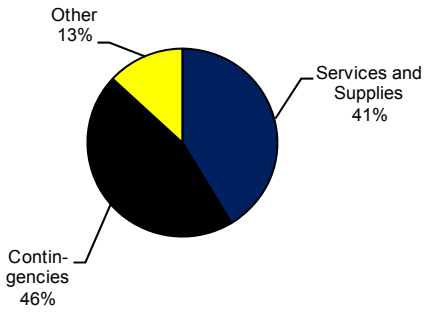
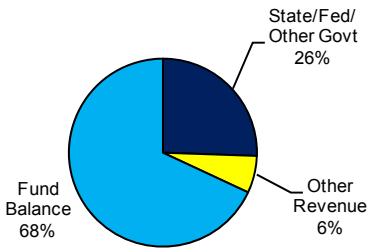
There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner/Public Administrator
FUND: IRNET State

BUDGET UNIT: SCX SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Services and Supplies	84,002	55,272	51,167	37,588	37,600	82,900	**45,300**
Travel	-	-	804	-	-	14,000	**14,000**
Equipment	3,046	-	-	-	-	25,000	**25,000**
Transfers	-	-	3,053	5,606	5,700	6,000	**300**
Contingencies	-	-	-	-	159,636	106,841	**(52,795)**
Total Appropriation	87,048	55,272	55,024	43,194	202,936	234,741	**31,805**
Departmental Revenue							
Use of Money and Prop	8,364	3,761	3,004	1,785	1,786	5,000	**3,214**
State, Fed or Gov't Aid	27,406	96,224	58,419	85,435	85,435	60,000	**(25,435)**
Other Revenue	3,123	1,009	590	118	118	10,000	**9,882**
Total Revenue	38,893	100,994	62,013	87,338	87,339	75,000	**(12,339)**
				Fund Balance	115,597	159,741	**44,144**

Services and supplies of $82,900 include general office expenses and professional services anticipated to be purchased this fiscal year.

Travel of $14,000 reflects anticipated travel costs in the areas of private mileage, air travel, hotel, car rental and conference fees for this budget unit.

Equipment of $25,000 represents purchases of computer hardware and technical investigative equipment.

Contingencies of $106,841 represent that portion of fund balance not planned to be spent in 2010-11.

Departmental revenue of $75,000 primarily includes asset forfeiture revenue and interest earnings in this budget unit based on pending asset forfeiture cases expected to close, the number of cases in process and projected asset forfeiture cases.

Federal Seized Assets (DOJ)

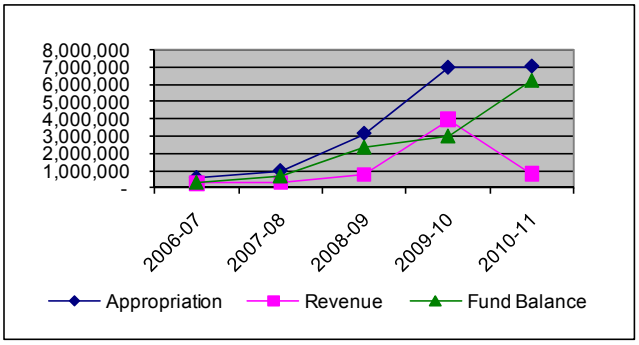
DESCRIPTION OF MAJOR SERVICES

This budget unit accounts for asset forfeitures from federal cases filed with the U.S. Department of Justice (DOJ) through its asset forfeiture program. DOJ requires that all receipts from the program be maintained in a separate fund and must not replace any existing funds that would be made available to the Sheriff-Coroner/Public Administrator Department in the absence of forfeiture funds.

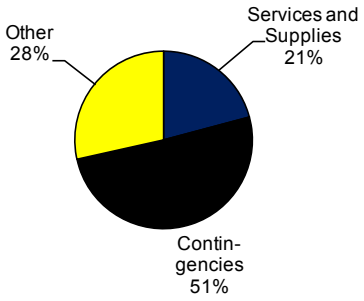
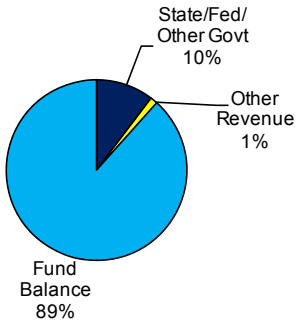
There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

LAW AND JUSTICE

ANALYSIS OF ADOPTED BUDGET

GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner/Public Administrator
FUND: Federal Seized Assets (DOJ)

BUDGET UNIT: SCK SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Services and Supplies	312,661	100,237	580,152	744,312	744,400	1,463,019	**718,619**
Travel	-	-	125	-	-	-	**-**
Equipment	-	60,263	156,106	70	100	600,000	**599,900**
Vehicles	-	74,076	323,543	-	-	900,000	**900,000**
Capitalized Software	-	-	-	-	-	500,000	**500,000**
Contingencies	-	-	-	-	6,202,334	3,554,433	**(2,647,901)**
Total Appropriation	312,661	234,576	1,059,926	744,382	6,946,834	7,017,452	**70,618**
Departmental Revenue							
Use of Money and Prop	27,014	49,012	68,973	65,422	65,421	75,000	**9,579**
State, Fed or Gov't Aid	649,538	1,852,120	1,602,830	3,594,777	3,594,777	725,000	**(2,869,777)**
Other Revenue	-	3,000	33,138	308,200	308,200	15,000	**(293,200)**
Total Revenue	676,552	1,904,132	1,704,941	3,968,399	3,968,398	815,000	**(3,153,398)**
				Fund Balance	2,978,436	6,202,452	**3,224,016**

Services and supplies of $1,463,019 include law enforcement equipment purchases as well as costs for general maintenance. The department is anticipating increased costs in 2010-11 due to the need to replace helicopter engines.

Equipment of $600,000 is to purchase items such as tracking devices and other investigative and specialized equipment for new vehicles. The increase represents the projected need for such devices as a result of anticipated increases in operation activities and is further necessitated as a result of not purchasing such equipment in 2009-10.

Vehicles of $900,000 will be used to replace existing unmarked vehicles.

Capitalized software of $500,000 is to purchase a proprietary law enforcement application for conversion to a paperless ticketing system.

Contingencies of $3,554,433 represent that portion of fund balance not planned to be spent in 2010-11.

Departmental revenue of $815,000 represents anticipated DOJ cases to be settled in 2010-11. The decrease is due to a decrease in anticipated federal seized assets cases in which the county will receive revenue for in 2010-11.

Federal Seized Assets (Treasury)

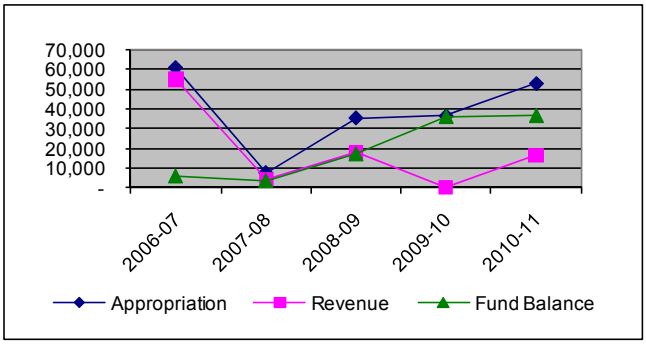
DESCRIPTION OF MAJOR SERVICES

This budget unit accounts for asset forfeitures from cases filed with the U.S. Department of Treasury. Receipts from this program are required to be maintained in a separate fund and must not replace existing funds that would be made available to the Sheriff-Coroner/Public Administrator Department in the absence of forfeiture funds.

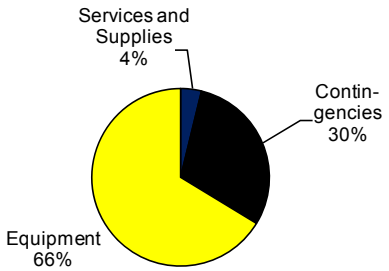
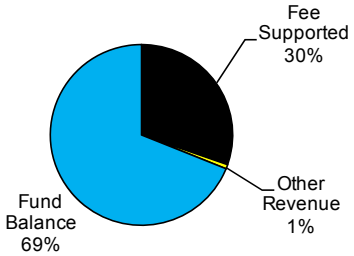
There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

LAW AND JUSTICE

ANALYSIS OF ADOPTED BUDGET

GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner/Public Administrator
FUND: Federal Seized Assets Treasury

BUDGET UNIT: SCO SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Services and Supplies	2,600	-	-	-	-	2,000	**2,000**
Equipment	-	-	-	-	-	35,000	**35,000**
Contingencies	-	-	-	-	36,385	15,786	**(20,599)**
Total Appropriation	2,600	-	-	-	36,385	52,786	**16,401**
Departmental Revenue							
Fines and Forfeitures	-	-	18,241	-	-	16,000	**16,000**
Use of Money and Prop	274	575	591	522	521	400	**(121)**
State, Fed or Gov't Aid	-	12,900	-	-	-	-	**-**
Total Revenue	274	13,475	18,832	522	521	16,400	**15,879**
				Fund Balance	35,864	36,386	**522**

Services and supplies of $2,000 represent special departmental expenses to cover program related activities.

Equipment of $35,000 represents purchases of computer servers and other related equipment in need of replacement.

Contingencies of $15,786 represent that portion of fund balance not planned to be spent in 2010-11.

Departmental revenue of $16,400 includes projected asset seizures and projected interest earnings in this budget unit.

State Seized Assets

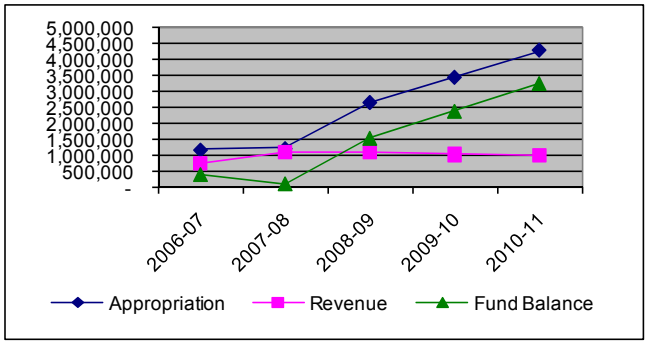
DESCRIPTION OF MAJOR SERVICES

This budget unit accounts for asset forfeiture proceeds from cases filed and adjudicated under state asset seizure statutes. The California Health Safety Code requires these funds to be maintained and accounted for in a special revenue fund and that 15% of all forfeitures made after January 1994 is set aside for drug education and gang intervention programs. Current appropriation offsets a portion of the labor costs for staff assigned to the Inland Regional Narcotics Enforcement Team (IRNET) and High Intensity Drug Trafficking Area (HIDTA) task forces. The 15% allocated to drug education programs is used to fund the Sheriff-Coroner/Public Administrator's Drug Use is Life Abuse (DUILA) program, Crime-Free Multi-Housing, Law Enforcement Internship and Operation Clean Sweep Programs. Funds are also used for maintenance of seized properties.

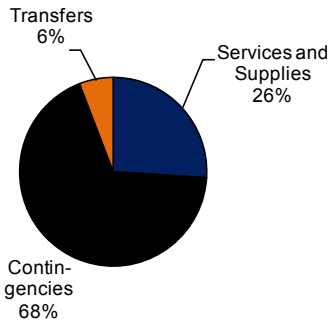
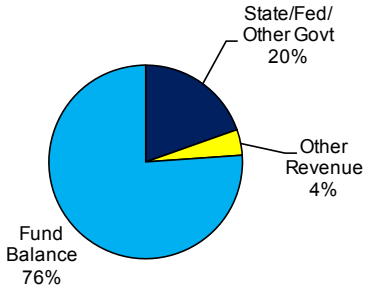
There is no staffing associated with this budget unit. Services for the drug education program are provided by staff budgeted in the Sheriff-Coroner/Public Administrator's general fund budget unit and are reimbursed by this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

LAW AND JUSTICE

ANALYSIS OF ADOPTED BUDGET

GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner/Public Administrator
FUND: State Seized Assets

BUDGET UNIT: SCT SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Services and Supplies	177,956	200,935	248,459	129,965	130,000	1,105,500	**975,500**
Travel	-	-	-	-	-	10,200	**10,200**
Transfers	1,110,905	(410,390)	53,215	56,280	56,400	250,000	**193,600**
Contingencies	-	-	-	-	3,263,080	2,922,535	**(340,545)**
Total Appropriation	1,288,861	(209,455)	301,674	186,245	3,449,480	4,288,235	**838,755**
Operating Transfers Out	-	750,000	-	-	-	-	**-**
Total Requirements	1,288,861	540,545	301,674	186,245	3,449,480	4,288,235	**838,755**
Departmental Revenue							
Use of Money and Prop	31,616	66,079	51,907	39,803	39,803	35,000	**(4,803)**
State, Fed or Gov't Aid	706,184	1,531,404	902,944	802,314	802,314	840,000	**37,686**
Other Revenue	263,099	365,669	190,860	210,829	210,829	150,000	**(60,829)**
Total Revenue	1,000,899	1,963,152	1,145,711	1,052,946	1,052,946	1,025,000	**(27,946)**
				Fund Balance	2,396,534	3,263,235	**866,701**

Services and supplies of $1,105,500 include expenditures in materials for drug education programs, vehicle maintenance, fuel, repairs, furniture and fixtures, and other general expenses for the resolution of asset forfeitures. The increase of $975,500 is primarily for the purchase of Mobile Data Computers (MDCs) and miscellaneous equipment to outfit new patrol vehicles.

Transfers of $250,000 will reimburse the Sheriff-Coroner/Public Administrator's general fund budget unit for salaries of personnel assigned to the drug education program. The increase is necessary in order to ensure funding for a drug education program position that is currently vacant, but is still budgeted within the Sheriff-Coroner/Public Administrator's general fund budget unit.

Contingencies of $2,922,535 represent that portion of fund balance not planned to be spent in 2010-11.

Departmental revenue of $1,025,000 includes state asset seizures, reimbursement for the care of property, and anticipated interest earnings in this budget unit.

Auto Theft Task Force

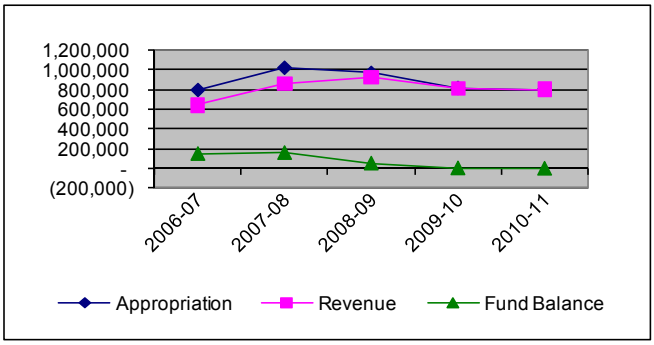
DESCRIPTION OF MAJOR SERVICES

San Bernardino County Auto Theft Task Force (SANCATT), established by the Board of Supervisors in 1995, deters, investigates and prosecutes vehicle theft organizations and provides statistical and financial reports to the State Controller, State Legislature and California Highway Patrol as required by AB183. In January, 2010, AB183 was extended to January 1, 2018 by AB286 (Chapter 230; 2009). This budget unit accounts for vehicle registration assessments, per Vehicle Code 9250.14, allocated to the Task Force. Revenue from these fees offsets operating expenses for qualified expenditures by participating agencies.

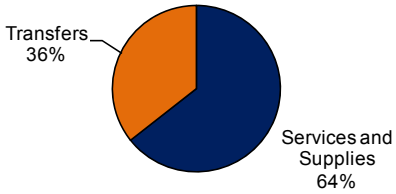
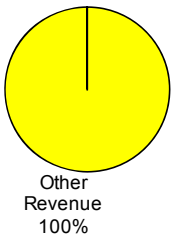
There is no staffing associated with this budget unit. Services for this program are provided by staff assigned to this task force are budgeted in the Sheriff-Coroner/Public Administrator's general fund budget unit and are reimbursed by this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner/Public Administrator
FUND: Auto Theft Task Force

BUDGET UNIT: SCL SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Services and Supplies	553,723	752,325	562,035	608,696	608,695	509,028	**(99,667)**
Travel	-	-	5,447	4,983	4,984	7,000	**2,016**
Transfers	240,470	233,103	347,647	227,989	227,990	284,973	**56,983**
Contingencies	-	-	-	-	668	1,258	**590**
Total Exp Authority	794,193	985,428	915,129	841,668	842,337	802,259	**(40,078)**
Reimbursements	-	(39,058)	(48,030)	(26,403)	(26,403)	-	**26,403**
Total Requirements	794,193	946,370	867,099	815,265	815,934	802,259	**(13,675)**
Departmental Revenue							
Use of Money and Prop	13,398	13,323	5,487	2,164	2,163	2,500	**337**
Current Services	-	50	-	-	-	-	**-**
Other Revenue	628,804	824,530	812,156	809,229	810,137	800,000	**(10,137)**
Total Revenue	642,202	837,903	817,643	811,393	812,300	802,500	**(9,800)**
				Fund Balance	3,634	(241)	**(3,875)**

Services and supplies of $509,028 include $474,932 for reimbursements to participating agencies and other task force operating costs. It decreased by $99,667 primarily due to a reduction in fuel and vehicle maintenance costs and a reduction in anticipated reimbursements to participating agencies.

Transfers of $284,973 reflect reimbursement to the Sheriff-Coroner/Public Administrator's general fund budget unit for salaries, benefits, and MOU adjustments of personnel assigned to the task force. The increase of $56,983 is necessary in order to ensure funding for task force positions that were vacant throughout 2009-10, but are still budgeted within the Sheriff-Coroner/Public Administrator's general fund budget unit.

Reimbursements are deleted due to the elimination of the clerical position provided by the Sheriff-Coroner/Public Administrator Department and funded by the District Attorney's Office.

Departmental revenue of $802,500 includes vehicle registration fees, along with anticipated interest earnings in this budget unit. The decrease of $9,800 is primarily due to projected lower DMV (Department of Motor Vehicles) receipts in 2010-11.

Search and Rescue

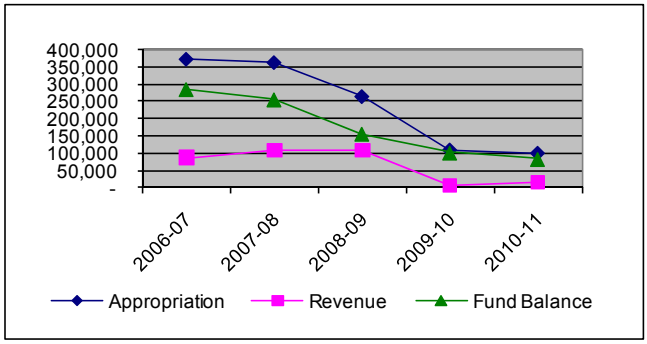
DESCRIPTION OF MAJOR SERVICES

This budget unit accounts for the principal and interest from a restricted donation for search and rescue, along with reimbursements for search and rescue operations.

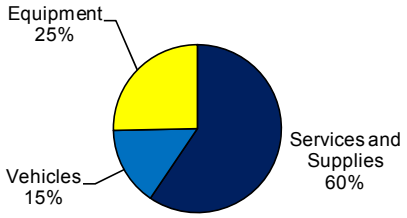
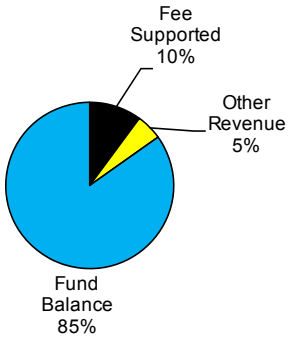
There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

LAW AND JUSTICE

ANALYSIS OF ADOPTED BUDGET

GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner/Public Administrator
FUND: Search and Rescue

BUDGET UNIT: SCW SHR
FUNCTION: Public Proctection
ACTIVITY: Police Protection

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Services and Supplies	59,324	44,028	50,549	19,976	20,042	41,646	**21,604**
Travel	-	-	16,004	4,579	4,600	17,000	**12,400**
Equipment	-	1,885	-	-	-	25,000	**25,000**
Vehicles	86,467	70,067	-	-	-	15,000	**15,000**
Contingencies	-	-	-	-	83,558	-	**(83,558)**
Total Appropriation	145,791	115,980	66,553	24,555	108,200	98,646	**(9,554)**
Departmental Revenue							
Use of Money and Prop	15,541	13,822	4,240	1,437	1,437	5,000	**3,563**
Current Services	100,273	-	6,711	-	-	10,000	**10,000**
Other Revenue	294	3,000	800	4,721	4,721	-	**(4,721)**
Total Revenue	116,108	16,822	11,751	6,158	6,158	15,000	**8,842**
				Fund Balance	102,042	83,646	**(18,396)**

Services and supplies of $41,646 include low value equipment and professional services such as instructors for specialized training.

Travel of $17,000 reflects anticipated travel costs in the areas of private mileage, air travel, hotel, car rental and conference fees for this budget unit.

Equipment of $25,000 includes computer equipment and specialized search and rescue gear.

Vehicles of $15,000 are predominantly for those vehicles appropriate for desert and mountain terrains.

Departmental revenue of $15,000 includes anticipated reimbursements received from search and rescue missions plus anticipated interest earnings in this budget unit.

CAL- ID Program

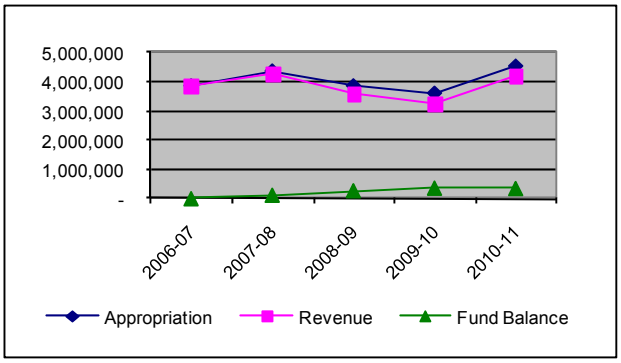
DESCRIPTION OF MAJOR SERVICES

CAL-ID funding is used for the operating expenses of the Local Automated Fingerprint Identification System (AFIS), and reimburses general fund expenditures for salaries and benefits. The budget unit is funded from joint trust contributions by all local contracting municipal agencies.

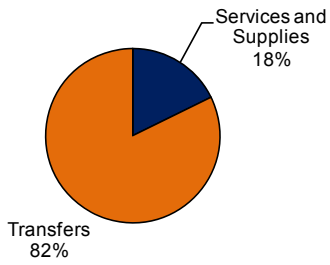
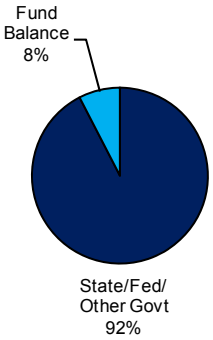
There is no staffing associated with this budget unit. Services for this program are provided by staff budgeted in the Sheriff-Coroner/Public Administrator's general fund budget unit and are reimbursed by this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

LAW AND JUSTICE

ANALYSIS OF ADOPTED BUDGET

GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner/Public Administrator
FUND: CAL-ID Program

BUDGET UNIT: SDA SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Services and Supplies	395,705	360,783	514,756	349,984	350,101	754,887	**404,786**
Travel	-	-	30,449	28,381	28,500	50,500	**22,000**
Equipment	160,643	61,020	(29,009)	308,203	308,250	350,000	**41,750**
Vehicles	16,055	-	-	26,623	26,650	30,000	**3,350**
Transfers	2,479,066	2,436,477	2,505,506	2,532,637	2,532,724	3,360,000	**827,276**
Contingencies	-	-	-	-	344,400	-	**(344,400)**
Total Appropriation	3,051,469	2,858,280	3,021,702	3,245,828	3,590,625	4,545,387	**954,762**
Departmental Revenue							
State, Fed or Gov't Aid	3,168,699	3,008,994	3,110,250	3,230,915	3,230,987	4,200,662	**969,675**
Other Revenue	-	700	-	-	-	-	**-**
Total Revenue	3,168,699	3,009,694	3,110,250	3,230,915	3,230,987	4,200,662	**969,675**
				Fund Balance	359,638	344,725	**(14,913)**

Services and supplies of $754,887 include monitoring and maintenance cost for equipment, as well as cost of fuel, computer hardware and software items. The increase of $404,786 is related to projected costs for the purchase and maintenance of law enforcement equipment.

Travel of $50,500 reflects anticipated travel costs in the areas of private mileage, air travel, hotel, car rental, and conference fees for this budget unit.

Equipment of $350,000 includes the purchase of replacement fingerprinting stations and upgrades to serviceable stations.

Vehicles of $30,000 are for an unmarked sedan equipped with emergency law enforcement equipment.

Transfers of $3,360,000 will reimburse Sheriff-Coroner/Public Administrator's general fund budget unit for salaries and benefits of personnel and reimburse Real Estate Services department for the rent of the CAL-ID offices. The increase of $827,276 is necessary in order to ensure funding for positions that were vacant throughout 2009-10, but are still budgeted within the Sheriff-Coroner/Public Administrator's general fund budget unit.

Departmental revenue of $4,200,662 is from the CAL-ID Program trust fund. The $969,675 increase is consistent with the anticipated costs for 2010-11. Departmental revenue directly offsets all claimable costs in this budget unit.

Capital Projects Fund

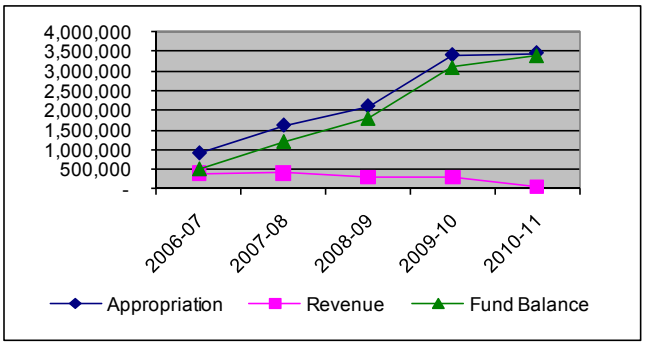
DESCRIPTION OF MAJOR SERVICES

This budget unit represents revenue received for one-time law enforcement or detention projects.

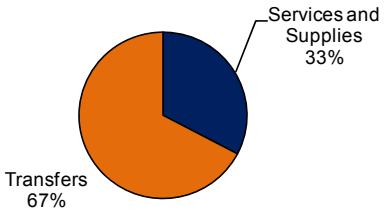
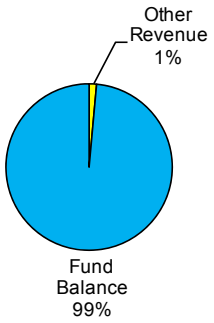
There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

LAW AND JUSTICE

ANALYSIS OF ADOPTED BUDGET

GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner/Public Administrator
FUND: Capital Projects Fund

BUDGET UNIT: SQA SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Services and Supplies	37,754	-	367,004	-	49	1,124,467	**1,124,418**
Equipment	-	-	80,172	594	700	-	**(700)**
Transfers	-	-	-	-	-	2,324,814	**2,324,814**
Contingencies	-	-	-	-	3,398,968	-	**(3,398,968)**
Total Appropriation	37,754	-	447,176	594	3,399,717	3,449,281	**49,564**
Operating Transfers Out	600,000	752,229	670,537	-	114	-	**(114)**
Total Requirements	637,754	752,229	1,117,713	594	3,399,831	3,449,281	**49,450**
Departmental Revenue							
Use of Money and Prop	35,067	126,981	87,967	49,656	49,612	50,000	**388**
Other Revenue	1,300,000	1,215,029	2,324,814	6,138	6,138	-	**(6,138)**
Total Revenue	1,335,067	1,342,010	2,412,781	55,794	55,750	50,000	**(5,750)**
Operating Transfers In	-	-	-	246,818	246,818	-	**(246,818)**
Total Financing Sources	1,335,067	1,342,010	2,412,781	302,612	302,568	50,000	**(252,568)**
				Fund Balance	3,097,263	3,399,281	**302,018**

Services and supplies of $1,124,467 reflect office expenses as well as general maintenance costs. The increase is related to anticipated emergency repairs and maintenance and purchase of office equipment and fixtures that were not purchased in 2009-10.

Transfers of $2,324,814 represent State Criminal Alien and Assistance Program funding, which will be transferred to the Sheriff-Coroner/Public Administrator's general fund budget unit for correction related costs.

Departmental revenue of $50,000 reflects the anticipated interest earned in this budget unit. There is no additional revenue anticipated in this budget unit in 2010-11.

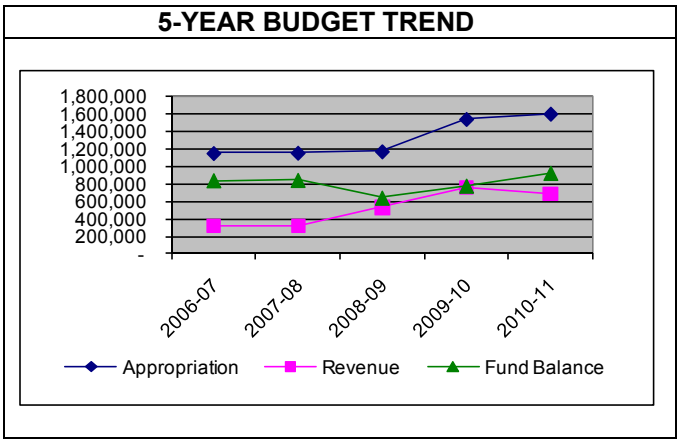
Court Services Auto

DESCRIPTION OF MAJOR SERVICES

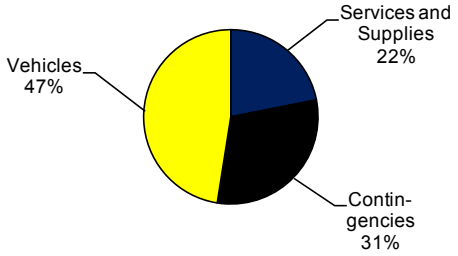
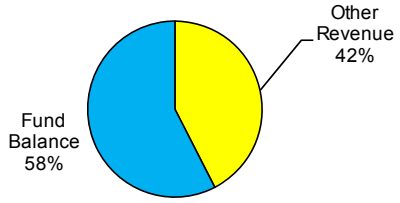
This budget unit accounts for processing fees collected under AB1109 and is used for purchase and maintenance of automotive equipment necessary to operate court services.

There is no staffing associated with this budget unit.

BUDGET HISTORY



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

LAW AND JUSTICE

ANALYSIS OF ADOPTED BUDGET

GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner/Public Administrator
FUND: Court Services Auto

BUDGET UNIT: SQR SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Services and Supplies	300,055	14,671	29,624	15,930	16,000	350,000	**334,000**
Vehicles	299,999	600,000	589,778	604,445	604,500	760,000	**155,500**
Contingencies	-	-	-	-	920,022	490,147	**(429,875)**
Total Appropriation	600,054	614,671	619,402	620,375	1,540,522	1,600,147	**59,625**
Operating Transfers Out	-	268,278	-	-	-	-	**-**
Total Requirements	600,054	882,949	619,402	620,375	1,540,522	1,600,147	**59,625**
Departmental Revenue							
Use of Money and Prop	42,302	53,723	32,436	16,822	16,823	30,000	**13,177**
Other Revenue	561,290	630,111	721,524	746,753	746,753	650,000	**(96,753)**
Total Revenue	603,592	683,834	753,960	763,575	763,576	680,000	**(83,576)**
				Fund Balance	776,946	920,147	**143,201**

Services and supplies of $350,000 include automotive maintenance and repair charges for the Court's Civil Division vehicles and miscellaneous services and supplies expenses. The increase of $334,000 is primarily related to the postponement of various maintenance and repairs in 2009-10, which are required in 2010-11.

Vehicles of $760,000 reflect needed replacement vehicles for Civil Operations for 2010-11.

Contingencies of $490,147 represent that portion of fund balance not planned to be spent in 2010-11.

Departmental revenue of $680,000 reflects anticipated court fines plus anticipated interest for 2010-11.

Court Services Tech

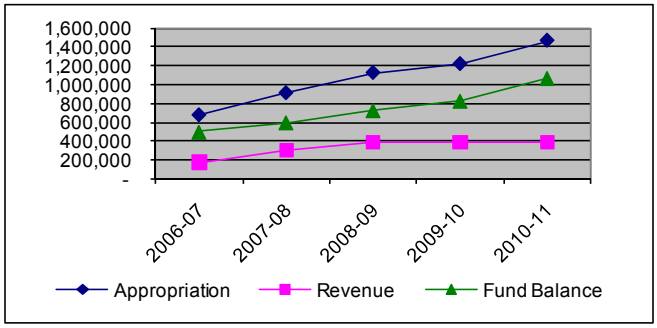
DESCRIPTION OF MAJOR SERVICES

This budget unit accounts for processing fees collected under AB709 and is used for automated equipment and furnishings necessary to operate court services.

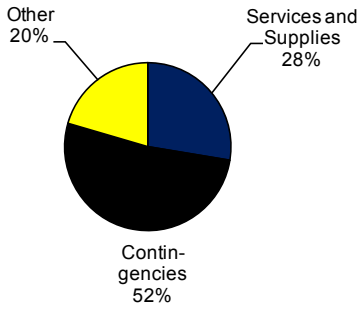
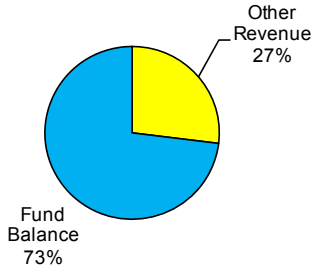
There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

LAW AND JUSTICE

ANALYSIS OF ADOPTED BUDGET

GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner/Public Administrator
FUND: Court Services Tech

BUDGET UNIT: SQT SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Services and Supplies	261,000	92,747	355,198	72,816	72,900	385,000	**312,100**
Travel	-	-	2,874	2,583	2,600	20,000	**17,400**
Equipment	-	34,081	-	71,872	71,900	200,000	**128,100**
Capitalized Software	-	-	-	-	-	100,000	**100,000**
Contingencies	-	-	-	-	1,070,921	761,049	**(309,872)**
Total Appropriation	261,000	126,828	358,072	147,271	1,218,321	1,466,049	**247,728**
Operating Transfers Out	-	171,362	-	-	-	-	**-**
Total Requirements	261,000	298,190	358,072	147,271	1,218,321	1,466,049	**247,728**
Departmental Revenue							
Use of Money and Prop	16,178	36,175	25,789	14,057	14,057	20,000	**5,943**
Other Revenue	268,147	390,642	432,269	374,447	374,447	375,000	**553**
Total Revenue	284,325	426,817	458,058	388,504	388,504	395,000	**6,496**
				Fund Balance	829,817	1,071,049	**241,232**

Services and supplies of $385,000 include equipment repairs and maintenance charges for the Court's Civil Division. The increase is primarily due to the anticipated purchase of various computer hardware and software for the Court's Civil Division.

Equipment of $200,000 is to purchase computer equipment for the Court's Civil Division.

Capitalized software of $100,000 is primarily for an anticipated software upgrade at the Court Services Bureau.

Contingencies of $761,049 represent that portion of fund balance not planned to be spent in 2010-11.

Department revenue of $395,000 reflects anticipated court fines and anticipated interest earned in this budget unit.

Local Detention Facility Revenue

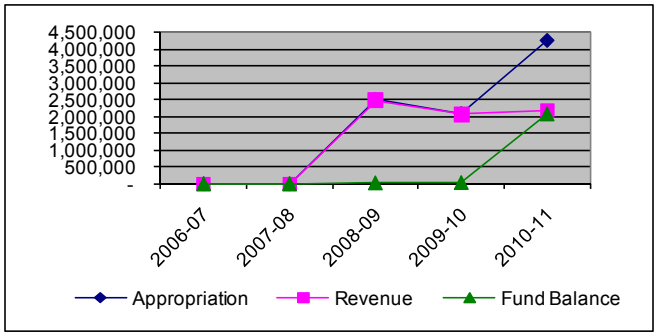
DESCRIPTION OF MAJOR SERVICES

In accordance with State legislation (AB1805) effective July 1, 2007, this budget unit accounts for an allocation of funds from the state replacing booking fees previously charged by the county to cities and local entities, as permitted by Government Code Section 29550. Funds are required to be used for the purpose of operating, renovating, remodeling, or constructing local detention facilities.

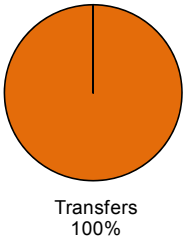
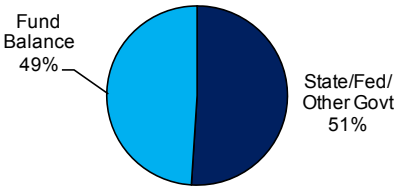
There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner/Public Administrator
FUND: Local Detention Facility Revenue

BUDGET UNIT: SRL SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Transfers	-	-	-	-	-	4,274,519	**4,274,519**
Contingencies	-	-	-	-	2,094,141	-	**(2,094,141)**
Total Appropriation	-	-	-	-	2,094,141	4,274,519	**2,180,378**
Operating Transfers Out	-	2,783,792	2,510,057	-	-	-	**-**
Total Requirements	-	2,783,792	2,510,057	-	2,094,141	4,274,519	**2,180,378**
Departmental Revenue							
Use of Money and Prop	-	53,793	38,063	10,808	10,807	-	**(10,807)**
State, Fed or Gov't Aid	-	2,758,057	2,482,251	2,045,020	2,045,020	2,180,377	**135,357**
Total Financing Sources	-	2,811,850	2,520,314	2,055,828	2,055,827	2,180,377	**124,550**
				Fund Balance	38,314	2,094,142	**2,055,828**

Transfers of $4,274,519 reflect reimbursements to the Sheriff-Coroner/Public Administrator's general fund budget unit for expenditures related to the operation, renovation, remodeling, or construction of local detention facilities. These costs have been reclassified from operating transfers out in anticipation of a new requirement by the Governmental Accounting Standards Board. The increased transfer in 2010-11 is necessary in order to assist the department's general fund budget unit by helping to offset Proposition 172 half cent sales tax reductions anticipated for 2010-11.

Departmental revenue of $2,180,377 represents the proposed state allocation received by the county for 2010-11.

COUNTY OF

SAN BERNARDINO

AT YOUR SERVICE

OPERATIONS AND COMMUNITY SERVICES

2010–11 ADOPTED BUDGET

OPERATIONS AND COMMUNITY SERVICES
SUMMARY

GENERAL FUND	Page #	Appropriation	Departmental Revenue	Local Cost	Budgeted Staffing
AGRICULTURE/WEIGHTS AND MEASURES SUMMARY	421				
AGRICULTURE/WEIGHTS AND MEASURES	423	6,088,943	4,545,644	1,543,299	63
AIRPORTS SUMMARY	427				
AIRPORTS	429	2,813,284	2,813,284	-	27
ARCHITECTURE AND ENGINEERING	437	-	-	-	20
COUNTY MUSEUM SUMMARY	445				
COUNTY MUSEUM	446	3,331,463	1,831,250	1,500,213	44
FACILITIES MANAGEMENT SUMMARY	451				
FACILITIES MANAGEMENT	452	12,742,301	12,381,187	361,114	119
UTILITIES	454	20,218,964	3,410,324	16,808,640	1
LAND USE SERVICES SUMMARY	456				
ADMINISTRATION	458	310,000	-	310,000	20
PLANNING	460	5,434,662	2,813,217	2,621,445	18
BUILDING AND SAFETY	462	3,125,574	2,625,574	500,000	15
CODE ENFORCEMENT	464	4,076,490	371,798	3,704,692	35
FIRE HAZARD ABATEMENT	467	2,292,649	1,900,571	392,078	12
PUBLIC WORKS DEPARTMENT SUMMARY	470				
SURVEYOR	472	4,620,257	4,423,570	196,687	38
REAL ESTATE SERVICES SUMMARY	505				
REAL ESTATE SERVICES	507	1,374,795	1,374,795	-	22
RENTS AND LEASES	509	833,494	833,494	-	-
COURTS PROPERTY MANAGEMENT	511	1,913,044	1,913,044	-	-
REGIONAL PARKS SUMMARY	515				
REGIONAL PARKS	517	9,227,349	7,993,000	1,234,349	289
REGISTRAR OF VOTERS	538	7,405,926	2,278,199	5,127,727	29
TOTAL GENERAL FUND		85,809,195	51,508,951	34,300,244	752

SPECIAL REVENUE FUNDS	Page #	Appropriation	Departmental Revenue	Fund Balance	Budgeted Staffing
AGRICULTURE/WEIGHTS AND MEASURES:					
CALIFORNIA GRAZING	425	143,719	800	142,919	-
AIRPORTS:					
CHINO AIRPORT COMMERCIAL HANGARS	431	1,875,753	849,520	1,026,233	-
CHINO AIRPORT INCENTIVE FUND	433	83,480	-	83,480	-
AIRPORTS CAPITAL IMPROVEMENT PROGRAM	435	10,514,258	7,257,644	3,256,614	-
COUNTY LIBRARY	440	15,475,318	15,322,190	153,128	421

OPERATIONS AND COMMUNITY SERVICES
SUMMARY

SPECIAL REVENUE FUNDS continued	Page #	Appropriation	Departmental Revenue	Fund Balance	Budgeted Staffing
PUBLIC WORKS DEPARTMENT:					
SURVEYOR					
SURVEY MONUMENT PRESERVATION	475	180,730	57,010	123,720	-
TRANSPORTATION					
ROAD OPERATIONS	477	131,633,125	87,803,969	43,829,156	420
MEASURE I PROGRAM	482	25,723,854	7,923,179	17,800,675	-
HIGH DESERT CORRIDOR PROJECT	485	1,181,296	1,002,000	179,296	-
FACILITIES DEVELOPMENT PLANS	487	8,326,314	348,360	7,977,954	-
REGIONAL DEVELOPMENT MITIGATION PLAN	489	2,464,961	377,030	2,087,931	-
REAL ESTATE SERVICES:					
CHINO AGRICULTURAL PRESERVE	513	9,796,318	924,092	8,872,226	-
REGIONAL PARKS:					
COUNTY TRAILS SYSTEM	520	6,695,103	6,495,414	199,689	-
PROPOSITION 40 PROJECTS	522	1,833,207	1,751,905	81,302	-
SAN MANUEL AMPHITHEATER	524	2,281,794	1,558,792	723,002	-
AMPHITHEATER IMPROVEMENTS AT GLEN HELEN	526	460,248	30,000	430,248	-
PARK MAINTENANCE AND DEVELOPMENT	528	1,965,718	412,000	1,553,718	-
CALICO GHOST TOWN MARKETING SERVICES	530	599,061	417,700	181,361	2
OFF-HIGHWAY VEHICLE LICENSE FEE	532	1,721,089	365,000	1,356,089	-
SPECIAL DISTRICTS:					
FISH AND GAME COMMISSION	541	11,937	6,500	5,437	-
TOTAL SPECIAL REVENUE FUNDS		222,967,283	132,903,105	90,064,178	843

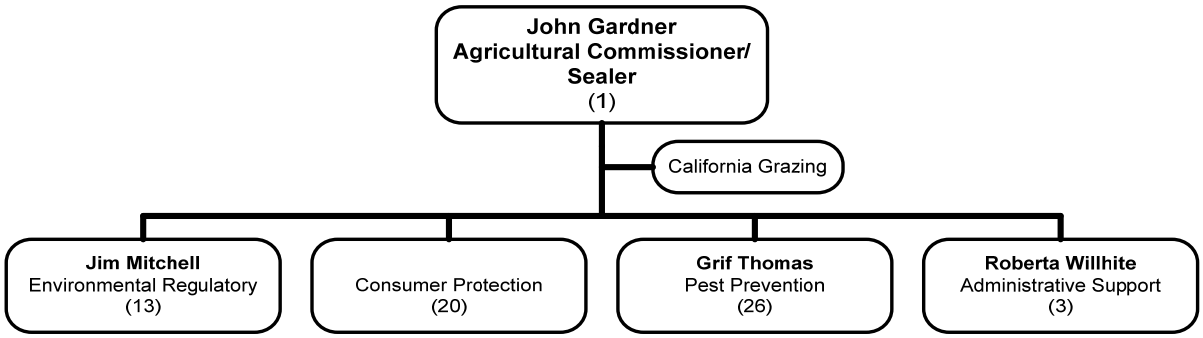
ENTERPRISE FUNDS	Page #	Appropriation	Departmental Revenue	Revenue Over (Under) Exp	Budgeted Staffing
COUNTY MUSEUM:					
MUSEUM STORE	449	90,848	90,000	(848)	3
PUBLIC WORKS DEPARTMENT:					
SOLID WASTE MANAGEMENT					
OPERATIONS	491	75,898,046	55,288,828	(20,609,218)	100
SITE CLOSURE AND MAINTENANCE	495	32,969,308	1,510,635	(31,458,673)	-
SITE ENHANCEMENT, EXPANSION & ACQUISITION	497	12,998,342	874,150	(12,124,192)	-
ENVIRONMENTAL FUND	499	10,989,561	16,059,229	5,069,668	-
ENVIRONMENTAL MITIGATION FUND	501	2,987,725	1,895,699	(1,092,026)	-
SITE CLOSURE AND POST-CLOSURE MAINTENANCE	503	66,530,912	1,622,706	(64,908,206)	-
REGIONAL PARKS:					
SNACK BARS	534	54,129	55,000	871	2
ACTIVE OUTDOORS	536	125,210	103,750	(21,460)	8
TOTAL ENTERPRISE FUNDS		202,644,081	77,499,997	(125,144,084)	113

AGRICULTURE/WEIGHTS AND MEASURES
John Gardner

MISSION STATEMENT

The Department of Agriculture/Weights and Measures protects the environment, agricultural industry, businesses and consumers of this state and county through regulation, and satisfies its customers by providing services that promote the health, safety, well being, and quality of life of its residents according to the county charter, general laws, and the will of the customers it serves.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Protect the public's health and the environment by preventing foreign pest infestations and the misuse of pesticides in light of increases in county population.

2. Protect county residents from being overcharged for purchased goods by ensuring accuracy in the weight and measurement of commodities sold, and prices charged by retail businesses that utilize electronic price lookup systems.

PERFORMANCE MEASURES

Description of Performance Measure	2008-09 Actual	2009-10 Target	2009-10 Actual	2010-11 Target
Percentage of land and airfreight shipping terminals inspected on a daily basis (number of terminals).	100% (10)	100% (10)	100% (8)	100% (8)
The average number of trap placements per month.	6,392	6,200	7,496	6,500
Number of inspections for pesticide applications that are performed by agricultural companies (actual number of inspections).	295	304	441	285
Number of all registered businesses inspected that require a weights and measures inspection (number of businesses inspected).	3,504	3,467	3,549	3,617

SUMMARY OF BUDGET UNITS

	2010-11			
	Appropriation	Revenue	Local Cost/ Fund Balance	Staffing
General Fund				
Agriculture Weights and Measures	6,088,943	4,545,644	1,543,299	63
Total General Fund	6,088,943	4,545,644	1,543,299	63
Special Revenue Fund				
California Grazing	143,719	800	142,919	-
Total Special Revenue Fund	143,719	800	142,919	-
Total - All Funds	6,232,662	4,546,444	1,686,218	63

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.

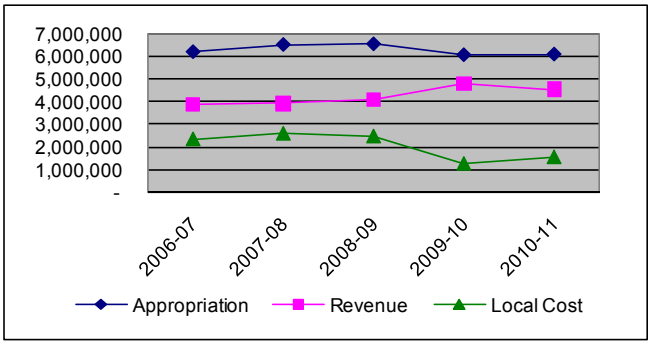
Agriculture/Weights and Measures

DESCRIPTION OF MAJOR SERVICES

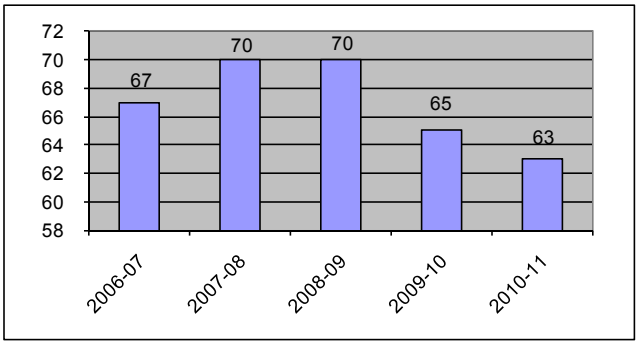
The Department of Agriculture/Weights and Measures protects the environment, public health, worker safety and the welfare of the public by enforcing state and local agricultural and consumer protection laws. The department enforces plant quarantines, detects and eradicates unwanted foreign pests, regulates pesticide use, verifies pricing accuracy of goods, and regulates all business transactions based on units of measures such as weight or volume. Additional duties include inspecting eggs, produce, nursery stock, certifying plant shipments for export, controlling vegetation along state and county right-of-ways and flood control channels, and other miscellaneous services provided to businesses and the general public. The department also administers the California Grazing budget which funds range land improvements on federal land within the county.

BUDGET HISTORY

5-YEAR BUDGET TREND

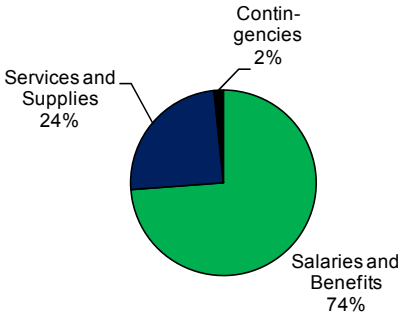


5-YEAR STAFFING TREND

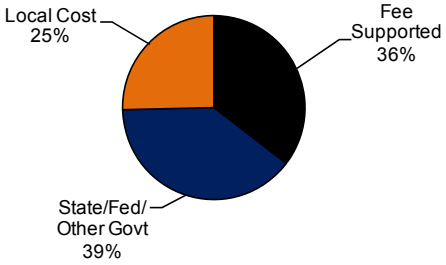


2010-11 BUDGET

EXPENDITURE AUTHORITY



FINANCING SOURCES



ANALYSIS OF ADOPTED BUDGET

GROUP: Operations and Community Services
DEPARTMENT: Agriculture/Weights and Measures
FUND: General

BUDGET UNIT: AAA AWM
FUNCTION: Public Protection
ACTIVITY: Protective Inspection

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	4,567,126	4,650,245	4,800,656	4,428,525	4,428,525	4,494,911	**66,386**
Services and Supplies	1,118,068	1,247,428	1,206,797	1,271,613	1,271,613	1,379,286	**107,673**
Central Services	27,100	30,296	32,480	42,716	42,716	101,685	**58,969**
Travel	-	-	15,421	11,440	11,440	13,600	**2,160**
Other Charges	401	-	1,692	1,693	1,693	-	**(1,693)**
Equipment	14,737	-	32,091	2,501	2,502	-	**(2,502)**
Vehicles	44,936	101	-	-	-	-	**-**
L/P Struct/Equip/Vehicles	20,565	-	12,609	58,289	58,289	-	**(58,289)**
Transfers	82,814	130,815	113,955	110,306	110,306	99,461	**(10,845)**
Total Appropriation	5,875,747	6,058,885	6,215,701	5,927,083	5,927,084	6,088,943	**161,859**
Operating Transfers Out	-	-	-	135,871	135,871	-	**(135,871)**
Total Requirements	5,875,747	6,058,885	6,215,701	6,062,954	6,062,955	6,088,943	**25,988**
Departmental Revenue							
Licenses & Permits	740,855	767,610	850,030	1,299,078	1,299,078	1,228,528	**(70,550)**
Fines and Forfeitures	157,559	137,754	169,362	146,565	146,565	154,000	**7,435**
Use of Money and Prop	1,096	1,670	2,230	3,624	3,624	1,600	**(2,024)**
State, Fed or Gov't Aid	2,107,754	2,736,567	2,274,690	2,431,522	2,431,523	2,383,466	**(48,057)**
Current Services	768,472	775,866	832,040	900,869	896,498	776,050	**(120,448)**
Other Revenue	72,299	34,681	67,548	37,532	37,532	2,000	**(35,532)**
Total Revenue	3,848,035	4,454,148	4,195,900	4,819,190	4,814,820	4,545,644	**(269,176)**
Local Cost	2,027,712	1,604,737	2,019,801	1,243,764	1,248,135	1,543,299	**295,164**
				Budgeted Staffing	65	63	**(2)**

Salaries and benefits of $4,494,911 fund 63 budgeted positions and reflect the deletion of 3 previously funded positions. Staffing changes also include the addition of 1 Public Service Employee to address seasonal workload in Pest Detection.

Services and supplies of $1,379,286 represents costs for herbicide purchases, vehicle maintenance charges, routine small equipment purchases, communications, and general operating expenses.

Central services of $101,685 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $13,600 includes anticipated costs for mandated out-of-area meetings, staff training, and mileage/meals/lodging primarily for field staff performing inspection services.

Transfers of $99,461 include reimbursement to the Human Resources Department for services provided ($7,272), reimbursement to the Real Estate Services Department for rent paid on behalf of the department for two office locations ($72,189), and costs related to the procurement of office supplies through the Purchasing Department ($20,000). The decrease is primarily due to Facilities Management services now reflected in central services.

Departmental revenue of $4,545,644 is derived from a variety of services, permits, contracts and mandates. Major sources of revenue are: device registration permits fees ($675,828), scanner registration permit fees ($408,000), packer registration ($112,500), state funded pest detection services ($1,079,845), unclaimed gas tax ($537,896), pesticide mill fee ($320,000), High Risk Pest Exclusion contract ($135,000), miscellaneous state and federal contracts totaling ($310,725), weed control services ($624,000), weights/measures and pesticide violations ($154,000) and other departmental revenue ($187,850). Unclaimed gas tax is from fuel sold for off-highway use which is not claimed as tax refund by fuel purchaser. The county receives a portion of this money to reimburse costs to perform agricultural code programs.

California Grazing

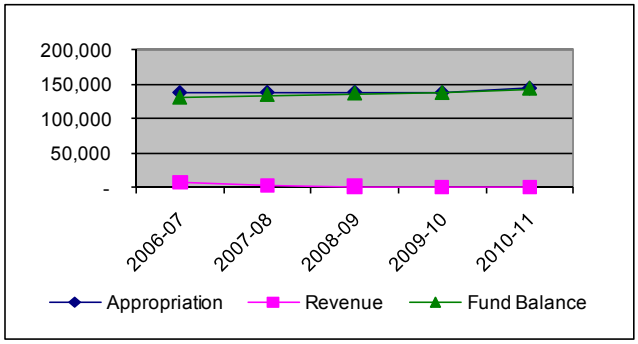
DESCRIPTION OF MAJOR SERVICES

The California Grazing budget unit funds a variety of range improvement projects such as cattle guards, fencing, pipelines, tanks and other water dispensing facilities recommended by the county's Range Improvement Advisory Committee (RIAC). RIAC is comprised of five Bureau of Land Management (BLM) lessees and one wildlife representative, and are appointed by the Board of Supervisors. RIAC recommends to the Board of Supervisors various grazing improvement projects for funding. The BLM, the federal agency responsible for leasing the grazing allotments to the ranchers, reviews the environmental impact of projects. Funding for these projects comes from fees paid to the federal government for grazing rights by ranchers under the provisions of the federal Taylor Grazing Act of 1934. A portion of the grazing fees is distributed back to the county to finance improvements on federal lands. The county acts in a trustee capacity for these funds.

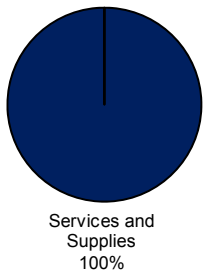
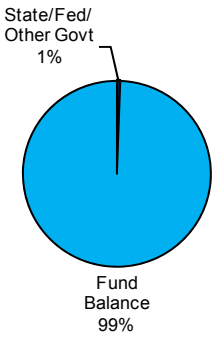
There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Operations and Community Services
DEPARTMENT: Agriculture/Weights and Measures
FUND: California Grazing

BUDGET UNIT: SCD ARE
FUNCTION: Public Protection
ACTIVITY: Other Protection

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Services and Supplies	-	-	-	-	-	143,719	**143,719**
Contingencies	-	-	-	-	142,918	-	**(142,918)**
Total Appropriation	-	-	-	-	142,918	143,719	**801**
Departmental Revenue							
State, Fed or Gov't Aid	3,969	1,994	826	6,314	6,313	800	**(5,513)**
Total Revenue	3,969	1,994	826	6,314	6,313	800	**(5,513)**
				Fund Balance	136,605	142,919	**6,314**

Services and supplies of $143,719 provide for a variety of range improvement projects on federal lands, such as cattle guards, fencing, pipelines, tanks, and other water dispensing facilities.

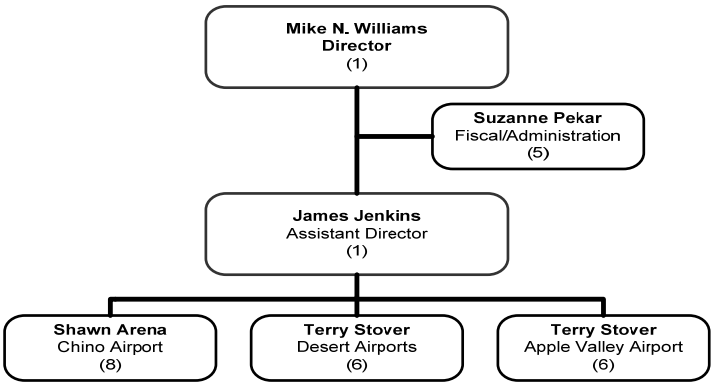
Departmental revenue of $800 is from fees paid by the federal government for grazing rights by ranchers.

AIRPORTS
Mike N. Williams

MISSION STATEMENT

San Bernardino County Department of Airports plans, organizes and directs the county's airport and aviation system to provide high-quality aviation facilities and services in a safe and efficient manner, optimizing the benefit to the communities and citizens of the county.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Improve airport development.
2. Improve airport leasing activity.
3. Improve coordination and management of airport's capital improvement program.
4. Improve airport infrastructure

PERFORMANCE MEASURES

Description of Performance Measure	2008-09 Actual	2009-10 Target	2009-10 Actual	2010-11 Target
Percentage completion of the Airport Master Plans for the Apple Valley and Chino Airports.	17%	50%	57%	83%
Percentage completion of development of a marketing plan for the County airport system.	N/A	50%	50%	100%
Percentage of revenue producing land compared to land available for revenue production at Chino Airport.	36%	48%	36%	48%
Percentage of revenue producing land compared to land available for revenue production at Apple Valley Airport.	39%	50%	39%	50%
Average length of time to complete airport capital improvement project (in months).	18	16	16	12
Percentage of pavement rehabilitation completed annually (total square footage of pavement is 15.7 million).	4%	15%	62%	77%
Percentage of underground infrastructure to inspect, repair, remove or replace.	9%	10%	10%	10%
Percentage of structures to rehabilitate, remove or replace.	2%	8%	8%	10%

SUMMARY OF BUDGET UNITS

	2010-11			
	Appropriation	Revenue	Local Cost/ Fund Balance	Staffing
General Fund				
Airports	2,813,284	2,813,284	-	27
Total General Fund	2,813,284	2,813,284	-	27
Special Revenue Funds				
Chino Airport Commercial Hangars	1,875,753	849,520	1,026,233	-
Chino Airport Incentive Fund	83,480	-	83,480	-
Airports Captial Improvement Program	10,514,258	7,257,644	3,256,614	-
Total Special Revenue Funds	12,473,491	8,107,164	4,366,327	-
Total - All Funds	15,286,775	10,920,448	4,366,327	27

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.

Airports

DESCRIPTION OF MAJOR SERVICES

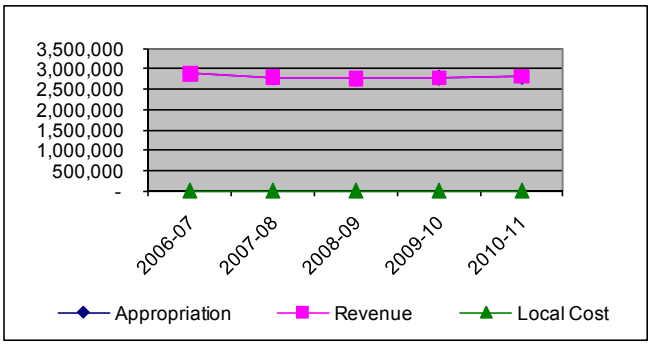
The Department of Airports provides for the management, development, maintenance and operation of six airports. The department assures that county airports are maintained and operated in compliance with state and federal regulations. The department works cooperatively with other airports located within the county regarding state and federal aviation programs, issues and requirements. The department participates and provides input to aviation industry support organizations, as necessary, to develop local, national and state aviation policy.

The county's six airports include: 1) Apple Valley Airport, a County Service Area (CSA-60) with a significant sport aviation base; 2) Baker Airport, located adjacent to the Town of Baker and supports I-40 between Barstow and Las Vegas; 3) Barstow-Daggett Airport, which features significant military activity and the Fort Irwin Helicopter Maintenance Base, both of which support the Fort Irwin National Training Center; 4) Chino Airport, a Federal Aviation Administration (FAA) designated reliever to John Wayne Airport and one of the largest general aviation airports in the country with approximately 800 based aircraft; 5) Needles Airport, a critical transportation link along the Colorado River; and, 6) Twentynine Palms Airport, a center for soaring activity serving the surrounding community, including the United States Marine Corps Air-Ground Combat Center.

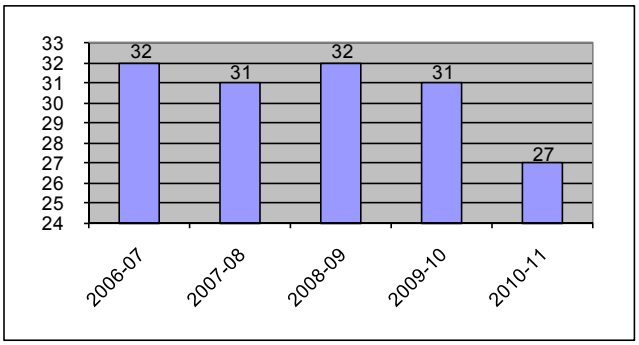
The county's airports are self-supporting with funds to operate and maintain the airports generated from facility rents, user fees, and, in the case of Apple Valley Airport, property taxes dedicated to the support of CSA-60. State and federal grants are significant sources for funds to reconstruct and upgrade airport infrastructure.

BUDGET HISTORY

5-YEAR BUDGET TREND

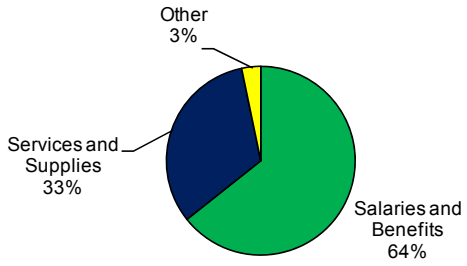


5-YEAR STAFFING TREND

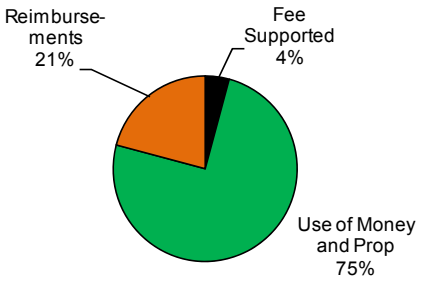


2010-11 BUDGET

EXPENDITURE AUTHORITY



FINANCING SOURCES



ANALYSIS OF ADOPTED BUDGET

GROUP: Operations and Community Services
DEPARTMENT: Airports
FUND: General

BUDGET UNIT: AAA APT
FUNCTION: Public Ways and Facilities
ACTIVITY: Transportation Terminals

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	2,121,334	2,318,036	2,378,505	2,235,518	2,235,518	2,285,584	**50,066**
Services and Supplies	1,158,666	1,043,113	1,092,616	962,469	962,469	1,086,087	**123,618**
Central Services	16,452	18,217	33,040	18,961	18,961	34,071	**15,110**
Travel	-	-	24,580	25,493	25,493	32,350	**6,857**
Other Charges	42,464	40,201	10,651	10,069	10,069	9,488	**(581)**
Equipment	26,257	-	-	-	-	-	**-**
Transfers	20,921	42,206	26,381	148,208	148,208	106,631	**(41,577)**
Total Exp Authority	3,386,094	3,461,773	3,565,773	3,400,718	3,400,718	3,554,211	**153,493**
Reimbursements	(675,488)	(701,366)	(923,359)	(807,558)	(807,558)	(740,927)	**66,631**
Total Appropriation	2,710,606	2,760,407	2,642,414	2,593,160	2,593,160	2,813,284	**220,124**
Operating Transfers Out	369,944	27,679	206,500	85,356	85,356	-	**(85,356)**
Total Requirements	3,080,550	2,788,086	2,848,914	2,678,516	2,678,516	2,813,284	**134,768**
Departmental Revenue							
Use of Money and Prop	2,747,923	2,436,170	2,534,614	2,289,873	2,287,624	2,572,659	**285,035**
State, Fed or Gov't Aid	41,085	40,000	40,000	-	-	-	**-**
Current Services	332,680	174,718	182,191	176,245	136,588	148,225	**11,637**
Other Revenue	(41,138)	79,527	94,322	132,804	179,304	92,400	**(86,904)**
Other Financing Sources	-	7,640	-	-	-	-	**-**
Total Revenue	3,080,550	2,738,055	2,851,127	2,598,922	2,603,516	2,813,284	**209,768**
Operating Transfers In	-	50,000	1,000	81,563	75,000	-	**(75,000)**
Total Financing Sources	3,080,550	2,788,055	2,852,127	2,680,485	2,678,516	2,813,284	**134,768**
Local Cost	-	31	(3,213)	(1,969)	-	-	**-**
				Budgeted Staffing	31	27	**(4)**

Adopted salaries and benefits of $2,285,584 fund 27 budgeted positions. This appropriation is increasing by $50,066 from the current budget which reflects staffing vacancies. The reduction of 4 positions includes 2 maintenance workers, a part-time Assistant Director, and part-time office assistant II, all of which are vacant.

Services and supplies of $1,086,087 cover basic operating expenses. The department has taken measures to reduce some cost factors and streamline procedures to be more efficient due to the lagging economy.

Central services of $34,071 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $32,350 is increasing due to increased usage of daily-use motor pool equipment as the department turns in assigned vehicles for maintenance.

Other charges of $9,488 include a reduction of interest of $581 for the two outstanding loans with the state of California.

Transfers of $106,631 include new direct legal costs of $76,000; Human Resource costs of $17,268; Surveyor costs of $5,000; and office supplies of $7,863.

Reimbursements of $740,927 represent the anticipated amount of salary and benefit costs associated with CSA 60 Apple Valley Airport ($623,664) and the Chino Airport Commercial Hangars ($117,263). This includes a reduction due to the difference between the elimination of vacant positions and costs related to employee benefit changes.

Use of money and property of $2,572,659 represents revenue from the lease and rental of airport facilities. Some additional revenue is attributable a new major lease with Southern California Edison.

Current services revenue of $148,225 includes fuel flowage and landing fees.

Other revenue of $92,400 has a reduction due to the department estimated reduction in commissions and use permits.

Operating transfers in is eliminated. This funding source was being transferred from the department's reserve fund to help fund the cost of operating and maintaining the county airports during 2009-10, and this is not needed for 2010-11.

Chino Airport Commercial Hangars

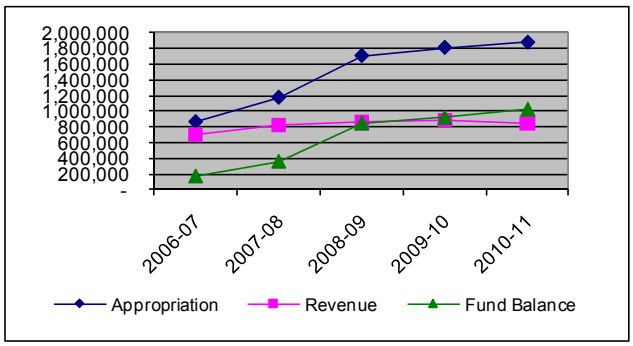
DESCRIPTION OF MAJOR SERVICES

The Department of Airports manages, maintains, and operates the Chino Airport Commercial Hangar complex. The Commercial Hangars were constructed in 1987 with proceeds from a 30-year bond issue. In addition to maintenance expenses, appropriation is budgeted annually for insurance costs. Appropriations for this budget unit are funded from rental revenues and available fund balance.

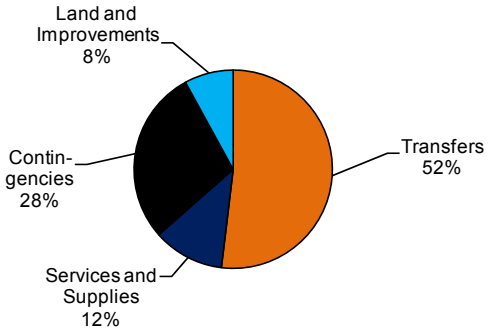
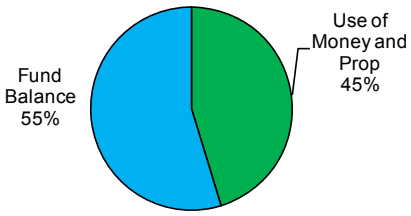
There is no staffing associated with this budget unit. However, this budget unit funds some staffing in the Airport's general fund budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Operations and Community Services
DEPARTMENT: Airports
FUND: Chino Airport Commercial Hangars

BUDGET UNIT: RCI APT
FUNCTION: Public Ways and Facilities
ACTIVITY: Public Ways

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Services and Supplies	188,688	170,341	227,831	271,125	271,126	217,875	**(53,251)**
Land and Improvements	-	10,391	1,682	-	-	150,000	**150,000**
Equipment	13,085	118,529	135,645	29,479	29,479	-	**(29,479)**
Vehicles	49,022	5,374	43,812	68	68	-	**(68)**
Transfers	104,225	99,141	201,865	111,022	111,023	973,517	**862,494**
Contingencies	-	-	-	-	1,068,651	534,361	**(534,290)**
Total Appropriation	355,020	403,776	610,835	411,694	1,480,347	1,875,753	**395,406**
Operating Transfers Out	-	-	-	330,000	330,000	-	**(330,000)**
Total Requirements	355,020	403,776	610,835	741,694	1,810,347	1,875,753	**65,406**
Departmental Revenue							
Use of Money and Prop	644,677	859,619	656,535	844,891	887,312	849,520	**(37,792)**
Current Services	-	37,188	1,008	-	-	-	**-**
Total Revenue	644,677	896,807	657,543	844,891	887,312	849,520	**(37,792)**
				Fund Balance	923,035	1,026,233	**103,198**

Services and supplies of $217,875 are decreasing primarily due to reduced costs for maintenance and insurance for the Chino Airport Commercial Hangar facility.

Land and improvements of $150,000 consist of a phased roof repair project the department has identified as needing a major renovation due to age and erosion.

Equipment and vehicles are decreasing due to the department identifying no needs for equipment and vehicles for 2010-11.

Transfers of $973,517 include an increase to account for the bond payment of $856,253 and staff costs of $117,264. This budget unit will assume the Commercial Hangar bond payment for the balance of the term.

Contingencies of $534,361 include a decrease primarily due to the increased bond payment.

Use of money and property revenue of $849,520 represents Commercial Hangars 1, 3, 4 rented at full capacity.

Chino Airport Incentive Fund

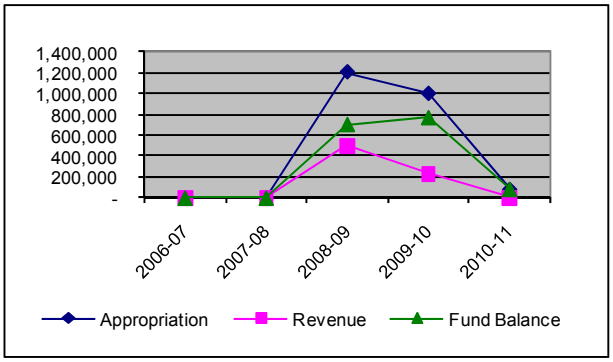
DESCRIPTION OF MAJOR SERVICES

The Chino Airport Incentive Fund was established mid-year in 2007-08 to provide separate accountability for all costs and revenues related to the goal of attracting and retaining businesses at Chino Airport.

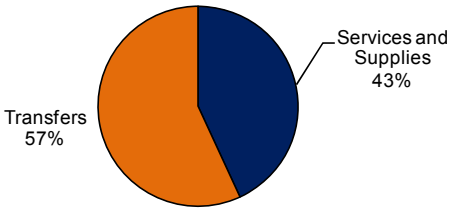
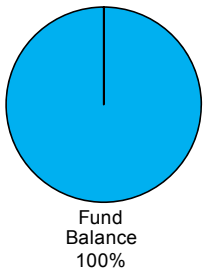
There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Operations and Community Services
DEPARTMENT: Airports
FUND: Chino Airport Incentive Fund

BUDGET UNIT: RCO APT
FUNCTION: Public Ways and Facilities
ACTIVITY: Transportation

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Services and Supplies	-	309,176	393,058	852,373	852,373	36,001	**(816,372)**
Transfers	-	-	73,197	89,061	89,061	47,479	**(41,582)**
Contingencies	-	-	-	-	54,725	-	**(54,725)**
Total Appropriation	-	309,176	466,255	941,434	996,159	83,480	**(912,679)**
Departmental Revenue							
Use of Money and Prop	-	13,634	30,180	10,161	8,505	-	**(8,505)**
Other Revenue	-	-	509	18,638	18,638	-	**(18,638)**
Total Revenue	-	13,634	30,689	28,799	27,143	-	**(27,143)**
Operating Transfers In	-	1,000,000	500,000	200,000	200,000	-	**(200,000)**
Total Financing Sources	-	1,013,634	530,689	228,799	227,143	-	**(227,143)**
				Fund Balance	769,016	83,480	**(685,536)**

Services and supplies of $36,001 include various marketing costs to facilitate economic development at the Chino Airport. This reduction is due to a lower departmental revenue and fund balance in 2010-11.

Transfers of $47,479 consist of labor reimbursement to the Economic Development Agency for marketing efforts.

A reduction in use of money and property is due primarily to reduction of interest received based on lower fund balance.

Airports Capital Improvement Program

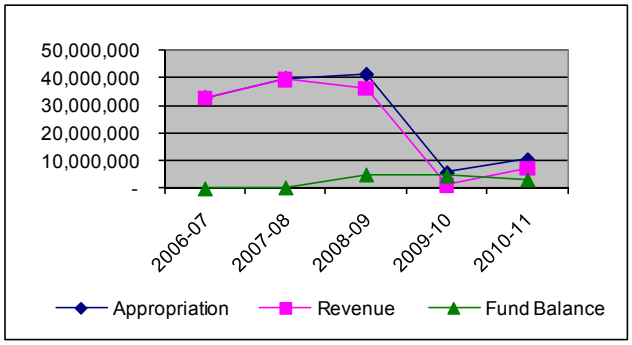
DESCRIPTION OF MAJOR SERVICES

The Department of Airports manages a Capital Improvement Program (CIP) for Baker Airport, Barstow-Daggett Airport, Chino Airport, Needles Airport, and Twentynine Palms Airport. Projects funded in this budget unit include utility, storm water, and fire suppression plans, Airport Master Plans, Airport Layout Plans, construction and rehabilitation for numerous runways, taxiways, airport facilities, annual pavement maintenance, infrastructure and rehabilitation of reverted buildings, demolition of dairy sites and dilapidated buildings and water systems. The capital projects for Apple Valley Airport (County Service Area 60) are budgeted in a separate budget unit in a separate budget book. All Capital Improvement Projects for all six airports that are administered by Architecture and Engineering are reported in the Capital Improvement Program section of this budget book.

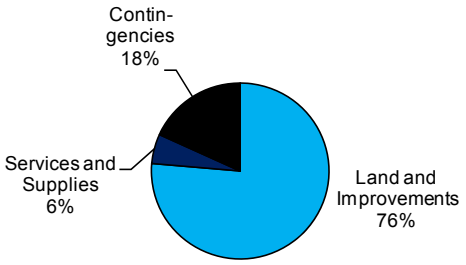
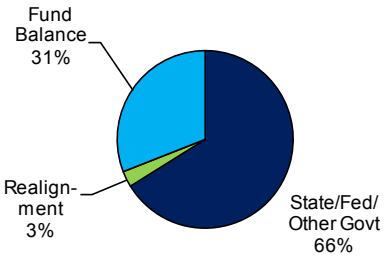
There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Operations and Community Services
DEPARTMENT: Airports
FUND: Airports Capital Improvement Program

BUDGET UNIT: RAA, RAW, RCD, RHV
FUNCTION: Public Ways and Facilities
ACTIVITY: Public Ways

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Services and Supplies	1,919	18,985	3,801	7,692	7,692	550,000	**542,308**
Land and Improvements	-	2,284,297	1,784,581	2,625,238	2,600,790	7,793,020	**5,192,230**
Contingencies	-	-	-	-	2,893,091	1,862,238	**(1,030,853)**
Total Appropriation	1,919	2,303,282	1,788,382	2,632,930	5,501,573	10,205,258	**4,703,685**
Operating Transfers Out	269,060	50,000	1,000	75,000	342,558	309,000	**(33,558)**
Total Requirements	270,979	2,353,282	1,789,382	2,707,930	5,844,131	10,514,258	**4,670,127**
Departmental Revenue							
Use of Money and Prop	147,827	233,218	168,508	74,430	75,169	35,000	**(40,169)**
State, Fed or Gov't Aid	892,966	5,012,424	119,526	947,950	947,950	6,952,119	**6,004,169**
Current Services	-	523,445	960,525	-	-	-	**-**
Other Revenue	2,212,172	870	3,469	-	-	36,000	**36,000**
Other Financing Sources	-	27,679	-	48,163	-	525	**525**
Total Revenue	3,252,965	5,797,636	1,252,028	1,070,543	1,023,119	7,023,644	**6,000,525**
Operating Transfers In	500,000	-	206,500	85,356	134,400	234,000	**99,600**
Total Financing Sources	3,752,965	5,797,636	1,458,528	1,155,899	1,157,519	7,257,644	**6,100,125**
				Fund Balance	4,686,612	3,256,614	**(1,429,998)**

Services and supplies of $550,000 include amounts budgeted for professional services for the utility, fire suppression, and storm water drainage master plans for Chino, Barstow-Daggett, Needles, and Twentynine Palms Airports. Some projects are deferred until the Chino Master Plan is completed.

Land and improvements of $7,793,020 include $7.3 million for Taxiway B extension and electrical upgrades at the Barstow-Daggett Airport.

Contingencies of $1,862,238 are set-aside for future projects.

Operating transfers out of $309,000 are decreasing and reflect deferring smaller projects until the Chino Master Plan is completed. The operating transfers out include $234,000 to finance building demolitions, pavement repair, maintenance on the waste water treatment plant and $75,000 for legal reimbursements for the Trichloroethene/Perchloroethylene (TCE/PCE) project at Chino Airport.

Use of money and property revenue of $35,000 includes anticipated interest earnings based on the reduced fund balance.

State and federal funding of $6,952,119 represents grant funding to fund the $7.3 million Taxiway B extension and electrical upgrades at the Barstow-Daggett Airport.

Other revenue and financing sources of $36,525 represents revenue from the United States Army ($30,000) for the wastewater treatment plant at Barstow-Daggett Airport, and other financing ($525) to close out an old CIP fund for the Chino Airport (RHV-APT).

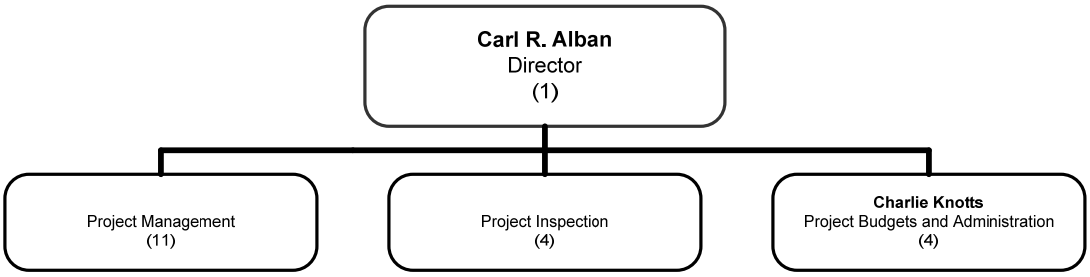
Operating transfers in of $234,000 include transfers from other capital funds to fund building demolitions, pavement repair, and maintenance on the waste water treatment plant.

ARCHITECTURE AND ENGINEERING
Carl R. Alban

MISSION STATEMENT

The Architecture and Engineering Department is committed to the timely and cost effective design and construction of projects included in the county's annual Capital Improvement Program and providing quality improvements to ensure accessible and safe environments for County departments and the public they serve.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Improve the cost-effectiveness of project administration services.

2. Improve the timely completion of construction projects.

PERFORMANCE MEASURES

Description of Performance Measure	2008-09 Actual	2009-10 Target	2009-10 Actual	2010-11 Target
Percentage of projects with budgets of $25,000 to $500,000 with administrative costs of 10% or less of the total budget.	88%	60%	62%	80%
Percentage of projects with a total project budget exceeding $500,000 with administrative costs of 5% or less of the total budget.	67%	85%	N/A	N/A
Percentage of projects completed within two years of the project approval.	81%	80%	93%	90%

Architecture and Engineering

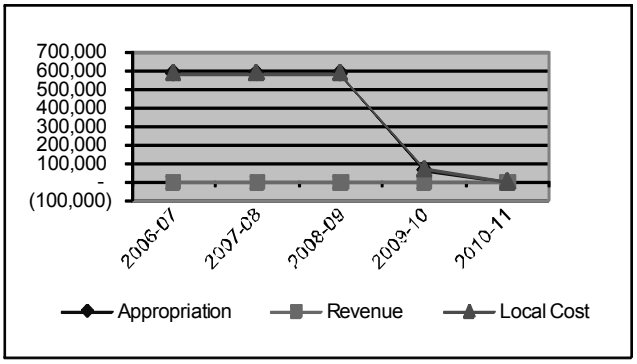
DESCRIPTION OF MAJOR SERVICES

The Architecture and Engineering Department (A&E) is responsible for planning and implementing the design and construction of projects for most county departments including Airports, Regional Parks, and Community Development and Housing. These projects are approved as part of the annual Capital Improvement Program (CIP), or added during the year as organizational needs and priorities change. A&E collaborates with county departments, the County Administrative Office, and the Board of Supervisors to develop the scope, schedule and budget for these projects. Following approval of the project elements, A&E administers the projects from conceptual design through construction to completion and close-out.

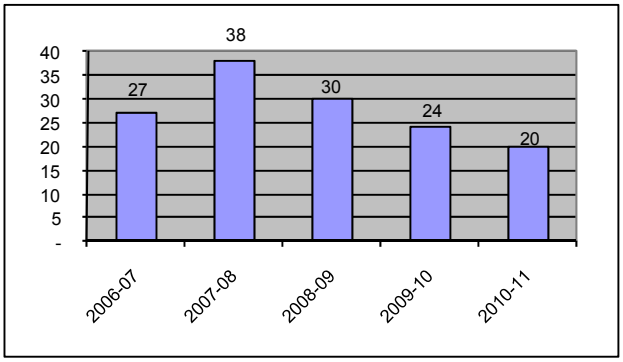
As a competitive public service organization, A&E takes pride in its ability to respond quickly to changing organizational needs and priorities, while continuing to complete quality projects in a timely and cost effective manner for the benefit of county departments and the public they serve.

BUDGET HISTORY

5-YEAR BUDGET TREND

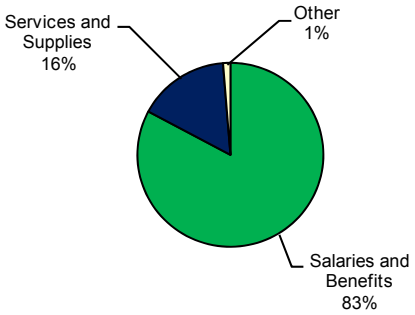


5-YEAR STAFFING TREND

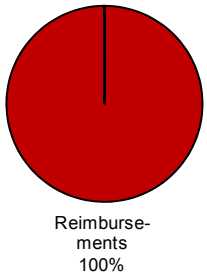


2010-11 BUDGET

EXPENDITURE AUTHORITY



FINANCING SOURCES



ANALYSIS OF ADOPTED BUDGET

GROUP: Operations and Community Services
DEPARTMENT: Architecture and Engineeering
FUND: General

BUDGET UNIT: AAA ANE
FUNCTION: General
ACTIVITY: Property Management

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	2,494,206	2,834,336	3,168,416	2,388,343	2,388,343	2,194,746	**(193,597)**
Services and Supplies	551,782	489,070	493,602	274,420	274,420	329,052	**54,632**
Central Services	27,495	31,200	36,681	40,226	40,226	88,769	**48,543**
Travel	-	-	5,016	5,518	5,519	7,000	**1,481**
Equipment	18,206	-	5,562	-	-	-	**-**
Vehicles	39,301	44,914	-	-	-	-	**-**
Transfers	27,006	36,933	35,879	36,844	36,845	33,843	**(3,002)**
Total Exp Authority	3,157,996	3,436,453	3,745,156	2,745,351	2,745,353	2,653,410	**(91,943)**
Reimbursements	(2,755,572)	(2,929,296)	(3,161,495)	(2,682,380)	(2,682,381)	(2,653,410)	**28,971**
Total Appropriation	402,424	507,157	583,661	62,971	62,972	-	**(62,972)**
Departmental Revenue							
Current Services	-	-	4,206	-	-	-	**-**
Other Financing Sources	-	-	-	(3,618)	(3,618)	-	**3,618**
Total Revenue	-	-	4,206	(3,618)	(3,618)	-	**3,618**
Local Cost	402,424	507,157	579,455	66,589	66,590	-	**(66,590)**
				Budgeted Staffing	24	20	**(4)**

Salaries and benefits of $2,194,746 fund 20 budgeted positions. The reduction of 4 positions and the decrease in cost over the 2009-10 Current Budget of $193,597 are attributed to the Assistant Director and Supervising Accountant participating in the RIP program and the elimination of two contracts with Construction Inspectors.

Services and supplies of $329,052 include an increase of $54,632 for planned computer software upgrades, non-inventoriable equipment replacements, and general office expenditures.

Central services of $88,769 include an increase of $48,543 due to the payment of Facilities Management basic custodial, grounds, and maintenance services for the Architecture and Engineering Department's office space.

Transfers of $33,843 include a decrease of $3,002, primarily due to a reduction in support charges from the Information Services Department.

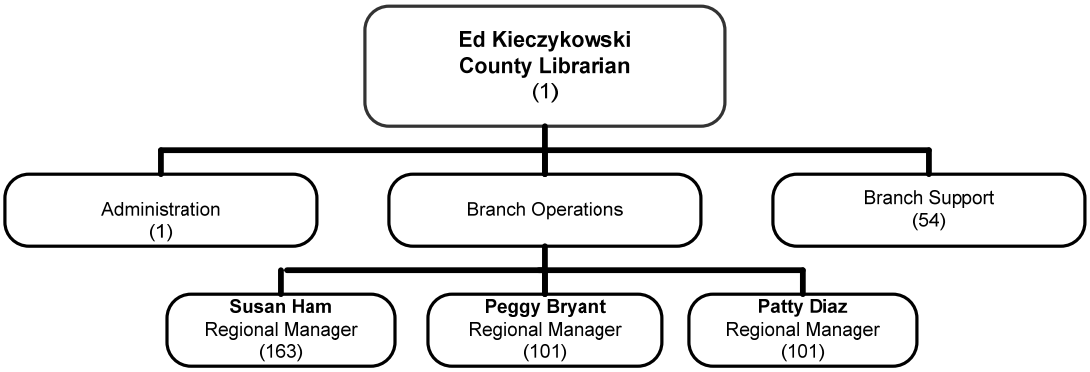
Reimbursements of $2,653,410 are for operational costs associated with Capital Improvement Program projects. The net decrease of $28,971 is attributable to a reduction in billable hours through the elimination of the Construction Inspectors offset by an increase in hourly labor rates.

COUNTY LIBRARY
Ed Kieczykowski

MISSION STATEMENT

The San Bernardino County Library is to be the community's resource for access to information that promotes knowledge, education, lifelong learning, leisure and cultural enrichment for the people of San Bernardino County.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Increase the physical capacity of library facilities.
2. Enhance computer and electronic resources for the public use.
3. Implement patron self-sufficiency at branch libraries to improve customer service and increase department productivity.
4. Enhance patron notification system.
5. Increase volunteer support system.

PERFORMANCE MEASURES

Description of Performance Measure	2008-09 Actual	2009-10 Target	2009-10 Actual	2010-11 Target
Percentage increase of square feet of space available at branch libraries.	7%	4%	3%	3%
Percentage increase in the number of computers available to the public.	9%	4%	10%	5%
Percentage increase in the purchase of electronic resources.	1%	5%	19%	0%
Number of items circulated via self-support.	941,220	1,250,000	1,303,652	1,750,000
Number of annual automated telephone notice calls.	857,000	900,000	917,826	1,200,000
Number of annual e-mail notices.	25,000	60,000	240,000	250,000
Number of annual volunteer support hours.	109,500	New	143,600	127,720

County Library

DESCRIPTION OF MAJOR SERVICES

The San Bernardino County Library provides public library services through a network of thirty branches in the unincorporated areas and seventeen cities within the county. The County Library also has 2 bookmobiles, one of which is utilized to reach people who live in sparse population areas or are unable to use the traditional branches. Fiscal year 2009-10 witnessed the opening of the County's 31st branch library at the Cal Aero Preserve Academy. The K-8 facility joint usage school/public library is located in the southern portion of the City of Chino. The impact of the new facility will carry over into the new fiscal year. The coming year will see the opening of a new library in Crestline which will more than double the capacity of the existing leased facility. In addition, an expansion of the Rialto Library will be completed to add a meeting room and a computer lab. Finally 2010-11 should see the groundbreaking of the Baker Family Learning Center; a combination preschool and library that will serve the Muscoy community.

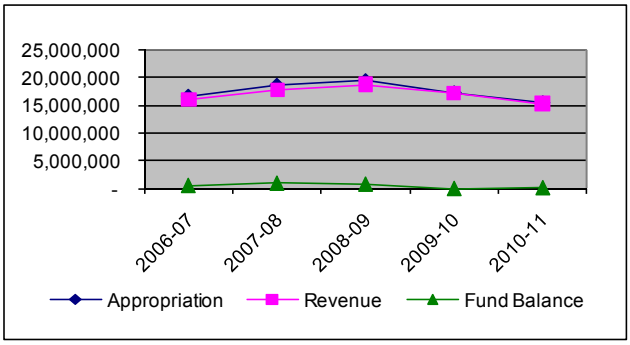
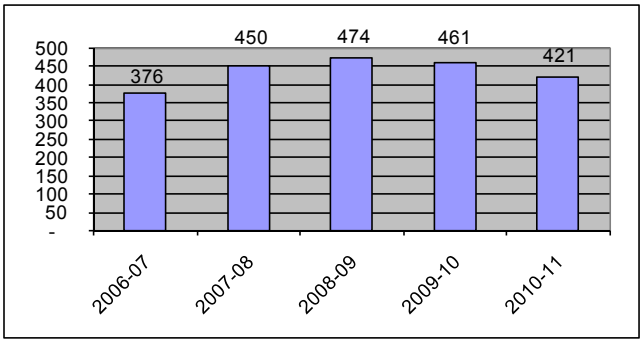
The County Library continues to provide access to information through its materials collection and should surpass the 1,000 mark of internet accessible computers for the coming year. The public computers also provide access to a number of online databases and other electronic resources. Electronic access to the County Library's collection of materials is available through the Internet, and daily delivery services provide for materials to be shared among the various branches. The Library's on-line catalog, a joint project with the County of Riverside, provides access to 2.5 million items. The system allows for patrons in either system to directly request materials held by the other and to have those items delivered to their local branch for pick up. In 2010, 250,000 items are expected to cross county lines to the benefit of residents in both counties.

The County Library is preparing for a major improvement to its computer communications infrastructure for the coming year by greatly increasing its bandwidth at the majority of its branch locations. This will not only allow faster Internet access, it will also allow the Library to add wireless service to most of its branch locations. The annual costs for the upgrade will actually be less than the Library is currently paying for those services – primarily due to significant federal and state discounts.

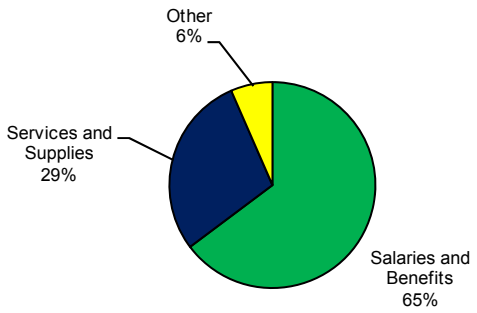
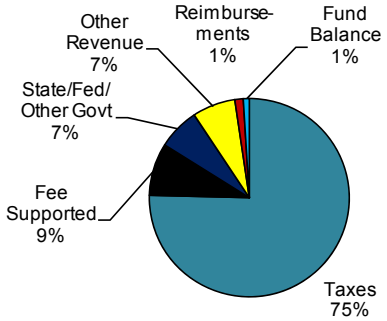
The County Library's book collection is supplemented by materials in other formats, such as magazines, newspapers, government documents, books on tape, pamphlets, compact discs, Digital Video Disc's videotapes, microfilm and electronic/on-line services and materials. Cultural and educational programs for all ages, including literacy services and other specialized programs, are provided at branch locations. The department is in the process of continuing to install self-service checkout equipment at selected branches within the library system as part of its patron self-sufficiency goal. By the end of 2010-11, fifteen branches will be capable of providing this service. In addition, it is anticipated that patrons will be able to utilize all major credit cards for fines and fees payments for the coming year.

The County Library system is funded primarily through dedicated property tax revenues and is supported by local Friends of the Library organizations that financially assist library branches in local communities. The County Library has made a concerted effort to boost the use of volunteers, who perform a variety of tasks in support of its branch libraries. The County Library currently has in excess of 2,000 volunteers and anticipates an 8% increase in the coming year. The County Library has also developed active partnerships with the communities it serves, resulting in additional funding and the provision of facilities at minimal cost.

BUDGET HISTORY

5-YEAR BUDGET TREND	5-YEAR STAFFING TREND
	

2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Operations and Community Services
DEPARTMENT: County Library
FUND: County Library

BUDGET UNIT: SAP CLB
FUNCTION: Education
ACTIVITY: Library

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	9,860,518	11,006,512	11,594,182	10,797,310	10,797,310	10,159,364	**(637,946)**
Services and Supplies	5,792,834	7,264,930	5,663,790	5,004,672	5,004,670	4,084,210	**(920,460)**
Central Services	135,571	155,757	163,358	157,830	157,830	349,569	**191,739**
Travel	-	-	-	80,640	80,641	70,000	**(10,641)**
Other Charges	296,564	135,141	177,806	115,893	115,893	106,005	**(9,888)**
Land and Improvements	32,900	1,996	-	-	-	-	**-**
Equipment	163,022	402,745	221,879	10,168	10,169	176,782	**166,613**
Transfers	474,318	524,852	692,494	667,518	667,519	683,371	**15,852**
Contingencies	-	-	-	-	320,953	-	**(320,953)**
Total Exp Authority	16,755,727	19,491,933	18,513,509	16,834,031	17,154,985	15,629,301	**(1,525,684)**
Reimbursements	(549,890)	(310,298)	(389,388)	(321,683)	(321,683)	(215,774)	**105,909**
Total Appropriation	16,205,837	19,181,635	18,124,121	16,512,348	16,833,302	15,413,527	**(1,419,775)**
Operating Transfers Out	200,000	204,447	216,625	80,268	80,267	61,791	**(18,476)**
Total Requirements	16,405,837	19,386,082	18,340,746	16,592,616	16,913,569	15,475,318	**(1,438,251)**
Departmental Revenue							
Taxes	12,316,474	13,857,388	13,905,034	12,896,106	13,216,638	11,829,300	**(1,387,338)**
Use of Money and Prop	-	-	-	2,799	-	-	**-**
State, Fed or Gov't Aid	1,219,322	1,215,130	907,180	997,830	854,296	1,062,400	**208,104**
Current Services	1,167,014	1,100,206	1,239,604	1,202,497	1,202,498	1,331,440	**128,942**
Other Revenue	1,104,332	1,805,520	517,082	674,537	674,538	337,200	**(337,338)**
Total Revenue	15,807,142	17,978,244	16,568,900	15,773,769	15,947,970	14,560,340	**(1,387,630)**
Operating Transfers In	985,600	1,200,025	961,850	961,850	961,850	761,850	**(200,000)**
Total Financing Sources	16,792,742	19,178,269	17,530,750	16,735,619	16,909,820	15,322,190	**(1,587,630)**
				Fund Balance	3,749	153,128	**149,379**
				Budgeted Staffing	461	421	**(40)**

Salaries and benefits of $10,159,364 fund 421 budgeted positions. The decrease reflects a savings from the reduction of 40 vacant positions and a total reduction of 14% in the total number of work hours provided by part-time personnel. This decrease in staffing and work hours for part-time personnel could possibly require a reduction in public service hours at some library branches. The County Administrative Office is reviewing library branch staffing assignments with the department, and once completed, further actions as necessary will be submitted to the Board of Supervisors for consideration and approval.

Services and supplies of $4,084,210 are for the cost of operating the branch libraries and are reduced over the previous year's budget. This reduction reflects $548,429 less for the Library's books, materials, online publications, and, subscriptions budget (from $1,109,000 to $560,571), reductions in computer software/hardware appropriations of $255,000 (from $420,000 to $165,000) and non-inventoriable equipment reductions of $95,000 (from $175,000 to $80,000); additional net reductions include $22,031 for utilities, maintenance, custodial services and other services.

Central services of $349,569 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $70,000 reflects $15,000 for seminars, conferences and training (including the cost of hotels, meals and car rental) as well as $55,000 for employee mileage reimbursements and daily usage of county motor pool vehicles needed in the performance of job duties.

Other charges of $106,005 reflect loan payments pertaining to the Apple Valley library facilities.

Equipment of $176,782 is for the library system-wide public internet access upgrade as well as the offering of public wireless connectivity. Also included are amounts to purchase required licensing for computer software used to filter content from library computers and the purchasing of Radio Frequency Equipment for the Yucaipa Branch.

Transfers of $683,371 represent $466,793 in payments to the Real Estate Services Department for rent/lease costs of occupying non-county owned buildings, $150,000 in payments to the Purchasing Department for office supplies, and $66,578 in transfers to the Human Resources Department for employee benefit programs.

Reimbursements of $215,774 include anticipated amounts from Human Services to utilize storage at the basement of the Library administration building ($96,000), Information Systems space use ($6,774), and Community Development Block Grant Literacy Program reimbursements ($113,000).

Operating transfers out of $61,791 include payments made to the county for the purchase of the Wrightwood Branch.

Taxes of $11,829,300 represent property tax revenue and are estimated to decrease by approximately 7.4% from the amount received in 2009-10.

State, federal and other governmental aid revenue of $1,062,400 includes funding from the State Public Library Fund (PLF) and other state grants for literacy programs.

Current services revenue of $1,331,440 includes revenues from fines, fees, and the rental of videos.

Other revenue of $337,200 includes $200,000 in contributions from the local Library Friends groups, $96,000 in space rental income from the county owned library building in Big Bear, and other revenue including federal e-rate reimbursements.

Operating transfers in of $761,850 include the following:

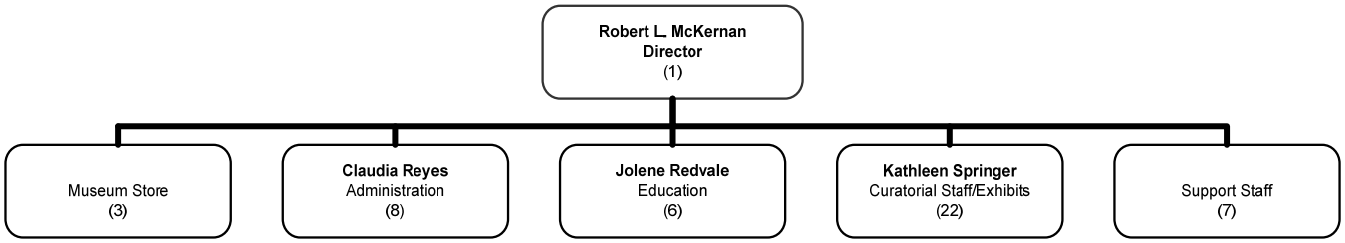
- $500,000 of ongoing support from the county general fund to enhance the county Library's annual book/materials budget.
- $261,850 of ongoing support from the county general fund for costs related to additional hours of operation.

COUNTY MUSEUM
Robert L. McKernan

MISSION STATEMENT

The San Bernardino County Museum maintains and develops unique cultural and natural science collections related to the region and the greater Southwest. Through responsible collection, preservation, exhibition, and education, the County Museum inspires the public to a deeper understanding of their cultural and natural history.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Enhance public awareness of museum services/programs and increase accessibility to museum collections/programs.
2. Expansion/refurbishment of the County Museum's main facility in Redlands.

PERFORMANCE MEASURES

Description of Performance Measure	2008-09 Actual	2009-10 Target	2009-10 Actual	2010-11 Target
Percentage increase in Museum visitors.	21%	10%	2%	10%
Percentage increase of participants at cultivation events.	16%	9%	21%	25%
Creation of new temporary and permanent exhibitions at Main Museum.	6	24	24	9
Number of school groups visits and outreach programs available to schools.	261	175	110	175

SUMMARY OF BUDGET UNITS

	2010-11			
	Operating Exp/ Appropriation	Revenue	Local Cost/ Revenue Over/(Under) Exp	Staffing
General Fund				
County Museum	3,331,463	1,831,250	1,500,213	44
Total General Fund	3,331,463	1,831,250	1,500,213	44
Enterprise Fund				
Museum Store	90,848	90,000	(848)	3
Total Enterprise Fund	90,848	90,000	(848)	3
Total - All Funds	3,422,311	1,921,250	1,499,365	47

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.

County Museum

DESCRIPTION OF MAJOR SERVICES

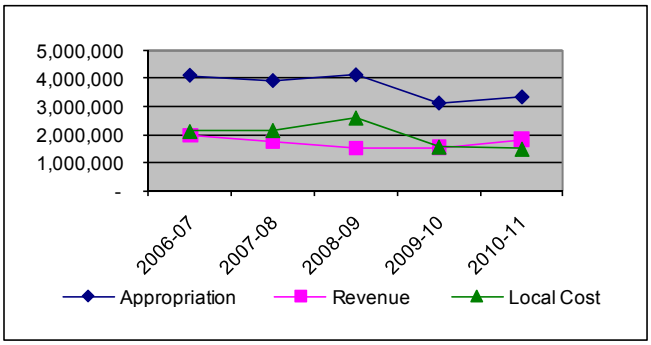
The County Museum provides cultural and educational programs and activities for the public at its main facility in Redlands and the following eight regional sites: Agua Mansa Cemetery in Colton, Casa de Rancho Cucamonga (Rains House), Daggett Stone Hotel, Asistencia Mission in Redlands, Mousley Museum of Natural History in Yucaipa, Yorba-Slaughter Adobe in Chino, Yucaipa Adobe, and Victor Valley Museum in Apple Valley. These programs and activities involve the preservation of cultural and natural heritage collections that represent the Southwest region, display of permanent and special exhibitions, and care and preservation of historical sites depicting the history and culture of San Bernardino County. Museum programs promote learning, awareness and enrichment through community outreach, partnerships with educational institutions, and research that enhances both the museum collections and educational services. Approximately 2.3 million permanent and loaned collections are preserved for the benefit of the public, educational, and the scientific community. The County Museum has been accredited from the American Association of Museums since February 23, 1973. In 2002, the Museum received its decennial accreditation that will continue through 2012.

The County Museum is comprised of the following divisions: Education, Exhibitions, Anthropology, History/Archives, Biological Science, and Geological Sciences. All divisions provide educational services for families, general public, school groups, educators, and scholars at the main Museum facility and historic sites. In addition, the Biological Science and the Geological Sciences divisions conduct scientific field research and studies for public and private agencies. This research consists of both short and long-term scientific field studies resulting in significant revenue for the department. A portion of this revenue is used to support other Museum programs and activities. Furthermore, this field research results in valuable collections being accessioned into the museum collections that are curated and exhibited for public education at the main facility and historic sites.

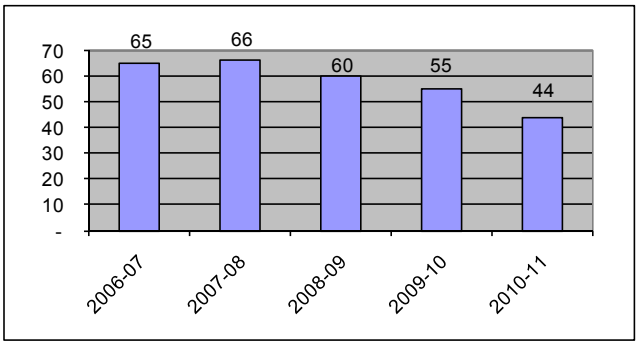
Over the past years, the County Museum has received funding from the Institute of Museum and Library Services (IMLS). These funds were used for the County Museum refurbishments of “Life in the Air” gallery, design and implementation of a multi-functional Web Module and media archive for the Inland Southern California. The museum web module provides electronic access to the museum’s cultural and natural heritage collections and programs. The module better informs the general public, educators, students, and businesses of San Bernardino County and the region as to their rich regional heritage.

BUDGET HISTORY

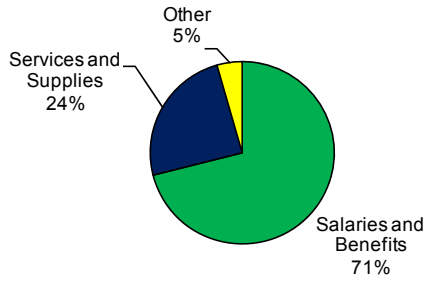
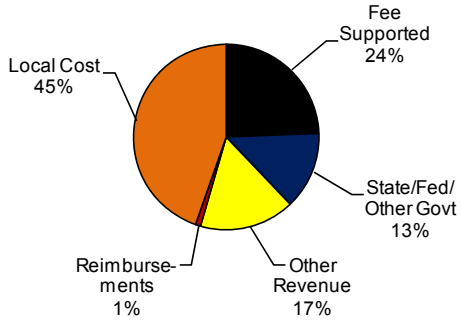
5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Operations and Community Services
DEPARTMENT: County Museum
FUND: General

BUDGET UNIT: AAA CCM
FUNCTION: Recreational & Cultural Services
ACTIVITY: Culture

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	2,735,789	2,859,700	2,751,774	2,502,258	2,502,258	2,389,389	**(112,869)**
Services and Supplies	695,253	818,163	574,438	418,974	418,974	435,260	**16,286**
Central Services	34,320	39,911	39,000	40,496	40,496	346,275	**305,779**
Travel	-	-	48,628	38,560	38,560	40,600	**2,040**
Other Charges	-	-	212,899	-	-	-	**-**
Equipment	72,769	-	-	-	-	-	**-**
L/P Struct/Equip/Vehicles	7,222	-	-	-	-	-	**-**
Transfers	107,685	137,868	116,830	118,223	118,223	149,939	**31,716**
Total Exp Authority	3,653,038	3,855,642	3,743,569	3,118,511	3,118,511	3,361,463	**242,952**
Reimbursements	-	(132,000)	(93,622)	(3,600)	(3,600)	(30,000)	**(26,400)**
Total Appropriation	3,653,038	3,723,642	3,649,947	3,114,911	3,114,911	3,331,463	**216,552**
Operating Transfers Out	-	-	450,000	-	-	-	**-**
Total Requirements	3,653,038	3,723,642	4,099,947	3,114,911	3,114,911	3,331,463	**216,552**
Departmental Revenue							
Use of Money and Prop	38,019	32,229	31,740	61,580	61,580	60,000	**(1,580)**
State, Fed or Gov't Aid	2,752	2,874	62,167	402,614	402,614	454,250	**51,636**
Current Services	1,094,051	1,061,734	1,027,774	800,622	800,622	820,000	**19,378**
Other Revenue	240,752	288,470	77,995	168,598	168,599	247,000	**78,401**
Total Revenue	1,375,574	1,385,307	1,199,676	1,433,414	1,433,415	1,581,250	**147,835**
Operating Transfers In	157,632	182,186	387,936	105,606	105,606	250,000	**170,000**
Total Financing Sources	1,533,206	1,567,493	1,587,612	1,539,020	1,539,021	1,831,250	**317,835**
Local Cost	2,119,832	2,156,149	2,512,335	1,575,891	1,575,890	1,500,213	**(101,283)**
				Budgeted Staffing	55	44	**(11)**

Salaries and benefits of $2,389,389 fund 44 budgeted positions. The 2010-11 reduction is a result of the deletion of the following positions: 1 Museum Research Biologist, 1 Professional Biologist, 3 Field Biologists (1 contract), and 6 Public Service Employee positions primarily due to the reorganization of the Biology Division and the elimination of vacant positions.

Services and supplies of $435,260 include operating expenses required for educational programming, exhibits, and advertising of Museum programs/activities. The reduction is due to less advertising, postage, and printing expenses.

Central services of $346,275 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $40,600 reflects field-related expenses required to complete research projects; these expenses are billable to projects.

Transfers of $149,939 represents payments to Real Estate Services Department for costs related to County Museum's off-site storage.

Reimbursements of $30,000 are attributed to continued County Museum work for the Land Use Services Department related to the Biological Mapping Project.

Use of money and property of $60,000 reflects revenue from the rental of County Museum facilities for weddings, receptions, and other special events.

State and federal grants funding of $454,250 includes a Bureau of Land Management grant for $400,000 for Geological Research Projects and funding of $50,000 through the Institute of Library and Museum Services for renovations to the County Museum's "Life in the Air" public exhibit gallery. State funding includes $4,250 for fee based Archeological Information Center projects. The increase of $51,636 is attributed to an increase to the Bureau of Land Management grant.

Current services revenue of $820,000 primarily consists of research revenue from the department's Biological and Geological Sciences Divisions and Archeological and Information Center. In addition, these revenue sources include educational Summer Camp Programs, and opening of the Victor Valley Museum.

Other revenue of $247,000 represents community partnership support through the San Bernardino County Museum Association and community support for the San Bernardino County Museum and the Victor Valley Museum Branch, and Historic Sites.

Operating transfers in of $250,000 represents reimbursement for the Museum American with Disabilities Act of 1990 (ADA) Lobby Kiosk, renovations to the Museum lobby, and refurbishments to the Victor Valley Museum. The increase is primarily due to the Victor Valley Museum one-time funding for exhibit refurbishments and development of an ADA kiosk at the main Museum.

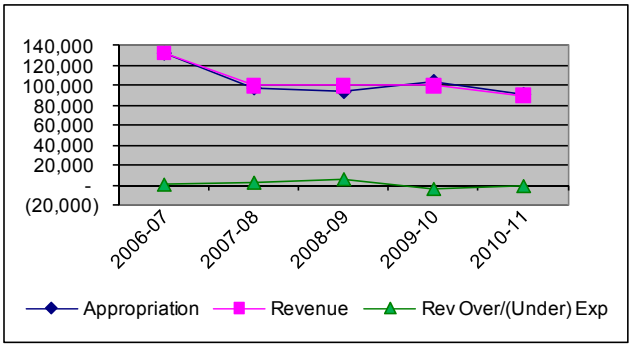
Museum Store

DESCRIPTION OF MAJOR SERVICES

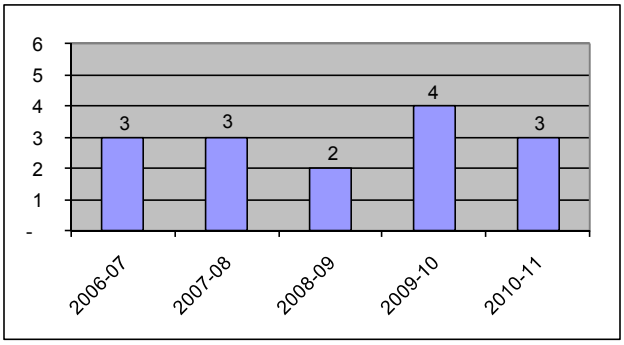
The Museum Store operates as an enterprise fund under the management of the County Museum. The Museum Store is considered a vital part of the visitor experience and provides many museum related items for sale including books and publications, educational toys, thematic novelty items for exhibitions, jewelry, minerals, and souvenirs. The Museum Store supports Museum operations and makes an annual financial contribution to the Museum. The Garden Café offers snack products, pastries and bottled beverages and food items for major events to enhance the visitor experience.

BUDGET HISTORY

5-YEAR BUDGET TREND

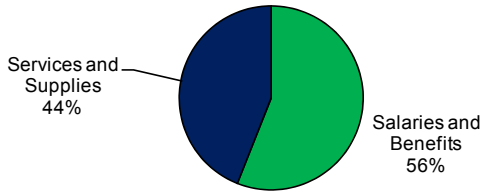


5-YEAR STAFFING TREND

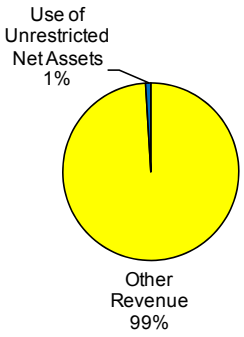


2010-11 BUDGET

EXPENDITURE AUTHORITY



FINANCING SOURCES



ANALYSIS OF ADOPTED BUDGET

GROUP: Operations and Community Services
DEPARTMENT: County Museum
FUND: Museum Store

BUDGET UNIT: EMM CCR
FUNCTION: Recreational and Cultural Services
ACTIVITY: Cultural

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	67,754	35,855	47,288	50,191	43,387	50,624	**7,237**
Services and Supplies	2,386	1,392	49,850	26,321	39,977	39,776	**(201)**
Transfers	512	474	461	485	485	448	**(37)**
Total Appropriation	70,652	37,721	97,599	76,997	83,849	90,848	**6,999**
Operating Transfers Out	15,000	15,000	10,000	-	20,000	-	**(20,000)**
Total Requirements	85,652	52,721	107,599	76,997	103,849	90,848	**(13,001)**
Departmental Revenue							
Other Revenue	98,608	85,995	93,196	72,041	100,000	90,000	**(10,000)**
Total Revenue	98,608	85,995	93,196	72,041	100,000	90,000	**(10,000)**
Rev Over/(Under) Exp	12,956	33,274	(14,403)	(4,956)	(3,849)	(848)	**3,001**
				Budgeted Staffing	4	3	**(1)**

Salaries and benefits of $50,624 fund 3 budgeted positions, 1 full-time and 2 part-time.

Services and supplies of $39,776 include operating expenses and purchases for resale (inventory).

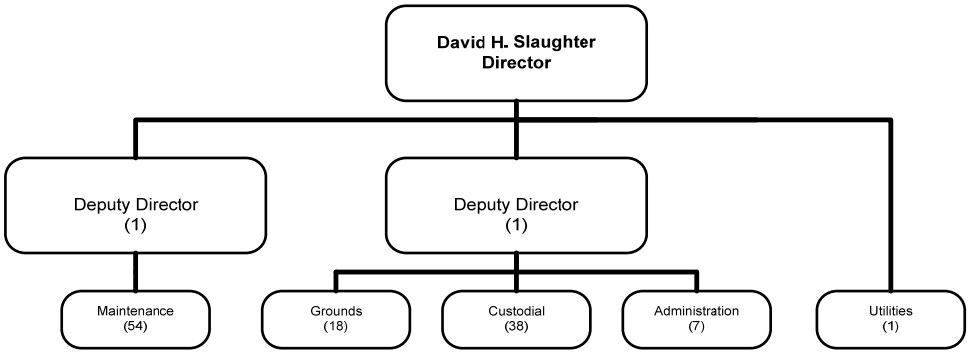
Other revenue $90,000 represents the store's projected sales revenue.

FACILITIES MANAGEMENT
David H. Slaughter

MISSION STATEMENT

The Facilities Management Department serves the public by providing quality custodial, grounds, and maintenance services that will enable county departments and staff to effectively meet the expectations of their customers.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Reduce utility consumption/implement sustainability projects.
2. Safeguard county facility assets.

PERFORMANCE MEASURES

Description of Performance Measure	2008-09 Actual	2009-10 Target	2009-10 Actual	2010-11 Target
Percent of sites where annual water consumption has been reduced by 60% (68 sites total).	9%	25%	18%	26%
Percent of sites where annual electrical consumption has been reduced (20 sites).	N/A	New	35%	65%
Percentage of equipment systems inventorieid (650 total).	N/A	7%	26%	35%

SUMMARY OF BUDGET UNITS

	2010-11			
	Appropriation	Revenue	Local Cost	Staffing
General Fund				
Facilities Management	12,742,301	12,381,187	361,114	119
Utilities	20,218,964	3,410,324	16,808,640	1
Total General Fund	32,961,265	15,791,511	17,169,754	120

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.

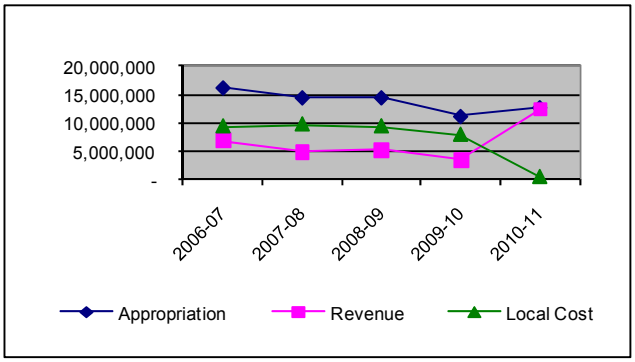
Facilities Management

DESCRIPTION OF MAJOR SERVICES

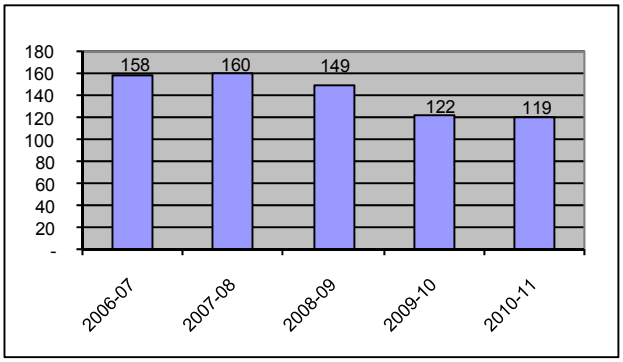
The Facilities Management Department serves the public by providing quality custodial, grounds, and maintenance services and enabling county departments to effectively meet the expectations of their customers. The focus of the Custodial, Grounds, Maintenance, and Administration divisions is to ensure a clean, safe, and well-maintained environment for county customers and employees.

BUDGET HISTORY

5-YEAR BUDGET TREND

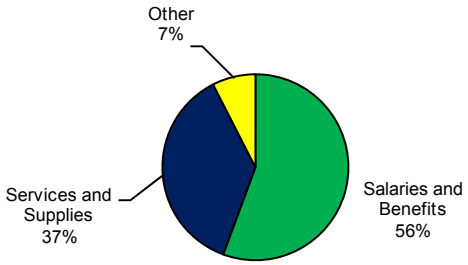


5-YEAR STAFFING TREND

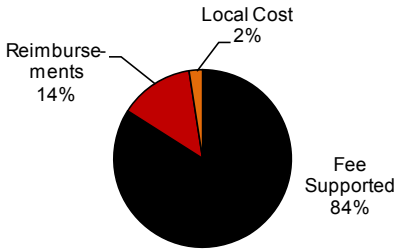


2010-11 BUDGET

EXPENDITURE AUTHORITY



FINANCING SOURCES



ANALYSIS OF ADOPTED BUDGET

GROUP: Operations and Community Services
DEPARTMENT: Facilities Management
FUND: General

BUDGET UNIT: AAA FMD
FUNCTION: General
ACTIVITY: Property Management

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	9,025,076	9,478,651	9,371,862	7,924,141	7,924,142	8,199,216	**275,074**
Services and Supplies	6,125,395	7,545,235	7,342,837	5,576,447	5,573,104	5,353,581	**(219,523)**
Central Services	37,713	51,984	52,227	65,660	65,660	71,544	**5,884**
Travel	-	-	5,419	2,911	2,911	3,800	**889**
Equipment	42,339	53,700	-	35,618	35,618	44,500	**8,882**
Vehicles	11,892	-	-	-	-	-	**-**
Transfers	846,395	441,655	1,043,115	1,207,239	1,298,869	1,064,496	**(234,373)**
Total Exp Authority	16,088,810	17,571,225	17,815,460	14,812,016	14,900,304	14,737,137	**(163,167)**
Reimbursements	(1,605,704)	(4,019,451)	(4,291,521)	(3,621,389)	(3,690,469)	(1,994,836)	**1,695,633**
Total Appropriation	14,483,106	13,551,774	13,523,939	11,190,627	11,209,835	12,742,301	**1,532,466**
Departmental Revenue							
State, Fed or Gov't Aid	-	31,268	10,174	-	-	-	**-**
Current Services	5,656,524	4,291,453	4,599,851	3,369,583	3,399,716	12,381,187	**8,981,471**
Other Revenue	-	-	1,840	20	20	-	**(20)**
Other Financing Sources	-	2,470	1,147	-	-	-	**-**
Total Revenue	5,656,524	4,325,191	4,613,012	3,369,603	3,399,736	12,381,187	**8,981,451**
Operating Transfers In	-	-	134,927	-	-	-	**-**
Total Financing Sources	5,656,524	4,325,191	4,747,939	3,369,603	3,399,736	12,381,187	**8,981,451**
Local Cost	8,826,582	9,226,583	8,776,000	7,821,024	7,810,099	361,114	**(7,448,985)**
				Budgeted Staffing	122	119	**(3)**

Salaries and benefits of $8,199,216 fund 119 budgeted positions and include an increase of $275,074 over 2009-10 Current Budget as a result of vacancies expected to be filled and changes in employee benefit costs. The net reduction of 3 positions is due to the deletion of 1 Director and 3 Custodian Is, and the addition of 1 General Maintenance Mechanic.

Services and supplies of $5,353,581 funds various contracts for custodial and grounds services and includes costs related to building maintenance. The decrease of $219,523 is primarily a result of a decrease in the minor Capital Improvement Program (CIP) funding in the Maintenance Division, an anticipated decrease in requisitions for non-routine services in all divisions, as well as the county portion due to Courts which is now budgeted as a transfer to Real Estate Services rather than an expense in services and supplies.

Travel of $3,800 includes an increase of $889 and funds travel to outlying areas for facility maintenance work.

Equipment of $44,500 is for replacement of a front mower and trailer for the Grounds Division and a Genie lift in the Maintenance Division.

Transfers of $1,064,496 include a decrease of $234,373 over current budget and reflect reduced costs related to the county's portion of expenses in AOC managed court facilities for operation and maintenance costs.

Reimbursements of $1,994,836 include a decrease of $1,695,633 as a result of the department direct billing basic services which is now budgeted as revenue, as well as an anticipated decrease in requisitions for non-routine services.

Departmental revenue of $12,381,187 includes an increase of $8,981,451 as a result of the department direct billing other county departments for basic services. Local cost of $361,114 represents the department's cost for basic services for vacant space and other non-billable maintenance costs. The reduction in local cost of $7,448,985 was distributed to general fund local cost departments to pay for basic grounds, custodial and maintenance costs included in their budgets.

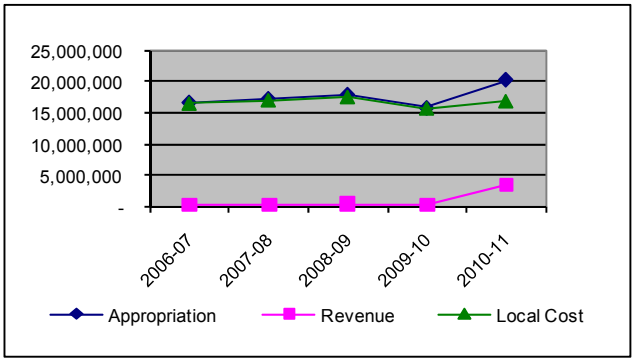
Utilities

DESCRIPTION OF MAJOR SERVICES

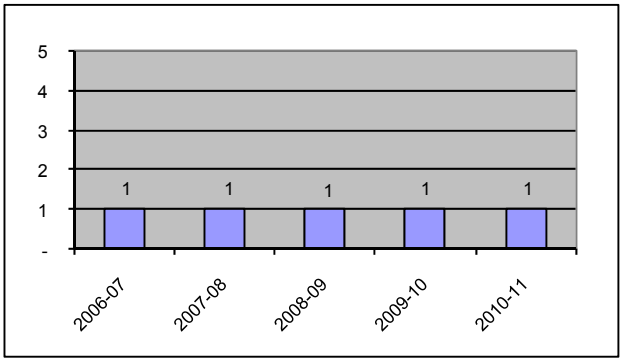
The county's utility budget unit funds the cost of electricity, natural gas, water, sewage, refuse disposal, and other related costs for county-owned and various leased facilities.

BUDGET HISTORY

5-YEAR BUDGET TREND

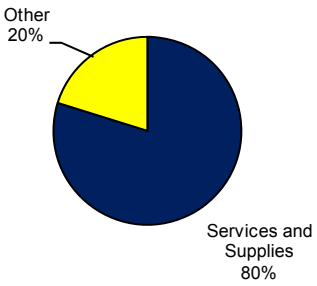


5-YEAR STAFFING TREND

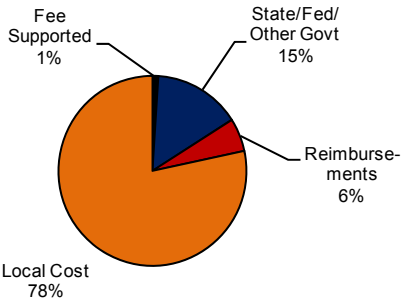


2010-11 BUDGET

EXPENDITURE AUTHORITY



FINANCING SOURCES



ANALYSIS OF ADOPTED BUDGET

GROUP: Operations and Community Services
DEPARTMENT: Facilities Management - Utilities
FUND: General

BUDGET UNIT: AAA UTL
FUNCTION: General
ACTIVITY: Property Management

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	77,456	86,851	84,201	90,381	90,381	90,435	**54**
Services and Supplies	17,069,828	15,752,679	16,497,961	15,338,370	15,448,545	17,034,161	**1,585,616**
Central Services	843	906	906	992	992	1,312	**320**
Transfers	588,108	1,227,906	1,545,352	1,499,994	1,499,994	4,313,074	**2,813,080**
Total Exp Authority	17,736,235	17,068,342	18,128,420	16,929,737	17,039,912	21,438,982	**4,399,070**
Reimbursements	(343,074)	(422,459)	(463,386)	(1,233,697)	(1,233,697)	(1,220,018)	**13,679**
Total Appropriation	17,393,161	16,645,883	17,665,034	15,696,040	15,806,215	20,218,964	**4,412,749**
Departmental Revenue							
State, Fed or Gov't Aid	4,587	-	-	12,000	-	3,201,031	**3,201,031**
Current Services	280,799	178,350	177,010	148,717	223,844	209,293	**(14,551)**
Other Revenue	21,563	13,180	4,914	63,127	-	-	**-**
Total Revenue	306,949	191,530	181,924	223,844	223,844	3,410,324	**3,186,480**
Local Cost	17,086,212	16,454,353	17,483,110	15,472,196	15,582,371	16,808,640	**1,226,269**
				Budgeted Staffing	1	1	-

Salaries and benefits of $90,435 fund one budgeted position.

Services and supplies of $17,034,161 fund utility costs. The increase of $1,585,616 is a result of anticipated increases in utility costs and the addition of new facilities.

Transfers of $4,313,074 include an increase of $2,813,080 due to an energy efficiency grant received from the federal government which will be passed on to Land Use Services for environmental studies, and to Architecture and Engineering for energy efficiency capital projects.

Reimbursements of $1,220,018 include a small decrease of $13,679 for utility costs due to the state for courthouses.

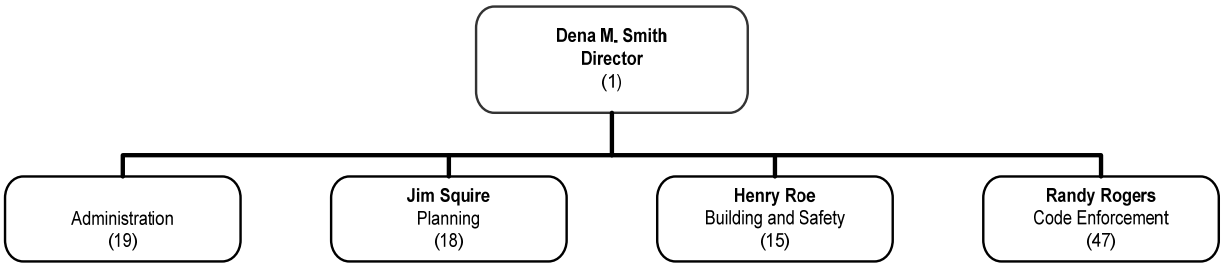
Departmental revenue of $3,410,324 consists of the grant received from the federal government for the energy efficiency projects and current services for utility costs passed on to customers and third parties that occupy county-owned space. The net increase of $3,186,480 is a result of the grant offset by a reduction in utility cost due to water conservation efforts.

LAND USE SERVICES
Dena M. Smith

MISSION STATEMENT

The Land Use Services Department is dedicated to ensuring a balance in the areas of housing, business, and recreational needs for the diverse cultures and communities of San Bernardino County. This is accomplished through comprehensive regional planning and enforcement of building standards, land uses, and environmental impacts.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Planning – improve processing efficiency for development applications.
2. Building and Safety – complete plan reviews within the department's adopted service standard time frames.
3. Code Enforcement – decrease time between receipt of a complaint and performance of the initial inspection.
4. Fire Hazard Abatement – decrease processing time for abatements requiring a warrant.

PERFORMANCE MEASURES

Description of Performance Measure	2008-09 Actual	2009-10 Target	2009-10 Actual	2010-11 Target
Percentage of initial environmental reviews (ER) completed within five working days. (2008-09 - 86 applications required an ER; 2009-10 - 50 applications required an ER)	90%	95%	76%	97%
Percentage of applications accepted as complete or returned to applicant within 30 calendar days of receipt. (2008-09 - 570 applications were filed; 2009-10 - 555 applications were filed)	95%	95%	94%	99%
Percentage of plan reviews completed within proposed time frames. (2008-09 - 2,479 plan reviews were conducted; 2009-10 - 1,692 plan reviews were conducted)	97%	99%	92%	95%
Percentage of initial inspections completed within one week of receipt of complaint. (2008-09 - Responded to 5,000 complaints; 2009-10 - 6,130 complaintes were responded to)	70%	72%	79%	80%
Percentage of initial notifications processed within three working days of receipt of complaint. (2009-10 - 3,865 citations processed)	N/A	New	83%	85%
Percentage of abatements performed within four weeks of posting a warrant. (1,871 abatements performed; 2009-10 - 1,934 abatements performed)	80%	90%	93%	90%

SUMMARY OF BUDGET UNITS

	2010-11			
	Operating Exp/ Appropriation	Revenue	Local Cost	Staffing
General Fund				
Land Use Services - Administration	310,000	-	310,000	20
Land Use Services - Planning	5,434,662	2,813,217	2,621,445	18
Land Use Services - Building and Safety	3,125,574	2,625,574	500,000	15
Land Use Services - Code Enforcement	4,076,490	371,798	3,704,692	35
Land Use Services - Fire Hazard Abatement	2,292,649	1,900,571	392,078	12
Total General Fund	15,239,375	7,711,160	7,528,215	100

Housing and development activity in San Bernardino County has continued to decline as property values have continued to fall. As a result, revenue and demand for development-related services has been dramatically reduced and the department has been challenged to respond to the drastic fiscal and operational impact of these circumstances. Staffing levels have been reduced within the affected service areas, while customer service remains a priority.

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.

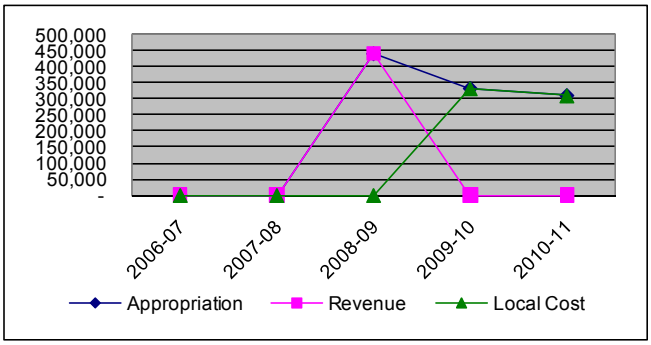
Administration

DESCRIPTION OF MAJOR SERVICES

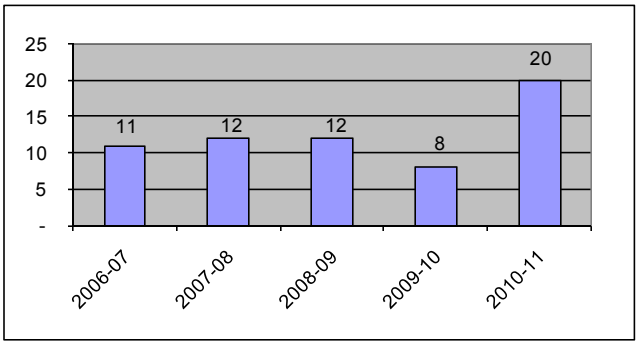
The Administration Division provides centralized fiscal, personnel, information technology, and customer support services to Land Use Service's Planning, Building and Safety, and Code Enforcement divisions.

BUDGET HISTORY

5-YEAR BUDGET TREND



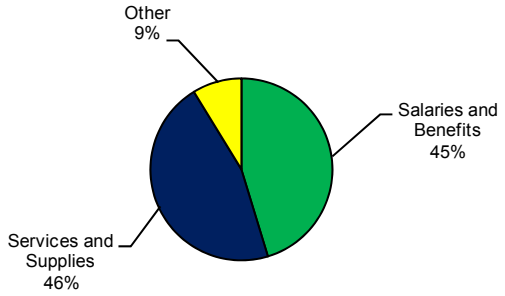
5-YEAR STAFFING TREND



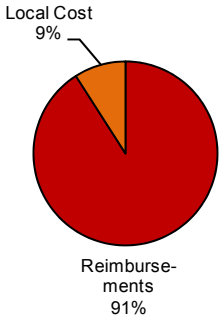
Division staffing increased due to the implementation of a centralized Customer and Support Services unit. Customer service personnel from the Planning and Building and Safety divisions have been merged into a centralized unit to provide enhanced customer support and allow for additional cross-training. One time local cost is being provided to support implementation of computer software and hardware systems for improved operational effectiveness and customer support in 2010-11.

2010-11 BUDGET

EXPENDITURE AUTHORITY



FINANCING SOURCES



ANALYSIS OF ADOPTED BUDGET

GROUP: Operations and Community Services
DEPARTMENT: Land Use Services - Administration
FUND: General

BUDGET UNIT: AAA LUS
FUNCTION: Public Protection
ACTIVITY: Other Protection

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	931,347	925,873	990,729	1,183,621	1,183,621	1,550,420	**366,799**
Services and Supplies	856,192	1,134,364	1,560,079	1,319,711	1,319,712	1,485,445	**165,733**
Central Services	21,361	34,925	33,685	26,780	26,780	84,908	**58,128**
Travel	-	-	6,161	2,539	2,539	3,000	**461**
Equipment	-	-	86,816	-	-	-	**-**
Capitalized Software	-	-	-	12,000	12,000	-	**(12,000)**
Transfers	2,821	3,605	30,235	334,641	334,642	299,060	**(35,582)**
Total Exp Authority	1,811,721	2,098,767	2,707,705	2,879,292	2,879,294	3,422,833	**543,539**
Reimbursements	(1,811,545)	(2,098,064)	(2,267,043)	(2,547,116)	(2,547,116)	(3,112,833)	**(565,717)**
Total Appropriation	176	703	440,662	332,176	332,178	310,000	**(22,178)**
Departmental Revenue							
Other Financing Sources	-	-	439,668	-	-	-	**-**
Total Revenue	-	-	439,668	-	-	-	**-**
Local Cost	176	703	994	332,176	332,178	310,000	**(22,178)**
				Budgeted Staffing	8	20	**12**

Salaries and benefits of $1,550,420 fund 20 budgeted positions and are increasing by $366,799 and a net 12 budgeted positions. The staffing changes are as follows:

- 12 positions are being transferred from the other divisions due to the implementation of a centralized Customer and Support Services unit to provide enhanced customer support service at five existing locations (2 Office Assistant IIs, 2 Office Assistant IIIs, 2 Land Use Technician Is, 5 Land Use Technician IIs, and 1 Land Use Technician Supervisor).
- 1 position was added as a result of a dual fill for the Director's position which is anticipated to end in September 2010.
- 1 Fiscal Specialist position is being transferred to the Code Enforcement division to provide fiscal support.

In addition, the department is requesting two reclassifications; a Land Use Technician Supervisor (filled) to a Staff Analyst I and an Administrative Manager (vacant) to an Administrative Supervisor II due to realignment of job responsibilities.

Services and supplies of $1,485,445 are increasing by $165,733 due primarily to cost increases related to information technology such as systems development ($247,641) and computer software ($24,050). The increase is partially offset by savings in the following areas: operational expenses ($30,042); countywide cost allocation ($55,285) and miscellaneous expenses ($20,631).

Central services of $84,908 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $3,000 is increasing by $461 and primarily represents mileage to offsite offices.

Transfers of $299,060 are decreasing by $35,582 and primarily represent payments to the Information Services Department for Information Technology support and to Purchasing for the procurement of office supplies.

Reimbursements of $3,112,833 represent payments from the various Land Use Services divisions. The increase of $565,717 subsidizes costs associated with the Customer and Support Services unit.

Local cost of $310,000 is for costs associated with acquisition and implementation of computer hardware ($60,000) and software ($250,000) systems for improved customer service (electronic submission and review of plans) and operational efficiency (time accounting system).

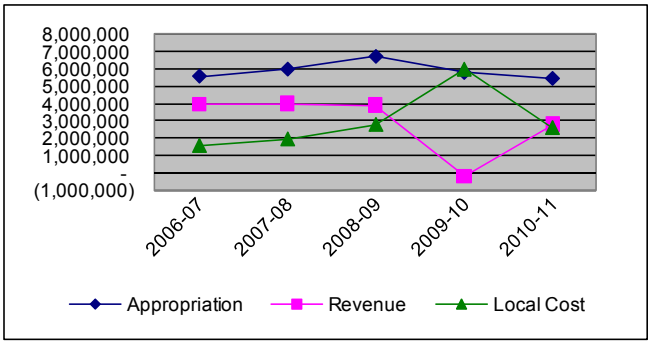
Planning

DESCRIPTION OF MAJOR SERVICES

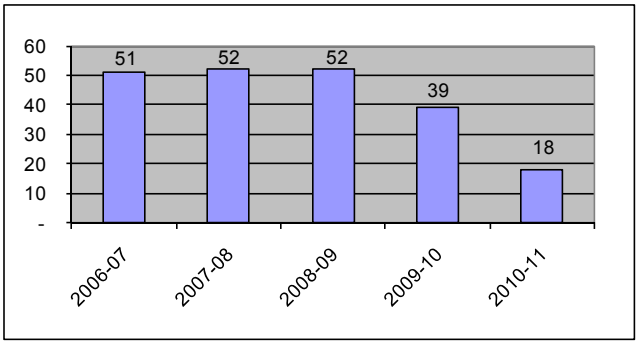
This Planning division oversees land use, housing, and community design. Planning facilitates the review, processing and approval of applications for land use within the county unincorporated areas; oversees General Plan implementation, updates and annual reports as required by law; maintains, updates and interprets the Development Code; serves as the county lead for California Environmental Quality Act (CEQA) compliance; oversees the preparation of environmental reports for private and capital improvement projects; and conducts annual mine inspections to ensure adequate reclamation financial assurances for mining operations.

BUDGET HISTORY

5-YEAR BUDGET TREND

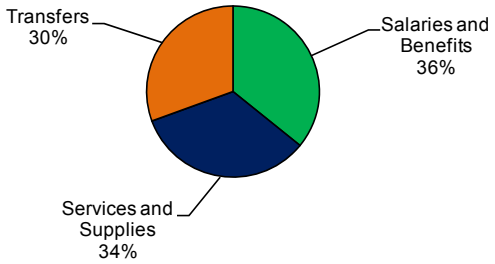


5-YEAR STAFFING TREND

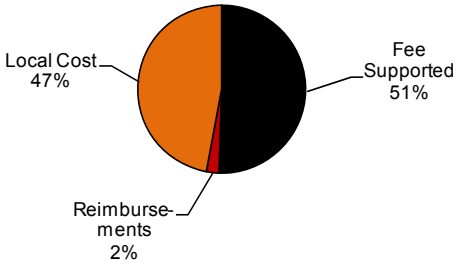


2010-11 BUDGET

EXPENDITURE AUTHORITY



FINANCING SOURCES



ANALYSIS OF ADOPTED BUDGET

GROUP: Operations and Community Services
DEPARTMENT: Land Use Services - Planning
FUND: General

BUDGET UNIT: AAA PLN
FUNCTION: Public Protection
ACTIVITY: Other Protection

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	3,717,455	3,767,391	3,834,602	3,607,422	3,607,422	1,992,040	**(1,615,382)**
Services and Supplies	1,395,079	1,721,055	2,166,894	780,370	780,353	1,779,235	**998,882**
Central Services	47,230	53,508	73,642	53,685	53,685	94,616	**40,931**
Travel	-	-	16,915	4,646	4,647	2,100	**(2,547)**
Other Charges	24,992	-	-	-	-	-	**-**
Transfers	498,456	476,224	665,994	1,527,755	1,527,755	1,700,781	**173,026**
Total Exp Authority	5,683,212	6,018,178	6,758,047	5,973,878	5,973,862	5,568,772	**(405,090)**
Reimbursements	(117,098)	(46,574)	(46,574)	(197,219)	(197,205)	(134,110)	**63,095**
Total Appropriation	5,566,114	5,971,604	6,711,473	5,776,659	5,776,657	5,434,662	**(341,995)**
Departmental Revenue							
Use of Money and Prop	-	46,689	17,264	5,547	5,546	-	**(5,546)**
State, Fed or Gov't Aid	-	257,069	(101,950)	-	-	-	**-**
Current Services	3,971,101	3,689,413	3,991,930	(201,768)	(201,325)	2,812,217	**3,013,542**
Other Revenue	6,563	13,511	3,793	(1,128)	(1,573)	1,000	**2,573**
Total Financing Sources	3,977,664	4,006,682	3,911,037	(197,349)	(197,352)	2,813,217	**3,010,569**
Local Cost	1,588,450	1,964,922	2,800,436	5,974,008	5,974,009	2,621,445	**(3,352,564)**
				Budgeted Staffing	39	18	**(21)**

Salaries and benefits of $1,992,040 fund 18 budgeted positions and are decreasing by $1,615,382 and a net 21 budgeted positions. Staffing changes include: a) the deletion of 21 positions (2 Deputy Directors; 3 Supervising Planners; 1 Land Use Technician I; 2 Land Use Technician IIs; 2 Planner Is; 1 Public Service Employee; 1 Secretary I; 9 Planner IIIs): b) the addition of 4 Planner II positions; and c) the transfer of 4 positions (1 Office Assistant III; 1 Land Use Technician I; 2 Land Use Technician IIs) to Administration to become part of the centralized Customer and Support Services unit.

Services and supplies of $1,779,235 are increasing by $998,882 due primarily to an increase in professional services ($937,214) as a result of development projects carry over from 2009-10 and other miscellaneous increases of $61,668.

Central services of $94,616 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $2,100 is decreasing by $2,547 due to reduced staffing levels.

Transfers of $1,700,781 represent payments to other departments and internal cost allocations and are increasing by $173,026. This increase primarily reflects increased internal cost allocation ($122,175) to Administration for fiscal, payroll, information technology and services provided through the centralized Customer and Support Services unit and payment to the Museum ($30,000) for quarterly report updates to the Biotic Overlay.

Reimbursements of $134,110 represent payments from other departments and are decreasing by $63,095. This decrease is due to recognizing revenue earned by the Advance Planning division on work performed for the Current Planning division as revenue instead of reimbursements.

Current services of $2,812,217 represent revenue related to development projects. The increase of $3,013,542 is primarily due to prior year accrual errors which reflects the 2009-10 revenue being shortened by $2,410,882, carry over projects of $424,959, and anticipated revenue increases due to fee increases implemented in late August 2010.

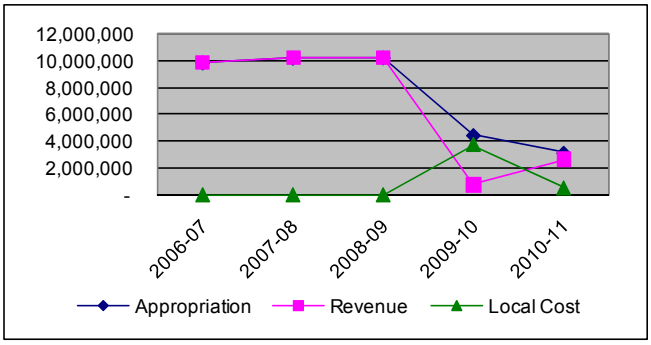
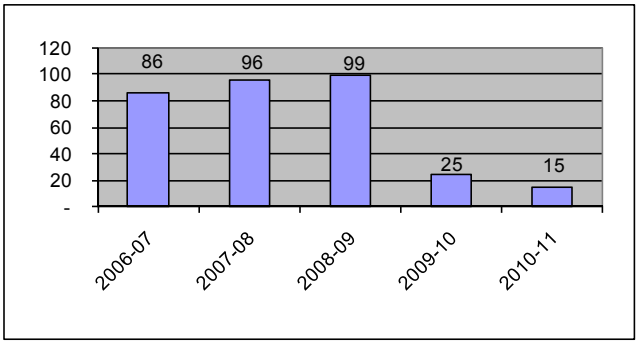
Local cost of $2,621,445 is decreasing by $3,352,564 to reflect staffing reduction and cost savings measures put in place to address current demand for services.

Building and Safety

DESCRIPTION OF MAJOR SERVICES

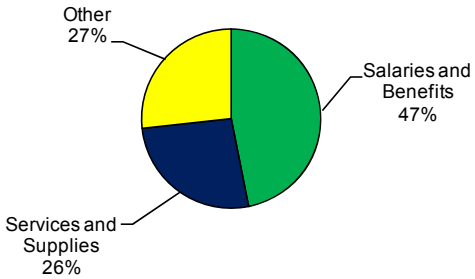
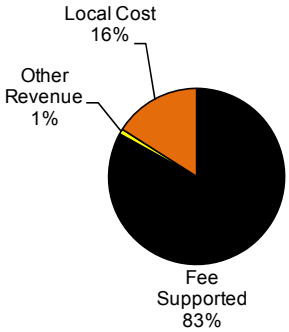
Building and Safety administers construction and occupancy standards to safeguard life, health, and property in unincorporated areas of the county. This division applies state law and county ordinances and inspects the construction, alteration, relocation, demolition, repair, occupancy, and use of buildings and structures to ensure compliance.

BUDGET HISTORY

5-YEAR BUDGET TREND	5-YEAR STAFFING TREND
	

The sustained downturn in the real estate market has led to critical reductions in demand for building-related services. As a result, division revenue and staffing has been drastically reduced. Division staffing for 2010-11 (15 positions) is a 79% reduction (56 budgeted positions) from 2009-10 adopted budget.

2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Operations and Community Services
DEPARTMENT: Land Use Services - Building and Safety
FUND: General

BUDGET UNIT: AAA BNS
FUNCTION: Public Protection
ACTIVITY: Other Protection

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	6,039,289	5,965,335	5,260,363	3,066,746	3,066,746	1,464,764	**(1,601,982)**
Services and Supplies	1,205,251	1,105,075	799,288	582,238	582,239	679,920	**97,681**
Central Services	69,656	95,032	169,769	122,333	122,333	131,491	**9,158**
Travel	-	-	16,082	3,908	3,908	13,300	**9,392**
Vehicles	158,678	-	-	-	-	-	**-**
Transfers	1,265,370	1,460,265	1,526,112	716,003	716,003	836,099	**120,096**
Total Exp Authority	8,738,244	8,625,707	7,771,614	4,491,228	4,491,229	3,125,574	**(1,365,655)**
Reimbursements	(3,603)	(60,000)	-	(37,685)	(37,685)	-	**37,685**
Total Appropriation	8,734,641	8,565,707	7,771,614	4,453,543	4,453,544	3,125,574	**(1,327,970)**
Departmental Revenue							
Licenses & Permits	8,530,860	8,168,004	7,294,996	647,285	647,285	2,550,374	**1,903,089**
State, Fed or Gov't Aid	-	689	-	-	-	-	**-**
Current Services	113,325	76,790	24,361	48,223	49,141	45,200	**(3,941)**
Other Revenue	90,096	65,760	49,541	48,064	47,147	30,000	**(17,147)**
Total Revenue	8,734,281	8,311,243	7,368,898	743,572	743,573	2,625,574	**1,882,001**
Local Cost	360	254,464	402,716	3,709,971	3,709,971	500,000	**(3,209,971)**
				Budgeted Staffing	25	15	**(10)**

Salaries and benefits of $1,464,764 fund 15 budgeted positions. This funding represents a decrease of $1,601,982 and 10 budgeted positions as follows: 3 positions (1 Regional Building Inspector Supervisor, 1 Secretary I and 1 Office Assistant II) were deleted; 8 positions (3 Office Assistant IIs; 1 Office Assistant III; 3 Land Use Technician IIs; 1 Land Use Technician Supervisor) were transferred to Administration to become part of a centralized Customer and Support Services unit; and 1 position (Building Inspector II) was added.

Services and supplies of $679,920 are increasing by $97,681 primarily due to increase in computer hardware and the purchase of the 2010 California Building Code.

Central services of $131,491 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $13,300 is increasing by $9,392 in recognition of costs incurred for Building Inspectors to access mandated training for maintenance of their state licenses.

Transfers of $836,099 represent payments to other departments and are increasing by $120,096. This increase is primarily due to payments to Administration in Support of the Customer and Support Services unit.

Licenses and permits revenue of $2,550,374 represents revenue generated from plan check and construction permit fees. This revenue is increasing by $1,903,089 due to an increase in fees of $818,477 combined with a prior year accrual error which reflects the 2009-10 revenue being shortened by $1,084,612.

Current services revenue of $45,200 is decreasing by $3,941 and consists of revenue related to the sale of other licenses and permits.

Other revenue of $30,000 includes revenue from sales of copies and non-published materials and change of address requests and is decreasing by $17,147 to reflect current revenue trends.

Local cost funding of $500,000 represents funding required to maintain current service levels, including facility and staffing costs for five existing service locations.

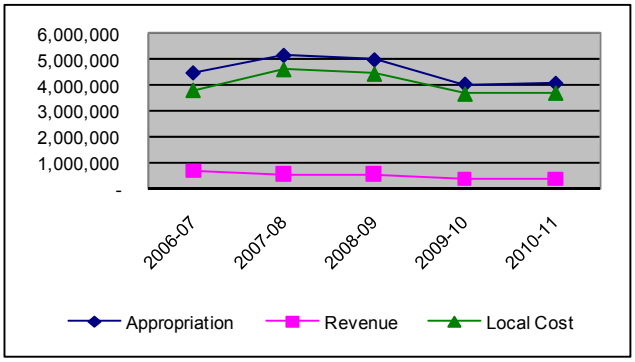
Code Enforcement

DESCRIPTION OF MAJOR SERVICES

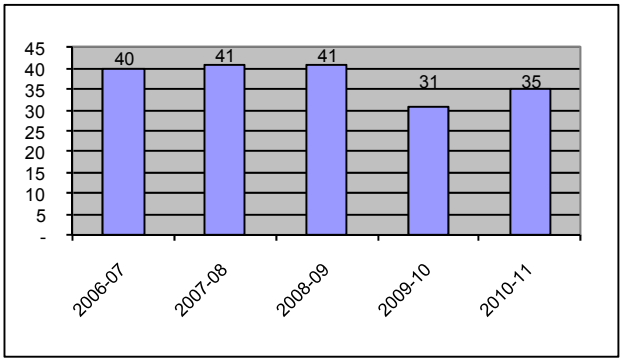
Code Enforcement administers programs designed to protect the public's safety, welfare, and property through enforcement of county ordinances and state laws related to housing and property.

BUDGET HISTORY

5-YEAR BUDGET TREND

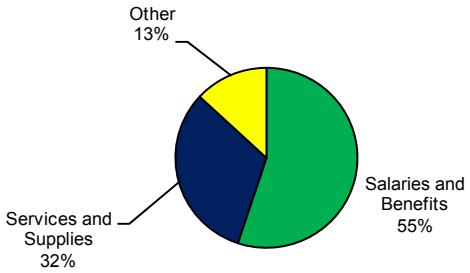


5-YEAR STAFFING TREND

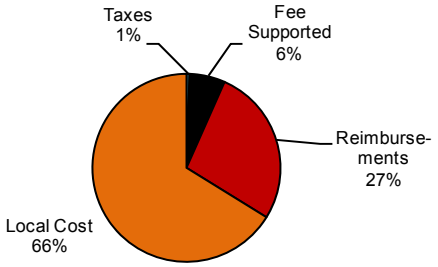


2010-11 BUDGET

EXPENDITURE AUTHORITY



FINANCING SOURCES



ANALYSIS OF ADOPTED BUDGET

GROUP: Operations and Community Services
DEPARTMENT: Land Use Services - Code Enforcement
FUND: General

BUDGET UNIT: AAA CEN
FUNCTION: Public Protection
ACTIVITY: Other Protection

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	2,961,973	3,315,114	3,242,297	2,729,492	2,729,492	3,085,892	**356,400**
Services and Supplies	1,233,716	975,342	779,948	1,284,830	1,301,670	1,676,883	**375,213**
Central Services	35,546	52,135	89,904	64,666	64,666	93,144	**28,478**
Travel	-	-	3,693	1,230	1,231	2,000	**769**
Equipment	101,043	4,275	-	28,643	28,643	-	**(28,643)**
Vehicles	75,056	18,580	-	-	-	-	**-**
Transfers	282,078	717,581	797,961	775,364	775,365	738,655	**(36,710)**
Total Exp Authority	4,689,412	5,083,027	4,913,803	4,884,225	4,901,067	5,596,574	**695,507**
Reimbursements	(204,506)	(382,166)	(189,229)	(847,871)	(859,167)	(1,520,084)	**(660,917)**
Total Appropriation	4,484,906	4,700,861	4,724,574	4,036,354	4,041,900	4,076,490	**34,590**
Departmental Revenue							
Taxes	146,308	56,216	30,996	5,530	5,531	30,000	**24,469**
Licenses & Permits	226,519	48,571	108,702	85,193	85,194	70,000	**(15,194)**
Fines and Forfeitures	-	-	-	39,414	56,340	70,000	**13,660**
State, Fed or Gov't Aid	160,976	(29,601)	-	30,158	30,158	-	**(30,158)**
Current Services	133,536	104,939	126,509	167,092	155,729	201,798	**46,069**
Other Revenue	6,367	999	1,977	38,344	38,343	-	**(38,343)**
Other Financing Sources	-	-	65,000	-	-	-	**-**
Total Revenue	673,706	181,124	333,184	365,731	371,295	371,798	**503**
Local Cost	3,811,200	4,519,737	4,391,390	3,670,623	3,670,605	3,704,692	**34,087**
				Budgeted Staffing	31	35	**4**

Salaries and benefits of $3,085,892 fund 35 budgeted positions and are increasing by $356,400 and a net 4 budgeted positions. Staffing changes are as follows: 7 positions are being transferred from other divisions (1 Code Enforcement Field Assistant, 1 Office Assistant II, 2 Land Use Technician IIs, and 3 Code Enforcement Officer IIs) and 1 Land Use Technician I is being transferred to Administration; 5 vacant Code Enforcement Officer IIs are being deleted; and 3 Code Enforcement Officer IIs (unclassified) are being added to staff the new Pro-Active Code Enforcement program (PACE) funded through the CDBG program.

Services and supplies of $1,676,883 are increasing by $375,213 as a result of the following increases: professional services related to the demolition/rehabilitation and blight abatement programs ($183,346); operating expenses of $141,246; computer hardware expense $30,000; and miscellaneous expenses ($20,621).

Central services of $93,144 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

The department does not anticipate any equipment or vehicle purchases in 2010-11.

Transfers of $738,655 represent payment to other departments and divisions such as County Counsel, Human Resources, Real Estate, and Land Use Administration. The net decrease of $36,710 is primarily due to increases in the division's share of administrative overhead of $94,210 offset by a reduction in County Counsel charges of $89,367 and a net reduction of $41,553 for rent costs, Employee Health and Productivity Charges, Human Services Administration support and permitting services provided by the Building and Safety Division.

Reimbursements of $1,520,084 are increasing by $660,917 due to increases to services provided to other county departments such as: the Department of Public Works ($131,324) and the Community Development and Housing Department for the demolition/rehabilitation and blight abatement programs ($84,103) and the PACE program ($315,604). In addition, the Fire Hazard Abatement Program is now utilizing Code Enforcement staff to supplement seasonal survey activities and reimburses the division $129,886 for staff salary and benefit costs related to this activity.

Taxes of $30,000 are related to special assessments on demolished and rehabilitated properties and are increasing by $24,469.

Licenses and permits revenue of $70,000 is decreasing by $15,194 primarily due to the transfer of specific revenue activities to the Planning division.

Fines and forfeitures of $70,000 reflect anticipated revenue resulting from implementation of the Administrative Citation program that started in January 2010.

State, federal, and other governmental aid revenue of $30,158 is no longer budgeted as this was a one-time funding related to a California State Off-Highway Vehicles grant for the purchase of a portable trailer.

Current services revenue of $201,798 is increasing by $46,069 due to an anticipated increase in services provided to the Public Works Department – Solid Waste Management Division for inspection work related to identifying illegal dumping around landfills.

Other revenue of $38,343 is no longer budgeted as this represented one-time funding from litigation settlements.

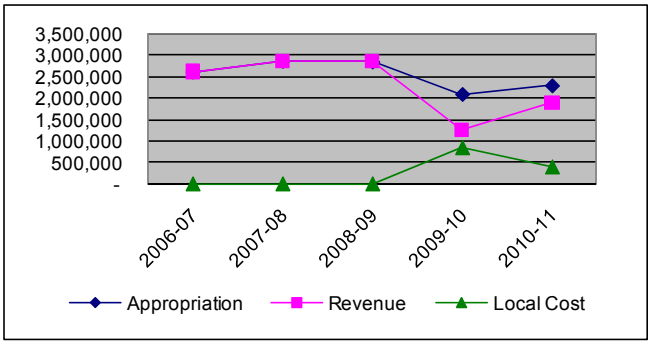
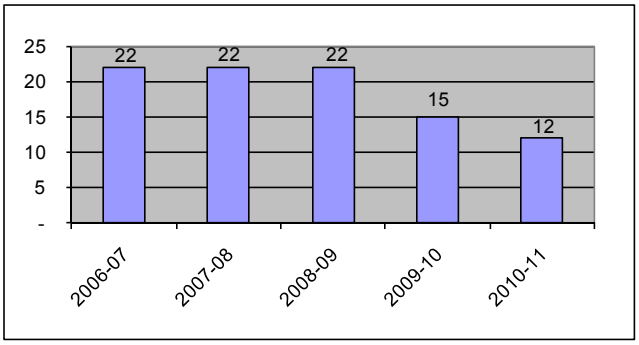
Local cost of $3,704,692 is increasing by $34,087 to reflect costs related to enforcement activities.

Fire Hazard Abatement

DESCRIPTION OF MAJOR SERVICES

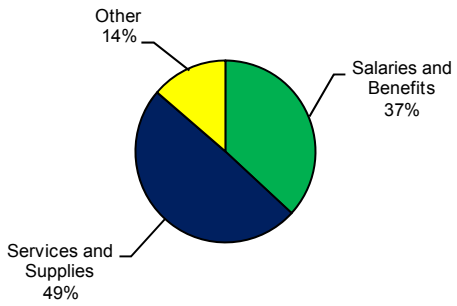
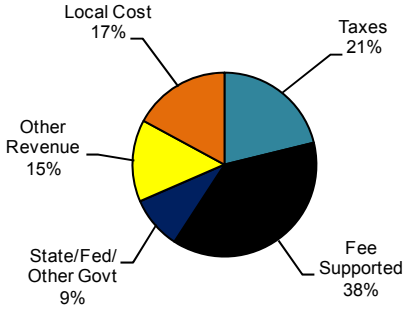
Fire Hazard Abatement enforces the county's Fire and Hazardous Trees Ordinance in the unincorporated portions of the county and provides contract services to specified cities and fire districts.

BUDGET HISTORY

5-YEAR BUDGET TREND	5-YEAR STAFFING TREND
	

The services provided through the Fire Hazard Abatement unit have been greatly affected by the downturn in the real estate market. During this period of unprecedented property foreclosures, the demand for abatement services has remained steady due to the high incidence of unoccupied, unmaintained properties. At the same time, revenue has decreased, reflecting an inability to collect payment for abatement services performed on properties in or near foreclosure. As program revenue has declined, staffing levels have decreased from 22 to 12 positions, however, supplemental revenue sources have been secured and projected revenue for 2010-11 reflects four new revenue streams (Administrative Citations, the Red Cross Fuel Reduction and Signage grant, the Red Cross Low Income Assistance grant and the Federal Emergency Management Agency (FEMA) Wood grant). Also, additional local cost funding has been allocated to fund upgrades to computer hardware and software and fund three positions.

2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Operations and Community Services
DEPARTMENT: Land Use Services - Fire Hazard Abatement
FUND: General

BUDGET UNIT: AAA WAB
FUNCTION: Public Protection
ACTIVITY: Protective Inspection

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	1,340,874	1,489,796	1,455,322	1,062,948	1,062,949	846,647	**(216,302)**
Services and Supplies	876,304	1,064,774	991,013	763,778	763,779	1,105,570	**341,791**
Central Services	19,610	19,568	30,843	25,125	25,125	27,214	**2,089**
Other Charges	18,641	-	-	-	-	-	**-**
Transfers	119,136	171,441	148,281	240,698	240,698	313,218	**72,520**
Total Exp Authority	2,374,565	2,745,579	2,625,459	2,092,549	2,092,551	2,292,649	**200,098**
Reimbursements	(2,942)	-	-	-	-	-	**-**
Total Appropriation	2,371,623	2,745,579	2,625,459	2,092,549	2,092,551	2,292,649	**200,098**
Departmental Revenue							
Taxes	490,880	574,449	496,456	931,782	931,781	485,000	**(446,781)**
Licenses & Permits	-	-	634	-	-	-	**-**
Fines and Forfeitures	-	-	-	-	-	40,000	**40,000**
State, Fed or Gov't Aid	-	-	-	-	-	213,240	**213,240**
Current Services	1,882,064	2,171,472	(1,444,880)	310,959	308,716	831,696	**522,980**
Other Revenue	(418)	(342)	(2,364)	6,165	15,112	330,635	**315,523**
Total Revenue	2,372,526	2,745,579	(950,154)	1,248,906	1,255,609	1,900,571	**644,962**
Local Cost	(903)	-	3,575,613	843,643	836,942	392,078	**(444,864)**
				Budgeted Staffing	15	12	**(3)**

Salaries and benefits of $846,647 fund 12 budgeted positions, a decrease of $216,302 and 3 budgeted positions. Staffing changes include transferring 5 positions to Code Enforcement division (1 Code Enforcement Field Assistant, 3 Code Enforcement Officer IIs, and 1 Office Assistant II) and adding two positions (1 Fiscal Assistant was transferred from Administration to provide fiscal support and 1 Code Enforcement Officer III was created due to workload associated with new grant funding).

Services and supplies of $1,105,570 are increasing by $341,791. The increase reflects additional computer software expenses of $192,078 for replacement of the weed abatement system and increases in county wide cost allocation ($25,198) and fire hazard abatement contracted services ($154,867), partially offset by reduction in operating expenses including vehicle charges of $30,352.

Central services of $27,214 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Transfers of $313,218 represent payments to other departments and are increasing by $72,520. This increase represents additional transfers of $118,436 to Code Enforcement to reimburse for staff time utilized to assist with the Administrative Citation process and a $45,916 decrease in transfers to Administration for fiscal, payroll, and information technology services.

Taxes of $485,000 represents revenue collected through special assessments. The decrease of $446,781 in this area represents uncollectable taxes due, primarily, to property foreclosures and the implementation of the Administrative Citation process, which is expected to expedite the receipt of revenue and reduce the need for the department to resort to placing special assessments on properties.

Fines and forfeitures revenue of $40,000 is due to the Administrative Citation process implemented in January 2010.

State, federal, and governmental aid of $213,240 represents a three-year FEMA grant for replacing wood shake shingle roofs and retrofitting vents to prevent ember intrusion into structures in high fire hazard zones in the mountain communities of San Bernardino County. The department anticipates this grant to be renewed.

Current services of $831,696 represent revenue generated through direct billing to property owners and service contracts with cities. The increase of $522,980 reflects rate increases to city contracts and an anticipated increase in receivables from property owners due to the Administrative Citation process.

Other revenue of $330,635 represents funding from the Red Cross for two grants that started in 2009-10 and are anticipated to end in 2011-12. These grants provide services in the San Bernardino County mountain communities, including establishment of defensible space, community safety zones, fuel barriers, and improved signage for evacuation routes. One of the grants is specifically targeted to assist low to moderate-income property owners to achieve these fuel reduction goals.

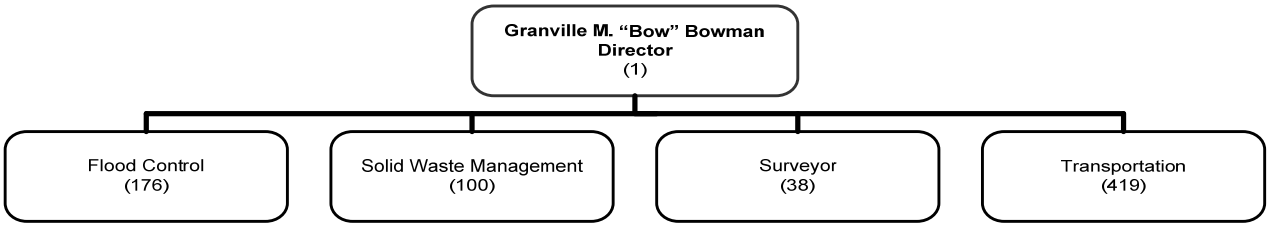
Local cost of $392,078 has been provided to fund computer software ($192,078) and hardware ($12,000) replacement, and fund salary and benefit costs for 3 Code Enforcement Field Assistant positions ($188,000).

PUBLIC WORKS
Granville M. Bowman

MISSION STATEMENT

The Public Works Department provides a broad range of services and infrastructure to help ensure safe and desirable communities for the people of San Bernardino County. Areas of responsibilities include roads, traffic, flood control, storm water quality, water conservation, solid waste services, and County Surveyor functions.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. ***Surveyor*** – Provide timely map and plan check services for customers.
2. ***Transportation*** – Maintain the level of safety and maintenance for county maintained roads.
3. ***Solid Waste*** – Maintain the level of efficiency concerning landfill space utilization.
4. ***Flood Control District*** – Improve flood protection and increase water recharge at District facilities.

PERFORMANCE MEASURES

Description of Performance Measure	2008-09 Actual	2009-10 Target	2009-10 Actual	2010-11 Target
Percentage of parcel maps completed within 60 working days (2008-09), 40 working days (2009-10), and 20 working days (2010-11).	100%	100%	100%	100%
Percentage of record of surveys completed within 70 working days (2008-09), 50 working days (2009-10), and 30 working days (2010-11).	100%	100%	100%	100%
Percentage of corner records completed within 70 working days (2008-09), 35 working days (2009-10), and 20 working days (2010-11).	100%	100%	100%	100%
Percentage of final maps completed within 35 working days (2008-09), 30 working days (2009-10), and 20 working days (2010-11).	100%	100%	100%	100%
Average Pavement Condition Index (PCI) of county maintained roads.	78	76	77	77
Pounds of trash per cubic yard of capacity - Low Volume Sites.	1,104	1,100	1,132	1,100
Pounds of trash per cubic yard of capacity - Medium Volume Sites.	1,177	1,180	1,276	1,180
Pounds of trash per cubic yard of capacity - High Volume Sites.	1,360	1,360	1,249	1,360
Acre-feet of water recharged at Flood Control District basins.	27,300	24,000	39,300	30,000
Number of miles of District Levee or Flood Control facilities studied to meet FEMA standards.	66	75	72	N/A

SUMMARY OF BUDGET UNITS

	2010-11			
	Operating Exp/ Appropriation	Revenue	Local Cost/ Fund Balance/ Revenue Over/(Under) Exp	Staffing
Surveyor Function:				
Surveyor	4,620,257	4,423,570	196,687	38
Survey Monument Preservation	180,730	57,010	123,720	-
Total	4,800,987	4,480,580	320,407	38
Tranportation Division:				
Transportation - Road Operations	131,633,125	87,803,969	43,829,156	420
Transportation - Measure I Progam	25,723,854	7,923,179	17,800,675	-
Transportation - High Desert Corridor Project	1,181,296	1,002,000	179,296	-
Transportation - Facilities Development Plans	8,326,314	348,360	7,977,954	-
Transportation - Development Mitigation Plan	2,464,961	377,030	2,087,931	-
Total	169,329,550	97,454,538	71,875,012	420
Solid Waste Management Division:				
Operations	75,898,046	55,288,828	(20,609,218)	100
Site Closure and Maintenance	32,969,308	1,510,635	(31,458,673)	-
Site Enhancement, Expansion and Acquisiton	12,998,342	874,150	(12,124,192)	-
Environmental Fund	10,989,561	16,059,229	5,069,668	-
Environmental Mitigation Fund	2,987,725	1,895,699	(1,092,026)	-
Closure and Post-Closure Maintenance	66,530,912	1,622,706	(64,908,206)	-
Total	202,373,894	77,251,247	(125,122,647)	100
Flood Control District:				
Consolidated Funds	122,966,187	69,668,986	53,297,201	176
Equipment Fund	4,251,927	2,860,000	(1,391,927)	-
Total	127,218,114	72,528,986	51,905,274	176
TOTAL	503,722,545	251,715,351	(1,021,954)	734

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.

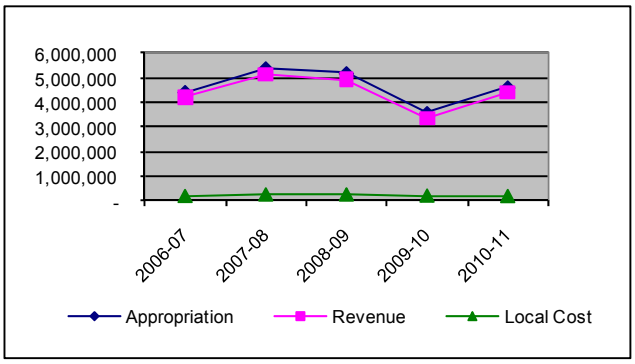
Surveyor

DESCRIPTION OF MAJOR SERVICES

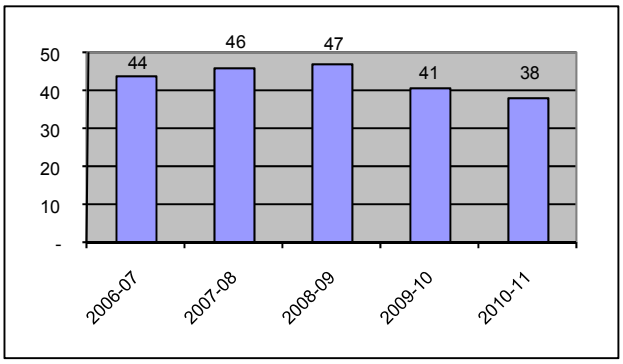
The function of the County Surveyor is to review subdivision maps as prescribed by state law, prepare legal descriptions and maps for other county departments, assist the public in matters relating to land boundaries, and ensure that sound surveying is used in the preparation of maps and plans for project development within the county. The County Surveyor ensures these maps and plans conform to the conditions of approval, local ordinances, standards for development, and state laws. Field crews perform boundary and construction surveys for other county departments and are responsible for perpetuation of controlling survey monuments. The County Surveyor also maintains the integrity of the Countywide Geographic Information Services (GIS) Parcel Basemap.

BUDGET HISTORY

5-YEAR BUDGET TREND

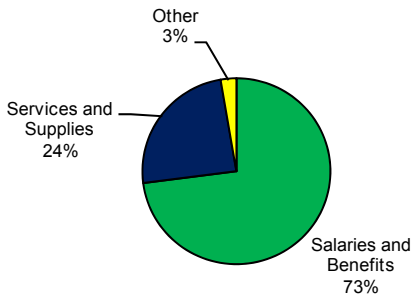


5-YEAR STAFFING TREND

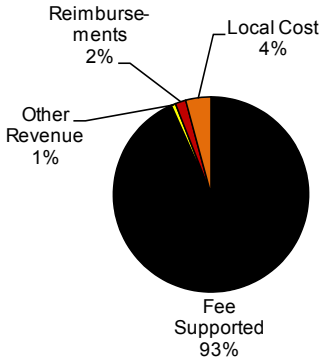


2010-11 BUDGET

EXPENDITURE AUTHORITY



FINANCING SOURCES



ANALYSIS OF ADOPTED BUDGET

GROUP: Operations and Community Services
DEPARTMENT: Public Works - Surveyor
FUND: General

BUDGET UNIT: AAA SVR
FUNCTION: Public Protection
ACTIVITY: Other Protection

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	3,237,836	3,285,659	3,151,469	3,137,690	3,137,690	3,432,966	**295,276**
Services and Supplies	487,250	456,834	605,977	323,648	325,425	1,041,448	**716,023**
Central Services	27,422	32,447	45,567	41,595	41,595	81,189	**39,594**
Travel	-	-	3,428	11,503	11,503	18,825	**7,322**
Equipment	54,903	41,495	-	9,249	9,249	-	**(9,249)**
Transfers	98,796	98,040	87,620	115,744	115,744	128,712	**12,968**
Total Exp Authority	3,906,207	3,914,475	3,894,061	3,639,429	3,641,206	4,703,140	**1,061,934**
Reimbursements	(103,018)	(122,390)	(75,848)	(71,638)	(71,639)	(82,883)	**(11,244)**
Total Appropriation	3,803,189	3,792,085	3,818,213	3,567,791	3,569,567	4,620,257	**1,050,690**
Departmental Revenue							
Current Services	3,530,641	3,468,425	3,514,245	3,326,474	3,326,475	4,388,570	**1,062,095**
Other Revenue	94,059	68,775	40,153	28,996	28,997	35,000	**6,003**
Total Revenue	3,624,700	3,537,200	3,554,398	3,355,470	3,355,472	4,423,570	**1,068,098**
Local Cost	178,489	254,885	263,815	212,321	214,095	196,687	**(17,408)**
				Budgeted Staffing	41	38	**(3)**

Salaries and benefits of $3,432,966 fund 38 budgeted positions. The $295,276 increase is due to employee pay step advancements and the potential for filling three positions that were held vacant during 2009-10 due to the economic downturn. Budgeted staffing decreased as three vacant positions were no longer needed.

Services and supplies of $1,041,448 include the cost of using private land surveying firms in the event of unanticipated workload increases, application support, computer software upgrades, survey tools for the field crews, field crew assigned vehicle charges and employee tuition reimbursements. The $716,023 increase includes $500,000 for the use of private land surveying firms to accommodate potential workload increases and the remaining $216,023 increase is for application support, survey tools, safety equipment, instrument maintenance, and field crew assigned vehicle charges.

Central services of $81,189 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $18,825 captures specific categories of expense such as conference/training/seminar fees, mileage, hotel, meals, air fare, and car rental. Of this amount, $8,425 was budgeted for the training of staff in Global Positioning System (GPS) and Geographic Information System (GIS) survey procedures, protocol, equipment and computer software usage; $5,700 is for attendance at conferences, committees and meetings in order to review land surveying complaints and to propose, review and disseminate legislation information affecting the land surveying profession; and $4,700 has been appropriated to reimburse field survey crew members for travel related expenses incurred during the performance of their work assignments in remote locations.

There is no equipment budgeted in 2010-11.

Transfers of $128,712 represent the County Surveyor's share of the department's human resources, payroll, computer services and director's office costs, as well as the County Surveyor's portion of cost relative to maintaining the Land Use Services job costing system. It also includes Facilities Management, County Counsel, and Human Resources charges, as well as the cost of office supplies purchased from Office Depot. The $12,968 increase is primarily due to an increase in the County Surveyor's share of the director's office costs and increased office supplies purchased from Office Depot.

Reimbursements of $82,883 are payments from Public Work's Transportation Division and Airports for utilizing the County Surveyor's services. The increase of $11,244 is based on an anticipated increase in service needs.

Current services revenue of $4,388,570 includes fees charged to customers for the review of subdivision maps, preparation of legal descriptions/maps, and for field surveys. The $1,062,095 increase includes $500,000 from anticipated revenue related to the use of private land surveying firms; $484,567 primarily for field surveys requested from the Public Work's Transportation Division for the Needles Highway project and potential new survey projects subject to the release of funds related to Proposition 1B; $19,762 for Record of Survey examinations and research requests by non-public entities; and $57,766 for services related to retracement or re-monument surveys funded by the Survey Monument Preservation Fund.

Other revenue of $35,000 reflects the taxable sales of map updates on microfilm/CD, microfiche prints, plotter prints, electronic map images and photocopies. The $6,003 increase is due to customers now also having the ability to purchase map images from the County Surveyor's website.

Survey Monument Preservation

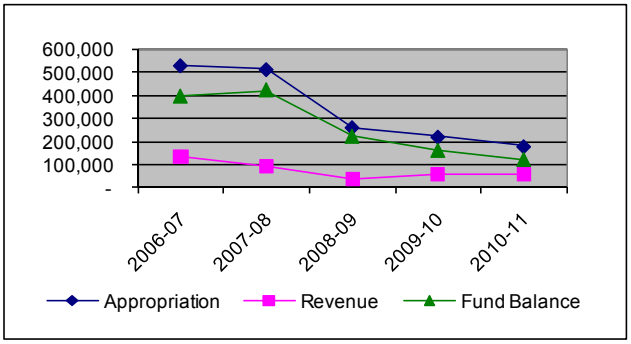
DESCRIPTION OF MAJOR SERVICES

The Survey Monument Preservation budget unit was established to account for expenses incurred related to the retracement or re-monument surveys of major historical land division lines, upon which later surveys are based. These include, but are not limited to, surveys of government section lines, rancho section lines, acreage subdivision lot lines, and subdivision boundary lines. The services related to this budget unit are funded by a $10 fee charged to the public for filing or recording specific types of grant deeds conveying real property.

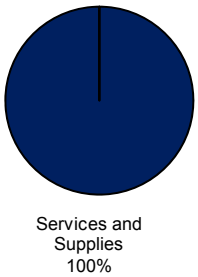
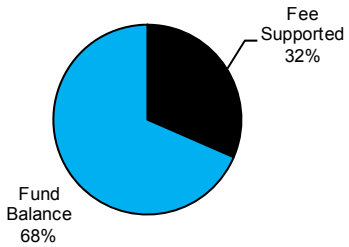
There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Operations and Community Services
DEPARTMENT: Public Works - Surveyor
FUND: Survey Monument Preservation

BUDGET UNIT: SBS SVR
FUNCTION: Public Protection
ACTIVITY: Other Protection

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Services and Supplies	59,693	264,393	126,219	98,534	98,535	180,730	**82,195**
Contingencies	-	-	-	-	123,719	-	**(123,719)**
Total Appropriation	59,693	264,393	126,219	98,534	222,254	180,730	**(41,524)**
Departmental Revenue							
Current Services	86,620	64,930	65,930	59,660	59,660	57,010	**(2,650)**
Total Revenue	86,620	64,930	65,930	59,660	59,660	57,010	**(2,650)**
				Fund Balance	162,594	123,720	**(38,874)**

Services and supplies of $180,730 are for services specifically related to retracement or re-monument surveys. The $82,195 increase is based upon available funding to perform the work.

Current services revenue of $57,010 represents a $2,650 decrease based upon the anticipated activity related to the conveyance of real property expected in 2010-11.

Transportation – Road Operations

DESCRIPTION OF MAJOR SERVICES

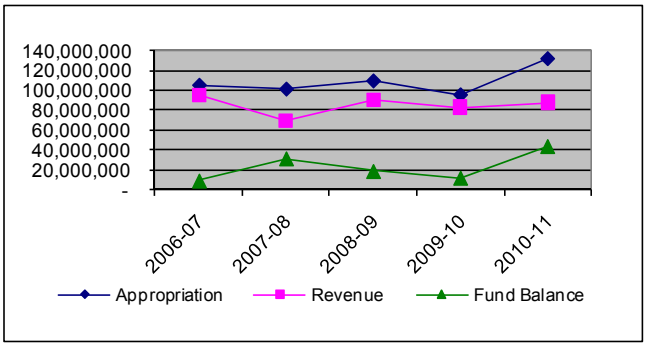
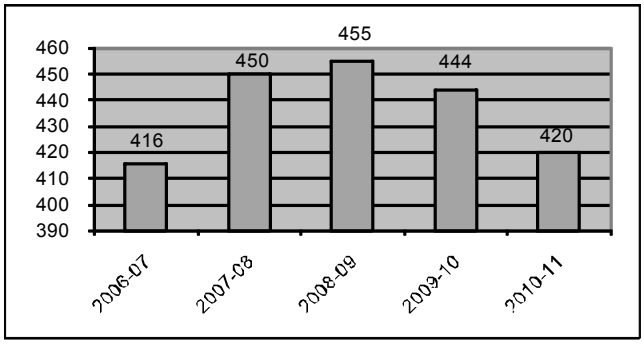
The Transportation Division is responsible for the operation, maintenance, and improvement of the county's road system that currently includes approximately 2,765 miles of roadways. Additional activities include administration, planning, design, construction, and traffic operations.

The division's routine maintenance activities include patching and crack filling on approximately 7,500 lane-miles of asphalt pavement, grading of 533 miles of unpaved roads, shoulder maintenance, snowplowing of over 300 miles of mountain roads, traffic signal maintenance at 56 intersections, roadside weed abatement in urban areas, traffic sign and pavement striping maintenance throughout the system, storm repairs and cleanup, maintenance of 380 bridges and thousands of concrete box and metal pipe culverts, as well as maintenance of drainage facilities such as inlets, ditches, dikes, and gutters. Maintenance functions are provided through 13 yard districts with regional facilities located to best serve the 20,000 square-mile area of the county.

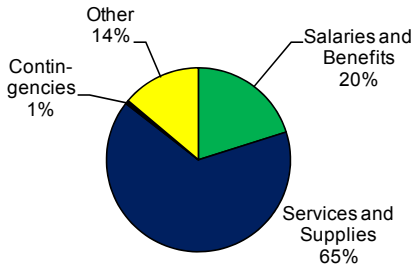
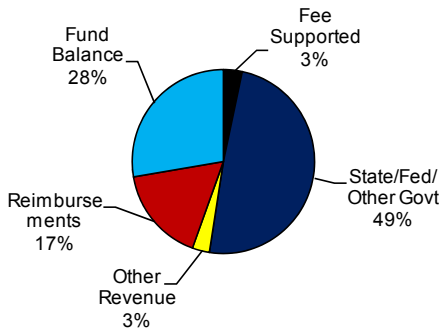
Road activities are funded almost entirely from highway-users sources. These sources consist primarily of state and federal fuel taxes (Highway Users' Tax or Gas Tax), voter-approved state transportation infrastructure bond (Proposition 1B), local transportation funds generated by sales tax revenues (Measure I), and development fees. The department has established nine local and one regional transportation fee plan areas throughout the county to collect funds for the purpose of mitigating the impacts of new development. Construction of major improvements (such as new roads, bridges, or adding of lanes) is limited to a few projects per year based on available financing. Starting in 2010-11 revenue previously allocated to the county under Proposition 42 will now be allocated as part of the Gas Tax. Governor Schwarzenegger signed ABX8 6 and ABX8 9 on March 22, 2010 enacting these changes. While the financing amount is not anticipated to change, this shift will eliminate the state constitutional protections against state borrowing of transportation funds.

Currently, the county's maintained roads are on average at a Pavement Condition Index (PCI) of 77 ("good") with some roads below a PCI of 55 ("fair"). Over the years, the Gas Tax and Measure I funding have declined while costs have increased. As a result, it is anticipated that additional ongoing funding in the amount of $8 million is necessary to continue to maintain the current road condition. Furthermore, in order to improve those roads that are below a "fair" status, an additional $12 million ongoing is needed.

BUDGET HISTORY

5-YEAR BUDGET TREND	5-YEAR STAFFING TREND
	

2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Operations and Community Services
DEPARTMENT: Public Works - Transportation
FUND: Road Operations

BUDGET UNIT: SAA, SVF, SVJ, SVK, SVL, SVM, SXI
FUNCTION: Public Ways and Facilities
ACTIVITY: Public Ways

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	27,604,880	27,468,858	27,799,167	26,783,427	26,949,958	31,844,700	**4,894,742**
Services and Supplies	38,241,265	40,633,487	28,233,876	22,138,074	25,312,762	102,814,113	**77,501,351**
Central Services	235,338	273,291	317,790	284,793	284,793	489,800	**205,007**
Travel	-	-	194,179	111,144	111,145	212,500	**101,355**
Other Charges	2,017,563	408,434	736,334	68,563	68,563	3,878,647	**3,810,084**
Land and Improvements	2,065,185	1,173,977	1,125,929	472,675	472,676	10,475,000	**10,002,324**
Equipment	109,569	711,118	102,515	(31,972)	68,893	2,150,300	**2,081,407**
Vehicles	2,099,799	2,420,353	3,118,384	1,866,927	1,866,928	2,600,000	**733,072**
L/P Struct/Equip/Vehicles	972,327	780,267	479,755	262,889	262,889	276,000	**13,111**
Transfers	1,022,806	881,047	975,608	982,786	982,786	2,384,410	**1,401,624**
Contingencies	-	-	-	-	38,425,677	1,000,000	**(37,425,677)**
Total Exp Authority	74,368,732	74,750,832	63,083,537	52,939,306	94,807,070	158,125,470	**63,318,400**
Reimbursements	(7,172,698)	(3,033,203)	(3,318,880)	(6,101,911)	(6,101,911)	(26,680,085)	**(20,578,174)**
Total Appropriation	67,196,034	71,717,629	59,764,657	46,837,395	88,705,159	131,445,385	**42,740,226**
Operating Transfers Out	371,718	600,000	1,460,000	6,700,000	6,700,000	187,740	**(6,512,260)**
Total Requirements	67,567,752	72,317,629	61,224,657	53,537,395	95,405,159	131,633,125	**36,227,966**
Departmental Revenue							
Licenses & Permits	562,940	516,042	460,473	331,013	331,014	360,000	**28,986**
Use of Money and Prop	1,664,637	1,712,154	923,671	326,108	326,108	1,028,750	**702,642**
State, Fed or Gov't Aid	69,161,562	59,302,851	49,570,348	70,369,734	70,369,734	77,790,534	**7,420,800**
Current Services	2,850,934	2,759,945	1,407,388	691,351	691,006	4,856,142	**4,165,136**
Other Revenue	4,018,610	135,130	(584,450)	116,013	116,359	3,510,000	**3,393,641**
Other Financing Sources	2,669,690	336,973	634,926	153,340	153,340	70,803	**(82,537)**
Total Revenue	80,928,373	64,763,095	52,412,356	71,987,559	71,987,561	87,616,229	**15,628,668**
Operating Transfers In	8,199,732	547,500	374,935	11,885,711	11,118,793	187,740	**(10,931,053)**
Total Financing Sources	89,128,105	65,310,595	52,787,291	83,873,270	83,106,354	87,803,969	**4,697,615**
				Fund Balance	12,298,805	43,829,156	**31,530,351**
				Budgeted Staffing	444	420	**(24)**

Salaries and benefits of $31,844,700 fund 420 budgeted positions. Of the $4,894,742 increase, $4,250,000 is due to reclassification of reimbursements between county divisions as required by Government Accounting Standards Board (GASB) Statement 54. There were also increases of $1,669,742 to fund budgeted vacant positions anticipated to be filled in 2010-11, estimated overtime of $235,000 for snow removal, as well as some benefits and wage adjustments of $740,000, for a total increase of $6,894,742. This increase is partially offset by $2,000,000 resulting from a reduction of labor for the High Desert Corridor Design Team and a net reduction of 24 positions as described below:

- 11 vacant positions (5 man bridge crew (2 Maintenance Construction Worker I's, 1 Maintenance Construction Worker II, 1 Equipment Operator I, and 1 Equipment Operator II), 2 Maintenance Construction Worker I's, 1 Office Assistant II, 1 Engineering Technician II, and 2 Engineering Technician III's) have been deleted due to funding issues.

- 3 vacant positions (1 Public Works Engineer II, and 2 Equipment Operator I's) have been deleted due to the 2008-09 Retirement Incentive Plan (RIP).
- 10 vacant positions (1 Engineering Technician III, 3 Engineering Technician V's, 1 Public Works Engineer II, 1 Public Works Engineer III, 1 Payroll Specialist, 1 Staff Analyst II, 1 Office Assistant III, and 1 Public Service Employee) have been deleted due to decreased activity in land development and automation of some departmental functions.
- 2 positions (1 Engineering Technician IV and 1 Public Works Engineer II) have been transferred to Flood Control due to work load demands and better allocation of available resources.
- 2 new positions (1 Public Works Chief Financial Officer and 1 Chief Public Works Engineer for Operations) have been added to increase efficiency in management of the fiscal and operations divisions.

In addition, the department is recommending the reclassification of a Staff Analyst I to Staff Analyst II due to realignment of job responsibilities.

Services and supplies of $102,814,113 include professional service contracts for external road construction projects, road materials, and vehicle usage related to in-house road maintenance and construction projects. The category also includes costs for computer hardware/software, insurance charges, general maintenance and office supplies. The net increase of $77,501,351 includes $44,850,000 for new road construction projects, including $18,750,000 for future Proposition 1B projects, reconstruction of Baker Boulevard and Yermo Road bridges, new median construction on Valley Boulevard and Cedar Avenue, left turn pockets on Trade Post Road, and realigning Needles Highway, carryover of $32,500,000 for projects that had previously been budgeted but have not yet gone to construction including $21,000,000 in Proposition 1B projects, $5,000,000 in Proposition 42 projects, and $6,500,000 for the Cherry Avenue widening, and the Glen Helen grade separation and bridge construction project, and a decrease of $1,850,000 for the completion of several sidewalk, rehabilitation, and intersection improvement projects which were completed in 2009-10. Additionally, there were increases in utilities, insurance liabilities, vehicle maintenance and usage charges, and county-wide cost allocation plan charges which were partially offset by reductions in computer expenses for a net increase of approximately $1,970,000. Although, an increase in road construction projects is anticipated, these projects are funded with one-time sources and are primarily to improve safety and reduce congestion and will not impact the existing PCI level. Additional funding is necessary as mentioned earlier in order to maintain the roads at its current average PCI level.

Central services of $489,800 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $212,500 is for the anticipated need for field crews to perform duties in the remote areas of the county.

Other charges of $3,878,647 are increasing by $3,810,084 and represent debt service payments of $2,500,000, contribution of $350,000 to City of Needles for Needles Highway realignment project, and $950,000 for temporary right-of-way easements expenses, including the Cherry Avenue at Interstate 10 interchange project.

Land and improvements of $10,475,000 include $8,500,000 for land and structure purchases for the Cherry Avenue at Interstate 10 interchange project, $675,000 for permanent right-of-way easements needed for road construction projects, and $1,300,000 for the following structures and improvements:

- $400,000 for construction of equipment building and office at Yard 4 (Running Springs Yard)
- $350,000 for solar panel conversion at Yard 7 (Crestline Yard)
- $120,000 for solar panel conversion at Yard 3 (West Valley Yard)
- $ 80,000 for modular office building at Yard 3 (West Valley Yard)
- $ 75,000 for Mt Baldy cinder building
- $ 75,000 for Wrightwood cinder building
- $ 50,000 for refurbishing Baldy Mesa Yard house to sell
- $ 30,000 for bathroom at Yard 8 (Blue Jay Yard)
- $ 25,000 for security camera system for Yard 3 (West Valley Yard)
- $ 20,000 for demolition of existing house at Yard 16 (Apple Valley Yard)
- $ 20,000 for public address system at S. Wesley Break building
- $ 20,000 for security cameras at S. Wesley Break building
- $ 20,000 for paint, landscape, and carpet at Yard 13 (Trona Yard)
- $ 15,000 for installation of electricity for diesel fill at S. Wesley Break building

Equipment of $2,150,300 represents the following purchases:

- $800,000 for 20 new federally mandated off-road diesel particulate filters
- $600,000 for 20 new federally mandated on-road diesel particulate filters
- $240,000 for 6 video detection systems and poles at various locations
- $150,000 for 5 new snow blades
- $ 80,000 for replacement of 4 obsolete signal controller assemblies at various locations
- $ 75,000 for emergency generator for Disaster Occurrence Center
- $ 65,000 for replacement of flashing beacons at various locations
- $ 50,000 for a backup generator for the servers
- $ 36,300 for California kneading compactor
- $ 16,000 for 2 plotters
- $ 12,000 for asphalt ignition oven
- $ 11,000 for Stablilometer hydraulic press machine
- $ 10,000 for emergency supplies/ham radios
- $ 5,000 for network switch – new Victorville office

Vehicles of $2,600,000 represent the following purchases:

- $1,050,000 for 3-wheel loaders with attachments
- $1,050,000 for 3-all wheel drive motor graders with attachments
- $ 300,000 for 2-tractor snow blowers
- $ 200,000 for 1-skid steer

Lease purchases of $276,000 for computer, server, and CAD (computer aided design) equipment reflect an increase of $13,111 based on anticipated payments.

Transfers of $2,384,410 are increasing by $1,401,624. This reflects an increase of $1,000,000 for payment to the Flood Control District and $401,624 for internal labor allocations related to Transportation projects, which were previously reported as an adjustment to salaries and benefits.

Contingencies of $1,000,000 are set aside for the construction of a new facility for the department. The $37,425,677 decrease is due to the reallocation of approximately $32,000,000 for construction projects, $3,000,000 for vehicle and equipment purchases, $1,600,000 for salaries and benefits, and $950,000 for anticipated right of way purchases.

Reimbursements of $26,680,085 consist of the following:

- $7,950,000 from other agencies such as Community Development and Housing Department, and CoRDA.
- $18,730,085 from inter-department transfers, of which $4,042,279 is from Measure I and Facilities Development Plans for contributions to joint participation projects, $987,806 for reimbursements for shared facilities costs, $7,700,000 for labor reimbursement from other Transportation budget units, which was previously reported as an adjustment to salaries and benefits, and $6,000,000 for equipment/materials usage.

Operating transfers out of $187,740 represent an internal transfer from Transportation's Road Operations fund to the Infrastructure fund for share of costs for a road construction project. The decrease of $6,512,260 is due to an internal allocation of costs related to supporting the routine maintenance functions of the division.

Licenses and permits revenue of $360,000 is decreasing by $28,986 based on projected revenue from road permits.

Use of money and property revenue of $1,028,750 is increasing by $702,642 based on anticipated interest earnings on available fund balance.

State, federal and other governmental aid of $77,790,534 consists of $43,000,000 in State Highway Users' Tax, and $34,790,534 from various other state and federal sources. This revenue is increasing by $7,420,800; $30.5 million in federal funding for the Highway Bridge Program, Highway Safety Program, Public Lands Highway, and American Reinvestment and Recovery Act projects, $2.0 million for share of joint participation projects with local government agencies, and a reduction of $25.0 million for Proposition 1B funds which were received in 2009-10.

Current services revenue of $4,856,142 is increasing by $4,165,136 to reflect an increase of $4.3 million for reimbursements from other local agencies for joint participation projects including Cherry Avenue widening, and Glen Helen Grade Separation. This increase was partially offset by a $165,807 decrease in land development services and developer contributions.

Other revenue of $3,510,000 is increasing by $3,393,641 primarily due to anticipated proceeds from sale of surplus right-of-way in connection with the Valley Boulevard at Pepper street intersection realignment project in Colton.

Other financing sources of $70,803 represent proceeds for vehicles anticipated to be sold at auction.

Operating transfers in of $187,740 represents fund from the Transportation's Infrastructure budget unit to the Transportation's Road Operations budget unit for share of costs for a road construction project. The majority of the operating transfers taking place in 2009-10 were related to funding routine maintenance and snow removal services by other funds such as the Equipment Fund and Measure I. While these services will continue in 2010-11, they will be funded by Gas Tax revenue.

Transportation – Measure I Program

DESCRIPTION OF MAJOR SERVICES

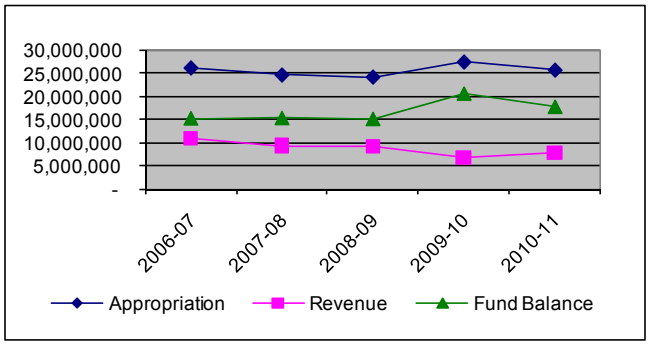
Measure I is a twenty-year program that provides funding for roadway resurfacing, rehabilitation, and widening projects, as well as providing funds for elderly and handicap transit services. The source of funding is a countywide one-half cent sales tax that was passed by the voters of San Bernardino County in November 1989 (1989 Measure). The county is divided into six sub-areas, and the Measure I funds received must be spent within the sub-area in which they were collected. The sub-areas are as follows: North Desert, Morongo Basin, San Bernardino Mountains, Colorado River, Victor Valley, and San Bernardino Valley.

In November 2004, the voters approved an extension of this program for thirty years starting in April 2010 and extending until 2040 (2004 Measure).

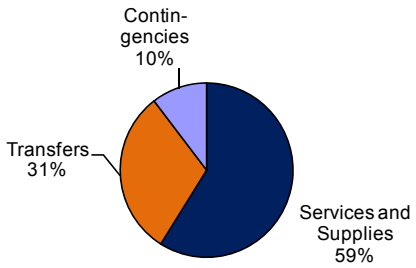
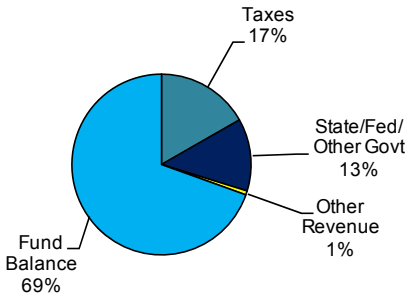
There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Operations and Community Services
DEPARTMENT: Public Works - Transportation
FUND: Measure I Program

BUDGET UNIT: Various
FUNCTION: Public Ways and Facilities
ACTIVITY: Public Ways

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Services and Supplies	6,847,222	8,244,201	3,394,080	3,127,080	5,168,780	15,140,412	**9,971,632**
Other Charges	2,650	(380)	30,000	2,200	2,200	6,500	**4,300**
Transfers	1,893,424	891,557	696,030	2,632,166	2,632,165	7,918,405	**5,286,240**
Contingencies	-	-	-	-	15,758,243	2,658,537	**(13,099,706)**
Total Exp Authority	8,743,296	9,135,378	4,120,110	5,761,446	23,561,388	25,723,854	**2,162,466**
Reimbursements	(402,774)	-	-	-	-	-	**-**
Total Appropriation	8,340,522	9,135,378	4,120,110	5,761,446	23,561,388	25,723,854	**2,162,466**
Operating Transfers Out	1,175,000	-	-	3,863,830	3,863,830	-	**(3,863,830)**
Total Requirements	9,515,522	9,135,378	4,120,110	9,625,276	27,425,218	25,723,854	**(1,701,364)**
Departmental Revenue							
Taxes	7,999,511	7,220,836	6,452,865	5,757,788	5,757,790	4,286,185	**(1,471,605)**
Use of Money and Prop	797,147	845,627	621,688	292,928	292,971	189,297	**(103,674)**
State, Fed or Gov't Aid	27,710	-	-	112,386	112,386	3,336,392	**3,224,006**
Current Services	182,845	311,645	211,288	543,492	543,492	111,305	**(432,187)**
Other Revenue	16,634	1,445	12,841	390	367	-	**(367)**
Total Revenue	9,023,847	8,379,553	7,298,682	6,706,984	6,707,006	7,923,179	**1,216,173**
Operating Transfers In	267,000	-	-	-	-	-	**-**
Total Financing Sources	9,290,847	8,379,553	7,298,682	6,706,984	6,707,006	7,923,179	**1,216,173**
				Fund Balance	20,718,212	17,800,675	**(2,917,537)**

Services and supplies of $15,140,412 include professional service contracts for external road construction projects, road materials and vehicle usage related to in-house road maintenance and construction projects. The increase of $9,971,632 is primarily due to allocating funding for the following major projects: Lenwood Road grade separation (Lenwood), National Trails Highway rehabilitation (Ludlow), Shadow Mountain Road grade separation (Helendale), Ranchero Road roadway widening (Oak Hills), Glen Helen Parkway grade separation (Devore).

Other charges of $6,500 are increasing by $4,300 based on anticipated real estate property purchases/activities.

Transfers of $7,918,405 include contributions to Transportation's Road Operations budget unit for project expenses, including labor costs. The increase of $5,286,240 is due to a $8.2 million increase associated with labor costs and the following projects: Roadway Routine Maintenance projects (Countywide), Snow Removal projects (Mountain areas), roadway widening project on State Street (San Bernardino), roadway widening project on Yates Road (Silver Lakes) and a bus stop installation project on Olive Street (Victor Valley). However, this increase is partially offset by a $2.9 million decrease due to the completion of the Cedar Avenue (Bloomington) and the Slover Avenue (Fontana) projects in 2009-10.

Contingencies of $2,658,537 are decreasing by $13,099,706 due to anticipation of various projects commencing in 2010-11. Funds have been allocated to services and supplies, real estate services and labor for this purpose.

Operating transfers out are not anticipated in 2010-11.

Taxes of $4,286,185 are decreasing by $1,471,605 partially due to an anticipated 5% decrease in sales tax. Additionally, the 2004 Measure I ordinance requires a new distribution formula, which reduces county distribution to 68% of it prior year levels. The San Bernardino Associated Governments now retains the 32% to cover transit and future regional transportation projects.

Use of money and property revenue of $189,297 is decreasing by $103,674 primarily due to a decrease in available cash as a result of the completion of various projects. Projects completed in 2009-10 are as follows: Green Valley Lake Road ($1.9 million), Cedar Avenue ($700,000), Crest Forest Drive ($500,000), Snow Removal ($1.1 million) and Roadway Routine Maintenance ($5.0 million).

State, federal and other governmental revenue of $3,336,392 is comprised of a contribution ($1.2 million) from San Bernardino Associated Government for the Bloomington Avenue traffic signal and the major streets/local highway projects (countywide) as well as a federal contribution ($2.1 million) for the Starlite Mesa Road apron installation project, which was delayed in 2009-10 to address other priority projects.

Current services revenue of $111,305 is decreasing by $432,187 based on anticipated financial contributions from local agencies for the following projects: Bloomington Avenue traffic control signal (Bloomington) and Vista Road bus stop installation (Silver Lakes).

Transportation – High Desert Corridor Project

DESCRIPTION OF MAJOR SERVICES

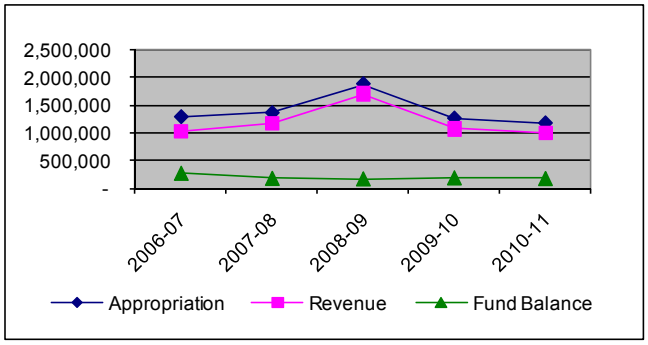
In 2000-01, the Board of Supervisors approved a cooperative agreement between the county, the City of Victorville, and the Town of Apple Valley. This agreement allows for the beginning of environmental studies and preliminary engineering for an east/west high desert corridor north of Victorville from Highway 395 through the Town of Apple Valley. In accordance with the cooperative agreement, the city and the town will reimburse the county for all costs related to this project. This budget unit was established to separately account for expenditures and revenues related to this project.

In October 2006, the Board of Supervisors established the High Desert Corridor Joint Powers Authority (JPA) with Los Angeles County. The primary purpose of this JPA is to oversee the financing and construction of a 66 mile stretch of freeway corridor from State Route 14 in the Palmdale/Lancaster area through the high desert cities of Adelanto, Victorville, and Apple Valley. At the present time, appropriation and revenue related to this much larger project are not included in this budget unit. However, the budget may be subsequently adjusted to accommodate this project as the need arises.

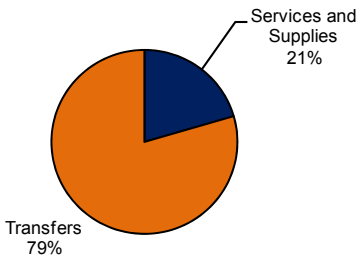
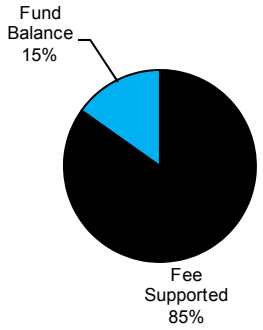
There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Operations and Community Services
DEPARTMENT: Public Works - Transportation
FUND: High Desert Corridor Project

BUDGET UNIT: SWL TRA
FUNCTION: Public Ways and Facilities
ACTIVITY: Public Ways

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Services and Supplies	126,575	161,384	33,912	77,986	77,986	242,496	**164,510**
Transfers	792,260	966,565	1,188,072	1,014,613	1,014,613	938,800	**(75,813)**
Contingencies	-	-	-	-	174,834	-	**(174,834)**
Total Appropriation	918,835	1,127,949	1,221,984	1,092,599	1,267,433	1,181,296	**(86,137)**
Departmental Revenue							
Use of Money and Prop	6,381	5,118	3,473	2,242	2,243	2,000	**(243)**
Current Services	817,580	1,112,705	1,236,437	1,074,306	1,074,306	1,000,000	**(74,306)**
Total Revenue	823,961	1,117,823	1,239,910	1,076,548	1,076,549	1,002,000	**(74,549)**
				Fund Balance	190,884	179,296	**(11,588)**

Services and supplies of $242,496 include professional service contracts, vehicle usage, computer hardware and software, communication charges, and office supplies. The increase of $164,510 is due to increases in professional services.

Transfers of $938,800 are decreasing by $75,813 as a result of the anticipated transition of contracted staff to the City of Victorville. As the lead agency, the City of Victorville has primary responsibility for all labor and other expenditures related to this project and is anticipating to pay directly for labor starting January 2011, rather than reimbursing the Department of Public Works – Transportation division.

There are no contingencies budgeted in 2010-11 as all available funds are anticipated to be used for labor and services and supplies.

Use of money and property revenue of $2,000 is decreasing by $243 based on estimated interest earnings on the available fund balance.

Current services revenue of $1.0 million is decreasing by $74,306 to reflect reduced reimbursements from the City of Victorville, which is the lead agency for this project.

Transportation – Facilities Development Plans

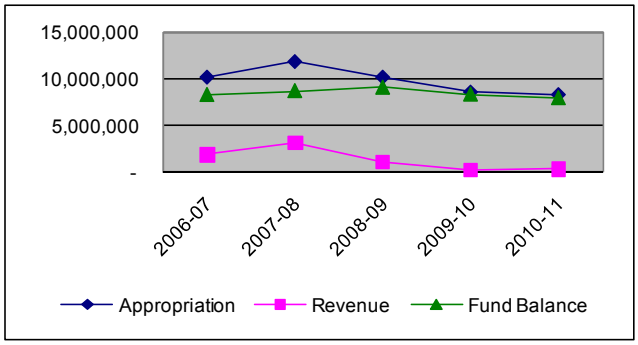
DESCRIPTION OF MAJOR SERVICES

Transportation's Facilities Development Plans are established by county ordinance to collect fees on new construction. These plans provide funds for construction of roads within the boundaries of the established fee area. As fees are collected, these monies are deposited into restricted accounts until sufficient funds have been accumulated to complete projects identified in the Plan Priority Project List. Fee ordinances have been approved in the areas of Helendale/Oro Grande, High Desert (Phelan and Pinon Hills), Lucerne Valley, Oak Glen, Oak Hills, Snowdrop Road, South & East Apple Valley, and Summit Valley. Interim fee plans in the areas of Big Bear and Joshua Tree have been approved to collect fees pending final community approval.

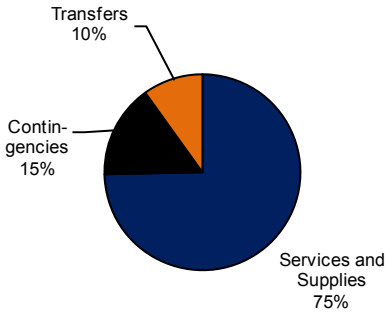
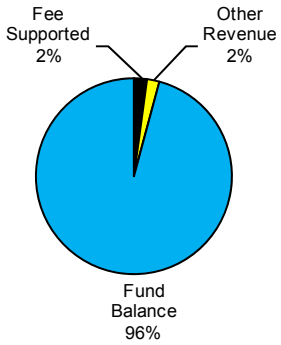
There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Operations and Community Services
DEPARTMENT: Public Works - Transportation
FUND: Facilities Development Plans

BUDGET UNIT: Various
FUNCTION: Public Ways and Facilities
ACTIVITY: Public Ways

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Services and Supplies	1,934,863	446,731	1,029,467	278,388	217,930	6,216,450	**5,998,520**
Other Charges	12,160	2,800	-	-	-	70,500	**70,500**
Transfers	290,408	271,579	247,558	432,982	434,199	755,000	**320,801**
Contingencies	-	-	-	-	7,940,679	1,284,364	**(6,656,315)**
Total Appropriation	2,237,431	721,110	1,277,025	711,370	8,592,808	8,326,314	**(266,494)**
Departmental Revenue							
Use of Money and Prop	394,593	445,336	265,255	125,330	125,334	169,860	**44,526**
Current Services	1,813,018	639,295	284,645	111,850	115,330	178,500	**63,170**
Other Revenue	746	-	-	1,399	1,399	-	**(1,399)**
Other Financing Sources	436,706	-	-	-	-	-	**-**
Total Revenue	2,645,063	1,084,631	549,900	238,579	242,063	348,360	**106,297**
				Fund Balance	8,350,745	7,977,954	**(372,791)**

Services and supplies of $6,216,450 are increasing by approximately $6.0 million to fund four projects: $1,600,000 for paving Duncan Road from Johnson Road to Wilson Ranch Road and paving Wilson Ranch Road from Goss Road to Duncan Road; $1,000,000 for paving of Duncan Road from Oasis Road to Buckwheat Road; $1,700,000 for the design of Shadow Mountain Road; and $1,600,000 for the design of bridge over the Mojave River at Rock Springs Road.

Other charges of $70,500 represent temporary right-of-way purchases for construction projects.

Transfers of $755,000 are increasing by $320,801 based on anticipated labor required to oversee the construction projects.

Contingencies of $1,284,364 are decreasing by $6,656,315 due to the reallocation of $6,283,524 for labor and construction projects and the decrease of $372,791 in fund balance.

Use of money and property revenue of $169,860 is increasing by $44,526 based on the estimated interest earnings on the available fund balance.

Current services revenue of $178,500 is decreasing by $63,170 due to decreased development activity in all the facilities development plan areas.

Transportation – Regional Development Mitigation Plan

DESCRIPTION OF MAJOR SERVICES

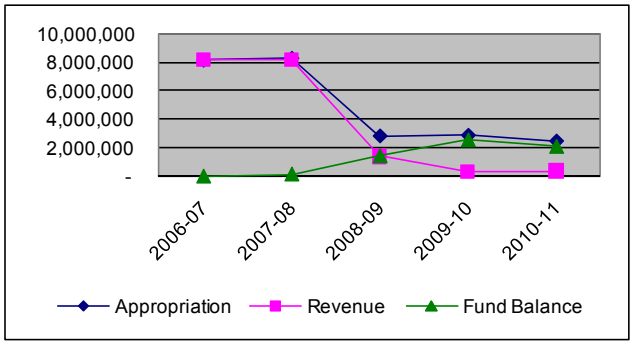
Pursuant to Measure I 2010-2040 and the November 2005 Congestion Management Program (CMP) update (as approved by SANBAG), local jurisdictions were required to adopt a development mitigation program by November 2006 to generate fair-share development contributions to regional transportation needs, including freeway interchanges, regional arterials, and railroad grade separation projects. The County of San Bernardino's development contribution target shares were calculated for each of the unincorporated city spheres of influence in the San Bernardino Valley and Victor Valley as part of SANBAG's Development Mitigation Nexus Study. The county's Regional Transportation Development Mitigation Plan was adopted by the Board of Supervisors in November 2006.

Development impact fees, based upon the Nexus Study development contribution amounts, area growth projections, and regional transportation projects, are collected at the time of issuance of a building permit for all residential, commercial, and industrial development. When sufficient fees are collected to cover the development contribution fair-share amount of projects, applications are submitted to SANBAG for the Measure I and/or federal and state funds necessary to construct the regional arterial roads, freeway interchanges, and railroad grade separation projects listed in the Regional Development Mitigation Plan.

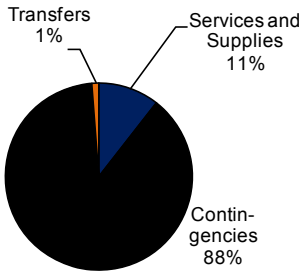
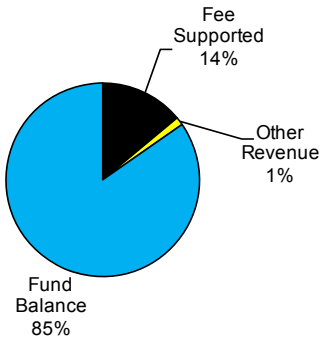
There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Operations and Community Services
DEPARTMENT: Public Works - Transportation
FUND: Regional Development Mitigation Plan

BUDGET UNIT: Various
FUNCTION: Public Ways and Facilities
ACTIVITY: Public Ways

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Services and Supplies	-	-	-	-	-	259,920	**259,920**
Transfers	-	-	-	-	-	29,250	**29,250**
Contingencies	-	-	-	-	2,119,234	2,175,791	**56,557**
Total Appropriation	-	-	-	-	2,119,234	2,464,961	**345,727**
Operating Transfers Out	-	-	-	754,975	754,975	-	**(754,975)**
Total Requirements	-	-	-	754,975	2,874,209	2,464,961	**(409,248)**
Departmental Revenue							
Use of Money and Prop	80	26,300	49,842	27,804	48,099	33,020	**(15,079)**
Current Services	145,207	1,251,189	1,071,918	264,046	275,059	344,010	**68,951**
Total Revenue	145,287	1,277,489	1,121,760	291,850	323,158	377,030	**53,872**
				Fund Balance	2,551,051	2,087,931	**(463,120)**

Services and supplies of $259,920 are based on anticipated need for outside professional service contracts for external road construction projects.

Transfers of $29,250 represent anticipated labor costs needed for the evaluation of new projects.

Operating transfers out of $754,975 are no longer budgeted as this was a one-time transfer of funds to the Road Operations budget unit to cover the developer's share of costs for the installation of traffic signals in Alabama street.

Contingencies of $2,175,791 represent a portion of the unreserved fund balance set aside for future projects.

Use of money and property revenue of $33,020 is decreasing by $15,079 based on an anticipated decrease in interest revenue generated from available fund balance.

Current services revenue of $344,010 is increasing by $68,951 based on an anticipated increase in development activity.

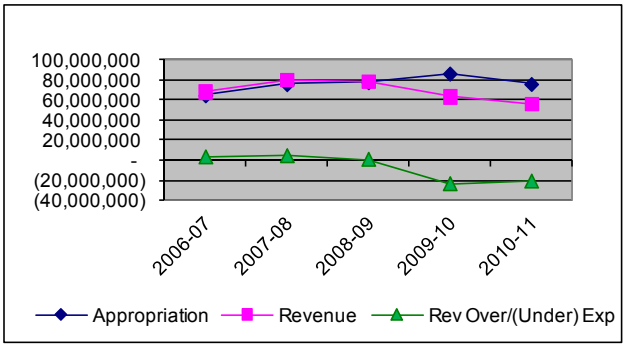
Solid Waste Management – Operations

DESCRIPTION OF MAJOR SERVICES

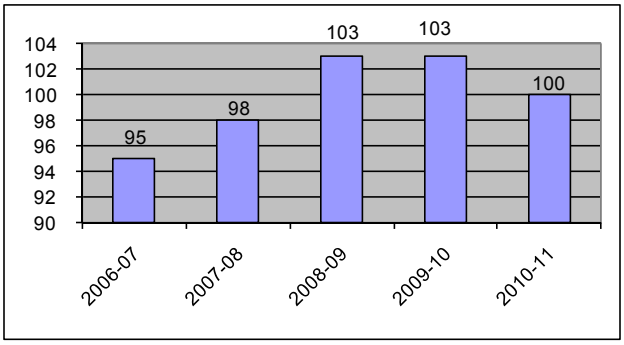
The Solid Waste Management Division (SWMD) is responsible for the operation and management of the county's solid waste disposal system, which consists of six regional landfills, nine transfer stations, two low volume transfer operations/community collection centers and thirty-three closed landfills or disposal sites. The SWMD also administers the county's solid waste franchise program, which authorizes and regulates trash collection by private haulers in the county unincorporated area, and state mandated waste diversion and recycling programs.

BUDGET HISTORY

5-YEAR BUDGET TREND

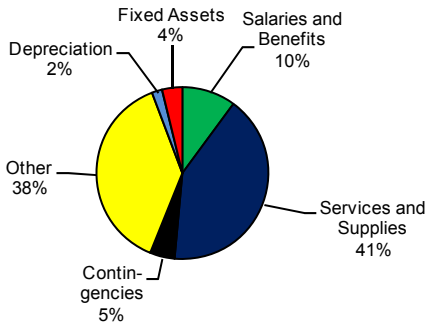


5-YEAR STAFFING TREND

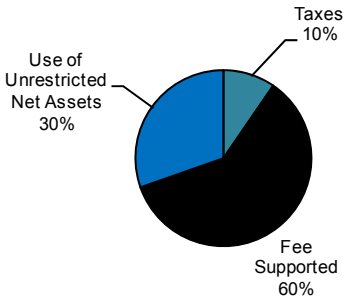


2010-11 BUDGET

EXPENDITURE AUTHORITY



FINANCING SOURCES



ANALYSIS OF ADOPTED BUDGET

GROUP: Operations and Community Services
DEPARTMENT: Public Works - Solid Waste Management
FUND: Operations

BUDGET UNIT: EAA SWM, EWC SWM, and EWE SWM
FUNCTION: Health and Sanitation
ACTIVITY: Sanitation

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	6,371,030	7,258,879	7,213,239	7,339,483	7,854,458	7,965,509	**111,051**
Services and Supplies	31,240,496	44,099,675	33,816,519	28,600,327	36,359,350	32,257,698	**(4,101,652)**
Central Services	67,311	80,120	141,744	122,247	148,187	268,043	**119,856**
Travel	-	-	74,058	52,325	138,700	114,950	**(23,750)**
Other Charges	13,206,535	16,285,307	10,957,509	11,313,413	17,272,494	15,978,166	**(1,294,328)**
Transfers	464,993	378,297	343,195	464,922	546,456	377,374	**(169,082)**
Contingencies	-	-	-	-	-	3,674,301	**3,674,301**
Total Appropriation	51,350,365	68,102,278	52,546,264	47,892,717	62,319,645	60,636,041	**(1,683,604)**
Depreciation	275,387	545,245	295,751	930,876	2,882,006	1,532,534	**(1,349,472)**
Operating Transfers Out	7,748,267	3,448,006	2,552,248	11,671,087	20,967,893	13,729,471	**(7,238,422)**
Total Requirements	59,374,019	72,095,529	55,394,263	60,494,680	86,169,544	75,898,046	**(10,271,498)**
Departmental Revenue							
Taxes	7,319,867	7,535,009	7,908,794	7,725,637	7,741,233	7,453,510	**(287,723)**
Licenses & Permits	2,518,018	2,497,422	2,565,927	2,438,289	2,557,000	2,646,770	**89,770**
Use of Money and Prop	941,826	1,169,654	749,905	484,706	709,286	73,952	**(635,334)**
State, Fed or Gov't Aid	180,519	7,786,842	2,767,525	36,988	77,645	1,078,865	**1,001,220**
Current Services	50,262,147	49,856,962	45,386,931	43,474,882	51,422,680	44,014,126	**(7,408,554)**
Other Revenue	(939,869)	2,071,904	489,071	39,844	34,500	21,605	**(12,895)**
Other Financing Sources	7,500	26,000	57,890	81,018	24,000	-	**(24,000)**
Total Revenue	60,290,008	70,943,793	59,926,043	54,281,364	62,566,344	55,288,828	**(7,277,516)**
Operating Transfers In	690,586	3,423,082	3,025,993	-	399,923	-	**(399,923)**
Total Financing Sources	60,980,594	74,366,875	62,952,036	54,281,364	62,966,267	55,288,828	**(7,677,439)**
Rev Over/(Under) Exp	1,606,575	2,271,346	7,557,773	(6,213,316)	(23,203,277)	(20,609,218)	**2,594,059**
				Budgeted Staffing	103	100	**(3)**
Fixed Assets							
Improvement to Land	204,523	142,069	851,876	8,810	2,347,850	2,145,600	**(202,250)**
Improvement to Structures	-	-	6,800	-	1,500,500	648,000	**(852,500)**
Equipment	150,371	83,703	82,485	141,876	180,241	85,053	**(95,188)**
Vehicles	76,744	122,342	25,778	-	32,500	-	**(32,500)**
Capitalized Software	-	-	155,208	78,890	215,763	132,200	**(83,563)**
Total Fixed Assets	431,638	348,114	1,122,147	229,576	4,276,854	3,010,853	**(1,266,001)**

Salaries and benefits of $7,965,509 fund 100 budgeted positions and are increasing by $111,051. Overall staffing is decreasing by 3 budgeted positions. The cost increase is due to regular annual salary merit increases and an overall increase in employee benefit costs, and the exchange of the Division Manager's position for a Deputy Administrative Officer position. These increases were partially offset by the deletion of four vacant positions: 2 Office Assistant IIs and 2 Public Service Employees. In addition, a Solid Waste Programs Administrator was added midyear to improve SWMD's interaction with regulatory agencies and awareness of regulations and legislation impacting solid waste.

Services and supplies of $32,257,698 includes payments for landfilling operations and maintenance of the county's disposal sites, insurance, COWCAP charges, legal fees, consultant contracts, and other professional services/technical assistance. The $4,101,652 decrease is primarily due to a reduction of $2.4 million in payments to the Operations Contractor as a result of a reduction in landfill waste and a decrease in compensation rates per ton based upon contracted economic indicators; reductions in other professional services of $700,000 due to the deferral of some professional services contracts and reduction in AB939 related expenses; reduction in outside legal counsel of $300,000 due to settlement of some litigation matters; reduction in computer software and hardware expenses of $130,000; reduction in advertising expenses of $160,000; transferring facilities charges of $91,225 to the central services appropriation unit; and miscellaneous reductions totaling $320,427.

Central services of $268,043 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $114,950 relate to the reimbursement of mileage to scale operators and their travel to their worksite, conference and training fees, as well as travel related expenses of hotel, meals, and air travel.

Other charges of $15,978,166 include reduced Article 19 payments to cities due to tonnage decreases, aggregate royalty payments, payments to the Board of Equalization per ton of landfilled waste, and the potential cost of legal settlements. Also included in other charges are lease payments to the Inland Empire Public Facilities Corporation to repay the Operations Fund bond financing instrument.
Amounts budgeted in 2010-11 for the lease payments are as follows:

	2010-11 Budget
Principal	$6,915,000
Interest	$1,163,366
Total	$8,078,366

The decrease in other charges of $1,294,328 is primarily due to a significant decrease in interest payments on this bond due to lower interest rates ($1.3 million), a reduction in payment to cities due to tonnage decreases ($200,000); and a reduction in judgment payments ($600,000), partially offset by increased principal payment due to the maturity of the bond ($500,000) and an increase in payments related to the Integrated Waste Management Act ($300,000).

Transfers of $377,374 represent payments to other departments for such costs as Public Works administration, Human Resources program and payroll changes and legislative services. The decrease of $169,082 is primarily due to the Deputy Administrative Officer position now budgeted in salaries and benefits in this budget unit.

Contingencies of $3,674,301 are the balance of total net assets available which are being set aside for future use.

Depreciation of $1,532,534 is decreasing by $1,349,472 based on existing depreciation schedules. This decrease does not impact the financial resources of SWMD since depreciation expense is a non-cash transaction that is adjusted annually for accounting purposes.

Operating transfers out of $13,729,471 consist of the following:

- $11,031,765 to the Environmental Fund for construction of new capital projects and annual maintenance and monitoring of existing landfill gas, air, and groundwater systems, as well as depreciation.
- $1,622,706 to the Financial Assurance Fund for the required annual deposit for future landfill closures.
- $575,000 to the Community Development and Housing Department to reimburse funds used to abate public nuisance violations as a result of the 2003 “Old Fire”.
- $500,000 to County Service Area 69 to repair roads damaged in the Grass Valley area as a result of the 2007 Grass Valley and Slide wildfires

The decrease in operating transfers out is due to utilizing available fund balance from the Site Closure budget unit.

Special assessments on property taxes of $7,453,510 are decreasing by $287,723 due to anticipated slowdown of collections because of economic conditions.

Licenses and permits revenue of $2,646,770 are increasing by $89,770 due to increased collection efforts.

Use of money and property revenue of $73,952 is decreasing by $635,334 due to the decline in interest rates.

State, federal and other governmental aid revenue of $1,078,865 is increasing by $1,001,220 due to anticipated federal reimbursement for the 2007 Slide and Grass Valley fires.

Current services revenue of $44,014,126 primarily consists of revenue from landfill gate fees. The $7.4 million decrease is due to a combination of the following: a) increased waste diversion/recycling, b) decreased Article 19 & Article 20 waste, and c) decreased processed green material waste. It is expected waste tons will remain flat in 2010-11.

Other revenue of $21,605 is decreasing by $12,895, due to a significant decrease in the number of trash service exemption application requests.

Operating transfers in are not anticipated to be needed in 2010-11.

FIXED ASSETS

Improvement to land totaling $2,145,600 consists of the following:
- $1,147,500 for construction of an access road at the Victorville Sanitary Landfill
- $290,000 for purchase and installation of 2 permanent scales at the Victorville Sanitary Landfill
- $250,000 for conversion technology demonstration at county-owned landfills
- $243,100 for resurfacing the entry road at the Twentynine Palms Transfer Station
- $120,000 for perimeter landscaping at the Mid-Valley Sanitary Landfill
- $95,000 for renewable energy projects at County-owned landfills

Improvement to structures totaling $648,000 consists of the following:
- $300,000 for construction of a permanent scale house at the Victorville Sanitary Landfill
- $135,000 for solar panel projects at county-owned landfills
- $100,000 for purchase/installation of a new modular scalehouse at the Twentynine Palms Transfer Station
- $100,000 for replacement of the compactor engine at the Twentynine Palms Transfer Station
- $13,000 for replacement of the server room air conditioning unit at the SWMD Office

Equipment totaling $85,053 consists of the following:
- $38,713 – Towable Hydroseeder to seed inactive landfills
- $25,000 – Generator for Landfill Gas System at Barstow Landfill
- $10,000 – Heat/Air Conditioning Replacement Unit – on permanent scale house structure
- $5,670 – Victorville Automated Lanes RFID (RF Emiitter eGo Reader)
- $5,670 – Heaps Peak Automated Lanes RFID (RF Emiitter eGo Reader)

No vehicles are anticipated to be purchased in 2010-11.

Capitalized software of $132,200 consists of the Disaster Management Software system development ($107,200) and additional internally generated software improvements now being capitalized per GASB 51 standards.

Solid Waste Management – Site Closure and Maintenance

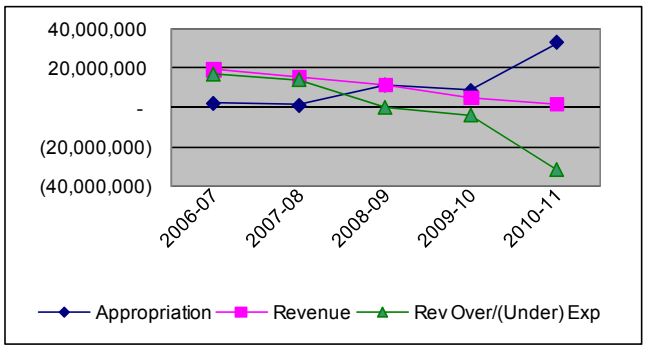
DESCRIPTION OF MAJOR SERVICES

The Site Closure and Maintenance budget unit provides for the closure of landfills and for post-closure maintenance [e.g., fencing, storm damage, soil erosion, but excluding landfill gas and groundwater monitoring] required by Titles 14 and 25 of the California Code of Regulations. This budget unit accounts for the expenses and revenues related to the planning, design, permitting and construction activities required for closure and post-closure maintenance of county landfills.

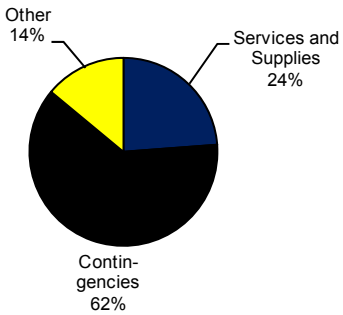
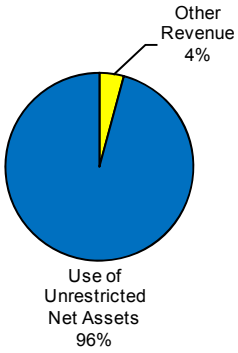
There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Operations and Community Services
DEPARTMENT: Public Works - Solid Waste Management
FUND: Site Closure and Maintenance

BUDGET UNIT: EAB SWM
FUNCTION: Health and Sanitation
ACTIVITY: Sanitation

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Services and Supplies	1,260,435	343,136	334,523	1,018,194	7,881,480	7,833,737	**(47,743)**
Contingencies	-	-	-	-	-	20,491,353	**20,491,353**
Total Appropriation	1,260,435	343,136	334,523	1,018,194	7,881,480	28,325,090	**20,443,610**
Depreciation	44,335	158,800	43,890	43,890	833,329	43,890	**(789,439)**
Operating Transfers Out	-	2,575,018	3,000,000	-	-	4,600,328	**4,600,328**
Total Requirements	1,304,770	3,076,954	3,378,413	1,062,084	8,714,809	32,969,308	**24,254,499**
Departmental Revenue							
Taxes	9,897	10,099	10,163	10,125	10,163	10,125	**(38)**
Use of Money and Prop	195,405	218,977	1,324,671	1,378,894	1,777,789	1,375,710	**(402,079)**
Current Services	165,459	150,704	146,526	115,501	168,300	124,800	**(43,500)**
Other Revenue	(6,615)	-	-	281	-	-	**-**
Total Revenue	364,146	379,780	1,481,360	1,504,801	1,956,252	1,510,635	**(445,617)**
Operating Transfers In	18,989,196	10,062,791	19,041,607	3,447,503	2,967,946	-	**(2,967,946)**
Total Financing Sources	19,353,342	10,442,571	20,522,967	4,952,304	4,924,198	1,510,635	**(3,413,563)**
Rev Over/(Under) Exp	18,048,572	7,365,617	17,144,554	3,890,220	(3,790,611)	(31,458,673)	**(27,668,062)**
Fixed Assets							
Land	-	-	135,569	-	-	-	**-**
Improvement to Land	16,619,926	(519,430)	-	-	-	-	**-**
Total Fixed Assets	16,619,926	(519,430)	135,569	-	-	-	**-**

Services and supplies of $7,833,737 represent professional services related to the Big Bear Closure project and are decreasing by $47,743.

Contingencies of $20,491,353 represent all net assets available which are being set aside for future projects.

Depreciation of $43,890 is decreasing by $789,439 due to no new assets being capitalized and most other remaining assets being fully depreciated.

Operating transfers out of $4,600,328 represent a transfer to Solid Waste's Environmental Fund for the construction of various groundwater and gas treatment systems

Taxes of $10,125 represent revenues for current year assessments billed to the Colorado River Indian Tribes area for postclosure maintenance for the old Parker Dam Landfill.

Use of money and property revenue of $1,375,710 is decreasing by $402,079 due to the decline in interest rates.

Current services revenue of $124,800 is decreasing by $43,500 due to a reduction in gate fees from Article 19 and 20 revenues due to a system-wide decrease in tonnage.

Operating transfers in are no longer budgeted as no additional releases of closure monies are anticipated from Cal Recycle in 2010-11.

Solid Waste Management – Site Enhancement, Expansion and Acquisition

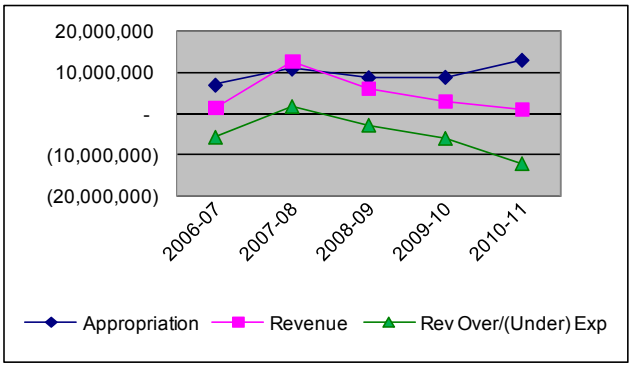
DESCRIPTION OF MAJOR SERVICES

The Site Enhancement, Expansion and Acquisition budget unit provides for the expansion construction of landfills and transfer stations, the purchase of land, the construction of new facilities, and site enhancements, all of which are directly related to the increase of waste capacity. This budget unit accounts for the expenses and revenues related to the planning, permitting, construction, and design activities required for the expansion and/or enhancement of county landfill and transfer station operations.

There is no staffing associated with this budget unit.

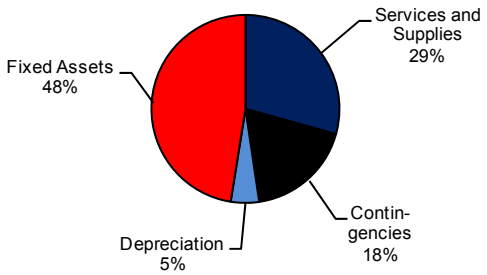
BUDGET HISTORY

5-YEAR BUDGET TREND

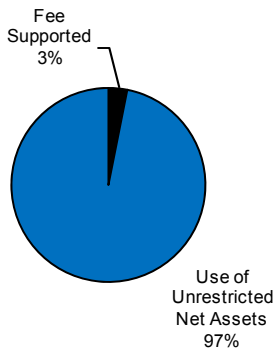


2010-11 BUDGET

EXPENDITURE AUTHORITY



FINANCING SOURCES



ANALYSIS OF ADOPTED BUDGET

GROUP: Operations and Community Services
DEPARTMENT: Public Works - Solid Waste Management
FUND: Site Enhancement, Expansion, & Acq.

BUDGET UNIT: EAC SWM
FUNCTION: Health and Sanitation
ACTIVITY: Sanitation

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Services and Supplies	1,132,584	1,224,021	1,412,237	1,146,018	7,712,604	7,254,035	**(458,569)**
Contingencies	-	-	-	-	-	4,546,755	**4,546,755**
Total Appropriation	1,132,584	1,224,021	1,412,237	1,146,018	7,712,604	11,800,790	**4,088,186**
Depreciation	3,627,508	5,821,260	1,197,552	1,197,552	1,197,552	1,197,552	**-**
Total Requirements	4,760,092	7,045,281	2,609,789	2,343,570	8,910,156	12,998,342	**4,088,186**
Departmental Revenue							
Use of Money and Prop	1,448,666	1,489,374	688,562	324,379	263,537	103,750	**(159,787)**
Current Services	1,052,048	958,048	896,101	723,196	1,036,200	770,400	**(265,800)**
Other Revenue	1,900,000	3,549	-	100	-	-	**-**
Total Revenue	4,400,714	2,450,971	1,584,663	1,047,675	1,299,737	874,150	**(425,587)**
Operating Transfers In	25,000	66,815	2,416,809	2,671,087	1,627,750	-	**(1,627,750)**
Total Financing Sources	4,425,714	2,517,786	4,001,472	3,718,762	2,927,487	874,150	**(2,053,337)**
Rev Over/(Under) Exp	(334,378)	(4,527,495)	1,391,683	1,375,192	(5,982,669)	(12,124,192)	**(6,141,523)**
Fixed Assets							
Land	82,843	17,996	165	-	-	-	**-**
Improvement to Land	10,084,549	7,963,758	1,907,868	1,465,348	7,506,911	11,750,800	**4,243,889**
Total Fixed Assets	10,167,392	7,981,754	1,908,033	1,465,348	7,506,911	11,750,800	**4,243,889**

Services and supplies of $7,254,035 are decreasing by $458,569 due to a reduction in professional service related contracts for expansion activities.

Contingencies of $4,546,755 represent all net assets available which are being set aside for future projects.

Improvement to land of $11,750,800 is increasing by $4,243,889 due to the anticipated increase in expansion activities.

All of the 2010-11 expenses relate to the following ongoing projects:

- Mid-Valley Environmental Protection Program
- Colton Scale Area Liner Construction
- Barstow Borrow Area Phase 1 Liner Construction
- Mid-Valley Road Improvements of Alder Ave and Casmalia Street
- Barstow Tortoise Fencing
- Victorville Phase 1B Stage 2 Liner Construction

Use of money and property revenue of $103,750 is decreasing by $159,787 due to the decline in interest rates.

Current services revenue of $770,400 is decreasing by $265,800 due to a decrease in gate fees from Article 19 & 20 revenues due to a system-wide decrease in tons.

Operating transfers in are not budgeted in 2010-11 as the septic pond project construction is complete and no further reimbursements are needed from the SWMD Operations budget unit.

Solid Waste Management – Environmental Fund

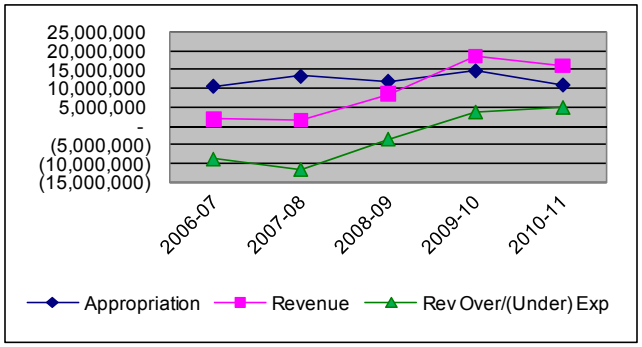
DESCRIPTION OF MAJOR SERVICES

The Environmental Fund provides environmental mitigation activities (e.g., landfill gas extraction and groundwater remediation created by the landfill) at active, closed and inactive landfill sites for the health and safety of the public. This fund accounts for the expenses and revenues related to these environmental mitigation activities.

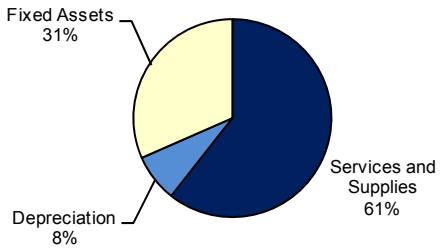
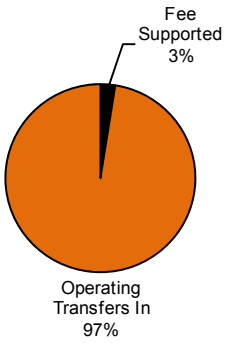
There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Operations and Community Services
DEPARTMENT: Public Works - Solid Waste Management
FUND: Environmental Fund

BUDGET UNIT: EAL SWM
FUNCTION: Health and Sanitation
ACTIVITY: Sanitation

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Services and Supplies	3,103,224	5,766,656	6,728,956	9,529,676	14,072,490	9,735,320	**(4,337,170)**
Total Appropriation	3,103,224	5,766,656	6,728,956	9,529,676	14,072,490	9,735,320	**(4,337,170)**
Depreciation	1,539,766	132,665	326,840	1,254,241	639,842	1,254,241	**614,399**
Total Requirements	4,642,990	5,899,321	7,055,796	10,783,917	14,712,332	10,989,561	**(3,722,771)**
Departmental Revenue							
Use of Money and Prop	831,343	836,742	270,753	37,460	25,594	18,814	**(6,780)**
Current Services	1,706,032	1,120,651	490,633	422,308	691,855	408,322	**(283,533)**
Other Revenue	713,598	-	-	-	-	-	**-**
Other Financing Sources	-	-	-	9,722	-	-	**-**
Total Revenue	3,250,973	1,957,393	761,386	469,490	717,449	427,136	**(290,313)**
Operating Transfers In	3,460	-	-	9,000,000	17,840,143	15,632,093	**(2,208,050)**
Total Financing Sources	3,254,433	1,957,393	761,386	9,469,490	18,557,592	16,059,229	**(2,498,363)**
Rev Over/(Under) Exp	(1,388,557)	(3,941,928)	(6,294,410)	(1,314,427)	3,845,260	5,069,668	**1,224,408**
Fixed Assets							
Improvement to Land	2,108,890	2,826,811	1,548,134	3,270,518	8,382,900	5,064,668	**(3,318,232)**
Easements and Right of Ways	-	-	-	-	-	5,000	**5,000**
Total Fixed Assets	2,108,890	2,826,811	1,548,134	3,270,518	8,382,900	5,069,668	**(3,313,232)**

Appropriation including services and supplies and fixed assets are budgeted in 2010-11 for a number of projects including the following:

- Heaps Peak Leachate Treatment System
- Lenwood-Hinkley Groundwater Monitoring Wells Corrective Action Plan System
- Yucaipa Groundwater Treatment System
- Mid-Valley Perchlorate Mitigation
- Inactive Sites Water Quality Monitoring and Response Program
- Active Sites Water Quality Monitoring and Response Program
- Inactive Sites Landfill Gas Operations, Monitoring, and Maintenance
- Active Sites Landfill Gas Operations, Monitoring, and Maintenance
- Broco Investigation

Services and supplies of $9,735,320 and improvements to land of $5,064,668 are decreasing by $4,337,170 and $3,318,232, respectively, due to project deferrals.

Depreciation of $1,254,241 is increasing by $614,399 due to some material assets being capitalized for the first time.

Easements of $5,000 are now budgeted due to a new accounting rule requiring the reporting of land easements.

Use of money and property revenue of $18,814 is decreasing by $6,780 due to the decline in interest rates.

Current services revenue of $408,322 represent perchlorate surcharge fees and is decreasing by $283,533 due to a reduction in perchlorate eligible tons.

Operating transfers in of $15,632,093 is decreasing by $2,208,050 due to projects being deferred for completion to a later date.

Solid Waste Management – Environmental Mitigation Fund

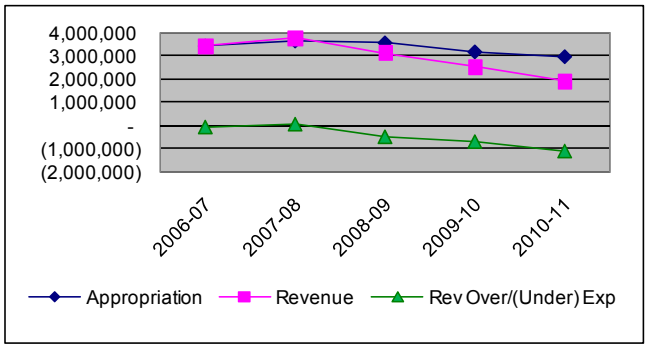
DESCRIPTION OF MAJOR SERVICES

The Environmental Mitigation Fund (EMF) was established to provide separate accountability of that portion of the tipping fee designated as a resource for addressing solid waste facilities impacts on local communities. The Board of Supervisors (Board) approved an Environmental Mitigation Fund Use Policy on July 10, 2001. In accordance with this policy, projects or programs must reduce, avoid, or otherwise mitigate impacts arising from the operations and management of a county owned landfill or transfer station to be eligible for use of EMF monies. Current programs funded through EMF monies are the Household Hazardous Waste (HHW) Program in unincorporated county communities, ongoing since 1993; the Community Clean Up Program approved by the Board in 1994; the Community Collection Program; and a partnership providing funding for Code Enforcement's staffing coordination of the Supervisory Districts community clean-up projects. Revenues collected in this fund are also used to make contractual payments to the six host cities with a county landfill or transfer station within its boundary or sphere of influence. On March 30, 2004, the Board approved an amended EMF Use Policy that revised the eligibility criteria to include the county's portion of costs associated with debris cleanup in the aftermath of a locally declared disaster. Also, for 2008-09 and forward, all uncovered load fees will be transferred into this fund and used to finance the SWMD Community Service Program.

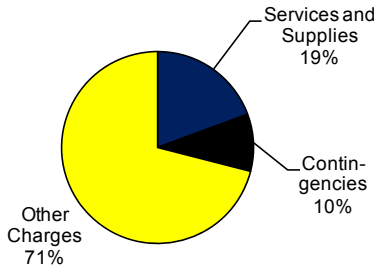
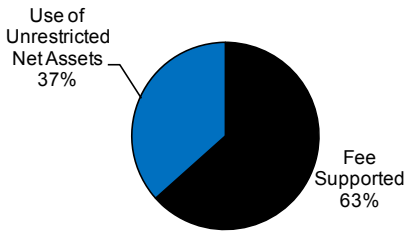
There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Operations and Community Services
DEPARTMENT: Public Works - Solid Waste Management
FUND: Environmental Mitigation Fund

BUDGET UNIT: EWD SWM
FUNCTION: Health and Sanitation
ACTIVITY: Sanitation

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Services and Supplies	102,456	147,656	231,472	309,326	566,620	578,620	**12,000**
Other Charges	3,011,439	3,034,946	2,667,988	2,386,259	2,626,102	2,120,678	**(505,424)**
Contingencies	-	-	-	-	-	288,095	**288,095**
Total Appropriation	3,113,895	3,182,602	2,899,460	2,695,585	3,192,722	2,987,393	**(205,329)**
Depreciation	6,537	3,835	332	332	4,003	332	**(3,671)**
Total Requirements	3,120,432	3,186,437	2,899,792	2,695,917	3,196,725	2,987,725	**(209,000)**
Departmental Revenue							
Use of Money and Prop	119,757	128,206	62,273	26,929	42,526	4,267	**(38,259)**
Current Services	2,905,954	2,852,048	2,369,058	2,104,531	2,477,789	1,891,432	**(586,357)**
Total Revenue	3,025,711	2,980,254	2,431,331	2,131,460	2,520,315	1,895,699	**(624,616)**
Operating Transfers In	-	-	70,174	-	-	-	**-**
Total Financing Sources	3,025,711	2,980,254	2,501,505	2,131,460	2,520,315	1,895,699	**(624,616)**
Rev Over/(Under) Exp	(94,721)	(206,183)	(398,287)	(564,457)	(676,410)	(1,092,026)	**(415,616)**

Services and supplies of $578,620 are increasing by $12,000 for code enforcement services performed by the Land Use Services Department.

Other charges of $2,120,678 are decreasing by $505,424 primarily due to a $509,169 decrease in Host Fees payments caused by a system-wide reduction in budgeted tons and a minor increase of $3,745 in payments to County Fire for the County Fire Household Hazardous Waste Program.

Contingencies of $288,095 represent all net assets available which are being set aside for future use.

Depreciation of $332 reflects a decrease of $3,671.

Use of money and property revenue of $4,267 is decreasing by $38,259 due to the decline in interest rates.

Current services revenue of $1,891,432 is decreasing by $586,357 due primarily to a $584,432 decrease in Landfill Gate Fees due to a system-wide reduction in budgeted tons and a $1,925 decrease in Uncovered Load Fees due to increasing compliance with covered load regulations.

Solid Waste Management –Closure and Post-Closure Maintenance

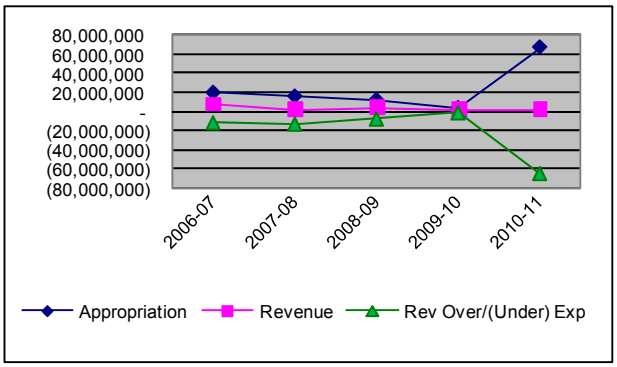
DESCRIPTION OF MAJOR SERVICES

The Closure and Post-Closure Maintenance budget unit provides for the funding of landfill closures for those facilities that fall within the regulatory requirements of landfill facilities that were still actively receiving waste as of 1989. Annual deposits are made to this fund from the Solid Waste Operations Fund based upon the amount of waste deposited into the landfills each year. No expenditures are booked to this fund, only operating transfers out to Site Closure and Maintenance budget unit and Contingencies to reflect Unrestricted Net Assets Available at year end. The operating transfers to the Site Closure and Maintenance budget unit can only be done when Solid Waste Management Department receives written approval from CalRecycle (renamed and re-organized effective January 1, 2010 - previously referred to as CIWMB - California Integrated Waste Management Board) for the release of funds.

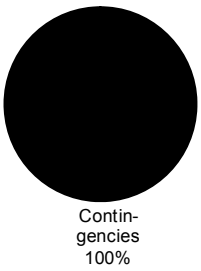
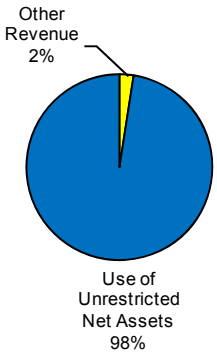
There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Operations and Community Services
DEPARTMENT: Public Works - Solid Waste Management
FUND: Closure and Post-Closure Maintenance

BUDGET UNIT: EAN SWM
FUNCTION: Health and Sanitation
ACTIVITY: Sanitation

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Contingencies	-	-	-	-	-	66,530,912	**66,530,912**
Total Appropriation	-	-	-	-	-	66,530,912	**66,530,912**
Operating Transfers Out	14,987,819	7,062,791	19,041,607	3,033,240	2,967,946	-	**(2,967,946)**
Total Requirements	14,987,819	7,062,791	19,041,607	3,033,240	2,967,946	66,530,912	**63,562,966**
Departmental Revenue							
Use of Money and Prop	4,031,019	4,158,915	1,383,897	-	-	-	**-**
Total Revenue	4,031,019	4,158,915	1,383,897	-	-	-	**-**
Operating Transfers In	3,587,874	2,498,470	-	-	1,500,000	1,622,706	**122,706**
Total Financing Sources	7,618,893	6,657,385	1,383,897	-	1,500,000	1,622,706	**122,706**
Rev Over/(Under) Exp	(7,368,926)	(405,406)	(17,657,710)	(3,033,240)	(1,467,946)	(64,908,206)	**(63,440,260)**

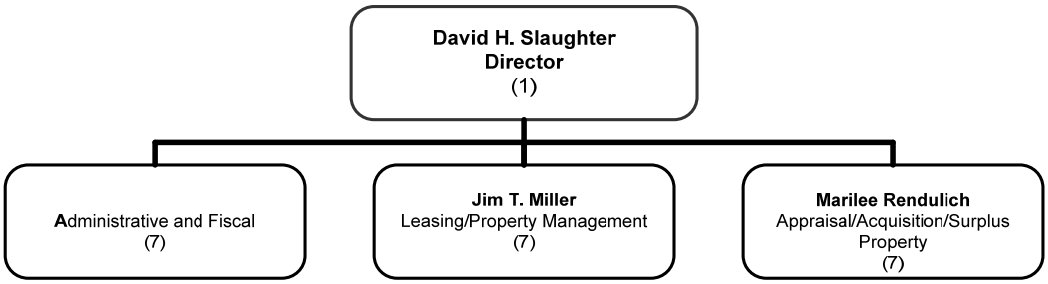
The only 2010-11 activity planned for the Closure and Post-Closure Maintenance budget unit is a deposit of funds, reflected as operating transfer in, sufficient to meet the county's regulatory requirements for Closure Financial Assurance based upon the amount of waste that is estimated to be deposited during the period April 2010 through March 2011.

REAL ESTATE SERVICES
David H. Slaughter

MISSION STATEMENT

The Real Estate Services Department partners with county departments and other public agencies to develop innovative, professional processes and provide cost-effective, efficient, high quality and timely support to accomplish their real estate needs to include lease negotiations and documentation, property management, appraisal services, right-of-way acquisitions, land and building purchases, surplus property sales and maintenance of the database inventory of county-owned buildings, land and leased facilities.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Improve the quality and professionalism of services provided to county departments and other agencies.
2. Improve customer service with departments that lease non-county owned space and/or lease county owned space to others.
3. Improve the department's fiscal services by automating manual fiscal functions and systems.

PERFORMANCE MEASURES

Description of Performance Measure	2008-09 Actual	2009-10 Target	2009-10 Actual	2010-11 Target
Percentage of project schedules developed that contain milestones, timelines, and critical completion dates used for leases for more than 10,000 square feet of space and acquisitions that include five or more parcels.	50%	100%	65%	75%
Percentage of lease adjustments made timely and accurately in accordance with contract terms.	90%	97%	97%	98%
Percentage of fiscal tasks automated.	77%	100%	90%	100%

SUMMARY OF BUDGET UNITS

	2010-11			
	Appropriation	Revenue	Local Cost/ Fund Balance	Staffing
General Fund				
Real Estate Services	1,374,795	1,374,795	-	22
Rents and Leases	833,494	833,494	-	-
Courts Property Management	1,913,044	1,913,044	-	-
Total General Fund	4,121,333	4,121,333	-	22
Special Revenue Fund				
Chino Agricultural Preserve	9,796,318	924,092	8,872,226	-
Total Special Revenue Fund	9,796,318	924,092	8,872,226	-
Total - All Funds	13,917,651	5,045,425	8,872,226	22

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.

Real Estate Services

DESCRIPTION OF MAJOR SERVICES

The Real Estate Services Department (RESD) consists of the Leasing/Property Management Division, the Appraisal/Acquisition/Surplus Property Division and the Administrative and Fiscal section.

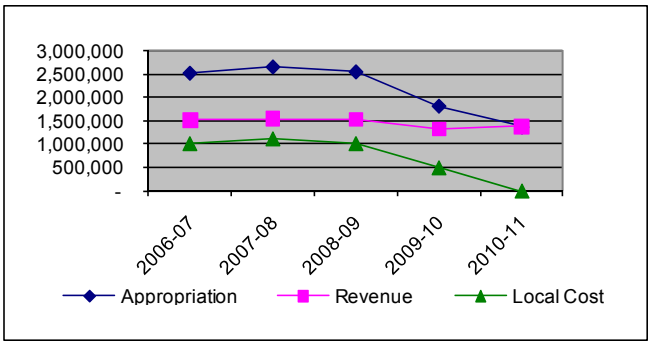
The primary responsibilities of the Leasing/Property Management Division are to negotiate and administer revenue and expenditure leases on behalf of county departments. Revenue leases allow for the use of county-owned facilities, generally at county parks and airports, and generate revenue to offset expenses incurred to provide such facilities to residents and users. Expenditure leases provide space in leased facilities throughout the county for departments and their employees to support the delivery of services in locations convenient to the residents served. In addition, this division is responsible for the property management of court facilities within the county and the county-owned land and dairy facilities in the Chino Agricultural Preserve.

The Appraisal/Acquisition/Surplus Property Division provides appraisal, acquisition and relocation assistance for county departments and, upon request, to other agencies including San Bernardino Associated Governments (SANBAG), the State of California, and various cities. The department establishes values and acquires the necessary rights-of-way needed to complete public safety projects, including the construction and maintenance of transportation corridors and floodways. This division also acquires land and facilities for various functions and disposes of property determined to be surplus to the county's needs.

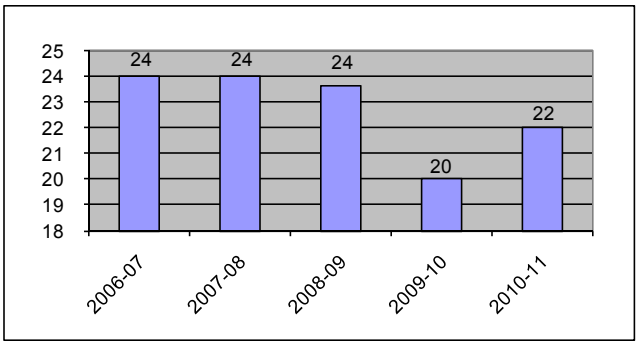
The Administrative and Fiscal section is responsible for maintaining an inventory of all county land and buildings, including leased facilities, and provides all support functions including budgeting, personnel administration, and automation services.

BUDGET HISTORY

5-YEAR BUDGET TREND

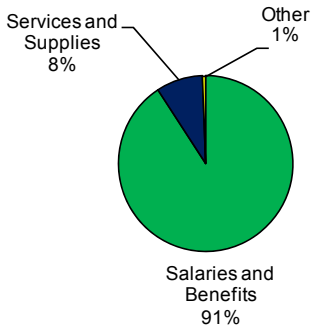


5-YEAR STAFFING TREND

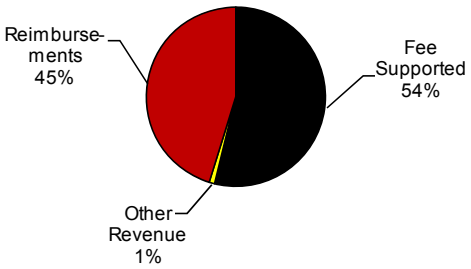


2010-11 BUDGET

EXPENDITURE AUTHORITY



FINANCING SOURCES



ANALYSIS OF ADOPTED BUDGET

GROUP: Operations and Community Services
DEPARTMENT: Real Estate Services
FUND: General

BUDGET UNIT: AAA RPR
FUNCTION: General
ACTIVITY: Property Management

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	1,963,384	2,193,524	1,999,949	1,756,672	1,756,673	2,278,872	**522,199**
Services and Supplies	192,452	178,738	143,491	181,895	181,895	144,694	**(37,201)**
Central Services	44,025	54,578	52,862	42,002	42,002	66,168	**24,166**
Travel	-	-	1,093	953	954	4,000	**3,046**
Transfers	29,214	321,606	23,913	25,044	25,045	14,838	**(10,207)**
Total Exp Authority	2,229,075	2,748,446	2,221,308	2,006,566	2,006,569	2,508,572	**502,003**
Reimbursements	-	(5,904)	(6,749)	(190,612)	(190,612)	(1,133,777)	**(943,165)**
Total Appropriation	2,229,075	2,742,542	2,214,559	1,815,954	1,815,957	1,374,795	**(441,162)**
Departmental Revenue							
Use of Money and Prop	32,724	32,118	29,095	28,164	28,164	24,766	**(3,398)**
Current Services	1,305,706	1,348,416	1,193,489	1,246,205	1,246,206	1,350,029	**103,823**
Other Revenue	-	351,236	-	-	-	-	**-**
Total Revenue	1,338,430	1,731,770	1,222,584	1,274,369	1,274,370	1,374,795	**100,425**
Operating Transfers In	-	-	-	50,000	50,000	-	**(50,000)**
Total Financing Sources	1,338,430	1,731,770	1,222,584	1,324,369	1,324,370	1,374,795	**50,425**
Local Cost	890,645	1,010,772	991,975	491,585	491,587	-	**(491,587)**
				Budgeted Staffing	20	22	**2**

Adopted salaries and benefits of $2,278,872 fund 22 budgeted positions. This appropriation is increasing by $522,199 from current budget which reflects staffing vacancies. The increase in appropriation includes the transfer of one Asset Management Analyst position and one Administrative Analyst position from the County Administrative Office budget unit

Services and supplies of $144,694 include a decrease of $37,201 from current budget which is primarily due to the elimination of $57,868 for programmed salary savings.

Central services of $66,168 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $4,000 includes private mileage, motor pool daily rentals, and conference fees.

Transfers of $14,838 include a net decrease of $10,207 from current budget. Decreases include the elimination of expenses paid to Public Works for the handling of personnel and payroll processes on behalf of the department and the elimination of some Human Resources related expenses. Increases include the budgeting of office expense and anticipated Facilities Management requisition work.

Reimbursements of $1,133,777 include an increase of $943,165 from current budget. This increase primarily reflects the 2% administrative charge associated with lease agreements greater than $36,000 and additional reimbursements related to administrative support provided to the departments of Facilities Management and Architecture and Engineering. Reimbursements also include $140,000 in lieu of rent from the Department of Public Health – Environmental Services.

Departmental revenue of $1,374,795 primarily represents property management services rendered and includes a net increase of $100,425 which is reflective of an approved rate increase in property management services, offset by expected declines in revenues associated with vending leases.

Operating transfers in is reducing $50,000 over current budget as this 2009-10 additional funding was provided to offset costs associated with the donation of the Victor Valley Museum and Art Gallery to the County of San Bernardino.

Rents and Leases

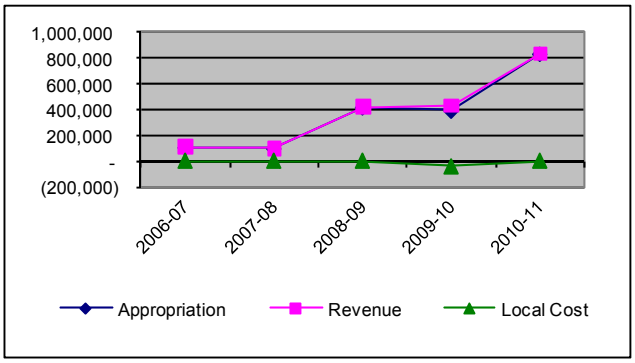
DESCRIPTION OF MAJOR SERVICES

This budget unit is used to fund the rental of leased space utilized by county departments except long-term facility agreements for joint use power authorities. Lease payments are reimbursed from various user departments.

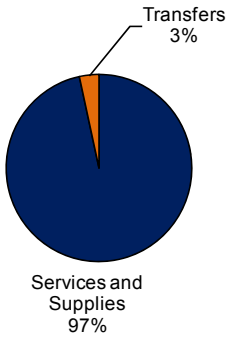
There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Operations and Community Services
DEPARTMENT: Real Estate Services - Rents and Leases
FUND: General

BUDGET UNIT: AAA RNT
FUNCTION: General
ACTIVITY: Property Management

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Services and Supplies	34,993,561	36,887,441	38,700,064	37,993,203	37,993,204	38,962,257	**969,053**
Transfers	-	-	295,604	304,768	304,768	1,359,693	**1,054,925**
Total Exp Authority	34,993,561	36,887,441	38,995,668	38,297,971	38,297,972	40,321,950	**2,023,978**
Reimbursements	(34,949,813)	(36,766,960)	(38,642,594)	(37,904,860)	(37,904,860)	(39,488,456)	**(1,583,596)**
Total Appropriation	43,748	120,481	353,074	393,111	393,112	833,494	**440,382**
Departmental Revenue							
Use of Money and Prop	53,914	100,557	435,477	434,247	434,247	833,494	**399,247**
Other Revenue	649	-	-	-	-	-	**-**
Total Revenue	54,563	100,557	435,477	434,247	434,247	833,494	**399,247**
Local Cost	(10,815)	19,924	(82,403)	(41,136)	(41,135)	-	**41,135**

Services and supplies of $38,962,257 represent rent and lease payments this budget unit will incur on behalf of county departments. This appropriation unit is increasing by $969,053 over the current budget as a result of annual increases in negotiated lease ageements.

Transfers of $1,359,693 include an increase of $1,054,925. The increase is primarily due to a change in the Real Estate Services Department rate structure which beginning 2010-11 will include a 2% administrative charge on all leases greater than $36,000. This administrative component is transferred to the Real Estate Services budget unit. The remaining portion of transfers represents security costs paid to the Sheriff-Coroner/Public Administrator and operations and maintenance costs paid to Facilities Management for the 303 Building.

Reimbursements of $39,488,456 include an increase of $1,583,596 over current budget and reflect payments from county departments for lease and rent payments. The increase is primarily resulting from the 2% administrative charge.

Departmental revenue of $833,494 includes an increase of $399,247 and represents revenue received from county-owned property that is leased out to third parties. The increase is due primarily to the anticipated increase in additional space to be leased to the courts at the 303 Building.

Courts Property Management

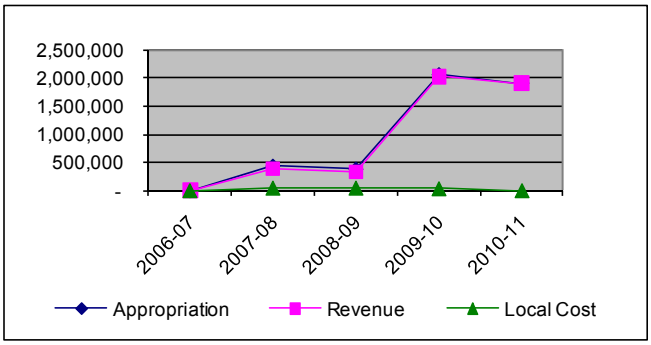
DESCRIPTION OF MAJOR SERVICES

The Trial Court Facilities Act of 2002, SB 1732, requires the transfer of responsibility for funding and operation of trial court facilities from all counties to the State of California on behalf of the Judicial Council of California, Administrative Office of the Courts (AOC). In addition, as each transfer occurred, the county and AOC entered into an agreement that defines whether the county or the AOC manages the operation and maintenance of the building. This budget unit is used to manage and account for revenues received from the AOC for maintenance, utilities, insurance, property management expenditures, and work order requests for space occupied by the local court in county managed facilities. This budget unit is also used to manage and account for payments to the AOC for costs associated with the space occupied by the county in AOC-managed facilities.

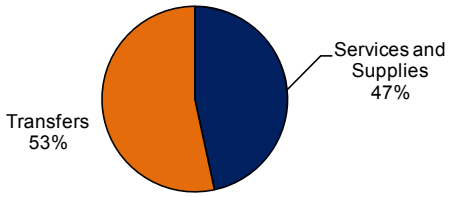
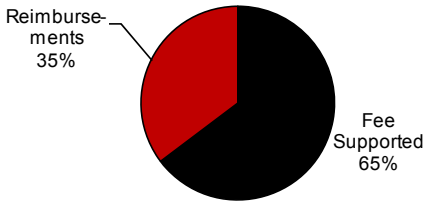
There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Operations and Community Services
DEPARTMENT: Real Estate Services - Courts Property Management
FUND: General

BUDGET UNIT: AAA CRT
FUNCTION: Public Protection
ACTIVITY: Judicial

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Services and Supplies	-	932,496	750,786	1,609,834	1,609,835	1,377,352	**(232,483)**
Transfers	-	340,938	924,046	1,697,264	1,697,265	1,578,404	**(118,861)**
Total Exp Authority	-	1,273,434	1,674,832	3,307,098	3,307,100	2,955,756	**(351,344)**
Reimbursements	-	(979,919)	(766,019)	(1,243,545)	(1,243,545)	(1,042,712)	**200,833**
Total Appropriation	-	293,515	908,813	2,063,553	2,063,555	1,913,044	**(150,511)**
Departmental Revenue							
Current Services	-	226,144	1,077,550	2,029,779	2,029,779	1,913,044	**(116,735)**
Total Revenue	-	226,144	1,077,550	2,029,779	2,029,779	1,913,044	**(116,735)**
Local Cost	-	67,371	(168,737)	33,774	33,776	-	**(33,776)**

Services and supplies of $1,377,352 include a decrease of $232,483 over the current budget. This appropriation represents operation and maintenance costs and utility costs paid to the AOC for the county's share of space occupied in AOC managed facilities. Additionally, this appropriation unit accounts for liability insurance costs paid to Risk Management on behalf of the AOC for court facilities as outlined in agreements between the county and the AOC. The decrease is the result of refined cost estimates for court facilities.

Transfers of $1,578,404 include a decrease from current budget of $118,861 and reflect payments made to the county's Facilities Management Department for operation and maintenance costs and utility costs for court facilities managed by the county. Additionally, transfers include payment to the Real Estate Service Department for real property management services.

Reimbursements of $1,042,712 include a decrease of $200,833 over current budget and reflect reduced costs related to the county's portion of expenses in AOC managed court facilities for operation and maintenance costs and utilities costs.

Departmental revenue of $1,913,044 includes a decrease from current budget of $116,735. This revenue reflects payments made by the AOC for operation and maintenance costs and utility cost for court facilities managed by the county.

Chino Agricultural Preserve

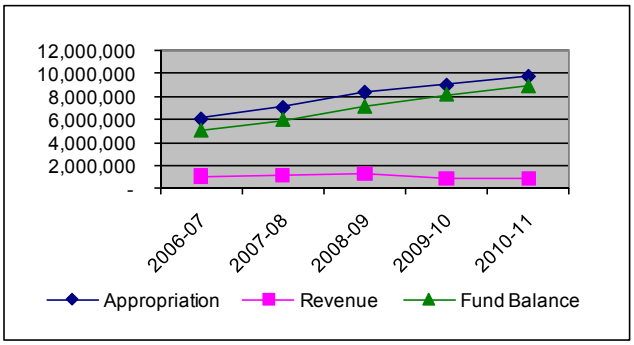
DESCRIPTION OF MAJOR SERVICES

The Real Estate Services Department administers a special revenue fund to continue the Agricultural Land Acquisition and Preservation Program under the California Wildlife, Coastal and Parkland Conservation Act (Proposition 70). The department is responsible for negotiating and managing leases for the properties acquired, and developing recommendations for the ultimate use/disposition of these properties. Property management activities include arranging for all ordinary and emergency repairs and improvements necessary to preserve and maintain the properties at their present condition and improve operating efficiency, or altering them to enhance lease potential and/or comply with lease requirements. Expenditures are fully funded through revenues received from the lease of acquired properties.

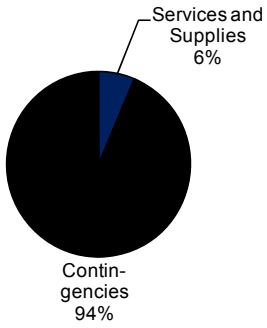
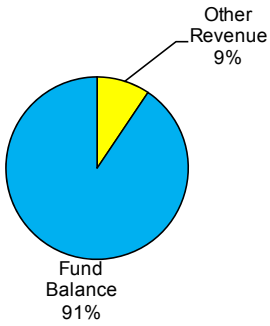
There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Operations and Community Services
DEPARTMENT: Real Estate Services
FUND: Chino Agricultural Preserve

BUDGET UNIT: SIF INQ
FUNCTION: Public Ways and Facilities
ACTIVITY: Public Ways

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Services and Supplies	301,983	197,886	106,755	139,807	139,808	617,869	**478,061**
Other Charges	22,402	11,859	27,595	20,368	20,368	21,977	**1,609**
Contingencies	-	-	-	-	8,871,529	9,156,472	**284,943**
Total Appropriation	324,385	209,745	134,350	160,175	9,031,705	9,796,318	**764,613**
Departmental Revenue							
Use of Money and Prop	1,160,648	1,363,017	1,182,635	884,928	884,929	924,092	**39,163**
Other Revenue	-	-	116	-	-	-	**-**
Total Revenue	1,160,648	1,363,017	1,182,751	884,928	884,929	924,092	**39,163**
				Fund Balance	8,146,776	8,872,226	**725,450**

Services and supplies of $617,869 include an increase of $478,061 over the current budget. This budgeted increase reflects expenses associated with maintaining the dairies such as utility costs associated with vacant properties, property management service charges, County Counsel fees, and maintenance charges for the properties which may be significant due to vandalism of vacant dairies.

Other charges of $21,977 include an increase of $1,609 over current budget and reflect anticipated costs associated with property taxes for the various parcels included in the preserve.

Contingencies of $9,156,472 include an increase of $284,943. This increase is primarily due to the change in fund balance for 2009-10. Contingencies represent the available fund balance not projected to be spent in the budget year.

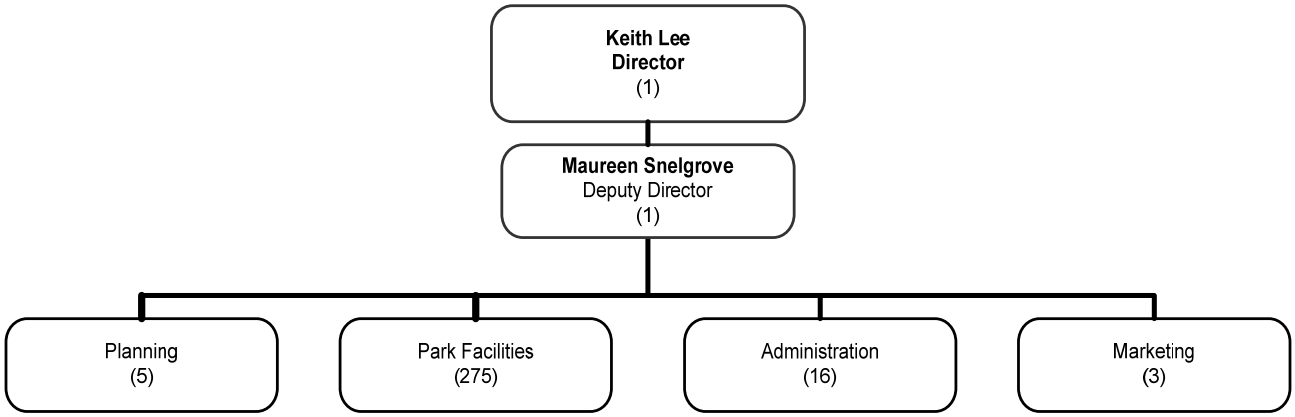
Departmental revenue of $924,092 includes revenue anticipated from the leasing of dairy properties and interest revenue.

REGIONAL PARKS
Keith Lee

MISSION STATEMENT

The Regional Parks Department ensures diversified recreational opportunities for the enrichment of county residents and visitors while protecting the county's natural, cultural, historical and land resources.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Provide customer service that encourages return park visitors.
2. Create awareness of the county's Regional Parks.
3. Provide opportunities that promote a healthy outdoor lifestyle.

PERFORMANCE MEASURES

Description of Performance Measure	2008-09 Actual	2009-10 Target	2009-10 Actual	2010-11 Target
Percentage increase to the number of reservations made on the online reservations system.	N/A	3%	25%	4%
Percentage of surveys indicating customer who would visit the park again.	94%	88%	92%	95%
Number of visits to the schools, community groups and civic organizations.	N/A	N/A	N/A	7
Number of youth attending programs.	N/A	7,975	6,507	8,300
New amenities and activities that provide for diverse recreation.	N/A	N/A	N/A	3

SUMMARY OF BUDGET UNITS

	2010-11			
	Operating Exp/ Appropriation	Revenue	Local Cost/ Fund Balance/ Revenue Over/(Under) Exp	Staffing
General Fund				
Regional Parks	9,227,349	7,993,000	1,234,349	289
Total General Fund	9,227,349	7,993,000	1,234,349	289
Special Revenue Funds				
County Trails System	6,695,103	6,495,414	199,689	-
Proposition 40 Projects	1,833,207	1,751,905	81,302	-
San Manuel Amphitheater	2,281,794	1,558,792	723,002	-
Amphitheater Improvements at Glen Helen	460,248	30,000	430,248	-
Park Maintenance and Development	1,965,718	412,000	1,553,718	-
Calico Ghost Town Marketing Services	599,061	417,700	181,361	2
Off-Highway Vehicle License Fee	1,721,089	365,000	1,356,089	-
Total Special Revenue Funds	15,556,220	11,030,811	4,525,409	2
Enterprise Funds				
Snack Bars	54,129	55,000	871	2
Active Outdoors	125,210	103,750	(21,460)	8
Total Enterprise Funds	179,339	158,750	(20,589)	10
Total - All Funds	24,962,908	19,182,561	5,739,169	301

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.

Regional Parks

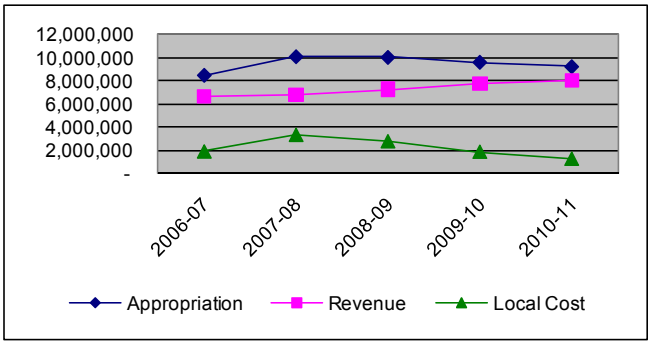
DESCRIPTION OF MAJOR SERVICES

The Regional Parks Department is responsible for the operation and maintenance of nine regional parks located throughout the county. These parks, which encompass approximately 9,200 acres, are as follows: Prado (Chino), Cucamonga-Guasti (Ontario), Glen Helen (San Bernardino), Mojave River Forks (Summit Valley), Mojave Narrows (Victorville), Moabi (Needles), Lake Gregory (Crestline), Yucaipa, and Calico Ghost Town (Yermo). Visitors to the county parks enjoy open space, walking trails, camping, swimming, fishing, picnicking, equestrian activities and other recreational opportunities. The department hosts cultural, educational and special events through the use of park resources and contractual agreements with private and non-profit organizations. Park special events include Civil War Days at Calico, Huck Finn Jubilee at Mojave Narrows and Dragon Boat Races at Lake Gregory. Educational programs are the Environmental Science Day Camp at Yucaipa and Mojave Narrows, and a Junior Fishing Workshop at multiple parks.

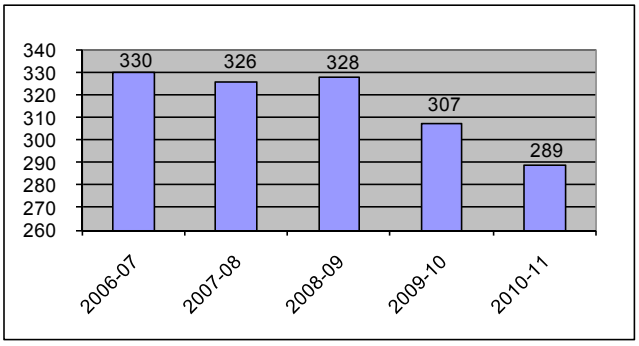
The department is also responsible for maintaining 17.8 miles of open, accessible and usable trails through the county's Trails Program. Additionally, the department oversees operation of the Morongo Wildlife Preserve in Morongo Valley, administers the lease with the operators of the San Manuel Amphitheater and concession contracts that offer amenities to park users. Also, the department manages capital projects funded through Proposition 40 which include swim area renovation and pump repair at Yucaipa, a nature trail, a new playground at Glen Helen and additional shelters at Prado.

BUDGET HISTORY

5-YEAR BUDGET TREND

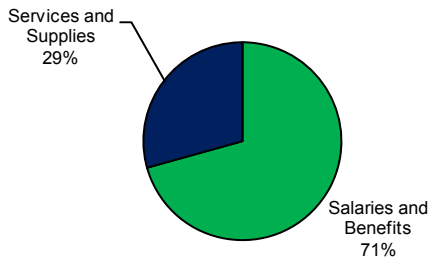


5-YEAR STAFFING TREND

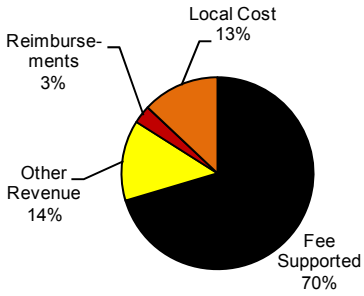


2010-11 BUDGET

EXPENDITURE AUTHORITY



FINANCING SOURCES



ANALYSIS OF ADOPTED BUDGET

GROUP: Operations and Community Services
DEPARTMENT: Regional Parks
FUND: General

BUDGET UNIT: AAA CCP
FUNCTION: Recreation and Cultural Services
ACTIVITY: Recreation Facilities

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	6,045,978	7,400,069	7,342,025	6,731,442	6,731,442	6,711,273	**(20,169)**
Services and Supplies	2,667,989	2,941,256	2,726,022	2,150,471	2,150,470	2,651,556	**501,086**
Central Services	36,546	46,718	60,741	61,280	61,280	93,727	**32,447**
Travel	-	-	29,341	36,728	36,728	40,014	**3,286**
Equipment	-	-	16,191	-	-	-	**-**
Vehicles	-	213,920	-	-	-	-	**-**
Transfers	30,290	35,004	47,060	307,483	307,483	21,146	**(286,337)**
Total Exp Authority	8,780,803	10,636,967	10,221,380	9,287,404	9,287,403	9,517,716	**230,313**
Reimbursements	(386,740)	(383,210)	(198,181)	(42,090)	(42,090)	(290,367)	**(248,277)**
Total Appropriation	8,394,063	10,253,757	10,023,199	9,245,314	9,245,313	9,227,349	**(17,964)**
Operating Transfers Out	4,653	200,000	-	-	-	-	**-**
Total Requirements	8,398,716	10,453,757	10,023,199	9,245,314	9,245,313	9,227,349	**(17,964)**
Departmental Revenue							
Use of Money and Prop	1,103,160	1,191,831	1,112,068	1,069,897	1,069,897	1,100,000	**30,103**
Current Services	5,329,435	5,822,648	6,039,894	6,370,910	6,370,910	6,700,000	**329,090**
Other Revenue	86,807	41,229	74,817	207,735	207,735	193,000	**(14,735)**
Other Financing Sources	-	-	-	4,648	4,648	-	**(4,648)**
Total Revenue	6,519,402	7,055,708	7,226,779	7,653,190	7,653,190	7,993,000	**339,810**
Operating Transfers In	-	38,613	44,703	-	-	-	**-**
Total Financing Sources	6,519,402	7,094,321	7,271,482	7,653,190	7,653,190	7,993,000	**339,810**
Local Cost	1,879,314	3,359,436	2,751,717	1,592,124	1,592,123	1,234,349	**(357,774)**
				Budgeted Staffing	307	289	**(18)**

Salaries and benefits of $6,711,273 fund 289 budgeted positions (74 full-time, 50 part-time staff and 165 seasonal/extra help employees) to oversee administration, operations and maintenance for the nine regional parks, county trails system and various special events/programs. The decrease is primarily due to the net reduction of 18 positions, including the deletion of 3 vacant positions and 66 Public Service Employees, offset by the addition of 50 part-time General Service Workers, and the addition of 1 CAO Administrative Analyst to provide budgetary oversight to the Community Services Group on behalf of the County Administrative Office.

Services and supplies of $2,651,556 include the cost of stocking the lakes with fish, the mowing contract at Prado, Cucamonga-Guasti and Glen Helen Regional Parks, supplies for maintenance and special projects (i.e., paint, hardware and herbicides/pesticides), aquatic facility supplies, park vehicle charges, office supplies, computer hardware and software replacement/upgrades, credit card use fee charges, advertising park events/amenities, restroom supplies and insurance liability.

Central services of $93,727 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $40,014 includes registration and travel to California Parks & Recreation Society trainings. Also included is attendance at job-related professional development trainings/conferences that offer continuing professional education units or promote the parks as a destination for tourists.

Transfers of $21,146 represent costs paid to other departments for various services provided. Some of the decrease accounts for a reduction in Human Resources program costs.

Reimbursements of $290,367 primarily represent the amount of staff time and resources allocated for project management on various Proposition 40 and federally funded construction projects and special event productions at Calico Ghost Town Regional Park.

Use of money and property revenue of $1,100,000 represents current contract estimates with parks concessions.

Current services revenue of $6,700,000 represents anticipated fees from camping, fishing, park entrance, swimming, facility use, and special events. The increase is due to fee adjustments approved by the Board of Supervisors and projected increased attendance at the parks.

Other revenue of $193,000 represents fees collected primarily from sale of bait, firewood, and other miscellaneous uses of the park.

County Trails System

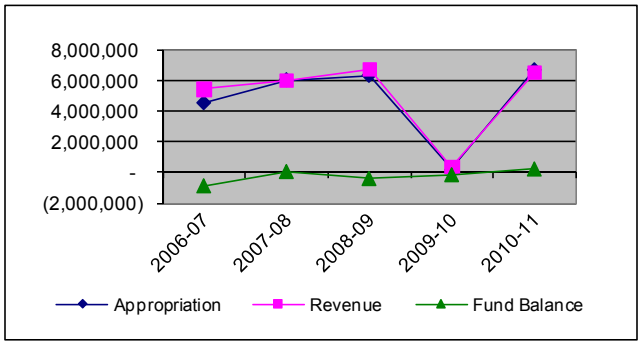
DESCRIPTION OF MAJOR SERVICES

Regional Parks Department is the steward of the county's Regional Trail Program charged with the development, operation and maintenance of regional and diversified trails throughout the county. This continuous trail system will be enjoyed by the region's burgeoning population for cycling, hiking and equestrian use, linking open space with parks and non-motorized transportation corridors. In the spring of 2007, construction was completed on the 3.3-mile segment of trail along the Santa Ana River. This stretch was the connection from San Bernardino County to the Riverside County Line, offering cyclists over 22 miles of contiguous trail along the Santa Ana River within the two counties. Design and environmental work are underway for both Phase III, from Waterman Avenue to California Street, and Phase IV, the upper Santa Ana River trail, linking the trail to the San Bernardino Mountains starting at California Street.

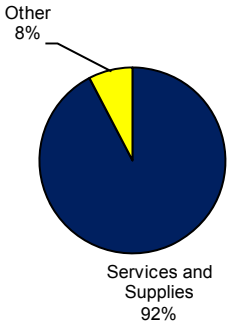
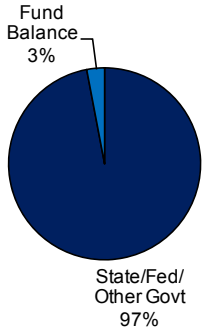
There is not staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Operations and Community Services
DEPARTMENT: Regional Parks
FUND: County Trails System

BUDGET UNIT: RTS CCP
FUNCTION: Recreation and Cultural Services
ACTIVITY: Recreation Facilities

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Services and Supplies	3,622,933	719,696	7,916	12,152	12,152	6,180,222	**6,168,070**
Travel	-	-	-	-	-	1,790	**1,790**
Other Charges	360,000	-	-	-	-	-	**-**
Land and Improvements	-	-	-	250	250	358,091	**357,841**
Transfers	172,912	26,357	18,000	-	-	5,000	**5,000**
Contingencies	-	-	-	-	197,269	-	**(197,269)**
Total Exp Authority	4,155,845	746,053	25,916	12,402	209,671	6,545,103	**6,335,432**
Reimbursements	-	(10,000)	-	-	-	-	**-**
Total Appropriation	4,155,845	736,053	25,916	12,402	209,671	6,545,103	**6,335,432**
Operating Transfers Out	-	-	-	-	-	150,000	**150,000**
Total Requirements	4,155,845	736,053	25,916	12,402	209,671	6,695,103	**6,485,432**
Departmental Revenue							
Use of Money and Prop	4,918	21,348	18,188	11,465	9,044	10,000	**956**
State, Fed or Gov't Aid	4,259,459	172,052	79,402	368,448	368,449	6,485,414	**6,116,965**
Other Revenue	-	82,890	80,043	-	-	-	**-**
Total Revenue	4,264,377	276,290	177,633	379,913	377,493	6,495,414	**6,117,921**
Operating Transfers In	633,220	12,582	-	-	-	-	**-**
Total Financing Sources	4,897,597	288,872	177,633	379,913	377,493	6,495,414	**6,117,921**
				Fund Balance	(167,822)	199,689	**367,511**

Services and supplies of $6,180,222 include anticipated costs to finish design, environmental work and construction of Phase III, and design and environmental work on Phase IV of the Santa Ana River Trail.

Travel of $1,790 is for the department's Trail Coordinator to participate in Trails and Greenways conferences.

Land and improvements of $358,091 include anticipated construction costs for the lighting improvements for the soccer fields at Yucaipa Regional Park and construction of a pocket park along the Santa Ana River Trail, both federal grant projects.

Transfers of $5,000 include less park staff labor expected on the Trails projects in 2010-11.

State aid revenue of $797,667 includes the allocation of state Prop 84 monies toward the completion of construction plans for Phases III and IV of the Santa Ana River Trail.

Federal aid of $5,687,747 includes federal reimbursements for project expenditures in 2010-11. The anticipated federal aid reflects expected reimbursements of $4,888,981 for environmental consultation and construction on Phase III of the Santa Ana River Trail, $353,266 for finalizing design and environmental work on Phase IV of the Santa Ana River Trail, along with reimbursements of $346,500 from Housing and Urban Development for Yucaipa soccer field lighting, and $99,000, also from Housing and Urban Development, for the Santa Ana River Trail pocket park.

Proposition 40 Projects

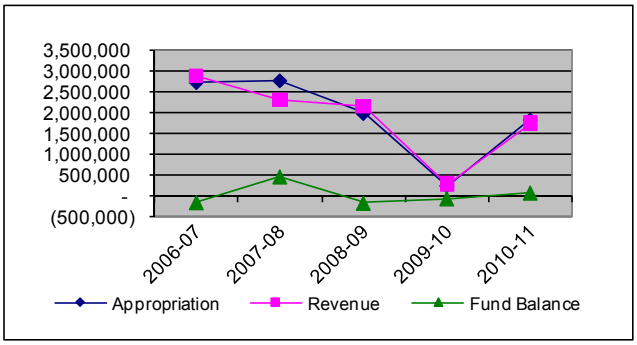
DESCRIPTION OF MAJOR SERVICES

Proposition 40 (Prop 40) is the Safe Neighborhood Parks, Clean Water, Clean Air, and Coastal Protection Bond Act of 2002, responding to the recreational and open-space needs of a growing population and expanding urban communities. The program is intended to revive state stewardship of natural resources by investing in neighborhood and state parks to meet the urgent need for safe, open and accessible local park and recreational facilities. Regional Parks' total allocation of Proposition 40 per capita funds is $4,858,000. On December 16, 2003, the Board of Supervisors approved a list of per capita projects to be funded by this financing source.

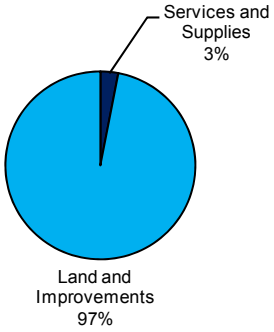
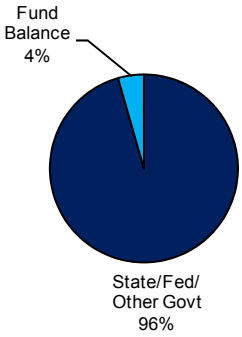
There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Operations and Community Services
DEPARTMENT: Regional Parks
FUND: Proposition 40 Projects

BUDGET UNIT: RKM RGP
FUNCTION: Recreation and Cultural Services
ACTIVITY: Recreation Facilities

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Services and Supplies	-	-	-	41,112	41,112	56,037	**14,925**
Land and Improvements	(82,222)	784,043	432,195	51,645	51,645	1,740,321	**1,688,676**
Transfers	-	-	-	174	174	15,000	**14,826**
Contingencies	-	-	-	-	50,306	-	**(50,306)**
Total Appropriation	(82,222)	784,043	432,195	92,931	143,237	1,811,358	**1,668,121**
Operating Transfers Out	-	12,582	41,972	92,356	92,356	21,849	**(70,507)**
Total Requirements	(82,222)	796,625	474,167	185,287	235,593	1,833,207	**1,597,614**
Departmental Revenue							
Use of Money and Prop	5,511	12,847	1,512	-	-	350	**350**
State, Fed or Gov't Aid	517,627	52,361	578,083	290,805	290,805	1,751,555	**1,460,750**
Other Revenue	-	100,000	-	-	-	-	-
Total Revenue	523,138	165,208	579,595	290,805	290,805	1,751,905	**1,461,100**
				Fund Balance	(55,212)	81,302	**136,514**

Services and supplies of $56,037 include costs for general maintenance costs need for projects.

Land and improvements of $1,740,321 include projects in this budget unit that will be completed in 2010-11. Due to the liquidation of grant funds at the end of 2010-11, all construction projects need to be completed by March 2011. With the timely completion of the Prop 40 projects, this budget unit will recognize the remainder of the grant balance in 2010-11. After receiving the available funding, this budget unit will be closed due to its purpose coming to an end.

Transfers of $15,000 represent the labor of park staff to complete the Prop 40 projects.

Departmental revenue of $1,751,905 consists of interest revenue of $350 and the remaining balance of the state grant funds of $1,751,555. Projects included for 2010-11 include Yucaipa Regional Park Well and Swim Area Renovations; a Sewer Treatment Facility at Moabi Regional Park; Playground Improvements at Glen Helen Regional Park; New Shelters constructed at Prado Regional Park; and replacement of Park Amenities throughout the Regional Parks System.

San Manuel Amphitheater

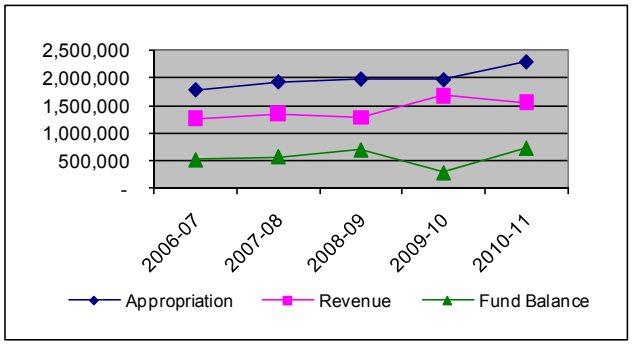
DESCRIPTION OF MAJOR SERVICES

This budget unit was established to account for lease payments received annually from the operators of the San Manuel Amphitheater at Glen Helen Regional Park. Each year, this revenue is transferred to the county general fund to finance the cost of the amphitheater's debt service payment.

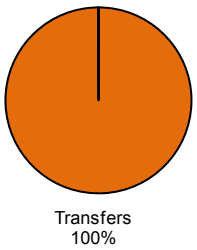
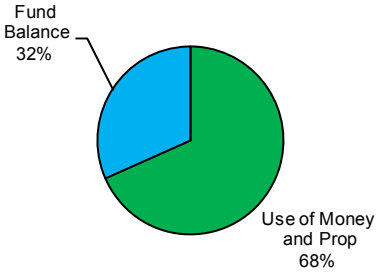
There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Operations and Community Services
DEPARTMENT: Regional Parks
FUND: San Manuel Amphitheater

BUDGET UNIT: SGH CAO
FUNCTION: Recreation and Cultural Sevices
ACTIVITY: Recreation Facilities

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Transfers	1,211,563	1,348,972	1,669,753	1,308,522	1,308,522	2,281,794	**973,272**
Contingencies	-	-	-	-	720,869	-	**(720,869)**
Total Appropriation	1,211,563	1,348,972	1,669,753	1,308,522	2,029,391	2,281,794	**252,403**
Departmental Revenue							
Use of Money and Prop	1,267,027	1,467,446	1,268,030	1,400,769	1,398,637	1,395,000	**(3,637)**
Other Revenue	-	-	-	339,126	339,126	163,792	**(175,334)**
Total Revenue	1,267,027	1,467,446	1,268,030	1,739,895	1,737,763	1,558,792	**(178,971)**
				Fund Balance	291,628	723,002	**431,374**

Transfers of $2,281,794 are for payments to the county general fund for the cost of the amphitheater's annual debt service payment ($1,005,042) and for Regional Parks' upkeep of the amphitheater ($75,000). The remaining balance is appropriated as a precaution for unforeseen necessities involving the amphitheater ($1,201,752).

Use of money and property revenue of $1,395,000 includes rent from the operators of the amphitheater ($1,350,000), as well as anticipated interest earnings on this fund's cash balance ($45,000).

Other revenue of $163,792 represents the amount expected in 2010-11 from the amphitheater operators for naming rights of the facility.

Amphitheater Improvements at Glen Helen

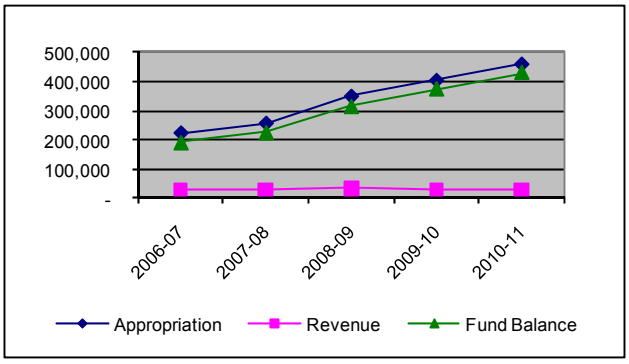
DESCRIPTION OF MAJOR SERVICES

This budget unit was established to provide for improvements to the San Manuel Amphitheater at Glen Helen Regional Park. These improvements are designed to maintain the amphitheater and its facilities in their current condition in order to preserve a quality entertainment experience for its visitors. This budget unit is funded jointly by deposits from the county and the operators of the amphitheater.

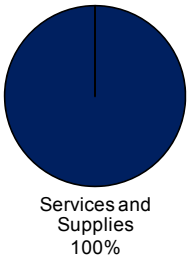
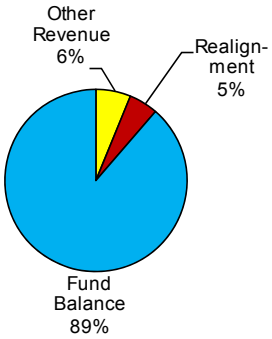
There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Operations and Community Services
DEPARTMENT: Regional Parks
FUND: Amphitheater Improvements at Glen Helen

BUDGET UNIT: SGR RGP
FUNCTION: Recreation and Cultural Services
ACTIVITY: Recreation Facilities

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Services and Supplies	-	-	-	-	1	485,248	**485,247**
Contingencies	-	-	-	-	429,068	-	**(429,068)**
Total Exp Authority	-	-	-	-	429,069	485,248	**56,179**
Reimbursements	-	-	(25,000)	(25,000)	(25,000)	(25,000)	**-**
Total Appropriation	-	-	(25,000)	(25,000)	404,069	460,248	**56,179**
Departmental Revenue							
Use of Money and Prop	9,076	13,437	9,644	5,744	4,564	5,000	**436**
Other Revenue	-	75,000	25,000	25,000	25,000	25,000	**-**
Total Revenue	9,076	88,437	34,644	30,744	29,564	30,000	**436**
				Fund Balance	374,505	430,248	**55,743**

Services and supplies of $485,248 will be used to maintain the amphitheater to preserve quality entertainment experiences for its visitors.

Reimbursements of $25,000 represent the county's contribution towards improvements at the amphitheater per provisions of the lease.

Departmental revenue of $30,000 includes $5,000 in anticipated interest earnings plus a $25,000 contribution from the operators of the amphitheater per the lease agreement.

Park Maintenance and Development

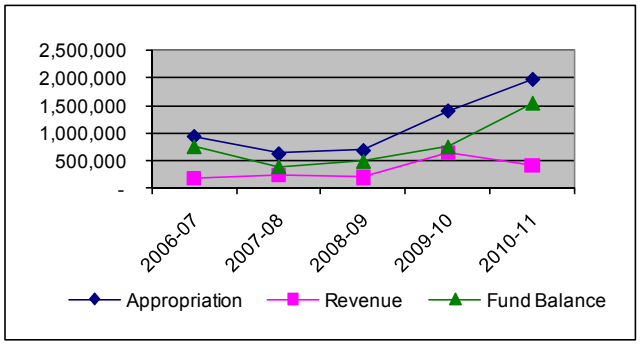
DESCRIPTION OF MAJOR SERVICES

This budget unit was established to provide for the maintenance, development and emergency repair at all regional parks. The costs associated with this budget unit are funded through an allocation of park admission fees.

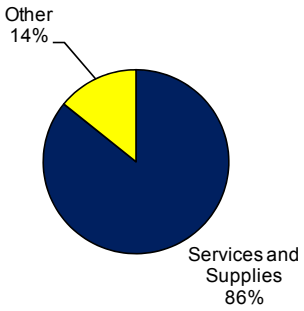
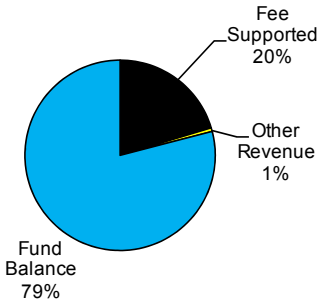
There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Operations and Community Services
DEPARTMENT: Regional Parks
FUND: Park Maintenance and Development

BUDGET UNIT: SPR CCR
FUNCTION: Recreation and Cultural Services
ACTIVITY: Recreation Facilities

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Services and Supplies	492,343	360,522	104,109	297,223	297,224	1,685,218	**1,387,994**
Land and Improvements	-	10,587	-	-	239	50,000	**49,761**
Equipment	95,682	111,345	-	-	-	-	**-**
Vehicles	-	3,754	33,444	24,235	24,235	130,500	**106,265**
Contingencies	-	-	-	-	1,356,944	-	**(1,356,944)**
Total Exp Authority	588,025	486,208	137,553	321,458	1,678,642	1,865,718	**187,076**
Reimbursements	-	(102,000)	(3,914)	(275,000)	(275,000)	-	**275,000**
Total Appropriation	588,025	384,208	133,639	46,458	1,403,642	1,865,718	**462,076**
Operating Transfers Out	256,849	-	19,285	(19,285)	-	100,000	**100,000**
Total Requirements	844,874	384,208	152,924	27,173	1,403,642	1,965,718	**562,076**
Departmental Revenue							
Use of Money and Prop	38,188	54,518	21,039	25,114	21,517	12,000	**(9,517)**
State, Fed or Gov't Aid	(29,455)	(5,491)	243	(4,012)	(4,012)	-	**4,012**
Current Services	320,203	395,456	364,930	636,257	636,257	400,000	**(236,257)**
Other Revenue	(17,500)	(105,141)	26,124	(5,254)	(5,254)	-	**5,254**
Other Financing Sources	-	11,995	-	-	-	-	**-**
Total Revenue	311,436	351,337	412,336	652,105	648,508	412,000	**(236,508)**
Operating Transfers In	-	128,689	-	-	-	-	**-**
Total Financing Sources	311,436	480,026	412,336	652,105	648,508	412,000	**(236,508)**
				Fund Balance	755,134	1,553,718	**798,584**

Services and supplies of $1,685,218 are increasing based on the department's phasing in a Point of Sale (POS) system in the parks' front entries. The department is allocating funds in 2010-11 for Phase I of the POS System (approximately $200,000). Payments to West Coast Water Sports (approximately $55,000) for their portion of Aquacycle rentals to park patrons are expected to match the revenue taken in at the parks for the rentals. Remaining appropriation will be spent on other repairs and emergencies for aging infrastructure at the 9 countywide regional parks that are maintained and operated by the department.

Land and improvements of $50,000 is to fund unforeseen repairs that may be necessary in 2010-11.

Vehicles of $130,500 include appropriation authority for three turf utility vehicles. The department is planning annually to rotate out all vehicles that are not repairable or out dated with high repair costs. A skid steer for Moabi Regional Park and mini excavator for Cucamonga-Guasti Regional Park are also budgeted.

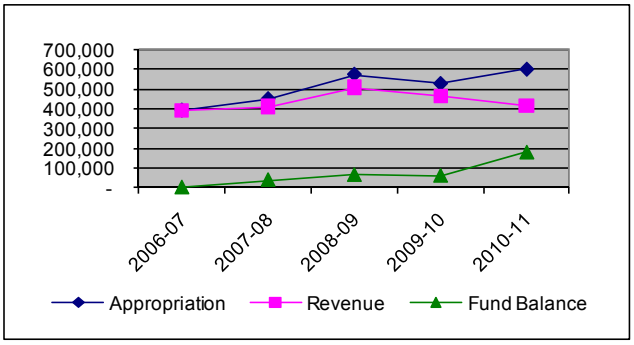
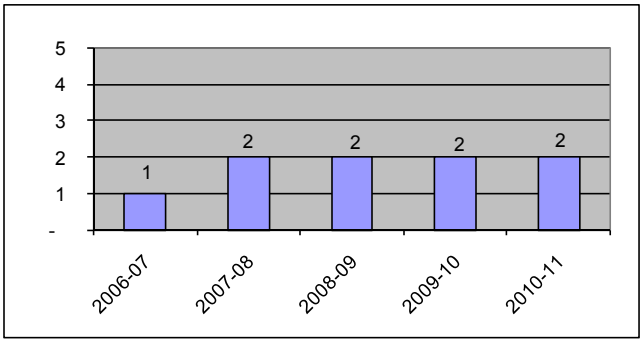
Departmental revenue of $412,000 includes charges for current services that represents a portion of gate entrance fees from the nine parks and camping and picnic reservation fees taken in at the parks; 50% of Aquacycle rental fees are collected as revenue and then are paid out to West Coast Water Sports per the concession contract; and $12,000 in estimated interest revenue.

Calico Ghost Town Marketing Services

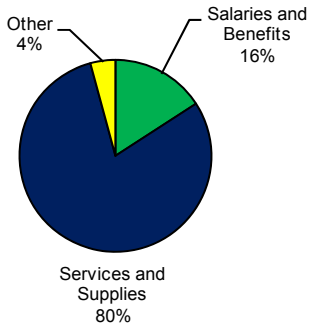
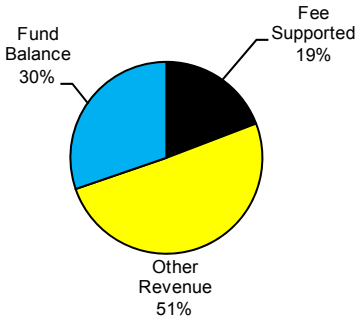
DESCRIPTION OF MAJOR SERVICES

This budget unit was established to provide separate accountability and operations of marketing services for Calico Ghost Town Regional Park. A portion of revenues from Calico Ghost Town concessionaire operations and park admission fees are used to advertise and market several special events including Calico Days, Calico Ghost Haunt, Civil War and Bluegrass in the spring.

BUDGET HISTORY

5-YEAR BUDGET TREND	5-YEAR STAFFING TREND
	

2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Operations and Community Services
DEPARTMENT: Regional Parks
FUND: Calico Ghost Town Marketing Services

BUDGET UNIT: SPS CCR
FUNCTION: Recreation and Cultural Services
ACTIVITY: Recreation Facilities

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	60,643	78,420	79,965	71,010	71,010	94,953	**23,943**
Services and Supplies	332,392	423,720	354,006	275,482	275,482	470,834	**195,352**
Travel	-	-	201	4,073	4,073	8,050	**3,977**
Transfers	5,257	15,264	21,881	12,291	12,291	25,224	**12,933**
Contingencies	-	-	-	-	180,851	-	**(180,851)**
Total Appropriation	398,292	517,404	456,053	362,856	543,707	599,061	**55,354**
Departmental Revenue							
Use of Money and Prop	64,519	67,044	63,789	63,016	62,504	54,200	**(8,304)**
Current Services	107,954	162,201	127,499	140,910	140,910	115,000	**(25,910)**
Other Revenue	264,217	313,958	260,768	278,712	278,712	248,500	**(30,212)**
Total Revenue	436,690	543,203	452,056	482,638	482,126	417,700	**(64,426)**
				Fund Balance	61,581	181,361	**119,780**
				Budgeted Staffing	2	2	**-**

Salaries and benefits of $94,953 are increasing due to new contracts being established for staff members. This budget unit will fund one full-time (Contract Event Coordinator) and one part-time (Contract Town Manager) position.

Services and supplies of $470,834 include producing special events at the park and advertising Calico Ghost Town.

Travel of $8,050 is for participation in the annual POW-WOW International Trade Show. Attendance at this event is crucial to the promotion of Calico Ghost Town and its specialized events. Approximately 60% of the attendance at Calico Ghost Town is a result of the tours booked at this trade show.

Transfers of $25,224 represent the costs of park staff time outside their regular duties to produce and assist with the set up for special events.

Use of money and property revenue of $54,200 includes funds from rents and concessions and interest and is decreasing due to lower estimated revenue from concession sales based on decrease of park sales due to the economy.

Current services revenue of $115,000 includes funds from park recreation fees and is decreasing based on estimated revenue figures for 2010-11. This revenue consists of a portion of the gate entrance fee.

Other revenue of $248,500 includes revenue from the special events held at the park. The reduction is based on estimated revenue for 2010-11.

Off-Highway Vehicle License Fee

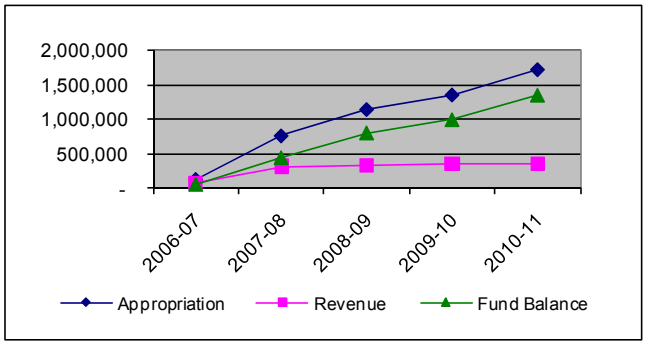
DESCRIPTION OF MAJOR SERVICES

Off-Highway Vehicle (OHV) funds are provided pursuant to state law, and derived from fines for violation of off-highway vehicle operations and licensing. These funds are used for the development of off-highway trails and recreation areas in compliance with state requirements.

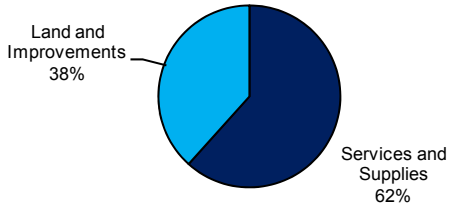
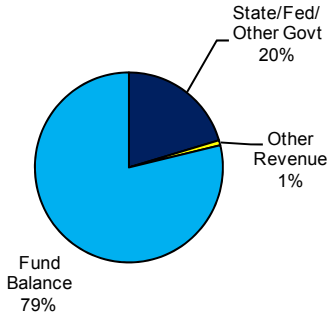
There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Operations and Community Services
DEPARTMENT: Regional Parks
FUND: Off-Highway Vehicle License Fee

BUDGET UNIT: SBY AMS
FUNCTION: Recreation and Cultural Services
ACTIVITY: Recreational Facilities

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Services and Supplies	-	41,947	75,648	2,691	2,691	1,061,089	**1,058,398**
Land and Improvements	-	-	11,702	-	-	650,000	**650,000**
Equipment	14,422	-	-	-	-	-	**-**
Transfers	-	-	100,000	-	-	10,000	**10,000**
Contingencies	-	-	-	-	1,352,140	-	**(1,352,140)**
Total Appropriation	14,422	41,947	187,350	2,691	1,354,831	1,721,089	**366,258**
Operating Transfers Out	-	323,113	-	-	-	-	**-**
Total Requirements	14,422	365,060	187,350	2,691	1,354,831	1,721,089	**366,258**
Departmental Revenue							
Use of Money and Prop	1,303	-	28,415	18,000	14,050	15,000	**950**
State, Fed or Gov't Aid	402,994	-	352,264	343,281	343,281	350,000	**6,719**
Other Revenue	-	-	-	-	-	-	**-**
Total Revenue	404,297	-	380,679	361,281	357,331	365,000	**7,669**
				Fund Balance	997,500	1,356,089	**358,589**

Services and supplies of $1,061,089 represent anticipated OHV projects in 2010-11. The anticipated projects include the Moabi Staging Area, continued improvements of the OHV Pedestrian Walkway, and construction of an OHV Frontage Trail at Calico Ghost Town. Also included in this amount is a special department expense of $15,000 for an ongoing annual payment to the Friends of El Mirage to provide the public with information related to OHV trails and recreation opportunities in San Bernardino County.

Land and improvements of $650,000 represent improvements anticipated in 2010-11. Anticipated projects include new restrooms and additional camping cabins in the OHV campground area, as well as improvements to re-open the OHV area. In addition, costs associated with an OHV study for Moabi are expected.

Transfers of $10,000 are being set aside to cover labor on the projects that will be performed by Regional Parks' personnel.

State aid revenue of $350,000 is from fines for violation of off-highway vehicle operations and licensing.

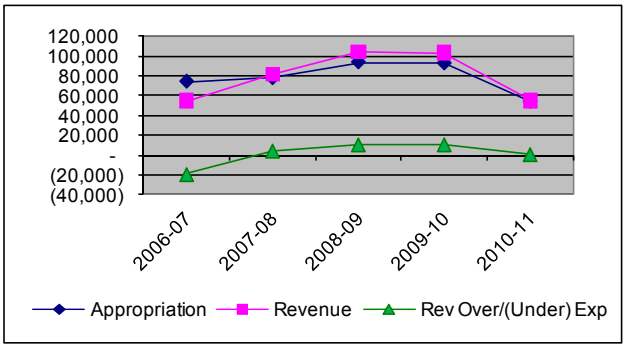
Snack Bars

DESCRIPTION OF MAJOR SERVICES

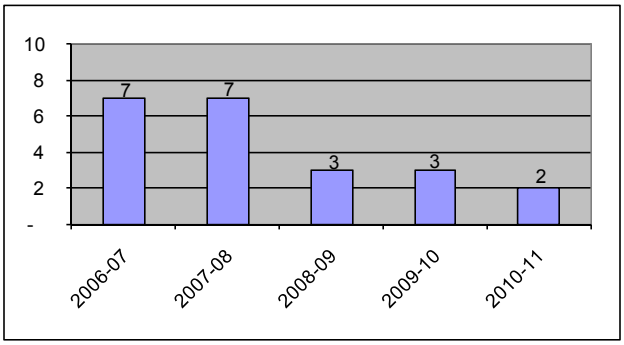
The Regional Parks Department provides staff to operate four snack bars located at the following parks: Lake Gregory, and Mojave Narrows. Enterprise funds were established for each snack bar to provide management with sound accountability and timely reports. Excess revenue resulting from operations is used to enhance the snack bars or other park operations. Snack bars at other regional parks (Cucamonga-Guasti, Glen Helen, Yucaipa and Prado) are operated by Board-approved private contractors.

BUDGET HISTORY

5-YEAR BUDGET TREND

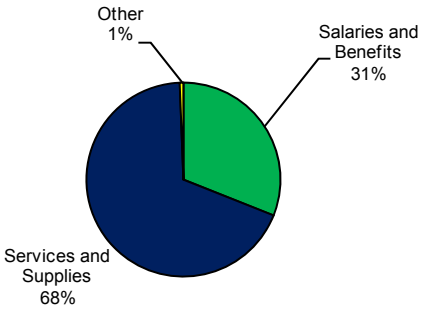


5-YEAR STAFFING TREND

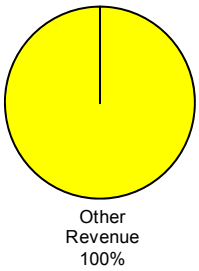


2010-11 BUDGET

EXPENDITURE AUTHORITY



FINANCING SOURCES



ANALYSIS OF ADOPTED BUDGET

GROUP: Operations and Community Services
DEPARTMENT: Regional Parks
FUND: Snack Bars

BUDGET UNIT: EMO, EMP, EMT
FUNCTION: Recreation and Cultural Services
ACTIVITY: Recreation and Facilities

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	-	15,600	26,092	17,508	25,039	16,794	**(8,245)**
Services and Supplies	73,702	77,051	74,436	48,196	67,000	37,000	**(30,000)**
Transfers	333	343	300	267	267	335	**68**
Total Appropriation	74,035	92,994	100,828	65,971	92,306	54,129	**(38,177)**
Departmental Revenue							
Other Revenue	54,901	108,788	91,347	77,744	103,000	55,000	**(48,000)**
Total Revenue	54,901	108,788	91,347	77,744	103,000	55,000	**(48,000)**
Rev Over/(Under) Exp	(19,134)	15,794	(9,481)	11,773	10,694	871	**(9,823)**
				Budgeted Staffing	3	2	**(1)**

Salaries and benefits of $16,794 are decreasing due to the operation of the snack bar at Glen Helen park being contracted to a private concessionaire. Budgeted staffing includes 2 seasonal Public Service Employee positions who operate the snack bars at Mojave Narrows and Lake Gregory parks. The season runs from Memorial Day weekend through Labor Day.

Services and supplies of $37,000 are decreasing due to having Glen Helen's snack bar operated by a contracted private concessionaire in 2010-11. Services and supplies are budgeted to purchase items for resale at Mojave Narrows and Lake Gregory snack bars.

Departmental revenue of $55,000 is decreasing due to the transfer of Glen Helen's snack bar operations to a contracted private concessionaire. Revenues are anticipated through the resale of food and snack items at Regional Parks' snack bars at Mojave Narrows and Lake Gregory Parks.

Active Outdoors

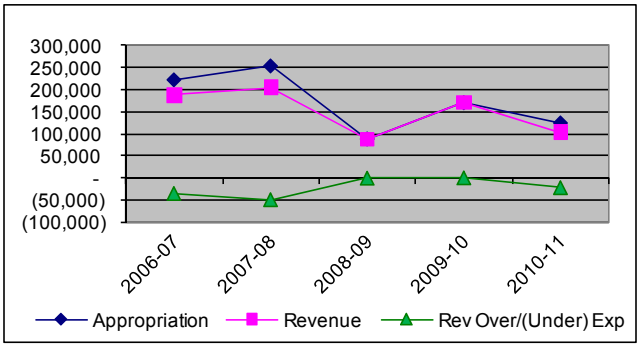
DESCRIPTION OF MAJOR SERVICES

The Active Outdoors Program was created to provide programs that promote a healthy outdoor lifestyle. All programs under "Active Outdoors" are grant funded or created through partnerships with local and/or state agencies. The Environmental Science Day Camp (ESDC) is a part of the program and is offered at Yucaipa and Mojave Narrows Regional Parks. ESDC takes place during the traditional school year, Monday through Friday and follows the California State 4th and 5th grade science curriculum for wildlife, botany and geology. Each student attends the program with their class for a full day of learning, exploration and hiking.

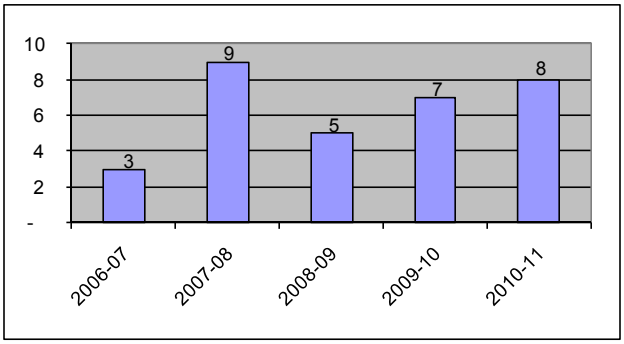
In addition to the Environmental Science Day Camp, four programs were added in 2009-10 and are the Junior Fishing Workshop, Active Outdoors Expo, Regional Parks Unleashed, and Santa Ana River Trails Family Fun Day.

BUDGET HISTORY

5-YEAR BUDGET TREND

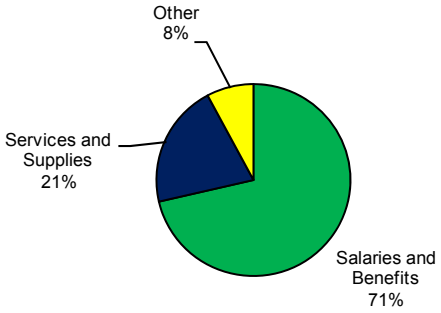


5-YEAR STAFFING TREND

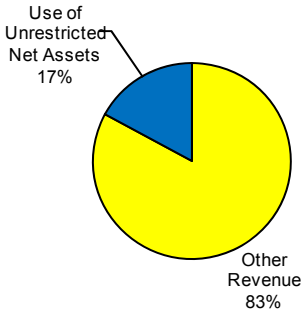


2010-11 BUDGET

EXPENDITURE AUTHORITY



FINANCING SOURCES



ANALYSIS OF ADOPTED BUDGET

GROUP: Operations and Community Services
DEPARTMENT: Regional Parks
FUND: Active Outdoors

BUDGET UNIT: EME CCP
FUNCTION: Recreational and Cultural Services
ACTIVITY: Recreational Facilities

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	120,572	43,548	43,695	51,973	114,749	89,430	**(25,319)**
Services and Supplies	81,291	31,291	47,233	140,113	38,751	25,897	**(12,854)**
Travel	-	-	-	1,302	100	-	**(100)**
Transfers	67,785	5,671	1,457	753	17,262	9,883	**(7,379)**
Total Appropriation	269,648	80,510	92,385	194,141	170,862	125,210	**(45,652)**
Departmental Revenue							
Use of Money and Prop	6,746	1,524	648	903	400	500	**100**
Current Services	102,928	4,560	-	-	-	-	**-**
Other Revenue	100,000	30,000	196,892	97,641	171,070	103,250	**(67,820)**
Total Revenue	209,674	36,084	197,540	98,544	171,470	103,750	**(67,720)**
Rev Over/(Under) Exp	(59,974)	(44,426)	105,155	(95,597)	608	(21,460)	**(22,068)**
				Budgeted Staffing	7	8	**1**

Salaries and benefits of $89,430 fund 8 budgeted positions. This amount includes 4 Recreational Aide positions (contract positions) that operate the Environmental Science Day Camp and 4 Public Service Employees to assist with specific program events. The addition of 1 position is to support active outdoor events such as junior fishing and movies in the park planned for 2010-11. This new position will support major events.

Services and supplies of $25,897 primarily fund the Moonridge Zoo Presentations for the Environmental Science Day Camp program, as well as fishing poles, equipment and supplies for the Junior Fishing Workshop. Additional amounts will be used for supplies, awards, and printing costs for all programs within Active Outdoors.

Transfers of $9,883 represent the anticipated cost of rental vehicles through the Fleet Management Department ($9,000) for use in the Environmental Science Day Camp program, wrist bands for Active Outdoors Events and Junior Fishing Workshops ($100), and Human Resources programs ($783).

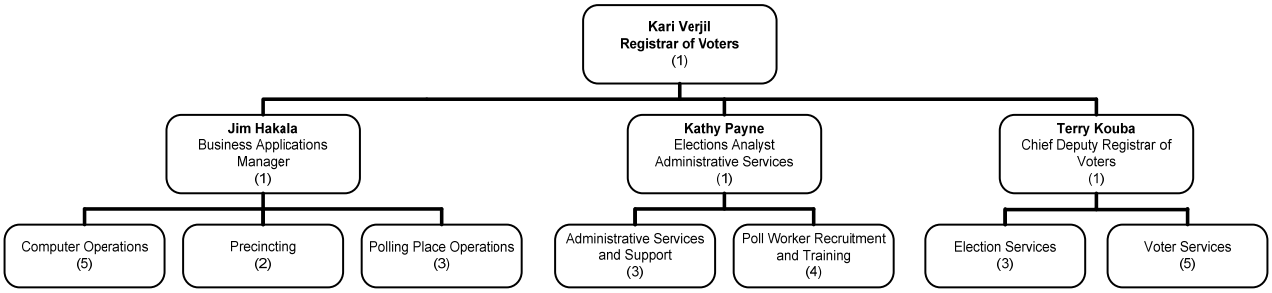
Departmental revenue of $103,750 is anticipated through a $40,000 grant from the Inland Empire United Way and $60,000 in contributions from The Wildlands Conservancy Fund to assist with operations of the Environmental Science Day Camp, as well as vendor participation costs for program events ($3,750).

REGISTRAR OF VOTERS
Kari Verjil

MISSION STATEMENT

The Registrar of Voters office upholds the integrity of the electoral process by consistently conducting fair and open elections that are accessible to all and that accurately reflects the intent of the electorate, promotes public confidence, increases voter participation, and strengthens democracy while providing the highest quality of customer service.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Increase voter participation in the electoral process.

2. Maintain and expand a directory of experienced and dependable poll workers.

PERFORMANCE MEASURES

Description of Performance Measure	2008-09 Actual	2009-10 Target	2009-10 Actual	2010-11 Target
Percentage of completion of existing and potential polling places for compliance with accessibility requirements.	25%	35%	15%	30%
Number of outreach and community involvement events attended by management staff to promote voter participation and increase voter registration in the future.	N/A	N/A	N/A	6
County employees serving as poll workers for all major elections.	789- 2 elections	600- 2 elections	552- 2 elections	400- 1 election
Number of community groups participating in elections.	N/A	N/A	11	50
Percentage of polling places that have a Bilingual Poll Worker assigned.	92%	100%	91%	95%

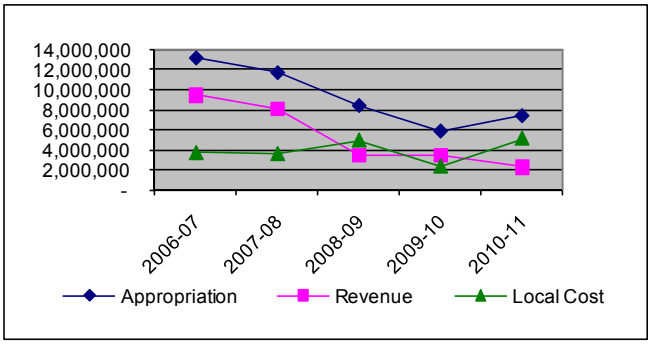
DESCRIPTION OF MAJOR SERVICES

The Registrar of Voters (ROV) office is responsible for conducting efficient and impartial elections, and to provide the means by which every eligible citizen can exercise their voting rights and privileges, as provided by local ordinances and the Federal and California Elections Codes. To support this function, the department is organized into seven sections: Administrative Services, Computer Operations, Precinct Planning, Polling Place Operations, Election Services, Voter Services, and Poll Worker Recruitment and Training.

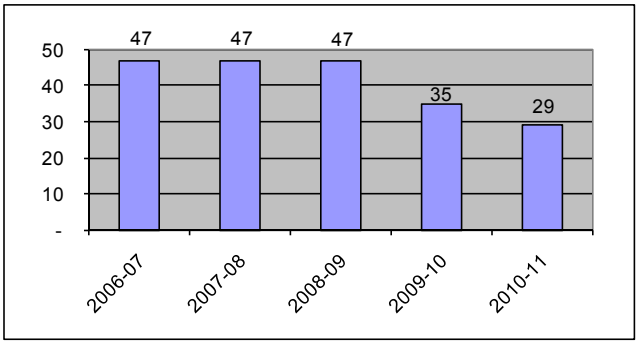
In preparation for elections, ROV surveys polling locations for accessibility for all voters; recruits and trains more than 3,000 poll workers for each major election; prepares sample and official paper ballots; programs and tests computer software and hardware used in ballot counting and voter file maintenance; and the many various functions of the electoral process that provide service and support to voters, candidates, and the general public.

BUDGET HISTORY

5-YEAR BUDGET TREND

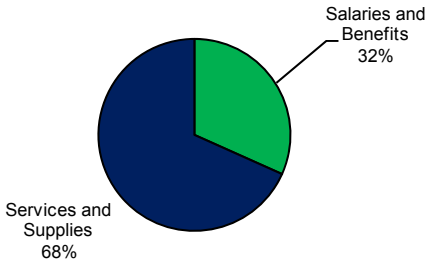


5-YEAR STAFFING TREND

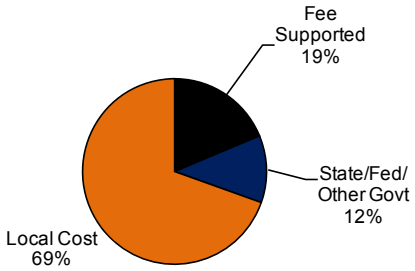


2010-11 BUDGET

EXPENDITURE AUTHORITY



FINANCING SOURCES



ANALYSIS OF ADOPTED BUDGET

GROUP: Operations and Community Services
DEPARTMENT: Registrar of Voters
FUND: General

BUDGET UNIT: AAA ROV
FUNCTION: General
ACTIVITY: Elections

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Salaries and Benefits	1,918,953	2,564,263	2,694,474	2,415,530	2,415,530	2,336,824	**(78,706)**
Services and Supplies	5,752,304	7,461,835	6,766,980	3,384,678	3,384,679	4,836,286	**1,451,607**
Central Services	34,686	38,620	45,124	46,220	46,220	179,501	**133,281**
Travel	-	-	7,057	14,371	14,371	19,400	**5,029**
Equipment	118,408	185,600	-	-	-	-	**-**
Vehicles	32,150	-	-	-	-	-	**-**
Transfers	10,284	30,110	78,446	14,461	14,461	33,915	**19,454**
Total Appropriation	7,866,785	10,280,428	9,592,081	5,875,260	5,875,261	7,405,926	**1,530,665**
Operating Transfers Out	3,223,493	367,033	(11,660)	-	-	-	**-**
Total Requirements	11,090,278	10,647,461	9,580,421	5,875,260	5,875,261	7,405,926	**1,530,665**
Departmental Revenue							
State, Fed or Gov't Aid	6,376,944	4,640,969	3,257,873	671,798	671,798	869,449	**197,651**
Current Services	1,037,888	3,029,359	2,895,752	2,616,265	2,511,458	1,378,250	**(1,133,208)**
Other Revenue	30,906	36,978	18,819	22,249	22,249	30,500	**8,251**
Total Revenue	7,445,738	7,707,306	6,172,444	3,310,312	3,205,505	2,278,199	**(927,306)**
Operating Transfers In	-	-	-	275,000	275,000	-	**(275,000)**
Total Financing Sources	7,445,738	7,707,306	6,172,444	3,585,312	3,480,505	2,278,199	**(1,202,306)**
Local Cost	3,644,540	2,940,155	3,407,977	2,289,948	2,394,756	5,127,727	**2,732,971**
				Budgeted Staffing	35	29	**(6)**

Salaries and benefits of $2,336,824 fund 29 budgeted positions and reflect a decrease of 6 budgeted positions. The net decrease represents substantial staffing reductions (3 Office Assistant IIs, 1 Secretary I, 1 Light Truck Driver, and 1 Office Specialist) as a result of the current economic condition.

Services and supplies of $4,836,286 include routine operating expenses, in addition to election-related expenses (such as postage, printing, temporary help, ballots and other services); and residual HAVA grant funded expenses of $584,449. The budget is based on projected costs associated with one major election in 2010-11.

Central services of $179,501 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $19,400 includes $4,400 for meals and private mileage associated with attending a minimum number of out-of-area meetings and training and includes $15,000 due to new Auditor-Controller/Recorder/Treasurer/ Tax Collector reporting requirement for poll worker mileage.

Transfers of $33,915 include contributions toward Human Resources programs and costs related to the procurement of office supplies through the Purchasing Department. Facilities Management billings are now incorporated into the central services appropriation.

Departmental revenue of $2,278,199 is derived from a variety of sources. These sources include: state reimbursement for postage ($25,000), for the SB90 program ($260,000), and for residual HAVA grant funding ($584,449); from the sale of ROV services/products ($30,500), and from election services ($1,378,250) for participating jurisdictions that share in the cost of the elections. The overall revenue decrease is attributed to a decrease in election services revenue and decrease of operating transfers in of $275,000, which was a one-time funding source from the electronic voting reserve.

Fish and Game Commission

DESCRIPTION OF MAJOR SERVICES

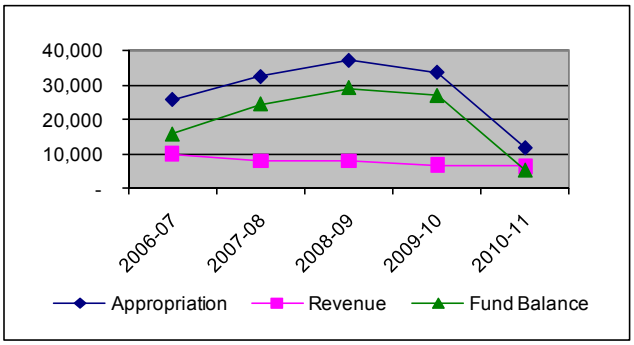
The Fish and Game Commission is administered by the Special Districts Department, and its primary function is to act as the liaison between the State Department of Fish and Game, the County Board of Supervisors, and the public. The Commission makes recommendations to the Board of Supervisors on matters pertaining to wildlife in San Bernardino County.

The Fish and Game Commission budget unit receives funding from fines imposed on hunting, fishing and environmental infractions. These funds are used by the Commission to assist qualified organizations with projects that assist in enhancing wildlife and its propagation in San Bernardino County.

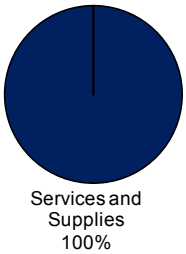
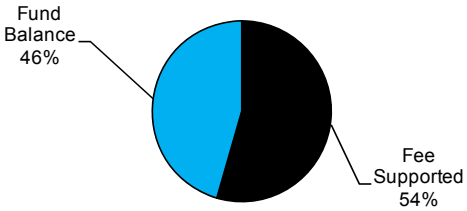
There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



2010-11 BUDGET

EXPENDITURE AUTHORITY	FINANCING SOURCES
	

ANALYSIS OF ADOPTED BUDGET

GROUP: Operations and Community Services
DEPARTMENT: Special Districts
FUND: Fish and Game Commission

BUDGET UNIT: SBV CAO
FUNCTION: Public Protection
ACTIVITY: Other Protection

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2009-10 Current Budget	2010-11 Adopted Budget	Change From 2009-10 Current Budget
Appropriation							
Services and Supplies	2,810	8,200	9,646	28,233	28,234	11,937	**(16,297)**
Contingencies	-	-	-	-	5,437	-	**(5,437)**
Total Appropriation	2,810	8,200	9,646	28,233	33,671	11,937	**(21,734)**
Departmental Revenue							
Fines and Forfeitures	9,372	11,726	8,530	6,852	6,853	6,500	**(353)**
Total Revenue	9,372	11,726	8,530	6,852	6,853	6,500	**(353)**
				Fund Balance	26,818	5,437	**(21,381)**

Services and supplies of $11,937 include costs for various projects as approved by the Commission and are decreasing by $16,297 to reflect the departmental revenue and fund balance available.

COUNTY OF

SAN BERNARDINO

AT YOUR SERVICE

CAPITAL IMPROVEMENT

2010–11 ADOPTED BUDGET

CAPITAL IMPROVEMENT PROGRAM
SUMMARY

NEW PROJECTS	Page #	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Total
ARCHITECTURE AND ENGINEERING (A&E)	555	15,300,000	100,000	1,714,285	17,114,285
OTHER DEPARTMENTS	558	-	3,009,705	926,150	3,935,855
DEPT. OF PUBLIC WORKS (DPW) PROJECTS:					
TRANSPORTATION	559	-	-	22,637,249	22,637,249
SOLID WASTE MANAGEMENT	561	-	-	10,328,000	10,328,000
TOTAL NEW PROJECTS - DPW		-	-	32,965,249	32,965,249
TOTAL NEW PROJECTS		**15,300,000**	**3,109,705**	**35,605,684**	**54,015,389**
CARRYOVER PROJECTS					
A&E	562	86,393,779	4,842,534	14,595,063	105,831,376
ARMC	574	-	-	4,698,110	4,698,110
AIRPORTS	575	-	1,522,846	7,804,057	9,326,903
AIRPORTS (CSA 60-APPLE VALLEY AIRPORT)	576	-	-	1,250,000	1,250,000
REGIONAL PARKS	577	-	10,000	7,393,049	7,403,049
TRANSPORTATION	578	-	7,087,000	64,674,250	71,761,250
SOLID WASTE MANAGEMENT	582	-	-	11,503,900	11,503,900
TOTAL CARRYOVER PROJECTS		**86,393,779**	**13,462,380**	**111,918,429**	**211,774,588**
TOTAL 2010-11 CIP BUDGET		**101,693,779**	**16,572,085**	**147,524,113**	**265,789,977**

SUPPLEMENTAL INFORMATION

NEW PROJECTS BY GEOGRAPHIC LOCATION	A&E CIP Funds	Other Departments	DPW CIP Funds	Total New Projects
COUNTYWIDE - ALL DISTRICTS	2,435,285	207,739	2,500,000	5,143,024
FIRST DISTRICT	4,700,000	2,778,411	13,319,000	20,797,411
SECOND DISTRICT	2,429,000	240,000	2,414,000	5,083,000
THIRD DISTRICT	3,340,000	200,000	6,992,950	10,532,950
FOURTH DISTRICT	1,177,500	-	1,327,743	2,505,243
FIFTH DISTRICT	3,032,500	509,705	6,411,556	9,953,761
TOTAL NEW PROJECTS	**17,114,285**	**3,935,855**	**32,965,249**	**54,015,389**

CAPITAL IMPROVEMENT PROGRAM
Gary McBride

MISSION STATEMENT

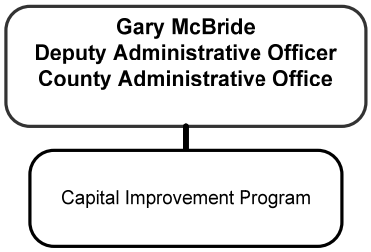
The Capital Improvement Program (CIP) receives and evaluates capital expenditure requests, recommends priorities for the acquisition or improvement of land, facilities and infrastructure, oversees and monitors major capital projects, and guides growth and change of county facilities and infrastructure by anticipating future needs.

STRATEGIC GOALS

1. Update building condition information for all county facilities to assist with developing and implementing the CIP to rehabilitate or replace facilities to ensure a safe and healthy work environment for our workforce.

ORGANIZATIONAL CHART

This program contains no full time employees and is managed by the County Administrative Office.



SUMMARY OF BUDGET UNITS

Funding for capital projects is included in the Architecture and Engineering Department (A&E) CIP funds, and specific Arrowhead Regional Medical Center (ARMC), Airports, Regional Parks, Transportation, and Solid Waste Management CIP funds.

DESCRIPTION OF MAJOR SERVICES

The CIP is an internal planning tool administered by the County Administrative Office (CAO) to provide the Board of Supervisors (Board) with information to assist in the decision-making process to allocate limited resources for capital projects. The CIP provides for the acquisition, construction, reconstruction, initial fixtures and equipment, renovation, rehabilitation or replacement of facilities with life expectancy of at least five years and capital costs in excess of $5,000. The program:

- Receives and evaluates requests to lease or expand leased space or to vacate, occupy, alter, remodel or construct county-owned space, land, or facilities
- Recommends priorities for capital projects based on criteria in the Capital Budget Policy for government facilities, regional parks, airports, transportation, and solid waste facilities
- Prepares the annual CIP budget, monitors and directs implementation of approved projects through the Architecture and Engineering (A&E), Facilities Management (FM), Real Estate Services, Airports, Regional Parks and Public Works departments
- Provides direct oversight for major capital projects
- Develops and implements facility standards and maintains land and building inventories
- Performs long-range planning to:
    - Link department capital and operational budget plans to countywide strategic plans
    - Conduct physical condition assessments through periodic surveys of facilities to identify major, large-scale projects to repair and rehabilitate county assets
    - Identify opportunities for energy efficiencies, life-cycle increases, and maintenance operating cost reductions
    - Identify future space and infrastructure needs of the county
    - Develop formal estimates of costs and seek adequate project funding, and
    - Identify opportunities for public-private partnerships for the development of county facilities

BUDGET HISTORY

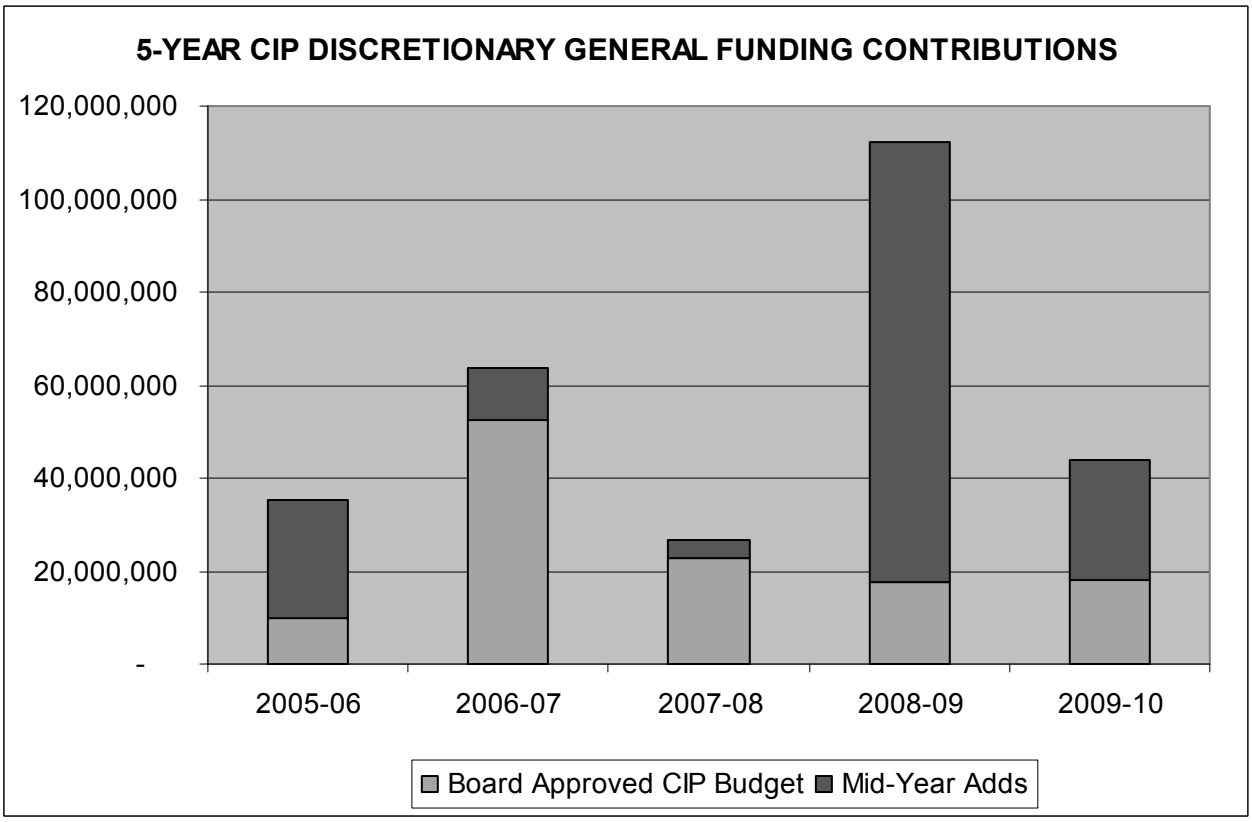
The CIP is funded by a number of sources, including the county general fund and various discretionary and restricted funding sources:

- Discretionary General Funding: Funded from local dollars provided to CIP for general fund projects.
- Other Discretionary Funding: The underlying funding source is from a general fund department or the Board has discretion over the funding source. Costs are reimbursed to the CIP by the department. This category includes realignment, Justice Facility Reserve, Fines and Forfeitures, special revenue, or internal service funds (such as Risk Management and Fleet Management).
- Restricted Funding: Any funding source other than the general fund, special revenue fund, or internal service fund, and the funding is from a dedicated source for a dedicated purpose. Examples are grants, Inmate Welfare Fund, enterprise funds, Courts, Library, fees, dedicated gas and sales tax, and state and federal aid.

The county's CIP includes construction, rehabilitation, and repair projects for numerous facilities and structures. Solid Waste Management and Transportation Division (road) projects are administered by the Department of Public Works (DPW). A&E administers projects for all others, including ARMC, Airports, Regional Parks, general fund departments, and Community Development and Housing (CDH).

CIP funds are budgeted in various capital budget units and expended in various capital asset object codes for county-owned facilities: 4005-Land, 4010-Improvements to Land, and 4030-Structures and Improvements to Structures. The CIP budget also includes funding for non-owned facilities: 3305-Contributions to Other Agencies (for various city or community sponsored deferred maintenance/infrastructure capital projects that provide benefits to county residents), and 3310-Contributions to Non-Owned Projects (generally Community Development and Block Grant funded projects also administered by A&E).

The amount of discretionary general funding for CIP varies annually based on available one-time funding. The following chart demonstrates the Board's commitment in recent years to address the backlog of deferred maintenance projects for county buildings and infrastructure. General fund contributions to CIP over the past five years total **$281.4 million**. Contributions have averaged approximately $56.3 million per year.



ANALYSIS OF 2010-11 ADOPTED BUDGET

On November 12, 2009, county departments were requested to submit CIP requests for discretionary general funding for 2010-11 in their 2010-11 Business Plan. All other CIP requests were to be submitted in the regular annual CIP request process. The CAO received 89 requests from 16 departments with an estimated total project cost of $352.1 million. 9 requests for discretionary general funding representing $9.9 million were included in the Business Plan. Departments submitting more than one CIP request prioritized their requests. CIP requests were also submitted by A&E, FM and Regional Parks for general projects.

The base budget allocation for CIP for 2009-10 was $15.3 million. In addition, the Board approved the reallocation of $2,838,600 from savings on other general fund projects completed in 2008-09 for a total CIP budget of $18,138,600 for 2009-10.

For 2010-11, in order to address several large, multi-year funded deferred maintenance and building projects, the Board approved the base budget allocation for CIP to continue at $15.3 million. This funding level will allow the county to continue to invest in county building assets.

33 projects were approved for discretionary general funding of $15.3 million.

- **New Construction/Remodels** **$7.8 million**
  - Ludlow/Amboy Fire Station – In 2008-09, the Board approved $300,000 for design of a new 6,500 square foot fire station for the Ludlow/Amboy area. $2.7 million was approved for funding in 2010-11 for construction. County Fire expects to complete design midyear 2010. Estimated first year staffing and operating costs are $750,000.
  - Animal Control Facilities – Three projects in the total amount of $2,750,000 were approved in the 2010-11 CIP budget to improve animal control facilities in the county:
    - High Desert – Public Health continues discussions with the High Desert cities regarding a proposed joint powers agreement (JPA) for an animal control facility in the High Desert. $785,000 was funded in 2009-10 and the balance of $3,425,000, for a total contribution from the county of $4.21 million, was planned to be funded over the next three years. Year 2 funding of $1.0 million was approved for 2010-11.
    - Yucca Valley – A JPA to construct an animal control facility with the Town of Yucca Valley was approved by the Board of Supervisors in November 2008. The JPA has tentatively secured property for the new animal shelter and is currently conducting the bid process to obtain the services of an architect to design the new facility. Year 4 of 4 years of annual funding of $437,500 for the county's total contribution of $1,750,000 was approved for 2010-11. To date, the Town has contributed $437,500 of its total $1,750,000 matching contribution. Given the economic conditions in Yucca Valley and the extreme need to proceed with this project as quickly as possible, the 2010-11 CIP budget also included funding the balance of the Town's contribution of $1,312,500 for a total project budget of $3,500,000. In exchange, the Town of Yucca Valley will pay a greater proportion of future operational costs of the shelter until such time as the contributions from each agency are equal. That share of costs will be determined each year during the annual adoption of the JPA budget.
  - Joshua Tree Office Building – In 2008-09, the Board authorized $700,000 for design and in 2009-10 approved $5.5 million for construction of a new 29,700 square foot office building in Joshua Tree. In addition, on June 2, 2009, the Board approved $1,278,439 from Southwest Border Prosecution Initiative (SWBPI) funding to improve an additional 10,300 square feet of shell space. Design is complete and the revised project cost has been updated to $8,679,439 requiring additional funding of $1.2 million in 2010-11. There are no additional staffing costs associated with this project. Estimated operating costs are $120,000/year for maintenance, grounds and custodial and will be funded from department occupant budgets offset in some cases by lease cost savings, and $90,000/year for utilities which will be included in the utility budget. Estimated completion is late 2011.
  - Chino Airport – Chaffey College Improvements – The Board previously approved the reallocation of savings from completed projects or available funding from previously approved Fourth District capital projects to the Chino Airport to construct improvements for the Chaffey College aeronautics program. $2,245,000 was funded in the 2009-10 CIP budget and the balance of $1,755,000 for a total project budget of $4 million was proposed for funding over the next two years. $877,500 was approved for funding in 2010-11. Negotiations continue with Chaffey College concerning a lease at the Chino Airport, however, no decision has been made to move forward at this time.
  - Fontana – District Attorney (DA) Office Remodel – In July 2010, the Superior Court relocated its jury assembly room from the first floor of the Fontana county office building to a new building constructed by the State just south of the Fontana Courthouse. The jury assembly space is adjacent to existing DA space. The remodel of the 2,400 square feet for use by DA staff to support the four additional courtrooms in the Fontana Courthouse was funded in the amount of $250,000 in 2010-11. There are no additional staffing costs associated with this project. Annual operating expenses of approximately $10,000 will be paid from the DA budget.

- **Roofing** **$2.7 million**
  - Various repairs/replacements of roofs are planned in 2010-11 at West Valley ($1,199,000) and Glen Helen ($50,000) Detention Centers, Public Works Building in San Bernardino ($402,500), Twin Peaks county office building ($390,000), and the county's share of funding at the Victorville ($357,500), Chino ($146,490) and Rancho ($131,725) courthouses for a total of $2,677,215.

- **Heating, Ventilation and Air Conditioning (HVAC) $2.2 million**
  - Seven HVAC projects are planned for 2010-11: Duct cleaning ($380,000) and cooling tower replacement ($250,000) at West Valley Detention Center in Rancho Cucamonga; air distribution at Public Works Building ($400,000); heating, hot water piping replacement at Sheriff's headquarters ($450,000), compressor, cooling tower and air handler replacement at the Probation building located at 401 N. Arrowhead Avenue ($400,000), and second floor HVAC units, pumps and retro-commissioning at the New Hall of Records ($200,000), all in San Bernardino; and countywide boiler replacements ($160,000) for a total of $2,240,000.

- **Building System, Health/Safety and Americans with Disabilities Act (ADA) Projects $1.3 million**
  - Addressing power supply at Fleet Management facilities in San Bernardino ($200,000); elevator upgrades at the Sheriff's headquarters ($320,000) and County Government Center ($160,000) in San Bernardino; and countywide ADA ($250,285), generator upgrades ($200,000), and energy conservation ($200,000) projects were approved for 2010-11 for a total of $1,330,285.

- **Minor Deferred Maintenance Projects $1.0 million**
  - The Facilities Management Department continues to perform building assessments to identify and prioritize projects for the coming year. Minor CIP funding of $1.0 million was approved for funding of minor capital projects and deferred maintenance that cost in the range of $5,000 to $30,000. Projects over $30,000 are considered major capital projects and funded elsewhere in the CIP budget.

- **Paving $0.3 million**
  - With the onset of the construction of the new State Arrowhead Courthouse, the county will remove the auxiliary parking lot located at the southeast corner of 3rd and Arrowhead Avenues in San Bernardino ($150,000), and will continue the annual countywide pavement management program to sealcoat county parking lots ($125,000) in the total amount of $275,000.

In addition to the discretionary general funding projects in the amount of **$15.3 million** above, departments have identified other discretionary funding sources for a number of projects in the amount of **$0.1 million** and restricted funding sources in the amount of **$1.7 million** (e.g. Community Development Block Grants, department funded projects and State Court's share of roofing projects at courthouses). Seven capital projects in the total amount of **$3.9 million** will be administered by other departments. The Information Services Department (ISD) will be installing new 800MHz radio communication systems in south Hesperia and Wrightwood, and adding capacity and redundancy for the current UPS system at their main building in San Bernardino for a total of $3.0 million. Regional Parks reallocated Prop 40 state grant funding and three new capital projects in the amount of $0.6 million were approved. County Fire will be demolishing and constructing a new fire station at Wonder Valley in the amount of $0.3 million. The Airports Department did not propose any new projects in 2010-11. 43 new projects using **$33.0 million** of restricted funding sources were approved for Transportation and Solid Waste Management. In 2010-11, the total budget for new CIP projects is **$54.0 million**.

The following chart demonstrates the allocation of funding sources for all new projects recommended in CIP for 2010-11:

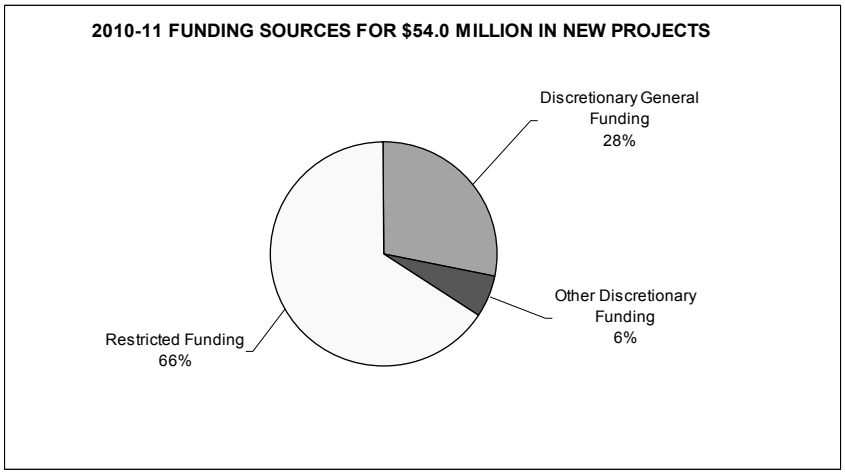


Table 1 provides a summary of all new CIP projects for 2010-11.

Table 1

SUMMARY OF 2010-11 NEW CIP PROJECTS					
	# of Proj.	Discretionary General Funding	Other Discretionary Funding	Restricted Funding	Total New Projects
NEW PROJECTS ADMINISTERED BY A&E:	**33**	**15,300,000**	**100,000**	**1,714,285**	**17,114,285**
NEW PROJECTS ADMINISTERED BY OTHER DEPARTMENTS:					
ISD, Regional Parks, and County Fire	**7**	**-**	**3,009,705**	**926,150**	**3,935,855**
Dept. of Public Works (DPW) New Projects:					
Transportation New Projects (Various Funds)	28	-	-	22,637,249	22,637,249
Solid Waste Mgmt New Projects (Various Funds)	15	-	-	10,328,000	10,328,000
Total New Projects Administered by DPW	**43**	**-**	**-**	**32,965,249**	**32,965,249**
TOTAL NEW CIP PROJECTS	**83**	**15,300,000**	**3,109,705**	**35,605,684**	**54,015,389**

Details of all recommended new CIP projects are included in:

- Exhibit A – 2010-11 Capital Improvement Program New Projects Administered by Architecture and Engineering – By District by Location (Funds CJV and CJP)
- Exhibit B – 2010-11 Capital Improvement Program New Projects Administered by Other Departments (Various Funds)
- Exhibit C – 2010-11 Capital Improvement Program New Projects Administered by Department of Public Works – Transportation
- Exhibit D – 2010-11 Capital Improvement Program New Projects Administered by Department of Public Works – Solid Waste Management (Various Funds)

REVIEW OF CARRYOVER PROJECTS

Large capital projects often span more than one fiscal year and project balances are carried over annually until project completion.

There are currently 179 active carryover projects administered by A&E with projected carryover balances of approximately $121.1 million. There are 11 carryover projects administered by Regional Parks with carryover balances of $7.4 million, and 74 carryover projects administered by the Department of Public Works with carryover balances of $83.3 million for a total of 264 carryover projects with total carryover balances of $211.8 million.

Table 2 below provides a summary of all Carryover Projects.

Table 2

SUMMARY OF 2010-11 CARRYOVER BALANCES					
	# Proj.	Discretionary General Funding	Other Discretionary Funding	Restricted Funding	Carryover Balance
CARRYOVER PROJECTS ADMINISTERED BY A&E:					
A&E Capital Funds (CJV, CMV and CJY)	145	86,393,779	4,842,534	14,595,063	105,831,376
ARMC Capital Funds (Funds CJZ, CJE, CJM)	10	-	-	4,698,110	4,698,110
Airports Carryover Projects (Various Funds)	16	-	1,522,846	7,804,057	9,326,903
Apple Valley Airport (CSA60)	8	-	-	1,250,000	1,250,000
Total A&E Carryover Projects	**179**	**86,393,779**	**6,365,380**	**28,347,230**	**121,106,389**
CARRYOVER PROJECTS ADMINISTERED BY OTHER DEPARTMENTS:					
Regional Parks Carryover Projects	**11**	**-**	**10,000**	**7,393,049**	**7,403,049**
Dept. of Public Works (DPW) Carryover Projects:					
Transportation Carryover Projects (Various Funds)	59	-	7,087,000	64,674,250	71,761,250
Solid Waste Mgmt Carryover Projects (Various Funds)	15	-	-	11,503,900	11,503,900
Total Carryover Projects - DPW	**74**	**-**	**7,087,000**	**76,178,150**	**83,265,150**
TOTAL CARRYOVER PROJECTS	**264**	**86,393,779**	**13,462,380**	**111,918,429**	**211,774,588**

Following is a status of the large carryover construction projects administered by A&E:

	Total Project Budget	Carryover Balance
• **New Central Juvenile Hall** – In March 2009, the Board approved the design-build construction contract for the new Central Juvenile Hall facility on Gilbert Street in San Bernardino. The project budget is $63.6 million and will replace the 1950's and 1970's buildings with new facilities. Construction commenced midyear 2009 with a projected August 2011 completion date. There is no additional staffing or operating costs associated with this project.	**$63.6 million**	**$14.8 million**

	Total Project Budget	Estimated Carryover Balance
• **Central Courthouse Seismic Retrofit and Remodel** The seismic retrofit and remodel of the historic courthouse and T-Wing in San Bernardino is nearly complete. Construction commenced January 2008 and completion is expected December 2010. There is no additional staffing or operating costs associated with this project.	**$35.4 million**	**$0.2 million**
• **Sheriff-Coroner/Public Administrator's Crime Lab** In June 2006, the Board authorized the allocation of $25.0 million for construction of a new crime lab. An initial budget of $250,000 was established for design. The resulting program for new construction exceeded the funding available so the county pursued other options. In June 2010, the Board approved a Purchase and Sale Agreement for an existing 120,786 square foot building on Hallmark Parkway in San Bernardino. The county is completing a 120-day due diligence period and expects to consummate the purchase and remodel the building beginning September 2010. The project budget is $25.0 million and is cash funded using General Fund Future Space Needs Reserve. Annual operating costs are estimated at $773,000 and will be partially offset by lease cost savings.	**$25.0 million**	**$24.7 million**
• **High Desert Government Center (HDGC)** In June 2009, the county entered into an agreement with the City of Hesperia (City) for the program management, construction and future purchase of the HDGC located at 15900 Smoke Tree Lane in Hesperia. The two-story, 66,900 square foot office building, is currently under construction with an estimated completion date of October 2010. In April 2010, the Board approved an agreement with the City for the program management and construction of a solar energy system at the HDGC. The combined project budget for the building construction ($28.1 million) and solar project ($2.6 million) is $30.7 million and was cash funded with reserve balances and American Recovery and Reinvestment Act (ARRA) funding. Annual estimated operating expenses of $216,300 will be funded by county departments from lease cost savings.	**$30.7 million**	**$5.6 million**
• **Arrowhead Regional Medical Center Medical Office Building** In March 2009, the Board approved the design-build construction contract for a new 68,000 square foot medical office building at Arrowhead Regional Medical Center (ARMC) in Colton. The total project budget is $25.0 million and construction was completed September 2010. Operating expenses in the amount of $42.9 million are included in the ARMC operating budget and reimbursed fully from revenues.	**$25.0 million**	**$0.5 million**

	Total Project Budget	Estimated Carryover Balance
• **Transitional Age Youth (TAY) Center** This project will remodel an existing 20,000 square foot building for the Department of Behavioral Health located at 780 E. Gilbert Street in San Bernardino. The new TAY Center will serve youth with mental illness between 16 and 25 years of age and includes a 14-bed Crisis Residential Program. A contract for design was approved by the Board on July 27, 2010. There are no additional staffing costs related to this project and estimated operating costs in the amount of $77,800 will be funded by the Mental Health Services Act (MHSA).	**$8.0 million**	**$8.0 million**
• **Adelanto Detention Center Expansion - Design** Design is nearly complete on the Adelanto Detention Center expansion project that will increase the total bed capacity from 706 to 2,074. The total project budget is estimated to be $148.5 million. In March 2008, the Board approved a grant application to the State of California for jail expansion projects. The county has received conditional grant award in an amount up to $100.0 million. $6.9 million for design has been committed to date. The county has been setting aside funding in the Future Space Needs Reserve and expects to finance the balance from this reserve. Construction is estimated to begin late 2010 and complete late 2013. Estimated annual staffing costs and operating costs are $34.4 million.	**$6.9 million (design only)**	**$0.0 million**
• **Baker Family Learning Center** The new Baker Family Learning Center is a joint venture between the San Bernardino County Preschool Services Department and the County Library System. This multi-use facility, estimated at approximately 11,700 square feet, will be located at the northwest corner of Darby and Macy Streets in the unincorporated community of Muscoy. In March 2010, the Board authorized A&E to issue a Request for Proposals for design services expected to be awarded midyear 2010. Annual maintenance and custodial expenses are estimated at $47,000 and utility costs are estimated at $35,000 and will be funded approximately 54% from County Library and 46% from Preschool Services.	**$4.4 million**	**$4.0 million**

A summary of the status of previously approved CIP projects still in progress administered by A&E is provided in:

- Exhibit E – 2010-11 Carryover Projects (Funds CJV, CMV and CJY)
- Exhibit F – 2010-11 Arrowhead Regional Medical Center Carryover Projects (Funds CJZ, CJE and CJM)
- Exhibit G – 2010-11 Airports Carryover Projects (Various Funds)
- Exhibit H – 2010-11 Airports Carryover Projects (Apple Valley Airport – County Service Area 60)

A summary of the status of previously approved CIP projects still in progress administered by other departments is provided in:

- Exhibit I – 2010-11 Regional Parks Carryover Projects (Various Funds)
- Exhibit J – 2010-11 Transportation Carryover Projects (Various Funds)
- Exhibit K – 2010-11 Solid Waste Management Carryover Projects (Various Funds)

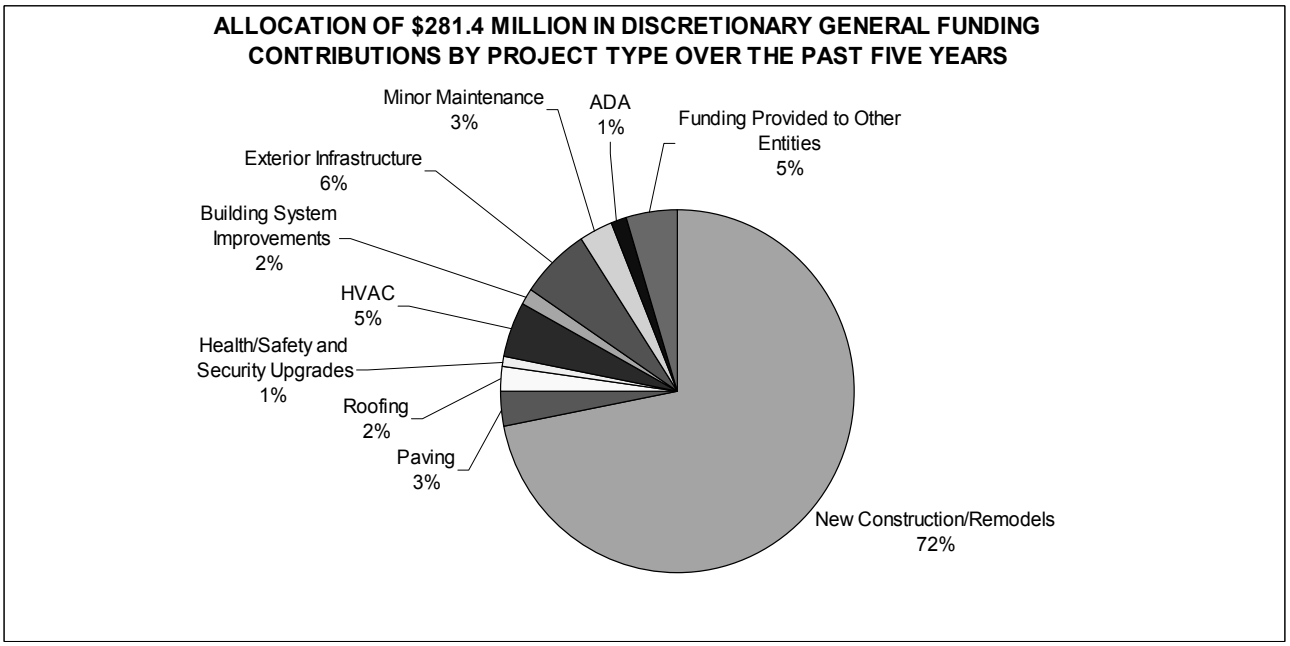
FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM PLAN

The Five-Year CIP is reviewed annually and revised based on current circumstances and opportunities and considers historic requirements and expenditures for capital projects. While the Five-Year CIP does not appropriate funds, it does serve as a budgeting tool to set priorities, identify needed capital projects, estimate capital requirements, and coordinate financing and timing. It identifies projects for annual funding, focuses resources in program areas; and supports Business and Master Space Plan recommendations. It also identifies project impacts on future operating budgets, including additional staffing, maintenance, and other recurring operational expenditures that require ongoing funding and must be considered in the planning and approval of projects.

The current general fund annual allocation for CIP projects is $15.3 million. That funding has been programmed over the next five years and is summarized on Exhibit L – 2010-11 through 2014-15 Five-Year Capital Improvement Program and includes capital expenditures of $76.5 million as well as operating cost impacts of $6.7 million for identified projects.

THE LAST FIVE YEARS

Over the past five years, the Board of Supervisors has allocated $281.4 million in general fund contributions for the CIP. The following chart indicates how those resources have been allocated by project type:



CIP NEEDS ADDRESSED IN THIS PLAN

The Five-Year CIP addresses the following needs:

- **Departmental Requirements**
  - Carpet/paint
  - Minor remodels
  - Restroom upgrades/ADA improvements

- **Building Systems**
  - Backlog of deferred maintenance
  - Moving towards emphasis on Preventative Maintenance

- **Site Infrastructure**
  - Building exteriors, landscaping, irrigation and lighting
  - Increases parking and provides a pavement management plan

- **New Projects**
  - Allocates $6-9 million/year unprogrammed for new projects

EXHIBIT A

2010-11 CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS

ADMINISTERED BY ARCHITECTURE AND ENGINEERING

By District by Location

(Funds CJV and CJP)

# Proj.	CIP Log #	A&E Proj. #	Department	Location	Description	Proj. Type	Fund/ Object Code	Discre-tionary General Funding	Other Discre-tionary Funding	Restricted Funding	Total	Funding Source
Countywide												
1	11-031	ADA	A&E/FM	Countywide - Various	ADA improvements	HS	CJV 4030	250,285			250,285	
2	11-048	FMMR	A&E/FM	Countywide - Various	Facilities Management Minor CIP	DM	CJV 4030	1,000,000			1,000,000	
3	11-050	BOIL	A&E/FM	Countywide - Various	Countywide boiler replacements (3rd Year)	H	CJV 4030	160,000			160,000	
4	11-047	PAVE	A&E/FM	Countywide - Various	Pavement Management	P	CJP 4010	125,000			125,000	
5	11-055	ENGY	A&E/FM	Countywide - Various	Energy Conservation Projects	BS	CJV 4030	200,000			200,000	
6	11-054	8X06	A&E/FM	Countywide - Various	Generator Program (3rd year)	BS	CJV 4030	200,000			200,000	
7	10-124	CDH	A&E/FM	Countywide - Various	Community Development Block Grant (CDBG) minor projects	RE	CJV 3310			500,000	500,000	CDBG
	Total Countywide							**1,935,285**	**-**	**500,000**	**2,435,285**	
First District												
8	11-059	0X80	A&E/FM	High Desert - TBD	New animal control facility in high desert (Year 2). Total funding $4.21 million. Year 1-$785,000, Year 2-$1 million, Year 3-$1.425 million, Year 4-$1 million.	C	CJV 4030	1,000,000			1,000,000	
9	11-061	9Y35	A&E/FM	Ludlow / Amboy - TBD	Construct 6,500 sq. ft. Fire Station (Year 2). Total funding $3 million. Year 1-$300,000, Year 2-$2,700,000.	C	CJV 4030	2,700,000			2,700,000	
10	11-088	1Y60	A&E/FM	Victorville - 14455 Civic Dr.	Victorville Courthouse Reroof (Court Share-64.25%/County Share-35.75%)	R	CJP 4030	357,500		642,500	1,000,000	Courts
	Total First District							**4,057,500**	**-**	**642,500**	**4,700,000**	
Second District												
11	11-089	1Y10	A&E/FM	Devore - 18000 Institution Rd.	Glen Helen Regional Center (GHRC) Unit C Reroof	R	CJP 4030	50,000			50,000	
12	11-043	1X40	A&E/FM	Rancho Cucamonga - 8303 N. Haven Ave.	Rancho Courthouse Reroof (Court Share-76.05%/County Share-23.95%)	R	CJP 4030	131,725		418,275	550,000	Courts
13	11-035	1Y20	A&E/FM	Rancho Cucamonga - 9500 Etiwanda Ave.	West Valley Detention Center cooling tower Replacement	H	CJP 4030	250,000			250,000	
14	11-057	0X30	A&E/FM	Rancho Cucamonga - 9500 Etiwanda Ave.	West Valley Detention Center duct cleaning (2nd Year)	H	CJV 4030	380,000			380,000	

Project Type: AC-Acquisition, BS-Bldg. Sys., C-Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

EXHIBIT A

2010-11 CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS

ADMINISTERED BY ARCHITECTURE AND ENGINEERING

By District by Location
(Funds CJV and CJP)

# Proj.	CIP Log #	A&E Proj. #	Department	Location	Description	Proj. Type	Fund/ Object Code	Discre-tionary General Funding	Other Discre-tionary Funding	Restricted Funding	Total	Funding Source
Second District (Cont'd)												
15	11-041	8X33	A&E/FM	Rancho Cucamonga - 9500 Etiwanda Ave.	West Valley Detention Center reroof (3rd Year)	R	CJV 4030	1,199,000			1,199,000	
	Total Second District							**2,010,725**	**-**	**418,275**	**2,429,000**	
Third District												
16	11-083	9Y20	A&E/FM	Joshua Tree - 6527 Whitefeather Rd.	Additional funding for new County office building. Increases total project budget to $8,679,439. Funding from General Fund and Southwest Board Prosecution Initiative (SWBPI).	C	CJV 4030	1,200,000			1,200,000	
17	11-045	8X38	A&E/FM	Twin Peaks - 26010 State Hwy 189	Twin Peaks County Building roof repair/replacement	R	CJP 4030	390,000			390,000	
18	11-060	8B00	Public Health	Yucca Valley - TBD	New animal control facility in Yucca Valley (Year 4). Total funding $1.75 million. Year 1-$437,500, Year 2-$437,500, Year 3-$437,500, Year 4-$437,500	C	CJV 3305	437,500			437,500	
19	11-066	8B00	Public Health	Yucca Valley - TBD	Fund Town of Yucca Valley's contribution for a new animal control facility	C	CJV 3305	1,312,500			1,312,500	
	Total Third District							**3,340,000**	**-**	**-**	**3,340,000**	
Fourth District												
20	11-044	1X20	A&E/FM	Chino - 13260 Central Ave.	Chino Courthouse Reroof (Court Share-51.17%/County Share-48.83%)	R	CJP 4030	146,490		153,510	300,000	Courts
21	11-058	9Z50	A&E/FM	Chino - 16700 Euclid Ave.	Chino Airport/Chaffey College (Year 2). Total funding $4 million. Year 1-$2,245,000, Year 2-$877,500, Year 3-$877,500.	C	CJV 4030	877,500			877,500	
	Total Fourth District							**1,023,990**	**-**	**153,510**	**1,177,500**	
Fifth District												
22	11-062	1X50	A&E/FM	Fontana - 17830 Arrow Blvd.	District Attorney office remodel	RE	CJP 4030	250,000			250,000	
23	11-007	1V10	Information Services Dept.	Rialto - 1743 Miro Way	Upgrade fire protection system in communication equipment rooms.	HS	CJP 4030		60,000		60,000	ISD (IAM retained earnings)

Project Type: AC-Acquisition, BS-Bldg. Sys., C-Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

EXHIBIT A

2010-11 CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS

ADMINISTERED BY ARCHITECTURE AND ENGINEERING

By District by Location

(Funds CJV and CJP)

# Proj.	CIP Log #	A&E Proj. #	Department	Location	Description	Proj. Type	Fund/ Object Code	Discre-tionary General Funding	Other Discre-tionary Funding	Restricted Funding	Total	Funding Source
Fifth District (Cont'd)												
24	11-086	1X60	A&E/FM	San Bernardino - 210 N. Lena Rd.	Revise Fleet power supply	BS	CJP 4030	200,000			200,000	
25	11-033	0X50	A&E/FM	San Bernardino - 222 W. Hospitality Ln.	New Hall of Records 2nd Floor HVAC unit, pumps, retro-commissioning	H	CJV-4030	200,000			200,000	
26	11-052	1Y30	A&E/FM	San Bernardino - 385 N. Arrowhead Ave.	County Government Center Clerk of the Board elevator upgrade	BS	CJP 4030	160,000			160,000	
27	11-087	1X70	A&E/FM	San Bernardino - 3rd and Arrowhead	Remove Auxilary Parking Lot	P	CJP 3310	150,000			150,000	
28	11-038	1Y50	A&E/FM	San Bernardino - 401 N. Arrowhead Ave.	Probation Bldg. Compressor, cooling tower and air handler replacement	H	CJP 4030	400,000			400,000	
29	11-051	1X80	A&E/FM	San Bernardino - 655 E. 3rd St.	Sheriff's Headquarters Elevator Upgrade (2)	BS	CJP 4030	320,000			320,000	
30	11-036	1Y40	A&E/FM	San Bernardino - 655 E. 3rd St.	Sheriff's Headquarters Heating, hot water piping replacement	H	CJP 4030	450,000			450,000	
31	11-063	1K10	Purchasing	San Bernardino - 777 E. Rialto Ave.	General Services Building security improvements.	HS	CJP 4030		40,000		40,000	Cent.Mail/ Surplus Ppty
32	11-032 11-056	9Y00	A&E/FM	San Bernardino - 825 E. 3rd St.	Public Works Building air distribution (2nd Year).	H	CJV 4030	400,000			400,000	
33	11-084	1X90	A&E/FM	San Bernardino - 825 E. 3rd St.	Public Works Building Reroof	R	CJP 4030	402,500			402,500	
	Total Fifth District							**2,932,500**	**100,000**	**-**	**3,032,500**	
33	**TOTAL NEW PROJECTS ADMINISTERED BY A&E (FUNDS CJV AND CJP)**							**15,300,000**	**100,000**	**1,714,285**	**17,114,285**	

Project Type: AC-Acquisition, BS-Bldg. Sys., C-Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

EXHIBIT B

Page 1 of 1

2010-11

CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS

ADMINISTERED BY OTHER DEPARTMENTS

(Various Funds)

# Proj.	CIP #	Department	Location	Description	Proj. Type	Discre-tionary General Funding	Other Discre-tionary Funding	Restricted Funding	Total	Funding Source
Countywide										
1		Regional Parks	Countywide - Various	Enhanced Park Amenities	I			207,739	207,739	Prop 40
	Total Countywide					-	-	**207,739**	**207,739**	
First District										
2	11-005	Information Services Department (ISD)	Hesperia - South Hesperia location	Install new 800 MHz radio communication system.	I		1,250,000		1,250,000	ISD (IAM retained earnings)
3	11-018	County Fire	Wonder Valley - 80526 Amboy Rd.	Demo existing facility and construct new fire station. 1st Yr. Funding - $278,411; 2nd Yr.- $451,383; 3rd Yr.-$454,450.	C			278,411	278,411	ARRA or CDBG funding
4	11-004	ISD	Wrightwood - TBD	Install new 800 MHz radio communication system. Funding	I		1,250,000		1,250,000	ISD (IAM retained earnings)
	Total First District					-	**2,500,000**	**278,411**	**2,778,411**	
Second District										
5		Regional Parks	Devore - 2555 Glen Helen Parkway	Playground Improvements	I			240,000	240,000	Prop 40
	Total Second District					-	-	**240,000**	**240,000**	
Third District										
6		Regional Parks	Yucaipa - 33900 Oak Glen Rd.	Swim Area and Well Renovation	I			200,000	200,000	Prop 40
	Total Third District					-	-	**200,000**	**200,000**	
Fourth District						-	-	-	-	
Fifth District										
7	11-003	ISD	San Bernardino - 670 E. Gilbert St.	ISD Building - Add capacity and redundancy for the current UPS system.	BS		509,705		509,705	ISD (IAJ retained earnings)
	Total Fifth District					-	**509,705**	-	**509,705**	
7	**TOTAL NEW PROJECTS ADMINISTERED BY OTHER DEPARTMENTS**					-	**3,009,705**	**926,150**	**3,935,855**	

Project Type: AC-Acquisition, BS-Bldg. Sys., C-Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

EXHIBIT C

2010-11

CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS

ADMINISTERED BY DEPARTMENT OF PUBLIC WORKS - TRANSPORTATION

# Proj.	Location	Road Name	Limits	Description	Proj. Type	Discre-tionary General Funding	Other Discre-tionary Funding	Restricted Funding	Total	Funding Source
Countywide						-	-	-	-	
First District										
1	Daggett	National Trails Highway	Bridge #54C 116 (.02M E, Daggett Yermo Rd)	Bridge Replacement	P			140,000	140,000	HBP 88.53%, Gas Tax, amount is for PE phase only
2	Phelan	Sheep Creek Road	Snow Line Dr. to Neilson Rd.	Rehabilitation	P			500,000	500,000	Local Stimulus
3	Helendale	Shadow Mountain Rd	Helendale Rd to National Trails Highway	Pave Dirt Road, construct bridge, Grade separation	P			3,800,000	3,800,000	Fee Plan, Measure I, Envir & Design phase only
4	Hesperia	Coyote Trail	El Centro Rd to Cedar	Pave Dirt Road	P			1,079,000	1,079,000	Proposition 1B
5	Hesperia	El Centro Road	Coyote Trail E to Escondido	Pave Dirt Road	P			540,000	540,000	Proposition 1B
6	Ludlow	National Trails Highway	Amboy Cutoff E 1 Mile	Rehabilitation	P			1,000,000	1,000,000	Measure I
7	Wrightwood	Lone Pine Canyon Rd	At Sheepcreek Wash	Culvert Replacement	I			500,000	500,000	Propositon 42
	Total First District					-	-	**7,559,000**	**7,559,000**	
Second District										
8	Fontana	Arrow Route	Beech Ave. to Almeria Ave.	Rehabilitation and RR Xing	P			510,000	510,000	MI Local Stimulus, Proposition 1B
9	Fontana	Arrow Route	at Lime	Sidewalk Construction	P			125,000	125,000	CDBG, Gas Tax
10	Fontana	Redwood Ave	Arrow Rt south 275'	Sidewalk Construction	P			179,000	179,000	CDBG
11	Fontana	Valley Boulevard	Cherry Ave. to Hemlock Ave.	Rehabilitation & Signal	P			1,600,000	1,600,000	RDA/City Participation
	Total Second District					-	-	**2,414,000**	**2,414,000**	
Third District										
12	Big Bear City	Stanfield Cutoff	SH38 south .07 miles	signal installation and realignment	P			702,000	702,000	Proposition 1B
13	Del Rosa	Eurika Street	Golondrina Dr to Sterling	Sidewalk Construction	P			123,718	123,718	CDBG
14	Del Rosa	Lynwood Drive	Del Rosa Ave to Sterling	Sidewalk Construction	P			223,500	223,500	CDBG
15	Lake Arrowhead	Grass Valley Road	SH189 to Brentwood	Rehabilitation	P			1,789,000	1,789,000	Proposition 1B
16	Oak Glen	Oak Glen Road south	.25M N, Acorn Way N/ Pine Bench Rd.	Rehabilitation	P			1,500,000	1,500,000	Local Stimulus
17	San Bernardino	Old Waterman Canyon Road	1.9 Miles north of Arrowhead Springs Road	Culvert Construction	P			1,000,000	1,000,000	Proposition 1B
18	Twenty Nine Palms	Msquite Springs Road	Two Mile Road to Indian Trail	Rehabilitation	P			404,732	404,732	Proposition 1B
19	Yucaipa	Bryant Street	Juniper Ave. to SH38	Rehabilitation	P			250,000	250,000	Local Stimulus

Project Type: AC-Acquisition, BS-Bldg. Sys., C-Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

EXHIBIT C

Page 2 of 2

2010-11

CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS

ADMINISTERED BY DEPARTMENT OF PUBLIC WORKS - TRANSPORTATION

# Proj.	Location	Road Name	Limits	Description	Proj. Type	Discre-tionary General Funding	Other Discre-tionary Funding	Restricted Funding	Total	Funding Source
Third District (Cont'd)										
20	Yucca Valley	Yucca Mesa Road & Others	Various Locations	Intersection Improvements	P			850,000	850,000	Measure I, Proposition 1B
	Total Third District					-	-	**6,842,950**	**6,842,950**	
Fourth District										
21	Chino	Riverside Drive	Reservoir St. to Pipeline Ave.	Rehabilitation	P			1,250,000	1,250,000	Local Stimulus/Proposition 1B
22	Montclair	Howard Street	Benson Ave south 200'	Sidewalk Construction	P			77,743	77,743	CDBG
	Total Fourth District					-	-	**1,327,743**	**1,327,743**	
Fifth District										
23	Bloomington	Cedar Avenue	Juniper Ave to Slover	Install Medians	I			1,800,000	1,800,000	Proposition 1B, HSIP
24	Bloomington	Cedar Avenue	Valley Blvd to Randall Ave	Rehabilitation	I			889,950	889,950	Proposition 1B
25	Muscoy	Second Street	Gray St to Cajon	Sidewalk Construction	I			40,000	40,000	CDBG
26	Muscoy	Cajon Boulevard	State St to June St	Rehabilitation	I			912,000	912,000	Proposition 1B
27	Rialto	Cactus Avenue	Lurelane St to Easton St	Rehabilitation	I			336,606	336,606	Proposition 1B
28	Rialto	Bloomington Ave.	At Larch Ave.	Signal installation	I			515,000	515,000	Local Stimulus/Measure I/City Participation
	Total Fifth District					-	-	**4,493,556**	**4,493,556**	
28	**TOTAL TRANSPORTATION NEW PROJECTS**					-	-	**22,637,249**	**22,637,249**	

Project Type: AC-Acquisition, BS-Bldg. Sys., C-Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

EXHIBIT D

2010-11

CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS

ADMINISTERED BY DEPARTMENT OF PUBLIC WORKS - SOLID WASTE MANAGEMENT

(Various Funds)

# Proj.	Location	Address	Description	Proj. Type	Discre-tionary General Funding	Other Discre-tionary Funding	Restricted Funding	Total	Funding Source
Countywide									
1		Active/Closed Sites	LFGES OM&M - Group B	I			650,000	650,000	EAL - Environmental Fund
2		Active/Closed Sites	LFGES OM&M - Group A	I			900,000	900,000	EAL - Environmental Fund
3		Active/Closed Sites	Water Quality Monitoring and Response Program - Group B	I			450,000	450,000	EAL - Environmental Fund
4		Active/Closed Sites	Water Quality Monitoring and Response Program - Group A	I			500,000	500,000	EAL - Environmental Fund
	Total Countywide				-	-	**2,500,000**	**2,500,000**	
First District									
5	Victorville	18600 Stoddard Wells Rd.	Victorville - Phase 1B Stage 2 Liner Construction	I			5,100,000	5,100,000	EAC - Acquisition and Expansion Fund
6	Twentynine Palms	7501 Pinto Mtn. Rd.	Twentynine Palms TS - Compactor Engine Replacement	I			100,000	100,000	EAA - Operations Fund
7	Hesperia	5500 Hesperia Dump Rd.	Hesperia - Installation of Five LFG Extraction Wells (Mitigation of GP-6C)	I			80,000	80,000	EAL - Environmental Fund
8		Desert Sites	Conversion Technology Demonstration	I			250,000	250,000	EAA - Operations Fund
9		Desert Sites	Renewable Energy	I			95,000	95,000	EAA - Operations Fund
10		Desert Sites	Solar Panels	I			135,000	135,000	EAA - Operations Fund
	Total First District				-	-	**5,760,000**	**5,760,000**	
Second District					-	-	-	-	
Third District									
11	Running Springs	29800 Heaps Peak Rd.	Heaps Peak LCRS - Construction of Treatment System - CAP	I			150,000	150,000	EAL - Environmental Fund
	Total Third District				-	-	**150,000**	**150,000**	
Fourth District					-	-	-	-	
Fifth District									
12	Colton	850 Tropica Rancho Rd.	Colton - Scale Area Liner Construction	I			685,000	685,000	EAC - Acquisition and Expansion Fund
13	Rialto	2340 Alder Ave.	Landscaping Project - Perimeter Berms	I			20,000	20,000	EAA - Operations Fund
14	Rialto	2340 Alder Ave.	Broco Investigation	I			1,200,000	1,200,000	EAL- Environmental Fund
15	San Bernardino	222 W. Hospitality Ln.	Replacement Air Conditioning Unit for Server Room	H			13,000	13,000	EAA - Operations Fund
	Total Fifth District				-	-	**1,918,000**	**1,918,000**	
15	**TOTAL SOLID WASTE MANAGEMENT NEW PROJECTS**				-	-	**10,328,000**	**10,328,000**	

Project Type: AC-Acquisition, BS-Bldg. Sys., C-Construction, DM-Deferred Maint. H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

EXHIBIT E

2010-11 CARRYOVER PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
(Funds CJV, CMV and CJY)

# Proj.	CIP Log #	AE Proj. #	Dept.	Location-Address	Proj. Name	Proj. Type	Fund/ Obj. Code	Project Budget	Discre-tionary General Funding	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Carryover Projects													
Countywide													
1	Various	ADA	Architecture and Engineering (A&E)/ Facilities Management (FM)	Countywide - Various	Americans with Disability Act (ADA) Funding	HS	CJV 4030	2,033,289	1,829,387			1,829,387	General Fund
2	Various	ADAM	A&E/FM	Countywide - Various	ADA Training and Equipment	HS	CJV 4030		13,819			13,819	General Fund
3	08-161	8X00	A&E/FM	Countywide - Various	Boiler Replacements to meet new SCAQMD	I	CJV 4030	103,849	67,331			67,331	General Fund
4		RESD	A&E/FM	Countywide - Various	CIP Residual	RE	CJV 4030		(814,429)		-	(814,429)	General Fund
5	08-171	8X06	A&E/FM	Countywide - Various	Emergency Generator Replacements	BS	CJV 4030	638,000	89,113			89,113	General Fund
6	07-265	7538	A&E/FM	Countywide - Various	Energy Conservation Improvements	BS	CJV 4030	400,000	294,195			294,195	General Fund
7	07-265	ENGY	A&E/FM	Countywide - Various	Energy Efficiency Program	BS	CJV 4030	442,025	431,297			431,297	General Fund
8	Various	FMMR	Facilities Management	Countywide - Various	FM Minor CIP	DM	CJV 4030	1,920,576	704,619			704,619	General Fund
9	Various	FMPC	Facilities Management	Countywide - Various	FM Paint/Carpet	DM	CJV 4030	208,124	288,149			288,149	General Fund
10	100-179	ARA3	A&E/FM	Countywide - Various	HVAC Retrofit	H	CJV 4030	385,115			385,115	385,115	American Recovery and Reinvestment Act (ARRA)
11	Various	PROB	Probation	Countywide - Various	Probation CIP Residual	C	CJV 4030	39,064	119,988			119,988	General Fund
12	07-266	7540	Healthy Communities/ Regional Parks	Countywide - Various	Recreation and Fitness Trails	I	CJV 3305	400,000	399,457			399,457	General Fund
13	08-170	8X03	A&E/FM	Countywide - Various	Refurbish Elevator Cabs	BS	CJV 4030	345,300	44,773			44,773	General Fund
14	07-296	7680	Regional Parks	Countywide - Various	Security System Installations at 7 Parks	I	CJV 4030	300,000	40,043			40,043	General Fund

Project Type: AC-Acquisition, BS-Bldg. Sys., C-Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

EXHIBIT E

2010-11 CARRYOVER PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
(Funds CJV, CMV and CJY)

# Proj.	CIP Log #	AE Proj. #	Dept.	Location-Address	Proj. Name	Proj. Type	Fund/ Obj. Code	Project Budget	Discre-tionary General Funding	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Countywide (Cont'd)													
15		AVL	A&E/FM	Countywide - Various	Unallocated 2009-10 Funding	RE	CJV 4030		911,500			911,500	General Fund
	Total Countywide							**7,215,342**	**4,419,242**	**-**	**385,115**	**4,804,357**	
First District													
16	10-132	0S10	Sheriff-Coroner	Adelanto - 9438 Commerce Way	Adelanto Detention Center (ADC) Back-Up Server Room	BS	CJV 4030	760,000		743,200		743,200	Southwest Border Prosecution Initiative (SWBPI)
17	07-305	7700	Sheriff-Coroner	Adelanto - 9438 Commerce Way	ADC Expansion - Design	PL	CJV 4030	6,900,000	-			-	General Fund
18	10-146	0Y40	Museum	Apple Valley - 11873 Apple Valley Rd.	Victor Valley Museum Renovations	RE	CJV 4030	199,000	42,000		124,186	166,186	Board Elective Funding and Community Development Block Grant (CDBG)
19		1740	Probation	Apple Valley - 21101 Dale Evans Pkwy	High Desert Juvenile Detention and Assessment Center (HDJDAC) Sewer reimbursement	C	CJV 4030	-	49,667			49,667	General Fund
20	06-195	6520	Community Development and Housing (CDH)	Barstow -	Mojave Valley Hospice Senior Daycare Facility Improvements	RE	CJV 3310	51,500			907	907	CDBG
21		8X10	Sheriff-Coroner	Barstow - 225 E. Mtn. View	Barstow Sheriff Station ADA Restroom Remodel	RE	CJV 4030	150,000	-			-	General Fund / CDBG
22	08-147	8X09	Sheriff-Coroner	Barstow - 225 E. Mtn. View	Barstow Sheriff Station Remodel	C	CJV 4030	3,396,000	265,808			265,808	General Fund / CDBG
23	08-328	8Y10	A&E/FM	Hesperia - 15900 Smoke Tree St.	New High Desert Government Center (HDGC)	C	CJV 4030	28,065,000	3,419,359			3,419,359	General Fund
24	10-180	ARA4	A&E/FM	Hesperia - 15900 Smoke Tree St.	HDGC Solar project (ARRA portion)	BS	CJV 4030	1,480,000			1,044,167	1,044,167	ARRA
25	10-180	0Y60	County Administra-tive Office (CAO)	Hesperia - 15900 Smoke Tree St.	HDGC Solar Project	BS	CJV 4030	1,135,000	1,123,680			1,123,680	General Fund
26	10-109	0X80	Public Health	High Desert - TBD	High Desert Animal Shelter	C	CJV 4030	785,000	785,000			785,000	General Fund

Project Type: AC-Acquisition, BS-Bldg. Sys., C-Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

EXHIBIT E

2010-11 CARRYOVER PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
(Funds CJV, CMV and CJY)

# Proj.	CIP Log #	AE Proj. #	Dept.	Location-Address	Proj. Name	Proj. Type	Fund/ Obj. Code	Project Budget	Discre-tionary General Funding	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
First District (Cont'd)													
27	09-173	9C15	CDH	Morongo Valley - 49029 Park Ave.	Covington Park Restrooms	RE	CJV 3310	145,000			-	-	CDBG
28		0C27	CDH	Newberry Springs - 33383 Newberry Springs	Irrigation System Improvements	I	CJV 3310	55,000			53,885	53,885	CDBG
29		OC33	CDH	Newberry Springs - 33383 Newberry Springs	Picnic Tables	I	CJV 3310	10,000			9,382	9,382	CDBG
30	07-174	9C09	CDH	Newberry Springs - 33383 Newberry Springs	Senior Center Activity Sign	RE	CJV 3310	4,279			3,661	3,661	CDBG
31	07-174	AR06	CDH	Newberry Springs - 33383 Newberry Springs	Senior Center Activity Sign	I	CJV 3310	21,289			21,289	21,289	ARRA
32	06-001	6060	Sheriff-Coroner	Parker - Parker Dam Rd.	Sheriff's Parker Dam Facility	C	CJV 4030	1,120,000	426,951		540,000	966,951	General Fund and SWBPI
33	10-139	0F10	Fleet Manage-ment	Twentynine Palms - 73663 Manano Rd.	29 Palms UST Removal	I	CJV 4030	180,000			51,528	51,528	Fleet Mgmt
34	ADA	9A05	A&E/FM	Victorville - 14455 Civic Dr.	Victorville Courthouse ADA Restroom Upgrade	RE	CJV 4030	189,100	5,188			5,188	General Fund
35	07-277	RES2	Board of Supervisors (BOS) - First District	Victorville Area	Victorville YMCA	C	CJV 4030	1,500,000	1,500,000			1,500,000	General Fund
36	09-047	9X20	Regional Parks	Yermo - 36600 Ghost Town Rd.	Calico Ghost Town Well and Water Improvements	I	CJV 4030	800,000	661,367			661,367	General Fund
37		0C30	CDH	Yermo - 38315 McCormick	Skate Park and Picnic Area	I	CJV 3310	125,000			124,420	124,420	CDBG
38		AR05	CDH	Yermo-38315 McCormick St.	Skate picnic area	I	CJV 3310				31,432	31,432	ARRA
	Total First District							**47,071,168**	**8,279,020**	**743,200**	**2,004,857**	**11,027,077**	

Project Type: AC-Acquisition, BS-Bldg. Sys., C-Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

EXHIBIT E

2010-11 CARRYOVER PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
(Funds CJV, CMV and CJY)

# Proj.	CIP Log #	AE Proj. #	Dept.	Location-Address	Proj. Name	Proj. Type	Fund/ Obj. Code	Project Budget	Discre-tionary General Funding	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Second District													
39	06-184 07-268 07-280 08-188 09-121	7565	Library	Crestline - 24105 Lake Gregory Dr.	Crestline Library construction	C	CJV 4030	5,860,000			211,961	211,961	General Fund/ Library
40		1470	Regional Parks	Crestline - 24171 Lake Dr.	Lake Gregory Dam Outlet Valve	I	CJV 4010	180,000	28,138			28,138	General Fund
41	06-169	6585	Regional Parks	Crestline - 24171 Lake Dr.	Lake Gregory Regional Park Leisure Shores Site Improvements	P	CJV 4010	175,000	165,296			165,296	General Fund
42	05-103	5748	BOS - Second District	Crestline - 24171 Lake Dr.	Lake Gregory Regional Park San Moritz Lodge	C	CJV 4030	720,000	233,824			233,824	General Fund
43	09-224	7130	Regional Parks	Crestline - 24171 Lake Dr.	Lake Gregory Regional Park Zero Depth Waterpark Play Areas	I	CJV 4030	799,249	695,641			695,641	General Fund
44	06-169	0C03	CDH	Crestline - 24658 San Moritz Dr.	Leisure Shores Clubhouse Renovations	RE	CJV 4030	477,439			65,602	65,602	ADA CIP Budget, CDBG
45		0C05	CDH	Crestline - 24658 San Moritz Dr.	Leisure Shores Parking Lot	P	CJV 4030	260,000			86,788	86,788	ADA CIP Budget, CDBG
46		AR04	CDH	Crestline - 24658 San Moritz Dr.	Leisures Shores Parking Lot	P	CJV 3310	122,452			118,076	118,076	ARRA
47	06-181	6630	BOS - Second District	Crestline - 607 Forest Shade	Boys & Girls Club Improvements	RE	CJV 3305	25,000	25,000			25,000	General Fund
48	10-119	0X40	Regional Parks	Devore - 2555 Glen Helen Parkway	Glen Helen Regional Park (GHRP) Irrigation Controls	I	CJV 4010	355,000	355,000			355,000	General Fund
49	10-164	0R05	Regional Parks	Devore - 2555 Glen Helen Parkway	GHRP Playground Improvements	I	CJV 4030	178,843			151,734	151,734	Prop 40
50	04-194	0X95	Regional Parks	Devore - 2555 Glen Helen Parkway	GHRP Site Remediation	I	CJV 4030	199,012	22,541			22,541	General Fund
51	06-207	6730	Regional Parks	Devore - 2555 Glen Helen Parkway	GHRP Improvements	I	CJV 4030	2,617,818		1,981,772		1,981,772	General Fund & $2M from land easement sale

Project Type: AC-Acquisition, BS-Bldg. Sys., C-Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

EXHIBIT E

2010-11 CARRYOVER PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
(Funds CJV, CMV and CJY)

# Proj.	CIP Log #	AE Proj. #	Dept.	Location-Address	Proj. Name	Proj. Type	Fund/ Obj. Code	Project Budget	Discre-tionary General Funding	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Second District (Cont'd)													
52	09-221	9Z30	Regional Parks	Devore - 2555 Glen Helen Parkway	GHRP Connection to West Valley Water	I	CJV 4030	300,000	299,485			299,485	General Fund
53	07-229	7150	A&E/FM	Devore - Institution Rd.	Upgrade Institution Road to All-Weather	P	CJV 4010	1,500,000	1,500,000			1,500,000	General Fund
54	05-119	5700	BOS - Second District	Devore - TBD	Devore Community Signs (Neighborhood Watch)	I	CJV 3305	25,000	23,579			23,579	General Fund
55	05-125	5620	BOS - Second District	Devore - TBD	Devore Horse Trails	I	CJV 3305	220,000	214,995			214,995	General Fund
56	11-097	0K30	Economic Devel. Agency (EDA)	I-210 at I-215	San Sevine Spillway Graphics	I	CJV 4010	40,000		40,000		40,000	EDA Budget
57	10-129	0B10	BOS - Second District	Ontario - 5111 Benito St.	Alma Hofman Park Splash Pool	I	CJV 3310	750,000		43,371		43,371	Board Elective Funding
58	10-209	1K20	Preschool Services	Ontario - 555 W. Maple	Family Learning Center Remodel	RE	CJV 4030	110,000			110,000	110,000	ARRA
59	07-180	7200	A&E/FM	Rancho Cucamonga - 8303 Haven Ave.	Foothill Law and Justice Center (FLJC) Base Isolation Testing	DM	CJV 4030	80,000	80,000			80,000	General Fund
60	09-275	9Y80	A&E/FM	Rancho Cucamonga - 8303 Haven Ave.	FLJC 1st floor ADA Restroom Remodel	HS	CJV 4030	352,700	205,490			205,490	General Fund
61	07-179	7190	A&E/FM	Rancho Cucamonga - 8303 Haven Ave.	FLJC Exterior Panels and Window Caulking	DM	CJV 4030	180,000	180,000			180,000	General Fund
62	09-118	9X25	A&E/FM	Rancho Cucamonga - 8303 Haven Ave.	Foothill Law and Justice Center (FLJC) Fire Alarm Upgrade	BS	CJV 4030	250,000	205,520			205,520	General Fund
63	10-178	ARA2	A&E/FM	Rancho Cucamonga - 8575 Haven Ave.	Rancho Office Building Solar Project	BS	CJV 4030	610,516			610,516	610,516	ARRA

Project Type: AC-Acquisition, BS-Bldg. Sys., C-Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

EXHIBIT E

2010-11 CARRYOVER PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
(Funds CJV, CMV and CJY)

# Proj.	CIP Log #	AE Proj. #	Dept.	Location-Address	Proj. Name	Proj. Type	Fund/ Obj. Code	Project Budget	Discre-tionary General Funding	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Second District (Cont'd)													
64	10-161 10-162	0P05	Probation	Rancho Cucamonga - 9478 Etiwanda Ave.	West Valley Juvenile Detention and Assessment Center (WVJDAC) Flooring	DM	CJV 4030	130,000		127,837		127,837	Probation
65	10-100	0X30	A&E/FM	Rancho Cucamonga - 9500 Etiwanda Ave.	West Valley Detention Center (WVDC) Duct Cleaning	H	CJV 4030	325,000	91,340			91,340	General Fund
66	08-185	8X33	A&E/FM	Rancho Cucamonga - 9500 Etiwanda Ave.	West Valley Detention Center Re-Roof	R	CJV 4030	1,608,000	51,507			51,507	General Fund
67	09-220	9Z25	A&E/FM	Rancho Cucamonga - 9500 Etiwanda Ave.	WVDC Transfer Switch Replacement	BS	CJV 4030	198,000	(2,825)			(2,825)	General Fund
68	07-279	7625	BOS - Second District	Rancho Cucamonga -TBD	Sheriff Substation	C	CJV 4030	1,500,000	1,497,940			1,497,940	General Fund
69	06-214	6800	Sheriff-Coroner	TBD	San Antonio Heights Sheriff Sub-Station land acquisition	AC	CJV 4010 CJV 4030	450,000	430,855			430,855	General Fund
	05-124	5615	Regional Parks	Upland - TBD	San Antonio Heights Horse and Pedestrian Trails	I	CJV 3305	150,000	48,958			48,958	General Fund
	Total Second District							**20,749,029**	**6,352,284**	**2,192,980**	**1,354,677**	**9,899,941**	
Third District													
70	09-007	9Y15	County Fire	Angeles Oaks - 5766 Frontage Rd.	Angeles Oaks Fire Station Replacement	C	CJV 4030	3,000,000	3,000,000			3,000,000	General Fund
71	09-251	0K10	Public Works	Blue Jay - 26830 Hwy 189	Blue Jay Surface Clarifier	I	CJV 4010	50,000		39,284		39,284	Public Works
72		OC24	CDH	Joshua Tree - 61231 Twentynine Palms Hwy	Hi-Desert Playhouse Rehabilitation	RE	CJV 3310				75,228	75,228	CDBG

Project Type: AC-Acquisition, BS-Bldg. Sys., C-Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

EXHIBIT E

2010-11 CARRYOVER PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
(Funds CJV, CMV and CJY)

# Proj.	CIP Log #	AE Proj. #	Dept.	Location-Address	Proj. Name	Proj. Type	Fund/ Obj. Code	Project Budget	Discre-tionary General Funding	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Third District (Cont'd)													
73		AR07	CDH	Joshua Tree - 61231 Twentynine Palms Hwy	Hi-Desert Playhouse Rehabilitation	RE	CJV 3310	141,617			44,036	44,036	ARRA
74	07-269	7575	A&E/FM	Joshua Tree - 6527 Whitefeather Rd.	Remodel Sheriff Court Services/Probation space for DA and PD	RE	CJV 4030	250,000	220,815			220,815	General Fund
75	10-181	ARA6	A&E/FM	Joshua Tree - New building	Joshua Tree Government Center Solar project	BS	CJV 4030	610,516			539,304	539,304	ARRA
76	09-172	9Y20	A&E/FM	Joshua Tree - New Building	Joshua Tree Government Center Office Building	C	CJV 4030	7,478,439	5,502,491			5,502,491	General Fund/ SWBPI
77		0C15	CDH	Mentone - 1300 Opal Ave.	Mentone Senior Center Kitchen Expansion	RE	CJV 3310	250,000			199,551	199,551	CDBG
78	10-116	0X70	A&E/FM	Mentone - 1300 Opal Ave.	Mentone Senior Center Landscaping	I	CJV 4030	50,000	8,562			8,562	General Fund
79	08-206	8X78	Museum	Redlands - 2024 Orange Tree Ln.	Museum Admissions and Lobby Refurbishment	RE	CJV 4030	3,150,730			13,069	13,069	CCHE Grant/ IMLS Grant/ Museum
80	09-155	9Z35	Museum	Redlands - 2024 Orange Tree Ln.	Museum Boiler Replacement	BS	CJV 4030	90,000	16,817			16,817	General Fund
81	08-205	8X81	Museum	Redlands - 2024 Orange Tree Ln.	Museum Exhibit Fabrication-Hall of Geological Wonders	RE	CJV 4030	500,000	71,301			71,301	General IFund
82	07-089	7665	Museum	Redlands - 2024 Orange Tree Ln.	Museum Hall of History Refurbishment	RE	CJV 4030	65,000	65,000			65,000	General Fund
83	07-270	7578	Museum	Redlands - 2024 Orange Tree Ln.	Museum Humidification	I	CJV 4030	1,400,000	19,457			19,457	General Fund
84	09-222	9M10	Museum	Redlands - 2024 Orange Tree Ln.	Museum Wash Rack/Shed	C	CJV 4030	275,000	186			186	Museum
85		0C21	CDH	Redlands - 500 E. Citrus Ave.	Redlands YMCA Renovatons	RE	CJV 3310	131,221			125,169	125,169	CDBG
86	08-180	8X38	A&E/FM	Twin Peaks - 26010 Hwy 189	Twin Peaks Courthouse Re-Roof	R	CJV 4030	360,000	283,489			283,489	General Fund

Project Type: AC-Acquisition, BS-Bldg. Sys., C-Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

EXHIBIT E

2010-11 CARRYOVER PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
(Funds CJV, CMV and CJY)

# Proj.	CIP Log #	AE Proj. #	Dept.	Location-Address	Proj. Name	Proj. Type	Fund/ Obj. Code	Project Budget	Discre-tionary General Funding	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Third District (Cont'd)													
87	10-148	0R03	Regional Parks	Yucaipa - 33900 Oak Glen Rd.	Yucaipa Valley Soccer Complex Lighting	I	CJV 4030	346,500			326,814	326,814	U. S. Dept. of Housing and Urban Development (HUD) grant to City of Yucaipa
88	06-109c	6180	Sheriff-Coroner	Yucaipa - 34282 Yucaipa Blvd.	Sheriff Sub-Station Pavement Management	P	CJV 4010	25,564	2,235			2,235	General Fund
89	08-197	8B00	Public Health	Yucca Valley - TBD	Yucca Valley Animal Control Facility	C	CJV 3305	1,312,500	1,312,500			1,312,500	General Fund
	Total Third District							**19,487,087**	**10,502,853**	**39,284**	**1,323,171**	**11,865,308**	
Fourth District													
90	10-163	0R01	Regional Parks	Chino - 16700 Euclid Ave.	Prado Regional Park - Picnic Shelters	C	CJV 4030	350,000			180,563	180,563	Prop 40
91	10-120	9Z50	BOS - Fourth District / Airports	Chino - 7000 Merrill Ave.	Chino Airport Chaffey College Improvements	C	CJV 4030	2,219,500	2,176,532			2,176,532	General Fund
92	10-160	0J05	Airports	Chino - 7000 Merrill Ave.	Chino Airport Groundwater Assessment	I	CJV 4010	380,000	378,460			378,460	General Fund/Airports
93	09-170	9X40	Airports	Chino - 7000 Merrill Ave.	Chino Airport-Detention and Storm Water Assessment	I	CJV 4010	630,000	78,159			78,159	General Fund
94	06-138	6440	BOS - Fourth District	Montclair - 4351 Kingsley	Sunset Park Improvements	I	CJV 3305	175,000	175,000			175,000	General Fund
95	06-135	6410	BOS - Fourth District	Montclair - 5201 Benito St.	Alma Hofman Park Improvements	I	CJV 3305	227,500	227,500			227,500	General Fund
96	10-141	AR03	Preschool Services	Ontario - 555 W. Maple	Restroom and elevator installation	C	CJV 4030	695,490			645,123	645,123	ARRA
97	09-248	AR01	Preschool Services	Ontario - 555 W. Maple	Roof replacement	R	CJV 4030	290,000			101,691	101,691	ARRA
98	09-236	9Z80	Regional Parks	Ontario - 800 N. Archibald Ave.	Cucamonga Guasti Regional Park (CGRP) Reclaimed Water System Retrofit	I	CJV 4030	134,000	92,096			92,096	General Fund
	Total Fourth District							**5,101,490**	**3,127,747**	**-**	**927,377**	**4,055,124**	

Project Type: AC-Acquisition, BS-Bldg. Sys., C-Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

EXHIBIT E

2010-11 CARRYOVER PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
(Funds CJV, CMV and CJY)

# Proj.	CIP Log #	AE Proj. #	Dept.	Location-Address	Proj. Name	Proj. Type	Fund/ Obj. Code	Project Budget	Discre-tionary General Funding	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Fifth District													
99	09-176	9Y25	Library	Bloomington - 1202 E. Locust St.	Bloomington Library Modular Remodel	RE	CJV 4030	460,000	240,600			240,600	General Fund/ Library
100	08-016 10-121	8X55	Public Health	Devore - 19777 Shelter Way	Devore Animal Care/Adoption Facility Improvements	RE	CJV 4030	1,515,000	695,520			695,520	General Fund
101	90116	9X50	A&E/FM	Devore - 19777 Shelter Way	Devore Animal Shelter Emergency Generator	BS	CJV 4030	325,000	158,938			158,938	General Fund
102	07-230 07-261	7170	A&E/FM	Fontana - 17780 Arrow Blvd.	Fontana Courthouse Expansion and Remodel	C	CJV 4030	7,565,000	802,726			802,726	Courts $3,565,719 and General Fund $3,999,281
103	07-230	0Y30	Courts	Fontana - 17780 Arrow Blvd.	Fontana Courthouse Parking Renovation	P	CJV 4030	645,000	139,422			139,422	General Fund/Courts
104	09-214	9S00	Sheriff-Coroner	Fontana - 17780 Arrow Blvd.	Fontana Station Parking Lot	P	CJV 4030	605,000	259,635			259,635	Southwest Border Prosecution Initiative (SWBPI) funds
105	10-169	0K25	Public Defender	Fontana - 17830 Arrow Blvd.	Public Defender Improvements	RE	CJV 4030	219,891		202,268		202,268	Public Defender
106		7X00	District Attorney	Fontana - 17830 Arrow Blvd.	District Attorney Fontana Modulars	LS	CJV 4030	128,600		-		-	General Fund/ District Attorney
107	09-157	9X55	A&E/FM	Fontana - 17830 Arrow Blvd.	Fontana Mechanical Plant Electrical Upgrade	BS	CJV 4030	300,000	55,183			55,183	General Fund
108		CFON	CAO	Fontana -Various	City of Fontana		CJV 4030	1,881,202	3,248,046			3,248,046	General Fund
109	06-180 07-274 07-291	8Y35	BOS - Fifth District	Muscoy - Darby and Macy St.	Baker Family Learning Center	C	CJV 4030	4,396,421	3,585,479		400,000	3,985,479	General Fund / CDBG
110	06-165	6570	County Fire	Rialto - 1743 Miro Way	Office of Emergency Services Expansion	RE	CJV 4030	512,000			1,776	1,776	EOC Grant
111	10-077	9Z45	Library	Rialto - 251 W. 1st St.	Rialto Library Expansion	C	CJV 4030	304,000	304,000			304,000	General Fund
112	03-055	5950	Arrowhead Regional Medical Center (ARMC)	San Bernardino - 1543 W. 8th St.	West Side Family Health Center Remodel	RE	CJV 3310	630,000		630,000		630,000	ARMC

Project Type: AC-Acquisition, BS-Bldg. Sys., C-Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

EXHIBIT E

2010-11 CARRYOVER PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
(Funds CJV, CMV and CJY)

# Proj.	CIP Log #	AE Proj. #	Dept.	Location-Address	Proj. Name	Proj. Type	Fund/ Obj. Code	Project Budget	Discre-tionary General Funding	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Fifth District (Cont'd)													
113	04-129	4260	A&E/FM	San Bernardino - 172 W. 3rd St.	Elevator	BS	CJV-4030	360,000	(21,721)			(21,721)	General Fund
114	10-890	9Z70	A&E/FM	San Bernardino - 172 W. 3rd St.	Old Hall of Records Seal East & West Sides	DM	CJV 4030	50,000	50,000			50,000	General Fund
115	10-089	9Z65	A&E/FM	San Bernardino - 172 W. 3rd St.	Old Hall of Records Windows Wet Seal	DM	CJV 4030	40,000	40,000			40,000	General Fund
116	05-172	5890	Probation	San Bernardino - 175 W. 5th St.	Civic Center Building Remodel 3rd and 4th Floors	RE	CJV 4030	366,200		7,107		7,107	Probation
117	09-238	9S10	Sheriff-Coroner	San Bernardino - 200 S. Lena Rd.	SID Emergency Generator	I	CJV 4030	88,000	88,000			88,000	Justice Facility Reserve
118	10-052	0X20	Fleet Management	San Bernardino - 210 N. Lena Rd.	Fleet Mgmt Motor Pool Paving	P	CJV 4010	190,000		190,000		190,000	Fleet Mgmt
119	10-017	0X90	Auditor-Controller	San Bernardino - 222 W. Hospitality Ln.	New Hall of Records First and Second Floor Remodel	RE	CJV 4030	676,000		605,669		605,669	Recorder's Modernization Fund
120	10-083a	0X60	A&E/FM	San Bernardino - 222 W. Hospitality Ln.	New Hall of Records Repair/Replace Roof	R	CJV 4030	470,000	442,867			442,867	General Fund
121	10-107	0X50	A&E/FM	San Bernardino - 222 W. Hospitality Ln.	New Hall of Records Second Floor HVAC Replacement	H	CJV 4030	475,000	475,000			475,000	General Fund
122	ADA	0U10	Public Health	San Bernardino - 340 N. Mt. View	Public Health ADA Entrance Ramp	HS	CJV 4030	15,000		4,264		4,264	Public Health budget
123		0Y15	Courts	San Bernardino - 351 N. Arrowhead Ave.	Central Courthouse Elevator Upgrades	BS	CJV 4030	23,000	23,000			23,000	General Fund
124	03-088	1830	Courts	San Bernardino - 351 N. Arrowhead Ave.	Central Courthouse/ T-Wing Seismic Retrofit and Remodel	RE	CJV 4030	35,376,374			233,183	233,183	Bond Financing, Excess Fines & Forfeitures, FEMA Grant, SHPO Historic Grant, Civil Filing Fee Surcharges

Project Type: AC-Acquisition, BS-Bldg. Sys., C-Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

EXHIBIT E

2010-11 CARRYOVER PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
(Funds CJV, CMV and CJY)

# Proj.	CIP Log #	AE Proj. #	Dept.	Location-Address	Proj. Name	Proj. Type	Fund/ Obj. Code	Project Budget	Discre-tionary General Funding	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Fifth District (Cont'd)													
125		1830	A&E/FM	San Bernardino - 351 N. Arrowhead Ave.	Contributions of $8.8 million to the State of California for new Courthouse. $900,000 due 12/2010.	C	CJY 3310	8,800,000	900,000			900,000	General Fund
126	10-137	8K45	Legislative Affairs	San Bernardino - 385 N. Arrowhead Ave.	2nd Floor Remodel - Switch purchase	I	CJV 4030	324,370	6,645			6,645	General Fund and Leg Affairs Budget
127	10-123	9Z60	A&E/FM	San Bernardino - 385 N. Arrowhead Ave.	County Government Center - Land Use Partition Wall	RE	CJV 4030	78,600	78,600			78,600	General Fund
128	10-122	9Z55	A&E/FM	San Bernardino - 385 N. Arrowhead Ave.	County Government Center (CGC) - 5th Floor Glass Partition	RE	CJV 4030	61,000	61,000			61,000	General Fund
129	09-138	9X85	A&E/FM	San Bernardino - 630 E. Rialto Ave.	Central Detention Center Remove/Replace air handler	BS	CJV 4030	390,000	127,411			127,411	General Fund
130	07-159 08-179 09-135	7390	A&E/FM	San Bernardino - 777 E. Rialto Ave.	General Services Building HVAC Replacement	H	CJV 4030	2,795,000	540,243			540,243	General Fund
131	09-112	9X13	A&E/FM	San Bernardino - 777 E. Rialto Ave.	General Services Group (GSG) Building Re-Roof	R	CJV 4030	309,200	308,107			308,107	General Fund
132	08-134	8V20	Information Services	San Bernardino - 777 E. Rialto Ave.	Remodel	RE	CJV 4030	390,000		414		414	Department budget and General Fund
133	08-020	8N00	Behavioral Health	San Bernardino - 780 E. Gilbert St.	Transitional Age Youth Center Remodel	RE	CJV 4030	8,021,754			7,964,907	7,964,907	Mental Health Services Act (MHSA) Facilities Fund
134	07-275	7544	A&E/FM	San Bernardino - 825 E. 3rd St.	Public Works ADA Restroom Remodel	HS	CJV 4030	208,417	2,195			2,195	General Fund
135	10-085	0X10	A&E/FM	San Bernardino - 825 E. 3rd St.	Public Works Building - HVAC Controls	H	CJV 4030	140,000	139,485			139,485	General Fund
136	09-140	9Y00	A&E/FM	San Bernardino - 825 E. 3rd St.	Public Works Building-1 Hr Corridors	HS	CJV 4030	600,000	426,397			426,397	General Fund
137	07-160	7410	A&E/FM	San Bernardino - 825 E. 3rd St.	Public Works HVAC Replacement	H	CJV 4030	1,980,000	302,538			302,538	General Fund

Project Type: AC-Acquisition, BS-Bldg. Sys., C-Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

EXHIBIT E

2010-11 CARRYOVER PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
(Funds CJV, CMV and CJY)

# Proj.	CIP Log #	AE Proj. #	Dept.	Location-Address	Proj. Name	Proj. Type	Fund/ Obj. Code	Project Budget	Discre-tionary General Funding	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Fifth District (Cont'd)													
138	10-153	0V10	Information Services	San Bernardino - 840 E. Gilbert St.	Central Imaging Building Re-Roof	RE	CJV 4030	80,000		-		-	Information Services
139	09-210	9P00	Probation	San Bernardino - 900 E. Gilbert St.	CVJDAC Ward Suicide Prevention	HS	CJV 4030	240,000		227,348		227,348	Probation
140	07-263	9Y40	A&E/FM	San Bernardino - 900 E. Gilbert St.	Gilbert Street Office Landscaping renovation	I	CJV 4030	686,000	232,457			232,457	General Fund
141	10-096	9Z75	A&E/FM	San Bernardino - 900 E. Gilbert St.	Intern Housing Carport Re-Roof	R	CJV 4030	60,000	57,734			57,734	General Fund
142	08-153	8X69	Probation	San Bernardino - 900 E. Gilbert St.	New Central Juvenile Hall	C	CMV 4030	63,600,000	14,770,637			14,770,637	General Fund
143	03-187	3260	A&E/FM	San Bernardino - Perris Hill	Perris Hill Remove/Replace Water Tank	I	CJV 4030	441,000	381,130			381,130	General Fund
144	07-293	7600	Sheriff-Coroner	San Bernardino - Hallmark Parkway	Sheriff'S Crime Lab	C	CJV 4030	25,000,000	24,724,648			24,724,648	General Fund
145	07-363	6810	CAO	San Bernardino - TBD	County Government Center Master Plan Development	PL	CJV 4030	500,000	66,711			66,711	General Fund
	Total Fifth District							**172,322,029**	**53,712,633**	**1,867,070**	**8,599,866**	**64,179,569**	
145	**TOTAL CARRYOVER PROJECTS A&E CAPITAL FUNDS**							**271,946,145**	**86,393,779**	**4,842,534**	**14,595,063**	**105,831,376**	

Project Type: AC-Acquisition, BS-Bldg. Sys., C-Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

EXHIBIT F

2010-11

ARROWHEAD REGIONAL MEDICAL CENTER CARRYOVER PROJECTS

ADMINISTERED BY ARCHITECTURE AND ENGINEERING

(Funds CJZ, CJE and CJM)

# Proj.	CIP Log #	AE Proj. #	Location-Address	Project Name	Proj. Type	Obj.	Project Budget	Discre-tionary General Funding	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Fifth District												
Carryover Projects (Fund CJZ)												
1	06-196 06-219	6740	Colton - 400 N. Pepper Ave.	Med-Surg Remodel	RE	4030	19,377,962			$ 1,883,616	$ 1,883,616	ARMC Operating budget
2	06-196	6742	Colton - 400 N. Pepper Ave.	Site Preparation Project	I	4030	1,084,965			$ -	$ -	ARMC Operating budget
3	06-196	6743	Colton - 400 N. Pepper Ave.	Purchase Modular Offices	C	4030	1,457,000			$ (29,808)	$ (29,808)	ARMC Operating budget
4	06-196	6744	Colton - 400 N. Pepper Ave.	Vacuum Pump Replacement	BS	4030	209,482			$ 3,571	$ 3,571	ARMC Operating budget
5	06-196	6745	Colton - 400 N. Pepper Ave.	6th Floor Demolition	C	4030	471,795			$ (62)	$ (62)	ARMC Operating budget
6	07-361	7730	Colton - 400 N. Pepper Ave.	Medical Office Building	C	4030	24,943,000			$ 544,950	$ 544,950	ARMC Operating budget
7		CIP	Colton - 400 N. Pepper Ave.	Interest earnings		4030				$ 1,685,446	$ 1,685,446	ARMC Operating budget
7	**Total Carryover Projects (Fund CJZ)**						**22,601,204**	**-**	**-**	**$ 4,087,713**	**$ 4,087,713**	
Carryover Projects (Fund CJE)												
1	08-209	8G10	Colton - 400 N. Pepper Ave.	Open Magnetic Resonance Imaging Room	RE	4030	400,000			$ 1,033	$ 1,033	ARMC Operating Budget
1	**Total Carryover Projects (Fund CJE)**						**400,000**	**-**	**-**	**$ 1,033**	**$ 1,033**	
Carryover Projects (Fund CJM)												
1		2650	Colton - 400 N. Pepper Ave.	Shower Replacement	DM	4030	800,000			$ 616,448	$ 616,448	Lawsuit settlement funds
2	06-159	6660	Colton - 400 N. Pepper Ave.	Terrazzo floor repair	DM	4030	2,000,000			$ (6,051)	$ (6,051)	Lawsuit settlement funds
2	**Total Carryover Projects (Fund CJM)**						**2,800,000**	**-**	**-**	**$ 610,397**	**$ 610,397**	
10	**TOTAL ARMC CARRYOVER PROJECTS**						**25,401,204**	**-**	**-**	**$ 4,698,110**	**$ 4,698,110**	

Project Type: AC-Acquisition, BS-Bldg. Sys., C-Construction, RE-Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security/ADA, P-Paving, PL-Planning, R-Roofing, H-HVAC

EXHIBIT G

2010-11 AIRPORTS CARRYOVER PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
(Various Funds)

# Proj.	CIP Log #	Location	Address	Description	Proj. Type	Discre-tionary General Funding	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Airport Carryover Projects (Various Funds)										
Countywide						-	-	-	-	
First District										
1		Daggett	39500 National Trails	Demolish Delapidated Buildings	C		200,000		200,000	RAW
2		Daggett	39500 National Trails Hwy	Pavement Repairs	C		20,000		20,000	RAW
3	06-069	Daggett	39500 National Trails Hwy	Waste Water Treatment Plant	C		14,000	36,000	50,000	RAW
4	07-254	Daggett	39500 National Trails Hwy	Taxiway A & C electrical upgrades and Taxiway B Extension	C		365,901	6,952,119	7,318,020	RAA
5	10-064	Daggett	39500 National Trails Hwy	Fire Supression Master Plan	P		50,000		50,000	RAA
6	10-063	Daggett	39500 National Trails Hwy	Storm Drainage Master Plan	P		50,000		50,000	RAA
7	10-062	Daggett	39500 National Trails Hwy	Utility Master Plan	P		50,000		50,000	RAA
8		Needles	711 Airport Rd.	Master Drainage Plan	P		50,000		50,000	RAA
9		Twentynine Palms	78569 29 Palms Hwy	Fire Supression Master Plan	P		50,000		50,000	RAA
10		Twentynine Palms	78569 29 Palms Highway	Utility Master Plan	P		50,000		50,000	RAA
	Total First District					-	**899,901**	**6,988,119**	**7,888,020**	
Second District						-	-	-	-	
Third District						-	-	-	-	
Fourth District										
11		Chino	7000 Merrill Ave.	Test/Monitor Ground Water for PCE's & TCE's	I		280,000		280,000	RAA
12		Chino	7000 Merrill Ave.	Update CLUP	P		50,000		50,000	RAA
13	10-067	Chino	7000 Merrill Ave.	Fire Supression Master Plan	P		100,000		100,000	RAA
14	10-066	Chino	7000 Merrill Ave.	Utility Master Plan	P		100,000		100,000	RAA
15		Chino	7000 Merrill Ave.	Commerical Hangar Roof Repair	C		50,000		50,000	RCI
16		Chino	7000 Merrill Ave.	Install Airfield Elctrical for Rwys 3-21 and RL/26R	C		42,945	815938	858,883	RAA
	Total Fourth District					-	**622,945**	**815,938**	**1,438,883**	
Fifth District						-	-	-	-	
16	**TOTAL AIRPORT CARRYOVER PROJECTS (VARIOUS FUNDS)**					-	**1,522,846**	**7,804,057**	**9,326,903**	

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

EXHIBIT H

2010-11 AIRPORTS CARRYOVER PROJECTS

ADMINISTERED BY ARCHITECTURE AND ENGINEERING

Apple Valley Airport - County Service Area 60 (CSA 60)

# Proj.	CIP Log #	Location	Address	Description	Proj. Type	Discre-tionary General Funding	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Apple Valley Airport - County Service Area 60 (CSA 60)										
Countywide						-	-	-	-	
First District										
1		Apple Valley	21600 Corwin Rd.	Runway 8/26 Drainage Improvements	I			200,000	200,000	RAI
2		Apple Valley	21600 Corwin Rd.	Maintenance Storage Fesability Study	P			150,000	150,000	RAI
3		Apple Valley	21600 Corwin Rd.	Pavement Repairs	C			50,000	50,000	RAI
4		Apple Valley	21600 Corwin Rd.	Land Acquisition for RPZ -RW18	AC			500,000	500,000	RAI
5	10-074	Apple Valley	21600 Corwin Rd.	Airport Master Drainage Plan	P			50,000	50,000	RAI
6	07-073	Apple Valley	21600 Corwin Rd.	Fire Supression Master Plan	P			50,000	50,000	RAI
7	10-072	Apple Valley	21600 Corwin Rd.	Utility Master Plan	P			50,000	50,000	RAI
8	10-126	Apple Valley	21600 Corwin Rd.	Enviornmental Inventory/Compliance - CEQA/NEPA	P			200,000	200,000	RAI
	Total First District					-	-	**1,250,000**	**1,250,000**	
Second District						-	-	-	-	
Third District						-	-	-	-	
Fourth District						-	-	-	-	
Fifth District						-	-	-	-	
8	**TOTAL APPLE VALLEY AIRPORT - CSA 60 - CARRYOVER PROJECTS**					-	-	**1,250,000**	**1,250,000**	

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

EXHIBIT I

2010-11 REGIONAL PARKS CARRYOVER PROJECTS
(Various Funds)

# Proj.	Location	Address	Description	Proj. Type	Discre-tionary General Funding	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Countywide									
1	Redlands	Santa Ana River Trail	Construct hiking/biking/equestrian trail - Phase 4	I			328,327	328,327	Federal/State Grants
2	S.B./Redlands	Santa Ana River Trail	Construct hiking/biking/equestrian trail - Phase 3	I			950,555	950,555	Federal/State Grants
3	S.B./Redlands	Santa Ana River Trail	Construct hiking/biking/equestrian trail - Phase 3	I			3,921,000	3,921,000	Federal/State Grants
4	S.B./Redlands	Santa Ana River Trail	Construct hiking/biking/equestrian trail - Phase 3	I			419,940	419,940	Federal/State Grants
5	S.B./Redlands	Santa Ana River Trail	Construct hiking/biking/equestrian trail - Phase 3	I			300,000	300,000	Prop 84
	Total Countywide				-	-	**5,919,822**	**5,919,822**	
First District									
6	Needles	I-40 and Park Moabi Rd.	Moabi Reg. Park - Sewer Treatment Facility	I			300,000	300,000	Prop 40
	Total First District				-	-	**300,000**	**300,000**	
Second District									
7	Glen Helen	2555 Glen Helen Parkway	Nature Trail	I			300,000	300,000	Prop 40
	Total Second District				-	-	**300,000**	**300,000**	
Third District									
8	Yucaipa	33900 Oak Glen Rd.	Yucaipa Reg. Park - Sports Complex Lighting	I		10,000	346,500	356,500	Federal Grant/ 2008 Priority Policy
	Total Third District				-	**10,000**	**346,500**	**356,500**	
Fourth District									
9	Chino	16700 Euclid Ave.	Prado New Shelters	C			350,000	350,000	Prop 40
	Total Fourth District				-	-	**350,000**	**350,000**	
Fifth District									
10	San Bernardino	Along Santa Ana River	Santa Ana River Park	I			99,000	99,000	Federal Grant
11	San Bernardino	Along Santa Ana River	Santa Ana River Park	I			77,727	77,727	State Grant
	Total Fifth District				-	-	**176,727**	**176,727**	
11	**TOTAL REGIONAL PARKS CARRYOVER PROJECTS**				-	**10,000**	**7,393,049**	**7,403,049**	

Project Type: AC-Acquisition, BS-Bldg. Sys., C-Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

EXHIBIT J

2010-11 TRANSPORTATION CARRYOVER PROJECTS
(Various Funds)

# Proj.	Location	Road Name	Limits	Description	Proj. Type	Discre-tionary General Funding	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Countywide						-	-	-	-	
First District										
1	Apple Valley	Rock Springs Road	Bridge 54-C670,@ Mojave River		I			1,870,000	1,870,000	Fee Plan, amount for design and environmental clearance
2	Baker	Baker Blvd.	Bridge 54-C127,0.25M W,SH127	Bridge replacement	I			215,000	215,000	HBP 88.53%, Gas Tax, amount is for PE phase only
3	Hesperia	Escondido Avenue	at Perris, St, Mission St,and Fir St	Drainage Improvements	I			500,000	500,000	Prop 42
4	Hesperia	Summit Valley Rd.	SR138 to Ranchero Rd	Widen and realign road	PL			2,000,000	2,000,000	Public Land Highway (PLH)
5	Lenwood	Lenwood Rd.	N/Main St.	Grade Separation	I			3,000,000	3,000,000	Measure I, Federal Surface Transportation Program (STP)
6	Lucerne	High Road	Castle Rock N 2 miles	Rehabilitation	P			920,262	920,262	Prop 1B
7	Lucerne	Highland Road	at SH18	Right Turn Construction	P			450,000	450,000	Fee Plan, Propostion 1B
8	Lucerne	Meridian Rd.	0289M S,SH18 N/SH18	Rehabilitation	P			1,900,000	1,900,000	Proposition 1B
9	Lucerne	Trade Post	SH18 (Lake Gregory Drive)	Intersection improvement	P			450,000	450,000	Fee Plan, Propostion 1B
10	Lucerne	Visalia Avenue	at SH18	Right Turn Construction	P			125,000	125,000	Fee Plan
11	Ludlow	Dola Ditch Bridge	Nth, Br No 54C 285, 2.08M E, Kelbaker	Bridge replacement	I			750,000	750,000	Federal Highway Bridge Replacement & Rehabilitation (HBRR)
12	Ludlow	Lanzit Ditch Bridge	Nth, Br No 54C 286, 2.77 E, Kelbaker	Bridge replacement	I			1,000,000	1,000,000	HBRR
13	Manix	Yermo Bridge	Yermo Road Over Manix Wash	Bridge Replacement	I			265,000	265,000	HBP 88.53%, Gas Tax, amount is for PE phase only
14	Needles	Needles Highway	N Street N&E/State Line	Rehabilitation	P			3,746,571	3,746,571	STP, PLH
15	Oak Hills	Oak Hill Road	Caliente Rd N/ Jenny	Realignment	P			650,000	650,000	Proposition 1B
16	Oak Hills	Ranchero Road	.30M E, Mariposa E/1.00M E, Escondido Ave	Widen	I			2,500,000	2,500,000	Measure I
17	Oro Grande	National Trails Hwy	Bryman Rd/Bryman Rd	Widen/install passing lanes	I			1,000,000	1,000,000	Proposition1B
18	Phelan	Caughlin Rd.	Phelan Road N 1M	Pave dirt road	P			1,200,000	1,200,000	Proposition 1B
19	Phelan	Phelan Rd.	At Lilac	Realignment	I			300,000	300,000	Proposition 1B

Project Type: AC-Acquisition, BS-Bldg. Sys., C-Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

EXHIBIT J

2010-11 TRANSPORTATION CARRYOVER PROJECTS
(Various Funds)

# Proj.	Location	Road Name	Limits	Description	Proj. Type	Discre-tionary General Funding	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
First District (Cont'd)										
20	Phelan	Phelan Road	Pionero Rd / Burbank Rd	Box Culvert	P			604,000	604,000	Proposition 42, Propostion 1B
21	Phelan	Phelan Rd.	Beekley Rd E/Los Banos Ave	Drainage improvements	I			750,000	750,000	Measure I
22	Pinon Hills	Duncan Rd.	Oasis/Buckwheat	Pave dirt road	P			1,000,000	1,000,000	Fee Plan, Proposition 1B
23	Pinon Hills	Phelan Rd.	At Sheep Creek Wash	Drainage improvements	I		485,000		485,000	General Fund
24	Spring Valley Lake	Ridge Crest Road & Other	Pahute to Pebble Beach.	Sidewalk Construction	I			287,200	287,200	Gas Tax, SR2S
25	Spring Valley Lake	Yates Rd.	.24M N,Chinquapin Dr E & S/.02S, Fortuna	Widen Roadway	P			425,000	425,000	Measure I, Gas Tax Design phase
26	Victorville	San Martin Rd.	Dos Palmas Rd. NL/Palmdale Rd.	Pave dirt road.	P		280,000		280,000	General Fund
27	Wrightwood	Thrush Road	at Heath Canyon Wash	Culvert Replacement	I			500,000	500,000	Propositon 42
	Total First District					-	**765,000**	**26,408,033**	**27,173,033**	
Second District										
28	Fontana	Almond Avenue	Upas Ct to .12M S of Foothill Blvd	Sidewalk Construction	I			296,680	296,680	SR2S, Gas Tax
29	Fontana	Cherry Ave.	I-10	Improve interchange	PL			9,000,000	9,000,000	Redevelopment Agency (RDA), R/W phase
30	Fontana	Cherry Ave. (Phase 1)	Whittran Ave. N/Foothill Blvd.	Widen Roadway	I			1,200,000	1,200,000	RDA
31	Fontana	Cherry Ave.	.13M N, Merrill Ave at RR Xing	Grade Separation	I			465,000	465,000	RDA, Design only
32	Fontana	San Bernardino Avenue	at Etiwanda Avenue	Drainage Improvements	P			200,000	200,000	Proposition 42
33	Lytle Creek	Glen Helen Parkway Bridge	Over Cajon Wash	Bridge Replacement	I			1,324,000	1,324,000	HBP 88.53%, Gas Tax, amount is for Env phase only
34	Lytle Creek	Glen Helen Parkway Grade Separation	at UPRR-BNSF Crossing	Grade Separation	I		650,000	1,690,572	2,340,572	General Fund and SANBAG MI Local Stimulus Funds, for Design & R/W
35	Lytle Creek	South Fork Rd.	.0003M SW, Melody Ln. NELY/Lytle Creek Rd.	Drainage improvements	I			1,054,000	1,054,000	Gas Tax, Proposition 1B
36	Verdemont SD 2	Institution Rd.	.20M W, Verdemont Rch Rd E .40M	Planning study	P		1,000,000		1,000,000	General Fund
	Total Second District					-	**1,650,000**	**15,230,252**	**16,880,252**	

Project Type: AC-Acquisition, BS-Bldg. Sys., C-Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

EXHIBIT J

2010-11 TRANSPORTATION CARRYOVER PROJECTS
(Various Funds)

# Proj.	Location	Road Name	Limits	Description	Proj. Type	Discre-tionary General Funding	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Third District										
37	Big Bear City	Pine View Dr.	Big Bear Blvd. (SH38) N/Aeroplane	Storm Drain	I			970,000	970,000	Proposition 1B
38	Colton	Reche Canyon Rd	1.20M S,Barton Rd (CLN CL) N .78M	Widen	I			400,000	400,000	Proposition 1B
39	Lake Arrowhead	Grandview Road	Sawmill Rd to Walnut Hils Dr	Sidewalk Construction	I			105,540	105,540	Gas Tax, SR2S
40	Lake Arrowhead	Hook Creek Road	at SH173	Turn Pockets	P			157,000	157,000	RDA, Prop 1B
41	Mentone	Colton Ave.	Wabash Ave. E/Crafton Ave.	Rehabilitation	P			1,527,015	1,527,015	Proposition 1B
42	Mentone	Fifth Ave.	At Walnut	Improve Sight Distance	PL			1,200,000	1,200,000	Proposition 42,Proposition 1B
43	Moonridge	Hatchery Drive	SH38 N to State Lane	Pave dirt road	P			1,600,000	1,600,000	Proposition 1B
44	Moonridge	Maple Ln	Barton Lane N/SH38	Slope Protection	PL			800,000	800,000	Proposition 42,Proposition 1B
45	Redlands	Garnet St. Bridge	Mill Creek, Br No. 54C 420	Bridge replacement	I			2,753,000	2,753,000	HBP 80%, Gas Tax
46	Yucca Valley	Starlite Mesa & Others	Various locations SH247	Apron Installation	I			2,485,000	2,485,000	
	Total Third District					-	-	**11,997,555**	**11,997,555**	
Fourth District										
47	Chino	Pipe Line Avenue	Chino Ave to Biscayne St	Sidewalk Construction	I		1,300,000		1,300,000	General Fund
48	Chino	Pipe Line Avenue	at Chino Ave	Signal installation	I		-	200,000	200,000	Proposition 42 with City Lead
49	Chino	Roswell Avenue	Philadelphia to Francis Ave	Sidewalk Construction	I		965,000		965,000	General Fund
50	Montclair	Howard Street	Central Ave to Vernon Ave	Sidewalk Construction	I		900,000		900,000	General Fund
	Total Fourth District					-	**3,165,000**	**200,000**	**3,365,000**	
Fifth District										
51	Bloomington	Cedar Avenue	At I-10	Interchange Environ Clearance	PL			385,000	385,000	Gas Tax
52	Bloomington	Fifth St.	Cedar E/End	Drainage improvements	I			200,000	200,000	Prop. 1B
53	Colton	Grand & Stevenson Avenue	Valley to Stevenson, and Cypress to Grand Ave.	Rehabilitation	P			890,000	890,000	Proposition 42,Proposition 1B
54	Colton	Pepper Avenue	At I-10	Reconstruct interchange	PL			6,000,000	6,000,000	Federal Demo
55	Fontana	Alder & Santa Ana Ave	Santa Ana E .38 M & Alder to Laurel	Sidewalk Construction	I		760,000		760,000	General Fund

Project Type: AC-Acquisition, BS-Bldg. Sys., C-Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

EXHIBIT J

2010-11 TRANSPORTATION CARRYOVER PROJECTS
(Various Funds)

# Proj.	Location	Road Name	Limits	Description	Proj. Type	Discre-tionary General Funding	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Fifth District (Cont'd)										
56	Fontana	Slover Ave.	Laurel Ave E/Locust Ave	Widen & Signal installation	I			2,653,410	2,653,410	Proposition 1B, Measure I
57	Rialto	Bohnert Avenue	Linden Ave to Cedar Ave		I		395,000		395,000	General Fund
58	San Bernardino	Pacific Street	Perris Hill Park to Sterling Ave	Rehabilitation	P			710,000	710,000	Proposition 42, Proposition 1B
59	San Bernardino	Pine Street	Little 3rd to Monterey Street	Sidewalk Construction	I		352,000		352,000	General Fund
	Total Fifth District					**-**	**1,507,000**	**10,838,410**	**12,345,410**	
59	**TOTAL TRANSPORTATION CARRYOVER PROJECTS**					**-**	**7,087,000**	**64,674,250**	**71,761,250**	

Project Type: AC-Acquisition, BS-Bldg. Sys., C-Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

EXHIBIT K

2010-11 SOLID WASTE MANAGEMENT CARRYOVER PROJECTS
(Various Funds)

# Proj.	Location	Address	Description	Proj. Type	Discre-tionary General Funding	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Countywide					-	-	-	-	
First District									
1	Barstow	32553 Barstow Rd.	Barstow - Borrow Area Phase 1 Liner Construction	I			1,700,000	1,700,000	EAC - Acquisition and Expansion Fund
2	Barstow	32553 Barstow Rd.	Barstow Tortoise Fence Construction	I			850,000	850,000	EAC - Acquisition and Expansion Fund
3	Barstow	32553 Barstow Rd.	Barstow - LFGES Construction	I			1,100,000	1,100,000	EAL - Environmental Fund
4	Hinkley	37751 Lenwood Rd.	Lenwood-Hinkley - Install Groundwater Monitoring Wells - CAP	I			425,000	425,000	EAL - Environmental Fund
5	Victorville	18600 Stoddard Wells Rd.	Victorville - Access Road Construction	P			1,147,500	1,147,500	EAA - Operations Fund
6	Victorville	18600 Stoddard Wells Rd.	Victorville - Permanent Scale House Construction	C			300,000	300,000	EAA - Operations Fund
7	Victorville	18600 Stoddard Wells Rd.	Victorville - Purchase/Install 2 new permanent scales	I			290,000	290,000	EAA - Operations Fund
8	Twentynine Palms	7501 Pinto Mtn. Rd.	Twentynine Palms TS - Purchase and Install New Modular Style Scale House with Restroom	I			100,000	100,000	EAA - Operations Fund
9	Twentynine Palms	7501 Pinto Mtn. Rd.	Resurface Entry Road	P			243,100	243,100	EAA - Operations Fund
	Total First District				-	-	**6,155,600**	**6,155,600**	
Second District					-	-	-	-	
Third District									
10	Landers	59200 Winter Rd.	Landers - Design / Install 2 GW Monitoring Wells	I			350,000	350,000	EAL - Environmental Fund
11	Running Springs	29800 Heaps Peak Rd.	Heaps Peak LCRS - Construction of Treatment System - CAP	I			340,000	340,000	EAL - Environmental Fund
12	Yucaipa	33900 Oak Glen Rd.	Construction of groundwater Extraction/Treatment System - Construction/CAP	I			1,062,500	1,062,500	EAL - Environmental Fund
	Total Third District				-	-	**1,752,500**	**1,752,500**	
Fourth District					-	-	-	-	

Project Type: AC-Acquisition, BS-Bldg. Sys., C-Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

EXHIBIT K

2010-11 SOLID WASTE MANAGEMENT CARRYOVER PROJECTS
(Various Funds)

# Proj.	Location	Address	Description	Proj. Type	Discre-tionary General Funding	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Fifth District									
13	Colton	850 Tropica Rancho Rd.	Colton - Scale Area Liner Construction	I			3,315,000	3,315,000	EAC - Acquisition and Expansion Fund
14	Rialto	2340 Alder Ave.	Mid-Valley - Landscaping Project - Perimeter Berms	I			180,000	180,000	EAA - Operations Fund
15	Rialto	2340 Alder Ave.	Clay Purchase	I			100,800	100,800	EAC - Acquisition and Expansion Fund
	Total Fifth District				-	-	**3,595,800**	**3,595,800**	
15	**TOTAL SOLID WASTE CARRYOVER PROJECTS**				-	-	**11,503,900**	**11,503,900**	

Project Type: AC-Acquisition, BS-Bldg. Sys., C-Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

EXHIBIT L

Page 1 of 1

2010-11 THROUGH 2014-15

FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM

By Project Type

Description	Proposed Year 1 (2010-11)	Staffing/ Projected Operating Cost	Proposed Year 2 (2011-12)	Staffing/ Projected Operating Cost	Proposed Year 3 (2012-13)	Staffing/ Projected Operating Cost	Proposed Year 4 (2013-14)	Staffing/ Projected Operating Cost	Proposed Year 5 (2014-15)	Staffing/ Projected Operating Cost	Total One-Time Capital Cost	Total Staffing/ Projected Operating Cost**
ADA improvements	250,285	-	500,000	-	500,000	-	500,000	-	500,000	-	2,250,285	-
HVAC:												
PW-Air Distrib. Sys/HVAC Cont.	400,000	-	600,000	-	600,000	-	500,000	-	-	-	2,100,000	-
WVDC-Duct Cleaning	380,000	-	400,000	-	-	-	-	-	-	-	780,000	-
HVAC Other	-	-	500,000	-	500,000	-	500,000	-	500,000	-	2,000,000	-
Building Systems/Improvements:												
Boiler Replacements	160,000	-	200,000	-	200,000	-	200,000	-	200,000	-	960,000	-
Elevator Cabs	160,000	-	-	-	-	-	-	-	-	-	410,000	-
Sheriff's HQ Elevators (2)	320,000	-	-	-	-	-	-	-	-	-	670,000	-
Emergency Generators	200,000	-	250,000	-	250,000	-	250,000	-	250,000	-	2,450,000	-
Elevator Modernization	-	-	350,000	-	350,000	-	350,000	-	350,000	-	1,400,000	-
Other	1,500,000	-	865,000	-	1,500,000	-	1,500,000	-	1,500,000	-	5,365,000	-
Roof Repairs/Replacements:												
West Valley Detention Center	1,199,000	-	600,000	-	-	-	-	-	-	-	1,799,000	-
Adelanto Detention Center	-	-	300,000	-	350,000	-	350,000	-	-	-	1,000,000	-
Other	1,478,215	-	250,000	-	250,000	-	250,000	-	250,000	-	2,478,215	-
Pavement Management	125,000	-	300,000	-	300,000	-	300,000	-	300,000	-	1,325,000	-
Minor CIP	1,000,000	-	1,000,000	-	1,000,000	-	1,000,000	-	1,000,000	-	5,000,000	-
Paint/Carpet	-	-	-	-	250,000	-	250,000	-	250,000	-	750,000	-
Energy Conservation Projects	200,000	-	200,000	-	200,000	-	200,000	-	200,000	-	1,000,000	-
Minor Remodels/Expansions:												
Fontana DA Remodel	250,000	-	-	-	-	-	-	-	-	-	250,000	-
New Construction:												
Chino Airport Chaffey College	877,500	-	877,500	-	-	-	-	-	-	-	1,755,000	-
High Desert Animal Control	1,000,000	27,500	1,425,000	30,000	1,000,000	400,000	-	440,000	-	453,000	3,425,000	1,350,500
Joshua Tree Office Building	1,200,000	-	-	34,000	-	210,000	-	216,300	-	223,000	1,200,000	683,300
Ludlow/Amboy Fire Station	2,700,000	-	-	750,000	-	787,500	-	826,875	-	868,219	2,700,000	3,232,594
Yucca Valley Animal Shelter	1,750,000	23,958	-	26,354	-	468,443	-	423,569	-	448,412	1,750,000	1,390,736
Parking/Roads	150,000	-	150,000	-	150,000	-	150,000	-	150,000	-	750,000	-
Site Infrastructure	-	-	500,000	-	500,000	-	500,000	-	500,000	-	2,000,000	-
Unprogrammed	-	-	6,032,500	-	7,400,000	-	8,500,000	-	9,350,000	-	31,282,500	-
Total Budget	**15,300,000**	**51,458**	**15,300,000**	**840,354**	**15,300,000**	**1,865,943**	**15,300,000**	**1,906,744**	**15,300,000**	**1,992,631**	**76,500,000**	**6,657,130**

*2010-11 CIP funding includes the base CIP budget of $15.3 million.

** Projected Staffing and Operating Costs associated with the CIP project, if any, would be funded in departmental budgets and apply only in the case of Minor Remodels/Expansions and New Construction. Other operating expense impacts will extend the useful life of facilities and decrease operating expenses in some cases.

COUNTY OF

SAN BERNARDINO

AT YOUR SERVICE

APPENDICES

2010–11 ADOPTED BUDGET

ADMINISTRATION

	Restated** Fiscal Year 2008-09 Adopted Budget	Restated** Fiscal Year 2009-10 Adopted Budget	Fiscal Year 2009-10 Revised (Current) Budget	Fiscal Year 2010-11 Adopted Budget
Appropriation				
Salaries and Benefits	96,355,507	97,689,982	94,346,459	96,845,478
Services and Supplies	126,131,664	124,136,352	114,940,026	120,845,610
Central Services	898,307	933,047	931,753	2,304,639
Travel	1,186,342	915,963	719,994	744,903
Other Charges	809,165	786,637	837,540	874,637
Capital Assets / Equipment	11,868,595	16,843,752	17,236,446	11,271,718
Expenditure Transfers & Reimbursements	(17,485,449)	(17,373,465)	(15,712,491)	(16,965,472)
Contingencies and Reserves	1,489,447	1,550,309	2,202,293	1,752,457
Subtotal	221,253,578	225,482,577	215,502,020	217,673,970
Operating Transfers Out	9,814,004	8,883,792	10,987,548	10,546,394
Total	231,067,582	234,366,369	226,489,568	228,220,364
Revenue				
State and Federal Aid	390,400	4,840,087	4,829,659	1,044,781
Charges for Current Services	174,819,441	157,818,141	157,642,406	155,116,794
Other Revenue	12,164,843	15,402,360	15,371,305	12,123,198
Operating Transfers In	8,795,975	8,618,385	8,743,385	8,340,399
Fund Balance/Net Assets	(15,755,404)	(324,965)	59,397	12,785,180
General Fund Allocation/Local Cost	50,652,327	48,012,361	39,843,416	38,810,012
Total	231,067,582	234,366,369	226,489,568	228,220,364
Budgeted Staffing	947	898	930	878

**Restatement represents the separation of Capital Facilities Leases from Administration and the inclusion of Internal Service Funds

CAPITAL FACILITIES LEASES

	Restated** Fiscal Year 2008-09 Adopted Budget	Restated** Fiscal Year 2009-10 Adopted Budget	Fiscal Year 2009-10 Revised (Current) Budget	Fiscal Year 2010-11 Adopted Budget
Appropriation				
Services and Supplies	22,785,506	23,019,445	22,749,445	56,678,154
Expenditure Transfers & Reimbursements	(2,173,150)	(1,816,051)	(1,816,051)	(2,037,795)
Total	20,612,356	21,203,394	20,933,394	54,640,359
Revenue				
Operating Transfers In	-	-	-	38,000,000
General Fund Allocation/Local Cost	20,612,356	21,203,394	20,933,394	16,640,359
Total	20,612,356	21,203,394	20,933,394	54,640,359

**Restatement represents the separation of Capital Facilities Leases from the Administration

ECONOMIC DEVELOPMENT AGENCY

	Fiscal Year 2008-09 Adopted Budget	Fiscal Year 2009-10 Adopted Budget	Fiscal Year 2009-10 Revised (Current) Budget	Fiscal Year 2010-11 Adopted Budget
Appropriation				
Salaries and Benefits	13,061,416	14,906,510	12,112,411	14,431,977
Services and Supplies	37,240,446	62,824,491	24,344,439	67,306,741
Central Services	182,726	160,978	160,978	172,882
Travel	323,718	441,500	258,130	290,190
Other Charges	3,642,815	14,489,823	17,745,017	22,098,187
Capital Assets / Equipment	61,800	150,000	65,852	172,000
Expenditure Transfers & Reimbursements	6,723,186	5,860,744	658,117	(4,361,243)
Contingencies and Reserves	8,577,518	9,744,894	15,436,604	2,476,264
Subtotal	69,813,625	108,578,940	70,781,548	102,586,998
Operating Transfers Out	432,092	500,000	667,762	1,740,573
Total	70,245,717	109,078,940	71,449,310	104,327,571
Revenue				
Property Related Revenue	40,000	10,000	31,098	-
State and Federal Aid	41,542,436	80,122,844	43,578,781	79,256,522
Charges for Current Services	174,337	172,140	131,387	127,150
Other Revenue	4,401,909	4,261,600	5,270,240	4,088,323
Operating Transfers In	500,000	300,000	300,000	575,000
Fund Balance/Net Assets	16,848,137	18,881,589	18,881,590	17,018,938
General Fund Allocation/Local Cost	6,738,898	5,330,767	3,256,214	3,261,638
Total	70,245,717	109,078,940	71,449,310	104,327,571
Budgeted Staffing	160	203	203	196

FISCAL

	Fiscal Year 2008-09 Adopted Budget	Fiscal Year 2009-10 Adopted Budget	Fiscal Year 2009-10 Revised (Current) Budget	Fiscal Year 2010-11 Adopted Budget
Appropriation				
Salaries and Benefits	46,856,834	43,889,980	40,761,109	42,055,539
Services and Supplies	15,944,849	15,714,230	15,688,047	13,526,573
Central Services	4,075,596	4,330,213	4,326,388	4,692,582
Travel	449,552	317,075	193,122	177,100
Capital Assets / Equipment	1,904,000	531,100	509,832	1,191,750
Expenditure Transfers & Reimbursements	1,502,211	1,448,536	1,541,416	(239,437)
Contingencies and Reserves	6,875,293	5,496,831	7,289,231	6,984,113
Subtotal	77,608,335	71,727,965	70,309,145	68,388,220
Operating Transfers Out	1,025,000	800,000	800,000	-
Total	78,633,335	72,527,965	71,109,145	68,388,220
Revenue				
Property Related Revenue	935,000	1,215,000	1,320,766	1,275,000
State and Federal Aid	192,410	346,500	777,424	180,200
Charges for Current Services	23,178,865	22,650,941	22,169,236	25,256,997
Other Revenue	1,067,710	4,495,474	4,182,296	5,357,172
Operating Transfers In	125,000	925,000	20,115	-
Fund Balance/Net Assets	15,400,606	12,899,851	12,899,851	11,462,206
General Fund Allocation/Local Cost	37,733,744	29,995,199	29,739,457	24,856,645
Total	78,633,335	72,527,965	71,109,145	68,388,220
Budgeted Staffing	713	631	607	572

ARROWHEAD REGIONAL MEDICAL CENTER

	Restated** Fiscal Year 2008-09 Adopted Budget	Restated** Fiscal Year 2009-10 Adopted Budget	Fiscal Year 2009-10 Revised (Current) Budget	Fiscal Year 2010-11 Adopted Budget
Appropriation				
Salaries and Benefits	204,249,747	202,163,889	202,163,889	199,229,447
Services and Supplies	208,193,053	198,159,288	155,045,374	149,694,869
Central Services	1,416,972	1,680,881	1,680,881	2,480,678
Travel	505,926	498,694	498,694	535,083
Other Charges	790,681	978,852	978,852	631,555
Capital Assets / Equipment	41,660,873	34,073,025	34,073,025	11,326,455
Expenditure Transfers & Reimbursements	1,436,219	1,533,726	1,533,726	1,238,139
Contingencies and Reserves	801,821	801,821	-	2,550
Subtotal	459,055,292	439,890,176	395,974,441	365,138,776
Operating Transfers Out	9,352,919	12,904,143	8,450,000	9,623,064
Total	468,408,211	452,794,319	404,424,441	374,761,840
Revenue				
State and Federal Aid	219,018,629	246,276,070	222,840,815	241,037,571
Charges for Current Services	124,369,846	104,445,185	104,445,185	88,369,551
Other Revenue	4,527,261	6,324,033	6,210,291	5,462,948
Operating Transfers In	81,991,428	65,245,358	41,452,299	41,168,731
Fund Balance/Net Assets	38,501,047	30,503,673	29,475,851	(1,276,961)
Total	468,408,211	452,794,319	404,424,441	374,761,840
Budgeted Staffing	3,524	3,255	3,255	3,108

**Restatement represents the separation of Arrowhead Regional Medical Center from Health.

HUMAN SERVICES

	Restated** Fiscal Year 2008-09 Adopted Budget	Restated** Fiscal Year 2009-10 Adopted Budget	Fiscal Year 2009-10 Revised (Current) Budget	Fiscal Year 2010-11 Adopted Budget
Appropriation				
Salaries and Benefits	438,154,217	452,886,636	431,272,620	479,217,674
Services and Supplies	221,331,993	236,961,587	256,550,143	278,955,247
Central Services	6,878,903	6,927,518	6,855,743	8,651,426
Travel	4,957,545	2,833,502	2,237,722	2,697,194
Other Charges	597,179,957	643,207,789	554,388,668	658,422,951
Capital Assets / Equipment	1,886,300	2,863,530	3,471,569	12,058,255
Expenditure Transfers & Reimbursements	43,798,493	43,430,600	44,585,392	53,161,156
Contingencies and Reserves	61,335,303	40,486,085	70,778,684	53,852,679
Subtotal	1,375,522,711	1,429,597,247	1,370,140,541	1,547,016,582
Operating Transfers Out	94,147,249	133,421,485	124,292,901	41,160,453
Total	1,469,669,960	1,563,018,732	1,494,433,442	1,588,177,035
Revenue				
Property Related Revenue	1,623,644	1,691,508	1,722,428	1,768,142
State and Federal Aid	1,195,784,736	1,242,454,688	1,168,957,133	1,322,627,062
Charges for Current Services	50,657,665	62,619,364	67,691,295	61,738,216
Other Revenue	35,000,523	33,243,122	32,507,510	36,243,719
Operating Transfers In	52,702,088	100,025,372	101,780,078	26,296,282
Fund Balance/Net Assets	58,161,008	50,105,526	50,907,347	71,337,180
General Fund Allocation/Local Cost	75,740,296	72,879,152	70,867,651	68,166,434
Total	1,469,669,960	1,563,018,732	1,494,433,442	1,588,177,035
Budgeted Staffing	7,290	6,960	7,015	7,367

**Restatement represents the merging of Health (non-ARMC) with Human Services.

LAW AND JUSTICE

	Fiscal Year 2008-09 Adopted Budget	Fiscal Year 2009-10 Adopted Budget	Fiscal Year 2009-10 Revised (Current) Budget	Fiscal Year 2010-11 Adopted Budget
Appropriation				
Salaries and Benefits	542,778,173	544,536,588	537,100,065	549,868,319
Services and Supplies	90,063,033	97,931,896	83,186,187	89,033,627
Central Services	7,280,134	7,105,461	7,105,461	11,854,614
Travel	2,679,239	2,257,736	1,554,772	1,586,878
Other Charges	43,013,020	43,483,090	40,846,131	39,410,309
Capital Assets / Equipment	11,099,860	12,223,977	7,653,427	11,832,408
Expenditure Transfers & Reimbursements	6,444,404	5,877,194	2,848,483	5,130,775
Contingencies and Reserves	20,552,851	13,273,205	35,335,210	20,176,003
Subtotal	723,910,714	726,689,147	715,629,736	728,892,933
Operating Transfers Out	21,333,425	28,818,656	13,608,826	3,499,080
Total	745,244,139	755,507,803	729,238,562	732,392,013
Revenue				
Other Taxes	153,400,000	129,400,000	115,900,000	117,500,000
State and Federal Aid	75,836,547	77,656,808	94,848,351	84,736,448
Charges for Current Services	155,238,199	158,945,737	143,572,403	161,856,540
Other Revenue	21,019,631	21,837,522	25,124,542	20,840,620
Operating Transfers In	16,211,123	21,534,266	17,279,025	854,032
Fund Balance/Net Assets	29,652,606	31,100,150	25,935,996	35,598,842
General Fund Allocation/Local Cost	293,886,033	315,033,320	306,578,245	311,005,531
Total	745,244,139	755,507,803	729,238,562	732,392,013
Budgeted Staffing	5,837	5,816	5,822	5,496

OPERATIONS AND COMMUNITY SERVICES

	Fiscal Year 2008-09 Adopted Budget	Fiscal Year 2009-10 Adopted Budget	Fiscal Year 2009-10 Revised (Current) Budget	Fiscal Year 2010-11 Adopted Budget
Appropriation				
Salaries and Benefits	111,428,500	103,560,015	92,748,663	93,575,353
Services and Supplies	263,741,953	259,890,412	178,889,228	279,574,536
Central Services	1,436,766	1,327,523	1,283,547	2,603,026
Travel	854,210	717,157	494,463	607,279
Other Charges	27,578,622	23,715,555	20,117,382	22,191,961
Capital Assets / Equipment	84,847,390	54,910,485	25,731,642	46,425,835
Expenditure Transfers & Reimbursements	(55,205,674)	(58,720,790)	(42,778,753)	(51,118,017)
Contingencies and Reserves	26,466,159	19,238,184	82,187,137	114,203,178
Subtotal	461,147,926	404,638,541	358,673,309	508,063,151
Operating Transfers Out	29,083,983	26,173,574	36,876,452	19,160,179
Total	490,231,909	430,812,115	395,549,761	527,223,330
Revenue				
Property Related Revenue	23,059,709	22,287,327	21,905,346	19,942,335
Other Taxes	8,078,364	6,575,121	5,757,790	4,286,185
State and Federal Aid	137,423,194	96,266,830	76,914,940	105,795,115
Charges for Current Services	100,889,264	100,482,540	81,750,954	89,558,046
Other Revenue	36,029,857	30,343,838	18,806,471	23,641,458
Operating Transfers In	30,235,606	26,136,062	37,256,411	18,688,914
Fund Balance/Net Assets	103,856,582	108,050,219	107,665,857	231,011,033
General Fund Allocation/Local Cost	50,659,333	40,670,178	45,491,992	34,300,244
Total	490,231,909	430,812,115	395,549,761	527,223,330
Budgeted Staffing	2,068	1,907	1,843	1,708

CAPITAL IMPROVEMENT PROGRAM

	Fiscal Year 2008-09 Adopted Budget	Fiscal Year 2009-10 Adopted Budget	Fiscal Year 2009-10 Revised (Current) Budget	Fiscal Year 2010-11 Adopted Budget
Appropriation				
Other Charges	5,887,825	9,709,167	10,709,167	10,455,442
Capital Assets / Equipment	128,058,334	155,510,191	166,321,089	112,490,219
Expenditure Transfers & Reimbursements	-	82	82	-
Subtotal	133,946,159	165,219,440	177,030,338	122,945,661
Operating Transfers Out	19,594,495	11,648,166	12,224,281	3,583,956
Total	153,540,654	176,867,606	189,254,619	126,529,617
Revenue				
State and Federal Aid	11,786,294	6,200,229	6,410,229	2,445,295
Other Revenue	25,928,631	575,000	575,000	-
Operating Transfers In	56,546,941	35,731,538	47,908,551	53,013,694
Fund Balance/Net Assets	59,278,788	134,360,839	134,360,839	71,070,628
Total	153,540,654	176,867,606	189,254,619	126,529,617

OTHER - FUNDING

	Fiscal Year 2008-09 Adopted Budget	Fiscal Year 2009-10 Adopted Budget	Fiscal Year 2009-10 Revised (Current) Budget	Fiscal Year 2010-11 Adopted Budget
Appropriation				
Services and Supplies	1,000,000	1,000,000	1,448,023	1,000,000
Other Charges	6,500,000	6,500,000	13,678,450	7,120,000
Capital Assets Equipment	-	-	79,863	-
Expenditure Transfers & Reimbursements	14,830,389	15,874,895	3,922,941	13,706,446
Contingencies and Reserves	159,330,314	97,701,667	90,950,955	109,233,377
Subtotal	181,660,703	121,076,562	110,080,232	131,059,823
Operating Transfers Out	87,453,625	71,458,634	79,583,032	129,142,630
Total	269,114,328	192,535,196	189,663,264	260,202,453
Revenue				
Property Related Revenue	478,000,846	453,394,579	442,337,843	421,604,792
Other Taxes	26,732,040	21,545,651	16,843,907	19,825,221
State and Federal Aid	3,650,060	4,775,903	5,040,274	4,835,304
Charges for Current Services	55,794,878	51,365,322	55,612,767	45,973,606
Other Revenue	42,628,501	38,797,775	48,804,648	37,346,890
Operating Transfers In	25,445,245	26,741,001	26,691,703	28,647,228
Fund Balance/Net Assets	98,928,452	82,856,495	88,246,650	85,081,440
General Fund Unreserved Fund Balance	77,342,818	46,190,296	46,190,296	51,474,803
Use of Reserves	4,096,300	1,992,545	2,205,545	63,454,032
General Fund Allocation/Local Cost	(536,022,987)	(533,124,371)	(516,710,369)	(497,040,863)
Contributions to Reserves	(7,481,825)	(2,000,000)	(25,600,000)	(1,000,000)
Total	269,114,328	192,535,196	189,663,264	260,202,453

PROJECTED CHANGES IN BUDGETARY FUND BALANCE – GOVERNMENTAL FUNDS

	General Fund	Restricted General Fund	Special Revenue Funds	Capital Project Funds
2010-11 Beginning Budgetary Fund Balance	**51,474,803**	**164,472,986**	**228,114,979**	**71,070,628**
Add:				
Revenues	2,255,148,333	173,686,526	417,228,376	2,445,295
Other Financing Sources	22,487,796		1,829,918	53,013,694
Use of Reserves	63,454,032			
Total Available Financing	2,392,564,964	338,159,512	647,173,273	126,529,617
Less:				
Expenditures	2,244,681,784	162,891,250	519,550,072	122,945,661
Other Financing Uses	89,197,939	39,700,011	23,707,301	3,583,956
Increase in Reserves	25,000,000			
Total Requirements	2,358,879,723	202,591,261	543,257,373	126,529,617
2010-11 Projected Ending Budgetary Fund Balance	**33,685,241**	**135,568,251**	**103,915,900**	**-**

General Fund

For the General Fund, budgetary fund balance is expected to decrease by $17.8 million. The main cause of this decrease is the current economic condition and its severe impact on revenue streams. While measures have been put in place to lessen this impact, overall fund balance reductions are anticipated. Additionally, there is a sizable anticipated contribution to reserves to be funded from the unspent ongoing set-aside per County policy.

Restricted General Fund

For the Restricted General Fund, fund balance is expected to decrease by $28.9 million.

Fund balance is estimated to increase a net $1.5 million in the Prop 172 restricted fund due primarily to a projected increase in Prop 172 sales tax revenue. Fund balance is anticipated to decrease by a net $30.4 million in the Realignment restricted fund. The decrease is a combination of projected increases in budgetary inflows from sales tax and vehicle license fees, offset by increases in budgetary outflows for departmental usage.

Special Revenue Funds

In accordance with Section 29009 of the California Government Code, the entire unreserved fund balance in special revenue funds must be appropriated each year. Budgeted contingencies are appropriated for future or unplanned expenditures that are not anticipated for the current budget year. The projected 2010-11 ending fund balance of $103.9 million is the contingency appropriation. Therefore, overall fund balances in the special revenue funds are anticipated to decrease by $124.2 million from a beginning budgetary fund balance of $228.1 million to the projected ending budgetary fund balance listed in the previous schedule. All appropriation not expended this fiscal year will be carried over to the 2011-12 budget as fund balance.

Significant details regarding projected reductions in fund balances for Special Revenue Funds:

- **Public Works – Transportation** has several budget units that are projected to have reductions in fund balance at the end of 2010-11. Road Operations is expected to have a $42.8 million reduction due to planned expenditures on road construction projects that exceed budgeted revenues for the year. The Measure I Program is anticipated to reduce fund balance at the end of 2010-11 by $15.1 million as a result of several major projects planned for the upcoming fiscal year. Additionally, the Facilities Development Plans budget unit is planning to utilize $6.7 million of fund balance during the year for labor and construction projects.

- **Community Development and Housing** projects a $16.9 million decrease in ending 2010-11 fund balance due to projected expenditures exceeding revenue receipts during the year, as much of the revenue is from federally funded grants that are for longer than one year.

- **Sheriff-Coroner/Public Administrator** special revenue funds are expected to decrease fund balances overall by a net $11.5 million during 2010-11. Budget units with significant decreases include: $3.4 million in the Capital Project Fund which will utilize existing fund balance to fund correction related costs for the State Criminal and Assistance Program, as well as to pay for office expenses and general maintenance costs; $2.6 million in Federal Seized Assets – Department of Justice which will be used to replace helicopter engines, replace existing unmarked vehicles, add tracking devices and other investigative and specialized equipment for new vehicles, and purchase propriety law enforcement application for conversion to a paperless ticketing system; and $2.1 million in Local Detention Facility Revenue that will be used for expenses related to the operation, renovation, remodeling, or construction of local detention facilities.

- **Behavioral Health – Mental Health Services Act** (MHSA) budget unit projects an $11.0 million decrease in fund balance as the department plans to utilize all but $41.5 million of this fund balance, plus new anticipated revenues, to fund 2010-11 planned expenditures. The $41.5 million has been set aside in contingencies for use in future years to implement several MHSA programs.

Significant details regarding projected increases in fund balances for Special Revenue Funds:

- **Workforce Development** expects to increase this budget unit's fund balance at the end of 2010-11 by $2.5 million as the department anticipates sufficient revenues which will offset the negative $0.2 million beginning fund balance and will provide for a $2.3 million departmental contingency for unplanned expenditures.

Capital Project Funds

The entire fund balance for capital projects is appropriated each year by project; therefore, the projected ending fund balance will be zero. Historically, the amount budgeted each year is greater than the amount actually expended because large capital projects often span many fiscal years and project balances are carried over annually until project completion. Hence, the actual ending fund balance is typically much greater than budgeted.

BUDGET UNIT LISTING

General Fund	
Aging and Adult Services - Aging Programs	AAF OOA
Aging and Adult Services - Public Guardian-Conservator	AAA PGD
Agriculture/Weights and Measures	AAA AWM
Airports	AAA APT
Architecture and Engineering	AAA ANE
Assessor	AAA ASR
Auditor-Controller/Recorder/Treasurer/Tax Collector	AAA ATX
Behavioral Health	AAA MLH
Board of Supervisors	AAA BDF
Board of Supervisors - Priority Policy Needs	AAA CNA
Capital Facilities Leases	AAA JPL
Child Support Services	AAA DCS
Clerk of the Board of Supervisors	AAA CBD
County Administrative Office	AAA CAO
County Counsel	AAA CCL
County Museum	AAA CCM
County Schools	AAA SCL
County Trial Courts - Court Facilities Payments	AAA CFP
County Trial Courts - Court Facilities/Judicial Benefits	AAA CTN
County Trial Courts - Drug Court Programs	AAA FLP
County Trial Courts - Grand Jury	AAA GJY
County Trial Courts - Indigent Defense Program	AAA IDC
County Trial Courts - Trial Court Funding - Maintenance of Effort	AAA TRC
District Attorney - Criminal Prosecution	AAA DAT
Economic Development	AAA EDF
Facilities Management	AAA FMD
Facilities Management - Utilities	AAA UTL
Health Administration	AAA HCC
Human Resources	AAA HRD
Human Resources - The Center for Employee Health and Wellness	AAA OCH
Human Resources - Unemployment Insurance	AAA UNI
Human Services - Administrative Claim	AAA DPA
Human Services - AFDC - Foster Care	AAB BHI
Human Services - Aid to Adoptive Children	AAB ATC
Human Services - Aid to Indigents (General Relief)	AAA ATI
Human Services - CalWORKs - 2 Parent Families	AAB UPP
Human Services - CalWORKs - All Other Families	AAB FGR
Human Services - Cash Assistance for Immigrants	AAB CAS
Human Services - Domestic Violence / Child Abuse Services	AAA DVC
Human Services - Entitlement Payments (Child Care)	AAA ETP
Human Services - Kinship Guardianship Assistance Program	AAB KIN
Human Services - Out-of-Home Child Care	AAA OCC
Human Services - Refugee Cash Assistance	AAB CAP
Human Services - Seriously Emotionally Disturbed	AAB SED
Information Services - Application Development	AAA SDD

BUDGET UNIT LISTING

General Fund	
Land Use Services - Administration	AAA LUS
Land Use Services - Planning	AAA PLN
Land Use Services - Building and Safety	AAA BNS
Land Use Services - Code Enforcement	AAA CEN
Land Use Services - Fire Hazard Abatement	AAA WAB
Litigation	AAA LIT
Law and Justice Group Administration	AAA LNJ
Local Agency Formation Commission	AAA LAF
Probation - Administration, Corrections and Detention	AAA PRB
Probation - Court-Ordered Placements	AAA PYA
Probation - Juvenile Justice Grant Program	AAA PRG
Public Defender	AAA PBD
Public Health	AAA PHL
Public Health - California Children's Services	AAA CCS
Public Health - Indigent Ambulance	AAA EMC
Public Works - Surveyor	AAA SVR
Purchasing	AAA PUR
Real Estate Services	AAA RPR
Real Estate Services - Courts Property Management	AAA CRT
Real Estate Services - Rents and Leases	AAA RNT
Regional Parks	AAA CCP
Registrar of Voters	AAA ROV
Sheriff-Coroner/Public Administrator	AAA SHR
Veterans Affairs	AAA VAF

Restricted General Funds	
Prop 172 - District Attorney	AAG DAT
Prop 172 - Probation	AAG PRB
Prop 172 - Sheriff	AAG SHR
Realignment - Behavioral Health	AAC HCC
Realignment - Health Services	AAE HCC
Realignment - Social Services	AAD HCC

Special Revenue Funds	
Agriculture/Weights and Measures - California Grazing	SCD ARE
Airports - Capital Improvement Program Fund	RAA APT
Airports - Capital Improvement Program Fund	RAW APT
Airports - Capital Improvement Program Fund	RCD APT
Airports - Chino Airport Commercial Hangars	RCI APT
Airports - Chino Airport Incentive Fund	RCO APT

BUDGET UNIT LISTING

Special Revenue Funds	
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGA MCR
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGB MCR
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGC RMG
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGE MCR
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGF MCR
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGG RMG
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGI MCR
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGJ MCR
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGK RMG
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGQ RMG
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGR MCR
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGR RMG
Auditor-Controller/Recorder/Treasurer/Tax Collector - Electronic Recording	SIW REC
Auditor-Controller/Recorder/Treasurer/Tax Collector - Recorder Records	SIX REC
Auditor-Controller/Recorder/Treasurer/Tax Collector - Redemption Maintenance	SDQ TTX
Auditor-Controller/Recorder/Treasurer/Tax Collector - Social Security Number Truncation	SST REC
Auditor-Controller/Recorder/Treasurer/Tax Collector - Systems Development	SDW REC
Auditor-Controller/Recorder/Treasurer/Tax Collector - Vital Records	SDX REC
Behavioral Health - Block Grant Carryover Program	SDH MLH
Behavioral Health - Court Alcohol and Drug Program	SDI MLH
Behavioral Health - Driving Under the Influence Programs	SDC MLH
Behavioral Health - Mental Health Services Act	RCT MLH
Community Development and Housing	SAR ECD
Community Development and Housing	SAS ECD
Community Development and Housing	SAT ECD
Community Development and Housing	SAU ECD
Community Development and Housing	SAV ECD
Community Development and Housing	SBA ECD
Community Development and Housing	SBC ECD
Community Development and Housing	SBD ECD
Community Development and Housing	SBE ECD
Community Development and Housing	SBQ ECD
Community Development and Housing	SBR ECD
Community Development and Housing	SBT ECD
Community Development and Housing	SBW ECD
Community Development and Housing	SBZ ECD
Community Development and Housing	SCS ECD
Community Development and Housing	SDK ECD
Community Development and Housing	SDR ECD
Community Development and Housing	SEI ECD
Community Development and Housing	SIH ECD
Community Development and Housing	SIL ECD
Community Development and Housing	SIO ECD
Community Development and Housing	SIR ECD

BUDGET UNIT LISTING

Special Revenue Funds	
County Library	SAP CLB
County Trial Courts - Alternate Dispute Resolution	SEF CAO
County Trial Courts - Courthouse Seismic Surcharge	RSE CAO
County Trial Courts - Registration Fees	RMX IDC
Disaster Recovery Fund	SFH CAO
District Attorney - Auto Insurance Fraud Prosecution	RIP DAT
District Attorney - Federal Asset Forfeitures	SDN DAT
District Attorney - Real Estate Fraud Prosecution	REB DAT
District Attorney - Specialized Prosecutions	SBI DAT
District Attorney - State Asset Forfeitures	SBH DAT
District Attorney - Vehicle Fees - Auto Theft	SDM DAT
District Attorney - Workers' Compensation Insurance Fraud Prosecution	ROB DAT
Economic Development - San Bernardino Valley Enterprise Zone	SYZ EDF
Health Care Administration - Master Settlement Agreement	RSM MSA
Human Resources - Commuter Services	SDF HRD
Human Resources - Employee Benefits and Services	SDG HRD
Human Services - Wraparound Reinvestment Fund	SIN BHI
Law and Justice Group - 2007 Justice Assistance Grant	SIE LNJ
Law and Justice Group - 2009 Justice Assistance Grant	SDT LNJ
Law and Justice Group - 2009 Recovery Act Justice Assistance Grant (JAG)	SIT LNJ
Law and Justice Group - Southwest Border Prosecution Initiative	SWI LNJ
Preschool Services	RSC HPS
Probation - Asset Forfeiture 15%	SYM PRB
Probation - Juvenile Justice Grant Program	SIG PRG
Probation - State Seized Assets	SYN PRB
Public Health - Bio-Terrorism Preparedness	RPL PHL
Public Health - H1N1 Preparedness	RPM PHL
Public Health - Tobacco Use Reduction Now	RSP PHL
Public Health - Vector Control Assessments	SNR PHL
Public Health - Vital Statistics State Fees	SCI PHL
Public Works - Surveyor - Survey Monument Preservation	SBS SVR
Public Works - Transportation - Facilities Development Plans	SWB TRA
Public Works - Transportation - Facilities Development Plans	SWD TRA
Public Works - Transportation - Facilities Development Plans	SWG TRA
Public Works - Transportation - Facilities Development Plans	SWJ TRA
Public Works - Transportation - Facilities Development Plans	SWN TRA
Public Works - Transportation - Facilities Development Plans	SWO TRA
Public Works - Transportation - Facilities Development Plans	SWQ TRA
Public Works - Transportation - Facilities Development Plans	SWX TRA
Public Works - Transportation - Facilities Development Plans	SXP TRA
Public Works - Transportation - Facilities Development Plans	SXQ TRA
Public Works - Transportation - High Desert Corridor Project	SWL TRA

BUDGET UNIT LISTING

Special Revenue Funds	
Public Works - Transportation - Measure I Program	RRR TRA
Public Works - Transportation - Measure I Program	RRS TRA
Public Works - Transportation - Measure I Program	RRT TRA
Public Works - Transportation - Measure I Program	RRU TRA
Public Works - Transportation - Measure I Program	RRV TRA
Public Works - Transportation - Measure I Program	RWR TRA
Public Works - Transportation - Measure I Program	RWS TRA
Public Works - Transportation - Measure I Program	RWT TRA
Public Works - Transportation - Measure I Program	RWU TRA
Public Works - Transportation - Measure I Program	RWV TRA
Public Works - Transportation - Measure I Program	SWR TRA
Public Works - Transportation - Measure I Program	SWS TRA
Public Works - Transportation - Measure I Program	SWT TRA
Public Works - Transportation - Measure I Program	SWU TRA
Public Works - Transportation - Measure I Program	SWV TRA
Public Works - Transportation - Measure I Program	SWW TRA
Public Works - Transportation - Measure I Program	SXA TRA
Public Works - Transportation - Measure I Program	SXB TRA
Public Works - Transportation - Measure I Program	SXC TRA
Public Works - Transportation - Measure I Program	SXD TRA
Public Works - Transportation - Measure I Program	SXE TRA
Public Works - Transportation - Measure I Program	SXF TRA
Public Works - Transportation - Measure I Program	SXG TRA
Public Works - Transportation - Measure I Program	SXO TRA
Public Works - Transportation - Measure I Program	SXU TRA
Public Works - Transportation - Measure I Program	SXV TRA
Public Works - Transportation - Measure I Program	SXW TRA
Public Works - Transportation - Measure I Program	SXY TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEA TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEH TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEJ TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEK TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEM TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEN TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEO TRA
Public Works - Transportation - Regional Development Mitigation Plan	SER TRA
Public Works - Transportation - Regional Development Mitigation Plan	SES TRA
Public Works - Transportation - Regional Development Mitigation Plan	SET TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEV TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEW TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEZ TRA
Public Works - Transportation - Regional Development Mitigation Plan	SFA TRA
Public Works - Transportation - Regional Development Mitigation Plan	SFJ TRA
Public Works - Transportation - Regional Development Mitigation Plan	SFK TRA
Public Works - Transportation - Regional Development Mitigation Plan	SFN TRA
Public Works - Transportation - Regional Development Mitigation Plan	SFR TRA
Public Works - Transportation - Regional Development Mitigation Plan	SFT TRA
Public Works - Transportation - Regional Development Mitigation Plan	SFW TRA
Public Works - Transportation - Regional Development Mitigation Plan	SGB TRA
Public Works - Transportation - Regional Development Mitigation Plan	SGC TRA

BUDGET UNIT LISTING

Special Revenue Funds	
Public Works - Transportation - Regional Development Mitigation Plan	SGL TRA
Public Works - Transportation - Regional Development Mitigation Plan	SGN TRA
Public Works - Transportation - Regional Development Mitigation Plan	SGO TRA
Public Works - Transportation - Regional Development Mitigation Plan	SGT TRA
Public Works - Transportation - Regional Development Mitigation Plan	SGU TRA
Public Works - Transportation - Regional Development Mitigation Plan	SGV TRA
Public Works - Transportation - Regional Development Mitigation Plan	SGW TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHB TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHC TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHF TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHH TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHI TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHK TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHL TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHN TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHO TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHQ TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHR TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHU TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHW TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHX TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHY TRA
Public Works - Transportation - Regional Development Mitigation Plan	SIA TRA
Public Works - Transportation - Regional Development Mitigation Plan	SID TRA
Public Works - Transportation - Road Operations	SAA TRA
Public Works - Transportation - Road Operations	SVF TRA
Public Works - Transportation - Road Operations	SVJ TRA
Public Works - Transportation - Road Operations	SVK TRA
Public Works - Transportation - Road Operations	SVL TRA
Public Works - Transportation - Road Operations	SVM TRA
Public Works - Transportation - Road Operations	SXI TRA
Real Estate Services - Chino Agricultural Preserve	SIF INQ
Regional Parks - Calico Ghost Town Marketing Services	SPS CCR
Regional Parks - County Trail System	RTS CCP
Regional Parks - San Manuel Amphitheater	SGH CAO
Regional Parks - Off-Highway Vehicle License Fee	SBY AMS
Regional Parks - Park Maintenance and Development	SPR CCR
Regional Parks - Amphitheater Improvements at Glen Helen	SGR RGP
Regional Parks - Proposition 40 Projects	RKM RGP
Sheriff-Coroner/Public Administrator- Aviation	SCE SHR
Sheriff-Coroner/Public Administrator - CAL-ID Program	SDA SHR
Sheriff-Coroner/Public Administrator - Capital Project Fund	SQA SHR
Sheriff-Coroner/Public Administrator - Contract Training	SCB SHR
Sheriff-Coroner/Public Administrator- Court Services Auto	SQR SHR
Sheriff-Coroner/Public Administrator - Court Services Tech	SQT SHR
Sheriff-Coroner/Public Administrator - Federal Seized Assets (DOJ)	SCK SHR
Sheriff-Coroner/Public Administrator - Federal Seized Assets (Treasury)	SCO SHR
Sheriff-Coroner/Public Administrator - IRNET Federal	SCF SHR

BUDGET UNIT LISTING

Special Revenue Funds	
Sheriff-Coroner/Public Administrator - IRNET State	SCX SHR
Sheriff-Coroner/Public Administrator - Local Detention Facility Revenue	SRL SHR
Sheriff-Coroner/Public Administrator - Public Gatherings	SCC SHR
Sheriff-Coroner/Public Administrator - Search and Rescue	SCW SHR
Sheriff-Coroner/Public Administrator - State Seized Assets	SCT SHR
Sheriff-Coroner/Public Administrator - Auto Theft Task Force	SCL SHR
Special Districts - Fish and Game Commission	SBV CAO
Workforce Development	SAC JOB

Capital Improvement Funds	
Architecture and Engineering - Capital Improvements and Maintenance	CJP CIP
Architecture and Engineering - Capital Improvements and Maintenance	CJV CIP
Architecture and Engineering - Courthouse CIP	CJY CIP
Architecture and Engineering - Capital Improvements and Maintenance	CMV CIP
Arrowhead Regional Medical Center - Capital Improvements	CJE CIP
Arrowhead Regional Medical Center - Capital Improvements	CJM CIP
Arrowhead Regional Medical Center - Capital Improvements	CJZ CIP

Enterprise Funds	
Arrowhead Regional Medical Center (ARMC)	EAD MCR
Arrowhead Regional Medical Center - Medical Center Lease Payments	EMD JPL
County Museum - Museum Store	EMM CCR
Public Works - Solid Waste Management - Environmental Fund	EAL SWM
Public Works - Solid Waste Management - Environmental Mitigation Fund	EWD SWM
Public Works - Solid Waste Management - Operations	EAA SWM
Public Works - Solid Waste Management - Operations	EWC SWM
Public Works - Solid Waste Management - Operations	EWE SWM
Public Works - Solid Waste Management - Site Closure and Maintenance	EAB SWM
Public Works - Solid Waste Management - Site Enhancement, Expansion, and Acquisition	EAC SWM
Public Works - Solid Waste Management - Closure and Post Closure Maintenance	EAN SWN
Regional Parks - Active Outdoors	EME CCP
Regional Parks - Snack Bars	EMO CCR
Regional Parks - Snack Bars	EMP CCR
Regional Parks - Snack Bars	EMT CCR

Internal Service Funds	
Fleet Management - Garage	ICB VHS
Fleet Management - Motor Pool	IBA VHS
Information Services - 800 Megahertz-Rebanding Project	IBT MHZ
Information Services - Computer Operations	IAJ COD
Information Services - Computer Operations	IAJ CSB
Information Services - Computer Operations	IAJ DEK
Information Services - Computer Operations	IAJ FIS
Information Services - Computer Operations	IAJ GMS
Information Services - Computer Operations	IAJ PRT
Information Services - Computer Operations	IAJ SSD
Information Services - Computer Operations	IAJ TPS

BUDGET UNIT LISTING

Internal Service Funds	
Information Services - Telecommunication Services	IAM DTS
Information Services - Telecommunication Services	IAM NMC
Information Services - Telecommunication Services	IAM TOP
Information Services - Telecommunication Services	IAM WAN
Information Services - Telecommunication Services	IAM FSC
Information Services - Telecommunication Services	IAM MHZ
Purchasing - Mail and Courier Services	IAY PUR
Purchasing - Printing Services	IAG PUR
Purchasing - Surplus Property and Storage Operations	IAV PUR
Risk Management - Insurance Programs	IAA RMG
Risk Management - Insurance Programs	IAB RMG
Risk Management - Insurance Programs	IAD RMG
Risk Management - Insurance Programs	IAE RMG
Risk Management - Insurance Programs	IAF RMG
Risk Management - Insurance Programs	IAH RMG
Risk Management - Insurance Programs	IAI RMG
Risk Management - Insurance Programs	IAL RMG
Risk Management - Insurance Programs	IAN RMG
Risk Management - Insurance Programs	IAO RMG
Risk Management - Insurance Programs	IAQ RMG
Risk Management - Insurance Programs	IAR RMG
Risk Management - Insurance Programs	IAT RMG
Risk Management - Insurance Programs	IAU RMG
Risk Management - Insurance Programs	IAW RMG
Risk Management - Insurance Programs	IAX RMG
Risk Management - Insurance Programs	IBB RMG
Risk Management - Insurance Programs	IBC RMG
Risk Management - Insurance Programs	IBD RMG
Risk Management - Insurance Programs	IBF RMG
Risk Management - Insurance Programs	IBG RMG
Risk Management - Insurance Programs	IBH RMG
Risk Management - Insurance Programs	IBI RMG
Risk Management - Insurance Programs	IBK RMG
Risk Management - Insurance Programs	IBL RMG
Risk Management - Insurance Programs	IBM RMG
Risk Management - Insurance Programs	IBR RMG
Risk Management - Insurance Programs	IBS RMG
Risk Management - Insurance Programs	IMM RMG
Risk Management - Insurance Programs	ISB RMG
Risk Management - Operations	IBP RMG

Accrual: An accrual is an accounting entry that recognizes revenue when earned and expenses when incurred. An accrual is made at the end of the fiscal year to ensure revenue and expenses are recorded in the appropriate fiscal year.

Activity: A component within a fund; usually a specific line of work performed to accomplish a function for which a governmental unit is responsible.

Amortization: The process of gradually extinguishing an asset on the books.

Appropriation: An appropriation is an authority to spend. It represents the authorization for the county to make expenditures/incur obligations for a specified purpose and period of time. An appropriation represents the authorized expenditure limit for a budget unit for the current fiscal year.

ARRA: ARRA is an acronym used for American Recovery and Reinvestment Act of 2009, also known as Economic Stimulus Funds. The three immediate goals of ARRA are to create new jobs and save existing ones, spur economic activity and invest in long-term growth, and foster unprecedented levels of accountability and transparency in government spending.

Balanced Budget: The annual operating budget will be structurally balanced upon adoption of the Board of Supervisors. Total revenues, including carry-over fund balances, will equal the total appropriation and reserves.

Budgeted Staffing: The number of positions (headcount) funded in a budget unit.

Budget Unit: An organizational component which is represented by the combination of a fund and department into one unit for purposes of budgeting.

Capital Project Funds: Capital Project Funds are used to account for financial resources designated for the acquisition or construction of major capital facilities other than those financed by Enterprise and Internal Service Funds.

Central Services: The Central Services expense category, replaces Central Computer and was set up beginning fiscal year 2010-11 to allocate both the Information Services and Facilities Management Departments' associated charges.

- Information Services Department computer charges are countywide costs for computer infrastructure such as email, wide area network, payroll processing, and software/hardware staff support. Each department's Central Computer budget amount is estimated at the beginning of the fiscal year by the Information Services Department and is billed based on that estimate. Next year's budget (2011-12) will be adjusted based upon the actual usage in 2010-11.

- Facilities Management Department charges are for basic services provided to departments including grounds, custodial, and maintenance. Each department's budget amount for grounds, custodial, and maintenance is based on an annual average cost per square foot.

Contingencies: An amount set aside within a budget for unforeseen expenditure requirements. Board action must be taken to spend contingency funds and a 4/5 vote is required for approval.

COWCAP: COWCAP is an acronym for County Wide Cost Allocation Plan. It is the method by which indirect support costs for services such as Human Resources, Payroll, Purchasing, etc. are allocated to departments. It is prepared annually by the County Auditor-Controller/Recorder/Treasurer/Tax Collector in accordance with the Office of Management and Budget, Budget Circular A-87, which is the guideline for state and federal reimbursements for indirect costs.

Current or Revised Budget: A budget unit's adopted spending plan and financing, including any mid-year adjustments. In 2009-10, general fund and special revenue fund budgets were revised to reflect anticipated actual revenue and expenditures at year end.

Department: An organizational unit used by county management to group programs of a like nature. In terms of financial structure, departments may have multiple funding sources, i.e. general fund, special revenue fund, etc. that are based on specified uses. The combinations of the various funds are consolidated at the department level.

Depreciation: The recording of expiration in the service life of fixed assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy, and obsolescence.

Deficit: Insufficient revenues or other available funds to fully fund expenditures and other disbursements during a fiscal year.

Discretionary General Funding: Describes the overall process of administering local cost, which is the amount contributed by the county general fund from its discretionary revenue sources to fund the activities of a department.

Discretionary Revenue: Revenue not legally designated for a specific purpose or program that can be appropriated at the discretion of the Board of Supervisors.

Employee Health and Productivity Program (EHaP): A modified duty/return to work program that utilizes specialized nurses to obtain effective and timely treatment for injured or ill employees. Overall goals are to return the employee to the workplace as soon as possible and to increase the health and productivity of employees through health promotion and risk reduction programs.

Encumbrance: An obligation placed on an appropriation to pay for goods or services that have been ordered by means of contracts, but not yet received. In other words, the money is tied up. Even though it has not been spent, it cannot be used for any other purpose.

Enterprise Funds: Enterprise Funds are established to account for operations that are funded and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis be funded or recovered primarily through operational revenues.

Expenditure: Decreases in net financial resources. An expenditure includes current operating expenses that require the present or future use of resources.

Fiscal Year: The County's twelve-month accounting period (July 1 through the following June 30), which varies from the calendar year and the federal fiscal year.

Fixed Asset: An asset of a long-term character such as land, buildings, furniture, and other equipment costing $5,000 or more and having a useful life of one year or more. Additionally, computer software is capitalized if the value is $100,000 or greater.

Function: A group of related activities aimed at accomplishing a major service for which a governmental unit is responsible. This designation is specified by the State Controller. For example: "Public Protection" is the function of the Sheriff-Coroner/Public Administrator Department.

Fund: A legal unit that provides for the segregation of moneys or other resources in the county treasury for specific activities or obligations in accordance with specific restrictions or limitations. A separate set of accounts must be maintained for each fund to show its assets, liabilities, reserves, and fund balance, as well as its income and expenditures. The assets of a fund may also be placed into separate accounts to provide for limitations on specific fund income or expenditures.

Fund Balance: An amount comprised of accumulated excess or deficiency of revenues less expenditures of a fund, including the cancellation of prior year encumbrances. This is measured at the end of each fiscal year. Fund balance may be used in the budget unit for the upcoming year as a funding source for one-time projects or services.

Fund Balance Classifications: Beginning in 2010-11, GASB 54 requires that financial statements for governmental funds classify fund balance in one of the following five components:

- Nonspendable fund balance – assets that will never convert to cash, or will not convert soon enough to affect the current period, or resources that must be maintained intact pursuant to legal or contractual requirements;
- Restricted fund balance – resources that are subject to externally enforceable limitations imposed by creditors, grantors, contributors, or laws and regulations of other governments, constitutional provision, or enabling legislation;
- Committed fund balance – resources that are constrained by self-imposed limitations set in place prior to the end of the period by the highest level of decision making, and remain binding unless removed in the same manner;
- Assigned fund balance – resources that are limited resulting from an intended use established by either the highest level of decision making, or the official or body designated for that purpose;
- Unassigned fund balance – residual net resources that cannot be classified in one of the other four categories.

GASB 34: Governmental Accounting Standards Board (GASB), Statement 34 establishes requirements for the annual financial reports of state and local governments. The goal is to make annual reports easier to understand and more useful to people who use governmental financial information to make decisions. There are many components of GASB 34, but as it relates to the budget, it is primarily composed of how services provided between county budget units are accounted for. GASB 34 specifies how payments for services should be accounted for (either as reimbursements or as departmental revenues). All transactions between departments within the same fund (i.e. general fund) are budgeted as reimbursements. While the net impact is zero, reclassifications between these two categories cause inconsistencies when comparing year-to-year budgets by specific expense or revenue categories.

GASB 51: Governmental Accounting Standards Board (GASB), Statement 51 establishes requirements for the annual financial reports of state and local governments. The objective of this statement is to enhance the comparability of the accounting and financial reporting of intangible assets among state and local governments, and requires that all intangible assets not specifically excluded by its scope provisions be classified as capital assets.

GASB 54: Governmental Accounting Standards Board (GASB), Statement 54 establishes requirements for the annual financial reports of state and local governments to be implemented for periods beginning after June 15, 2010. The objective of this statement is to enhance the usefulness of fund balance information by providing clearer fund balance classifications that can be more consistently applied and by clarifying the existing governmental fund type definitions. The main components of GASB 54 and how they relate to budget primarily consists of replacing existing fund balance classifications (reserved and unreserved) with new classifications (nonspendable, restricted, committed, assigned, and unassigned) that observe the constraints imposed upon the use of the resources reported in governmental funds. In addition, special revenue fund type was clarified and affects the activities required to be reported in that fund type.

General Fund: The General Fund is the predominate fund for funding county programs.

Geographic Information System (GIS): A geographic information system integrates hardware, software, and data for capturing, managing, analyzing, and displaying all forms of geographically referenced information.

Governmental Funds: Governmental funds consist of the general fund, special revenue funds, capital projects funds and debt service funds.

Grants: A contribution by a government or other organization to support a particular function. Grants may be classified as either operational or capital, depending upon the grantee.

Headcount: Actual number of individuals carried in a budget unit's payroll, as opposed to the equivalent number computed from wages budgeted.

Internal Service Funds (ISF): Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the governmental unit on a cost reimbursement basis.

Local Cost: Local cost (or discretionary general funding) is the amount contributed to county general fund departments from its discretionary revenue sources to fund the activities of a department.

Mandate: A program that meets constitutional, statutory or court-ordered requirements from either federal or state entities.

Memorandum of Understanding (MOU): For budget purposes, the MOU refers to a negotiated and approved labor agreement between the county and an employee labor organization or group that details the salary, benefits, and other conditions of employment.

Mid-year Adjustments: Board approved changes to a department's budget after the adoption of the final budget.

Mission: A clear, concise statement of purpose for the entire department. The mission focuses on the broad, yet distinct, results the department will achieve for its customers.

Operating Transfers In/Out: A method of providing financing from one budget unit to another for the implementation of a project or program.

Other Charges: A category of accounts established for expenditures other than salaries and benefits, services and supplies, and fixed assets. Example: Interest expense, public assistance costs, etc.

Performance Measure: An ongoing, quantitative indicator of resources consumed, workload, productivity, efficiency, and effectiveness. Performance measures should relate to objectives and allow for measurement of the same thing over time.

Position: A specific employment, whether occupied or vacant, involving duties requiring the services of one person. A position whether full or part-time is reflected as 1 in budgeted staffing amounts.

Programmed Salary Savings: A programmed mitigation measure, taken midyear in 2009-10 used to assist with balancing the budget as a result of savings realized from the deferral of raises from various bargaining groups. The majority of general fund budget units receiving discretionary general funding were impacted by these savings.

Proposition 172 (Prop 172): A permanent extension of a half-cent Local Public Safety Sales Tax approved by California voters on November 2, 1993. Proceeds of this sales tax must be dedicated to public safety.

Proprietary Funds: Classification used to account for a government's ongoing organizations and activities that are similar to those often found in the private sector (i.e., enterprise and internal service funds).

Public Service Employee (PSE): PSEs are employees assigned to entry-level positions in a variety of fields and occupations for a limited duration. They are not full-time, regular county employees. PSEs are subject to an expedited recruiting process to accommodate additional workload or to manage one-time special projects. They do not receive the full range of benefits or have the civil service status of regular county employees.

Realignment Funding (Health & Welfare): In 1991-92 the state approved the Health & Welfare Realignment Program that involves a shift of program responsibilities from the state to the counties. This shift is funded through a corresponding shift of dedicated Sales Tax and Vehicle License Fee revenue.

Recommended Budget: A recommended budget is the working document of the fiscal year under discussion. Approval of this document does not allow expenditures for fixed assets or for new permanent employee positions unless specifically approved by the Board of Supervisors.

Reimbursements: Amount received as payment of the cost of work, or service performed, or of other expenditures made, for or on behalf of another governmental unit or department. Reimbursements represent the recovery of expenditure and are considered a financing source.

Restricted Funds: Restricted funds consist of two restricted funding sources – Prop 172 and Realignment. Prop 172 revenue assists in funding the Sheriff-Coroner/Public Administrator, District Attorney, and Probation departments. Realignment assists in funding mental health, social services, and health programs within the county.

Revenue: The addition of cash or other current assets to governmental funds (receipts) which do not increase any liability or reserve and do not represent the recovery of an expenditure, i.e., reimbursements. Generally, revenue is derived from taxes, licenses and fees, or investment earnings. Revenues are deposited in a budget unit for future appropriation.

Revenue Over (Under) Expense: Represents the total change in a proprietary fund's net assets.

Retirement Incentive Program (RIP): A program offered to county employees in 2008-09 to obtain personnel cost savings in a manner that minimized the financial impact to the county. County employees retiring by June 30, 2009 were made eligible to receive $250 for each completed quarter of continuous county service, payable annually over five years. As part of the RIP, it was expected that the resulting vacated positions would not be filled for a period of five years (although some exceptions applied) and that payment would be suspended if the participating employee returned to work for the county in any capacity.

SB 90 State-Mandated Local Program: State reimbursements to local governments for the cost of activities required by State legislative and executive acts.

Services and Supplies: A category of expenditures within a budget unit for all standard costs of daily operations, including such items as office supplies, training, contractual services, and travel.

Set-Aside Reserve: A reserve made up from available balances materializing throughout one or more fiscal years which are not required to support disbursements of a legal or emergency nature and are held (set aside) for future funding requirements.

Special Revenue Funds: Special Revenue Funds are used to account for the proceeds of specific sources of revenue whereby the use of such revenue is restricted by law for particular functions or activities of government. State Government Code Section 29009 requires that the entire unreserved fund balance must be appropriated each year. The amount not expended is carried over to the subsequent year's budget.

Step Increases: An employee, based upon the completion of the required service hours in their classification, satisfactory work performance, and appointing authority recommendation, may receive step advancements. Step advancements within the base salary range shall be based on one (1) or two (2) step increments depending on hire date and bargaining unit. Each increment is 2.5%.

Strategic Goal: A strategic goal translates resources into significant results to be achieved, providing the basis for evaluating the department as a whole.

Transfers: The movement of resources from one budget unit to another usually for payment of services received.

Trend: A documented recurrence of a measurable event or circumstance over time that is increasing, decreasing or even staying the same.

Unrestricted Net Assets: That portion of net assets that is neither restricted nor invested in capital assets (net of related debt).

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A&E: Architecture and Engineering Department
AAB: Assessment Appeals Board
AB: Assembly Bill
ACF: Administration of Children and Families
ADA: Americans with Disabilities Act
ADC: Adelanto Detention Center
ADP: Department of Alcohol and Drug Programs
ADS: Alcohol and Drug Services
AFDC: Aid to Families with Dependent Children
AFIS: Automated Fingerprint Identification System
AOC: Administrative Office of the Courts
AOPA: Aircraft Owners and Pilots Association
APS: Adult Protective Services
AQMD: Air Quality Management District
ARMC: Arrowhead Regional Medical Center
ARRA: American Recovery and Reinvestment Act
ASB: Administrative Services Bureau
ATC: Aid to Adoptive Children
BCCs: Boards, Commissions, and Committees
BLM: Bureau of Land Management
BOS: Board of Supervisors
CAEZ: California Enterprise Zone Association
CAL ID: California Identification System
CAL MMET: California Multi-Jurisdictional Methamphetamine Enforcement Team
CalEMA: California Emergency Management Agency
CalWORKs: California Work Opportunities and Responsibilities to Kids
CAD: Computer Aided Design
CAO: County Administrative Office
CAS: Cash Assistance for Immigrants
CBO: Community Based Organization
CCB: Community Corrections Bureau
CCS: California Children's Services
CDBG: Community Development Block Grant
CDBG–R: Community Development Block Grant, Economic Stimulus Funds
CDC: Centers for Disease Control
CDH: Community Development and Housing
Cedar Glen: Cedar Glen Disaster Recovery Project Area
CEHW: Center for Employee Health and Wellness
CEQA: California Environmental Quality Act
CERTNA: California e-Recording Transaction Network Authority
CFS: Children and Family Services
CGC: County Government Center
CGRP: Cucamonga Guasti Regional Park
CIP: Capital Improvement Program
CMAC: California Medical Assistance Commission
CMP: Congestion Management Program
CMS: Federal Centers for Medicare and Medicaid Services
COB: Clerk of the Board of Supervisors
CoIDA: San Bernardino County Industrial Development Authority
COPS: Community Oriented Policing Services
CoRDA: County of San Bernardino Redevelopment Agency
COWCAP: Countywide Cost Allocation Plan
CRI: Cities Readiness Initiative
CSA: County Service Area
CWS: Child Welfare Services
DA: District Attorney
DAAS: Department of Aging and Adult Services
DBH: Department of Behavioral Health
DCB: Detention Corrections Bureau
DCSS: Department of Child Support Services
DHCS: State Department of Health Care Services
DJJ: Department of Juvenile Justice
DMH: State Department of Mental Health
DMV: Department of Motor Vehicles
DNA: Deoxyribonucleic Acid
DOJ: Department of Justice
DOL: Department of Labor
DPH: Department of Public Health
DPW: Department of Public Works
DRDP-R: Desired Results Developmental Profile-Revised
DSH: Disproportionate Share Hospital Program
DUI: Driving Under the Influence
DUILA: Drug Use is Life Abuse
DVD: Digital Video Discs
EAP: Employee Assistance Program
ED: Department of Economic Development
EDA: Economic Development Agency

EDD: California Employment Development Department

EHaP: Employee Health and Productivity Program

EMACS: Employee Management and Compensation System

EMF: Environmental Mitigation Fund

EMS: Emergency Medical Services

EMSA: Emergency Medical Services Appropriation

EOC: Emergency Operations Center

EPSDT: Early and Periodic Screening, Detection and Treatment

ERAF: Educational Revenue Augmentation Fund

ERC: Employment Resource Center

ERSEA: Eligibility, Recruitment, Selection, Enrollment and Attendance

ESDC: Environmental Science Day Camp

ESG: Emergency Shelter Grant

EVOC: Emergency Vehicle Operations Center

FAA: Federal Aviation Administration

FCC: Federal Communications Commission

FEMA: Federal Emergency Management Agency

FGR: Cash Aid for All other Families

FLJC: Foothill Law and Justice Center

FM: Facilities Management Department

FMAP: Federal Medicaid Assistance Percentage

FRA: Frequency Reconfiguration Agreement

FSP: Food Stamp Participation

GASB: Governmental Accounting Standards Board

GED: General Equivalency Diploma

GHRC: Glen Helen Regional Center

GHRP: Glen Helen Regional Park

GIS: Geographic Information System

GPS: Global Positioning System

GR: General Relief

GREAT: Gang Resistance Education and Training

HAVA: Help America Vote Act of 2002

HDGC: High Desert Government Center

HDJDAC: High Desert Juvenile Detention and Assessment Center

HHW: Household Hazardous Waste

HIDTA: High Intensity Drug Trafficking Area

HOME: HOME Investment Partnership Act Grant

HPRP: Housing Preservation and Rapid Re-housing Program Grant

HRP: Home Rehabilitation Program

HS: Human Services

HUD: U.S. Department of Housing and Urban Development

HVAC: Heating, Ventilation, and Air Conditioning

ICEMA: Inland Counties Emergency Medical Agency

IEP: Individualized Education Program

IEUW: Inland Empire United Way

IGT: Intergovernmental Transfer

IHSS: In Home Supportive Services

IHSSPA: In Home Supportive Services Public Authority

ILSP: Independent Living Skills Program

IMLS: Institute of Museum and Library Services

IP: Internet Protocol

IRNET: Inland Regional Narcotics Enforcement Team

ISD: Information Services Department

ISF: Internal Service Fund

IT: Information Technology

IVDA: Inland Valley Development Agency

JDAC: Juvenile Detention Assessment Center

JJCPA: Juvenile Justice Crime Prevention Act

JPA: Joint Powers Authority

JPF: Juvenile Probation Funding

JTGC: Joshua Tree Government Center

Kin-Gap: Kinship Guardianship Assistance Program

LAFCO: Local Agency Formation Commission

LGRP: Lake Gregory Regional Park

LIFT: Low Income First Time

LLUMC: Loma Linda University Medical Center

MAA: Medi-Cal Administrative Activities

MDAQMD: Mojave Desert Air Quality Management District

MDCs: Mobile Data Computers

MHSA: Mental Health Services Act

MHz: Megahertz

Mission Boulevard: Mission Boulevard Joint Redevelopment Project Area

MOE: Maintenance of Effort

MOU: Memorandum of Understanding

MRI: Magnetic Resonance Imaging

MSA: Master Settlement Agreement

MSSP: Multipurpose Senior Services Program
NBAA: National Business Aviation Association
NEPA: National Environmental Policy Act
NHoR: New Hall of Records
NI: Neighborhood Initiative Grant
NSP: Neighborhood Stabilization Program
OHV: Off-Highway Vehicle
OSHA: Occupational Safety and Health Administration
PACE: Pro-Active Code Enforcement Program
PATH: Projects for Transition from Homelessness
PBX: Private Branch Exchange
PC: Penal Code
PCE: Perchloroethylene
PCI: Pavement Condition Index
PCO: Probation Corrections Officer
PD: Public Defender
PERC: Performance, Education and Resource Center
PFA: Planning Funding Agreement
PHER: Public Health Emergency Response
PIMS: Property Information Management System
PLF: State Public Library Fund
PM: Programmed Maintenance
PO: Probation Officer
POS: Point of Sale
POST: Peace Officer Standards and Training
Prop: Proposition
PSART: Perinatal Screening, Assessment, Referral and Treatment
PSD: Preschool Services Department
PSE: Public Service Employee
PSIC: Public Safety Interoperable Communications
PSSF: Promoting Safe and Stable Families
PSSG: Public Support Services Group
RIAC: Range Improvement Advisory Committee
RDA: Redevelopment Agency
RESD: Real Estate Services Department
RIP: Retirement Incentive Program
ROV: Registrar of Voters
SAMHSA: Substance Abuse and Mental Health Services Administration
SANBAG: San Bernardino Associated Governments
SANCATT: San Bernardino County Auto Theft Task Force
SAPT: Substance Abuse Prevention and Treatment
SB: Senate Bill
SBCM: San Bernardino County Museum
SBVEZ: San Bernardino Valley Enterprise Zone
SCAAP: State Criminal Alien and Assistance Program
SCAQMD: South Coast Air Quality Management District
SED: Seriously Emotionally Disturbed
SHPO: State Historic Preservation Office
Speedway: Speedway Redevelopment Project Area
SSI/SSP: Supplemental Security Income/State Supplementary Payment
SSN: Social Security Number
STC: Standards for Training and Corrections
STEP: Subsidized Training and Employment Program
STOP: Support and Therapeutic Options Program
SWAT: Special Weapons and Tactics
SWBPI: Southwest Border Prosecution Initiative
SWMD: Solid Waste Management Division
TA: Transition Authority
TAD: Transitional Assistance Department
TAY: Transitional Age Youth
TBD: To Be Determined
TCE: Trichloroethylene
THPP: Transitional Housing Program-Plus
TOT: Transient Occupancy Tax
U.S. Postal: United States Postal
UDEL: Uniform District Election Law
UPP: Cash Aid for 2 Parent Families
UPS: Uninterruptible Power Supply
VA: Department of Veterans Affairs
VEAP: Veteran Employment Assistance Program
VLF: Vehicle Licensing Fee
VVEDA: Victor Valley Economic Development Authority
WAN: Wide Area Network
WDD: Workforce Development Department
WECA: West End Communications Authority
WEX: Work Experience
WIA: Workforce Investment Act

WIB: Workforce Investment Board
WPR: Work Participation Rate
WRIB: Western Region Item Bank
WVDC: West Valley Detention Center
WVJDAC: West Valley Juvenile Detention and Assessment Center

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STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 1

COUNTY OF SAN BERNARDINO
SUMMARY OF COUNTY BUDGET
FOR FISCAL YEAR 2011

	AVAILABLE FINANCING			
COUNTY FUNDS (1)	FUND BALANCE UNRESERVED/ UNDESIGNATED 06/30/2010 (2)	CANCELLATION OF PRIOR YEAR RESERVES/ DESIGNATIONS (3)	ESTIMATED ADDITIONAL FINANCING SOURCES (4)	TOTAL AVAILABLE FINANCING (5)
General Fund	51,474,803	63,454,032	2,277,636,129	2,392,564,964
Restricted General Fund	164,472,986		(73,224,911)	91,248,075
Transportation	43,829,732		87,803,719	131,633,451
County Library	153,128		15,322,190	15,475,318
Economic and Community Development	17,095,365		56,420,122	73,515,487
Jobs and Employment Services	(221,634)		27,487,223	27,265,589
AB 75 Tobacco Tax Program	2,550		27,500	30,050
Special Aviation	4,366,327		8,107,164	12,473,491
Local Law Enforcement Block Grant	7,950,413		775,350	8,725,763
Sheriff's Special Projects	22,132,774		15,230,549	37,363,323
Special Transportation	28,045,279		9,650,819	37,696,098
Preschool Services	117,301		49,059,494	49,176,795
Micrographics Fees	11,281,856		3,391,880	14,673,736
Capital Improvements	71,070,628		55,458,989	126,529,617
DA Special Projects	4,912,393		5,985,823	10,898,216
Probation Asset Forfeiture	66,116		794	66,910
Mental Health Services Act	52,539,593		76,652,226	129,191,819
Substance Abuse and Crime Prevention	66		0	66
Proposition 40 Projects	81,302		1,751,905	1,833,207
Archstone Foundation Grant	6		0	6
Registration Fee Projects	134,331		52,500	186,831
Public Health Bio-Terrorism Preparedness	143,591		2,515,982	2,659,573
Public Health H1N1 Preparedness	1,413,687		380,360	1,794,047
Courthouse Facilities - Excess 25%	9,814		0	9,814
Central Courthouse - Surcharge	249		3,002,000	3,002,249
Tobacco Settlement Agreement	5,039,137		16,550,144	21,589,281
Tobacco Use Reduction Now	351		361,857	362,208
County Trail System	199,689		6,495,414	6,695,103
Survey Monument Preservation	123,720		57,010	180,730
County Fish and Game	5,437		6,500	11,937
Off-Highway Vehicle License Fees	1,356,089		365,000	1,721,089
California Grazing Fees	142,919		800	143,719
Vital Statistics State Fees	603,289		136,110	739,399
Driving Under the Influence	301,347		289,025	590,372
Commuter Services	626,422		621,241	1,247,663
Employee Benefits and Services	1,198,150		3,420,983	4,619,133
Block Grant Carryover	3,660,195		10,866,667	14,526,862
Court Alcohol and Drug Program	935,337		454,669	1,390,006
Domestic Violence/Child Abuse	1,211,945		423,517	1,635,462
Marriage License Fee Program	220,959		356,970	577,929
Redemption Maintenance	180,350		1,000	181,350
Alternate Dispute Resolution Program	144,295		614,000	758,295

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 1

COUNTY OF SAN BERNARDINO
SUMMARY OF COUNTY BUDGET
FOR FISCAL YEAR 2011

FINANCING REQUIREMENTS			
ESTIMATED FINANCING USES (6)	PROVISIONS FOR NEW RESERVES/ DESIGNATIONS (7)	TOTAL FINANCING REQUIREMENTS (8)	COUNTY FUNDS (9)
2,391,564,964	1,000,000	2,392,564,964	General Fund
91,248,075		91,248,075	Restricted General Fund
131,633,451		131,633,451	Transportation
15,475,318		15,475,318	County Library
73,515,487		73,515,487	Economic and Community Development
27,265,589		27,265,589	Jobs and Employment Services
30,050		30,050	AB 75 Tobacco Tax Program
12,473,491		12,473,491	Special Aviation
8,725,763		8,725,763	Local Law Enforcement Block Grant
37,363,323		37,363,323	Sheriff's Special Projects
37,696,098		37,696,098	Special Transportation
49,176,795		49,176,795	Preschool Services
14,673,736		14,673,736	Micrographics Fees
126,529,617		126,529,617	Capital Improvements
10,898,216		10,898,216	DA Special Projects
66,910		66,910	Probation Asset Forfeiture
129,191,819		129,191,819	Mental Health Services Act
66		66	Substance Abuse and Crime Prevention
1,833,207		1,833,207	Proposition 40 Projects
6		6	Archstone Foundation Grant
186,831		186,831	Registration Fee Projects
2,659,573		2,659,573	Public Health Bio-Terrorism Preparedness
1,794,047		1,794,047	Public Health H1N1 Preparedness
9,814		9,814	Courthouse Facilities - Excess 25%
3,002,249		3,002,249	Central Courthouse - Surcharge
21,589,281		21,589,281	Tobacco Settlement Agreement
362,208		362,208	Tobacco Use Reduction Now
6,695,103		6,695,103	County Trail System
180,730		180,730	Survey Monument Preservation
11,937		11,937	County Fish and Game
1,721,089		1,721,089	Off-Highway Vehicle License Fees
143,719		143,719	California Grazing Fees
739,399		739,399	Vital Statistics State Fees
590,372		590,372	Driving Under the Influence
1,247,663		1,247,663	Commuter Services
4,619,133		4,619,133	Employee Benefits and Services
14,526,862		14,526,862	Block Grant Carryover
1,390,006		1,390,006	Court Alcohol and Drug Program
1,635,462		1,635,462	Domestic Violence/Child Abuse
577,929		577,929	Marriage License Fee Program
181,350		181,350	Redemption Maintenance
758,295		758,295	Alternate Dispute Resolution Program

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 1

COUNTY OF SAN BERNARDINO
SUMMARY OF COUNTY BUDGET
FOR FISCAL YEAR 2011

	AVAILABLE FINANCING			
COUNTY FUNDS (1)	FUND BALANCE UNRESERVED/ UNDESIGNATED 06/30/2010 (2)	CANCELLATION OF PRIOR YEAR RESERVES/ DESIGNATIONS (3)	ESTIMATED ADDITIONAL FINANCING SOURCES (4)	TOTAL AVAILABLE FINANCING (5)
Census 2010	(1,909)		1,909	0
Disaster Recovery Fund	152,588		20,000	172,588
Glen Helen Pavilion	723,002		1,558,792	2,281,794
Pavilion Improvements	430,248		30,000	460,248
Chino Agriculture Preserve	8,872,226		924,092	9,796,318
Juvenile Justice Grant Program	273,137		4,113,859	4,386,996
Wraparound Reinvestment Fund	3,834,385		4,982,000	8,816,385
Domestic Violence AB 2405	0		100,000	100,000
Vector Control Assessments	1,947,146		1,754,785	3,701,931
Park Maintenance/Development	1,553,718		412,000	1,965,718
Calico Marketing Services	181,361		417,700	599,061
San Bernardino Valley Enterprise Zone	145,207		104,650	249,857
GRAND TOTAL	**515,133,396**	**63,454,032**	**2,678,928,501**	**3,257,515,929**

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 1

COUNTY OF SAN BERNARDINO
SUMMARY OF COUNTY BUDGET
FOR FISCAL YEAR 2011

FINANCING REQUIREMENTS			
ESTIMATED FINANCING USES (6)	PROVISIONS FOR NEW RESERVES/ DESIGNATIONS (7)	TOTAL FINANCING REQUIREMENTS (8)	COUNTY FUNDS (9)
0		0	Census 2010
172,588		172,588	Disaster Recovery Fund
2,281,794		2,281,794	Glen Helen Pavilion
460,248		460,248	Pavilion Improvements
9,796,318		9,796,318	Chino Agriculture Preserve
4,386,996		4,386,996	Juvenile Justice Grant Program
8,816,385		8,816,385	Wraparound Reinvestment Fund
100,000		100,000	Domestic Violence AB 2405
3,701,931		3,701,931	Vector Control Assessments
1,965,718		1,965,718	Park Maintenance/Development
599,061		599,061	Calico Marketing Services
249,857		249,857	San Bernardino Valley Enterprise Zone
3,256,515,929	1,000,000	3,257,515,929	GRAND TOTAL

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 2

COUNTY OF SAN BERNARDINO
ANALYSIS OF FUND BALANCE UNRESERVED/UNDESIGNATED
FOR FISCAL YEAR 2011

		LESS: RESERVES AND DESIGNATIONS AT 6/30/2010		
COUNTY FUNDS (1)	FUND EQUITY AS OF 06/30/2010 ACTUAL (2)	RESERVED FOR ENCUMBRANCES (3)	GENERAL AND OTHER RESERVES (4)	DESIGNATIONS (5)
General Fund	315,628,584	(11,116,850)	(36,508,283)	(214,034,373)
Restricted General Fund	166,558,582	0	(911,870)	(1,088,130)
Transportation	49,824,500	(5,812,640)	(106,362)	0
County Library	168,003	(8,200)	(6,675)	0
Economic and Community Development	19,205,979	(2,027,902)	(750)	0
Jobs and Employment Services	(161,131)	(53,484)	(2,500)	0
AB 75 Tobacco Tax Program	3,232	0	0	0
Special Aviation	6,123,904	(1,732,593)	0	0
Local Law Enforcement Block Grant	7,988,546	(4,793)	0	0
Sheriff's Special Projects	22,778,529	(575,477)	(8,500)	0
Special Transportation	28,839,301	(680,719)	0	0
Preschool Services Department	718,655	(589,337)	(9,500)	0
Micrographics Fees	14,196,751	(2,906,545)	0	0
Capital Improvements	103,629,896	(32,509,213)	0	0
DA Special Projects	4,919,028	0	0	0
Probation Asset Forfeiture	66,361	0	0	0
Mental Services Health Act	70,000,160	0	0	(17,097,350)
Substance Abuse and Crime Prevention	989	0	0	0
General Plan Update	258	0	0	0
Proposition 40 Projects	121,157	(39,855)	0	0
Museum Special Projects	141	0	0	0
Archstone Foundation Grant	6	0	0	0
Registration Fee Projects	134,759	0	0	0
Public Health Bio-Terrorism Preparedness	148,856	0	0	0
Public Health H1N1 Preparedness	1,416,569	0	0	0
Courthouse Facilities - Excess 25%	9,814	0	0	0
Central Courthouse - Surcharge	16,859	0	0	0
Tobacco Settlement Agreement	5,062,527	0	0	0
Tobacco Use Reduction Now	673	0	0	0
County Trail System	844,980	(642,436)	0	0
Survey Monument Preservation	123,720	0	0	0
County Fish and Game	5,437	0	0	0
Off-Highway Vehicle License Fees	1,360,571	0	0	0
California Grazing Fees	142,919	0	0	0
Vital Statistics State Fees	605,613	0	0	0
Driving Under the Influence	302,495	0	0	0
Commuter Services	628,335	0	0	0
Employee Benefits and Services	1,204,481	(1,970)	0	0
Block Grant Carryover	3,681,556	0	0	0
Court Alcohol and Drug Program	939,033	0	0	0
Domestic Violence/Child Abuse	1,216,917	0	0	0
Marriage License Fee Program	220,959	0	0	0
Redemption Maintenance	180,994	0	0	0
Alternate Dispute Resolution Program	144,998	0	0	0
Census 2010	99	(1,988)	0	0
Disaster Recovery Fund	162,804	0	0	0
Glen Helen Pavilion	727,613	0	0	0
Pavilion Improvements	431,678	0	0	0
Chino Agriculture Preserve	8,920,048	(17,250)	0	0

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 2

COUNTY OF SAN BERNARDINO
ANALYSIS OF FUND BALANCE UNRESERVED/UNDESIGNATED
FOR FISCAL YEAR 2011

FUND BALANCE UNRESERVED/ UNDESIGNATED (GAAP BASIS) 06/30/2010 ACTUAL (6)	MINUS GASB 31 ADJUSTMENT (7)	FUND BALANCE UNRESERVED/ UNDESIGNATED (BUDGETARY BASIS) 06/30/2010 ACTUAL (8)	COUNTY FUNDS (9)
53,969,078	(2,494,275)	51,474,803	General Fund
164,558,582	(85,596)	164,472,986	Restricted General Fund
43,905,498	(75,766)	43,829,732	Transportation
153,128	0	153,128	County Library
17,177,327	(81,962)	17,095,365	Economic and Community Development
(217,115)	(4,519)	(221,634)	Jobs and Employment Services
3,232	(682)	2,550	AB 75 Tobacco Tax Program
4,391,311	(24,984)	4,366,327	Special Aviation
7,983,753	(33,340)	7,950,413	Local Law Enforcement Block Grant
22,194,552	(61,778)	22,132,774	Sheriff's Special Projects
28,158,582	(113,303)	28,045,279	Special Transportation
119,818	(2,517)	117,301	Preschool Services Department
11,290,206	(8,350)	11,281,856	Micrographics Fees
71,120,683	(50,055)	71,070,628	Capital Improvements
4,919,028	(6,635)	4,912,393	DA Special Projects
66,361	(245)	66,116	Probation Asset Forfeiture
52,902,810	(363,217)	52,539,593	Mental Services Health Act
989	(923)	66	Substance Abuse and Crime Prevention
258	(258)	0	General Plan Update
81,302	0	81,302	Proposition 40 Projects
141	(141)	0	Museum Special Projects
6	0	6	Archstone Foundation Grant
134,759	(428)	134,331	Registration Fee Projects
148,856	(5,265)	143,591	Public Health Bio-Terrorism Preparedness
1,416,569	(2,882)	1,413,687	Public Health H1N1 Preparedness
9,814	0	9,814	Courthouse Facilities - Excess 25%
16,859	(16,610)	249	Central Courthouse - Surcharge
5,062,527	(23,390)	5,039,137	Tobacco Settlement Agreement
673	(322)	351	Tobacco Use Reduction Now
202,544	(2,855)	199,689	County Trail System
123,720	0	123,720	Survey Monument Preservation
5,437	0	5,437	County Fish and Game
1,360,571	(4,482)	1,356,089	Off-Highway Vehicle License Fees
142,919	0	142,919	California Grazing Fees
605,613	(2,324)	603,289	Vital Statistics State Fees
302,495	(1,148)	301,347	Driving Under the Influence
628,335	(1,913)	626,422	Commuter Services
1,202,511	(4,361)	1,198,150	Employee Benefits and Services
3,681,556	(21,361)	3,660,195	Block Grant Carryover
939,033	(3,696)	935,337	Court Alcohol and Drug Program
1,216,917	(4,972)	1,211,945	Domestic Violence/Child Abuse
220,959	0	220,959	Marriage License Fee Program
180,994	(644)	180,350	Redemption Maintenance
144,998	(703)	144,295	Alternate Dispute Resolution Program
(1,889)	(20)	(1,909)	Census 2010
162,804	(10,216)	152,588	Disaster Recovery Fund
727,613	(4,611)	723,002	Glen Helen Pavilion
431,678	(1,430)	430,248	Pavilion Improvements
8,902,798	(30,572)	8,872,226	Chino Agriculture Preserve

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 2

COUNTY OF SAN BERNARDINO
ANALYSIS OF FUND BALANCE UNRESERVED/UNDESIGNATED
FOR FISCAL YEAR 2011

		LESS: RESERVES AND DESIGNATIONS AT 6/30/2010		
COUNTY FUNDS (1)	FUND EQUITY AS OF 06/30/2010 ACTUAL (2)	RESERVED FOR ENCUMBRANCES (3)	GENERAL AND OTHER RESERVES (4)	DESIGNATIONS (5)
Juvenile Justice Grant Program	276,743	0	0	0
Wraparound Reinvestment Fund	3,839,093	0	0	0
Vector Control Assessments	1,953,307	0	0	0
Park Maintenance/Development	1,600,282	(42,455)	0	0
Calico Marketing Services	181,941	0	0	0
San Bernardino Valley Enterprise Zone	146,877	(1,004)	0	0
GRAND TOTAL	**847,244,981**	**(58,764,711)**	**(37,554,440)**	**(232,219,853)**

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 2

COUNTY OF SAN BERNARDINO
ANALYSIS OF FUND BALANCE UNRESERVED/UNDESIGNATED
FOR FISCAL YEAR 2011

FUND BALANCE UNRESERVED/ UNDESIGNATED (GAAP BASIS) 06/30/2010 ACTUAL (6)	MINUS GASB 31 ADJUSTMENT (7)	FUND BALANCE UNRESERVED/ UNDESIGNATED (BUDGETARY BASIS) 06/30/2010 ACTUAL (8)	COUNTY FUNDS (9)
276,743	(3,606)	273,137	Juvenile Justice Grant Program
3,839,093	(4,708)	3,834,385	Wraparound Reinvestment Fund
1,953,307	(6,161)	1,947,146	Vector Control Assessments
1,557,827	(4,109)	1,553,718	Park Maintenance/Development
181,941	(580)	181,361	Calico Marketing Services
145,873	(666)	145,207	San Bernardino Valley Enterprise Zone
518,705,977	(3,572,581)	515,133,396	GRAND TOTAL

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 3

COUNTY OF SAN BERNARDINO
DETAIL OF PROVISIONS FOR RESERVES/DESIGNATIONS
FOR FISCAL YEAR 2011

DESCRIPTION (1)	RESERVES/ DESIGNATIONS BALANCE AS OF 06/30/2010 (2)	AMOUNT MADE AVAILABLE FOR FINANCING BY CANCELLATION		INCREASES TO BE PROVIDED IN BUDGET YEAR		TOTAL RESERVES/ DESIGNATIONS FOR FY 2011 (7)
		RECOMMENDED (3)	APPROVED/ ADOPTED BY THE BOARD (4)	RECOMMENDED (5)	APPROVED/ ADOPTED BY THE BOARD (6)	
General Fund						
Reserved for:						
Inventory	174,233					174,233
Imprest Cash	110,240					110,240
Revolving Funds	395,200					395,200
Change Funds	39,620					39,620
Prepaid Items	2,838,608					2,838,608
Loans Receivable	14,607,076					14,607,076
Advances	2,000,000					2,000,000
Teeter	16,343,306					16,343,306
Designated for:						
Medical Center Debt Service	32,074,905					32,074,905
Justice Facilities	52,562					52,562
Future Retirement Rate	46,500,000	38,000,000	38,000,000			8,500,000
Teeter	8,366,619					8,366,619
General Purpose	59,733,617					59,733,617
Restitution	1,545,025					1,545,025
Insurance	3,000,000					3,000,000
Capital Projects	4,000,000					4,000,000
Business Process Improvements	1,281,189	287,270	704,032			577,157
Future Space Needs	55,480,455		24,750,000			30,730,455
High Desert Fire Station	2,000,000			1,000,000	1,000,000	3,000,000
General Fund Total	250,542,655	38,287,270	63,454,032	1,000,000	1,000,000	188,088,623
Restricted General Fund						
Reserved for:						
CSA Revolving Loan	911,870	0	0	0	0	911,870
Designated for:						
CSA Revolving Loan	1,088,130	0	0	0	0	1,088,130
	2,000,000	0	0	0	0	2,000,000
Transportation						
Reserved for:						
Inventory	103,862					103,862
Imprest Cash	2,500					2,500
Transportation Total	106,362	0	0	0	0	106,362
County Library						
Reserved for:						
Imprest Cash	2,500					2,500
Change Funds	4,175					4,175
County Library Total	6,675	0	0	0	0	6,675
Economic and Community Development						
Reserved for:						
Imprest Cash	750					750
Aging and Adult Services						
Reserved for:						
Imprest Cash	200					200
Jobs and Employment Services						
Reserved for:						
Imprest Cash	2,500					2,500
Sheriff's Special Projects						
Reserved for:						
Imprest Cash	3,500					3,500
Revolving Funds	5,000					5,000
	8,500	0	0	0	0	8,500
Headstart/Preschool Services						

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 3

COUNTY OF SAN BERNARDINO
DETAIL OF PROVISIONS FOR RESERVES/DESIGNATIONS
FOR FISCAL YEAR 2011

DESCRIPTION (1)	RESERVES/ DESIGNATIONS BALANCE AS OF 06/30/2010 (2)	AMOUNT MADE AVAILABLE FOR FINANCING BY CANCELLATION		INCREASES TO BE PROVIDED IN BUDGET YEAR		TOTAL RESERVES/ DESIGNATIONS FOR FY 2011 (7)
		RECOMMENDED (3)	APPROVED/ ADOPTED BY THE BOARD (4)	RECOMMENDED (5)	APPROVED/ ADOPTED BY THE BOARD (6)	
Reserved for:						
Imprest Cash	9,500					9,500
Mental Services Health Act						
Designated for:						
General Purpose	17,097,350					17,097,350
GRAND TOTAL	**269,774,492**	**38,287,270**	**63,454,032**	**1,000,000**	**1,000,000**	**207,320,460**

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 4

COUNTY OF SAN BERNARDINO
SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES
FOR FISCAL YEAR 2011

DESCRIPTION (1)	FY 2009 ACTUAL (2)	FY 2010 ACTUAL (3)	FY 2011 RECOMMENDED BY CAO (4)	FY 2011 APPROVED/ ADOPTED (5)
SUMMARIZATION BY SOURCE:				
Taxes	666,415,575	588,939,892	566,350,967	569,198,917
Licenses, Permits and Franchises	24,732,847	16,594,954	19,945,476	19,945,476
Fines, Forfeitures and Penalties	16,268,632	16,597,221	12,569,383	12,569,383
Revenue from Use of Money and Property	62,652,099	48,456,666	48,435,135	48,435,135
Intergovernmental Revenues	1,320,326,622	1,409,447,301	1,503,512,915	1,499,993,645
Charges for Current Services	318,780,447	316,180,212	349,163,671	356,086,153
Other Revenues	35,644,041	52,174,959	48,019,659	48,634,659
Other Financing Sources	235,014,138	148,367,256	120,724,549	124,065,133
GRAND TOTAL	**2,679,834,401**	**2,596,758,460**	**2,668,721,755**	**2,678,928,501**
SUMMARIZATION BY FUND:				
General Fund	2,183,139,691	2,143,783,068	2,270,035,731	2,277,636,129
Restricted General Fund	29,658,793	23,236,060	(69,662,916)	(73,224,911)
Transportation	52,787,291	83,872,590	87,803,676	87,803,719
County Library	17,530,750	16,732,820	15,322,190	15,322,190
Economic and Community Development	16,890,720	24,051,331	56,420,122	56,420,122
Aging and Adult Services	3,904,094	0	0	0
Job and Employment Services	14,170,071	25,372,549	27,487,223	27,487,223
AB 75 Tobacco Tax Program	870,104	6,352	27,500	27,500
Special Aviation	2,646,760	2,178,651	8,106,639	8,107,164
Local Law Enforcement Block Grant	520,602	8,485,666	775,350	775,350
Sheriff's Special Projects	17,103,029	16,748,424	15,441,163	15,230,549
Special Transportation	10,056,504	8,314,644	10,528,603	9,650,819
Preschool Services Department	40,652,077	47,907,365	49,059,494	49,059,494
Micrographic Fees	4,161,626	3,768,106	3,391,880	3,391,880
Capital Improvements	140,252,429	44,250,741	48,204,725	55,458,989
DA Special Projects	6,238,997	9,391,942	5,985,823	5,985,823
Probation Asset Forfeiture	2,061	948	794	794
Property Assessment Education	0	0	0	0
Mental Services Health Act	66,176,857	80,580,439	76,652,226	76,652,226
Substance Abuse and Crime Prevention	4,087,452	3,707	0	0
General Plan Update	2,617	(89,472)	0	0
Proposition 12 Projects	(1,014)	0	0	0
Proposition 40 Projects	579,595	290,805	1,751,905	1,751,905
Museum Special Projects	58,775	566	0	0
Archstone Foundation Grant	111	6	0	0
Registration Fee Projects	39,539	33,775	52,500	52,500
Bio-Terrorism Preparedness	3,472,681	2,602,804	2,515,982	2,515,982
Public Health Emergency Preparedness	0	3,328,268	380,360	380,360
Courthouse Facilities - Excess 25%	1,510,349	(139,357)	0	0
Central Courthouse - Surcharge	2,518,450	2,813,737	3,002,000	3,002,000
Tobacco Settlement Agreement	21,230,071	17,409,066	16,550,144	16,550,144
Tobacco Use Reduction Now	337,191	374,538	361,857	361,857
County Trail System	177,633	379,913	6,495,414	6,495,414
Survey Monument Preservation	65,930	59,660	57,010	57,010
County Fish and Game	8,530	6,852	6,500	6,500
Off-Highway Vehicle License Fees	380,679	361,281	365,000	365,000

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 4

COUNTY OF SAN BERNARDINO
SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES
FOR FISCAL YEAR 2011

DESCRIPTION (1)	FY 2009 ACTUAL (2)	FY 2010 ACTUAL (3)	FY 2011 RECOMMENDED BY CAO (4)	FY 2011 APPROVED/ ADOPTED (5)
California Grazing Fees	826	6,314	800	800
Vital Statistics State Fees	149,924	150,732	136,110	136,110
Driving Under the Influence	186,050	284,767	289,025	289,025
Commuter Services	570,271	582,009	621,241	621,241
Employee Benefits and Services	2,748,811	3,095,301	3,420,983	3,420,983
Block Grant Carryover	891,684	10,890,373	10,866,667	10,866,667
Court Alcohol and Drug Program	460,197	569,524	454,669	454,669
Domestic Violence/Child Abuse	606,947	535,893	423,517	423,517
Marriage License Fee Program	411,472	399,520	356,970	356,970
Redemption Maintenance	4,981	2,587	1,000	1,000
Performance Based Fines	161,958	(0)	0	0
Alternate Dispute Resolution Program	697,735	559,706	614,000	614,000
Federal Forest Reserve	0	0	0	0
Census 2010	0	59,705	0	1,909
Disaster Recovery Fund	383,520	19,161	20,000	20,000
Glen Helen Pavilion	1,268,030	1,739,895	1,558,792	1,558,792
Pavilion Improvements	34,644	30,744	30,000	30,000
Chino Agriculture Preserve	1,182,751	884,928	924,092	924,092
Juvenile Justice Grant Program	4,476,208	3,700,719	4,113,859	4,113,859
SB 163 Wraparound Reinvestment	571,927	4,150,374	4,982,000	4,982,000
Domestic Violence AB 2405	0	0	100,000	100,000
Vector Control Assessments	1,760,415	1,743,807	1,754,785	1,754,785
County Redevelopment Agency	20,621,937	0	0	0
Park Maintenance and Repairs	412,336	652,105	412,000	412,000
Calico Marketing Services	452,056	482,637	417,700	417,700
San Bernardino Valley Enterprise Zone	3,248	99,816	104,650	104,650
Pediatric Trauma	312,478	0	0	0
Hospital Preparedness	232,950	(0)	0	0
GRAND TOTAL	**2,679,834,401**	**2,596,758,460**	**2,668,721,755**	**2,678,928,501**

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 5

COUNTY OF SAN BERNARDINO
ANALYSIS OF FINANCING SOURCES BY SOURCE AND FUND
FOR FISCAL YEAR 2011

SOURCE CLASSIFICATION (1)	FY 2009 ACTUAL (2)	FY 2010 ACTUAL (3)	FY 2011 RECOMMENDED BY CAO (4)	FY 2011 APPROVED/ ADOPTED (5)	FUND (6)
TAXES					
Property Taxes - Current Secured - Debt Service	72,915	0	0	0	CSA - DS
Property Taxes - Current Secured 1% Debt Service	23,232,109	0	0	0	CSA - DS
Property Taxes - Current Secured 1%	200,538,376	187,628,935	180,265,706	180,265,706	GENERAL
Property Taxes - Current Secured 1%	11,611,608	10,766,151	9,832,400	9,832,400	COUNTY LIBRARY
Property Taxes - Current Unsecured Debt Service	7,855	0	0	0	CSA - DS
Property Taxes - Current Unsecured	1,328,451	0	0	0	CSA - DS
Property Taxes - Current Unsecured	8,167,675	8,658,147	8,171,394	8,171,394	GENERAL
Property Taxes - Current Unsecured	483,842	517,585	481,600	481,600	COUNTY LIBRARY
Property Taxes - Current Utility Unitary	38,003	0	0	0	CSA - DS
Property Taxes - Current Utility Unitary	12,693,167	12,458,253	12,400,000	12,400,000	GENERAL
Property Taxes - Current Utility Unitary	472,125	465,117	426,000	426,000	COUNTY LIBRARY
Property Taxes - Prior Secured Debt Service	1,219	0	0	0	CSA - DS
Property Taxes - Prior Secured	85,627	0	0	0	CSA - DS
Property Taxes - Prior Secured	449,617	967,908	750,000	1,135,000	GENERAL
Property Taxes - Prior Secured	974,827	997,256	879,000	879,000	COUNTY LIBRARY
Property Taxes - Prior Unsecured Debt Service	62	0	0	0	CSA - DS
Property Taxes - Prior Unsecured	2,795	0	0	0	CSA - DS
Property Taxes - Prior Unsecured	328,217	325,020	400,000	400,000	GENERAL
Property Taxes - Prior Unsecured	16,823	19,742	15,600	15,600	COUNTY LIBRARY
Property Tax In Lieu of VLF	225,972,474	212,183,476	197,988,401	197,988,401	GENERAL
Penalties, Interest and Costs	35,924	0	0	0	CSA - DS
Penalties, Interest and Costs	5,116	3,381	0	0	E. C. D.
Penalties, Interest and Costs	7,462,872	5,742,890	6,190,000	6,190,000	GENERAL
Penalties, Interest and Costs	42,560	30,896	37,000	37,000	COUNTY LIBRARY
Penalties, Interest and Costs	40,768	40,590	42,939	42,939	VECTOR CONTROL ASSESSMENTS
Special Assessments All Prior Years	6,601	26,098	0	0	E. C. D.
Special Assessments All Prior Years	522,105	339,334	335,000	335,000	GENERAL
Special Assessments All Prior Years	133,315	123,574	133,279	133,279	VECTOR CONTROL ASSESSMENTS
Special Assessments-Current Year	843,153	1,073,423	675,000	675,000	GENERAL
Special Assessments-Current Year	1,527,734	1,554,899	1,566,924	1,566,924	VECTOR CONTROL ASSESSMENTS
Other Taxes - Aircraft Tax	1,014,035	809,860	790,000	790,000	GENERAL
Other Taxes - Delinquent Mobile Home	2,050	495	0	0	GENERAL
Other Taxes - Racehorse	142	1,259	0	0	GENERAL
Other Taxes - Supplemental Rolls	1,420,452	0	0	0	CSA - DS
Other Taxes - Supplemental Rolls	10,969,636	3,796,331	4,000,000	4,000,000	GENERAL
Other Taxes - Supplemental Rolls	303,249	99,358	157,700	157,700	COUNTY LIBRARY
Other Taxes - Property Transfer	5,730,249	5,692,883	5,400,000	5,400,000	GENERAL
Other Taxes - Hotel/Motel	1,485,105	1,169,393	1,400,000	1,400,000	GENERAL
In Lieu Local Sales & Use Tax	4,401,212	3,057,762	4,086,219	4,086,219	GENERAL
Sales and Use Taxes	10,746,550	9,469,997	9,540,620	9,540,620	GENERAL
Sales and Use Taxes	6,452,865	5,757,788	4,286,185	4,286,185	SPECIAL TRANSPORTATION
1/2% Sales Tax - Public Safety	126,792,096	115,899,996	116,100,000	118,562,950	GENERAL
TOTAL TAXES	666,415,575	589,677,599	566,350,967	569,198,917	
LICENSES, PERMITS AND FRANCHISES					
Ambulance Licenses	114,139	0	0	0	GENERAL
Animal Licenses	970,374	701,644	803,397	803,397	GENERAL
Business Licenses	88,744	104,379	93,537	93,537	GENERAL
Construction Permits	7,296,346	647,285	2,550,374	2,550,374	GENERAL
Construction Permits	4,611	3,050	5,000	5,000	TRANSPORTATION
Road Permits	455,862	327,963	355,000	355,000	TRANSPORTATION
Other Licenses and Permits	8,557,448	9,339,588	9,106,517	9,106,517	GENERAL
Cable Television	1,640,588	1,372,372	1,317,546	1,317,546	GENERAL
Gas	1,604,130	1,215,078	2,342,304	2,342,304	GENERAL
Water	207,457	212,924	217,995	217,995	GENERAL
Electricity	3,691,015	2,608,723	3,040,491	3,040,491	GENERAL
Pipeline	98,583	57,658	113,315	113,315	GENERAL
Telecommunications	3,549	4,289	0	0	GENERAL
TOTAL LICENSES, PERMITS AND FRANCHISES	24,732,847	16,594,954	19,945,476	19,945,476	
FINES, FORFEITURES,AND PENALTIES					
Vehicle Code Fines	64,609	40,163	34,000	34,000	GENERAL
Victim Restitution	840	3,568	0	0	GENERAL
Parking Fines	83,884	102,108	80,000	80,000	GENERAL
Other Court Fines	8,530	6,852	6,500	6,500	FISH AND GAME
Other Court Fines	11,894,539	10,887,843	10,300,000	10,300,000	GENERAL
Other Court Fines	430,664	553,903	440,046	440,046	COURT ALCOHOL & DRUG PROGRAM
Other Court Fines	303,096	0	0	0	PEDIATRIC TRAUMA
Dog Citation Fines	0	100	42,000	42,000	GENERAL
Court Administration Assessments	1,336	2,147	2,000	2,000	GENERAL
Warrant Servicing	1,475	1,286	2,000	2,000	GENERAL
Other Forfeitures		39,414	110,000	110,000	GENERAL
Other Forfeitures	18,241	0	16,000	16,000	SHERIFF'S SPECIAL PROJECTS
Penalties	2,820	1,657	1,000	1,000	E. C. D.
Penalties	156,394	147,600	159,337	159,337	GENERAL
Penalties	150,402	0	0	0	PERFORMANCE BASED FINES
Forfeitures - District Attorney	3,149,532	4,810,581	1,375,000	1,375,000	DA SPECIAL PROJECTS
Forfeitures - District Attorney	2,269	0	1,500	1,500	GENERAL
TOTAL FINES, FORFEITURES AND PENALTIES	16,268,632	16,597,221	12,569,383	12,569,383	
REVENUE FROM USE OF MONEY AND PROPERTY					
Interest	28,303	0	0	0	AGING AND ADULT SERVICES
Interest	2,742	2,824	4,000	4,000	ALTERNATE DISPUTE RESOLUTION
Interest	111	6	0	0	ARCHSTONE FOUNDATION GRANT
Interest	37,489	21,569	12,964	12,964	BIO-TERRORISM PREPAREDNESS
Interest	115,401	85,792	57,141	57,141	BLOCK GRANT CARRYOVER

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 5

COUNTY OF SAN BERNARDINO
ANALYSIS OF FINANCING SOURCES BY SOURCE AND FUND
FOR FISCAL YEAR 2011

SOURCE CLASSIFICATION (1)	FY 2009 ACTUAL (2)	FY 2010 ACTUAL (3)	FY 2011 RECOMMENDED BY CAO (4)	FY 2011 APPROVED/ ADOPTED (5)	FUND (6)
Interest	3,435	2,330	2,200	2,200	CALICO MARKETING SERVICES
Interest	614,498	201,036	0	0	CAPITAL IMPROVEMENTS
Interest	0	80	0	0	CENSUS 2010
Interest	2,047	1,014	2,000	2,000	CENTRAL COURTHOUSE SURCHARGE
Interest	213,728	122,786	110,000	110,000	CHINO AGRICULTURE PRESERVE
Interest	16,055	7,683	6,200	6,200	COMMUTER SERVICES
Interest	18,188	11,465	10,000	10,000	COUNTY TRAIL SYSTEM
Interest	26,733	14,845	14,623	14,623	COURT ALCOHOL & DRUG PROGRAM
Interest	95,239	65,701	0	0	COURTHOUSE FACILITIES - EXCESS 25%
Interest	1,770,086	0	0	0	CSA - DS
Interest	53,246	26,650	11,480	11,480	DA SPECIAL PROJECTS
Interest	77,723	19,161	20,000	20,000	DISASTER RECOVERY FUND
Interest	36,806	19,968	15,000	15,000	DOMESTIC VIOLENCE/CHILD ABUSE
Interest	6,798	4,610	4,157	4,157	DRIVING UNDER THE INFLUENCE
Interest	662,646	537,388	392,000	392,000	E. C. D.
Interest	26,619	17,515	20,000	20,000	EMPLOYEE BENEFITS AND SERVICES
Interest	0	0	0	0	FEDERAL FOREST RESERVE
Interest	46,611,465	36,757,295	36,491,420	36,491,420	GENERAL
Interest	2,617	1,038	0	0	GENERAL PLAN UPDATE
Interest	43,030	18,519	45,000	45,000	GLEN HELEN PAVILION
Interest	7,138	0	0	0	HOSPITAL PREPAREDNESS
Interest	10,946	18,150	20,000	20,000	J.E.S.D.
Interest	49,330	14,482	15,000	15,000	JUVENILE JUSTICE GRANT PROGRAM
Interest	235,427	133,907	25,350	25,350	L.L.E.B.G.
Interest	1,386,116	1,458,791	1,000,000	1,000,000	MENTAL HEALTH SERVICES
Interest	42,037	33,539	24,880	24,880	MICROGRAPHIC FEES
Interest	8,475	566	0	0	MUSEUM SPECIAL PROJECTS
Interest	28,415	18,000	15,000	15,000	OFF HIGHWAY VEHICLE
Interest	20,025	16,504	12,000	12,000	PARK MAINTENANCE/DEVELOPMENT
Interest	9,644	5,744	5,000	5,000	PAVILION IMPROVEMENTS
Interest	9,382	0	0	0	PEDIATRIC TRAUMA
Interest	11,556	0	0	0	PERFORMANCE BASED FINES
Interest	26,513	10,110	0	0	PRESCHOOL SERVICES
Interest	2,061	948	794	794	PROBATION ASSET FORFEITURE
Interest	0	0	0	0	PROPERTY ASSESSMENT EDUCATION
Interest	(1,014)	0	0	0	PROPOSITION 12 PROJECTS
Interest	1,512	0	350	350	PROPOSITION 40 PROJECTS
Interest	0	11,576	11,840	11,840	PUBLIC HEALTH EMERGENCY
Interest	4,981	2,587	1,000	1,000	REDEMPTION MAINTENANCE
Interest	2,102	1,717	2,500	2,500	REGISTRATION FEE PROJECTS
Interest	7,457	2,676	2,500	2,500	SAN BERNARDINO VLY ENTERPRISE ZONE
Interest	3,181	18,907	5,000	5,000	SB 163 WRAPAROUND REINVESTMENT
Interest	390,121	246,877	272,900	272,900	SHERIFF'S SPECIAL PROJECTS
Interest	224,817	100,373	45,000	45,000	SPECIAL AVIATION
Interest	943,655	448,986	394,427	394,427	SPECIAL TRANSPORTATION
Interest	71,358	3,707	0	0	SUBSTANCE ABUSE & CRIME PREVENTION
Interest	464,787	93,942	100,000	100,000	TOBACCO SETTLEMENT
Interest	5,593	2,760	4,500	4,500	TOBACCO TAX
Interest	3,153	55,978	0	0	TOBACCO USE REDUCTION NOW
Interest	836,702	310,383	1,003,500	1,003,500	TRANSPORTATION
Interest	58,599	24,744	11,643	11,643	VECTOR CONTROL ASSESSMENTS
Interest	15,994	9,333	5,110	5,110	VITAL STATISTICS STATE FEES
Rents and Concessions	60,354	60,686	52,000	52,000	CALICO MARKETING SERVICES
Rents and Concessions	968,907	762,142	814,092	814,092	CHINO AGRICULTURE PRESERVE
Rents and Concessions	47,974	84,094	85,000	85,000	E. C. D.
Rents and Concessions	4,025,923	3,836,793	4,578,253	4,578,253	GENERAL
Rents and Concessions	1,225,000	1,382,249	1,350,000	1,350,000	GLEN HELEN PAVILION
Rents and Concessions	214,994	429,447	450,025	450,025	J.E.S.D.
Rents and Concessions	1,013	8,611	0	0	PARK MAINTENANCE/DEVELOPMENT
Rents and Concessions	630,406	829,297	839,520	839,520	SPECIAL AVIATION
Rents and Concessions	86,968	15,044	25,000	25,000	TRANSPORTATION
Rents and Concessions-Vending Machines	45,489	63,743	44,766	44,766	GENERAL
TOTAL REVENUE FROM MONEY AND PROPERTY	62,652,099	48,456,666	48,435,135	48,435,135	
INTERGOVERNMENTAL REVENUES					
State Aid:					
Aviation - State Matching	40,000	0	0	0	GENERAL
Aviation - State Matching	96,724	444,000	0	0	SPECIAL AVIATION
Highway Users Tax	26,860,127	26,811,560	43,000,000	43,000,000	TRANSPORTATION
Court Services Restitution	179,101	(0)	50,000	50,000	GENERAL
Welfare Administration	79,238,308	85,160,253	79,449,286	79,449,286	GENERAL
Aid for Children	175,352,896	182,769,688	227,708,579	227,708,579	GENERAL
Aid for Children	2,436,480	3,797,951	4,161,894	4,161,894	PRESCHOOL SERVICES
Health Administration	33,182,132	32,543,853	42,484,209	42,484,209	GENERAL
Realignment Revenue	17	0	0	0	EMPLOYEE BENEFITS AND SERVICES
Realignment Revenue	499,961	(808,222)	(84,020,187)	(88,589,103)	GENERAL
Aid to Crippled Children	7,971,864	8,907,658	8,787,515	8,787,515	GENERAL
Aid for Health	3,383,901	194,666	129,967	129,967	BIO-TERRORISM PREPAREDNESS
Aid for Health	4,246,153	4,110,132	4,719,000	4,719,000	GENERAL
Aid for Health	4,016,094	0	0	0	SUBSTANCE ABUSE & CRIME PREVENTION
Aid for Health	100,364	(100,364)	0	0	TOBACCO USE REDUCTION NOW
Social Services Realignment	63,204,378	66,231,200	67,495,879	67,495,879	GENERAL
Realignment Revenue for Health	18,926,148	4,062,796	12,326,118	12,326,118	GENERAL
Aid for Mental Health	12,803,737	5,670,375	6,301,758	6,301,758	GENERAL
Mental Health Realignment	27,871,994	24,587,838	27,521,837	27,521,837	GENERAL
Vehicle License Fees Realignment	61,400,022	54,616,139	58,720,310	58,720,310	GENERAL
Aid for Agriculture	2,237,773	2,385,262	2,343,941	2,343,941	GENERAL
Aid for Agriculture	2,201,514	2,324,709	2,394,003	2,394,003	PRESCHOOL SERVICES
Aid for Disaster	20,689	0	0	0	DISASTER RECOVERY FUND
Aid for Disaster	55,274	151	602	602	GENERAL

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 5

COUNTY OF SAN BERNARDINO
ANALYSIS OF FINANCING SOURCES BY SOURCE AND FUND
FOR FISCAL YEAR 2011

SOURCE CLASSIFICATION (1)	FY 2009 ACTUAL (2)	FY 2010 ACTUAL (3)	FY 2011 RECOMMENDED BY CAO (4)	FY 2011 APPROVED/ ADOPTED (5)	FUND (6)
Aid for Disaster	22,859	0	0	0	J.E.S.D.
Aid for Disaster	243	(1,017)	0	0	PARK MAINTENANCE/DEVELOPMENT
Aid for Disaster	7,743	0	0	0	PRESCHOOL SERVICES
Aid for Disaster	193,093	41,267	0	0	TRANSPORTATION
State - Capital Grants	550,000	0	0	0	CAPITAL IMPROVEMENTS
State - Capital Grants	65,000	0	797,667	797,667	COUNTY TRAIL SYSTEM
State - Capital Grants	(101,950)	30,158	0	0	GENERAL
State - Capital Grants	578,083	0	0	0	PROPOSITION 40 PROJECTS
State - Capital Grants	173,833	144,900	50,000	50,000	TRANSPORTATION
Aid for Exchange/Matching Funds	1,194,369	1,194,369	1,194,369	1,194,369	TRANSPORTATION
State Aid for Veterans Affairs	154,687	159,943	142,021	142,021	GENERAL
Cops Program	1,053,379	1,171,724	414,200	414,200	GENERAL
Juvenile Justice Program	4,084,735	3,332,239	3,785,514	3,785,514	JUVENILE JUSTICE GRANT PROGRAM
Homeowner's Tax Relief	140,272	143,534	134,400	134,400	COUNTY LIBRARY
Homeowner's Tax Relief	2,369,595	2,370,391	2,373,072	2,373,072	GENERAL
Other State Support	7,600,867	10,865,918	9,335,314	9,335,314	GENERAL
Other State Support	64,790,741	79,012,087	60,890,498	60,890,498	MENTAL HEALTH SERVICES ACT
Other State Support	5,890	635	0	0	TOBACCO TAX
Other State Support	1,504,417	1,107,399	1,200,000	1,200,000	TRANSPORTATION
Other State Aid	1,208	346	10,000	10,000	ALTERNATE DISPUTE RESOLUTION
Other State Aid	811,705	3,194,380	1,214,285	2,445,295	CAPITAL IMPROVEMENTS
Other State Aid	358,124	349,329	0	0	COUNTY LIBRARY
Other State Aid	2,322,572	431,566	800,000	800,000	DA SPECIAL PROJECTS
Other State Aid	76,903	77,073	76,000	76,000	DOMESTIC VIOLENCE/CHILD ABUSE
Other State Aid	19,831,889	19,324,719	16,396,592	16,396,592	GENERAL
Other State Aid	0	0	3,147,433	3,147,433	MENTAL HEALTH SERVICES ACT
Other State Aid	352,264	343,281	350,000	350,000	OFF-HWY VEHICLE LICENSE FEES
Other State Aid	97,934	3,074	0	0	PRESCHOOL SERVICES
Other State Aid	4,358,898	3,322,012	4,080,377	3,780,377	SHERIFF'S SPECIAL PROJECTS
Other State Aid	858,128	(5)	23,000	23,000	TOBACCO TAX
Other State Aid	(274,004)	0	0	0	TRANSPORTATION
State Traffic Congestion	13,349,745	14,395,536	0	0	TRANSPORTATION
Medi-Cal - Inpatient	37,176,500	37,326,681	40,890,773	40,890,773	GENERAL
Medi-Cal - Inpatient	0	0	10,624,521	10,624,521	MENTAL HEALTH SERVICES ACT
Medi-Cal - Outpatient	5,962,444	4,614,372	4,385,778	4,385,778	GENERAL
STC 924 Program	883,795	663,645	612,445	612,445	GENERAL
SB 90 Mandated Cost Reimbursement	0	1,315	0	0	EMPLOYEE BENEFITS AND SERVICES
SB 90 Mandated Cost Reimbursement	231,507	1,368,893	3,119,520	3,119,520	GENERAL
Homeowner's Tax Relief	6,470	0	0	0	CSA - DS
Assembly Bills and Senate Bills	1,220,959	1,219,980	1,220,000	1,220,000	GENERAL
State - Unrestricted Grants	1,289,439	0	0	0	AGING AND ADULT SERVICES
State - Unrestricted Grants	43,949	0	0	0	BIO-TERRORISM PREPAREDNESS
State - Unrestricted Grants	0	59,625	0	1,909	CENSUS 2010
State - Unrestricted Grants	407,221	479,573	865,000	865,000	COUNTY LIBRARY
State - Unrestricted Grants	0	3,372,410	2,804,343	2,804,343	D.A. SPECIAL PROJECTS
State - Unrestricted Grants	1,645,873	1,217,856	413,242	413,242	E.C.D.
State - Unrestricted Grants	44,739,246	23,182,474	24,306,100	24,306,100	GENERAL
State - Unrestricted Grants	225,812	0	0	0	HOSPITAL PREPAREDNESS
State - Unrestricted Grants	11,813,516	0	0	0	J.E.S.D.
State - Unrestricted Grants	1,649,866	14,701	16,781	16,781	PRESCHOOL SERVICES
State - Unrestricted Grants	0	290,805	1,751,555	1,751,555	PROPOSITION 40 PROJECTS
State - Unrestricted Grants	233,674	418,924	361,857	361,857	TOBACCO USE REDUCTION NOW
Federal Aid:					
Welfare Administration	157,951,727	163,781,189	189,248,297	189,248,297	GENERAL
Aid for Children	209,003,050	216,391,841	233,052,260	233,052,260	GENERAL
Aid for Day Care	71,313	0	0	0	GENERAL
Aid for Day Care	33,852,583	35,090,401	35,472,268	35,472,268	PRESCHOOL SERVICES
Health Administration	45,661,132	45,686,183	54,212,140	54,212,140	GENERAL
Medicare - Inpatient	0	70,783	0	0	GENERAL
Medicare - Outpatient	108,809	131,093	118,400	118,400	GENERAL
Federal - Capital Grants	0	0	80,000	80,000	CAPITAL IMPROVEMENTS
Federal - Capital Grants	14,402	17,814	5,334,481	5,334,481	COUNTY TRAIL SYSTEM
Federal - Capital Grants	0	112,386	2,200,000	2,122,700	SPECIAL TRANSPORTATION
Federal - Capital Grants	829,479	892,118	29,054,065	29,054,065	TRANSPORTATION
Federal - Grants	1,925,171	0	0	0	AGING AND ADULT SERVICES
Federal - Grants	0	2,386,569	2,373,051	2,373,051	BIO-TERRORISM PREPAREDNESS
Federal - Grants	0	10,804,582	10,809,526	10,809,526	BLOCK GRANT CARRYOVER
Federal - Grants	4,630,867	213,034	0	0	CAPITAL IMPROVEMENTS
Federal - Grants	0	0	63,000	63,000	COUNTY LIBRARY
Federal - Grants	0	350,635	353,266	353,266	COUNTY TRAIL SYSTEM
Federal - Grants	11,185,799	16,330,792	47,123,800	47,123,800	E.C.D.
Federal - Grants	45,673,694	64,000,783	74,908,157	75,102,184	GENERAL
Federal - Grants	19,824	10,900,187	25,310,570	25,310,570	J.E.S.D.
Federal - Grants	285,175	3,653,068	0	0	L.L.E.B.G.
Federal - Grants	0	0	889,719	889,719	MENTAL HEALTH SERVICES ACT
Federal - Grants	0	3,316,692	368,520	368,520	PUBLIC HEALTH EMERGENCY PREP
Federal - Grants	57,084	0	0	0	SHERIFF'S SPECIAL PROJECTS
Federal - Grants	0	0	0	0	SPECIAL AVIATION
Aid for Disaster - FEMA	285,108	0	0	0	DISASTER RECOVERY FUND
Aid for Disaster - FEMA	539,948	108,080	0	0	GENERAL
Aid for Disaster - FEMA	7,693	0	0	0	J.E.S.D.
Aid for Disaster - FEMA	0	(2,995)	0	0	PARK MAINTENANCE/DEVELOPMENT
Aid for Disaster - FEMA	598,639	37,345	0	0	TRANSPORTATION
Aid for Disaster - FHER	557,989	14,812	0	0	TRANSPORTATION
Forest Reserve Revenue	156,376	160,069	125,100	125,100	TRANSPORTATION
Grazing Fees	826	6,314	800	800	CALIFORNIA GRAZING FEES
Other In-Lieu Taxes	2,877,981	2,958,395	2,958,395	2,958,395	GENERAL
Other Gov Agencies - Fed Only	(2,598,493)	0	0	0	CAPITAL IMPROVEMENTS
Other Gov Agencies - Fed Only	289,284	282,957	292,225	292,225	COMMUTER SERVICES

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 5

COUNTY OF SAN BERNARDINO
ANALYSIS OF FINANCING SOURCES BY SOURCE AND FUND
FOR FISCAL YEAR 2011

SOURCE CLASSIFICATION (1)	FY 2009 ACTUAL (2)	FY 2010 ACTUAL (3)	FY 2011 RECOMMENDED BY CAO (4)	FY 2011 APPROVED/ ADOPTED (5)	FUND (6)
Other Gov Agencies - Fed Only	1,562	25,394	0	0	COUNTY LIBRARY
Other Gov Agencies - Fed Only	2,665,996	0	0	0	CSA - DS
Other Gov Agencies - Fed Only	16,541,918	21,652,262	17,858,205	17,858,205	GENERAL
Other Gov Agencies - Fed Only	10,599	0	0	0	TRANSPORTATION
Other Federal Aid	776,282	(0)	0	0	BLOCK GRANT CARRYOVER
Other Federal Aid	13,649,366	8,612,373	5,839,228	5,839,228	GENERAL
Other Federal Aid	0	0	750,000	750,000	L.L.E.B.G.
Other Federal Aid	1,965,718	4,641,952	950,000	950,000	SHERIFF'S SPECIAL PROJECTS
Other Federal Aid	22,802	503,950	6,952,119	6,952,119	SPECIAL AVIATION
ARRA/Federal Direct	0	860,742	4,702,282	4,702,282	E.C.D.
ARRA/Federal Direct	0	81,979	3,251,215	3,251,215	GENERAL
ARRA/Federal Direct	0	4,677,019	0	0	L.L.E.B.G.
ARRA/Federal Direct	0	5,885,394	6,353,420	6,353,420	PRESCHOOL SERVICES
ARRA/Pass-Through	0	22,018,038	29,890,083	29,890,083	GENERAL
ARRA/Pass-Through	1,819,576	13,923,913	1,706,628	1,706,628	J.E.S.D.
ARRA/Pass-Through	0	0	1,235,552	1,235,552	TRANSPORTATION
Other Governmental Aid:					
Aid From Other Governmental Agencies	524,982	(624,624)	0	0	CAPITAL IMPROVEMENTS
Aid From Other Governmental Agencies	342,118	353,999	313,345	313,345	JUVENILE JUSTICE GRANT PROGRAM
Aid From Other Governmental Agencies	105,165	645,045	655,628	655,628	PRESCHOOL SERVICES
Aid From Other Governmental Agencies	3,110,250	3,230,915	4,200,662	4,200,662	SHERIFF'S SPECIAL PROJECTS
Aid From Other Governmental Agencies	0	0	1,213,692	1,213,692	SPECIAL TRANSPORTATION
Aid From Other Governmental Agencies	0	0	1,931,448	1,931,448	TRANSPORTATION
Prop 1B Highway Safety	4,415,686	25,570,358	0	0	TRANSPORTATION
TOTAL INTERGOVERNMENTAL REVENUES	1,320,326,622	1,408,709,593	1,503,512,915	1,499,993,645	
CHARGES FOR CURRENT SERVICES					
Adoption Fees	66,152	65,599	81,200	81,200	GENERAL
Agricultural Services	(756,622)	1,069,996	1,416,595	1,416,595	GENERAL
Weed Abatement Contracts	22,500	257,225	311,144	311,144	GENERAL
SB 813 Implementation Cost	3,719,825	2,748,231	1,700,000	1,700,000	GENERAL
Assessment and Tax Collection Fees	3,543,350	3,174,709	2,982,921	2,982,921	GENERAL
Tax Sale Fees	124,150	151,700	145,000	145,000	GENERAL
Reimbursement Fee-Tax Deeded Property	482,216	604,284	450,000	450,000	GENERAL
Exclusion Fees	101,097	88,837	75,000	75,000	GENERAL
Auditing Fees	616,448	578,923	507,400	507,400	GENERAL
Accounting Services	6,537,154	3,296,230	4,110,025	4,110,025	GENERAL
Electronic Monitoring	1,959	360	0	0	GENERAL
Change of Plea	70,325	62,532	55,000	55,000	GENERAL
Probation Diversion Fees	31,284	33,325	35,000	35,000	GENERAL
Sealing of Records	10,267	12,751	12,000	12,000	GENERAL
Institutional Care and Services	3,552,841	3,991,286	4,797,657	4,797,657	GENERAL
Adult Supervision Fees	636,798	617,264	530,000	530,000	GENERAL
Juvenile Supervision Fees	0	9,500	0	0	GENERAL
Civil Process Service	1,779,137	1,541,831	1,750,000	1,750,000	GENERAL
Registration Fees	736,159	677,891	778,775	778,775	GENERAL
Registration Fees	37,437	32,057	50,000	50,000	REGISTRATION FEE PROJECTS
Jury Fees	0	77	0	0	GENERAL
Court Fees - Civil	693,785	556,536	600,000	600,000	ALTERNATE DISPUTE RESOLUTION
Court Fees - Civil	2,516,403	2,812,723	3,000,000	3,000,000	CENTRAL COURTHOUSE - SURCHARGE
Court Fees - Other	11,213,924	6,323,841	10,700,000	10,700,000	GENERAL
Court Installment Fees	47,931	40,526	28,399	28,399	GENERAL
Reimbursement For Welfare Child Support	1,440,830	1,613,621	1,578,787	1,578,787	GENERAL
Health Fees	1,208,090	1,589,301	1,486,718	1,486,718	GENERAL
Health Service Fees	35,760,688	42,608,893	53,719,506	53,719,506	GENERAL
Vitals and Health Statistic Fees	156,222	140,667	127,000	127,000	MICROGRAPHICS FEES
Private Pay - Inpatient	119,193	90,938	89,300	89,300	GENERAL
Private Pay - Outpatient	388,449	245,917	187,757	187,757	GENERAL
California Childrens Services	200	0	0	0	GENERAL
Coroner's Removal Fees	267	0	0	0	DA SPECIAL PROJECTS
Coroner's Removal Fees	212,723	295,050	250,000	250,000	GENERAL
Coroner's Report Fees	29,399	31,805	30,000	30,000	GENERAL
Mental Health Services	179,252	280,157	284,868	284,868	DRIVING UNDER THE INFLUENCE
Mental Health Services	277,425	265,425	265,800	265,800	GENERAL
Mental Health Services	83,063	(32,337)	0	0	PRESCHOOL SERVICES
Humane Services	1,685,063	1,346,626	1,104,044	1,104,044	GENERAL
Telephone & Telegraph	92,538	125,122	130,240	130,240	GENERAL
Educational Services	463,296	334,158	506,000	506,000	GENERAL
Election Services	2,894,975	2,615,445	1,377,250	1,377,250	GENERAL
Estate Fees	272,289	226,550	288,400	288,400	GENERAL
Legal Services	5,725,854	6,577,548	6,350,737	6,350,737	GENERAL
Legal Services - Justice Courts	457,405	596,732	489,316	489,316	GENERAL
SB 2557 Booking Fees-Receipts	(399)	1,198	0	0	GENERAL
Law Enforcement Services	129,687,330	125,743,192	128,221,610	135,855,190	GENERAL
Law Enforcement Services	2,655,802	2,533,027	3,871,224	3,960,610	SHERIFF'S SPECIAL PROJECTS
Library Services	1,239,604	1,202,497	1,331,440	1,331,440	COUNTY LIBRARY
Substance Abuse Test Fee	251	547	350	350	GENERAL
Park and Recreation Fees	127,499	140,910	115,000	115,000	CALICO MARKETING SERVICES
Park and Recreation Fees	6,043,699	6,366,160	6,700,000	6,700,000	GENERAL
Park and Recreation Fees	364,930	632,634	400,000	400,000	PARK MAINTENANCE/DEVELOPMENT
Museum Admission Fees	185,063	178,612	200,000	200,000	GENERAL
Personnel Services	275,400	80,100	268,600	268,600	GENERAL
Credit Card Service Fees	38,340	32,636	32,000	32,000	GENERAL
Collection Fees	4,292,978	4,926,867	5,118,638	5,118,638	GENERAL
Vital Records	763,516	695,884	620,000	620,000	GENERAL
Sale of Public Information	287,116	274,494	265,000	265,000	GENERAL
County Clerk	884,600	762,380	760,000	760,000	GENERAL
Recording Fees	5,485,980	5,415,647	7,315,000	7,315,000	GENERAL
Recording Fees	3	0	0	0	MICROGRAPHICS

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 5

COUNTY OF SAN BERNARDINO
ANALYSIS OF FINANCING SOURCES BY SOURCE AND FUND
FOR FISCAL YEAR 2011

SOURCE CLASSIFICATION (1)	FY 2009 ACTUAL (2)	FY 2010 ACTUAL (3)	FY 2011 RECOMMENDED BY CAO (4)	FY 2011 APPROVED/ ADOPTED (5)	FUND (6)
Recording Fees	128,428	141,398	131,000	131,000	VITAL STATISTICS STATE FEES
Recorder Modernization	2,441,013	2,132,927	1,990,000	1,990,000	MICROGRAPHICS
Electronic Recording	473,601	453,097	408,000	408,000	MICROGRAPHICS
ACR Records Revenue	473,603	453,097	412,000	412,000	MICROGRAPHICS
Redaction Fee	493,147	479,778	430,000	430,000	MICROGRAPHICS
Adult Investigations Fees	278,324	278,435	250,000	250,000	GENERAL
Facilities Development Fees	608,412	375,406	522,510	522,510	SPECIAL TRANSPORTATION
Planning Services	3,819,632	(934,744)	2,054,350	2,054,350	GENERAL
Planning Services	4,671	7,100	15,000	15,000	TRANSPORTATION
Land Development Engineering Svcs	3,429,260	3,326,474	4,388,570	4,388,570	GENERAL
Land Development Engineering Svcs	177,865	145,728	218,000	218,000	TRANSPORTATION
EIR Consultant Fees	(1,069)	565,408	605,867	605,867	GENERAL
Developers Buy-in Fee	244,394	58,600	25,000	25,000	TRANSPORTATION
Security Bond Management Fees	84,985	0	0	0	GENERAL
Security Bond Management Fees	6,238	5,555	20,000	20,000	TRANSPORTATION
Permit and Inspection Fees	76,554	54,030	300,000	300,000	TRANSPORTATION
Road and Street Services	20,220	17,783	10,000	10,000	TRANSPORTATION
Sanitation Services	1,232,735	1,170,114	900,000	900,000	GENERAL
Map Automation Fees	19,933	14,478	21,000	21,000	GENERAL
Fuel Flowage	106,282	109,396	101,825	101,825	GENERAL
Landing Fees	7,194	24,215	6,400	6,400	GENERAL
Landing Fees	224	0	0	0	SPECIAL AVIATION
Subrogation For Departments	132,461	106,884	4,100	4,100	GENERAL
Subrogation For Departments	0	4,908	0	0	PRESCHOOL SERVICES
Subrogation For Departments	960,525	0	0	0	SPECIAL AVIATION
Subrogation For Departments	52,220	16,796	0	0	TRANSPORTATION
Claim Cost Recoveries	0	35,000	0	0	GENERAL
Claim Cost Recoveries	1,414	0	0	0	TRANSPORTATION
Reimbursement for Indirect Costs	27,690,568	31,779,616	27,000,022	27,000,022	GENERAL
Other Services	33,337	887,077	0	0	CAPITAL IMPROVEMENTS
Other Services	264,932	291,370	322,816	322,816	COMMUTER SERVICES
Other Services	(188,266)	0	0	0	CSA - DS
Other Services	739,341	745,932	995,000	995,000	DA SPECIAL PROJECTS
Other Services	490,153	438,852	332,517	332,517	DOMESTIC VIOLENCE/CHILD ABUSE
Other Services	2,746,041	3,076,088	3,400,983	3,400,983	EMPLOYEE BENEFITS AND SERVICES
Other Services	25,181,323	25,672,019	33,141,665	33,141,665	GENERAL
Other Services	0	2,669	500	500	PRESCHOOL SERVICES
Other Services	22,506	51,469	50,000	50,000	SHERIFF'S SPECIAL PROJECTS
Other Services	1,450,100	1,618,288	1,911,789	1,111,305	SPECIAL TRANSPORTATION
Other Services	65,930	59,660	57,010	57,010	SURVEY MONUMENT PRESERVATION
Other Services	823,813	385,759	4,268,142	4,268,142	TRANSPORTATION
Computer Operations Services	0	13,549	0	0	GENERAL
ISD Direct Labor Services	4,623,421	5,363,894	7,166,754	7,166,754	GENERAL
Telephone Long Distance	0	903	0	0	GENERAL
Operating Revenue From Ouside Agencies	1,528	3,521	0	0	GENERAL
Operating Revenue From Ouside Agencies	0	3,623	0	0	PARK MAINTENANCE/DEVELOPMENT
Operating Revenue From Ouside Agencies	0	57,421	102,150	102,150	SAN BERNARDINO VLY ENTERPRISE ZONE
TOTAL CHARGES FOR CURRENT SERVICES	318,780,447	316,180,212	349,163,671	356,086,153	
OTHER REVENUE					
Property Tax Secured Unclaimed Refunds	0	5,848,533	0	615,000	GENERAL
Discontinued Districts	0	394	0	0	GENERAL
Assessor Revenue/Municipal Court Suspense	32,505	64,926	36,000	36,000	GENERAL
PIMS Access Fee	52,805	71,480	50,000	50,000	GENERAL
Revenue Applicable to Prior Years	0	1,500,000	0	0	CAPITAL IMPROVEMENTS
Revenue Applicable to Prior Years	1,053,017	396,872	(175,000)	(175,000)	GENERAL
Revenue Applicable to Prior Years	0	109,561	0	0	MENTAL HEALTH SERVICES ACT
Revenue Applicable to Prior Years	5,246	33,158	0	0	PRESCHOOL SERVICES
State Disability Tax	(10)	0	10	10	GENERAL
Taxable Sales to the Public	130,749	149,615	54,000	54,000	GENERAL
Taxable Sales to the Public	198	0	0	0	PARK MAINTENANCE/DEVELOPMENT
Taxable Sales to the Public	2,907	1,770	0	0	SPECIAL TRANSPORTATION
Taxable Sales to the Public	9,006	7,204	20,000	20,000	TRANSPORTATION
Other Sales	8,241	11,702	8,500	8,500	CALICO MARKETING SERVICES
Other Sales	0	608,999	0	0	E. C. D.
Other Sales	169,324	104,275	98,000	98,000	GENERAL
Other Sales	0	20	0	0	SPECIAL TRANSPORTATION
Other Sales	6,700	4,774	3,190,000	3,190,000	TRANSPORTATION
Cash Contributions	10	0	0	0	GENERAL
Contributions and Donations	33,554	32,014	49,000	49,000	GENERAL
Contributions and Donations	21,023	(5,292)	5,000	5,000	PRESCHOOL SERVICES
Litigation Settlement	19,997	57,092	0	0	GENERAL
Evidence and Seizures	0	2,003	0	0	GENERAL
Evidence and Seizures	157,766	148,979	100,000	100,000	SHERIFF'S SPECIAL PROJECTS
Other Revenues	180	0	0	0	AGING AND ADULT SERVICES
Other Revenues	252,527	267,010	240,000	240,000	CALICO MARKETING SERVICES
Other Revenues	918,174	166,507	0	0	CAPITAL IMPROVEMENTS
Other Revenues	116	0	0	0	CHINO AGRICULTURE PRESERVE
Other Revenues	517,082	674,537	337,200	337,200	COUNTY LIBRARY
Other Revenues	80,043	0	0	0	COUNTY TRAIL SYSTEM
Other Revenues	2,800	776	0	0	COURT ALCOHOL & DRUG PROGRAM
Other Revenues	(13,902,803)	0	0	0	CSA - DS
Other Revenues	308	4,803	0	0	DA SPECIAL PROJECTS
Other Revenues	0	0	100,000	100,000	DOMESTIC VIOLENCE AB 2405
Other Revenues	3,333,891	4,380,082	3,127,798	3,127,798	E. C. D.
Other Revenues	(23,867)	384	0	0	EMPLOYEE BENEFITS AND SERVICES
Other Revenues	16,459,193	13,425,934	16,470,190	16,470,190	GENERAL
Other Revenues	0	339,126	163,792	163,792	GLEN HELEN PAVILION
Other Revenues	260,662	100,852	0	0	J.E.S.D.
Other Revenues	25	0	0	0	JUVENILE JUSTICE GRANT PROGRAM

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 5

COUNTY OF SAN BERNARDINO
ANALYSIS OF FINANCING SOURCES BY SOURCE AND FUND
FOR FISCAL YEAR 2011

SOURCE CLASSIFICATION (1)	FY 2009 ACTUAL (2)	FY 2010 ACTUAL (3)	FY 2011 RECOMMENDED BY CAO (4)	FY 2011 APPROVED/ ADOPTED (5)	FUND (6)
Other Revenues	0	21,759	0	0	L.L.E.B.G.
Other Revenues	411,472	399,520	356,970	356,970	MARRIAGE LICENSE FEE PROGRAM
Other Revenues	0	0	100,055	100,055	MENTAL HEALTH SERVICES ACT
Other Revenues	75,000	75,000	0	0	MICROGRAPHICS
Other Revenues	50,300	0	0	0	MUSEUM SPECIAL PROJECTS
Other Revenues	25,926	(5,254)	0	0	PARK MAINTENANCE/DEVELOPMENT
Other Revenues	25,000	25,000	25,000	25,000	PAVILION IMPROVEMENTS
Other Revenues	155,320	132,847	0	0	PRESCHOOL SERVICES
Other Revenues	(4,210)	39,719	0	0	SAN BERNARDINO VLY ENTERPRISE ZONE
Other Revenues	3,252	3,211,146	4,977,000	4,977,000	SB 163 WRAPAROUND REINVESTMENT
Other Revenues	4,366,642	2,326,375	1,900,000	1,900,000	SHERIFF'S SPECIAL PROJECTS
Other Revenues	4,762	18,638	36,000	36,000	SPECIAL AVIATION
Other Revenues	758,085	0	0	0	SPECIAL TRANSPORTATION
Other Revenues	20,765,284	17,315,123	16,450,144	16,450,144	TOBACCO SETTLEMENT
Other Revenues	492	2,962	0	0	TOBACCO TAX
Other Revenues	(600,157)	104,035	300,000	300,000	TRANSPORTATION
Other Revenues	5,503	0	0	0	VITAL STATISTICS STATE FEES
TOTAL OTHER REVENUE	35,644,041	52,174,959	48,019,659	48,634,659	
OTHER FINANCING SOURCES					
Operating Transfers In	661,002	0	0	0	AGING AND ADULT SERVICES
Operating Transfers In	7,342	0	0	0	BIO-TERRORISM PREPAREDNESS
Operating Transfers In	134,746,049	38,713,331	46,990,440	53,013,694	CAPITAL IMPROVEMENTS
Operating Transfers In	961,850	961,850	761,850	761,850	COUNTY LIBRARY
Operating Transfers In	1,415,110	(205,058)	0	0	COURTHOUSE FACILITIES - EXCESS
Operating Transfers In	4,047,181	0	0	0	CSA - DS
Operating Transfers In	3,085	0	0	0	DOMESTIC VIOLENCE/CHILD ABUSE
Operating Transfers In	0	0	575,000	575,000	E.C.D.
Operating Transfers In	96,554,893	119,104,734	71,229,759	68,546,521	GENERAL
Operating Transfers In	565,495	920,321	0	0	SB 163 WRAPAROUND REINVESTMENT
Operating Transfers In	0	246,818	0	0	SHERIFF'S SPECIAL PROJECTS
Operating Transfers In	706,500	285,356	234,000	234,525	SPECIAL AVIATION
Operating Transfers In	374,935	11,885,711	187,697	187,740	TRANSPORTATION
Sale of Fixed Assets	0	243	0	0	E.C.D.
Sale of Fixed Assets	550,677	771,779	675,000	675,000	GENERAL
Sale of Fixed Assets	7,000	0	0	0	MICROGRAPHICS
Sale of Fixed Assets	9,628	26	0	0	PRESCHOOL SERVICES
Sale of Fixed Assets	475,406	153,340	70,803	70,803	TRANSPORTATION
Long-term Debt Proceeds	21,309	0	0	0	CAPITAL IMPROVEMENTS
Long-term Debt Proceeds	4,285	0	0	0	CSA - DS
Residual Equity Transfers In	0	0	0	324,881	CAPITAL IMPROVEMENTS
Residual Equity Transfers In	(26,269)	0	0	0	DA SPECIAL PROJECTS
Residual Equity Transfers In	12,975	114,641	0	0	GENERAL
Residual Equity Transfers In	(6,858)	0	0	0	MICROGRAPHICS
Residual Equity Transfers In	0	134,400	0	0	SPECIAL AVIATION
Residual Equity Transfers In	159,520	0	0	0	TRANSPORTATION
Residual Equity Transfers Out	0	0	0	(324,881)	CAPITAL IMPROVEMENTS
Residual Equity Transfers Out	(6,425)	0	0	0	CSA - DS
Residual Equity Transfers Out	(6,077,889)	(24,492,277)	0	0	GENERAL
Residual Equity Transfers Out	0	(90,510)	0	0	GENERAL PLAN UPDATE
Residual Equity Transfers Out	0	(87)	0	0	L.I.L.E.B.G.
Residual Equity Transfers Out	6,858	0	0	0	MICROGRAPHICS
Residual Equity Transfers Out	0	(137,363)	0	0	SPECIAL AVIATION
Residual Equity Transfers Out	(159,520)	0	0	0	SPECIAL TRANSPORTATION
TOTAL OTHER FINANCING SOURCES	235,014,138	148,367,256	120,724,549	124,065,133	
TOTAL FINANCING SOURCES	2,679,834,401	2,596,758,460	2,668,721,755	2,678,928,501	

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 6

COUNTY OF SAN BERNARDINO
ANALYSIS OF CURRENT PROPERTY TAXES AND ASSESSED VALUATION
FOR FISCAL YEAR 2011

Description	Apportionment from Countywide Tax Rate	Voter Approved Debt Rate	Voter Approved Debt Amount	Total
Current Secured Property Taxes				
General Fund	163,453,989	0	0	163,453,989
County Library	9,566,664	0	0	9,566,664
Grand Total	173,020,653	0	0	173,020,653
Current Unsecured Property Taxes				
General Fund	7,597,808	0	0	7,597,808
County Library	444,684	0	0	444,684
Grand Total	8,042,492	0	0	8,042,492

COUNTYWIDE TAX BASE (In Thousands)

	SECURED ROLL				
	Locally Assessed	State Assessed	Total Secured	Unsecured Roll	Total Secured and Unsecured
Land	52,967,636	686,553	53,654,189	0	53,654,189
Improvements	110,950,363	3,768,560	114,718,923	5,379,164	120,098,087
Personal Property	486,663	885,479	1,372,142	5,796,868	7,169,010
Total Gross Assessed Valuation	164,404,662	5,340,592	169,745,254	11,176,032	180,921,286
Less Exemptions:					
Homeowners	1,842,083	0	1,842,083	0	1,842,083
Other	4,353,378	0	4,353,378	622,303	4,975,681
Total Net Assessed Valuation	158,209,201	5,340,592	163,549,793	10,553,729	174,103,522
Less Allowance for:					
Delinquencies: 4%, 0%, 4%	6,328,368	0	6,541,992	422,149	6,964,141
Identify: Redevelopment Increments	46,838,412	1,152,598	47,991,010	5,064,223	53,055,233
Adjusted Valuation for Estimated Tax Revenue Computation	105,042,421	4,187,994	109,016,791	5,067,357	114,084,148

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 7

COUNTY OF SAN BERNARDINO
SUMMARY OF FINANCING REQUIREMENTS BY FUNCTION AND FUND
FOR FISCAL YEAR 2011

DESCRIPTION (1)	FY 2009 ACTUAL (2)	FY 2010 ACTUAL (3)	FY 2011 RECOMMENDED BY CAO (4)	FY 2011 APPROVED/ ADOPTED (5)
SUMMARIZATION BY FUNCTION:				
General	404,368,786	326,521,742	393,055,961	450,235,529
Public Protection	787,795,434	766,075,807	777,061,509	790,304,284
Public Ways and Facilities	70,827,040	68,560,307	161,893,783	166,663,988
Health and Sanitation	494,619,445	484,449,235	462,182,860	462,212,813
Public Assistance	895,007,357	948,753,181	1,131,942,904	1,128,365,605
Education	21,706,983	19,469,354	18,445,749	18,469,473
Recreation and Cultural Services	17,392,245	14,243,875	26,782,277	28,115,032
Total Specific Financing Uses	2,691,717,291	2,628,073,501	2,971,365,043	3,044,366,724
Appropriation for Contingencies	0	0	193,775,021	212,149,205
Subtotal - Estimated Financing Uses	**2,691,717,291**	**2,628,073,501**	**3,165,140,064**	**3,256,515,929**
Provisions for Reserves & Designations	0	0	1,000,000	1,000,000
TOTAL FINANCING REQUIREMENTS	**2,691,717,291**	**2,628,073,501**	**3,166,140,064**	**3,257,515,929**
SUMMARIZATION BY FUND:				
General Fund	2,262,993,781	2,146,658,156	2,323,220,793	2,392,564,964
Restricted General Fund	40,947,481	39,863,010	83,044,289	91,248,075
Transportation	61,224,657	53,536,140	129,736,743	131,633,451
County Library	18,340,745	16,592,616	15,451,594	15,475,318
Economic and Community Development	16,007,184	26,562,436	77,204,089	73,515,487
Aging and Adult Services	3,902,644	0	0	0
Job and Employment Services	14,397,091	25,587,482	27,487,223	27,265,589
AB 75 Tobacco Tax Program	322,521	857,185	27,500	30,050
Special Aviation	2,866,472	4,391,058	13,323,320	12,473,491
Local Law Enforcement Block Grant	1,413,011	7,993,631	7,276,592	8,725,763
Sheriff's Special Projects	14,056,490	9,031,445	34,153,875	37,363,323
Special Transportation	6,619,119	12,185,477	32,106,868	37,696,098
Preschool Services Department	40,661,107	48,368,067	49,059,494	49,176,795
Micrographics Fees	6,815,058	5,261,486	13,214,111	14,673,736
Capital Improvements	64,954,098	107,965,289	105,441,030	126,529,617
DA Special Projects	7,448,650	7,230,723	10,580,289	10,898,216
Probation Asset Forfeiture	1,554	6,970	60,889	66,910
Property Assessment Education	0	0	0	0
Mental Health Services Act	50,951,740	61,938,442	146,500,967	129,191,819
Substance Abuse and Crime Prevention	3,892,891	229,643	0	66
General Plan Update	0	0	0	0
Proposition 12 Projects	0	0	0	0
Proposition 40 Projects	474,167	185,286	1,811,358	1,833,207
Museum Special Projects	327,936	9,718	0	0
Mental Health Patient Fund	0	13	0	0
Archstone Foundation Grant	4,645	0	0	6
Registration Fee Projects	0	0	190,557	186,831
Bio-Terrorism Preparedness	3,436,376	2,977,934	3,401,994	2,659,573
Public Health Emergency Preparedness	0	1,914,581	803,996	1,794,047
Courthouse Facilities - Excess 25%	0	5,014,984	0	9,814
Central Courthouse - Surcharge	2,986,778	2,813,809	3,003,321	3,002,249
Tobacco Settlement Agreement	32,084,079	15,000,000	21,584,933	21,589,281
Tobacco Use Reduction Now	379,773	392,906	361,857	362,208
County Trail System	25,916	12,402	6,519,053	6,695,103
Survey Monument Preservation	126,219	98,534	156,322	180,730

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 7

COUNTY OF SAN BERNARDINO
SUMMARY OF FINANCING REQUIREMENTS BY FUNCTION AND FUND
FOR FISCAL YEAR 2011

DESCRIPTION (1)	FY 2009 ACTUAL (2)	FY 2010 ACTUAL (3)	FY 2011 RECOMMENDED BY CAO (4)	FY 2011 APPROVED/ ADOPTED (5)
County Fish and Game	9,646	28,233	18,638	11,937
Off-Highway Vehicle License Fees	187,350	2,691	1,220,711	1,721,089
California Grazing Fees	0	0	143,719	143,719
Vital Statistics State Fees	83,967	123,658	766,791	739,399
Driving Under the Influence	157,214	178,190	594,631	590,372
Commuter Services	595,141	601,644	1,279,020	1,247,663
Employee Benefits and Services	2,866,845	2,997,464	4,868,603	4,619,133
Block Grant Carryover	1,500,000	10,525,064	14,698,538	14,526,862
Court Alcohol and Drug Program	407,000	441,243	1,275,151	1,390,006
Domestic Violence/Child Abuse	547,432	484,669	1,341,260	1,635,462
Marriage License Fee Program	499,141	407,741	463,491	577,929
Redemption Maintenance	0	0	180,678	181,350
Performance Based Fines	514,626	2,304	0	0
Alternate Dispute Resolution Program	600,000	600,000	811,589	758,295
Federal Forest Reserve	12,622	0	0	0
Census 2010	0	61,613	0	0
Disaster Recovery Fund	0	6,587	429,513	172,588
Glen Helen Pavilion	1,669,753	1,308,522	2,219,920	2,281,794
Pavilion Improvements	(25,000)	(25,000)	460,005	460,248
Chino Agriculture Preserve	134,350	160,175	9,845,689	9,796,318
Juvenile Justice Grant Program	5,249,825	4,407,255	4,355,963	4,386,996
SB 163 Wraparound Reinvestment	10,609	877,306	9,555,912	8,816,385
Domestic Violence AB 2405	0	0	100,000	100,000
Vector Control Assessments	1,886,560	1,744,751	3,627,860	3,701,931
County Redevelopment Agency	15,409,733	0	0	0
Park Maintenance/Development	152,923	27,173	1,484,896	1,965,718
Calico Marketing Services	456,053	362,857	475,292	599,061
San Bernardino Valley Enterprise Zone	182,798	66,078	199,137	249,857
Pediatric Trauma	534,311	2,190	0	0
Hospital Preparedness	412,210	1,669	0	0
TOTAL FINANCING REQUIREMENTS	**2,691,717,291**	**2,628,073,501**	**3,166,140,064**	**3,257,515,929**

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 8

COUNTY OF SAN BERNARDINO
SUMMARY OF COUNTY FINANCING REQUIREMENTS
FOR FISCAL YEAR 2011

DESCRIPTION (1)	FY 2009 ACTUAL (2)	FY 2010 ACTUAL (3)	FY 2011 RECOMMENDED BY CAO (4)	FY 2011 APPROVED/ ADOPTED (5)
Total Specific Financing Uses	2,691,717,291	2,628,073,501	2,971,365,043	3,044,366,724
APPROPRIATION FOR CONTINGENCIES:				
General Fund	0	0	34,943,122	57,685,241
Restricted General Fund	0	0	43,344,278	51,548,064
Special Aviation	0	0	3,193,906	2,396,599
AB 75 Tobacco Tax Program	0	0	0	2,550
Economic and Community Development	0	0	171,150	171,150
Sheriff Special Projects	0	0	10,242,234	10,627,134
Special Transportation	0	0	3,402,958	6,118,691
Micrographics Fees	0	0	5,524,488	6,984,113
Job and Employment Services	0	0	2,526,748	2,305,114
Local Law Enforcement Block Grant	0	0	5,305,238	6,593,216
DA Special Projects	0	0	2,715,769	2,682,516
Mental Health Services Act	0	0	58,841,414	41,532,266
Substance Abuse and Crime Prevention	0	0	0	66
Archstone Foundation Grant	0	0	0	6
State Bio-Terrorism	0	0	899,337	156,916
Public Health Emergency Preparedness	0	0	617,429	1,607,480
Tobacco Settlement Agreement	0	0	4,084,933	4,089,281
Tobacco Use Reduction Now	0	0	0	351
Vital Statistics State Fees	0	0	629,791	602,399
Driving Under the Influence	0	0	398,348	394,089
Commuter Services	0	0	623,401	592,044
Employee Benefits and Services	0	0	1,409,883	1,160,413
Block Grant Carryover	0	0	3,588,602	3,416,926
Court Alcohol and Drug Program	0	0	820,482	935,337
Chino Agriculture Preserve	0	0	9,205,843	9,156,472
Juvenile Justice Grant Program	0	0	242,104	273,137
Vector Control Program	0	0	1,043,563	1,117,634
Total Appropriation for Contingencies	0	0	193,775,021	212,149,205
Subtotal - Total Estimated Financing Uses	**2,691,717,291**	**2,628,073,501**	**3,165,140,064**	**3,256,515,929**
PROVISIONS FOR RESERVES/DESIGNATIONS:				
General Fund	0	0	1,000,000	1,000,000
Total Provisions for Reserves/Designations	0	0	1,000,000	1,000,000
TOTAL FINANCING REQUIREMENTS	**2,691,717,291**	**2,628,073,501**	**3,166,140,064**	**3,257,515,929**

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 8A

COUNTY OF SAN BERNARDINO
SCHEDULE OF SPECIFIC FINANCING USES BY BUDGET UNIT, FUNCTION, AND ACTIVITY
FOR FISCAL YEAR 2011

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY) (1)	FY 2009 ACTUAL (2)	FY 2010 ACTUAL (3)	FY 2011 RECOMMENDED BY CAO (4)	FY 2011 APPROVED/ ADOPTED (5)
GENERAL FUNCTION				
Legislative and Administrative:				
Board of Supervisors	7,673,739	7,514,946	7,551,504	6,619,044
County Administrative Office	7,549,046	5,496,379	5,086,602	6,018,662
Clerk of the Board	1,453,489	2,017,277	2,287,459	2,284,915
Priority Policy Needs	2,839,251	2,732,860	2,250,000	12,233,055
Board Elective Funding	2,149,966	3,402,185	0	0
Legislation	832,509	0	0	0
Litigation	3,800,555	789,492	388,681	388,681
Census 2010	0	61,613	0	0
Total Legislative and Administrative	26,298,554	22,014,752	17,564,246	27,544,357
Finance:				
Auditor/Controller-Recorder	17,282,965	18,522,485	0	0
Assessor	18,929,482	16,408,047	15,360,980	15,304,311
Auditor-Controller/Recorder/Treasurer/Tax Collector	0	0	38,295,573	38,228,823
Financial Administration	132,529,865	41,287,366	72,331,177	96,697,939
Purchasing	1,454,438	1,337,496	1,266,275	1,260,439
Treasurer-Tax Collector	18,409,168	18,340,311	0	0
Redemption Maintenance	0	0	180,678	181,350
Total Finance	188,605,919	95,895,705	127,434,683	151,672,862
Counsel:				
County Counsel	10,514,706	8,329,828	9,282,464	9,280,312
Personnel:				
Human Resources	7,173,295	5,044,563	5,379,668	5,082,016
Center for Employee Health and Wellness	697,822	439,491	868,718	868,718
Unemployment Insurance	2,960,186	4,007,686	4,000,500	4,000,500
Total Personnel	10,831,303	9,491,740	10,248,886	9,951,234
Elections:				
Registrar of Voters	9,580,422	5,875,261	7,416,346	7,405,926
Property Management:				
Architecture and Engineering	583,661	62,972	0	0
Facilities Management	13,523,939	11,190,628	12,759,304	12,742,301
Capital Facilities Leases	20,233,690	20,687,803	52,356,288	54,640,359
Rents and Leases	353,074	393,111	833,494	833,494
Real Estate Services	2,214,560	1,815,956	1,374,795	1,374,795
Utilities	17,665,034	15,696,040	20,219,364	20,218,964
Total Property Management	54,573,957	49,846,509	87,543,245	89,809,913

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 8A

COUNTY OF SAN BERNARDINO
SCHEDULE OF SPECIFIC FINANCING USES BY BUDGET UNIT, FUNCTION, AND ACTIVITY
FOR FISCAL YEAR 2011

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY) (1)	FY 2009 ACTUAL (2)	FY 2010 ACTUAL (3)	FY 2011 RECOMMENDED BY CAO (4)	FY 2011 APPROVED/ ADOPTED (5)
Plant Acquisition:				
Capital Improvements Fund	64,954,098	107,965,289	105,441,030	126,529,617
Special Aviation - State	2,866,472	4,391,058	10,129,414	10,076,892
Courthouse Facility - Excess 25%	0	5,014,984	0	9,814
Courthouse Seismic Surcharge	2,986,778	2,813,809	3,003,321	3,002,249
Total Plant Acquisition	70,807,348	120,185,139	118,573,765	139,618,572
Other General:				
Public and Support Services Group	1,949,023	0	0	0
Application Development	15,797,823	14,882,806	14,992,326	14,952,353
Victor Valley RDA	76,652	0	0	0
Speedway RDA	14,801,217	0	0	0
Cedar Glen RDA	461,175	0	0	0
Mission Boulevard RDA	70,689	0	0	0
Total Other General	33,156,578	14,882,806	14,992,326	14,952,353
TOTAL GENERAL FUNCTION	**404,368,786**	**326,521,742**	**393,055,961**	**450,235,529**
PUBLIC PROTECTION FUNCTION				
Judicial:				
Court Facilities Payments	1,102,462	2,357,348	2,505,233	2,505,233
Courts Property Management	908,813	2,063,553	1,913,044	1,913,044
Court Facilities/Judicial Benefits	1,606,668	1,607,218	1,589,716	1,589,716
District Attorney - Criminal Prosecution	69,339,840	68,545,388	58,937,436	59,964,118
Child Support Services	40,755,187	38,197,786	40,642,561	40,642,561
Drug Court Programs	93,528	336,572	444,918	444,918
Grand Jury	347,079	362,288	489,783	489,783
Indigent Defense Program	9,169,508	9,216,425	9,489,970	9,486,244
Law and Justice Group Administration	236,633	229,883	243,590	243,590
Public Defender	34,600,553	33,781,278	32,902,668	33,403,647
Court-Ordered Placements	1,626,324	1,347,600	1,528,834	1,528,834
Trial Court Funding - Maintenance of Effort	30,856,460	26,857,143	30,208,490	30,208,490
District Attorney - Real Estate Fraud	1,670,401	1,532,828	1,350,000	1,296,523
District Attorney - Auto Insurance Fraud	741,101	803,071	762,330	762,330
District Attorney - Worker's Comp. Ins. Fraud	1,981,825	2,128,000	2,193,593	2,193,593
Drug Forfeiture/Hazardous Waste Awards	3,055,323	2,766,824	3,558,597	3,963,254
Marriage License Fee Program	499,141	407,741	463,491	577,929
Local Law Enforcement Block Grant	1,413,011	7,993,631	1,971,354	2,132,547
Alternate Dispute Resolution	600,000	600,000	811,589	758,295
Domestic Violence and Child Abuse	0	0	100,000	100,000
Probation Asset Forfeiture - 15%	0	2,500	9,820	12,318
Asset Forfeiture - Probation	1,554	4,470	51,069	54,592
Total Judicial	200,605,410	201,141,547	192,168,086	194,271,559
Police Protection:				
Sheriff-Coroner/Public Administrator	412,522,583	406,622,897	405,712,332	413,845,203
Sheriff's Special Projects	14,056,490	9,031,445	23,911,631	26,736,189
Total Police Protection	426,579,073	415,654,342	429,623,963	440,581,392.00
Detention and Correction:				
Probation	111,216,299	109,186,254	113,552,011	113,495,351

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 8A

COUNTY OF SAN BERNARDINO
SCHEDULE OF SPECIFIC FINANCING USES BY BUDGET UNIT, FUNCTION, AND ACTIVITY
FOR FISCAL YEAR 2011

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY) (1)	FY 2009 ACTUAL (2)	FY 2010 ACTUAL (3)	FY 2011 RECOMMENDED BY CAO (4)	FY 2011 APPROVED/ ADOPTED (5)
Juvenile Justice Grant Program	5,249,825	4,407,255	4,113,859	4,113,859
Total Detention and Correction	116,466,124	113,593,509	117,665,870	117,609,210
Protective Inspection:				
Agriculture, Weights and Measures	6,215,702	6,062,954	6,105,231	6,088,943
Fire Hazard Abatement	2,625,459	2,092,549	2,300,571	2,292,649
Total Protective Inspection	8,841,161	8,155,503	8,405,802	8,381,592
Other Protection:				
Land Use Services - Advance Planning	3,483,346	2,616,242	0	0
Land Use Services - Building and Safety	7,771,614	4,453,543	3,125,574	3,125,574
Land Use Services - Code Enforcement	4,724,573	4,036,354	4,076,490	4,076,490
Land Use Services - Current Planning	3,228,126	3,160,417	0	0
Local Agency Formation Commission	350,000	333,805	344,637	344,637
Land Use Services - Administration	440,662	332,175	310,000	310,000
Public Guardian - Conservator	1,087,210	657,806	851,906	847,657
Land Use Services - Planning	0	0	4,928,452	5,434,662
Public Works - Surveyor	3,818,214	3,567,789	4,620,257	4,620,257
Public Health Bio-Terrorism Preparedness	3,436,376	2,977,934	2,502,657	2,502,657
Survey Monument Preservation	126,219	98,534	156,322	180,730
Fish and Game Commission	9,646	28,233	18,638	11,937
California Grazing	0	0	143,719	143,719
Micrographics Fees	6,815,058	5,261,486	7,689,623	7,689,623
Federal Forest Reserve	12,622	0	0	0
Disaster Recovery Fund	0	6,587	429,513	172,588
Total Other Protection	35,303,666	27,530,906	29,197,788	29,460,531
TOTAL PUBLIC PROTECTION FUNCTION	787,795,434	766,075,807	777,061,509	790,304,284
PUBLIC WAYS AND FACILITIES FUNCTION				
Public Ways:				
Special Transportation	6,619,119	12,185,477	28,703,910	31,577,733
Road Operations	61,224,657	53,536,140	129,736,743	131,633,125
Chino Agricultural Preserve	134,350	160,175	639,846	639,846
Total Public Ways	67,978,126	65,881,792	159,080,499	163,850,704

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 8A

COUNTY OF SAN BERNARDINO
SCHEDULE OF SPECIFIC FINANCING USES BY BUDGET UNIT, FUNCTION, AND ACTIVITY
FOR FISCAL YEAR 2011

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY) (1)	FY 2009 ACTUAL (2)	FY 2010 ACTUAL (3)	FY 2011 RECOMMENDED BY CAO (4)	FY 2011 APPROVED/ ADOPTED (5)
Transportation Terminals:				
Airports	2,848,914	2,678,515	2,813,284	2,813,284
TOTAL PUBLIC WAYS AND FACILITIES FUNCTION	70,827,040	68,560,307	161,893,783	166,663,988
HEALTH AND SANITATION FUNCTION				
Health:				
Public Health	78,924,460	73,540,888	73,371,926	73,349,985
Public Health H1N1 Preparedness	0	1,914,581	186,567	186,567
Tobacco Use Reduction Now	379,773	392,906	361,857	361,857
Vital Statistics State Fees	83,967	123,658	137,000	137,000
Commuter Services	595,141	601,644	655,619	655,619
Employee Benefits and Services	2,866,845	2,997,464	3,458,720	3,458,720
Vector Control Assessments	1,886,560	1,744,751	2,584,297	2,584,297
Total Health	84,736,746	81,315,891	80,755,986	80,734,045
Hospital Care:				
Alcohol and Drug Services	20,707,658	19,878,831	0	0
California Children's Services	16,092,834	15,711,570	18,594,969	18,590,834
Indigent Ambulance	472,501	472,501	472,501	472,501
Health Administration	61,210,663	61,639,574	75,730,904	75,786,933
Behavioral Health	179,670,325	176,391,915	129,980,548	129,980,548
Health Realignment	40,947,481	39,863,010	39,700,011	39,700,011
Mental Health Services Act	50,951,740	61,938,442	87,659,553	87,659,553
Tobacco Tax Funds	322,521	857,185	27,500	27,500
Substance Abuse and Crime Prevention	3,892,891	229,643	0	0
Mental Health Patient Fund	0	13	0	0
Archstone Foundation Grant	4,645	0	0	0
Master Settlement Agreement	32,084,079	15,000,000	17,500,000	17,500,000
Driving Under the Influence Programs	157,214	178,190	196,283	196,283
Block Grant Carryover Program	1,500,000	10,525,064	11,109,936	11,109,936
Court Alcohol and Drug Program	407,000	441,243	454,669	454,669
Performance Based Fines	514,626	2,304	0	0
Pediatric Trauma	534,311	2,190	0	0
Hospital Preparedness	412,210	1,669	0	0
Total Hospital Care	409,882,700	403,133,343	381,426,874	381,478,768
TOTAL HEALTH AND SANITATION FUNCTION	494,619,445	484,449,235	462,182,860	462,212,813
PUBLIC ASSISTANCE FUNCTION				
Administration:				
Human Services	363,561,399	371,714,137	428,000,366	427,854,733
Domestic Violence/Child Abuse Services	1,532,671	1,360,978	656,812	656,812
Aging and Adult Services	14,458,981	10,379,342	9,981,160	10,175,187
Domestic Violence/Child Abuse	547,432	484,669	1,341,260	1,635,462
Total Administration	380,100,483	383,939,126	439,979,598	440,322,194
Aid Programs:				
Entitlement Payments (Child Care)	36,293,569	35,660,819	35,191,000	35,191,000
Out-of-Home Child Care	514,348	764,792	859,415	859,415

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 8A

COUNTY OF SAN BERNARDINO
SCHEDULE OF SPECIFIC FINANCING USES BY BUDGET UNIT, FUNCTION, AND ACTIVITY
FOR FISCAL YEAR 2011

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY) (1)	FY 2009 ACTUAL (2)	FY 2010 ACTUAL (3)	FY 2011 RECOMMENDED BY CAO (4)	FY 2011 APPROVED/ ADOPTED (5)
Aid to Adoptive Children	41,567,551	44,228,648	49,598,184	49,598,184
AFDC - Foster Care	81,433,463	79,694,232	87,843,756	87,843,756
Refugee Cash Assistance Program	42,366	49,726	100,000	100,000
Cash Assistance For Immigrants	619,636	833,973	959,195	959,195
CalWORKS - All Other Families	233,930,511	246,849,211	287,433,216	287,433,216
Kinship Guardianship Assistance Program	5,561,419	5,865,504	6,245,694	6,245,694
Seriously Emotionally Disturbed	5,524,376	5,951,189	7,547,979	7,547,979
CalWORKS - 2 Parent Families	30,574,906	37,055,651	49,202,028	49,202,028
Wraparound Reinvestment Fund	10,609	877,306	9,555,912	8,816,385
Total Aid Programs	436,072,755	457,831,051	534,536,379	533,796,852
General Relief:				
Aid to Indigents	1,395,299	1,410,922	1,575,000	1,575,000
Veterans' Services:				
Veterans' Affairs	1,550,155	1,396,038	1,647,244	1,643,457
Other Assistance:				
Community Development and Housing/Economic Development	20,830,469	30,220,494	80,184,714	76,890,832
Preschool Services	40,661,107	48,368,067	49,059,494	49,176,795
Workforce Development	14,397,091	25,587,482	24,960,475	24,960,475
Total Other Assistance	75,888,666	104,176,043	154,204,683	151,028,102
TOTAL PUBLIC ASSISTANCE FUNCTION	**895,007,357**	**948,753,181**	**1,131,942,904**	**1,128,365,605**
EDUCATION FUNCTION				
School Administration:				
County Schools	3,366,237	2,876,738	2,994,155	2,994,155
Total School Administration	3,366,237	2,876,738	2,994,155	2,994,155
Library:				
County Library	18,340,745	16,592,616	15,451,594	15,475,318
TOTAL EDUCATION FUNCTION	**21,706,983**	**19,469,354**	**18,445,749**	**18,469,473**

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 8A

COUNTY OF SAN BERNARDINO
SCHEDULE OF SPECIFIC FINANCING USES BY BUDGET UNIT, FUNCTION, AND ACTIVITY
FOR FISCAL YEAR 2011

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY) (1)	FY 2009 ACTUAL (2)	FY 2010 ACTUAL (3)	FY 2011 RECOMMENDED BY CAO (4)	FY 2011 APPROVED/ ADOPTED (5)
RECREATION AND CULTURAL SERVICES FUNCTION				
Recreation Facilities:				
Regional Parks	10,023,198	9,245,315	9,250,107	9,227,349
Proposition 40 Projects	474,167	185,286	1,811,358	1,833,207
County Trail System	25,916	12,402	6,519,053	6,695,103
Off-Highway Vehicle License Fees	187,350	2,691	1,220,711	1,721,089
Glen Helen Pavilion	1,669,753	1,308,522	2,219,920	2,281,794
Pavilion Improvements	(25,000)	(25,000)	460,005	460,248
Park Maintenance/Development	152,923	27,173	1,484,896	1,965,718
Calico Marketing Services	456,053	362,857	475,292	599,061
Total Recreation Facilities	12,964,360	11,119,245	23,441,342	24,783,569
Culture:				
County Museum	4,099,949	3,114,912	3,340,935	3,331,463
Museum Special Projects	327,936	9,718	0	0
Total Culture	4,427,885	3,124,630	3,340,935	3,331,463
TOTAL RECREATION AND CULTURAL SERVICES FUNCTION	17,392,245	14,243,875	26,782,277	28,115,032
TOTAL SPECIFIC FINANCING USES	2,691,717,291	2,628,073,501	2,971,365,043	3,044,366,724

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 9

COUNTY OF SAN BERNARDINO
BUDGET UNIT FINANCING USES DETAIL
FOR FISCAL YEAR 2011

FINANCING USES CLASSIFICATION (1)	FY 2009 ACTUAL (2)	FY 2010 ACTUAL (3)	FY 2011 RECOMMENDED BY CAO (4)	FY 2011 APPROVED/ ADOPTED (5)	FUND (6)
SALARIES AND BENEFITS					
Salaries And Benefits	1,353,973	0	0	0	AGING AND ADULT SERVICES
Salaries And Benefits	79,965	71,010	94,953	94,953	CALICO MARKETING SERVICES
Salaries And Benefits	177,277	240,135	247,208	247,208	COMMUTER SERVICES
Salaries And Benefits	11,594,182	10,797,310	10,159,364	10,159,364	COUNTY LIBRARY
Salaries And Benefits	802,088	0	0	0	CSA - DS
Salaries And Benefits	2,565,090	2,608,966	3,126,204	3,126,204	E.C.D.
Salaries And Benefits	2,371,201	2,248,133	2,550,932	2,550,932	EMPLOYEE BENEFITS AND SERVICES
Salaries And Benefits	1,100,878,436	1,077,174,749	1,103,150,124	1,112,881,909	GENERAL
Salaries And Benefits	5,339,336	6,970,256	8,818,615	8,818,615	J.E.S.D.
Salaries And Benefits	3,297,230	0	0	0	JUVENILE JUSTICE GRANT PROGRAM
Salaries And Benefits	0	0	26,450,631	26,450,631	MENTAL HEALTH SERVICES ACT
Salaries And Benefits	1,675,412	1,730,575	294,444	294,444	MICROGRAPHICS FEES
Salaries And Benefits	22,784,708	28,719,476	30,725,499	30,725,499	PRESCHOOL SERVICES
Salaries And Benefits	0	0	1,167,465	1,167,465	SB 163 WRAPAROUND REINVESTMENT
Salaries And Benefits	1,242,564	1,043,482	1,254,342	1,264,623	SHERIFF'S SPECIAL PROJECTS
Salaries And Benefits	2,125,266	1,630,806	0	0	SPECIAL TRANSPORTATION
Salaries And Benefits	27,799,167	26,783,427	31,844,700	31,844,700	TRANSPORTATION
TOTAL SALARIES AND BENEFITS	1,184,085,896	1,160,018,324	1,219,884,481	1,229,626,547	
SERVICES AND SUPPLIES					
Services And Supplies	563,353	0	0	0	AGING AND ADULT SERVICES
Services And Supplies	600,000	600,000	811,589	758,295	ALTERNATE DISPUTE RESOLUTION
Services And Supplies	4,645	0	0	0	ARCHSTONE FOUNDATION GRANT
Services And Supplies	354,006	275,482	347,065	470,834	CALICO MARKETING SERVICES
Services And Supplies	0	0	143,719	143,719	CALIFORNIA GRAZING FEES
Services And Supplies	0	61,613	0	0	CENSUS 2010
Services And Supplies	106,755	139,807	617,869	617,869	CHINO AGRICULTURE PRESERVE
Services And Supplies	345,680	349,016	396,868	396,868	COMMUTER SERVICES
Services And Supplies	9,646	28,233	18,638	11,937	COUNTY FISH AND GAME
Services And Supplies	5,569,212	5,004,672	4,060,486	4,084,210	COUNTY LIBRARY
Services And Supplies	7,916	12,152	6,154,172	6,180,222	COUNTY TRAIL SYSTEM
Services And Supplies	1,648,812	0	0	0	CSA - DS
Services And Supplies	(64)	0	0	0	DA SPECIAL PROJECTS
Services And Supplies	0	6,587	0	0	DISASTER RECOVERY FUND
Services And Supplies	8,756,407	20,014,903	66,988,543	63,319,542	E.C.D.
Services And Supplies	1,027,227	1,284,894	1,596,578	1,596,578	EMPLOYEE BENEFITS AND SERVICES
Services And Supplies	416,550,399	406,874,168	418,889,223	421,921,215	GENERAL
Services And Supplies	1,691,406	1,772,399	1,577,245	1,577,245	J.E.S.D.
Services And Supplies	928,872	0	0	0	JUVENILE JUSTICE GRANT PROGRAM
Services And Supplies	487,823	516,335	34,849	50,166	L.L.E.B.G.
Services And Supplies	0	0	43,438,184	43,438,184	MENTAL HEALTH SERVICES ACT
Services And Supplies	2,500,730	1,978,820	4,168,199	4,168,199	MICROGRAPHICS FEES
Services And Supplies	75,648	2,691	560,711	1,061,089	OFF-HWY VEHICLE LICENSE FEES
Services And Supplies	104,109	297,223	1,304,396	1,685,218	PARK MAINTENANCE/DEVELOPMENT
Services And Supplies	0	0	485,005	485,248	PAVILION IMPROVEMENTS
Services And Supplies	6,643,294	7,414,306	6,432,487	6,549,788	PRESCHOOL SERVICES
Services And Supplies	1,554	6,970	46,356	52,377	PROBATION ASSET FORFEITURE
Services And Supplies	0	41,112	56,037	56,037	PROPOSITION 40 PROJECTS
Services And Supplies	150,911	78,970	181,238	231,958	SAN BERNARDINO VLY ENTERPRISE ZONE
Services And Supplies	0	0	1,015,000	1,015,000	SB 163 WRAPAROUND REINVESTMENT
Services And Supplies	4,081,259	2,600,497	6,686,703	7,741,272	SHERIFF'S SPECIAL PROJECTS
Services And Supplies	624,691	1,131,191	803,876	803,876	SPECIAL AVIATION
Services And Supplies	4,457,459	3,484,712	19,927,734	22,008,952	SPECIAL TRANSPORTATION
Services And Supplies	126,219	98,534	156,322	180,730	SURVEY MONUMENT PRESERVATION
Services And Supplies	322,521	857,185	27,500	27,500	TOBACCO TAX
Services And Supplies	28,233,876	22,136,818	99,975,495	102,664,439	TRANSPORTATION
TOTAL SERVICES AND SUPPLIES	485,974,366	477,069,292	686,902,087	693,298,567	
DATA PROCESSING CHARGES					
Data Processing Charges	20,468	0	0	0	AGING AND ADULT SERVICES
Data Processing Charges	2,887	2,903	4,401	4,401	COMMUTER SERVICES
Data Processing Charges	163,358	157,830	349,569	349,569	COUNTY LIBRARY
Data Processing Charges	10,192	0	0	0	CSA - DS
Data Processing Charges	(460)	0	0	0	DA SPECIAL PROJECTS
Data Processing Charges	41,926	37,683	43,968	43,968	E.C.D.
Data Processing Charges	28,162	32,439	50,195	50,195	EMPLOYEE BENEFITS AND SERVICES
Data Processing Charges	19,232,543	19,309,277	27,424,879	27,424,879	GENERAL
Data Processing Charges	89,826	88,088	95,000	95,000	J.E.S.D.
Data Processing Charges	44,101	0	0	0	JUVENILE JUSTICE GRANT PROGRAM
Data Processing Charges	0	0	289,961	289,961	MENTAL HEALTH SERVICES ACT
Data Processing Charges	147,612	258,484	349,438	349,438	PRESCHOOL SERVICES
Data Processing Charges	317,790	284,793	489,800	489,800	TRANSPORTATION
TOTAL DATA PROCESSING CHARGES	20,098,405	20,171,497	29,097,211	29,097,211	
TRAVEL AND RELATED COSTS					
Travel and Related Costs	26,436	0	0	0	AGING AND ADULT SERVICES
Travel and Related Costs	201	4,073	8,050	8,050	CALICO MARKETING SERVICES
Travel and Related Costs	1,090	836	820	820	COMMUTER SERVICES
Travel and Related Costs	94,578	80,640	70,000	70,000	COUNTY LIBRARY
Travel and Related Costs	0	0	1,790	1,790	COUNTY TRAIL SYSTEM
Travel and Related Costs	7,754	0	0	0	CSA - DS

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 9

COUNTY OF SAN BERNARDINO
BUDGET UNIT FINANCING USES DETAIL
FOR FISCAL YEAR 2011

FINANCING USES CLASSIFICATION (1)	FY 2009 ACTUAL (2)	FY 2010 ACTUAL (3)	FY 2011 RECOMMENDED BY CAO (4)	FY 2011 APPROVED/ ADOPTED (5)	FUND (6)
Travel and Related Costs	11,442	6,041	30,500	30,500	E.C.D.
Travel and Related Costs	19,460	8,337	22,100	22,100	EMPLOYEE BENEFITS AND SERVICES
Travel and Related Costs	5,006,145	3,958,529	4,375,010	4,228,810	GENERAL
Travel and Related Costs	98,098	181,620	149,500	149,500	J.E.S.D.
Travel and Related Costs	11,020	0	0	0	JUVENILE JUSTICE GRANT PROGRAM
Travel and Related Costs	0	2,400	0	0	L.L.E.B.G.
Travel and Related Costs	0	0	244,441	244,441	MENTAL HEALTH SERVICES ACT
Travel and Related Costs	6,195	14,399	33,750	33,750	MICROGRAPHICS FEES
Travel and Related Costs	179,558	331,529	359,655	359,655	PRESCHOOL SERVICES
Travel and Related Costs	0	0	14,533	14,533	PROBATION ASSET FORFEITURE
Travel and Related Costs	1,675	1,680	3,000	3,000	SAN BERNARDINO VLY ENTERPRISE ZONE
Travel and Related Costs	80,939	80,775	166,200	166,200	SHERIFF'S SPECIAL PROJECTS
Travel and Related Costs	194,179	111,144	212,500	212,500	TRANSPORTATION
TOTAL TRAVEL AND RELATED COSTS	5,738,770	4,782,004	5,691,849	5,545,649	
OTHER CHARGES					
Other Charges	1,850,251	0	0	0	AGING AND ADULT SERVICES
Other Charges	1,321,588	4,910,285	8,612,612	10,455,442	CAPITAL IMPROVEMENTS
Other Charges	27,595	20,368	21,977	21,977	CHINO AGRICULTURE PRESERVE
Other Charges	177,806	115,893	106,005	106,005	COUNTY LIBRARY
Other Charges	3,597,784	0	0	0	CSA - DS
Other Charges	572,607,297	592,651,463	686,652,785	687,272,785	GENERAL
Other Charges	0	1,669	0	0	HOSPITAL PREPAREDNESS
Other Charges	6,086,139	17,703,502	22,098,187	22,098,187	J.E.S.D.
Other Charges	84,139	4,879,195	0	0	L.L.E.B.G.
Other Charges	0	0	1,359,559	1,359,559	MENTAL HEALTH SERVICES ACT
Other Charges	0	2,190	0	0	PEDIATRIC TRAUMA
Other Charges	0	2,304	0	0	PERFORMANCE BASED FINES
Other Charges	6,971,251	7,192,317	8,434,998	8,434,998	PRESCHOOL SERVICES
Other Charges	10,609	877,306	8,523,447	7,783,920	SB163 WRAPAROUND REINVESTMENT
Other Charges	30,000	2,200	77,000	77,000	SPECIAL TRANSPORTATION
Other Charges	736,334	68,563	3,878,647	3,878,647	TRANSPORTATION
TOTAL OTHER CHARGES	593,500,793	628,427,256	739,765,217	741,488,520	
LAND					
Land	0	0	381,000	381,000	CAPITAL IMPROVEMENTS
Land	2,430,336	0	0	0	CSA - DS
Land	0	0	3,500,000	3,500,000	TRANSPORTATION
TOTAL LAND	2,430,336	0	3,881,000	3,881,000	
IMPROVEMENTS TO LAND					
Improvements to Land	0	462,808	2,751,475	2,776,572	CAPITAL IMPROVEMENTS
Improvements to Land	0	55,980	0	0	PRESCHOOL SERVICES
Improvements to Land	1,615,292	2,171,637	7,543,020	7,543,020	SPECIAL AVIATION
Improvements to Land	0	0	1,800,000	1,800,000	TRANSPORTATION
TOTAL IMPROVEMENTS TO LAND	1,615,292	2,690,424	12,094,495	12,119,592	
EASEMENTS/RIGHT OF WAYS					
Easements/Right of Ways	1,105,185	352,704	675,000	675,000	TRANSPORTATION
TOTAL EASEMENTS/RIGHT OF WAYS	1,105,185	352,704	675,000	675,000	
STRUCTURES & IMPROVEMENTS					
Structures & Improvements to Structures	55,315,970	94,436,206	82,054,350	109,332,647	CAPITAL IMPROVEMENTS
Structures & Improvements to Structures	0	250	358,091	358,091	COUNTY TRAIL SYSTEM
Structures & Improvements to Structures	0	0	812,750	812,750	MICROGRAPHICS FEES
Structures & Improvements to Structures	11,702	0	650,000	650,000	OFF-HWY VEHICLE LICENSE FEES
Structures & Improvements to Structures	0	0	50,000	50,000	PARK MAINTENANCE/DEVELOPMENT
Structures & Improvements to Structures	665,624	369,089	206,800	206,800	PRESCHOOL SERVICES
Structures & Improvements to Structures	432,195	51,645	1,740,321	1,740,321	PROPOSITION 40 PROJECTS
Structures & Improvements to Structures	24,849	0	100,000	100,000	SHERIFF'S SPECIAL PROJECTS
Structures & Improvements to Structures	170,971	453,601	400,000	400,000	SPECIAL AVIATION
Structures & Improvements to Structures	20,744	119,971	4,500,000	4,500,000	TRANSPORTATION
TOTAL STRUCTURES & IMPROVEMENTS	56,642,056	95,430,762	90,872,312	118,150,609	
EQUIPMENT					
Equipment	221,879	10,168	176,782	176,782	COUNTY LIBRARY
Equipment	9,999	0	0	0	CSA - DS
Equipment	19,998	28,775	127,000	127,000	E.C.D.
Equipment	0	0	0	0	EMPLOYEE BENEFITS AND SERVICES
Equipment	2,608,052	3,509,637	4,796,495	4,928,877	GENERAL
Equipment	89,324	37,077	45,000	45,000	J.E.S.D.
Equipment	696,974	(164,219)	0	0	L.L.E.B.G.
Equipment	0	0	868,818	868,818	MENTAL HEALTH SERVICES ACT
Equipment	296,010	172,645	9,000	9,000	MICROGRAPHICS FEES
Equipment	0	0	0	0	PARK MAINTENANCE/DEVELOPMENT
Equipment	0	237,047	0	0	PRESCHOOL SERVICES
Equipment	238,896	489,347	2,235,000	2,235,000	SHERIFF'S SPECIAL PROJECTS

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 9

COUNTY OF SAN BERNARDINO
BUDGET UNIT FINANCING USES DETAIL
FOR FISCAL YEAR 2011

FINANCING USES CLASSIFICATION (1)	FY 2009 ACTUAL (2)	FY 2010 ACTUAL (3)	FY 2011 RECOMMENDED BY CAO (4)	FY 2011 APPROVED/ ADOPTED (5)	FUND (6)
Equipment	135,645	29,479	0	0	SPECIAL AVIATION
Equipment	102,515	(31,972)	2,150,300	2,150,300	TRANSPORTATION
TOTAL EQUIPMENT	4,419,291	4,317,983	10,408,395	10,540,777	
VEHICLES					
Vehicles	24,348	0	0	0	COMMUTER SERVICES
Vehicles	7,267,607	4,971,955	5,526,000	5,526,000	GENERAL
Vehicles	0	0	24,363	24,363	MENTAL HEALTH SERVICES ACT
Vehicles	33,444	24,235	130,500	130,500	PARK MAINTENANCE/DEVELOPMENT
Vehicles	125,872	110,772	0	0	PRESCHOOL SERVICES
Vehicles	1,180,303	678,838	1,855,000	1,855,000	SHERIFF'S SPECIAL PROJECTS
Vehicles	43,812	68	0	0	SPECIAL AVIATION
Vehicles	3,118,384	1,866,927	2,600,000	2,600,000	TRANSPORTATION
TOTAL VEHICLES	11,793,770	7,652,795	10,135,863	10,135,863	
LEASE PURCHASE - EQUIPMENT					
Lease Purchase - Equipment	374,139	528,778	330,612	330,612	GENERAL
Lease Purchase - Equipment	479,755	262,889	276,000	276,000	TRANSPORTATION
TOTAL LEASE PURCHASE - EQUIPMENT	853,894	791,667	606,612	606,612	
CAPITALIZED SOFTWARE					
Capitalized Software	1,539,694	303,819	2,006,025	2,006,025	GENERAL
	0	4,683	0	0	L.L.E.B.G.
	0	0	5,476,168	5,476,168	MENTAL HEALTH SERVICES ACT
	0	95,350	200,000	200,000	MICROGRAPHICS FEES
	0	9,799	600,000	600,000	SHERIFF'S SPECIAL PROJECTS
TOTAL CAPITALIZED SOFTWARE	1,539,694	413,651	8,282,193	8,282,193	
OPERATING TRANSFERS OUT					
Operating Transfers Out	3,436,376	2,977,934	0	0	BIO-TERRORISM PREPAREDNESS
Operating Transfers Out	1,500,000	10,525,064	0	0	BLOCK GRANT CARRYOVER
Operating Transfers Out	8,316,539	8,155,991	11,641,593	3,583,956	CAPITAL IMPROVEMENTS
Operating Transfers Out	2,986,778	2,813,809	3,003,321	3,002,249	CENTRAL COURTHOUSE SURCHARGE
Operating Transfers Out	216,625	80,268	61,791	61,791	COUNTY LIBRARY
Operating Transfers Out	0	0	0	150,000	COUNTY TRAIL SYSTEM
Operating Transfers Out	407,000	441,243	0	0	COURT ALCOHOL AND DRUG PROGRAM
Operating Transfers Out	0	5,014,984	0	9,814	COURTHOUSE FACILITIES - EXCESS 25%
Operating Transfers Out	3,677,095	0	0	0	CSA - DS
Operating Transfers Out	7,449,175	7,230,723	150,000	150,000	DA SPECIAL PROJECTS
Operating Transfers Out	0	0	429,513	172,588	DISASTER RECOVERY FUND
Operating Transfers Out	0	0	100,000	100,000	DOMESTIC VIOLENCE AB 2405
Operating Transfers Out	547,432	484,669	0	0	DOMESTIC VIOLENCE/CHILD ABUSE
Operating Transfers Out	157,214	178,190	0	0	DRIVING UNDER THE INFLUENCE
Operating Transfers Out	298,775	627,762	1,740,573	1,740,573	E.C.D.
Operating Transfers Out	12,622	0	0	0	FEDERAL FOREST RESERVE
Operating Transfers Out	202,719,295	97,084,663	130,384,033	154,870,795	GENERAL
Operating Transfers Out	0	0	0	0	GENERAL PLAN UPDATE
Operating Transfers Out	412,210	0	0	0	HOSPITAL PREPAREDNESS
Operating Transfers Out	142,251	2,755,237	0	14,866	L.L.E.B.G.
Operating Transfers Out	499,141	407,741	0	0	MARRIAGE LICENSE FEE PROGRAM
Operating Transfers Out	0	13	0	0	MENTAL HEALTH PATIENT FUND
Operating Transfers Out	50,951,740	61,938,442	0	0	MENTAL HEALTH SERVICES ACT
Operating Transfers Out	1,000,000	0	0	0	MICROGRAPHICS FEES
Operating Transfers Out	327,936	9,718	0	0	MUSEUM SPECIAL PROJECTS
Operating Transfers Out	19,285	(19,285)	0	100,000	PARK MAINTENANCE/DEVELOPMENT
Operating Transfers Out	534,311	0	0	0	PEDIATRIC TRAUMA
Operating Transfers Out	514,626	0	0	0	PERFORMANCE BASED FINES
Operating Transfers Out	0	939,576	0	0	PRESCHOOL SERVICES
Operating Transfers Out	0	0	0	0	PROPERTY ASSESSMENT EDUCATION
Operating Transfers Out	0	0	0	0	PROPOSITION 12 PROJECTS
Operating Transfers Out	41,972	92,356	0	21,849	PROPOSITION 40 PROJECTS
Operating Transfers Out	0	1,914,581	0	0	PUBLIC HEALTH EMERGENCY PREP
Operating Transfers Out	0	0	190,557	186,831	REGISTRATION FEE PROJECTS
Operating Transfers Out	3,180,593	246,818	0	0	SHERIFF'S SPECIAL PROJECTS
Operating Transfers Out	1,000	405,000	309,001	309,000	SPECIAL AVIATION
Operating Transfers Out	0	4,618,805	0	0	SPECIAL TRANSPORTATION
Operating Transfers Out	0	113,528	0	0	SUBSTANCE ABUSE & CRIME PREVENTION
Operating Transfers Out	32,084,079	15,000,000	17,500,000	17,500,000	TOBACCO SETTLEMENT AGREEMENT
Operating Transfers Out	379,773	392,906	0	0	TOBACCO USE REDUCTION NOW
Operating Transfers Out	1,460,000	6,700,000	187,697	187,740	TRANSPORTATION
Operating Transfers Out	1,886,560	1,744,751	0	0	VECTOR CONTROL ASSESSMENTS
Operating Transfers Out	83,967	123,658	0	0	VITAL STATISTICS STATE FEES
TOTAL OPERATING TRANSFERS OUT	325,244,369	232,999,143	165,698,079	182,162,052	
INTRA/INTER-FUND TRANSFERS					
Intra/Inter-Fund Transfers	88,163	0	0	0	AGING AND ADULT SERVICES
Intra/Inter-Fund Transfers	0	0	2,502,657	2,502,657	BIO-TERRORISM PREPAREDNESS
Intra/Inter-Fund Transfers	0	0	11,109,936	11,109,936	BLOCK GRANT CARRYOVER
Intra/Inter-Fund Transfers	21,881	12,291	25,224	25,224	CALICO MARKETING SERVICES

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 9

COUNTY OF SAN BERNARDINO
BUDGET UNIT FINANCING USES DETAIL
FOR FISCAL YEAR 2011

FINANCING USES CLASSIFICATION (1)	FY 2009 ACTUAL (2)	FY 2010 ACTUAL (3)	FY 2011 RECOMMENDED BY CAO (4)	FY 2011 APPROVED/ ADOPTED (5)	FUND (6)
Intra/Inter-Fund Transfers	43,859	8,753	6,322	6,322	COMMUTER SERVICES
Intra/Inter-Fund Transfers	0	0	454,669	454,669	COURT ALCOHOL AND DRUG PROGRAM
Intra/Inter-Fund Transfers	303,105	345,835	467,597	467,597	COUNTY LIBRARY
Intra/Inter-Fund Transfers	18,000	0	5,000	5,000	COUNTY TRAIL SYSTEM
Intra/Inter-Fund Transfers	3,225,671	0	0	0	CSA - DS
Intra/Inter-Fund Transfers	0	0	7,714,520	8,065,700	DA SPECIAL PROJECTS
Intra/Inter-Fund Transfers	0	0	1,341,260	1,635,462	DOMESTIC VIOLENCE/CHILD ABUSE
Intra/Inter-Fund Transfers	0	0	196,283	196,283	DRIVING UNDER THE INFLUENCE
Intra/Inter-Fund Transfers	4,313,546	3,238,307	4,976,151	4,956,550	E.C.D.
Intra/Inter-Fund Transfers	(579,205)	(576,339)	(761,085)	(761,085)	EMPLOYEE BENEFITS AND SERVICES
Intra/Inter-Fund Transfers	(24,842,345)	(19,845,871)	(56,557,504)	(47,812,173)	GENERAL
Intra/Inter-Fund Transfers	1,669,753	1,308,522	2,219,920	2,281,794	GLEN HELEN PAVILION
Intra/Inter-Fund Transfers	1,002,962	(1,165,460)	(7,823,072)	(7,823,072)	J.E.S.D.
Intra/Inter-Fund Transfers	968,602	4,407,255	4,113,859	4,113,859	JUVENILE JUSTICE GRANT PROGRAM
Intra/Inter-Fund Transfers	1,825	0	1,936,505	2,067,515	L.L.E.B.G.
Intra/Inter-Fund Transfers	0	0	463,491	577,929	MARRIAGE LICENSE FEE PROGRAM
Intra/Inter-Fund Transfers	0	0	9,507,428	9,507,428	MENTAL HEALTH SERVICES ACT
Intra/Inter-Fund Transfers	1,336,710	1,269,697	2,171,480	2,171,480	MICROGRAPHICS FEES
Intra/Inter-Fund Transfers	100,000	0	10,000	10,000	OFF-HIGHWAY VEHICLES
Intra/Inter-Fund Transfers	(3,914)	(275,000)	0	0	PARK MAINTENANCE/DEVELOPMENT
Intra/Inter-Fund Transfers	(25,000)	(25,000)	(25,000)	(25,000)	PAVILION IMPROVEMENTS
Intra/Inter-Fund Transfers	3,143,188	2,739,490	2,550,617	2,550,617	PRESCHOOL SERVICES
Intra/Inter-Fund Transfers	0	174	15,000	15,000	PROPOSITION 40 PROJECTS
Intra/Inter-Fund Transfers	0	0	186,567	186,567	PUBLIC HEALTH EMERGENCY PREP
Intra/Inter-Fund Transfers	0	0	180,678	181,350	REDEMPTION MAINTENANCE
Intra/Inter-Fund Transfers	30,213	(14,573)	14,899	14,899	SAN BERNARDINO VLY ENTERPRISE ZONE
Intra/Inter-Fund Transfers	0	0	(1,150,000)	(1,150,000)	SB 163 WRAPAROUND REINVESTMENT
Intra/Inter-Fund Transfers	4,027,087	3,881,889	11,014,396	12,774,094	SHERIFF'S SPECIAL PROJECTS
Intra/Inter-Fund Transfers	275,061	200,083	1,073,517	1,020,996	SPECIAL AVIATION
Intra/Inter-Fund Transfers	6,394	2,448,955	8,699,176	9,491,455	SPECIAL TRANSPORTATION
Intra/Inter-Fund Transfers	3,892,891	116,115	0	0	SUBSTANCE ABUSE & CRIME PREVENTION
Intra/Inter-Fund Transfers	0	0	361,857	361,857	TOBACCO USE REDUCTION NOW
Intra/Inter-Fund Transfers	0	0	2,584,297	2,584,297	VECTOR CONTROL ASSESSMENTS
Intra/Inter-Fund Transfers	0	0	137,000	137,000	VITAL STATISTICS STATE FEES
Intra/Inter-Fund Transfers	(2,343,272)	(5,119,125)	(23,353,396)	(24,145,675)	TRANSPORTATION
TOTAL INTRA/INTER-FUND TRANSFERS	(3,324,826)	(7,044,002)	(13,629,751)	(2,243,468)	
OTHER FINANCING USES					
Other Financing Uses	0	0	0	6	ARCHSTONE FOUNDATION
Other Financing Uses	0	0	899,337	156,916	BIO-TERRORISM PREPAREDNESS
Other Financing Uses	0	0	3,588,602	3,416,926	BLOCK GRANT CARRYOVER
Other Financing Uses	0	0	9,205,843	9,156,472	CHINO AGRICULTURE PRESERVE
Other Financing Uses	0	0	623,401	592,044	COMMUTER SERVICES
Other Financing Uses	0	0	820,482	935,337	COURT ALCOHOL AND DRUG PROGRAM
Other Financing Uses	0	0	2,715,769	2,682,516	DA SPECIAL PROJECTS
Other Financing Uses	0	0	398,348	394,089	DRIVING UNDER THE INFLUENCE
Other Financing Uses	0	0	171,150	171,150	E.C.D.
Other Financing Uses	0	0	1,409,883	1,160,413	EMPLOYEE BENEFITS AND SERVICES
Other Financing Uses	0	0	78,287,400	109,233,305	GENERAL
Other Financing Uses	0	0	2,526,748	2,305,114	J.E.S.D.
Other Financing Uses	0	0	242,104	273,137	JUVENILE JUSTICE GRANT
Other Financing Uses	0	0	5,305,238	6,593,216	L.L.E.B.G.
Other Financing Uses	0	0	58,841,414	41,532,266	MENTAL HEALTH SERVICES ACT
Other Financing Uses	0	0	5,524,488	6,984,113	MICROGRAPHICS FEES
Other Financing Uses	0	0	617,429	1,607,480	PUBLIC HEALTH EMERGENCY PREP
Other Financing Uses	0	0	10,242,234	10,627,134	SHERIFF'S SPECIAL PROJECTS
Other Financing Uses	0	0	3,193,906	2,396,599	SPECIAL AVIATION
Other Financing Uses	0	0	3,402,958	6,118,691	SPECIAL TRANSPORTATION
Other Financing Uses	0	0	0	66	SUBSTANCE ABUSE AND CRIME PREVENTION
Other Financing Uses	0	0	4,084,933	4,089,281	TOBACCO SETTLEMENT AGREEMENT
Other Financing Uses	0	0	0	2,550	TOBACCO TAX
Other Financing Uses	0	0	0	351	TOBACCO USE REDUCTION NOW
Other Financing Uses	0	0	1,000,000	1,000,000	TRANSPORTATION
Other Financing Uses	0	0	1,043,563	1,117,634	VECTOR CONTROL ASSESSMENTS
Other Financing Uses	0	0	629,791	602,399	VITAL STATISTICS STATE FEES
TOTAL OTHER FINANCING USES	0	0	194,775,021	213,149,205	
GRAND TOTAL	2,691,717,291	2,628,073,501	3,165,140,064	3,256,515,929	