The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to **San Bernardino County, California** for its annual budget for the fiscal year beginning July 1, 2006. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

County of San Bernardino

County Supervisors and Mission Statement....1
Message from the County Administrative Officer....2
County Organization Chart....4
County Profile....5
County Budget Overview....9
County Budget Summary....21
General Fund Financing....40
Long-Term Financial Obligations....71
Summary Related Laws, Policies, and Procedures....79

Administrative/Executive Group

Administrative/Executive Group Summary....85
- Board of Supervisors Summary....87
  - Board of Supervisors....88
  - Legislation....90
- Clerk of the Board....92
- County Administrative Office Summary....96
  - County Administrative Office....97
  - Franchise Administration....100
  - Litigation....102
  - Joint Powers Leases....104
  - Health Administration....107
  - Ambulance Performance Based Fines....111
  - Pediatric Trauma....113
  - Hospital Preparedness....115
  - Medical Center Lease Payments....117
  - Master Settlement Agreement....119
  - Federal Forest Reserve....121
- County Counsel....123
- Human Resources Summary....127
  - Human Resources....128
  - The Center for Employee Health and Wellness....132
  - Unemployment Insurance....135
  - Commuter Services....137
  - Employee Benefits and Services....139
- Information Services Summary....142
  - Application Development....143
  - Computer Operations....146
  - Network Services....150
  - 800 MHz – Rebanding Project....154

Purchasing Summary 157
Purchasing 158
Printing Services 161
Surplus Property and Storage Operations 164
Mail/Courier Services 166
Risk Management Summary 169
Operations 170
Insurance Programs 173
Arrowhead Regional Medical Center Summary 176
Arrowhead Regional Medical Center 177
Tobacco Tax Funds 182
Archstone Foundation Grant 184
Behavioral Health Summary 186
Behavioral Health 188
Alcohol and Drug Services 192
Mental Health Services Act 195
Driving Under the Influence Programs 197
Block Grant Carryover Program 199
Court Alcohol and Drug Program 201
Proposition 36 203
Public Health Summary 205
Public Health 206
California Children's Services 212
Indigent Ambulance 216
Bio-Terrorism Preparedness 218
Tobacco Use Reduction Now 220
Vital Statistics State Fees 222
Vector Control Assessments 224
Local Agency Formation Commission 226
County Schools 228

Economic Development Agency

Economic Development Agency Summary 231
Economic Development Agency Detail Summary 232
Economic Development 234
Community Development and Housing 239
Workforce Development 244
San Bernardino Valley Enterprise Zone 249

Fiscal Group

Fiscal Group Summary 253
Assessor Summary 254
Assessor 255
State/County Property Tax Administration Program 258
Auditor/Controller-Recorder Summary 260
Auditor/Controller-Recorder 262
Systems Development 265
Vital Records 268
Recorder Records 270
Electronic Recording 271
Treasurer-Tax Collector/Public Administrator Summary 273
Treasurer-Tax Collector/Public Administrator 274
Redemption Maintenance 277
Unified Property Tax System 279

Human Services

Human Services Summary 281
Human Services Detail Summary 282
Aging and Adult Services Summary 283
Aging Programs 284
Public Guardian-Conservator 287
Child Support Services 290
Human Services
Administrative Claim 294
Domestic Violence/Child Abuse Services 305
Entitlement Payments (Childcare) 307
Out-of-Home Child Care 309
Aid to Adoptive Children 311
AFDC – Foster Care 313
Refugee Cash Assistance 315
Cash Assistance for Immigrants 317
CalWORKS – All Other Families 319
Kinship Guardianship Assistance Program 321
Seriously Emotionally Disturbed 323
CalWORKS – 2-Parent Families 325
Aid to Indigents (General Relief) 327
Preschool Services 329
Veterans Affairs 333

Law and Justice Group

Law and Justice Group Summary 337
County Trial Courts Summary 339
Drug Court Programs 340
Grand Jury 342
Indigent Defense Program 344
Court Facilities/Judicial Benefits 346
Court Facilities Payments 348
Trial Court Funding – Maintenance of Effort 350
Courthouse Facility – Excess 25% 352
Courthouse Seismic Surcharge 354
Alternate Dispute Resolution 356
Indigent Defense Special Revenue Fund 358
District Attorney Summary 360
Criminal Prosecution 361
Child Abduction and Recovery 365
Real Estate Fraud Prosecution 367
Automobile Insurance Fraud Prosecution 369
Workers' Compensation Insurance Fraud Prosecution 371
Specialized Prosecutions 373
Vehicle Fees – Auto Theft 375
State Asset Forfeiture 377
Federal Asset Forfeiture 379
Law and Justice Group Administration Summary 381
Law and Justice Group Administration 382
2004 Local Law Enforcement Block Grant 384
2003 US BJA Congressional Mandate Award 386
2005 COPS Technology Grant 388
2006 COPS Technology Grant 390
2005 Justice Assistance Grant 392
2006 Justice Assistance Grant 394
Southwest Border Prosecution Initiative 396
Probation Summary 398
Administration, Corrections and Detention 400

Court-Ordered Placements 404
Juvenile Justice Grant Program 406
Asset Forfeiture 15% 408
State Seized Assets 410
Public Defender 412
Sheriff-Coroner Summary 416
Sheriff-Coroner 418
Contract Training 422
Public Gatherings 424
Aviation 426
IRNET Federal 428
IRNET State 430
Federal Seized Assets (DOJ) 432
Federal Seized Assets (Treasury) 434
State Seized Assets 436
Vehicle Theft Task Force 438
Search and Rescue 440
Cal-ID Program 442
COPSMORE Grant 444
Capital Project Fund 446
Court Services Auto 448
Court Services Tech 450

Public and Support Services Group

Public and Support Services Group Summary 453
Public and Support Services Group-Administration 455
Agriculture/Weights and Measures Summary 459
Agriculture/Weights and Measures 460
California Grazing 463
Airports Summary 465
Airports 466
Chino Airport Commercial Hangars 469
Architecture and Engineering 471
County Library 475
County Museum Summary 480
County Museum 481
Museum Store 484
Facilities Management Summary 486
Facilities Management 487
Utilities 490
Fleet Management Summary 492
Garage 493
Motor Pool 496
Land Use Services Summary 499
Administration 500
Current Planning 502
Advance Planning 504
Building and Safety 507
Code Enforcement 510
Fire Hazard Abatement 513
General Plan Update 515
Public Works Summary 517
Surveyor 518
Survey Monument Preservation 521
Transportation
Road Operations 523
Caltrans Contract 529

Etiwanda Interchange Improvement 531
High Desert Corridor Project 533
Facilities Development Plans 535
Measure I Program 537
Regional Development Mitigation Plan 540
Solid Waste Management
Operations 542
Site Closure and Maintenance 547
Site Enhancement, Expansion and Acquisition 549
Environmental Fund 552
Environmental Mitigation Fund 554
Real Estate Services Summary 556
Real Estate Services 557
Rents and Leases 560
Courts Property Management 562
Chino Agricultural Preserve 564
Regional Parks Summary 566
Regional Parks 567
County Trail System 570
Proposition 12 Projects 572
Proposition 40 Projects 574
Moabi Regional Park Boat Launch Facility 576
Glen Helen Amphitheater 578
Amphitheater Improvements at Glen Helen 580
Park Maintenance/Development 582
Calico Ghost Town Marketing Services 584
Off-Highway Vehicle License Fee 586
Snack Bars 588
Camp Bluff Lake 590
Registrar of Voters 592
Special Districts
Fish and Game Commission 597

Capital Improvement Program
Capital Improvement Program Summary 599
Capital Improvement Program 600

Appendices
Appendix A –Changes from Proposed to Adopted 655
Appendix B – Budget by Group/Agency 661
Appendix C – Changes to Final Budget 669
Appendix D – Financial Schedules 672
Appendix E – Budget Unit Listing 705
Appendix F – Budget Book Definitions 713

COUNTY OF SAN BERNARDINO BOARD OF SUPERVISORS

Brad Mitzelfelt
1st District

Paul Biane
Chairman
2nd District

Dennis Hansberger
3rd District

Gary Ovitt
Vice-Chairman
4th District

Josie Gonzales
5th District

County Administrative Officer
Mark Uffer

COUNTY MISSION STATEMENT

The mission of the government of the County of San Bernardino is to satisfy its customers by providing service that promotes the health, safety, well being, and quality of life of its residents according to the County Charter, general laws, and the will of the people it serves.

The County's final budget for 2007-08 was adopted on June 26, 2007. As has been the case in past years, the budget stands as a fiscally sound spending plan, provides for the operational needs of County departments, and preserves the current level of service while addressing the County's growth. The 2007-08 final budget continues to focus County resources on public safety, capital improvements (including new construction and alleviating the maintenance backlog on County buildings), economic development, and planning for the future by setting aside ongoing financing.

THE BUDGET IN BRIEF

The County produces two budget books. This budget book represents the General Fund, restricted financing funds, special revenue funds, capital project funds, and enterprise funds. Additionally, there is a budget book for Board Governed Special Districts. The total appropriation for the County and Board Governed Special Districts in 2007-08 is $3.7 billion and $0.5 billion, respectively for a combined total of $4.2 billion.

The General Fund appropriation, including restricted financing of Prop 172 and Realignment, totals $2.4 billion and is funded by countywide discretionary revenues, financing transfers from departments, the use of reserves, and the beginning fund balance of the General Fund. Of this $2.4 billion, the Board of Supervisors has discretion over $650.0 million.

When the 2007-08 final budget was adopted, there was $57.2 million in general purpose reserves and $181.7 million in specific purpose reserves, including the 2007-08 ongoing set-asides established to fund the annual costs for the county's future space needs ($20.0 million), retirement costs ($7.9 million), and jail expansion due to the growing population ($7.0 million). Per County Policy unspent ongoing set-asides at the end of the fiscal year will be transferred to the corresponding specific purpose reserve.

2007-08 HIGHLIGHTS

Health

The County will have its first full year in 2007-08 with the Mental Health Services Act programs being fully operational providing ongoing services in the amount of $26.6 million and $11.7 million in start-up costs. This funding has enabled the County to build a system of care and treatment that will efficiently and effectively serve all clients, especially the homeless, the incarcerated and racial and ethnic communities.

Safety

The State has authorized 150 new judgeships in increments of 50 over a three-year period. The first year that this will impact the County is 2007-08. San Bernardino County received five new judgeships in June 2007, of which four are criminal judges. Additional staffing totaling $5.2 million was included in the District Attorney, Public Defender and Probation budgets to address the workload from these new criminal judges.

In addition, the Sheriff's Department will begin the first phase in remodeling and expanding the Barstow Station totaling $2.9 million due to the high population growth in that area. Also, an additional Crime Impact Team costing $1.2 million was added to handle specialized operations such as gang activity and other violent crimes.

Well-Being

Human Services programs increased a net $8.7 million which includes a $5.0 million increase to Aid to Adoptive Children to provide additional assistance to adoptive parents and a $2.4 million increase to the Kin-Gap Program for a new specialized care increment allowance and increased clothing allowance for children.

Quality of Life

In 2007-08, Regional Parks' budget increased by $1.6 million primarily to enhance the County's existing park facilities and to develop a Healthy Parks Program.

One new branch library in Mentone and three expanded branch libraries located in Highland, Fontana, and Loma Linda are expected to open in 2007-08. These libraries will add 100,000 square feet of additional space for County Library customers.

CHALLENGES IN FISCAL YEAR 2007-08 AND BEYOND

As the population of the County continues to increase, the needs of the County continue to grow. The following are among the County financing issues on the horizon:

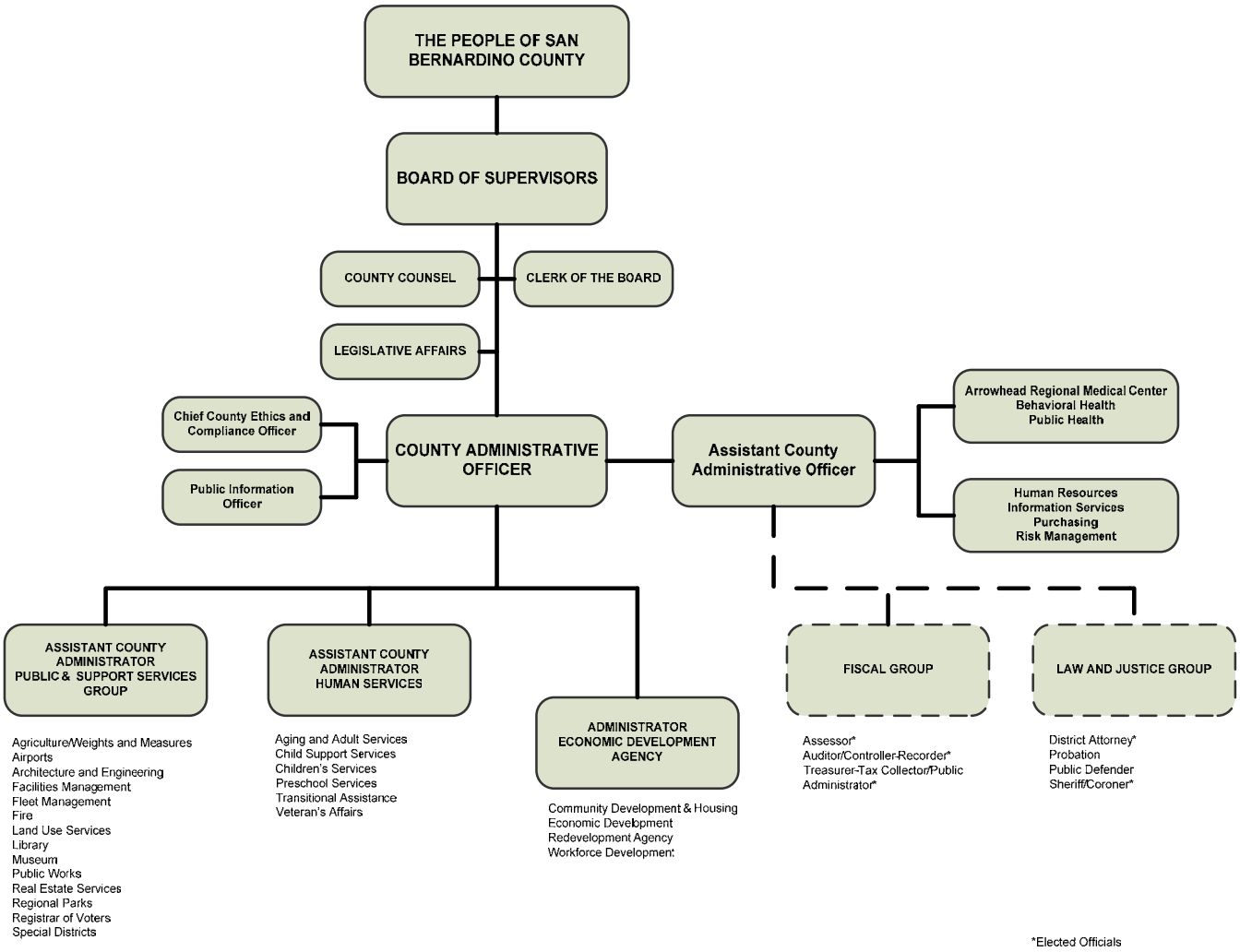
Jail Expansion: The County has a severe jail crowding problem. As a result, the bail limit has increased and inmates are being cite released to remain in compliance with a court order to reduce jail overcrowding. In addition, an average of 150 sentenced inmates are consistently being held in the County pending transport to the state. To make matters worse, there is the potential for a cap on the state prison population whereby more than 2,500 convicted felons could be released early in San Bernardino County, and additional violators would adversely affect County jails. The Sheriff's Department has identified a need to add 3,200 beds by 2010 for a total of approximately 10,000 beds. To begin to address the shortage of jail beds, the Board of Supervisors has approved the expansion of the Adelanto Detention Center in 2006-07 to add 912 beds by 2010. Also the County has approved the funding for a design of the Adelanto Detention Center to add an additional 456 beds. In addition, the County is looking into additional construction of new beds in current or new facilities. In 2004-05, the County established an ongoing set-aside of $7.0 million to assist in financing these jail expansion needs. This annual set-aside, net of expenditures incurred for design costs, is projected to have an estimated reserve balance of $23.4 million at the end of 2007-08.

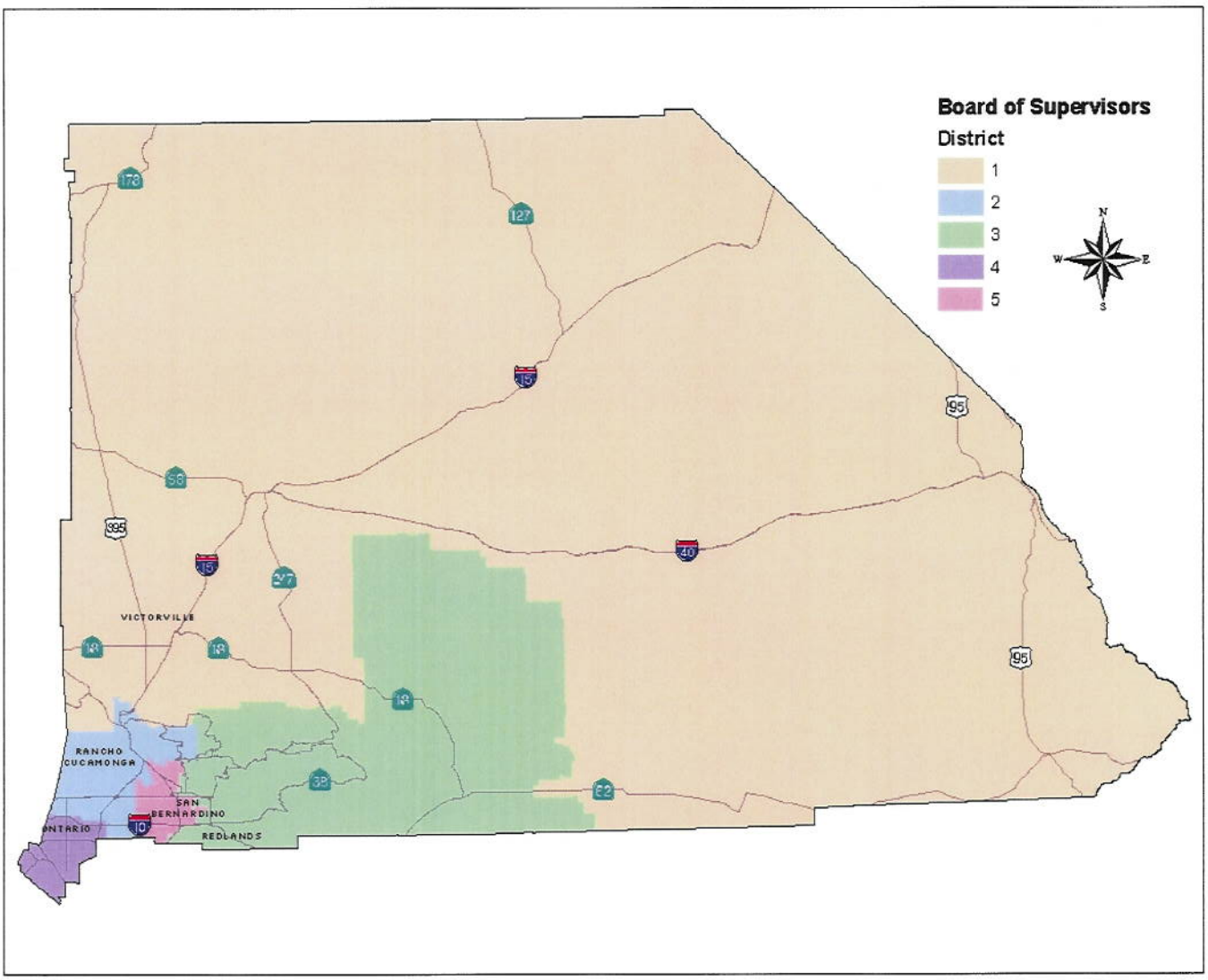
Building Needs: The County encompasses more than 20,000 square miles and the decentralization of facilities is required to serve the needs of each community. The County owns facilities in each region, but expansion space is very limited. New short-term space needs have been addressed through the leasing of space, however, several areas support the development or expansion of government centers due to a critical mass of services being provided in those areas. In 2006-07, the County established an ongoing set-aside of $20.0 million to finance these building needs. This annual set-aside, net of expenditures incurred for design costs, is projected to have an estimated reserve balance of $39.6 million at the end of 2007-08.

CONCLUSION

The 2007-08 San Bernardino County Budget meets the County's budget objectives and addresses the major policy issues that face the County. As the County enters a new year and looks forward to the challenges that lie ahead in future years, we will continue to strive to efficiently and effectively meet the needs of San Bernardino County's citizens.

MARK H. UFFER
County Administrative Officer


THE PEOPLE OF SAN BERNARDINO COUNTY
BOARD OF SUPERVISORS
COUNTY COUNSEL
CLERK OF THE BOARD
LEGISLATIVE AFFAIRS
Chief County Ethics and Compliance Officer
Public Information Officer
COUNTY ADMINISTRATIVE OFFICER
Assistant County Administrative Officer
Arrowhead Regional Medical Center
Behavioral Health
Public Health
Human Resources
Information Services
Purchasing
Risk Management
ASSISTANT COUNTY ADMINISTRATOR PUBLIC & SUPPORT SERVICES GROUP
Agriculture/Weights and Measures
Airports
Architecture and Engineering
Facilities Management
Fleet Management
Fire
Land Use Services
Library
Museum
Public Works
Real Estate Services
Regional Parks
Registrar of Voters
Special Districts
ASSISTANT COUNTY ADMINISTRATOR HUMAN SERVICES
Aging and Adult Services
Child Support Services
Children's Services
Preschool Services
Transitional Assistance
Veteran's Affairs
ADMINISTRATOR ECONOMIC DEVELOPMENT AGENCY
Community Development & Housing
Economic Development
Redevelopment Agency
Workforce Development
FISCAL GROUP
Assessor*
Auditor/Controller-Recorder*
Treasurer-Tax Collector/Public Administrator*
LAW AND JUSTICE GROUP
District Attorney*
Probation
Public Defender
Sheriff/Coroner*
*Elected Officials



*Each city included in this County Map is the largest city in its respective district.

County formed in 1853

County Seat: San Bernardino

The County is a charter County divided into five supervisorial districts based on population.

The County is governed by a five-member Board of Supervisors. Members serve four-year terms.

The Chairman and Vice Chairman are elected by and from members of the Board.

COUNTY OF SAN BERNARDINO
COUNTYWIDE FACTS AND FIGURES

SIZE:
20,160 square miles (largest county in the contiguous United States by area)

ELEVATION:
Highest Elevation, Mt. San Gorgonio, 11,502 ft.

INCORPORATED CITIES:
24

POPULATION BY CITY

INCORPORATED CITY	TOTAL 1/1/2007 ESTIMATED POPULATION
Adelanto	27,139
Apple Valley	70,297
Barstow	23,943
Big Bear Lake	6,207
Chino	81,224
Chino Hills	78,668
Colton	51,797
Fontana	181,640
Grand Terrace	12,380
Hesperia	85,876
Highland	52,186
Loma Linda	22,451
Montclair	36,622
Needles	5,759
Ontario	172,701
Rancho Cucamonga	172,331
Redlands	71,375
Rialto	99,064
San Bernardino	205,010
Twentynine Palms	24,830
Upland	75,169
Victorville	102,538
Yucaipa	51,784
Yucca Valley	21,044
Total Incorporated	**1,732,035**
Total Unincorporated	**295,978**
Total County of San Bernardino	**2,028,013**

Source: *State of California, Department of Finance, E-1: Population Estimate with Annual Percentage* Change- January 1, 2006 and 2007. *Sacramento,* California, May 2007.

UNEMPLOYMENT: 5.7% (July 2007)

Source: California Employment Development Department, Labor Market Information

MAJOR COUNTY EMPLOYERS (July 2007):

Employer	Employees
County	18,165
National Training Center	14,025
Loma Linda University Health Center	13,000
US Marine Corp Air/Ground Center	12,486
San Bernardino City Unified School District	8,194

Source: The Business Press, Copyright 2007
Note: Information was provided by the companies, agencies and institutions in this listing at the request of The Business Press. Business Press relied on each organization to report information completely and accurately. Several organizations were invited to provide information for the Business Press publication, but had not done so at press time.

MAJOR COUNTY TAXPAYERS (Secured Taxpayers-2007 Property Tax Rolls)

Name	Assessed Value
Southern California Edison	$1,357,580,339
Prologis	$615,223,382
Mountain View Power Co.	$603,600,000
Verizon	$585,412,908
High Desert Power	$481,000,000
Majestic Realty Co.	$472,168,174
Loma Linda University & Medical Center	$471,001,231
Cemex, Inc.	$434,977,632
Kaiser Foundation Hosp./Health Plans	$411,437,646
California Steel Industries, Inc.	$388,255,627

Source: County of San Bernardino, Assessor and Auditor-Controller/Recorder Property Tax Division.

EMPLOYMENT MIX (December 2005):

Services	545,000
Retail Trade	88,900
Government	120,600
Construction	46,100
Transportation & Public Utilities	166,100
Wholesale trade	31,200
Farming	2,900
Finance, insurance & real estate	27,300
Mining	800

Source: California Employment Development Department, SB County – Industry Employment and Labor Force – By Month, August 18, 2006.

MEDIAN HOME PRICE (2006): $360,000

Source: Data Quick Information Systems, 2006.

ASSESSED VALUATIONS (FY 2007-08):
$177,920,330,677

MEDIAN FAMILY INCOME (2006 estimate): $58,073

Source: U.S. Census Bureau, 2006 American Community Survey

PER CAPITA PERSONAL INCOME: $25,108 (2004)

Source: California Employment Development Department, Labor Market Information.

TAXABLE SALES (FY 2005-06): $31,212,132,000

Source: State Board of Equalization

REGIONAL PARKLAND:
9,200 acres

COUNTY LIBRARY:
31 Branches

UNIVERSITIES/COMMUNITY COLLEGES
(Ranked by # of students):

Four Year Universities (2004)

1. California State University San Bernardino (16,194)
2. University of Redlands (4,532)
3. Loma Linda University (4,062)

Community Colleges (2004)

1. Chaffey College (18,845)
2. San Bernardino Valley College (13,048)
3. Victor Valley Community College (10,495)
4. Crafton Hills College (5,207)
5. Barstow College (3,135)
6. Copper Mountain College (2,058)

Source: RAND California, Education Statistics.

AIRPORTS:

1. Apple Valley Airport
2. Baker Airport
3. Cable Airport
4. Chino Airport
5. Daggett Airport
6. Hesperia Airport
7. Needles Airport
8. Ontario International Airport
9. San Bernardino Airport
10. Southern California Logistics Airport
11. Twentynine Palms Airport

TOURIST ATTRACTIONS:

1. Big Bear Lake Resort
2. Calico Ghost Town*
3. California Speedway
4. Colorado River
5. Hyundai Pavilion at Glen Helen*
6. Joshua Tree National Park
7. Lake Arrowhead Resort
8. Route 66

*County-owned

TOP 5 HOSPITALS:
(Ranked by # of beds)

1. Loma Linda University Medical Center, Loma Linda (577 beds)
2. Kaiser Foundation Hospital, Fontana (392 beds)
3. Arrowhead Regional Medical Center, Colton (353 beds)
4. Community Hospital of San Bernardino, San Bernardino (292 beds)
5. St. Bernadine Medical Center, San Bernardino (286 beds)

Source: Hospital Directory, 2007 U.S. News and World Report, L.P, provided by the American Hospital Association.

GENDER (2006 estimate):

	Percent
Male	50.1%
Female	49.9%

Source: U.S. Census Bureau, 2006 American Community Survey

RACE/ETHNICITY (2007 Projection):

Hispanic	44.8%
White	37.5%
Black	9.6%
Asian	5.2%
American Indian	0.6%
Pacific Islander	0.3%
Multi-Race	2.0%

Source: State of California, Department of Finance, Race/Ethnic Population with Age and Sex Detail, 2000–2050. Sacramento, CA, July 2007.

MEDIAN AGE (2006 estimate): 30.3

Source: U.S Census Bureau, 2006 American Community Survey

BIRTH RATE (2005): 1,695 (per 100,000 population)

Source: State of California, Department of Finance, Demographic Research Unit, Historical and Projected Birth by County, 1990--2015, September 2006.

DEATH RATE (2004): 678.7 (per 100,000 population)

Source: Center for Health Statistics

POVERTY LEVEL (2006 estimate): 13.7%

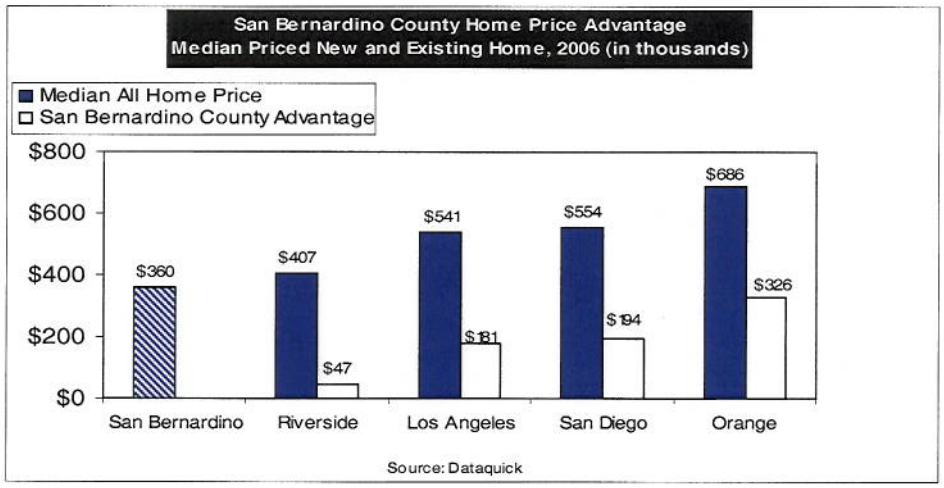
Source: U.S. Census Bureau, 2006 American Community Survey

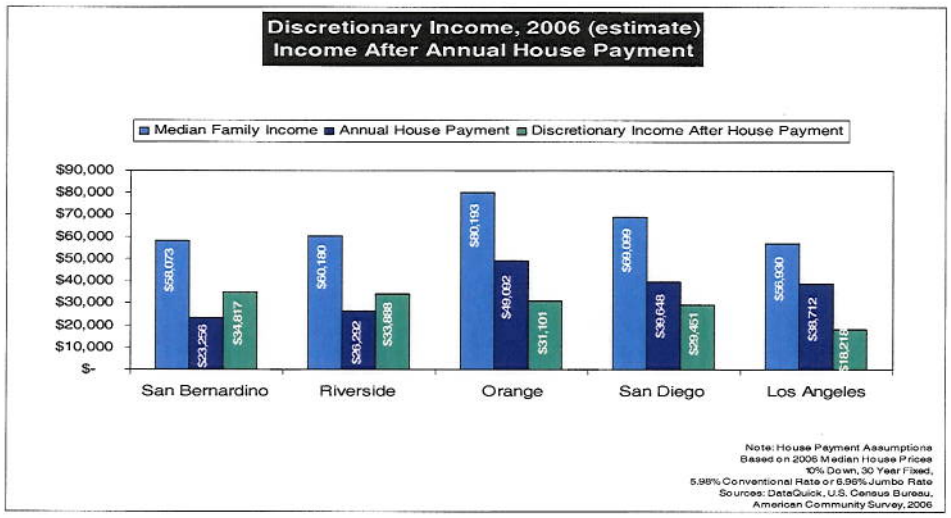
EDUCATIONAL ATTAINMENT (2006 estimate of county population age 25 years and over):

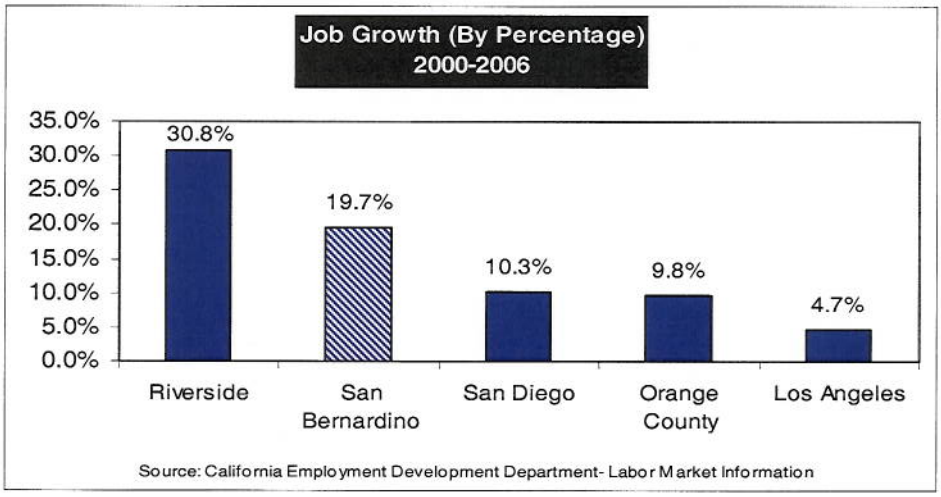
	Percent
Less than 9th grade	10.7%
9th to 12th grade, no diploma	12.7%
High school graduate (includes equivalency)	28.7%
Some college, no degree	22.5%
Associate's degree	8.1%
Bachelor's degree	11.7%
Graduate or professional degree	5.6%

Source: U.S. Census Bureau, 2006 American Community Survey

THE COUNTY OF SAN BERNARDINO COMPARISON TO OTHER COUNTIES







COUNTY OF SAN BERNARDINO

The County of San Bernardino's 2007-08 Final Budget covers the period from July 1, 2007 – June 30, 2008. The budget consisting of the general fund, restricted financing funds, capital project funds, special revenue funds, and enterprise funds has a total appropriation of $3.5 billion. Each department is responsible for operating within their budget and has the authority to spend up to the approved budget amount which was adopted on June 26, 2007.

When developing their individual budgets, each department considers the following mission, vision, and value statements of the County of San Bernardino:

Mission Statement

The mission of the government of the County of San Bernardino is to satisfy its customers by providing service that promotes the **health, safety, well-being,** and **quality of life** of its residents according to the County Charter, general laws, and the will of the people it serves.

Vision Statement

Our vision is to create a safe, clean, and healthy environment that appeals to families and individuals, and attracts the best in business and industry. We will create, support, and enhance vibrant communities that emphasize beauty, culture, art, recreation, education, and a sense of history.

VALUES Statement

To achieve our Vision, we dedicate ourselves to these values:

- **V**aluing our workforce by providing recognition, training and education, opportunities for customer service and career development, a safe and healthy work environment and fair compensation.
- **A**ppreciation and promotion of the diverse cultures that comprise our workforce and the communities we serve.
- **L**eadership by coordinating regional planning through collaboration with local communities and businesses.
- **U**nquestioned integrity that embraces a culture of honor and trustworthiness.
- **E**xcellence in the development of efficient and cost-effective strategies to improve customer service in an atmosphere that allows and encourages new ideas.
- **S**ervice of the highest quality to our customers delivered with dignity and respect.

The County of San Bernardino's annual budget process starts with the development of the Business Plan document. The Business Plan document is the instrument used by the County to tie departmental budgets to departmental goals, objectives, and performance measures. This final budget book is the end result of the annual budget process. While this final budget book includes departmental strategic goals and performance measures, which demonstrate how department's meet their overall departmental mission as well as the global mission of the County, it does not list the departmental objectives. Therefore, the following two pages provide a high-level overview of County departments. For those departments offering primary services, a single goal and objective has been listed that best highlights the County's global mission statement.

COUNTYWIDE SERVICES

The services provided by the County are arranged into categories in accordance with the County Mission Statement. Therefore, the primary categories of service for the county are health, safety, well-being, and quality of life. The categories of support and fiscal services are necessary to supplement the primary services.

PRIMARY CATEGORIES OF SERVICE

Health Services

- Arrowhead Regional Medical Center
- Behavioral Health
- Public Health

Safety Services

- County Fire
- District Attorney
- Law and Justice Group Administration
- Probation
- Public Defender
- Sheriff

Well-Being Services

- Aging and Adult Services/Public Guardian
- Agriculture/Weights and Measures
- Airports
- Child Support Services
- Community Development and Housing
- Economic Development
- Human Services Administration
  - -Transitional Assistance
  - -Children's Services
- Land Use Services
- Preschool Services
- Public Works
- Redevelopment Agency
- Registrar of Voters
- Veterans Affairs
- Workforce Development

Quality of Life Services

- County Library
- County Museum
- Regional Parks

SUPPLEMENTAL CATEGORIES OF SERVICE

Support Services

- Architecture and Engineering
- Capital Improvement Program
- Clerk of the Board
- County Administrative Office
- County Counsel
- Facilities Management
- Fleet Management
- Human Resources
- Information Services
- Purchasing
- Real Estate Services
- Risk Management

Fiscal Services

- Assessor
- Auditor/Controller-Recorder
- Treasurer-Tax Collector/Public Administrator

SAN BERNARDINO COUNTY GOALS AND OBJECTIVES

SERVICES	GOALS	OBJECTIVES
HEALTH:		
Arrowhead Regional Medical Center	Increase outpatient and emergency room visits.	Continue implementation of outpatient visit redesign program in primary and specialty clinics.
Behavioral Health	Increase access to behavioral health services for individuals that are unserved or who are receiving a limited level of services.	Continue to increase the development of community-based behavioral health care and treatment programs that serve as options to institutionalization.
Public Health	Prevent disease and disability, and promote healthy lifestyles.	Improve the health of children by increasing the percentage of children who are up-to-date on required childhood vaccinations.
SAFETY:		
County Fire	Enhance service delivery in response to projected county population growth within areas served by the County Fire Department.	Identify and measure deficiencies in the current delivery system; and further identify facility, staffing, infrastructure, and financing needs to meet current and projected service delivery standards and goals.
District Attorney	Promote public safety by punishing criminal conduct.	Continue to promptly, effectively, and ethically prosecute criminal offenses.
Law and Justice Group Administration	Reduce the negative effects of gang-related crimes on the citizens of the county.	Implement the Strategic Plan on Gangs to reduce gang activity.
Probation	Provide proven treatment options for probationers according to their risk level and criminogenic factors.	Increase the number of offenders in evidence based treatment programs.
Public Defender	Reduce backlog of old cases.	Increase early resolution of cases, thus minimizing custody time (and its attendant costs to the client and to the county).
Sheriff	Enhance response capabilities to disasters and other emergencies.	Effectively communicate with multiple agencies during critical incidents.
WELL-BEING:		
Aging & Adult Services/Public Guardian	Ensure the safety of at-risk adults and the elderly to improve or maintain quality of life.	Respond to emergency Adult Protective Services (APS) referrals within state mandated timelines.
Agriculture/Weights and Measures	Continue to protect the public's health, agriculture and environment by preventing proscribed foreign pest infestations and the misuse of pesticides, in light of increases in county growth.	Inspect all shipments of plant material for compliance with quarantines and freedom from proscribed pests that arrive in the county by common carriers.
Airports	Improve coordination and management of Airports Capital Improvement Program.	Work with the Architecture and Engineering Department to reduce the average length of time required to complete Airport capital improvement program projects.
Child Support Services	Improve organizational performance.	Improve performance by implementing new processes and modifying existing processes.
Community Development and Housing	Communicate useful and timely information to other agencies and to the general public to inform them about grant and loan resources available to meet community and housing needs.	Advertise the annual Community Development Block Grant (CDBG), HOME, and Emergency Shelter Grant Programs, and request CDBG applications.
Economic Development	Brand the county as an ethnically, culturally, socially, and economically diverse region that provides competitive advantages with top level customer service.	Coordinate and market county services for businesses.
Human Services Administration:		
Transitional Assistance	Increase public awareness of the Food Stamp Program.	Increase the total number of households participating in the Food Stamp Program, through increased outreach efforts.
Children's Services	Increase the number of adoptions.	Increase the number of home studies completed to expedite adoptive placements.
Land Use Services	For Code Enforcement, increase the number of initial inspections performed within three weeks of receiving a complaint.	Review the division's staff assignments for complaints.
Preschool Services	Achieve school readiness of children enrolled to ensure they are making progress toward positive outcomes.	Teachers will share child assessment information with parents and this input will be used to prepare home and classroom activities responsive to children's individual needs.
Public Works	Maintain the level of safety and maintenance for county maintained roads.	Maintain the average Pavement Condition Index (PCI) for county maintained roads at a "good" or higher PCI category.
Redevelopment Agency	Assist in the development of capital improvements to eliminate and prevent the acceleration of physical blight and encourage the better utilization of real property and new private enterprise investment.	Assist in the development of public facilities and utilities, such as the construction or rehabilitation of fire and sheriff stations, community centers, school facilities, parks, multi-use trails, and utility improvements.
Registrar of Voters	Increase voter participation in the electoral process.	Procure Mobile Voting Unit for use at all San Bernardino County events, free of charge, to promote the electronic voting equipment and to generate interest in the electoral process.
Veterans Affairs	Emphasize higher standards of customer service.	Revise customer service policy to ensure full commitment to our customers which will require participation and support of Veterans Affairs employees.
Workforce Development	Meet or exceed all WIA enrollment and performance standards negotiated with the state for customers in Adult, Dislocated Worker and Youth Services.	Enroll 650 customers in Adult and/or Dislocated Worker services.
QUALITY OF LIFE:		
County Library	Enhance computer and electronic resources for the public.	Increase the purchase of electronic resources.
County Museum	Enhance public awareness of Museum services/programs and increase accessibility to Museum collections.	Identify more objects and artifacts to be exhibited for museum visitors.
Regional Parks	Increase public awareness of the new enhancements and amenities throughout the County Regional Park System and provide excellent customer service to ensure return visitors.	Increase attendance at the regional parks through enhanced marketing efforts.

FINANCIAL PLANNING CALENDAR

Ongoing

The Board of Supervisors provides ongoing policy direction to the County Administrative Officer.

Departments provide periodic budget to actual estimates to the County Administrative Office.

September through December

Business Plans – Department-wide Business Plans are developed and serve as a guideline to lead the County in preparing the budget. The Business Plan is a comprehensive and systematic management tool designed to help each department assess the current environment, anticipate and respond appropriately to changes in the environment, envision the future, increase effectiveness, develop commitment to the department's mission, and achieve consensus on goals and objectives for achieving that mission. The Business Plan supports the annual budget plan by illustrating how a department's budget and available resources can be tied to goals and objectives, and is used to track, monitor, and evaluate departmental progress by establishing timelines and milestones, and comparing projections to actual accomplishments.

Capital Improvement Plan – Departments submit annual capital improvement requests for improvements to land or structures that exceed $5,000. These requests include a project description and justification, financial impact, and funding source. The requests are evaluated and prioritized by the County Administrative Office and presented to the Board of Supervisors for comments and recommendations. In addition, departmental five-year capital improvement plans are updated to re-evaluate priorities based on changing circumstances, staffing levels, and available funding.

Fee and Internal Service Rate Development – Departments develop their respective budget unit(s) proposed fee changes and internal service rate adjustments and submit them to the County Administrative Office for review and recommendation to the Board of Supervisors.

January through February

Five-year Financial Plan – The County Administrative Office develops a five-year forecast of financial operations for general fund programs, projecting major revenues and expenditures, based on current service levels and expected future changes to those programs or service levels. The analysis includes the identification of trends, significant impacts, and recommendations, which are reported to the Board of Supervisors.

Business Plan Workshop – Department Heads, County Administrative staff, and the Board of Supervisors meet to discuss and review the Business Plans. These plans include departmental requests for policy items for which the Board of Supervisors provides input and direction to staff.

Budget Prep System – The in-house budget system is updated for changes in the various Memorandums of Understanding between the County and the various employee representation units. Additionally, internal training is conducted for all users of the system and the system is opened up for departmental input into preparation of the budget submittal.

Internal Service Rates – The rates charged by departments for services provided to other departments are brought before the Board of Supervisors for approval. In addition to rates for internal service funds, rates for services provided by general fund departments, such as Facilities Management, Human Resources, and Architecture and Engineering are also approved.

March and April

Fee Hearing – The Board of Supervisors conducts a public hearing on the Proposed Fee changes. Fee changes are included in the Proposed Budget submittals to the Board of Supervisors.

Financial Plan – The upcoming budget year financing plan is developed based on revenue projections and estimates for cost increases of on-going costs. This plan includes the allocation of general fund financing (local cost) and provides estimates from remaining funding available to meet unmet needs of the County.

Preparation of Proposed Budget – Departments develop their respective proposed budgets and submit them to the County Administrative Office for review and recommendation to the Board of Supervisors. General fund departments must budget within their respective local cost allocations given to them based on the financing plan.

May and June

Submission of Proposed Budget – The Proposed Budget Book is finalized and presented to the Board of Supervisors. The County Administrative Office publishes notices and schedules public hearings to discuss the proposed budget.

Budget Hearing – The Board of Supervisors conducts public hearing on the Proposed Budget. At this time, the Board may modify the Proposed Budget.

Adoption of Final Budget – All Board approved changes are incorporated into the Final Budget.

Calendar for the 2007-08 Budget

September 18, 2006	Business Plan Instructions to Departments
October 18, 2006	Capital Improvement Call Letter to Departments
November 3, 2006	Departments Submit Business Plans to Budget Office
November 28, 2006	Fee Instructions to Departments
November 28, 2006	Departments Submit Capital Improvement Requests to Budget Office
December 15, 2006	Departments Submit Fee Workbooks to the Budget Office
February 12, 13, and April 3, 2007	2007-08 Business Plan Workshops
February 13, 2007	Budget Preparation System opened for Departmental Input
February 21, 2007	Budget Preparation System Training
February 27, 2007	Budget Instructions to Departments
February 27 and March 13, 2007	2007-08 Internal Service Rates Approved
March 13, 2007	Fee Hearing
March 13, 2007	Board of Supervisors Approval of Targets/Financial Plan and Strategic Objectives
March 27, 2007	Departments Submit Budget Workbooks to the Budget Office
May 18, 2007	Proposed Budget Delivered to the Board of Supervisors
June 19, 2007	Budget Hearing
June 26, 2007	Adoption of 2007-08 Final Budget
September 2007	Final Budget Book Printed

Business Plan

This year, the Board of Supervisors received the County's second Business Plan, distributed in January 2007. This plan document is the starting point for San Bernardino County's budget process and it is intended to support the annual budget plan by tying the budget to the department's goals, objectives, and performance measures necessary to meet the overall mission of the department. The Business Plan is used to help track, monitor, and evaluate the progress by establishing timelines and milestones, where each department can monitor their progress and compare their projections to actual accomplishments.

Business Plan Workshops were held February 12, 13, and April 3, 2007. These workshops provided the Board of Supervisors the opportunity to review departmental goals and objectives. Additionally, this was the first occasion for departments to explain how they utilize their allocated resources in terms of meeting projected goals and objectives and what additional resources would be needed for new projects not yet funded. At this time, departments also presented fee adjustments and/or policy items, which included funding requests for those workload and program changes that are not financed within their existing general fund allocations.

General Fund Budget Process

The County Administrative Office has the responsibility of developing the county financing plan for all general fund departments. This plan begins with reviewing the two restricted financing sources, Prop. 172 and Realignment. Prop. 172 assists in financing the Sheriff, District Attorney, and Probation departments. Realignment assists in financing the general fund departments of Human Services, Behavioral Health, and Public Health for mental health, social services, and health programs. If these financing sources are not sufficient to pay for those departments' costs, then the general fund sources are considered.

The 2007-08 financing plan presented to the Board of Supervisors on March 13, 2007, included a total of $135.4 million in discretionary revenue available for financing in 2007-08. This revenue is comprised of property taxes, interest on the county investment pool, sales tax, and other taxes. The financing plan initially allocates increases in these discretionary revenues to fund increases in mandatory costs such as previously negotiated salary increases, previous year's Board approved costs, and other mandated costs. The increased costs to maintain current services totaled $105.7 million. After the mandatory costs are financed, the remaining unallocated discretionary revenue of $29.7 million is presented to the Board of Supervisors for allocation.

Also on March 13, 2007, the Board of Supervisors held a Fee Hearing. The Fee Hearing is designed to take public testimony related to the fees for the 2007-08 fiscal year. The fee hearing and approval of the fees was completed at this time to allow the fee changes to be incorporated into the proposed budgets and for implementation of the approved fees to correspond with the start of the fiscal year.

The 2007-08 Proposed Budget Hearing was held June 19, 2007. At this time, the County Administrative Office made recommended changes to financing and reserves. Additionally, the county's policy items were also considered.

The Final Budget was formally adopted on June 26, 2007, which included several approved departmental policy items. When the budget was adopted, the Board of Supervisors directed that any final fund balance adjustment in the general fund be made to the appropriation for contingencies. No money can be spent from contingencies without obtaining Board of Supervisors approval.

Other Funds Budget Process

In addition to the general fund, the County of San Bernardino has restricted financing funds, capital project funds, special revenue funds, enterprise funds, and internal service funds. All of these funds are restricted to the revenue sources they receive. Each department having these types of funds is responsible for developing its budget based on the revenue resources available to them. These resources include projected revenue to be collected in 2007-08 and any revenue not spent and carried forward from prior years (for example, fund balance for special revenue funds). These budgets were also discussed during the Budget Hearing. In addition, when the Board of Supervisors approved the final budget, they also approved the necessary fund balance adjustments to these funds to agree to the Auditor/Controller-Recorder's actual fund balance.

Amending the Adopted Budget

An operating budget is adopted each fiscal year for all Governmental Funds. Expenditures are controlled at the appropriation unit level within budget units for the County. Any increases in appropriation in a budget unit after adoption of the final budget require an item to be placed on the agenda of the Board of Supervisors and a four-fifths vote is necessary for approval.

Transfers of appropriation within the same budget unit may be approved by the County Administrative Office or the Board of Supervisors depending upon the appropriation unit. Exceptions are noted below:

Transfer of Salaries and Benefits Appropriation:

- Transfers out funded with local financing are not allowed.
- Transfers out not funded with local financing requires an item to be placed on the agenda of the Board of Supervisors for approval.
- Transfers in from other available appropriation within the budget unit will be required if budgeted salaries and benefits appropriation is inadequate to meet expenditures.

Transfer of Fixed Asset Appropriation:

- Transfers out requires an item to be placed on the agenda of the Board of Supervisors for approval.
- Transfers in, less than $10,000 may be approved by the County Administrative Office.
- Transfers in, greater than $10,000 requires an item to be placed on the agenda of the Board of Supervisors for approval.

BUDGET BOOK FORMAT

Budget units presented in this book are displayed at a fund/department level. Although some departments incorporate additional organizational levels when developing their budgets, the fund/department level of presentation was selected to provide consistency between all budget units. A sample of the departmental budget format is included in this attachment.

The department name and responsible administrator are listed at the top.

DEPARTMENT
Department Head

MISSION STATEMENT

Strategic goals for which measures can be objectively determined and ultimately linked to performance measures

STRATEGIC GOALS

Demonstrates the names of key personnel and departmental structure by function, including the Full Time Equivalent's (FTE's).

To determine total FTE, count each box with a name as one in addition to any FTE count listed in the box.

ORGANIZATIONAL CHART

Departments that have multiple budget units will have a summary at the front of their section that lists the individual units and budget amounts for 2007-08 that they are responsible for.

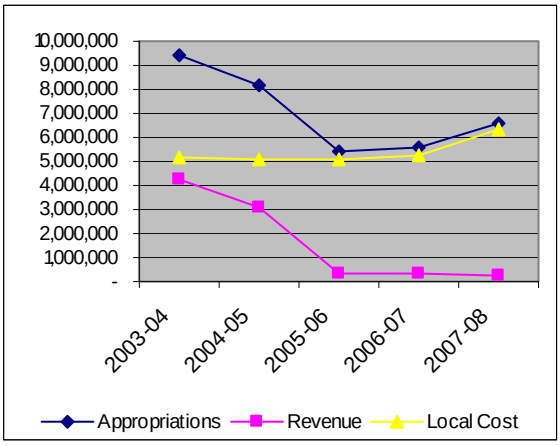
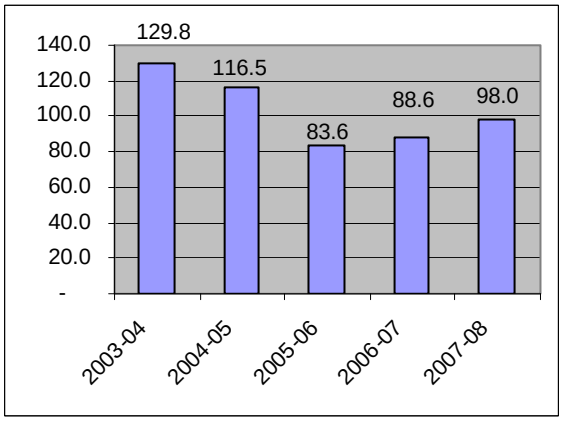
SUMMARY OF BUDGET UNITS

	2007-08					
	Appropriation	**Revenue**	**Local Cost**	**Fund Balance**	**Revenue Over/ (Under) Exp**	**Staffing**
Name of Budget Unit	-	-	-	-	-	-
Name of Budget Unit	-	-	-	-	-	-
Name of Budget Unit	-	-	-	-	-	-
TOTAL	-	-	-	-	-	-

DESCRIPTION OF MAJOR SERVICES

Description of Major Services provides a narrative describing the function and activity of the budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND	5-YEAR STAFFING TREND
	

These graphs display a visual picture of the department's trends for the current year and prior four years in budgeted local cost or fund balance or revenue over/(under), where applicable, and budgeted staffing.

Performance History provides a historical overview of the budget unit, including actual amounts from 2003-04, 2004-05 and 2005-06, the 2006-07 modified budget and an actual amount for 2006-07.

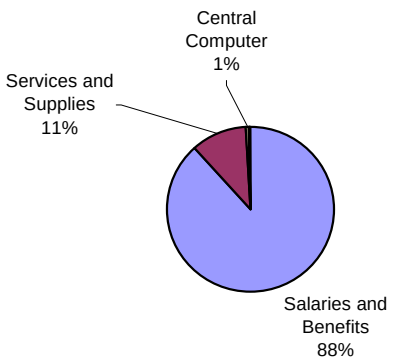
PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	-	-	-	-	-
Departmental Revenue	-	-	-	-	-
Local Cost	-	-	-	-	-
Budgeted Staffing				-	

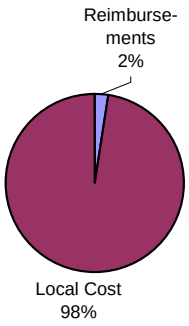
For those departments that have significant variances between modified budget and actual in 2006-07, there will be an explanation of why this occurred.

ANALYSIS OF FINAL BUDGET

2007-08 BREAKDOWN BY EXPENDITURE AUTHORITY	2007-08 BREAKDOWN BY FINANCING SOURCE



These graphs display a visual picture of the budget unit's breakdown of expenditure authority and financing sources for 2007-08.



The header shows which budget you are looking at and lists the Function and Activity per state guidelines.

GROUP: Administrative/Executive
DEPARTMENT: -
FUND: -
BUDGET UNIT: -
FUNCTION: -
ACTIVITY: -

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	-	-	-	-	-	-	-
Services and Supplies	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-
Total Exp Authority	-	-	-	-	-	-	-
Reimbursements	-	-	-	-	-	-	-
Total Appropriation	-	-	-				
Operating Transfers Out	-	-	-				
Total Requirements	-	-	-				
Departmental Revenue							
Taxes	-	-	-	-	-	-	-
Other Revenue	-	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-	-
Total Revenue	-	-	-	-	-	-	-
Operating Transfers In	-	-	-	-	-	-	-
Total Financing Sources	-	-	-	-	-	-	-
Local Cost	-	-	-	-	-	-	-
Budgeted Staffing				-	-	-	-

This section provides a history of actual expenditures incurred by budget line item and the comparison of budget line item from prior year adopted to the current year adopted.

The following narrative section briefly explains the adopted budget by appropriation unit or line item, including significant changes from the prior year.

PERFORMANCE MEASURES

Description of Performance Measure	2006-07 Projected	2006-07 Actual	2007-08 Projected
Insert Performance Measurement			
Insert Performance Measurement			
Insert Performance Measurement			

This schedule describes the department's performance goals for the 2007-08 budget year.

Performance measures are placed with the budget unit to which they specifically apply. This section may not appear when performance measures are not applicable and/or overall department measures appear elsewhere.

APPROPRIATION SUMMARY

The 2007-08 final budget includes appropriation of $3,473,656,126, an increase of $140,212,046 or 4.21% over the 2006-07 final budget. The schedule below lists appropriation, however, it does not include operating transfers, which is a mechanism for providing financing from one fund to another within the county.

	Actual 2005-06	Final 2006-07	Final 2007-08	Change Between 2006-07 & 2007-08	Percentage Change
Countywide Operations					
Admin/Executive Group	291,683,367	462,158,163	492,904,353	30,746,190	6.65%
Contingencies / Board Elective Projects	949,474	59,124,138	73,911,684	14,787,546	25.01%
Financial Administration	6,118,848	6,916,414	7,500,000	583,586	8.44%
Debt Service	20,987,980	21,137,293	21,437,356	300,063	1.42%
Economic Development Agency	3,082,696	7,884,668	7,866,652	(18,016)	(0.23%)
Fiscal Group	45,408,735	55,579,783	59,207,584	3,627,801	6.53%
Human Services	788,285,623	837,760,168	846,501,177	8,741,009	1.04%
Law & Justice Group	555,119,195	607,264,840	656,387,509	49,122,669	8.09%
Public and Support Services Group	78,973,921	99,187,047	103,580,691	4,393,644	4.43%
Total General Fund	**1,790,609,839**	**2,157,012,514**	**2,269,297,006**	**112,284,492**	**5.21%**
Restricted Financing Funds	-	51,218,711	59,080,371	7,861,660	15.35%
Capital Project Funds	70,879,232	187,965,212	137,057,617	(50,907,595)	(27.08%)
Special Revenue Funds	210,744,881	419,583,558	443,621,847	24,038,289	5.73%
Subtotal	**2,072,233,952**	**2,815,779,995**	**2,909,056,841**	**93,276,846**	**3.31%**
Enterprise Funds					
Arrowhead Regional Medical Ctr (ARMC)	326,408,655	340,079,901	361,320,328	21,240,427	6.25%
Medical Center Lease Payment	53,485,019	54,023,686	53,419,848	(603,838)	(1.12%)
ARMC Capital Projects	55,878	-	28,217,315	28,217,315	- - -
County Museum Store	116,283	102,316	92,207	(10,109)	(9.88%)
Regional Parks Snackbars	71,468	74,336	77,609	3,273	4.40%
Regional Parks Camp Bluff Lake	38,828	222,466	253,860	31,394	14.11%
Solid Waste Management	70,098,216	123,161,380	121,218,118	(1,943,262)	(1.58%)
Subtotal	**450,274,347**	**517,664,085**	**564,599,285**	**46,935,200**	**9.07%**
Total Countywide Funds	**2,522,508,299**	**3,333,444,080**	**3,473,656,126**	**140,212,046**	**4.21%**

Countywide Operations

Countywide operations show an increase in appropriation of $112,284,492. The most significant increases are in Administrative/Executive Group, Contingencies / Board Elective Projects and the Law & Justice Group. The only decrease is in the Economic Development Agency. Each group and the significant changes within the group are discussed below.

The **Administrative/Executive Group** shows a net increase of $30.7 million. The Behavioral Health budget unit represents $13.7 million of this increase mainly due to increases in staffing to support the Mental Health Services Act and Behavioral Health's Alcohol and Drug program represents $2.3 million of this increase for additional staff and outpatient contracts. Additionally, the Public Health budget unit increased $5.5 million which will support staffing increases, facility remodels, and the Outreach, Enrollment, Retention, and Utilization (OERU) program. Furthermore, the Health Administration budget unit increased $3.1 million as a result of a February 6, 2007 Board of Supervisors' action, which approved the separation of the Inland Counties Emergency Medical Agency (ICEMA) from the Public Health budget unit, to be included as a separate organization within Health Administration and administered directly by the County Administrative Office.

Contingencies / Board Elective Projects are increased a total of $14.8 million. Contingencies increased by a net $3.7 million and Board Elective Projects increased by $11.1 million. The jail expansion contingency increased by $4.6 million to restore that contingency to its original amount as the $4.6 million of the ongoing contingency was used in 2006-07 to fund the design costs for the Adelanto Detention Center Expansion Project. Board Elective Projects includes a $10.0 million one-time allocation that the Board of Supervisors will utilize to fund specific projects that were not included or unknown at the time of the final budget adoption.

The **Economic Development Agency** shows a slight decrease resulting from the elimination of one-time funding received in 2006-07; coupled with the addition new funding for various policy items received in the adoption of the 2007-08 final budget as the Board of Supervisors continues to support the economic development of the county.

Within the **Fiscal Group**, all budget units experienced an increase. The total increase for the fiscal group was $3.6 million. The most significant increases are in the Treasurer-Tax Collector's and the Auditor/Controller-Recorder's budget units. The Treasurer-Tax Collector's budget unit increased total appropriation by a net $1.8 million. This increase was spread across all appropriation units with service and supplies and central computer each receiving slightly more than a half-million dollar increase. The Auditor/Controller-Recorder increased total appropriation by a net $1.1 million. The most significant area of increase is salaries and benefits, which is attributed to MOU and retirement adjustments as well as the addition of budgeted staffing and the reclassification of several existing positions.

The **Human Services** increased a net $8.7 million. Increases are reflected in the following budget units: the Administrative Claim increased by $16.5 million, which is the result of staffing increases, increases in provider payments and transportation assistance to employment service clients, and increases in transfers for staffing costs provided by other county departments; Aid to Adoptive Children increased by $5.0 million due to increased caseloads providing assistance to adoptive parents; and the Kin-Gap Program increased $2.4 million as a result of the newly enhanced Kin-Gap Plus program (AB 1808) implemented by the State, which includes a new Specialized Care Increment (SCI) allowance and increased clothing allowance for children.

These increases were offset by decreases of $12.4 million in the Foster Care budget unit resulting from a decline in caseload in recent years, partly due to cases shifting from Foster Care and into the Kin-Gap program, and $5.2 million in the CalWORKS – Family Group budget unit due to a reduction of the average CalWORKS grant payment, as a result of the Governor not granting a cost of living adjustment to CalWORKS clients in 2007-08.

The **Law and Justice Group** increased by $49.1 million. The most significant increases are in the following budget units: Sheriff-Coroner, Probation, District Attorney and Public Defender. In addition to increased cost to maintain current programs, staffing increases are the most significant factor and are discussed below by budget unit.

Staffing enhancements include 99.6 budgeted positions in the Sheriff-Coroner Department, 54.2 budgeted positions in Probation, 57.0 budgeted positions in the District Attorney, and 31.6 budgeted staffing in the Public Defender. These additions are the result of the Board of Supervisors' continued support of public safety as a top priority, which includes detention facilities, along with anticipated new county judgeships, new grant programs, and increases in contract law enforcement for cities.

The **Public and Support Service Group** shows a net increase of $4.4 million. Increases were seen in various budget units within the group with the most significant increase of $1.6 million in the Regional Parks budget unit. Regional Parks increased mainly due to the approval of two policy items to enhance the county's existing park facilities and to develop a Healthy Parks Program. The most significant decrease in appropriation is reflected in the Facilities Management budget unit. This decrease is mainly due to a GASB 34 accounting change to recognize payments for services as reimbursements as opposed to revenue, thereby offsetting the department's overall appropriation.

Restricted Financing Funds

Restricted Financing Funds consist of two restricted financing sources – Prop 172 and Realignment. Prop 172 revenue assists in financing the Sheriff, District Attorney, and Probation departments. Realignment assists in financing mental health, social services and health programs within the County. All financing not anticipated to be utilized during the fiscal year are appropriated in contingencies in these restricted funds.

Of the total $59.1 million for these restricted financing funds, the Realignment portion is $42.5 million and the Prop 172 portion is $16.6 million. Appropriation increased from the prior year by $7.9 million, which consisted of a $6.8 million increase in Realignment and a $1.1 million increase in Prop 172. For more details regarding the usage of these restricted financing funds, refer to the General Fund Financing section of this budget book.

Capital Project Funds

Capital Project Funds appropriation decreased by $50,907,595 from the prior year amount. Of this decrease, the most significant reduction was $28.2 million which represents an accounting change to reclassify the Arrowhead Regional Medical Center's capital projects from the a capital funds into an enterprise fund.

Of the $137.1 million total appropriation for all capital projects budgeted for 2007-08, $33.3 million was budgeted for new projects and $103.8 million was budgeted as carry-over projects. For more details regarding capital project funds, refer to the Capital Improvement Program section of this budget book.

Special Revenue Funds

Special Revenue Funds increased by $24.0 million overall.

Significant increases in appropriation in special revenue funds include:

- $10.0 million increase in Behavioral Health's Mental Health Services Act fund as a result of fund balance remaining at the end of the 2006-07 fiscal year.
- $5.9 million net increase in Special Aviation funds primarily due to the cost of several new projects scheduled for 2007-08, as well as anticipated cost increases on a number of existing projects.
- $3.5 million increase in Southwest Border Prosecution Initiative due to additional reimbursements and fund balance remaining at the end of the 2006-07 fiscal year.
- $2.4 million increase in Juvenile Justice Grant Program due to an additional State allocation and fund balance remaining at the end of the 2006-07 fiscal year.

Significant decreases in appropriation in special revenue funds include:

- $2.0 million net reduction in Community and Housing Development funds of which significant decreases of $6.7 million in Neighborhood Initiative Program and $1.9 million in Community Development Block Grant Projects budget unit offset by noteworthy increases of $4.0 million in the Home Program, $1.8 million in IVDA Program, and $0.6 million in Affordable Housing.
- $1.6 million net reduction in the various AB 75 Tobacco Tax funds is due to the appropriation leveling off and reduction of carryover amounts from prior years.

Enterprise Funds

Of the seven enterprise funds listed in the appropriation summary, Arrowhead Regional Medical Center (ARMC), ARMC Capital Projects, and Solid Waste Management had the most significant changes. As mentioned above, the Arrowhead Regional Medical Center's capital projects have been reclassified as an enterprise fund from a capital fund previously accounted for in the Capital Projects Fund category.

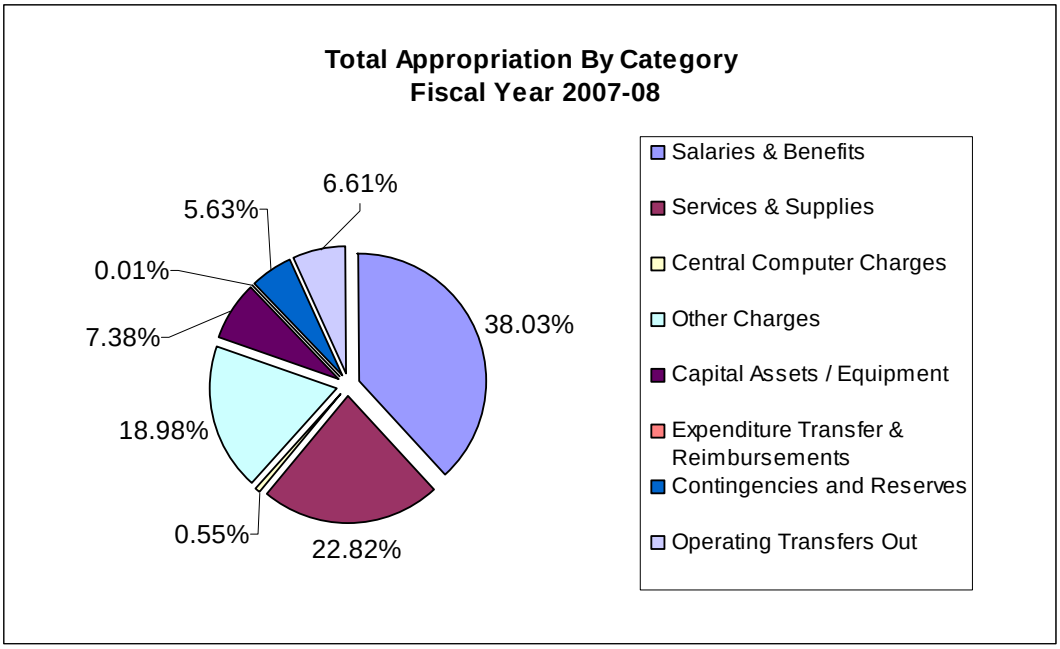
Arrowhead Regional Medical Center (ARMC) increased appropriation by a total of $21.2 million. This significant increase entails three major areas of their budget. Salaries and benefit costs increased by $6.6 million. The components involved in this area include: MOU, retirement, and step advances for the 2,656.0 budgeted staffing positions. In the area of services and supplies, which increased by $6.0 million, increases are primarily due to costs associated with physician contracts and expenses related to medical and pharmacy supplies. The final major area is fixed assets, which is increasing by $8.3 million in order to fund new equipment purchases as well as purchases to replace of existing aging equipment.

Solid Waste Management appropriation decreased by $1.9 million; attributed mainly to a reduction in the number of landfill closure projects scheduled for 2007-08.

The appropriation summary charts presented on the following pages include expenditures and other financing uses such as operating transfers for all appropriated funds. Operating transfers represent financing provided from one fund to another within the county. The figures presented on the appropriation by category chart are subtotaled prior to the operating transfers out line. The appropriation categories reflected in the subtotal are the same as presented on page 21 of this county budget summary. Additionally, there is a chart to reflect appropriation by group/agency and a chart for appropriation by fund type.

APPROPRIATION SUMMARY BY CATEGORY

	Fiscal Year 2005-06 Adopted Budget	Fiscal Year 2006-07 Adopted Budget	Fiscal Year 2007-08 Adopted Budget
Appropriation			
Salaries & Benefits	1,205,940,954	1,325,064,404	1,414,348,650
Services & Supplies	716,139,815	839,099,986	848,640,760
Central Computer Charges	14,971,328	17,848,675	20,414,813
Other Charges	727,264,460	715,060,056	705,918,422
Capital Assets / Equipment	213,270,176	291,507,915	274,682,341
Expenditure Transfer & Reimbursements	(10,601,679)	(7,096,920)	198,123
Contingencies and Reserves	226,208,965	151,959,964	209,453,017
Subtotal	3,093,194,019	3,333,444,080	3,473,656,126
Operating Transfers Out	197,904,137	287,057,017	245,852,403
Total	3,291,098,156	3,620,501,097	3,719,508,529
Budgeted Staffing	17,128.5	17,601.2	18,234.4



Changes by appropriation category for all appropriated funds include:

- Salaries and Benefits are increasing by approximately $89.3 million or 6.7%. This represents increased costs as a result of negotiated labor agreements, required retirement contributions, and the addition of 633.2 positions. Of significance, the Department of Behavioral Health added positions as a result of increased funding under the Mental Health Services Act (MHSA); the Sheriff-Coroner added additional staffing for city service contracts, new grants, specialized task forces and workload; the District Attorney received new positions as a result of new judgeships and the Board of Supervisor's focus on gangs; and the Probation Department increased staffing resulting from new judgeships, workload, and mandates related to the John II Settlement and High Desert Juvenile Detention and Assessment Center. Refer to the "Budgeted Staffing Summary" on pages 32 - 38 for further detail regarding staffing changes by department.

- Services and Supplies are increasing by approximately $9.5 million or 1.1%. Significant increases include Arrowhead Regional Medical Center and Solid Waste Management due to increases in operations. Significant decreases in Community and Housing Development special revenue funds and Transportation's Road Operations offset this increase as a result of appropriating contingencies in lieu of services and supplies to reflect anticipated expenditures for 2007-08 only.

- Central Computer charges are increasing by $2.6 million or 14.4%. This is the result of 2006-07 rate adjustments to account for licensing and lease agreements, infrastructure upgrades, and increased central processing unit (CPU) usage.

- Other Charges are decreasing by $9.1 million or -1.3%. This appropriation unit includes public assistance payments, contributions to other agencies, debt service payments, and interest expense. The most notable changes are a $4.0 million decrease in the Tobacco Settlement Fund, a $4.5 million decrease in the Capital Project Fund, and a net $8.7 million decrease in public assistance. These decreases are offset with minor increases in the other charges appropriation in various budget units.

- Capital Assets/Equipment is decreasing by $16.8 million or -5.8%. This appropriation category includes several subcategories: land acquisition, improvements to land, easements / rights of way, structures and improvements to structures, vehicles, equipment purchases and lease purchases, and capitalized software. Significant changes in subcategories involving land include a net decrease of $9.0 million with the budget units of Transportation, Airports, and Solid Waste having the most significant changes. The structures and improvements to structures subcategories decreased by $15.6 million with the Capital Improvements Projects experiencing the largest decrease. The areas of equipment, vehicles, and software increased a net $7.8 million with the Arrowhead Regional Medical Center having the most significant increase in equipment and the Department of Behavioral Health reporting the most significant increase in capitalized software.

- Expenditure Transfer & Reimbursements are changing from a net negative total of $7.1 million to a net positive balance of $0.2 million or a net -102.8% change. Transfers are the movement of resources from one fund to another for payment of services received and reimbursements are the amount received as a repayment for the services provided on behalf of another governmental unit or department. Reimbursements are considered a financing source. The significant change is the result of the reclassification of revenues as reimbursements when the services are provided within the same fund which was offset with a substantial increase in transfers for the Board Elective Projects.

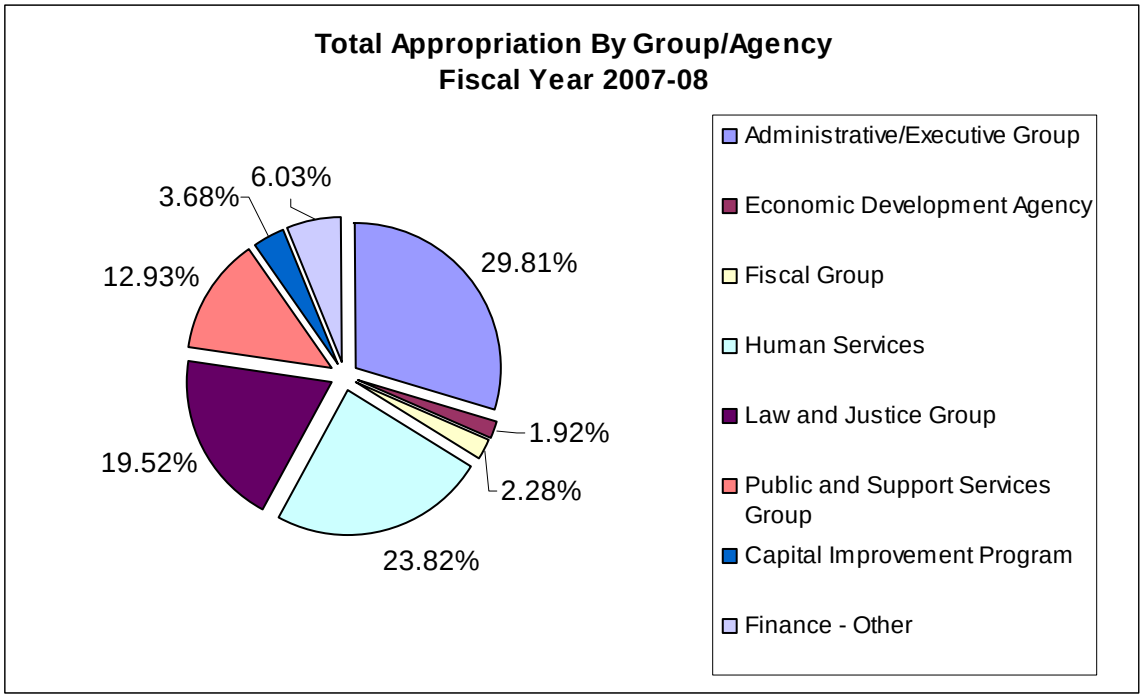
- Contingencies and Reserves are increasing by a total of $57.5 million or 37.8%. Significant increases in contingencies include $21.1 million in the various Transportation special revenue funds; $11.4 million in Behavioral Health's special revenue funds; $8.0 million in Community and Housing special revenue funds; $6.7 million in Realignment; and $5.7 million in Master Settlement Agreement special revenue fund. These increases are offset by a $6.3 million decrease in the Auditor/Controller-Recorder's special revenue funds' contingencies.

- Operating Transfers Out is a method of providing financing from one fund to another for the implementation of a project or program, and is decreasing by $41.2 million or -14.4%. The most significant decrease includes $42.8 million in financing from the general fund to Capital Improvement Projects, County Fire Department programs, Transportation Department programs, and Office on Aging programs.

APPROPRIATION SUMMARY BY GROUP/AGENCY

	Fiscal Year 2005-06 Adopted Budget	Fiscal Year 2006-07 Adopted Budget	Fiscal Year 2007-08 Adopted Budget
Administrative/Executive Group	894,288,168	1,006,460,701	1,108,725,794
Economic Development Agency	74,023,010	72,158,589	71,494,292
Fiscal Group	71,723,990	81,705,339	84,929,021
Human Services	901,936,598	878,654,528	886,107,661
Law and Justice Group	611,331,930	670,404,702	725,983,383
Public and Support Services Group	332,915,892	476,161,994	481,070,487
Capital Improvement Program	138,855,027	187,965,212	137,057,617
Finance - Other	266,023,541	246,990,032	224,140,274
Total	3,291,098,156	3,620,501,097	3,719,508,529
Budgeted Staffing	17,128.5	17,601.2	18,234.4

The above chart lists appropriation by group / agency. The Finance – Other group includes budget units that are predominately Countywide in nature, have no budgeted staffing associated with them, or exist for proper budgetary accounting purposes. Included in this group are contingencies, funding for Board elective projects, financial administration, the restricted funds of Realignment and Prop 172, and some special revenue funds that only appropriate operating transfers out.



Governmental Fund Types

General Fund: The General Fund is used to account for resources traditionally associated with government, which are not required legally or by sound financial management to be accounted for in another fund. The General Fund is the County's primary operating fund. General Fund – Restricted Financing consists of Prop 172 and Realignment funds.

Special Revenue Funds: Special Revenue Funds account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes (other than for major capital projects).

Capital Project Funds: Capital Project Funds account for financial resources designated for the acquisition or construction of major capital facilities other than those financed by Enterprise and Internal Service Funds.

Proprietary Fund Types

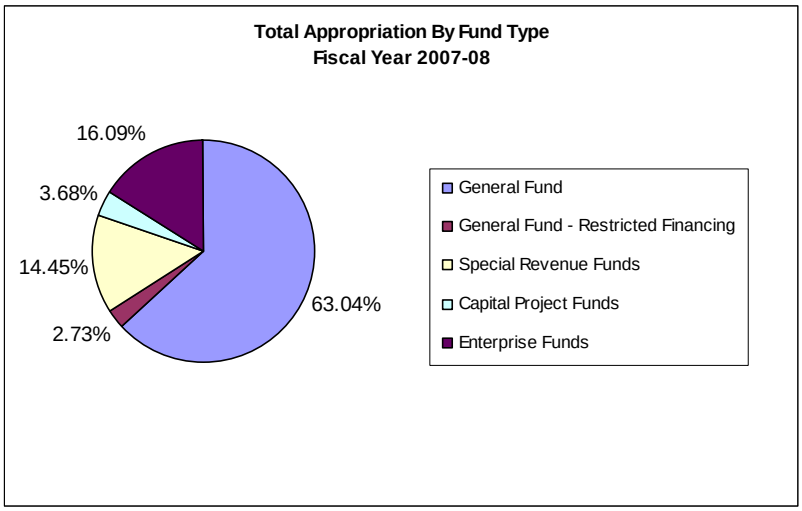
Enterprise Funds: Enterprise Funds account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

Internal Service Funds: Internal Service Funds account for the financing of goods or services provided by one department or agency to other departments or agencies of the governmental unit on a cost reimbursement basis.

All funds, except Internal Service Funds, are appropriated. Internal Service Funds have budgets for management purposes only.

APPROPRIATION SUMMARY BY FUND TYPE

	Fiscal Year 2005-06 Adopted Budget	Fiscal Year 2006-07 Adopted Budget	Fiscal Year 2007-08 Adopted Budget
General Fund	2,147,355,096	2,147,355,096	2,344,839,832
General Fund - Restricted Financing	123,618,868	123,618,868	101,656,470
Special Revenue Funds	412,223,408	506,727,262	537,348,005
Capital Project Funds	138,855,027	187,965,212	137,057,617
Enterprise Funds	469,045,757	557,755,709	598,606,605
Total	3,291,098,156	3,523,422,147	3,719,508,529
Budgeted Staffing	17,128.5	17,601.2	18,234.4



The matrix below lists the group / agency as depicted in the organizational chart of the county. For each group / agency listed, the various fund types utilized are checked.

	General Fund	Special Revenue Funds	Capital Projects Funds	Enterprise Funds	Internal Service Funds
Administrative/Executive Group					
Board of Supervisors	X				
Clerk of the Board	X				
County Administrative Office	X	X		X	
County Counsel	X				
Human Resources	X	X			
Information Services	X				X
Purchasing	X				X
Risk Management					X
Arrowhead Regional Medical Center		X		X	
Behavioral Health	X	X			
Public Health	X	X			
Local Agency Formation Commission	X				
County Schools	X				
Economic Development Agency					
Economic Development	X	X			
Fiscal Group					
Assessor	X	X			
Auditor/Controller-Recorder	X	X			
Treasurer-Tax Collector/Public Administrator	X	X			
Human Services					
Aging and Adult Services	X				
Child Support Services	X				
Human Services	X				
Preschool Services		X			
Veterans Affairs	X				
Law and Justice Group					
County Trial Courts	X	X			
District Attorney	X	X			
Law and Justice Group Administration	X	X			
Probation	X	X			
Public Defender	X				
Sheriff	X	X			
Public and Support Services Group					
Public and Support Services Group Administration	X				
Agriculture/Weights and Measures	X	X			
Airports	X	X			
Architecture and Engineering	X				
County Library		X			
County Museum	X			X	
Facilities Management	X				
Fleet Management					X
Land Use Services	X	X			
Public Works	X	X		X	
Real Estate Services	X	X			
Regional Parks	X	X		X	
Registrar of Voters	X				
Fish and Game Commission		X			
Capital Improvement Program					
Capital Improvement Program			X		
Finance - Other					
County Administrative Office	X	X			

REVENUE SUMMARY

The 2007-08 final county budget is financed from a variety of sources. These sources are listed below. This schedule does not include operating transfers as they are a mechanism for providing financing from one fund to another within the county.

	Actual 2005-06	Final 2006-07	Final 2007-08	Change Between 2006-07 & 2007-08	Percentage Change
REVENUES FOR ALL COUNTY FUNDS (Excluding Enterprise Funds)					
Property Taxes	362,870,797	408,839,612	452,466,469	43,626,857	10.67%
Other Taxes	191,355,493	207,443,448	213,852,819	6,409,371	3.09%
State and Federal Aid	1,210,407,593	1,350,558,090	1,360,355,201	9,797,111	0.73%
Charges for Current Services	266,737,405	407,486,747	424,598,195	17,111,448	4.20%
Other Revenue	143,524,868	120,735,152	150,422,929	29,687,777	24.59%
Subtotal	**2,174,896,156**	**2,495,063,049**	**2,601,695,613**	**106,632,564**	**4.27%**
ENTERPRISE FUNDS					
Arrowhead Regional Medical Center (ARMC)	285,617,694	348,892,401	361,628,449	12,736,048	3.65%
Medical Center Lease Payment	21,521,301	24,280,903	24,001,225	(279,678)	(1.15%)
ARMC Capital Projects	29,451	-	-	-	- - -
County Museum Store	100,163	133,000	100,000	(33,000)	(24.81%)
Regional Parks Snackbars	76,621	80,500	82,000	1,500	1.86%
Regional Parks Camp Bluff Lake	138,999	188,000	205,200	17,200	9.15%
Solid Waste Management	121,534,862	75,577,813	89,302,811	13,724,998	18.16%
Subtotal	**429,019,091**	**449,152,617**	**475,319,685**	**26,167,068**	**5.83%**
Total County Budget	**2,603,915,247**	**2,944,215,666**	**3,077,015,298**	**132,799,632**	**4.51%**

Property Taxes

Property taxes are increasing $43.6 million based on an estimated 12% increase in secured assessed valuation on property and a 12% increase in VLF/Property Tax Swap based on growth estimates provided by the County Assessor's Office and the estimates of a local economist.

Other Taxes

Other taxes are increasing a net $6.4 million as a result of two noteworthy changes over the prior year: the one-half percent sales tax for Prop 172 revenue increased $11.0 million offset by a decrease of $4.9 million in Property Transfer Tax as compared to the 2006-07 final budget.

State and Federal Aid

An overall increase of $9.8 million is reflected in the revenue category of state and federal aid. This increase is comprised of both increases and decreases in various programs.

Significant increases in State and Federal Aid include:

- $14.0 million in the Human Services Administrative Claim budget unit of which includes $20.0 million increase in state public assistance and $3.0 million in state and federal health aid. These increases are offset by an $8.9 million decrease in federal welfare administration funds.
- $6.5 million in federal aid for the airports due to additional funding anticipated from the FAA to finance various capital improvement projects at county airports.
- $5.8 million in various state and federal grants for the Sheriff-Coroner which are discussed in more detail in the departmental budget.

Significant decreases in State and Federal Aid include:

- $11.7 million decrease in the Transportation budget unit, which includes the following noteworthy reductions: $15.0 million in capital grants, $11.0 million in state traffic congestion, and $1.7 million in federal aid for disasters. These decreases were offset by a $15.0 million increase in Proposition1B highway funds.

- $7.5 million in state other support reflective of the one-time start up funds received in 2006-07 for the Mental Health Services Act program.

- $6.9 million in various Human Services' Subsistence budget units which is the result of continued caseload decline.

- $4.0 million net decrease in Registrar of Voters, which represents a combination of the termination of the $6.0 million Help America Vote Act (HAVA) state grant, coupled with an anticipated $2.0 million in state funds for an additional election.

Charges for Current Services

Charges for current services increased overall from the 2006-07 budget year. The most significant increase in departmental business activity consists of $10.0 million in contract law enforcement services; $4.5 million in COWCAP charges; and $2.6 million in election services.

Noteworthy decreases in current services which are a direct result of the slowing of the housing market include $2.3 million in recording fees and a net decrease of $1.3 million in micrographic fees.

Other Revenue

Other revenue includes licenses, permits, franchises, fines and penalties, interest earnings, and tobacco settlement funds.

Significant increases in this category include $12.6 million in anticipated bond proceeds for the Courthouse Retrofit, $7.8 million anticipated in interest revenue, and $7.7 million anticipated in excess fine and forfeiture money for the 303 building improvements related to the courthouse project. Additionally, there is an increase of $2.1 million in the Human Resources Employee Benefits and Services budget unit and $1.8 million in the Master Settlement agreement budget unit.

Significant decreases include $2.5 million in long term debt proceeds for Road Operations; $1.9 million in other court fines reclassified to civil court fees in current services; $1.2 million in Housing and Community Development revenues; and a decrease of $1.0 million in the Sheriff's Aviation budget unit due to the completion of the aircraft sale.

Enterprise Funds

Of the seven enterprise funds listed in the revenue summary, Arrowhead Regional Medical Center and Solid Waste Management had the most significant changes.

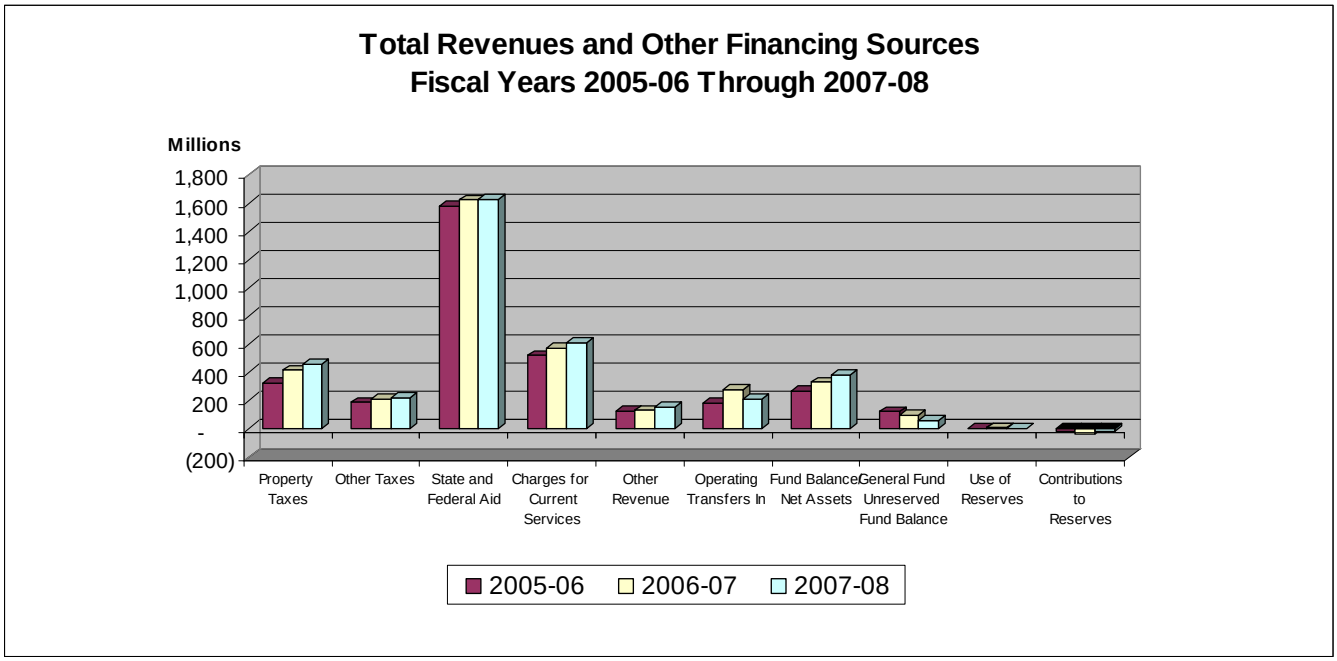
Arrowhead Regional Medical Center (ARMC) net revenues are expected to grow due to anticipated increases in current services and state revenues attributed by increases in both commercial and private pay inpatient and outpatient volume and an increase in Medi-Cal inpatient services. Additionally, there is an increase in the Realignment allocation to ARMC to fund one-time fixed asset purchases and the automated pharmacy dispensing project.

Solid Waste Management revenues increased by $13.7 million primarily as the result of $6.7 million from gate fee increases and additional tonnage at the landfills/transfer stations; $5.6 million in AB 939 fees from expansion of the Comprehensive Disposal Diversion Program; and $0.8 million from the renewal of franchise agreements.

TOTAL REVENUES AND OTHER FINANCING SOURCES

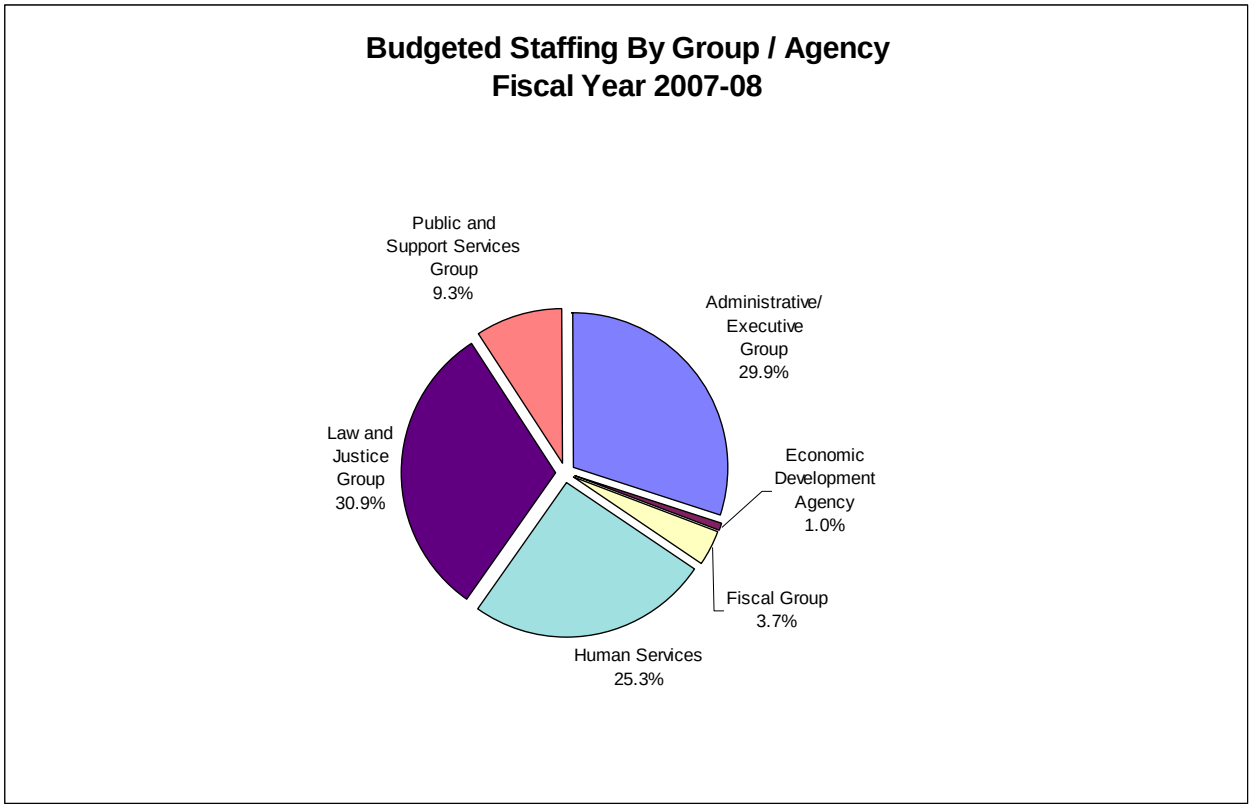
	Fiscal Year 2005-06 Adopted Budget	Fiscal Year 2006-07 Adopted Budget	Fiscal Year 2007-08 Adopted Budget
Revenues			
Property Taxes	327,126,671	415,936,297	459,810,947
Other Taxes	186,509,549	207,443,448	220,972,869
State and Federal Aid	1,581,198,401	1,622,031,175	1,630,152,790
Charges for Current Services	518,800,040	568,348,265	611,222,886
Other Revenue	125,640,239	130,456,481	154,855,806
Total Revenues	2,739,274,900	2,944,215,666	3,077,015,298
Other Financing Sources			
Operating Transfers In	179,256,696	275,104,245	214,315,375
Fund Balance/Net Assets	270,078,921	329,871,416	383,609,334
General Fund Unreserved Fund Balance	121,637,030	100,698,815	56,425,431
Use of Reserves	2,253,702	6,063,708	2,688,000
Contributions to Reserves	(21,403,093)	(35,452,753)	(14,544,909)
Total Other Financing Sources	551,823,256	676,285,431	642,493,231
Total Revenues and Other Financing Sources	3,291,098,156	3,620,501,097	3,719,508,529

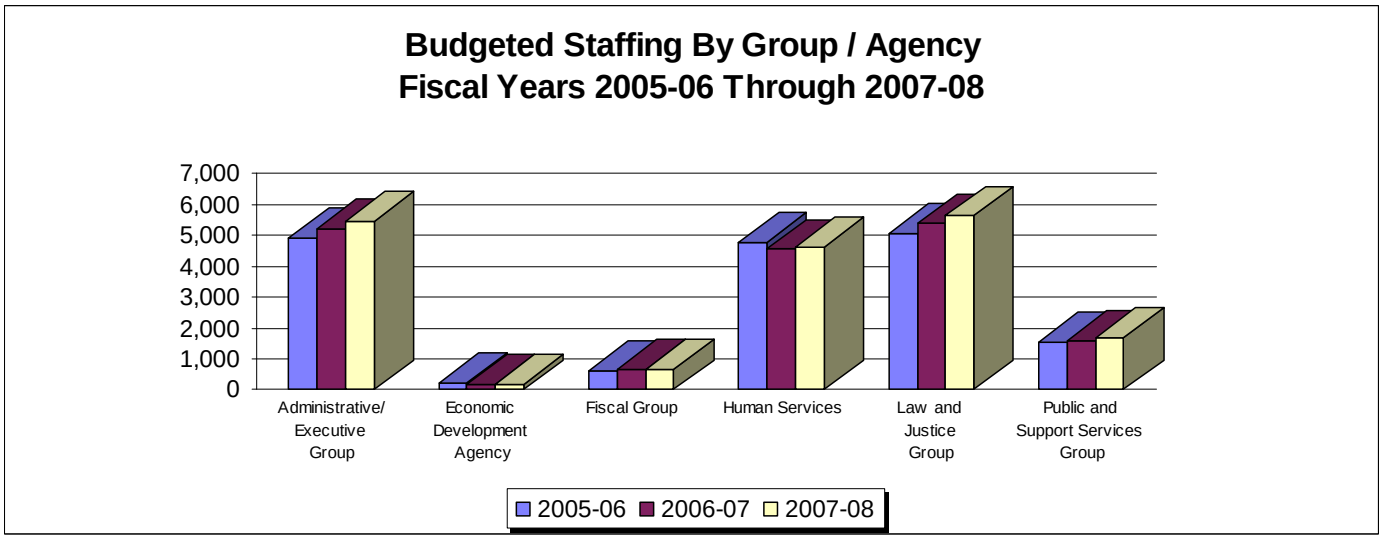
The revenue and other financing sources schedule above includes all county funds. This schedule includes operating transfers, which are the mechanism for providing financing from one fund to another within the county. Additionally, this schedule summary provides the fund balance/net assets of all non-general funds, the general fund's unreserved fund balance, as well as, the use of, and the contributions to the county's reserves as designated in the financing plan.



BUDGETED STAFFING SUMMARY

The graph below depicts the budgeted staffing by group / agency for the current fiscal year. The graph at the bottom illustrates the budgeted staffing for the current as well as the prior two fiscal years.





	2006-07 Budgeted Staffing	Change from Previous Year: Caseload Driven/ Grant or Special Funded Programs	Change from Previous Year: All Other Programs	Change from Previous Year: Total Change	2007-08 Budgeted Staffing	Percentage Change
General Fund	12,913.1	446.0	122.0	568.0	13,481.1	4.4%
Other Funds	4,688.1	65.2	0.0	65.2	4,753.3	1.4%
Total	17,601.2	511.2	122.0	633.2	18,234.4	

Significant changes from the previous year in caseload driven, grant or special funded programs include the following:

General Fund

- **County Administrative Office – Health Administration** increased budgeted staffing by 16.8 positions as a result of the transfer of 18.8 positions from the Inland Counties Emergency Medical Agency (ICEMA) previously reflected within the Public Health budget unit. These additions were offset by the transfer of 1.0 Deputy Administrative Officer and 1.0 Executive Secretary to the County Administrative Office budget to better align the administrative support provided.

- **Behavioral Health** increased budgeted staffing by 122.5 positions primarily as a result of 85.9 mid-year Board of Supervisor approved budgeted positions added for the Mental Health Services Act program, an addition of 12.0 for the Mentally Ill Offender Crime Reduction program, 11.0 Public Service Employee and intern positions, and 13.0 positions for various departmental needs.

- **Public Health** increased budgeted staffing by 63.9 positions as a result of staff previously budgeted as part time who are reflected at full time in 2007-08. The department has received additional general fund support to cover any salary and benefit increases that existing state and federal grants, for programs such as Tuberculosis Control, Immunization and Black Infant Health, are unable to cover within their existing allocations. Additionally, the department received funding for 4.0 positions in two approved policy items.

- **Aging and Adult Services – Aging Program** budgeted staffing increased by 30.6 positions. This addition is primarily due to the addition of 20.9 contract training positions in the Senior Training and Employment Program.

- **Human Services Administrative Claim** budgeted staffing increased by 26.0 positions. Of these, Transitional Assistance is increasing by 8.8 budgeted positions, Children's Services is reducing by 4.0 budgeted positions, Aging and Adult Services is increasing by 6.0 positions, and Human Services support divisions are increasing 15.2 budgeted positions. The overall increase in budgeted positions is the result of increases in funding in 2007-08.

- **District Attorney – Criminal** budgeted staffing increased by 57.0 positions, including: 8.0 positions approved mid-year by the Board of Supervisors; 17.5 positions associated with new judgeships expected in 2007-08, which will be filled only when actual judicial appointments are made; 12.0 positions transferred from the department's fines and forfeitures budget units to the main District Attorney budget; 1.0 Deputy District Attorney position that is replacing a contract Grand Jury Advisor (0.5 FTE) who is retiring; 1.0 Executive Secretary II to support an Assistant District Attorney and; 1.0 Special Assistant Deputy District Attorney assigned to special projects and policy development. The additional costs for these positions is expected to be offset by salary savings resulting from 6.0 top range Deputy District Attorneys leaving the office to become judges in 2006-07 and up to 5.0 more expected in 2007-08. These vacancies will be filled with entry level attorneys creating significant salary savings for the department. Additionally, the department received funding for 17.0 positions in four approved policy items.

- **Public Defender** budgeted staffing increased by 31.6 positions. The department anticipates staffing four new criminal courtrooms in 2007-08 due to increased judgeships. Staffing attributable to the judgeships includes: 6.0 Deputy Public Defenders, 2.6 Office Assistant IIIs, and 3.0 Public Defender Investigators. The department will fill these positions only as judgeships are added. Other staffing changes include: the addition of 3.0 Deputy Public Defenders, two for Gang Injunctions; 1.0 Supervising Public Defender Investigator; 1.0 Public Defender Interviewer due to increased workload and; the addition of 3.0 positions due to budgeting positions at full time rather than half time. These additions are partially offset by the deletion of 1.0 Social Services Practitioner and 1.0 Graduate Student Intern. Additionally, the department received funding for 14.0 positions in two approved policy items.

- **Probation Administration, Corrections and Detention** budgeted staffing increased by 54.2 positions, including: 21.0 positions approved mid-year by the Board of Supervisors; 8.5 budgeted staffing in new positions due to program adjustments; 4.2 budgeted staffing for overtime; 20.5 budgeted staffing due to the expansion to full year funding for mandated John Doe II (10.3 budgeted staff) and High Desert Juvenile Hall (10.2 budgeted staff) staff and; 8.0 projected new Superior Court judgeships. These increases will be offset by the deletion of 8.0 budgeted staffing related to program changes including Prop 36 reductions, Camp Heart Bar closure, changes in food service delivery, and the School Probation Officer program.

- **Sheriff-Coroner** increased 63.0 budgeted positions in the caseload driven, grant or special funded programs category, primarily due to 27.5 personnel added for city contracts; 17.5 due to new grants; 31.0 for specialized task forces; 4.3 contract training positions; 4.2 deputy coroner investigators for full-time funding; and 2.3 budgeted positions for drug education programs, which are funded by asset forfeitures; and a decrease of 15.0 IRNET positions (restoration included in the 31.0 task force positions above) and 8.8 inmate welfare positions.

Other Funds

- **Information Services' Network Services Division** staffing increased by 13.0 budgeted positions. The increases in staffing include the transfer of 5.1 Wide Area Network positions from the Computer Operations budget unit to better align program services as well as the addition of 11.0 budgeting staffing to provide increased support for various program services. These additions are offset by the transfer of 2.1 Multimedia Coordinators and 1.0 Network Services Supervisor to the general fund to support the multimedia program at the county government center.

- **Arrowhead Regional Medical Center** budgeted staffing decreased by 27.4 positions due to a decrease of 16.0 Radiology Program Trainees/Interns (interns in this program are no longer compensated), a transfer of 2.0 Human Resource Officers to the County Human Resources Department, a decrease of 6.4 nursing positions to cover additional costs associated with the mid-year conversion of Per-Diem Registered Nursing positions to regular positions, and the remaining net decrease of 3.0 positions due to various staffing adjustments based on departmental needs.

- **Preschool Services** budgeted staffing increased by 13.8 positions primarily due to an increase in Contract Teacher III positions, which are required to meet future credential requirements mandated by the department's federal funding source.

- **County Library** budgeted staffing increased by 25.1 budgeted positions, including: 7.8 positions due to fewer than anticipated vacancies in the professional positions as well as improved hiring practices that should allow the Library to fill vacant positions much sooner and; 17.3 positions due to increased workload demands at both new and existing branches of the library.

- **Public Works - Road Operations** increased by 25.9 budgeted positions primarily as a result of 5.0 new positions being added to the Contracts Division due to increased workload caused by additional Proposition 42 and Proposition1B funding; 4.0 new positions added for the Design Division due to increased workload caused by additional Proposition 42, Proposition 1B, and Development Mitigation Plan funding; and 9.0 new positions for the Operations Division because the increased revenue from Proposition 42, Proposition 1B, and Local Transportation Funds has resulted in additional yard chip seal and overlay projects that are administered by the Operations Division. The remaining additional positions are necessary to provide support for various program services.

Significant changes from the previous year in all other programs include the following:

General Fund

- **Registrar of Voters** increased by a net 11.5 budgeted positions due to an increase of 3.8 various regular positions for anticipated overtime, 4.3 extra-help positions, and 2.7 various clerical positions. These increases are necessary in order to conduct three major elections in 2007-08 and will be partially offset by savings from clerical positions that are budgeted at lower step levels because of staff turnover. Additionally, a net 0.7 budgeted positions were added as the result of two approved policy items.

- **Sheriff – Coroner** increased an additional 36.6 budgeted positions, including 22.1 temporary positions for workload due to long-term vacancies and disability; 10.7 station officers and custody specialists for jails at outlying stations; 1.8 administrative positions for fiscal and clerical support; 1.0 communication manager; and 1.0 contract armorer for the academy.

Countywide staffing changes are outlined by county department in the following chart:

BUDGETED STAFFING SUMMARY

Department	2005-06 Final Budget	2006-07 Final Budget	2007-08 Final Budget	Change Between 2006-07 & 2007-08
ADMINISTRATIVE/EXECUTIVE GROUP				
GENERAL FUND				
BOARD OF SUPERVISORS	58.0	60.5	57.3	(3.2)
BOARD OF SUPERVISORS - LEGISLATION	1.0	2.0	5.0	3.0
CLERK OF THE BOARD	14.0	15.0	16.0	1.0
COUNTY ADMINISTRATIVE OFFICE	18.0	21.3	25.0	3.7
COUNTY ADMINISTRATIVE OFFICE - FRANCHISE ADMINISTRATION	3.0	3.0	3.0	0.0
COUNTY ADMINISTRATIVE OFFICE - HEALTH ADMINISTRATION	4.0	4.0	20.8	16.8
COUNTY COUNSEL	66.7	67.6	71.6	4.0
HUMAN RESOURCES	88.6	100.0	103.0	3.0
HUMAN RESOURCES - CENTER FOR EMPLOYEE HEALTH & WELLNESS	13.9	18.2	18.5	0.3
INFORMATION SERVICES - APPLICATION DEVELOPMENT	102.4	102.8	107.5	4.7
PURCHASING	16.0	15.0	15.0	0.0
BEHAVIORAL HEALTH	549.6	644.2	766.7	122.5
BEHAVIORAL HEALTH - ALCOHOL AND DRUG SERVICES	75.8	76.4	85.8	9.4
PUBLIC HEALTH	860.4	840.4	904.3	63.9
PUBLIC HEALTH - CALIFORNIA CHILDREN'S SERVICES	158.0	171.4	180.9	9.5
SUBTOTAL GENERAL FUND	2,029.4	2,141.8	2,380.4	238.6
OTHER FUNDS				
HUMAN RESOURCES - EMPLOYEE BENEFITS & SERVICES	33.0	33.0	32.0	(1.0)
HUMAN RESOURCES - COMMUTER SERVICES	2.5	2.5	3.0	0.5
INFORMATION SERVICES - COMPUTER OPERATIONS	126.9	135.1	134.1	(1.0)
INFORMATION SERVICES - NETWORK SERVICES	93.0	105.0	118.0	13.0
PURCHASING - SURPLUS PROPERTY & STORAGE OPERATIONS	13.0	8.0	5.0	(3.0)
PURCHASING - MAIL/COURIER SERVICES	33.0	31.0	30.0	(1.0)
PURCHASING - PRINTING SERVICES	16.0	16.0	18.0	2.0
RISK MANAGEMENT - OPERATIONS	70.5	71.0	72.0	1.0
ARROWHEAD REGIONAL MEDICAL CENTER	2,491.0	2,683.4	2,656.0	(27.4)
SUBTOTAL OTHER FUNDS	2,878.9	3,085.0	3,068.1	(16.9)
TOTAL ADMINISTRATIVE/EXECUTIVE GROUP	**4,908.3**	**5,226.8**	**5,448.5**	**221.7**
ECONOMIC DEVELOPMENT AGENCY				
GENERAL FUND				
ECONOMIC DEVELOPMENT	40.0	47.0	48.0	1.0
SUBTOTAL GENERAL FUND	40.0	47.0	48.0	1.0
OTHER FUNDS				
COMMUNITY DEVELOPMENT AND HOUSING	50.0	49.0	49.5	0.5
WORKFORCE DEVELOPMENT	140.5	84.0	84.0	0.0
SUBTOTAL OTHER FUNDS	190.5	133.0	133.5	0.5
TOTAL ECONOMIC DEVELOPMENT AGENCY	**230.5**	**180.0**	**181.5**	**1.5**

BUDGETED STAFFING SUMMARY

Department	2005-06 Final Budget	2006-07 Final Budget	2007-08 Final Budget	Change Between 2006-07 & 2007-08
FISCAL GROUP				
GENERAL FUND				
ASSESSOR	175.6	204.5	203.5	(1.0)
AUDITOR/CONTROLLER-RECORDER	203.6	210.6	216.8	6.2
TREASURER-TAX COLLECTOR/PUBLIC ADMINISTRATOR	179.9	199.4	201.1	1.7
SUBTOTAL GENERAL FUND	559.1	614.5	621.4	6.9
OTHER FUNDS				
ASSESSOR - STATE/COUNTY PROPERTY TAX ADMINISTRATION PROGRAM	28.3	28.3	28.3	0.0
AUDITOR/CONTROLLER-RECORDER - ELECTRONIC RECORDING	0.0	0.0	1.0	1.0
AUDITOR/CONTROLLER-RECORDER - RECORDER RECORDS	0.0	0.0	1.0	1.0
AUDITOR/CONTROLLER-RECORDER - SYSTEMS DEVELOPMENT	8.0	17.0	20.0	3.0
AUDITOR/CONTROLLER-RECORDER - RECORDS MANAGEMENT	1.0	0.0	0.0	0.0
SUBTOTAL OTHER FUNDS	37.3	45.3	50.3	5.0
TOTAL FISCAL GROUP	**596.4**	**659.8**	**671.7**	**11.9**
HUMAN SERVICES				
GENERAL FUND				
AGING AND ADULT SERVICES - AGING PROGRAM	101.9	103.2	133.8	30.6
AGING AND ADULT SERVICES - PUBLIC GUARDIAN - CONSERVATOR	27.0	28.0	30.0	2.0
CHILD SUPPORT SERVICES	496.0	461.5	452.0	(9.5)
HUMAN SERVICES ADMINISTRATIVE CLAIM	3,607.3	3,425.0	3,451.0	26.0
VETERANS AFFAIRS	18.0	18.0	18.0	0.0
SUBTOTAL GENERAL FUND	4,250.2	4,035.7	4,084.8	49.1
OTHER FUNDS				
PRESCHOOL SERVICES	541.8	514.1	527.9	13.8
SUBTOTAL OTHER FUNDS	541.8	514.1	527.9	13.8
TOTAL HUMAN SERVICES	**4,792.0**	**4,549.8**	**4,612.7**	**62.9**
LAW AND JUSTICE GROUP				
GENERAL FUND				
DISTRICT ATTORNEY - CRIMINAL	422.0	449.0	506.0	57.0
DISTRICT ATTORNEY - CHILD ABDUCTION AND RECOVERY	6.3	6.0	6.0	0.0
LAW AND JUSTICE GROUP ADMINISTRATION	1.0	1.0	1.0	0.0
PROBATION - ADMIN, CORRECTIONS & DETENTION	1,137.2	1,179.2	1,233.4	54.2
PUBLIC DEFENDER	197.0	221.0	252.6	31.6
SHERIFF-CORONER	3,207.1	3,426.6	3,526.2	99.6
SUBTOTAL GENERAL FUND	4,970.6	5,282.8	5,525.2	242.4
OTHER FUNDS				
DISTRICT ATTORNEY - SPECIAL REVENUE	33.0	37.8	28.0	(9.8)
PROBATION - JUVENILE JUSTICE GRANT PROGRAM	52.0	50.8	55.0	4.2
SHERIFF-CORONER - SPECIAL REVENUE	12.0	12.0	18.0	6.0
SUBTOTAL OTHER FUNDS	97.0	100.6	101.0	0.4
TOTAL LAW AND JUSTICE GROUP	**5,067.6**	**5,383.4**	**5,626.2**	**242.8**

BUDGETED STAFFING SUMMARY

Department	2005-06 Final Budget	2006-07 Final Budget	2007-08 Final Budget	Change Between 2006-07 & 2007-08
PUBLIC AND SUPPORT SERVICES GROUP				
GENERAL FUND				
PUBLIC AND SUPPORT SERVICES GROUP ADMINISTRATION	9.0	10.0	10.0	0.0
AGRICULTURE/WEIGHTS AND MEASURES	63.5	65.7	69.3	3.6
AIRPORTS	28.0	29.5	29.5	0.0
ARCHITECTURE AND ENGINEERING	23.5	26.3	28.0	1.7
COUNTY MUSEUM	53.7	52.7	51.6	(1.1)
FACILITIES MANAGEMENT	148.7	153.4	154.9	1.5
FACILITIES MANAGEMENT - UTILITIES	1.0	1.0	1.0	0.0
LAND USE SERVICES - ADMINISTRATION	11.0	11.0	12.0	1.0
LAND USE SERVICES - CURRENT PLANNING	30.0	33.0	34.0	1.0
LAND USE SERVICES - ADVANCE PLANNING	18.0	18.0	18.0	0.0
LAND USE SERVICES - BUILDING AND SAFETY	85.2	95.2	98.2	3.0
LAND USE SERVICES - CODE ENFORCEMENT	35.0	40.0	41.0	1.0
LAND USE SERVICES - FIRE HAZARD ABATEMENT	22.0	22.0	22.0	0.0
PUBLIC WORKS - SURVEYOR	41.9	41.9	42.6	0.7
REAL ESTATE SERVICES	24.0	24.0	24.0	0.0
REGIONAL PARKS	118.1	127.6	133.7	6.1
REGISTRAR OF VOTERS	40.1	40.0	51.5	11.5
SUBTOTAL GENERAL FUND	752.7	791.3	821.3	30.0
OTHER FUNDS				
COUNTY LIBRARY	215.8	226.2	251.3	25.1
COUNTY MUSEUM - MUSEUM STORE	2.0	1.8	2.0	0.2
FLEET MANAGEMENT - GARAGE	96.4	92.0	94.5	2.5
FLEET MANAGEMENT - MOTOR POOL	4.0	4.0	4.0	0.0
PUBLIC WORKS - ROAD OPERATIONS	367.4	386.5	412.4	25.9
PUBLIC WORKS - SOLID WASTE MANAGEMENT	84.2	95.8	99.9	4.1
REGIONAL PARKS - CALICO GHOST TOWN MARKETING SVCS	1.0	1.0	1.2	0.2
REGIONAL PARKS - CAMP BLUFF LAKE	3.9	1.5	5.9	4.4
REGIONAL PARKS - COUNTY TRAIL SYSTEM	5.0	0.0	0.0	0.0
REGIONAL PARKS - SNACK BARS	1.3	1.3	1.3	0.0
SUBTOTAL OTHER FUNDS	781.0	810.1	872.5	62.4
TOTAL PUBLIC AND SUPPORT SERVICES GROUP	**1,533.7**	**1,601.4**	**1,693.8**	**92.4**
TOTAL COUNTY DEPARTMENTS - GENERAL FUND	**12,602.0**	**12,913.1**	**13,481.1**	**568.0**
TOTAL COUNTY DEPARTMENTS - OTHER FUNDS	**4,526.5**	**4,688.1**	**4,753.3**	**65.2**
COUNTY DEPARTMENTS GRAND TOTAL	**17,128.5**	**17,601.2**	**18,234.4**	**633.2**

CAPITAL IMPROVEMENT PROGRAM

The County's Capital Improvement Program includes construction, rehabilitation and repair projects for numerous facilities and structures.

The capital project funds listed in the appropriation summary schedules in this Budget Summary and presented in the chart below represent those managed by the Architecture and Engineering Department and accounted for in the two funds, CJV and CJS. The County has several other capital projects that are accounted for in various special revenue funds belonging to the respective project departments, such as Airports, Regional Parks, and the Department of Public Works Solid Waste Management and Transportation Divisions. Additionally, there are two enterprise funds, which are part of the Arrowhead Regional Medical Center (ARMC), that are used for capital projects of ARMC.

In the 2007-08 final budget $33.3 million in new projects are funded, primarily using County discretionary funds. Major new projects using discretionary funds include an ongoing set aside of $4.0 million for a new Central Juvenile Hall on the existing Gilbert Street campus site in San Bernardino, additional funding in the amount of $1.6 million to complete the new Crestline Library, and $1.3 million for design and Phase I of a new animal care and adoption facility at the Devore Animal Shelter. Various other infrastructure projects will improve water systems, provide emergency generators for communication sites, improve recreation facilities, expand parking lots, replace roofs, improve heating, ventilation and air conditioning systems, and remodel and expand various office buildings.

Projects approved in prior years but not yet completed total an additional $103.8 million. The four major carryover projects are the $40.8 million seismic retrofit and remodel of the historic County Courthouse in San Bernardino to be funded primarily by an existing civil filing fee surcharge, the $7.2 million construction of the Hall of Geological Wonders at the County Museum in Redlands, the $6.4 million expansion and remodel of the Fontana Courthouse, and $4.6 million for the design to add 896 beds to the Adelanto Jail Facility. The total estimated budget for the jail expansion is $111.0 million and a $7.0 million set aside has been included in the budget financing plan for debt service.

Capital Project Funds

		Nbr of Projects	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Total
New Projects						
Contributions to Non-Owned Projects	CJV	1	437,500	-	-	437,500
Structures and Improvements	CJV	48	22,362,500	962,500	9,500,800	32,825,800
Total New Projects		49	22,800,000	962,500	9,500,800	33,263,300
Carryover Projects						
Contribution to Other Agencies	CJV	14	5,188,009	-	-	5,188,009
Contribution to Non-Owned Projects	CJV	3			707,793	707,793
Structures and Improvements	CJV	185	44,900,532	15,218,234	37,571,088	97,689,854
High Desert Juvenile Detention Center	CJS	1	208,661	-	-	208,661
Total Carryover Projects		203	50,297,202	15,218,234	38,278,881	103,794,317
Total Capital Project Funds		252	73,097,202	16,180,734	47,779,681	137,057,617

For a complete listing of capital improvement program highlights in all funds, please refer to the Capital Improvement Program section of this budget book.

GENERAL FUND FINANCING

County general fund operations are financed with four major types of financing sources: departmental revenue, Proposition 172 revenue, Realignment revenue, and countywide discretionary revenue.

Departmental revenue includes fees, service charges, and state and federal support for programs such as welfare, health care, and behavioral health. Proposition 172 revenue is restricted and is used solely for financing the Sheriff, District Attorney, and Probation departments. Realignment revenue is also restricted and used in financing mental health, social services and health programs within the County.

The balance of departmental costs not funded by departmental revenue, Proposition 172 revenue, and/or Realignment revenue is considered local cost. Local cost is funded by countywide discretionary revenue, which is primarily property tax revenue.

Any countywide discretionary revenue not distributed to departments via local cost is placed in contingencies. Every year the County of San Bernardino has set aside a prudent dollar amount in contingencies and reserves for two purposes. One is to ensure that the county can accommodate unforeseen increases in expenditures or reductions in revenues, or other extraordinary events, which would harm the fiscal health of the county. The second purpose is to be proactive and set aside funds to meet future known obligations or to build a reserve for large capital projects.

The following sections describe the economic indicators that are factored into the County's financing plan, a brief overview of the State budget, and more importantly, how the State budget impacts the County's primary categories of service (health, safety, well-being, and quality of life). Additionally, details related to Proposition 172 revenue, Realignment revenue, and countywide discretionary revenue, as they relate to financing general fund departments, are presented. Furthermore, detailed information is included on the contributions and uses of county general fund contingencies and reserves for 2006-07 and the proposed contributions and uses of general fund contingencies and reserves for 2007-08.

ECONOMIC INDICATORS

San Bernardino County is part of an Inland Empire economy that is one of the strongest in the U.S. In 2006, the area added 48,150 jobs (up 3.9%) or 22% of those created in California. For the first seven months of 2007, the State put the growth at 41,800 jobs indicating that the strength continues despite the recent slowdown in home construction. In fiscal year 2006, San Bernardino County's retail sales totaled $31.2 billion, up 11.9%. That was well above the 7.4% growth in the State. The County's per capita sales of $15,840 compared to the State's average of $15,245. The high retail sales levels are, in part, the result of the region's low living costs for a Southern California area. The median family income in 2006 was estimated at $58,073, putting it above Los Angeles County ($56,930) but below California ($64,563). However, after one year's amortization on the mortgage for the median home, the disposable income remaining in San Bernardino County is $34,817 versus $31,101 in Orange County and $18,218 in Los Angeles County.

Finally, San Bernardino County's assessed valuation is up 15.9% for fiscal year 2008 or $23.8 billion. This was the second largest growth rate and largest absolute increase in the County's history. While home construction has slowed, other real estate sectors have not. Commercial developers are well behind meeting the needs of past population growth. Office operations are now migrating inland to meet the demands of the area's 4.1 million people. There is 2.4 million square feet under construction in San Bernardino County (19.4% of Southern California's total). There is 15.9 million square feet of industrial under construction in the County (51.9% of Southern California's total) as it expands in concert with the need for facilities to handle the rising volumes of imports through Southern California's ports.

STATE OF CALIFORNIA'S BUDGET

The 2007 Budget Act signed by Governor Schwarzenegger on August 24, 2007, includes the largest reserve of any budget act in the State's history. The May Revision proposed a total reserve of $2.2 billion. Due to the shortfall in revenue collections that came to light in June, and in recognition of the state's continuing structural deficit and other potential threats, the Legislature took actions to reduce spending and increase funds available, thereby increasing the total reserve to an unprecedented $3.4 billion. The Governor further reduced spending with $703 million in General Fund vetoes, raising the total reserve to $4.1 billion. As a result, General Fund spending growth in this budget is held to $0.6 billion, or 0.6 %.

Despite the modest year-over year increase in General Fund spending in the Budget Act, it still fully funds K-12 education (providing a 3.4 % increase in per pupil spending from all funds), law enforcement and the Governor's compacts with higher education and the judiciary. It also continues the commitment to reform the state's prison system by reducing recidivism, improving prison health care and reducing overcrowding. The Budget Act also continues the commitment to improve the state's critical infrastructure through prudent use of the general obligation bonds authorized by the people in 2006.

Source: The California Department of Finance

STATE IMPACT TO THE COUNTY'S ADOPTED BUDGET

Health

Department of Behavioral Health- Integrated Services for Homeless Adults, AB 2034

The 2007-08 Budget Act eliminated the entire $54.8 million of state funding for the Integrated Services for Homeless Adults with Severe Mental Illness Program. The elimination of this program will result in a $1,034,000 decrease in funding for the Department of Behavioral Health (DBH). The California Mental Health Director's Association is working with DBH to explore one-time funding sources to fund 2007-08 expenses related to this program. DBH anticipates funding these program expenses in future years through Realignment and/or salary and contract savings.

Department of Behavioral Health and Probation Department – Proposition 36

The 2007-08 State Budget Act reduces available Proposition 36 (The Substance Abuse and Crime Prevention Act of 2000) funding. Proposition 36 programs are operated through both DBH and the Probation Department. The overall reduction to county Proposition 36 programs is $1.5 million, which includes a reduction of approximately $886,000 to DBH and approximately $644,000 to Probation. DBH and Probation will utilize Offender Treatment Plan (OTP) fund balance of $1,303,642 to replace the majority of this year's loss of funding. DBH will use salary savings and increased client fees to cover the net reduction in revenue of approximately $70,000. The net reduction in revenue to Probation of approximately $160,000 will result in the reassignment of one vacant probation officer and one office assistant. The Proposition 36 Steering Committee will continue to plan for 2008-09 reductions.

Department of Public Health – Outreach, Enrollment, Retention, and Utilization Program

For 2007-08, the Governor line-item vetoed $34.6 million in funding for the Outreach, Enrollment, Retention and Utilization Program. The State Budget Act of 2006 appropriated funds to the California Department of Health Services (DHS) to increase the number of children enrolled and maintained in Medi-Cal and Healthy Families. DHS allocated these funds to counties to conduct activities targeted at low income families with uninsured children during 2006-07, 2007-08, and 2008-09. The reduction for the current fiscal year constitutes a revenue loss to the County of $2.0 million. As a result of this loss, the Department will forego all planned expenditures related to this program, including countywide advertising and subcontractor agreements for outreach activities. Additionally, the Department will reassign all filled positions to existing vacancies within the Department.

Department of Public Health – Local Public Health Funding

The 2007-08 Budget Act cuts allocations to local public health departments for local pandemic influenza preparedness and response planning by $8.5 million. This funding first became available to local jurisdictions upon approval of SB 490, passed in May 2006. This cut constitutes one-half of the allocation originally included in the budget, resulting in a revenue loss to the county of $215,000. As a result of this loss, the Department will reduce planned expenditures, including purchase of small equipment, vaccines, and contracted training.

Safety

District Attorney and Sheriff – Indian Gaming Special Distribution Fund

The 2007-08 State Budget Act eliminated funds for the Indian Gaming Special Distribution Fund because a state audit questioned whether some funds were going to projects with little connection to casino impact. Funds allocated from this grant are issued to eligible recipients at the end of each fiscal year and are applied as revenue in the following fiscal year. The District Attorney's Office and Sheriff's Department received a disbursement in June of 2007 for 2007-08 expenses. This disbursement should not be impacted by the present budget action. However, if the Indian Gaming funds are not restored by legislative action, the impact to the District Attorney's Office and Sheriff's Department in 2008-09 will be approximately $200,000 and $475,000 respectively. The Sheriff's allocation offsets approximately 35% of the patrol costs at San Manuel Indian Gaming and Bingo. In addition, the Sheriff contracts directly with San Manuel for the remaining costs. It is possible that the impact to the Sheriff's Department would be mitigated by an increase in that contract. Meanwhile, there has been legislative action taken to restore this fund (SB 493), but it has been delayed until the next legislative session in January. With this delay, there are concerns that the bill may become wrapped into larger Indian Gaming issues. There is also concern that even if the fund is restored in January or later, it will be difficult for counties to process the grant.

District Attorney – California Witness Protection Program (CWPP)

The recent passage of Senate Bill 82 (SB 82) regarding the CWPP includes language that will require a 25% local match on all claims submitted for payment by the CWPP. In 2006-07, the District Attorney's Office paid out $64,661 in CWPP claims and is expecting this amount to increase significantly in 2007-08. The 25% match will increase the District Attorney's operating expense budget by approximately $20,000. This additional cost will be absorbed within the District Attorney's Office existing budget allocation and will not require any additional General Fund financing.

Probation and Public Defender– Juvenile Justice Realignment (SB 81)

Senate Bill 81 transfers State responsibility for certain non-violent juvenile offenders (offenders not included in Welfare and Institutions Code Section 707 (b)) to the control and supervision of counties. The Probation Department initially anticipates taking responsibility for the management of 10 additional offenders due to this change and expects an additional 2 to 3 offenders per month on an ongoing basis. Probation will manage these offenders either in juvenile hall or a placement facility. In addition, the Department will be refurbishing 20 beds at Central Juvenile Hall as a result of this change. For this transfer of responsibility, the Probation Department will receive approximately $1.6 million in Juvenile Justice Realignment Funding from the State in 2007-08. State funding for this realignment will increase to approximately $6.8 million by 2009-10 and remain static thereafter.

As a result of SB 81, the Public Defender's Office would be responsible to include in its caseload this population in the event non-violent juvenile offenders remain incarcerated or released on probation/paroled as outlined by this legislation. The caseload and staff costs associated with the legislation are difficult to project at this time.

Sheriff's Department – Booking Fee Alternative and AB 900

The Booking Fee Alternative will provide approximately $3.4 million in revenue to offset the collection of booking fees. This detention facilities revenue will replace local cost in the Sheriff Department's budget. Details surrounding jail construction funding approved in AB 900 will be released at a future date. A 25% match will be

required for facilities approved for construction, and priority funding consideration will be given to counties that provide a site for construction of a 500-bed state prisoner reentry facility.

Well-Being

Department of Workforce Development and Economic Development - Dislocated Worker, Adult, and Youth Allocations

As a result of the State's 2007-08 Budget Act, the county's Department of Workforce Development (DWD) will receive a reduction in funding in the amount of $920,581. This reduction is primarily due to a 15% decrease for the Dislocated Worker allocation and at least a 4% decrease in both the Adult and Youth allocations that the State of California received from the Department of Labor for Program Year 2007-08. Since business services are provided by the County's Department of Economic Development (ED) on behalf of DWD, these budget reductions will also directly impact ED's budget by approximately $250,000. Both departments plan to address this reduction chiefly through the elimination of vacant budgeted positions.

Human Services Group – Various Social Services

Funding from the State for Social Services provided by the County has remained level in 2007-08. Originally the State Budget Act allocated an additional $12.0 million for Adult Protective Services, which would have resulted in an additional $1.0 million for the county. Additionally, the Governor originally proposed providing annual increases to county funding equivalent to the salary and benefit increases provided to the state employee Bargaining Unit 1. Both of these increases were removed from the final State Budget Act. Finally, the Governor vetoed $23.0 million that would have funded county hardware replacement and help desk staff in human services administration. This will result in a decrease of $150,000 to the county. As costs continue to increase each year and allocations remain flat, it becomes more difficult for the Human Services Group to run the programs they are mandated to provide.

Quality of Life

County Library – Public Library Fund and Inter Library Loan Reimbursement

The County Library expects to lose approximately $300,000 in state aid with the Governor's cuts. For 2007-08, the Library estimated receipt of $665,000 from the Public Library Fund. The revised estimate is $447,000 – a reduction of $218,000. The Library estimated it would receive $295,000 in Inter-Library Loan Reimbursement. However, the revised estimate is $215,000, which is a reduction of $80,000.

Other

Mandate Reimbursement Delay

The Mandate Reimbursement Delay will affect the manner in which the state reimburses local governments through the Senate Bill 90 (SB 90) process. Departments who provide SB 90 services are afforded the opportunity to secure full reimbursement for programs mandated by the state. Funds for SB 90 services will not be eliminated and should not impact departmental budgets; however, a change to the reimbursement process will take effect in 2007-08. Current practice has been to reimburse an estimated amount for the current budget year, and then true up to the actual in the next budget year. The new process permits the state to delay mandate reimbursements until the year after the mandate has been performed, deferring payment for current year costs to the next fiscal year. The only mandate payments included in the budget are the true up amounts for mandates performed in 2006-07.

PROPOSITION 172

Proposition 172 (Prop 172), which became effective January 1, 1994, placed a one-half percent sales tax rate in the state's constitution and required that revenue from the additional one-half percent sales tax be used only for local public safety activities, which include but are not limited to sheriff, police, fire protection, county district attorney, and county corrections. Funding from Prop 172 enabled counties and cities to substantially offset the public safety impacts of property tax losses resulting from the state property tax shift to the Educational Revenue Augmentation Fund (ERAF).

The one-half percent sales tax imposed by Prop 172 is collected by the state and apportioned to each county based on its proportionate share of statewide taxable sales. Pursuant to Government Code 30055, of the total Prop 172 revenue allocated to San Bernardino County, 5% is distributed to cities affected by the property tax shift and 95% remains within the county.

On August 22, 1995, the County of San Bernardino Board of Supervisors approved the recommendation that defined the following departments as the public safety services designated to receive the county's 95% share of Prop 172 revenue, consistent with Government Code Section 30052 and authorized the Auditor/Controller to deposit the county's portion of the Prop 172 revenue as follows:

- Sheriff 70.0%
- District Attorney 17.5%
- Probation 12.5%

Prop 172 revenue currently presents a significant funding source for the Sheriff, District Attorney, and Probation Departments. Each year, as part of the budget development process, projections of Prop 172 growth are developed based on staff analysis of revenue trends and forecasts provided by outside economists.

Growth in Prop 172 revenue is used first to fund mandated cost increases in these departments, including MOU, retirement, worker's compensation and insurance costs. In most years, the mandated cost increases consume the vast majority of Prop 172 revenue growth and all Prop 172 revenue is distributed to the designated departments for those increased costs.

In some fiscal years, actual Prop 172 revenue exceeds budgeted amounts and is considered excess Prop 172 revenue. All excess Prop 172 revenue is set aside in a restricted financing fund by department and is available to meet other high priority needs as recommended by the department and approved by the Board of Supervisors.

On February 13, 2007, the Board of Supervisors approved a policy which requires the county to maintain an appropriation for contingency for Prop 172 funds targeted at no less than 10% of the current year's budgeted revenue. This 10% contingency was created to ensure funding for these public safety departments should the county experience Prop 172 revenue shortfalls in the future. These contingencies will be maintained in the respective department's restricted financing fund.

The chart below illustrates the beginning fund balance and ending fund balance of each restricted financing fund by department as well as projected 2007-08 revenue, including interest, and planned 2007-08 expenditures from this fund.

	Beginning Fund Balance (AAG)	2006-07 Unprocessed Departmental Usage	2007-08 Budgeted Revenue	2007-08 Budgeted Departmental Usage	Estimated Ending Fund Balance	10% Contingency Target	Excess/(Shortfall) in Contingency Target (AAG)
Sheriff	7,507,656		117,950,000	(116,150,000)	9,307,656	11,795,000	(2,487,344)
District Attorney	5,103,368	(1,710,095)	29,487,500	(29,312,500)	3,568,273	2,948,750	619,523
Probation	3,546,363		21,062,500	(20,937,500)	3,671,363	2,106,250	1,565,113
Total	**16,157,387**	**(1,710,095)**	**168,500,000**	**(166,400,000)**	**16,547,292**	**16,850,000**	**(302,708)**

Prop 172 budgeted revenue and interest for all three departments in 2007-08 is $168.5 million ($167.5 million in Prop 172 receipts and $1.0 million in interest revenue). The applicable department's budgeted appropriation is $166.4 million primarily due to funding mandated costs. The 2007-08 ending fund balance for departments is estimated at $16.6 million.

The Sheriff's Department currently does not have sufficient Prop 172 revenues in their restricted financing fund to meet their 10% targeted contingency amount of approximately $11.7 million. The County Administrative Office has developed a five-year plan to ensure that the 10% contingency is reached for the Sheriff Department and in 2007-08, the Sheriff's Department will set-aside $1.1 million of their ongoing Prop 172 revenue into their restricted financing fund as part of the five-year plan. The District Attorney and Probation Department have accumulated the necessary funds to meet the 10% contingency requirement.

REALIGNMENT

In 1991 the state shifted responsibility for a number of mental health, social services, and health programs to counties. This shift, known as Realignment, resulted in the creation of two dedicated funding streams to pay for the shifted services: a ½ cent Sales Tax and 24.33% of Vehicle License Fee (VLF) revenues made available by a change in the depreciation schedule for vehicles. Pursuant to SB 1096, Chapter 21, Statutes of 2004, the Vehicle License Fee was reduced from 2.0% of the market value of a vehicle to .65% of the market value. SB 1096 also changed the percentage of the VLF revenue allocated to Realignment from 24.33% to 74.9%. This change did not result in increased VLF revenues to Realignment, but simply reflects the same funding amount expressed as a percentage of the reduced revenue collected. Each of the three service areas identified was required to have their own separate accounts established and each of those service areas receive a different share of statewide Realignment revenues.

Within the mental health area, the programs for which the county is now responsible are: community-based mental health programs, State Hospital services for county patients, and Institutions for Mental Disease. Within the social services area, the programs for which the county is now responsible are: the county revenue stabilization program and the county justice subvention program. Within the health area, the programs for which the county is now responsible are: AB8 county health services, local health services, medically indigent services, and the county medical services program.

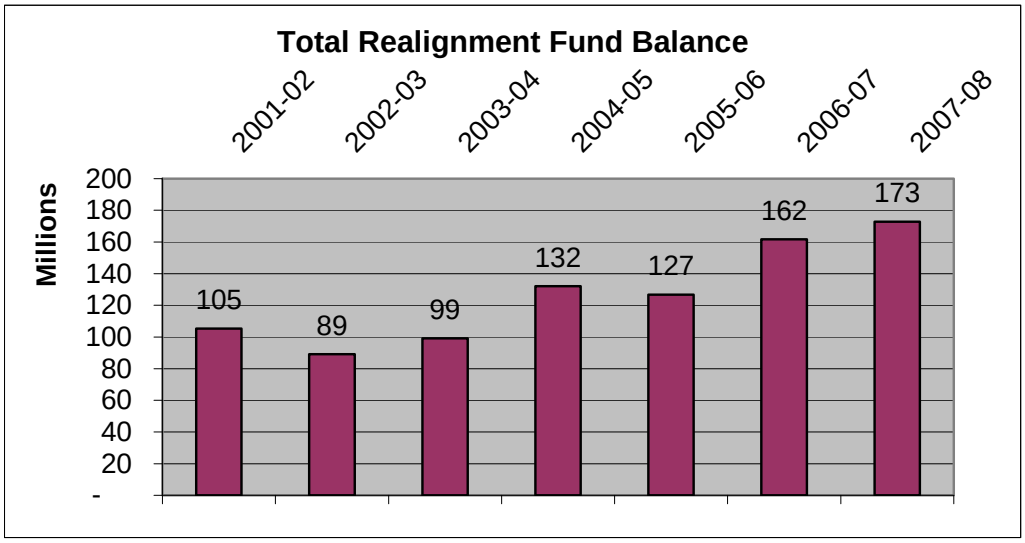
In addition to these program responsibility shifts, a number of programs had changes made to their cost sharing ratios. Below are the programs involved in the cost sharing ratio changes (numbers are shown in percentages in the order of state/county shares of cost). For example, prior to Realignment, Foster Care costs were funded by 95% state resources and 5% county resources. Now Foster Care is funded by 40% state resources and 60% county resources, which is a significant impact to the county.

	From State/County	To State/County
Social Services programs:		
Foster Care	95/5	40/60
Child Welfare Services	76/24	70/30
Adoption Assistance	100/0	75/25
CalWORKs	89/11	95/5
County Services Block Grant	84/16	70/30
Greater Avenues for Independence	100/0	70/30
Social Services administration	50/50	70/30
In Home Supportive Services (IHSS)	97/3	65/35
Health programs:		
California Children's Services	75/25	50/50

The Realignment program has some flaws in its design that adversely impact County of San Bernardino revenues. First, San Bernardino County is an "under equity county," meaning that the county receives a lesser share of revenue relative to other counties based on population and estimated poverty population. Revenue distributions among counties were determined by expenditures in the programs that were transferred just prior to the adoption of Realignment. San Bernardino County was under equity in those programs. Realignment did attempt to address the inequity issue, but the effort fell short. The county continues to be under equity at this time and barring any legislative action the amount of inequity will increase over time. As growth occurs in the revenue streams, that incremental new funding is distributed on existing sharing arrangements between the counties. The counties that are already over equity get a higher percentage of the new revenue while those that are under equity get less.

In addition to the under equity issue is the fact that the demand for the services the county is providing and the revenue streams funding them are both sensitive to the economy. When the economy does poorly, demand for services is high, but revenues under perform. When the economy is doing well, demand for services is reduced, sales taxes and vehicle license fees revenues are high, and growth in these funding streams is experienced. However, Social Services has priority claim on any sales tax growth received. If the growth is sufficient to cover the increasing Social Services caseload costs, then anything remaining is distributed to the Mental Health and Health realignment funds.

The graph below shows the history of fund balance for all Realignment funds.



Fund balances increased significantly from 2003-04 to 2004-05. The increased fund balance in 2004-05 was driven by lower than expected expenditures in Behavioral Health, Probation, ARMC, and Foster Care. The decrease in 2005-06 is the result of a one-time transfer of funds to ARMC for the remodel of the 6th floor of the hospital. These additional expenditures were slightly offset by significant sales tax growth revenue of $15.3 million, or 21%, within the Social Services Fund for the year ending June 30, 2006.

Budget History for All Realignment Funds

	ACTUAL 2005-06	BUDGET 2006-07	ESTIMATE 2006-07	FINAL 2007-08
Beginning Fund Balance	132,196,582	117,711,163	126,723,988	161,559,556
Realignment Revenue	211,051,999	212,247,973	215,250,272	224,888,389
Department Usage	216,524,593	209,101,739	180,414,704	213,757,273
Ending Fund Balance	126,723,988	120,857,397	161,559,556	172,690,672
Change in Fund Balance	(5,472,594)	3,146,234	34,835,568	11,131,116

The chart above shows the impact of the unexpected revenue growth from sales tax in the 2005-06 fiscal year. In 2005-06 actual revenue received exceeded the budgeted revenue amount by $16.2 million. The impact of this unexpected growth continues into the following year as this growth is reflected within the sales tax revenue base received for the period ending June 30, 2007. It should be noted however that the total revenues for 2006-07 continue to remain an estimate as growth revenues for a particular year are not realized until seven months after the close of that year. Beginning fund balance and department usage for 2006-07 do reflect actuals.

In addition, departmental savings of another $28.7 million in 2006-07, results in an estimated increase to ending fund balance of $40.7 million for the period ending June 30, 2007.

It is important to note however that sales tax for 2006-07 has shown a lag, resulting in insufficient caseload growth and no sales tax general growth expected to be received.
For the 2007-08 budget, revenues of $224.9 million include overall projected sales tax and vehicle license fees growth of 5% and 4%, respectively. Slightly offsetting this growth are proposed increases in department usage of $4.7 million, resulting in a net increase to fund balance of $11.1 million.

SUMMARY OF REALIGNMENT BUDGET UNITS FOR 2007-08

	Estimated Beginning Fund Balance	Budgeted Revenue	Budgeted Departmental Usage	Budgeted 10% Transfers	Estimated Ending Fund Balance	Estimated Change in Fund Balance
Mental Health	54,525,520	62,142,263	70,584,965	-	46,082,818	(8,442,702)
Social Services	58,524,085	99,912,421	74,096,500	-	84,340,006	25,815,921
Health	48,509,952	62,833,705	69,075,808	-	42,267,849	(6,242,103)
Total	161,559,556	224,888,389	213,757,273	-	172,690,672	11,131,116

The Realignment budgets do not directly spend funds or provide service. They are strictly financing budgets with the actual expenditures occurring within the operating budget units of the departments that receive Realignment revenue.

The Realignment legislation does allow for some flexibility in usage of funds at the county level. Upon action by the Board of Supervisors, a county can transfer 10% of a given years revenue from one fund to another. San Bernardino County has used the provision repeatedly over the years to help support either the health or social services programs. The County did not do a 10% transfer in 2006-07 and is not budgeting one for 2007-08. However, in the event that such transfer is needed, Board of Supervisors approval is required.

The next three pages contain the breakdown of the three individual Realignment restricted financing funds.

Mental Health

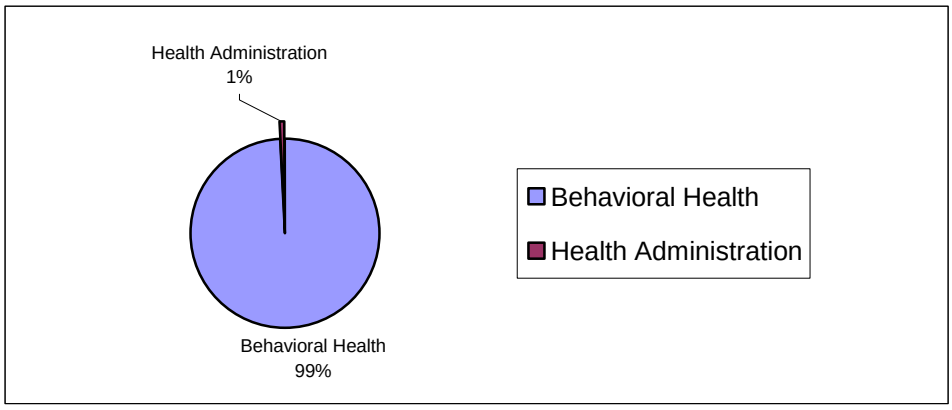
	ACTUAL 2005-06	BUDGET 2006-07	ESTIMATE 2006-07	FINAL 2007-08
Beginning Fund Balance	45,032,717	51,360,727	51,362,385	54,525,520
Realignment Revenue	59,604,493	61,977,359	60,812,681	62,142,263
Department Usage	53,274,825	67,673,293	57,649,546	70,584,965
10% Transfers	-	-	-	-
Ending Fund Balance	51,362,385	45,664,793	54,525,520	46,082,818
Change in Fund Balance	6,329,668	(5,695,934)	3,163,135	(8,442,702)

Mental Health realignment revenue is currently composed of 59% sales tax and 41% vehicle license fees. 2005-06 reflects the first time since 2000-01 that sales tax growth was received. However, this growth is not expected to continue for 2006-07 as sales tax is expected to experience the same lag prior to the unexpected growth of 2005-06.

For 2006-07, revenue is estimated at slightly lower than budget due to slowing sales tax growth. This is offset by actual departmental expenditure savings of $10.0 million, resulting in an increase to the period ending June 30, 2007 fund balance of $3.2 million. However, for 2007-08 the Mental Health fund is budgeted to spend $8.4 million of fund balance. This use is due primarily to delays in receipt of Title XIX EPSDT funding within the Behavioral Health budget unit. These delays have amounted to roughly $11.0 million in payments yet to be received, which when rectified, is expected to result in less fund balance use at the end of the year. Despite this, department usage also continues to increase, primarily the result of uncompensated cost increases from MOU negotiations. Coupled with limited or no growth expected in Mental Health realignment revenue due to Social Services continued draws of all sales tax revenue growth, the ending fund balance within this fund is expected to show continued decline. As such, the Department of Behavioral Health and the County Administrative Office will need to begin the process of revising the Department's five-year plan to ensure that ongoing departmental usage and ongoing revenues stay in line.

Breakdown of Department Usage of Mental Health Realignment

	ACTUAL 2005-06	BUDGET 2006-07	ESTIMATE 2006-07	FINAL 2007-08
Behavioral Health	52,618,673	67,252,313	57,154,618	70,019,971
Health Administration	656,152	420,980	494,928	564,994
Total Department Usage	53,274,825	67,673,293	57,649,546	70,584,965



Social Services

	ACTUAL 2005-06	BUDGET 2006-07	ESTIMATE 2006-07	FINAL 2007-08
Beginning Fund Balance	14,519,257	26,566,979	35,822,945	58,524,085
Realignment Revenue	90,884,675	87,826,701	92,793,637	99,912,421
Department Usage	69,580,987	76,433,144	70,092,497	74,096,500
10% Transfers	-	-	-	-
Ending Fund Balance	35,822,945	37,960,536	58,524,085	84,340,006
Change in Fund Balance	21,303,688	11,393,557	22,701,140	25,815,921

Social Services realignment revenue is composed primarily of sales tax. The split is currently 96% sales tax and 4% vehicle license fees. In a drastic turnaround from prior years, sales tax coming in to Social Services realignment grew dramatically in 2005-06. While this is good news, the growth has been insufficient to make up for prior years' shortfalls. Statewide, sales tax collections even in this very good year were $169.2 million short of what was necessary to fund caseload growth within the mandated Social Services programs.

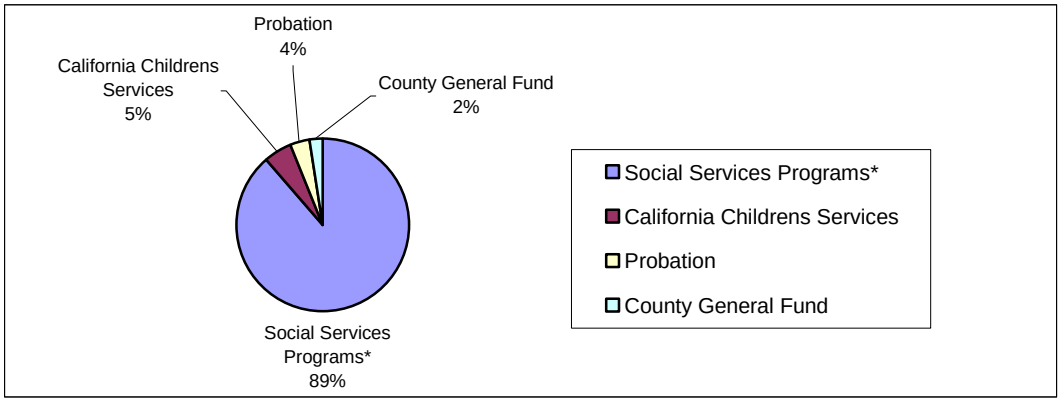
The unexpected growth of 2005-06 was so significant that for the first time since 2000-01, sales tax general growth could also be received within the Mental Health and Health realignment funds. Actual sales tax growth for 2005-06 within the Social Services fund was $15.4 million, which is then reflected as part of the base for 2006-07, resulting in estimated revenue of $92.8 million, an increase of $5.0 million over budget. This increase in revenue, coupled with actual departmental expenditure savings is reflected in the $22.7 million anticipated increase to the period ending June 30, 2007 Fund Balance. It should be noted however, that the increases in revenue are only the result of the higher base, and that actual sales tax collections for 2006-07 will again be insufficient to cover total caseload cost increases. As such, with caseload cost increases in an arrears situation, no sales tax general growth is expected.

For the 2007-08 budget ongoing expense and ongoing revenue shows a surplus of $25.8 million; however, this is based on assumed sales tax growth that may begin to feel pressure should the economy begin to slow.

Breakdown of Department Usage of Social Services Realignment

	ACTUAL 2005-06	BUDGET 2006-07	ESTIMATE 2006-07	FINAL 2007-08
Social Services Programs*	62,050,426	68,580,269	62,512,385	65,612,683
California Childrens Services	3,030,931	3,353,245	3,120,482	3,984,187
Probation	2,700,630	2,700,630	2,660,630	2,700,630
County General Fund	1,799,000	1,799,000	1,799,000	1,799,000
Total Department Usage	69,580,987	76,433,144	70,092,497	74,096,500

* Soc. Svcs. Programs include: IHSS, Foster Care, Seriously Emotionally Disturbed, and Administrative Claim Matches



Health

	ACTUAL 2005-06	BUDGET 2006-07	ESTIMATE 2006-07	FINAL 2007-08
Beginning Fund Balance	72,644,608	39,783,457	39,538,658	48,509,952
Realignment Revenue	60,562,831	62,443,913	61,643,954	62,833,705
Department Usage	93,668,781	64,995,302	52,672,660	69,075,808
10% Transfers	-	-	-	-
Ending Fund Balance	39,538,658	37,232,068	48,509,952	42,267,849
Change in Fund Balance	(33,105,950)	(2,551,389)	8,971,294	(6,242,103)

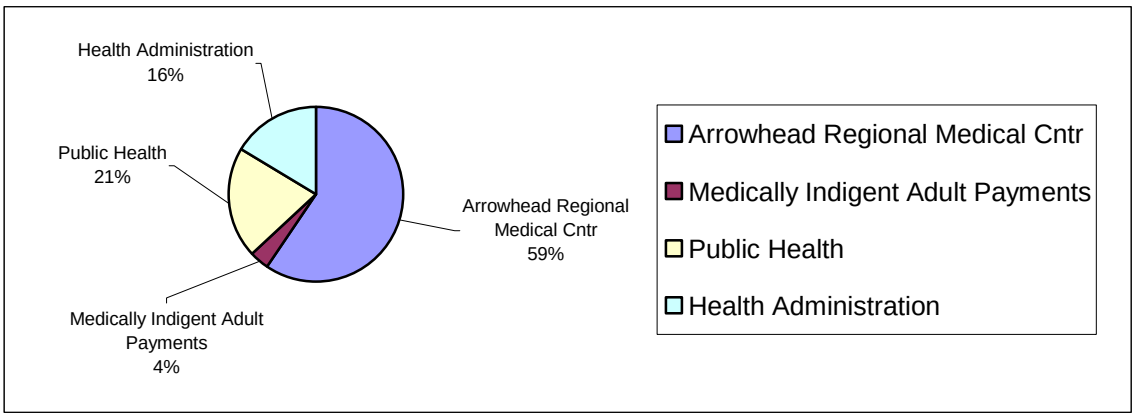
As in the Mental Health realignment revenues, Health funding experienced sales tax growth for the first time since 2000-01. However, the impact is not as significant given that Health is primarily funded with vehicle license fees at 73% with the remaining 27% coming from sales tax.

In 2006-07, actual departmental expenditures savings of $12.3 million, resulted in an increase to the period ending June 30, 2007 fund balance of $9.0 million. The significant savings were the result of less than required realignment support for the ARMC debt service and the availability of ARMC construction litigation monies used to fund the ARMC projects. Savings were slightly offset by transfers for one-time projects totaling $2.0 million being conducted by the Arrowhead Regional Medical Center. Additionally, an operating shortfall of $7.0 million within the ARMC budget unit, mainly resulting from lack of cost containment over the last few years, failure to budget and plan for necessary equipment replacement, and increases in contracted physician expenses, was mitigated through increased departmental usage of realignment funds.

The 2007-08 proposed budget reflects the use of $6.2 million in fund balance. This is again primarily the result of additional transfers in the amount of $6.1 million to fund one-time projects for ARMC reflected in the increased department usage, coupled with limited sales tax growth. Health Administration usage is reduced to reflect decreased net debt service payments for ARMC. There is no budgeted increase in department usage for Public Health.

Breakdown of Departmental Usage of Health Realignment

	ACTUAL 2005-06	BUDGET 2006-07	ESTIMATE 2006-07	FINAL 2007-08
Arrowhead Regional Medical Cntr	66,733,462	36,632,500	32,490,396	40,967,620
Medically Indigent Adult Payments	2,550,000	2,550,000	2,550,000	2,550,000
Public Health	11,008,999	14,164,292	13,793,258	14,164,292
Health Administration	13,376,321	11,648,510	3,839,007	11,393,897
Total Department Usage	93,668,782	64,995,302	52,672,660	69,075,809

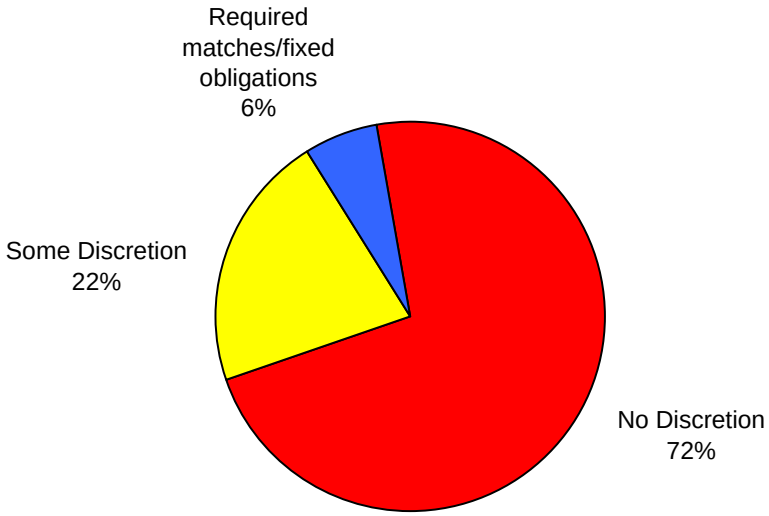


Budgetary Note: Financial information presented in this Realignment budget section is consistent with state reporting requirements for the Realignment funds. The state's reporting requirements are not consistent with the county's implementation of GASB 34 as it relates to revenue accrual. As such, within the county's accounting system, an adjustment will be made to show the correct revenues in accordance with the county's accrual procedures. This is a revenue timing issue only as a result of delays by the state in distributing sales tax growth revenue.

COUNTYWIDE DISCRETIONARY REVENUE

The entire general fund budget including operating transfers is $2.4 billion, however, the Board of Supervisors has no discretion on $1.7 billion of this amount as seen in this pie chart.

2007-08 Final Budget
General Fund Spending

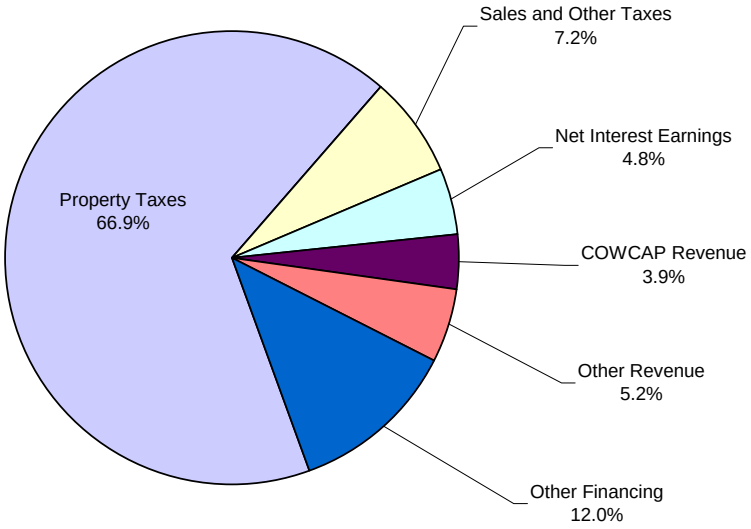


SPENDING WHERE THE BOARD HAS NO DISCRETION. INCLUDES:	**1,708,990,981**
Welfare costs reimbursed by state and federal monies ($745.9 million)	
Other program costs funded by program revenues such as user fees ($963.1 million)	
REQUIRED HEALTH AND WELFARE MATCHES AND OTHER FIXED OBLIGATIONS:	**141,896,802**
SPENDING WHERE THE BOARD HAS SOME DISCRETION. INCLUDES:	**508,496,958**
Reserve / Contingenies Contributions ($75.1 million)	
Law and justice program costs funded by local revenues ($267.9 million)	
All other program costs funded by local revenues ($165.5 million)	
TOTAL:	**$2,359,384,741**

The Board of Supervisors has authority over the countywide discretionary revenue, which totals $650,393,760. This countywide discretionary revenue is first obligated to pay for the required health and welfare matches and other fixed obligations, which total $141,896,802. The remaining amount of $508,496,958 is available for the Board's discretion and finances departmental budgets' local cost.

Shown below are the sources of the countywide discretionary revenue for 2007-08, which total $650,393,760:

Discretionary Revenue by Category
2007-08 Final Budget



Other Revenue Includes: Property Tax Admin Revenue, Booking Fee Revenue, Other State and Federal Aid, Recording Fee Revenue, Treasury Management Pool Fees, and Other Revenue.

Other Financing Includes: Fund Balance, Use of Reserves, and Operating Transfers.

COUNTYWIDE DISCRETIONARY REVENUE
WHICH PAY FOR GENERAL FUND LOCAL COST

	2005-06 Final Budget	2006-07 Final Budget	2006-07 Actual	2007-08 Final Budget
Countywide Discretionary Revenue				
Property Taxes:				
Current Secured, Unsecured, Unitary	139,341,353	186,170,860	189,051,307	206,738,207
VLF/Property Tax Swap	148,442,703	187,409,286	185,845,127	208,146,542
Supplemental Property Tax	8,746,613	14,000,000	33,796,419	14,000,000
Penalty on Current Taxes	1,938,095	1,938,095	2,118,629	2,272,832
Prior Property Taxes, Penalties and Interest	7,222,648	3,806,646	4,851,032	3,860,659
Total Property Taxes	305,691,412	393,324,887	415,662,514	435,018,240
Sales and Other Taxes:				
Sales and Use Tax	18,758,333	23,075,676	23,929,047	22,879,354
Property Transfer Tax	14,948,345	19,936,370	13,978,462	15,000,000
Franchise Fees	6,045,934	6,715,000	6,894,026	7,120,050
Hotel/Motel Tax	1,176,978	1,176,978	1,328,899	1,200,000
Other Taxes	700,000	700,000	786,449	750,000
Total Sales and Other Taxes	41,629,590	51,604,024	46,916,882	46,949,404
Net Interest Earnings	21,872,000	23,154,000	41,072,040	31,000,000
COWCAP Revenue	20,228,548	20,739,704	20,726,608	25,196,750
Property Tax Admin Revenue	10,219,145	12,773,384	18,211,903	13,800,000
Recording Fee Revenue	-	11,167,902	7,980,897	8,616,493
Other State and Federal Aid	3,593,326	3,647,156	6,907,058	3,660,738
Booking Fee Revenue	-	2,500,000	2,363,606	3,000,000
Treasury Pool Management Fees	-	2,219,195	2,198,718	2,503,298
Other Revenue	2,430,000	3,430,000	5,614,166	2,430,000
Total Countywide Discretionary Revenue	405,664,021	524,560,252	567,654,394	572,174,923
Other Financing Sources				
Fund Balance, beginning	121,637,030	100,698,815	100,698,815	56,425,431
Reimbursements	583,586	583,586	1,073,586	-
Use of Reserves	2,253,702	6,063,708	12,781,312	2,688,000
Operating Transfers	24,344,825	32,116,449	17,278,043	19,105,406
Total Other Financing Sources	148,819,143	139,462,558	131,831,756	78,218,837
Total Countywide Discretionary Revenue and Other Financing Sources	554,483,164	664,022,810	699,486,150	650,393,760

For 2007-08 general fund financing includes Countywide Discretionary Revenues of $572.2 million and Other Financing Sources of $78.2 million.

Countywide Discretionary Revenues

Secured Property Tax

Secured Property Tax Revenues make up $186.2 million of the $206.7 million 2007-08 “Current Secured, Unsecured, Unitary” budgeted revenue number. This budgeted amount is projected using an estimated 12.0% increase in secured assessed valuation for 2007-08 translated to an 11.0% increase in secured property tax revenues for the county general fund. This increase is based on growth estimates provided by the County Assessor’s office, and projections of a local economist.

The table below compares the increase in secured assessed valuation for the last six years to the increase in secured property tax revenues of the county general fund (adjusted for one-time revenue changes such as ERAF III).

Fiscal Year	Countywide Locally Assessed Secured AV	Percent Increase	County General Fund Secured Revenue - Adjusted	Percent Increase
2001-02	78,831,564,858		96,419,313	
2002-03	85,194,704,924	8.07%	103,724,492	7.58%
2003-04	92,745,938,042	8.86%	114,005,166	9.91%
2004-05	103,488,544,441	11.58%	127,110,535	11.50%
2005-06	118,871,872,729	14.86%	143,559,894	12.94%
2006-07	141,392,463,582	18.95%	168,345,431	17.26%

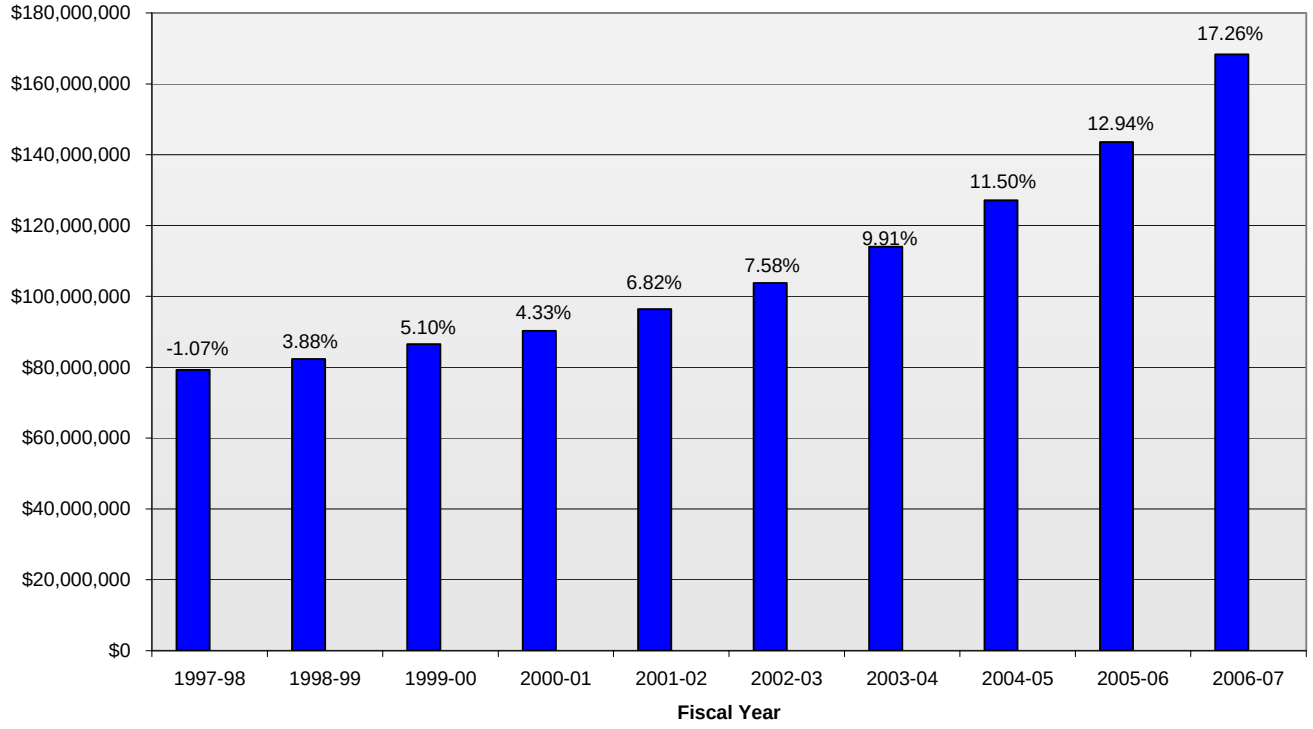
As is evident in the table, county general fund revenues do not usually increase at the same rate as secured assessed valuation. This difference is not due to delinquent tax payments. The County participates in the Teeter method of property tax allocation for secured property tax revenues. Therefore the County, and all other agencies participating in the Teeter program, receives 100% of the secured property tax revenue to which they are entitled, regardless of payment status. Instead, the mismatch between assessed valuation growth and revenue growth can be caused in part by assessed valuations increasing at a different rate in cities than in the unincorporated areas of the County (where the County gets a larger share of the property tax revenue). Other reasons for this mismatch include:

Redevelopment Agency Allocations:
When a redevelopment project area is created, future increases in property tax revenues are allocated to the Redevelopment Agency, instead of being apportioned through the normal allocation process to the County, Cities, Schools and Special Districts. This results in a lowering of the County's percentage share of the total revenues generated by the secured property in the County. In some instances, this reduction in property tax revenues is partially offset by a pass through of a certain amount of these revenues back from the RDA to the County (and the other affected entities).

Incorporations/Annexations:
When a new city is created in the County, or when an existing city annexes additional land into its boundaries, the City takes on certain responsibilities for that geographic area that were previously the responsibility of the County and Special Districts. To fund this shift in responsibilities, the County, and any affected Special Districts, will have their share of property tax revenues reduced in favor of the City.

The following chart presents the most recent ten year trend of secured property tax revenues. Revenues have been adjusted for one-time revenue changes such as ERAF III.

SECURED PROPERTY TAXES - ADJUSTED (1)
TEN YEAR TREND
Dollars and Percent Change



VLF/Property Tax Swap

Historically, approximately three-fourths of Vehicle License Fee (VLF) revenue was allocated to cities and counties as general purpose financing. Beginning in Fiscal Year 1998-99, the State reduced the VLF payment required from vehicle owners. However, the State made up the revenue impact of the VLF rate reductions with State general fund revenue (the 'VLF Backfill').

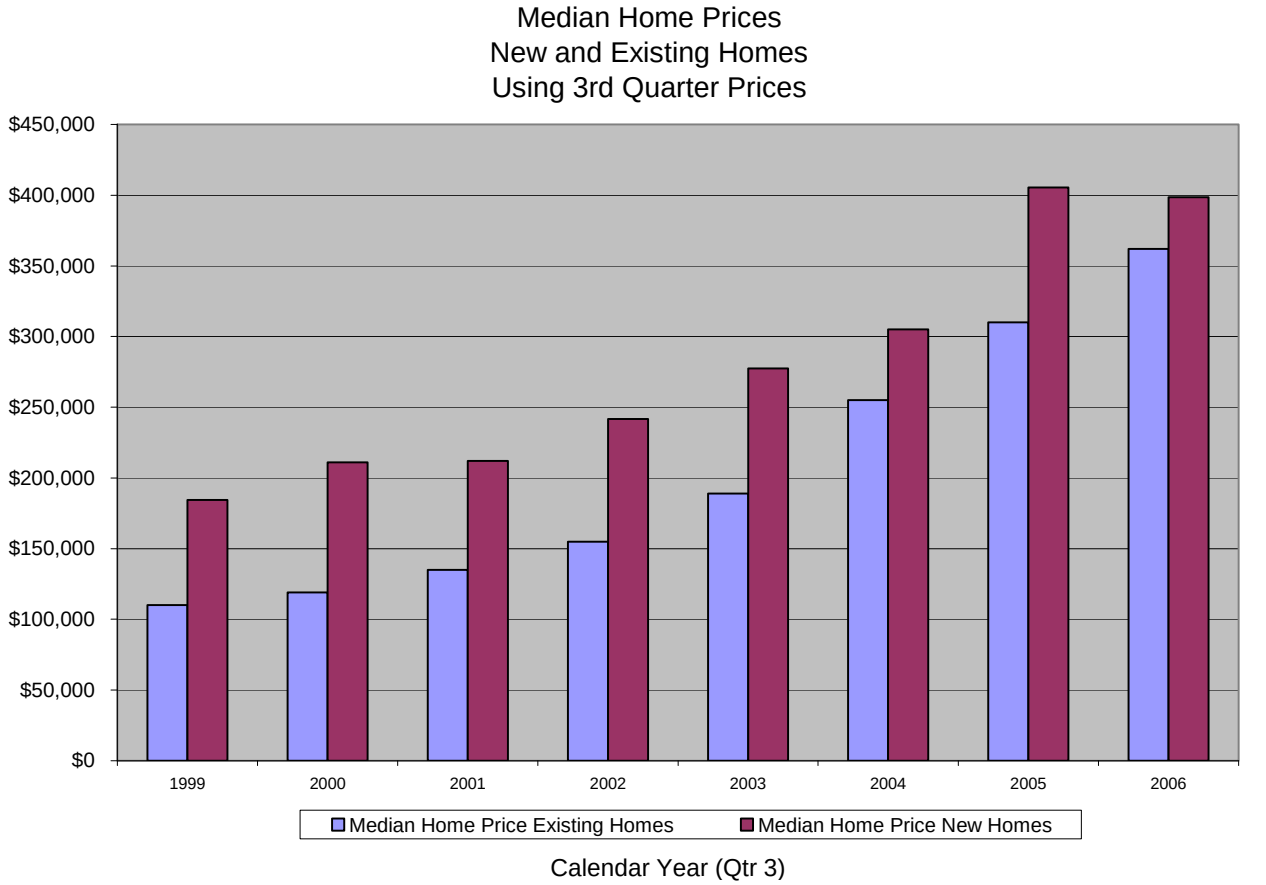
The VLF Backfill was eliminated in the 2004-05 State budget. In that year the VLF Backfill to cities and counties was permanently replaced with an equivalent increase in property tax revenues (VLF/Property Tax Swap revenues). This increase was funded by decreases in property tax revenues allocated to schools and community colleges.

For 2004-05 the State established the base amount of the VLF/Property Tax Swap. The base is equal to the amount of VLF backfill that the counties and cities would have received in 2004-05, calculated using actual VLF receipt amounts for 2004-05. For years beginning in 2005-06, the VLF/Property Tax Swap amount is calculated using the prior year VLF/Property Tax Swap amount increased by a rate equal to the growth in assessed valuation. This growth rate includes both secured and unsecured assessed valuation, but excludes the growth rate of unitary valuations. For 2007-08 it is projected that this revenue will increase 12% over 2006-07 actual revenue. This is slightly higher than the estimate of secured property tax growth as the VLF/Property Tax Swap Revenue is not affected by Redevelopment Agency allocations, incorporations, or annexations, as is true with secured property taxes.

Supplemental Property Tax

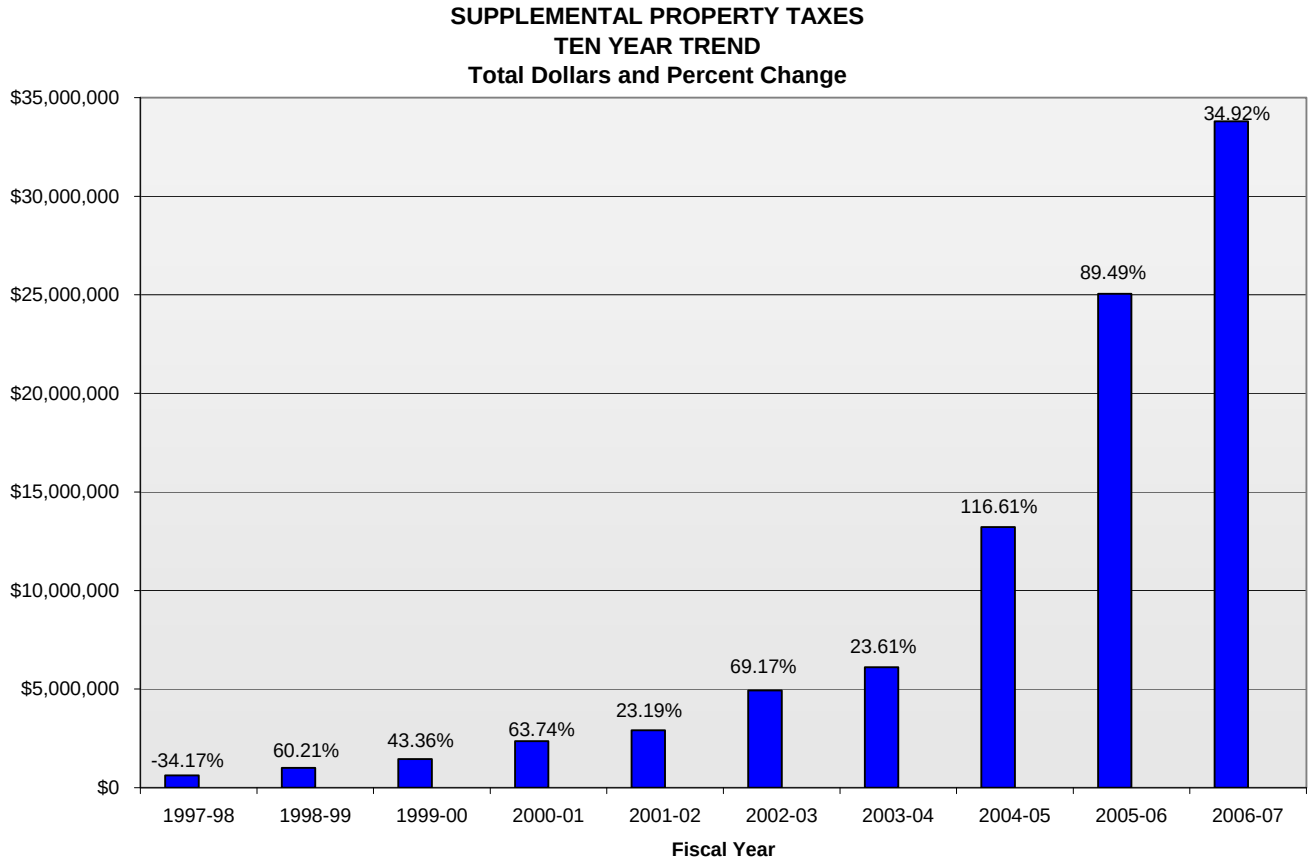
Supplemental Property Tax payments are required from property owners when there is an increase in the assessed valuation of their property after the property tax bill for that year has been issued. Generally there are two types of events that will require a supplemental property tax payment: a change in ownership or the completion of new construction. As a result, when property values have been increasing and sales activity is high, there will be an increase in the number and dollar amount of supplemental property tax bills, which will result in increased supplemental property tax revenues to the County. The opposite is true when home prices and sales volume is declining. In fact, when the sales price of a property is lower than the current assessed value of the property, a refund may be due to the property owner.

In recent years the County has been experiencing dramatic increases in housing sales and housing prices. The following chart illustrates the dramatic rise in housing prices for both new and existing homes.



Source: Dataquick

Sales of new and existing homes rose dramatically through calendar year 2005. The combination of rising home prices and rising sales volume contributed to a dramatic rise in supplemental property tax revenues to the general fund as shown in the chart below.



In 2006 the housing market began to slow down. Quarterly sales volume, which was 11,991 units in the fourth quarter of 2005, decreased by 28.4% to 8,581 units in the third quarter of 2006. In addition, although median prices of existing homes continued to rise through the third quarter of 2006, median new home prices decreased 1.7% for this same period (as compared to a 33% increase in 2005). Given the change in the housing market, the County is anticipating a reduction in supplemental property tax revenue. An offsetting factor is the impact of the VLF/Property Tax Shift on supplemental property tax revenues. Because of the nature of the VLF/Property Tax Swap, the Education Revenue Augmentation Fund (ERAF) no longer receives supplemental tax revenues. Supplemental tax revenues that would have gone to ERAF are instead contributed to counties and cities.

The County anticipated the housing slowdown in the 2006-07 final budget by budgeting a conservative $14 million for supplemental property taxes. Although actual revenues for 2006-07 totaled $33.8 million, the final budget for 2007-08 remains at $14 million. This budgeted amount is the current estimate of the sustainable level of this revenue for the near future.

Sales and Use Tax

County discretionary revenues include 1% of the 7.75% sales tax rate charged on purchases made in the unincorporated areas of the County. In recent years, due to the strong housing market and resulting population increase, County discretionary sales tax revenues have increased significantly.

When preparing the annual budget, the County projects future sales tax revenues based on data provided by a local economist. For 2007-08 the economist has projected total sales tax revenues in the unincorporated area of $30.2 million, which reflects an increase of 9.68%. The County has budgeted $22.9 million. The major reasons for this difference include:

Sales Tax Sharing Agreement with the City of Redlands

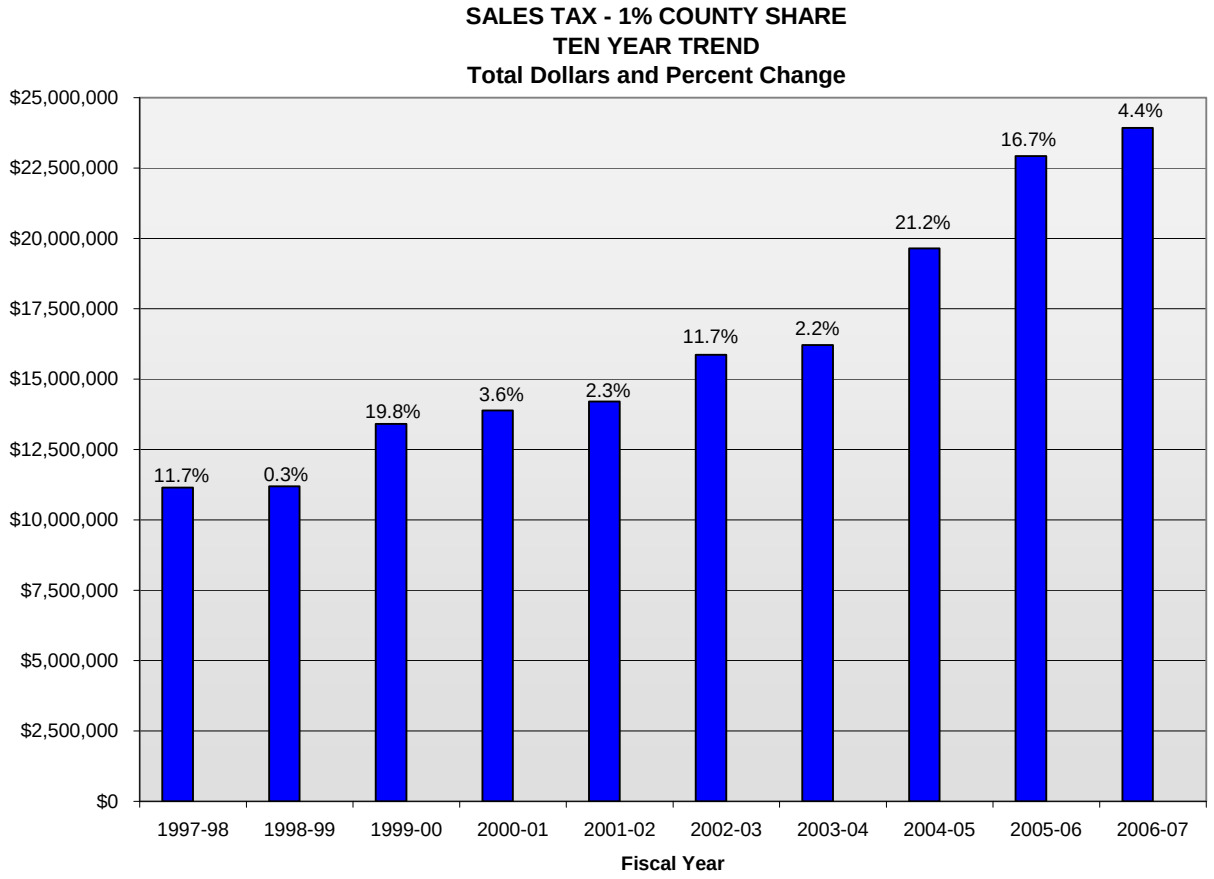
In August of 2003, the County entered into a sales tax sharing agreement with the City of Redlands. Under the terms of this agreement, the City of Redlands provides government services to an unincorporated area of the County, and in return the County pays the city a percentage of the sales tax revenue generated in that geographical area. This geographic area has and continues to add, numerous retail establishments and generates a considerable amount of sales tax revenue. Under the terms of the sales tax sharing agreement, the County currently pays the City of Redlands 90% of the County's discretionary sales tax revenue generated in this area.

Potential Annexations and Incorporations

Based on recent estimates, approximately 56% of the County's discretionary sales tax revenue is generated in the unincorporated portion of the spheres of influence of the 24 cities that are within the county's boundaries. This percentage is expected to decline to approximately 39% after taking into account the major Fontana annexation referenced in the paragraph below. A sphere of influence is a 'planning boundary within which a city or district is expected to grow into over time'. Therefore, the areas within these spheres are likely to be annexed, and once annexed, the discretionary sales tax revenue generated in that area will go to the city instead of the County. The County would also lose sales tax revenues if a community in the unincorporated area of the County decided to create a new city (incorporate).

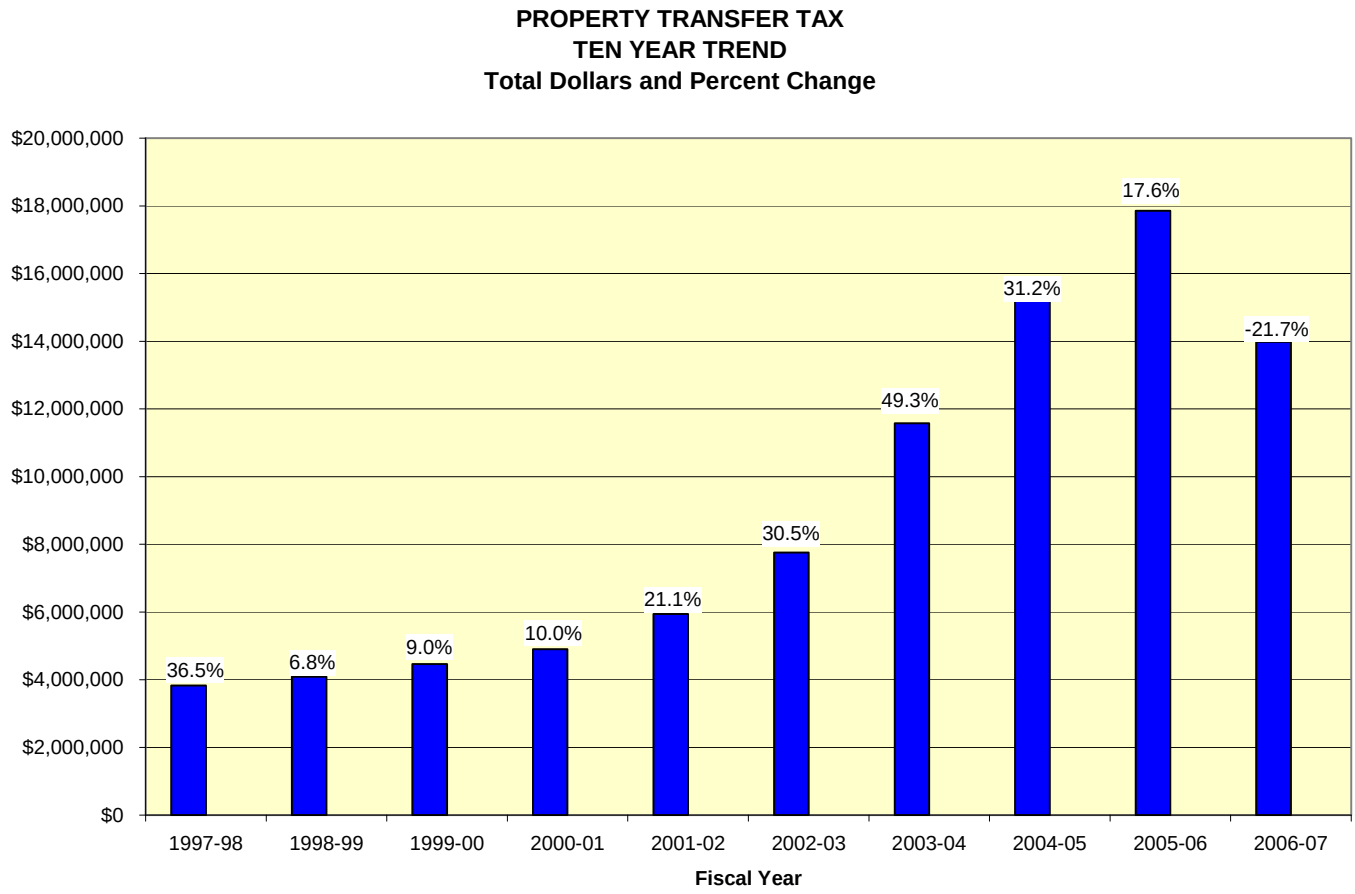
In the 2006-07 final budget, the County budgeted sales tax revenues of $23.1 million and received $23.9 million for the fiscal year. The 2007-08 final budget amount of $22.9 million includes a $3.8 million reduction in the County's sales tax base due to a major annexation by the City of Fontana.

The chart below presents the most recent ten year trend of sales tax revenues.



Property Transfer Tax

The Property Transfer Tax is collected when any lands, tenements, or other realty sold within the County is granted, assigned, transferred, or otherwise conveyed to or vested in the purchaser. The tax is imposed when the value of the property exceeds $100. The tax rate is $ 0.55 for each $500 of property value. For sales in the unincorporated areas of the County, the County receives 100% of the tax. For sales in cities, the County receives 50% of the tax. This revenue has increased dramatically over the last 5 years due to the high volume of housing sales and increasing housing prices. The chart below presents the most recent ten year trend of property transfer tax revenue.



This revenue stream is dependent on the combination of sales prices and the number of sales transactions, and is expected to decrease in reaction to the decline in the housing market. Receipts for 2006-07 totaled $14.0 million, which is $6.0 million less than budgeted and 21.7% less than 2005-06 receipts. The 2007-08 final budget estimates revenues of $15.0 million, which still represents strong growth as compared to five years ago.

Net Interest Earnings

Net interest earnings for 2007-08 are projected at $31.0 million. This is the amount that is considered sustainable in the near future.

COWCAP (County-Wide Cost Allocation Plan) Revenue

COWCAP revenue is reimbursement for overhead/indirect costs incurred by the general fund. Reimbursements are received from various state and federal grant programs (that permit such reimbursement) and fee supported general fund departments and taxing entities such as the library and Board-governed special districts. The budgeted COWCAP Revenue amount reflects the recovered allowable costs included in the 2007-08 countywide cost allocation plan (COWCAP) published by the Auditor/Controller.

Property Tax Admin Revenue
Property Tax Administration revenue consists of:

- SB 813 cost reimbursement, which represents allowable charges for administration and operation of the supplemental property tax program. This reimbursement is tied directly to the performance of supplemental property tax revenue.
- The property tax administrative fee, which the legislature provided to allow counties to recover the cost of the property assessment and tax collection process from certain other local jurisdictions. This revenue is tied directly to the cost of that collection effort.

Recording Fee Revenue
The County Recorder's Office collects certain fees for the official recording of documents. In previous fiscal years, this revenue was budgeted in the Auditor/Controller-Recorder's budget unit. Due to the unpredictable nature of the recording fee revenue and the County Administrative Office's concern for stabilization of departmental financing, the Board approved placing the recording fee revenue in the countywide discretionary revenue in 2006-07.

State and Federal Aid
State and Federal aid consists of a payment from the welfare realignment trust fund, which replaced the state revenue stabilization program, and SB90 reimbursements from the state. It also includes revenues received from the Federal government's Payment in Lieu of Taxes (PILT) program. Under current law, local governments are compensated through various programs for losses to their tax bases due to the presence of most federally owned land. PILT for the county in 2007-08 is expected to grow slightly over the 2006-07 budgeted amount. The 2006-07 actual receipts in State and Federal Aid includes $2.9 million in prior year SB90 reimbursements from the State.

Booking Fee Revenue
State law provides the Board of Supervisors with the authority to assess booking fees. In 2006-07, the maximum fee imposed by counties continued to be limited to one-half of actual administrative costs in effect on June 30, 2006. New legislation (AB 1805) for 2007-08 replaces this methodology with the creation of a Local Detention Facility Revenue Account, to be funded by a state allocation and used exclusively for the construction or operation of jails. In addition, a Jail Access Fee is allowed for specified non-felony offenses when a jurisdiction exceeds a three-year average number of bookings for those offenses. The ability to charge booking fees is retained if the state does not appropriate funding under AB 1805; however, $35 million is included in the adopted State budget. For 2007-08, San Bernardino County's share of the allocation is estimated at $3.4 million and will replace booking fee revenue.

Treasury Pool Management Fees
Beginning in 2006-07, discretionary revenue includes cost reimbursement for the management of the County's investment pool, which is projected to total $2.5 million in 2007-08. In prior fiscal years, this revenue was budgeted in the Treasurer/Tax Collector's budget unit.

Other Revenue
Other revenue includes overhead charges recovered through city law enforcement contracts with the Sheriff's Department, voided warrants issued by the county, projected transfers of unclaimed property tax refunds to the general fund, the county share of vehicle code violation revenue, and other miscellaneous revenues.

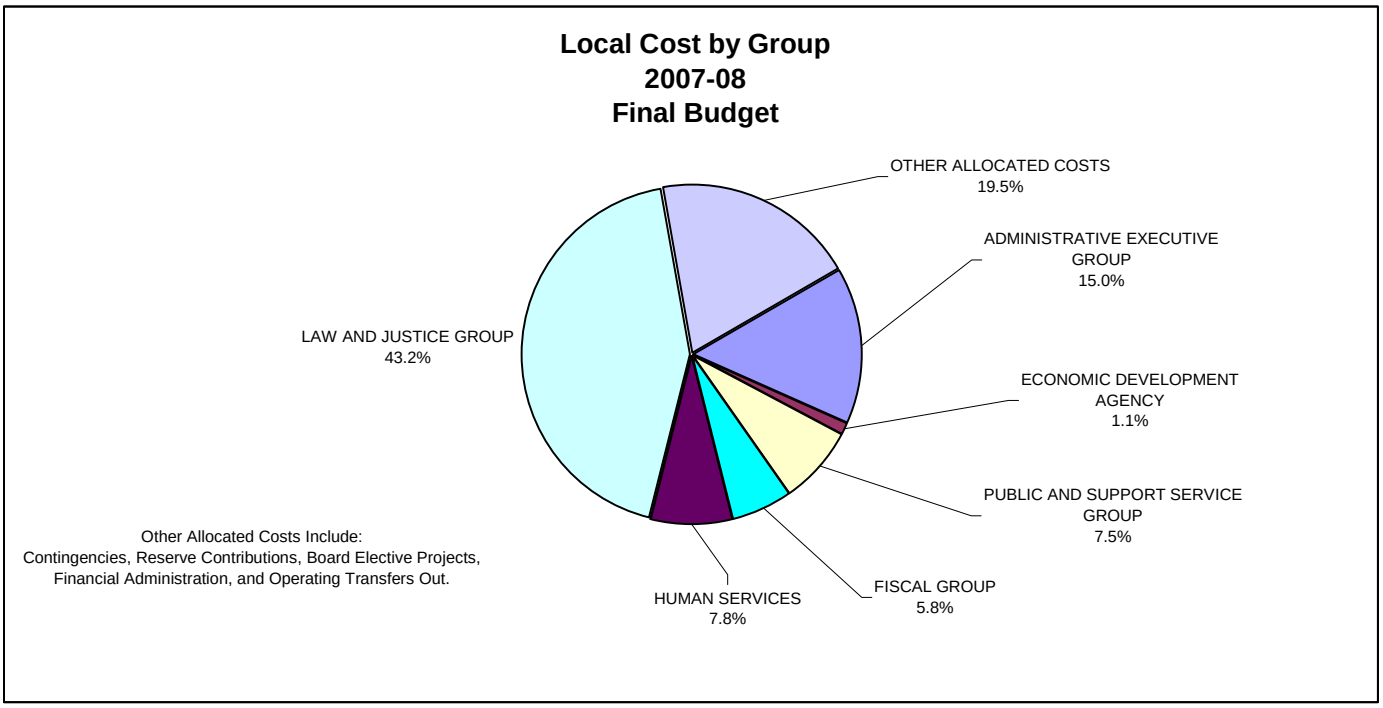
Other Financing Sources

Fund Balance and Reimbursements
The 2006-07 year-end fund balance for the general fund is $56.4 million.

Use of Reserves
The 2007-08 final budget anticipates the use of $2,688,000 of the business process improvement reserve.

Operating Transfers
Operating transfers include transfers from the Courthouse and Criminal Justice Construction funds of $4.1 million to finance debt service on the Foothill Law and Justice Center, and $15.0 million of tobacco settlement funds to provide funding for debt service on the Arrowhead Regional Medical Center.

Countywide discretionary revenues are allocated to various county departments as local cost. The pie chart below shows what percentage of the local cost is allocated to each of the groups.



The schedule on the following page shows a comparison of prior year local cost and current year local cost by department. This schedule also includes appropriation and revenue, including operating transfers, which are mechanisms to move financing between the various county budget units. Operating transfers are presented in the following chart because the intended purpose is to provide a complete picture of the department's appropriation and revenue. Operating transfers are excluded from the countywide appropriation and revenue summaries presented in the County Budget Summary section, as their inclusion would overstate countywide appropriation and revenue on a consolidated basis.

Department Title	2006-07 Final Budget: Appropriation	Revenue	Local Cost	2007-08 Final Budget: Appropriation	Revenue	Local Cost	Change Between 2006-07 Final & 2007-08 Final: Appropriation	Revenue	Local Cost
BOARD OF SUPERVISORS (ALL DISTRICTS)	6,107,437	-	**6,107,437**	6,879,883	-	**6,879,883**	772,446	-	**772,446**
BOARD OF SUPERVIOSRS - LEGISLATION	480,950	-	**480,950**	898,405	-	**898,405**	417,455	-	**417,455**
CLERK OF THE BOARD	1,288,039	101,209	**1,186,830**	1,492,677	135,287	**1,357,390**	204,638	34,078	**170,560**
COUNTY ADMINISTRATIVE OFFICE	4,265,651	-	**4,265,651**	5,299,244	-	**5,299,244**	1,033,593	-	**1,033,593**
COUNTY ADMINISTRATIVE OFFICE - FRANCHISE ADMIN	295,845	-	**295,845**	304,387	-	**304,387**	8,542	-	**8,542**
COUNTY ADMINISTRATIVE OFFICE - LITIGATION	388,681	-	**388,681**	388,681	-	**388,681**	-	-	**-**
COUNTY ADMINISTRATIVE OFFICE - JOINT POWERS LEASES	21,137,293	-	**21,137,293**	21,437,356	-	**21,437,356**	300,063	-	**300,063**
COUNTY ADMINISTRATIVE OFFICE - HEALTH ADMIN	157,188,824	142,188,824	**15,000,000**	159,507,612	144,507,612	**15,000,000**	2,318,788	2,318,788	**-**
COUNTY COUNSEL	10,640,844	6,051,944	**4,588,900**	9,910,938	4,454,209	**5,456,729**	(729,906)	(1,597,735)	**867,829**
HUMAN RESOURCES	7,010,040	302,500	**6,707,540**	7,491,561	373,794	**7,117,767**	481,521	71,294	**410,227**
HUMAN RESOURCES-EMPLOYEE HEALTH AND WELLNESS	972,404	635,404	**337,000**	1,048,542	732,542	**316,000**	76,138	97,138	**(21,000)**
HUMAN RESOURCES-UNEMPLOYMENT INSURANCE	4,000,000	-	**4,000,000**	4,000,500	-	**4,000,500**	500	-	**500**
INFORMATION SERVICES-APPLICATIONS DEVELOPMENT	13,595,036	4,832,240	**8,762,796**	16,791,086	4,693,984	**12,097,102**	3,196,050	(138,256)	**3,334,306**
PURCHASING	1,235,858	35,000	**1,200,858**	1,307,588	50,000	**1,257,588**	71,730	15,000	**56,730**
BEHAVIORAL HEALTH	164,822,242	162,979,489	**1,842,753**	178,566,791	176,724,038	**1,842,753**	13,744,549	13,744,549	**-**
BEHAVIORAL HEALTH - ALCOHOL AND DRUG SERVICES	19,782,871	19,633,413	**149,458**	22,108,176	21,958,718	**149,458**	2,325,305	2,325,305	**-**
PUBLIC HEALTH	81,277,158	78,976,899	**2,300,259**	86,748,420	82,052,587	**4,695,833**	5,471,262	3,075,688	**2,395,574**
PUBLIC HEALTH - CALIFORNIA CHILDREN'S SERVICES	17,604,866	14,251,621	**3,353,245**	19,246,486	15,262,299	**3,984,187**	1,641,620	1,010,678	**630,942**
PUBLIC HEALTH - INDIGENT AMBULANCE	472,501	-	**472,501**	472,501	-	**472,501**	-	-	**-**
LOCAL AGENCY FORMATION COMMISSION	231,000	-	**231,000**	338,215	-	**338,215**	107,215	-	**107,215**
COUNTY SCHOOLS	2,918,131	-	**2,918,131**	4,308,605	-	**4,308,605**	1,390,474	-	**1,390,474**
ADMIN/EXECUTIVE GROUP SUBTOTAL:	**515,715,671**	**429,988,543**	**85,727,128**	**548,547,654**	**450,945,070**	**97,602,584**	**32,831,983**	**20,956,527**	**11,875,456**
ECONOMIC DEVELOPMENT	7,884,668	2,000	**7,882,668**	7,866,652	604,000	**7,262,652**	(18,016)	602,000	**(620,016)**
ECONOMIC DEVELOPMENT AGENCY SUBTOTAL:	**7,884,668**	**2,000**	**7,882,668**	**7,866,652**	**604,000**	**7,262,652**	**(18,016)**	**602,000**	**(620,016)**
ASSESSOR	17,559,215	820,000	**16,739,215**	18,354,905	1,385,000	**16,969,905**	795,690	565,000	**230,690**
AUDITOR-CONTROLLER/RECORDER	18,246,993	5,614,812	**12,632,181**	19,357,354	6,102,260	**13,255,094**	1,110,361	487,448	**622,913**
TREASURER-TAX COLLECTOR/PUBLIC ADMINISTRATOR	19,863,932	13,022,442	**6,841,490**	21,653,245	14,201,687	**7,451,558**	1,789,313	1,179,245	**610,068**
FISCAL GROUP SUBTOTAL:	**55,670,140**	**19,457,254**	**36,212,886**	**59,365,504**	**21,688,947**	**37,676,557**	**3,695,364**	**2,231,693**	**1,463,671**
AGING AND ADULT SERVICES	10,602,940	10,602,940	**-**	11,317,320	10,115,916	**1,201,404**	714,380	(487,024)	**1,201,404**
AGING AND ADULT SERVICES - PUBLIC GUARDIAN	1,070,683	342,000	**728,683**	1,124,837	343,018	**781,819**	54,154	1,018	**53,136**
CHILD SUPPORT SERVICES	39,797,347	39,797,347	**-**	39,806,364	39,806,364	**-**	9,017	9,017	**-**
HUMAN SERVICES - ADMINISTRATIVE CLAIM	344,305,647	322,009,254	**22,296,393**	359,284,134	335,844,708	**23,439,426**	14,978,487	13,835,454	**1,143,033**
CHILD ABUSE /DOMESTIC VIOLENCE	1,906,812	1,906,812	**-**	1,970,307	1,970,307	**-**	63,495	63,495	**-**
ENTITLEMENT PAYMENTS (CHILD CARE)	85,905,228	85,905,228	**-**	85,905,228	85,905,228	**-**	-	-	**-**
OUT OF HOME CHILDCARE	574,056	-	**574,056**	777,722	-	**777,722**	203,666	-	**203,666**
AID TO ADOPTIVE CHILDREN	34,457,874	32,678,455	**1,779,419**	39,467,626	37,580,473	**1,887,153**	5,009,752	4,902,018	**107,734**
AFDC-FOSTER CARE	97,376,873	82,654,830	**14,722,043**	85,012,850	70,736,762	**14,276,088**	(12,364,023)	(11,918,068)	**(445,955)**
REFUGEE CASH ASSISTANCE	100,000	100,000	**-**	100,000	100,000	**-**	-	-	**-**
CASH ASSISTANCE - IMMIGRANTS	822,878	822,878	**-**	611,254	611,254	**-**	(211,624)	(211,624)	**-**
CALWORKS-ALL OTHER FAMILIES	197,073,867	192,702,019	**4,371,848**	191,880,000	187,770,991	**4,109,009**	(5,193,867)	(4,931,028)	**(262,839)**
KIN-GAP PROGRAM	4,575,538	3,868,452	**707,086**	6,984,009	5,896,566	**1,087,443**	2,408,471	2,028,114	**380,357**
SERIOUSLY EMOTIONALLY DISTURBED	4,761,913	3,781,511	**980,402**	4,761,913	3,781,511	**980,402**	-	-	**-**
CALWORKS-2 PARENT FAMILIES	14,215,939	13,881,109	**334,830**	15,674,688	15,322,821	**351,867**	1,458,749	1,441,712	**17,037**
AID TO INDIGENTS	1,181,027	341,471	**839,556**	1,181,027	341,471	**839,556**	-	-	**-**
VETERAN'S AFFAIRS	1,375,189	327,500	**1,047,689**	1,479,719	336,500	**1,143,219**	104,530	9,000	**95,530**
HUMAN SERVICES SUBTOTAL:	**840,103,811**	**791,721,806**	**48,382,005**	**847,338,998**	**796,463,890**	**50,875,108**	**7,235,187**	**4,742,084**	**2,493,103**
COUNTY TRIAL COURTS - DRUG COURT PROGRAMS	299,433	299,433	**-**	374,691	374,691	**-**	75,258	75,258	**-**
COUNTY TRIAL COURTS - GRAND JURY	333,956	-	**333,956**	343,249	-	**343,249**	9,293	-	**9,293**
COUNTY TRIAL COURTS - INDIGENT DEFENSE	8,979,100	-	**8,979,100**	9,158,413	-	**9,158,413**	179,313	-	**179,313**
COUNTY TRIAL COURTS - COURT FAC/JUDICIAL BENEFITS	1,637,427	-	**1,637,427**	1,786,037	-	**1,786,037**	148,610	-	**148,610**
COUNTY TRIAL COURTS - COURT FACILITIES PAYMENTS	57,300	-	**57,300**	869,933	-	**869,933**	812,633	-	**812,633**
COUNTY TRIAL COURTS - MAINTENANCE OF EFFORT	31,782,490	21,156,000	**10,626,490**	32,550,674	21,924,184	**10,626,490**	768,184	768,184	**-**
DISTRICT ATTORNEY - CRIMINAL	51,315,220	32,481,610	**18,833,610**	59,051,132	35,845,581	**23,205,551**	7,735,912	3,363,971	**4,371,941**
DISTRICT ATTORNEY - CHILD ABDUCTION AND RECOVERY	850,475	850,475	**-**	876,549	876,549	**-**	26,074	26,074	**-**
LAW & JUSTICE GROUP ADMINISTRATION	147,302	5,000	**142,302**	232,951	78,503	**154,448**	85,649	73,503	**12,146**
PROBATION-ADMIN, CORRECTIONS & DETENTION	105,046,634	45,428,918	**59,617,716**	113,707,485	49,355,959	**64,351,526**	8,660,851	3,927,041	**4,733,810**
PROBATION-COURT ORDERED PLACEMENTS	3,808,330	-	**3,808,330**	3,308,330	-	**3,308,330**	(500,000)	-	**(500,000)**
PUBLIC DEFENDER	28,862,282	1,600,000	**27,262,282**	33,823,747	1,400,000	**32,423,747**	4,961,465	(200,000)	**5,161,465**
SHERIFF	376,188,213	242,597,731	**133,590,482**	402,004,318	267,018,421	**134,985,897**	25,816,105	24,420,690	**1,395,415**
LAW AND JUSTICE GROUP SUBTOTAL:	**609,308,162**	**344,419,167**	**264,888,995**	**658,087,509**	**376,873,888**	**281,213,621**	**48,779,347**	**32,454,721**	**16,324,626**
PUBLIC AND SUPPORT SERVICES GROUP ADMIN	1,925,919	-	**1,925,919**	1,971,766	-	**1,971,766**	45,847	-	**45,847**
AGRICULTURE, WEIGHTS AND MEASURES	6,198,976	3,855,178	**2,343,798**	6,517,685	3,921,170	**2,596,515**	318,709	65,992	**252,717**
AIRPORTS	2,880,410	2,880,410	**-**	2,798,296	2,798,296	**-**	(82,114)	(82,114)	**-**
ARCHITECTURE AND ENGINEERING	585,320	-	**585,320**	585,320	-	**585,320**	-	-	**-**
COUNTY MUSEUM	4,099,202	1,979,149	**2,120,053**	3,911,145	1,753,400	**2,157,745**	(188,057)	(225,749)	**37,692**
FACILITIES MANAGEMENT	16,197,204	6,900,616	**9,296,588**	14,465,324	4,827,546	**9,637,778**	(1,731,880)	(2,073,070)	**341,190**
FACILITIES MANAGEMENT - UTILITIES	16,654,565	246,355	**16,408,210**	17,238,336	258,043	**16,980,293**	583,771	11,688	**572,083**
LAND USE SERVICES - ADMINISTRATION	-	-	**-**	-	-	**-**	-	-	**-**
LAND USE SERVICES - CURRENT PLANNING	3,253,190	3,253,190	**-**	3,406,036	3,406,036	**-**	152,846	152,846	**-**
LAND USE SERVICES - ADVANCED PLANNING	3,963,886	2,287,138	**1,676,748**	4,064,230	2,328,829	**1,735,401**	100,344	41,691	**58,653**
LAND USE SERVICES - BUILDING AND SAFETY	9,870,995	9,870,995	**-**	10,218,677	10,218,677	**-**	347,682	347,682	**-**
LAND USE SERVICES - CODE ENFORCEMENT	4,519,923	767,530	**3,752,393**	5,165,959	560,300	**4,605,659**	646,036	(207,230)	**853,266**
LAND USE SERVICES - FIRE HAZARD ABATEMENT	2,617,148	2,617,148	**-**	2,867,674	2,867,674	**-**	250,526	250,526	**-**
PUBLIC WORKS-SURVEYOR	4,432,992	4,233,482	**199,510**	5,400,409	5,132,271	**268,138**	967,417	898,789	**68,628**
REAL ESTATE SERVICES	2,514,897	1,510,344	**1,004,553**	2,647,980	1,542,667	**1,105,313**	133,083	32,323	**100,760**
REAL ESTATE SERVICES - RENTS AND LEASES	109,290	109,290	**-**	101,179	101,179	**-**	(8,111)	(8,111)	**-**
REAL ESTATE SERVICES - COURTS PROPERTY MANAGEMENT	-	-	**-**	437,165	392,165	**45,000**	437,165	392,165	**45,000**
REGIONAL PARKS	8,482,731	6,603,530	**1,879,201**	10,088,762	6,729,800	**3,358,962**	1,606,031	126,270	**1,479,761**
REGISTRAR OF VOTERS	13,163,095	9,462,107	**3,700,988**	11,694,748	8,077,133	**3,617,615**	(1,468,347)	(1,384,974)	**(83,373)**
PUBLIC AND SUPPORT SVCS GRP SUBTOTAL:	**101,469,743**	**56,576,462**	**44,893,281**	**103,580,691**	**54,915,186**	**48,665,505**	**2,110,948**	**(1,661,276)**	**3,772,224**
GENERAL FUND DEPARTMENT SUBTOTAL:	**2,130,152,195**	**1,642,165,232**	**487,986,963**	**2,224,787,008**	**1,701,490,981**	**523,296,027**	**94,634,813**	**59,325,749**	**35,309,064**
CONTINGENCIES	59,124,138	-	**59,124,138**	58,098,896	-	**58,098,896**	(1,025,242)	-	**(1,025,242)**
RESERVE CONTRIBUTIONS	35,452,753	-	**35,452,753**	14,544,909	-	**14,544,909**	(20,907,844)	-	**(20,907,844)**
BOARD ELECTIVE PROJECTS	-	-	**-**	15,812,788	-	**15,812,788**	15,812,788	-	**15,812,788**
FINANCIAL ADMINISTRATION APPROPRIATION	7,500,000	7,500,000	**-**	7,500,000	7,500,000	**-**	-	-	**-**
FINANCIAL ADMINISTRATION REIMBURSEMENTS	(583,586)	(583,586)	**-**	-		**-**	583,586	583,586	**-**
OPERATING TRANSFERS OUT	81,458,956	-	**81,458,956**	38,641,140	-	**38,641,140**	(42,817,816)	-	**(42,817,816)**
TOTAL COUNTYWIDE ALLOCATED COSTS:	**182,952,261**	**6,916,414**	**176,035,847**	**134,597,733**	**7,500,000**	**127,097,733**	**(48,354,528)**	**583,586**	**(48,938,114)**
GRAND TOTAL:	**2,313,104,456**	**1,649,081,646**	**664,022,810**	**2,359,384,741**	**1,708,990,981**	**650,393,760**	**46,280,285**	**59,909,335**	**(13,629,050)**

NOTE: Total countywide allocated costs on this schedule includes appropriation and reimbursements for Financial Administration. This appropriation is offset in the countywide discretionary revenue schedule.

GENERAL FUND – FIVE YEAR OPERATING FORECAST, 2007-08 THROUGH 2011-12

Major Issues Impacting the General Fund:

- Revenue Growth continues to expand based on future assessed valuation growth projections of 9%.
- Salaries and Benefits continue to increase based on projected negotiation agreements.
- Additional Staffing for the Adult Detention Center Expansion will produce an annual deficit in the 3rd and 4th year of this forecast.
- Due to the projected deficits in future years, a plan needs to be developed to maintain a structurally balanced budget.

(In Millions)

	Final Budget 2007-08	Forecast 2008-09	2009-10	2010-2011	2011-12
Beginning Financing Available	**0.9**	**3.0**	**5.7**	**(3.6)**	**(2.9)**
Sources and Needs					
Revenue Growth	45.6	44.1	47.7	51.4	55.5
Increase in Costs:					
Salaries and Benefits	(18.2)	(21.3)	(22.1)	(23.2)	(24.4)
Retirement Increases	(4.3)	(5.4)	(7.9)	(5.2)	(4.9)
Adult Detention Center Staffing	-	(0.1)	(12.7)	(7.2)	-
New Judgeships Staffing	(5.2)	(6.7)	(4.2)	(4.4)	-
Approved Policy Items	(7.8)	-	-	-	-
Other Costs	(8.0)	(7.9)	(10.1)	(10.7)	(9.3)
Total Increase in Costs	(43.5)	(41.4)	(57.0)	(50.7)	(38.6)
Ending Financing Available	**3.0**	**5.7**	**(3.6)**	**(2.9)**	**14.0**

CONTINGENCIES

The County Contingencies includes the following elements:

Contingencies

Mandatory Contingencies
Board Policy requires the county to maintain an appropriated contingency fund to accommodate unanticipated operational changes, legislative impacts or other economic events affecting the county's operations, which could not have reasonably been anticipated at the time the budget was prepared. Funding is targeted at 1.5% of locally funded appropriation.

Uncertainties
Any unallocated financing available from current year sources (both ongoing and one-time) that has not been set-aside and any unallocated fund balance carried over from the prior year, is budgeted in the contingencies for uncertainties. Final budget action includes a provision that allocates any difference between estimated and final fund balance to this contingencies account.

Ongoing Set-Asides Contingencies

The county budget process differentiates between ongoing and one-time revenue sources. Ongoing set-asides represent ongoing sources of financing that have been targeted for future ongoing program needs.

Contingencies

	2006-07 Final Budget	2006-07 Mid-Year Approved Approved Contributions/ (Uses)	2007-08 Approved Contributions/ (Uses)	2007-08 Final Budget
Contingencies				
Mandatory Contingencies (1.5% of Locally Funded Appropriation)	7,868,404	(770,000)	1,484,220	8,582,624
Uncertainties	16,199,923	(1,470,760)	(112,891)	14,616,272
Ongoing Set-Asides Contingencies				
Future Retirement Costs	7,900,000	(7,900,000)	7,900,000	7,900,000
Jail Expansion (Formerly Future Financing)	2,400,000	(2,400,000)	7,000,000	7,000,000
Future Space Needs	20,000,000	(20,000,000)	20,000,000	20,000,000
Total Contingencies	**54,368,327**	**(32,540,760)**	**36,271,329**	**58,098,896**

Note: Priority District and Program Needs were previously accounted for in contingencies. This annual allocation of $2.5 million and any unspent funds from prior years have been consolidated into Board Elective Projects. Board Elective Projects also includes a $10.0 million one-time allocation from 2007-08 that the Board of Supervisors will utilize to fund specific projects that were not included or unknown at the time of the final budget adoption.

2006-07 Mid-Year Changes to Mandatory Contingencies

For 2006-07 a mid-year Board action authorized the use of $770,000 of mandatory contingencies to fund certain costs of the Public Defender's office relocation to a new facility.

2006-07 Mid-Year Changes to Contingencies for Uncertainties

For 2006-07 mid-year Board actions authorized the use of $1,470,760 of the Contingencies for Uncertainties. These allocations include:

- $710,000 in one-time funding for additional utility costs.
- $285,723 in one-time funding for sheriff saturation patrol in the City of San Bernardino.
- $156,258 in one-time funding for the Board of Supervisors.
- $150,000 in one-time funding to provide additional general fund support to California Children Services.
- $82,000 in one-time funding for legal services related to the update of the General Plan.
- $60,000 in one-time funding for illegal dumping surveillance equipment.
- $15,000 in one-time funding for an illegal dumping reward program.
- $10,000 in ongoing funding for an illegal dumping reward program.
- $1,779 in ongoing funding for operation of streaming multimedia and hosting services.

2006-07 Mid-Year Changes to Ongoing Set-Aside Contingencies

- Future Retirement Costs Ongoing Set-Aside:

  On June 19, 2007 the Board directed remaining balances in the ongoing set-asides be transferred to the corresponding reserve account per County Budget Financing Policy 02-09. The unspent amount transferred equaled $7.9 million.

- Jail Expansion (Formerly Future Financing Needs) Ongoing Set-Aside:

  On June 19, 2007 the Board directed remaining balances in the ongoing set-asides be transferred to the corresponding reserve account per County Budget Financing Policy 02-09. The unspent amount transferred equaled $2.4 million.

- Future Space Needs Ongoing Set-Aside:

  Mid-year Board actions authorized a one-time use of $250,000 of this set-aside for initial design and project management costs for the Forensic Crime Lab Project and a one-time use of $150,000 for initial design and project management costs related to the Master Space Plan. On June 19, 2007 the Board directed remaining balances in the ongoing set-asides be placed in the corresponding reserve account per County Budget Financing Policy 02-09. The unspent amount transferred equaled $19.6 million.

2007-08 Mandatory Contingencies

The base allocation to the mandatory contingency budget of $8,582,624 is established pursuant to Board policy, based on projected locally funded appropriation of $572.2 million.

2007-08 Ongoing Set-Asides Contingencies

As seen in the Reserves section, the county has reserved a significant amount of one-time money that can assist the county temporarily for unforeseen increases in expenditure or reductions in revenues. In 2004-05 the county also began to set-aside portions of ongoing funding for future use. In the 2007-08 final budget the county has earmarked ongoing revenue sources to finance future ongoing expenditures in three different areas: retirement, jail expansion and future space needs.

- Future Retirement Costs Ongoing Set-Aside:

  For the past few years, the County has seen significant retirement cost increases and predicts additional future increases based on unfunded liabilities that have occurred primarily as a result of lower than expected market returns. The Board has earmarked $7.9 million in ongoing revenue sources to assist in financing these cost increases at a future date.

- Jail Expansion (Formerly Future Financing Needs) Ongoing Set-Aside:

  In 2004-05, the Board earmarked $7.0 million of ongoing money to address the future needs of the County's growing population. In 2006-07, the Board allocated this set-aside to a specific use, increased jail space. The 2006-07 final budget included the use of $4.6 million of this ongoing set-aside to fund the design costs for the Adelanto Detention Center Expansion Project. In the 2007-08 final budget this set-aside is returned to the $7.0 million level.

- Future Space Needs Ongoing Set-Aside:

  Beginning in 2006-07, the Board earmarked $20.0 million to address future space needs. This is based on a building analysis completed by staff. The space needs of the county continue to grow based on expansion of the area and the programs that service the county's growing population.

RESERVES

The county has a number of reserves (designations) that have been established over the years. Some are for specific purposes, such as to meet future known obligations or to build a reserve for capital projects. The general purpose reserve are funds held to protect the County from unforeseen increases in expenditures or reductions in revenues, or other extraordinary events, which would harm the fiscal health of the County. On January 6, 1998, the Board of Supervisors adopted a county policy to provide guidelines and goals for reserve levels. That policy calls for the county's general purpose reserve to equal 10% of locally funded appropriation. The Board of Supervisors also established special purpose reserves to temporarily help meet future needs.

Total Reserves

	6/30/06 Ending Balance	Approved 2006-07		6/30/07 Ending Balance	Approved 2007-08		6/30/08 Estimated Balance
		Contributions	Uses		Contributions	Uses	
General Purpose Reserve	**41,736,865**	**10,719,160**		**52,456,025**	**4,761,467**		**57,217,492**
Specific Purpose Reserves							
Medical Center Debt Service	32,074,905			32,074,905			32,074,905
Future Space Needs	-	19,600,000		19,600,000	20,000,000 (1)		39,600,000
Retirement	14,900,000	15,800,000		30,700,000	7,900,000 (1)		38,600,000
Teeter	17,747,201			17,747,201			17,747,201
Jail Expansion (Formerly Future Financing)	7,000,000	9,400,000		16,400,000	7,000,000 (1)		23,400,000
Juvenile Maximum Security	5,692,986	3,700,000		9,392,986	4,548,220		13,941,206
Capital Projects	4,000,000			4,000,000			4,000,000
Museum's Hall of Paleontology	3,703,030		(3,703,030)	-			-
Business Process Improvement	2,510,606	1,105,550	(3,051,378)	564,778	4,235,222	(2,688,000)	2,112,000
Insurance	3,000,000			3,000,000			3,000,000
Restitution	1,865,025			1,865,025			1,865,025
Justice Facilities	637,153		(517,837)	119,316			119,316
Electronic Voting	500,000	2,278,043	(2,278,043)	500,000			500,000
Moonridge Zoo	-	3,750,000		3,750,000	1,000,000		4,750,000
L&J SWBPI	1,723,987		(1,723,987)	-			-
Equity Pool	1,507,038		(1,507,038)	-			-
Unified Property Tax Systen	-			-			-
Total Specific Purpose	**96,861,931**	55,633,593	(12,781,313)	**139,714,211**	44,683,442	**(2,688,000)**	**181,709,653**
Total Reserves	**138,598,796**			**192,170,236**			**238,927,145**

(1) Amounts represent ongoing set-asides that are budgeted in the 2007-08 appropriation for contingencies, and not budgeted as Contributions to Reserves. They are included in this schedule because they are projected to remain unspent at the end of the fiscal year. Per County policy unspent ongoing set-asides at the end of the year will be transferred to the corresponding specific purpose reserve.

2006-07 Approved Contributions

- $10.7 million to the General Purpose Reserve based on the 2006-07 final budget for countywide discretionary revenue which finances locally funded appropriation.

- $19.6 million contribution to the Future Space Needs Reserve representing the 2006-07 ongoing set-aside that remained unspent at the end of the 2006-07 fiscal year.

- $15.8 million to the Retirement Reserve, $7.9 million approved in the 2006-07 final budget, representing the 2005-06 ongoing set-aside that remained unspent at the end of that fiscal year, and a $7.9 million contribution representing the 2006-07 ongoing set-aside that remained unspent at the end of the 2006-07 fiscal year.

- $9.4 million to the Jail Expansion Reserve, $7.0 million approved in the 2006-07 final budget, representing the 2005-06 ongoing set-aside that remained unspent at the end of that fiscal year, and a $2.4 million contribution representing the 2006-07 ongoing set-aside that remained unspent at the end of the 2006-07 fiscal year.

- $3.7 million to the Juvenile Maximum Security Reserve from Probation Department savings in 2005-06.

- $1.1 million to the Business Process Improvement Reserve to return it to its original balance after funding 2005-06 uses.

- $2.3 million to the Electronic Voting System Reserve representing unspent Help America Vote Act (HAVA) monies that were received by the Registrar of Voters in 2006-07.

- $3.8 million to the Moonridge Zoo Reserve.

2006-07 Approved Uses

- $3.7 million from the Museum Paleontology Reserve for construction of the Hall of Geological Wonders at the County Museum in Redlands.

- $3.1 million from the Business Process Improvement Reserve. Final budget reserve allocations were $1.9 million to purchase a Countywide Forensic Science Laboratory Information Management System (LIMS), $0.1 million to deploy kiosk-reporting systems within the County that will enable low-risk offenders to remotely report to their probation officers, $0.2 million to the County Library to convert the Apple Valley and Adelanto facilities from barcode technology to radio frequency identification, and a reallocation of $0.6 million of allocated reserve monies unspent by the Assessor's office in 2005-06. This allocation is for the purpose of creating a system for imaging building records. Mid-year reserve allocations of $0.2 million include the purchase of a Netfile management system, an IT operational support system, hardware and software for streaming media and hosting services, and hardware, software and equipment for the Computer Aided Facilities Management (CAFM) project.

- $0.5 million from the Justice Facilities Reserve for the morgue expansion project, an automated medication dispensing system and partial funding of the replacement of a commercial dishwasher.

- $2.3 million from the Electronic Voting Reserve to remodel the Registrar of Voters offices.

- $1.7 million from the Law and Justice Southwest Border Patrol Initiative to transfer the remaining balance to a special revenue fund.

- $1.5 million from the Equity Pool Reserve to assist in funding the 2006-07 costs of approved equity adjustments.

2007-08 Approved Contributions and Uses

For 2007-08 the general purpose reserve is increased by $4.8 million to conform to Board policy. This increase is based on projected locally funded appropriation of $572.2 million and will bring the balance of the general purpose reserve to $57.2 million. The Juvenile Maximum Security Reserve is increased by $4.5 million, funded by 2006-07 savings from Probation's budget units. The Business Process Improvement Reserve is increased by $4.2 million which is offset by approved uses of $2.7 million. Approved uses include $0.4 million to the Assessor for phone system upgrades and development of mobile appraisal capabilities, $0.2 million for Public Health web services improvement, $0.3 million to convert four branch libraries from barcode to radio frequency identification technology, and $1.8 million for a Sheriff Laboratory information management system. The Moonridge Zoo reserve is increased by $1.0 million.

The chart below shows recent history of the County Reserve levels.

		County Reserves History						
		Year End Actual Balance					Adopted	
		2002-03	2003-04	2004-05	2005-06	2006-07	2007-08	
Total General Purpose Reserve		**31.9**	**34.8**	**37.2**	**41.7**	**52.5**	**57.2**	
Specific Purpose Reserves								
Medical Center Debt Service		32.1	32.1	32.1	32.1	32.1	32.1	
Future Space Needs					-	19.6	19.6	(2)
Retirement		7.0	7.0	7.0	14.9	30.7	30.7	(2)
Teeter		19.3	19.3	19.3	17.7	17.7	17.7	
Jail Expansion (formerly Future Financing)					7.0	16.4	16.4	(2)
Juvenile Maximum Security		1.5	1.5	1.5	5.7	9.4	13.9	
Capital Projects Reserve		4.0	4.0	4.0	4.0	4.0	4.0	
Museum's Hall of Paleontology			0.9	1.7	3.7	-	-	
Business Process Improvement				3.0	2.5	0.6	2.1	
Insurance		5.0	3.0	3.0	3.0	3.0	3.0	
Restitution		2.1	2.1	1.6	1.9	1.9	1.9	
Justice Facilities		4.9	3.7	1.3	0.6	0.1	0.1	
Electronic Voting System		5.7	-	0.5	0.5	0.5	0.5	
Moonridge Zoo						3.8	4.8	
L&J Southwest Border Prosecution Initiative			3.4	1.9	1.7	-	-	
Equity Pool		1.9	4.4	3.5	1.5	-	-	
Bark Beetle		-	1.8	1.7	-	-	-	
Unified Property Tax System							-	
Total Specific Purpose Reserves	(1)	**83.4**	**83.1**	**82.0**	**96.9**	**139.7**	**146.8**	(2)
Total Reserves	(1)	**115.3**	**118.0**	**119.2**	**138.6**	**192.2**	**204.0**	(2)

(1) Totals may not add due to rounding

(2) The 'Adopted 2007-08' column of this schedule includes only those reserve allocations approved by the Board in the final budget. Amounts differ from the Total Reserves detail schedule presented on the previous page. The Total Reserves detail schedule presents estimated June 30, 2008 reserve levels, which includes estimates of final transfers of unspent ongoing set-asides to the reserve prior to fiscal year-end. These estimated amounts are not included in the final budget.

COUNTY DEBT POLICY

The county has a separate policy that covers the issuance, management and administration of the county's portfolio of long term obligations. The policy requires, in general, that:

1. Debt will not be used to finance ongoing operational costs.

2. Whenever possible, the county will pursue alternative sources of funding in order to minimize the level of debt.

3. That whenever practical, voter approval on the method of debt shall be utilized.

More specifically, the policy includes guidelines on the following elements:

1. The policy allows for the issuance of variable rate obligations to the extent that they do not exceed 25% of total debt outstanding.

2. The policy details the guidelines to be followed prior to the issuance of variable rate debt including feasibility, structure, and annual analysis to determine advisability of conversion to fixed rate debt.

3. The policy requires that the term of bonds be no longer than the economic useful life of the property, or in excess of available payment streams.

4. The policy requires annual review of the county's portfolio of long term obligations to initiate any type of restructuring, refunding, or refinancing beneficial to the county.

5. The policy outlines requirements for the investment of bond proceeds.

6. The policy outlines the responsibilities of the county's Debt Advisory Committee, which is a formal committee of the Board of Supervisors. These responsibilities include oversight and review of all debt policy and debt issuance activities and to make recommendations to the Board of Supervisors regarding appropriate actions on debt matters.

CASH FUNDED PROJECTS

As detailed above, county policy requires prudent management of liabilities and, whenever possible, alternative sources of funding in order to minimize the level of debt. In the past several years, the county has satisfied certain portions of its capital needs without the issuance of long term obligations. This includes the major projects listed below:

- Construction of the High Desert Juvenile Detention Center, financed with a combination of state grant monies and the county's cash.

- The cash purchase of the Adelanto Adult Detention Facility.

- The cash purchase of an office building in downtown San Bernardino.

COUNTY BUDGET FINANCING POLICY AS IT RELATES TO LONG-TERM OBLIGATIONS

The county's Budget Financing Policy includes policies related to long-term obligations of the county. These include:

1. Retirement System Funding - Requires that the Board first consider setting aside any savings related to negative Unfunded Accrued Actuarial Liability to fund a reserve for reduction of any existing pension obligation bonds or as a hedge against future interest rate increases.

2. Use of Variable Rate Interest Savings - Requires that when amounts budgeted for variable rate interest expense on long-term obligations exceeds actual variable rate interest expense for the year, that such savings will be used in the succeeding fiscal year to reduce the outstanding principal of long-term obligations. This applies only to debt service paid from discretionary revenue sources of the general fund. It is normal for budgeted amounts to exceed actual amounts because debt covenants require conservative budgeting of variable rate interest expense.

3. Use of Savings from Interest Rate Swap Agreements Associated with the Issuance of Debt - Requires that any county benefit realized on interest rate swap agreements, when there is a potential mismatch between swap payments and debt service payments, be retained as a contingency to offset the county's share of increases in debt service caused by the swap agreement. This contingency amount will not exceed $5.0 million per interest rate swap agreement.

COUNTY LONG-TERM OBLIGATIONS

The following discussion relates to long-term obligations backed by the full faith and credit of the county's general fund[(1)]. Other long-term obligations, such as those of the county's redevelopment agency and special districts are included in separate budget documents prepared for those entities.

The county's outstanding long-term debt obligations have been issued for the following purposes:

- To finance construction and improvement of county structures.
- To refinance county pension obligations.
- To finance improvements at the county owned landfills.

The county finances such projects with a variety of debt instruments. For construction and improvement projects, and for the improvement projects at the county landfills, the county has utilized lease obligations with a non-profit public benefit corporation. Such obligations are in the form of Certificates of Participation. For pension obligations the county has issued Pension Obligation Bonds.

(1) In June of 2007 the County privately placed $18.4 million of revenue bonds for Courthouse improvements. These bonds are secured solely by a surcharge on civil filings that is collected by the local courts. These bonds are not backed by the County's general fund and are, therefore, not included in this discussion. For more information on the surcharge revenues see the 'Courthouse Seismic Surcharge' budget unit in the Law and Justice section of this document.

As of June 30, 2007, the county's long term obligations include obligations issued to finance or partially finance the following projects:

- Construction and equipping of the Arrowhead Regional Medical Center
- Construction of the West Valley Detention Center
- Construction of the Foothill Law and Justice Center and hangars at the Chino Airport
- Construction of the County Government Center
- Construction of the West Valley Juvenile Detention Center
- Retrofit of lighting and HVAC systems at various county facilities
- Finance of down payment on a preschool building in Ontario
- Construction of the Glen Helen Amphitheater
- Improvement projects at county landfills
- Refinancing of a portion of the county's Unfunded Accrued Actuarial Liability in the years 1995 and 2004.

A summary of long-term obligations of the county, which includes a reference to the section of the book where the obligation is budgeted, is included on the following pages.

County of San Bernardino
Outstanding General Fund Certificates of Participation and Pension Obligation Bonds
Budgetary Basis

Fiscal Year Ending June 30	Pension Obligation Bonds: 2004 Pension Obligation Bonds (1) $463,895,000		Pension Obligation Bonds: 1995 Pension Obligation $386,265,591		Certificates of Participation: 2003 Glen Helen Pavilion Series B Auction Rate (1) $9,875,000		Certificates of Participation: 2003 Glen Helen Pavilion Series A Auction Rate (1) $9,825,000		Certificates of Participation: 2002 Justice Center Refunding $68,100,000	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2008	3,350,000	24,656,821	24,510,000	10,504,199	125,000	250,406	375,000	254,912	4,435,000	2,034,938
2009	5,160,000	24,379,922	28,155,000	8,702,509	100,000	244,739	400,000	243,147	4,650,000	1,890,800
2010	7,080,000	24,103,052	32,180,000	6,618,739	100,000	239,987	400,000	231,228	4,790,000	1,704,800
2011	9,245,000	23,709,491	36,615,000	4,222,399	75,000	236,149	400,000	218,160	5,025,000	1,513,200
2012	11,570,000	23,205,177	41,505,000	1,471,352	100,000	231,671	425,000	209,090	5,155,000	1,312,200
2013	14,100,000	22,501,345	13,160,377	32,059,623	75,000	227,833	450,000	191,695	5,475,000	1,106,000
2014	16,950,000	21,778,798	12,791,883	34,788,117	50,000	225,182	450,000	178,239	5,585,000	887,000
2015	20,020,000	20,665,510	12,401,627	37,653,373	75,000	221,892	475,000	164,151	5,950,000	607,750
2016	23,355,000	19,467,434	12,035,880	40,619,120	50,000	219,242	475,000	149,181	6,205,000	310,250
2017	27,025,000	18,051,697	11,673,496	43,711,504	25,000	217,140	525,000	135,774		
2018	38,740,000	16,352,897	11,361,080	46,888,920	550,000	204,163	525,000	117,268		
2019	33,785,000	14,184,562	11,054,980	50,205,020	575,000	176,234	550,000	100,487		
2020	42,075,000	12,263,110	10,753,631	53,666,369	625,000	147,208	550,000	83,595		
2021	47,425,000	9,792,276	10,507,053	57,227,947	650,000	117,320	600,000	65,446		
2022	53,125,000	7,085,305	9,790,585	58,119,415	675,000	86,209	600,000	47,760		
2023	59,175,000	4,126,258	-	-	725,000	55,173	625,000	29,068		
2024	47,750,000	876,718	-	-	750,000	15,079	650,000	8,481		
2025	-	-	-	-	-	-	-	-		
2026	-	-	-	-	-	-	-	-		
2027	-	-	-	-	-	-	-	-		
2028	-	-	-	-	-	-	-	-		
2029	-	-	-	-	-	-	-	-		
	459,930,000	287,200,374	278,495,591	486,458,607	5,325,000	3,115,627	8,475,000	2,427,681	47,270,000	11,366,938

(1) Debt schedules for variable rate issues are based on the average interest rate at the time of issuance and do not reflect amounts budgeted for the 2007-08 fiscal year.
(2) West Valley Detention Center

Budget Information:
The 1995 and 2004 Pension Obligation Bonds are budgeted as salary expense in individual departmental budgets
Certificates of Participation are budgeted in the Administrative/Executive Section of this budget book, under County Administrative Office, Joint Powers Leases (General Fund)

County of San Bernardino
Outstanding General Fund Certificates of Participation and Pension Obligation Bonds
Budgetary Basis

Certificates of Participation									
2001/02 WVDC Refunding [2] $94,920,000		1997 Public Imp. Financing $17,790,000		1996 Govt Center Refinancing [1] $39,600,000		1996 WVDC Refinancing [1] [2] $9,200,000		Total Outstanding General Fund Debt	Fiscal Year Ending June 30
Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest		
5,305,000	3,769,983	790,000	630,895	2,100,000	781,335	300,000	260,640	84,434,128	2008
5,495,000	3,565,658	825,000	592,530	2,200,000	685,305	300,000	249,780	87,839,390	2009
5,720,000	3,331,020	870,000	551,415	2,300,000	584,910	300,000	238,920	91,344,071	2010
5,970,000	3,073,020	910,000	507,350	2,400,000	480,150	300,000	228,060	95,127,978	2011
6,225,000	2,805,270	460,000	473,100	2,500,000	371,025	300,000	217,200	98,536,086	2012
6,490,000	2,526,945	485,000	449,475	2,600,000	257,535	300,000	206,340	102,662,168	2013
6,800,000	2,220,884	505,000	424,725	2,700,000	139,680	300,000	195,480	106,969,987	2014
7,145,000	1,862,341	535,000	398,725	2,700,000	21,825	400,000	182,207	111,479,401	2015
7,510,000	1,484,761	560,000	370,650	2,600,000	-	400,000	167,727	115,979,245	2016
7,900,000	1,087,081	590,000	340,463	-	-	400,000	153,247	111,835,401	2017
8,305,000	668,031	620,000	308,700	-	-	400,000	138,767	125,179,826	2018
8,735,000	226,531	655,000	275,231	-	-	400,000	124,287	121,047,332	2019
-	-	600,000	242,288	-	-	400,000	109,807	121,516,008	2020
-	-	630,000	210,000	-	-	400,000	95,327	127,720,369	2021
-	-	665,000	176,006	-	-	500,000	78,433	130,948,714	2022
-	-	695,000	140,306	-	-	500,000	60,333	66,131,139	2023
-	-	735,000	102,769	-	-	500,000	42,233	51,430,280	2024
-	-	775,000	63,131	-	-	500,000	24,133	1,362,265	2025
-	-	815,000	21,394	-	-	500,000	6,033	1,342,427	2026
-	-	-	-	-	-	-	-	-	2027
-	-	-	-	-	-	-	-	-	2028
-	-	-	-	-	-	-	-	-	2029
81,600,000	26,621,525	12,720,000	6,279,153	22,100,000	3,321,765	7,400,000	2,778,953	1,752,886,213	

County of San Bernardino
Outstanding Enterprise Fund Certificates of Participation
Budgetary Basis

Fiscal Year Ending June 30	Cetificates of Participation: 2003 Solid Waste Series B Auction Rate [1] $93,875,000		County Medical Center Series 1998 $176,510,000		County Medical Center Series 1997 $121,095,000		County Medical Center Series 1996 $65,070,000	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2008	5,750,000	3,351,936	-	7,394,886	15,605,000	1,204,860	-	3,261,488
2009	6,050,000	3,071,956	1,000,000	7,373,939	16,410,000	402,045	60,000	3,259,913
2010	6,375,000	2,777,067	1,100,000	7,329,949	-	-	325,000	3,249,806
2011	6,725,000	2,465,875	1,200,000	7,281,770	-	-	340,000	3,232,350
2012	7,100,000	2,138,259	9,200,000	7,063,916	-	-	360,000	3,213,975
2013	7,475,000	1,792,371	9,600,000	6,670,103	-	-	380,000	3,194,550
2014	7,900,000	1,427,031	10,000,000	6,259,532	-	-	400,000	3,174,075
2015	8,325,000	1,041,605	10,500,000	5,830,108	-	-	420,000	3,152,550
2016	8,775,000	636,331	10,900,000	5,381,832	-	-	445,000	3,129,844
2017	9,250,000	209,525	6,400,000	5,019,440	-	-	465,000	3,105,956
2018	-	-	6,700,000	4,745,028	-	-	490,000	3,081,500
2019	-	-	8,700,000	4,422,436	-	-	515,000	3,056,375
2020	-	-	9,100,000	4,049,571	-	-	545,000	3,029,875
2021	-	-	7,500,000	3,701,842	-	-	570,000	3,002,000
2022	-	-	8,100,000	3,375,061	-	-	600,000	2,972,750
2023	-	-	8,400,000	3,029,427	-	-	630,000	2,942,000
2024	-	-	16,200,000	2,514,119	-	-	665,000	2,909,625
2025	-	-	16,900,000	1,820,757	-	-	695,000	2,875,625
2026	-	-	20,200,000	1,043,604	-	-	735,000	2,839,875
2027	-	-	14,810,000	310,232	-	-	7,120,000	2,643,500
2028	-	-	-	-	-	-	24,030,000	1,864,750
2029	-	-	-	-	-	-	25,280,000	632,000
	73,725,000	18,911,955	176,510,000	94,617,553	32,015,000	1,606,905	65,070,000	63,824,381

(1) Debt schedules for variable rate issues are based on the average interest rate at the time of issuance and do not reflect amounts budgeted for the 2007-08 fiscal year.

Budget Information:

The 2003B Solid Waste Certificates of Participation are budgeted in the Public And Support Services Group section of this budget book, in the Solid Waste Management Division Operations Enterprise Fund

The 1994, 1995, 1996, 1997 and 1998 Medical Center Certificates of Participation are budgeted in the Administrative/Executive Section of this budget book under County Administrative Office, Medical Center Lease Payments (Medical Center Enterprise Fund)

County of San Bernardino
Outstanding Enterprise Fund Certificates of Participation
Budgetary Basis

Certificates of Participation					
County Medical Center Series 1995 $147,565,000		County Medical Center Series 1994 $213,605,000		Total Outstanding Enterprise Fund Debt	Fiscal Year Ending June 30
Principal	Interest	Principal	Interest		
8,485,000	6,586,244	3,090,000	9,799,200	64,528,613	2008
9,045,000	6,025,725	3,280,000	9,608,100	65,586,677	2009
9,705,000	5,369,475	3,480,000	9,405,300	49,116,597	2010
10,525,000	4,661,425	3,570,000	9,202,725	49,204,145	2011
3,245,000	4,187,588	3,775,000	9,000,738	49,284,474	2012
3,465,000	3,969,513	3,990,000	8,787,200	49,323,737	2013
3,705,000	3,736,488	4,205,000	8,561,838	49,368,963	2014
3,955,000	3,487,538	4,445,000	8,323,963	49,480,763	2015
4,225,000	3,221,688	4,695,000	8,072,613	49,482,307	2016
9,545,000	2,799,363	4,965,000	7,806,963	49,566,247	2017
10,140,000	2,211,425	5,235,000	7,526,463	40,129,415	2018
7,150,000	1,711,875	7,465,000	7,177,213	40,197,899	2019
7,560,000	1,307,350	7,880,000	6,755,225	40,227,021	2020
6,180,000	929,500	12,180,000	6,112,225	40,175,567	2021
6,720,000	574,750	12,570,000	5,340,250	40,252,811	2022
7,090,000	194,975	13,290,000	4,629,100	40,205,502	2023
-	-	14,090,000	3,876,150	40,254,894	2024
-	-	14,890,000	3,079,200	40,260,582	2025
-	-	13,060,000	2,343,225	40,221,704	2026
-	-	13,725,000	1,673,600	40,282,332	2027
-	-	13,675,000	1,005,694	40,575,444	2028
-	-	14,335,000	340,456	40,587,456	2029
110,740,000	50,974,919	181,890,000	138,427,438	1,008,313,151	

EFFECTS OF EXISTING DEBT LEVELS ON CURRENT AND FUTURE OPERATIONS

Debt service on the Certificates of Participation and Pension Obligation Bonds referenced in the previous schedules will not negatively effect current or future operations of the county. In aggregate, current required debt service expenditures remain relatively level for all fiscal years through 2022-23 and then drop significantly in succeeding years.

The county is currently contemplating the issuance of additional Certificates of Participation to fund the expansion of the Adelanto Adult Detention Facility, and construction and improvements related to the implementation of a master space plan. The 2007-08 budget allocates ongoing (annual) financing sources of $7.0 million for future debt service for the expansion of jail facilities and $20.0 million for future debt service related to the implementation of the county's master space plan.

OTHER LONG-TERM OBLIGATION

The Library has a note payable to the California Infrastructure and Economic Development Bank for funds borrowed to finance the construction of a library in Apple Valley. This note is backed by the full faith and credit of the general fund; however it is paid from and budgeted in the Library budget, found in the Public and Support Services Group section of this budget book, in the Library Special Revenue Fund budget. The outstanding principal amount of this note as of June 30, 2006, the last date for which audited information is available, was $1,808,712. Annual debt service on this obligation is approximately $109,000 per year through fiscal year 2030-31.

LEGAL DEBT LIMIT

The county's legal debt limit, which applies only to General Obligation Bonds, is 1.25% of Assessed Valuation. As of June 30, 2006, the last date for which audited information on outstanding debt is currently available, the county's Debt limit and legal debt margin were calculated as follows:

Fiscal Year	(1) Assessed Valuation	(1) Legal Debt Limit	(1) Bonded Debt	(1) Legal Debt Margin
2005-06	128,895,877	1,611,198	1,930	1,609,268

(1) Amounts in thousands
Source: San Bernardino County Comprehensive Annual Financial Report for the year ended June 30, 2006

The county general fund has no outstanding General Obligation Bonds, and therefore no debt service payments for General Obligation Bonds are budgeted in this document. The Bonded Debt referred to in the table above is the debt of Special Districts and therefore is budgeted in a separate budget document.

SUMMARY OF RELATED LAWS, POLICIES, AND PROCEDURES

CALIFORNIA GOVERNMENT CODE

Government Code Sections 29000 through 30200 provide the statutory requirements pertaining to the form and content of the state Controller's prescribed Line-Item Budget. Government Code Section 29009 requires a balanced budget in the proposed and final budgets, defined as "the budgetary requirements shall equal the available financing".

COUNTY CODE

Title 1. Division 2. Chapter 2:

Section 12.023:

The Administrative Officer shall be appointed by and serve at the pleasure of the Board of Supervisors.

Section 12.026:

Under the supervision of the Board of Supervisors, and subject to the approval and direction and control thereof, the Administrative Officer shall supervise the preparation of the annual County Budget. In the performance of this duty the Administrative Officer shall review all departmental and agency requests and all items in the proposed budget, including revenues, expenditures and reserves. The Administrative Officer shall submit his recommendation on the proposed budget to the Board of Supervisors.

BASIS OF ACCOUNTING

Governmental fund types are accounted for using the modified accrual basis of accounting. Under this method, revenues are recognized when measurable and available. Property and sales taxes, interest, certain state and federal grants and charges for services are accrued if their receipt occurs within sixty days after the end of the accounting period, and recognized as revenue.

Expenditures are generally recorded when a liability is incurred, as under accrual accounting. Exceptions to this general rule include; principal and interest on long-term debt is recognized when due, prepaid expenses are reported as current period expenditures rather than allocated and accumulated unpaid vacation, sick leave and other employee benefits are reported in the period due and payable, rather than in the period earned by employees.

Proprietary fund types are accounted for on the accrual basis of accounting. Their revenues are recognized in the period earned and expenses are recognized in the period incurred.

BASIS OF BUDGETING

Governmental Funds:

An operating budget is adopted each fiscal year for the governmental fund types in accordance with provisions of the County Budget Act. The County's financial statement, the Comprehensive Annual Financial Report (CAFR), is prepared using generally accepted accounting principles (GAAP). Budgets for the governmental fund types are adopted with the following differences from GAAP:

Encumbrance accounting is employed in governmental funds. For budget purposes, outstanding encumbrances (which represent the unspent amounts of purchase orders and contracts funded in the fiscal year), are treated as expenditures in that fiscal year. This affects only the "actual" data that appears in that budget book. For GAAP purposes, in the fund financial statements of the CAFR, encumbrances outstanding at year-end are reported as reservations of fund balances and do not constitute expenditures and liabilities. Appropriations for these encumbrance commitments survive the expiration of the fiscal year to the extent that encumbrances exist. Encumbrances cancelled subsequent to the end of the fiscal year also cancel the underlying appropriation.

On a budgetary basis, unrealized gains and losses on the fair value of investments are not recognized. For GAAP purposes, such gains or losses are recognized.

Proprietary Funds:

The Board of Supervisors approves an annual spending plan for proprietary funds. Although the adopted expense estimates are not appropriations, their budgetary controls are the same as those of the governmental fund types. Because these funds collect fees and revenues generally to cover the cost of the goods and services they provide, their accounting and budgeting bases are closer to commercial models. Budgeting, like accounting, is done on the accrual basis and generally according to GAAP.

COUNTY BUDGET AND FINANCE POLICIES

When building the 2007-08 budget, the County Administrative Office adhered to the County's four financing policies. Three of the policies have been recently amended, and approved by the Board of Supervisors on February 13, 2007, to better represent the county's current budget practice. A brief summary of the policies are presented below:

1) the **budget financing policy**, which states that one-time funds shall not be used to finance ongoing operational costs except within the context of a larger plan to balance ongoing revenues and costs over a multi-year period. This policy has also been amended to set-aside ongoing contingencies for future debt obligations or planned future ongoing program/operational needs;

2) the **reserve and contingency policy**, which maintains an ongoing general purpose reserve equal to 10% of locally funded appropriation, coupled with an appropriated contingency fund equal to 1.5% of locally funded appropriation for the general fund. This policy has been amended to include maintaining contingencies for the restricted financing funds (Prop 172 and Realignment), as well as the Master Settlement Agreement fund. These contingencies are targeted at not less than 10% of the current year's budgeted revenue for the restricted financing funds and the Master Settlement Agreement fund. This policy has also been amended to allow a specific purpose reserve to be established and augmented using the respective department's annual local cost savings for large departmental projects.

3) the **debt policy**, which calls for the prudent management of liabilities, and wherever possible, the pursuit of alternative sources of funding in order to minimize the level of debt;

4) the **capital budget policy**, which ensures that the County maintains its public infrastructure in the most cost efficient manner. This policy has been amended to update requirements for the approval process for capital project proposals specifically requiring the source of funding being identified for future staffing, operational, maintenance, and utility costs;

Detailed descriptions of each of these County financing policies are presented on the following pages.

Budget Financing Policy

The objective of the Budget Financing Policy is to help ensure the County has adequate resources to meet its basic financial obligations, and to serve as a vehicle to help the County achieve financial continuity and stability.

Balanced Budget
The annual operating budget will be structurally balanced upon adoption by the Board of Supervisors. Total revenues, including carry-over fund balances, will equal the total fund appropriation and reserves, unless it is within the context of a larger plan to balance ongoing revenues and expenses over a multi-year period, as detailed under "Use of one-time funding sources". Significant budget variances and recommended actions will be reported to the Board of Supervisors.

Long Range Planning
As part of the annual budget process, the County will prepare a multi-year forecast of financial operations for general fund programs based on current service levels and expected future changes to those programs or service levels. The County will project major revenues and expenditures of the general fund, and report significant findings and recommendations to the Board of Supervisors.

Use of one-time funding sources
The appropriation of carryover fund balances and other one-time funding sources must be managed with care. Carry-over fund balance is most appropriately used to fund one-time expenses such as capital expenditures or start-up costs for new programs. Other types of one-time funding sources may also be used to fund one-time costs, or to supplement reserves. It is the policy of the County that one-time funds will not be used to finance ongoing operational costs, except within the context of a larger plan to balance ongoing revenues and costs over a multi-year period. Such a plan could involve short-term use of one-time funds to preserve essential public services where longer–term financial forecasts demonstrate the near-term future potential for ongoing revenues to fund those services.

Ongoing Set-Asides
Ongoing set-asides represent ongoing sources of financing that have been targeted for future debt obligations or planned for future ongoing program/operational needs. Set-asides are appropriated as contingencies and approved during the formal adoption of the budget. Any balance of such contingency set-asides remaining at the end of the fiscal year shall be transferred into a corresponding general fund reserve account as of June 30. An agenda item is submitted annually for Board approval of such transfers.

Revenue Forecasting
Because of the complexity of the County budget, realistic projections of revenue are crucial to accurate budgeting. Revenue forecasting will be undertaken annually through a review of local historical revenue trends and analysis of federal, state, and local economic projections. Especially in regard to those revenues which tend to be most volatile and sensitive to changes in the economy, forecasting will involve analysis of economic, demographic, business cycle and other factors which might impact those revenues. These unpredictable revenues, including interest income and fees, will be estimated and budgeted conservatively. Revenue forecasts will not be based on straight-line assumptions.

Fees
The County will review and adjust fees for service, as necessary, and adopt them as part of the annual budget process. In most cases, departmental fees should fully recover the costs of providing the service, including identified indirect or overhead costs.

Program Efficiency and Performance Measurement
Efficiency and economy in the delivery of County services is a top priority. The County will develop a program to integrate performance measures within the budget. County departments will be encouraged to make productivity improvements within their service delivery areas.

Grant Funding
The County will aggressively pursue opportunities for federal or state grant funding. An aggressive policy to pursing opportunities for federal or state grants provides citizens with the assurance that the county is

striving to obtain all state and federal funds to which it is entitled – thereby reducing dependence on local taxpayers' funds.

Reserve and Contingency Policy

The objective of the Reserve and Contingency Policy is to help protect the County from unforeseen increases in expenditures or reductions in revenues, or from extraordinary events which might otherwise substantially harm the fiscal health of the County. In so doing, it is also intended to help avoid undue service level fluctuations during periods of economic instability.

General Fund – Reserves and Contingencies
The maintenance of an adequate operating reserve is essential to the financial strength and flexibility of the County, and operating reserves are considered an integral part of the County's financial structure. Such reserves and designations are considered to be those that have no identified contingent liability or specific future use. The County shall establish a general purpose reserve for the general fund targeted at 10% of locally funded appropriation.

The County will also maintain an appropriated contingency fund to accommodate unanticipated operational changes, legislative impacts, or other economic events affecting the County's operations which could not have been reasonably anticipated at the time the budget was prepared. The County shall place in contingencies no less than 1.5% of locally funded appropriation.

Restricted Financing Fund – Prop 172 – Contingencies
Restricted Proposition 172 revenues are used solely for public safety programs. The County has allocated using the funds solely for the financing of the Sheriff, District Attorney, and Probation departmental programs. The County will maintain an appropriated contingency to accommodate unanticipated operational changes, legislative impacts, or other economic events affecting this restricted financing stream which could not have been reasonably anticipated at the time the budget was prepared. The appropriation for contingency for Prop 172 funds shall be targeted at no less than 10% of the current year's budgeted Prop 172 revenue. Said contingencies shall be budgeted at the 10% level separately for each department receiving Prop 172 revenues.

Restricted Financing Funds – Realignment – Contingencies
Restricted Realignment funds are used in the financing of mental health, social services and health programs within the county. The County will maintain an appropriated contingency within these funds to accommodate unanticipated operational changes, legislative impacts, or other economic events affecting these restricted financing funds which could not have been reasonably anticipated at the time the budget was prepared. The appropriation for contingency for Realignment funds shall be targeted at no less than 10% of the current year's budgeted Realignment revenues. Said contingencies shall be budgeted at the 10% level separately for each program receiving Realignment revenues.

Master Settlement Agreement Fund – Contingencies
Master Settlement Agreement funds are used to finance health related expenditures. The County will maintain an appropriated contingency within the Master Settlement Agreement fund to accommodate unanticipated operational changes, legislative impacts, or other economic events affecting this fund which could not have been reasonably anticipated at the time the budget was prepared. The appropriation for contingency within this Master Settlement Agreement Fund shall be targeted at no less than 10% of the current year's budgeted Master Settlement Agreement revenues.

Specific Project Reserves
The County will fund specific project reserves for large departmental projects through the use of the respective department's local cost savings. Such projects would not normally be feasible for the department without reserving funding over a multiple year period. In order to establish a specific project reserve, departments must submit the proposed project to the County Administrative Office for consideration. A thorough review of the proposed project and a complete analysis of the estimated local cost savings will be performed by the County Administrative Office prior to recommendation of the project to the Board of Supervisors. Upon approval of the project by the Board of Supervisors, departmental savings will be reserved as deemed necessary by the County Administrative Office for funding of the specific project at fiscal year end. Each fiscal year thereafter, this process will continue until the specific project is completed.

Debt Policy

The objective of the County's Debt management policy is to minimize the amount of outstanding debt necessary to fulfill its infrastructure and economic development responsibilities, as well as to maintain the County's ability to incur present and future debt at minimal interest rates. The use of debt shall not endanger the County's ability to finance essential County services. The County recognizes that capital markets change and unforeseen circumstances may occur resulting in situations that are not covered by this policy. In such situations, flexibility to modify certain policy requirements may be necessary to achieve policy goals.

General
Debt will not be used to finance on-going operational costs. However, debt may be used, where economically efficient, to reduce or eliminate current long-term operational liabilities. Whenever possible, the County shall pursue alternative sources of funding, when cost effective, in order to minimize the level of debt.

Types of Debt
General Obligation Bonds (property tax supported) usage will be evaluated first since it is the least costly debt. Public support will be assessed for ballot placement due to the costs involved for an election. Revenue Bonds/Certificates of Participation may be considered for use where General Obligation Bonds are not practical. Short-term borrowing, such as commercial paper, bond anticipation notes, and lines of credit, will be considered as interim funding sources in anticipation of long-term financing.

Issuance
The County may elect to issue bonds/certificates of participation as variable rate instruments to provide flexibility and /or to attempt to achieve interest savings. There are guidelines to be considered when issuing variable rate debt: 1) Economic and cash flow projections for variable rate issues shall be calculated at the then applicable fixed rate. 2) The County will first consider structuring the principal and interest repayments related to the entire project for which the debt will be issued on an approximately equal annual basis over the life of the borrowing. 3) Total variable rate debt shall be limited to no more than 25% of total debt outstanding. 4) No less than annually, analysis of each outstanding variable rate bond issue shall be undertaken to determine the advisability of converting the issue to fixed-rate debt. 5) Variable rate bonds shall be structured to protect the County to the greatest extent possible against cyclical interest rate fluctuations.

Management
County financial management policies shall be designed to maintain a balanced relationship between debt service requirements and current operating costs, encourage growth of the tax base, actively seek alternative funding sources, minimize interest costs and maximize investment returns. In accordance with this principle, the following must be considered: 1) The County shall issue bonds with terms no longer than the economic useful life of the project. 2) The County shall obtain secured guarantees for bonds supported by a dedicated revenue source to the extent possible. 3) The County shall also obtain assurances of project viability and guarantees of completion prior to the issuance of bonds. 4) The County shall invest the proceeds of bond / certificates of participation sales to conform to State and County requirements to maximize investment security and earnings. 5) The County shall establish affordability guidelines in order to preserve credit quality, which may be suspended for emergency purposes, or because of unusual circumstances.

Capital Budget Policy

The objective of the Capital Budget policy is to ensure that the County maintains its public infrastructure in the most cost efficient manner. The County's capital budget will include as complete, reliable, and attainable cost estimates as possible.

Project cost estimates for the Capital Budget should be based upon a thorough analysis of the project and are expected to be as reliable as the level of detail known about the project. The plan for funding projected staffing, operation and maintenance, and utility costs must be identified as part of the approval process for each capital project. All Capital Budget proposals shall be formulated and presented to the Board of Supervisors within the framework of a general capital budget in conjunction with the operating County General Fund Budget. Capital projects which are not encumbered or completed during the fiscal year will be re-budgeted or carried over to the next fiscal year, except as reported to and subsequently approved by the Board. All re-budgeted capital projects will be so noted in the Adopted Capital Budget. Similarly, multi-year projects with unencumbered or unexpended funds will be carried over to the subsequent year(s).

Periodic financial reports will be prepared to enable the County Administrative Office to monitor/manage the capital budget and compare actual program revenues and expenditures with budgeted amounts. The Board may take necessary action, including increasing appropriation or revenue, to maintain a balanced Capital Budget. Major capital assets will be inventoried and assessed on an annual basis to project long-term equipment replacement and maintenance needs.

ADMINISTRATIVE/EXECUTIVE GROUP
SUMMARY

	Page #	Appropriation	Departmental Revenue	Local Cost
GENERAL FUND				
BOARD OF SUPERVISORS SUMMARY	87			
BOARD OF SUPERVISORS	88	6,879,883	-	6,879,883
LEGISLATION	90	898,405	-	898,405
CLERK OF THE BOARD	92	1,492,677	135,287	1,357,390
COUNTY ADMINISTRATIVE OFFICE SUMMARY	96			
COUNTY ADMINISTRATIVE OFFICE	97	5,299,244	-	5,299,244
FRANCHISE ADMINISTRATION	100	304,387	-	304,387
LITIGATION	102	388,681	-	388,681
JOINT POWERS LEASES	104	21,437,356	-	21,437,356
HEALTH ADMINISTRATION	107	159,507,612	144,507,612	15,000,000
COUNTY COUNSEL	123	9,910,938	4,454,209	5,456,729
HUMAN RESOURCES SUMMARY	127			
HUMAN RESOURCES	128	7,491,561	373,794	7,117,767
THE CENTER FOR EMPLOYEE HEALTH & WELLNESS	132	1,048,542	732,542	316,000
UNEMPLOYMENT INSURANCE	135	4,000,500	-	4,000,500
INFORMATION SERVICES SUMMARY	142			
APPLICATION DEVELOPMENT	143	16,791,086	4,693,984	12,097,102
PURCHASING SUMMARY	157			
PURCHASING	158	1,307,588	50,000	1,257,588
BEHAVIORAL HEALTH SUMMARY	186			
BEHAVIORAL HEALTH	188	178,566,791	176,724,038	1,842,753
ALCOHOL AND DRUG SERVICES	192	22,108,176	21,958,718	149,458
PUBLIC HEALTH SUMMARY	205			
PUBLIC HEALTH	206	86,748,420	82,052,587	4,695,833
CALIFORNIA CHILDREN'S SERVICES	212	19,246,486	15,262,299	3,984,187
INDIGENT AMBULANCE	216	472,501	-	472,501
LOCAL AGENCY FORMATION COMMISSION	226	338,215	-	338,215
COUNTY SCHOOLS	228	4,308,605	-	4,308,605
TOTAL GENERAL FUND		548,547,654	450,945,070	97,602,584

ADMINISTRATIVE/EXECUTIVE GROUP SUMMARY

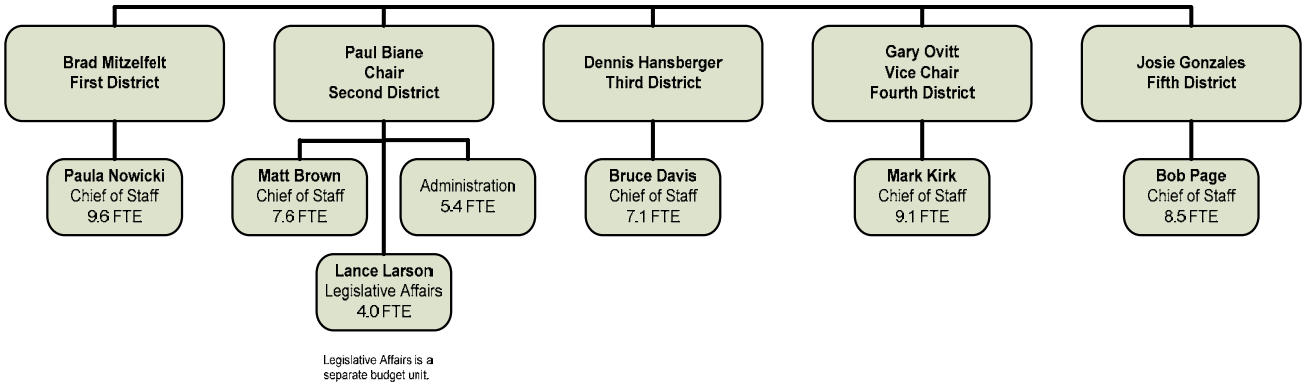
SPECIAL REVENUE FUNDS	Page #	Appropriation	Departmental Revenue	Fund Balance
COUNTY ADMINISTRATIVE OFFICE:				
AMBULANCE PERFORMANCE BASED FINES	111	306,451	131,000	175,451
PEDIATRIC TRAUMA	113	337,337	322,569	14,768
HOSPITAL PREPAREDNESS	115	518,850	288,803	230,047
MASTER SETTLEMENT AGREEMENT	119	27,434,886	18,500,000	8,934,886
FEDERAL FOREST RESERVE	121	9,358	-	9,358
HUMAN RESOURCES:				
COMMUTER SERVICES	137	1,188,838	505,000	683,838
EMPLOYEE BENEFITS & SERVICES	139	4,018,529	2,600,108	1,418,421
ARROWHEAD REGIONAL MEDICAL CENTER:				
TOBACCO TAX FUNDS	182	2,258,056	1,717,828	540,228
ARCHSTONE FOUNDATION GRANT	184	44,509	10,802	33,707
BEHAVIORAL HEALTH:				
MENTAL HEALTH SERVICES ACT	195	49,141,817	20,624,815	28,517,002
DRIVING UNDER THE INFLUENCE PROGRAMS	197	316,662	122,000	194,662
BLOCK GRANT CARRYOVER PROGRAM	199	7,186,110	1,384,560	5,801,550
COURT ALCOHOL AND DRUG PROGRAM	201	1,108,779	391,000	717,779
PROPOSITION 36	203	6,257,075	6,207,773	49,302
PUBLIC HEALTH:				
BIO-TERRORISM PREPAREDNESS	218	4,266,694	3,338,135	928,559
TOBACCO USE REDUCTION NOW	220	404,454	404,454	-
VITAL STATISTICS STATE FEES	222	589,664	169,250	420,414
VECTOR CONTROL ASSESSMENTS	224	3,832,567	1,851,151	1,981,416
TOTAL SPECIAL REVENUE FUNDS		109,220,636	58,569,248	50,651,388

INTERNAL SERVICES FUNDS	Page #	Appropriation	Departmental Revenue	Revenue Over (Under) Exp
INFORMATION SERVICES:				
COMPUTER OPERATIONS	146	19,939,665	21,610,442	1,670,777
NETWORK SERVICES	150	23,957,594	24,518,025	560,431
800 MHZ REBANDING	154	25,000	25,000	-
PURCHASING:				
PRINTING SERVICES	161	3,665,519	3,708,849	43,330
SURPLUS PROPERTY AND STORAGE OPERATIONS	164	4,645,121	4,706,000	60,879
MAIL/COURIER SERVICES	166	7,067,755	7,093,188	25,433
RISK MANAGEMENT SUMMARY	169			
OPERATIONS	170	7,082,321	7,082,321	-
INSURANCE PROGRAMS	173	70,334,073	106,326,183	35,992,110
TOTAL INTERNAL SERVICE FUNDS		136,717,048	175,070,008	38,352,960

ENTERPRISE FUNDS	Page #	Appropriation	Departmental Revenue	Revenue Over (Under) Exp
COUNTY ADMINISTRATIVE OFFICE:				
MEDICAL CENTER LEASE PAYMENTS	117	53,419,848	53,008,963	(410,885)
ARROWHEAD REGIONAL MEDICAL CENTER SUMMARY	176			
ARROWHEAD REGIONAL MEDICAL CENTER	177	364,151,503	361,628,449	(2,523,054)
TOTAL ENTERPRISE FUNDS		417,571,351	414,637,412	(2,933,939)

BOARD OF SUPERVISORS
Paul Biane, Chairman

ORGANIZATIONAL CHART



SUMMARY OF BUDGET UNITS

	2007-08			
	Appropriation	Revenue	Local Cost	Staffing
Board of Supervisors	6,879,883	-	6,879,883	57.3
Legislation	898,405	-	898,405	5.0
TOTAL	7,778,288	-	7,778,288	62.3

Detailed information for each budget unit follows, along with a description of the services provided and budget unit history.

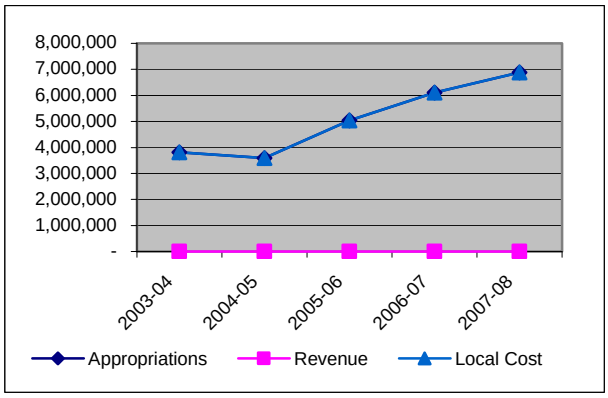
Board of Supervisors

DESCRIPTION OF MAJOR SERVICES

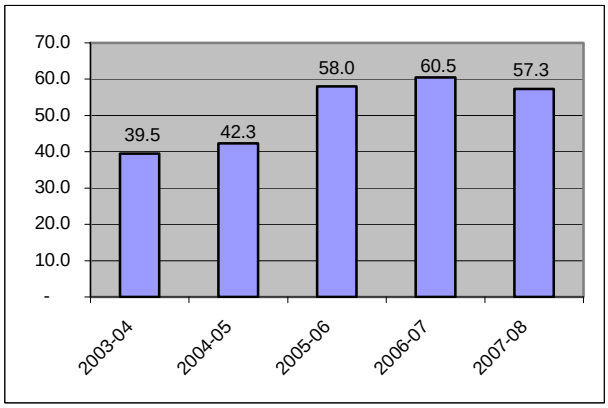
The Board of Supervisors is the governing body of the county government and Board-governed special districts. It establishes policy and exercises supervision over the official conduct of all county officers, Board-governed districts and special commissions. The Board approves and adopts the annual budget and initiates and makes recommendations regarding proposed legislation at state and federal levels.

BUDGET HISTORY

5-YEAR BUDGET TREND



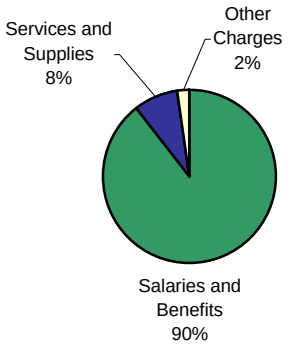
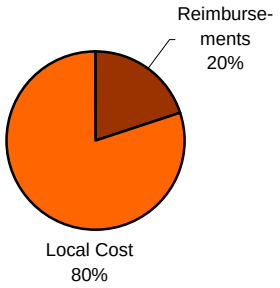
5-YEAR STAFFING TREND



PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	3,706,732	3,609,024	5,913,542	6,107,437	6,072,287
Departmental Revenue	-	-	-	-	-
Local Cost	3,706,732	3,609,024	5,913,542	6,107,437	6,072,287
Budgeted Staffing				60.5	

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Board of Supervisors
FUND: General

BUDGET UNIT: AAA BDF
FUNCTION: General
ACTIVITY: Legislative and Administrative

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	3,781,716	4,157,353	5,789,958	6,530,130	6,937,326	7,695,559	**758,233**
Services and Supplies	545,197	534,057	502,910	507,883	508,025	646,663	**138,638**
Central Computer	22,719	34,201	43,159	65,006	65,006	69,699	**4,693**
Transfers	55,962	47,434	63,816	67,737	67,731	188,385	**120,654**
Total Exp Authority	4,405,594	4,773,045	6,399,843	7,170,756	7,578,088	8,600,306	**1,022,218**
Reimbursements	(698,862)	(1,164,021)	(486,301)	(1,098,469)	(1,470,651)	(1,720,423)	**(249,772)**
Total Appropriation	3,706,732	3,609,024	5,913,542	6,072,287	6,107,437	6,879,883	**772,446**
Local Cost	3,706,732	3,609,024	5,913,542	6,072,287	6,107,437	6,879,883	**772,446**
Budgeted Staffing					60.5	57.3	**(3.2)**

Salaries and benefits of $7,695,559 fund 57.3 positions, a decrease of 3.2 positions from last year. The $758,233 increase represents costs associated with Measure P (which was approved by the voters on November 7, 2006), MOU and retirement rate adjustments. This budget unit decreased by 3.2 budgeted positions as a result of staffing changes made by the various districts.

Services and supplies of $646,663 include phone services, electrical equipment maintenance, hardware computer expenses, special department expense, property insurance, office expense, presort and packaging, courier and printing, general maintenance-structure, improvement and grounds, vehicle charges and travel expenses. The increase of $138,638 is primarily from increased costs in phone services, special department expense, property insurance, postage, and printing services.

Transfers of $188,385 include continued contributions toward employee relations, Employee Health and Productivity program, Information Services Department (ISD) for computer analyst support, maintenance service, custodial services and rents. The increase of $120,654 will be used primarily for ISD direct labor support, and custodial and maintenance services (Facilities Management).

Reimbursements of $1,720,423 represent reimbursements from other government center departments and priority policy needs. The increase of $249,772 primarily results from priority policy needs usage and for shared system analyst support (ISD).

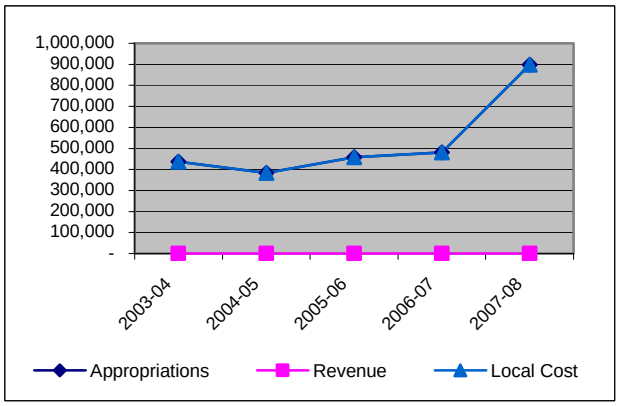
Legislation

DESCRIPTION OF MAJOR SERVICES

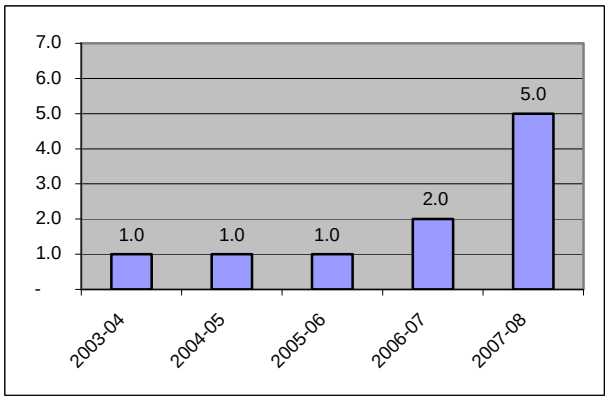
This program provides federal and state advocacy services to the County of San Bernardino. On February 5, 2002, the Board of Supervisors approved an administrative report that recommended numerous enhancements to San Bernardino County's legislative program. Through the continued restructuring of federal and state advocacy offices, two advocates currently represent the County. The creation of this budget unit was approved by the Board of Supervisors on December 17, 2002 and was established to consolidate expenses associated with state and federal advocacy efforts.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

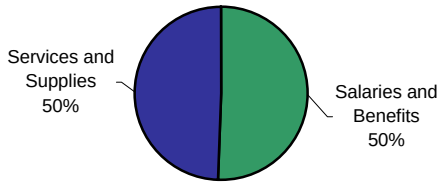
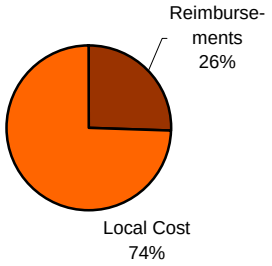


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	436,519	382,833	410,237	480,950	291,173
Departmental Revenue	-	-	-	-	-
Local Cost	436,519	382,833	410,237	480,950	291,173
Budgeted Staffing				2.0	

In 2006-07 appropriation was lower than modified budget due to the mid-year vacancy of the Director of Legislative Affairs.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Legislation
FUND: General

BUDGET UNIT: AAA LEG
FUNCTION: General
ACTIVITY: Legislative and Administrative

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	122,396	76,969	173,320	117,315	260,966	608,458	**347,492**
Services and Supplies	511,123	505,674	436,714	480,706	526,832	597,357	**70,525**
Central Computer	-	-	-	895	895	63	**(832)**
Transfers	3,000	190	203	257	257	527	**270**
Total Exp Authority	636,519	582,833	610,237	599,173	788,950	1,206,405	**417,455**
Reimbursements	(200,000)	(200,000)	(200,000)	(308,000)	(308,000)	(308,000)	**-**
Total Appropriation	436,519	382,833	410,237	291,173	480,950	898,405	**417,455**
Local Cost	436,519	382,833	410,237	291,173	480,950	898,405	**417,455**
Budgeted Staffing					2.0	5.0	**3.0**

Salaries and benefits of $608,458 fund 5.0 positions and are increasing by $347,492 primarily due to the addition of 3.0 positions deemed necessary to enhance the effectiveness of the department. The enhancement requires 1.0 Legislative Program Manager and 2.0 Legislative Analysts.

Services and supplies of $597,357 represent an increase of $70,525 over the 2006-07 budget and is primarily a result of increases in costs associated with general office expenses to accommodate the three new positions, state and federal advocacy services, memberships, publications, subscriptions, and other office supply charges associated with the management of the county's advocacy services.

Reimbursements of $308,000 is from Health Administration ($108,000), Solid Waste Management ($60,000), Transportation ($70,000), and Flood Control ($70,000), due to the Legislative advocacy services direct impact on the contributors.

CLERK OF THE BOARD
Dena M. Smith

MISSION STATEMENT

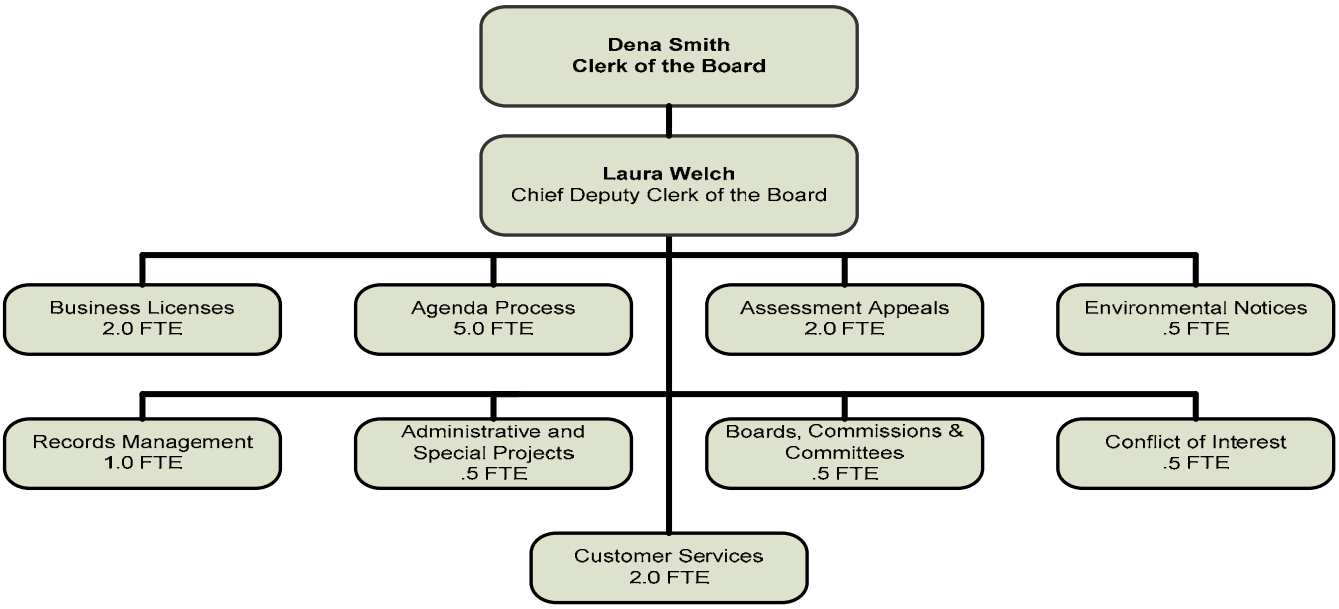
In support of the County Board of Supervisors, and in service to the public and fellow County staff, the Clerk of the Board of Supervisors: prepares and maintains records of actions taken by the Board of Supervisors; oversees membership of the County's boards, commissions and committees; licenses businesses operating in the County unincorporated areas; and facilitates the filing and hearing of appeals of assessed property valuations. Our service priorities are timeliness and accuracy. Our services commitments are courtesy and respect.

STRATEGIC GOALS

1. Implement Technological improvements to increase operational efficiency and enhance staff and public access to Board of Supervisors agenda and related information.

2. Improve business license processes and procedures to ensure effective high quality public service and compliance with ordinances.

ORGANIZATIONAL CHART

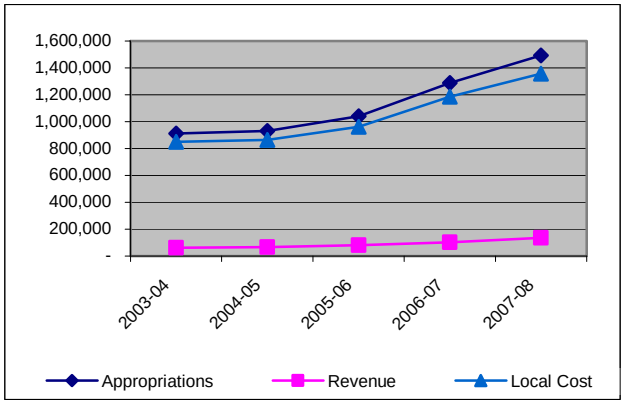


DESCRIPTION OF MAJOR SERVICES

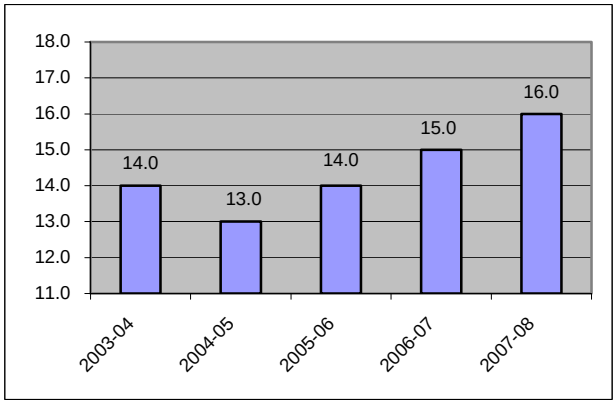
The primary duties of the Clerk of the Board (COB) include coordinating and preparing agendas and documents for all meetings and hearings of the County Board of Supervisors, County Redevelopment Agency, County Economic and Community Development Corporation, County Industrial Development Authority, and In-Home Supportive Services Public Authority. The COB also manages the database of members for all county advisory boards, commissions and committees (BCCs), including processing appointments, vacancies and reappointments to BCCs. The COB provides staff support for the assessment appeal hearings and serves as the liaison amongst property owners, the County Assessor and the Assessment Appeals Board members. The COB manages the business license process for certain businesses operating in the county unincorporated areas. The COB receives and files environmental (CEQA) notices and posts notices of state/local meetings and hearings, receives summonses, complaints, planning appeals, requests for tax refunds, and responds to requests for information and documents on behalf of the Board of Supervisors and/or the County of San Bernardino.

BUDGET HISTORY

5-YEAR BUDGET TREND



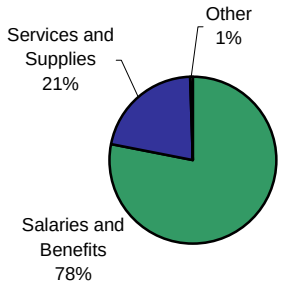
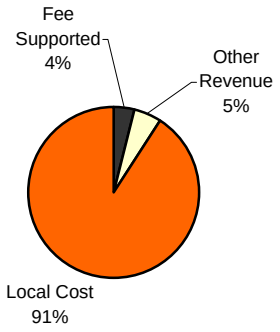
5-YEAR STAFFING TREND



PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	784,113	836,034	1,668,685	1,370,800	1,365,483
Departmental Revenue	81,529	101,089	106,289	101,209	113,977
Local Cost	702,584	734,945	1,562,396	1,269,591	1,251,506
Budgeted Staffing				15.0	

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Clerk of the Board
FUND: General

BUDGET UNIT: AAA CBD
FUNCTION: General
ACTIVITY: Legislative and Administrative

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	671,317	671,971	1,029,226	1,118,494	1,106,799	1,166,830	**60,031**
Services and Supplies	97,526	148,275	613,277	202,295	151,937	283,703	**131,766**
Central Computer	12,670	13,119	14,446	19,458	19,458	31,933	**12,475**
Equipment	-	-	-	15,391	-	-	**-**
Transfers	2,600	2,669	11,736	9,845	9,845	10,211	**366**
Total Appropriation	784,113	836,034	1,668,685	1,365,483	1,288,039	1,492,677	**204,638**
Departmental Revenue							
Licenses & Permits	41,070	44,715	47,410	47,103	51,999	54,697	**2,698**
Current Services	5,796	3,934	5,439	5,149	4,000	4,000	**-**
Other Revenue	34,663	52,440	53,440	61,725	45,210	76,590	**31,380**
Total Revenue	81,529	101,089	106,289	113,977	101,209	135,287	**34,078**
Local Cost	702,584	734,945	1,562,396	1,251,506	1,186,830	1,357,390	**170,560**
Budgeted Staffing					15.0	16.0	**1.0**

Salaries and benefits of $1,166,830 fund 16.0 positions and are increasing by $60,031 due to costs associated with MOU and retirement rate adjustments and the addition of 1.0 Public Service Employee assigned entry level temporary duties assisting with business licenses and assessment appeals.

Services and supplies of $283,703 include costs for general office purchases, training, other professional services, publications, memberships, and travel. The increase of $131,766 is primarily due to a $98,470 increase in service contracts, including agreements for streaming multimedia and hosting services providing live and on-demand video access to San Bernardino County meetings and scheduled events, for an online management system for the Recipient Committee Campaign Statement (CA Form 460) and Statement of Economic Interests (CA Form 700) forms, and other costs associated with the ongoing operation of the department.

Departmental revenue of $135,287 is anticipated to increase by $34,078. The increase is primarily a result of approved rate adjustments for licenses & permits, other revenues, and from greater estimates of future environmental (CEQA) and business license filings.

PERFORMANCE MEASURES			
Description of Performance Measure	**2006-07 Projected**	**2006-07 Actual**	**2007-08 Projected**
Percentage reduction of staff time required to process agenda and related transactions.	5%	0%	5%
Percentage of items with "turnaround" time within 10 working days for post-meeting processing/department receipt of completed agenda items.	New	New	75%
Percentage reduction of turnaround time for processing of new and renewal business licenses.	15%	15%	20%
Percentage of business license processes and procedures reviewed.	50%	100%	N/A
Percentage of businesses in unincorporated areas that are licensed.	New	18%	35%

The baseline time required to process agenda items was established in 2006-07. It is expected that technology implementations deployed in 2007-08 will reduce agenda item processing by 5%.

COUNTY ADMINISTRATIVE OFFICE
Mark Uffer

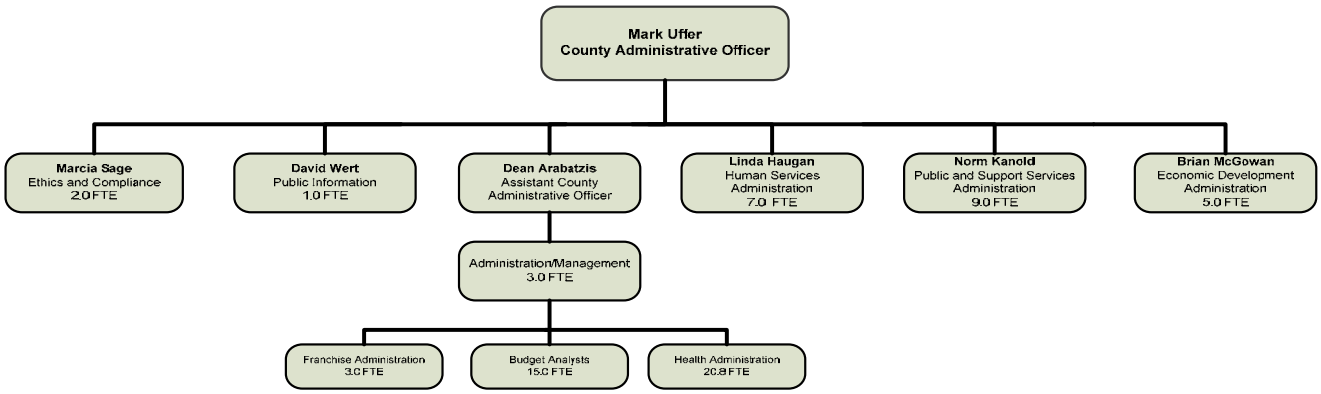
MISSION STATEMENT

The mission of the County Administrative Office (CAO) is to maximize constituent services and satisfaction by developing and implementing budgets, policies, and procedures, and by directing and/or coordinating departmental activities according to the County Charter, general laws, and to meet the strategic goals adopted by the Board of Supervisors.

STRATEGIC GOALS

1. Facilitate, support, and ensure the implementation of decisions by the Board of Supervisors.
2. Promote the effective and efficient delivery of countywide service through the use of contemporary management tools.
3. Ensure the overall financial health of the County of San Bernardino.
4. Communicate countywide operations in an effective manner.
5. Increase employee awareness of and compliance with the county's ethics program.

ORGANIZATIONAL CHART



SUMMARY OF BUDGET UNITS

	2007-08				
	Appropriation	Revenue	Local Cost	Fund Balance and Revenue Over/(Under)	Staffing
General Fund					
County Administrative Office	5,299,244	-	5,299,244		25.0
Franchise Administration	304,387	-	304,387		3.0
Litigation	388,681	-	388,681		-
Joint Powers Leases	21,437,356	-	21,437,356		-
Health Administration	159,507,612	144,507,612	15,000,000		20.8
Public and Support Services Administration*	1,971,766	-	1,971,766		10.0
Human Services Administration**	1,323,506	1,124,979	198,527		8.0
Economic Development ***	781,690	-	781,690		6.0
Total General Fund	191,014,242	145,632,591	45,381,651		72.8
Other Funds					
Ambulance Performance Based Fines	306,451	131,000		175,451	-
Pediatric Trauma	337,337	322,569		14,768	-
Hospital Preparedness	518,850	288,803		230,047	-
Medical Center Lease Payments	53,419,848	53,008,963		(410,885)	-
Master Settlement Agreement	27,434,886	18,500,000		8,934,886	-
Total Funds	82,017,372	72,251,335			
Total - All Funds	273,031,614	217,883,926	45,381,651		72.8

* Detail of this budget is in the Public and Support Services Section.
** These costs are included in the Human Services Administrative Claim budget unit in the Human Services Section.
*** These costs are included in the Economic Development budget unit in the Economic Development Section.

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history, and applicable performance measures.

County Administrative Office

DESCRIPTION OF MAJOR SERVICES

The CAO is responsible to the Board of Supervisors for the general administration and coordination of all county operations and programs, together with the preparation and administration of the county budget.

The CAO oversees the operations of county departments whose department heads are appointed by the Board of Supervisors or County Administrative Officer, and assists in the coordination of activities of departments headed by elected officials. Additionally, the CAO oversees the Public and Support Services Administration (PSSG), Human Services Administration, and Economic Development Administration. PSSG departments plan and implement facility and infrastructure development and maintenance programs (roads, flood control, buildings); provide public services in unincorporated communities (planning, fire, special districts, parks, museums); and serve departmental needs (vehicles, space, leasing). Human Services departments are responsible for the county social service programs under applicable mandatory federal and state regulations. These departments are Transitional Assistance, Children's Services, Adult Services, Preschool Services, Child Support Services and Veterans Affairs. Economic Development departments seek to facilitate economic growth within the county through programs that enhance workforce skills, infrastructure, business development and attraction, housing opportunities and community development projects. These departments are Community Development and Housing, Economic Development, the Redevelopment Agency, and Workforce Development.

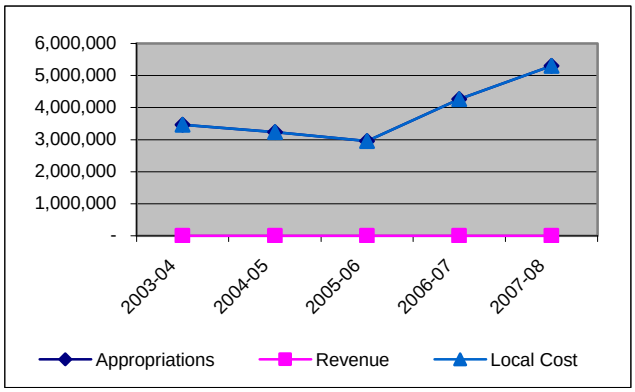
Within the CAO resides a Health Administration function that provides administrative oversight for the health related departments and seeks to expand and coordinate collaborative opportunities among those departments. Health Administration also coordinates major health financing issues, such as realignment, medical center debt financing, and disproportionate share hospital funding.

The CAO is also responsible for coordinating county activities with other local government entities, including cities and other counties.

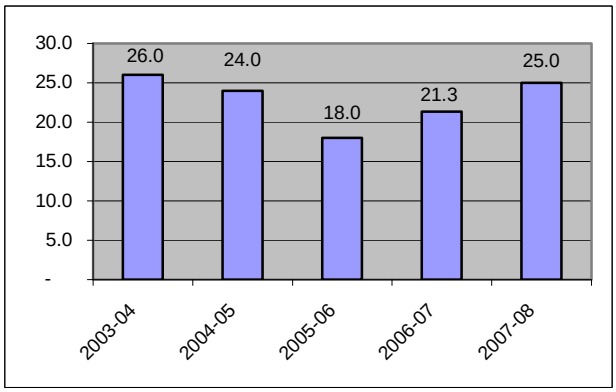
Finally, the CAO is responsible for the county's long-term debt functions and capital improvement program.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

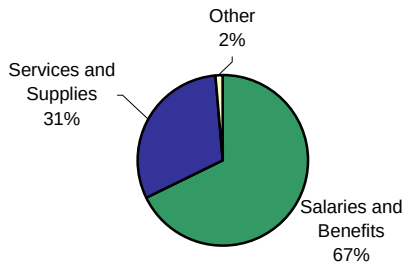


PERFORMANCE HISTORY

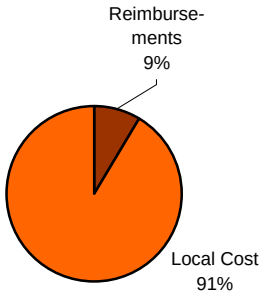
	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	2,909,684	3,155,583	3,902,621	4,265,651	4,133,534
Departmental Revenue	-	-	-	-	-
Local Cost	2,909,684	3,155,583	3,902,621	4,265,651	4,133,534
Budgeted Staffing				24.0	

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY



2007-08 FINANCING SOURCES



GROUP: Administrative/Executive
DEPARTMENT: County Administrative Office
FUND: General

BUDGET UNIT: AAA CAO
FUNCTION: General
ACTIVITY: Legislative and Administrative

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	2,642,075	2,657,499	2,431,637	3,152,228	3,269,762	3,931,875	**662,113**
Services and Supplies	319,025	257,582	556,960	1,172,726	991,903	1,745,874	**753,971**
Central Computer	25,391	22,372	29,279	26,225	26,225	31,213	**4,988**
Equipment	-	-	46,346	-	-	-	**-**
Transfers	4,907	4,958	16,280	17,125	17,125	87,312	**70,187**
Total Exp Authority	2,991,398	2,942,411	3,080,502	4,368,304	4,305,015	5,796,274	**1,491,259**
Reimbursements	(81,714)	(87,828)	(22,881)	(234,770)	(39,364)	(497,030)	**(457,666)**
Total Appropriation	2,909,684	2,854,583	3,057,621	4,133,534	4,265,651	5,299,244	**1,033,593**
Operating Transfers Out	-	301,000	845,000	-	-	-	**-**
Total Requirements	2,909,684	3,155,583	3,902,621	4,133,534	4,265,651	5,299,244	**1,033,593**
Local Cost	2,909,684	3,155,583	3,902,621	4,133,534	4,265,651	5,299,244	**1,033,593**
Budgeted Staffing					21.3	25.0	**3.7**

Salaries and benefits of $3,931,875 fund 25.0 positions and are increasing by $662,113 and 3.7 positions. Cost adjustments reflect various staffing changes, increased workers' compensation charges, MOU and retirement rate adjustments.

Budgeted staffing reflects the following mid-year approved additions: 1) 1.0 Ethics and Compliance Specialist to provide support to the county's ethics program, 2) 1.0 Administrative Analyst I to assist with grant procedures and inventory, and 3) 1.0 Contract Special Projects Coordinator to facilitate the interdepartmental coordination of activities between the county and the County Administrative Office. In addition, 1.0 Executive Secretary III and 1.0 Deputy Administrative Officer were transferred from the Health Administration budget to better reflect their change in responsibilities and duties. These additions were offset by the reduction of 1.3 Administrative Analyst III positions and 1.0 Contract Special Projects Coordinator. Included in this appropriation is the approval of the Enhance Grants Program policy item. The policy item added 1.0 Grant Writer position to the grant program to work with departments to identify priority programs and identify funding streams to support these programs. Budgeted staffing reflects a net increase of 3.7 positions.

Services and supplies of $1,745,874 include computer software and hardware expenses, miscellaneous expenses, training, office supplies, and ISD Direct Labor. The increase of $753,971 is primarily to finance a Public Awareness Campaign to promote county services and operations to the general public population. In addition, this office is expanding the Service First Program that establishes consistent service standards and expectations for all county employees by instituting a recognition and rewards program. This department also received $200,000 for one-time funding of local matching funds for grant submissions, and to hire contract grant writers as needed for the approved Enhance Grants Program policy item.
Transfers of $87,312 include continued contributions toward employee relations, Employee Health and Productivity program, Information Services Department (ISD) for computer analyst support and wireless servers, custodial and maintenance service, and advertisement services. The increase of $70,187 results primarily from increased custodial and maintenance services (Facilities Management), and advertisement services (Human Resources), and the anticipated purchase of two wireless infrastructure servers (ISD).

Reimbursements of $497,030 represent reimbursements from other budget units. The significant increase of $457,666 primarily results from the Health Administration budget unit for 2.0 positions who administer support to all the Health Departments. In addition, reimbursements from Facilities Management will be received for 1.0 position that supports the interdepartmental coordination of activities between the county and the County Administrative Office.

PERFORMANCE MEASURES

Description of Performance Measure	2006-07 Projected	2006-07 Actual	2007-08 Projected
Percentage of departments implementing the performance measurement system.	100%	100%	100%
Percentage increase of ongoing set asides.	10%	98%	10%
Percentage of County department websites offering e-mail subscription services through GovDelivery, Inc.	New	41%	100%
Percentage of county budget groups currently participating in ethics and compliance training.	New	9%	100%
Percentage of county employees receiving ethics and compliance materials.	New	11%	100%
Percentage of county-owned and leased buildings with electronic format (AutoCAD) floor plan drawings. (The county had 9.7 million square feet of owned and leased facilities).	35%	30%	40%
Percentage of targeted audiences reporting awareness of county services and operations, including how to access county services.	New	New	65%
Increase the competitive grant funding received by the county or nonprofits in collaboration or associated with the county.	New	New	$1.5 million

Franchise Administration

DESCRIPTION OF MAJOR SERVICES

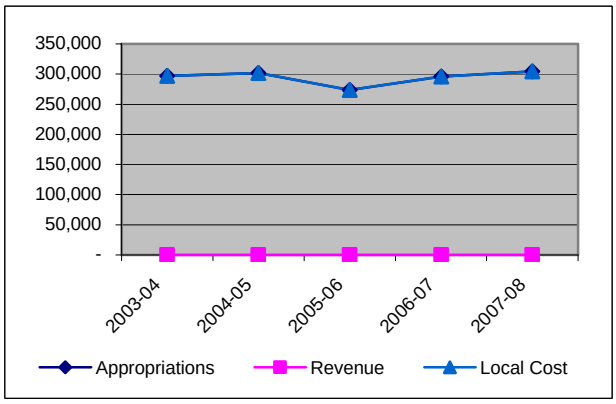
The function of Franchise Administration is to monitor utility, cable, telecommunication, and interstate pipeline franchises, as well as the use of other public property. Franchise Administration is also responsible for ensuring submission of the appropriate documents from franchisees including reports, proof of insurance, bonding and payment of franchise fees. Other duties include monitoring customer service compliance for cable television service providers and research designed to identify other entities utilizing public rights-of-way.

Additionally, Franchise Administration has represented the county and its constituents at the California Public Utilities Commission on issues regarding utility requests for rate increases and investigations of utilities over-charging their customers.

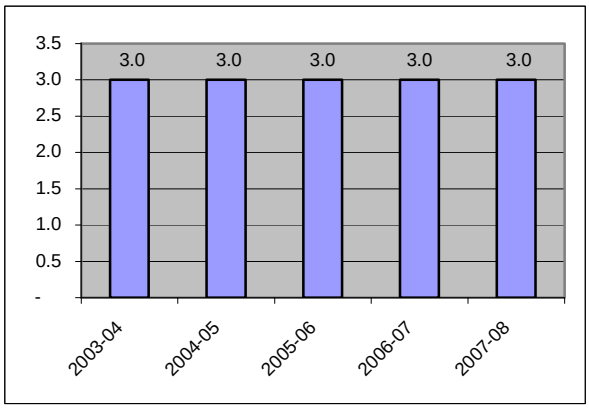
Franchise Administration collects a substantial amount of annual franchise fee revenue on behalf of the county, and the fees are generally based upon a percentage of utility, cable, telecommunications, and interstate pipeline company gross revenues. These revenues are not directly incorporated within the division's budget, as the fees are accounted for separately within another fund.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

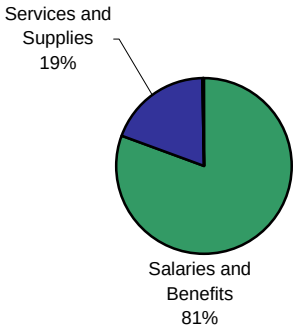
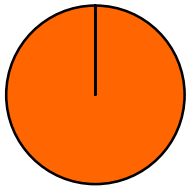


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	297,184	301,577	201,689	295,845	204,940
Departmental Revenue	-	-	-	-	-
Local Cost	297,184	301,577	201,689	295,845	204,940
Budgeted Staffing				3.0	

In 2006-07 actual appropriation is less than the modified budget due to a vacant budgeted position not being filled. Also, there were less expenditures in services and supplies due to the conservative nature of the office operations and a postponement of professional services contract which will be utilized in 2007-08.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: County Administrative Office
FUND: General

BUDGET UNIT: AAA FRN
FUNCTION: General
ACTIVITY: Legislative and Administrative

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	207,981	223,397	180,592	186,907	239,313	245,265	**5,952**
Services and Supplies	38,445	26,320	20,303	17,075	55,574	56,386	**812**
Central Computer	1,463	1,993	187	189	189	1,944	**1,755**
Transfers	49,295	49,867	607	769	769	792	**23**
Total Appropriation	297,184	301,577	201,689	204,940	295,845	304,387	**8,542**
Local Cost	297,184	301,577	201,689	204,940	295,845	304,387	**8,542**
Budgeted Staffing					3.0	3.0	**-**

Salaries and benefits of $245,265 fund 3.0 positions and are slightly increasing by $5,952 resulting from MOU and retirement rate adjustments.

Services and supplies of $56,386 include memberships, legal notices, noninventoriable equipment, training, office supplies and other professional services. The slight increase of $812 is due to inflationary services and supplies costs.

Transfers of $792 and the slight increase of $23 relate to the continued contributions toward employee relations and the Employee Health and Productivity program.

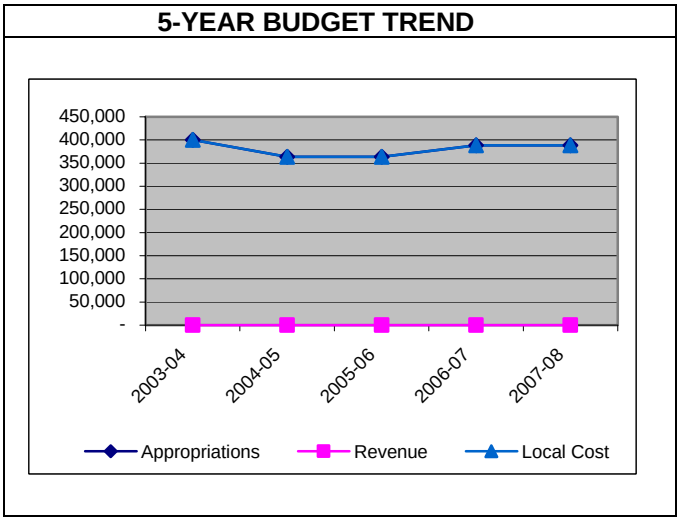
Litigation

DESCRIPTION OF MAJOR SERVICES

The litigation budget funds external attorney services and other litigation related expenses. The Board approved the establishment of this budget unit in 2001-02. The use of general fund contingencies may be required for any new major contracts, or for any material amendments to existing legal contracts during the fiscal year.

There is no staffing associated with this budget unit.

BUDGET HISTORY

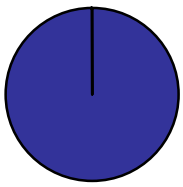
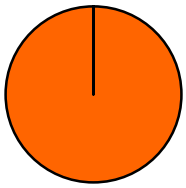


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	232,252	630,025	438,320	388,681	15,441
Departmental Revenue	-	500,000	200,000	-	-
Local Cost	232,252	130,025	238,320	388,681	15,441

During 2004-05 and 2005-06, the Board approved the use of $500,000 and $200,000, respectively, of Restitution Reserves to fund the cost of the corruption litigation. The actual amount for 2006-07 is less than budget since many 2006-07 payments were made against prior year encumbrances and few new litigation incurred in 2006-07.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
 Services and Supplies 100%	 Local Cost 100%

GROUP: Administrative/Executive
DEPARTMENT: Litigation
FUND: General

BUDGET UNIT: AAA LIT
FUNCTION: General
ACTIVITY: Legislative and Administrative

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Services and Supplies	232,252	630,025	438,320	15,441	388,681	388,681	-
Total Appropriation	232,252	630,025	438,320	15,441	388,681	388,681	-
Departmental Revenue							
Operating Transfers In	-	500,000	200,000	-	-	-	-
Total Financing Sources	-	500,000	200,000	-	-	-	-
Local Cost	232,252	130,025	238,320	15,441	388,681	388,681	-

There is no change to this budget unit in 2007-08.

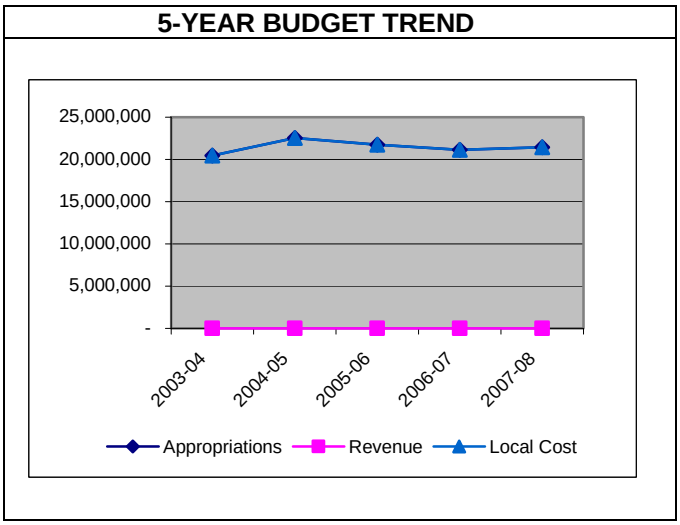
Joint Powers Leases

DESCRIPTION OF MAJOR SERVICES

This budget unit funds the cost of long-term capital lease payments for the major county assets financed by the general fund.

There is no staffing associated with this budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

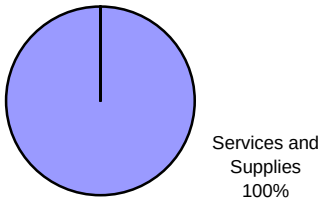
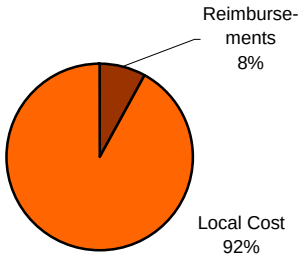
	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	18,353,792	21,382,011	20,987,980	21,137,293	20,147,355
Departmental Revenue	-	3,342	3,505	-	(5)
Local Cost	18,353,792	21,378,669	20,984,475	21,137,293	20,147,360

Actuals for 2003-04 are significantly lower than the other years shown since 2003-04 is the only year (of those displayed above) that the county did not use any allocation of prior year fund balance to prepay principal on outstanding Certificates of Participation, relating to long-term capital leases. This was due to state budget restrictions.

Fund balance allocations from prior years used to prepay Certificates of Participation:

- 2003-04 None
- 2004-05 $1.8 million
- 2005-06 $1.0 million
- 2006-07 $0.3 million
- 2007-08 $0.825 million (budgeted)

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Joint Powers Leases
FUND: General

BUDGET UNIT: AAA JPL
FUNCTION: General
ACTIVITY: Property Management

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Services and Supplies	16,224,040	22,905,636	22,572,197	21,874,723	22,864,661	23,318,041	**453,380**
Total Exp Authority	16,224,040	22,905,636	22,572,197	21,874,723	22,864,661	23,318,041	**453,380**
Reimbursements	(2,271,995)	(1,523,625)	(1,584,217)	(1,727,368)	(1,727,368)	(1,880,685)	**(153,317)**
Total Appropriation	13,952,045	21,382,011	20,987,980	20,147,355	21,137,293	21,437,356	**300,063**
Operating Transfers Out	4,401,747	-	-	-	-	-	**-**
Total Requirements	18,353,792	21,382,011	20,987,980	20,147,355	21,137,293	21,437,356	**300,063**
Departmental Revenue							
Other Revenue	-	3,342	3,505	(5)	-	-	**-**
Total Revenue	-	3,342	3,505	(5)	-	-	**-**
Local Cost	18,353,792	21,378,669	20,984,475	20,147,360	21,137,293	21,437,356	**300,063**

Services and supplies of $23,318,041 represent scheduled lease payments and debt administration costs for the major county assets financed by the general fund, and provides for principal reduction of existing Certificates of Participation pursuant to county policy. In 2007-08, services and supplies is increased by $453,380. This amount is made up of a $525,000 increase in appropriation to be used to prepay principal on existing Certificates of Participation and a decrease of $71,620 which reflects an overall reduction in debt service and debt administration costs.

Reimbursements of $1,880,685 include $1,327,935 to fund the lease payments and administration costs of the Hyundai Pavilion at Glen Helen. This reimbursement is funded from revenues associated with the operation of the pavilion. Reimbursements also include amounts associated with the 1997 Public Improvement financing in the amounts of $470,000 from the utilities budget, representing savings from the ENVEST project, and $82,750 from Preschool Services representing the portion of the lease payment used to fund a portion of the preschool building in Ontario. The decrease, beginning in 2004-05, is due to the elimination of reimbursement from Airports for a share of debt service due on the Justice Center/Chino Airport Improvement Project. This reimbursement previously averaged $855,000 per year.

Lease Payments included in this budget unit for 2007-08 are:

Hyundai Pavilion at Glen Helen	1,282,796
Justice Center/Chino Airport Improvements	6,169,336
1997 Public Improvement Financing (ENVEST, West End Juvenile Facility, Preschool Building)	1,330,512
County Government Center	3,301,760
West Valley Detention Center	9,813,063
Subtotal:	21,897,467
Reduction of Variable Rate Debt	825,000
Debt Administration (Trustee Fees, Letter of Credit Fees, Remarketing Fees, Auction Agent Fees, Broker-Dealer Fees, Audit and Arbitrage)	595,574
Reimbursements	(1,880,685)
Subtotal:	(460,111)
Total:	21,437,356

Health Administration

MISSION STATEMENT

To develop and coordinate budgets, policies, and procedures for the county's health care departments in accordance with the strategic goals adopted by the Board of Supervisors, the County Charter, and general laws.

DESCRIPTION OF MAJOR SERVICES

The role of the Health Administration Division is to seek and support opportunities to foster collaboration among the Department of Public Health (DPH), Department of Behavioral Health (DBH), and the Arrowhead Regional Medical Center (ARMC). The division provides regular fiscal and policy analysis relating to the operations of these departments. Additionally, this division manages the $159.5 million Health Administration budget, which includes funding for ARMC debt service, health related maintenance of effort costs, and transfers required to obtain federal health care funding. Furthermore, on February 6, 2007, the Board of Supervisors approved the separation of the Inland Counties Emergency Medical Agency (ICEMA) from the Public Health budget unit, to be included as a separate organization within the Health Administration Division.

Health care related transactions represented by this budget unit include the Disproportionate Share Hospital (DSH) Supplemental Payments, Realignment AB 8 match, the county's contribution for ARMC debt service payments. In addition, all operational transactions related to ICEMA are reflected within this budget unit for 2007-08.

California Medi-Cal Hospital/Uninsured Care Demonstration Project (SB 1100)

Effective July 1, 2005, funding from SB 855 and SB 1255 for the Disproportionate Share Hospital Programs was replaced by SB 1100, California's Medi-Cal Hospital/Uninsured Care Demonstration Project. The prior SB 855 and SB 1255 programs provided supplemental payments to hospitals serving a disproportionate number of low-income individuals, as well as those licensed to provide emergency medical services and contract with the California Medical Assistance Commission (CMAC) to serve Medi-Cal patients under the Selective Provider Contracting Program.

The new funding system, SB 1100, was designed under a Medicaid (Medi-Cal in California) waiver to fund public and private safety-net hospitals providing care to Medi-Cal and uninsured patients. The hospital financing waiver under SB 1100 is comprised of three elements:

- Medi-Cal Fee for Service, which represents federal funds accounted for directly in the Arrowhead Regional Medical Center (ARMC) budget unit, for services provided to Medi-Cal patients;
- Safety Net Care Pool Funds, which provide a fixed amount of federal dollars, also accounted for directly in the ARMC budget unit, to cover uncompensated health care costs, and
- Disproportionate Share Hospital Funds, which continue to be reflected as a matching contribution to the state, and a return of that initial investment, within this budget unit.

Realignment and General Fund Support

General fund support and realignment funds are used to pay for the ARMC debt service lease payments, Realignment AB 8 match and administrative costs related to this budget unit. To qualify for receipt of Health Realignment funding from the state, the county must contribute a "match" of local funds. The county's match for 2007-08 is $4.3 million, which is based on a formula established through AB 8 in 1979. This amount has remained constant throughout the years.

Realignment funds support this budget as follows:

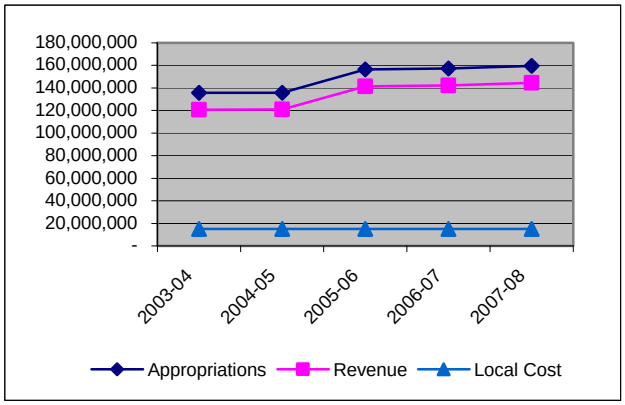
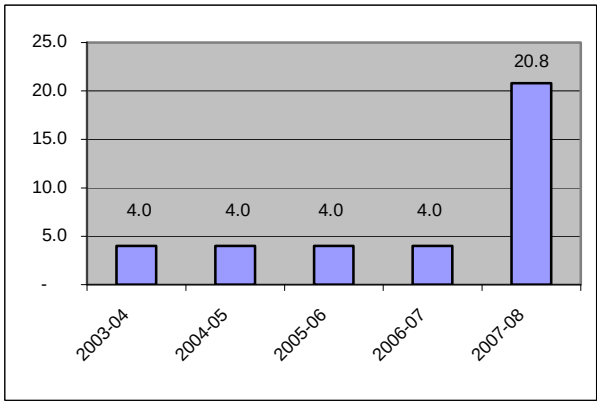
- Mental Health at 3.5% (which covers half of administrative costs).
- Health at 96.5% (which covers half of administrative costs plus debt service payments).

Inland Counties Emergency Medical Agency

On February 6, 2007, the Board of Supervisors approved the separation of the Inland Counties Emergency Medical Agency (ICEMA) from the Public Health budget unit, to be included as a separate organization within the Health Administration Division and administered directly by the County Administrative Office.

ICEMA is responsible for ensuring effective emergency medical services for San Bernardino, Inyo and Mono Counties. Specifically, they are charged with the coordination, evaluation and monitoring of emergency medical services within public and private pre-hospital providers, specialty hospitals, paramedic base hospitals, as well as the effectiveness of Emergency Medical Services (EMS) educational programs and medical disaster preparedness.

BUDGET HISTORY

5-YEAR BUDGET TREND	5-YEAR STAFFING TREND
	

Budgeted staffing significantly increased in 2007-08 due to the inclusion of the ICEMA budget within the Health Administration budget unit.

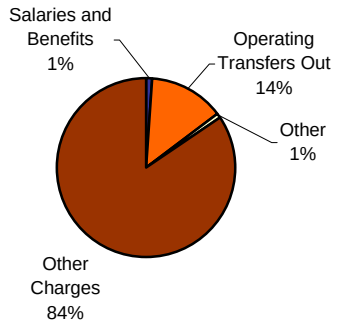
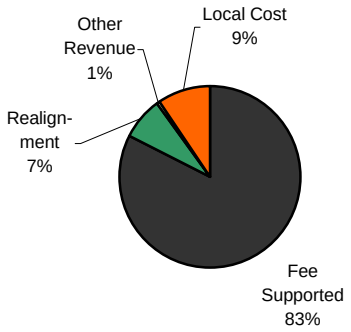
PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	135,996,594	150,200,966	53,624,875	157,188,824	61,720,187
Departmental Revenue	120,996,594	135,200,966	38,732,875	142,188,824	46,720,187
Local Cost	15,000,000	15,000,000	14,892,000	15,000,000	15,000,000
Budgeted Staffing				4.0	

In 2003-04 and 2004-05, total appropriation and revenue was greater than the most current two years of performance as a result of SB 855 and SB 1255, two programs that were established to provide supplemental Medi-Cal payments to hospitals that provide services to disproportionate numbers of Medi-Cal and other low-income patients. Through these programs, the county transfered a set match amount to the state, and in turn, received back this initial contribution, plus additional federal health dollars that were recorded in the Arrowhead Regional Medical Center budget unit. Effective July 1, 2005, SB 855 and SB 1255 was replaced by SB 1100, which fundamentally altered the way it paid hospitals for treating Medi-Cal patients. This system revised financing for Medicaid hospitals, limited the use of county general fund matching transfers to the state, and provided a fixed amount of federal dollars to cover uncompensated health care costs. As a result of these changes, both the actual appropriation and revenues which in prior years had been recorded to document the matching transfers and corresponding receipts decreased dramatically. It should be noted however that the county continues to budget at the previously higher rates for appropriation and revenue as the total affect of these changes has not been determined, and transfers to the state may still change.

Additionally, in 2006-07, actual revenue was less than modified budget as the budget unit did not utilize all of its budgeted Realignment revenue for ARMC debt service.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Health Administration
FUND: General

BUDGET UNIT: AAA HCC
FUNCTION: Health and Sanitation
ACTIVITY: Hospital Care

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	316,697	121,092	489,206	550,109	532,200	1,813,683	**1,281,483**
Services and Supplies	68,210	30,265	92,390	133,826	66,490	718,293	**651,803**
Central Computer	-	710	2,673	4,604	4,604	23,071	**18,467**
Other Charges	110,514,405	124,642,905	24,759,402	31,577,091	130,250,000	130,753,730	**503,730**
Equipment	-	-	-	-	-	74,000	**74,000**
Transfers	106,500	81,104	807	170,650	276,068	811,898	**535,830**
Total Exp Authority	111,005,812	124,876,076	25,344,478	32,436,280	131,129,362	134,194,675	**3,065,313**
Reimbursements	-	-	-	-	-	(11,480)	**(11,480)**
Total Appropriation	111,005,812	124,876,076	25,344,478	32,436,280	131,129,362	134,183,195	**3,053,833**
Operating Transfers Out	24,990,782	25,324,890	28,280,397	29,283,907	26,059,462	25,324,417	**(735,045)**
Total Requirements	135,996,594	150,200,966	53,624,875	61,720,187	157,188,824	159,507,612	**2,318,788**
Departmental Revenue							
Licenses & Permits	-	-	-	-	-	138,955	**138,955**
Fines and Forfeitures	-	-	-	-	-	789,878	**789,878**
Realignment	10,482,189	10,558,061	14,223,473	6,913,310	12,188,824	11,887,441	**(301,383)**
State, Fed or Gov't Aid	-	-	-	-	-	400,500	**400,500**
Current Services	110,514,405	124,642,905	24,509,402	31,327,091	130,000,000	130,347,236	**347,236**
Other Revenue	-	-	-	-	-	5,000	**5,000**
Other Financing Sources	-	-	-	8,479,786	-	-	**-**
Total Revenue	120,996,594	135,200,966	38,732,875	46,720,187	142,188,824	143,569,010	**1,380,186**
Operating Transfers In	-	-	-	-	-	938,602	**938,602**
Total Financing Sources	120,996,594	135,200,966	38,732,875	46,720,187	142,188,824	144,507,612	**2,318,788**
Local Cost	15,000,000	15,000,000	14,892,000	15,000,000	15,000,000	15,000,000	**-**
Budgeted Staffing					4.0	20.8	**16.8**

Salaries and benefits of $1,813,683 fund 20.8 positions, and are increasing by $1,281,483 primarily as a result of the transfer of 18.8 positions from the Inland Counties Emergency Medical Agency (ICEMA). These additions were offset by the transfer of 1.0 Deputy Administrative Officer and 1.0 Executive Secretary to the County Administrative Office budget unit to better align with the administrative support these two staff provide.

Service and supplies of $718,293 are increasing by $651,803, again primarily as a result of reflecting operational costs for ICEMA, which includes computer and equipment purchases, professional services contracts for the ICEMA Medical Director and Homeland Security and Emergency Preparedness consultants, and travel related expenses.

Other charges of $130,753,730 continue to reflect the budgeting of matching contributions to the State for the newly enacted SB 1100 at the previously higher rate, as the precise impact of the new program is still undetermined, and increased transfers to the State may become necessary. The increase of $503,700 reflects the anticipated contributions from ICEMA to local area hospitals for pediatric trauma care.

Equipment is budgeted at $74,000 for purchase of an Advance Life Support monitor/defibrillator, ParaPAC transport ventilator, new file server, and Toughbooks to be utilized with the new Healthware Solutions software.

Transfers of $811,898 represent payment to other departments for employee relations, the Employee Health and Productivity program, and lease costs. The $535,830 increase results primarily from payment for administrative and program support from the County Administrative Office, ongoing health care computer programming development to be conducted by Information Services Department, and administrative support from the Department of Public Health for ICEMA.

Operating transfers out of $25,324,417 fund $4.3 of Realignment local match, which must be transferred into trust, before Health Realignment monies can be directed toward the Public Health and Arrowhead Regional Medical Center budget units to fund health programs, and $21.0 million of net debt service lease payment for Arrowhead Regional Medical Center. These transfers are funded by $15.0 million of Tobacco Master Settlement Agreement monies and an additional $10.3 million of Realignment.

Licenses and permits of $138,955 include revenue from ambulance licensure and Emergency Medical Technician certification.

Fines and forfeitures of $789,878 include fines collected by the Superior Court for criminal offenses, which are used to support ICEMA.

Realignment revenue of $11,887,441 is decreasing by $301,383 primarily as a result of decreases in net debt service lease payments for Arrowhead Regional Medical Center.

State aid of $400,500 represents funding from the Emergency Medical Services Authority (EMSA) to support maintenance of the three-county Joint Powers Agreement; the Regional Disaster Medical Health Specialist's Area VI, which includes San Diego, Imperial, Riverside, Inyo, Mono, and San Bernardino counties; and the Disaster Medical Assistance Team.

Current services of $130,347,236 continues to reflect the budgeting for receipt of the initial matching contribution to the State at the previously higher rate, given that the precise impact under the new SB 1100 are as yet undetermined, and any resulting increases in matching contributions (reflected as Other charges above) would result in commensurate increases to current services revenues. The increase of $347,236 reflects anticipated revenue from ICEMA's performance based ambulance contracts.

Operating transfers in of $938,602 reflect transfers from the Pediatric Trauma, Hospital Preparedness and Performance Based Fines special revenue funds for expenditures related to ICEMA.

Ambulance Performance Based Fines

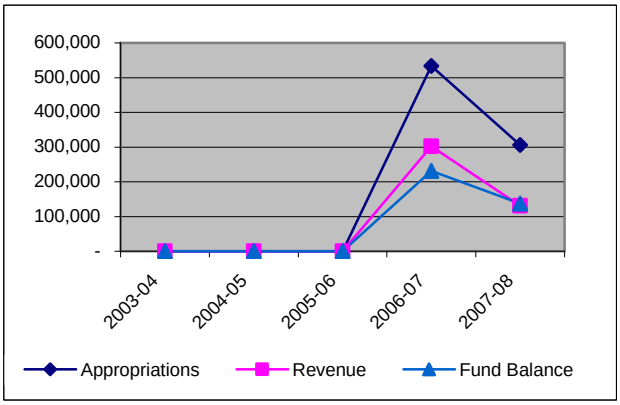
DESCRIPTION OF MAJOR SERVICES

This fund is set up to collect revenue (fines) associated with ambulance companies' failure to meet contractual response time standards. Per the terms of the contracts, these funds are earmarked for enhancements to the Emergency Medical System.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



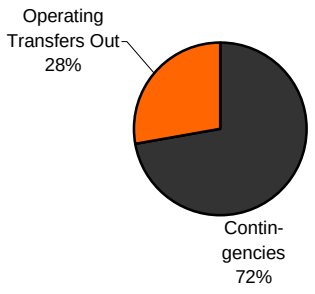
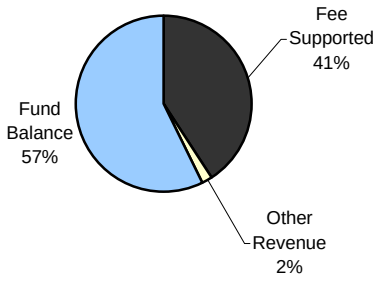
PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	-	-	-	533,911	229,597
Departmental Revenue	-	-	231,411	302,500	173,637
Fund Balance	-	-		231,411	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. The amount not expended is carried over to the subsequent year's budget. In 2006-07, the Board of Supervisors approved an appropriation transfer of $229,597 from contingencies to operating transfer out for purchase of an electronic pre-hospital patient care data collection and syndromic surveillance system.

Departmental revenue is less than modified budget primarily due to improved response times on the part of ambulance service providers.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Health Administration
FUND: Performance Based Fines

BUDGET UNIT: SDS HCC
FUNCTION: Health and Sanitation
ACTIVITY: Hospital Care

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Contingencies	-	-	-	-	533,911	220,951	**(312,960)**
Total Appropriation	-	-	-	-	533,911	220,951	**(312,960)**
Operating Transfers Out	-	-	-	229,597	-	85,500	**85,500**
Total Requirements	-	-	-	229,597	533,911	306,451	**(227,460)**
Departmental Revenue							
Fines and Forfeitures	-	-	227,756	161,068	300,000	125,000	**(175,000)**
Use of Money and Prop	-	-	3,655	12,569	2,500	6,000	**3,500**
Total Revenue	-	-	231,411	173,637	302,500	131,000	**(171,500)**
Fund Balance					231,411	175,451	**(55,960)**

Contingencies of $220,951 reflect a decrease of $312,960 based on decreased departmental revenue and fund balance.

Operating transfers out of $85,500 reflect funding for a Statistical Methods Analyst.

Fines and forfeitures of $125,000 are decreased by $175,000 to reflect anticipated receipt of fines. Interest revenue of $6,000 is anticipated based on current interest rates.

Pediatric Trauma

DESCRIPTION OF MAJOR SERVICES

This fund is set up to collect revenue (fines) associated with implementation of SB 1773, Chapter 841 of the Statues of 2006, which allows counties to collect an additional two dollars ($2) for every ten dollars ($10) or fraction thereof, upon various fines, penalties, forfeitures, and primary moving violations collected by the San Bernardino Court and deposited into the Maddy Fund.

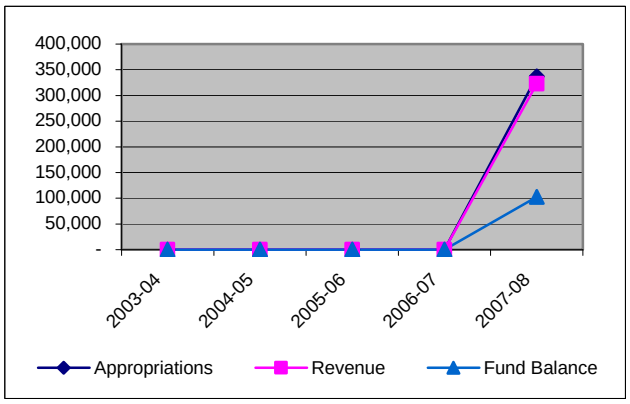
The additional fines collected will be distributed as follows:

A. 10% for administration
B. 15% of the remaining funds to deposited into the Pediatric Trauma Fund; with the remaining funds further allocated as follows:
    a. 58% for physician reimbursement
    b. 25% for hospital reimbursement (Disproportionate Hospitals)
    c. 17% for Emergency Medical (EMS) programs

There is no staffing associated with this budget unit.

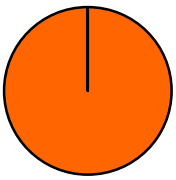
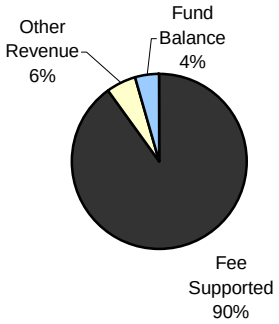
BUDGET HISTORY

5-YEAR BUDGET TREND



This is a newly established budget unit in 2007-08 and therefore no history available.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Health Administration
FUND: Pediatric Trauma

BUDGET UNIT: SZA HCC
FUNCTION: Health and Sanitation
ACTIVITY: Hospital Care

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Operating Transfers Out	-	-	-	-	-	337,337	**337,337**
Total Requirements	-	-	-	-	-	337,337	**337,337**
Departmental Revenue							
Fines and Forfeitures	-	-	-	-	-	303,547	**303,547**
Use of Money and Prop	-	-	-	-	-	19,022	**19,022**
Other Revenue	-	-	-	14,768	-	-	**-**
Total Revenue	-	-	-	14,768	-	322,569	**322,569**
Fund Balance	-	-	-		-	14,768	**14,768**

Operating transfers out of $337,337 reflect anticipated payment to trauma centers and local area hospitals providing care to pediatric trauma patients.

Fines and forfeitures of $303,547 reflect anticipated receipt of revenue from court fines. Interest revenue of $19,022 is anticipated based on current interest rates.

Hospital Preparedness

DESCRIPTION OF MAJOR SERVICES

State bio-terrorism funds are received and transferred out as needed to the Inland Counties Emergency Medical Agency (ICEMA) as reimbursement for actual preparedness, response, and training of hospital staff as it relates to bio-terrorism events. This is a financing budget only with funds being transferred from this special revenue account to reimburse ICEMA for expenditures.

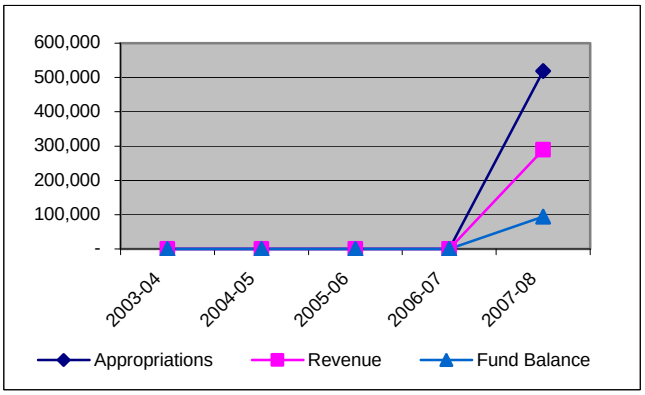
In the past, the Department of Public Health applied separately through the state for funding from the Centers of Disease Control (CDC) for Bio-Terrorism, Pandemic Influenza, and Cities Readiness Initiative and from the Health Resources Services and Administration (HRSA) for hospital preparedness. In 2006-07, the federal government changed its grant application process for preparedness and response funding by combining the applications.

On August 31, 2007, ICEMA will become responsible for managing HRSA hospital preparedness funds. The remaining three sections from the CDC for Bio-Terrorism, Pandemic Influenza and Cities Readiness Initiative will remain the responsibility of the Department of Public Health.

There is no staffing associated with this budget unit.

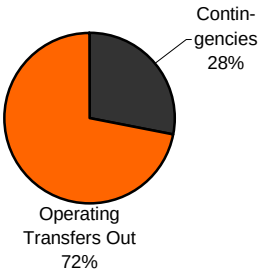
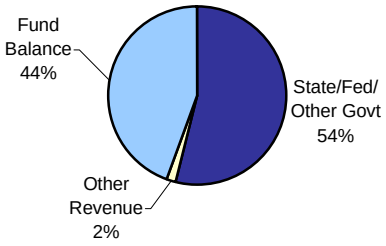
BUDGET HISTORY

5-YEAR BUDGET TREND



This is a newly established budget unit in 2007-08 therefore no history is available.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Health Administration
FUND: Hospital Preparedness

BUDGET UNIT: SZB HCC
FUNCTION: Health and Sanitation
ACTIVITY: Hospital Care

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Contingencies	-	-	-	-	-	145,478	**145,478**
Total Appropriation	-	-	-	-	-	145,478	**145,478**
Operating Transfers Out	-	-	-	-	-	373,372	**373,372**
Total Requirements	-	-	-	-	-	518,850	**518,850**
Departmental Revenue							
Use of Money and Prop	-	-	-	546	-	8,774	**8,774**
State, Fed or Gov't Aid	-	-	-	229,501	-	280,029	**280,029**
Total Revenue	-	-	-	230,047	-	288,803	**288,803**
Fund Balance	-	-	-		-	230,047	**230,047**

Contingencies of $145,478 are based on undesignated available fund balance. In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. The amount not expended will be carried over to the subsequent year budget.

Operating transfers out of $373,372 reflect funding for a Nurse Educator, purchase of a heart monitor, and expenditures associated with conducting decontamination and weapons of mass destruction exercises and trainings.

State aid of $280,029 reflects funding for Hospital Preparedness now being recorded in this special revenue fund. Interest revenue of $8,774 is anticipated based on current interest rate.

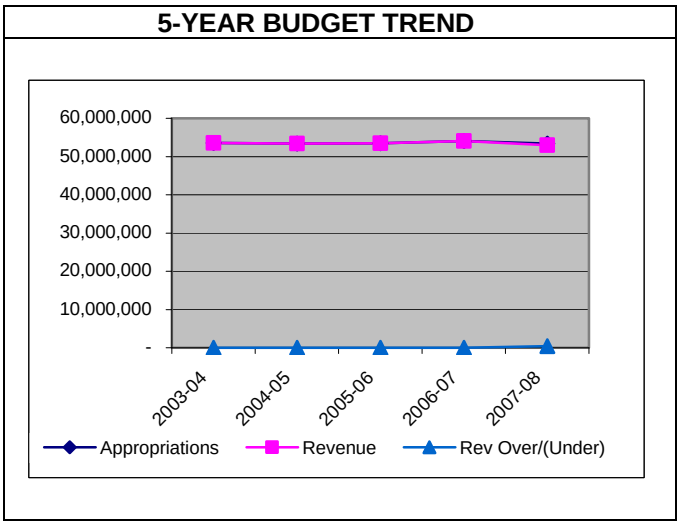
Medical Center Lease Payments

DESCRIPTION OF MAJOR SERVICES

This unit funds the cost of long-term lease payments to the Inland Empire Public Facilities Corporation for the Arrowhead Regional Medical Center (ARMC) facility. Funding sources include state revenues from SB 1732 that provides supplemental reimbursement for construction, renovation, or replacement of medical facilities or fixed equipment, operating transfers from ARMC representing Medicare and fee for service revenues, and operating transfers from the general fund backed by Health Realignment revenues and tobacco settlement proceeds.

There is no staffing associated with this budget unit.

BUDGET HISTORY

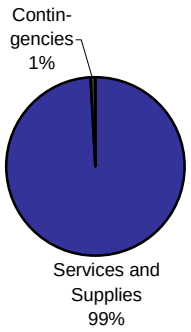
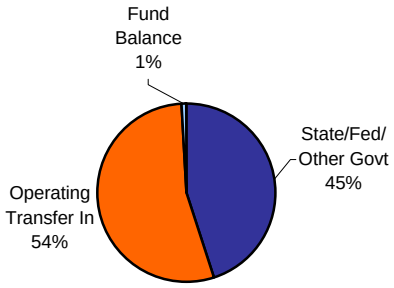


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	53,519,080	53,267,557	53,485,019	54,023,686	52,143,704
Departmental Revenue	53,519,080	53,267,557	53,485,019	54,023,686	52,554,589
Rev Over/(Under) Exp	-	-	-	-	410,885

Actual appropriation is less than modified budget due primarily to lower than budgeted lease payments, which were the result of savings realized from one-time excess interest revenue in one of the debt service reserve funds, in the amount of $1.1 million. In addition, there was savings on the interest rate swap associated with the 1998 Medical Center Bonds, in the amount of $835,494.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Joint Powers Lease
FUND: ARMC Lease Payments

BUDGET UNIT: EMD JPL
FUNCTION: General
ACTIVITY: Property Management

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Services and Supplies	53,519,080	53,267,557	53,485,019	52,143,704	54,023,686	53,008,963	**(1,014,723)**
Contingencies	-	-	-	-	-	410,885	**410,885**
Total Appropriation	53,519,080	53,267,557	53,485,019	52,143,704	54,023,686	53,419,848	**(603,838)**
Departmental Revenue							
State, Fed or Gov't Aid	22,165,895	20,259,346	21,521,301	26,594,189	24,280,903	24,001,225	**(279,678)**
Total Revenue	22,165,895	20,259,346	21,521,301	26,594,189	24,280,903	24,001,225	**(279,678)**
Operating Transfers In	31,353,185	33,008,211	31,963,718	25,960,400	29,742,783	29,007,738	**(735,045)**
Total Financing Sources	53,519,080	53,267,557	53,485,019	52,554,589	54,023,686	53,008,963	**(1,014,723)**
Rev Over/(Under) Exp	-	-	-	410,885	-	(410,885)	**410,885**

Services and supplies of $53,008,963 are decreased to reflect decreased lease payments and associated fees of $1,014,723.

On February 13, 2007, the Board of Supervisors approved a change to county Budget Financing Policy 02-09 requiring that any benefit realized on interest rate swap agreements by the county be retained as a contingency to offset the county share of any future increases in debt service caused by the swap agreement. Contingencies of $410,885 are established for 2007-08 and shall become cumulative until such time as the contingency amount reaches $5.0 million.

State aid of $24,001,225 is decreased by $279,678 due to a decrease in SB 1732 reimbursement. A portion of the medical center lease payments is reimbursed by the state through the Construction Renovation/ Reimbursement Program (SB 1732). The amount reimbursed by the state depends on the allowable lease payments multiplied by a rate that is calculated by the state every year. The rate fluctuates up or down based on the actual Medi-Cal inpatient days paid to Arrowhead Regional Medical Center.

Operating transfers in of $29,007,738 are funded by $10.7 million of Tobacco Master Settlement Agreement monies and $10.3 million of Realignment. The remaining $8.0 million represents revenues anticipated to be generated by Arrowhead Regional Medical Center and transferred to fund the remaining debt service lease payment.

Master Settlement Agreement

DESCRIPTION OF MAJOR SERVICES

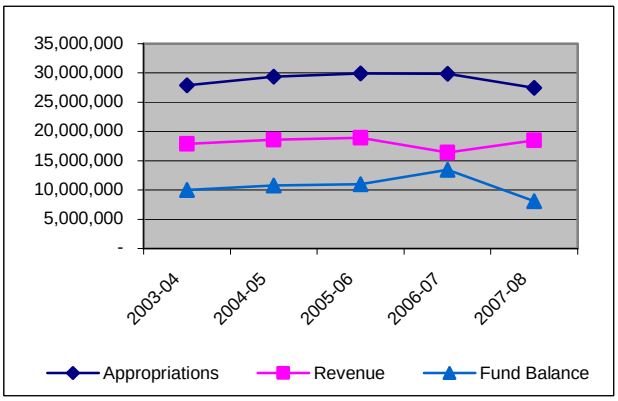
This budget unit accounts for proceeds received from the tobacco lawsuit Master Settlement Agreement (MSA). In late 1998 a settlement was reached in a lawsuit filed by states against the tobacco industry. In California, the proceeds of the settlement are to be divided equally between the state and local governments who partnered in the lawsuit. Payments to local governments are based on a formula involving total tobacco sales and each local entity's population.

A majority of the county's total proceeds are used each year to finance a portion of the Arrowhead Regional Medical Center debt.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND

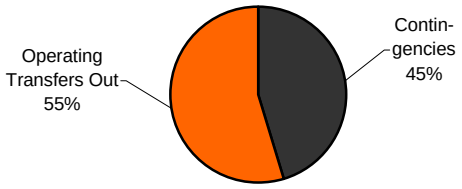
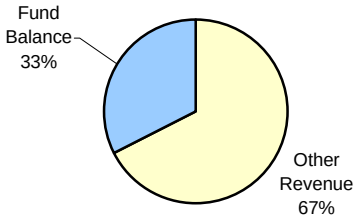


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	-	18,633,000	15,000,000	29,851,043	22,933,000
Departmental Revenue	18,473,314	18,757,407	17,438,142	16,423,588	18,440,431
Fund Balance				13,427,455	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditure is less than modified budget. Actual departmental revenue is higher than modified budget due to an increase in settlement monies being received.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Master Settlement Agreement
FUND: Tobacco Settlement Agreement

BUDGET UNIT: RSM MSA
FUNCTION: Health and Sanitation
ACTIVITY: Hospital Care

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Services and Supplies	-	-	-	-	170,730	-	**(170,730)**
Other Charges	-	-	-	4,000,000	4,000,000	-	**(4,000,000)**
Contingencies	-	-	-	-	6,747,313	12,434,886	**5,687,573**
Total Appropriation	-	-	-	4,000,000	10,918,043	12,434,886	**1,516,843**
Operating Transfers Out	-	18,633,000	15,000,000	18,933,000	18,933,000	15,000,000	**(3,933,000)**
Total Requirements	-	18,633,000	15,000,000	22,933,000	29,851,043	27,434,886	**(2,416,157)**
Departmental Revenue							
Use of Money and Prop	269,155	280,108	479,359	689,674	250,000	500,000	**250,000**
Other Revenue	18,204,159	18,477,299	16,958,783	17,750,757	16,173,588	18,000,000	**1,826,412**
Total Revenue	18,473,314	18,757,407	17,438,142	18,440,431	16,423,588	18,500,000	**2,076,412**
Fund Balance					13,427,455	8,934,886	**(4,492,569)**

Other charges are decreased by the one-time transfer of $4.0 million to Chaffey College that occurred in 2006-07.

Contingencies of $12,434,886 are increased by $5,687,573 to reflect increased revenues, offset by the decreased fund balance primarily resulting from the one-time transfer to Chaffey College.

Operating transfers out of $15.0 million reflect a transfer to the general fund which is then used to fund the local cost within the Health Administration budget unit. Health Administration uses that local cost to fund the $4.3 realignment local match requirement and $10.7 of net debt service lease payment for Arrowhead Regional Medical Center. The decrease of $3.9 million is a result of eliminating the contribution to general fund financing.

Interest revenue of $500,000 is increased by $250,000 to reflect current interest rates and increased other revenue.

Other revenue of $18.0 million is increased by $1.8 million to reflect an anticipated increase in revenue received from the major tobacco companies to the Master Settlement Agreement fund.

Federal Forest Reserve

DESCRIPTION OF MAJOR SERVICES

In 1908, Congress enacted a law that requires 25% of the revenues derived from the National Forest System to be given to counties in which the lands are situated for the equal benefit of public schools and roads. Pursuant to Public Law No. 106-393, enacted on October 30, 2000, counties could elect to remain under the 25% Payment Method with fluctuating funding levels or change to the Full Payment Method, that requires these revenues to fund either Title II or Title III projects under the Act. The County elected the Full Payment Method.

Title II project funds may be used for the purpose of making additional investments in, and creating additional employment opportunities through projects that improve the maintenance of existing infrastructure, implementing stewardship objectives that enhance forest ecosystems, and restoring and improving land health and water quality.

Authorized uses for Title III projects include search, rescue, and emergency services; community service work camps, easement purchases; forest-related educational opportunities; fire prevention and county planning; and community forestry. The State Controller's Office distributes funds to each eligible county according to the agreed upon formula and the counties' election of fund distribution. Title III funding is utilized by County Fire Department to develop fire prevention and community forestry projects that are necessary for the protection of people and property.

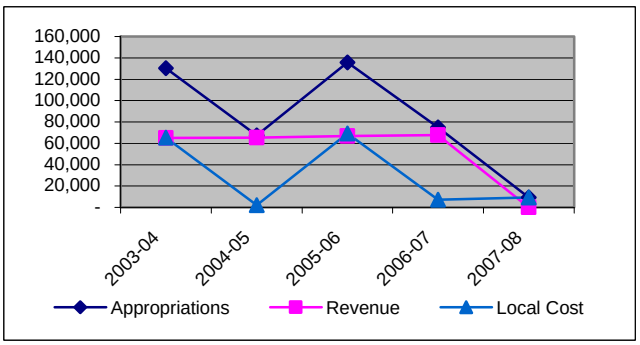
The county can select project(s), provided there is a description of the proposed project in the publications of the local record and a 45-day public comment period. The Clerk of the Board is directed to publish a 45-day notice of intent to use the Federal Title III Agriculture Forest Reserve Payment funds for proposed project expenditures including but not limiting to County Fire Department or the Public Works Department.

When the 2007-08 final budget was adopted, this budget unit reflected the results of the elimination of the Title III program due to Congress terminating funding on September 30, 2006. However, on July 28, 2007, the County Administrative Office was notified by the United States Department of Agriculture that Congress had extended the Title III program and the County was to receive payment for an additional year. Due to the timing of the extension, the funding is not depicted in the 2007-08 final budget adoption. A 2007-08 midyear agenda item will increase appropriation and revenue of approximately $67,000 for Title III funding.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	130,317	-	132,572	74,869	67,743
Departmental Revenue	67,145	66,995	70,599	67,701	69,933
Fund Balance				7,168	

ANALYSIS OF FINAL BUDGET

GROUP: Administrative/Executive
DEPARTMENT: County Administrative Office
FUND: Federal Forest Reserve

BUDGET UNIT: SFB CAO
FUNCTION: General
ACTIVITY: Other Protection

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Operating Transfers Out	130,317	-	132,572	67,743	74,869	9,358	**(65,511)**
Total Requirements	130,317	-	132,572	67,743	74,869	9,358	**(65,511)**
Departmental Revenue							
Use of Money and Prop	1,775	775	2,856	1,513	775	-	**(775)**
State, Fed or Gov't Aid	65,370	66,220	67,743	68,420	66,926	-	**(66,926)**
Total Revenue	67,145	66,995	70,599	69,933	67,701	-	**(67,701)**
Fund Balance	63,172	(66,995)	61,973	(2,190)	7,168	9,358	**2,190**

The 2007-08 final budget reflects the termination of the program and the remaining fund balance to be transferred to the Public Works Department. However, on July 28, 2007, the County Administrative Office was notified by the United States Department of Agriculture that Congress had extended the Title III program and the county was to receive payment for an additional year. This final budget will be amended mid-year to reflect the one year extension of the program increasing appropriation and revenue of approximately $67,000.

COUNTY COUNSEL
Ruth Stringer

MISSION STATEMENT

To serve and protect the county, its treasury, and its governing body, by providing timely and accurate legal services and aggressively representing the county in litigation. Legal services shall be performed maintaining the highest professional and ethical standards while fostering high morale and productivity in the work place through collaborative efforts dedicated to continuous improvement.

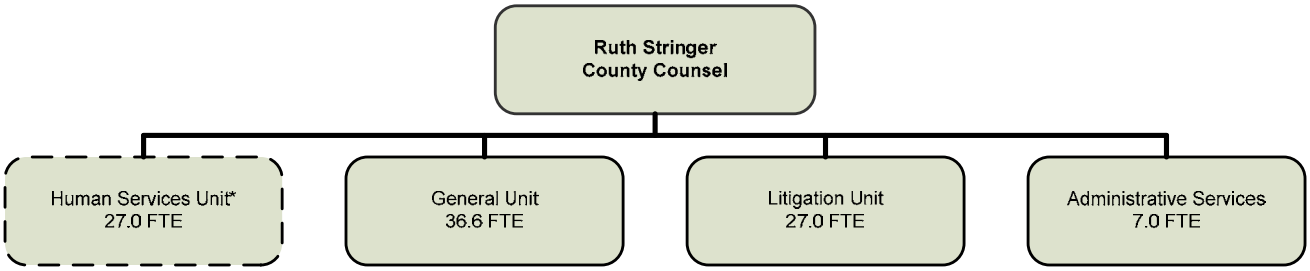
STRATEGIC GOALS

1. Provide accurate, timely and reliable document and contract review and legal advice for their clients in order to help them achieve their objectives.

2. Provide exemplary litigation services, by defending actions and decisions, and advocating positions of our clients to assist those clients in achieving their objectives.

3. Represent the county and advocate to protect the interests of the client in cases involving children referred to the Department of Children Services.

ORGANIZATIONAL CHART



* These positions are budgeted in the HS Budget Unit.

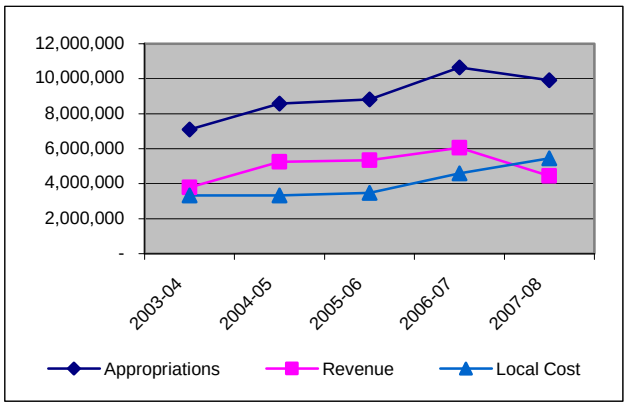
DESCRIPTION OF MAJOR SERVICES

County Counsel provides civil legal services to the Board of Supervisors, County Administrative Office, county departments, commissions, special districts, and school districts. County Counsel also provides legal services to various joint powers authorities and represents the courts and judges on certain matters.

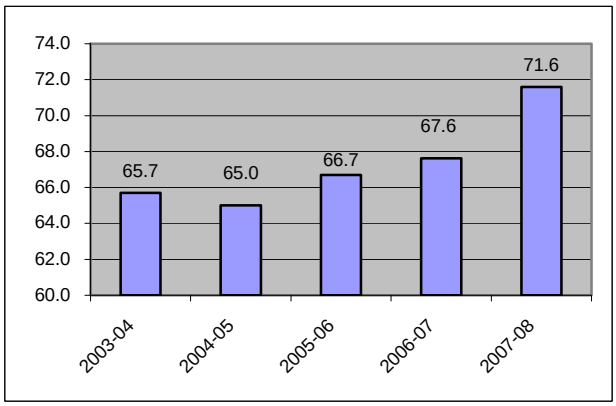
In performing its duties, the County Counsel's Department is divided into three operational units: the Litigation Unit, which handles tort and civil rights litigation, workers' compensation and code enforcement; the Human Services Unit, which serves the Human Services departments; and the General Unit, which provides legal services to county departments supported by the general fund.

BUDGET HISTORY

5-YEAR BUDGET TREND



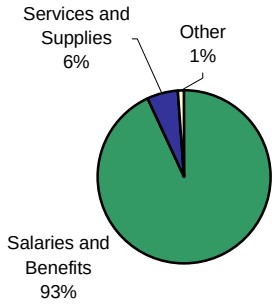
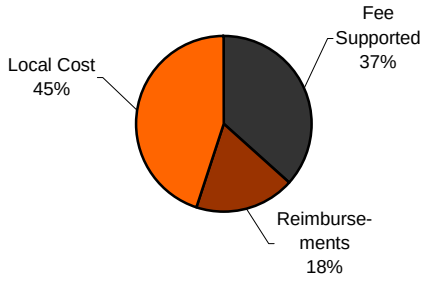
5-YEAR STAFFING TREND



PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	7,042,372	8,118,509	9,145,838	10,640,844	10,150,981
Departmental Revenue	4,097,031	4,910,634	4,656,166	6,051,944	5,840,190
Local Cost	2,945,341	3,207,875	4,489,672	4,588,900	4,310,791
Budgeted Staffing				67.6	

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: County Counsel
FUND: General

BUDGET UNIT: AAA CCL
FUNCTION: General
ACTIVITY: Counsel

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	6,998,072	7,281,609	8,420,090	9,125,530	9,614,525	11,251,362	**1,636,837**
Services and Supplies	658,902	765,122	573,403	773,625	645,297	627,307	**(17,990)**
Central Computer	44,901	59,254	71,451	90,952	90,952	95,159	**4,207**
Equipment	-	-	-	92,663	200,000	-	**(200,000)**
Transfers	-	-	80,894	95,158	90,070	130,231	**40,161**
Total Exp Authority	7,701,875	8,105,985	9,145,838	10,177,928	10,640,844	12,104,059	**1,463,215**
Reimbursements	(671,812)	-	-	(26,947)	-	(2,193,121)	**(2,193,121)**
Total Appropriation	7,030,063	8,105,985	9,145,838	10,150,981	10,640,844	9,910,938	**(729,906)**
Operating Transfers Out	12,309	12,524	-	-	-	-	**-**
Total Requirements	7,042,372	8,118,509	9,145,838	10,150,981	10,640,844	9,910,938	**(729,906)**
Departmental Revenue							
Current Services	4,097,031	4,910,634	4,654,051	5,840,175	6,051,944	4,454,209	**(1,597,735)**
Other Revenue	-	-	2,115	15	-	-	**-**
Total Revenue	4,097,031	4,910,634	4,656,166	5,840,190	6,051,944	4,454,209	**(1,597,735)**
Local Cost	2,945,341	3,207,875	4,489,672	4,310,791	4,588,900	5,456,729	**867,829**
Budgeted Staffing					67.6	71.6	**4.0**

Salaries and benefits of $11,251,362 fund 71.6 positions and are increasing by $1,636,837 due to an increase in local cost allocation of $514,090 to fund anticipated retirement costs, increases in workers' compensation charges, and other costs associated with MOU and retirement rate adjustments. Additionally, a net increase of $553,823 includes the increase of 3.0 budgeted staffing (1.0 paralegal, 1.0 executive secretary II, and 1.0 chief deputy county counsel) which are the result of two policy items that were approved by the Board of Supervisors, an increase of 0.4 budgeted staffing due to the reclassification of a part-time temporary position to a part-time regular position; and the addition of 0.6 budgeted staffing for two new returning retirees to assist with workload.

Services and supplies of $627,307 include professional services such as expert witnesses, outside counsel costs, transcriber costs, general office expense, computer hardware purchases, small equipment purchases, and other expenses such as publications, memberships, and travel related expenses. The decrease of $17,990 is mainly attributed to the reclassification of services and supplies costs to transfers.

Equipment decreased by $200,000 as the result of the removal of last year's approved policy item for computer equipment.

Transfers of $130,231 include charges to other county departments for rents operated by Real Estate Services, systems support services shared with the Board of Supervisors, employee programs provided by Human Resources and maintenance provided by the Facilities Management Department. Increases to this line item are the result of reclassifications from services and supplies.

Reimbursements of $2,193,121 represent reimbursements from other departments for services rendered by County Counsel. Previously, this reimbursement amount was recorded as revenue; however, GASB 34 accounting guidelines require this to be classified as reimbursement when the paying department is in the same fund.

Current services of $4,454,209 represent the revenues received from non-general fund departments and outside clients. A net decrease of $1,597,735 from the prior year is a result of several factors. These factors include the reclassification of revenues and reimbursements required by GASB 34, a fee increase approved by the Board of Supervisors, additional revenues resulting from the two fully-funded returning retirees, and a slight increase in hours anticipated from non-general fund clients.

PERFORMANCE MEASURES

Description of Performance Measure	2006-07 Projected	2006-07 Actual	2007-08 Projected
Percentage of contracts that are reviewed within two weeks of receipt.	85%	99%	95%
Percentage of clients who ranked satisfactory or above on advice they received by attorneys which was clear, relevant, and timely.	85%	*	95%
Percentage of cases being litigated that resulted in resolution in favor of the county or within liability limits.	85%	94%	95%
Percentage of juvenile cases being resolved with the desired outcome, as determined by the Department of Children's Services. (2252 cases as of 2006-07)	New	93%	90%
Percentage completion of computer systems hardware/platform software upgrade.	50%	50%	100%
Percentage increase in general unit attorney service hours.	50%	47%	65%
Percentage increase in general unit staff support.	New	New	10%
Percentage of improved responsiveness of legal services to the Board and County Administrative Office for special projects and increased demand for legal services.	New	New	10%

* Due to changes in key management staff no survey was sent out in 2006-07.

HUMAN RESOURCES
Andrew L. Lamberto

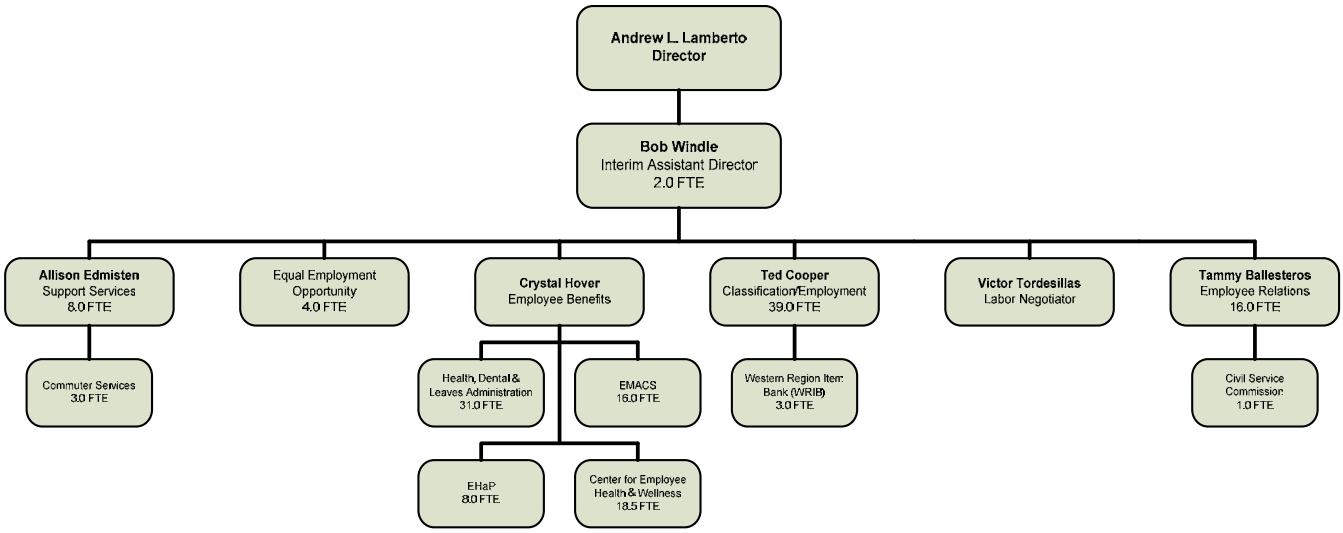
MISSION STATEMENT

The Human Resources Department is committed to providing effective customer service to all departments, employees, and constituents of the County of San Bernardino, through the timely delivery of innovative, quality human resources systems, programs, and services.

STRATEGIC GOALS

1. Assist county departments in attracting and retaining highly qualified staff.
2. Increase and improve delivery of Human Resources services to customers.

ORGANIZATIONAL CHART



SUMMARY OF BUDGET UNITS

	2007-08				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
General Fund					
Human Resources	7,491,561	373,794	7,117,767		103.0
The Center for Employee Health and Wellness	1,048,542	732,542	316,000		18.5
Unemployment Insurance	4,000,500	-	4,000,500		-
Total General Fund	12,540,603	1,106,336	11,434,267		121.5
Special Revenue Funds					
Commuter Services	1,188,838	505,000		683,838	3.0
Employee Benefits and Services	4,018,529	2,600,108		1,418,421	32.0
Total Special Revenue Funds	5,207,367	3,105,108		2,102,259	35.0
Total - All Funds	17,747,970	4,211,444	11,434,267	2,102,259	156.5

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history, and applicable performance measures.

Human Resources

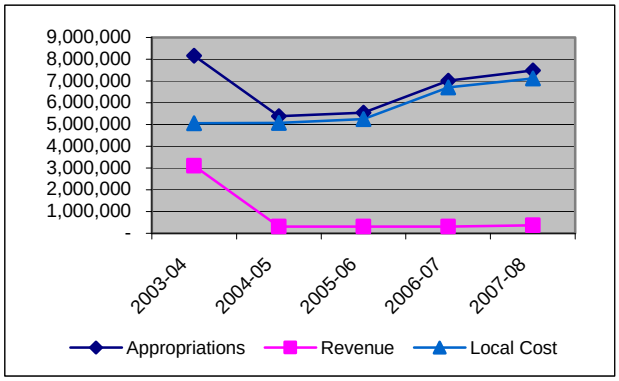
DESCRIPTION OF MAJOR SERVICES

The Human Resources Department administers the County's human resources programs. This includes the responsibility for recruitment, employment testing, and certification of eligible candidates; establishment and maintenance of classification and compensation systems and practices; employee relations; employee benefits; systems and program administration for a portion of the Employee Management and Compensation System (EMACS); the Equal Employment Opportunity Office; and the Commission on the Status of Women. Human Resources also shares responsibility, through a partnership with Human Services, for countywide organizational and employee development.

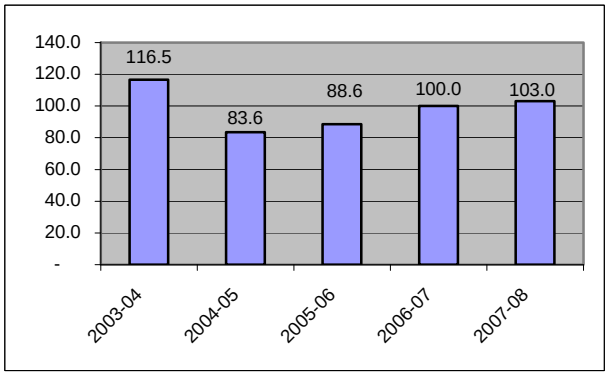
In addition, the department is responsible for the management of the Western Region Item Bank (WRIB), a cooperative, computer-based test question bank used by 167 public agencies to develop employment tests. Each WRIB participating agency pays an annual fee.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

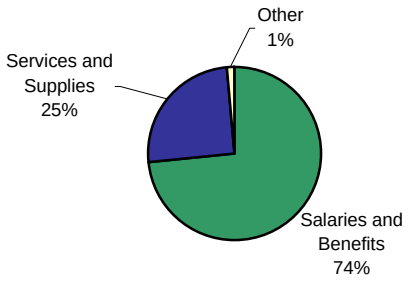
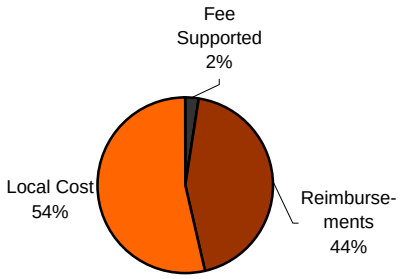


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	7,667,407	5,232,190	6,248,060	7,261,155	7,548,503
Departmental Revenue	2,389,911	225,313	274,495	553,615	667,883
Local Cost	5,277,496	5,006,877	5,973,565	6,707,540	6,880,620
Budgeted Staffing				100.0	

In 2006-07, appropriation and revenue is higher than modified budget due to the collection of advertising reimbursements as revenue, and the under-collection of budgeted salary and benefit reimbursements based on actual time studies. This budget unit required additional general fund financing at year end.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Human Resources
FUND: General

BUDGET UNIT: AAA HRD
FUNCTION: General
ACTIVITY: Personnel

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	7,357,762	5,989,437	7,123,465	8,446,772	8,891,963	9,760,353	**868,390**
Services and Supplies	3,376,202	2,746,829	2,901,975	3,503,263	3,168,933	3,239,350	**70,417**
Central Computer	106,156	129,093	148,560	145,325	145,325	140,966	**(4,359)**
Transfers	183,608	49,975	26,888	182,923	134,077	179,513	**45,436**
Total Exp Authority	11,023,728	8,915,334	10,200,888	12,278,283	12,340,298	13,320,182	**979,884**
Reimbursements	(3,356,321)	(3,683,144)	(3,952,828)	(4,729,780)	(5,330,258)	(5,828,621)	**(498,363)**
Total Appropriation	7,667,407	5,232,190	6,248,060	7,548,503	7,010,040	7,491,561	**481,521**
Departmental Revenue							
Current Services	292,380	(3,969,749)	274,495	605,530	262,500	321,300	**58,800**
Other Revenue	-	4,195,062	-	48,199	40,000	52,494	**12,494**
Total Revenue	292,380	225,313	274,495	667,883	302,500	373,794	**71,294**
Operating Transfers In	2,097,531	-	-	-	-	-	**-**
Total Financing Sources	2,389,911	225,313	274,495	667,883	302,500	373,794	**71,294**
Local Cost	5,277,496	5,006,877	5,973,565	6,880,620	6,707,540	7,117,767	**410,227**
Budgeted Staffing					100.0	103.0	**3.0**

Salaries and benefits of $9,760,353 fund 103.0 positions and are increasing by $868,390 primarily resulting from $139,220 in expected termination benefits, an increase in workers' compensation charges, and other costs associated with MOU and retirement rate adjustments.

In addition, a departmental reorganization has resulted in the following changes:

- transfer of 3.0 fiscal positions from the Employee Benefits and Services Division including partial reimbursement;
- reclassification of a vacant Fiscal Assistant (pay range 31) to a Secretary I (pay range 35) for the Support Services Section to provide daily administrative support;
- combination of the employment recruitment, testing, and reclassification functions, resulting in an equity adjustment for the Human Resources Division Chief from (pay range 77) to (pay range 80) and the deletion of a vacant Human Resources Section Manager position (pay range 73);
- removal of the primary negotiations function from the Employee Relations Chief resulting in an equity adjustment from (pay range 85) to (pay range 80) as these duties were transferred to the Labor Negotiator;
- reclassification of a Human Resources Officer III (pay range 74) to Employee Relations Chief (pay range 80) to supervise the daily operations of the Employee Relations Division;
- reclassification of the vacant Employee Relations Chief (pay range 80) to Labor Negotiator (pay range 80), a new classification, to oversee negotiations with the 16 different bargaining units;

- reclassification of the Systems Procedures Analyst II (pay range 67) to Human Resources Analyst II (pay range 65) to manage the EMACS program;
- downgrade of a vacant Human Resources Analyst II (pay range 65) to a Systems Procedures Analyst I (pay range 63) within the EMACS program;
- downgrade of a vacant Human Resources Analyst I (pay range 58) to a Personnel Technician (pay range 41) for the WRIB program; and
- addition of 1.0 Human Resources Officer II position for Human Services, which will be fully reimbursed.

Services and supplies of $3,239,350 include MOU training funds, office expenses, advertising expenses, and contracts for professional services. The $70,417 increase is the result of anticipated increases in systems development and computer software costs.

Transfers of $179,513 represent County Counsel and Facilities Management charges. The $45,436 increase results primarily from the GASB 34 requirement to recognize Facilities Management charges as transfers rather than expenditures, and slight increases in County Counsel and Suggestion Award program costs.

Reimbursements of $5,828,621 reflect reimbursements from other departments for employee relations, the Employee Health and Productivity program, the Employee Assistance Program, and advertising charges. Reimbursement for administrative costs from the Center for Employee Health and Wellness and the Employee Benefits and Services Division are also included. The $498,363 increase is the result of advertising expenses being represented as reimbursements rather than revenue.

Current services revenue of $321,300 represents Western Region Item Bank (WRIB) memberships. This is a $58,800 increase over last year resulting from marketing efforts.

PERFORMANCE MEASURES

Description of Performance Measure	2006-07 Projected	2006-07 Actual	2007-08 Projected
Percentage of qualified applicants (i.e. those who meet the minimum requirements).	69%	66%	70%
Percentage increase of WRIB members (164 members in 2005-06).	5%	0%	5%
Percentage decrease in written exams.	New	New	10%
Percentage of accuracy in processing payroll documents.	85%	N/A	90%
Percentage increase of contacts made due to marketing efforts (15,000 in 2006-07).	New	New	15%

Human Resources realizes that the competition to recruit and hire highly qualified applicants continues to increase. The department has taken an aggressive approach at seeking out contacts at job fairs, schools/universities, and other functions. The department also implemented Neogov, a new online employment application system. As a result of this system, the number of online applications received has increased by 15%. Due to this increase, the actual percentage of qualified applicants was three percentage points below the projection. With the ease of use, the department views the Neogov system as a means of increasing the overall qualified applicant pool, thus helping the department reach its projected goal of 70% this year.

In addition, the department received $63,000 to market the benefits of WRIB membership. Despite efforts to ensure WRIB had higher visibility with public agencies, the number of memberships remained the same due to some smaller agencies not renewing for financial reasons. Remaining funding in the amount of $60,560 was carried over to 2007-08 to continue marketing the WRIB program.

The department has had an increasing concern regarding the number of applicants lost resulting from lengthy evaluation processes and the inability to make job offers in a timely manner. Human Resources is continually meeting with departments to evaluate the need for written examinations and to develop alternative means of assessing applicants where warranted. By decreasing the number of written exams, the department will be able to generate a list of qualified applicants in a shorter time, resulting in more expedient job offers.

The performance measure relating to accuracy in processing payroll documents is currently unavailable due to insufficient data.

In 2006-07, the Human Resources department received additional general fund financing in the amount of $200,000 to market the county as an “Employer of Choice”. To date a new logo has been developed, the website is being updated, and the department has attended several public relations events. Remaining funding in the amount of $145,507 was carried over to 2007-08 to continue this campaign.

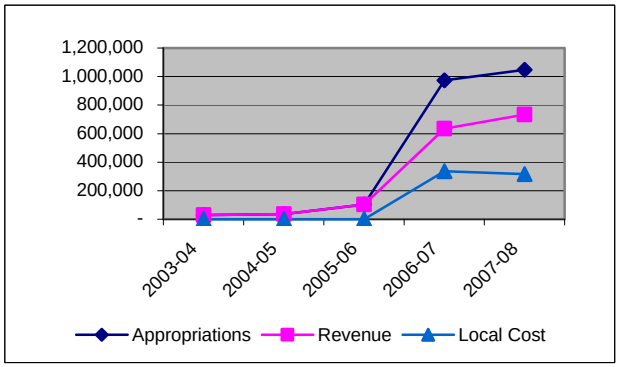
The Center for Employee Health and Wellness

DESCRIPTION OF MAJOR SERVICES

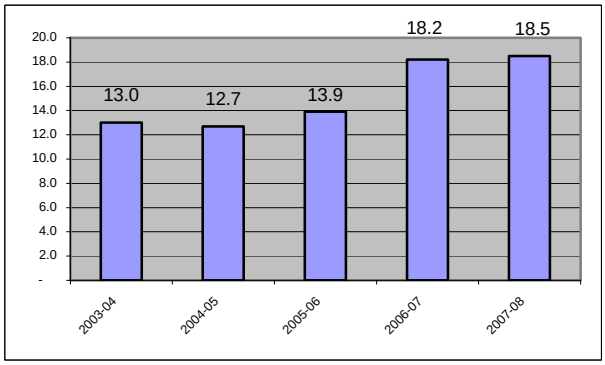
The Center for Employee Health and Wellness (CEHW) is part of the Employee Benefits and Services Division. The CEHW is responsible for employee and applicant pre-placement and in-service medical examinations, medical records, representing the county in hearings before the Civil Service Commission regarding appeals of medical findings, and advising the county's management on compliance with Occupational Safety and Health Administration (OSHA) regulations and occupational medical problems.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

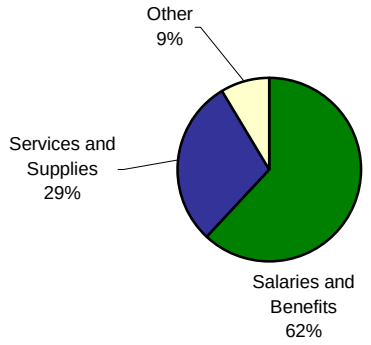
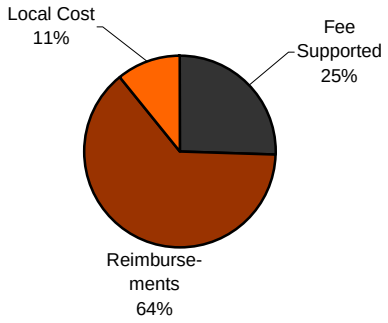


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	(15,337)	59,730	(69,471)	972,404	366,072
Departmental Revenue	37,616	74,214	80,490	635,404	448,418
Local Cost	(52,953)	(14,484)	(149,961)	337,000	(82,346)
Budgeted Staffing				18.2	

In 2006-07, appropriation and revenue is lower than modified budget due to the delayed opening of the High Desert location. The department expects this clinic to be fully operational by October 2007.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Human Resources - Employee Health and Wellness
FUND: General

BUDGET UNIT: AAA OCH
FUNCTION: General
ACTIVITY: Personnel

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	852,643	996,466	1,062,708	1,250,305	1,830,772	1,784,656	**(46,116)**
Services and Supplies	151,115	271,362	223,397	692,444	680,770	833,913	**153,143**
Central Computer	7,249	8,020	9,865	12,642	12,642	11,620	**(1,022)**
Equipment	-	-	-	7,367	-	-	**-**
Transfers	168,836	108,882	37,565	3,565	47,266	250,553	**203,287**
Total Exp Authority	1,179,843	1,384,730	1,333,535	1,966,323	2,571,450	2,880,742	**309,292**
Reimbursements	(1,195,180)	(1,325,000)	(1,403,006)	(1,600,251)	(1,599,046)	(1,832,200)	**(233,154)**
Total Appropriation	(15,337)	59,730	(69,471)	366,072	972,404	1,048,542	**76,138**
Departmental Revenue							
Current Services	37,616	74,214	80,490	448,418	635,404	732,542	**97,138**
Total Revenue	37,616	74,214	80,490	448,418	635,404	732,542	**97,138**
Local Cost	(52,953)	(14,484)	(149,961)	(82,346)	337,000	316,000	**(21,000)**
Budgeted Staffing					18.2	18.5	**0.3**

Salaries and benefits of $1,784,656 fund 18.5 positions, increasing a Contract Nurse Practitioner from 0.2 to 0.5 budgeted staffing over last year. Costs have decreased by $46,116 primarily due to a $38,911 reduction in workers' compensation charges and other rate adjustments.

Services and supplies of $833,913 include the cost to provide medical exams and other health related services. Costs have increased by $153,143 over last year primarily due to the opening of the High Desert location and now providing services at both the Colton and High Desert locations. These costs will be directly offset by an increase in revenue.

Transfers of $250,553 are for administrative support from Human Resources, Employee Benefits and Services, and lease costs for the High Desert facility which were not included in the 2006-07 budget.

Reimbursements of $1,832,200 are based on budgeted staffing and are collected from all county departments to fund the CEHW programs. The $233,154 increase is the result of an approved rate change.

Departmental revenue of $732,542 includes revenue for fee based services such as physical examinations and vaccinations. The $97,138 increase is the result of approved fee adjustments to recover the actual costs of providing services.

PERFORMANCE MEASURES			
Description of Performance Measure	**2006-07 Projected**	**2006-07 Actual**	**2007-08 Projected**
Percentage of county employees working in the High Desert treated by the Center for Employee Health and Wellness.	25%	0%	50%

Human Resources is in the final phases of remodeling a leased facility to house the High Desert CEHW clinic. The process to secure a location and obtain permits and approvals took longer than anticipated. Therefore, the department did not meet its 2006-07 performance measure.

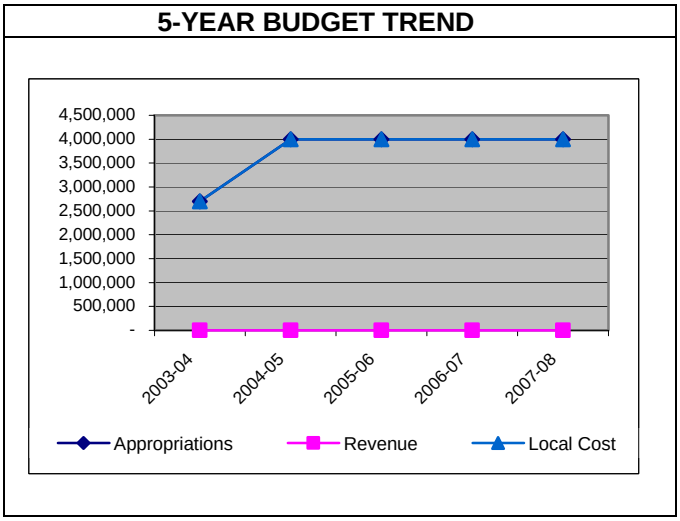
Unemployment Insurance

DESCRIPTION OF MAJOR SERVICES

This is a mandated program based upon a 1978 amendment to the California Unemployment Insurance Code extending unemployment insurance benefits to all public employees. Management's objective for the program is cost containment. Unemployment insurance claims filed by former county employees are monitored, reviewed for eligibility, and challenged when appropriate to prevent abuse of the program.

There is no staffing associated with this budget unit.

BUDGET HISTORY

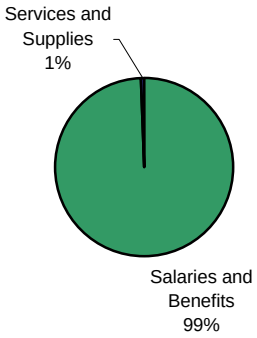
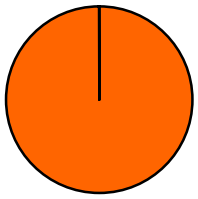


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	3,694,366	3,199,827	2,942,702	4,000,000	2,872,222
Departmental Revenue	-	-	-	-	-
Local Cost	3,694,366	3,199,827	2,942,702	4,000,000	2,872,222

Appropriation in 2006-07 is less than modified budget due to reduced program costs resulting from a more aggressive approach by the county in pursuing protestable claims.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Human Resources - Unemployment Insurance
FUND: General

BUDGET UNIT: AAA UNI
FUNCTION: General
ACTIVITY: Personnel

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	3,632,866	3,138,327	2,876,202	2,809,847	3,925,000	3,959,100	**34,100**
Services and Supplies	11,500	11,500	16,500	12,375	25,000	25,000	**-**
Transfers	50,000	50,000	50,000	50,000	50,000	16,400	**(33,600)**
Total Appropriation	3,694,366	3,199,827	2,942,702	2,872,222	4,000,000	4,000,500	**500**
Local Cost	3,694,366	3,199,827	2,942,702	2,872,222	4,000,000	4,000,500	**500**

Salaries and benefits of $3,959,100 represent anticipated unemployment claims to be paid during 2007-08. Due to the reorganization of the Human Resources Department, this budget unit will realize a decrease in administrative charges owed to the Employee Benefits and Services division. Therefore, the transfers for 2007-08 have decreased and the difference was moved to salaries and benefits to pay for potential claims.

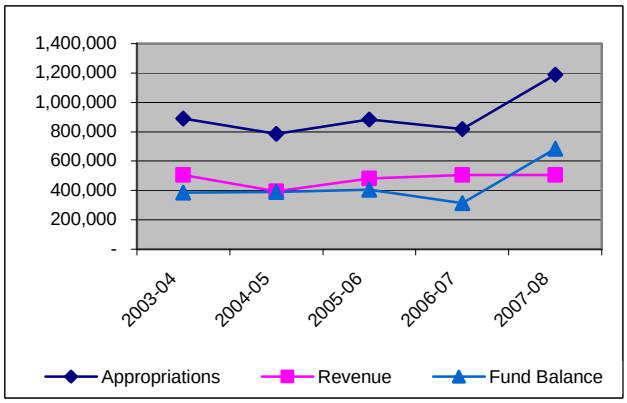
Commuter Services

DESCRIPTION OF MAJOR SERVICES

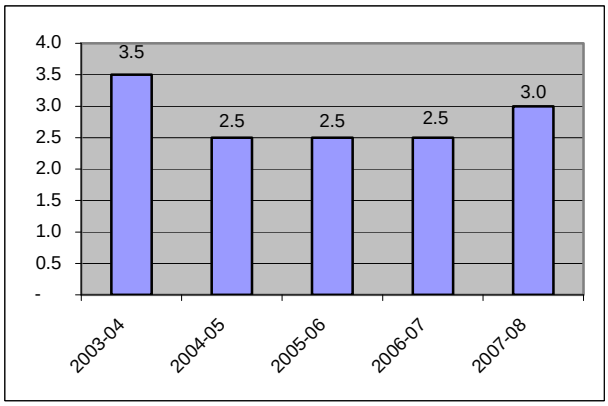
The Commuter Services fund was established to account for funds received under AB 2766 to finance mobile source air pollution reduction programs. AB 2766 authorizes air pollution control districts to levy fees on motor vehicles to be used to reduce air pollution. Under this program, the Department of Motor Vehicles collects fees and remits amounts to the appropriate Air Quality Management District (AQMD) for vehicles registered within the district. This fund receives AB 2766 funding from both the South Coast Air Quality Management District (SCAQMD) and the Mojave Desert Air Quality Management District (MDAQMD).

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

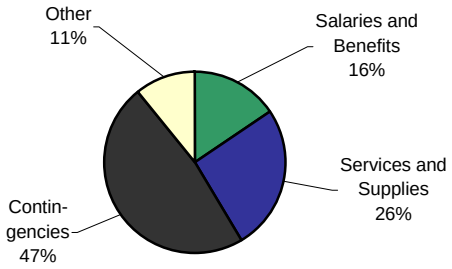
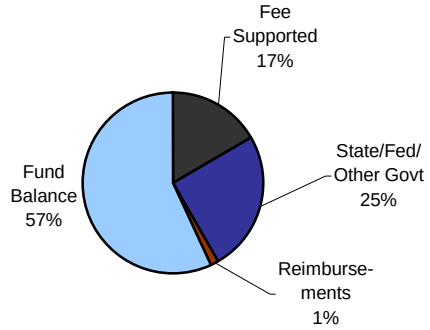


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	440,299	492,575	480,502	819,594	273,661
Departmental Revenue	445,726	506,086	391,122	505,000	642,905
Fund Balance				314,594	
Budgeted Staffing				2.5	

In accordance with Section 29009 of the California Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, expenditures in this budget unit are typically less than budget. The amount not expended in 2006-07 has been re-appropriated in the 2007-08 budget.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Human Resources
FUND: Commuter Services

BUDGET UNIT: SDF HRD
FUNCTION: General
ACTIVITY: Personnel

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	249,382	135,224	123,049	137,532	151,750	188,358	**36,608**
Services and Supplies	170,224	226,684	265,419	277,157	292,093	307,050	**14,957**
Central Computer	-	-	-	2,574	3,370	2,688	**(682)**
Vehicles	-	-	59,828	-	-	90,000	**90,000**
Transfers	20,693	130,667	42,206	16,598	91,741	40,479	**(51,262)**
Contingencies	-	-	-	-	290,640	576,563	**285,923**
Total Exp Authority	440,299	492,575	490,502	433,861	829,594	1,205,138	**375,544**
Reimbursements	-	-	(10,000)	(160,200)	(10,000)	(16,300)	**(6,300)**
Total Appropriation	440,299	492,575	480,502	273,661	819,594	1,188,838	**369,244**
Departmental Revenue							
Use of Money and Prop	6,437	6,442	10,124	16,302	5,000	5,000	**-**
State, Fed or Gov't Aid	380,083	310,879	220,578	428,328	300,000	300,000	**-**
Current Services	59,206	168,205	180,980	198,275	200,000	200,000	**-**
Other Revenue	-	20,560	(20,560)	-	-	-	**-**
Total Revenue	445,726	506,086	391,122	642,905	505,000	505,000	**-**
Fund Balance					314,594	683,838	**369,244**
Budgeted Staffing					2.5	3.0	**0.5**

Salaries and benefits of $188,358 fund 3.0 positions and are increasing by $36,608 primarily resulting from an increase of 0.5 budgeted staffing and other costs associated with MOU and retirement rate adjustments.

Services and supplies of $307,050 include training, office expenses, and charges for operating van pools. The $14,957 increase reflects the expenditures for bus passes, gas cards, and the ongoing marketing campaign to increase employee participation in Commuter Services programs.

In 2007-08, Commuter Services anticipates purchasing three additional vehicles in the amount of $90,000 for the van pool program. The current van pool fleet is at capacity and there is a waiting list of employees who are interested in ridesharing.

In addition, transfers of $40,479 for administrative oversight have decreased by $51,262 due to the reorganization of the Human Resources Department which resulted in several operational efficiencies. Program reimbursements of $16,300 have increased by $6,300 to reimburse time for the Suggestion Awards Committee.

Contingencies of $576,563 have increased by $285,923 based on the increase in fund balance.

Revenue of $505,000 is from payroll deductions from employees who participate in the van pool and rideshare programs as well as funds from the Air Quality Management Districts for the Commuter Services program.

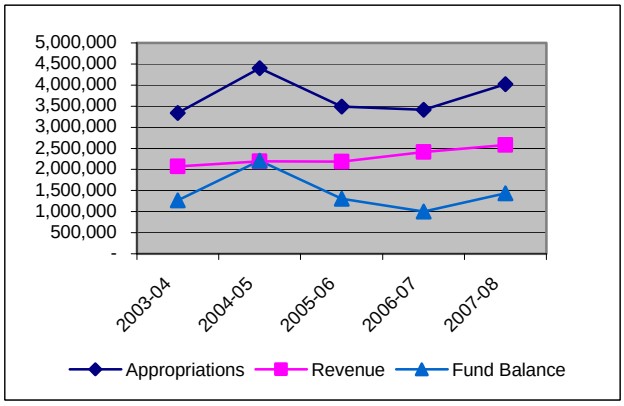
Employee Benefits and Services

DESCRIPTION OF MAJOR SERVICES

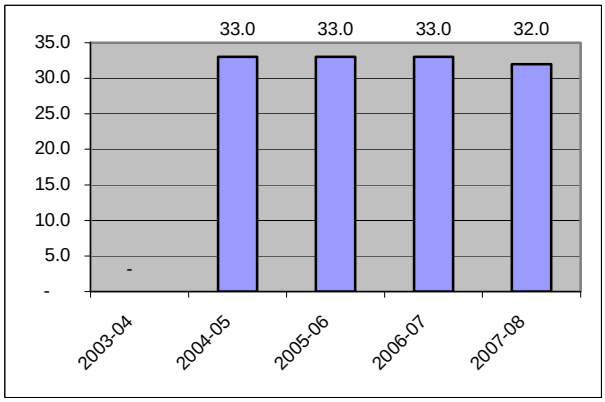
Employee Benefits and Services, under the direction of the Human Resources Department, administers the County's health, dental, vision, and life insurance plans as well as its integrated leave programs.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

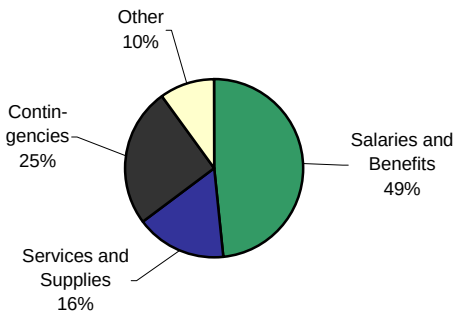
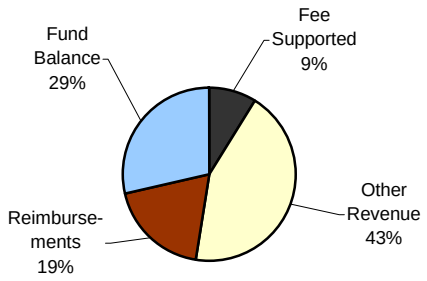


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	2,097,531	2,568,858	2,438,061	3,413,873	2,149,773
Departmental Revenue	3,039,740	1,666,070	2,136,691	2,410,017	2,562,800
Fund Balance				1,003,856	
Budgeted Staffing				33.0	

In accordance with Section 29009 of the California Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, expenditures in this fund are typically less than budget. The amount not expended in 2006-07 has been re-appropriated in the 2007-08 budget.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Human Resources
FUND: Employee Benefits and Services

BUDGET UNIT: SDG HRD
FUNCTION: General
ACTIVITY: Personnel

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	-	1,830,609	1,795,060	1,994,481	2,197,785	2,395,089	**197,304**
Services and Supplies	-	640,812	553,733	810,946	1,115,493	780,099	**(335,394)**
Central Computer	-	-	-	24,434	24,434	26,883	**2,449**
Transfers	2,097,531	182,737	174,268	269,865	313,301	498,579	**185,278**
Contingencies	-	-	-	-	747,860	1,256,931	**509,071**
Total Exp Authority	2,097,531	2,654,158	2,523,061	3,099,726	4,398,873	4,957,581	**558,708**
Reimbursements	-	(85,300)	(85,000)	(949,953)	(985,000)	(939,052)	**45,948**
Total Appropriation	2,097,531	2,568,858	2,438,061	2,149,773	3,413,873	4,018,529	**604,656**
Departmental Revenue							
Use of Money and Prop	95,549	48,944	40,515	39,465	10,000	30,000	**20,000**
Current Services	1,200,092	1,058,970	468,865	703,748	1,565,017	437,000	**(1,128,017)**
Other Revenue	1,744,099	475,679	1,627,311	1,819,587	835,000	2,133,108	**1,298,108**
Other Financing Sources	-	82,477	-	-	-	-	**-**
Total Revenue	3,039,740	1,666,070	2,136,691	2,562,800	2,410,017	2,600,108	**190,091**
Fund Balance					1,003,856	1,418,421	**414,565**
Budgeted Staffing					33.0	32.0	**(1.0)**

Salaries and benefits of $2,395,089 fund 32.0 positions, a decrease of 1.0 position from last year. The $197,304 increase represents costs associated with MOU and retirement rate adjustments. The staffing reduction results from a departmental reorganization to create better efficiency and increase service levels. The Employee Benefits and Services division (EBSD) implemented the following changes:

- transfer of 3.0 fiscal positions to Human Resources budget unit, with corresponding reimbursement, to align fiscal functions within the department;
- addition of 1.0 Supervising Office Specialist to supervise a unit of Office Specialists rather than having the function performed by a Human Resources Analyst;
- addition of 1.0 Human Resources Analyst II to oversee the Employee Benefits operation;
- downgrade of 2.0 vacant Human Resources Analyst Is (pay range 58) to Supervising Office Specialists (pay range 43) to supervise daily operations of Office Specialists within the unit and better align job functions with classification; and
- reclassification of 1.0 Human Resources Officer II (pay range 71) to a Human Resources Analyst III (pay range 71) to assist the Employee Benefits Chief with daily operations and strategic planning.

Services and supplies of $780,099 include the costs for consulting services, general office expense, training, and other expenses associated with operations. The decrease of $335,394 over last year is due to an anticipated decline in consulting services.

Transfers of $498,579 have increased by $185,278 to fund administrative charges and salary reimbursements due to Human Resources, County Counsel, and the Center for Employee Health and Wellness.

Contingencies of $1,256,931 have increased by $509,071 based on an increase in departmental revenue and fund balance.

Reimbursements of $939,052 include the departmental recharge implemented in 2006-07 and administrative support from the Unemployment Insurance and Center for Employee Health and Wellness budget units.

Departmental revenue of $2,600,108 represents consultant and administrative trust fund reimbursements, the ING allocation for the administration of the salary savings plan, and revenue received from the Court for provided services.

PERFORMANCE MEASURES

Description of Performance Measure	2006-07 Projected	2006-07 Actual	2007-08 Projected
Completion rate (%) for the Health Risk Assessment (HRA).	New	13%	15%

In 2006-07, the department exceeded its estimated completion rate of 2% for Health Risk Assessments. As a result of the “My Health Matters!” initiative and the proactive approach taken by the department to foster a healthy and productive work force, the department achieved a 13% completion rate for the HRA. These efforts included adding performance measures for HRA completions to medical insurance carrier contracts; vigorous communication strategies of mass mailings, emails, and internet usage; and interactive health expos incorporating medical screenings and follow-up counseling. This personalized employee-by-employee outreach will be continued in 2007-08 to obtain the overall goal of 50% for HRA completions and for enrollment into more detailed health awareness/health management programs.

INFORMATION SERVICES
Stephen Hall

MISSION STATEMENT

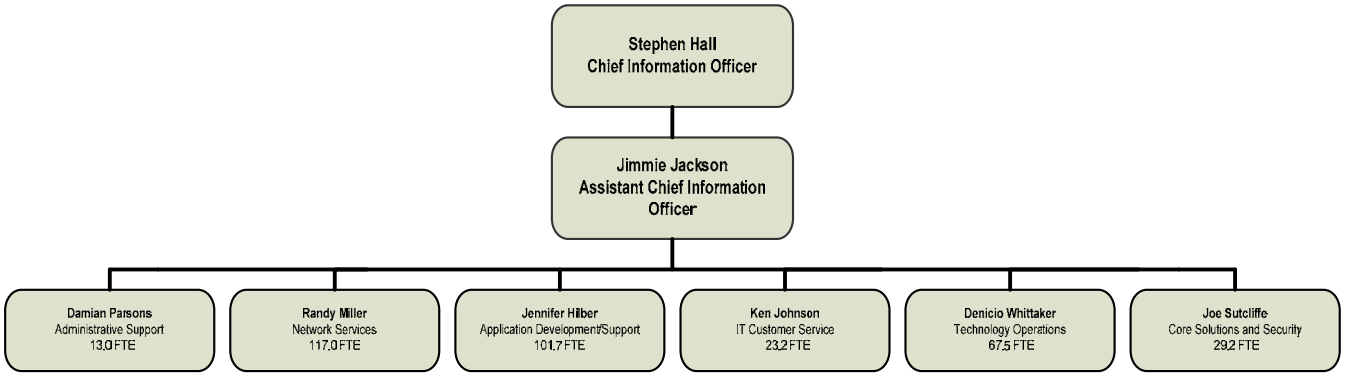
The Information Services Department (ISD) provides secure, innovative, contemporary, and accessible technology in computer, media, and communication services in the most cost effective manner, to enable departments and agencies to accomplish the mission of San Bernardino County.

STRATEGIC GOALS

1. Provide technology solutions that enable customers to better serve the citizens of the county.

2 Improve customer satisfaction by delivering business products and services that exceed customer expectations.

ORGANIZATIONAL CHART



SUMMARY OF BUDGET UNITS

	2007-08				
	Operating Exp/ Appropriation	Revenue	Local Cost	Revenue Over/ (Under) Exp	Staffing
General Fund					
Application Development	16,791,086	4,693,984	12,097,102		107.5
Total General Fund	16,791,086	4,693,984	12,097,102		107.5
Internal Service Funds					
Computer Operations	19,939,665	21,610,442		1,670,777	134.1
Network Services	23,957,594	24,518,025		560,431	118.0
800 MHz - Rebanding Project	25,000	25,000		-	-
Total Internal Service Funds	43,922,259	46,153,467		2,231,208	252.1
Total - All Funds	60,713,345	50,847,451	12,097,102	2,231,208	359.6

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and applicable performance measures.

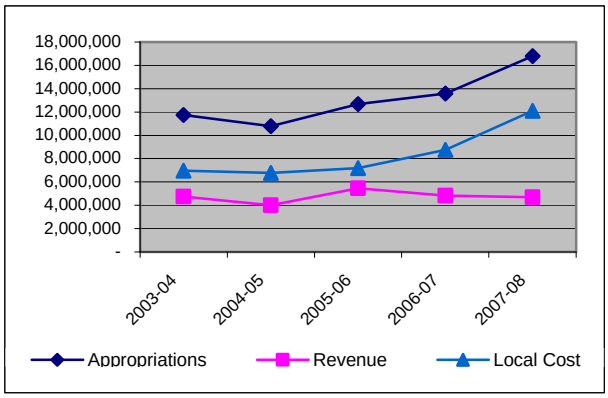
Application Development

DESCRIPTION OF MAJOR SERVICES

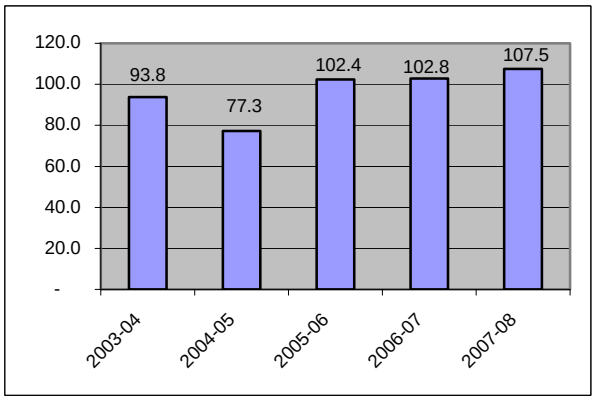
The Application Development and Support division provides support for county departments as they develop, enhance, and maintain business applications on a variety of hardware and software platforms. These applications include the county's enterprise accounting, payroll, budget, personnel, document imaging, public web sites, geographical information system (GIS) and many other business line systems. ISD consults with departments to identify cost effective ways of conducting business and often provides business process reviews, cost analysis, and overall recommendations in the acquisition and integration of new systems.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

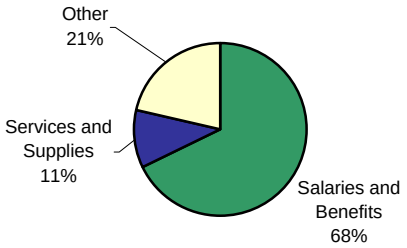
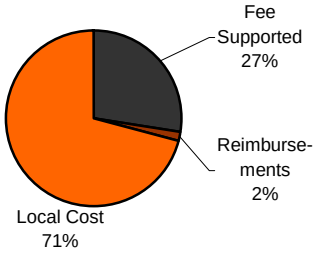


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	11,238,518	11,379,978	12,049,561	13,762,649	12,539,552
Departmental Revenue	4,714,095	5,097,687	4,343,792	4,914,240	4,154,196
Local Cost	6,524,423	6,282,291	7,705,769	8,848,409	8,385,356
Budgeted Staffing				102.8	

In 2006-07, appropriation and revenue are less than modified budget as a result of vacancies resulting from difficulties in recruiting Programmer Analysts. This difficulty is a statewide trend in recruiting for government-related information technology positions. The revenue shortfall is due to reduced billable hours, directly attributable to the high vacancy factor.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Information Services
FUND: General

BUDGET UNIT: AAA SDD
FUNCTION: General
ACTIVITY: Other

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	9,266,994	9,422,399	9,683,382	9,442,641	10,875,315	11,612,877	**737,562**
Services and Supplies	1,351,144	1,115,439	1,431,521	2,031,432	2,161,608	1,656,924	**(504,684)**
Central Computer	98,672	181,466	170,914	154,896	154,896	202,427	**47,531**
Other Charges	83	-	-	-	-	-	**-**
Equipment	-	-	32,852	-	-	87,500	**87,500**
L/P Struct/Equip/Vehicles	4,458	-	-	-	-	-	**-**
Transfers	517,167	660,674	730,892	1,026,583	686,470	1,107,322	**420,852**
Total Exp Authority	11,238,518	11,379,978	12,049,561	12,655,552	13,878,289	14,667,050	**788,761**
Reimbursements	-	-	-	(116,000)	(283,253)	(316,740)	**(33,487)**
Total Appropriation	11,238,518	11,379,978	12,049,561	12,539,552	13,595,036	14,350,310	**755,274**
Operating Transfers Out	-	-	-	-	-	2,440,776	**2,440,776**
Total Requirements	11,238,518	11,379,978	12,049,561	12,539,552	13,595,036	16,791,086	**3,196,050**
Departmental Revenue							
Current Services	4,714,095	5,097,687	4,343,792	4,072,196	4,832,240	4,693,984	**(138,256)**
Total Revenue	4,714,095	5,097,687	4,343,792	4,154,196	4,832,240	4,693,984	**(138,256)**
Local Cost	6,524,423	6,282,291	7,705,769	8,385,356	8,762,796	12,097,102	**3,334,306**
Budgeted Staffing					102.8	107.5	**4.7**

Salaries and benefits of $11,612,877 fund 107.5 positions and are increasing by $737,562 primarily resulting from the transfer of 3.7 multimedia services positions in the amount of $322,286 from the Network Services budget unit, and the addition of 1.0 Multimedia Coordinator resulting from an approved policy item. These positions will continue to provide multimedia support to the County Government Center. The remaining increase results from other costs associated with termination benefits, MOU and retirement rate adjustments.

Services and supplies of $1,656,924 primarily include computer software, maintenance, and support, including $115,000 in costs for the approved Spatial Database Engine policy Item; contract programming services; workstation equipment replacement; and training costs. The decrease of $504,684 is due to a budgetary change to recognize general fund financing of 800 MHz radios as an operating transfer out. In addition, advertising and position related costs are now being reflected as transfers. This reduction is offset by increases in costs for materials and equipment for multimedia services, property insurance, software, and outside vendor programming services.

Equipment of $87,500 results from the approved Spatial Database Engine policy item, to upgrade GIS and storage capacity to enable completion of data conversion from the existing coverage format to the latest format.

Transfers of $1,107,322 primarily include internal administrative costs and Human Resources services. The $420,852 increase is due to accounting for a Systems Support Analyst III and advertising costs as transfers rather than expenditures, increased multimedia services administrative staff overhead and EHaP charges.

Reimbursements of $316,740 include $132,000 for a Programmer III for the Auditor/Controller-Recorder, formerly recognized as revenue, and $184,740 from Arrowhead Regional Medical Center for the ISD Health Care Services Division Chief. The $116,000 reimbursement ISD received for the CAFM Programmer Analyst III in 2006-07 has been removed as the general fund financing for this position was provided directly to ISD, therefore, the reimbursement is no longer required.

Operating transfers out in the amount of $2,440,776 million represent general fund financing of the 800 MHz radio program. In 2006-07, the general fund contributed approximately $472,000 for the 800 MHz program. As a result of a Board of Supervisors approved rate increase, the general fund is now financing an additional $1.97 million, of which $1.56 million is ongoing funding. The general fund is financing a one-time contribution of $408,384 for non-general fund and outside agency radio programs.

Departmental revenue of $4,693,984 mainly consists of systems development charges and GIS programming and subscription services. The $138,256 decrease is due to a declining need for system development services.

PERFORMANCE MEASURES

Description of Performance Measure	2006-07 Projected	2006-07 Actual	2007-08 Projected
Percentage of backlog projects completed (40 backlog projects as of 2006-07).	New	New	10%
Percentage of customers requesting application upgrades deployed that are compatible with Windows Vista (Microsoft's latest computer operating system) and Microsoft Office 2007.	New	New	100%
Percentage of data conversion from the existing coverage format to the latest Spatial Database Engine format that has been completed.	75%	75%	100%
Percentage of Multimedia Services projects completed on time.	New	New	95%

In 2006-07, the department received additional general fund financing for the funding of one Programmer Analyst to assist with the EMACS upgrade and the backlog of projects. Due to recruiting difficulties, this position was not filled by the end of the fiscal year, and therefore did not impact the project backlog. The department met its 2006-07 performance measure to convert 75% of GIS data from the existing coverage format to the latest Spatial Database Engine format. As a result, 2007-08 performance measure was increased to 100%.

In 2007-08, a major focus will be to upgrade existing applications for Windows Vista and Office 2007 compatibility. In addition, the department received approval for a policy item to increase multi-media staffing by one position to support the Board of Supervisors in the County's endeavor to enhance multi-media services.

Computer Operations

DESCRIPTION OF MAJOR SERVICES

The Computer Operations division provides enterprise data center services and a portion of the county's communications services to county departments on a 24/7 basis. The division is comprised of 3 sections: Technology Operations, Information Technology (IT) Customer Service, and Core Solutions and Security. This budget unit is an internal service fund, which allows for net assets available at fiscal year end to be carried over to the next fiscal year to be used as working capital or for replacement of fixed assets.

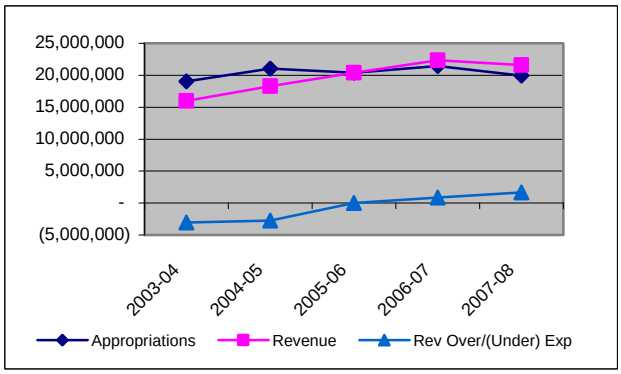
Technology Operations provides for the design, operation, maintenance and administration of the county's Enterprise Data Center which supports the county's mainframe and includes server management for over 160 servers, integrated document imaging infrastructure for digitizing paper records, and print operations for bulk printing functions required by the county.

IT Customer Service assists departments in ensuring that their technology and business objectives are achieved. The division provides a Technology Support Center to handle service requests and problem tickets and IT Account Representatives to coordinate and assist departments in meeting their business and technology objectives.

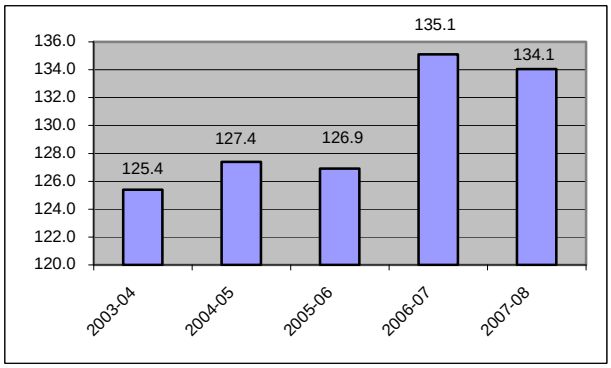
Core Solutions and Security provides the county with global email, security direction and technology policies and procedures, along with technical services that support desktop communications and functions across the county.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

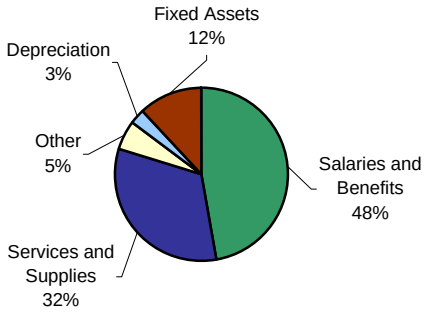
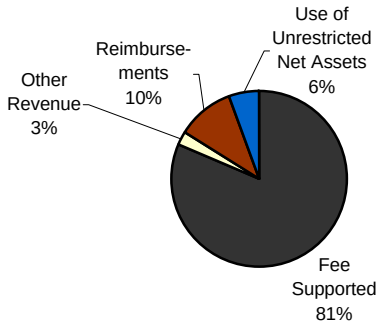


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	19,490,505	22,587,930	19,831,935	21,210,935	19,683,263
Departmental Revenue	15,591,310	18,671,682	19,766,319	22,323,795	22,562,998
Revenue Over/(Under) Exp	(3,899,195)	(3,916,248)	(65,616)	1,112,860	2,879,735
Budgeted Staffing				135.1	
Fixed Assets	413,665	1,340,486	1,115,422	1,632,069	1,569,578
Unrestricted Net Assets Available at Year End	6,159,224	2,770,201	2,568,343		5,349,108

In 2006-07, appropriation was below modified budget due to difficulty in recruiting IT positions, and decreases in both the usage of outside contractors and expenditures for IT products.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Information Services
FUND: Computer Operations

BUDGET UNIT: IAJ ALL
FUNCTION: General
ACTIVITY: Other

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	8,854,811	9,527,099	10,124,342	10,499,579	11,997,269	12,169,300	**172,031**
Services and Supplies	10,543,112	12,192,843	9,754,441	9,368,332	9,632,406	8,365,768	**(1,266,638)**
Other Charges	11,349	3,517	113	-	10,500	17,654	**7,154**
Transfers	661,085	669,463	946,239	1,044,128	1,001,684	1,375,310	**373,626**
Total Exp Authority	20,070,357	22,392,922	20,825,135	20,912,039	22,641,859	21,928,032	**(713,827)**
Reimbursements	(1,488,194)	(1,738,904)	(2,059,226)	(2,335,758)	(2,025,207)	(2,695,152)	**(669,945)**
Total Appropriation	18,582,163	20,654,018	18,765,909	18,576,281	20,616,652	19,232,880	**(1,383,772)**
Depreciation	908,342	831,094	953,991	1,106,982	848,783	706,785	**(141,998)**
Operating Transfers Out	-	1,102,818	112,035	-	-	-	**-**
Total Requirements	19,490,505	22,587,930	19,831,935	19,683,263	21,465,435	19,939,665	**(1,525,770)**
Departmental Revenue							
State, Fed or Gov't Aid	-	44,327	-	-	-	-	**-**
Current Services	15,582,972	18,294,507	19,482,196	22,562,950	22,323,795	20,925,442	**(1,398,353)**
Other Revenue	38	(121,280)	48,833	48	-	-	**-**
Other Financing Sources	8,300	454,128	-	-	-	-	**-**
Total Revenue	15,591,310	18,671,682	19,531,029	22,562,998	22,323,795	20,925,442	**(1,398,353)**
Operating Transfers In	-	-	235,290	-	-	685,000	**685,000**
Total Financing Sources	15,591,310	18,671,682	19,766,319	22,562,998	22,323,795	21,610,442	**(713,353)**
Rev Over/(Under) Exp	(3,899,195)	(3,916,248)	(65,616)	2,879,735	858,360	1,670,777	**812,417**
Budgeted Staffing					135.1	134.1	**(1.1)**
Fixed Assets							
Equipment	122,201	1,175,154	1,089,901	1,569,578	1,381,069	3,097,881	**1,716,812**
L/P Equipment	291,464	165,332	25,521	-	211,000	12,725	**(198,275)**
Total Fixed Assets	413,665	1,340,486	1,115,422	1,569,578	1,592,069	3,110,606	**1,518,537**

In 2007-08, the wide area network (WAN) program transferred from Computer Operations to the Network Services budget unit to better align communication related programs and management. The WAN is an integrated telecommunications network that provides connectivity to all county offices and is the gateway for non-county agencies to access county resources such as law enforcement and other government agencies.

Salaries and benefits of $12,169,300 fund 134.1 positions and are increasing by $172,031. This change represents increases in costs associated with MOU and retirement rate adjustments. In addition, 5.1 Wide Area Network (WAN) positions are being transferred to the Network Services budget unit to better align program services with management. This staffing and cost decrease is offset by the following staffing changes:

- the addition of 1.0 Product Specialist for wireless device and cell phone customer service;
- the addition of 1.0 System Support Analyst III for support of the GIS servers and storage;

- the transfer in of 1.0 Programmer Analyst III from the Information Services Department's (ISD) general fund budget unit for system support and analysis of the active directory and exchange server system;
- the addition of 1.0 Office Assistant II due to increased imaging workload from 2006-07;
- the reclassification of an extra help Office Assistant II to regular status to manage ongoing workload needs;
- the reclassification of an IT Account Representative I to an IT Account Representative II as the skill and responsibility needed for this position have increased.

Services and supplies of $8,365,768 include costs for computer software, training, disaster recovery services, systems development charges, and equipment maintenance. The decrease of $1,266,638 is primarily due to the transfer of WAN services and supplies costs to the Network Services budget unit. This decrease is offset by cost increases associated with inflation, COWCAP, risk management, general maintenance, and router replacement. Additional costs include $80,000 for computer hardware and server related costs for the approved Disaster Recovery policy item to design and implement an off-site disaster recovery system for mission critical Intel-based platforms/applications.

Transfers of $1,375,310 are for internal administrative allocations and Human Resources charges. The increase of $373,626 is due to MOU and inflation increases and a $79,571 transfer to Network Services for costs related to the new IT Operational Support System (SPOE).

Reimbursements of $2,695,152 represent reimbursements for internal administrative costs and other position related costs from ISD's other budget units. The increase of $669,945 includes $330,948 for Systems Support Analysts that were previously reflected in revenue, $56,556 for additional IT support for the Board of Supervisors, $31,000 for the purchase of wireless infrastructure servers at the County Government Center, and other MOU and inflationary increases.

Depreciation of $706,785 is decreasing by $141,998 primarily due to the transfer of $368,769 in depreciation to the Network Services budget unit for the WAN program and an increase of $220,792 per the department's depreciation schedule.

Current service revenue of $20,925,442 is comprised primarily of central computer revenues. The decrease of $1,398,353 results from the transfer of approximately $3.5 million in WAN budget revenue to the Network Services budget unit, the loss of $463,343 in one-time revenue from Human Services for the replacement of end-of-life routers, and recognizing $330,948 as reimbursements. This decrease is partially offset by a $2.9 million increase resulting from rate changes approved by the Board of Supervisors on March 13, 2007.

Operating transfers in of $685,000 represent general fund financing for the approved Disaster Recovery Policy Item.

Equipment purchases of $3,097,881 represent $1,013,639 for equipment replacement, $1,079,242 for new equipment needs (detailed below), and $605,000 for equipment resulting from the approved Disaster Recovery Policy Item. In addition, ISD is budgeting $400,000 for unplanned customer requests to be expended only as needed and reimbursed by the requesting customer. Lease-purchase equipment costs of $12,725 are for the back-up generator. New fixed asset purchases include:

- $100,000 for the Z890 mainframe server;
- $28,000 for OSA Cards;
- $20,000 for Cisco IDS sensors;
- $55,000 for network equipment;
- $31,000 for government center wireless network equipment;
- $70,000 for network application switches;
- $50,000 for a fiber switch;
- $100,000 for SQL 2005 infrastructure;
- $50,000 for Team Foundation servers;
- $111,000 for VMWare servers and $151,000 for VMWare disk storage; and
- $233,242 for an enterprise printer; and
- $80,000 for GIS storage.

PERFORMANCE MEASURES			
Description of Performance Measure	**2006-07 Projected**	**2006-07 Actual**	**2007-08 Projected**
Complete migration of ISD user accounts to Active Directory and offer Active Directory to other county departments (315 ISD user accounts).	100%	100%	N/A
Complete migration of ISD customer departments in Active Directory to latest Microsoft Exchange environment.	50%	100%	100%
Percentage decrease of Windows physical servers (150 servers in 2005-06).	8%	13%	20%
Percentage increase of public viewing of documents stored on our infrastructure.	10%	0%	10%
Rating from random product and service satisfaction surveys.	70%	0%	75%
Rating from yearly billing satisfaction survey.	New	0%	75%
Success rate of applications deployed to production environment after review by quality assurance.	New	New	98%
Percentage of disaster recovery site completed.	New	New	100%

As part of ISD's goal to provide technology solutions that enable customers to better serve the citizens of the County, the Computer Operations Division met its 2006-07 performance measure to migrate 100% of ISD user accounts to the Active Directory and offer Active Directory to other county departments. ISD also exceeded the performance measure to migrate 50% of all ISD customer departments in Active Directory to the latest Microsoft Exchange environment. In addition, Computer Operations exceeded the estimated decrease of Windows physical servers by 5%.

The "percentage increase of public viewing of documents stored on our infrastructure" performance measure has been postponed due to the unavailability of data. Although ISD maintains the architectural design to provide public access to records from various county departments, the implementation of this accessibility has been suspended due to a delay in the determination of documentation ownership with participating departments. In addition, ISD is in the process of implementing random product service and billing satisfaction surveys.

In 2007-08, Computer Operations will implement two new performance measures: to obtain a 98% success rate for applications deployed to a production environment after review by the quality assurance unit, and to fully install and implement an offsite disaster recovery center for Intel-based computer applications.

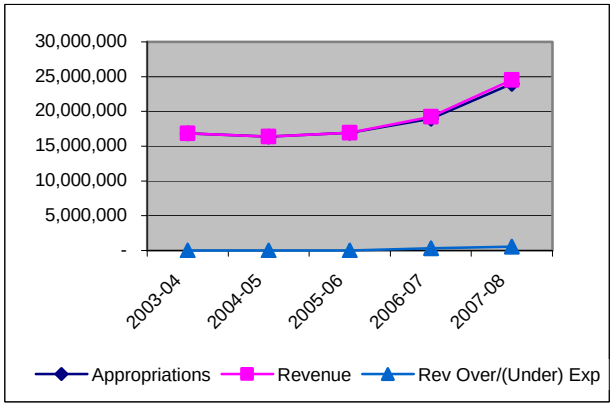
Network Services

DESCRIPTION OF MAJOR SERVICES

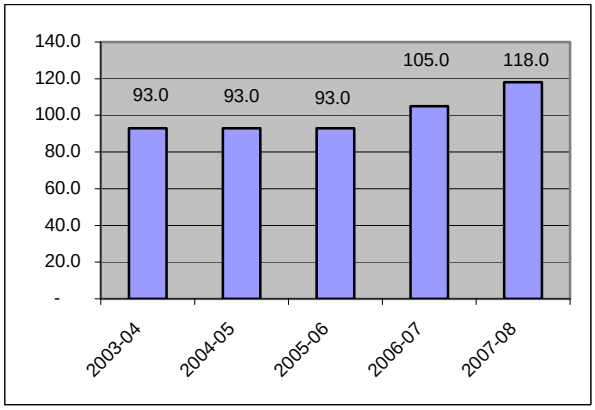
The Network Services division provides for the design, operation, maintenance and administration of the largest county-operated telecommunications phone network in the country; the county's Regional Public Safety Radio System that integrates all countywide sheriff, police and fire emergency radio dispatch capabilities; the paging system that consists of over 7,000 pagers; and the Wide Area Network (WAN) that securely joins approximately 18,000 county users together for the efficient use of technology. The Information Services Department (ISD) manages a countywide microwave system (64 sites) that helps provide transport capabilities for each of the individual systems listed above.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

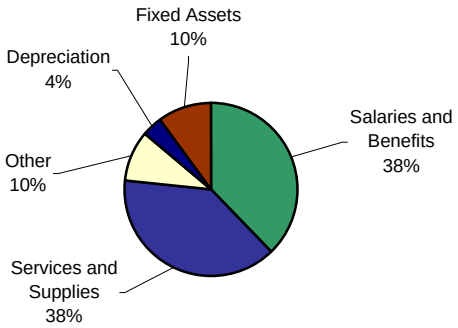
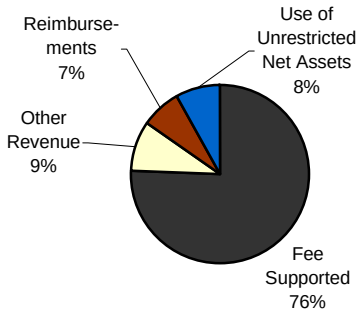


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	16,247,767	17,490,016	17,033,608	19,459,219	19,377,032
Departmental Revenue	17,446,734	17,077,134	18,937,847	19,772,778	19,298,549
Revenue Over/(Under) Exp	1,198,967	(412,882)	1,904,239	313,559	(78,483)
Budgeted Staffing				105.0	
Fixed Assets	912,288	627,582	1,592,092	1,867,998	1,921,570
Unrestricted Net Assets Available at Year End	1,784,101	4,969,242	7,278,886		5,919,423

In 2006-07, total appropriation and revenue was less than modified budget due to vacant position salary savings resulting from difficulties in recruiting 800 MHz Radio Technicians and Communication Installers, and the corresponding reduction in billable hours.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Information Services
FUND: Network Services

BUDGET UNIT: IAM ALL
FUNCTION: General
ACTIVITY: Other General

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	6,669,020	7,497,144	7,564,905	8,558,782	9,379,449	10,930,034	**1,550,585**
Services and Supplies	7,256,728	7,681,519	8,375,805	9,453,580	8,238,214	11,112,207	**2,873,993**
Central Computer	38,616	49,040	58,296	63,274	67,487	81,084	**13,597**
Other Charges	27,371	6,043	370	-	-	-	**-**
Transfers	2,964,326	1,715,756	1,819,285	2,375,860	2,409,164	2,646,216	**237,052**
Total Exp Authority	16,956,061	16,949,502	17,818,662	20,451,496	20,094,314	24,769,541	**4,675,227**
Reimbursements	(2,459,489)	(1,233,251)	(1,328,090)	(1,847,679)	(1,779,653)	(2,059,013)	**(279,360)**
Total Appropriation	14,496,572	15,716,251	16,490,572	18,603,817	18,314,661	22,710,528	**4,395,867**
Depreciation	1,751,195	766,865	543,036	773,215	629,271	1,147,066	**517,795**
Operating Transfers Out	-	1,006,900	-	-	-	100,000	**100,000**
Total Requirements	16,247,767	17,490,016	17,033,608	19,377,032	18,943,932	23,957,594	**5,013,662**
Departmental Revenue							
Fines and Forfeitures	-	1,455	-	-	-	-	**-**
Use of Money and Prop	110	15	47,823	(22,460)	-	30,000	**30,000**
Current Services	17,446,624	17,039,043	18,847,360	19,303,150	19,244,491	21,830,215	**2,585,724**
Other Revenue	-	18,073	42,663	17,859	-	-	**-**
Other Financing Sources	-	18,548	-	-	-	-	**-**
Total Revenue	17,446,734	17,077,134	18,937,847	19,298,549	19,244,491	21,860,215	**2,615,724**
Operating Transfers In	-	-	-	-	-	2,657,810	**2,657,810**
Total Financing Sources	17,446,734	17,077,134	18,937,847	19,298,549	19,244,491	24,518,025	**5,273,534**
Rev Over/(Under) Exp	1,198,967	(412,882)	1,904,239	(78,483)	300,559	560,431	**259,872**
Budgeted Staffing					105.0	118.0	**13.0**
Fixed Assets							
Land	-	-	-	-	-	200,000	**200,000**
Equipment	218,100	317,393	1,547,480	1,921,570	1,854,998	2,645,492	**790,494**
Vehicles	-	-	-	-	-	40,000	**40,000**
L/P Equipment	694,188	310,189	44,612	-	-	-	**-**
Total Fixed Assets	912,288	627,582	1,592,092	1,921,570	1,854,998	2,885,492	**1,030,494**

Salaries and benefits of $10,930,034 fund 118.0 positions and are increasing by $1,550,585, primarily resulting from the transfer of 5.1 Wide Area Network (WAN) positions from the Computer Operations budget unit to better align program services and management. Other staffing increases include the addition of:

- 2.5 Communications Technician IIs for time and material communication installation.
- 1.3 Communication Installer due to increased service demand by the Sheriffs Department.
- 1.0 Equipment Parts Supervisor to oversee the parts warehouse function.
- 1.0 Network Control Supervisor to supervise work center functions.

- 1.0 Network Analyst to support increased workload.
- 1.0 Systems Support Analyst III to support the WAN program, funded through rates.
- 2.2 Communications Technician Is to support the radio system, funded through rates.
- 1.0 Staff Analyst II to assist in the administration of radio related services.

The department also includes the reclassification of the following positions:

- A Help Desk Technician II (pay range 42) to an IT Technical Assistant II (pay range 42) to realign job title with function.
- A vacant Office Assistant II (pay range 27) to a Fiscal Specialist (pay range 35) due to a change in job duties and requirements.
- A Communications Technician II (pay range 51) to a Communications Technician III (pay range 54) due to the higher level of skill and responsibility needed to perform the duties of this position.

These increases are offset by the transfer of 2.1 Multimedia Coordinators and 1.0 Network Services Supervisor to the ISD general fund budget unit to support the multimedia program at the County Government Center. Additional salaries and benefit increases include $97,336 in expected termination benefits, and costs associated with MOU and retirement rate adjustments.

Services and supplies of $11,112,207 primarily fund telephone and communications related costs and services, and are increasing by $2,873,993 as a result of the transfer of the WAN function from Computer Operations. Other increases are due to software, insurance, training, vehicle related costs, and inflation for material and equipment purchases. In addition, an increase of $113,311 in circuit costs results from the approved Disaster Recovery Policy Item.

Transfers of $2,646,216 fund internal ISD administration and overhead costs, including costs associated with Human Resources functions. The $237,052 increase is primarily due to MOU and retirement cost increases.

Reimbursements of $2,059,013 account for reimbursement of administrative costs by individual service departments within the Network Services budget unit. The increase of $279,360 includes MOU and retirement related cost increases for administrative staff, reimbursement by the Computer Operations budget unit for the purchase of the IT Operational Support System (SPOE), and share of cost for a Storekeeper position.

Operating transfers out of $100,000 fund Capital Improvement Program costs for the relocation of 800 MHz staff and equipment to an alternative site due to additional space needs.

Current services revenue of $21,830,215 includes revenue for telephone, voicemail, 800 number, rack space rental, pager, 800 MHz radio access and subscriber maintenance, communication installation and electronic maintenance labor, and WAN services charges. The $2,585,724 increase includes WAN program revenue and increased service rates.

Operating transfers in of $2,657,810 primarily represent general fund financing of the 1-800 MHz radio program.

Fixed assets of $2,885,492 include maintaining the previous years fixed asset expenditure level of $1.7 million to replace communication infrastructure equipment including $325,000 for Trunked Simulcast Conversion equipment and $154,000 for radio system equipment from Motorola (a sole source vendor); $346,000 for Digital Audio Cross Connect Systems equipment from Tellabs (a sole source vendor); $350,000 for microwave system hardware upgrades from Harris Microwave (a sole source vendor); $200,000 to acquire land to install an additional microwave site to transmit 800 MHz radio and telephone signals, replacing an existing site that ISD was forced to vacate; $368,769 for the replacement of end-of-life network system hardware for the Wide Area Network; $500,000 for catastrophic events/unplanned requirements to be expended only as needed; and $103,723 for Cisco equipment resulting from the approved Disaster Recovery Policy Item to design and implement an off-site disaster recovery system for mission critical Intel-based platforms/applications.

PERFORMANCE MEASURES			
Description of Performance Measure	**2006-07 Projected**	**2006-07 Actual**	**2007-08 Projected**
Percentage of 800 MHz site controllers moved to a digital capable and vendor supported platform.	New	0%	50%
Percentage of total projected RED radios online (1200 red channel radios).	100%	96%	100%
Percentage of Internet Protocol (IP) based connections established for telephone usage between the County's main telephone locations.	New	0%	100%
Percentage of IP based connections established for telephone usage between the County's main telephone locations and outlying locations.	New	New	50%
Percentage of network that has been reconfigured to fully utilize new link and bandwidth.	10%	0%	75%
Percentage of disaster recovery site completed.	New	New	100%

In 2007-08, Network Services planned to begin migration of the 800 MHz radio system controllers to a digital capable platform. This project was delayed indefinitely in 2006-07 due to issues related to the nationwide Re-banding Project.

As part of ISD's goal to provide technology solutions that enable customers to better serve the citizens of the County, Network Services met 96% of its performance measure to bring 100% of the 1,200 RED radios online. The installation of the remaining radios has been delayed due to the lack of adequate storage space for one customer to receive and install the radios. ISD anticipates completion of this project by December 2007. Once complete, this system will enhance 800 MHz radio interoperability between various valley-wide law enforcement agencies.

ISD also plans to begin establishing Internet Protocol (IP) based connections between the County's main locations and outlying areas to make more efficient use of the County's network and to reduce telecommunication costs. ISD was not able to meet its 2006-07 performance measure to have 10% of these connections established due to a variety of phone system vendor related issues. Another objective is to develop a high-capacity alternate route between the San Bernardino Valley and the High Desert to accommodate high-speed data traffic. Negotiations for an additional site have taken longer than anticipated and are still in progress. As a result, the department did not meet the 10% network reconfiguration performance measure to fully utilize new link and bandwidth. In addition, ISD has an approved policy item for 2007-08 to install and implement an offsite disaster recovery center for Intel-based computer applications.

Despite the delays in the 2006-07 projects, ISD expects to meet all of its 2007-08 performance measures by the end of the fiscal year.

800 MHz – Rebanding Project

DESCRIPTION OF MAJOR SERVICES

The Information Services Department (ISD) operates and maintains the county's 800 MHz radio communications system. This system provides county-wide, fully interoperable radio communications by which dispatch centers, public safety locations, mobile and portable radios communicate via voice transmission. This system is primarily for local government agency use, and secondarily for additional governmental and related non-governmental users to facilitate public safety. The users consist of county departments, 24 cities, special districts and several outside agencies. The system supports approximately 15,000 radios used by public safety agencies and public health providers throughout the county.

On August 6, 2004, the Federal Communications Commission (FCC) issued Report and FCC Order 04-168 (Order) that modified its rules governing the 800 MHz band to minimize harmful interference to public safety communications systems. Pursuant to the Order, certain licensees of 800 MHz channels in public safety or other systems were required to relinquish their existing channels and relocate their systems to other licensed channels. The Order stipulated that because Nextel communications is the main cause of the interference, they must pay for the relocation to replacement channels and the reconfiguration of these systems. The Order further stipulated that upon completion, these systems must have the same operational capabilities that existed before relocation. The entire process was to be completed by July 2008, however, the project is currently on hold nationwide awaiting further direction from the FCC.

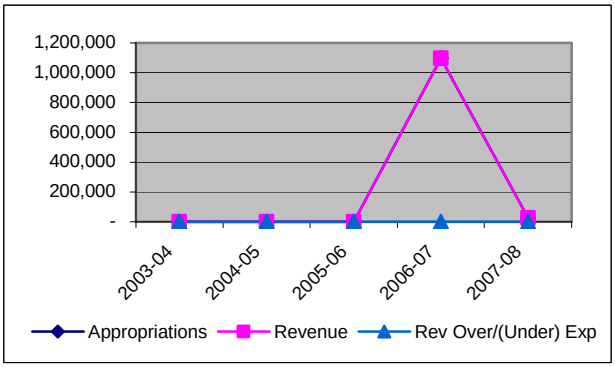
Each public safety 800 MHz communication system licensee is required to negotiate a re-banding project plan and agreement with Nextel. This agreement would cover all aspects of re-banding and cost estimates. Nextel is required to secure a $2.5 billion line of credit to be administered by the Transition Authority (TA) to reimburse public safety re-banding system entities of their costs.

The county began the planning phase of the re-banding process in 2005. The initial phase involved a frequency analysis, infrastructure inventories, and the development of the Planning Funding Agreement (PFA) with Nextel. The Board approved the PFA on April 18, 2006.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



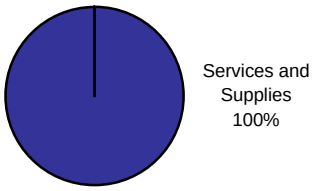
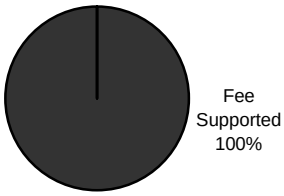
PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	-	-	1,228,272	1,096,200	297,822
Departmental Revenue	-	-	549,977	1,096,200	(678,295)
Revenue Over/(Under) Exp	-	-	(678,295)	-	(976,117)

In 2006-07, estimated appropriation is less than the modified budget primarily due to the department's focus on the completion of the inventory and planning phase of the project. The majority of these costs were for internal and contract staff salaries and benefits.

To date, the county has not received reimbursement for the outstanding $678,295 from 2005-06, or $297,822 from 2006-07, and intends to enter into mediation to recover these costs from Nextel. On December 5, 2006, the Board of Supervisors approved a contract with Motorola as a sole source provider to develop a detailed design and re-banding transition plan for the county. The plan will include an analysis of the county's Fixed Network Inventory to determine which upgrades are needed to the software, hardware and firmware to enable migration to the re-banded frequencies. On August 28, 2007, the Board of Supervisors approved a reduction of the total contract cost from $247,925 to $195,000 as a result of negotiations between Nextel and Motorola, Inc. Per contract terms, the costs will be paid in full by Nextel and under no condition is the county liable.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Information Services
FUND: 800 MHZ Rebanding Project

BUDGET UNIT: IBT MHZ
FUNCTION: General
ACTIVITY: Other

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	-	-	120,393	-	-	-	**-**
Services and Supplies	-	-	1,105,085	297,381	1,091,700	25,000	**(1,066,700)**
Central Computer	-	-	2,794	441	4,500	-	**(4,500)**
Total Appropriation	-	-	1,228,272	297,822	1,096,200	25,000	**(1,071,200)**
Departmental Revenue							
Current Services	-	-	549,977	(678,295)	1,096,200	25,000	**(1,071,200)**
Total Revenue	-	-	549,977	(678,295)	1,096,200	25,000	**(1,071,200)**
Rev Over/(Under) Exp	-	-	(678,295)	(976,117)	-	-	**-**

Services and supplies of $25,000 consist of contract staff salaries for general project administration. The $1,066,700 decrease is due to the uncertainty of the next project phase. Once the department receives direction from the FCC regarding the subsequent phases of the project, they will seek approval from the Board of Supervisors to make any necessary budget adjustments based on the new or revised Orders from the FCC.

Current service revenue of $25,000 includes revenue to be reimbursed by Nextel for contract salary and benefit costs.

PURCHASING
Jim Lindley

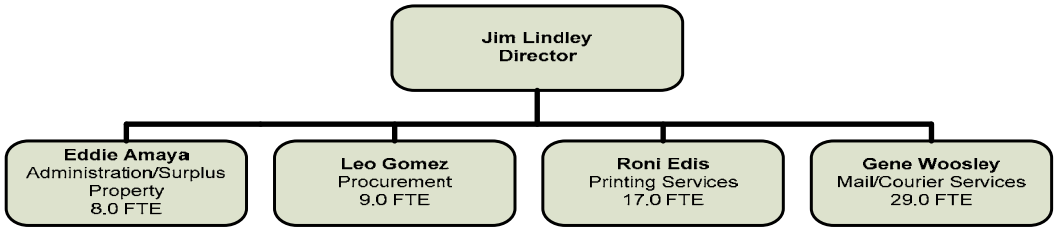
MISSION STATEMENT

The Purchasing Department is dedicated to manage for our customers the most cost-effective and efficient procurement of quality goods and services in support of the County of San Bernardino mission and goals. We will accomplish this through exceptional customer service, innovative processes, and sound business practices. In addition, we provide in-house services such as comprehensive mail services, printing, and surplus property and storage operations through three internal service programs (Mail/Courier Services, Printing Services, and Surplus Property and Storage Operations).

STRATEGIC GOALS

1. Initiate and conduct a countywide quarterly training program that trains county employees on specific Procurement and the Internal Service Funds policies and procedures to ensure quality customer service.
2. Enhance the quality of service for departments by increasing the number of Buyer II's that earns the C.P.M. accreditation within the Purchasing Department.
3. Promote efficiency in mail services by re-advertising and encouraging the multiple capabilities of the intelligent inserting of mail to county departments and any outside agencies and municipalities.
4. Promote efficiency by standardizing the current request for proposal (RFP) process to create an RFP template for all county departments to use.
5. Increase turnaround service of a requisition by creating an interactive requisition form and post on the Purchasing web page on Countyline to enhance customer service.

ORGANIZATIONAL CHART



SUMMARY OF BUDGET UNITS

	2007-08				
	Operating Exp/ Appropriation	Revenue	Local Cost	Revenue Over/ (Under) Exp	Staffing
General Fund					
Purchasing	1,307,588	50,000	1,257,588		15.0
Total General Fund	1,307,588	50,000	1,257,588		15.0
Internal Service Funds					
Printing Services	3,665,519	3,708,849		43,330	18.0
Surplus Property and Storage Operations	4,645,121	4,706,000		60,879	5.0
Mail/Courier Services	7,067,755	7,093,188		25,433	30.0
Total Internal Service Funds	15,378,395	15,508,037		129,642	53.0
Total - All Funds	16,685,983	15,558,037	1,257,588	129,642	68.0

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and applicable performance measures.

Purchasing

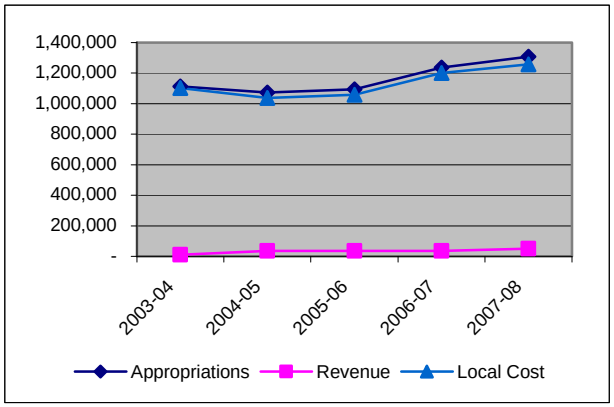
DESCRIPTION OF MAJOR SERVICES

The Purchasing Department is responsible for the acquisition of equipment, services, and supplies used by county departments and Board-governed districts. In addition, it is responsible for the management of three internal service programs (Surplus Property and Storage Operations, Mail/Courier Services and Printing Services). Purchasing also manages and arranges for the sale of county surplus property.

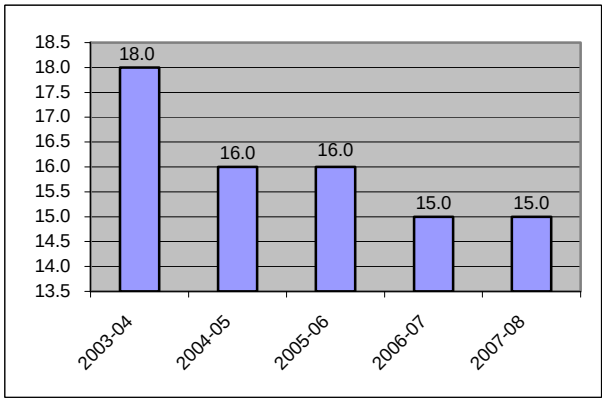
The Purchasing Department strives to provide service to all county departments, special districts and entities with sources for quality products with reasonable prices and timely deliveries. All willing vendors will be given the opportunity to provide pricing on their products and services in a fair, open, and competitive environment. Purchasing accomplishes this mission by treating each department, employee, and vendor with respect, integrity, and understanding. By extending this treatment to all, Purchasing fulfills the purchasing obligation of San Bernardino County.

BUDGET HISTORY

5-YEAR BUDGET TREND



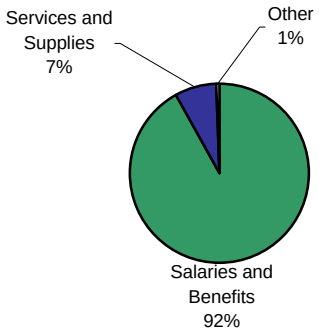
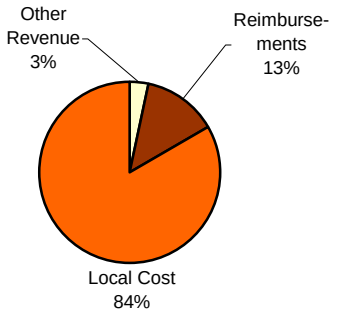
5-YEAR STAFFING TREND



PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	1,022,018	1,045,091	1,113,255	1,273,858	1,265,411
Departmental Revenue	36,568	38,293	38,755	73,000	65,060
Local Cost	985,450	1,006,798	1,074,500	1,200,858	1,200,351
Budgeted Staffing				15.0	

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Purchasing
FUND: General

BUDGET UNIT: AAA PUR
FUNCTION: General
ACTIVITY: Finance

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	1,184,267	1,137,450	1,167,204	1,226,020	1,290,702	1,390,894	**100,192**
Services and Supplies	22,300	91,365	107,323	149,498	121,323	83,994	**(37,329)**
Central Computer	13,420	16,683	18,694	20,762	20,762	26,861	**6,099**
Other Charges	997	728	420	104	104	-	**(104)**
Equipment	-	-	-	9,214	-	-	**-**
L/P Struct/Equip/Vehicles	5,783	6,052	-	4,981	4,981	-	**(4,981)**
Transfers	3,312	3,432	3,233	4,105	4,105	9,458	**5,353**
Total Exp Authority	1,230,079	1,255,710	1,296,874	1,414,684	1,441,977	1,511,207	**69,230**
Reimbursements	(208,061)	(210,619)	(183,619)	(149,273)	(206,119)	(203,619)	**2,500**
Total Appropriation	1,022,018	1,045,091	1,113,255	1,265,411	1,235,858	1,307,588	**71,730**
Departmental Revenue							
State, Fed or Gov't Aid	8,043	2,249	1,182	-	-	-	**-**
Current Services	-	-	24	11	-	-	**-**
Other Revenue	28,500	36,035	37,528	65,049	35,000	50,000	**15,000**
Other Financing Sources	25	9	21	-	-	-	**-**
Total Revenue	36,568	38,293	38,755	65,060	35,000	50,000	**15,000**
Local Cost	985,450	1,006,798	1,074,500	1,200,351	1,200,858	1,257,588	**56,730**
Budgeted Staffing					15.0	15.0	**-**

Salaries and benefits of $1,390,894 fund 15.0 positions and are increasing by $100,192 primarily because of MOU, equity and retirement rate adjustments, an increase of $14,211 in worker's compensation charges and $6,344 for a reclassification of a Business Systems Analyst II to a Business Systems Analyst III.

Services and supplies of $83,994 include software and hardware computer upgrades, training, office supplies, and annual equipment maintenance. The decrease of $37,329 reflects a one-time expenditure that occurred in 2006-07 for a major remodel at 777 E. Rialto Avenue that will not be budgeted in 2007-08, and a reduction in the use of temporary help.

Transfers of $9,458 include $5,500 for Facilities Management charges for general department maintenance and mandated EHaP charges of $3,958.

Reimbursements of $203,619 represent transfers from the three internal service funds (Printing Services, Surplus Property and Storage Operations, and Mail/Courier Services) for administrative support and $20,000 from Human Services for the reimbursement of surplus property given to community based organizations.

Departmental revenue of $50,000 represents yearly proceeds from the sale of surplus property to the countywide auction vendor Nationwide. The $15,000 increase is the result of the Board of Supervisors approved contract for Nationwide that has better sale proceeds for surplus property and a lower buyer's premium that will result in increased yearly revenue for the Purchasing Department.

PERFORMANCE MEASURES

Description of Performance Measure	2006-07 Projected	2006-07 Actual	2007-08 Projected
Percentage increase of county employees who have been trained by Purchasing in specific procurement and internal service funds policies and procedures.	15%	40%	40%
Percentage of buyers that have earned the C.P.M. accreditation.	10%	0%	20%
Percentage of changes that are posted to the templates as they occur.	New	New	100%
Percentage of county departments that use the interactive requisition.	New	New	50%

The Purchasing Department did not meet it's initial goal in 2006-07 of a Buyer earning the C.P.M accreditation due to the fact that one Buyer has completed only two of the four required modules at this time, and will not receive full accreditation until 2007-08. In 2007-08, the department will make a strong effort to enlist affected Buyers in the certification process to ensure they earn the C.P.M. certification before the end of the fiscal year.

Printing Services

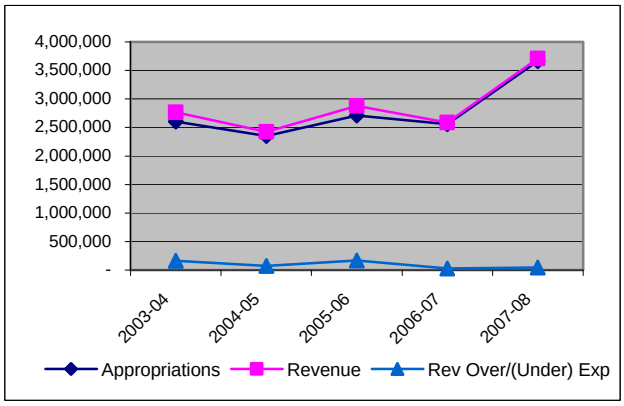
DESCRIPTION OF MAJOR SERVICES

Printing Services composes, sets, prints, collates, and binds county forms, pamphlets, and reports for county departments and special districts. The purpose of this division is to provide high quality printed materials utilizing the latest technological advances in order to serve the needs of county departments. Printing Services also administers the Arrowhead Regional Medical Center (ARMC) Forms Program. This division strives to deliver services in a timely and most cost effective manner that is beneficial to all its customers.

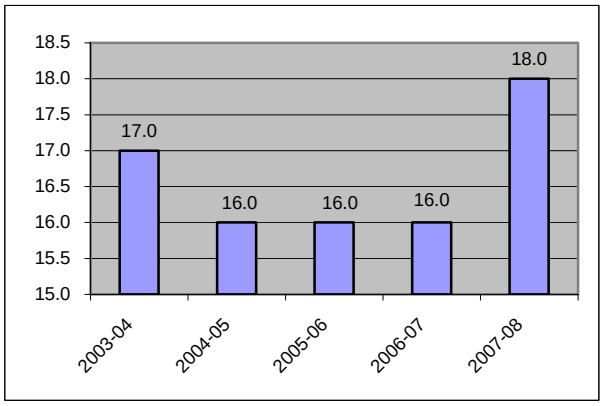
The Purchasing – Printing Services Division budget unit is an Internal Service Fund (ISF). All operational costs of this program are distributed to user departments through user rates. As an ISF, any unrestricted net assets available at the end of a fiscal year are carried over to the next fiscal year and are used for working capital and for replacement of fixed assets. Any excess or shortage is incorporated into the rate structure.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

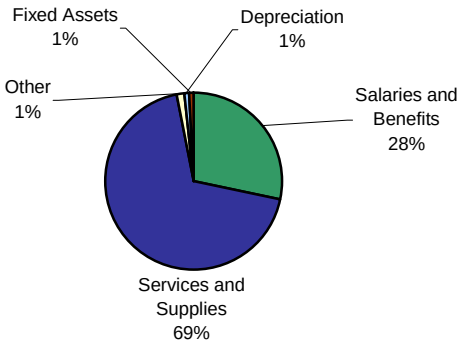
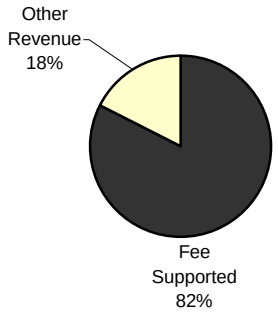


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	2,548,386	2,552,427	2,720,475	2,560,028	3,955,304
Departmental Revenue	2,503,248	2,677,230	2,975,297	2,586,287	4,018,759
Revenue Over/(Under) Exp	(45,138)	124,803	254,822	26,259	63,455
Budgeted Staffing				18.0	
Fixed Assets	187,189	32,826	7,421	32,500	26,849
Unrestricted Net Assets Available at Year End	161,402	258,995	487,899		524,505

The 2006-07 actuals are greater than the budgeted amounts due to an increase in the ARMC Forms Program. As part of the Purchasing Department reorganization, the ARMC Forms Program increased actual appropriation during 2006-07; however, revenue increased slightly more than appropriation due to a 20% increase in Printing Services by user departments and the inclusion of revenue from the ARMC Forms Program. Printing Services also actively solicited new business from other public service agencies, which also contributed to the increase in revenue. The ARMC Forms Program is included in the 2007-08 budget.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Purchasing
FUND: Printing Services

BUDGET UNIT: IAG PUR
FUNCTION: General
ACTIVITY: Printing

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	785,560	807,396	803,519	924,533	931,906	1,042,679	**110,773**
Services and Supplies	1,748,784	1,734,253	1,933,142	2,967,850	1,583,700	2,531,025	**947,325**
Central Computer	5,030	7,378	7,270	9,796	9,796	10,825	**1,029**
Other Charges	4,659	3,363	5,453	-	-	-	**-**
Transfers	52,143	52,259	52,253	53,125	53,125	53,241	**116**
Total Exp Authority	2,596,176	2,604,649	2,801,637	3,955,304	2,578,527	3,637,770	**1,059,243**
Reimbursements	(47,790)	(52,222)	(81,162)	-	(59,776)	-	**59,776**
Total Appropriation	2,548,386	2,552,427	2,720,475	3,955,304	2,518,751	3,637,770	**1,119,019**
Depreciation	-	-	-	-	41,277	27,749	**(13,528)**
Total Requirements	2,548,386	2,552,427	2,720,475	3,955,304	2,560,028	3,665,519	**1,105,491**
Departmental Revenue							
Current Services	2,503,178	2,676,235	2,960,329	4,018,759	2,586,287	3,058,849	**472,562**
Other Revenue	70	995	14,968	-	-	650,000	**650,000**
Total Revenue	2,503,248	2,677,230	2,975,297	4,018,759	2,586,287	3,708,849	**1,122,562**
Rev Over/(Under) Exp	(45,138)	124,803	254,822	63,455	26,259	43,330	**17,071**
Budgeted Staffing					16.0	18.0	**2.0**
Fixed Assets							
Improvement to Structures	-	-	-	19,369	25,000	-	**(25,000)**
Equipment	139,010	-	-	7,480	7,500	-	**(7,500)**
Vehicles	-	-	-	-	-	30,000	**30,000**
L/P Equipment	48,179	32,826	7,421	-	-	-	**-**
Total Fixed Assets	187,189	32,826	7,421	26,849	32,500	30,000	**(2,500)**

Salaries and benefits of $1,042,679 fund 18.0 positions and are increasing by $110,773 primarily due to the addition of 2.0 Storekeeper positions added to Printing Services during 2006-07 for the administration of the ARMC Forms Program, which was transferred from Central Stores during last fiscal year. The rest of the increase stems from mandatory MOU increases, retirement rate adjustments, a proposed equity adjustment for the Printing Services Supervisor, and upward reclassifications of one Graphic Designer I position to a Graphic Designer II which will cost approximately $6,999, and a Reproduction Equipment Operator I position to a Reproduction Equipment Operator II which will cost approximately $811. The department will propose one downward reclassification based on department needs of a Fiscal Assistant to Office Assistant II representing a savings of approximately $4,500. The department will present an agenda item to the Board of Supervisors requesting approval for the equity adjustment at a later date.

Services and supplies of $2,531,025 include the purchase of materials for all the printing jobs, hardware and software upgrades for Graphic Arts, office supplies, outside printing requests, COWCAP charges, and rental payments for the Quick Copy machines. The increase of $947,325 is due primarily to the purchase of extra materials for the ARMC Forms Program, and the purchase of additional supplies to meet increased demand by user departments for printing services.

Transfers of $53,241 represent reimbursement to the Purchasing Department of $49,020 for administrative support, and mandated EHaP charges.

Revenue of $3,708,849 is for all printing services job orders. The increase of $1,122,562 is a result of the transfer of revenue for the ARMC Forms Program, and an anticipated increase in printing services by user departments.

Vehicles are budgeted at $30,000 for the purchase of a cargo van to be used for deliveries for the ARMC Forms Program and miscellaneous printing jobs.

Surplus Property and Storage Operations

DESCRIPTION OF MAJOR SERVICES

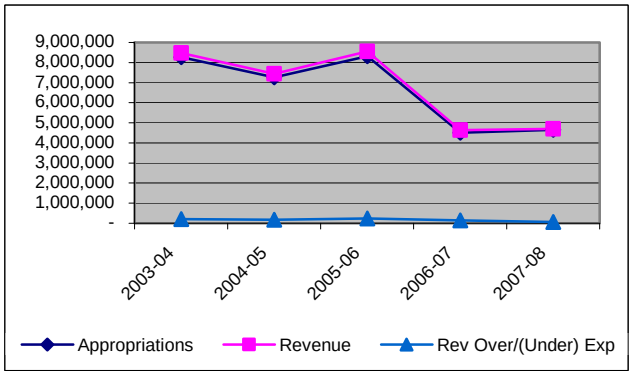
Surplus Property and Storage Operations maintains the surplus property pool, serves as a storage facility for county departments, administers the Office Depot Next Day Desktop Delivery Program, and administers the printer cartridges recycling program. The Office Depot Next Day Desktop Delivery Program enables departments to order all their office supplies on-line through Office Depot's website, and receive delivery of their order within 24 hours (within greater San Bernardino area). The top 300 office products used by the county departments receive special "net" pricing, which can be up to 57% off the catalog price. The division strives to accurately inventory and fairly distribute surplus property to interested county departments, community-based organizations, and the general public.

During 2006-07, Central Stores was phased out and the county transitioned into a "Just in Time" procurement system. In this budget year, Surplus Property and Storage Operations will move to a barcode system that will enable the tracking of all surplus property that is turned in and issued out. In addition, Surplus Property and Storage Operations will be beginning to market surplus property on Countyline for county departments and hold public auctions on the internet for the general public.

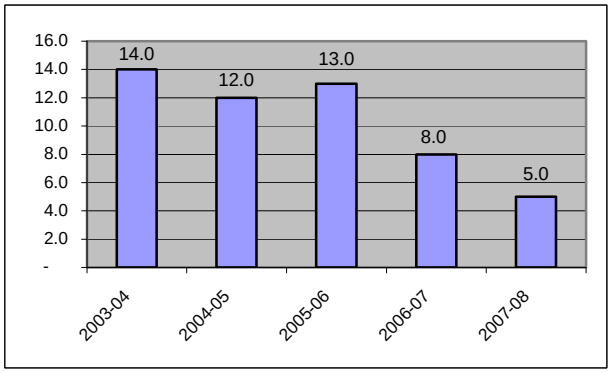
The Purchasing – Surplus Property and Storage Operations Division budget unit is an Internal Service Fund (ISF). All operational costs of this program are distributed to user departments through user rates. As an ISF, any unrestricted net assets available at the end of a fiscal year are carried over to the next fiscal year and are used for working capital and for replacement of fixed assets. Any excess or shortage is incorporated into the rate structure.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

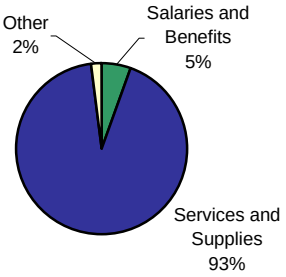


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	8,013,104	8,636,892	8,776,583	4,500,088	5,227,686
Departmental Revenue	7,703,050	8,929,050	8,884,935	4,637,023	5,233,616
Revenue Over/(Under) Exp	(310,054)	292,158	108,352	136,935	5,930
Budgeted Staffing				8.0	
Fixed Assets	-	-	4,412	-	-
Unrestricted Net Assets Available at Year End	107,208	224,000	220,820		225,529

The 2006-07 actuals are greater than the budgeted amounts primarily due to an increase in services and supplies. This increase is a result of the increase in department orders through the Office Depot Desktop Next Day Delivery Program. The closure of Central Stores in September of 2006 contributed to the increase by allowing departments who ordered supplies from Central Stores to utilize Office Depot as their vendor of choice for many products. Departmental revenue increased as the result of the increase in Office Deport orders.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Purchasing
FUND: Surplus Property and Storage Operations

BUDGET UNIT: IAV PUR
FUNCTION: General
ACTIVITY: Surplus and Storage

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	509,318	521,745	417,411	265,356	385,981	252,565	(133,416)
Services and Supplies	7,369,451	7,991,863	8,199,765	4,903,934	3,971,919	4,284,281	312,362
Central Computer	9,358	14,124	14,354	9,873	14,494	12,760	(1,734)
Transfers	124,977	109,160	145,053	48,523	123,600	92,489	(31,111)
Total Appropriation	8,013,104	8,636,892	8,776,583	5,227,686	4,495,994	4,642,095	146,101
Depreciation	-	-	-	-	4,094	3,026	(1,068)
Total Requirements	8,013,104	8,636,892	8,776,583	5,227,686	4,500,088	4,645,121	145,033
Departmental Revenue							
Current Services	7,703,050	8,925,285	8,884,935	5,232,395	4,637,023	4,706,000	68,977
Other Revenue	-	3,765	-	-	-	-	-
Other Financing Sources	-	-	-	1,221	-	-	-
Total Revenue	7,703,050	8,929,050	8,884,935	5,233,616	4,637,023	4,706,000	68,977
Rev Over/(Under) Exp	(310,054)	292,158	108,352	5,930	136,935	60,879	(76,056)
Budgeted Staffing					8.0	5.0	(3.0)
Fixed Assets							
Equipment	-	-	4,412	-	-	-	-
Total Fixed Assets	-	-	4,412	-	-	-	-

Salaries and benefits of $252,565 fund 5.0 positions and are decreasing by $133,416 due to the reduction of 3.0 positions from 2006-07, thus continuing the consolidation of services and increased efficiencies within surplus property and storage operations. The department is requesting the reclassification of 1.0 Stores Specialist to 1.0 Stores Supervisor at the same pay range. The reclassification will allow customer questions to be answered and decisions made in a timely manner. Other duties will include oversight of programs such as surplus issuance and receiving, recycling and on-line auctions.

Services and supplies of $4,284,281 include the purchase of office supplies for all county departments through Office Depot, and system development charges. The increase of $312,362 reflects an anticipated increase in the purchase of office supplies for county departments, and an increase in COWCAP charges.

Transfers of $92,489 include reimbursement to the Purchasing Department for administrative support, and mandated EHaP charges. The $31,111 decrease is a result of the termination of reimbursement to Printing Services for one- third of the Printing/Mail Services Manager's salary due to a department reorganization.

Charges for current services of $4,706,000 include revenue from the Office Depot consolidated billing program, vendor rebates, storage fees, and printer cartridge recycling. The $68,977 increase in revenue is due to an anticipated increase in demand by user departments for Office Depot supplies in 2007-08.

Mail/Courier Services

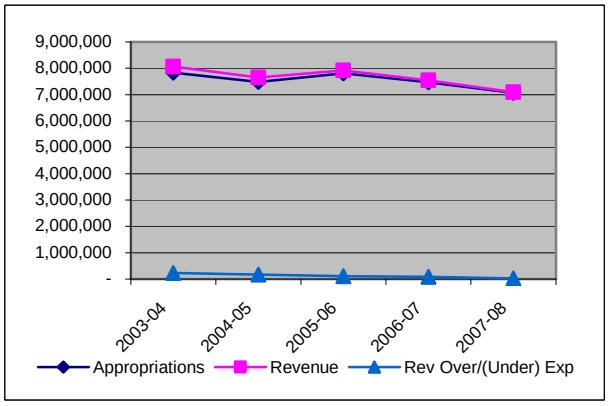
DESCRIPTION OF MAJOR SERVICES

Mail/Courier Services provides interoffice, U.S. Postal, and courier service to agencies, departments, and special districts within the county. The division's main goal is to deliver each piece of mail in a timely and accurate manner.

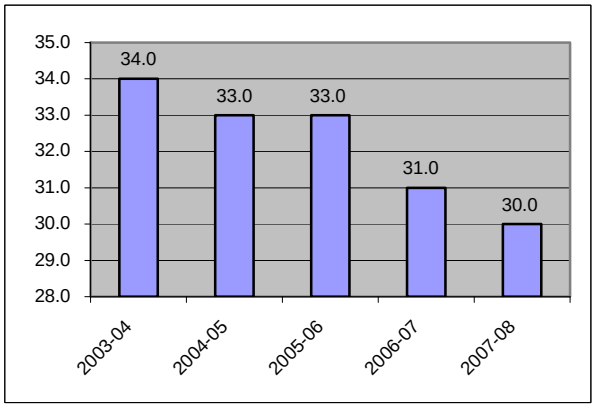
The Purchasing Department's Mail/Courier Services budget unit is an Internal Service Fund (ISF). As an ISF, any unrestricted net assets available at the end of a fiscal year are carried over to the next fiscal year and are used as working capital and for replacement of fixed assets. Any excess or shortage is incorporated into the rate structure.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



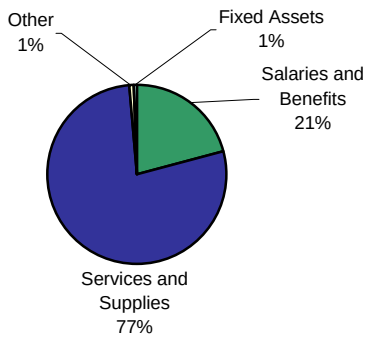
PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	7,597,199	7,473,474	6,885,767	7,463,766	6,964,472
Departmental Revenue	8,030,748	7,902,243	6,897,044	7,548,000	6,897,350
Revenue Over/(Under) Exp	433,549	428,769	11,277	84,234	(67,122)
Budgeted Staffing				31.0	
Fixed Assets	15,734	65,803	30,790	27,000	23,977
Unrestricted Net Assets Available at Year End	927,857	1,280,274	1,248,812		1,157,713

Appropriation and departmental revenue in 2006-07 are below budget due to an anticipated increase in postage not materializing and continued automation and outsourcing from county departments involved in the Human Services System C-IV Program. Additionally, this budget unit's appropriation exceeded revenue by $67,122. The excess appropriation was offset through this budget unit's working capital requirements. Per the Auditor/Controller-Recorder's, Report of Operations, the amount of working capital available in 2006-07 is $1,248,812.

In 2006-07, the Auditor/Controller-Recorder conducted an annual rate study for this budget unit. The study detailed a revenue shortage in both the presort and inter-office mail functions and recommended a rate increase. On February 27, 2007, the Board of Supervisors approved rate adjustments for both the presort and inter-office functions to take affect in 2007-08. Increases in both functions will enable Mail/Courier Services to maintain two months worth of operating expenses in order to fully fund their working capital reserve.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Purchasing
FUND: Mail Courier Services

BUDGET UNIT: IAY PUR
FUNCTION: General
ACTIVITY: Mail & Courier Services

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	1,148,888	1,137,213	1,275,352	1,370,311	1,498,250	1,478,335	**(19,915)**
Services and Supplies	6,396,250	6,259,757	5,523,200	5,533,972	5,840,177	5,503,279	**(336,898)**
Central Computer	2,278	4,209	4,898	5,596	5,596	8,613	**3,017**
Other Charges	1,705	3,484	2,518	1,909	2,000	1,117	**(883)**
Transfers	48,078	68,811	79,799	52,684	82,572	52,398	**(30,174)**
Total Appropriation	7,597,199	7,473,474	6,885,767	6,964,472	7,428,595	7,043,742	**(384,853)**
Depreciation	-	-	-	-	35,171	24,013	**(11,158)**
Total Requirements	7,597,199	7,473,474	6,885,767	6,964,472	7,463,766	7,067,755	**(396,011)**
Departmental Revenue							
Current Services	8,030,648	7,902,243	6,897,044	6,897,350	7,548,000	7,093,188	**(454,812)**
Other Revenue	100	-	-	-	-	-	**-**
Total Revenue	8,030,748	7,902,243	6,897,044	6,897,350	7,548,000	7,093,188	**(454,812)**
Rev Over/(Under) Exp	433,549	428,769	11,277	(67,122)	84,234	25,433	**(58,801)**
Budgeted Staffing					31.0	30.0	**(1.0)**
Fixed Assets							
Equipment	-	33,657	7,536	-	7,000	22,000	**15,000**
L/P Equipment	15,734	32,146	23,254	23,977	20,000	24,654	**4,654**
Total Fixed Assets	15,734	65,803	30,790	23,977	27,000	46,654	**19,654**

Salaries and benefits of $1,478,335 fund 30.0 positions and are decreasing by $19,915. Included in the 2007-08 budget, is $22,000 for three proposed equity increases for 1.0 Mail Services Supervisor II and 2.0 Mail Services Supervisor I positions. The cost of the equity increases are offset by the deletion of 1.0 Mail Processor II position. The department will present an agenda item to the Board of Supervisors requesting approval for the equity adjustments at a later date.

Services and supplies of $5,503,279 include general office expenses, postage costs, COWCAP charges, presort and barcode services, equipment maintenance, and vehicle charges. The decrease of $336,898 is due to an anticipated postal rate increase that did not materialize in 2006-07.

Other charges of $1,117 represent interest payments on the fourth-year of a five-year lease-purchase of non-intelligent inserters.

Transfers of $52,398 represent reimbursement to the Purchasing Department of $44,420 for administrative support, and mandated EHaP charges.

Charges for current services of $7,093,188 include revenue from mail and courier services. The $454,812 decrease is a result of budgeting revenue based on past trends.

Equipment is budgeted at $22,000 for the purchase of two postage meters needed to comply with new United States Postal Service technology standards.

Lease-purchase equipment of $24,654 represents principal only payments on the fourth-year of a five-year lease purchase of non-intelligent inserters.

RISK MANAGEMENT
Laurie Milhiser

MISSION STATEMENT

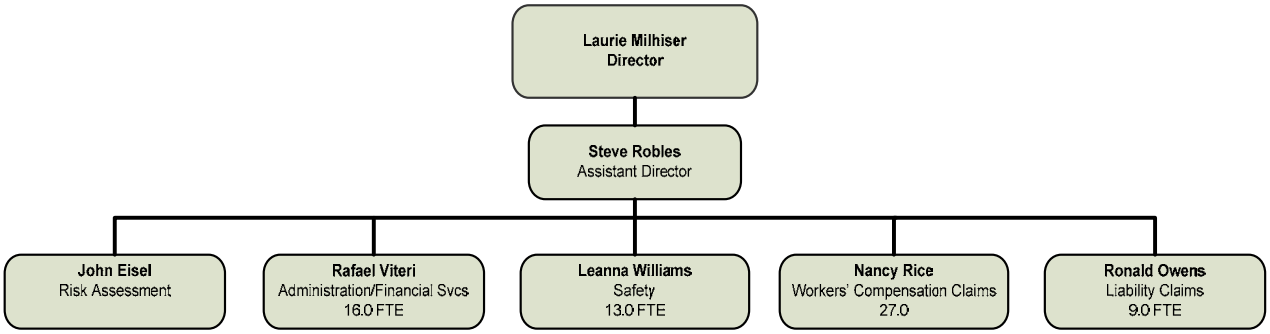
Risk Management seeks to minimize the frequency and severity of financial loss to the County through a coordinated Enterprise Risk Management Program which includes identification and assessment of exposures that can result in loss, effective risk reduction and loss prevention programs for identified risks, aggressive claims management, and fiscally responsible risk financing and recovery.

STRATEGIC GOALS

1. Minimize risk management costs and stabilize premiums charged to county departments by utilizing strategies that enable the department to manage the various funds in the most cost-effective manner.

2. Improve customer service by providing interactive communication of risk management data.

ORGANIZATIONAL CHART



SUMMARY OF BUDGET UNITS

	2007-08			
	Operating Exp/ Appropriation	Revenue	Revenue Over/ (Under) Exp	Staffing
Internal Service Funds				
Operations	7,082,321	7,082,321	-	72.0
Insurance Programs	70,334,073	106,326,183	35,992,110	-
Total Internal Service Funds	77,416,394	113,408,504	35,992,110	72.0

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and applicable performance measures.

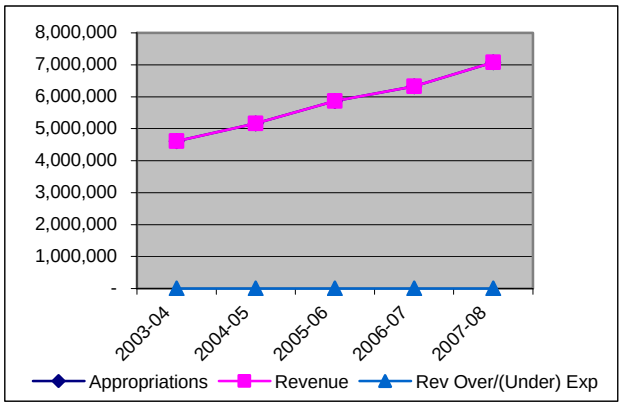
Operations

DESCRIPTION OF MAJOR SERVICES

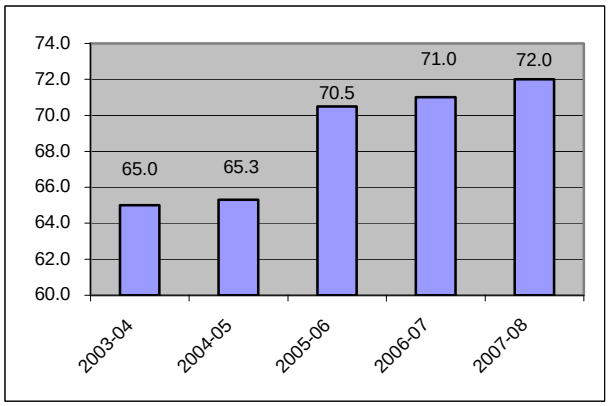
Risk Management administers the county's self-insured workers' compensation, public liability, property conservation, safety and risk reduction programs and its insured programs. All programs are paid from self-insurance funds and financed by charging general fund and non-general fund departments, as well as Board-Governed Special Districts and County Service Areas. Each is billed for their specific coverage for the cost to pay losses under the self-insured programs and the cost of insurance for the insured programs.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

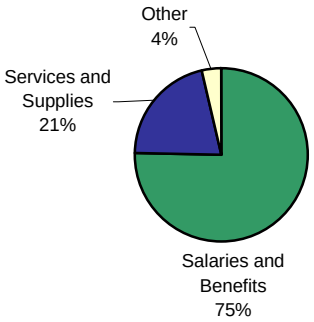
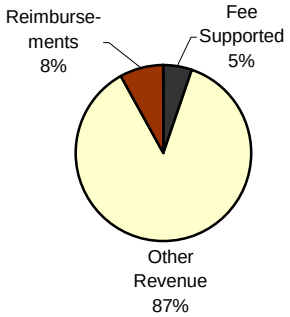


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	4,958,155	4,832,121	5,425,784	6,320,807	7,775,878
Departmental Revenue	4,810,196	5,309,472	6,220,413	6,320,807	6,505,807
Revenue Over/(Under) Exp	(147,959)	477,351	794,629	-	(1,270,071)
Budgeted Staffing				71.0	
Fixed Assets	-	-	-	10,000	9,800
Unrestricted Net Assets Available at Year End	(67,646)	401,845	1,196,474		(485,324)

In 2006-07, appropriation is more than modified budget as a result of increased property and aircraft liability insurance costs. Additionally, the Operations budget unit is primarily funded through operating transfers from the insurance funds. These transfers are processed based on budgeted amounts, and if the Operations program does not spend all of their appropriation in a fiscal year, there is a year-end cash surplus. In 2006-07, an unbudgeted operating transfer out in the amount of $1.64 million was processed to transfer unspent funds back to the insurance funds.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Risk Management
FUND: Operations

BUDGET UNIT: IBP RMG
FUNCTION: General
ACTIVITY: Other General

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	3,839,085	4,020,374	4,834,570	5,274,621	5,458,150	5,806,517	**348,367**
Services and Supplies	856,019	1,164,104	1,076,892	1,373,999	1,187,047	1,542,389	**355,342**
Central Computer	36,273	45,531	53,105	62,543	62,597	70,176	**7,579**
Transfers	143,469	161,389	28,391	32,181	32,181	33,234	**1,053**
Total Exp Authority	4,874,846	5,391,398	5,992,958	6,743,344	6,739,975	7,452,316	**712,341**
Reimbursements	(515,265)	(559,277)	(575,022)	(619,169)	(619,168)	(619,995)	**(827)**
Total Appropriation	4,359,581	4,832,121	5,417,936	6,124,175	6,120,807	6,832,321	**711,514**
Depreciation	-	-	7,848	9,221	-	-	**-**
Operating Transfers Out	598,574	-	-	1,642,482	200,000	250,000	**50,000**
Total Requirements	4,958,155	4,832,121	5,425,784	7,775,878	6,320,807	7,082,321	**761,514**
Departmental Revenue							
Use of Money and Prop	49,183	58,235	129,059	174,596	95,000	130,000	**35,000**
State, Fed or Gov't Aid	1,925	721	8,191	56,119	-	-	**-**
Current Services	439,869	366,041	470,720	406,439	375,000	400,000	**25,000**
Total Revenue	490,977	424,997	607,970	655,000	470,000	530,000	**60,000**
Operating Transfers In	4,319,219	4,884,475	5,612,443	5,850,807	5,850,807	6,552,321	**701,514**
Total Financing Sources	4,810,196	5,309,472	6,220,413	6,505,807	6,320,807	7,082,321	**761,514**
Rev Over/(Under) Exp	(147,959)	477,351	794,629	(1,270,071)	-	-	**-**
Budgeted Staffing					71.0	72.0	**1.0**
Fixed Assets							
Equipment	-	-	-	9,800	10,000	15,000	**5,000**
Total Fixed Assets	-	-	-	9,800	10,000	15,000	**5,000**

Salaries and benefits of $5,806,517 fund 72.0 positions and are increasing by $348,367 primarily resulting from increases in workers' compensation charges, and other costs associated with MOU and retirement rate adjustments, the mid-year reclassification of 3.0 positions resulting in costs of $32,778, and the addition of 1.0 Staff Analyst II to coordinate the county's American's with Disabilities Act (ADA) program. This function was previously performed by a Human Resources Analyst and will entail the provision of consistent services to the disabled community, identifying and removing barriers, contract management with ADA experts, litigation support with County Counsel, management reporting, and maintaining accurate recordkeeping practices. In addition, the department included the following reclassifications:

- Fiscal Assistant (pay range 31) to a Payroll Specialist (pay range 33) to manage the department's payroll functions previously performed by the Human Resources Department.
- Supervising Liability Claims Rep and a Supervising Workers Comp Adjuster (pay range 62) to Claims Managers, a new classification (pay range 65), to reflect the additional management roles assumed by these positions.

Services and supplies of $1,542,389 include costs for general office expenses, training, and information technology services. The increase of $355,342 is a result of the COWCAP allocation increase from $812,792 to $1,055,140, anticipated equipment replacement, and inflation.

Transfers of $33,234 represent costs for human resources programs including Employee Health and Productivity, Employee Benefits, and employee relations services.

Reimbursements of $619,995 include reimbursements from the insurance funds for 6.0 Safety Specialists and 1.0 Workers' Compensation Claims Adjuster based on various Board of Supervisor's actions.

Operating transfers out of $250,000 is an estimate of stale dated warrants and payments from previous years.

Departmental revenue of $530,000 include interest revenue, revenue from the Emergency Medical Services program, and allocations from SB612.

Operating transfers in of $6,552,321 come from the various insurance funds which are financed through Board of Supervisors approved rates paid by departments, Board-Governed Special Districts, and County Service Areas. The $701,514 increase reflects the increased costs of program administration including salary and benefit increases due to staffing changes, increased COWCAP charges, equipment replacement and training needs.

Fixed asset equipment of $15,000 is for the purchase of two servers to support the new automated claims management system.

PERFORMANCE MEASURES

Description of Performance Measure	2006-07 Projected	2006-07 Actual	2007-08 Projected
Reduce average cost per Workers' Compensation claim.	<$17,500	$12,490	<$18,500
Reduce average cost per general liability claim.	<$5,800	$9,144	<$10,000
Percentage of verified compliance with contractual insurance requirements.	80%	80%	80%
Percentage increase of visits to the Risk Management website.	New	New	50%

The reduction of the average cost of Workers' Compensation claims reflects the impact of changes in workers' compensation legislation that allows an increased use of utilization review, new permanent disability schedules, and changes in vocational rehabilitation. In contrast, the average cost of general liability claims reflects an increasing trend in defense costs due to certain major litigated matters and large flood cases. As a result, the department hired specialty legal firms whose rates are significantly higher than contracted panel rates.

Insurance Programs

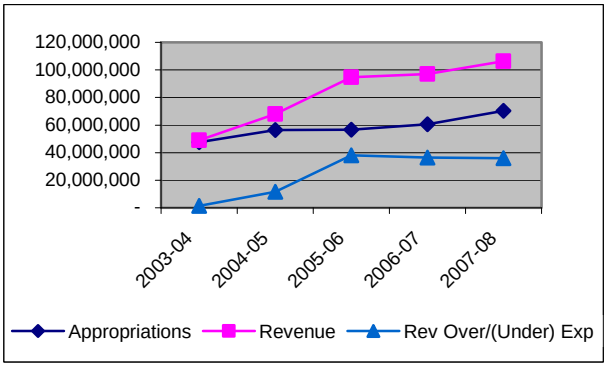
DESCRIPTION OF MAJOR SERVICES

Risk Management administers the county's self-insured workers' compensation, public liability, property conservation, safety and risk reduction programs and its insured programs. All programs are paid from self-insurance funds and financed by charging general fund and non-general fund departments, as well as Board-Governed Special Districts and County Service Areas. Each agency is billed for their specific coverage for the cost to pay losses under the self-insured programs and the cost of insurance for the insured programs.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND

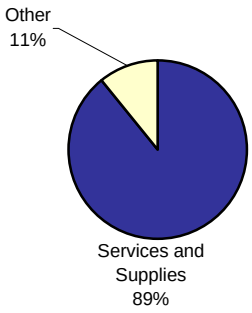
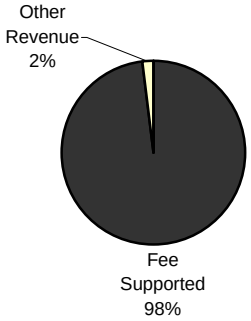


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	56,585,885	47,913,728	59,670,550	60,686,873	52,702,580
Departmental Revenue	50,845,461	69,026,882	100,296,168	97,127,583	111,608,174
Revenue Over/(Under) Exp	(5,740,424)	21,113,154	40,625,618	36,440,710	58,905,594
Budgeted Staffing				-	
Fixed Assets	-	-	-	-	-
Unrestricted Net Assets Available at Year End	(55,689,581)	(47,077,608)	(15,997,800)		16,160,032

In 2006-07, appropriation is less than budget due to lower than anticipated claims expenditures. In addition, total financing is higher than budget primarily resulting from increased interest revenue, unbudgeted subrogation and claims cost recoveries, and receipt of an operating transfer for $1.64 million from the Risk Management Operations budget unit to return remaining prior year fund balance. In addition, unrestricted net assets have been building as a result of the department's efforts to obtain 80% confidence levels in the insurance funds as recommended by actuarial analysis.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Risk Management
FUND: Risk Mgmt - Insurance Programs

BUDGET UNIT: Various
FUNCTION: General
ACTIVITY: Other General

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Services and Supplies	48,565,383	41,822,987	48,601,816	45,834,700	53,786,897	62,781,757	**8,994,860**
Other Charges	311,969	414,702	339,709	349,406	430,000	380,000	**(50,000)**
Transfers	515,265	558,677	575,022	619,169	619,169	619,995	**826**
Total Appropriation	49,392,617	42,796,366	49,516,547	46,803,275	54,836,066	63,781,752	**8,945,686**
Operating Transfers Out	7,193,268	5,117,362	10,154,003	5,899,305	5,850,807	6,552,321	**701,514**
Total Requirements	56,585,885	47,913,728	59,670,550	52,702,580	60,686,873	70,334,073	**9,647,200**
Departmental Revenue							
Use of Money and Prop	223,706	296,562	659,430	3,982,629	346,083	2,034,683	**1,688,600**
State, Fed or Gov't Aid	-	24,812	-	-	-	-	**-**
Current Services	47,196,390	68,503,274	99,288,830	105,748,141	96,745,000	104,255,000	**7,510,000**
Other Revenue	30,444	145,028	306,348	186,424	36,500	36,500	**-**
Total Revenue	47,450,540	68,969,676	100,254,608	109,917,194	97,127,583	106,326,183	**9,198,600**
Operating Transfers In	3,394,921	57,206	41,560	1,690,980	-	-	**-**
Total Financing Sources	50,845,461	69,026,882	100,296,168	111,608,174	97,127,583	106,326,183	**9,198,600**
Rev Over/(Under) Exp	(5,740,424)	21,113,154	40,625,618	58,905,594	36,440,710	35,992,110	**(448,600)**

Services and supplies of $62,781,757 includes judgment and settlement costs, medical treatment and expenses, temporary disability and loss earnings, property insurance, and legal defense services. The $8,994,860 increase is due to increased claims costs and premium costs for excess insurance in all insured and self-insured funds.

Other charges of $380,000 include costs for taxes and assessments by the State of California for the worker's compensation self insurance plans.

Transfers of $619,995 represent average salary and benefit costs for 6.0 Safety Specialists and 1.0 Workers' Compensation Adjuster, funded by various sub funds resulting from Board of Supervisor's actions.

Operating transfers out of $6,552,321 represent funding for the Operations division. The $701,514 increase is due to staffing adjustments, increased COWCAP charges, equipment replacement needs, inflation, and Human Resources services.

Departmental revenue of $106,326,183 includes $104,255,000 in insurance premiums collected from user departments. The $7.5 million increase over last year is due to a Board of Supervisors approved rate change to pay for premiums and increase self-insured funding levels to the 80% acceptable confidence level based on actuarial analysis. Also included is $2.0 million in interest earnings, an estimated $1.7 million increase over last year based on anticipated fund balances, and $36,500 in anticipated subrogation and claims cost recovery revenue.

PERFORMANCE MEASURES			
Description of Performance Measure	**2006-07 Projected**	**2006-07 Actual**	**2007-08 Projected**
Confidence level achieved in self-insured funds as determined by actuarial analysis.	New	57%	80%

In 2001, a commitment was made to restore the self-insured fund balances to the marginally acceptable 70% confidence level by 2008. In 2006-07, the department increased that commitment to 80% confidence levels as recommended by actuarial analysis. Risk Management implemented a five year recovery plan that accounts for the liquidation of a Guaranteed Investment Contract (GIC) in the amount of $52.5 million at the end of 2008. This will aid the department in achieving the 80% confidence level by the end of the fiscal year.

ARROWHEAD REGIONAL MEDICAL CENTER
Patrick A. Petre

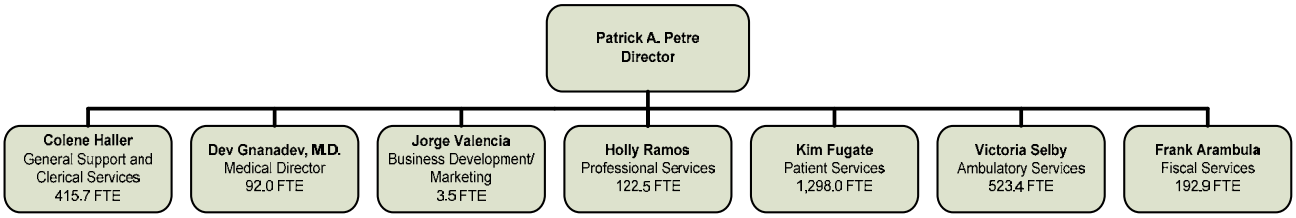
MISSION STATEMENT

The San Bernardino County "Arrowhead Regional Medical Center" (ARMC) is a safety net hospital with the primary mission of providing quality healthcare, a basic necessity of humankind, to the residents of San Bernardino County. We continuously strive to improve the health of the communities we serve and become the provider of choice for healthcare delivery and education.

STRATEGIC GOALS

1. Ensure the health and safety of County residents by increasing access to healthcare services through Outpatient and Emergency Room Visits.
2. Improve access to higher-level healthcare services for County residents through increased admissions in Acute Care.
3. Secure hospital financial health through efficient reimbursement policies and optimizing available revenue streams.
4. Reduce cost inefficiencies through containment opportunities and strategies to ensure effective hospital operations.
5. Enhance services and operations through continued improvement of Information Technology Infrastructure.
6. Continue improving customer satisfaction.

ORGANIZATIONAL CHART



SUMMARY OF BUDGET UNITS

	2007-08				
	Operating Exp/ Appropriation	Revenue	Fund Balance	Revenue Over/ (Under) Exp	Staffing
Enterprise Funds					
Arrowhead Regional Medical Center	364,151,503	361,628,449		(2,523,054)	2,656.0
Total Enterprise Funds	364,151,503	361,628,449	-	(2,523,054)	2,656.0
Special Revenue Funds					
Tobacco Tax	2,258,056	1,717,828	540,228	-	-
Archstone Foundation Grant	44,509	10,802	33,707		-
Total Special Revenue Funds	2,302,565	1,728,630	573,935	-	-
Total - All Funds	366,454,068	363,357,079	573,935	(2,523,054)	2,656.0

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and applicable performance measures.

Arrowhead Regional Medical Center

DESCRIPTION OF MAJOR SERVICES

Arrowhead Regional Medical Center (ARMC) is a state-of-the-art acute care facility embracing advanced technology in all patient and support areas. ARMC offers the latest in patient care by providing a full range of inpatient and outpatient services, three off campus community health centers, Department of Behavioral Health's inpatient activities and numerous specialty services. Freeway access, shuttle service and close proximity to an Omnitrans bus hub make ARMC convenient to county residents.

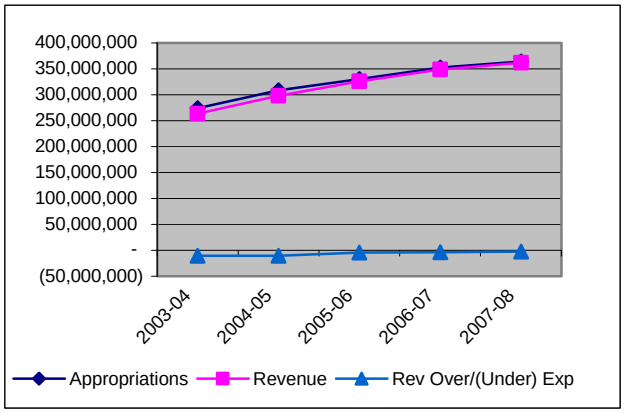
ARMC and Behavioral Health facilities are comprised of 373 (90 in Behavioral Health and 283 in ARMC) inpatient rooms, most of which are private. The Emergency Department is a Level II Trauma Center and consists of 15 observation rooms, 8 treatment rooms, 3 law enforcement holding rooms, 8 trauma rooms and a 9 bay Rapid Medical Emergent Treatment area to expedite treatment and improve throughput. The helicopter landing area can accommodate both standard medi-vac helicopters and military helicopters. The outpatient care center consists of 109 examination rooms and 8 procedure rooms.

Inpatient Care: Inpatient services provide curative, preventative, restorative and supportive care for general and specialty units within the General Acute Care Hospital, Behavioral Health Hospital and Home Health. Care is coordinated among multiple care providers responsible for patient care twenty-four hours a day. Nursing functions as a primary interface with patients, families and others and is often the interpreter for the hospital experience and treatment plan. Education is a primary focus and ARMC offers numerous Residency Programs for the training of physicians in Family Practice, Emergency Medicine, Surgery, Neurosurgery, Women's Health, and Internal Medicine.

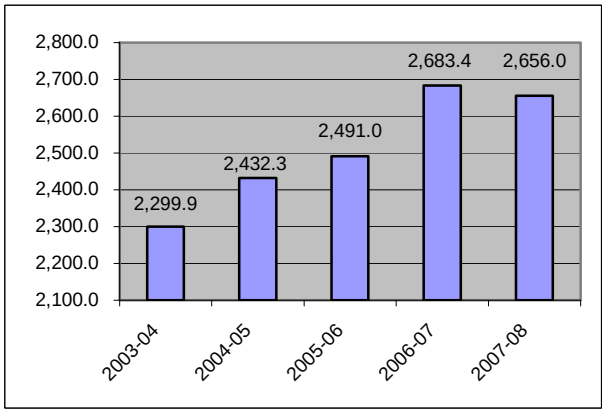
Outpatient Services: Outpatient Care is an integral part of our multifaceted healthcare delivery system offering a wide range of emergency, primary, preventive, chronic, follow-up and specialty care in an ambulatory care setting. Visits have exceeded 250,000 annually without the Emergency Room volume.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



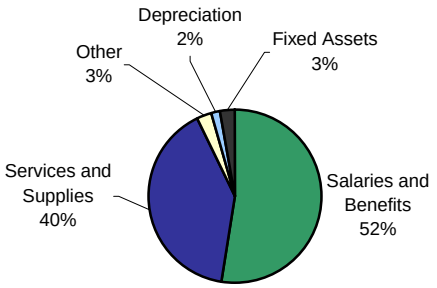
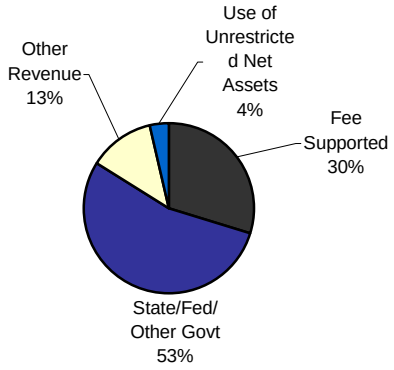
PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	285,852,123	307,053,858	338,756,350	355,638,294	360,589,659
Departmental Revenue	280,930,687	303,214,159	325,302,143	352,029,875	352,805,258
Revenue Over/(Under) Exp	(4,921,436)	(3,839,699)	(13,454,207)	(3,608,419)	(7,784,401)
Budgeted Staffing				2,683.4	
Fixed Assets	1,640,973	1,314,030	1,539,482	2,608,113	2,468,254

Appropriation for 2006-07 is $360,589,659 versus a modified budget of $355,638,294. This is an unfavorable variance of $4,951,365 and is primarily related to physician fees and supply expenses. There was an aggressive plan to reduce supply expense over the course of the year that did not materialize. The plan included the review of distribution processes of supplies to various hospital departments, cost analysis of existing supplies contracts, and an assessment of materials management infrastructure and staff. These components are now being implemented and incorporated into the 2007-08 budget.

Departmental revenue for 2006-07 reflects an increase of $775,383 over modified budget primarily due to the unanticipated receipt of the SB 1100 Medi-Cal funding adjustment. Realignment is currently funding departmental revenue at a level $4,429,906 over budget. ARMC administration is currently analyzing this funding deficit.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Arrowhead Regional Medical Center
FUND: Medical Center

BUDGET UNIT: EAD MCR
FUNCTION: Health and Sanitation
ACTIVITY: Hospital Care

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	139,529,219	154,101,291	175,477,648	191,107,523	190,163,232	196,727,735	**6,564,503**
Services and Supplies	122,188,037	130,590,559	146,463,897	151,305,402	144,025,461	149,992,752	**5,967,291**
Central Computer	587,180	773,607	910,103	1,075,193	1,075,193	1,283,275	**208,082**
Other Charges	955,137	1,092,532	1,026,124	1,023,734	1,120,937	849,907	**(271,030)**
Transfers	900,656	905,863	974,489	1,144,292	1,149,440	1,573,867	**424,427**
Total Exp Authority	264,160,229	287,463,852	324,852,261	345,656,144	337,534,263	350,427,536	**12,893,273**
Reimbursements	-	-	-	(5,000)	-	-	**-**
Total Appropriation	264,160,229	287,463,852	324,852,261	345,651,144	337,534,263	350,427,536	**12,893,273**
Depreciation	11,012,812	6,049,319	5,904,089	5,927,187	6,216,532	5,723,967	**(492,565)**
Operating Transfers Out	10,679,082	13,540,687	8,000,000	9,011,328	8,812,500	8,000,000	**(812,500)**
Total Requirements	285,852,123	307,053,858	338,756,350	360,589,659	352,563,295	364,151,503	**11,588,208**
Departmental Revenue							
Use of Money and Prop	-	683	126	(125)	-	-	**-**
State, Fed or Gov't Aid	179,182,389	192,662,185	181,560,624	201,726,300	206,320,263	202,980,939	**(3,339,324)**
Current Services	84,686,128	84,747,673	93,242,062	99,837,741	98,916,441	111,540,583	**12,624,142**
Other Revenue	578,570	6,174,868	10,814,880	4,854,160	4,473,197	4,530,828	**57,631**
Total Revenue	264,447,087	283,585,409	285,617,692	306,418,076	309,709,901	319,052,350	**9,342,449**
Operating Transfers In	16,483,600	19,628,750	39,684,451	46,387,182	39,187,500	42,576,099	**3,388,599**
Total Financing Sources	280,930,687	303,214,159	325,302,143	352,805,258	348,897,401	361,628,449	**12,731,048**
Rev Over/(Under) Exp	(4,921,436)	(3,839,699)	(13,454,207)	(7,784,401)	(3,665,894)	(2,523,054)	**1,142,840**
Budgeted Staffing					2,683.4	2,656.0	**(27.4)**
Fixed Assets							
Equipment	1,201,198	961,224	1,039,732	1,126,356	1,000,000	9,227,997	**8,227,997**
L/P Equipment	439,775	352,806	499,750	1,341,898	1,550,638	1,664,795	**114,157**
Total Fixed Assets	1,640,973	1,314,030	1,539,482	2,468,254	2,550,638	10,892,792	**8,342,154**

Salaries and benefits of $196,727,735 fund 2,656 positions and are increasing by $6,564,503 primarily resulting from $3,021,066 in annual step increases, $1,774,247 increase in retirement benefits and other costs associated with MOU rate adjustments. Staffing decreased by 27.4 primarily due to a decrease of 16.0 Radiology Program Trainees/Interns (interns in this program are no longer compensated), a transfer of 2.0 Human Resource Officers to the County Human Resources Department, a decrease of 6.5 nursing positions to cover additional costs associated with the mid-year conversion of per-diem registered nursing positions to regular positions, and the remaining net decrease of 2.9 due to various staffing adjustments based on departmental needs.

Services and supplies of $149,992,752 includes $49,899,272 for contracted services such as physicians and other professional services, $56,089,818 for medical and pharmacy supplies, $7,178,076 for malpractice insurance, with the balance of $36,825,586 for other operational expenses such as utilities, insurance,

equipment, maintenance and leases. The net increase of $5,967,291 is primarily due to a $2,408,095 increase in physicians' contracts and a $3,108,655 increase for medical and pharmacy supplies.

Other charges of $849,907 represents payments to non-contracted Medically Indigent providers and the decrease of $271,030 is primarily due to the increased utilization of our contracted providers.

Transfers of $1,573,867 includes $948,695 for the salaries and benefits costs associated with a Human Resources Officer (HRO) I and II and the hospital's shared portion of the costs for a Healthcare Division IS Chief, and the remaining $625,172 is primarily for office lease space. The increase of $424,427 is due to the transfer of the two HRO's from the hospital's budget to Human Resources. The hospital now transfers funds to cover these positions.

Depreciation of $5,723,967 represents forecasted depreciation for existing equipment of $5,073,967 plus an additional $650,000 for budgeted equipment purchases. Equipment is depreciated over the Medicare recommended useful life utilizing the straight-line method. To date, ARMC has not set aside or budgeted funds for equipment replacement at the same rate of depreciation. As a result, equipment replacement costs will be have a negative impact on operations now and in years to come as equipment reaches the end of its useful life. The decrease of $492,565 reflects equipment that has been fully depreciated.

Operating transfers out of $8,000,000 is for the Medical Center Debt Service and represents ARMC's contribution from operations. The decrease of $812,500 is due to a decrease in transfers to the Architecture and Engineering Department for capital improvement projects completed in 2006-07. A detailed description of the Medical Center Debt Service is available in the County Administrative Office's Medical Center Lease Payments budget unit on page 117.

Revenue in the amount $319,052,350 includes $202,980,939 in state and federal aid primarily from Medi-Cal and Medicare, $111,540,583 in current services from private pay patients and insurance, and $4,530,828 in other revenue from cafeteria sales, interest, miscellaneous grants, and services provided to other county departments and hospitals. State Aid includes $148,940,665 in Medi-Cal Inpatient revenue (SB 1100), an increase of $2,858,398; $17,831,634 in Medi-Cal Outpatient, a decrease of $1,713,325; $1,337,327 in State Health Administration funds; and $735,397 in other state aid. The decrease in outpatient revenue is due to the correction of methodology in forecasting patient volume as used in 2006-07, patient volume for 2007-08 is not decreasing. federal aid includes $26,004,560 of Medicare Inpatient revenue, a $3,551,727 decrease; $7,419,359 of Medicare Outpatient revenue, a $1,043,028 decrease; and $711,997 of grant revenue for the purchase of a linear accelerator. The decreases of both inpatient and outpatient Medicare revenue is due to the correction of methodology in forecasting patient volume and revenue in 2006-07, patient volume for 2007-08 is not decreasing. Current services revenue includes $61,842,787 of commercial insurance inpatient revenue, an increase of $7,193,270; $20,703,924 in health services fees, an increase of $1,377,659; $16,133,117 in commercial insurance outpatient revenue, an increase of $5,070,742; $9,353,247 from both inpatient and outpatient private pay; and $3,507,508 in Institute Care and Services revenue. The increase in commercial insurance revenue is primarily due to an anticipated 7% insurance rate increase. The net increase of $9,342,449 is primarily due to the adjustments detailed above.

Operating transfers in of $42,576,099 reflect the Realignment contribution to the operations of the hospital and includes $34,820,000 for operations, $2,550,000 for the Medically Indigent program, $2,292,000 in one-time funding for the purchase of a linear accelerator, $1,724,000 in one-time funding for the purchase of an open MRI, and $1,190,099 in one-time funding for the automated pharmacy program. The allocation of realignment for operations of $34,820,000 was decreased by $1.0 million from 2006-07 due to the additional funding being one-time funds and not ongoing.

Currently, ARMC has an operating deficit of $2,523,054. ARMC Administration will continue to analyze current operations to identify additional areas of cost savings and available funding to mitigate this shortfall. This shortfall can be primarily attributed to the lack of cost containment over the last few years, failure to budget and plan for necessary equipment replacement, and an increase in contracted physician expenses. Upon the identification of the key areas of concern, ARMC will devise a plan for immediate action including an evaluation of staffing allocations, clinical programs, revenue maximization, cost initiatives including services and supplies, and the review of administrative and operational flows. In the event ARMC Administration is not able to mitigate this operating deficit, realignment revenue is available, however these funds are programmed for the ARMC Campus reconfiguration and the project's funding could be jeopardized.

Fixed assets of $10,892,792 include $9,227,997 for equipment and $1,664,795 for lease purchase equipment. Equipment includes $3,003,997 for the purchase of a linear accelerator, $1,724,000 for the purchase of an open MRI and $4,500,000 to replace aging equipment that has been in place since the opening of the facility in March 1999.

PERFORMANCE MEASURES

Description of Performance Measure	2006-07 Projected	2006-07 Actual	2007-08 Projected
Percentage decrease in ER patients leaving without being seen (10,950 patients in 2005-06, 4837 in 2006-07).	16%	56%	25%
Tattoos removed at clinic (Clinic opened May 23, 2007, 81 removals performed for 2006-07).	New	81	500
Percentage increase in outpatient rehab volume (18,860 visits in 2005-06, no increase in 2006-07, in process of joining Medical Provider Network).	New	New	5%
Percentage increase in number of deliveries (3780 in 2005-06, 3975 in 2006-07).	≤1%	5%	3%
Separate billing for Direct Observation Unit (admits to unit, not in %, opened in February 2007).	New	244	1500
Percentage decrease in third party nurse staffing assistance (3.4 million spent in 2005-06, 1.6 million in 2006-07).	25%	53%	14%
Improvement in Patient Satisfaction scores from patient questionnaires (based on overall patient satisfaction where > 81.61% is desired).	83%	84%	83%

Tobacco Tax Funds

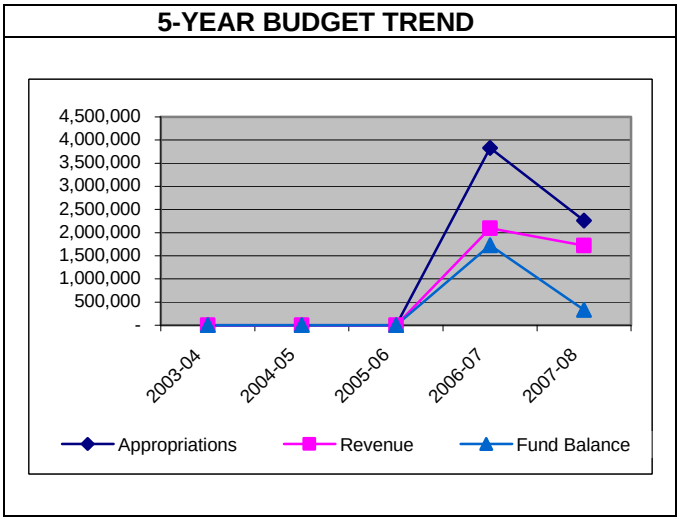
DESCRIPTION OF MAJOR SERVICES

In November 1988, California Voters approved the California Tobacco Health Protection Act of 1988, also known as Proposition 99. This referendum increased the state cigarette tax by 25 cents per pack and added an equivalent amount on other tobacco products. The new revenues were earmarked for programs to reduce smoking, to provide health care services to indigents, to support tobacco-related research, and to fund resource programs for the environment.

Arrowhead Regional Medical Center (ARMC) established the county tobacco tax funds in Fiscal Year 1989-90 to facilitate the transfer of Tobacco Tax monies to the county hospital, non-county hospitals, and physicians, when notified and as required by the State.

There is no staffing associated with this budget unit.

BUDGET HISTORY

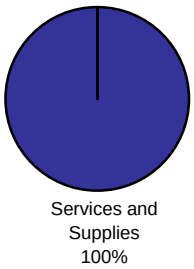
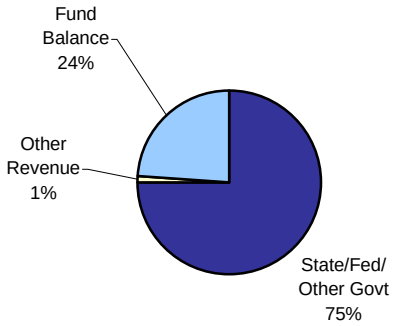


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	2,412,872	1,531,718	1,409,364	3,827,366	2,885,810
Departmental Revenue	1,742,696	1,483,549	2,978,137	2,096,924	1,695,595
Fund Balance				1,730,442	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. The amount not expended is carried over to the subsequent year's budget. Expenditures were less than modified budget due to the state requiring a decreased allocation to contracted physicians and hospitals This reduction was partially offset by an increased services and supplies disbursement. Departmental revenue was less than budgeted due to an unanticipated lower level of funding from the state.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Arrowhead Regional Medical Center
FUND: Tobacco Tax Funds

BUDGET UNIT: RGA through RGR, RHB
FUNCTION: Health and Sanitation
ACTIVITY: Hospital Care

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Services and Supplies	2,412,872	1,531,718	1,407,500	2,885,810	3,344,714	2,258,056	**(1,086,658)**
Transfers	-	-	1,864	-	-	-	**-**
Contingencies	-	-	-	-	482,652	-	**(482,652)**
Total Appropriation	2,412,872	1,531,718	1,409,364	2,885,810	3,827,366	2,258,056	**(1,569,310)**
Departmental Revenue							
Use of Money and Prop	14,584	4,796	20,673	53,142	45,000	24,600	**(20,400)**
State, Fed or Gov't Aid	1,727,418	1,478,753	2,955,601	1,642,453	2,051,924	1,693,228	**(358,696)**
Other Revenue	694	-	-	-	-	-	**-**
Other Financing Sources	-	-	1,863	-	-	-	**-**
Total Revenue	1,742,696	1,483,549	2,978,137	1,695,595	2,096,924	1,717,828	**(379,096)**
Fund Balance					1,730,442	540,228	**(1,190,214)**

Services and supplies of $2,258,056 represent anticipated amounts determined by the state and allocated to contracted hospitals and physicians. The decrease of $1,086,658 for 2007-08 represents the annual disbursements leveling off to anticipated annual amounts.

Contingencies were not budgeted and decreased by $482,652 based on available fund balance.

Departmental revenue in the amount of $1,717,828 includes $1,693,228 from the State and $24,600 in interest. The decrease of $379,096 primarily represents an anticipated reduction in program funding from the state.

Archstone Foundation Grant

MISSION STATEMENT

The medical staff of Arrowhead Regional Medical Center (ARMC), developed and operate ARMC's Dependent Adult and Elder Abuse Program that is funded with Archstone Foundation grant monies.

STRATEGIC GOALS

1. Establish a coordinating body representing leadership from ARMC, Department of Aging and Adult Services, and the District Attorney Elder Abuse Unit.
2. Develop internal and external training for program professionals and key members of an interdisciplinary team.
3. Develop a mechanism for ongoing referral of dependent adults and elders suspected of being mistreated from local protective agencies to ARMC medical team for the purpose of assessment and treatment.
4. Establish a multidisciplinary team meeting schedule.

DESCRIPTION OF MAJOR SERVICES

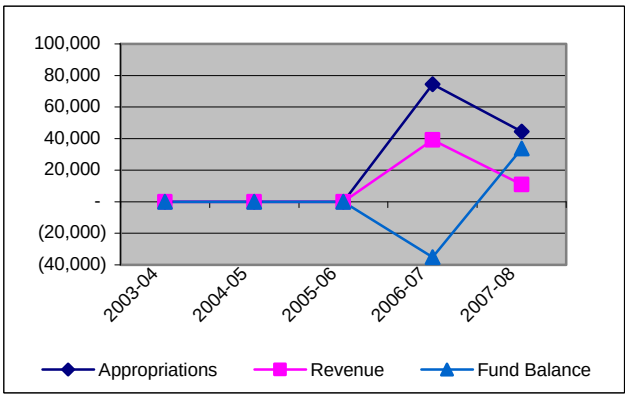
Arrowhead Regional Medical Center (ARMC) established this fund in 2005-06 to facilitate the receipt of grant funds from the Archstone Foundation. The Archstone Foundation is a private grant-making organization, whose mission is to contribute towards the preparation of society in meeting the needs of an aging population. The grant was issued to provide ARMC with the resources necessary to incorporate a medical consultation element into existing county efforts in the area of elder abuse and neglect. The funds are required to be deposited into interest-bearing accounts, with all proceeds to be spent on prevention and detection of elder abuse and neglect.

ARMC anticipates receiving a total of $81,913, plus interest, for the two-year program, and is projecting receipts of $10,802 in 2007-08. All funds received are expected to be distributed by the end of 2007-08.

There is no staffing associated with this budget unit.

BUDGET HISTORY

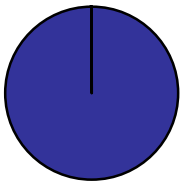
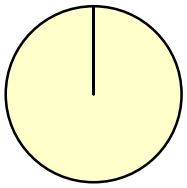
5-YEAR BUDGET TREND



PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	-	-	-	74,411	41,791
Departmental Revenue	-	-	35,105	39,306	40,393
Fund Balance				35,105	

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
 Services and Supplies 100%	 Other Revenue 100%

GROUP: Administrative/Executive
DEPARTMENT: Arrowhead Regional Medical Center
FUND: Archstone Foundation Grant

BUDGET UNIT: RMT MCR
FUNCTION: Health and Sanitation
ACTIVITY: Hospital Care

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Services and Supplies	-	-	-	41,791	74,411	44,509	**(29,902)**
Total Appropriation	-	-	-	41,791	74,411	44,509	**(29,902)**
Departmental Revenue							
Use of Money and Prop	-	-	-	1,387	300	3,000	**2,700**
Other Revenue	-	-	35,105	39,006	39,006	7,802	**(31,204)**
Total Revenue	-	-	35,105	40,393	39,306	10,802	**(28,504)**
Fund Balance					35,105	33,707	**(1,398)**

Services and supplies of $44,509 include payments to ARMC Geriatric team to cover expenses incurred for Archstone Foundation activities including salaries, travel, training and other incidental expenses. Expenses correlate to available grant funding.

Departmental revenue of $10,802 includes grant receipts of $7,802 and interest of $3,000. The decrease of $28,504 primarily represents a decrease in grant funding as the program is in its last year.

BEHAVIORAL HEALTH
Allan Rawland

MISSION STATEMENT

The Department of Behavioral Health (DBH) will help individuals living with the problems of mental illness and substance abuse to find solutions to challenges they face so that they may function well within their families and the community. The DBH staff will be sensitive to and respectful of all clients, their families, culture and languages. The DBH will use the taxpayers' money wisely to meet its goals while following all governmental guidelines and requirements. The DBH will provide a pleasant workplace for its staff members so that they may be creative and effective in their jobs. The DBH will provide a pleasant environment for clients in which to receive services.

STRATEGIC GOALS

1. Increase access to Behavioral Health services for individuals that are unserved or who are receiving a limited level of services.

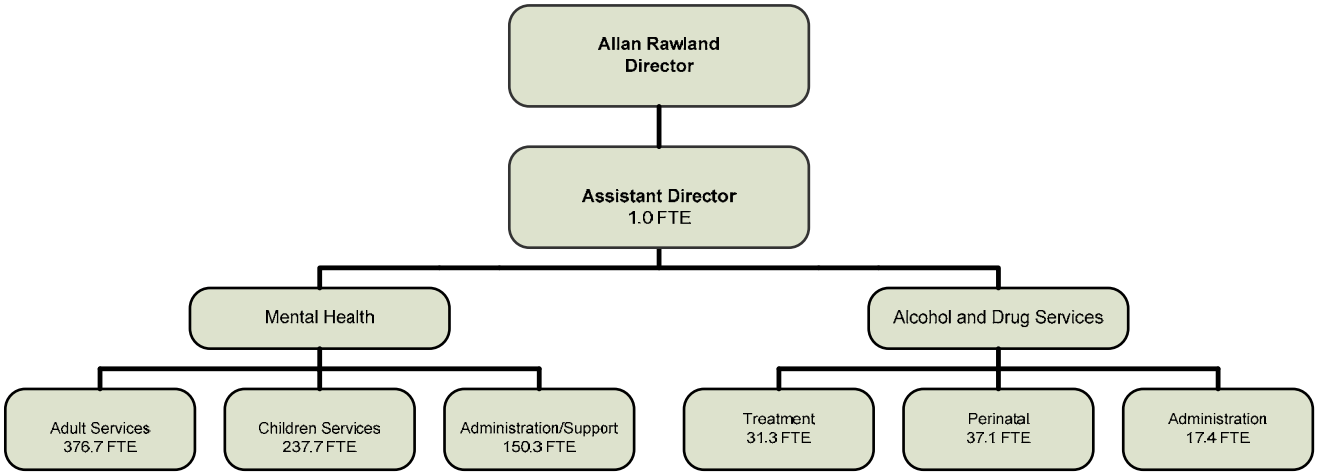
2. Increase customer service education for all county and contract staff that promotes the mission of the county and the department.

3. Increase access to community behavioral health services for adolescents with mental health illness who are involved in the juvenile justice system.

4. Increase cultural competency training for all county and contract staff that promotes the mission of the county and the department.

5. Integrate Mental Health and Alcohol and Drug Services into co-located clinics in order to increase client access to services and provide better care.

ORGANIZATIONAL CHART



SUMMARY OF BUDGET UNITS

	2007-08				
	Appropriation	**Revenue**	**Local Cost**	**Fund Balance**	**Staffing**
General Fund					
Behavioral Health	178,566,791	176,724,038	1,842,753		766.7
Alcohol and Drug Services	22,108,176	21,958,718	149,458		85.8
Total General Fund	200,674,967				852.5
Special Revenue Funds					
Mental Health Services Act	49,141,817	20,624,815		28,517,002	-
Driving Under the Influence Programs	316,662	122,000		194,662	-
Block Grant Carryover Program	7,186,110	1,384,560		5,801,550	-
Court Alcohol and Drug Program	1,108,779	391,000		717,779	-
Proposition 36	6,257,075	6,207,773		49,302	-
Total Special Revenue Funds	64,010,443	28,730,148	-	35,280,295	-
Total - All Funds	264,685,410			35,280,295	852.5

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and applicable performance measures.

Behavioral Health

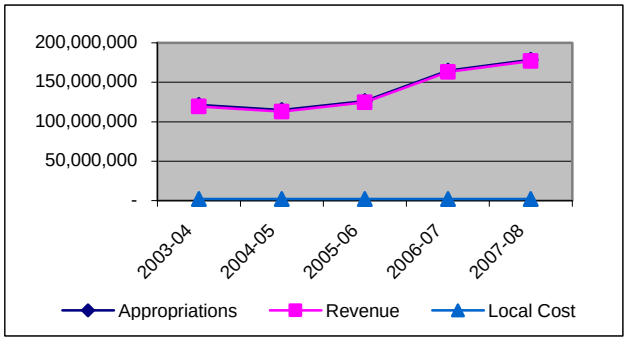
DESCRIPTION OF MAJOR SERVICES

The DBH is responsible for providing mental health services to county residents who are either unable to afford treatment or do not live in proximity to private services. Treatment is provided to all age groups, with primary emphasis placed on treating children, families and chronically mentally ill adults (in that priority). Services are delivered throughout the county via a network of department-operated clinics, community based contract providers (residential and psychiatric skilled nursing facilities and acute hospitals), public schools, and other community-based settings. Services include: information and referrals, community outreach, client self-help and support groups, a variety of children's programs, mentally ill homeless program, employment services, case management, crisis and transitional residential assistance, augmented board and care placements, conservatorship services, supportive housing services and client transportation assistance. The department also operates as a training setting by administering various internship programs and offering continuing education for licensed department and contractor staff.

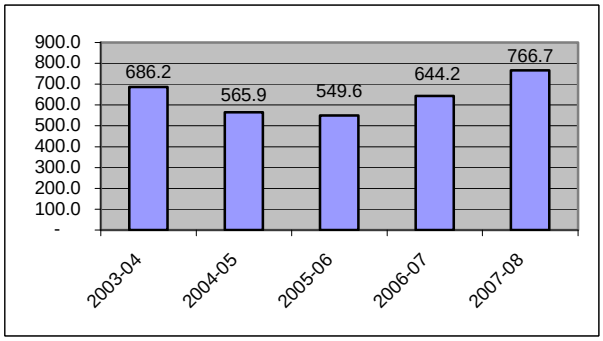
The Mental Health Services Act of 2005 (MHSA), passed by the California voters in November 2004, has given San Bernardino County and the Department of Behavioral Health the opportunity to build a "system of care and treatment" that will efficiently and effectively serve all clients, especially to ensure access to behavioral health services for populations and individuals that are unserved or who are receiving a limited level of services from the present programs due to the lack of adequate funding and/or the various restrictions on the use of those funds. The particular populations include individuals who are homeless and/or incarcerated in jails or juvenile halls, who are in out-of-home and out-of-county placements, insolated in their homes, failing in school, or in other institutional care facilities. These populations also include individuals and families who are from racial and ethnic communities who are not adequately served by the behavioral health system.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

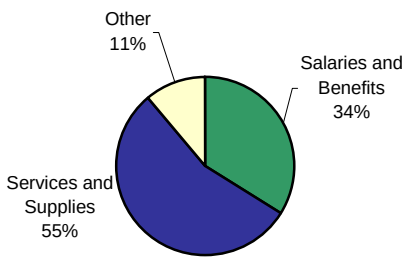
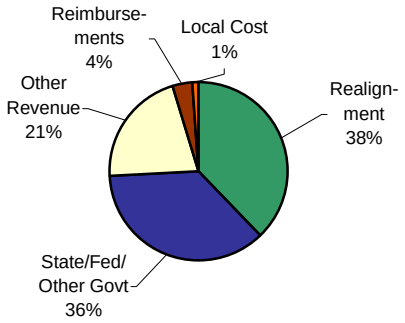


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	117,902,648	111,570,782	119,212,075	165,297,692	131,188,977
Departmental Revenue	116,059,895	109,020,466	117,369,322	163,454,939	129,346,228
Local Cost	1,842,753	2,550,316	1,842,753	1,842,753	1,842,749
Budgeted Staffing				644.2	

Appropriation and departmental revenue for 2006-07 are less than modified budget primarily due to: (1) salary savings resulting from staff turnover, delays in filling positions and delays in establishing new MHSA funded programs, (2) contracted services are less than estimated due to delays in contracting for new MHSA funded programs, and (3) full Implementation of MHSA programs is not expected to occur this fiscal year as anticipated.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Behavioral Health
FUND: General

BUDGET UNIT: AAA MLH
FUNCTION: Health & Sanitation
ACTIVITY: Hospital Care

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	42,328,702	38,684,994	41,926,392	49,512,735	54,051,968	62,941,126	**8,889,158**
Services and Supplies	62,786,823	60,247,931	66,401,328	69,193,127	98,865,273	101,201,834	**2,336,561**
Central Computer	407,902	523,431	520,717	640,543	640,543	677,544	**37,001**
Other Charges	5,148,542	4,799,719	3,806,988	3,481,153	4,282,033	5,604,960	**1,322,927**
Equipment	-	-	66,172	71,662	80,800	91,200	**10,400**
Vehicles	-	-	-	347,619	590,000	288,091	**(301,909)**
L/P Struct/Equip/Vehicles	-	-	-	-	-	1,992,120	**1,992,120**
Transfers	4,511,462	4,609,161	4,940,050	5,824,191	5,619,797	6,420,441	**800,644**
Total Exp Authority	115,183,431	108,865,236	117,661,647	129,071,030	164,130,414	179,217,316	**15,086,902**
Reimbursements	(3,998,290)	(4,477,326)	(5,190,283)	(5,112,708)	(5,668,925)	(7,091,277)	**(1,422,352)**
Total Appropriation	111,185,141	104,387,910	112,471,364	123,958,322	158,461,489	172,126,039	**13,664,550**
Operating Transfers Out	6,717,507	7,182,872	6,740,711	7,230,655	6,360,753	6,440,752	**79,999**
Total Requirements	117,902,648	111,570,782	119,212,075	131,188,977	164,822,242	178,566,791	**13,744,549**
Departmental Revenue							
Use of Money and Prop	-	-	-	84	-	-	**-**
Realignment	62,415,095	41,823,063	52,080,249	60,228,662	67,252,313	70,019,971	**2,767,658**
State, Fed or Gov't Aid	52,670,737	65,324,545	63,544,174	62,989,362	66,494,882	67,558,106	**1,063,224**
Current Services	306,141	200,403	237,453	186,239	190,156	190,156	**-**
Other Revenue	645,202	1,645,422	568,819	663,105	1,141,258	650,000	**(491,258)**
Other Financing Sources	22,720	27,033	-	-	-	-	**-**
Total Revenue	116,059,895	109,020,466	116,430,695	124,067,452	135,078,609	138,418,233	**3,339,624**
Operating Transfers In	-	-	938,627	5,278,776	27,900,880	38,305,805	**10,404,925**
Total Financing Sources	116,059,895	109,020,466	117,369,322	129,346,228	162,979,489	176,724,038	**13,744,549**
Local Cost	1,842,753	2,550,316	1,842,753	1,842,749	1,842,753	1,842,753	**-**
Budgeted Staffing					644.2	766.7	**122.5**

Salaries and benefits of $62,941,126 fund 766.7 positions, of which $12,499,881 and 156.3 positions are funded by the MHSA. An increase of $8,889,158 has been included to fund full-year cost of positions added during the fiscal year which increased budgeted staffing by 77.5, MOU and step increases, as well as 45.0 new positions primarily for MHSA for 2007-08.

Services and supplies of $101,201,834 include $73,819,422 in contracts with approximately $19.0 million or 25% funded by MHSA, $4,302,150 for the managed care fee-for-service network, $4,534,548 for remote pharmacy services for indigents and jail population without third party insurance, $2,229,635 for Incorporated Doctor payments, $2,034,165 for CCS Treatment, $4,694,280 for inventoriable equipment with approximately 80% for MHSA funded programs and 20% for DBH annual one-third replenishment plan, and the balance for services and supplies necessary to conduct routine departmental business. The increase of $2,336,561 is primarily due to one-time purchases of non-inventoriable equipment and increases in other professional services.

Other charges of $5,604,960 include $2,237,531 in MHSA funding for client temporary housing and transportation and $3,351,799 for State Hospital contracts. An increase of $1,322,927 is primarily due to anticipation of full implementation of the MHSA plan and the increased need for housing and transportation.

Equipment of $91,200 is budgeted for the purchase of new and replacement servers necessary to maintain the department Information Technology functions and six scanners that will be purchased to continue the department's efforts in reducing paper records.

Vehicle in the amount of $288,091 is for the purchase of 10 vehicles for MHSA programs as part of the state contract, primarily Children's Crisis Response Team (CCRT) and the Older Adult program. The decrease of $301,909 is due to the overall decrease in MHSA program need for vehicles since last year.

Capitalized Software of $1,992,120 includes appointment scheduler, data mining, Geographical Informational System and touch screen technology software for the MHSA program. These expenses are one-time in nature and were not budgeted in 2006-07. They are included this year for the full implementation of the MHSA program.

Transfers out of $6,420,441 include $4,665,285 for rents and leases, $1,273,675 to reimburse Public Guardian for administration for conservatees, and other reimbursements to county departments primarily for salaries and benefits charges. The increase of $800,644 includes increases of rents and leases, services provided by Human Resources such as advertising, and costs associated with the Alcohol and Drug Services and Offender Treatment Programs.

Reimbursements of $7,091,277 include $4,036,333 costs associated with the CalWORKs program, $1,900,403 for administrative support and facility rent to Alcohol and Drug funded programs and $1,154,541 for the Juvenile and Adult Mentally Ill Offender Crime Reduction grants. The increase of $1,422,352 is primarily due to overall cost increases associated with various programs.

Operating transfers out of $6,440,752 includes $4,597,999 for managed care fee-for-service psychiatric inpatient services and $1,842,753 for local cost offset. The increase of $79,999 is due to cost increases associated with the managed care fee-for-service program.

Realignment of $70,019,971 includes an increase of $2,767,658 due to increases in COWCAP, salaries and benefits, MOU, and contracts.

State aid of $63,859,200 includes Managed Care of $11,040,135, Medi-Cal of $38,882,262, EPSDT of $9,500,000, Conditional Release Program of $1,024,917, AB 2034 Homeless Recovery of $1,031,400, Superintendent of Schools AB 2726 of $1,180,486, SB 90 Mandated Cost Reimbursement $1,000,000, and First 5 funding for the Screening, Assessment, Referral & Treatment of $200,000. Federal aid of $219,393 includes Medicare inpatient services. Other governmental aid of $3,479,513 includes SAMSHA block grant and PATH funding.

Charges for current services of $190,156 primarily include health fees and private pay patient funds. Other revenue of $650,000 includes Social Security reimbursements.

Operating transfers in of $38,305,805 include MHSA transfers for full-year salary and benefit costs, contracts and service expansions in all existing DBH clinics. The increase of $10,404,925 is due to 2007-08 being the first full year of MHSA programs being fully operational.

PERFORMANCE MEASURES			
Description of Performance Measure	**2006-07 Projected**	**2006-07 Actual**	**2007-08 Projected**
Percentage decrease of admissions & bed days used in an institutional setting.	10%	1%	10%
Percentage of contract providers that successfully completed customer service training.	25%	32%	100%
Number of departmental employees certified to train department employees and contract providers in the CA. Brief Multi-Cultural Competency training.	New	New	10 employees
Percentage of clinic employees and contract providers that sucessfully complete the CA. Brief Multi-Cultural Competency training.	New	New	20%
Percentage increase in the penetration rate of ethnic and linguistic specific groups.	New	New	10%
Percentage of adolescents with mental illness and their families transitioning from Juvenile Hall receiving wraparound behavioral health services and supports in the community.	25%	4%	20%
Obtain required State Department of Alcohol & Drug & Medi-Cal certifications for the selected pilot clinic.	New	New	By December 2007
Percentage of staff receiving two in-depth intensive training sessions on evidence-based practices for treating co-occurring disorders.	New	New	75%

Alcohol and Drug Services

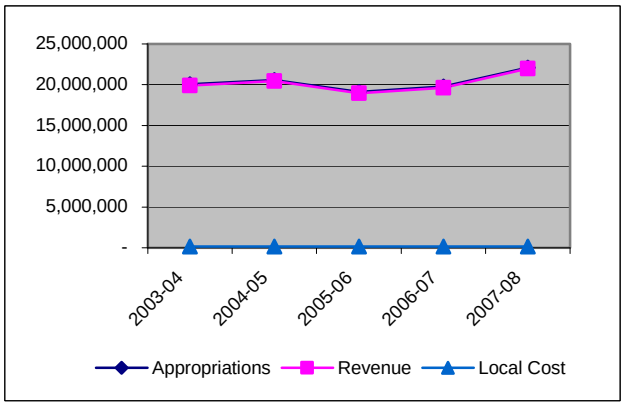
DESCRIPTION OF MAJOR SERVICES

The DBH Alcohol and Drug Services (ADS) program consists of comprehensive substance abuse prevention and treatment programs to county residents. Services are provided by 6 county operated clinics and approximately 30 contractors. The major components include outpatient, residential, prevention, methadone, and case management services. Annually, approximately 12,500 clients are served and over 80,000 hours of prevention services are performed.

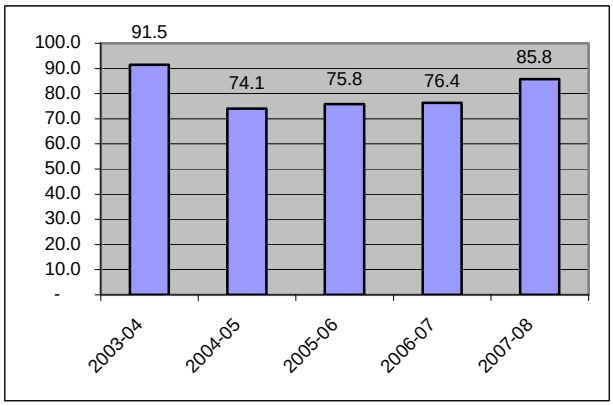
Alcohol and Drug Services are primarily funded by federal block grant and state revenues (62%). The remaining sources of revenue are court fines for Driving Under the Influence (DUI) offenses, fees for services, San Bernardino County Administrative/Executive 2007-08 Business Plan Behavioral Health 53 and reimbursements provided by Human Services System (HSS) CalWORKs program and the Proposition 36 (Prop. 36) – Substance Abuse and Crime Prevention Act program. In addition, the county must fund the required maintenance of effort (MOE) for the block grant and state funds. The department's local cost of $149,458 finances the required MOE.

BUDGET HISTORY

5-YEAR BUDGET TREND



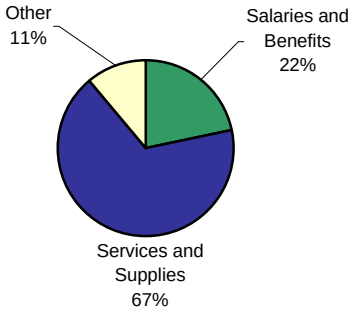
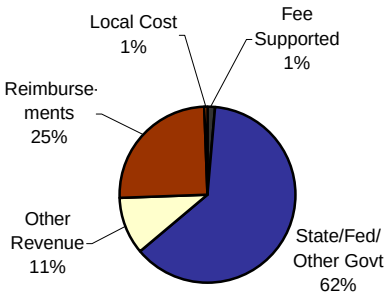
5-YEAR STAFFING TREND



PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	19,218,436	19,050,106	17,372,212	20,513,091	21,516,625
Departmental Revenue	19,068,977	18,900,649	17,222,754	20,363,633	21,367,167
Local Cost	149,459	149,457	149,458	149,458	149,458
Budgeted Staffing				76.4	

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Alcohol & Drug Services
FUND: General

BUDGET UNIT: AAA ADS
FUNCTION: Health & Sanitation
ACTIVITY: Hospital Care

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	4,228,395	3,835,104	4,366,585	5,201,388	5,492,505	6,372,443	**879,938**
Services and Supplies	18,394,226	18,997,932	18,133,430	19,415,952	18,250,405	19,731,871	**1,481,466**
Central Computer	-	-	-	-	-	64,518	**64,518**
Transfers	1,412,775	1,838,454	2,038,985	2,943,313	2,945,499	3,291,044	**345,545**
Total Exp Authority	24,035,396	24,671,490	24,539,000	27,560,653	26,688,409	29,459,876	**2,771,467**
Reimbursements	(4,816,960)	(5,621,384)	(7,166,788)	(6,044,028)	(6,905,538)	(7,351,700)	**(446,162)**
Total Appropriation	19,218,436	19,050,106	17,372,212	21,516,625	19,782,871	22,108,176	**2,325,305**
Departmental Revenue							
State, Fed or Gov't Aid	15,549,375	16,136,772	14,348,318	18,293,712	16,611,640	18,417,311	**1,805,671**
Current Services	354,411	399,153	387,089	404,283	353,000	402,000	**49,000**
Other Revenue	107,690	44,923	44,656	38,397	53,725	38,000	**(15,725)**
Total Revenue	16,011,476	16,580,848	14,780,063	18,736,392	17,018,365	18,857,311	**1,838,946**
Operating Transfers In	3,057,501	2,319,801	2,442,691	2,630,775	2,615,048	3,101,407	**486,359**
Total Financing Sources	19,068,977	18,900,649	17,222,754	21,367,167	19,633,413	21,958,718	**2,325,305**
Local Cost	149,459	149,457	149,458	149,458	149,458	149,458	**-**
Budgeted Staffing					76.4	85.8	**9.4**

Salaries and benefits of $6,372,443 fund 85.8 positions and the increase of $879,938 is primarily due to the addition of 9.4 new positions to monitor and provide technical assistance for contract and county providers, provide additional administrative support, and provide services in the perinatal programs. The increase will fund full-year cost of positions added during the fiscal year, MOU and step increases.

Services and supplies of $19,731,871 include $18,748,071 for other professional and specialized services such as residential, outpatient, prevention, recovery, drug court and housing contracts with the balance including other services and supplies necessary for conducting ADS program services. The increase of $1,481,466 is primarily due to increases in residential and outpatient contracts.

Transfers of $3,291,044 include reimbursements to other county departments for services provided such Public Health, Probation, and Courts, in addition to rents and salaries and benefits associated costs. The increase of $345,545 is primarily due to new collaborative grants with Probation and the Superior Court of San Bernardino for the Offender Treatment and Dependency Drug Court programs.

Reimbursements of $7,351,700 include transfers from other county departments that Department of Behavioral Health (DBH) provided services for such as the CalWORKs program and Department of Children Services. The increase of $446,162 is due to an increase in CalWORKs reimbursements from Human Services.

Revenues of $18,857,311 include state aid of $6,782,274 such as Medi-Cal Outpatient, state aid for children, Dependency Drug Court Grant, and the Offender Treatment Program; federal aid of $11,635,037 such as Proposition 36 and various grants; charges for current services of $402,000, and other revenue of $38,000. The increase of $1,838,946 is primarily due to the Offender Treatment Program for full-year costs.

Operating transfers in of $3,101,407 include DUI fines and transfers from DBH Driving Under the Influence Programs and Block Grant Carryover Program budget units for ADS related services. The increase of $486,359 is primarily due to a prior year carryover from the Block Grant Carryover Program budget unit. ADS also receives local cost funding of $149,458.

Mental Health Services Act

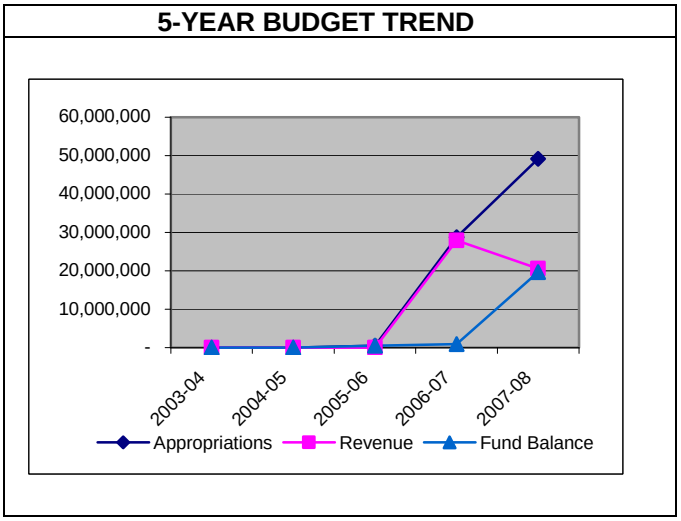
DESCRIPTION OF MAJOR SERVICES

On November 2, 2004, voters passed Proposition 63, which established a state personal income tax surcharge of one percent on the portion of taxpayers' annual taxable income that exceeds $1 million. The proposition was enacted into law as the Mental Health Services Act (MHSA) effective January 1, 2005. The overall purpose and intent is “to reduce the long-term adverse impact on individuals, families, and state and local budgets resulting from untreated serious mental illness…to insure that all funds are expended in the most cost effective manner…and to ensure accountability to taxpayers and to the public”.

This special revenue fund was established in 2005-06. In 2005-06, the state approved the department’s three-year plan. One-time and ongoing state funds received from the state were deposited into the fund, and were transferred to the Mental Health budget (MLH) as needed to cover staffing and other costs. In 2007-08, the Department of Behavioral Health anticipates receipt of one-time and ongoing state funds of $20.6 million. The funds will be deposited into the special revenue fund and will be transferred to MLH as needed to fund new and expanded programs outlined in the three-year plan.

There is no staffing associated with this budget unit. This fund does not directly spend funds or provide services. It is strictly a financing budget with actual expenditures occurring within the operating budget unit of Behavioral Health (MLH).

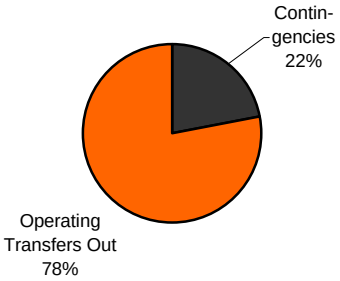
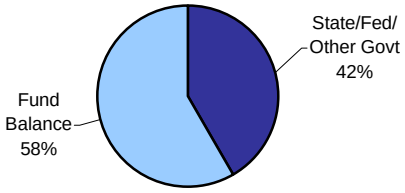
BUDGET HISTORY



PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	-	20,767	938,627	28,786,612	5,278,776
Departmental Revenue	-	557,971	1,287,155	27,900,880	32,910,045
Fund Balance				885,732	

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Behavioral Health
FUND: MHSA Prop 63

BUDGET UNIT: RCT MLH
FUNCTION: Health & Sanitation
ACTIVITY: Hospital Care

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Contingencies	-	-	-	-	885,732	10,836,012	**9,950,280**
Total Appropriation	-	-	-	-	885,732	10,836,012	**9,950,280**
Operating Transfers Out	-	20,767	938,627	5,278,776	27,900,880	38,305,805	**10,404,925**
Total Requirements	-	20,767	938,627	5,278,776	28,786,612	49,141,817	**20,355,205**
Departmental Revenue							
Use of Money and Prop	-	225	19,844	620,745	-	175,534	**175,534**
State, Fed or Gov't Aid	-	-	1,267,311	32,289,300	27,900,880	20,449,281	**(7,451,599)**
Other Revenue	-	557,746	-	-	-	-	**-**
Total Revenue	-	557,971	1,287,155	32,910,045	27,900,880	20,624,815	**(7,276,065)**
Fund Balance					885,732	28,517,002	**27,631,270**

Contingencies of $10,836,012 increased due to a higher undesignated fund balance.

Operating transfers out of $38,305,805 includes transfers to the Department Behavioral Health's general fund budget unit to cover staffing and other costs associated with MHSA activities. The increase of $10,404,925 represents full year costs for the MHSA program.

Departmental revenue of $20,624,815 includes revenue received from the state for the MHSA program and interest revenue. The decrease of $7,276,065 is primarily due to one-time start up funds received in 2006-07.

Driving Under the Influence Programs

DESCRIPTION OF MAJOR SERVICES

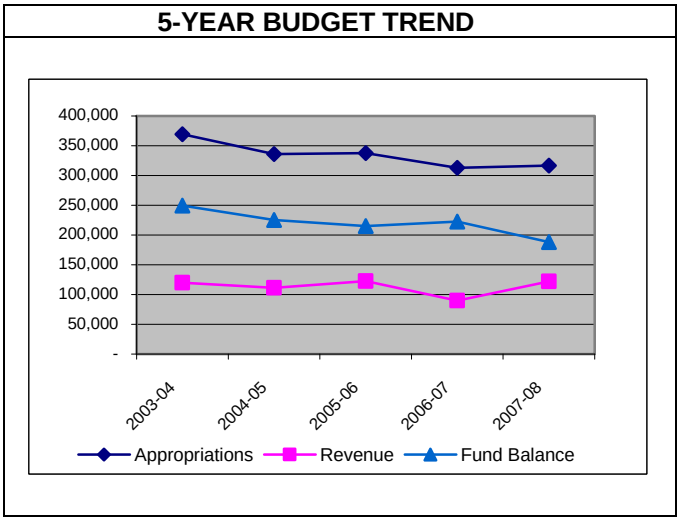
As per Title 9, Division 4, Chapter 3, 9878 (m) of the State regulations and Health and Safety Code 11837.8 (a), the Department of Behavioral Health charges fees to privately owned and operated vendors for monitoring Penal Code (PC) 1000 and Driving Under the Influence (DUI) programs. Supervision of these programs resides with the county as indicated by Vehicle Code Section 1660.7, which states that the supervision and regulation of the first offender program resides with the county.

Fees collected from privately owned and operated DUI programs within the county are deposited into this fund. Funds are then transferred to Alcohol and Drug Services (ADS) as needed to meet the costs of ADS staff assigned to this function. These funds can only be used for the cost of monitoring PC 1000 and DUI programs.

At the end of 2001-02, this fund was converted from a trust fund to a special revenue fund due to an accounting change (GASB 34). This fund does not directly spend funds or provide services. It is strictly a financing budget with actual expenditures occurring within the operating budget unit ADS.

There is no staffing associated with this budget unit.

BUDGET HISTORY

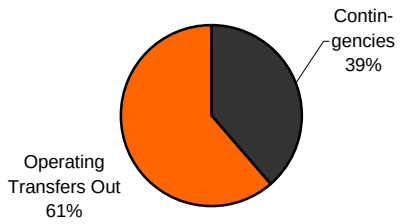
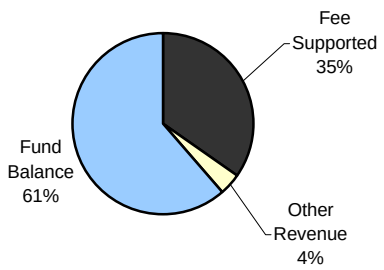


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	130,000	130,000	130,000	312,689	156,245
Departmental Revenue	105,743	114,685	137,730	90,000	128,217
Fund Balance				222,689	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, appropriation in this budget unit is less than budgeted. The amount not expended is carried over to the subsequent year's budget.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Behavioral Health
FUND: Driving Under the Influence Programs

BUDGET UNIT: SDC MLH
FUNCTION: Health & Sanitation
ACTIVITY: Hospital Care

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Contingencies	-	-	-	-	172,171	122,255	**(49,916)**
Total Appropriation	-	-	-	-	172,171	122,255	**(49,916)**
Operating Transfers Out	130,000	130,000	130,000	156,245	140,518	194,407	**53,889**
Total Requirements	130,000	130,000	130,000	156,245	312,689	316,662	**3,973**
Departmental Revenue							
Use of Money and Prop	4,487	4,171	10,319	13,272	5,000	12,000	**7,000**
Current Services	101,256	110,514	127,411	114,945	85,000	110,000	**25,000**
Total Revenue	105,743	114,685	137,730	128,217	90,000	122,000	**32,000**
Fund Balance					222,689	194,662	**(28,027)**

Contingencies of $122,255 decreased due to increased planned expenditures and less available fund balance.

Operating transfers out of $194,407 includes transfers to the ADS budget unit to cover salaries and benefits for DUI related activities. The increase of $53,889 is due to the increased salaries and benefits of ADS staff assigned to this function.

Departmental revenue of $122,000 includes DUI fees paid by program providers and interest revenue. The increase of $32,000 is due to an anticipated increase in fees collected by DUI providers.

Block Grant Carryover Program

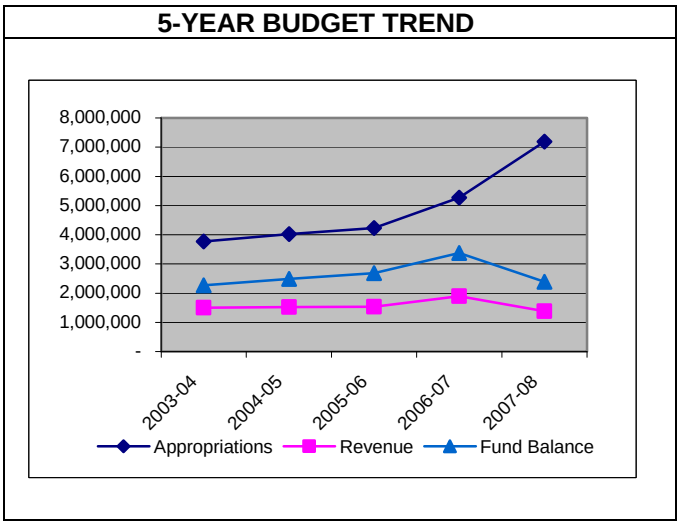
DESCRIPTION OF MAJOR SERVICES

Alcohol and Drug Services (ADS) utilizes this Special Revenue fund to hold money received from the State Department of Alcohol and Drug Programs (ADP) under a multi-year cost reimbursement contract that allows the county to retain unused federal Substance Abuse Prevention and Treatment (SAPT) funds for use in the next fiscal year. These funds are to be spent on alcohol abuse prevention, education, and treatment in schools and the community as described in the annual update to the contract between county and the state. Funds are transferred to ADS based on the needs of the program.

At the end of 2001-02, this fund was converted from a trust fund to a special revenue fund due to an accounting change (GASB 34). This fund does not directly spend funds or provide services. It is strictly a financing budget with the actual expenditures occurring within the operating budget unit of ADS.

There is no staffing associated with this budget unit.

BUDGET HISTORY

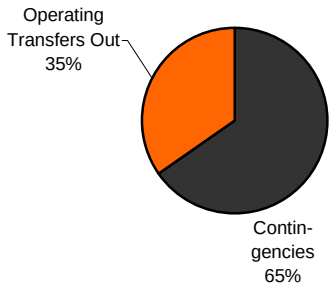
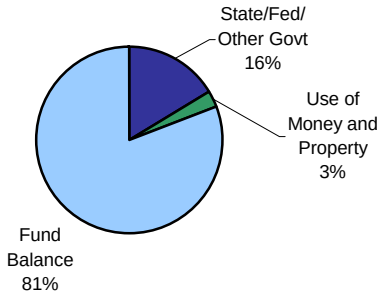


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	2,277,501	1,789,801	1,897,894	4,564,486	2,037,530
Departmental Revenue	999,631	1,986,801	2,580,932	2,598,980	(396,906)
Fund Balance				1,965,506	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, appropriation in this budget unit is less than budgeted. The amount not expended is carried over to the subsequent year's budget.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Behavioral Health
FUND: State Block Grant Carryover Program

BUDGET UNIT: SDH MLH
FUNCTION: Health & Sanitation
ACTIVITY: Hospital Care

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Contingencies	-	-	-	-	3,230,535	4,686,110	**1,455,575**
Total Appropriation	-	-	-	-	3,230,535	4,686,110	**1,455,575**
Operating Transfers Out	2,277,501	1,789,801	1,897,894	2,037,530	2,037,530	2,500,000	**462,470**
Total Requirements	2,277,501	1,789,801	1,897,894	2,037,530	5,268,065	7,186,110	**1,918,045**
Departmental Revenue							
Use of Money and Prop	16,948	41,134	94,027	303,332	75,000	200,000	**125,000**
State, Fed or Gov't Aid	982,683	1,945,667	2,486,905	(700,238)	1,820,401	1,184,560	**(635,841)**
Total Revenue	999,631	1,986,801	2,580,932	(396,906)	1,895,401	1,384,560	**(510,841)**
Fund Balance					3,372,664	5,801,550	**2,428,886**

Contingencies of $4,686,110 increased due to a higher undesignated fund balance.

Operating transfers out of $2,500,000 includes transfers to the Department of Behavioral Health's ADS budget unit for salaries and benefits and services and supplies costs incurred related to the services provided for alcohol abuse prevention, education, and treatment in schools and the community.

Departmental revenue of $1,384,560 includes $1,184,560 of funds received from ADP and $200,000 of interest revenue. The decrease of $510,841 is primarily due to an anticipated decrease in funds received from ADP.

Court Alcohol and Drug Program

DESCRIPTION OF MAJOR SERVICES

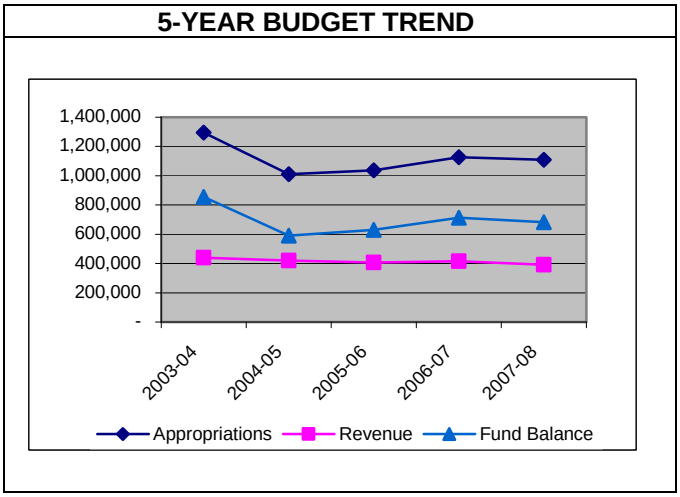
The special revenue fund consists of three revenue sources:

- The first source is referred to as Statham funds, which are fines collected from individuals convicted of Driving Under the Influence (DUI) offenses.
- The second source is fines imposed by Senate Bill 921 that went in effect on September 23, 1986. The bill requires persons convicted of an offense involving a controlled substance to pay a drug program fee in an amount not to exceed $100 for each separate offense. The money collected is to be used for drug abuse programs in schools and the community.
- The third source is fines imposed by Senate Bill 920 that went in effect on September 24, 1996. The bill requires persons convicted of specific alcohol related offenses to pay an additional alcohol abuse education and prevention penalty assessment in an amount not to exceed $50. The money collected is to be used exclusively for alcohol abuse and prevention services.

All revenue is collected by the Courts and Central Collections and then transferred into this fund for later distribution to Alcohol and Drug Services (ADS).

There is no staffing associated with this budget unit. At the end of 2001-02, this fund was converted from a trust fund to a special revenue fund due to an accounting change (GASB 34). This fund does not directly spend funds or provide services. It is strictly a financing budget with actual expenditures occurring within the operating budget unit of ADS. The revenue transferred to ADS funds alcohol abuse prevention, education, and treatment in schools and the community.

BUDGET HISTORY

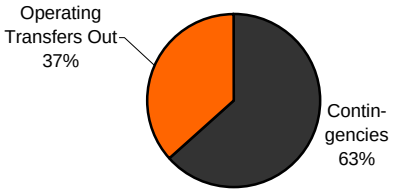
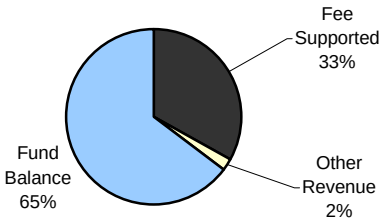


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	650,000	400,000	400,000	1,127,538	437,000
Departmental Revenue	385,125	439,099	482,647	415,000	442,241
Fund Balance				712,538	

In accordance with Section 29009 of the California Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, appropriation in this budget unit is less than budgeted. The amount not expended is carried over to the subsequent year's budget.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Behavioral Health
FUND: Court Alchol & Drug Program

BUDGET UNIT: SDI MLH
FUNCTION: Health & Sanitation
ACTIVITY: Hospital Care

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Contingencies	-	-	-	-	690,538	701,779	**11,241**
Total Appropriation	-	-	-	-	690,538	701,779	**11,241**
Operating Transfers Out	650,000	400,000	400,000	437,000	437,000	407,000	**(30,000)**
Total Requirements	650,000	400,000	400,000	437,000	1,127,538	1,108,779	**(18,759)**
Departmental Revenue							
Fines and Forfeitures	370,569	418,534	443,874	395,567	403,000	366,000	**(37,000)**
Use of Money and Prop	13,782	16,036	31,263	44,891	12,000	25,000	**13,000**
Other Revenue	774	4,529	7,510	1,783	-	-	**-**
Total Revenue	385,125	439,099	482,647	442,241	415,000	391,000	**(24,000)**
Fund Balance					712,538	717,779	**5,241**

Contingencies of $701,779 increased due to a higher undesignated fund balance.

Operating transfers out of $407,000 includes transfers to ADS to cover the costs associated with this function. The decrease of $30,000 is the result of a decrease in fines collected and available for disbursement.

Departmental revenue of $391,000 includes $366,000 of fines and $25,000 of interest revenue. The decrease of $24,000 is primarily the result of a decrease in the fines collected by the Courts and Central Collections from misdemeanor cases.

Proposition 36

MISSION STATEMENT

Proposition 36 is to provide nonviolent drug offenders with proven and effective treatment strategies rather than incarceration through a collaborative effort of stakeholders.

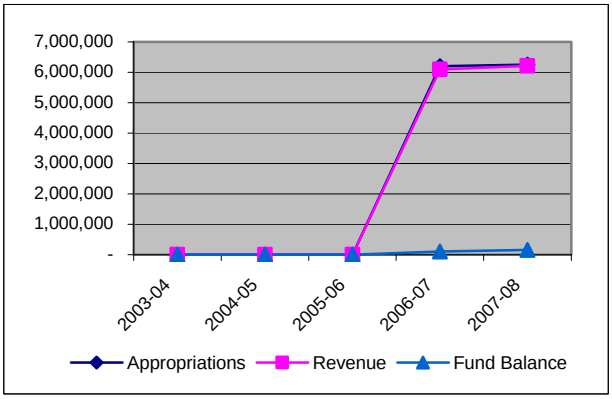
DESCRIPTION OF MAJOR SERVICES

In November 2000, California passed Proposition 36, the Substance Abuse and Crime Prevention Act of 2000 (Act). The Act mandated that certain persons convicted of a nonviolent drug possession offense, and any parolee, who is determined by the Parole Authority to have committed a nonviolent drug possession offense, or violated any other drug-related condition of parole, will be provided drug treatment and related services in lieu of incarceration. Effective with fiscal year 2006-07, the Department of Behavioral Health assumed the lead agency role to oversee the Act. This special revenue fund is used to account for disposition of the funds received from the state.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND

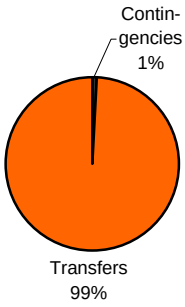
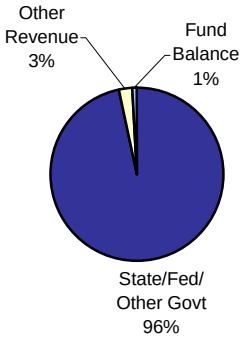


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	-	-	-	6,202,680	5,982,214
Departmental Revenue	-	-	52,661	6,099,773	5,928,609
Fund Balance				102,907	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, appropriation in this budget unit is less than budgeted. The amount not expended is carried over to the subsequent year's budget.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Behavioral Health
FUND: Proposition 36

BUDGET UNIT: RHD MLH
FUNCTION: Health & Sanitation
ACTIVITY: Hospital Care

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Transfers	-	-	-	5,982,214	6,164,567	6,208,013	**43,446**
Contingencies	-	-	-	-	38,113	49,062	**10,949**
Total Appropriation	-	-	-	5,982,214	6,202,680	6,257,075	**54,395**
Departmental Revenue							
Use of Money and Prop	-	-	52,661	231,502	50,000	158,000	**108,000**
State, Fed or Gov't Aid	-	-	-	5,697,107	6,049,773	6,049,773	**-**
Total Revenue	-	-	52,661	5,928,609	6,099,773	6,207,773	**108,000**
Fund Balance	-	-			102,907	49,302	**(53,605)**

Transfers of $6,208,013 include transfers to other county departments for reimbursement of Proposition 36 related activities such as salaries and benefits and services and supplies. The increase of $43,446 is primarily due to increases in salaries and benefits incurred by the department's clinics and Alcohol and Drug Program contract providers.

Contingencies of $49,062 was increased by $10,949 due to higher departmental revenue.

Departmental revenue of $6,207,773 is primarily from Proposition 36 funds and interest revenue. The increase of $108,000 is due to an anticipated increase in interest income.

PUBLIC HEALTH
Margaret D. Smith

MISSION STATEMENT

To promote and improve the health, safety, well being, and quality of life of San Bernardino County residents and visitors.

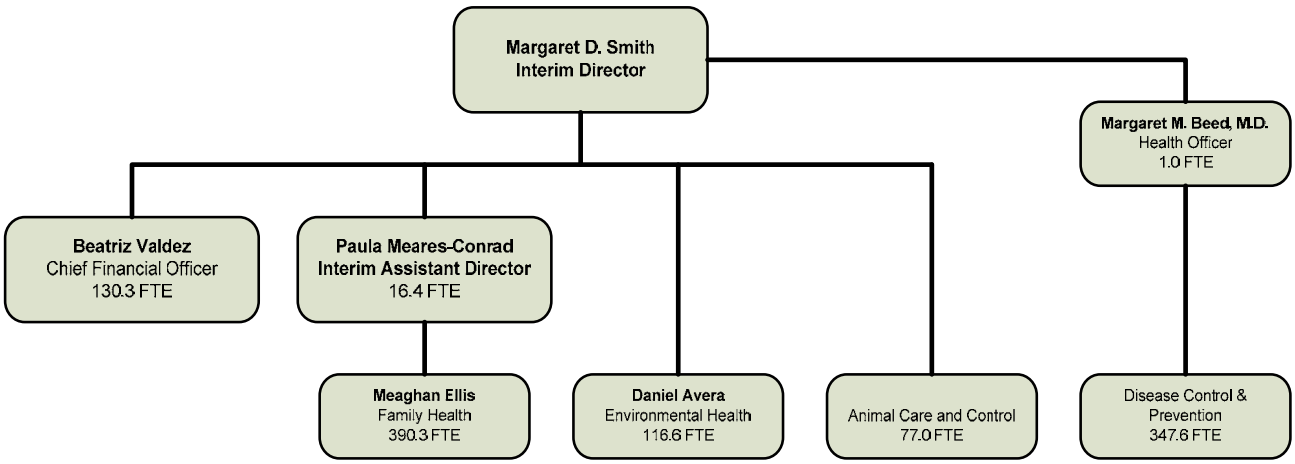
STRATEGIC GOALS

1. Prevent disease and disability, and promote healthy lifestyles.

2. Promote and ensure a healthful environment.

3. Support the Public Health workforce through the effective use of technology.

ORGANIZATIONAL CHART



SUMMARY OF BUDGET UNITS

	2007-08				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
General Fund					
Public Health	86,748,420	82,052,587	4,695,833		904.3
California Children's Services	19,246,486	15,262,299	3,984,187		180.9
Indigent Ambulance	472,501	-	472,501		-
Total General Fund	106,467,407	97,314,886	9,152,521		1,085.2
Special Revenue Funds					
Bio-Terrorism Preparedness	4,266,694	3,338,135		928,559	-
Tobacco Use Reduction Now	404,454	404,454		-	-
Vital Statistics State Fees	589,664	169,250		420,414	-
Vector Control Assessments	3,832,567	1,851,151		1,981,416	-
Total Special Revenue Funds	9,093,379	5,762,990		3,330,389	-
Total - All Funds	115,560,786	103,077,876	9,152,521	3,330,389	1,085.2

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and applicable performance measures.

Public Health

DESCRIPTION OF MAJOR SERVICES

The Department of Public Health provides a wide range of services to prevent diseases and improve the health, safety, and quality of life for residents and visitors of San Bernardino County. The department operates over thirty different programs, many of which are mandated by the State Health and Safety Code. Funding is provided by state and federal grants, local fees, charges for services, tax revenue, and a small amount of county general fund primarily for Animal Care and Control related expenses and to provide infrastructure for the promotion of Healthy Communities. Many programmatic changes occurred during the year including the implementation of four major programs: 1) the Periodic Assistance for Newborns with Drug and Alcohol Exposure Program, 2) the Coordinated Asthma Referral and Education Program, 3) the Continuum of Care Demonstration Project – Dental Health and 4) the Outreach, Enrollment, Retention, and Utilization program. Furthermore, on February 6, 2007, the Board of Supervisors (Board) approved an item separating the Inland Counties Emergency Medical Agency (ICEMA) from Public Health to become a separate organization within the County Administrative Office budget unit.

Several key service delivery functions are described below.

Communicable Disease Control and Prevention
Disease control services relate to the surveillance and prevention of illness and disease, such as tuberculosis control, HIV/AIDS, reproductive health, immunizations and education services

Bio-Terrorism Response
As a result of a federal initiative, the department has developed a Comprehensive Public Health Preparedness and Response (Bio-terrorism) plan to improve response capabilities in the event of a bioterrorism incident or other public health emergency.

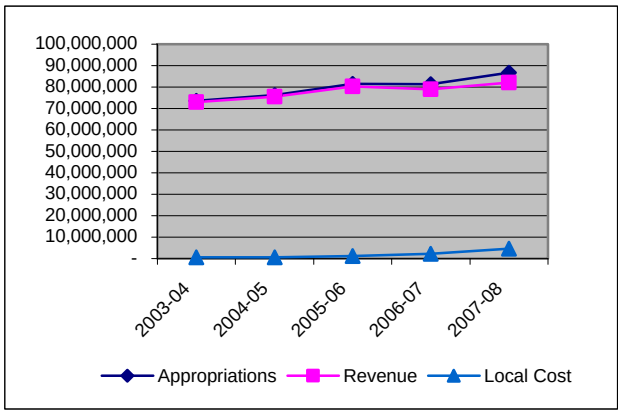
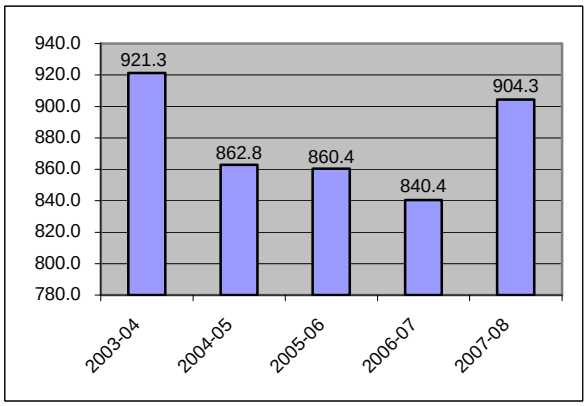
Maternal and Child Health
Services focus on promoting healthy outcomes in high-risk populations. Clinical programs providing diagnosis, treatment, and education focus on prenatal care and child health.

Healthy Communities
Because San Bernardino County suffers from the growing epidemic of obesity, Healthy Communities is an innovative countywide strategic effort that provides the infrastructure to support collaborative efforts to improve the health and well being of all residents.

Environmental Health Services
The purpose of environmental health services is to prevent, eliminate, or reduce hazards that could adversely affect health, safety, and quality of life through programs focusing directly on the prevention of threats to health in the physical environment through monitoring and inspection, licensing, and statutory regulation.

Animal Care and Control
Services protect the public from rabies through vaccination of the county's pet dog population, stray animal abatement (through enforcement of the leash law), wild life rabies surveillance, quarantine of biting animals, laboratory examination of animals for rabies, and public education. In addition, the program investigates animal complaints and provides safe sheltering care, return, adoption, or as a last resort, the humane euthanasia of unwanted animals.

BUDGET HISTORY

5-YEAR BUDGET TREND	5-YEAR STAFFING TREND
	

PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	73,652,517	75,412,592	76,432,804	85,094,872	78,494,612
Departmental Revenue	72,978,701	74,356,914	75,128,834	82,794,613	76,194,353
Local Cost	673,816	1,055,678	1,303,970	2,300,259	2,300,259
Budgeted Staffing				856.8	

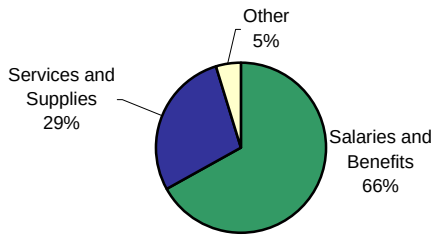
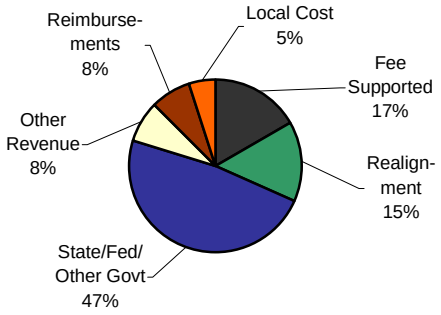
Actual appropriation is less than modified budget primarily due to significant savings within salaries and benefits and services and supplies. Salaries and benefits are under budget by $5,584,728 due to significant staff vacancies. Services and supplies are lower than modified budget by $979,551 due to under-expenditure of grant funds for the implementation of the Outreach, Enrollment, Retention and Utilization (OERU) program and the Lead Hazard Control grant program. The Lead Hazard Control grant program is a multi-year program, with additional expenditures planned for 2007-08.

Licenses and permits of $7,473,315 increased by $482,633 primarily due to additional revenue for Environmental Health permits and animal licenses. In addition, the Animal Care and Control program implemented a pilot canvassing (door to door) program for issuance of animal licenses that has been a contributing factor for the increase in animal licensing revenue. This program will be expanded in 2007-08.

State and federal revenues of $40,687,876 are under budget by $4,549,607 due to staff vacancies. Also, operating transfers in of $5,485,294 are under budget by $2,228,762 due to an under expenditure of Bio-terrorism and Preparedness funds. These funds will remain in the Bio-terrorism Preparedness fund and once the state approves the new budget and plan, the department will seek Board of Supervisors approval to carry forward the plan.

Other revenues of $564,949 are over budget by $158,349 primarily as a result of a new contract with Children's Fund for the Periodic Assistance for Newborns with Drug and Alcohol Exposure program.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Public Health
FUND: General

BUDGET UNIT: AAA PHL
FUNCTION: Health and Sanitation
ACTIVITY: Health

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	52,125,021	51,607,535	54,992,869	54,840,095	59,027,887	62,714,697	**3,686,810**
Services and Supplies	21,811,683	23,260,343	21,630,283	24,843,932	24,107,463	26,141,618	**2,034,155**
Central Computer	430,079	543,087	617,030	592,400	592,400	611,914	**19,514**
Other Charges	-	-	467,505	101,500	100,000	100,000	**-**
Equipment	138,938	328,385	334,218	507,694	280,600	465,500	**184,900**
Vehicles	2,199	426,972	294,806	19,456	13,000	-	**(13,000)**
Capitalized Software	-	-	-	494,600	-	230,000	**230,000**
Transfers	2,973,539	2,767,539	3,153,721	3,198,612	3,427,439	3,511,095	**83,656**
Total Exp Authority	77,481,459	78,933,861	81,490,432	84,598,289	87,548,789	93,774,824	**6,226,035**
Reimbursements	(3,828,942)	(3,784,019)	(5,458,617)	(6,103,677)	(6,271,631)	(7,026,404)	**(754,773)**
Total Appropriation	73,652,517	75,149,842	76,031,815	78,494,612	81,277,158	86,748,420	**5,471,262**
Operating Transfers Out	-	262,750	400,989	-	-	-	**-**
Total Requirements	73,652,517	75,412,592	76,432,804	78,494,612	81,277,158	86,748,420	**5,471,262**
Departmental Revenue							
Taxes	108,716	100,970	99,868	110,540	122,000	102,409	**(19,591)**
Licenses & Permits	6,076,999	6,559,107	7,122,614	7,473,315	6,990,682	7,743,192	**752,510**
Fines and Forfeitures	580,016	418,248	426,629	487,301	400,500	-	**(400,500)**
Realignment	13,740,368	12,973,918	11,008,999	14,012,630	14,164,292	14,164,292	**-**
State, Fed or Gov't Aid	41,385,319	41,432,930	42,455,418	40,687,876	43,745,964	44,854,841	**1,108,877**
Current Services	7,120,382	7,906,027	8,383,548	7,372,136	7,033,099	7,866,769	**833,670**
Other Revenue	259,769	204,450	213,871	564,949	406,600	1,278,350	**871,750**
Other Financing Sources	193	-	7,438	-	-	-	**-**
Total Revenue	69,271,762	69,595,650	69,718,385	70,709,059	72,863,137	76,009,853	**3,146,716**
Operating Transfers In	3,706,939	4,761,264	5,410,449	5,485,294	6,113,762	6,042,734	**(71,028)**
Total Financing Sources	72,978,701	74,356,914	75,128,834	76,194,353	78,976,899	82,052,587	**3,075,688**
Local Cost	673,816	1,055,678	1,303,970	2,300,259	2,300,259	4,695,833	**2,395,574**
Budgeted Staffing					840.4	904.3	**63.9**

Program changes for 2007-08 include the following:

- Salaries and benefits of $62,714,697 fund 904.3 positions and are increasing by $3,686,810 resulting primarily from MOU and retirement rate adjustments. This increase reflects the addition of 31 authorized positions, resulting in an increase of 63.9 full time equivalents (FTE) as a result of staff previously budgeted at only partial FTE's being reflected at full time in 2007-08. Also included in these increases is the approval of two policy items. The first policy item increased staff within the Tuberculosis Control program by 3.0 positions to decrease existing case-to-nurse ratio, thus increasing the number of fully completed tuberculosis contact investigations. The second policy item added 1.0 Business Systems Analyst to provide a higher level of project management regarding information technology, including analysis of existing systems to determine the need for consolidation, enhancement through web-based technologies, and improved access to data by management. These increases are net of the 17.3 positions related to the transfer of the Inland Counties Emergency Medical Agency (ICEMA) from the Public Health budget unit to the County Administrative Office budget unit.

  Furthermore, the department reclassified three vacant positions; one Clinic Supervisor to a Quality Management Specialist, one Storekeeper II to a Storekeeper, and one Office Assistant IV to a Supervising Office Assistant. In addition, there is a reclassification of a filled position from Public Health Division Chief to Chief Financial Officer, and the addition of 1.0 Chief Compliance and Contracts Officer and 1.0 Chief of Animal Care and Control.

  State and federal grants are a significant funding stream for the department, representing 59% of the budgeted revenue. Consequently, it becomes necessary to annually reassign staff to ensure that the activities funded are aligned with the correct classifications as stipulated in the grants. In 2007-08, the department received general fund support to cover salary and benefit increases that existing state and federal grants, for programs such as Tuberculosis Control, Immunizations and Black Infant Health, are unable to cover within their existing allocations. However, despite the increased support, the department will still need to perform some minor reassignments as a result of a shift in the actual grants received. The department has sufficient vacancies to accommodate all existing staff.

- Services and supplies of $26,141,618 are increasing by $2,034,155. This increase is primarily related to tentative remodels of facilities, including painting and flooring of several clinics, replacement of old furniture and continuance of the computer refresh plan established in 2006-07. Additionally, within this appropriation is the approval of a business process improvement plan to redesign the department's existing Internet and intranet environments to offer more web-based services, resulting in decreased internal paperwork and customer transaction times, and improvement of the overall aesthetic of all department web pages for consistency and greater appeal. For 2007-08, the department had also included appropriation for expenditures related to the OERU Program. This program was subsequently line-item vetoed by the governor in an effort to reduce state general fund spending. The department will closely monitor expenditures within this category to ensure that no expenses related to this program are incurred.

- Equipment is budgeted at $465,500 for the replacement of several photocopiers, and purchase of a new file server and a storage area network. The department is also purchasing replacement laboratory equipment, including refrigerators, incubators, a gravity sterilizer, GeneAmp system, Magna Pure Compact and a fluorescence detector that will be used during the consolidation of the department's laboratory activities with those of Arrowhead Regional Medical Center. Capitalized software is budgeted at $230,000 to purchase the Meditech Laboratory module and the vital statistics automated system.

- Transfers of $3,511,095 are payments to other departments for employee relations, the Employee Health and Productivity program, employment and advertising services, lease costs, facilities charges, and administrative and program support from Human Services. The $83,656 increase results primarily from a reclassification of expenses from services and supplies to transfers out. These expenses include facilities charges and employment and advertising services. Other increases include additional program support from Human Services for the Lead Hazard Control program. For 2007-08, the Department had also included appropriation related to additional program support for the OERU Program. This support will not become necessary as this program was subsequently line-item vetoed by the governor. Partially offsetting these increases is a reduction in lease costs due to a termination of a lease.

- Reimbursements of $7,026,404 represent reimbursements from other departments such as Human Services, Children's Services, Probation, California Children's Services, ICEMA, and Behavioral Health, for provision of nursing services, case management, home visiting and education, administrative and program support, and reimbursement of lease space costs. The $754,773 increase is primarily due to increased reimbursement for nursing services provided to county Children's Services and Probation departments, lease space and Information Technology support provided to ICEMA, and an increase in administrative costs and program support provided to CCS. This increase was partially offset by a decrease in reimbursements from the Department of Behavioral Health - Alcohol and Drug Services due to a reduction of the Brighter Futures program.
- Licenses and permits of $7,743,192 are increasing by $752,510 due to an increase in environmental health permits and an increase in animal licenses revenue. This increase is partially offset by the decrease resulting from ICEMA's licensing revenue being reflected within the Health Administration budget unit for 2007-08.
- Fines and forfeitures of $400,500 related to ICEMA, are no longer reflected within Public Health, and are included within the Health Administration budget unit for 2007-08.
- State funding of $34,030,313 is increasing by $1,638,503 primarily due to the implementation of the OERU program and increases in the Women, Infant, and Children funding. These increases are partially offset by the elimination of ICEMA's grants including the Hospital Preparedness grant that ICEMA will start managing in August 2007 and a reclassification of the Tobacco Use Reduction Now (TURN) funding from state grants to operating transfers in due to GASB 34 accounting procedures.
- Federal funding of $10,824,528 is decreasing by $529,626 primarily as a result of reclassification of the AIDS/HIV Title II funding now being reflected in state funding. Partially offsetting this decrease was an increase in the Lead Hazard Control grant.
- Current services of $7,866,769 are increasing by $833,670 primarily due to the implementation of the food handler certification training program, increased lab services provided to Loma Linda University Medical Center, and a one-time increase in the Housing Opportunities for People With AIDS program. These increases were partially offset by the elimination of the ambulance performance fees received by ICEMA, a reduction in payments from the Board of Retirement for medical review, and the elimination of the attrition funding from the City of Rancho Cucamonga related to the Animal Care and Control program.
- Other revenue of $1,278,350 is increasing by $871,750 primarily due the following: (1) the Coordinated Asthma Referral and Education Program, (2) a new contract with the California State Foundation to support the Screening, Assessment, Referral, and Treatment program, and (3) a three year Dental Health Demonstration project. This increase is partially offset by a decrease in the school readiness contracts.
- Operating transfers in of $6,042,734 are decreasing by $71,028 primarily due to a reduction in one time carryover funds for Bio-terrorism Preparedness activities. This decrease is partially offset by Pandemic Influenza, Cities Readiness Initiative, and the TURN funding being reflected as an operating transfer in instead of state funding. Included in the 2007-08 amount is a transfer of $150,000 from the Business Process Improvement Reserve to fund the approved business process improvement plan.

The net local cost increase for the department is $2,395,574, to help fund MOU, retirement costs, and other inflationary expenses. The increase also reflects funding for the two approved policy items.

PERFORMANCE MEASURES

Description of Performance Measure	2006-07 Projected	2006-07 Actual	2007-08 Projected
Percent increase of pregnant women screened for drug use (8,000 women in 2005-06).	25%	21%	10%
Percent of children immunized by 24 months of age.	84%	82%	85%
Double the number of partnerships with cities with whom Healthy Communities is actively engaged.	New	3	8
Maintain number of grants received to support the Healthy Communities activities ($503,218).	New	2	2
Percentage increase of restaurant food handlers receiving training and certification (28,000 handlers in 2005-06).	3%	28%	6%
Percentage decrease of animal impounds (strays) excluding the Rancho Shelter and other admissions (14,800 impounds in 2005-06).	2%	4%	2%
Increase the number of MOUs/Agreements with partners for Public Health Emergency Preparedness.	1	4	20
Percent of Public Health computers that meet 2007-08 minimum hardware specifications (221 of 1,004 currently meet specifications).	New	72%	100%
Percent of Public Health computers refreshed (replaced) to meet 2008-09 minimum hardware specifications (354 computers to replace).	New	New	25%
Held community-wide events in collaboration with partners such as First Five and Kids Fitness Challenge.	New	4	5
Identify and track stakeholders and partners collaborating in Healthy Communities.	New	300	350
Provide a resource for organizations to access best practices for involvement in Healthy Communities program.	New	100	130
Award sponsorships to cities to become Healthy Cities.	New	7	5
Increase number of animals receiving veterinary care from 300 in fiscal year 2005-06 to 1,200 animals receiving veterinary care in 2006-07.	1,200	1058	1200
Percent of departmental information systems to be analyzed for possible consolidation and/or enhancement through web-based technologies and improved access to data management.	New	New	80%
Decrease the case to nurse ratio thus increasing the number of fully completed TB contact investigations.	New	New	Case:RN = 85

California Children's Services

DESCRIPTION OF MAJOR SERVICES

California Children's Services (CCS) is a state program that provides case management, diagnosis, and treatment services to individuals up to 21 years of age with severe qualifying medical conditions and whose families are unable to pay for all or part of their care. State law requires the county to maintain a mandated minimum funding level. In addition to realignment dollars and the county's mandated contribution, funding also comes from Medi-Cal, private insurance, and patient co-payments. Revenues are based upon individual client eligibility for specific programs such as Medi-Cal, Healthy Families, or CCS alone (people who do not qualify for other programs or cannot afford to pay their Medi-Cal co-share payments).

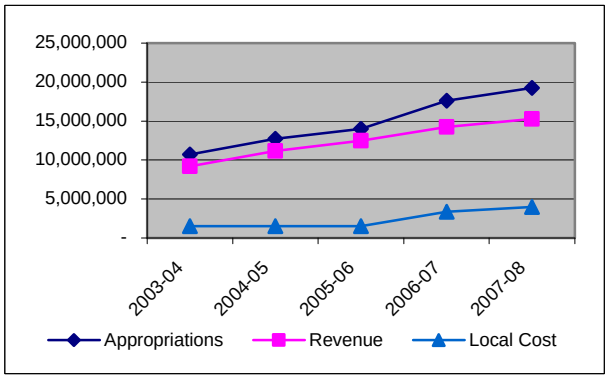
The revenue breakdown among federal, state, realignment, and county general fund support depends on the type of services provided under this program. This program provides two types of services:

1. Administrative Component – Case management activities which include determining program eligibility, evaluating needs for specific services, determining the appropriate providers, and authorizing/paying for medically necessary care. Administrative funding is based on staffing standards and caseload mix of CCS clients. In other words, it depends on which federal, state, or county program in which the children are enrolled.
   - Medi-Cal accounts for approximately 69%. Federal and state funds reimburse CCS for 100% of the costs.
   - Healthy Families accounts for approximately 11%. This federal and state program reimburses CCS for 82.5% of the costs. The remaining 17.5% local share is equally funded by Social Services Realignment (8.75%) and general fund support (8.75%).
   - CCS or Non-Medi-Cal caseload accounts for approximately 20%. Federal and state funds account for 50% of the costs associated with treating this clientele. The remaining 50% is split equally between Social Services Realignment (25%) and general fund support (25%).
2. Medical Therapy Component – Provides physical therapy, occupational therapy, and medical therapy conference services. Licensed physical therapists and certified occupational therapists provide evaluation, treatment, consultation services, and case management.

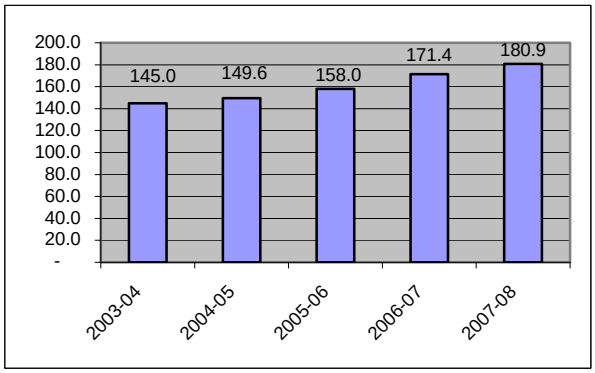
The state reimburses the county 50% of the costs incurred by this program. The remaining 50% is equally funded by Social Services Realignment and general fund support. Additionally, this program is allowed to bill Medi-Cal for therapy provided to Medi-Cal eligible clients. This revenue is split 75% state and 25% county. Approximately 69% of the caseload in the medical therapy component is Medi-Cal eligible.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

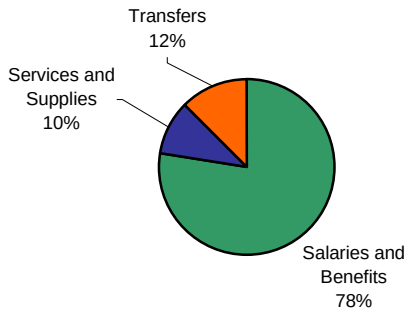
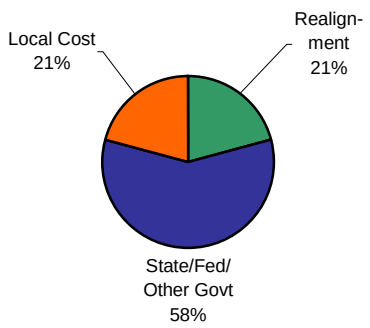


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	10,044,604	11,041,819	14,054,913	17,604,866	15,083,111
Departmental Revenue	8,567,764	9,118,390	11,023,247	14,251,621	11,962,630
Local Cost	1,476,840	1,923,429	3,031,666	3,353,245	3,120,481
Budgeted Staffing				171.4	

Actual appropriation for 2006-07 is less than modified budget primarily due to vacant positions which have been difficult to fill. Departmental revenue is also less than modified budget due to reduced claims to the state coupled with a shift in caseload from Medi-Cal clients to CCS clients.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Public Health
FUND: General

BUDGET UNIT: AAA CCS
FUNCTION: Health and Sanitation
ACTIVITY: Hospital Care

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	7,886,944	9,091,788	10,568,993	11,177,521	13,683,759	14,926,700	**1,242,941**
Services and Supplies	1,649,577	1,335,375	1,649,341	1,600,579	1,695,815	1,783,631	**87,816**
Central Computer	-	-	-	128,066	128,066	133,912	**5,846**
L/P Struct/Equip/Vehicles	-	-	7,004	-	-	-	**-**
Transfers	508,083	614,656	1,829,575	2,176,945	2,097,226	2,402,243	**305,017**
Total Appropriation	10,044,604	11,041,819	14,054,913	15,083,111	17,604,866	19,246,486	**1,641,620**
Departmental Revenue							
Realignment	1,476,840	1,923,419	3,012,979	3,120,482	3,353,245	3,984,187	**630,942**
State, Fed or Gov't Aid	7,047,123	7,098,263	7,983,596	8,800,737	10,868,142	11,247,878	**379,736**
Current Services	26,136	25,979	26,433	41,199	30,034	30,034	**-**
Other Revenue	17,665	70,729	239	212	200	200	**-**
Total Revenue	8,567,764	9,118,390	11,023,247	11,962,630	14,251,621	15,262,299	**1,010,678**
Local Cost	1,476,840	1,923,429	3,031,666	3,120,481	3,353,245	3,984,187	**630,942**
Budgeted Staffing					171.4	180.9	**9.5**

Salaries and benefits of $14,926,700 fund 180.9 positions and are increasing by $1,242,941 resulting from $605,827 in expected MOU and retirement rate adjustments and $637,114 to fund the addition of 9.5 positions necessary to comply with state mandated staffing requirements. Furthermore, the department is requesting the reclassification of a vacant CCS physician to a Medical Director which will supervise one CCS physician and one Office Assistant III. This position will also provide medical guidance to the physician, nursing staff, therapists, and program manager.

Services and supplies of $1,783,631 include primarily payments to the state and other providers for treatment costs, medical supplies, and a planned computer and software upgrade. The slight increase of $87,816 is related to treatment costs, COWCAP, and other minor miscellaneous expenses.

Transfers of $2,402,243 include payments to the 1) Public Health budget unit for administrative costs, automated systems support, and nutritionist time; 2) Real Estate Services Department for lease costs; and 3) Human Resources for Employee Health and Productivity program and employment and advertising services. The increase of $305,017 is primarily related to an increase in administrative costs paid to the Public Health budget unit.

Social services realignment and general fund support of $3,984,187 each are increasing by $630,942 to fund administrative expenses and costs in providing mandated treatment. State law requires the county to maintain a mandated minimum funding level for this program. This funding is provided 50% by social services realignment and 50% by general fund support.

State aid of $11,247,878 is only increasing by $379,736. The state share is not increasing at the same level as realignment and general fund support due to the shift in caseload from Medi-Cal clients (100% reimbursed) to CCS clients (50% reimbursed).

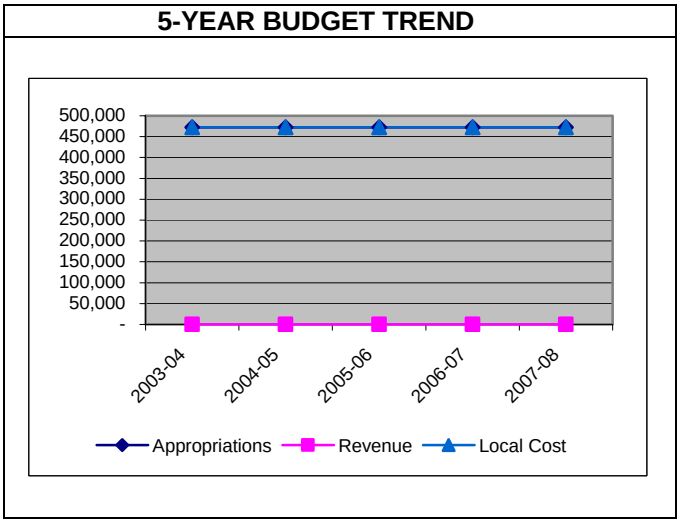
Indigent Ambulance

DESCRIPTION OF MAJOR SERVICES

This budget provides financing for ambulance contractors who transport indigents to the Arrowhead Regional Medical Center, or the closest hospital under certain life-threatening situations. It also funds transport of indigent tuberculosis patients to Riverside County Hospital for treatment, and up to the extent of available appropriation, pays for the Sheriff's Department transport of indigent inmates (with the remainder paid directly by the Sheriff's Department). The appropriation in this budget unit are maintained at a constant level.

There is no staffing associated with this budget unit.

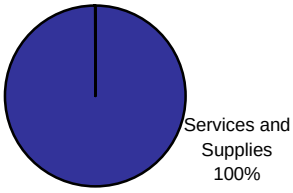
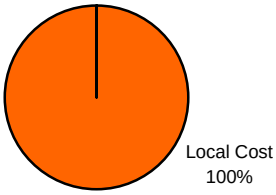
BUDGET HISTORY



PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	472,425	472,501	471,838	472,501	472,501
Departmental Revenue	-	-	-	-	-
Local Cost	472,425	472,501	471,838	472,501	472,501

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Public Health
FUND: General

BUDGET UNIT: AAA EMC
FUNCTION: Health and Sanitation
ACTIVITY: Health

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Services and Supplies	472,425	472,501	471,838	472,501	472,501	472,501	-
Total Appropriation	472,425	472,501	471,838	472,501	472,501	472,501	-
Departmental Revenue							
Local Cost	472,425	472,501	471,838	472,501	472,501	472,501	-

There are no changes in this budget unit.

Bio-Terrorism Preparedness

DESCRIPTION OF MAJOR SERVICES

State bio-terrorism funds are received and transferred out as needed to the Department of Public Health as reimbursement for actual preparedness and response related activities and expenditures. This is a financing budget only. No actual expenditures or activities are incurred or conducted via this budget unit.

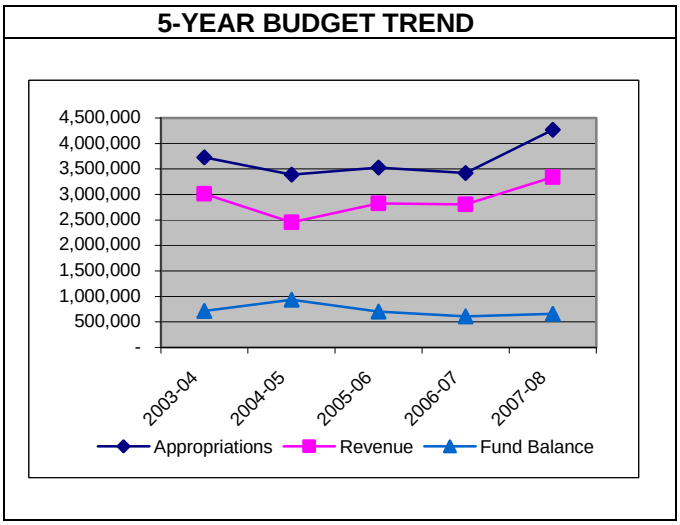
In 2006-07, the state changed its grant application process for Preparedness and Response funding. In the past, the department applied separately through the state for funding from the Centers of Disease Control (CDC) for Bio-terrorism, Pandemic Influenza, and Cities Readiness Initiative and from the Health Resources Services Administration (HRSA) for hospital preparedness.

Previously, the Bio-Terrorism Preparedness fund reflected only revenues associated with the funding from CDC for Bio-terrorism. The other three funding sources were recorded directly in the Public Health budget unit, under State grants. Now, the state requires one application with four different scopes of work. Each scope of work is funded separately and the awards must be recorded in an interest bearing account. To simplify the process, the department decided to record all four awards in this special revenue fund instead of establishing additional funds. The department will track any transactions related to each funding source separately and report them as stipulated by the grant agreement.

Furthermore, starting on August 31, 2007 the Inland Counties Emergency Medical Services (ICEMA) will be responsible for managing the hospital preparedness funds. ICEMA established a special revenue fund for 2007-08 to budget for this funding.

There is no staffing associated with this budget unit.

BUDGET HISTORY

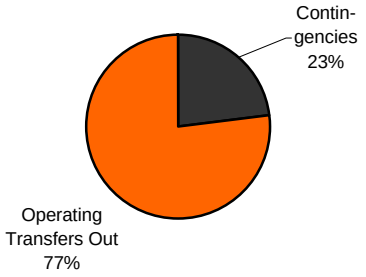
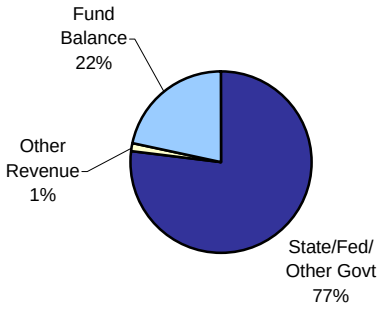


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	2,049,513	2,465,631	2,864,139	3,417,809	2,242,714
Departmental Revenue	2,271,952	2,233,531	2,768,816	2,807,953	2,561,417
Fund Balance				609,856	

Actual appropriation and departmental revenue is lower than modified budget primarily due to under-expenditure and reimbursement of Pandemic Influenza, Cities Readiness Initiative, and Hospital Preparedness grant funds.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Public Health
FUND: Bio-Terrorism Preparedness

BUDGET UNIT: RPL PHL
FUNCTION: Public Protection
ACTIVITY: Other Protection

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Contingencies	-	-	-	-	-	980,906	**980,906**
Total Appropriation	-	-	-	-	-	980,906	**980,906**
Operating Transfers Out	2,049,513	2,465,631	2,864,139	2,242,714	3,417,809	3,285,788	**(132,021)**
Total Requirements	2,049,513	2,465,631	2,864,139	2,242,714	3,417,809	4,266,694	**848,885**
Departmental Revenue							
Use of Money and Prop	23,310	29,924	50,883	44,892	15,000	52,347	**37,347**
State, Fed or Gov't Aid	2,248,642	2,203,607	2,717,933	2,516,525	2,792,953	3,285,788	**492,835**
Total Revenue	2,271,952	2,233,531	2,768,816	2,561,417	2,807,953	3,338,135	**530,182**
Fund Balance					609,856	928,559	**318,703**

Contingencies of $980,906 are budgeted in 2007-08 based on increased departmental revenue and available fund balance. In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. The amount not expended is carried over to the subsequent year's budget. State approval will be sought for the expenditure of these funds and prior year carryover funds. These funds will be utilized to purchase public protection items.

Operating transfers out of $3,285,788, which is transferred to the Public Health budget unit, reflect a decrease of $132,021 as carryover funds are being budgeted in contingencies.

Interest of $52,347 is increasing by $37,347 due to a higher fund balance.

State aid of $3,285,788 reflects an increase of $492,835 since funding for Pandemic Influenza and Cities Readiness Initiative is now recorded in this special revenue fund. Furthermore, two months of funding for hospital preparedness activities are reflected in this fund. In prior years, these three funding sources were budgeted directly in the Public Health budget unit.

Tobacco Use Reduction Now

DESCRIPTION OF MAJOR SERVICES

This budget is being presented for the first time in the budget book due to a change in budget methodology wherein available funds not budgeted in the operating unit of Public Health will be budgeted in this fund as contingencies.

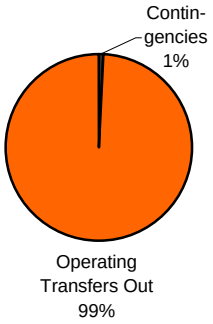
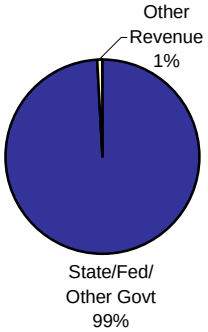
To receive this funding, the department applies for a three-year grant application. Once approved, the department receives quarterly advances and is required to maintain these funds in a separate interest bearing account. In the past, the department utilized a trust fund. However, since unspent funds can be carried forward for up two years, the department identified the need to establish a special revenue fund in order to comply with GASB 34 accounting procedures.

State tobacco control and education funds are received into this budget and transferred out as needed to Public Health to reimburse for actual tobacco control and education expenses. The expenses are to fund program activities which include working with local community and government groups to enforce tobacco control policies and ordinances and provide community education.

This is a newly established budget unit in 2007-08 and therefore no history is available.

There is no staffing associated with this budget unit.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Public Health
FUND: Tobacco Use Reduction Now

BUDGET UNIT: RSP PHL
FUNCTION: Health and Sanitation
ACTIVITY: Health

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Contingencies	-	-	-	-	-	3,000	**3,000**
Total Appropriation	-	-	-	-	-	3,000	**3,000**
Operating Transfers Out	-	-	-	-	-	401,454	**401,454**
Total Requirements	-	-	-	-	-	404,454	**404,454**
Departmental Revenue							
Use of Money and Prop	-	-	-	-	-	3,000	**3,000**
State, Fed or Gov't Aid	-	-	-	-	-	401,454	**401,454**
Total Revenue	-	-	-	-	-	404,454	**404,454**
Fund Balance	-	-	-	-	-	-	**-**

Contingencies of $3,000 are budgeted for 2007-08, and are based on anticipated interest revenue. In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. The amount not expended is carried over to the subsequent year's budget.

Operating transfers out of $401,454 reflect payment to the Public Health budget unit for expenditures associated with the Tobacco Use Reduction Now program.

State aid of $401,454 represents the annual grant award received by the department to perform tobacco education activities. In addition, interest revenue of $3,000 is anticipated based on current interest rate.

Vital Statistics State Fees

DESCRIPTION OF MAJOR SERVICES

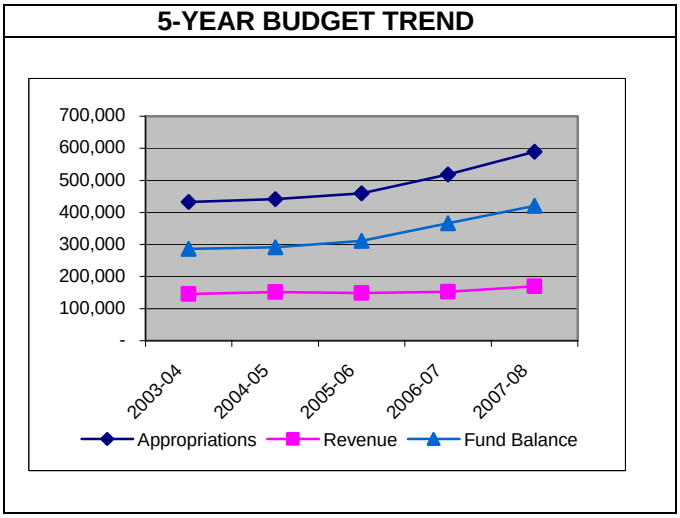
This fund holds fees set by the state and collected from purchasers of birth and death certificates. Funds are transferred to Public Health to fund Vital Statistics expenditures. Per Health and Safety Code 103625, all applicants for birth or death certificates shall pay an additional $3 to be collected by the county and disbursed as follows:

1) 45% of the fee shall be distributed to the State Registrar, and

2) The remaining 55% shall be deposited into the Vital and Health Statistics fund for the purpose of defraying administrative costs of collecting and reporting with respect to those fees and for other costs as follows:
   a) Modernization of vital record operations, including improvement, automation, and technical support of vital record systems.
   b) Improvement in the collection and analysis of health-related birth and death certificate information, and other community health data collection and analysis, as appropriate.
   c) Funds collected shall not be used to supplant funding in existence on January 1, 2002 that are necessary for the daily operation of vital records systems.

There is no staffing associated with this budget unit.

BUDGET HISTORY



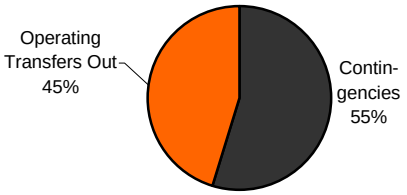
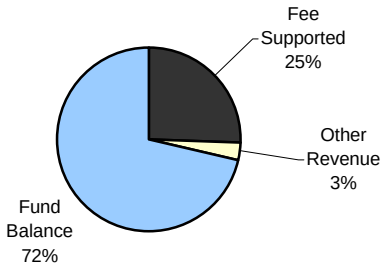
PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	143,688	127,782	111,381	518,586	117,466
Departmental Revenue	148,184	148,297	165,599	153,000	172,294
Fund Balance				365,586	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is less than modified budget. The amount not expended is carried over to the subsequent year's budget.

Additionally, operating transfers out are lower than modified budget as a result of delays in purchasing systems and software to scan and digitally store vital statistics data. The program is still researching the best method of implementation, and has included planned purchase and implementation in 2007-08.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Public Health
FUND: Vital Statistics State Fees

BUDGET UNIT: SCI PHL
FUNCTION: Health and Sanitation
ACTIVITY: Health

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Contingencies	-	-	-	-	351,586	322,664	**(28,922)**
Total Appropriation	-	-	-	-	351,586	322,664	**(28,922)**
Operating Transfers Out	143,688	127,782	111,381	117,466	167,000	267,000	**100,000**
Total Requirements	143,688	127,782	111,381	117,466	518,586	589,664	**71,078**
Departmental Revenue							
Use of Money and Prop	6,094	6,361	11,337	17,692	8,000	19,250	**11,250**
Current Services	142,090	141,936	154,262	154,602	145,000	150,000	**5,000**
Total Revenue	148,184	148,297	165,599	172,294	153,000	169,250	**16,250**
Fund Balance					365,586	420,414	**54,828**

Contingencies of $322,664 are decreasing by $28,922 primarily due to increased expenditures planned in 2007-08.

Operating transfers out of $267,000 are increasing by $100,000 due to higher anticipated expenditures for automation, including the automated vital statistics system.

Current services revenue of $150,000 are increasing by $5,000 based on the current trend. In addition, interest revenue is also reflecting an increase due to a higher anticipated fund balance.

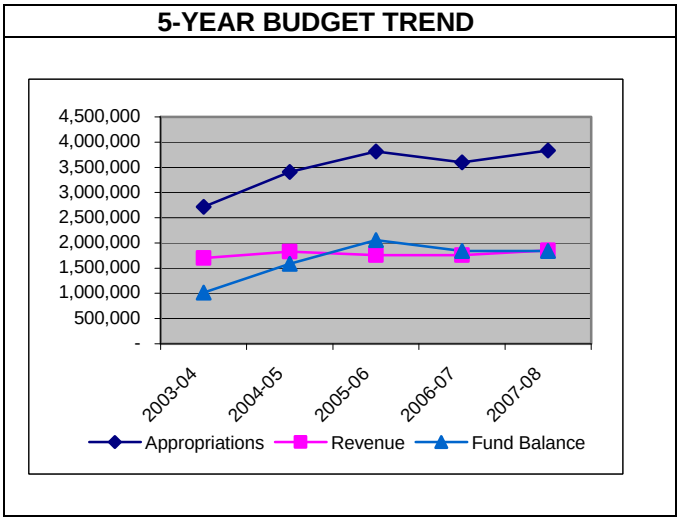
Vector Control Assessments

DESCRIPTION OF MAJOR SERVICES

This fund receives all tax assessments for Vector Control. Revenue collected here is received via the property tax role and is dedicated for Vector Control purposes. Transfers out from this budget fund activities in the Vector Control program, which is a component of the Public Health budget. Revenue changes in this budget reflect development and subdivision activities within the County. As the number of parcels are added or improved, the revenue increases. The amount of the parcel assessment varies depending on the level of improvement on a given parcel. Offsetting this are annexations or incorporations of cities.

There is no staffing associated with this budget unit.

BUDGET HISTORY

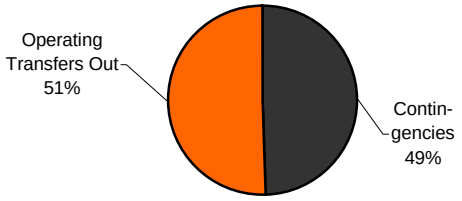
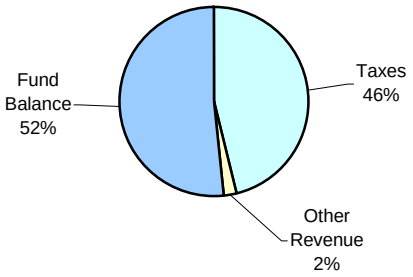


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	1,287,000	1,461,237	1,877,750	3,599,897	1,592,378
Departmental Revenue	1,679,166	1,744,041	1,727,974	1,758,000	1,731,897
Fund Balance				1,841,897	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is less than modified budget. The amount not expended is carried over to the subsequent year's budget.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Public Health
FUND: Vector Control Assessments

BUDGET UNIT: SNR PHL
FUNCTION: Health and Sanitation
ACTIVITY: Health

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Contingencies	-	-	-	-	1,720,475	1,894,075	**173,600**
Total Appropriation	-	-	-	-	1,720,475	1,894,075	**173,600**
Operating Transfers Out	1,287,000	1,461,237	1,877,750	1,592,378	1,879,422	1,938,492	**59,070**
Total Requirements	1,287,000	1,461,237	1,877,750	1,592,378	3,599,897	3,832,567	**232,670**
Departmental Revenue							
Taxes	1,647,967	1,705,525	1,659,011	1,639,697	1,713,000	1,763,151	**50,151**
Use of Money and Prop	31,199	38,516	68,963	92,200	45,000	88,000	**43,000**
Total Revenue	1,679,166	1,744,041	1,727,974	1,731,897	1,758,000	1,851,151	**93,151**
Fund Balance					1,841,897	1,981,416	**139,519**

Contingencies of $1,894,075 are increasing by $173,600 based on increased departmental revenue and available fund balance.

Operating transfers out of $1,938,492 are increasing by $59,070 due to state funding related to the West Nile Virus no longer being allocated to counties.

Taxes of $1,763,151 are increasing by $50,151 to reflect the current trend. In addition, interest revenue of $88,000 is increasing by $43,000 due to a higher fund balance and current interest rates.

LOCAL AGENCY FORMATION COMMISSION
Kathleen Rollings-McDonald

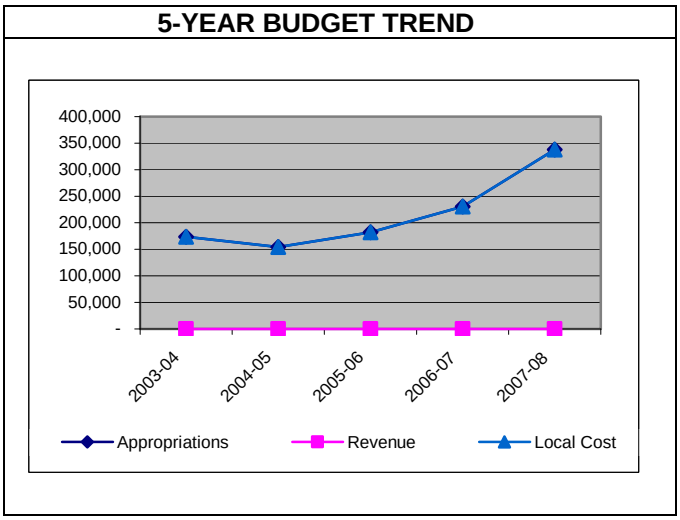
DESCRIPTION OF MAJOR SERVICES

The Local Agency Formation Commission (LAFCO) is an independent regulatory body charged with the responsibility for the discouragement of urban sprawl and the encouragement of orderly formation and development of local agencies within San Bernardino County. In meeting these responsibilities the Commission 1) regulates proposed boundary changes for cities and special districts; 2) determines the spheres of influence for local agencies and conducts related municipal service reviews; 3) regulates the formation and dissolution of cities and special districts; and 4) reviews contracts for the provision of services outside the boundaries of cities and special districts. LAFCO also has the authority to initiate and make studies of existing government agencies and initiate proposals for consolidations, mergers, or dissolutions of special districts based upon its findings.

Costs in this budget represent the county's legally mandated contribution to LAFCO; which is one-third of the operating cost that is not reimbursed by fees and other revenue.

There is no staffing associated with this budget unit.

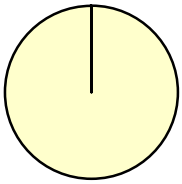
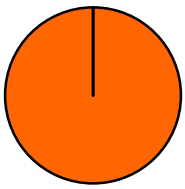
BUDGET HISTORY



PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	163,333	152,000	181,667	231,000	231,000
Departmental Revenue	-	-	-	-	-
Local Cost	163,333	152,000	181,667	231,000	231,000

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
 Other Charges 100%	 Local Cost 100%

GROUP: Administrative/Executive
DEPARTMENT: Local Agency Formation Commission
FUND: General

BUDGET UNIT: AAA LAF
FUNCTION: Public Protection
ACTIVITY: Other Protection

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Other Charges	163,333	152,000	181,667	231,000	231,000	338,215	**107,215**
Total Appropriation	163,333	152,000	181,667	231,000	231,000	338,215	**107,215**
Local Cost	163,333	152,000	181,667	231,000	231,000	338,215	**107,215**

Other charges of $338,215 and are increasing by $107,215 primarily due to increases in costs associated with the addition of a secretary position deemed necessary to complete municipal service reviews and sphere of influence updates; MOU and retirement rate adjustments; fees for anticipated litigation expenses; and other professional services, operational costs, stipend increases for Commission members, and costs associated with the use of technology and maintenance of a digital archiving system.

COUNTY SCHOOLS
Herb Fischer

DESCRIPTION OF MAJOR SERVICES

This budget unit represents the county's total legal and contractual obligations to contribute to the costs of the Superintendent of Schools and School Claims. The County Administrative Office is currently working with the County Superintendent's office on a proposal to change the status of the Superintendent from a dependent Office of Education to an independent Office of Education. Implementation of this plan will require legislation to change the way county financial support affects state revenue coming to the Superintendent's Office. Both the legislation and the proposal to change the status of the Superintendent will return to the Board of Supervisors for approval.

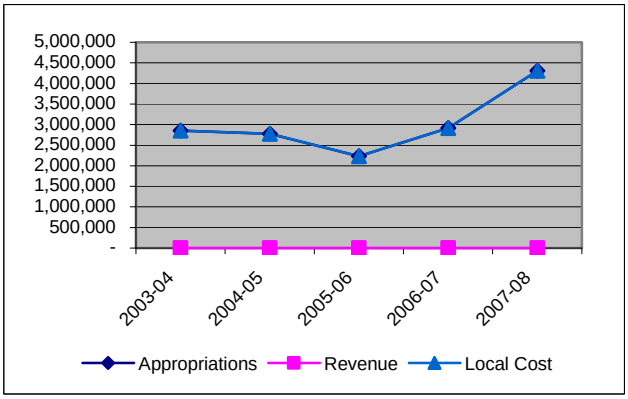
The Superintendent of Schools is the elected chief school administrative officer of the county and is mandated by state law to provide various services for 33 school districts and two regional occupational programs, and provides ancillary services to five community college districts within the county. Through state and other funding sources, the Superintendent provides services to over 400,000 grades K through 12 students and approximately 40,000 community college students in accordance with the Education Code. These services also include alternative education, special education, and curriculum and instruction. As a fiscally dependent County Office of Education, this budget supports administrative housing, maintenance, and other contracted support.

The School Claims Division was established to independently perform all audits and approval functions required of the Auditor/Controller-Recorder and the Superintendent of Schools, and is jointly responsible to those elected officials. These services include warrant production, control, and the examination and audit of the payrolls and other expenditures from the funds of the school districts and entities in the county.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND

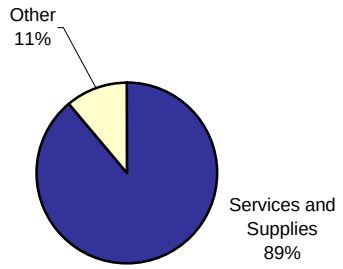
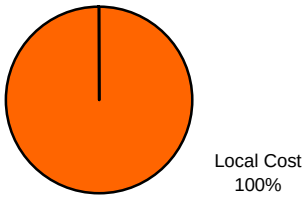


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	2,696,813	2,750,753	2,628,679	2,918,131	2,719,312
Departmental Revenue	-	-	-	-	-
Local Cost	2,696,813	2,750,753	2,628,679	2,918,131	2,719,312

Actual appropriation for 2006-07 is less than modified budget primarily due to a decrease in utility costs.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: County Schools
FUND: General

BUDGET UNIT: AAA SCL
FUNCTION: Education
ACTIVITY: School Administration

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Services and Supplies	2,395,990	2,446,372	2,317,205	2,376,238	2,443,131	3,833,605	**1,390,474**
Transfers	300,823	304,381	311,474	343,074	475,000	475,000	**-**
Total Appropriation	2,696,813	2,750,753	2,628,679	2,719,312	2,918,131	4,308,605	**1,390,474**
Local Cost	2,696,813	2,750,753	2,628,679	2,719,312	2,918,131	4,308,605	**1,390,474**

In 2007-08, service and supplies of $3,833,605 include general office supplies, other professional services, rents and leases-structure, various phone services and property insurance. The increase of $1,390,474 is based on the continued negotiations to give County Schools their independent status. The County Administrative Office expects to bring an agreement to the Board of Supervisors this fiscal year.

The tentative terms of the agreement will give the county a fixed Maintenance of Effort payment going forward and provide the Superintendent greater access to state funding. This agreement will require a legislative change that is being organized by the Superintendent's office.

THIS PAGE LEFT INTENTIONALLY BLANK

ECONOMIC DEVELOPMENT AGENCY
SUMMARY

GENERAL FUND	Page #	Appropriation	Departmental Revenue	Local Cost
ECONOMIC DEVELOPMENT SUMMARY	232			
ECONOMIC DEVELOPMENT	234	7,866,652	604,000	7,262,652
TOTAL GENERAL FUND		7,866,652	604,000	7,262,652

SPECIAL REVENUE FUNDS		Appropriation	Departmental Revenue	Fund Balance
COMMUNITY DEVELOPMENT AND HOUSING	239	49,461,751	35,761,315	13,700,436
WORKFORCE DEVELOPMENT	244	13,774,477	13,984,208	(209,731)
SAN BERNARDINO VALLEY ENTERPRISE ZONE	249	391,412	391,412	-
TOTAL SPECIAL REVENUE FUNDS		63,627,640	50,136,935	13,490,705

ECONOMIC DEVELOPMENT AGENCY
Brian P. McGowan

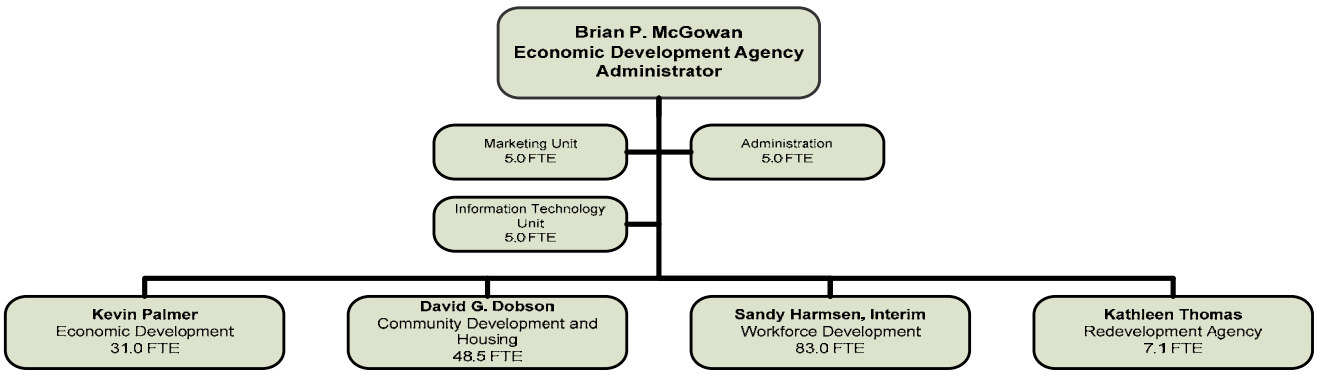
MISSION STATEMENT

The County of San Bernardino Economic Development Agency oversees the operation of the departments of Economic Development, Community Development and Housing, Workforce Development and the Redevelopment Agency. The overall mission of the agency is to facilitate economic growth within the county in order to enhance the quality of life for all residents. Each of these departments facilitates that mission through programs that enhance workforce skills, infrastructure, business development and attraction, housing opportunities and community development projects.

STRATEGIC GOALS

1. Implement a comprehensive marketing strategy which includes an expanded component for each department to promote the quality of life for San Bernardino County residents.
2. Implement an agency wide information technology (IT) infrastructure to support agency/departmental IT initiatives that will assist in the promotion of programs for San Bernardino County residents.

ORGANIZATIONAL CHART



SUMMARY OF BUDGET UNITS

	2007-08				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
General Fund					
Economic Development	7,866,652	604,000	7,262,652		48.0
Total General Fund	7,866,652	604,000	7,262,652		48.0
Special Revenue Funds					
Community Development and Housing	49,461,751	35,761,315		13,700,436	49.5
Workforce Development	13,774,477	13,984,208		(209,731)	84.0
San Bernardino Valley Enterprise Zone	391,412	391,412		-	-
Total Special Revenue Funds	63,627,640	50,136,935		13,490,705	133.5
Other Agencies					
Economic and Community Development Corp	18,918	12,700		6,218	-
County Industrial Development Authority	50,196	1,000		49,196	-
Redevelopment					
Speedway Project Area	65,759,453	14,027,786		51,731,667	8.1
Cedar Glen Project Area	9,878,195	403,250		9,474,945	-
VVEDA Project Area	1,056,238	155,550		900,688	-
Mission Boulevard Joint Project Area	129,016	22,570		106,446	-
Proposed Bloomington Project Area	183,032	-		183,032	-
Proposed Cajon Project Area	261,830	-		261,830	-
Total Other Agencies	77,336,878	14,622,856		62,714,022	8.1
Total - All Funds	148,831,170	65,363,791	7,262,652	76,204,727	189.6

Note: Other Agencies is reported in a separate document.

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history, and applicable performance measures.

The Economic Development Agency provides overall administrative support and policy implementation to the departments of Economic Development, Community Development and Housing, Workforce Development and the Redevelopment Agency. This includes the facilitation of communication between the County Administrative Office as well as the Board of Supervisors. In addition, the agency oversees the information technology function, public relations, and marketing support.

Through the combination of four departments with common goals and objectives, the agency provides leadership and direction to all 24 cities and private economic development organizations within the county.

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and applicable performance measures.

NOTE: The "Other Agencies" budgets are reported in a separate document. The budget for the Economic Development Agency is incorporated within the Department of Economic Development's budget. The information regarding the Economic Development Agency's approved policy item and performance measures are also found within the Department of Economic Development's budget.

ECONOMIC DEVELOPMENT
Kevin Palmer

MISSION STATEMENT

The Department of Economic Development facilitates overall economic growth and job creation/retention through leadership, public/private collaborations, the provision of services to cities, attraction of new investment and the retention/expansion of existing businesses.

STRATEGIC GOALS

1. Business Retention/Attraction – To enhance the quality of life of the residents of the County of San Bernardino, the department will seek to retain and attract businesses by branding the county as an ethnically, culturally, socially and economically diverse region that provides competitive advantages with top level customer service.

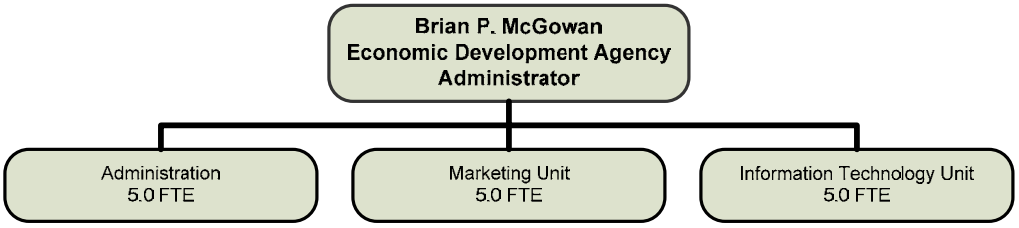
2. Establish an image of the county as a global and diverse business center in the United States by continuing to develop overseas connections, infrastructure and understanding of global markets.

3. Enhance the County of San Bernardino's position to film and visit through the management and branding of the county's unique locations.

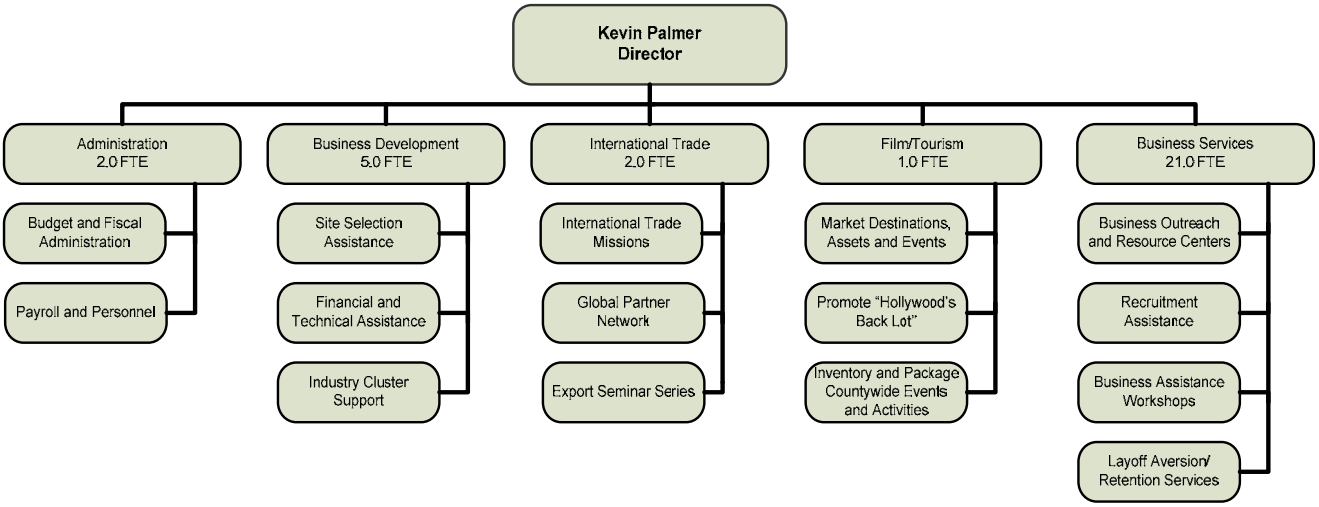
ORGANIZATIONAL CHART

This budget unit includes staffing for both the Economic Development Agency (16.0 FTE) and the Department of Economic Development (32.0 FTE). Below are the organizational charts for each entity.

Economic Development Agency:



Department of Economic Development::

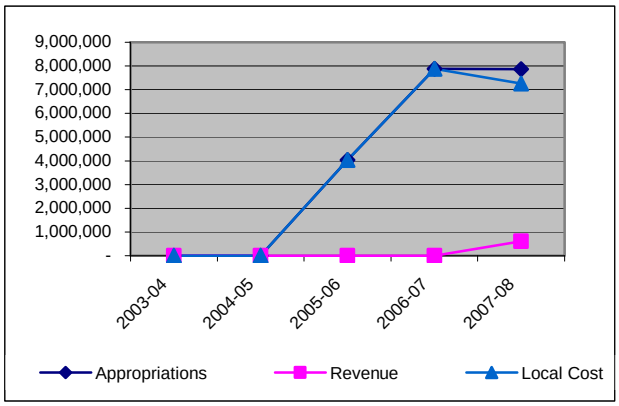


DESCRIPTION OF MAJOR SERVICES

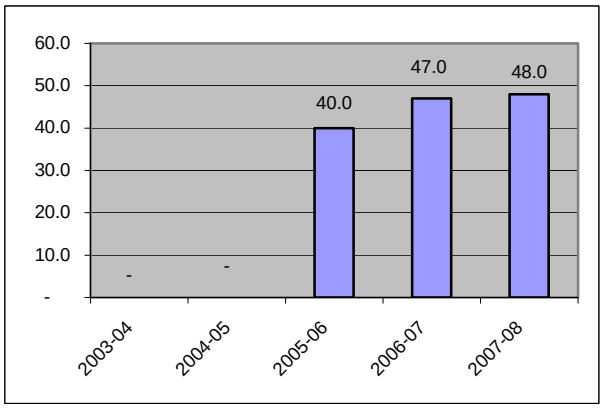
The Department of Economic Development's major goals are to develop and implement a countywide economic development strategy that will maximize the standards of living of the county's residents, provide economic opportunities for the county's businesses, foster a competitive environment and position the county as a highly competitive region for business opportunities. The County of San Bernardino consistently spearheads initiatives for local, national and international impact for a competitive advantage by developing collaborations between the county and cities where the strategic partnerships offer critical services to clients regardless of geographical boundaries. We also spearhead support structures conducive for a creative business climate by creating a macro forum for networking ideas and programs via cluster development and high-valued industry sectors. Our focus is to have the County of San Bernardino viewed as the primary resource for all shareholders with unbeatable customer service by providing guidance and future economic development training for San Bernardino County cities and by fostering a respectful, open, cooperative environment with governmental departments and non-governmental entities.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



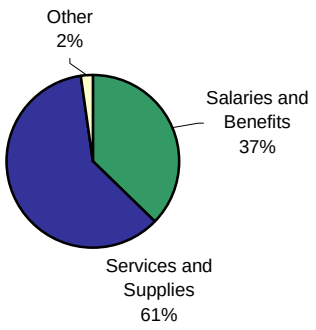
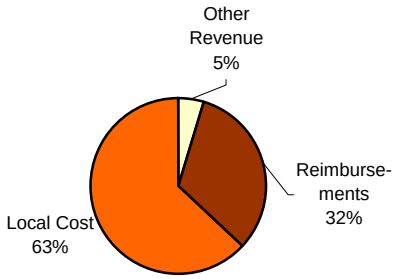
The Department of Economic Development was created as a result of the Board of Supervisor's approved formation of the Economic Development Agency on May 3, 2005 (Item #90). As part of the 2006-07 Final Budget, the Board of Supervisors approved the carry over of unexpended 2005-06 one-time funding totaling $1,118,500. In addition, the Board of Supervisors approved approximately $4.1 million in additional funding ($2 million one-time funding and $2.1 million ongoing funding) in order to support an enhanced economic development program.

PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	-	-	3,112,150	8,231,668	7,084,529
Departmental Revenue	-	-	43,634	349,000	357,883
Local Cost	-	-	3,068,516	7,882,668	6,726,646
Budgeted Staffing				47.0	

The department did not expend approximately $1.15 million of local cost in 2006-07. Approximately $725,000 of unspent appropriation is related to economic development community projects approved as policy items. This expenditure has been reallocated to the department in 2007-08 to finish these projects. Approximately $425,000 of remaining unspent appropriation represents salary savings related to delays in hiring positions.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Economic Development
DEPARTMENT: Economic Development
FUND: General

BUDGET UNIT: AAA EDF
FUNCTION: Public Assistance
ACTIVITY: Other Assistance

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	-	-	2,172,363	3,107,617	3,861,935	4,316,484	**454,549**
Services and Supplies	-	-	2,267,354	6,018,225	5,654,694	6,964,637	**1,309,943**
Central Computer	-	-	2,342	24,961	24,961	46,981	**22,020**
Equipment	-	-	39,110	107,737	-	-	**-**
Transfers	-	-	143,961	226,483	177,581	257,317	**79,736**
Total Exp Authority	-	-	4,625,130	9,485,023	9,719,171	11,585,419	**1,866,248**
Reimbursements	-	-	(1,542,435)	(2,400,494)	(1,834,503)	(3,718,767)	**(1,884,264)**
Total Appropriation	-	-	3,082,695	7,084,529	7,884,668	7,866,652	**(18,016)**
Operating Transfers Out	-	-	29,455	-	-	-	**-**
Total Requirements	-	-	3,112,150	7,084,529	7,884,668	7,866,652	**(18,016)**
Departmental Revenue							
Current Services	-	-	-	49,549	-	50,000	**50,000**
Other Revenue	-	-	43,634	11,334	2,000	4,000	**2,000**
Total Revenue	-	-	43,634	60,883	2,000	54,000	**52,000**
Operating Transfers In	-	-	-	297,000	-	550,000	**550,000**
Total Financing Sources	-	-	43,634	357,883	2,000	604,000	**602,000**
Local Cost	-	-	3,068,516	6,726,646	7,882,668	7,262,652	**(620,016)**
Budgeted Staffing					47.0	48.0	**1.0**

Salaries and benefits of $4,316,484 fund 48.0 positions and are increasing by $454,549 primarily resulting from costs associated with negotiated labor agreements (underestimation in 2006-07 of hourly rates and benefits for various new positions), and fully funding the Economic Development Manager for Film/Tourism. In addition, the department has included two reclassification requests of vacant positions. The reclassification of an Office Assistant II to an Office Assistant III, at an increased cost of approximately $3,700, is requested due to the problem the department has experienced trying to get qualified applicants. The reclassification of a Staff Analyst II to an Event Coordinator, at no increase in cost, is requested in order to correctly define the job description for the duties assigned to this position. Included in this appropriation is the approval of one policy item. This policy item added 1.0 Economic Analyst position to assist the Economic Development Agency in researching economic information, economic impact and trends, developing and overseeing economic studies, analyzing available economic information, and formulating trends and recommendations.

Services and supplies of $6,964,637 represent most of the costs to support the economic development program. This includes costs for sponsorships/tradeshows, advertising, special events, public relations, international trade, film and tourism, and economic studies. The increase of $1,309,943 is due to increased risk management, fleet

management, inflationary services and supplies, travel, vehicle charges, and printing services. Additionally, included in this appropriation is the approval of several policy items. One policy item replaced approximately $1.1 million in 2006-07 one-time funds for the economic development program with ongoing funds in order to help sustain the program. The second policy item allocated $37,000 to the department in order for it to act as the lead agency to develop, market, and administer the proposed San Bernardino Valley Enterprise Zone. A third policy item allocated an additional $210,000 in order to continue the FanZone Title Sponsorship and the entitlement at the NASCAR Craftsman Truck Series event at the California Speedway. Finally, appropriation in the amount of $550,000 was allocated to the department for economic development projects as identified by the Fourth District, and $725,000 was carried over from 2006-07 one-time policy item funding for uncompleted economic development community projects by the First District.

Transfers of $257,317 generally relate to rent charges paid to the Department of Workforce Development as well as the Department of Community Development and Housing.

Reimbursements of $3,718,767 are from other departments primarily for business services provided by the Department of Economic Development staff and administrative costs provided by Economic Development Agency staff. Reimbursements saw a significant increase of $1,884,264 due to administrative costs being underestimated in 2006-07. In addition, reimbursements increased from the Redevelopment Agency to cover a portion of the agreement with the California Speedway for the FanZone Sponsorship.

Revenue of $604,000 increased by $602,000 due to an additional $2,000 anticipated in voucher processing fees, an additional $50,000 in anticipated revenues from state of the county registration fees, which the Economic Development Agency now oversees, and $550,000 in operating transfers in from the Department of Public Works for the economic development projects as identified by the Fourth District.

PERFORMANCE MEASURES

Description of Performance Measure	2006-07 Projected	2006-07 Actual	2007-08 Projected
Percentage response to business requests for assistance within 24 hours of acknowldgment and 5 day first tier resolution.	New	95%	80%
Percentage of completed loan applications processed from submittal to close of escrow within 12 weeks. (The department originally estimated that it would process loan application within 10 weeks 80% of the time in 2007-08. Based on 2006-07 processing times, the department has readjusted the measure to a more reasonable 12 week time frame and projects that it can meet this time frame 50% of the time.)	New	New	50%
Percentage increase of number of job opportunities identified with San Bernardino businesses to better link job seeking clients. This will be obtained utilizing job seeking client information, including information provided by the Department of Workforce Development and the Transitional Assistance Department (24,103 jobs in 2005-06).	10%	44%	5%
Percentage increase of inquiries by businesses about locating in the county. (158 in 2006-07)	New	New	20%
Number of global partners established to commence networking for positive economic impact.	New	1	5
Percentage of identified businesses that are identified by the department to have potential in international trade who participate in county sponsored international forums and workshops (60 identified businesses).	New	New	25%
Number of international trade missions led by the department.	New	1	2
Percentage increase of editorials/articles (26 editorial/articles in 2005-06).	25%	25%	25%
Percentage increase of television/radio broadcast coverage (3 broadcasts estimated in 2005-06).	25%	25%	25%
Number of Economic studies overseen and developed by the Agency.	New	New	4
Percentage increase in leads from existing sponsorships. (This measure originally projected a 10% increase in leads from existing sponsorships in 2007-08. Due to a lack of sufficient data in 2006-07, a baseline for this measure will be established in 2007-08 instead.)	New	New	Establish Baseline
Number of website hits on the international trade services online directory and online event calendar	New	New	Establish Baseline
Enhanced database of film, video, and tourism assets to market.	New	New	Establish Baseline
Percentage of businesses within the enterprise zone attending the incentive workshops (current estimate of businesses within the Enterprise Zone is 2,400)	New	New	10%

COMMUNITY DEVELOPMENT AND HOUSING
David G. Dobson

MISSION STATEMENT

The Department of Community Development and Housing (CDH) works to improve the quality of life of residents of the county through identifying, obtaining, and administrating local, state, federal, and private funding resources available for community development and housing programs and projects.

STRATEGIC GOALS

1. Develop and coordinate the consolidated plan process for obtaining the Home Investment Partnership Act (HOME), the Emergency Shelter Grant (ESG), and the Community Development Block Grant (CDBG) entitlement grants to promote the well being of county residents.

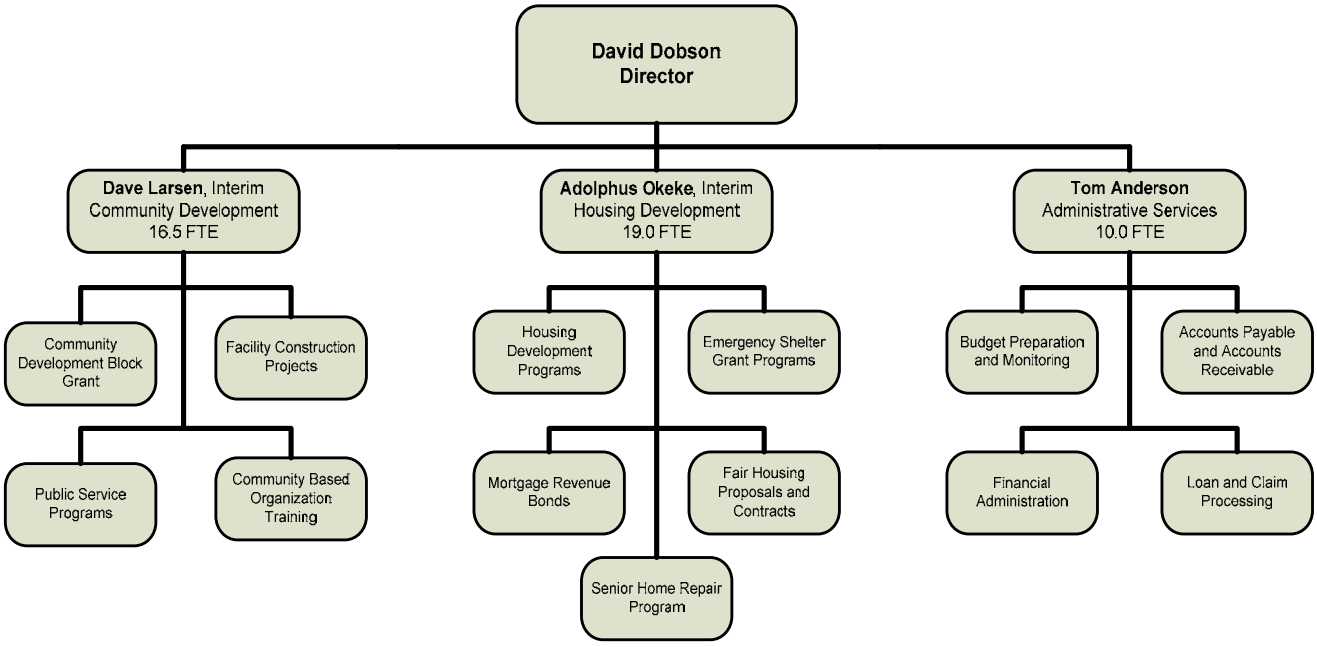
2. Sub-grant CDBG and ESG funds to county departments, cooperating cities and non-profit agencies for programs and projects benefiting low- and moderate-income persons.

3. Prepare an annual performance report covering the consolidated plan grant programs for submittal to the Department of Housing and Urban Development (HUD) required to obtain grants to assist residents of the county.

4. Communicate useful and timely information to other agencies and to the general public to inform them about grant and loan resources available to meet community and housing needs.

5. Implement affordable housing programs for the construction of new housing, rehabilitation of existing housing and the provision of emergency shelter for homeless persons within the county.

ORGANIZATIONAL CHART

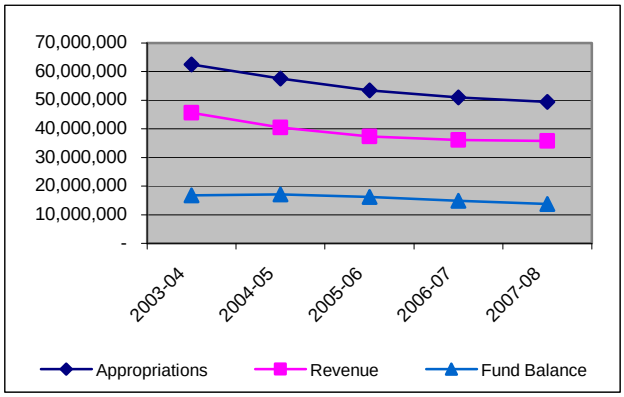


DESCRIPTION OF MAJOR SERVICES

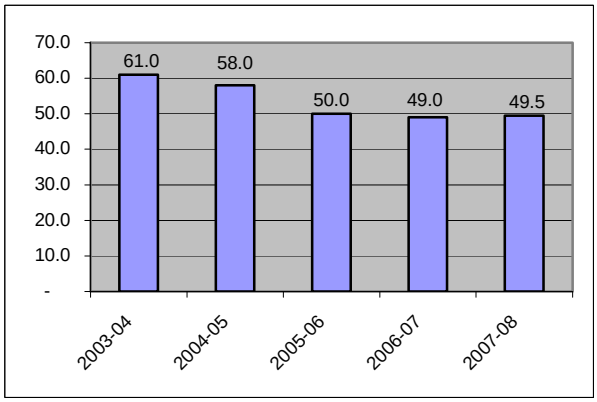
The Department of Community Development and Housing is responsible for administering federal, state, and local grant funds allocated to the County of San Bernardino for housing and community development programs. Federal funds comprise a large percentage of the total monies included in the department's budget through the Community Development Block Grant, Emergency Shelter Grant, the Home Investment Partnership Act Grant, the Neighborhood Initiative Grant (NI) and the Economic Development Initiative Program (EDI) Grant. In addition, the department received a grant in 2006-07 from the State to reconstruct the water delivery system in Cedar Glen. The CDBG grant was maintained at its reduced level for 2007-08. During 2006-07, the Redevelopment Agency entered into a contract with CDH to assist with affordable housing in the Cedar Glen area and this assistance will continue through 2007-08.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



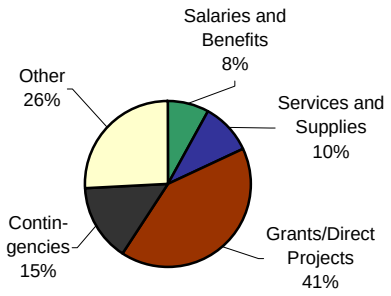
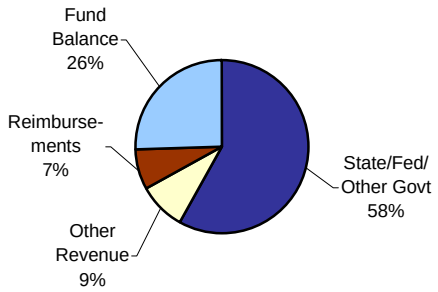
PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	20,028,295	24,335,828	24,763,111	50,996,111	25,635,360
Departmental Revenue	20,274,741	22,338,993	23,440,212	36,120,085	22,825,734
Fund Balance				14,876,026	
Budgeted Staffing				49.0	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, expenditures in this fund are typically less than budget. Most of CDH's revenue is from federally funded grants that are for longer than one year, thus revenue is under realized for each individual fiscal year, but totally realized over the period of the grants. The unexpected and unrealized amounts in 2006-07 have been carried over to the subsequent year's budget.

The performance history for the CDH budget represents a slight increase in actual funding from 2003-04 through 2005-06, followed by a slight decrease in actual funding in 2006-07. Through 2005-06, the department continued to see increases in revenue despite annual decreases in CDBG, HOME, and ESG grants because there were carry-over funds from prior year grants as well as revenue remaining from other funding sources. Many of these funds have been expended in prior years or will be expended in 2006-07, resulting in the decrease in revenue in 2006-07.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Economic Development
DEPARTMENT: Community Development and Housing
FUND: Community Development and Housing

BUDGET UNIT: CDH Consolidated
FUNCTION: Public Assistance
ACTIVITY: Other Assistance

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	3,551,394	3,780,253	3,634,300	3,441,243	4,058,175	4,233,661	**175,486**
Services and Supplies	1,621,860	1,408,385	1,444,425	1,578,342	3,909,595	5,314,939	**1,405,344**
Grants/Direct Projects	11,707,770	15,561,680	16,579,071	13,980,687	35,041,948	22,059,600	**(12,982,348)**
Central Computer	34,249	45,171	49,817	54,454	59,593	56,934	**(2,659)**
Equipment	-	-	39,463	24,972	-	-	**-**
Transfers	4,454,809	5,187,319	5,306,274	6,148,674	10,368,909	12,010,240	**1,641,331**
Contingencies	-	-	-	-	-	7,986,699	**7,986,699**
Total Exp Authority	21,370,082	25,982,808	27,053,350	25,228,372	53,438,220	51,662,073	**(1,776,147)**
Reimbursements	(2,291,133)	(3,080,866)	(3,484,053)	(3,311,338)	(3,780,334)	(3,964,701)	**(184,367)**
Total Appropriation	19,078,949	22,901,942	23,569,297	21,917,034	49,657,886	47,697,372	**(1,960,514)**
Operating Transfers Out	949,346	1,433,886	1,193,814	3,718,326	1,338,225	1,764,379	**426,154**
Total Requirements	20,028,295	24,335,828	24,763,111	25,635,360	50,996,111	49,461,751	**(1,534,360)**
Departmental Revenue							
Taxes	31,038	88,320	32,482	85,638	29,500	40,000	**10,500**
Fines and Forfeitures	6,897	4,060	3,274	4,668	3,300	3,000	**(300)**
Use of Money and Prop	646,167	688,908	730,660	1,067,055	650,878	757,500	**106,622**
State, Fed or Gov't Aid	13,907,410	16,545,488	17,579,128	15,487,219	30,754,350	31,066,026	**311,676**
Current Services	-	-	4,735	-	-	-	**-**
Other Revenue	5,682,429	5,012,217	5,085,564	6,181,154	4,682,057	3,894,789	**(787,268)**
Other Financing Sources	800	-	4,369	-	-	-	**-**
Total Revenue	20,274,741	22,338,993	23,440,212	22,825,734	36,120,085	35,761,315	**(358,770)**
Fund Balance					14,876,026	13,700,436	**(1,175,590)**
Budgeted Staffing					49.0	49.5	**0.5**

Salaries and benefits of $4,233,661 fund 49.5 positions and are increasing by $175,486 primarily resulting from a $91,419 increase in workers' compensation charges, an $8,252 increase for an additional Public Service Employee positions (0.5 FTE), and other costs associated with MOU and retirement adjustments.

Services and supplies of $5,314,939 represent charges from the department's Inland Valley Development Agency (IVDA) fund for professional services including consultant services, legal services, and redevelopment projects as well as various other charges, such as general office expenses, costs for publications, and special departmental expenses. The overall increase of $1,405,344 is primarily the result of inflation and an increase in the IVDA fund's professional services due to planned receipt of additional revenue and fund balance carried over from prior years.

Grants/direct projects of $22,059,600 represent the bulk of CDH's expenses. These expenses generally consist of contracts with other governmental, nonprofit, or private businesses to provide community development and housing assistance for low and moderate income citizens of the County of San Bernardino. The decrease in grants and direct projects of $12,982,348 is primarily caused by a change in accounting of unreserved fund balance to contingencies and the reduction of available grant funds in the Neighborhood Initiative Grant. This decrease was slightly offset by an increase in the other grants included in this budget.

Transfers of $12,010,240 primarily represent intradepartmental transfers from CDH's grant funds to its administrative fund. It also represents transfers to other departments for services provided on behalf of CDH. This increase in transfers of $1,641,331 over last year includes an increase of approximately $700,000 in transfers out to other departments for Community Development Block Grant projects that are expected to be completed in 2007-08 and an increase in the administrative charges to most of the grant funds in the consolidated CDH budget.

Contingencies increased $7,986,699 due to an accounting change requested by the County Administrative Office. In prior years, the department has budgeted their entire unreserved fund balance as appropriation for grants and direct projects. This inaccurately reflected the actual amount of expenditures the department would anticipate in a fiscal year for grants and direct projects. By moving these funds to contingencies, the department is providing a better representation of anticipated actual expenditures for grants and direct projects in 2007-08.

Reimbursements of $3,964,701 represent intradepartmental reimbursements to the CDH administrative fund for staff charges. The increase of $184,367 primarily represents an increase in administrative costs due to various salary and benefit increases within the department.

Operating transfers out of $1,764,379 increased $426,154 due to an increase in CDBG construction projects planned to be completed by the Architecture and Engineering Department in 2007-08.

Departmental revenue of $35,761,315 generally represent grants received from the Department of Housing and Urban Development (HUD), which include the Community Development Block Grant, HOME grant funds, and the Emergency Shelter Grant. In 2007-08, the department anticipates receiving $12,749,849 from HUD as well as $3,100,000 from the State Department of Housing and Community Development for the Cedar Glen Water/Road Improvement Grant. The remaining $19,911,466 in revenue primarily represents funding for previously approved federal grant projects that have not been completed. The department has seen a net decrease of $358,770 that includes a decrease in other revenue due to receipt in 2006-07 of prior years' invoices in the Labor Compliance Program as well as decreases in funds received from housing loan payoffs.

PERFORMANCE MEASURES

Description of Performance Measure	2006-07 Projected	2006-07 Actual	2007-08 Projected
Percentage of Emergency Shelter Grant (ESG) "Cold Weather Shelter Program" contracts with non-profit homeless service providers executed within 30 days of completion of RFP and projected start date of each project (14 ESG contracts entered into in 2006-07).	75%	100%	90%
Percentage of Community Development Block Grant (CDBG) project Environmental Review Records (ERR) approved by HUD within ninety (90) days of project approval (100 ERRs approved in 2006-07).	80%	88%	80%
Percentage of Project Implementation/Maintenance and Operation agreements entered within thirty (30) days of ERR completion (107 Project Implementation/Maintenance and Operation Agreements entered in 2006-07).	75%	87%	80%
Percentage of Public Service contracts executed within thirty (30) days of the projected start date of each program (116 CDBG Public Service contracts executed in 2006-07).	80%	91%	80%
Maintain the number of non-profit agencies, cities, and individual homeowners who receive the information they need in order to apply for CDBG, ESG, and HOME funds.	New	200 agencies, 13 cities, 400 households	200 agencies, 13 cities, 400 households
The number of housing units constructed or rehabilitated.	200	283	200
The number of low-income families or disabled persons who receive rental housing security deposit and utility payment assistance.	200	186	200
The number of low-and moderate-income homeowners who receive loans or grants.	270	283	250
The number of families who succeed in buying their home.	25	29	20
The number of emergency shelter nights provided to homeless persons.	23,900	25,509	24,000
The number of housing projects planned for construction.	New	0	2
The number of home owners who will receive financial assistance to rebuild their homes that were lost in the 2003 "Old Fire" disaster.	New	11	10
Percentage of time the following activities will be completed within the designated time frame: - CDH completion of initial review of eligible land use services grant applications within thirty (30) days of receipt and completion of reimbursements within three (3) months of receipt of claims and approved back up information.	New	100%	100%
Percentage of time the following activities will be completed within the designated time frame: - CDH completion of initial review of eligible Home Rehabilitation Program applications within thirty (30) days of receipt. - Rehabilitation activities completed within 9-12 months of application approval.	New	95%	100%

WORKFORCE DEVELOPMENT
Sandy Harmsen

MISSION STATEMENT

The Department of Workforce Development provides comprehensive employment, training and support services in accordance with the Department of Labor Workforce Investment Act (WIA). Services provided are in response to the needs of job seekers, businesses and communities within the County of San Bernardino and are complementary to the strategic plan established by the Economic Development Agency (EDA).

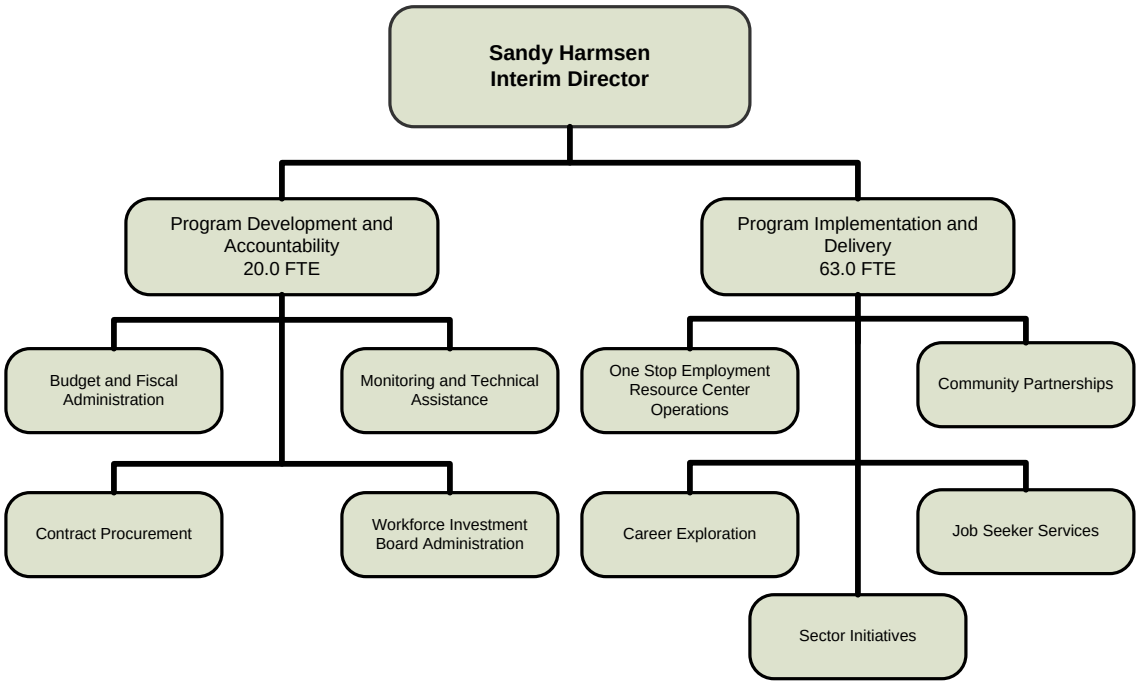
STRATEGIC GOALS

1. Meet or exceed all WIA enrollment and performance standards negotiated with the State for customers in Adult, Dislocated Worker and Youth services to increase the quality of life for San Bernardino County's workforce.

2. Continue media relation efforts and launch marketing materials in conjunction with EDA to promote the quality of life for San Bernardino County residents.

3. Align workforce development, economic development, education and funding strategies to enhance the competitiveness of San Bernardino County's workforce to support positive economic growth and ensure public well being.

ORGANIZATIONAL CHART



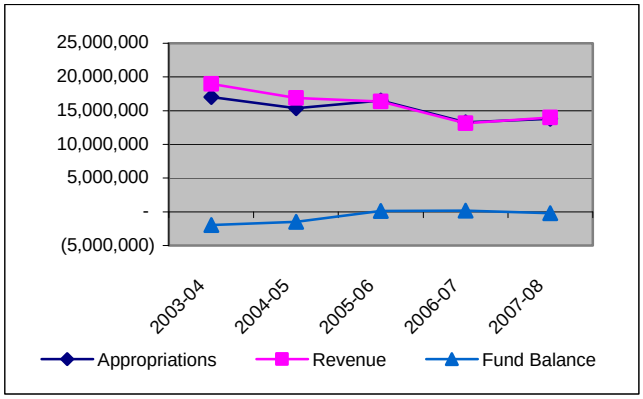
DESCRIPTION OF MAJOR SERVICES

The Department of Workforce Development (WDD) provides holistic services to job seekers, incumbent workers, entrepreneurs and employers. WDD is responsible for administering and operating programs under the Department of Labor's (DOL) Workforce Investment Act. Program funding is allocated at the federal level and comes to the county from the State Employment Development Department-Workforce Investment Division. Through this funding stream, services are delivered to job seekers and businesses throughout the county via the department's Employment Resource Centers. These offices are strategically placed in three of the county's economic regions.

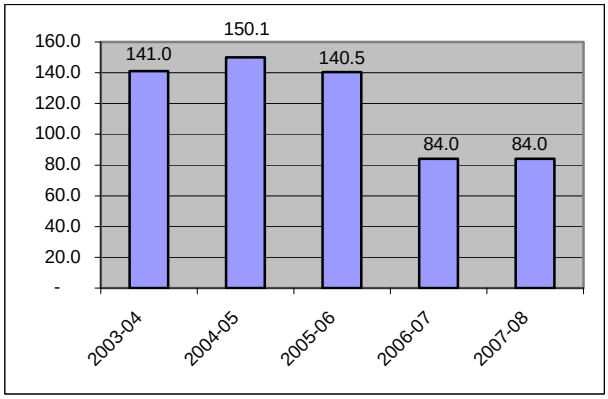
The Workforce Investment Board administratively oversees the programs offered through the department. This Board is comprised of private business representatives and public sector partners who have been appointed by the County Board of Supervisors. The department supports the mission of the county through its provision of services to businesses and job seekers. Understanding that increased employment opportunities enhance the quality of life for residents, the department strives to ensure that the needs of local businesses are met by providing them with a skilled workforce.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



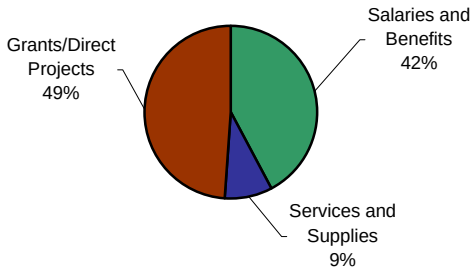
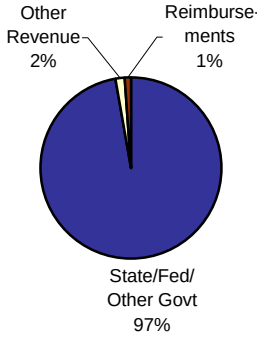
The trend for the WDD budget is a steady decrease in funding from 2003-04 through 2006-07. The decline in revenue is a reflection of two distinct impacts. First, primary WIA funds such as Adult, Dislocated Worker, and Youth grants have experienced declining allocations from DOL to the State of California. Second, specialty grants such as the National Emergency Base Realignment and Closure and Katrina Emergency Initiative grants were multi-year funded and have expired during this period.

PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	14,140,555	12,860,640	12,586,217	13,277,810	11,873,041
Departmental Revenue	14,450,588	13,484,794	12,611,371	13,116,429	11,499,821
Fund Balance				161,381	
Budgeted Staffing				84.0	

Actual appropriation vary from the budget due to the requirement, in accordance with Section 29009 of the State Government Code, that total allocations must be budgeted in the year allocated; however, actual revenue received is the result of reimbursement for actual expenses incurred. In addition, actual expenditures exceeded revenue as a result of year-end non-cash expenditure encumbrances of approximately $300,000. This revenue will be recognized when the expenditure is paid.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Economic Development
DEPARTMENT: Workforce Development
FUND: Workforce Development

BUDGET UNIT: SAC JOB
FUNCTION: Public Assistance
ACTIVITY: Other Assistance

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	7,388,602	7,515,569	6,383,851	5,016,039	5,732,270	5,863,088	**130,818**
Services and Supplies	1,092,097	1,285,974	1,057,202	1,355,473	1,127,287	1,161,943	**34,656**
Central Computer	99,385	104,199	94,502	93,979	111,841	88,405	**(23,436)**
Grants/Direct Projects	8,413,237	4,105,869	4,096,217	3,357,642	4,578,825	4,450,301	**(128,524)**
Equipment	-	50,000	-	51,997	-	13,000	**13,000**
Transfers	1,931,358	1,680,788	1,588,459	2,193,444	1,887,187	2,343,047	**455,860**
Total Exp Authority	18,924,679	14,742,399	13,220,231	12,068,574	13,437,410	13,919,784	**482,374**
Reimbursements	(4,784,124)	(1,881,759)	(634,014)	(195,533)	(159,600)	(145,307)	**14,293**
Total Appropriation	14,140,555	12,860,640	12,586,217	11,873,041	13,277,810	13,774,477	**496,667**
Departmental Revenue							
Use of Money and Prop	219,815	188,971	218,399	210,694	213,400	262,464	**49,064**
State, Fed or Gov't Aid	14,229,748	13,293,760	12,389,553	11,276,100	12,903,029	13,721,744	**818,715**
Current Services	970	-	2,305	-	-	-	**-**
Other Revenue	55	2,063	1,114	13,027	-	-	-
Total Revenue	14,450,588	13,484,794	12,611,371	11,499,821	13,116,429	13,984,208	**867,779**
Fund Balance					161,381	(209,731)	**(371,112)**
Budgeted Staffing					84.0	84.0	**-**

Salaries and benefits of $5,863,088 fund 84.0 positions and are increasing by $130,818. Although the department's staffing level remained stable, the department made minor adjustments to staffing by deleting 4.0 vacant budgeted positions and adding 4.0 positions to the budget. 1.0 Manpower Specialist III was deleted because it is no longer an active county job classification. It was replaced with 1.0 Staff Analyst I, a classification equal in pay range and job duties. 1.0 Employment Services Technician was deleted and 1.0 Employment Services Specialist was added to enable WDD to increase the number of training workshops it conducts for customers. 1.0 Supervising Employment Services Specialist was deleted and 1.0 Supervising Accounting Technician was added in order to enhance fiscal support for the department's customers and offices. Two part time positions, a Fiscal Assistant (0.5 FTE) and an Office Assistant II (0.5 FTE), were deleted and 1.0 Staff Analyst I was added to enable WDD to provide department support for new collaborative projects. These position changes resulted in a total increase of $24,139. Other increases were a result of increases in costs associated with MOU, retirement, and risk management. The total increase was partially offset by decreased workers' compensation costs for the department and direct salary reimbursements by the Sheriff's Department for 2.0 Employment Services Specialists.

Services and supplies of $1,161,943 represent general office supplies, computer software and computer hardware, equipment, training, professional services, utilities and outreach events. In addition to inflationary costs, the increase of $34,656 was a result of adjustments that were made in the office supplies, training and computer hardware replacement line items that were significantly under-budgeted in 2006-07 due to a potential reduction in revenue that was not realized.

Grants/direct projects of $4,450,301 represent payments to vocational and educational schools for training WIA participants, supportive services for WIA participants, customized training, and reimbursement of training costs incurred by employers at the Southern California Logistics Airport under a special grant. The decrease to grants/direct projects of $128,524 was the result of an increase in the department's transfers, which allows for increased funding of business services.

Transfers of $2,343,047 represent payments to other departments including costs associated with Economic Development Agency (EDA) administration, EDA marketing, EDA information technology, business services provided by the Department of Economic Development and rent. The increase to transfers of $455,860 was primarily the result of an increase for business services provided to WDD by the Department of Economic Development and an increase in costs associated with EDA support.

Reimbursements of $145,307 represent rent received from the Department of Economic Development. The decrease in reimbursements of $14,293 is due to less WDD charges for rent.

Revenues of $13,984,208 represent funding from various state grants. The department anticipates receiving 2007-08 allocations under the Workforce Investment Act (WIA) for Title I Youth, Title I Adult, Title I Dislocated Workers and Rapid Response, discretionary funds for special projects, grants from the California Employment Training Panel (ETP), and rent from the California Employment Development Department (EDD) for space it occupies in the Rancho Employment Resource Center. The department also anticipates carrying over grant funds allocated and budgeted in 2006-07. The increase to revenues of $867,779 is associated primarily with new discretionary grants, the ETP grant and an increase in EDD rent. The anticipated increase is also associated with the department's negative fund balance. The negative fund balance is the result of 2006-07 year-end expenditure encumbrances in which revenue only becomes recognized once the expenditure is actually paid.

PERFORMANCE MEASURES

Description of Performance Measure	2006-07 Projected	2006-07 Actual*	2007-08 Projected
Percentage of enrolled adults exiting the program who have entered employment (675 estimated).	74%	75%	74%
Percentage of enrolled adults exiting the program who have retained employment (480 estimated).	82%	86%	82%
Percentage of enrolled dislocated workers exiting the program who have entered employment (215 estimated).	82%	78%	82%
Percentage of enrolled dislocated workers exiting the program who have retained employment (170 estimated).	88%	89%	88%
Percentage of enrolled older youth exiting the program who have entered employment (255 estimated).	79%	83%	79%
Percentage of enrolled older youth exiting the program who have retained employment (198 estimated).	82%	81%	82%
Percentage of enrolled younger youth exiting the program who have attained skill-related training certificates (172 estimated).	88%	95%	88%
Percentage of enrolled younger youth exiting the program who have attained a high school diploma or GED (20 estimated).	67%	68%	67%
Percentage of enrolled younger youth exiting the program who remained in school or retained employment (172 estimated).	76%	70%	76%
Maintain number of customers receiving marketing materials.	25,000	25,000	25000
Increase number of regular meetings of stakeholders for the purpose of aligning strategies, policies, networks, funding sources and training services to meet the workforce demands of local businesses.	2 Events per year	2 Events per year	4 Events per year
Number of new funding sources available for demand-driven training services to include sources other than Department of Labor funding.	1 New Source	1 New Source	2 New Sources
Increase the number of industry-specific/demand-driven training programs.	3 Programs	4 Programs	4 Programs

San Bernardino Valley Enterprise Zone

DESCRIPTION OF MAJOR SERVICES

On August 22, 2006 (Item 50), the Board of Supervisors approved a Memorandum of Understanding with the City of Colton, City of San Bernardino, and the Inland Valley Development Agency to fund, manage, and describe the jurisdictional responsibilities of the San Bernardino Valley Enterprise Zone (SBVEZ). The SBVEZ is a state designated geographical area that offers local businesses state tax incentives in order to stimulate economic growth in the economically distressed areas of the City of San Bernardino, the City of Colton, and the county. The SBVEZ facilitates economic growth through assistance to local businesses, jurisdictional leadership, public/private collaborations, attraction of new investment, the retention/expansion of existing businesses, and the employment of the most difficult-to-hire workers into private sector jobs. The 2007-08 budget is predicated by the final designation of the Enterprise Zone by the California Department of Housing and Community Development.

Major services to be offered to SBVEZ businesses include the following:

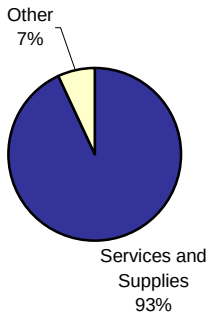
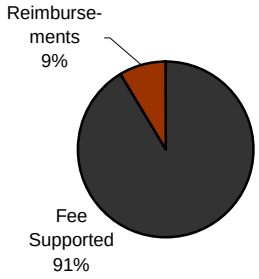
- Educational workshops for businesses to understand and take advantage of state tax credits.
- Job placement assistance for difficult-to-hire workers.
- Job training programs through the county's Workforce Investment Board in partnership with the cities.
- Assistance in accessing state contracts.
- Pre-qualification of unemployed workers as potential employees, which would qualify the business to claim the state's hiring tax credit.
- Site selection for new and expanding businesses.

These services are offered through the Department of Economic Development, the Department of Workforce Development, and in collaboration with the cities of Colton and San Bernardino.

This is a newly established budget unit in 2007-08 and therefore no history is available.

There is no staffing associated with this budget unit.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Economic Development
DEPARTMENT: Economic Development
FUND: San Bernardino Valley Enterprise Zone

BUDGET UNIT: SYZ EDF
FUNCTION: Public Assistance
ACTIVITY: Other Assistance

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Services and Supplies	-	-	-	-	-	398,500	**398,500**
Transfers	-	-	-	-	-	30,000	**30,000**
Total Exp Authority	-	-	-	-	-	428,500	**428,500**
Reimbursements	-	-	-	-	-	(37,088)	**(37,088)**
Total Appropriation	-	-	-	-	-	391,412	**391,412**
Departmental Revenue							
Current Services	-	-	-	-	-	391,412	**391,412**
Total Revenue	-	-	-	-	-	391,412	**391,412**
Fund Balance	-	-	-	-	-	-	**-**

Services and supplies of $398,500 represent costs for an Environmental Impact Report, marketing, professional services, professional memberships, trade show attendance, advertising, website development, auditing, County Counsel services, mapping and travel.

Transfers of $30,000 represent the cost for the Zone Manager incurred by the Department of Economic Development.

Each partner in the SBVEZ has been authorized by its legislative body to contribute funds to cover the administrative costs of the Enterprise Zone. Partner amounts are based on a fair share percentage of area within the SBVEZ that is covered by that jurisdiction. The county's portion of administrative costs for the 2007-08 budget is $37,088 and is shown as a reimbursement.

Revenue of $391,412 represents amounts to be received from the Inland Valley Development Agency, the City of San Bernardino, and the City of Colton to cover administrative costs.

PERFORMANCE MEASURES

Description of Performance Measure	2006-07 Projected	2006-07 Actual	2007-08 Projected
Number of business workshops held to assist businesses to take advantage of State incentives.	New	New	4
Total number of businesses present at all workshops.	New	New	250
Number of businesses in the SBVEZ visited by county job developers.	New	New	150
Number of State hiring credits (vouchers) issued.	New	New	500

THIS PAGE LEFT INTENTIONALLY BLANK

FISCAL GROUP SUMMARY

GENERAL FUND	Page #	Appropriation	Departmental Revenue	Local Cost
ASSESSOR SUMMARY	254			
ASSESSOR	255	18,354,905	1,385,000	16,969,905
AUDITOR/CONTROLLER-RECORDER SUMMARY	260			
AUDITOR/CONTROLLER-RECORDER	262	19,357,354	6,102,260	13,255,094
TREASURER-TAX COLLECTOR/ PUBLIC ADMINISTRATOR SUMMARY	273			
TREASURER-TAX COLLECTOR PUBLIC ADMINISTRATOR	274	21,653,245	14,201,687	7,451,558
TOTAL GENERAL FUND		59,365,504	21,688,947	37,676,557

SPECIAL REVENUE FUNDS	Page #	Appropriation	Departmental Revenue	Fund Balance
ASSESSOR:				
STATE/COUNTY PROPERTY TAX ADMINISTRATION PROGRAM	258	2,628,254	2,322,858	305,396
AUDITOR/CONTROLLER-RECORDER:				
SYSTEMS DEVELOPMENT	265	20,669,115	3,600,000	17,069,115
VITAL RECORDS	268	495,542	150,000	345,542
RECORDER RECORDS	270	800,000	800,000	-
ELECTRONIC RECORDING	271	800,000	800,000	-
TREASURER-TAX COLLECTOR/ PUBLIC ADMINISTRATOR:				
REDEMPTION MAINTENANCE	277	170,606	6,068	164,538
UNIFIED PROPERTY TAX SYSTEM	279	-	-	-
TOTAL SPECIAL REVENUE FUNDS		25,563,517	7,678,926	17,884,591

ASSESSOR
Bill Postmus

MISSION STATEMENT

The mission of the Office of the Assessor is to perform the state mandated function to:

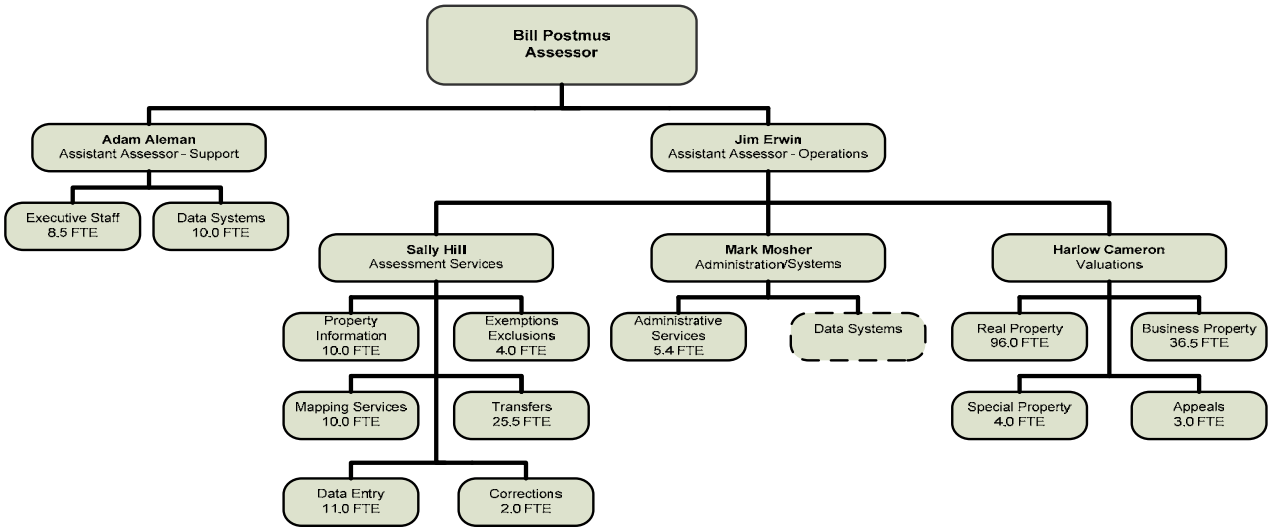
a. Locate, describe, and identify ownership of all property within the county.
b. Establish a taxable value for all property subject to taxation.
c. List all taxable value on the assessment roll.
d. Apply all legal exemptions.

Assessor business is performed for the public benefit in a manner that is fair, informative and with uniform treatment. It is necessary as a means of revenue generation in order to fund essential public services and efficiently operate county and state government.

STRATEGIC GOALS

1. Publish the annual assessment roll timely and accurately.
2. Make property valuation information more accessible and easier to understand.
3. Enhance operational efficiency and productivity by implementing new technology, policies and procedures.

ORGANIZATIONAL CHART



SUMMARY OF BUDGET UNITS

	2007-08				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
General Fund					
Assessor	18,354,905	1,385,000	16,969,905		203.5
Total General Fund	18,354,905	1,385,000	16,969,905		203.5
Special Revenue Funds					
State/County Property Tax Admin Program	2,628,254	2,322,858		305,396	28.4
Total Special Revenue Funds	2,628,254	2,322,858		305,396	28.4
Total - All Funds	20,983,159	3,707,858	16,969,905	305,396	231.9

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and applicable performance measures.

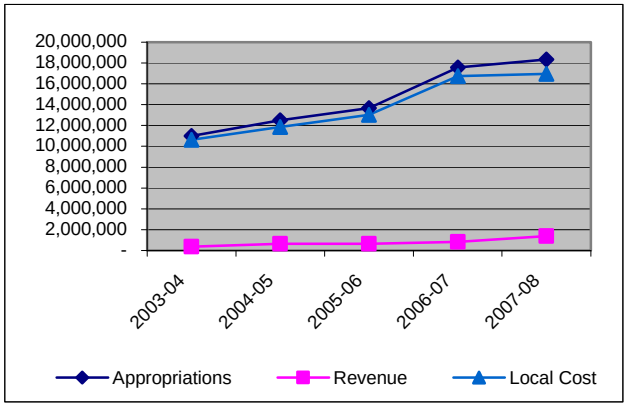
Assessor

DESCRIPTION OF MAJOR SERVICES

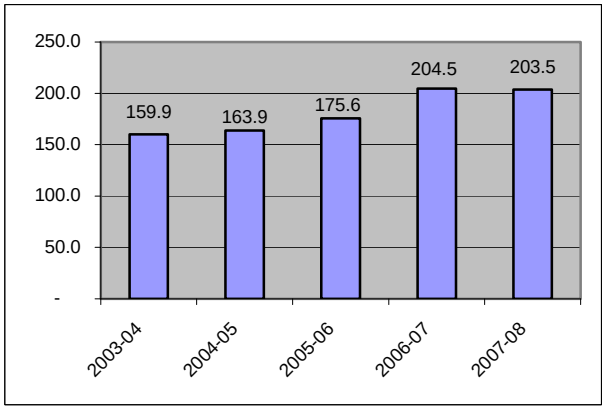
As established by the state constitution, the Office of the Assessor (Assessor) determines the value of all property including residential, commercial, business and personal. The Assessor maintains current records on approximately 720,000 parcels of real property, 45,000 business property accounts and 35,000 other assessments including boats, aircraft, and manufactured home accessories with a total assessed valuation of $152.8 billion before exemptions as of the close of the June 2006 assessment roll. The Assessor also administers 15 different types of property tax exemptions including homeowners, veteran, disabled veteran, church, religious, and welfare exemptions.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



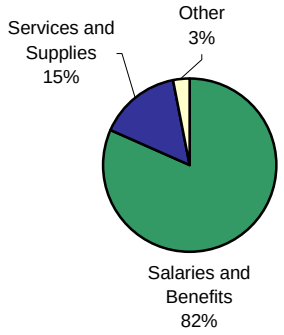
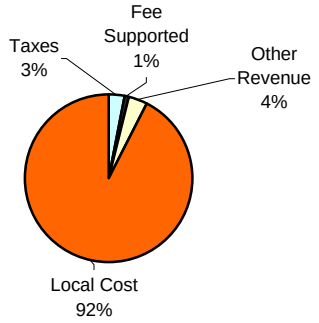
The Assessor's business is primarily affected by the changes in the real estate market. In San Bernardino County, there have been a significant number of sales. In order to keep up with the growth, the Assessor has increased staff to maintain the growing workload. This is reflected in the staffing trend shown above. As with the staffing, the overall budget has correspondingly increased to meet the growth. The California Revenue and Taxation (R&T) Code requires several correspondences in order to properly inform homeowners of any change in property status as well as requests for information. These required correspondences and their associated processing have increased the Assessor's overall budget.

PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	11,060,121	13,421,216	14,509,373	18,024,515	16,911,825
Departmental Revenue	504,768	849,595	1,003,405	1,285,300	1,320,890
Local Cost	10,555,353	12,571,621	13,505,968	16,739,215	15,590,935
Budgeted Staffing				204.5	

Actual appropriation in 2006-07 is less than budget primarily due to salary savings.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Fiscal
DEPARTMENT: Assessor
FUND: General

BUDGET UNIT: AAA ASR
FUNCTION: General
ACTIVITY: Finance

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	9,471,812	10,411,631	11,971,812	13,267,033	14,219,096	14,968,723	**749,627**
Services and Supplies	674,808	1,942,430	1,131,609	2,104,762	1,827,786	1,546,784	**(281,002)**
Central Computer	648,697	734,722	906,845	929,546	929,546	1,255,455	**325,909**
Equipment	-	31,685	166,726	83,717	115,000	-	**(115,000)**
Transfers	287,943	300,748	332,381	436,410	377,430	426,023	**48,593**
Total Appropriation	11,083,260	13,421,216	14,509,373	16,821,468	17,468,858	18,196,985	**728,127**
Operating Transfers Out	(23,139)	-	-	90,357	90,357	157,920	**67,563**
Total Requirements	11,060,121	13,421,216	14,509,373	16,911,825	17,559,215	18,354,905	**795,690**
Departmental Revenue							
Taxes	301,163	428,136	574,407	912,596	390,000	570,000	**180,000**
Current Services	-	47,628	149,095	176,838	150,000	135,000	**(15,000)**
Other Revenue	203,605	373,831	279,903	231,456	280,000	280,000	**-**
Total Revenue	504,768	849,595	1,003,405	1,320,890	820,000	985,000	**165,000**
Operating Transfers In	-	-	-	-	-	400,000	**400,000**
Total Financing Sources	504,768	849,595	1,003,405	1,320,890	820,000	1,385,000	**565,000**
Local Cost	10,555,353	12,571,621	13,505,968	15,590,935	16,739,215	16,969,905	**230,690**
Budgeted Staffing					204.5	203.5	**(1.0)**

Salaries and benefits of $14,968,723 fund 203.5 positions and are increasing by $749,627 primarily from cost to maintain services, including MOU and retirement rate adjustments There is a net staffing decrease of 1.0 position as a result of a thorough evaluation of staffing needs department-wide. Included in the appropriation is the approval of one policy item to add a Business Systems Analyst II for internet website maintenance.

Services and supplies of $1,546,784 include $350,000 for the approved Business Process Improvement (BPI) request for mobile appraisal capability, $50,000 for the approved BPI request for a phone monitoring system, and other costs associated with printing, presort packaging, computer software and hardware, and office supplies necessary to conduct the routine business of the Assessor's office. The net decrease of $281,002 is primarily from a $586,156 decrease in other professional and special services which was the one-time cost of the Building Record Imaging project in 2006-07.

No budget for equipment is being allocated for 2007-08.

Transfers of $426,023 include $362,827 for lease payments and the remaining balance consisting of maintenance and charges associated with salaries and benefits paid to the Assessor's State/County Property Tax Administration Program budget unit. The increase of $48,593 is primarily due to an increase in rent from the acquisition of the Victorville annex and a change in the method of accounting for costs associated with internal services provided by other county departments including Human Resources.

Operating transfers out of $157,920 includes costs for the Assessor's RCS budget. An increase of $67,563 is necessary to cover MOU increases.

Departmental revenue of $1,385,000 includes $985,000 in taxes, current services, special assessments, other revenue and operating transfers in of $400,000 for the approved BPI request for mobile appraisal capability and a phone monitoring system. An increase of $565,000 is due to the one-time BPI funding and an anticipated increase in revenue collected from special assessments.

PERFORMANCE MEASURES

Description of Performance Measure	2006-07 Projected	2006-07 Actual	2007-08 Projected
State Board of Equalization quality control rating (maintain rating between 95% - 105%).	New	100%	>95%
Percentage of "yes" responses in satisfaction survey.	70%	51%	80%
Number of Spanish language materials translated and available (343 forms and approx. 50 web pages available to be translated in 2006-07).	2	5	4
Percentage of callers who do not receive a busy signal.	95%	96%	90%
Number of system reengineering tasks completed.	3	6	6
Percentage of functionality/availability of systems—defined as available user time per employee (2080 hours in 2006-07).	New	New	>95%
Review a sample of 500 change of ownership events annually for accuracy.	95% Accuracy	94% Accuracy	95% Accuracy
Percentage increase of non-mandatory audits performed annually (34 audits performed in 2005-06).	10%	109%	15%
Replace computer server hardware.	>95%	30%	N/A
Percentage decrease in taxpayer wait time.	5%	41%	6%
Percentage decrease of backlog of appraisal units (6084 backlog appraisals 2006-07).	10%	59%	15%
Maintain transfers accuracy rate of 95% or greater (200,000 documents in 2006-07).	95%	94%	96%
Maintain mapping accuracy rate of 95% or greater (3,500 parcels in 2006-07).	95%	98%	96%
Percentage increase of public outreach.	10%	20%	70%
Percentage of adverse work environment conditions reviewed.	50%	100%	100%

The performance measure of the percentage of callers who do not receive a busy signal was used by the department because the original performance measure of the percentage decrease of callers who receive a busy signal could not be accurately tracked and quantified.

State/County Property Tax Administration Program

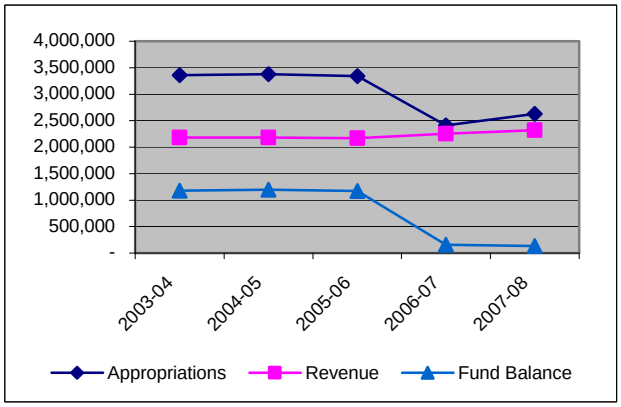
DESCRIPTION OF MAJOR SERVICES

On February 13, 1996, the Board of Supervisors approved an agreement with the State of California to participate in a state/county property tax administration program for 1996. The agreement provided a loan of $2,139,938 for 1996, with a provision for the same in the following two calendar years. The state passed legislation extending this program through calendar year 2002.

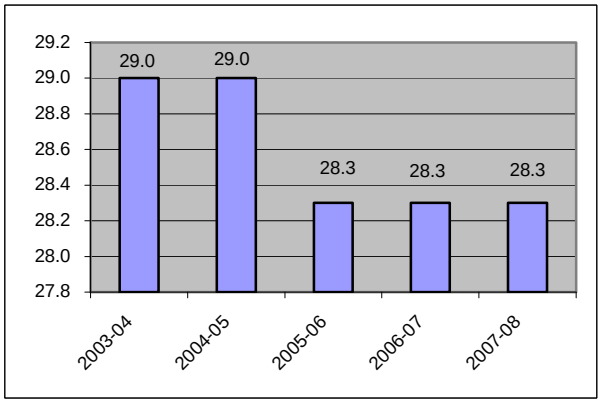
Effective January 01, 2002, the state legislature approved authorization of AB589. This bill created the State-County Property Tax Grant Program to replace the prior loan program. The grant was effective starting in 2002-03 and was authorized until 2006-07. As with the prior loan program, these funds are intended to supplement the county's property tax administrative cost. The amount of the loan is set forth on a schedule established by the state and is anticipated to be the same as the previous loan program. The state's funding of this program has been put on hold since 2005-06. The county general fund is currently financing this program.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

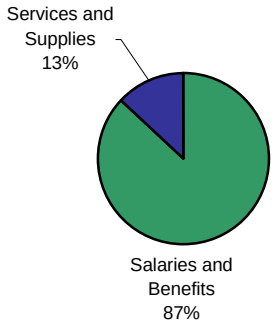
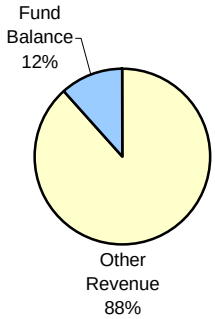


In 2007-08, the appropriation and the resulting fund balance have been dramatically reduced due to the postponement of funding by the state. In order to maintain the workload, the County Administrative Office has backfilled state funding with general fund contingencies to finance the program until the state resumes the funding. The funding enables the Assessor to complete all the workload as mandated in the Revenue and Taxation code.

PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	2,151,916	2,189,832	2,052,279	2,410,943	2,133,002
Departmental Revenue	2,173,518	2,162,020	1,037,053	2,255,295	2,282,750
Fund Balance				155,648	
Budgeted Staffing				28.3	

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Fiscal
DEPARTMENT: Assessor
FUND: Prop Tax Admin Program

BUDGET UNIT: RCS ASR
FUNCTION: General
ACTIVITY: Finance

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	1,645,952	1,837,812	1,710,029	1,808,973	2,006,489	2,125,242	**118,753**
Services and Supplies	500,764	346,493	336,391	316,770	375,289	298,069	**(77,220)**
Central Computer	-	-	-	-	21,906	23,298	**1,392**
Transfers	5,200	5,527	5,859	7,259	7,259	7,467	**208**
Contingencies	-	-	-	-	-	174,178	**174,178**
Total Appropriation	2,151,916	2,189,832	2,052,279	2,133,002	2,410,943	2,628,254	**217,311**
Departmental Revenue							
Use of Money and Prop	20,915	21,106	37,053	52,455	25,000	25,000	**-**
State, Fed or Gov't Aid	2,152,603	2,140,874	-	-	-	-	**-**
Other Revenue	-	40	-	-	-	-	**-**
Total Revenue	2,173,518	2,162,020	37,053	52,455	25,000	25,000	**-**
Operating Transfers In	-	-	1,000,000	2,230,295	2,230,295	2,297,858	**67,563**
Total Financing Sources	2,173,518	2,162,020	1,037,053	2,282,750	2,255,295	2,322,858	**67,563**
Fund Balance					155,648	305,396	**149,748**
Budgeted Staffing					28.3	28.3	**-**

Salaries and benefits of $2,125,242 fund 28.3 positions and are increasing by $118,753 primarily resulting from costs associated with MOU and retirement rate adjustments.

Services and supplies of $298,069 include systems development charges of $292,984 and other minor charges associated with conducting the routine business of the Assessor's office. A decrease of $77,220 is primarily from a $40,000 decrease in mail charges and a $25,000 decrease in printing charges which will be charged to the Assessor's general fund budget.

Transfers of $7,467 represent payments to other county departments for charges associated with salaries and benefits. The increase of $208 represents an increase in the cost of services provided by other departments.

Contingencies of $174,178 increased due to higher than anticipated fund balance.

Total financing sources of $2,322,858 include operating transfers in of $2,297,858 in general fund backfill, which includes funding for MOU increases, and interest revenue of $25,000. The increase of $67,563 is due to MOU increases for 2007-08.

AUDITOR/CONTROLLER-RECORDER
Larry Walker

MISSION STATEMENT

The San Bernardino County Auditor/Controller-Recorder's (ACR) Office is committed to serving our customers by processing, safeguarding, and providing information regarding the finances and public records of the County. We perform these functions with integrity, independent judgment, and outstanding service. We are accurate, timely, courteous, innovative, and efficient because of our well-trained and accountable staff.

We are committed to:

Our Taxpayers
…. spending taxpayer dollars wisely. To this end, we are dedicated to providing our services in a cost effective, efficient manner by taking advantage of innovation and new technology. We will promote sound financial management throughout County government and will perform budgetary control as required by law.

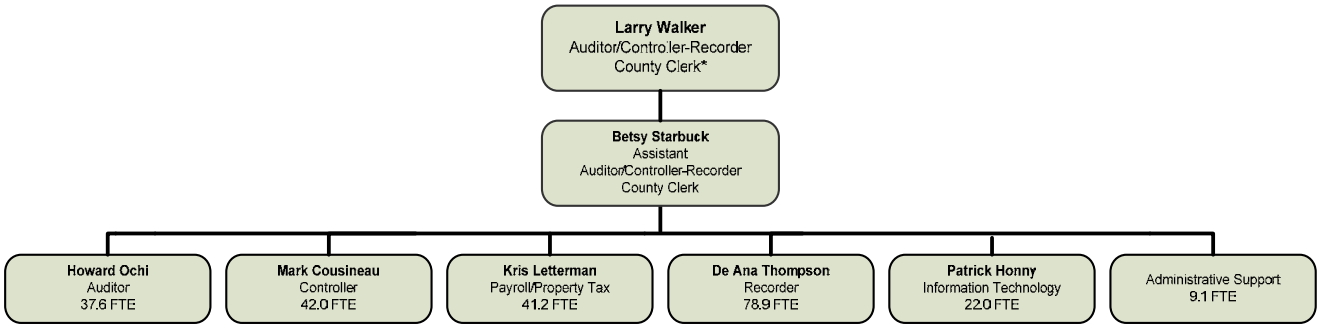
Our Customers
…. providing a high level of quality services to our customers. We will be sensitive and responsive to our customers' needs and expectations. We will be accurate, thorough and timely in the performance of our duties and will treat our customers in a professional manner with courtesy and respect.

Our Employees
…. providing our employees with a safe, comfortable working environment in an atmosphere of mutual respect, cooperation and non-discrimination. We will hire and train competent, knowledgeable individuals with backgrounds that will complement and enhance the abilities of our workforce and we will provide opportunities for continued professional growth and advancement. We recognize, value, and support the efforts and ideas of our employees and will provide the information and resources necessary to accomplish the goals of this organization.

STRATEGIC GOALS

1. Improve the Financial Accounting Systems (FAS) by providing upgrades/new functionality and monitoring usage to continue providing quality financial services to county departments.
2. Expand and Enhance Recorder Division Services by continued development of a comprehensive, library of high-quality images and convenient access to citizens of the county.
3. Enhance Accounts Payable Process by increasing participation in the electronic funds transfer (EFT) program and paying county bills accurately and efficiently to ensure departments can continue providing services to citizens.

ORGANIZATIONAL CHART



*County Clerk is recognized as 1.0 FTE.

SUMMARY OF BUDGET UNITS

	2007-08				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
General Fund					
Auditor/Controller-Recorder	19,357,354	6,102,260	13,255,094		216.8
Total General Fund	19,357,354	6,102,260	13,255,094		216.8
Special Revenue Funds					
Systems Development	20,669,115	3,600,000		17,069,115	20.0
Vital Records	495,542	150,000		345,542	-
Recorder Records	800,000	800,000		-	1.0
Electronic Recording	800,000	800,000		-	1.0
Total Special Revenue Funds	22,764,657	5,350,000		17,414,657	22.0
Total - All Funds	42,122,011	11,452,260	13,255,094	17,414,657	238.8

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and applicable performance measures.

Auditor/Controller-Recorder

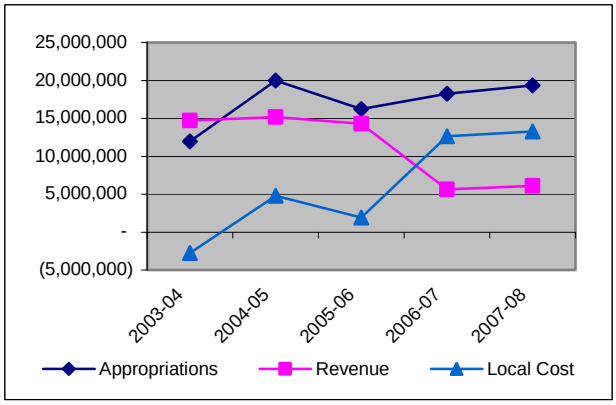
DESCRIPTION OF MAJOR SERVICES

The Office of the Auditor/Controller-Recorder and County Clerk is responsible for providing the county and its constituents with a variety of accounting services and document recording and management services. The Auditor and Controller Divisions record the collections and perform the accounting, reporting, disbursements, and audits of all county financial activities to ensure sound financial management. They are also responsible for developing and implementing accounting systems and standards, conducting operational risk assessment reviews, and administering the Countywide Cost Allocation Plan. The newly-formed Payroll/Property Tax Division is responsible for payroll services, Employee Management and Compensation System (EMACS) development, and the compilation of property tax rates and revenue disbursements to taxing agencies.

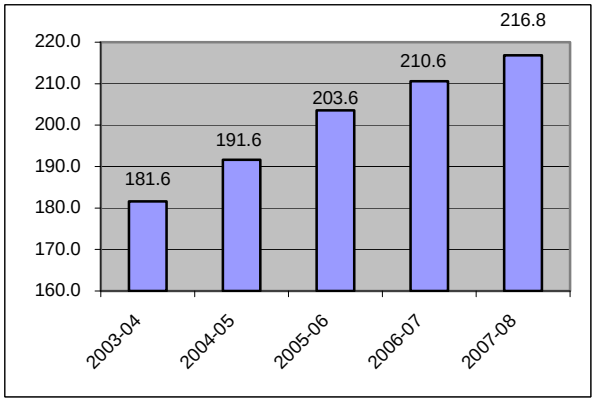
The Recorder Division accepts all documents for recording that comply with applicable recording laws. The Recorder produces and maintains official records evidencing ownership and encumbrances of real and personal property and other miscellaneous records. The Recorder Division is also responsible for County Archives and County Clerk functions. County Archives maintains all the historical records for the county. The office of the County Clerk files and manages records as they relate to vital statistics, fictitious business names, and other records that are required by the State to be filed with the County Clerk.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



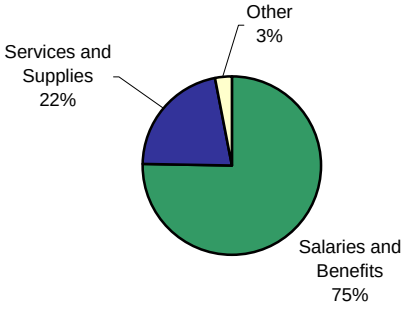
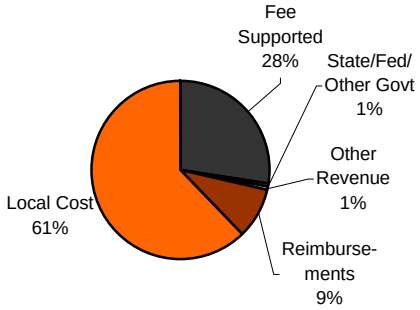
The significant increase in local cost and decrease in revenue in 2006-07 is a result of the county's concern for stabilizing the department's financing. Recording revenue has been placed in countywide discretionary revenue and in lieu of this revenue source, additional general fund financing or local cost has been provided. The restructuring of this revenue was Board approved on November 1, 2005.

PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	11,954,500	19,968,967	15,071,302	17,941,925	15,467,100
Departmental Revenue	14,705,766	15,184,728	5,608,169	5,614,812	6,550,525
Local Cost	(2,751,266)	4,784,239	9,463,133	12,327,113	8,916,575
Budgeted Staffing				212.6	

The 2006-07 appropriation is less than the modified budget due to difficulty in filling specialized vacant positions and conservative spending in services and supplies. Departmental revenue exceeded the modified budget because of fees for departmental services to the general public and additional property tax-related revenue.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Fiscal
DEPARTMENT: Auditor/Controller-Recorder
FUND: General

BUDGET UNIT: AAA ACR
FUNCTION: General
ACTIVITY: Finance

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	9,612,515	10,707,547	11,951,672	13,269,880	14,650,768	15,993,629	**1,342,861**
Services and Supplies	2,019,691	3,667,274	3,071,302	2,399,011	4,415,663	3,639,266	**(776,397)**
Central Computer	872,222	1,159,570	1,106,542	921,399	921,399	975,766	**54,367**
Equipment	-	-	8,081	-	-	38,000	**38,000**
L/P Struct/Equip/Vehicles	-	4,531,810	-	-	-	-	**-**
Transfers	88,454	34,618	53,952	264,839	139,955	633,270	**493,315**
Total Exp Authority	12,592,882	20,100,819	16,191,549	16,855,129	20,127,785	21,279,931	**1,152,146**
Reimbursements	(798,382)	(1,010,208)	(1,355,537)	(1,388,029)	(1,880,792)	(1,922,577)	**(41,785)**
Total Appropriation	11,794,500	19,090,611	14,836,012	15,467,100	18,246,993	19,357,354	**1,110,361**
Operating Transfers Out	160,000	878,356	235,290	-	-	-	**-**
Total Requirements	11,954,500	19,968,967	15,071,302	15,467,100	18,246,993	19,357,354	**1,110,361**
Departmental Revenue							
Taxes	186	-	-	-	-	-	**-**
Licenses & Permits	412,714	561,419	512,150	525,412	480,000	450,000	**(30,000)**
State, Fed or Gov't Aid	80,038	91,166	161,058	200,328	125,722	121,668	**(4,054)**
Current Services	14,106,149	14,409,803	4,805,768	5,717,128	4,914,090	5,409,654	**495,564**
Other Revenue	106,679	122,340	129,193	107,657	95,000	120,938	**25,938**
Total Revenue	14,705,766	15,184,728	5,608,169	6,550,525	5,614,812	6,102,260	**487,448**
Local Cost	(2,751,266)	4,784,239	9,463,133	8,916,575	12,632,181	13,255,094	**622,913**
Budgeted Staffing					210.6	216.8	**6.2**

Salaries and benefits of $15,993,629 will fund 216.8 positions and are increasing from the 2006-07 budget by $1,342,861. The increase is primarily from adding six positions and reclassifications. The six positions added included 1.0 Division Chief for the Payroll/Property Tax Division and 1.0 corresponding Secretary I that were added mid-year; 1.0 Accountant II to support the C-IV Consortium; 1.0 Systems Accountant II to provide oversight for Cal-card expenditures; recognizing 1.0 County Clerk as a budgeted position; and the transfer of 1.0 Records Management Technician position from the closed County Records Management program to this budget unit to support the expansion of the County Archives program. Additionally, several positions were reclassified during 2006-07 and costs were included in salaries and benefits for 2007-08. A classification study of 5.0 Office Assistant II positions which support EMACS led to the reclassification of those positions to Office Assistant III. Also, there are three pending reclassifications: (1) Office Assistant III (pay range 31) to Archives/Record Technician (pay range 35), (2) Records Management Technician (pay range 30) to Archives/Record Technician (pay range 35), and (3) Records Management Supervisor (pay range 49) to Archives/Record Analyst (pay range 58), for 2007-08 to support the expansion of the County Archives program. The positions may require specialized training and/or education in restoring and preserving county records and making them available to

the public. Lastly, budgeted staffing increased by .2 positions for summer accounting interns. The increase in costs is also due to anticipated retirements, across-the-board MOU increases, and retirement rate adjustments.

Services and supplies of $3,639,266 include the costs of internal services, contracts for professional services, training, general office expense, special department expense, insurance, and other expenses associated with operations. The decrease of $776,397 is due to moving budgeted facilities management and security expenses from the services and supplies to operating transfers out in response to changes in governmental accounting standards. The reduction is also associated with fewer expected expenses from professional services contracts.

Equipment is budgeted at $38,000 to purchase several scanning stations to automate business processes and make frequently-accessed documents available for research.

Transfers of $633,270, an increase of $493,315 from the 2006-07 budget, reflect a change in budgeted facilities management and security costs that were moved from services and supplies to operating transfers out. It also covers expenses for Human Resources services and rent for the County Archives building.

Reimbursements of $1,922,577 represent reimbursements from other departments for accounting and auditing services, a scanning contract, and to cover the expense of using general fund staff to provide services related to the department's special revenue funds. The increase of $41,785 is due to the increased cost of funding the positions, the reimbursement of utilities for the Recorder's new building for records storage and restoration, and the reimbursement of costs for professional auditing contracts.

A combination of revenue sources are expected to total $6,102,260, and comes from property tax-related items and services that the Auditor/Controller-Recorder provides to both other county departments as well as to the public. The increase of $487,448 from 2006-07 is due to increases in property tax-related revenue, as well as new fees approved by the Board of Supervisors, and from payment for the Accountant II position from the Joint Powers Agreement associated with the C-IV Consortium.

PERFORMANCE MEASURES

Description of Performance Measure	2006-07 Projected	2006-07 Actual	2007-08 Projected
Percentage of film images that are repaired by June 30, 2007 (462,228 repaired images as of 2005-06).	80%	95%	90%
Track and maintain the number of new microfilm cassettes that are inventoried within one month of receipt by June 30, 2007 (30,011 cassettes as of 2005-06).	100%	100%	100%
Convert percentage of microfilmed images from 1980 to present to a digitized format by June 30, 2007 (3,235,595 images converted as of 2005-06).	80%	100%	90%
Percentage increase in vendor participation in the EFT program (358 vendors as of 2005-06).	10%	13%	35%
Percentage of payments processed within ten days of presentation to ACR (January through June 2006, 43,479 documents processed).	90%	86%	90%
Analyze and review existing and new non-standard employee contracts for variances with EMACS and ensure the appropriate adjustments are made.	90%	100%	100%

The performance measures for the general fund demonstrate an emphasis on providing excellent customer service and the use of technology to make current business operations more efficient. The department will ensure the Recorder has current and accurate records that are easily searchable for the general public's use. The department has automated its vendor payment process and electronic fund transfer program to pay vendors more quickly.

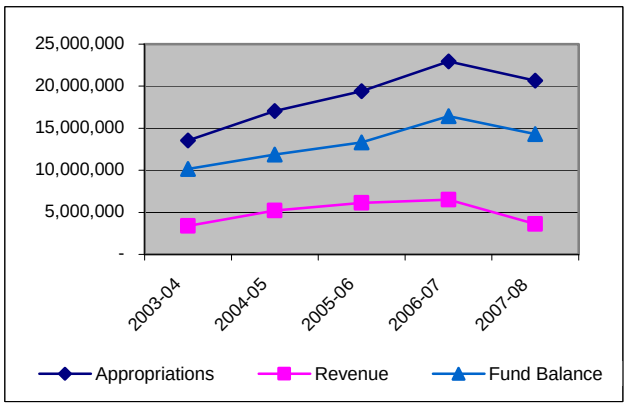
Systems Development

DESCRIPTION OF MAJOR SERVICES

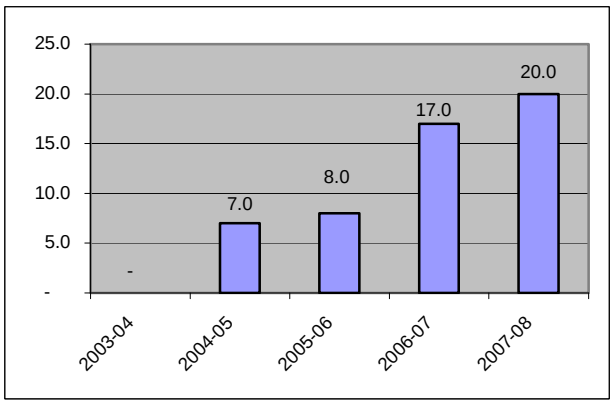
The Systems Development fund was established to support, maintain, and improve the modernized creation, retention, and retrieval of information in the county's system of recorded documents. Revenue includes fees collected pursuant to Government Code Section 27361 on legal documents.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

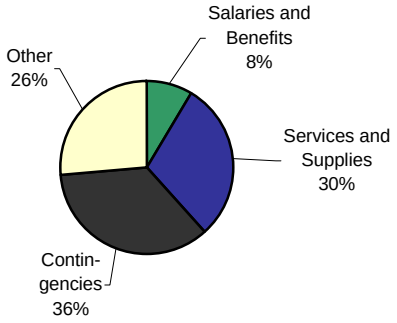
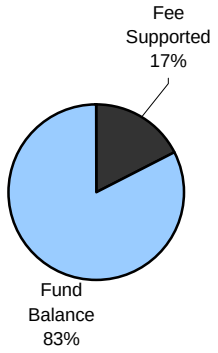


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	3,840,061	4,857,991	3,409,701	22,928,372	4,559,375
Departmental Revenue	5,510,598	6,295,959	6,529,148	6,500,000	5,144,339
Fund Balance				16,428,372	
Budgeted Staffing				17.0	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, expenditures in this fund are typically less than budget. The amount not expended in 2006-07 has been re-appropriated in the 2007-08 budget.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Fiscal
DEPARTMENT: Auditor/Controller-Recorder
FUND: Systems Development

BUDGET UNIT: SDW REC
FUNCTION: General
ACTIVITY: Finance

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	-	386,030	469,986	740,314	1,347,943	1,753,565	**405,622**
Services and Supplies	2,402,937	2,655,464	1,490,319	2,094,754	4,324,202	6,141,490	**1,817,288**
Central Computer	-	-	-	-	5,898	7,169	**1,271**
Other Charges	-	-	-	-	-	2,000,000	**2,000,000**
Land and Improvements	-	-	-	530,000	548,500	399,000	**(149,500)**
Equipment	320,379	721,633	270,468	134,661	1,242,000	1,330,000	**88,000**
Transfers	676,265	949,564	1,130,674	1,039,613	1,543,156	1,723,106	**179,950**
Contingencies	-	-	-	-	13,784,887	7,314,785	**(6,470,102)**
Total Appropriation	3,399,581	4,712,691	3,361,447	4,539,342	22,796,586	20,669,115	**(2,127,471)**
Operating Transfers Out	440,480	145,300	48,254	20,033	131,786	-	**(131,786)**
Total Requirements	3,840,061	4,857,991	3,409,701	4,559,375	22,928,372	20,669,115	**(2,259,257)**
Departmental Revenue							
Current Services	5,257,920	6,295,959	6,239,929	5,144,339	6,500,000	3,600,000	**(2,900,000)**
Other Revenue	252,678	-	-	-	-	-	**-**
Total Revenue	5,510,598	6,295,959	6,240,088	5,144,339	6,500,000	3,600,000	**(2,900,000)**
Operating Transfers In	-	-	289,060	-	-	-	**-**
Total Financing Sources	5,510,598	6,295,959	6,529,148	5,144,339	6,500,000	3,600,000	**(2,900,000)**
Fund Balance					16,428,372	17,069,115	**640,743**
Budgeted Staffing					17.0	20.0	**3.0**

Salaries and benefits of $1,753,565 fund 20.0 positions and are increasing by $405,622 primarily resulting from MOU increases, retirement rate adjustments, and the addition of 3.0 positions. Changes to salaries and benefits include the addition of 2.0 Business Application Managers to oversee the implementation of new business systems and to supervise staff and the addition of 1.0 Programmer Analyst III to participate in the transition of the Recorder's imaging and cashiering system to a web-based format. These activities are in keeping with the department's business plan and customer service initiatives.

Services and supplies of $6,141,490 include other professional services, software, non-inventoriable equipment, and other services and supplies charges associated with the conducting the business of the Recorder's Division. The increase of $1,817,288 primarily includes professional services and computer software to allow for the potential development of two new web-based systems for property information and recorder cashiering and imaging.

Other charges were increased to allow for the approval of a $2.0 million loan from this fund to a San Bernardino County led Joint Powers Agreement (JPA) being established for the development and administration of an open-standards portal for electronic recording.

Land and improvements of $399,000 includes an approved Capital Improvement Project, to expand and build out vacant space for existing Property Tax staff and the relocation of information technology staff.

Equipment of $1,330,000 includes lifecycle replacement and upgrades of copiers, servers, scanners and other various pieces of equipment. The increase of $88,000 primarily represents the replacement of cluster servers and high density tape storage which are included in the lifecycle replacement and upgrade plan.

Transfers of $1,723,106 include salaries and benefits and associated services and supplies reimbursement to the Auditor-Controller/Recorder general fund for staff supporting the systems development function. The increase of $179,950 is due to inflationary and cost of living increases for salaries, benefits, services, and supplies.

Contingencies of $7,314,785 were decreased by $6,470,102 due to reduced prior year revenue, reduced estimated 2007-08 revenue and increased 2007-08 appropriation including the proposed loan for the JPA. Operating transfers out was eliminated.

Departmental revenue of $3,600,000 includes charges for current services for micrographics and decreased by $2,900,000 based on trends of actual revenues over the past two years. Activity in the real estate industry appears to be slowing as well.

Vital Records

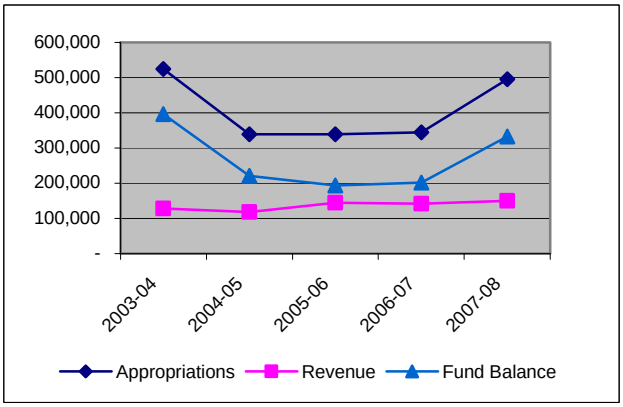
DESCRIPTION OF MAJOR SERVICES

The Vital Records fund was established to support vital records operation, including improvement and automation of vital record systems. Revenue includes fees collected for certified copies of vital statistics records, pursuant to Health and Safety Code Section 10605.3.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND

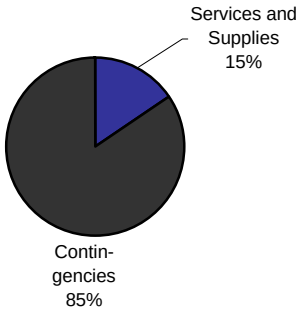
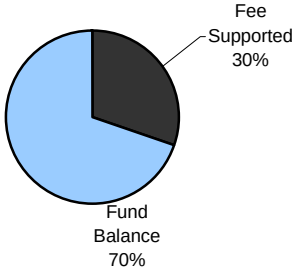


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	306,969	175,183	142,016	344,213	25,709
Departmental Revenue	127,146	147,732	150,576	142,000	169,038
Fund Balance				202,213	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, expenditures in this fund are typically less than budget. The amount not expended in 2006-07 has been re-appropriated in the 2007-08 budget.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Fiscal
DEPARTMENT: Auditor/Controller-Recorder
FUND: Vital Records

BUDGET UNIT: SDX REC
FUNCTION: General
ACTIVITY: Finance

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Services and Supplies	139,270	175,183	884	25,709	51,150	76,650	**25,500**
Transfers	-	-	141,132	-	-	-	**-**
Contingencies	-	-	-	-	293,063	418,892	**125,829**
Total Appropriation	139,270	175,183	142,016	25,709	344,213	495,542	**151,329**
Operating Transfers Out	167,699	-	-	-	-	-	**-**
Total Requirements	306,969	175,183	142,016	25,709	344,213	495,542	**151,329**
Departmental Revenue							
Current Services	121,308	147,732	150,576	169,038	142,000	150,000	**8,000**
Other Revenue	5,838		-	-	-	-	**-**
Total Revenue	127,146	147,732	150,576	169,038	142,000	150,000	**8,000**
Fund Balance					202,213	345,542	**143,329**

Services and supplies of $76,650 include courier and printing, other professional services, systems development and general office expenses necessary for providing services to the general public. The increase of $25,500 is primarily due to an estimated increase in printing costs and general office expense.

Contingencies of $418,892 increased by $125,829 due to higher fund balance available.

Current services revenue of $150,000 is from fees collected for certified copies of vital statistics records.

Recorder Records

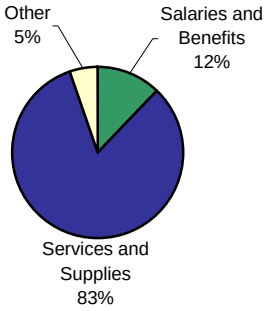
DESCRIPTION OF MAJOR SERVICES

This special revenue fund was established to defray the cost of storing, restoring, and imaging the County Recorder's legal and historical documents. In August, 2001 the Board eliminated the fee that financed this effort. Since that time, the costs have been absorbed by the General Fund. With Board approval, the fee has been re-established. This is the first budget for the newly established fee. The primary service provided by this fund is the maintenance, repair and imaging digitization of the County's legal and historical documents. Revenue includes fees collected pursuant to Government Code section 27361 on legal documents.

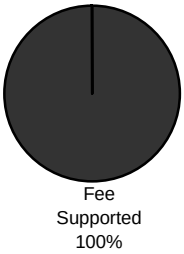
This is a newly established budget unit in 2007-08 and therefore no history available.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY



2007-08 FINANCING SOURCES



GROUP: Fiscal
DEPARTMENT: Auditor/Controller-Recorder
FUND: Recorder Records

BUDGET UNIT: SIX REC
FUNCTION: General
ACTIVITY: Finance

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	-	-	-	-	-	98,182	**98,182**
Services and Supplies	-	-	-	-	-	658,818	**658,818**
Transfers	-	-	-	-	-	43,000	**43,000**
Total Appropriation	-	-	-	-	-	800,000	**800,000**
Departmental Revenue							
Current Services	-	-	-	-	-	800,000	**800,000**
Total Revenue	-	-	-	-	-	800,000	**800,000**
Budgeted Staffing					-	1.0	**1.0**

This is the first budget for this special revenue fund. This budget includes 1.0 Archivist/Records Manager. This new position will add specific expertise to define current documents as future historical documents. Services and supplies of $658,818 is primarily dedicated to professional services required to repair and digitize documents and secondarily to acquire additional space.

Current services revenue of $800,000 is from fees collected on legal documents.

Electronic Recording

DESCRIPTION OF MAJOR SERVICES

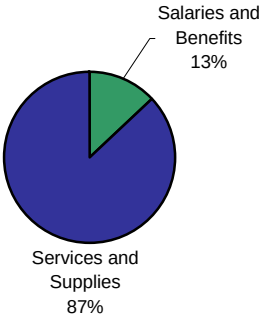
Government Code section 27279.1 authorized the County of San Bernardino to accept electronic transmission of recordable documents and the Recorder has been recording electronic documents since 2004. The recent passage of A.B. 578 (GC 27397) authorized all California counties to accept electronic transmission of recordable documents within regulations set forth by the Attorney General. Those regulations are to be finalized this year.

The title companies, and other submitters, that currently record documents electronically utilize vendor-specific non-interoperable systems. The Auditor/Controller-Recorder (ACR) realizes the benefit of participating in the development and administration of an open standards portal that will accommodate documents from various, compliant electronic recording systems without the need for counties to develop unique interfaces.

This special revenue fund is intended to support participation in a joint powers agency with (an)other county(ies) that will develop and operate such a portal. Revenue includes fees collected pursuant to Government Code section 27397 regarding electronic recording delivery systems such as official records evidencing ownership and encumbrances of real and personal property and other miscellaneous records.

This is a newly established budget unit in 2007-08 and therefore no history available.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Fiscal
DEPARTMENT: Auditor/Controller-Recorder
FUND: Electronic Recording

BUDGET UNIT: SIW REC
FUNCTION: General
ACTIVITY: Finance

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	-	-	-	-	-	105,041	**105,041**
Services and Supplies	-	-	-	-	-	694,959	**694,959**
Total Appropriation	-	-	-	-	-	800,000	**800,000**
Departmental Revenue							
Current Services	-	-	-	-	-	800,000	**800,000**
Total Revenue	-	-	-	-	-	800,000	**800,000**
Fund Balance					-	-	**-**
Budgeted Staffing					-	1.0	**1.0**

This is the first budget for this special revenue fund. Salaries and benefits of $105,041 includes 1.0 Business Systems Analyst position. Services and supplies of $694,959 is primarily designated to pay the subscriber fees required by the joint powers agency.

Current services revenue of $800,000 is for fees collected from vendors such as title companies and other submitters of documents to be recorded.

TREASURER-TAX COLLECTOR/PUBLIC ADMINISTRATOR
Dick Larsen

MISSION STATEMENT

The mission of the San Bernardino County Treasurer-Tax Collector/Public Administrator's office is to fulfill its statutory obligations in a fair, courteous and professional manner that is open and accessible to citizens, the business community, and other public agencies. This office will utilize current and evolving technology to enhance services and improve the reach of those services throughout the region. We will operate efficiently to deliver the highest quality services at the lowest possible cost to the taxpayers of San Bernardino County.

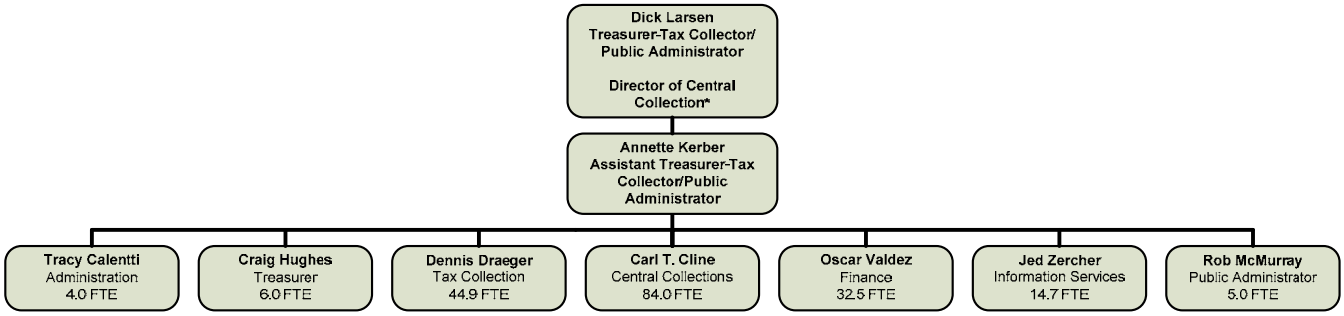
STRATEGIC GOALS

1. Manage the county treasury function in a safe, effective and efficient manner.

2. Collect property taxes in an effective manner with a focus on customer service.

3. Investigate and administer the estates of decedents with care and professionalism.

ORGANIZATIONAL CHART



*Director of Central Collection is recognized as 1.0 FTE.

SUMMARY OF BUDGET UNITS

	2007-08				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
General Fund					
Treasurer-Tax Collector/Public Administrator	21,653,245	14,201,687	7,451,558		201.1
Total General Fund	21,653,245	14,201,687	7,451,558		201.1
Special Revenue Fund					
Redemption Maintenance	170,606	6,068		164,538	-
Total Special Revenue Fund	170,606	6,068		164,538	-
Total - All Funds	21,823,851	14,207,755	7,451,558	164,538	201.1

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and applicable performance measures.

Treasurer-Tax Collector/Public Administrator

DESCRIPTION OF MAJOR SERVICES

The Treasurer-Tax Collector/Public Administrator is responsible for:

- Collection of property taxes.
- Performing the county's treasury function.
- Administering estates of persons who are deceased and no executor or administrator has been appointed.
- Providing a collection service for the county as well as to provide accounting and collections of court ordered payments.

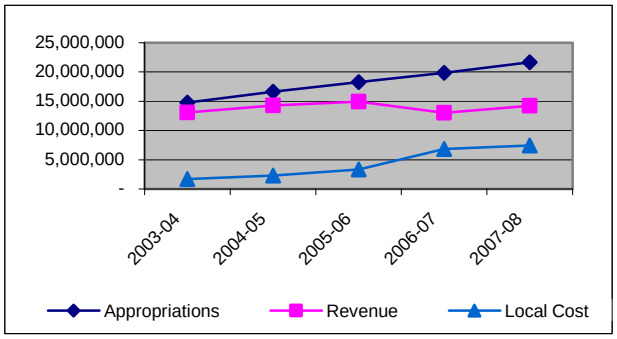
The tax collection function involves the collection and accounting of property taxes for all county taxing entities that amounts to almost $2.0 billion in property taxes and other fees.

The Treasurer is responsible for the investment of the county investment pool, which includes county funds and all school districts within the county, as well as providing banking services for these agencies. The Treasurer currently manages assets of almost $4.3 billion.

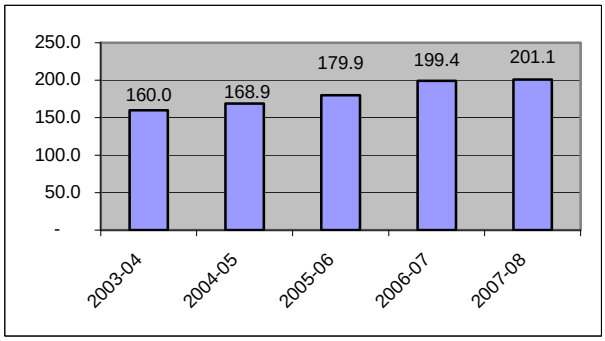
The Treasurer-Tax Collector's Central Collections Division expects to collect more than $39.0 million for the year ending June 30, 2007. The majority of these collections are from court-ordered fines and the Arrowhead Regional Medical Center's delinquent accounts receivable.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



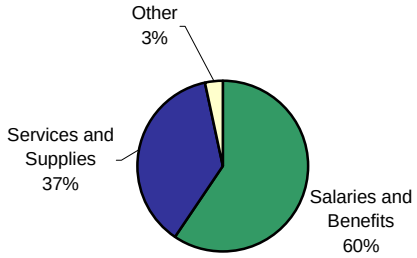
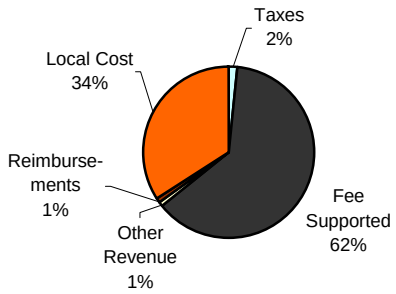
PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	13,457,617	15,314,987	16,063,350	19,863,932	17,128,240
Departmental Revenue	13,104,172	14,653,137	13,186,224	13,022,442	12,333,120
Local Cost	353,445	661,850	2,877,126	6,841,490	4,795,120
Budgeted Staffing				199.4	

Appropriation for 2006-07 reflects a savings of $2,735,692 as compared to the modified budget. The savings are primarily the result of vacant positions due to the uncertainty with the collections of court assigned misdemeanor accounts and reduced rent due to continued efforts to locate a permanent Victorville satellite office. Additional savings are due to lower than expected services and supplies costs associated with other professional services.

Departmental revenue for 2006-07 is $689,322 lower than the modified budget due to a decrease in collection and accounting fees resulting from a new court collections agreement, a decrease in collection and accounting fees paid by the Arrowhead Regional Medical Center and other agencies as a result of lower cost reimbursements, and lower than expected number of properties being redeemed or sold at tax sale.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Treasurer-Tax Collector/Public Administrator
FUND: General

BUDGET UNIT: AAA TTC
FUNCTION: General
ACTIVITY: Finance

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	8,111,751	8,986,573	9,400,292	10,245,812	12,791,061	12,991,092	**200,031**
Services and Supplies	4,455,098	4,623,989	4,512,768	4,799,257	5,183,079	5,738,988	**555,909**
Central Computer	707,960	937,397	1,807,203	1,808,616	1,808,616	2,352,452	**543,836**
Equipment	-	596,882	123,250	39,301	50,000	174,000	**124,000**
Transfers	785,691	170,146	219,837	235,254	250,335	567,319	**316,984**
Total Exp Authority	14,060,500	15,314,987	16,063,350	17,128,240	20,083,091	21,823,851	**1,740,760**
Reimbursements	(652,883)	-	-	-	(219,159)	(170,606)	**48,553**
Total Appropriation	13,407,617	15,314,987	16,063,350	17,128,240	19,863,932	21,653,245	**1,789,313**
Operating Transfers Out	50,000	-	-	-	-	-	**-**
Total Requirements	13,457,617	15,314,987	16,063,350	17,128,240	19,863,932	21,653,245	**1,789,313**
Departmental Revenue							
Taxes	266,890	394,470	392,200	375,650	349,000	369,000	**20,000**
Licenses & Permits	590	490	-	158	-	-	**-**
Fines and Forfeitures	53,039	48,512	32,300	5,676	35,000	7,000	**(28,000)**
Use of Money and Prop	13,507	16,985	10,814	2,313	7,393	3,000	**(4,393)**
State, Fed or Gov't Aid	53,418	106,486	142,203	62,622	138,000	63,190	**(74,810)**
Current Services	10,849,842	11,958,773	10,318,012	11,665,199	12,192,263	13,609,097	**1,416,834**
Other Revenue	1,866,886	2,127,421	2,242,441	201,096	169,000	150,400	**(18,600)**
Other Financing Sources	-	-	48,254	20,406	-	-	**-**
Total Revenue	13,104,172	14,653,137	13,186,224	12,333,120	12,890,656	14,201,687	**1,311,031**
Operating Transfers In	-	-	-	-	131,786	-	**(131,786)**
Total Financing Sources	13,104,172	14,653,137	13,186,224	12,333,120	13,022,442	14,201,687	**1,179,245**
Local Cost	353,445	661,850	2,877,126	4,795,120	6,841,490	7,451,558	**610,068**
Budgeted Staffing					199.4	201.1	**1.7**

Salaries and benefits of $12,991,092 fund 201.1 positions and are increasing by $200,031 primarily from $29,200 in expected termination benefits and other costs associated with the MOU and retirement rate adjustments. Staffing increased by 1.7 to accurately reflect 1.0 Director of Central Collections and the .7 decrease of the department's distributed vacancy factor.

Services and supplies of $5,738,988 include professional services, postage, and other office supplies associated with the management of the county's investment pool, property tax collections, tax sale of defaulted properties, and central collections. The increase of $555,909 primarily reflects an increase in legal costs associated with administration of the tax sales of defaulted properties, the settlement of the related excess proceeds as required by Revenue and Taxation Code 4675, and the maintenance repairs of the Central Collections office.

Transfers of $567,319 represent payments to other departments for County Counsel, facilities, employee relations, Employee Health and Productivity program, and employment services. The increase of $316,984 is primarily due to the budgeting of County Counsel and Facilities Management charges as transfers in order to comply with GASB 34 accounting requirements.

Current services of $13,609,097 include revenues from accounting, collection, tax sale, and unsecured delinquency processing fees. The $1,416,834 increase is primarily due to the following reasons: (1) $1,000,000 related to collection and accounting fees paid by entities such as the Arrowhead Regional Medical Center, Courts, and other agencies, and (2) $406,235 related to the unsecured delinquency processing fee increase.

In 2007-08, the department will incur a decrease in operating transfers in due to the elimination of funding from the Auditor/Controller-Recorder's System Development special revenue fund.

The Treasurer-Tax Collector/Public Administrator continues to receive general fund financing for the administration of the county's Treasury Investment Pool.

PERFORMANCE MEASURES

Description of Performance Measure	2006-07 Projected	2006-07 Actual	2007-08 Projected
County investment pool rating.	Moody's - Aaa, S&P - AAAf, and Fitch - AAA	Moody's - Aaa, S&P - AAAf, and Fitch - AAA	Moody's - Aaa, S&P - AAAf, and Fitch - AAA
Meet or exceed the average collection rate of comparable counties for secured property taxes.	≥ 97.6%	94%	N/A
Meet or exceed the average collection rate of comparable counties for unsecured property taxes.	≥ 94.9%	97%	≥ 94.9%
Percentage increase of electronic property tax payments through E-check and credit card.	10%	32%	10%
Annual decrease in the average amount of time necessary to close the investigation of decedents.	3%	27%	3%
Annual decrease in the average amount of time necessary to close the administration of estates.	3%	15%	3%
Increase in-person accessibility to Tax Collector services by opening a year-round Tax Collector satellite office - defined as average customers per day.	New	New	15
Attain an average call wait time of less than 5 minutes by implementing an off-site phone support service.	3 Minutes	2 Minutes	3 Minutes
Reduce Tax Collector staff overtime by filling newly approved customer service positions.	35%	32%	N/A

Redemption Maintenance

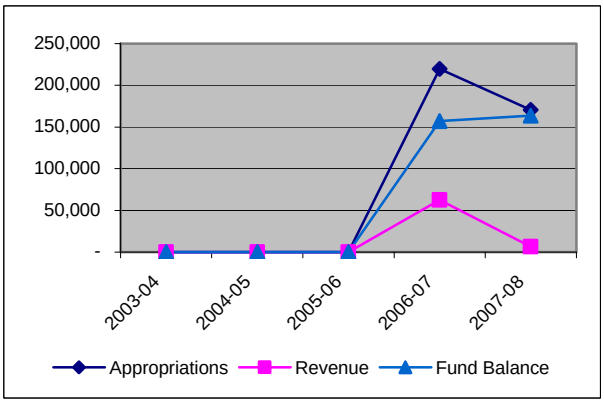
DESCRIPTION OF MAJOR SERVICES

The Redemption Maintenance special revenue fund was established to defray the costs of maintaining the redemption and tax-defaulted files, and the costs of administering and processing the claims for excess tax sale proceeds. Revenue includes unclaimed excess tax sale proceeds pursuant to Revenue and Taxation Code 4674.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



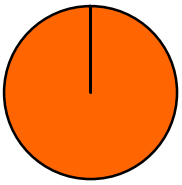
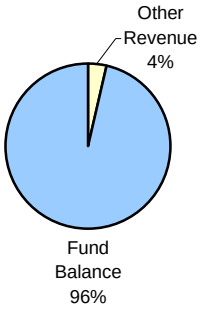
PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	-	-	-	219,885	-
Departmental Revenue	148,871	3,090	5,246	62,679	7,332
Fund Balance				157,206	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, expenditures in this fund are typically less than budgeted. The amount not expended is carried over to the subsequent year's budget.

Departmental revenue for 2006-07 is $55,347 lower than modified budget due to a decrease in the number of properties being redeemed or sold at tax sale and the settlement of the related excess proceeds as required by Revenue and Taxation Code 4675.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Fiscal
DEPARTMENT: Treasurer-Tax Collector/Public Administrator
FUND: Redemption Maintenance

BUDGET UNIT: SDQ TTX
FUNCTION: General
ACTIVITY: Finance

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Transfers	-	-	-	-	219,885	170,606	**(49,279)**
Total Appropriation	-	-	-	-	219,885	170,606	**(49,279)**
Departmental Revenue							
Use of Money and Prop	-	3,090	5,246	7,332	2,679	6,068	**3,389**
Other Revenue	148,871	-	-	-	60,000	-	**(60,000)**
Total Revenue	148,871	3,090	5,246	7,332	62,679	6,068	**(56,611)**
Fund Balance					157,206	164,538	**7,332**

Transfers of $170,606 represent reimbursements to the Treasurer-Tax Collector/Public Administrator general fund of $72,418 for salaries and benefits and $98,188 for services and supplies for work related to the processing of excess tax sale proceeds. The decrease of $49,279 is due to a decrease in the volume of work related to the processing of excess tax sale proceeds.

Other revenue isn't budgeted and the decrease of $60,000 is due to a decrease in the number of properties being redeemed and sold at tax sale and the settlement of related excess proceeds.

Unified Property Tax System

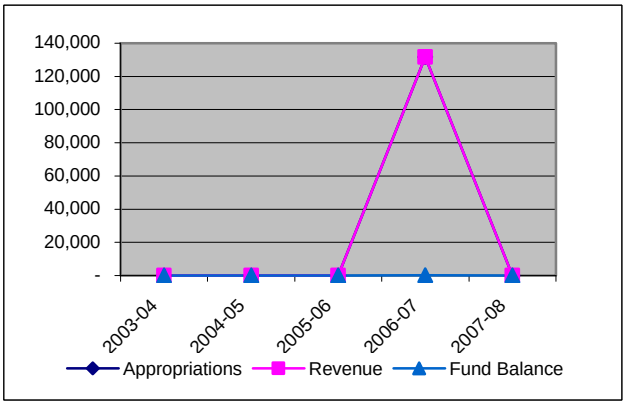
DESCRIPTION OF MAJOR SERVICES

The Unified Property Tax System special revenue fund was established and Board approved on December 13, 2005 to account for the design and implementation of the Unified Property Tax System.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	-	-	48,254	131,786	20,406
Departmental Revenue	-	-	48,386	131,654	20,033
Fund Balance				132	

Appropriation for 2006-07 reflects a savings of $111,380 as compared to the modified budget. The savings are the result of lower than expected operating transfers out to the Treasurer-Tax Collector/Public Administrator due to the current vacancy of the Business Applications Manager position.

Departmental revenue for 2006-07 is $111,621 lower than the modified budget due to lower than expected operating transfers in for the Business Applications Manager position mentioned above.

ANALYSIS OF FINAL BUDGET

GROUP: Fiscal
DEPARTMENT: Treasurer-Tax Collector/Pubilc Administrator
FUND: Unified Property Tax System

BUDGET UNIT: SVA TTC
FUNCTION: General
ACTIVITY: Finance

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Operating Transfers Out	-	-	48,254	20,406	131,786	-	**(131,786)**
Total Requirements	-	-	48,254	20,406	131,786	-	**(131,786)**
Departmental Revenue							
Use of Money and Prop	-	-	132	-	-	-	**-**
Total Revenue	-	-	132	-	-	-	**-**
Operating Transfers In	-	-	48,254	20,033	131,654	-	**(131,654)**
Total Financing Sources	-	-	48,386	20,033	131,654	-	**(131,654)**
Fund Balance					132	-	**(132)**

In 2007-08, the department will incur a decrease in both operating transfers in and out due to the elimination of funding from the Auditor/Controller-Recorder's System Development special revenue fund.

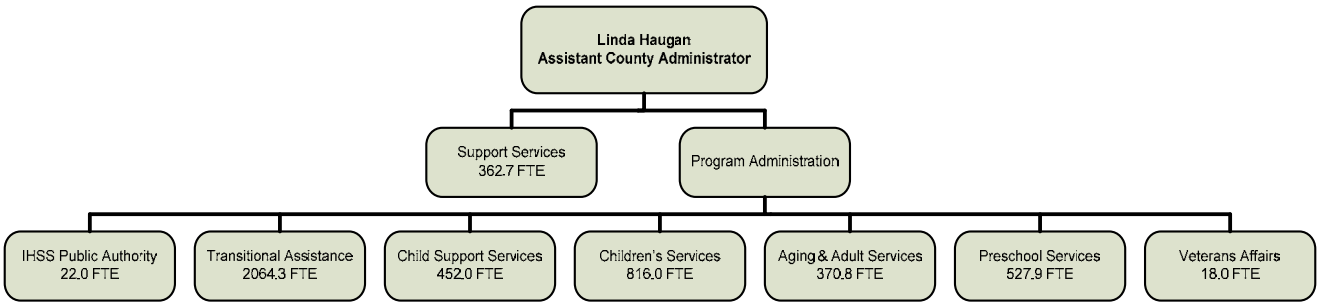
HUMAN SERVICES
SUMMARY

GENERAL FUND	Page #	Appropriation	Departmental Revenue	Local Cost
HUMAN SERVICES (HS) SUMMARY	282			
AGING AND ADULT SERVICES SUMMARY	283			
AGING PROGRAMS	284	11,317,320	10,115,916	1,201,404
PUBLIC GUARDIAN-CONSERVATOR	287	1,124,837	343,018	781,819
CHILD SUPPORT SERVICES	290	39,806,364	39,806,364	-
HS - ADMINISTRATIVE CLAIM SUMMARY	294			
ADMINISTRATIVE CLAIM	295	359,284,134	335,844,708	23,439,426
SUBSISTENCE PAYMENTS:				
DOMESTIC VIOLENCE/CHILD ABUSE SERVICES	305	1,970,307	1,970,307	-
ENTITLEMENT PAYMENTS (CHILDCARE)	307	85,905,228	85,905,228	-
OUT-OF-HOME CHILD CARE	309	777,722	-	777,722
AID TO ADOPTIVE CHILDREN	311	39,467,626	37,580,473	1,887,153
AFDC - FOSTER CARE	313	85,012,850	70,736,762	14,276,088
REFUGEE CASH ASSISTANCE	315	100,000	100,000	-
CASH ASSISTANCE FOR IMMIGRANTS	317	611,254	611,254	-
CALWORKS - ALL OTHER FAMILIES	319	191,880,000	187,770,991	4,109,009
KINSHIP GUARDIANSHIP ASSISTANCE PROGRAM	321	6,984,009	5,896,566	1,087,443
SERIOUSLY EMOTIONALLY DISTURBED	323	4,761,913	3,781,511	980,402
CALWORKS - 2 PARENT FAMILIES	325	15,674,688	15,322,821	351,867
AID TO INDIGENTS (GENERAL RELIEF)	327	1,181,027	341,471	839,556
VETERANS AFFAIRS	333	1,479,719	336,500	1,143,219
TOTAL GENERAL FUND		847,338,998	796,463,890	50,875,108

SPECIAL REVENUE FUND	Page #	Appropriation	Departmental Revenue	Fund Balance
PRESCHOOL SERVICES	329	38,768,663	39,166,458	(397,795)
TOTAL SPECIAL REVENUE FUND		38,768,663	39,166,458	(397,795)

HUMAN SERVICES
Linda Haugan

ORGANIZATIONAL CHART



SUMMARY OF BUDGET UNITS

	2007-08				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
General Fund					
Aging and Adult Services - Aging Programs	11,317,320	10,115,916	1,201,404		133.8
Public Guardian-Conservator	1,124,837	343,018	781,819		30.0
Child Support Services	39,806,364	39,806,364	-		452.0
Human Services Administrative Claim	359,284,134	335,844,708	23,439,426		3,451.0
Human Services Subsistence Payments	433,145,597	409,675,913	23,469,684		-
Aid to Indigents (General Relief)	1,181,027	341,471	839,556		-
Veterans Affairs	1,479,719	336,500	1,143,219		18.0
Total General Fund	847,338,998	796,463,890	50,875,108		4,084.8
Special Revenue Funds					
Preschool Services	38,768,663	39,166,458		(397,795)	527.9
IHSS Public Authority	6,199,887	4,802,047		1,397,840	22.0
Total Special Revenue Funds	44,968,550	43,968,505	-	1,000,045	549.9
Total - All Funds	892,307,548	840,432,395	50,875,108	1,000,045	4,634.7

Note: IHSS Public Authority budget is reported in a separate document.

Human Services (HS) is composed of six county departments: Transitional Assistance, Children's Services, Aging and Adult Services, Preschool Services, Child Support Services, and Veterans Affairs. Additionally, several support divisions under HS Management Services (including HS Information Technology and Support (ITSD), and the Performance, Education and Resource Center (PERC) provide administrative and training support to the HS departments.

Transitional Assistance, Children's Services, Adult Services, and all HS support divisions are included in the HS Administrative Claim process. The purpose of the claim process is to provide the county with the means for determining the costs applicable to each of the numerous welfare programs. This cost determination is necessary to satisfy federal and state reporting and funding requirements, and to determine appropriate federal and state financial reimbursement to the county for each of the welfare programs.

Subsistence Payments and Aid to Indigents (general relief) are either direct payments to welfare recipients or payments to organizations that provide service to the welfare recipients. The HS Assistant County Administrator is responsible for all of the above budget units.

AGING & ADULT SERVICES
Colleen Krygier

MISSION STATEMENT

The Department of Aging and Adult Services (DAAS) assists seniors, at-risk individuals and adults with disabilities to improve or maintain choice, independence, and quality of life so they may age in place in the least restrictive environment.

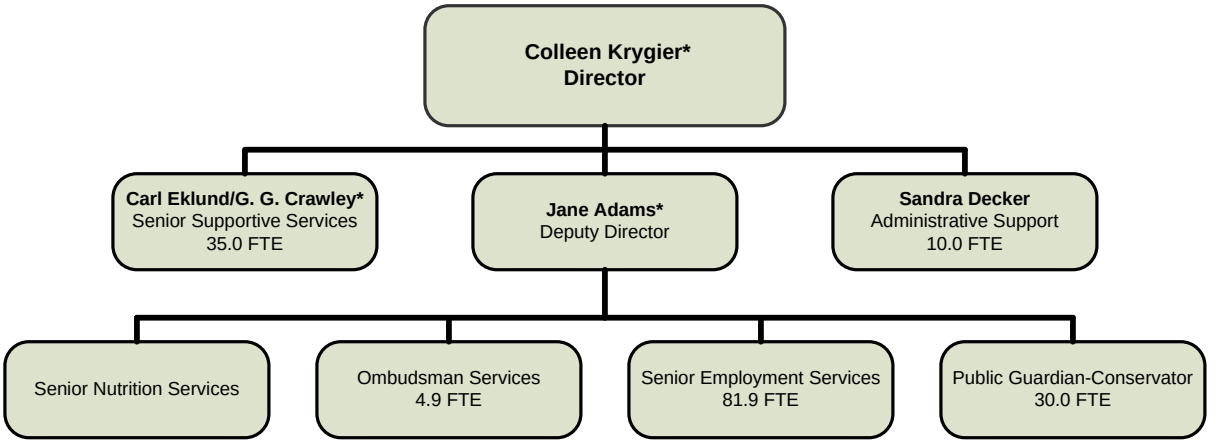
STRATEGIC GOALS

1. Assist seniors to maintain choices and improve quality of life by increasing knowledge and awareness of available programs and assistance.

2. Assist at-risk adults to maintain independence and live safely in the least restrictive environment to promote their health, safety, and well being.

3. Ensure the safety and welfare of the at-risk adults and the elderly referred to Public Guardian that will promote the health, safety, and well being of all county residents in this program.

ORGANIZATIONAL CHART



* Staffing is reimbursed by the HS Administration Claim budget. They are not included in this budget unit.

SUMMARY OF BUDGET UNITS

	2007-08			
	Appropriation	Revenue	Local Cost	Staffing
General Fund				
Aging Programs	11,317,320	10,115,916	1,201,404	133.8
Public Guardian-Conservator	1,124,837	343,018	781,819	30.0
Total General Fund	12,442,157	10,458,934	1,983,223	163.8

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and applicable performance measures.

Aging Programs

DESCRIPTION OF MAJOR SERVICES

Senior programs are administered under the direction of the California Department of Aging and funding is provided under the Older Americans Act (federal) and Older Californians Act (state). The major programs are:

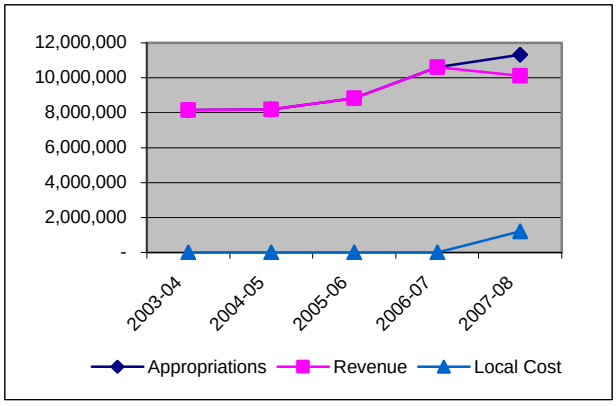
- Senior Supportive Services includes programs for Seniors (persons 60 and over) that provides links to available services.
- Senior Information and Assistance provides information and links to programs.
- Elderly Nutrition provides seniors (age 60 and over) nutritious meals in congregate settings and also includes home delivery.
- Ombudsman Program is mandated by federal and state law to identify, investigate and resolve complaints on behalf of long term care residents age 60 and over.
- Senior Training and Employment Program provides part-time employment services for persons age 55 and over, and includes on-the-job training, resume preparation and job location strategies.

Two primary programs that serve the elderly beyond those authorized by the Older Americans Act are:

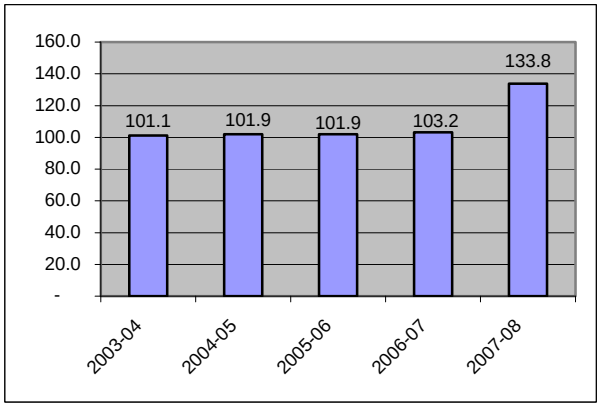
- Multipurpose Senior Services Program (MSSP) helps to prevent or delay placement in residential care by providing intensive case management to enable persons to remain safely in their own home.
- Linkages Program is a 'gap-filler' that helps persons at risk of being institutionalized who are not receiving other case management services.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

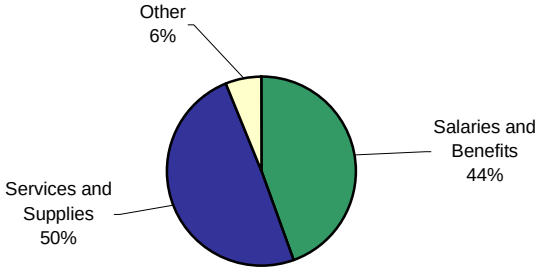
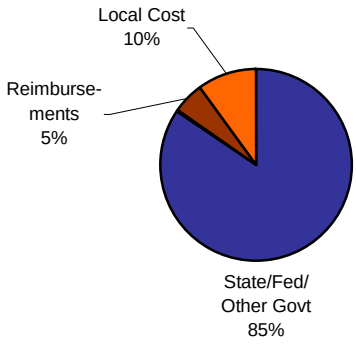


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	8,835,420	8,305,005	9,794,906	11,796,133	11,147,836
Departmental Revenue	8,700,984	8,299,411	9,804,115	11,796,133	11,147,777
Local Cost	134,436	5,594	(9,209)	-	59
Budgeted Staffing				103.2	

Appropriation for 2006-07 is less than modified budget due primarily to vacant positions, lower than expected enrollments in the Senior Training and Employment Program, and less use of county internal services for communications, office supplies and training. Departmental revenue is less than modified budget due to a decrease in expenses that resulted in less reimbursement from federal and state funds.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Human Services
DEPARTMENT: Aging & Adult Svcs
FUND: General

BUDGET UNIT: AAF OOA
FUNCTION: Public Assistance
ACTIVITY: Administration

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	3,595,327	3,668,835	3,881,156	4,606,961	4,631,916	5,298,877	**666,961**
Services and Supplies	5,552,092	5,271,966	6,290,552	6,416,122	6,055,038	5,827,266	**(227,772)**
Central Computer	39,490	51,230	62,281	66,434	66,434	74,899	**8,465**
Other Charges	111,302	37,796	33,827	9,983	11,000	11,000	**-**
Vehicles	17,461	-	-	-	-	-	**-**
Transfers	439,527	226,259	494,653	526,804	383,636	728,639	**345,003**
Total Exp Authority	9,755,199	9,256,086	10,762,469	11,626,304	11,148,024	11,940,681	**792,657**
Reimbursements	(919,779)	(951,081)	(967,563)	(478,468)	(545,084)	(623,361)	**(78,277)**
Total Appropriation	8,835,420	8,305,005	9,794,906	11,147,836	10,602,940	11,317,320	**714,380**
Departmental Revenue							
Use of Money and Prop	2,072	-	29,403	16,598	-	-	**-**
State, Fed or Gov't Aid	8,690,837	8,226,099	8,963,821	9,589,814	9,372,536	10,090,916	**718,380**
Other Revenue	8,075	73,312	332,676	338,636	23,500	25,000	**1,500**
Other Financing Sources	-	-	-	1,325	5,500	-	**(5,500)**
Total Revenue	8,700,984	8,299,411	9,325,900	9,946,373	9,401,536	10,115,916	**714,380**
Operating Transfers In	-	-	478,215	1,201,404	1,201,404	-	**(1,201,404)**
Total Financing Sources	8,700,984	8,299,411	9,804,115	11,147,777	10,602,940	10,115,916	**(487,024)**
Local Cost	134,436	5,594	(9,209)	59	-	1,201,404	**1,201,404**
Budgeted Staffing					103.2	133.8	**30.6**

Salaries and benefits of $5,298,877 fund 133.8 positions and are increased by $666,961 primarily resulting from MOU increases, retirement rate adjustments, increases in the state's minimum wage paid to Senior Training and Employment Program (STEP) participants, and the addition of 30.6 various positions. The additional positions consist primarily of 20.9 contract training positions in STEP.

Services and supplies of $5,827,266 include communication costs, service contracts for the Nutrition Program, food for Senior Health Fairs, postage costs and training. The decrease of $227,772 is primarily due to reduced funding of $75,000 for contracted services in the Family Caregiver Support Program, $30,000 in the Title IIIB Supportive Services Program, and overall reductions for internal operations costs.

Transfers of $728,639 represent Human Services administrative support, rental of department facility, and services from Public Health for preventative and medication management programs. The increase of $345,003 is primarily due to additional salary and benefit charges for a Director and Deputy Director from Human Services. This increase also includes additional support charges from Human Services Administration.

Reimbursements of $623,361 represent reimbursements from In-Home Supportive Services, Public Guardian and Public Authority for administrative and fiscal services. The increase of $78,277 is primarily due to $32,000 from CDBG funding for the Senior Nutrition Program.

Federal and state aid of $10,090,916 includes funding under the Older Americans Act (federal) and Older Americans Act (state). The increase is the result of annual allocations distributed through federal and state funding.

In 2007-08, general fund financing of $1,201,404 is now reflected as local cost instead of operating transfers in.

PERFORMANCE MEASURES

Description of Performance Measure	2006-07 Projected	2006-07 Actual	2007-08 Projected
Percentage increase of senior information and assistance (SIA) individual customer contacts (4,860 contacts in 2005-06).	8%	29%	10%
Percentage increase of meals served through Senior Nutrition Programs (862,077 meals in 2005-06).	1%	0%	1%

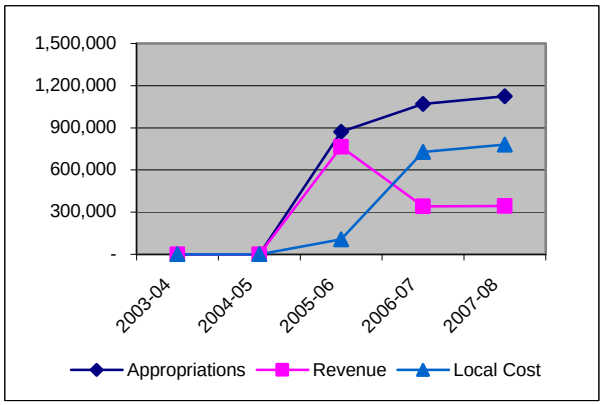
Public Guardian-Conservator

DESCRIPTION OF MAJOR SERVICES

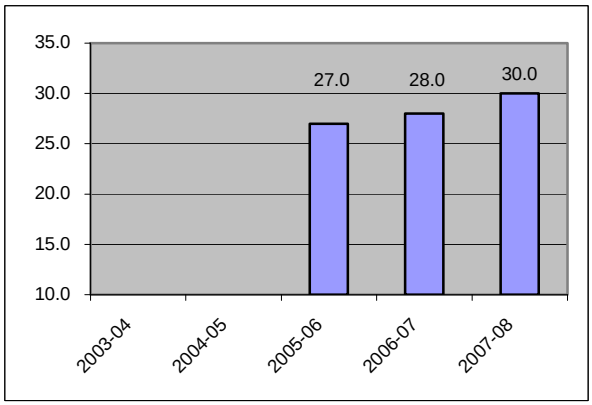
By court appointment, the Public Guardian-Conservator acts as conservator of any individuals found to be gravely disabled or to lack capacity to manage their finances and provide for their own care. A conservator has the responsibility for the conservatee's care, custody and control. The conservator determines where the conservatee lives and ensures his/her daily needs are met. Conservatees must be placed in the least restrictive placement, which may include, but is not limited to the following: medical, psychiatric, nursing, or other licensed facility or state hospital, county hospital, or United States government hospital.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



In 2004-05, Public Guardian-Conservator operations were transferred to Aging and Adult Services from the Public Administrator/ Public Guardian/Conservator/Coroner.

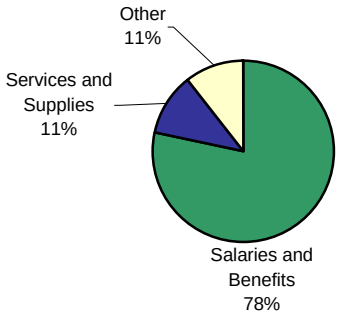
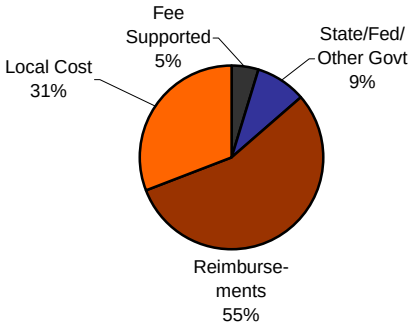
PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	-	107,841	549,681	1,070,683	784,705
Departmental Revenue	-	401,102	402,854	342,000	56,402
Local Cost	-	(293,261)	146,827	728,683	728,303
Budgeted Staffing				28.0	

Actual appropriation for 2006-07 is less than modified budget primarily due to vacant positions, unspent support due to vacancies and unused appropriation for warehouse outfitting.

The reductions in appropriation are due to a significant decrease in revenues. The two categories of revenues that are not being realized in 2006-07 are current services and federal aid. Current services revenue reduction is due to the decline in clients' estate values. Based upon a court approved sliding fee schedule, Public Guardian-Conservator can only charge fees to estates with value. The federal aid is also less than budget due to reduced claimable Medi-Cal Administrative Activities.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Human Services
DEPARTMENT: Public Guardian
FUND: General

BUDGET UNIT: AAA PGD
FUNCTION: Public Protection
ACTIVITY: Other Protection

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	-	574,160	1,474,938	1,523,898	1,781,432	1,989,984	**208,552**
Services and Supplies	-	110,210	292,836	407,141	382,346	257,750	**(124,596)**
Central Computer	-	12,943	21,275	23,246	23,246	25,340	**2,094**
Land and Improvements	-	-	-	9,148	147,346	-	**(147,346)**
Equipment	-	-	-	43,195	5,500	15,000	**9,500**
Transfers	-	36,078	176,969	164,941	130,705	254,271	**123,566**
Total Exp Authority	-	733,391	1,966,018	2,171,569	2,470,575	2,542,345	**71,770**
Reimbursements	-	(663,658)	(1,378,229)	(1,386,864)	(1,399,892)	(1,417,508)	**(17,616)**
Total Appropriation	-	69,733	587,789	784,705	1,070,683	1,124,837	**54,154**
Operating Transfers Out	-	38,108	(38,108)	-	-	-	**-**
Total Requirements	-	107,841	549,681	784,705	1,070,683	1,124,837	**54,154**
Departmental Revenue							
State, Fed or Gov't Aid	-	357,765	260,326	(81,284)	205,000	220,000	**15,000**
Current Services	-	43,322	141,150	134,460	137,000	123,018	**(13,982)**
Other Revenue	-	15	1,378	3,226	-	-	**-**
Total Revenue	-	401,102	402,854	56,402	342,000	343,018	**1,018**
Local Cost	-	(293,261)	146,827	728,303	728,683	781,819	**53,136**
Budgeted Staffing					28.0	30.0	**2.0**

Salaries and benefits of $1,989,984 fund 30.0 positions and are increasing by $208,552 primarily resulting from $167,538 for the addition of 2.0 Social Service Practitioners and other costs associated with MOU, retirement rate and worker's compensation adjustments.

Service and supplies of $257,750 includes the purchase of vehicle storage containers; a vehicle pressure washer; mail service and fleet management increases; one-time costs associated with new computer hard drives/software; and warehouse renovations. The decrease of $124,596 reflects reductions in risk management liabilities, communications and one-time relocation costs to the Redlands facility completed in 2006-07.

Land and improvements decrease of $147,346 is due to the completion of the warehouse improvements in 2006-07.

Equipment is budgeted at $15,000 for the purchase of a flatbed trailer for transporting warehouse storage containers.

Transfers of $254,271 represent administrative and technical support from Human Services and Aging and Adult Services. The increase of $123,566 is due to reimbursements to Human Services for services provided by a Deputy Director, Public Health Nurse, Secretary, and technical support.

Reimbursements of $1,417,508 represents reimbursements primarily from Department of Behavioral Health Realignment Funds for costs incurred for the Public Guardian Warehouse, two Estate Property Specialists and one Fiscal Specialist.

Federal aid of $220,000 includes a slight increase in Medi-Cal Administrative Activities based on 2006-07 estimated claims.

Current services of $123,018 include Conservatee Estate Fees. The decrease of $13,982 is based on projected reductions in clients' estate values.

PERFORMANCE MEASURES

Description of Performance Measure	2006-07 Projected	2006-07 Actual	2007-08 Projected
Percentage of probate investigations completed within 60 days of referral.	60%	50%	75%
Percentage increase of quarterly visits to conservatees (this measure was not implemented in 2006-07 due to a position that provides oversight of this measurement was not hired until 2007-08.	70%	0%	50%

CHILD SUPPORT SERVICES
Connie Brunn

MISSION STATEMENT

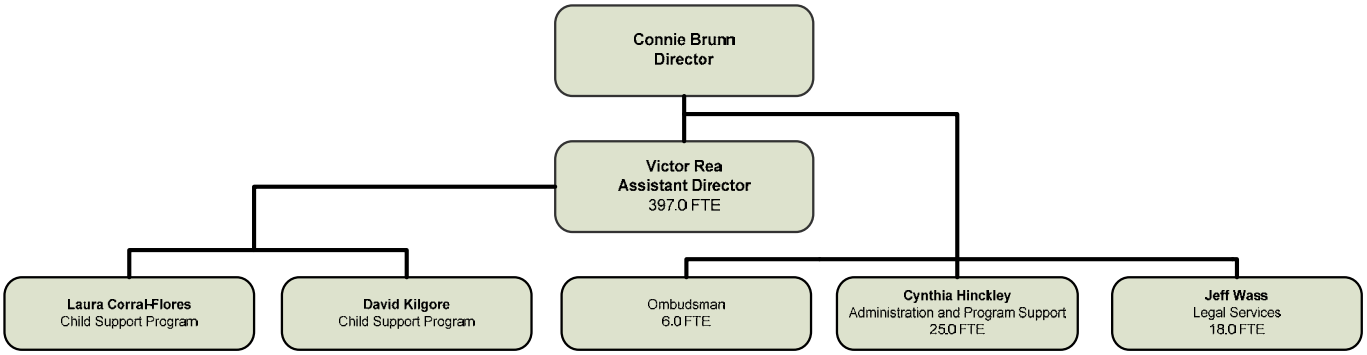
The County of San Bernardino Department of Child Support Services (DCSS) determines paternity, establishes and enforces child support orders and secures payments to assist families in meeting the financial and medical needs of their children. We provide timely and effective service in a professional manner.

STRATEGIC GOALS

1. Improve Organizational Performance to assist all county families in the child support program in meeting the financial and medical needs for the well being of their children.

2. Improve Service Delivery to provide timely and effective service in a professional manner and improve the quality of life of every San Bernardino County resident participating in the child support program.

ORGANIZATIONAL CHART



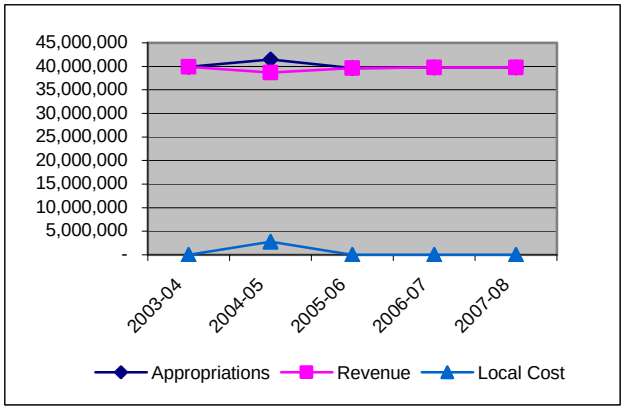
DESCRIPTION OF MAJOR SERVICES

The Department of Child Support Services provides assistance to families in meeting their mutual obligation to provide financial and medical support for their children. These services are offered throughout San Bernardino County with offices strategically located in the high desert, the west end and the greater San Bernardino area.

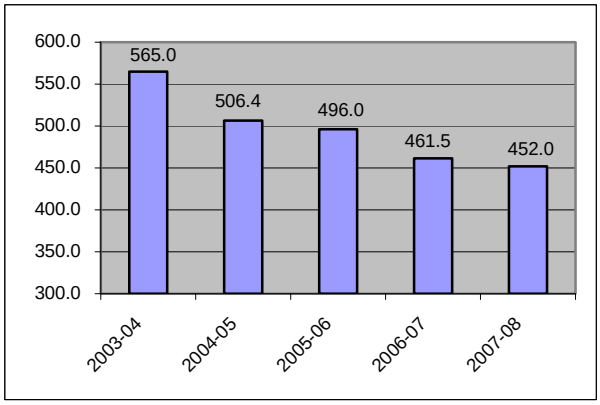
Child Support Services is dedicated to executing the program in a manner that puts the needs of the children first and foremost. The belief that working collaboratively with parents in understanding and meeting their obligations is a fundamental element in the success of this program.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

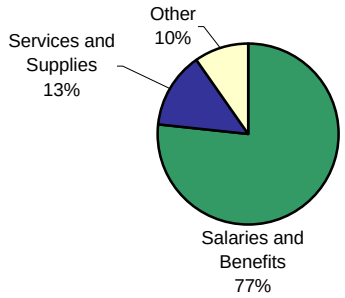
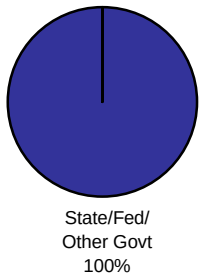


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	39,516,560	39,482,931	38,504,360	40,765,598	39,717,493
Departmental Revenue	36,956,249	39,482,319	38,504,359	40,765,598	39,717,494
Local Cost	2,560,311	612	1	-	(1)
Budgeted Staffing				461.5	

Appropriation in 2006-07 is less than the modified budget due primarily to vacant positions resulting from attrition and a decrease in postage expenses resulting from the conversion to the Statewide Disbursement Unit (SDU). Funding from the state and federal governments has essentially been flat since 2003-04. As a result, staffing levels have decreased 20% in that timeframe with the department continuing to strive for better performance.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Human Services
DEPARTMENT: Child Support Services
FUND: General

BUDGET UNIT: AAA DCS
FUNCTION: Public Protection
ACTIVITY: Child Support

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	27,615,625	29,391,270	29,384,241	30,154,490	30,334,367	30,688,624	**354,257**
Services and Supplies	8,288,263	6,099,651	5,063,738	5,270,096	5,368,618	4,741,145	**(627,473)**
Central Computer	361,631	451,257	606,524	669,763	669,763	636,946	**(32,817)**
Equipment	-	138,280	159,693	178,171	-	147,496	**147,496**
L/P Struct/Equip/Vehicles	471,302	-	-	-	-	-	**-**
Transfers	2,779,739	3,474,411	3,522,375	3,606,044	3,582,289	3,752,896	**170,607**
Total Exp Authority	39,516,560	39,554,869	38,736,571	39,878,564	39,955,037	39,967,107	**12,070**
Reimbursements	-	(71,938)	(232,211)	(161,071)	(157,690)	(160,743)	**(3,053)**
Total Appropriation	39,516,560	39,482,931	38,504,360	39,717,493	39,797,347	39,806,364	**9,017**
Departmental Revenue							
Use of Money and Prop	-	-	360,035	151,439	25,000	-	**(25,000)**
State, Fed or Gov't Aid	36,840,301	39,265,170	38,088,780	39,562,926	39,772,347	39,806,364	**34,017**
Current Services	6,081	15,719	(1,635)	2,149	-	-	**-**
Other Revenue	109,867	194,235	54,694	980	-	-	**-**
Other Financing Sources	-	7,195	2,485	-	-	-	**-**
Total Revenue	36,956,249	39,482,319	38,504,359	39,717,494	39,797,347	39,806,364	**9,017**
Local Cost	2,560,311	612	1	(1)	-	-	**-**
Budgeted Staffing					461.5	452.0	**(9.5)**

Salaries and benefits of $30,688,624 fund 452.0 positions and are increasing by $354,257 primarily resulting from costs associated with MOU and retirement rate adjustments of $1,111,820 and offset by a decrease of $757,563 due to the reduction of 9.5 vacant budgeted positions.

Services and supplies of $4,741,145 include software upgrades, annual maintenance, training and other costs associated with child support functions. The decrease of $627,473 is primarily due to a reduction of $582,762 in COWCAP charges. The remaining decrease includes reduction in risk management liabilities and computer hardware. The decrease in computer hardware is related to the county converting to the California Child Support Automated System (CCSAS). New computer equipment will be supplied by the state at no cost to the Local Child Support Agency (LCSA).

Equipment is budgeted at $147,496 for the purchase of copiers. Several copiers are aged and are in need of replacement. Child Support activities are paper intensive and maintaining copier integrity is an important aspect of maintaining high efficiency.

Transfers of $3,752,896 include the department's three facility lease payments to Real Estate Services; services and advertising costs provided by Human Resources; maintenance services by Facilities Management; and administrative and technical support from Human Services.

Reimbursements of $160,743 are from Department of Children's Services for lease costs in the Victorville facility.

State and federal aid of $39,806,364 reflects continued flat funding with a minimal increase of $34,017 expected in 2007-08. Revenue is based on annual state and federal allocations.

PERFORMANCE MEASURES

Description of Performance Measure	2006-07 Projected	2006-07 Actual	2007-08 Projected
Percentage of collections on current support orders.	50%	48%	50%
Percentage of cases with child support orders.	75%	74%	85%
Meet key case processing timeframes necessary for compliance.	90%	86%	90%
Completion of the staff alignment process.	New	New	90%

HUMAN SERVICES – ADMINISTRATIVE CLAIM

MISSION STATEMENT

Human Services works to build a healthy community by strengthening individuals and families, enhancing quality of life and valuing people.

STRATEGIC GOALS

1. TAD – Process critical and priority Medi-Cal Eligibility Determination System (MEDS) alerts within established standards.

2. TAD – Increase public awareness of the Food Stamp Program to enhance the health and quality of life in the communities served.

3. TAD – Increase the Work Participation Rate (WPR) of recipients receiving CalWORKs benefits to enhance their transition to Self-Sufficiency.

4. TAD – Enhance the service satisfaction of our valued customers.

5. TAD – Maintain Food Stamp error rate proficiency to provide timely/accurate benefits to those in the community in need of assistance.

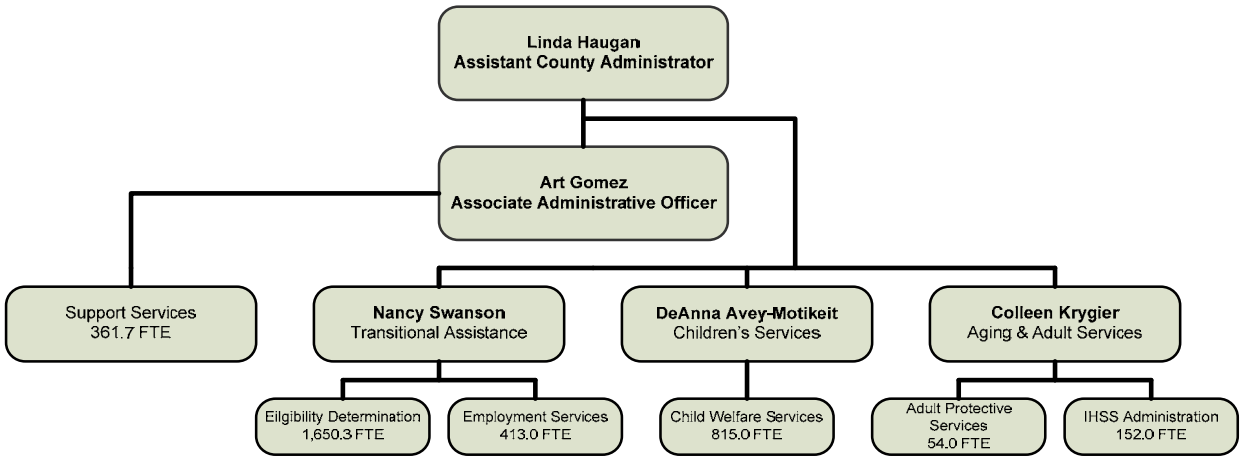
6. DCS – Develop alternative family settings by increasing the number of finalized adoptions.

7. DCS – Strengthen individuals and families by increasing the number of foster children in the Independent Living Skills Program who earn a High School Diploma or G.E.D.

8. DAAS – Assist at-risk adults and frail elderly to maintain independence and live safely in the least restrictive environment.

9. DAAS – Ensure the safety of at-risk adults and the elderly to improve or maintain quality of life.

ORGANIZATIONAL CHART



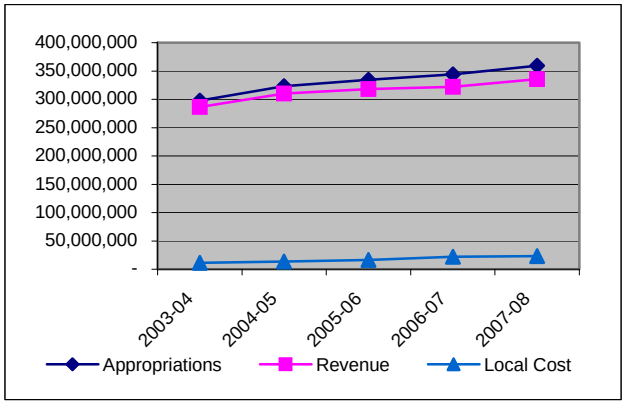
Administrative Claim

DESCRIPTION OF MAJOR SERVICES

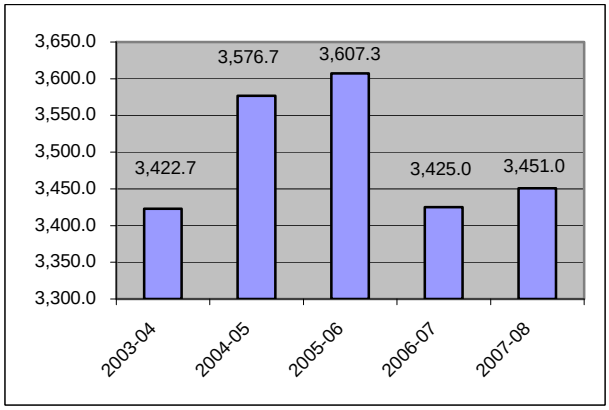
This budget unit represents the administrative claim made by the county for social services programs under applicable mandatory federal and state regulations. Included are Transitional Assistance Department (Eligibility and Employment Services), Department of Children's Services (DCS), Adult Services programs of the Department of Aging and Adult Services (DAAS), and the administrative support and training functions provided by Human Services (HS) Administration and the Performance, Education and Resource Center (PERC).

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



PERFORMANCE HISTORY

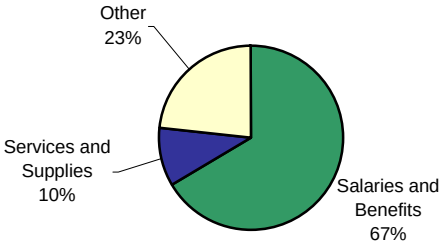
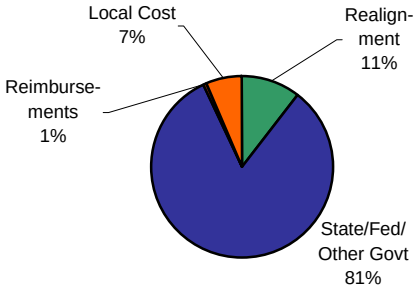
	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	297,237,339	304,201,249	319,982,667	344,305,647	336,164,095
Departmental Revenue	285,737,278	290,027,409	302,559,913	322,009,254	313,881,085
Local Cost	11,500,061	14,173,840	17,422,754	22,296,393	22,283,010
Budgeted Staffing				3,425.0	

Overall expenditures in this budget unit for 2006-07 were $8.1 million below budget. Significant variances from budget are:

- Salary and benefits were $6.0 million below modified budget. Continued attrition and HS's continued inability to quickly fill positions as they become vacant account for most of these savings.
- Services and supplies and data processing expenditures were $0.7 million below modified budget. Savings are attributed to reduced-expenditures in communications, non-inventoriable equipment, utilities, central mail services, outside printing services and vehicle charges.
- Other charges were $0.1 million below modified budget. These savings are a result of reduced CalWORKs transportation payments and costs of contracted services for clients.
- Transfers were $1.1 million below modified budget due to salaries and benefits savings of $0.8 million, and other charges savings of $0.3 million.
- Operating transfers out were $0.2 million below modified budget. These savings are because the department recouped all required advance payments made for IHSS Provider health care premiums.

Revenue decreased as a result of the decrease in expenditures, yet was adequate to keep this budget unit within local cost target and realize Social Services Realignment fund savings of $2.3 million.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Human Services
DEPARTMENT: HSS Administrative Claim Budget
FUND: General

BUDGET UNIT: AAA DPA
FUNCTION: Public Assistance
ACTIVITY: Administration

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	188,377,151	199,581,623	211,636,943	219,960,674	225,947,998	239,431,404	**13,483,406**
Services and Supplies	30,125,635	29,494,611	30,746,454	37,845,346	35,255,459	34,086,307	**(1,169,152)**
Central Computer	2,810,896	2,755,935	3,445,661	3,962,850	3,962,850	3,771,440	**(191,410)**
Other Charges	42,821,728	40,288,411	40,049,898	43,305,179	44,825,557	47,075,182	**2,249,625**
Equipment	202,565	404,434	394,514	239,382	245,500	360,600	**115,100**
Vehicles	287,046	-	496,431	481,399	500,000	500,000	**-**
L/P Struct/Equip/Vehicles	352,962	202,848	158,199	201,503	231,248	369,571	**138,323**
Transfers	33,454,798	31,882,185	32,326,193	30,725,688	32,732,103	34,687,600	**1,955,497**
Total Exp Authority	298,432,781	304,610,047	319,254,293	336,722,021	343,700,715	360,282,104	**16,581,389**
Reimbursements	(1,380,351)	(1,287,532)	(1,378,695)	(1,400,531)	(1,738,711)	(1,835,791)	**(97,080)**
Total Appropriation	297,052,430	303,322,515	317,875,598	335,321,490	341,962,004	358,446,313	**16,484,309**
Operating Transfers Out	184,909	878,734	2,107,069	842,605	2,343,643	837,821	**(1,505,822)**
Total Requirements	297,237,339	304,201,249	319,982,667	336,164,095	344,305,647	359,284,134	**14,978,487**
Departmental Revenue							
Fines and Forfeitures	16,368	10,957	23,145	16,116	13,662	17,051	**3,389**
Use of Money and Prop	8,590	-	-	452	2,863	-	**(2,863)**
Realignment	41,698,601	40,670,488	40,001,814	36,546,221	38,859,619	38,369,443	**(490,176)**
State, Fed or Gov't Aid	242,663,653	249,027,568	260,897,961	275,184,694	282,330,096	296,330,297	**14,000,201**
Current Services	1,156,550	(49,097)	752,685	822,369	777,131	622,599	**(154,532)**
Other Revenue	156,920	319,485	691,350	1,223,544	(11,733)	417,411	**429,144**
Other Financing Sources	36,596	38,637	137,177	87,689	37,616	87,907	**50,291**
Total Revenue	285,737,278	290,018,038	302,504,132	313,881,085	322,009,254	335,844,708	**13,835,454**
Operating Transfers In	-	9,371	55,781	-	-	-	**-**
Total Financing Sources	285,737,278	290,027,409	302,559,913	313,881,085	322,009,254	335,844,708	**13,835,454**
Local Cost	11,500,061	14,173,840	17,422,754	22,283,010	22,296,393	23,439,426	**1,143,033**
Budgeted Staffing					3,425.0	3,451.0	**26.0**

2007-08 Requirements

This 2007-08 budget was prepared using best estimates of the effects of the state budget on social services programs. It is projected that most programs included in this budget will receive increased funding. TAD, DCS and DAAS are all expected to receive overall increases to their respective allocations. The state does not prepare allocations until after the state budget is approved; therefore, HS will not receive funding notifications until late summer of 2007. Any significant differences between this budget and actual allocations received from the state will be addressed in a mid-year budget adjustment, as needed.

Highlights of the changes between budget years are as follows:

STAFFING

Overall, staffing will increase by 26.0 budgeted positions or less than one percent from the 2006-07 final budget. Several classifications were reduced, while others were augmented, to fit the needs of the departments' program requirements and/or reorganization.

	TAD	DCS	DAAS	Support	Total
2006-07 Final Budget	2,055.5	820.0	201.0	348.5	3,425.0
2007-08 Final Budget	2,064.3	816.0	207.0	363.7	3,451.0
Difference between 2006-07 and 2007-08	8.8	-4.0	6.0	15.2	26.0

APPROPRIATION

Overall, total appropriation increased $15.0 million from the 2006-07 final budget. Appropriation changes between budget years are as follows:

- Salaries and benefits of $239.4 million fund 3,451.0 positions and are increasing by $13.5 million and 26.0 positions. Cost adjustments include MOU increases, increased workers' compensation charges and retirement rate adjustments.
- Services and supplies and central computer of $37.9 million include expenses for county services, computer hardware, software, equipment, office supplies, insurance, postage, mail services, professional services, communications, training, travel, security and miscellaneous operating costs. The net decrease of $1.4 million is primarily due to savings of $0.9 million in vehicle charges, $0.6 million in utilities, $0.4 million in property insurance and $0.2 million of other miscellaneous expenses, partially offset by an increase of $0.7 million in COWCAP charges.
- Other charges of $47.1 million include expenses for IHSS Provider payments, public assistance to clients, transportation and employment assistance to employment services clients and miscellaneous program services provided to clients. An increase of $2.2 million is primarily due to increases in IHSS Provider payments required by increased caseloads and increases in transportation assistance provided to employment services clients.
- Equipment, vehicles and lease/purchase equipment of $1.2 million includes purchases of copiers, warehouse equipment, vehicles and computer equipment consisting of switches, routers and servers. An increase of $0.3 million is primarily a result of the need for additional data processing equipment for new facilities and the replacement of aging copiers.
- Transfers and operating transfers out of $35.5 million includes reimbursement to other county departments for services provided to HS clients. A net increase of $0.5 million is primarily due to increased staffing costs in the county departments providing services per their MOU's with HS.
- Reimbursements of $1.8 million include reimbursement from other county departments to HS for administrative support services provided as requested. An increase of $0.1 million reflects an increased demand for HS administrative assistance to non-welfare departments.

DEPARTMENTAL REVENUE

Funding from non-general fund sources increased $13.8 million from the 2006-07 final budget. Revenue changes between budget years are as follows:

- Federal and state funding available for HS programs increased $14.0 million.
- A mix of miscellaneous revenue sources increased $0.3 million.
- The overall need for Social Services Realignment revenue decreased $0.5 million. This decrease is primarily a result of the savings realized by the reduction of the advance amount required by the IHSS Public Authority (PA) to make the medical benefit premium payments for IHSS Providers as per their MOU with the PA.

LOCAL COST

All HS programs are state and/or federal mandates. The county share of funding is either mandated as a percentage of total program costs or as a fixed maintenance of effort. County share is comprised of a combination of local funding sources and revenue from the Social Services Realignment fund. The Social Services Realignment fund was created during the State Realignment process to offset local cost and is limited to use for designated social services programs.

In aggregate, the HS Administrative Claim Budget Unit includes a net additional local cost of $1.1 million. This increase was included in the local cost targets presented by the County Administrative Office and approved by the Board.

All local cost figures are estimates and are dependent upon final allocations resulting from the state budget which was adopted on August 24, 2007. HS will closely manage changes arising from the state budget. Significant changes will be brought forward to the Board of Supervisors in a mid-year budget adjustment, if necessary.

Social Services Realignment Detail of Changes from 2006-07 to 2007-08 (in millions)

	2006-07 Actual	2007-08 Final Budget	Inc/(Dec)
Administrative Claim budget	9.4	8.5	(0.9)
IHSS provider payments	26.3	29.1	2.8
IHSS Public Authority/benefits	0.8	0.8	-
Foster Care	19.7	21.3	1.6
Aid to Adoptive Children	3.1	3.8	0.7
Seriously Emotionally Disturbed Children	1.3	1.9	0.6
Total Social Services	60.6	65.4	4.8
Probation	2.7	2.7	-
California Children's Services	3.4	4.0	0.6
Financial Administration-MOE	1.8	1.8	-
Grand Total	68.5	73.9	5.4

History of Social Services Realignment and Local Cost
HSS Administrative Budget and Subsistence Budgets (in millions)

	01/02	02/03	03/04	04/05	05/06	06/07 Actual	07/08 Budget
Administrative budget (DPA)							
Realignment	10.4 *	15.8 **	12.8	12.7	14.0	9.4	8.5
Local cost	13.1	12.3	11.5	14.1	14.9	18.4	19.5
IHSS Providers (DPA)							
Realignment	18.4	23.5	28.6	27.7	25.0	26.3	29.1
Local cost	-	-	-	-	2.5	3.9	3.9
IHSS Public Authority (DPA)							
Realignment	0.1	0.2	0.2	0.3	1.0	0.8	0.8
Foster Care (BHI)							
Realignment	21.4	23.3	23.8	24.0	21.0	19.7	21.3
Local cost	14.0	13.9	13.8	13.6	14.8	14.8	14.3
Aid to Adoptive Children (ATC)							
Realignment	0.7	1.5	2.0	2.8	2.8	3.1	3.8
Local cost	1.0	0.9	1.3	1.0	1.5	1.8	1.9
Seriously Emotionally Disturbed (SED)							
Realignment	0.9	1.5	1.3	1.5	1.4	1.3	1.9
Local cost	0.7	0.5	0.6	0.7	1.0	1.0	1.0
All other subsistence budgets							
Local cost	6.1	6.5	6.6	6.4	6.9	6.8	7.1
Total Realignment - Social Services	**51.9**	**65.8**	**68.7**	**69.0**	**65.2**	**60.6**	**65.4**
Total Local Cost - Social Services	**34.9**	**34.1**	**33.8**	**35.8**	**41.6**	**46.7**	**47.7**
Total Social Services Local Share	**86.8**	**99.9**	**102.5**	**104.8**	**106.8**	**107.3**	**113.1**
Probation	4.5	4.5	-	-	2.7	2.7	2.7
California Children's Services	1.3	1.4	1.5	1.9	3.3	3.4	4.0
Financial Administration-MOE	1.8	1.8	1.8	1.8	1.8	1.8	1.8
Grand Total Realignment	**59.5**	**73.5**	**72.0**	**72.7**	**73.0**	**68.5**	**73.9**

* 01/02 Includes one-time needs of $300,000
** 02/03 Includes one-time needs of $4.6 million

FUNDING AND STAFFING BY PROGRAM
2007-08

Transitional Assistance Department	Appropriation	Revenue	Local Share	Staffing
CalWorks - Eligibility	36,235,492	32,932,341	3,303,151	392.0
Food Stamps	35,424,034	28,787,196	6,636,838	371.5
CalWorks - Welfare to Work	37,860,007	37,860,007	-	413.0
Medi-Cal	60,165,494	60,165,494	-	640.0
Foster Care Administration	3,949,056	3,382,379	566,677	41.0
Child Care Administration	14,277,558	14,264,405	13,153	144.5
CalWorks - Mental Health	6,978,360	6,978,360	-	-
Cal-Learn	2,068,287	2,068,287	-	-
CalWorks - Rollover Funds	4,908,717	4,908,717	-	-
General Relief Administration	583,775	-	583,775	62.3
Other Programs	1,148,057	918,724	229,333	-
Total	**203,598,837**	**192,265,910**	**11,332,927**	**2,064.3**

Department of Children's Services	Appropriation	Revenue	Local Share	Staffing
Child Welfare Services	83,530,139	71,000,618	12,529,521	734.5
Promoting Safe and Stable Families	2,364,161	2,364,161	-	-
Foster Training and Recruitment	260,541	260,541	-	8.0
Licensing	708,736	708,736	-	-
Support and Therapeutic Options Program	890,086	623,060	267,026	-
Adoptions	4,511,014	4,511,014	-	41.0
ILP	2,082,251	2,082,251	-	16.5
Other Programs	1,732,098	1,732,098		16.0
Total	**96,079,026**	**83,282,479**	**12,796,547**	**816.0**

Aging and Adult Services	Appropriation	Revenue	Local Share	Staffing
In-Home Supportive Services	16,478,213	14,064,155	2,414,058	153.0
Adult Protective Services	5,281,657	5,057,760	223,897	54.0
IHSS Provider Payments	32,259,450	-	32,259,450	-
IHSS Provider Benefits	500,000	-	500,000	-
IHSS PA	337,821	-	337,821	-
Other Programs	-	-	-	-
Total	**54,857,141**	**19,121,915**	**35,735,226**	**207.0**

Support				Staffing
				363.7

Non Claimable Costs	Appropriation	Revenue	Local Share	Staffing
PERC Training Expense	550,000	-	550,000	
LLUMC - Child Assess Center	130,000	-	130,000	
C-IV Developmnet & Staff	1,649,233	1,649,233	-	
Other	2,419,897	1,155,728	1,264,169	
Total	**4,749,130**	**2,804,961**	**1,944,169**	-
Total Local Share			**61,808,869**	
Social Services Realignment			**38,369,443**	
Grand Total Administrative Budget	**359,284,134**	**297,475,265**	**23,439,426**	**3,451.0**

Changes by department are as follows:

TRANSITIONAL ASSISTANCE DEPARTMENT (TAD)

STAFFING CHANGES

Overall TAD program funding in 2007-08 is expected to increase approximately $9.4 million, primarily as a result of increased funding for CalWORKs, Food Stamps and Medi-Cal. These funds will be used to offset salary and benefit cost increases, in addition to the increased costs associated with MOUs with other county departments. As a result of this increase in funding, TAD is increasing staffing by a net 8.8 budgeted positions. This increase includes:

- A net increase of 12.0 Eligibility Worker Supervisor I, 5.0 Supervising Office Assistant, 1.0 C-IV Project Coordinator, 1.0 HSS Program Specialist I and 3.0 new Fraud Investigator II budgeted positions as a result of the increase in CalWORKs funding.
- A net reduction of 0.7 Office Assistant II, 4.0 Child Care Provider, 5.0 Fraud Investigator I, 0.5 Supervising Fraud Investigator I, 1.0 Quality Review Supervisor II, 1.0 Employment Services Manager and 1.0 HSS Program Specialist II budgeted positions in order to bring the caseworker to supervisor ratio in line with departmental guidelines.

PROGRAM CHANGES

Use of expected funding increases will allow TAD to maintain service levels and continue to meet mandated performance requirements. Expected tightening of CalWORKs funding continues to force TAD to streamline its methods of service delivery while increasing the Work Participation rate for recipients receiving CalWORKs benefits.

DEPARTMENT OF CHILDREN'S SERVICES (DCS)

STAFFING CHANGES

Although 2007-08 allocations will increase approximately $2.7 million, increased costs of salary and benefits will require DCS to reduce staffing by a net 4.0 budgeted positions as follows:

- A net reduction of 14.0 Office Assistant III, 5.0 HSS Program Specialist I, 2.0 Office Assistant II, 1.0 Probation Officer, 2.0 Child Welfare Service Manager, 1.0 Fiscal Assistant, 1.0 Staff Analyst I and 1.0 Case Review Specialist budgeted positions.
- A net increase of 8.0 Supervising Social Service Practitioner, 7.0 Social Service Practitioner, 6.0 Peer and Family Advocate III and 2.0 Intake Specialist budgeted positions.

PROGRAM CHANGES

While funding increases are projected, escalating staffing costs have required DCS to maintain the level of direct services to clients at the expenditure levels established in 2006-07. These expenditures are for services and hard goods provided to clients in an effort to keep families intact. All such expenditures are directly charged to the Child Welfare Services allocation and will have no effect on other components of the HS Administrative Claim budget unit.

DEPARTMENT OF AGING AND ADULT SERVICES (DAAS)

STAFFING CHANGES

Funding for IHSS Administration and Adult Protective Services programs are expected to increase approximately $1.1 million. As a result of this increase in funding, DAAS is increasing staffing by a net 6.0 budgeted positions. This increase includes:

- Increase of 10.0 Social Worker II, 1.0 Social Service Practitioner, 1.0 Supervising Social Worker, 1.0 Social Service Aide and 1.0 Secretary I budgeted positions.
- Reduction of 3.0 Office Assistant III, 3.0 Office Assistant II, 1.0 Public Health Nurse II, 0.5 Staff Analyst II and 0.5 Supervising Social Service Practitioner budgeted positions.

PROGRAM CHANGES

IHSS - Individual Provider costs. This is an entitlement program that provides personal and domestic services for aged, blind and disabled persons, enabling them to remain in their homes rather than be institutionalized. Paid hours to IHSS providers in 2007-08 are expected to increase 4.9% over 2006-07. Local funding is required for the county share of the IHSS Individual Provider wages and benefits, and the operating costs of the IHSS Public Authority. An additional $1.5 million of local funding is necessary due to projected caseload growth in 2007-08.

SUPPORT DIVISIONS

STAFFING CHANGES

Stagnant funding trends in prior years have forced HS Support divisions to reduce staffing by approximately 36.0 positions since 2004-05. The continuing need to provide on going administrative services to all programs within HS supports the net addition of 15.2 budgeted positions in 2007-08. This net increase is detailed as follows:

- A net increase of 2.0 Contract Children's Fund Staff Analyst II, 1.0 Associate Children's Network Officer, 2.0 Accountant II, 0.3 Admin. Analyst III, 1.0 Accounting Technician, 0.2 Systems Accountant II, 0.5 Systems Accountant III, 0.7 Collections Officer, 2.0 Staff Analyst I, 1.0 Supervising Office Assistant, 0.5 Automated Systems Analyst II, 1.0 Business Applications Manager, 1.0 Business Systems Analyst I, 2.0 Business Systems Analyst III, 1.0 Programmer III, 0.8 Department Systems Engineer, 1.0 Fiscal Assistant, 1.0 Statistical Analyst, 1.0 Eligibility Worker III, 1.0 HSS Program Specialist I, 3.0 HSS Program Specialist II, 3.5 Office Assistant III and 1.0 Payroll Specialist budgeted positions.
- Reduction of 1.0 Contract Children's Fund Program Coordinator, 1.0 Contract Children's Fund Special Events Coordinator, 0.3 Administrative Analyst II, 0.5 Deputy Administrative Officer, 0.5 Executive Secretary II, 0.5 Staff Analyst II, 1.0 Applications Specialist, 5.0 Automated Systems Technician, 0.5 IT Technical Assistant II, 1.0 Office Assistant II, 1.0 Systems Support Analyst III, and 1.0 Social Services Practitioner budgeted positions.

In addition to the staffing increases, HS is also requesting that the following positions be reviewed by Human Resources for possible reclassification and has included the necessary increased funding:

- 1 - Children's Network Officer, Position Number 00004098
- 3 – Supervising HSS Program Specialist, Position Numbers 00009935, 00004379 and 00070320

The following chart provides an overview of the funding sources and local share requirements for the programs that are budgeted in the HSS Administrative Claim budget:

REVENUE SOURCE AND LOCAL COST BREAKDOWN

	Appropriation	Revenue					Local Cost	
		Federal	%Federal	State	%State	Total Federal/State	Local Share	%Local
Transitional Assistance Department								
Food Stamps	35,424,034	17,712,017	50%	11,075,179	31%	28,787,196	6,636,838	19%
Single Allocation								
CalWorks - Eligibility	36,235,492	9,610,746	27%	23,321,596	64%	32,932,342	3,303,151	9%
CalWorks - Mental Health	6,978,360	-	-	6,978,360	100%	6,978,360	-	-
CalWorks - Cal-Learn	2,068,287	1,034,144	50%	1,034,144	50%	2,068,287	-	-
CalWorks - Welfare to Work	37,860,007	37,860,007	100%	-	-	37,860,007	-	-
CalWorks - Child Care Admin	6,895,680	6,895,680	100%	-	-	6,895,680		-
Total Single Allocation	90,037,826	55,400,577		31,334,100		86,734,676	3,303,151	
Med-Cal	60,165,494	30,082,747	50%	30,082,747	50%	60,165,494	-	-
Foster Care Administration	3,949,056	1,742,280	44%	1,640,099	42%	3,382,379	566,677	14%
Child Care Administration								
Stage 2	5,094,656	3,922,885		1,171,771		5,094,656		
Stage 3	1,541,112	1,017,134		523,978		1,541,112		
CAPP	746,110	499,894		233,063		732,957	13,153	
CalWorks - Rollover Funds	4,908,717	4,908,717	100%			4,908,717	-	-
General Relief Administration	583,775	-	-	-	-	-	583,775	100%
Food Stamp Employment Trai	958,429	729,165	76%	-	0%	729,165	229,264	24%
Other	189,628	-	0%	189,559	100%	189,559	69	
Total	**203,998,837**	**116,015,414**		**76,250,495**		**192,265,910**	**11,332,927**	
Department of Children's Services								
Child Welfare Services - Basic	83,530,139	41,738,634	50%	29,217,044	35%	70,955,678	12,529,521	15%
Child Welfare Services - Aug	-	-	#DIV/0!	-	#DIV/0!	-	-	-
CWS Total	**83,530,139**	**41,738,634**		**29,217,044**		**70,955,678**	**12,529,521**	
Promoting Safe and Stable Fa	2,364,161	2,364,161	100%	-	-	2,364,161	-	-
Foster Training and Recruitm	260,541	159,324	61%	101,217	39%	260,541	-	-
Licensing	708,736	293,831	41%	414,905	59%	708,736	-	-
Support and Therapeutic Opti	890,086	-	-	623,060	70%	623,060	267,026	30%
Adoptions	4,511,014	1,824,085	40%	2,686,929	60%	4,511,014	-	-
ILP	2,082,251	2,082,251	100%	-	0%	2,082,251	-	-
Other Programs	1,732,098	270,119	16%	1,461,979	84%	1,732,098		
Total	**96,079,026**	**48,732,405**		**34,505,134**		**83,237,538**	**12,796,547**	
Aging and Adult Services								
In-Home Supportive Services	16,478,213	8,435,197	51%	5,628,957	34%	14,064,154	2,414,059	15%
Adult Protective Services	5,281,657	2,372,663	45%	2,685,097	51%	5,057,760	223,897	4%
IHSS Provider Payments Loca	32,259,450	-		-		-	32,259,450	100%
IHSS Provider Benefits Local	500,000	-		-		-	500,000	100%
IHSS PA Local Cost Match	337,821	-		-		-	337,821	100%
Other Programs	-	-		-		-	-	-
Total	**54,857,141**	**10,807,860**		**8,314,054**		**19,121,914**	**35,735,227**	
Non Claimable Costs								
PERC Training Expense	550,000	-	-	-	-	-	550,000	100%
LLUMC - Child Assess Center	130,000	-	-	-	-	-	130,000	100%
Other	4,069,130	-	-	1,659,995	-	1,659,995	2,409,135	59%
Total	**4,749,130**	**-**		**-**		**1,659,995**	**3,089,135**	
Total Administrative Budget	**359,284,134**	**175,555,679**	**49%**	**119,069,683**	**33%**	**296,285,357**	**61,808,869**	**17.2%**
SOCIAL SERVICES REALIGNMENT							**38,369,443**	
							23,439,426	

This is the fixed County MOE for the CalWorks Single Allocation which is split between Eligibility and Food Stamps. $9,939,999

Remainder of Single Allocation for Stage 1 Childcare is $41,912,123 (provider payments) and is accounted for in ETP budget.

All childcare totals are for administration only. The remainder of these allocations are budgeted within the ETP budget.

This is the fixed County MOE for Childcare Administration

Augmentation Funds shall be expressly used for Emergency Response, Family Maintenance, and Permanent Placement components of CWS and shall not be used to supplant existing CWS funds. These funds will be available only by exhausting the total CWS Basic allocation

This is the fixed County MOE for Adult Protective Services Administration. $223,897

IHSS Provider Payments - State pays providers and the county is only billed for its local share of costs.

IHSS medical benefits local match of $500,000.

Local Cost Target

PERFORMANCE MEASURES			
Description of Performance Measure	**2006-07 Projected**	**2006-07 Actual**	**2007-08 Projected**
Department of Aging and Adult Services: Percentage of IHSS applications completed within 30 days.	75%	75%	Deleted
Department of Aging and Adult Services: Percentage of IHSS annual re-evaluations (RV) completed within state timelines.	90%	97%	90%
Department of Aging and Adult Services: Percentage of emergency APS referrals responded to within the state mandated timeframes.	100%	92%	100%
Transitional Assistance Department: Percentage of critical and priority worker alerts within specific timelines.	95%	58%	75%
Transitional Assistance Department: Percentage increase in Food Stamp participation.	10%	4%	5%
Transitional Assistance Department: Percentage of successful placements of CalWORKs clients who are employed or participating in a state approved training program.	58%	19%	50%
Transitional Assistance Department: Percentage of favorable customer service satisfaction ratings.	95%	95%	95%
Transitional Assistance Department: Percentage of errors in calculating Food Stamp benefits.	New	2%	3%
Department of Children's Services: Percentage increase in children adopted.	3%	25%	5%
Department of Children's Services: Percentage increase in foster youth graduating with a high school diploma or G.E.D.	2%	11%	3%

Performance Measure 4: The Transitional Assistance Department, in developing the 2006-07 performance measure goals for percentage of critical and priority worker alerts within specific timelines, used the actual state target of 95%. Recently the state redefined the definitions of critical and priority alerts. With the new definitions the department is focusing on these specific areas and has shown remarkable progress from 2004-05 of 4%, 2005-06 of 40% to the 2006-07 actual of 58%. The department has since adjusted its 2007-08 projected goal to 75% which is much more attainable and will adjust subsequent fiscal year goals upward to eventually reach the Performance Measures target of 95%.

Performance Measure 6: The Transitional Assistance Department, in developing the 2006-07 performance measure goals for increasing the Work Participation Rate (WPR) of recipients receiving CalWORKs benefits to enhance their transition to self-sufficiency, used previously defined guidelines from the federal government. While this preliminary Work Participation Rate (WPR) goal is short of the projected, the following notes apply: 1) This percentage is consistent with other counties, statewide using the new regulations, 2) regulatory changes in the calculation of the WPR, and 3) increased standards effective October 1, 2006 led to modifications of previously established benchmarks, projections and goals.

Domestic Violence/Child Abuse Services

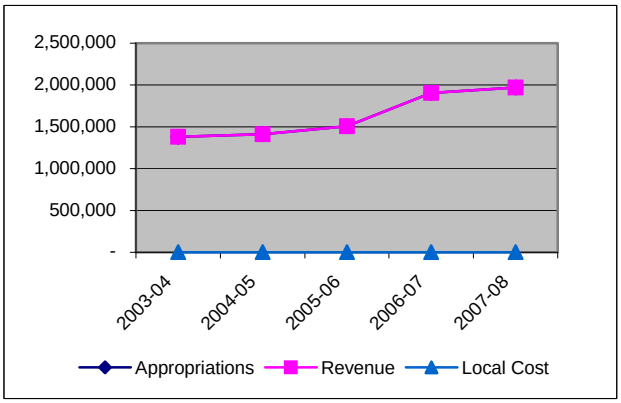
DESCRIPTION OF MAJOR SERVICES

This budget unit provides for a number of contracts with agencies to ensure temporary shelter, food, transportation, emergency services and treatment/counseling for adults and children who are victims of domestic violence and child abuse. The domestic violence program under SB 1246 is funded by a surcharge on marriage licenses. The child abuse prevention program is funded by a state grant, revenues generated from a surcharge placed on certified copies of birth certificates, and court fines imposed in domestic violence cases. Revenues from the surcharges are deposited in special revenue funds and used to fund the contractors. These three revenue sources provide 100% of the funding for this program.

There is no county general fund contribution or staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



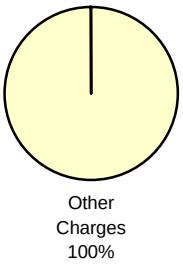
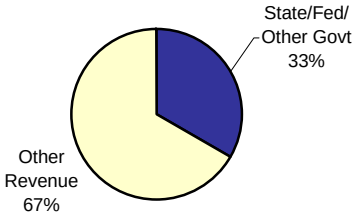
PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	1,344,375	1,307,404	1,193,988	1,906,812	1,627,970
Departmental Revenue	1,344,375	1,312,310	1,193,591	1,906,812	1,625,483
Local Cost	-	(4,906)	397	-	2,487

The total amount for contracts awarded was less than originally budgeted because contracts with some vendors were not renewed for 2006-07. As a result, expenditures were $278,842 less than originally appropriated. Any remaining funds from the sale of marriage licenses, birth certificates and court-imposed fines will be held in reserve for future year contracts.

A slight variation in revenue recorded in 2006-07 resulted in $2,487 in local cost. Local cost savings in other HS Subsistence budget units was utilized to offset this overage and allow HS to remain within overall local cost targets.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Human Services
DEPARTMENT: Domestic Violence/Child Abuse
FUND: General

BUDGET UNIT: AAA DVC
FUNCTION: Public Assistance
ACTIVITY: Administration

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Other Charges	1,344,375	1,307,404	1,193,988	1,627,970	1,906,812	1,970,307	**63,495**
Total Appropriation	1,344,375	1,307,404	1,193,988	1,627,970	1,906,812	1,970,307	**63,495**
Departmental Revenue							
State, Fed or Gov't Aid	643,116	650,063	630,509	660,927	656,812	656,812	**-**
Other Revenue	-	-	94,000	-	-	-	-
Total Revenue	643,116	650,063	724,509	660,927	656,812	656,812	**-**
Operating Transfers In	701,259	662,247	469,082	964,556	1,250,000	1,313,495	**63,495**
Total Financing Source	1,344,375	1,312,310	1,193,591	1,625,483	1,906,812	1,970,307	**63,495**
Local Cost	-	(4,906)	397	2,487	-	-	**-**

Other charges of $1,970,307 represent contracts with agencies to ensure temporary shelter, food, transportation, emergency services and treatment/counseling for adults and children who are victims of domestic violence and child abuse.

The child abuse prevention program is funded by a state grant of $656,812. Operating transfers in of $1.3 million represents revenues generated from a surcharge placed on certified copies of birth certificates, and court fines imposed in domestic violence cases.

Each year, the department completes an analysis of the revenue from the surcharges on marriage licenses, birth certificates and court fines, as well as the estimated year-end fund balances. It is from this analysis that the amount to be awarded for service contracts in the succeeding year is determined. The revenue sources for this program include two special revenue funds generated from surcharges on the sale of birth certificates (SDL DPA) and marriage licenses (SDP DVC). Each fund is permitted to carry over fund balance from year to year should revenue outpace the expenditure for contacts awarded in any given year. Cash receipts in 2006-07 exceeded the amounts of the contracts that were awarded by $635,086. Rather than committing the entire fund balance to 2007-08 contracts, the department strategy to prevent a total depletion of the fund balance is to retain a portion for use for future year contracts. This strategy should bolster steady growth in contractor awards for future years when, barring state legislation to increase surcharges, the fund balance will be exhausted and the amount available for contracts will depend entirely on fluctuating yearly cash receipts.

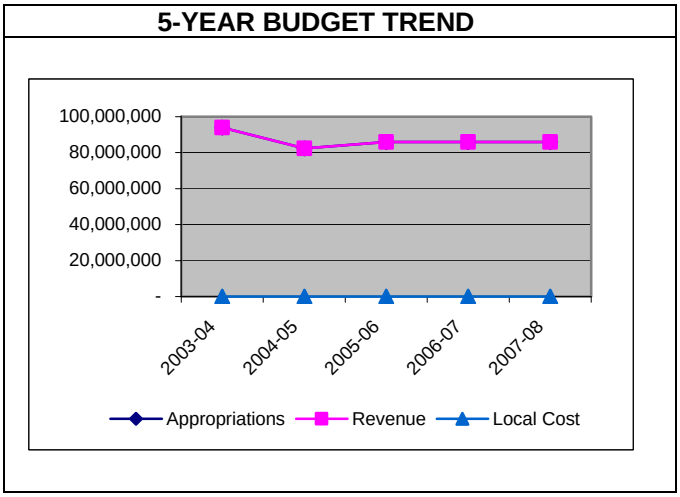
Entitlement Payments (Childcare)

DESCRIPTION OF MAJOR SERVICES

All childcare programs administered by the Transitional Assistance Department (TAD) are budgeted within this unit. This expanded program is one of the major programs of federal welfare reform and the resulting state CalWORKs program. The expanded programs are intended to fund childcare for CalWORKs recipients who are seeking employment or have obtained employment and continue through employment stabilization for a period of up to two years. This budget unit also incorporates the program that funds childcare for families in which the child is under the auspices of the Department of Children's Services and is at risk of parent abuse or neglect.

There is no staffing associated with this budget unit.

BUDGET HISTORY



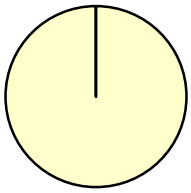
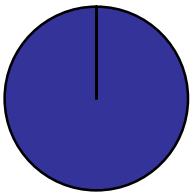
PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	83,601,688	81,065,438	79,183,003	85,905,228	75,310,636
Departmental Revenue	83,601,688	81,063,581	79,182,742	85,905,228	75,311,168
Local Cost	-	1,857	261	-	(532)

Funding impacts to the childcare programs made as a result of the state's final budget will require the department to manage childcare caseload so as to remain within the expenditure limitations of the allocations received from the state. Historically, information regarding allocations is received from the state in the latter part of the first quarter of the new fiscal year.

Actual expenditures were under appropriation and allocation by $10.6 million due to changes in legislation that decreased the allowable amount reimbursed to childcare providers and the timing-out of recipients who have reached their five-year limit for receiving aid.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
 Other Charges 100%	 State/Fed/ Other Govt 100%

GROUP: Human Services
DEPARTMENT: Entitlement Payments
FUND: General

BUDGET UNIT: AAA ETP
FUNCTION: Public Assistance
ACTIVITY: Aid Programs

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Other Charges	83,601,688	81,065,438	79,183,003	75,310,636	85,905,228	85,905,228	-
Total Appropriation	83,601,688	81,065,438	79,183,003	75,310,636	85,905,228	85,905,228	-
Departmental Revenue							
State, Fed or Gov't Aid	83,601,688	81,063,581	79,182,742	75,311,168	85,905,228	85,905,228	-
Total Revenue	83,601,688	81,063,581	79,182,742	75,311,168	85,905,228	85,905,228	-
Local Cost	-	1,857	261	(532)	-	-	-

Other charges of $85.9 million represent payments to childcare providers. For 2007-08, the department expects to maintain the childcare budget at the current funding level. Based on projections of the 2007-08 state budget, childcare levels are expected to increase in the federally funded Stage 1 CalWORKs childcare program.

Childcare provider payments are 100% federal and state funded through reimbursements by the state. Overall federal/state funding levels in the California Department of Education's program are expected to decrease to offset funding increases anticipated in Stage 1 childcare.

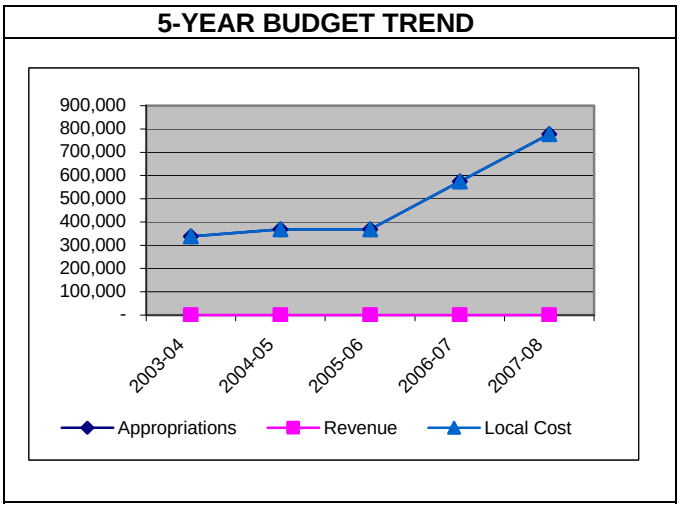
Out-of-Home Child Care

DESCRIPTION OF MAJOR SERVICES

This program provides assistance payments for room, board, and care for those children pending determination of eligibility for state or federal aid, those who are ineligible due to other resources, or those who are illegal aliens. Some of these children have serious emotional and medical problems, which increase the difficulty of locating appropriate facilities for their care. Costs for this program can fluctuate based on the unique nature and requirements of each individual case. This program is 100% locally funded.

There is no staffing associated with this budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	314,454	358,530	464,594	784,056	705,511
Departmental Revenue	-	-	-	-	-
Local Cost	314,454	358,530	464,594	784,056	705,511

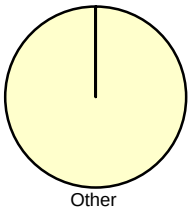
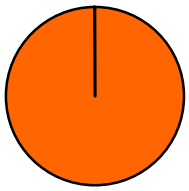
Expenditures for this budget are relatively inconsistent from month to month, depending upon the number of non-aided children placed in emergency shelter care. This budget unit experienced unanticipated caseload growth and increases in monthly grant payments throughout the year. The Transitional Assistance Department and the Department of Children's Services (DCS) continue to study methods of reversing this trend of increased cases and increased costs.

In an effort to reduce costs in this budget unit, DCS reviews cases and determines which cases may be funded with specific Child Welfare Services (CWS) funds and then retroactively transfers expenditures for those cases to the HS Administrative budget. This use of CWS funding has been instrumental in offsetting a significant amount of 2006-07 expenditures in this budget unit.

Expenditure projections were based on increased caseload and monthly grant amounts that were experienced throughout the year. While the number of paid cases per month increased as projected, the average monthly cost per case did not and resulted in expenditures that were $78,545 lower than modified budget. These savings were used to offset local cost overages in other HS Subsistence budget units and allowed HS to remain within overall local cost targets.

No revenue is received for this program. It is funded entirely with general fund financing or local cost.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Human Services
DEPARTMENT: Out-of-Home Child Care
FUND: General

BUDGET UNIT: AAA OCC
FUNCTION: Public Assistance
ACTIVITY: Aid Programs

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Other Charges	314,454	358,530	464,594	705,511	574,056	777,722	**203,666**
Total Appropriation	314,454	358,530	464,594	705,511	574,056	777,722	**203,666**
Local Cost	314,454	358,530	464,594	705,511	574,056	777,722	**203,666**

Other charges of $777,722 represent payments for room, board, and care for children pending determination of eligibility for state or federal aid, those who are ineligible due to other resources, or those who are illegal aliens.

Total 2007-08 expenditures are projected to be slightly higher than 2006-07 actual levels, an increase of $203,666 over the prior year's budget. The current increase in paid cases is projected to plateau and marginally decline into 2007-08. However, the increasing need for costly specialized services provided to children in this program is projected to increase the average cost per case approximately 11%.

The 2007-08 budget is based on recent caseload trends and plans to use the previously referenced CWS funding. Prudent use of these funds should allow this budget unit to remain within the current local cost target.

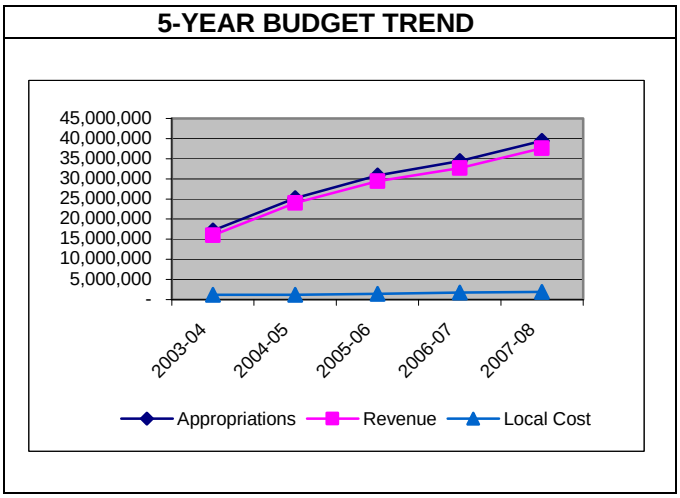
Aid to Adoptive Children

DESCRIPTION OF MAJOR SERVICES

This program provides financial assistance to adoptive parents who would otherwise not be able to provide for a child's special needs. The children, on whose behalf monies are paid, are either personally disadvantaged, physically handicapped or adolescents. This program enables hard to place children to be adopted and taken out of the higher cost Foster Care program. This budget is funded approximately 41% Federal, 45% State, with the remaining costs offset by revenue from the Social Services Realignment and the county general fund.

There is no staffing associated with this budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	20,019,351	24,803,158	29,040,361	34,457,874	32,515,990
Departmental Revenue	18,730,791	23,791,527	27,528,291	32,678,455	30,721,439
Local Cost	1,288,560	1,011,631	1,512,070	1,779,419	1,794,551

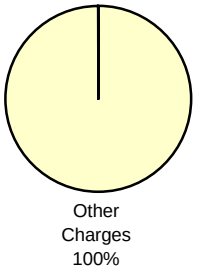
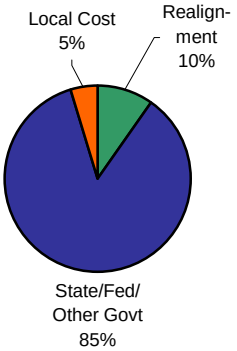
From 2003-04 through 2006-07, expenditures and revenue in this program have increased 62%. In that time, caseload has increased 45% and the average cost per case has increased 12%. The individual grant amounts can change from year to year based on the severity of the needs of each child.

The growth in this program is attributed to state legislation, which became effective January 1, 2000. This legislation (AB390) encourages and promotes the adoption of eligible children. It requires that the county provide prospective adoptive families with information on the availability of benefits, as well as reimbursement for nonrecurring expenses in the adoption of an eligible child. There is no financial means test used to determine an adoptive family's eligibility for the program. Increased average cost per case is a result of the successful placement of more children with special needs and the higher costs associated with their care.

This program is 86% funded by federal and state revenue, with a 14% local share. The local share is funded with a combination of Social Services Realignment and the county general fund.

Actual appropriation is $1,941,884 less than modified budget for 2006-07. This can be attributed to the fact that caseload increases and case costs both increased more gradually than projected. Less revenue was received than what was budgeted as a result of the lower expenditures. Although local cost exceeded budgeted targets by $15,132, HS remained within the total local cost targets for all HS Subsistence budget units.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Human Services
DEPARTMENT: Aid to Adoptive Children
FUND: General

BUDGET UNIT: AAB ATC
FUNCTION: Public Assistance
ACTIVITY: Aid Programs

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Other Charges	20,019,351	24,803,158	29,040,361	32,515,990	34,457,874	39,467,626	**5,009,752**
Total Appropriation	20,019,351	24,803,158	29,040,361	32,515,990	34,457,874	39,467,626	**5,009,752**
Departmental Revenue							
Realignment	1,978,773	2,770,241	2,832,775	3,067,873	3,379,498	3,848,971	**469,473**
State, Fed or Gov't Aid	16,752,018	20,965,134	24,695,516	27,653,566	29,298,957	33,731,502	**4,432,545**
Other Revenue	-	56,152	-	-	-	-	**-**
Total Revenue	18,730,791	23,791,527	27,528,291	30,721,439	32,678,455	37,580,473	**4,902,018**
Local Cost	1,288,560	1,011,631	1,512,070	1,794,551	1,779,419	1,887,153	**107,734**

Other charges of $39.5 million represent assistance to adoptive parents who would otherwise not be able to provide for a child's special needs. Appropriation is increasing by $5.0 million over 2006-07 Final Budget due to increased caseloads providing assistance to adoptive parents.

State and federal revenue is increasing by $4.4 million due to the sharing ratios of 50% federal, 38% state, and 12% local.

Projected expenditures for 2007-08 are based on 46,208 total annual cases, an 11% increase over 2006-07. Average monthly aid payments are projected to be $854, a 9% increase over 2006-07. Continued growth in caseload and the average monthly aid payments is due to the success of the aforementioned legislation.

The local share required in 2007-08 is $5,736,124. Of this amount, the general fund contributes $1,887,153 and Social Services Realignment contributes $3,848,971.

AFDC – Foster Care

DESCRIPTION OF MAJOR SERVICES

This program provides aid payments for children living in foster homes and group-care facilities. The Foster Care caseload consists of cases from both the Department of Children's Services (DCS) (approximately 90%) and Probation (approximately 10%). The cost of Probation related foster care cases is approximately 4.5 times greater than DCS cases due to the higher levels of care required for these juveniles.

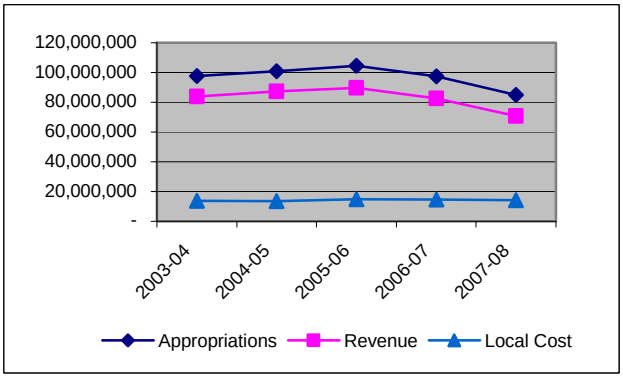
There are two funding eligibility criteria in the Foster Care Program, federal (federal, state and county participation) and non-federal (state and county only). Foster Care placements are generally eligible for federal financial participation if the parents meet the previous Aid to Families with Dependent Children (AFDC) Program criteria.

- For federally eligible (federal) cases, the cost-sharing ratios are approximately 43% federal, 22% state, and 35% county.
- For non-federally eligible (non-federal) cases, the cost-sharing ratio is 40% state and 60% county.
- All county share-of-cost is mandated and is reimbursed from Social Services Realignment and the county general fund.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



PERFORMANCE HISTORY

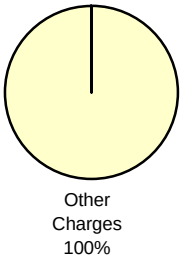
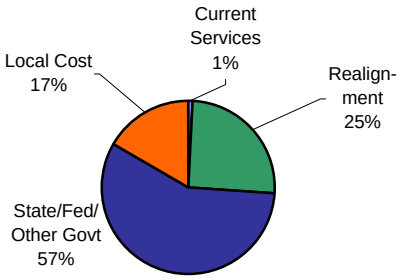
	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	96,259,224	96,488,529	94,195,015	97,376,873	85,014,346
Departmental Revenue	82,481,186	82,904,560	79,357,104	82,654,830	70,199,472
Local Cost	13,778,038	13,583,969	14,837,911	14,722,043	14,814,874

Caseload has experienced a slow, but steady decline in recent years, partly due to cases shifting from the Foster Care program into the Kin-Gap program. A decrease in the number of petitions filed also contributes to the caseload decline. As a result, the year ended $12.4 million below what was appropriated due to the decrease in case load discussed above.

In 2004-05, the Department of Children's Services implemented the "Family to Family" program. One of the goals of this program is to place children in their own neighborhoods and reduce placements in the more costly Foster Family Agencies and Group Homes whenever possible. This appears to have slowed the increase in the cost per case. Compared to the prior year, 2006-07 costs for Federal cases increased 1.5% (a 3% increase had been budgeted) and case costs for Non-Federal cases decreased 3.5%.

The caseload decreases and cost savings resulted in savings of $4.6 million of Social Services Realignment.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Human Services
DEPARTMENT: AFDC - Foster Care
FUND: General

BUDGET UNIT: AAB BHI
FUNCTION: Public Assistance
ACTIVITY: Aid Programs

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Other Charges	95,390,547	95,519,773	93,317,246	85,014,346	97,376,873	85,012,850	**(12,364,023)**
Transfers	868,677	968,756	877,769	-	-	-	**-**
Total Appropriation	96,259,224	96,488,529	94,195,015	85,014,346	97,376,873	85,012,850	**(12,364,023)**
Departmental Revenue							
Realignment	23,778,136	25,839,465	20,934,763	-	24,345,072	21,336,609	**(3,008,463)**
State, Fed or Gov't Aid	57,770,706	56,225,689	57,335,742	49,706,375	57,509,758	48,600,153	**(8,909,605)**
Current Services	827,040	819,252	1,060,578	742,337	800,000	800,000	**-**
Other Revenue	105,304	20,154	26,021	14,748	-	-	**-**
Total Revenue	82,481,186	82,904,560	79,357,104	50,463,460	82,654,830	70,736,762	**(11,918,068)**
Local Cost	13,778,038	13,583,969	14,837,911	34,550,886	14,722,043	14,276,088	**(445,955)**

Other charges of $85.0 million represent aid payments for children living in foster homes and group-care facilities. The decrease by $12.4 million is due to caseload decline.

Foster Care caseload has experienced a decline in recent years, partly due to cases shifting from the Foster Care program into the Kin-Gap program. After experiencing accelerated caseload decreases in the first half of 2006-07, the department is projecting that the rate of decrease will slow in 2007-08.

It is predicted that the costs of foster care cases will continue to increase. Based on the average increase of the last five years, the average cost per case in 2007-08 is projected to increase approximately 0.5% over average cost per case in 2006-07.

In 2006, the federal government demanded of the state that the federal share of all identified foster care overpayments be immediately repaid, retroactive to October 1, 2003. It has been determined that San Bernardino County's share of this demand will be approximately $1.9 million. Sufficient appropriation has been added and revenue from Social Services Realignment has been included in the budget year to cover this payment, if necessary.

Departmental revenue is decreasing by $8.9 million due to caseload decline.

Local cost savings of approximately $0.45 million are projected in this budget unit. These savings will be utilized to offset additional local cost needed in other HS Subsistence Budget units to allow HS to remain within local cost targets, overall.

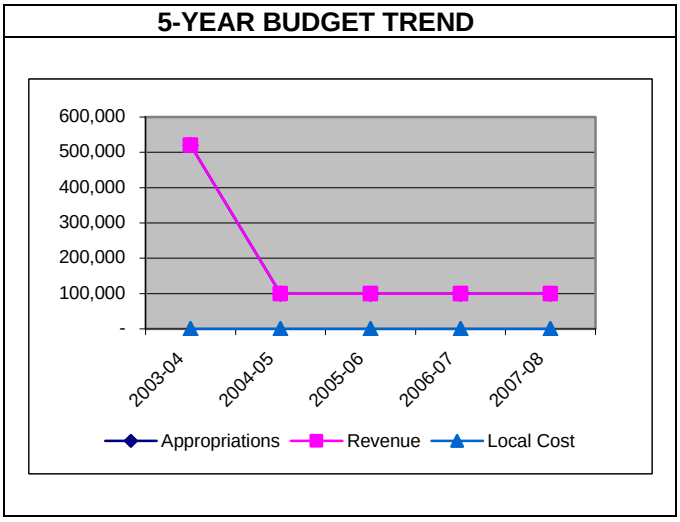
Refugee Cash Assistance

DESCRIPTION OF MAJOR SERVICES

This program provides assistance payments for a maximum of eight months to all refugees who cannot meet the requirements for the Refugee Demonstration Project and CalWORKS programs. This program is 100% federally funded and open-ended.

There is no staffing associated with this budget unit.

BUDGET HISTORY



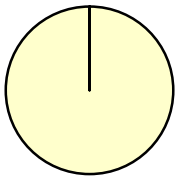
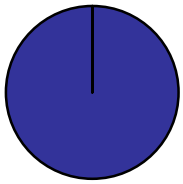
PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	40,027	29,502	35,292	100,000	3,397
Departmental Revenue	39,505	28,093	34,019	100,000	4,846
Local Cost	522	1,409	1,273	-	(1,449)

Expenditures in this program were 97% under appropriation. Expenditures fluctuate from year to year due to the eight-month time limit of this program and the number of refugees who enter the County each year who do not meet the requirements for other assistance programs.

Departmental revenue exceeds expenditures by $1,449 due to the flow of reimbursement from the federal government that fluctuates from year-to-year.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
 Other Charges 100%	 State/Fed/ Other Govt 100%

GROUP: Human Services
DEPARTMENT: Refugee Cash Assist Program
FUND: General

BUDGET UNIT: AAB CAP
FUNCTION: Public Assistance
ACTIVITY: Aid Programs

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Other Charges	40,027	29,502	35,292	3,397	100,000	100,000	-
Total Appropriation	40,027	29,502	35,292	3,397	100,000	100,000	-
Departmental Revenue							
State, Fed or Gov't Aid	39,495	28,093	34,019	4,846	100,000	100,000	-
Other Financing Sources	10	-	-	-	-	-	-
Total Revenue	39,505	28,093	34,019	4,846	100,000	100,000	-
Local Cost	522	1,409	1,273	(1,449)	-	-	-

Other charges of $100,000 represent payments to refugees who cannot meet the requirements for the Refugee Demonstration Project and CalWORKS programs. Appropriation of $100,000 allows sufficient contingencies to serve clients if there is an influx of refugees into the County who do not meet the requirements for other assistance programs.

This entitlement program is 100% federally funded.

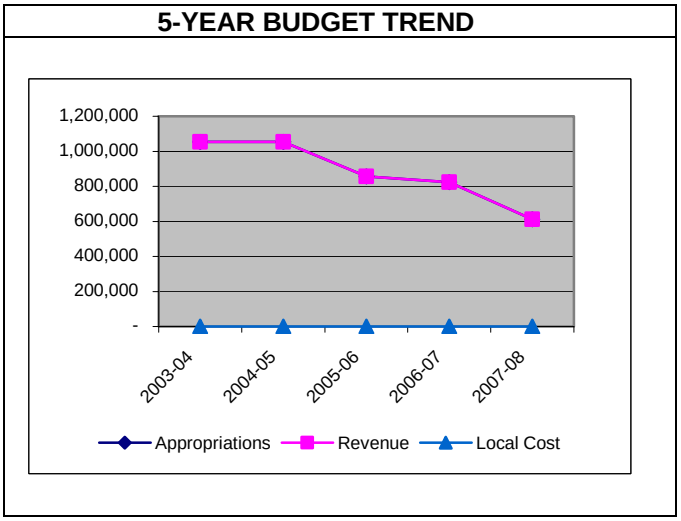
Cash Assistance For Immigrants

DESCRIPTION OF MAJOR SERVICES

This program, under AB-2779, provides cash assistance to aged, blind and disabled legal immigrants who meet the Supplemental Security income/State Supplementary Payment (SSI/SSP) immigration status requirements in effect on August 21, 1998 and all other current SSI/SSP eligibility requirements, yet are no longer eligible for SSI/SSP solely due to their immigration status. This program is 100% state funded.

There is no staffing associated with this budget unit.

BUDGET HISTORY

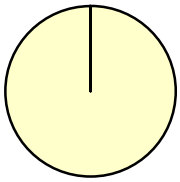
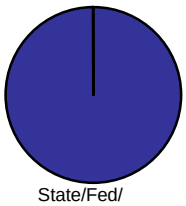


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	708,183	769,932	582,656	822,878	548,136
Departmental Revenue	710,935	770,543	577,420	822,878	547,175
Local Cost	(2,752)	(611)	5,236	-	961

Expenditures for this program were $274,742, or 33% less than originally appropriated due to reduced caseload. Caseload in this program continues to decline at a rate that has averaged 6.4% per year for the past 5 years. This caseload decline, coupled with a 2.7% increase in the average grant cost has resulted in an overall decline in expenditures. The caseload decline is due to clients moving into the federal SSI/SSP program at a more rapid pace.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
 Other Charges 100%	 State/Fed/ Other Govt 100%

GROUP: Human Services
DEPARTMENT: Cash Assist for Immigrants
FUND: General

BUDGET UNIT: AAB CAS
FUNCTION: Public Assistance
ACTIVITY: Aid Programs

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Other Charges	708,183	769,932	582,656	548,136	822,878	611,254	**(211,624)**
Total Appropriation	708,183	769,932	582,656	548,136	822,878	611,254	**(211,624)**
Departmental Revenue							
State, Fed or Gov't Aid	710,935	770,543	577,420	547,175	822,878	611,254	**(211,624)**
Total Revenue	710,935	770,543	577,420	547,175	822,878	611,254	**(211,624)**
Local Cost	(2,752)	(611)	5,236	961	-	-	**-**

Other charges of $611,254 represent payments to legal immigrants who meet the Supplemental Security income/State Supplementary Payment (SSI/SSP) immigration status requirements.

For 2007-08, appropriation for this program is $211,624 less than the 2006-07 final budget. This reflects the actual historical caseload and grant data from the prior three fiscal years. This adjustment is a result of the continued decline in average monthly caseload.

This is a 100% state funded program.

CalWORKS – All Other Families

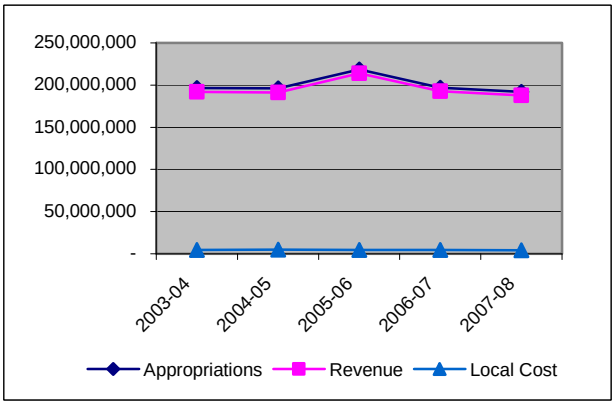
DESCRIPTION OF MAJOR SERVICES

This budget unit provides CalWORKs assistance payments to families eligible for aid and includes all cases that have not been identified as two-parent or zero-parent families. The federal and state governments reimburse 97.5% of the costs for this program. The mandated local share of 2.5% is funded with county general fund.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



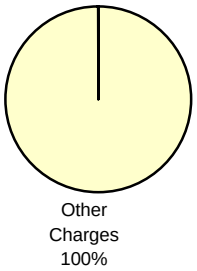
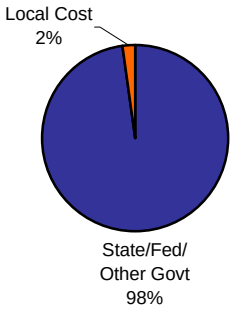
PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	199,650,585	207,954,014	193,115,319	196,863,867	186,254,610
Departmental Revenue	195,387,981	203,812,221	188,373,897	192,702,019	182,084,544
Local Cost	4,262,604	4,141,793	4,741,422	4,161,848	4,170,066

Expenditures for this program are approximately $10.6 million, or 5%, lower than modified budget. This is attributed to savings resulting from a lower average grant amount per case because the state suspended a cost-of-living allowance on grant payments. Lower expenditures for grant payments resulted in an equivalent decrease in revenue.

Although local share exceeded the budgeted local cost target by $8,218, local cost savings in other HS Subsistence budget units allowed HS to remain within its overall local cost targets.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Human Services
DEPARTMENT: CalWORKS - All Other Families
FUND: General

BUDGET UNIT: AAB FGR
FUNCTION: Public Assistance
ACTIVITY: Aid Programs

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Other Charges	199,650,585	207,954,014	193,115,319	186,254,610	197,073,867	191,880,000	**(5,193,867)**
Total Appropriation	199,650,585	207,954,014	193,115,319	186,254,610	197,073,867	191,880,000	**(5,193,867)**
Departmental Revenue							
State, Fed or Gov't Aid	194,401,670	202,779,183	187,534,777	181,514,137	192,147,019	187,083,000	**(5,064,019)**
Current Services	986,311	1,033,038	839,120	570,407	555,000	687,991	**132,991**
Total Revenue	195,387,981	203,812,221	188,373,897	182,084,544	192,702,019	187,770,991	**(4,931,028)**
Local Cost	4,262,604	4,141,793	4,741,422	4,170,066	4,371,848	4,109,009	**(262,839)**

Other charges of $191.9 million represent assistance payments to families eligible for aid and includes all cases that have not been identified as two-parent or zero-parent families.

The rate of caseload decline experienced since the implementation of welfare reform is not expected to continue into 2007-08. A large number of clients who were receiving aid at the beginning of the latest welfare reform legislation have reached their 5-year time limit and are no longer receiving aid. Thus, the number of clients now expected to reach their time limit in the near future has been reduced to include only those clients who have come into the system since the latest welfare reform legislation was implemented. Caseload in 2007-08 is expected to marginally increase from the 2006-07 actual caseload.

Despite the projected caseload increase, expenditures are projected to be $5.2 million lower than the prior year's budget because of a reduction of the average CalWORKs grant payment. The Governor has proposed that a cost-of-living allowance not be granted to CalWORKs clients in the budget year. Because this allowance has been included in this budget unit in the prior year, but not implemented, its suspension effectively reduces the budgeted grant payment.

The reduction of expenditures and an increase in budgeted current services or Child Support Collections should result in net local cost savings of $262,839 from 2006-07 Final Budget.

The federal and state governments reimburse 97.5% of the costs for this program. The mandated local share of 2.5% is funded with county general fund.

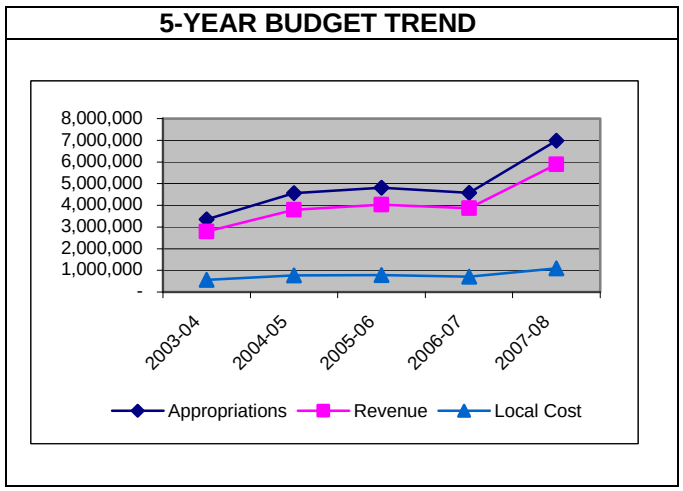
Kinship Guardianship Assistance Program

DESCRIPTION OF MAJOR SERVICES

This federal program was implemented January 1, 2000. It provides a subsidy to children who leave the juvenile court dependency system to live with a relative legal guardian. It offers relative caregivers of dependent children a new option for providing a permanent home to these children. To be eligible for the program, the child must have lived with the relative at least 12 consecutive months, the relative guardianship must be established pursuant to Welfare and Institutions Code 366.26, and the juvenile court dependency for the child must be dismissed. Movement to the Kin-GAP program is not automatic. The court, with a recommendation from the social worker, has discretion regarding whether termination of dependency is in the child's best interest.

There is no staffing associated with this budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	3,394,039	3,797,586	3,988,895	4,575,538	4,449,022
Departmental Revenue	2,870,851	3,248,975	3,459,945	3,868,452	3,737,015
Local Cost	523,188	548,611	528,950	707,086	712,007

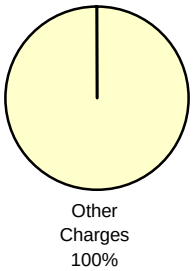
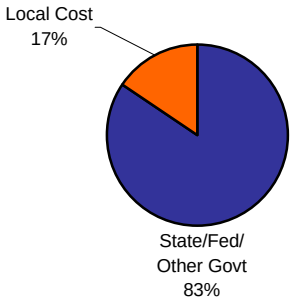
Expenditures were $126,516 less than budget due to lower caseload growth. Although the number of cases in 2006-07 was 6.5% higher than the prior year, 2006-07 caseload was 2% lower than budget. Fewer children entered the program than was projected when the budget was prepared.

In March 2007, the state implemented an enhancement to this program, KinGAP Plus. One of the benefits of this enhancement is a clothing allowance, which is funded 50% by the state and 50% by the counties. The first clothing allowance was issued in June 2007. This resulted in an additional local cost requirement of $31,050, which was not included in the 2006-07 final budget. Despite lower caseload growth and lower average grant payments, which would have reduced local cost by $26,129, KinGap realized an overall local cost increase of $4,921 due to the additional expenditures for the clothing allowance.

Although local cost exceeded target by $4,921, there were sufficient local cost savings in other HS Subsistence budget units to allow HS to remain within its overall local cost targets.

This program was funded approximately 83% from federal/state sources. The remaining 17% mandated local share was funded by the county general fund.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Human Services
DEPARTMENT: Kinship Guardianship Asst Program
FUND: General

BUDGET UNIT: AAB KIN
FUNCTION: Public Assistance
ACTIVITY: Aid Programs

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Other Charges	3,394,039	3,797,586	3,988,895	4,449,022	4,575,538	6,984,009	**2,408,471**
Total Appropriation	3,394,039	3,797,586	3,988,895	4,449,022	4,575,538	6,984,009	**2,408,471**
Departmental Revenue							
State, Fed or Gov't Aid	2,826,681	3,205,052	3,403,407	3,687,046	3,843,452	5,866,566	**2,023,114**
Current Services	44,170	43,923	56,538	49,969	25,000	30,000	**5,000**
Total Revenue	2,870,851	3,248,975	3,459,945	3,737,015	3,868,452	5,896,566	**2,028,114**
Local Cost	523,188	548,611	528,950	712,007	707,086	1,087,443	**380,357**

Other charges of $7.0 million represent subsidies paid to relative caregivers of children who leave the juvenile court dependency system to live with a relative legal guardian.

The state has implemented a new KinGap program, KinGap Plus (AB1808), the effects of which began to show in 2006-07. This enhancement includes a Specialized Care Increment (SCI) and clothing allowances for children. The additional costs of these enhancements and projected caseload growth are detailed as follows:

- It is estimated that approximately 300 cases currently in Foster Care will be deemed eligible to receive a SCI and will, subsequently, transfer to KinGap. The SCI will be determined on a case-by-case basis, depending on the needs of the eligible child. The current average amount for SCI is $381 per eligible case per month. This could increase expenditures in KinGap by $742,950 in 2007-08 resulting in $118,872 additional local cost.
- All children in KinGap will now be eligible to receive the same clothing allowance as they would in Foster Care. This will be approximately $355 per year, per case, which could increase expenditures in KinGap by $284,229 resulting in $45,477 additional local cost.
- The average grant costs of $383/month for the additional 300 new cases detailed above and an additional 4 cases per month (based on historical growth trends) are projected to be approximately $1,381,292 resulting in $216,008 additional local cost.

The combined effects of these changes could result in a total local cost increase of $380,357. Projected local cost savings in other subsistence budget units will be used to offset this increase in local cost in an effort to keep overall HS Subsistence budget units within local cost targets for 2007-08.

Seriously Emotionally Disturbed

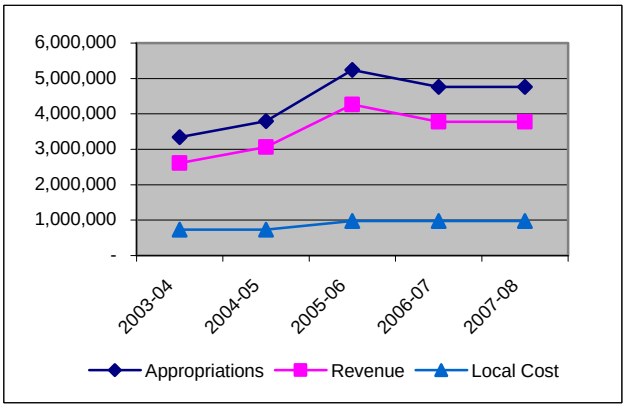
DESCRIPTION OF MAJOR SERVICES

Assembly Bill 3263 requires Human Services to pay out-of-home costs for seriously emotionally disturbed (SED) children. The SED children under this program are referrals from the County's school districts whom have not been abused or neglected and are placed out-of-home pursuant to an individualized education program (IEP). These clients are referred to the Department of Behavioral Health (DBH) whom has case management and supervision responsibility. This budget includes an expenditure offset of $225,000 from DBH for clients placed in residential facilities outside of California. This budget is funded 40% by the state with the remainder funded from Social Services Realignment and county general fund.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



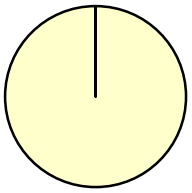
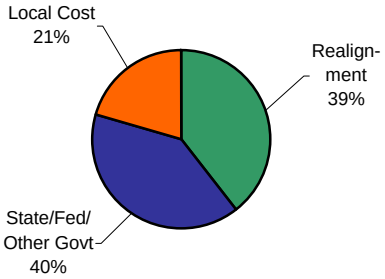
PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	3,128,277	3,875,522	3,910,719	4,761,913	3,882,573
Departmental Revenue	2,527,007	3,158,650	2,930,317	3,781,511	2,908,034
Local Cost	601,270	716,872	980,402	980,402	974,539

Expenditures for 2006-07 were 18.5%, less than budgeted. Caseloads and average grant amounts for this program have reversed their previous growth trends and have leveled off in the last two years. The leveling of the average grant amount is attributed to the fact that more clients are being placed in less expensive out-of-state group homes. The Department of Behavioral Health (DBH) is required to reimburse these out-of-state placement costs.

Because of decreased expenditures less revenue was received in a commensurate amount. Reduced expenditures, increased reimbursements and year-end adjustments allowed this budget unit to remain within its local cost target while saving $0.55 million of Social Services Realignment funds. Local cost savings of $5,863 was used to offset local cost overages in other HS Subsistence budget units and allowed HS to remain within its overall local cost targets.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Human Services
DEPARTMENT: Seriously Emotionally Disturbed
FUND: General

BUDGET UNIT: AAB SED
FUNCTION: Public Assistance
ACTIVITY: Aid Programs

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Other Charges	3,128,277	3,875,522	3,910,719	3,882,573	4,761,913	4,761,913	-
Total Appropriation	3,128,277	3,875,522	3,910,719	3,882,573	4,761,913	4,761,913	-
Departmental Revenue							
Realignment	1,275,697	1,545,482	1,410,240	1,330,351	1,876,746	1,876,746	-
State, Fed or Gov't Aid	1,251,310	1,613,168	1,520,077	1,577,683	1,904,765	1,904,765	-
Total Revenue	2,527,007	3,158,650	2,930,317	2,908,034	3,781,511	3,781,511	-
Local Cost	601,270	716,872	980,402	974,539	980,402	980,402	-

Other charges of $4.8 million represent payments for out-of-home costs for seriously emotionally disturbed children.

In 2007-08, program costs will increase over the actual 2006-07 expenditures due to increased caseload and higher costs associated with out-of-home care. It is projected that this program will reach the expenditure and revenue levels included in the prior year's budget. It is for this reason that appropriation, revenue and local cost remain the same as the prior budget year.

This budget is funded 40% by the state with the remainder funded from Social Services Realignment and county general fund.

CalWORKs – 2 Parent Families

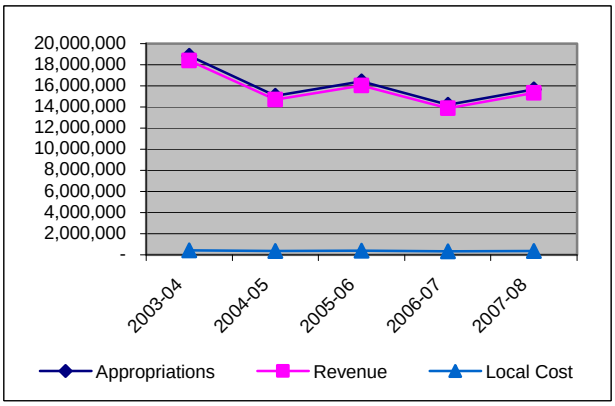
DESCRIPTION OF MAJOR SERVICES

This program provides payments to resident families who are eligible for aid in accordance with state law. This budget includes all cases identified as having two parents in the home or in which the parents are excluded from, or ineligible for, CalWORKs. The federal and state governments reimburse 97.5% of the costs for this program. The mandated local share of 2.5% is funded with county general fund.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



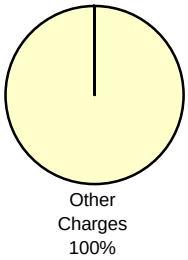
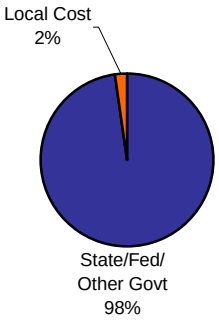
PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	17,232,244	16,491,613	13,484,314	14,215,939	13,750,366
Departmental Revenue	16,809,007	16,104,689	13,082,151	13,881,109	13,374,083
Local Cost	423,237	386,924	402,163	334,830	376,283

Expenditures were $465,573 lower than budgeted. This is attributed to savings resulting from a lower average grant amount per case due the state's suspension of a cost-of-living allowance that was included in the budget. This cost decrease resulted in lower expenditures resulting in an equivalent decrease in revenue.

Local cost exceeded target by $41,453. Local cost savings in other HS Subsistence budget units was utilized to offset this overage and allow HS to remain within its overall local cost targets.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Human Services
DEPARTMENT: CalWORKS - 2 Parent Families
FUND: General

BUDGET UNIT: AAB UPP
FUNCTION: Public Assistance
ACTIVITY: Aid Programs

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Other Charges	17,232,244	16,491,613	13,484,314	13,750,366	14,215,939	15,674,688	**1,458,749**
Total Appropriation	17,232,244	16,491,613	13,484,314	13,750,366	14,215,939	15,674,688	**1,458,749**
Departmental Revenue							
State, Fed or Gov't Aid	16,774,684	16,082,987	13,021,401	13,346,760	13,859,118	15,282,821	**1,423,703**
Current Services	34,323	21,702	60,750	27,323	21,991	40,000	**18,009**
Total Revenue	16,809,007	16,104,689	13,082,151	13,374,083	13,881,109	15,322,821	**1,441,712**
Local Cost	423,237	386,924	402,163	376,283	334,830	351,867	**17,037**

Other charges of $15.7 million represent payments to resident families who are eligible for aid.

The increase of $1,458,749 is due to increased annual caseload that is expected to increase approximately 15% from 2006-07 expenditures. A review of cases is now being conducted to determine the cause of this caseload increase.

The projected caseload increase, coupled with a projected marginal increase in average monthly grant amounts should result in approximately $1.5 million of increased expenditures over the prior year's budget. No cost-of-living allowance has been included for this budget year.

The increase of expenditures, while partially offset by an increase in budgeted current services (Child Support Collections), should result in the need for $17,037 more in local cost than the 2006-07 Final Budget. Expected local cost savings in other HS Subsistence Budget units will be utilized to allow HS to remain within its overall local cost target.

Aid To Indigents (General Relief)

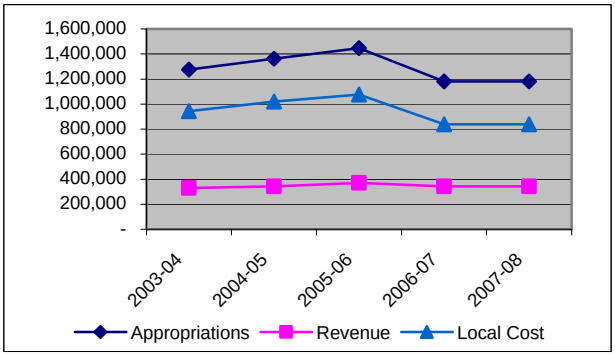
DESCRIPTION OF MAJOR SERVICES

The county is mandated to provide subsistence in the form of cash aid for food, shelter and transportation to indigents who do not meet categorical eligibility requirements for state and federally funded programs. These general relief payments facilitate transition to an employable status and provide interim assistance pending receipt of Social Security Insurance (SSI) benefits. Services and supplies consist of a fixed amount contract with a law firm to assist clients in preparing applications for SSI benefits. Revenue under this program represents retroactive SSI payments, which the county receives as reimbursements for general relief assistance provided to SSI eligible indigents prior to their enrollment in the SSI program and reimbursements made by non-SSI eligible indigents when assistance under this program is no longer needed.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	1,490,049	1,304,789	1,026,963	1,181,027	1,070,106
Departmental Revenue	331,626	365,313	291,079	341,471	307,425
Local Cost	1,158,423	939,476	735,884	839,556	762,681

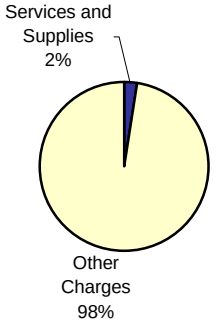
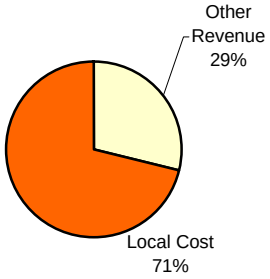
Actual expenditures for 2006-07 were $110,921 less than budgeted. Caseload increased at a slower rate than budgeted. Reasons for the slowing caseload growth include the following:

- Introduction of the General Relief Case Management System has increased efficiencies in case processing and maintenance.
- Increased referrals to the Social Security Administration to determine if client is SSI eligible.
- Increased efficiency in eligibility determination.

Actual revenue received was $34,046 less than budgeted. The revenue collection represents retroactive SSI payments the County receives as reimbursement from eligible indigents prior to their enrollment in SSI.

Expenditure savings resulting from the decline in caseload growth, even when combined with the revenue shortfall, resulted in net local cost savings of $76,875. This local cost saving was used to offset local cost overages in other HS Subsistence budget units and allowed HS to remain within its overall local cost target.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Human Services
DEPARTMENT: Aid to Indigents
FUND: General

BUDGET UNIT: AAA ATI
FUNCTION: Public Assistance
ACTIVITY: General Relief

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Services and Supplies	12,870	3,942	9,152	7,623	28,859	28,859	-
Other Charges	1,477,179	1,300,847	1,017,811	1,062,483	1,152,168	1,152,168	-
Total Appropriation	1,490,049	1,304,789	1,026,963	1,070,106	1,181,027	1,181,027	-
Departmental Revenue							
Other Revenue	331,626	365,313	291,079	307,425	341,471	341,471	-
Total Revenue	331,626	365,313	291,079	307,425	341,471	341,471	-
Local Cost	1,158,423	939,476	735,884	762,681	839,556	839,556	-

Services and supplies of $28,859 represent a fixed amount contract with a law firm to assist clients in preparing applications for SSI benefits.

Other charges of $1.2 million represent cash aid for food, shelter and transportation to indigents who do not meet categorical eligibility requirements for state and federally funded programs.

Other revenue of $341,471 represent retroactive SSI payments the County receives as reimbursement from eligible indigents prior to their enrollment in SSI and reimbursements made by non-SSI eligible indigents when assistance under this program is no longer needed. It is anticipated that revenue for 2007-08 will remain at the same level as the 2006-07 budget.

PRESCHOOL SERVICES
Ron Griffin

MISSION STATEMENT

We provide a foundation for success for children by giving them the highest quality child development and family support services.

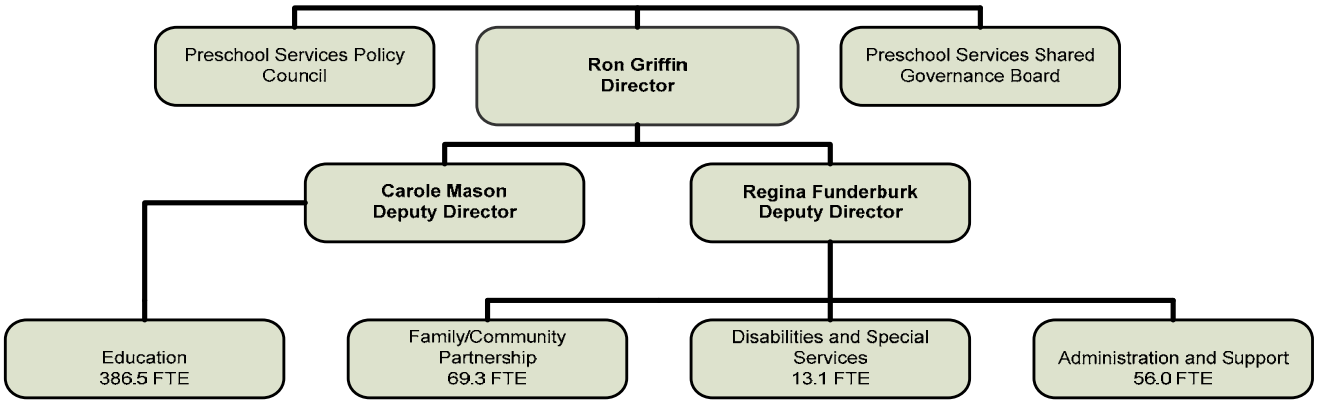
STRATEGIC GOALS

1. Achieve school readiness of enrolled children to ensure they are making progress toward positive outcomes as required by the Desired Results Developmental Profile Revised Program (DRDP-R) which will improve the quality of life for county children and their families involved in this program.

2. Maintain parent satisfaction rate to enhance the well being of county families involved in this program.

3. Maintain a high level of enrollment necessary to meet federal and state requirements that will ensure that every county child in this program has access to a quality preschool experience to enhance their future well being and quality of life in their communities.

ORGANIZATIONAL CHART



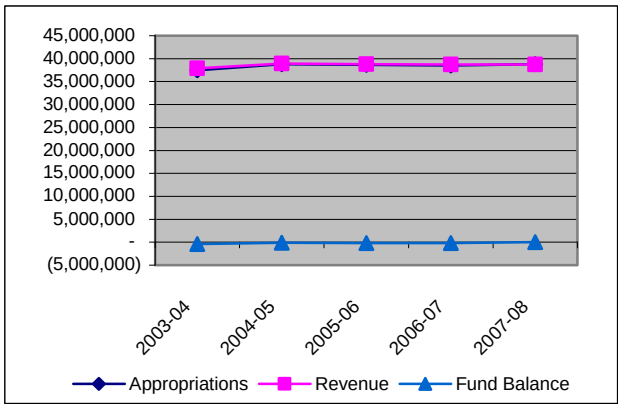
DESCRIPTION OF MAJOR SERVICES

The Preschool Services Department (PSD) has administered child and family development programs in San Bernardino County since 1965. These programs include the Federal Head Start program, the State of California Department of Education's State Preschool program, General Child Care and the Child and Adult Care Food Program. As the agency's primary funding source (87%), the Head Start program incorporates a dual approach to the well being of both children and families.

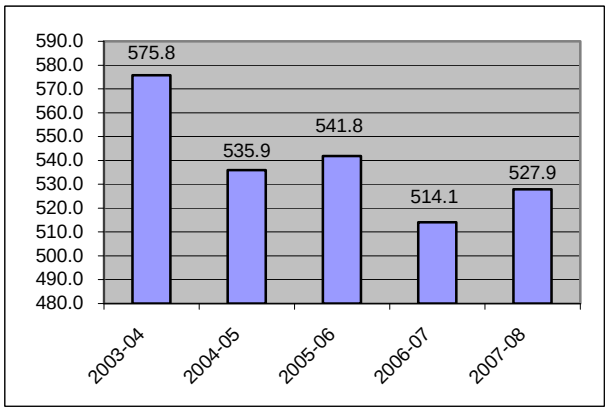
PSD has five delegate agencies that provide the same type of services to children and families. Eligible families have several options for enrollment, such as Center Based Part Day, Full Day, Extended Day, Home Based and in 2006, we partnered with private Child Care Providers for additional full day/full year services. Our program primarily serves low income and disadvantaged families with children ages 3-5. Our target population also includes children in foster care, those who are homeless and children with special needs and/or disabilities. Many of these children would have no access to preschool without our program.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



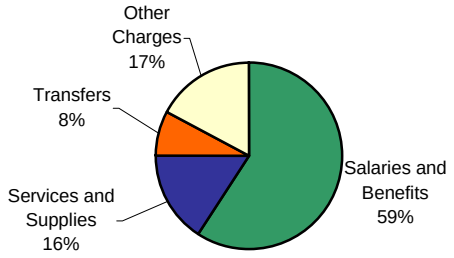
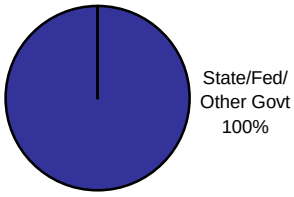
PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	38,391,082	37,911,484	37,652,576	40,361,270	37,921,768
Departmental Revenue	38,202,806	37,654,483	37,303,659	40,540,126	37,453,645
Fund Balance				(178,856)	
Budgeted Staffing				514.1	

Appropriation for 2006-07 is less than modified budget due primarily to rate decreases for Worker's Compensation Insurance, vacant positions resulting from attrition and program changes, and certain special projects to expand or improve facilities that were funded but not implemented. Some of these special projects for the facilities will be carried over into 2007-08.

Departmental revenue for 2006-07 is less than modified budget due primarily to lower Worker's Compensation Insurance premium rates that resulted in a decrease in reimbursement from the Federal Head Start Program. Also, a decrease in reimbursable program and special project expenses contributed to less federal and state funds being received.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Human Services
DEPARTMENT: Preschool Services
FUND: Preschool Services

BUDGET UNIT: RSC HPS
FUNCTION: Public Assistance
ACTIVITY: Early Child Development

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	24,312,780	23,590,994	23,125,097	21,251,649	23,651,524	22,948,292	**(703,232)**
Services and Supplies	4,212,750	5,125,180	5,126,141	6,876,346	5,556,357	6,009,226	**452,869**
Central Computer	85,780	99,972	97,557	101,713	104,798	106,797	**1,999**
Other Charges	7,054,387	6,493,206	6,501,665	6,559,441	6,250,844	6,648,433	**397,589**
Land and Improvements	207,241	(7,163)	-	-	-	-	**-**
Equipment	92,647	-	67,163	37,100	-	-	**-**
Vehicles	-	-	-	229,801	-	-	**-**
Transfers	2,425,497	2,609,295	2,734,953	2,865,718	2,949,039	3,055,915	**106,876**
Total Appropriation	38,391,082	37,911,484	37,652,576	37,921,768	38,512,562	38,768,663	**256,101**
Departmental Revenue							
Taxes	82,980	247,790	-	34,017	-	-	**-**
Use of Money and Prop	-	19,103	33,067	33,453	-	-	**-**
State, Fed or Gov't Aid	38,119,826	37,356,909	36,907,055	37,035,656	38,691,418	39,166,458	**475,040**
Other Revenue	-	30,681	356,512	348,879	-	-	**-**
Other Financing Sources	-	-	7,025	1,640	-	-	**-**
Total Revenue	38,202,806	37,654,483	37,303,659	37,453,645	38,691,418	39,166,458	**475,040**
Fund Balance					(178,856)	(397,795)	**(218,939)**
Budgeted Staffing					514.1	527.9	**13.8**

Salaries and benefits of $22,948,292 fund 527.9 positions and are decreasing by $703,232 primarily resulting from a reduction of $716,894 in workers compensation charges and savings of $696,303 from a distributed vacancy factor. This decrease is offset by a $394,833 increase in other costs associated with MOU and retirement rate adjustments. Additional staffing from a department reorganization will also result in an increase of $315,132 that includes an additional 39.0 positions consisting of 1.0 Program Manager, 2.0 Health Education Specialist I, 1.0 Administrative Supervisor II, 2.9 Contract Teacher III, 11.5 Public Service Employees, 10.0 Contract Program Generalist, and 10.6 various positions. These increases are offset by the reduction of 25.2 positions consisting of 4.5 Program Generalist, 4.4 Contract Custodian, 2.8 Contract Teacher II, 2.5 Eligibility Workers and 11.0 various positions. The department is also reclassifying 2.0 General Maintenance Workers to 2.0 General Maintenance Mechanics. The reclassification is necessary due to the higher level of responsibilities and the lead role they will serve over other General Maintenance Workers.

Services and supplies of $6,009,226 include program, classroom and office supplies, training, general maintenance, COWCAP, insurance, and other costs associated with the operations of a child development program. The increase of $452,869 reflects the increased use of Family Day Care and Home Based Provider delegates, custodial services and temporary help service contracts to assist in meeting Teacher to Child ratios.

Other charges of $6,648,433 represent payment for transportation, food and delegate agency service contracts. The increase of $397,589 primarily reflects an expected increase in transportation services' rates.

Transfers of $3,055,915 represent charges from other departments for employee relations, the Employee Health and Productivity program, and employment and recruitment services. These charges also include lease payments for the department's various site locations. The increase of $106,876 is due primarily from Human Services for administrative support and information technology services.

State and federal aid of $39,166,458, including an increase of $475,040, is revenue from Administration of Children and Families - Head Start and Department of Education State Preschool, General Child Care and Child and Adult Care Food Program.

PERFORMANCE MEASURES

Description of Performance Measure	2006-07 Projected	2006-07 Actual	2007-08 Projected
Desired Results Developmental Profile (DRDP-R) to meet state and federal assessments.	85%	87%	85%
Percentage of parents who respond positively on Desired Results-Parent Study and agency surveys.	85%	96%	90%
Percentage of children on bi-weekly enrollment report.	95%	97%	95%

VETERANS AFFAIRS
Bill Moseley

MISSION STATEMENT

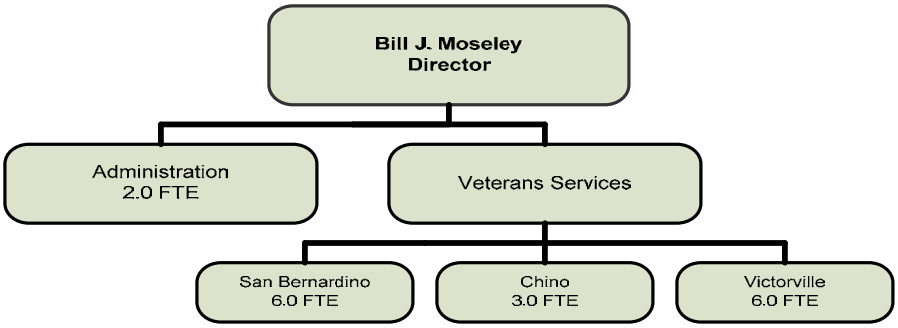
The Department of Veterans Affairs promotes veteran's rights, veteran's issues, and access to services and benefits. It works with community organizations, local, state, and federal agencies to identify and obtain benefits for all veterans and their families.

STRATEGIC GOALS

1. Emphasize higher standards of customer service that will promote the health, well being, and quality of life to all county veterans.

2. Promote staff training and development in accordance with state and national training standards in order to meet Continuing Education Unit (CEU) requirements and to maintain United States Department of Veterans Affairs (USDVA) accreditation. This training will enable staff to effectively communicate to all county veterans the availability of services that will enhance their health, well being, and quality of life.

ORGANIZATIONAL CHART

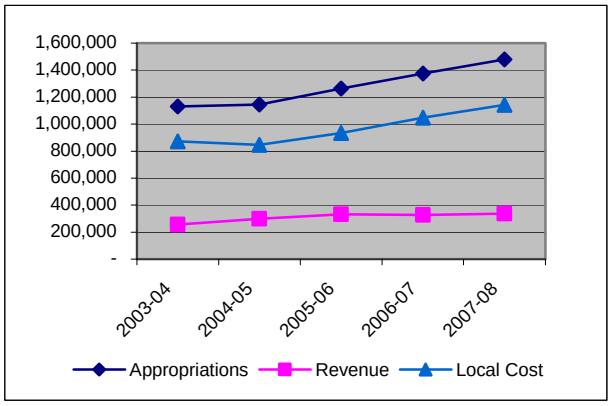


DESCRIPTION OF MAJOR SERVICES

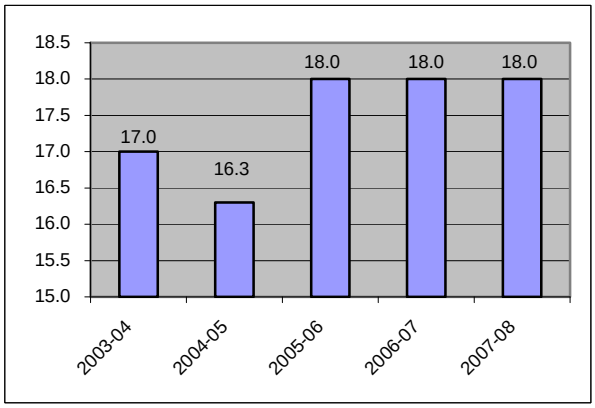
San Bernardino County Department of Veteran's Affairs strives to provide information and assistance to residents in filing claims for benefits and services to which they may be entitled from federal, state, and local governments. These benefits include medical care, life insurance, home loans, pension benefits, disability compensation, education, and vocational rehabilitation. Services provided to veterans include claims assistance, information and referral to other programs, advocacy, and outreach.

BUDGET HISTORY

5-YEAR BUDGET TREND



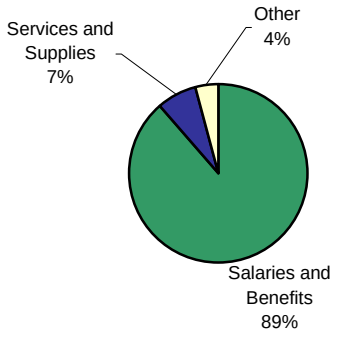
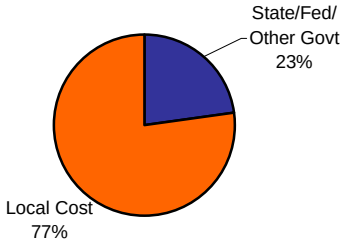
5-YEAR STAFFING TREND



PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	1,045,667	1,148,637	1,301,853	1,376,321	1,376,320
Departmental Revenue	287,132	312,027	325,755	328,632	350,586
Local Cost	758,535	836,610	976,098	1,047,689	1,025,734
Budgeted Staffing				18.0	

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Human Services
DEPARTMENT: Veterans Affairs
FUND: General

BUDGET UNIT: AAA VAF
FUNCTION: Public Assistance
ACTIVITY: Veterans' Services

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	888,862	931,054	1,113,720	1,182,647	1,208,407	1,309,277	**100,870**
Services and Supplies	89,090	122,185	87,832	86,472	91,129	93,734	**2,605**
Central Computer	10,533	10,201	12,284	13,741	13,741	15,551	**1,810**
Other Charges	838	464	147	-	-	-	**-**
L/P Struct/Equip/Vehicles	5,787	5,605	4,910	-	-	-	**-**
Transfers	50,557	79,128	82,960	93,460	61,912	61,157	**(755)**
Total Appropriation	1,045,667	1,148,637	1,301,853	1,376,320	1,375,189	1,479,719	**104,530**
Departmental Revenue							
State, Fed or Gov't Aid	287,132	312,027	324,563	350,586	327,500	336,500	**9,000**
Other Revenue	-	-	1,192	-	-	-	**-**
Total Revenue	287,132	312,027	325,755	350,586	327,500	336,500	**9,000**
Local Cost	758,535	836,610	976,098	1,025,734	1,047,689	1,143,219	**95,530**
Budgeted Staffing					18.0	18.0	**-**

Salaries and benefits of $1,309,277 fund 18.0 positions and are increasing by $100,870 primarily resulting from MOU increases and retirement rate adjustments.

PERFORMANCE MEASURES

Description of Performance Measure	2006-07 Projected	2006-07 Actual	2007-08 Projected
Percentage of written and telephonic customer service survey results receiving between scores of 3 (above average) to 4 (outstanding) in overall customer satisfaction ratings.	90%	96%	98%
Percentage of supervisory interview and case review receiving scores of 4 (exceeds standards).	90%	95%	96%
Percentage of technical staff that will attend quarterly regional training.	New	New	100%
Percentage of technical staff that will attend state training conferences.	New	New	66%

THIS PAGE LEFT INTENTIONALLY BLANK

LAW AND JUSTICE GROUP
SUMMARY

GENERAL FUND	Page #	Appropriation	Departmental Revenue	Local Cost
COUNTY TRIAL COURTS SUMMARY	339			
DRUG COURT PROGRAMS	340	374,691	374,691	-
GRAND JURY	342	343,249	-	343,249
INDIGENT DEFENSE PROGRAM	344	9,158,413	-	9,158,413
COURT FACILITIES/JUDICIAL BENEFITS	346	1,786,037	-	1,786,037
COURT FACILITIES PAYMENTS	348	869,933	-	869,933
TRIAL COURT FUNDING - MAINTENANCE OF EFFORT	350	32,550,674	21,924,184	10,626,490
DISTRICT ATTORNEY SUMMARY	360			
CRIMINAL PROSECUTION	361	59,051,132	35,845,581	23,205,551
CHILD ABDUCTION AND RECOVERY	365	876,549	876,549	-
LAW AND JUSTICE GROUP ADMINISTRATION SUMMARY	381			
LAW AND JUSTICE GROUP ADMINISTRATION	382	232,951	78,503	154,448
PROBATION SUMMARY	398			
ADMINISTRATION, CORRECTIONS AND DETENTION	400	113,707,485	49,355,959	64,351,526
COURT-ORDERED PLACEMENTS	404	3,308,330	-	3,308,330
PUBLIC DEFENDER	412	33,823,747	1,400,000	32,423,747
SHERIFF-CORONER SUMMARY	416			
SHERIFF-CORONER	418	402,004,318	267,018,421	134,985,897
TOTAL GENERAL FUND		658,087,509	376,873,888	281,213,621

LAW AND JUSTICE GROUP
SUMMARY

SPECIAL REVENUE FUND	Page #	Appropriation	Departmental Revenue	Fund Balance
COUNTY TRIAL COURTS:				
COURTHOUSE FACILITY - EXCESS 25%	352	7,355,715	1,616,239	5,739,476
COURTHOUSE SEISMIC SURCHARGE	354	15,576,967	2,415,557	13,161,410
ALTERNATE DISPUTE RESOLUTION	356	733,880	605,400	128,480
INDIGENT DEFENSE SPECIAL REVENUE FUND	358	54,159	10,500	43,659
DISTRICT ATTORNEY:				
REAL ESTATE FRAUD PROSECUTION	367	4,088,637	1,500,000	2,588,637
AUTO INSURANCE FRAUD PROSECUTION	369	929,574	766,302	163,272
WORKERS' COMPENSATION INSURANCE FRAUD	371	1,718,860	1,457,200	261,660
SPECIALIZED PROSECUTIONS	373	708,708	594,925	113,783
VEHICLE FEES - AUTO THEFT	375	1,110,119	833,500	276,619
STATE ASSET FORFEITURES	377	465,973	400,000	65,973
FEDERAL ASSET FORFEITURES	379	169,769	24,000	145,769
LAW AND JUSTICE GROUP ADMINISTRATION:				
2004 LOCAL LAW ENFORCEMENT BLOCK GRANT	384	-	-	-
2003 US BJA CONGRESSIONAL MANDATE AWARD	386	150,731	174,695	(23,964)
2005 COPS TECHNOLOGY GRANT	388	175,079	175,010	69
2006 COPS TECHNOLOGY GRANT	390	493,614	493,614	-
2005 JUSTICE ASSISTANCE GRANT	392	38,736	500	38,236
2006 JUSTICE ASSISTANCE GRANT	394	52,100	750	51,350
SOUTHWEST BORDER PROSECUTION INITIATIVE	396	5,861,949	1,210,000	4,651,949
PROBATION:				
JUVENILE JUSTICE GRANT PROGRAM	406	8,394,894	6,783,350	1,611,544
ASSET FORFEITURE 15%	408	13,903	450	13,453
STATE SEIZED ASSETS	410	57,660	1,400	56,260
SHERIFF-CORONER:				
CONTRACT TRAINING	422	3,466,919	1,955,657	1,511,262
PUBLIC GATHERINGS	424	1,841,797	1,764,638	77,159
AVIATION	426	976,475	500,000	476,475
IRNET FEDERAL	428	1,493,734	660,000	833,734
IRNET STATE	430	122,485	59,600	62,885
FEDERAL SEIZED ASSETS (DOJ)	432	983,863	320,000	663,863
FEDERAL SEIZED ASSETS (TREASURY)	434	7,727	4,170	3,557
STATE SEIZED ASSETS	436	1,249,889	1,120,000	129,889
VEHICLE THEFT TASK FORCE	438	1,025,556	864,000	161,556
SEARCH AND RESCUE	440	363,002	107,000	256,002
CAL-ID PROGRAM	442	4,373,641	4,255,998	117,643
COPSMORE GRANT	444	149,703	-	149,703
CAPITAL PROJECT FUND	446	1,622,415	410,000	1,212,415
COURT SERVICES AUTO	448	1,156,504	315,000	841,504
COURT SERVICES TECH	450	911,137	310,000	601,137
TOTAL SPECIAL REVENUE FUNDS		67,895,874	31,709,455	36,186,419

COUNTY TRIAL COURTS

	2007-08				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
General Fund					
Drug Court Programs	374,691	374,691	-		-
Grand Jury	343,249	-	343,249		-
Indigent Defense Program	9,158,413	-	9,158,413		-
Court Facilities / Judicial Benefits	1,786,037	-	1,786,037		-
Court Facilities Payments	869,933	-	869,933		-
Trial Court Funding - Maintenance of Effort	32,550,674	21,924,184	10,626,490		-
Total General Fund		22,298,875			-
Special Revenue Funds					
Courthouse Facility - Excess 25%	7,355,715	1,616,239		5,739,476	-
Courthouse Seismic Surcharge	15,576,967	2,415,557		13,161,410	-
Alternate Dispute Resolution	733,880	605,400		128,480	-
Indigent Defense	54,159	10,500		43,659	-
Total Special Revenue Funds		4,647,696			-
Total - All Funds		26,946,571			-

Detailed information for each budget unit follows, along with a description of the services provided and budget unit history.

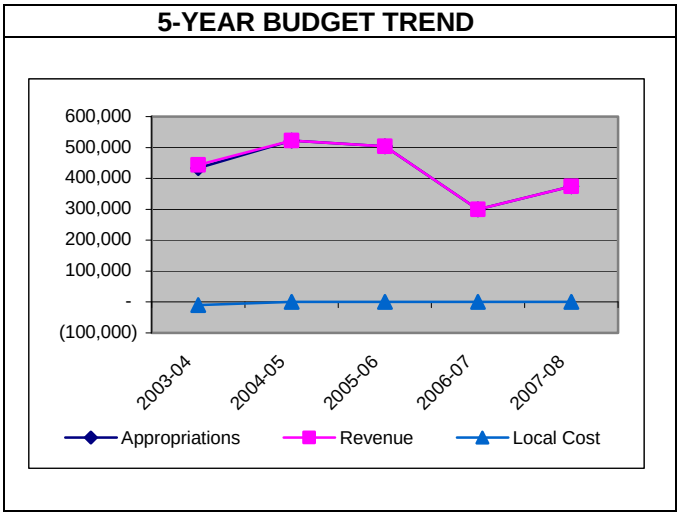
Drug Court Programs

DESCRIPTION OF MAJOR SERVICES

This budget unit accounts for administrative support and treatment costs for the Drug Court Programs. Funding is from grant revenues and from reimbursements by Alcohol and Drug Services of the Department of Behavioral Health.

There is no staffing or local cost associated with this budget unit.

BUDGET HISTORY

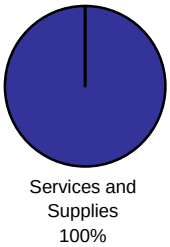
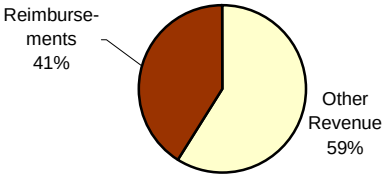


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	433,248	585,475	277,110	299,433	192,573
Departmental Revenue	443,248	585,475	256,514	299,433	175,624
Local Cost	(10,000)	-	20,596	-	16,949

The use of $16,949 local cost in 2006-07 was due to an encumbrance that was not cancelled before the accounting books were closed for the year.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Drug Court Programs
FUND: General

BUDGET UNIT: AAA FLP
FUNCTION: Public Protection
ACTIVITY: Judicial

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Services and Supplies	585,071	727,541	528,532	482,178	472,439	637,275	**164,836**
Total Exp Authority	585,071	727,541	528,532	482,178	472,439	637,275	**164,836**
Reimbursements	(151,823)	(142,066)	(251,422)	(289,605)	(173,006)	(262,584)	**(89,578)**
Total Appropriation	433,248	585,475	277,110	192,573	299,433	374,691	**75,258**
Departmental Revenue							
Other Revenue	443,248	585,475	256,514	175,624	299,433	374,691	**75,258**
Total Revenue	443,248	585,475	256,514	175,624	299,433	374,691	**75,258**
Local Cost	(10,000)	-	20,596	16,949	-	-	**-**

The increase in the 2007-08 Final Budget is due to the implementation of a new grant for a Chino Drug Court.

Services and supplies of $637,275 include general office expenses, professional and specialized services, administration, medical and travel expenses. The additional appropriation in services and supplies is needed for drug court testing, drug testing kits, and new court's staff positions.

Reimbursements of $262,584 represent funds from the Department of Behavioral Health and are increasing by $89,578 due to a negotiated agreement to help fund the new Chino Drug Court.

Other revenue of $347,691 is from grant revenues.

Grand Jury

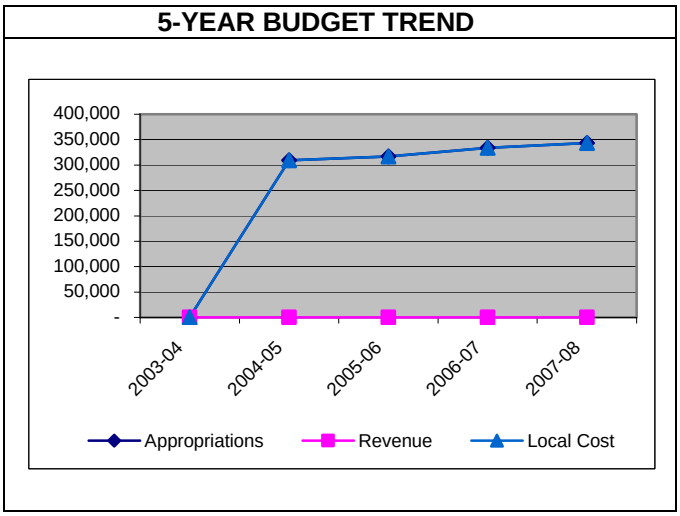
DESCRIPTION OF MAJOR SERVICES

The San Bernardino County Grand Jury is appointed annually by the Superior Court. Its responsibilities include investigating local government, examining instances of public office crime and corruption, and returning indictments in certain criminal cases brought before it by the District Attorney's office. Funding in this budget unit covers members' stipends, office supplies, administrative staff, and other support costs.

Until 1998, there was one staff member associated with this budget unit. When the Superior Court became a separate entity, this Grand Jury Assistant became a Court employee and costs for duties performed by the staff member are now reimbursed to the Court through a transfer accounted for in Agency Administration costs.

There is no staffing associated with this budget unit.

BUDGET HISTORY

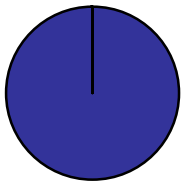
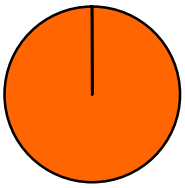


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	217,977	230,406	247,928	333,956	288,215
Departmental Revenue	-	-	-	-	-
Local Cost	217,977	230,406	247,928	333,956	288,215

Appropriation in 2006-07 was lower than budget due to the fact that a Criminal Grand Jury was not established and no audit was performed in 2006-07.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
 Services and Supplies 100%	 Local Cost 100%

GROUP: Law and Justice
DEPARTMENT: Grand Jury
FUND: General

BUDGET UNIT: AAA GJY
FUNCTION: Public Protection
ACTIVITY: Judicial

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Services and Supplies	217,977	230,406	247,918	288,207	333,948	343,242	**9,294**
Central Computer	-	-	10	8	8	7	**(1)**
Total Appropriation	217,977	230,406	247,928	288,215	333,956	343,249	**9,293**
Local Cost	217,977	230,406	247,928	288,215	333,956	343,249	**9,293**

Services and supplies of $343,242 include professional and specialized services, administration and office expenses and Juror Fees. The increase of $9,294 is mainly due to an increase in building insurance and inflation.

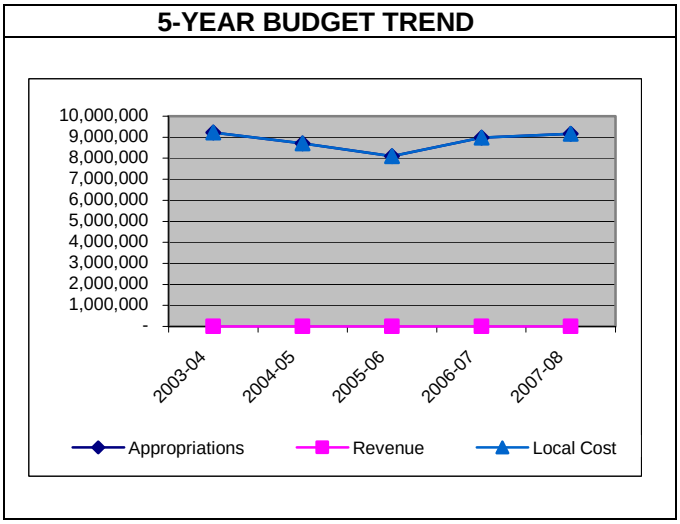
Indigent Defense Program

DESCRIPTION OF MAJOR SERVICES

The Indigent Defense Program pays for court-appointed adult indigent criminal and juvenile delinquency legal representation services for clients the Public Defender cannot represent, and for Public Defender investigator and expert expenses on death penalty cases. The program administers attorney service and alternate dispute resolution contracts, monitors appointed caseloads and expenditures, and reports to the County Administrative Office.

There is no staffing associated with this budget unit.

BUDGET HISTORY

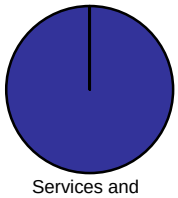
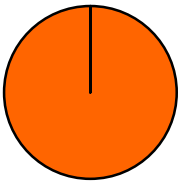


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	8,195,077	7,938,103	9,064,813	8,979,100	8,597,066
Departmental Revenue	-	207,832	786,024	-	272,877
Local Cost	8,195,077	7,730,271	8,278,789	8,979,100	8,324,189

Appropriation is under budget due to fewer cases conflicted off to the Indigent Defense Program resulting in less fees paid to contract attorneys. Revenue from client fees and SB 90 reimbursements is at $272,877 and was not budgeted due to the inconsistent nature of revenues.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
 Services and Supplies 100%	 Local Cost 100%

GROUP: Administrative/Executive
DEPARTMENT: Indigent Defense
FUND: General

BUDGET UNIT: AAA IDC
FUNCTION: Public Protection
ACTIVITY: Judicial

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Services and Supplies	8,195,077	7,938,103	9,064,813	8,597,066	8,979,100	9,158,413	**179,313**
Total Appropriation	8,195,077	7,938,103	9,064,813	8,597,066	8,979,100	9,158,413	**179,313**
Departmental Revenue							
Fines and Forfeitures	-	131,903	-	-	-	-	**-**
State, Fed or Gov't Aid	-	-	6,661	58,870	-	-	**-**
Current Services	-	-	189,472	133,699	-	-	**-**
Other Revenue	-	75,929	29,891	80,308	-	-	-
Total Revenue	-	207,832	786,024	272,877	-	-	**-**
Local Cost	8,195,077	7,730,271	8,278,789	8,324,189	8,979,100	9,158,413	**179,313**

Services and supplies of $9,158,413 is comprised of court appointed attorney, investigator and expert services for adult indigent criminal and juvenile delinquency legal representation.

Revenues may be realized from client payment of attorney fees for delinquency cases and SB 90 reimbursements. Since this revenue is difficult to predict and can vary greatly from year-to-year, it has not been budgeted in the past; however, if this revenue stream becomes consistent it may be included in future budgets.

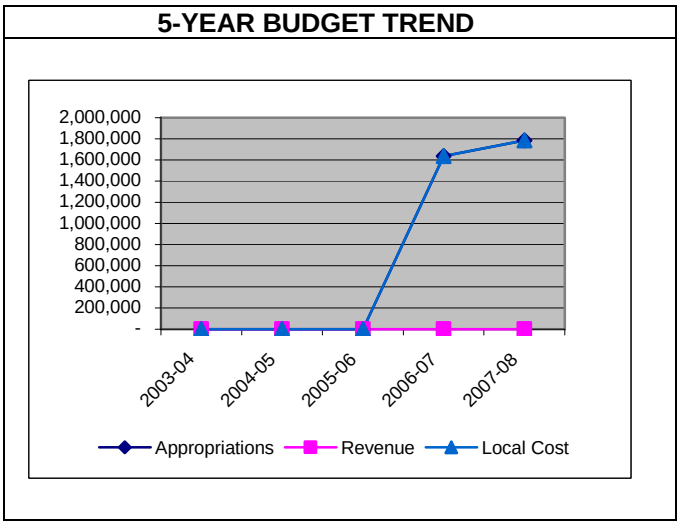
Court Facilities/Judicial Benefits

DESCRIPTION OF MAJOR SERVICES

On January 1, 1998, AB 233, the Lockyer – Isenberg Trial Court Funding Act of 1997 went into effect in the State of California. This bill fundamentally changed how the trial courts are funded by transferring primary responsibility for funding the courts to the state, including sole responsibility for funding future growth in court operations costs. However, under AB 233, the costs for facilities and the costs of locally authorized judicial benefits remain the responsibility of counties until SB1732, which directs the transfer of court facilities to the state, is fully implemented during the coming years. This budget unit was established in 1997-98 to appropriate funds for those facilities-related expenses (designated as services and supplies in the budget), and local judicial benefits (designated as other charges in the budget).

There is no staffing associated with this budget unit.

BUDGET HISTORY

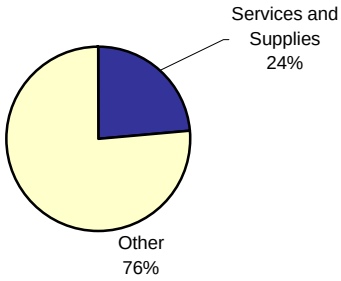
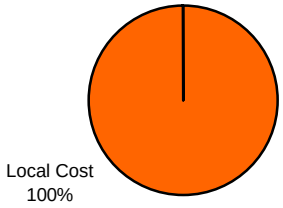


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	1,813,727	2,000,809	1,854,276	1,637,427	1,656,764
Departmental Revenue	-	-	-	-	-
Local Cost	1,813,727	2,000,809	1,854,276	1,637,427	1,656,764

Actual appropriation is more than budget in 2006-07 due to an increase in judicial benefits and property insurance costs.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Court Facilities/Judicial Benefits
FUND: General

BUDGET UNIT: AAA CTN
FUNCTION: Public Protection
ACTIVITY: Judicial

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Services and Supplies	566,045	719,564	547,507	383,834	358,452	424,159	**65,707**
Other Charges	1,197,256	1,230,845	1,199,500	1,217,540	1,253,975	1,336,878	**82,903**
Transfers	50,426	50,400	84,194	55,390	25,000	25,000	**-**
Total Appropriation	1,813,727	2,000,809	1,831,201	1,656,764	1,637,427	1,786,037	**148,610**
Operating Transfers Out	-	-	23,075	-	-	-	**-**
Total Requirements	1,813,727	2,000,809	1,854,276	1,656,764	1,637,427	1,786,037	**148,610**
Local Cost	1,813,727	2,000,809	1,854,276	1,656,764	1,637,427	1,786,037	**148,610**

Due to recent Trial Court Funding legislation, responsibility for court facilities is being transitioned to the state over the next few years. As each facility transfers, appropriate adjustments in this budget unit will be included in the items brought to the Board. On March 27, 2006, the Board of Supervisors approved a short-term contract for staff assistance with this transition process.

Services and supplies of $424,159 include costs for property insurance, professional and specialized services, and general & grounds maintenance. The increase of $65,707 is due to an increase in property insurance costs as well as inflation.

Other charges of $1,336,878 represent payment of judicial benefits. The increase of $82,903 is a result of recent legislation which added 8.0 new judgeships to the Superior Court in 2006-07. The 2007-08 budget for the local judicial benefits has been increased to account for the appointment of 6.0 judges, assuming all positions will not be filled for the entire fiscal year. According to the county's agreement with the Superior Court, new judges authorized and appointed prior to January 1, 2008 will also receive these benefits. The amount per judge is approximately $19,700.

Transfers of $25,000 reimburse the Sheriff's Department for security services at the Fontana Court.

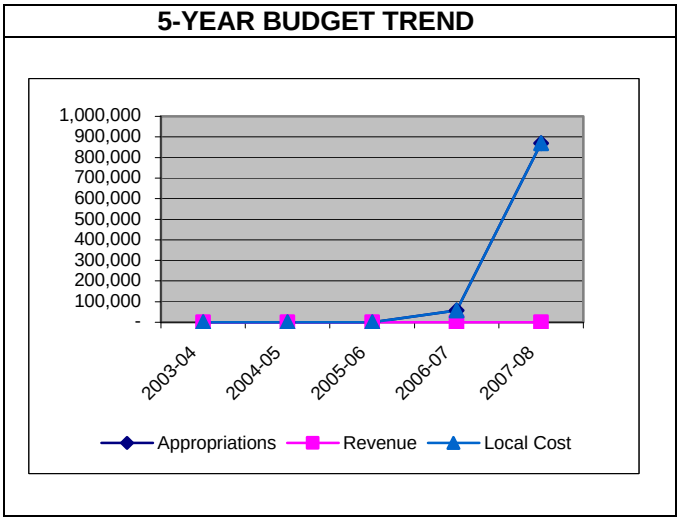
Court Facilities Payments

DESCRIPTION OF MAJOR SERVICES

The Trial Court Facilities Act of 2002, SB 1732, requires the transfer of responsibility for funding and operation of trial court facilities from the counties to the State of California. The County must pay the State the amount that the County historically expended for operation and maintenance of each court facility. This budget unit was established in 2006-07 to budget and track these payments. There are twenty-seven facilities to be transferred with an estimated timeline of two years to fully complete the transfers.

There is no staffing associated with this budget unit.

BUDGET HISTORY

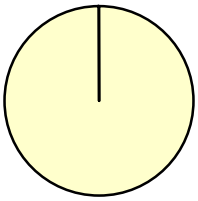
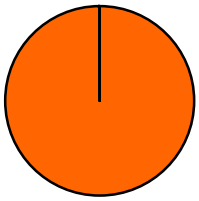


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	-	-	-	57,300	31,010
Departmental Revenue	-	-	-	-	-
Local Cost	-	-	-	57,300	31,010

The first court facilities transfer took place June 27, 2006 for the Rancho Cucamonga Juvenile Traffic Court. The county's annual court facilities payment for this facility is $28,701. The past appropriation for rent (transfers) in the amount of $57,300 was moved to this budget unit from Court Facilities/Judicial Benefits. The excess appropriation remains available for other facilities as they are transferred to the state. On June 30, 2007, the Big Bear and Central Courthouses were transferred to the State. The prorate amounts for the court facilities payments were $70 for the Big Bear Courthouse and $2,239 for the Central Courthouse.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
 Other Charges 100%	 Local Cost 100%

GROUP: Law and Justice
DEPARTMENT: Court Facilities Payments
FUND: General

BUDGET UNIT: AAA CFP
FUNCTION: Public Protection
ACTIVITY: Judicial

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Other Charges	-	-	-	31,010	57,300	869,933	**812,633**
Total Appropriation	-	-	-	31,010	57,300	869,933	**812,633**
Local Cost	-	-	-	31,010	57,300	869,933	**812,633**

Other charges of $869,933 include the annual court facilities payment of $814,968 for the Central Courthouse, $25,665 for the Big Bear Courthouse, and $28,700 for the Rancho Cucamonga Juvenile Traffic Court.

Transfers of future facilities will be brought to the Board of Supervisors throughout the year along with recommended budget actions.

Trial Court Funding – Maintenance of Effort (MOE)

DESCRIPTION OF MAJOR SERVICES

On January 1, 1998, AB233, the Lockyer – Isenberg Trial Court Funding Act of 1997 went into effect in the State of California. This bill fundamentally changed how the trial courts are funded by transferring primary responsibility for funding the courts to the state, including sole responsibility for funding future growth in court operations costs. In addition, it requires counties to make a capped maintenance of effort (MOE) payment to the state each year for operations of the courts. In return, the state allowed the counties to retain many fines and forfeitures to help fund their MOE payments with the provision that collections that exceed the amount of the revenue MOE be shared equally between the state and the county. Of the remaining one half of excess revenue retained by the county, 25% is transferred to the Courthouse Facility special revenue fund to assist with costs of the seismic retrofit/remodel of the central courthouse.

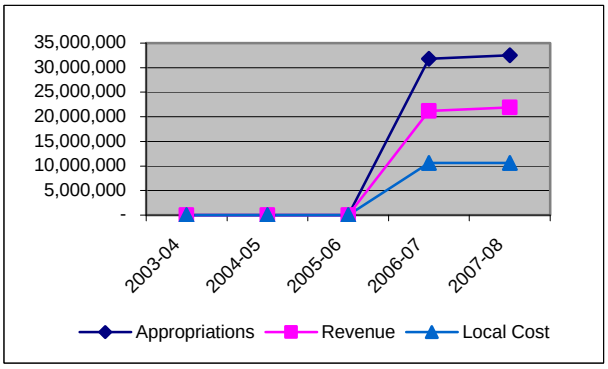
The county's historical MOE contribution of $28,390,295 was made up of two components. The expenditure component of $20,227,102 represented the adjusted 1994-95 county expenses for court operations and the revenue component of $8,163,193 was based on the fine and forfeiture revenue sent to the state in 1994-95. The revenue component has been reduced to $3,325,704 in 2006-07 due to legislation enacted in recent years. Therefore, the county's current MOE contribution is $23,552,806.

Other legislation mandated that beginning in 2003-04, all California counties contribute an additional payment to the state toward court funding. The payment was intended to help the state during its budget crisis and was in lieu of the state taking counties' various undesignated revenues, which would be a much higher amount. San Bernardino County's share of the sweep was $727,264 in 2005-06 and $545,499 in 2006-07.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND

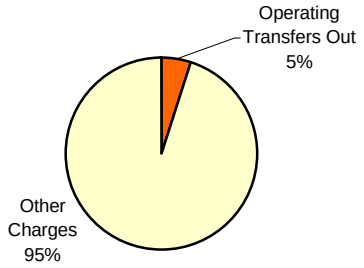
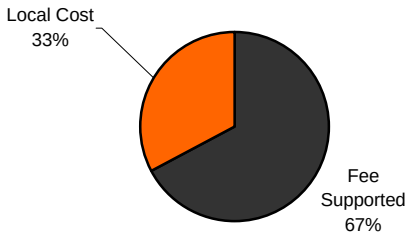


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	36,063,535	35,890,577	31,973,487	31,782,490	35,361,084
Departmental Revenue	28,763,962	28,238,674	23,955,215	21,156,000	25,519,243
Local Cost	7,299,573	7,651,903	8,018,272	10,626,490	9,841,841

Actual appropriation in 2006-07 were over $3.6 million than the modified budget primarily because of an increase in the collection of fines and fees. This increase in revenue is shared with the state (50%) and the county portion will be used to finance the equity buyout of the six facilities transferred to the state.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Trial Court Funding - Maintenance of Effort
FUND: General

BUDGET UNIT: AAA TRC
FUNCTION: Public Protection
ACTIVITY: Judicial

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Other Charges	34,755,850	34,617,482	30,498,334	33,721,402	30,532,490	30,850,674	**318,184**
Total Appropriation	34,755,850	34,617,482	30,498,334	33,721,402	30,532,490	30,850,674	**318,184**
Operating Transfers Out	1,307,685	1,273,095	1,475,153	1,639,682	1,250,000	1,700,000	**450,000**
Total Requirements	36,063,535	35,890,577	31,973,487	35,361,084	31,782,490	32,550,674	**768,184**
Departmental Revenue							
Fines and Forfeitures	7,953,555	8,213,531	9,756,309	10,818,093	8,412,500	9,280,684	**868,184**
Current Services	20,810,407	20,025,143	14,198,906	14,701,150	12,743,500	12,643,500	**(100,000)**
Total Revenue	28,763,962	28,238,674	23,955,215	25,519,243	21,156,000	21,924,184	**768,184**
Local Cost	7,299,573	7,651,903	8,018,272	9,841,841	10,626,490	10,626,490	**-**

Other charges of $30,850,674 are increased due to higher fines collections, which in turn will increase the payment to the state for its 50% share of those collections.

Operating transfers out increased from $1,250,000 to $1,700,000 to transfer additional revenue to the Courthouse Facility special revenue fund.

Departmental revenue of $21,924,184 is increased based on past and current fines collections. Fines and forfeitures include revenues from traffic and criminal fines as well penalty assessments. Current services comprises revenues such as Vital Statistics Fees, Civil Filling Fees, Traffic School, and Recording Fees.

Courthouse Facility – Excess 25%

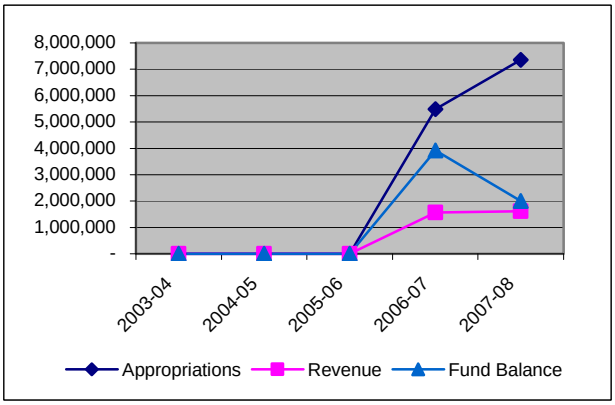
DESCRIPTION OF MAJOR SERVICES

Funding in this special revenue budget unit comes from 25% of the county's 50% share of excess fines collected above the county's revenue maintenance of effort obligation to the state associated with Trial Court Funding and is slated to be used for the Central Courthouse seismic retrofit/remodel project.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND

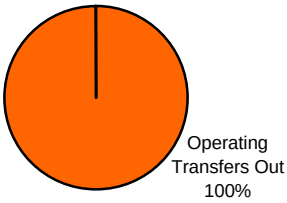
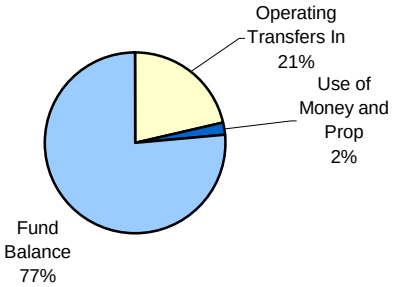


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	-	-	3,000,000	5,482,298	-
Departmental Revenue	1,352,223	1,350,360	1,643,592	1,560,000	1,817,179
Fund Balance				3,922,298	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. The amount not expended is carried over to the subsequent year's budget.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: County Trial Courts
FUND: Courthouse Facility - Excess 25%

BUDGET UNIT: RSD CAO
FUNCTION: General
ACTIVITY: Plant Acquisition

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Operating Transfers Out	-	-	3,000,000	-	5,482,298	7,355,715	**1,873,417**
Total Requirements	-	-	3,000,000	-	5,482,298	7,355,715	**1,873,417**
Departmental Revenue							
Use of Money and Prop	44,538	77,265	168,439	177,497	160,000	166,239	**6,239**
Total Revenue	44,538	77,265	168,439	177,497	160,000	166,239	**6,239**
Operating Transfers In	1,307,685	1,273,095	1,475,153	1,639,682	1,400,000	1,450,000	**50,000**
Total Financing Sources	1,352,223	1,350,360	1,643,592	1,817,179	1,560,000	1,616,239	**56,239**
Fund Balance					3,922,298	5,739,476	**1,817,178**

Operating transfers out of $7,355,715 is to pay for construction costs for the Central Courthouse Seismic Retrofit/Remodel project. The increase of $1,873,417 is because no payments were made in 2006-07. Increased interest earnings and revenue from excess fines are expected during 2007-08.

Operating transfers in of $1,450,000 are increased by $50,000 to reflect current trends in the collections of excess fines.

Courthouse Seismic Surcharge

DESCRIPTION OF MAJOR SERVICES

Funding for this special revenue budget comes from a $35 surcharge on civil filings as authorized by Government Code section 70624. Surcharge revenues are slated to be used for the Central Courthouse seismic retrofit/remodel project.

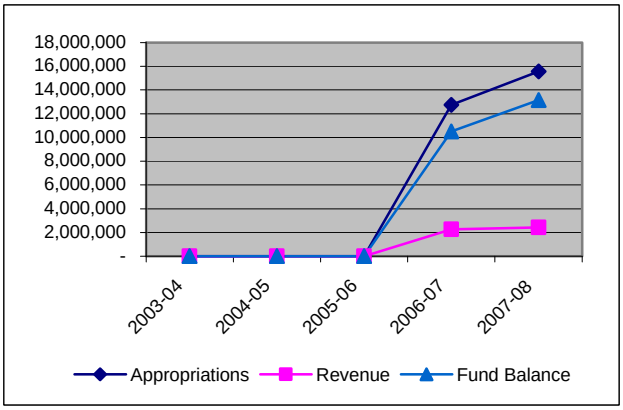
In prior years, this surcharge revenue was accounted for in two separate special revenue funds – one fund for filings involving issues greater than $25,000 and one fund for filings involving issues less than $25,000 - because separate legislation authorized each category. The surcharge is now codified in the same Government Code section and this separation is no longer necessary. These revenues are now combined into one fund.

In June 2007 the county privately placed $18.4 million of revenue bonds for courthouse improvements. All $35 civil filing fee surcharge revenues received by the county subsequent to June 29, 2007, and any interest earnings thereon, are pledged to the payment of the bonds. All pledged revenues are remitted monthly to a trustee acting on behalf of the owners of the bonds.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND

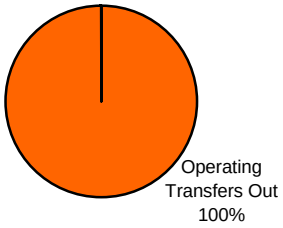
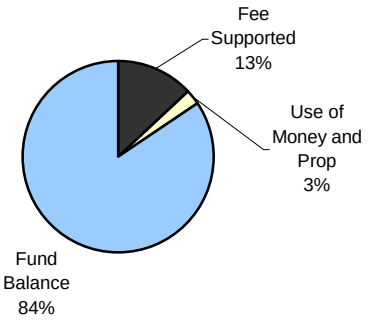


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	-	-	-	12,756,351	-
Departmental Revenue	2,177,359	2,089,677	2,332,909	2,256,900	2,661,959
Fund Balance				10,499,451	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. The amount not expended is carried over to the subsequent year's budget.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: County Trial Courts
FUND: Courthouse Seismic Surcharge

BUDGET UNIT: RSE CAO
FUNCTION: General
ACTIVITY: Plant Acquisition

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Operating Transfers Out	-	-	-	-	12,756,351	15,576,967	**2,820,616**
Total Requirements	-	-	-	-	12,756,351	15,576,967	**2,820,616**
Departmental Revenue							
Fines and Forfeitures	2,086,249	1,948,557	1,857,981	-	1,920,000	-	**(1,920,000)**
Use of Money and Prop	91,110	141,120	302,328	507,537	336,900	398,880	**61,980**
Current Services	-	-	-	2,154,422	-	2,016,677	**2,016,677**
Total Revenue	2,177,359	2,089,677	2,332,909	2,661,959	2,256,900	2,415,557	**158,657**
Fund Balance					10,499,451	13,161,410	**2,661,959**

Operating transfers out of $15,576,967 consists of: (1) $13,161,410 in fund balance earned prior to issuance of the revenue bonds that will be contributed to the Capital Improvement Program for the courthouse project and (2) $2,415,557 of projected revenues to be transferred to the bond trustee. This amount reflects the estimate of revenues pledged to the bond holders.

Use of money and property is the estimate of interest earnings for 2007-08. The $61,980 increase in interest revenue is a result of higher interest rates as well as an increase in fund balance.

Current services of $2,016,677 represent estimated revenues from collections of civil court fees.

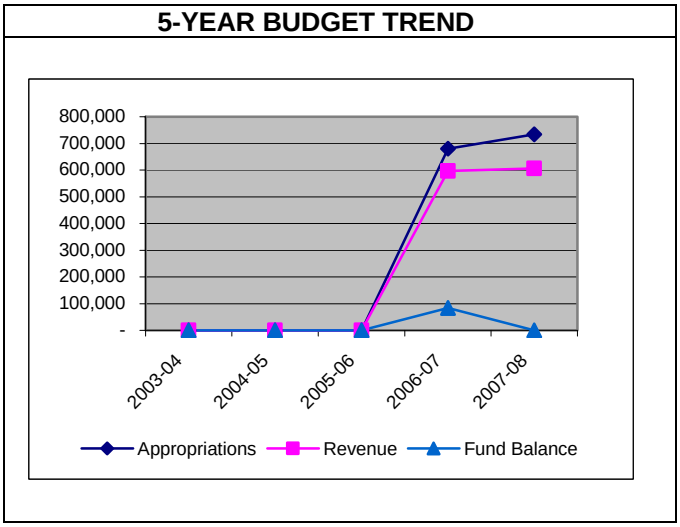
Alternate Dispute Resolution

DESCRIPTION OF MAJOR SERVICES

The Dispute Resolution Programs Act of 1986 authorizes the establishment and use of local dispute resolution services as an alternative to formal court proceedings. The county presently receives $8 per civil filing fee which funds contracts for mediation services for small claims and unlawful detainer actions and certain settlement conferences, complex civil cases, and monetary matters in family law cases in the Superior Court. In accordance with the county's annual agreement with Superior Court, the court administers these contracts and pays the contractors directly from this budget.

There is no staffing associated with this budget unit.

BUDGET HISTORY

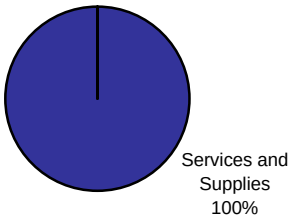
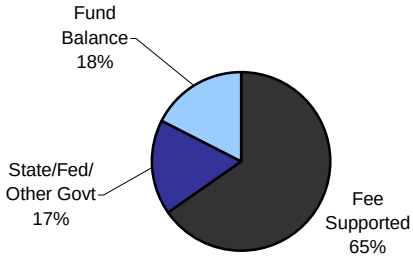


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	-	297,390	594,780	680,217	544,818
Departmental Revenue	-	241,139	644,028	596,000	582,905
Fund Balance				84,217	

This special revenue fund was established January 1, 2005 to account for this program. Services and supplies for 2004-05 represent half-year expenditures, while 2005-06 represents full year expenditures. In previous years, the funding was administered through trust accounts.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: County Trial Courts
FUND: Alternate Dispute Resolution

BUDGET UNIT: SEF CAO
FUNCTION: Public Protection
ACTIVITY: Judicial

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Services and Supplies	-	297,390	594,780	544,818	680,217	733,880	**53,663**
Total Appropriation	-	297,390	594,780	544,818	680,217	733,880	**53,663**
Departmental Revenue							
Fines and Forfeitures	-	240,834	11,900	-	-	-	**-**
Use of Money and Prop	-	305	1,624	2,706	1,800	2,400	**600**
State, Fed or Gov't Aid	-	-	74,901	96,326	172,980	125,000	**(47,980)**
Current Services	-	-	555,603	483,873	421,220	478,000	**56,780**
Total Revenue	-	241,139	644,028	582,905	596,000	605,400	**9,400**
Fund Balance	-				84,217	128,480	**44,263**

Services and supplies of $733,880 are costs related to the contracts for mediation services. During 2004-05, actual revenues were recorded as fines and forfeitures. Since these revenues are from civil filing fees, this revenue was reclassified to current services. Current services revenue also reflects contributions from the Superior Court.

Indigent Defense Special Revenue Fund

DESCRIPTION OF MAJOR SERVICES

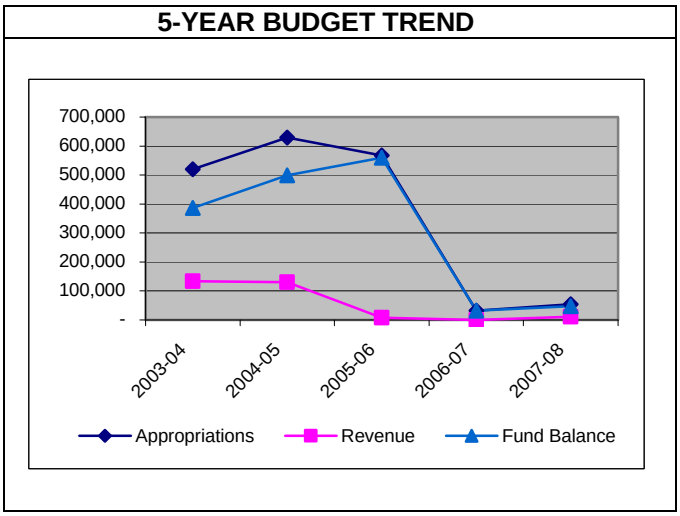
This budget unit accounts for the $25 fee assessments that were collected from indigent defendants prior to the implementation of AB 3000. Prior to the passage of AB 3000 in 2002, existing law allowed the Board of Supervisors of a county to determine the order of priority in which disbursements are made from funds provided by payments on criminal fines and fees. AB 3000 required the Board of Supervisors to mandate the following order of priority for disbursement of fines and fee revenue: (a) restitution to the victim; (b) the 10% state surcharge; (c) fines, penalty assessments, and restitution fines, in an amount for each that is proportional to the total amount levied for all of those items; and (d) other reimbursable costs.

Simply put, AB 3000 imposed priorities for the distribution of funds collected. Since the $25 assessment falls into category (d), registration fees are infrequently collected when a defendant is assigned an attorney.

The fund balance can be distributed at the discretion of the Board of Supervisors pursuant to Penal Code 987.5(e).

There is no staffing associated with this budget unit.

BUDGET HISTORY

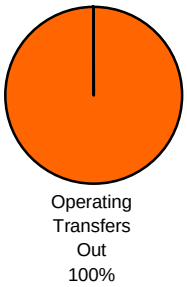
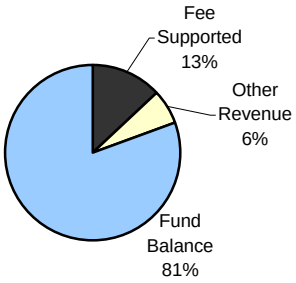


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	-	-	560,000	31,875	-
Departmental Revenue	112,214	60,519	32,177	-	11,784
Fund Balance				31,875	

There were no costs in this budget unit in 2006-07. Departmental revenue was higher than budgeted due to interest earned and collection of revenue fees.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Indigent Defense
FUND: Registraton Fee Projects

BUDGET UNIT: RMX IDC
FUNCTION: Public Protection
ACTIVITY: Judicial

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Total Appropriation	-	-	-	-	31,875	-	**(31,875)**
Operating Transfers Out	-	-	560,000	-	-	54,159	**54,159**
Total Requirements	-	-	560,000	-	31,875	54,159	**22,284**
Departmental Revenue							
Use of Money and Prop	8,480	10,965	18,960	4,496	-	3,500	**3,500**
Current Services	103,734	49,554	13,217	7,288	-	7,000	**7,000**
Total Revenue	112,214	60,519	32,177	11,784	-	10,500	**10,500**
Fund Balance	(112,214)	(60,519)	527,823	(11,784)	31,875	43,659	**11,784**

Operating transfers out are budgeted at $54,159. Funds are anticipated to be utilized in 2007-08.

Departmental revenue of $10,500 is based on current revenue data.

DISTRICT ATTORNEY
Michael A. Ramos

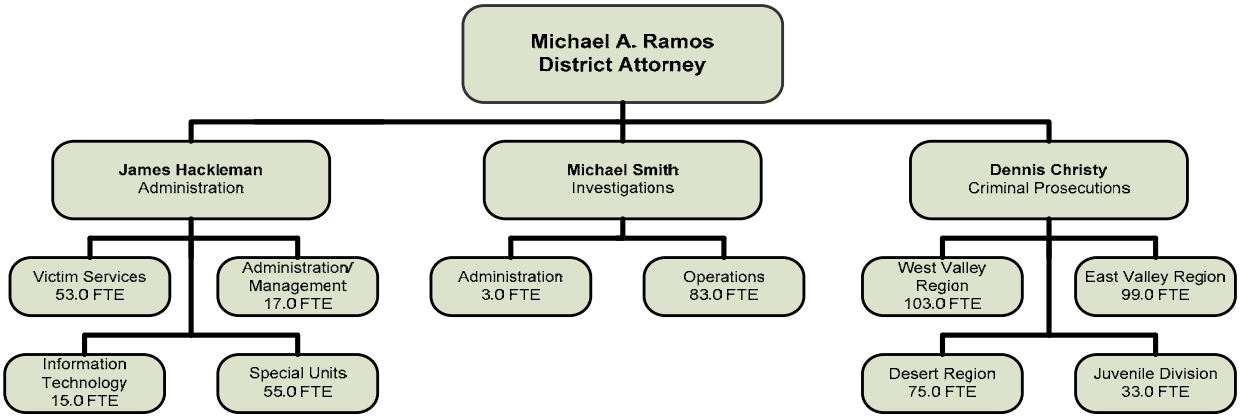
MISSION STATEMENT

It is the mission of the San Bernardino County District Attorney's Office to represent the interests of the people in the criminal justice system, as mandated by California State law. The San Bernardino County District Attorney's Office services the residents of San Bernardino County by: seeking the truth; protecting the innocent; holding the guilty accountable; preserving the dignity of victims and their families; and ensuring that justice is done while always maintaining the highest ethical standards.

STRATEGIC GOALS

1. To continue to promptly, effectively, and ethically prosecute criminal offenses.
2. To minimize the impact of crime upon the lives of victims and assist them as they participate in the criminal justice system.

ORGANIZATIONAL CHART



SUMMARY OF BUDGET UNITS

	2007-08				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
General Fund					
Criminal Prosecution	59,051,132	35,845,581	23,205,551		506.0
Child Abduction and Recovery	876,549	876,549	-		6.0
Total General Fund	59,927,681	36,722,130	23,205,551		512.0
Special Revenue Funds					
Real Estate Fraud Prosecution	4,088,637	1,500,000		2,588,637	11.0
Auto Insurance Fraud Prosecution	929,574	766,302		163,272	6.0
Workers' Comp Fraud Prosecution	1,718,860	1,457,200		261,660	11.0
Specialized Prosecutions	708,708	594,925		113,783	-
Vehicles Fees-Auto Theft	1,110,119	833,500		276,619	-
State Asset Forfeitures	465,973	400,000		65,973	-
Federal Asset Forfeitures	169,769	24,000		145,769	-
Total Special Revenue Funds	9,191,640	5,575,927		3,615,713	28.0
Total - All Funds	69,119,321	42,298,057	23,205,551	3,615,713	540.0

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and applicable performance measures.

Criminal Prosecution

DESCRIPTION OF MAJOR SERVICES

The District Attorney is the public prosecutor and has the mandated responsibility to prosecute crimes committed within the County of San Bernardino, including all city jurisdictions, pursuant to Government Code 26500. Additionally the District Attorney's Office: provides legal assistance for criminal investigations conducted by law enforcement agencies throughout the county; is the legal advisor to the Grand Jury and is authorized to submit evidence and seek Indictments from that body; initiates civil commitment petitions to keep Mentally Disordered Offenders and Sexually Violent Predators in locked facilities; employs civil proceedings in asset forfeiture matters to seek the proceeds of criminal activity; and utilizes civil proceedings to seek sanctions and injunctive relief against businesses that pollute or create dangerous conditions for employees and citizens.

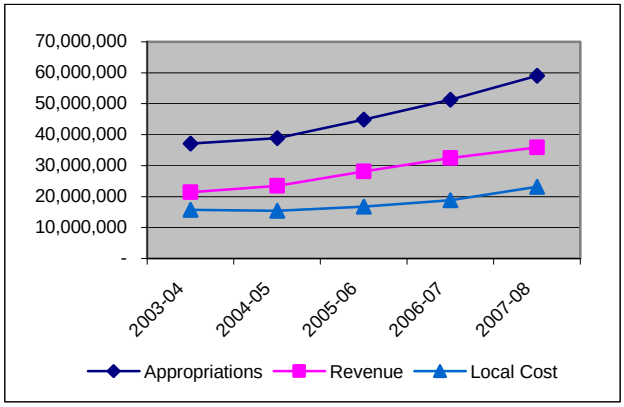
The District Attorney also has a duty to investigate crimes: District Attorney investigators work to prepare cases for trial and initiate special criminal investigations. The office also administers several state grants and other state revenues that fund prosecutors and investigators who handle Real Estate Fraud, Auto Insurance Fraud, Workers' Compensation Fraud, and other special areas of prosecution.

Additionally, the District Attorney has an ethical and legal responsibility to the victims of crime. The office seeks restitution for victims and provides emotional and financial support for victims and their families.

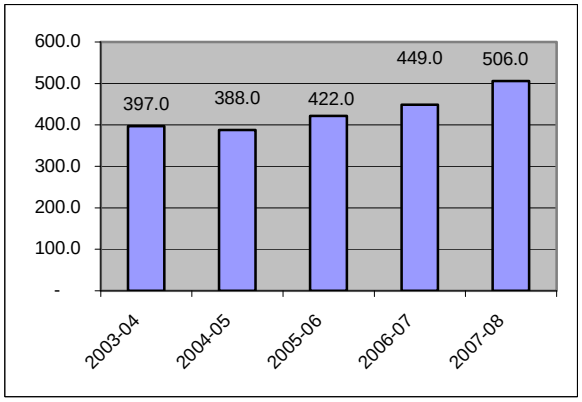
Finally, as the public prosecutor who handles all cases in the name of The People, the District Attorney has a responsibility to keep the citizens of this county informed through regular interaction with the media and the public.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

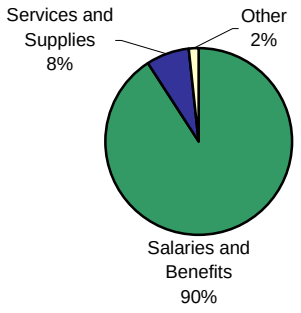
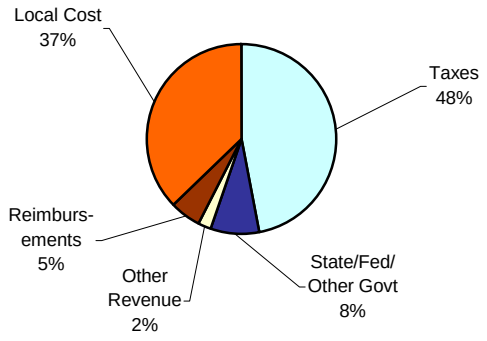


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	37,513,451	40,570,579	46,663,607	52,690,492	53,185,916
Departmental Revenue	21,640,271	23,866,801	27,625,474	33,856,882	33,634,907
Local Cost	15,873,180	16,703,778	19,038,133	18,833,610	19,551,009
Budgeted Staffing				457.0	

Final local cost was exceeded by approximately $717,000. The primary causes for this was a decrease in modified budget reimbursements due to unrealized grant and special revenue programs ($496,000 combined). The impacts were slightly offset with additional revenue; however, the department did not realize a sizeable amount of Prop 172 revenue for a total shortfall of approximately $221,000.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: District Attorney
FUND: General

BUDGET UNIT: AAA DAT
FUNCTION: Public Protection
ACTIVITY: Judicial

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	36,144,133	38,732,142	44,905,973	50,672,139	49,731,729	56,630,601	**6,898,872**
Services and Supplies	3,430,370	3,704,483	3,726,323	4,419,910	3,803,411	4,234,181	**430,770**
Central Computer	238,495	292,026	317,948	430,798	430,798	484,787	**53,989**
Equipment	-	-	-	36,291	8,200	11,800	**3,600**
Vehicles	-	97,553	96,824	-	-	240,000	**240,000**
Transfers	394,652	443,520	505,503	568,238	539,861	733,536	**193,675**
Total Exp Authority	40,207,650	43,269,724	49,552,571	56,127,376	54,513,999	62,334,905	**7,820,906**
Reimbursements	(2,694,199)	(2,699,145)	(2,888,964)	(3,010,460)	(3,198,779)	(3,283,773)	**(84,994)**
Total Appropriation	37,513,451	40,570,579	46,663,607	53,116,916	51,315,220	59,051,132	**7,735,912**
Operating Transfers Out	-	-	-	69,000	-	-	**-**
Total Requirements	37,513,451	40,570,579	46,663,607	53,185,916	51,315,220	59,051,132	**7,735,912**
Departmental Revenue							
Taxes	17,627,500	19,950,848	23,625,000	27,971,251	27,535,392	29,312,500	**1,777,108**
Fines and Forfeitures	-	28,153	128	-	1,500	1,500	**-**
State, Fed or Gov't Aid	3,999,598	3,706,787	3,889,891	5,629,823	4,925,268	5,184,081	**258,813**
Current Services	8,574	11,994	17,850	18,934	5,500	30,000	**24,500**
Other Revenue	4,599	22,914	790	14,899	13,950	13,950	**-**
Other Financing Sources	-	146,105	91,815	-	-	-	**-**
Total Revenue	21,640,271	23,866,801	27,625,474	33,634,907	32,481,610	34,542,031	**2,060,421**
Operating Transfers In	-	-	-	-	-	1,303,550	**1,303,550**
Total Financing Sources	21,640,271	23,866,801	27,625,474	33,634,907	32,481,610	35,845,581	**3,363,971**
Local Cost	15,873,180	16,703,778	19,038,133	19,551,009	18,833,610	23,205,551	**4,371,941**
Budgeted Staffing					449.0	506.0	**57.0**

Salaries and benefits of $ 56,630,601 fund 506.0 positions and are increasing by $6.9 million due to $1.8 million for MOU and retirement cost increases; $0.9 million for mid-year staffing increases, $2.6 million for staffing associated with new judgeships; $0.9 million by transferring staff from the department's fines and forfeitures budget units; and $0.7 million from 2007-08 Board of Supervisors approved policy items. Budgeted staffing increased by 57.0 positions over 2006-07.

Budgeted staffing adjustments are as follows:

- Increase 8.0 various regular positions as the result of mid-year staffing.
- Increase 17.5 various regular positions to staff criminal courtrooms for new judgeships
- Increase 12.0 various regular positions from the tow fines and forfeitures unit to the criminal budget unit.
- Decrease 0.5 Grand Jury Advisor (contract) due to retirement.

- Increase 1.0 Deputy District Attorney to replace contract position.
- Increase 2.0 Executive Secretary II and Special Assistant Deputy District Attorney assigned to special projects, policy development, etc.
- Increase 17.0 various regular positions approved as policy items by the Board of Supervisors. These positions will increase general prosecution support, enhance the department's effectiveness in the area of identity theft, and augment the department's gang units to deal with the related gang cases and crimes.

Services and supplies of $4,234,181 include increases in risk management liabilities ($87,000); inflation ($52,000); startup costs ($100,000) associated with staffing for four new judgeships proposed in 2007-08; and miscellaneous adjustments for internal services ($79,000). Services and supplies also contains one-time expenses for conversion to Active Directory and upgrade of office operating system (not to exceed $250,000) offset by decreases in several line items for one-time costs from 2006-07, expenses the department has reduced, and technical changes in payments to internal services departments. Also, included in this appropriation is the start up material and supplies for the above mentioned additional staff.

Equipment is budgeted at $11,800 and is increased by $3,600 for the purchase of a projector in the central office.

Vehicles of $240,000 represent the purchase of four vehicles ($29,000 each) for investigators for the new judgeships. They will be purchased only as judicial appointments are made. As the result of policy items, the District Attorney purchased an additional five vehicles (three at $22,000 and two at $29,000).

Transfers out of $733,536 primarily represent rents paid to Real Estate Services. Increased costs reflect yearly rents adjustment (4%) and increased EHaP expense. Transfers also includes $72,000 increase for Facilities Management, Auditor Controller and Human Resources services, which is a technical change in the way those services are budgeted from last fiscal year.

Reimbursements of $3,283,773 represent reimbursements from other departments for welfare fraud prosecution, truancy prosecution, Cal-mmet prosecution and reimbursements from another department budget unit for auto theft prosecution. The $84,994 increase is primarily due to increase in reimbursements for asset forfeiture activities.

Taxes budgeted at $29.3 million represent an increase of $1.8 million which is the department's portion of the estimated Prop 172 revenue growth in 2007-08.

State aid budgeted at $4.2 million is increased by $200,000 for additional COPS allocation of $120,000 and increases across several grant and SB 90 programs.

Federal aid of $993,000 includes a $43,000 increase across several federal grant sources.

Current services of $30,000 represent new revenue from the California District Attorneys Association for training provided by asset forfeiture attorney.

Operating transfers in of $1,303,550 represent the transfer of funds from the state Asset Forfeiture and Specialized Prosecutions budget units. The unpredictable nature of this revenue stream prompted the District Attorney to move staff under this budget to provide a mechanism to absorb staff should revenue be drastically reduced. Also, the District Attorney plans to utilize special revenue funds or seek Board of Supervisors approval to use restricted funds to support the Active Directory Exchange operating system in the amount of $250,000. The Active Directory Exchange will allow the District Attorney to manage their information technology function in-house.

PERFORMANCE MEASURES			
Description of Performance Measure	**2006-07 Projected**	**2006-07 Actual**	**2007-08 Projected**
Average number of days between felony case filing and disposition.	90 days	120 days	90 days
Percentage increase of cases where victim services are provided.	10%	41%	32%
Percentage increase of Special Unit filings.	4%	12%	2%
Increase efficiency in case processing resulting in increased cases entered.	2%	20%	2%
Percentage increase of cases processed at the Childrens' Assessment Center.	5%	43%	5%
Percentage increase of parole hearings where the DA appears on behalf of the victim.	50%	28%	20%
Secure sensitive criminal offender information per state mandated requirements.	New	New	100%
Percentage increase of identity theft cases filed. Cases for 2006-07 (391).	New	New	3%
Percentage increase of cases filed by the gang unit. Cases for 2006-07 (1,100).	New	New	3%

Performance Measure: Average Number of Days Between Felony Case Filings and Disposition

This performance measure was not fulfilled. Many variables affected this performance measure. In 2006-07, the District Attorney's office experienced an increase in caseload in both misdemeanors and felony cases. However, there were no increases in the number of courtrooms to assist with the already heavily impacted criminal calendars. It is in the public interest and remains a strong policy of the District Attorney's office that criminal cases be resolved at the earliest point in the proceedings.

Performance Measure: Percentage Increase of Parole Hearings Where the DA Appears on behalf of the Victim

This performance measure ratio is revised. The projected percentage increase in FY 06-07 was based on the pending addition of 1.0 Deputy DA in the Life Parole Unit. In 2006-07, the unit was fully staffed and attended 252 cases. No additional staffing will be added in FY 07-08; therefore, the ratio for this performance measure was revised. The revised performance measure provides a truer estimate on the number of cases that this office can provide services to given the existing staffing levels.

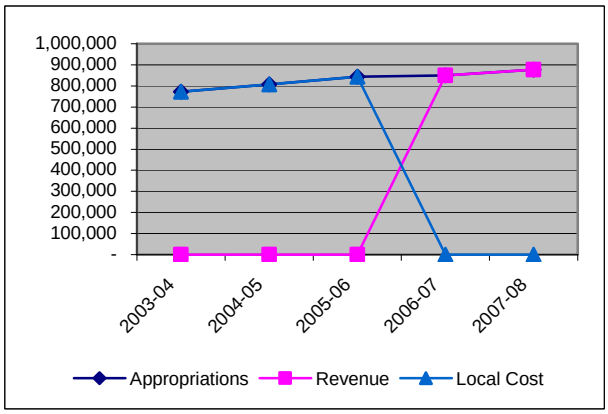
Child Abduction and Recovery

DESCRIPTION OF MAJOR SERVICES

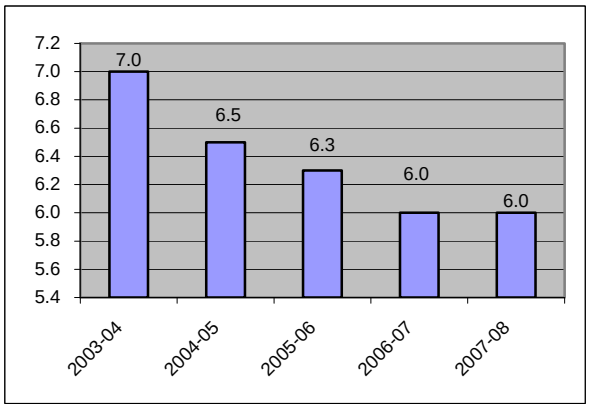
The Child Abduction and Recovery Program is currently required by Chapter 1399, Statutes of 1976, Custody of Minors. Under this statute, the District Attorney (DA) Child Abduction Unit is mandated to take all actions necessary to locate and return parentally abducted children to a safe environment. This program then oversees the prosecution of those who have criminally abducted children. The program requires DA investigators to travel nationwide and to other countries to recover and return children to the custody of the adult ordered by the court.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



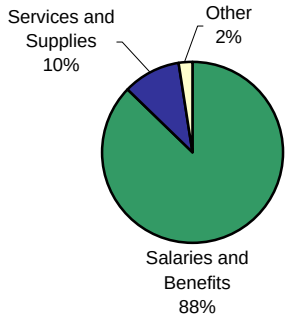
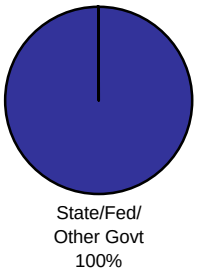
In 2006-07, local cost was replaced with departmental revenue since the state started to fund SB 90 claims again.

PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	814,538	783,346	763,964	920,475	903,689
Departmental Revenue	-	9,619	104,733	920,475	1,268,495
Local Cost	814,538	773,727	659,231	-	(364,806)
Budgeted Staffing				6.0	

Final appropriation of $903,689 is below budget by $16,786. Salaries and benefits were less than modified budget despite two retirement cash outs. Services and supplies are at budget level with rents less than anticipated. Revenue of $1,268,495 is approximately $350,000 over budget due to prior years SB 90 revenue received in 2006-07.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: District Attorney - Child Abduction
FUND: General

BUDGET UNIT: AAA DOS
FUNCTION: Public Protection
ACTIVITY: Judicial

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	698,215	677,696	669,311	788,474	729,199	764,801	**35,602**
Services and Supplies	78,323	71,087	62,493	83,867	83,097	84,036	**939**
Central Computer	-	-	-	5,517	5,517	5,824	**307**
Transfers	38,000	34,563	32,160	25,831	32,662	21,888	**(10,774)**
Total Appropriation	814,538	783,346	763,964	903,689	850,475	876,549	**26,074**
Departmental Revenue							
State, Fed or Gov't Aid	-	7,919	100,236	1,267,981	850,475	876,549	**26,074**
Current Services	-	-	20	-	-	-	**-**
Other Revenue	-	-	4,477	514	-	-	**-**
Other Financing Sources	-	1,700	-	-	-	-	**-**
Total Revenue	-	9,619	104,733	1,268,495	850,475	876,549	**26,074**
Local Cost	814,538	773,727	659,231	(364,806)	-	-	**-**
Budgeted Staffing					6.0	6.0	**-**

Salaries and benefits of $764,801 fund 6.0 positions and are increasing by $35,602 primarily due to MOU and retirement cost increases.

Services and supplies of $84,036 include insurance, computer hardware, travel and vehicle operating costs. It is slightly increased by $939 for inflation.

Transfers of $21,888 represent EHaP and lease costs and are decreased by $10,774 because of reduced lease space occupied.

Departmental revenue of $876,549 is increased by $26,074 based on estimated claims for SB90 reimbursement.

Real Estate Fraud Prosecution

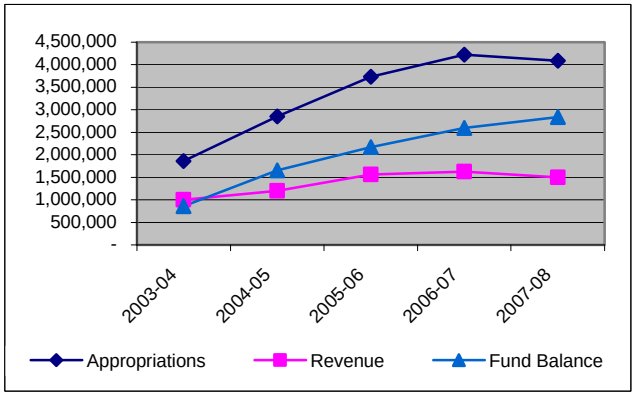
DESCRIPTION OF MAJOR SERVICES

On January 23, 1996, the Board of Supervisors adopted Resolution 96-14 to allow the county to collect, pursuant to Government Code Section 27388, a $2 fee upon recording documents. These monies, in accordance with state law, are used to fund the Real Estate Fraud unit that investigates and prosecutes real estate fraud crimes in the county.

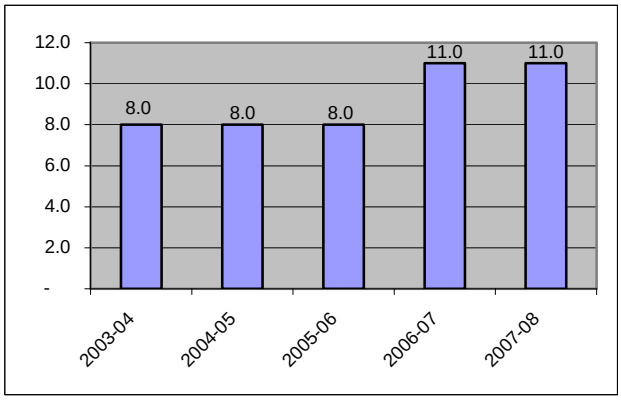
In this county the district attorney, not only prosecutes, but investigates all real estate fraud cases. The workload has steadily increased in the last several years and additional staffing has been added to meet the demand.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



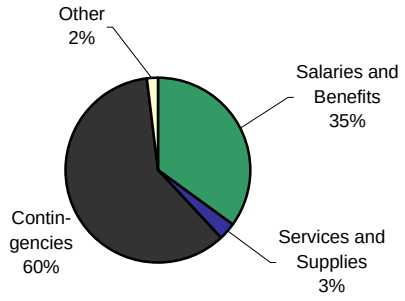
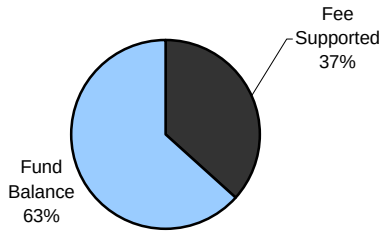
PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	733,388	1,004,667	1,095,372	4,225,650	1,335,055
Departmental Revenue	1,529,895	1,521,220	1,523,829	1,625,000	1,323,042
Fund Balance				2,600,650	
Budgeted Staffing				11.0	

Actual expenditures were less than modified budget due to salary savings and no contingencies expended. Actual revenue was less than modified budget due to a slight decrease in document recording fees.

.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: District Attorney
FUND: Real Estate Fraud Prosecution

BUDGET UNIT: REB DAT
FUNCTION: Public Protection
ACTIVITY: Judicial

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	629,163	880,196	975,957	1,123,084	1,337,903	1,433,481	**95,578**
Services and Supplies	66,026	83,902	78,525	125,761	106,507	113,258	**6,751**
Central Computer	-	3,945	6,133	7,327	7,329	6,879	**(450)**
Vehicles	-	-	-	41,902	-	23,000	**23,000**
Transfers	38,199	36,624	34,757	36,981	44,502	54,467	**9,965**
Contingencies	-	-	-	-	2,729,409	2,457,552	**(271,857)**
Total Appropriation	733,388	1,004,667	1,095,372	1,335,055	4,225,650	4,088,637	**(137,013)**
Departmental Revenue							
Current Services	1,529,895	1,521,220	1,517,351	1,323,042	1,625,000	1,500,000	**(125,000)**
Other Financing Sources	-	-	6,478	-	-	-	**-**
Total Revenue	1,529,895	1,521,220	1,523,829	1,323,042	1,625,000	1,500,000	**(125,000)**
Fund Balance					2,600,650	2,588,637	**(12,013)**
Budgeted Staffing					11.0	11.0	**-**

Salaries and benefits of $1,433,481 fund 11.0 positions and are increasing by $95,578 primarily due to MOU and retirement cost increases.

Services and supplies of $113,258 include insurance, supply, training and vehicle operation costs. The increase of $6,751 is for inflation and vehicle/safety charges for three investigators added in the prior year.

Vehicle costs of $23,000 are needed for an Investigative Technician.

Transfers of $54,467 represent EHaP and lease costs inflation and are increased over last year by $9,965 because of additional staffing/lease space occupied.

Contingencies decreased due to increased operational costs, decreased departmental revenue, and decreased available fund balance.

Revenue of $1,500,000 is based on current revenue receipts from the $2 fee on recording documents.

Auto Insurance Fraud Prosecution

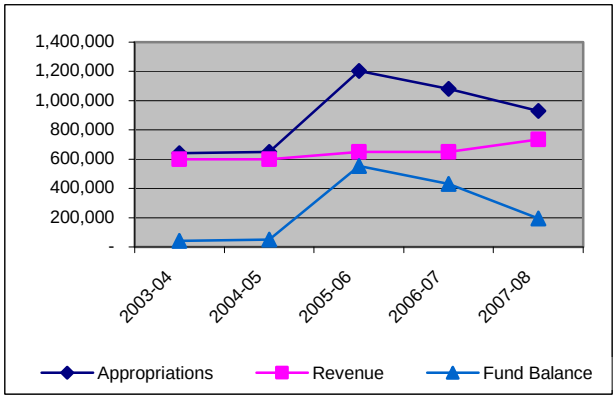
DESCRIPTION OF MAJOR SERVICES

Insurance fraud is a particular problem for automobile policyholders; as it is one of the biggest and fastest growing segments of insurance fraud and contributes substantially to the high cost of automobile insurance with particular significance in urban areas. Prevention of automobile insurance fraud can significantly reduce insurance claim payments and may therefore produce a commensurate reduction in automobile insurance premiums.

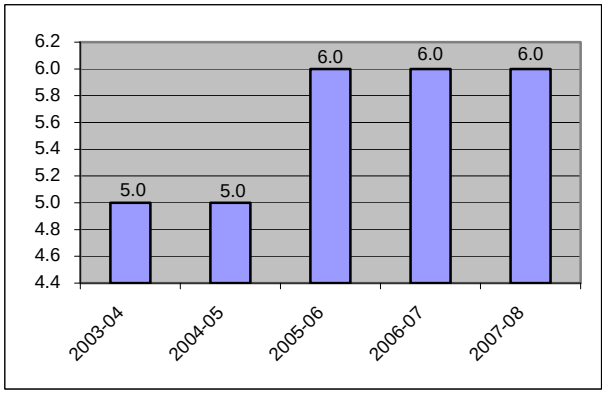
Under the direction of the Insurance Commissioner, the California Department of Insurance makes funds available, as authorized by Section 1871 of the California Insurance Code, to the District Attorney's Office for investigation and prosecution of automobile insurance fraud. This budget unit administers those funds.

BUDGET HISTORY

5-YEAR BUDGET TREND



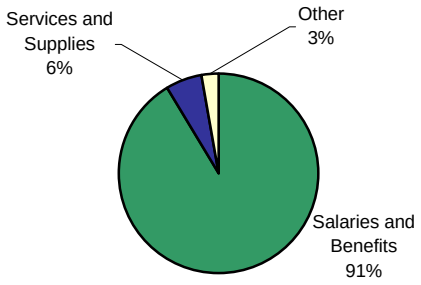
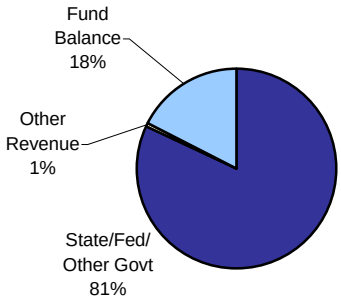
5-YEAR STAFFING TREND



PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	559,116	575,436	776,554	1,084,077	922,561
Departmental Revenue	569,495	1,076,821	653,228	654,000	655,754
Fund Balance				430,077	
Budgeted Staffing				6.0	

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: District Attorney
FUND: Auto Insurance Fraud Prosecution

BUDGET UNIT: RIP DAT
FUNCTION: Public Safety
ACTIVITY: Auto Insurance Fraud Prosecution

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	492,126	508,284	694,207	834,356	812,567	847,377	**34,810**
Services and Supplies	41,724	41,590	57,959	61,127	55,063	47,526	**(7,537)**
Central Computer	-	2,430	3,192	4,525	4,525	5,766	**1,241**
Transfers	25,266	23,132	21,196	22,553	22,566	25,764	**3,198**
Contingencies	-	-	-	-	185,419	3,141	**(182,278)**
Total Appropriation	559,116	575,436	776,554	922,561	1,080,140	929,574	**(150,566)**
Departmental Revenue							
Licenses & Permits	-	90,674	-	-	-	-	**-**
Use of Money and Prop	-	2,428	6,542	3,904	4,000	5,500	**1,500**
State, Fed or Gov't Aid	569,495	983,719	646,639	651,850	646,063	760,802	**114,739**
Other Revenue	-	-	47	-	-	-	**-**
Total Revenue	569,495	1,076,821	653,228	655,754	650,063	766,302	**116,239**
Fund Balance					430,077	163,272	**(266,805)**
Budgeted Staffing					6.0	6.0	**-**

Salaries and benefits of $847,377 fund 6.0 positions and are increasing by $34,810 primarily due to MOU and retirement cost increases.

Services and supplies of $47,526 include vehicles, insurance and computer hardware costs. The decrease of $7,537 is a result of departmental efforts to reduce expenses and a technical change in audit payments.

Transfers of $25,764 represent EHaP and lease costs inflation and are increased over last year by $3,198 because of rents increase and audits payment technical change.

Contingencies of $3,141 are reduced by $182,278 based on a decrease in available fund balance.

Departmental revenue of $766,302 is increased by $116,239 to reflect award being requested and interest earnings received in the current year.

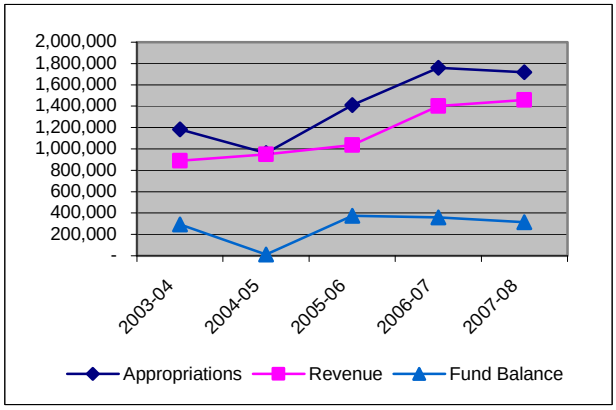
Workers' Comp Insurance Fraud Prosecution

DESCRIPTION OF MAJOR SERVICES

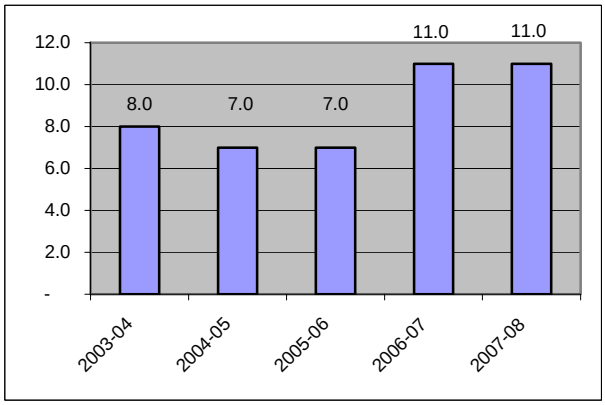
The Department of Insurance, pursuant to Section 1872.83 of the California Insurance Code, distributes funds to the District Attorney's Office for the investigation and prosecution of Workers' Compensation Insurance Fraud. These assessed funds represent a percentage of the total premiums collected by workers' compensation insurance companies and are distributed to investigate and prosecute workers' compensation fraud claims or claims relating to the willful failure to secure the payment of workers' compensation. Of all money collected by the state, 56% is retained by the state for fraud investigation and 44% is distributed statewide to District Attorney offices through a grant program. This budget unit administers those funds.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

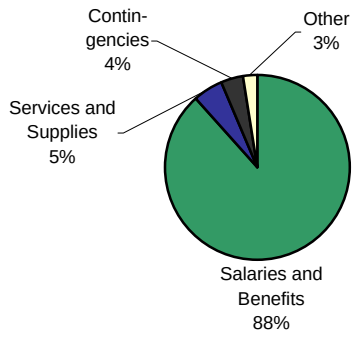
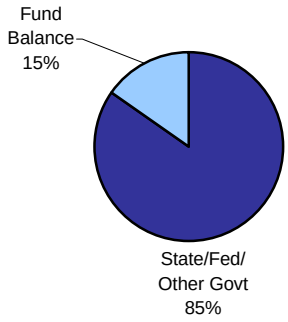


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	867,107	934,925	1,034,515	1,761,785	1,502,467
Departmental Revenue	589,850	1,292,555	1,018,337	1,402,418	1,404,760
Fund Balance				359,367	
Budgeted Staffing				11.0	

Actual expenditures are less than modified budget due to salary and benefit savings and no contingencies expended. Actual revenue was slightly higher due to a slight increase in state aid.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: District Attorney
FUND: Workers' Comp Insur Fraud

BUDGET UNIT: ROB DAT
FUNCTION: Public Protection
ACTIVITY: Judicial

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	747,863	807,482	912,731	1,291,517	1,303,759	1,518,213	**214,454**
Services and Supplies	74,586	79,023	85,351	106,963	98,572	81,968	**(16,604)**
Central Computer	-	3,836	4,914	6,374	6,374	10,406	**4,032**
Equipment	-	7,142	-	-	-	-	**-**
Vehicles	-	-	-	69,147	80,000	-	**(80,000)**
Transfers	44,658	37,442	31,519	28,466	33,556	44,798	**11,242**
Contingencies	-	-	-	-	239,524	63,475	**(176,049)**
Total Appropriation	867,107	934,925	1,034,515	1,502,467	1,761,785	1,718,860	**(42,925)**
Departmental Revenue							
Fines and Forfeitures	-	230,596	-	-	-	-	**-**
Use of Money and Prop	-	1,747	3,959	5,204	4,000	7,200	**3,200**
State, Fed or Gov't Aid	589,850	1,060,212	1,010,528	1,399,356	1,398,418	1,450,000	**51,582**
Current Services	-	-	-	200	-	-	**-**
Other Financing Sources	-	-	3,850	-	-	-	**-**
Total Revenue	589,850	1,292,555	1,018,337	1,404,760	1,402,418	1,457,200	**54,782**
Fund Balance					359,367	261,660	**(97,707)**
Budgeted Staffing					11.0	11.0	**-**

Salaries and benefits of $1,518,213 fund 11.0 positions and are increasing by $214,454 primarily due to full year funding of new positions added last fiscal year and MOU and retirement cost increases.

Services and supplies of $81,968 include insurance, vehicle operating costs, and training costs. The decrease of $16,604 is a result of departmental efforts to reduce expenses and a technical change in audit payments.

Vehicles are reduced by $80,000 to eliminate one-time costs in 2006-07.

Transfers of $44,798 represent EHaP, lease and audit costs and are increased over last year by $11,242 because of additional space occupied by new positions added and a technical change in audit payments.

Contingencies of $63,475 decreased due to increased operational costs and decreased available fund balance.

Departmental revenue of $1,457,200 is increased by $54,782 to reflect an award being requested and interest earnings received in the current year.

Specialized Prosecutions

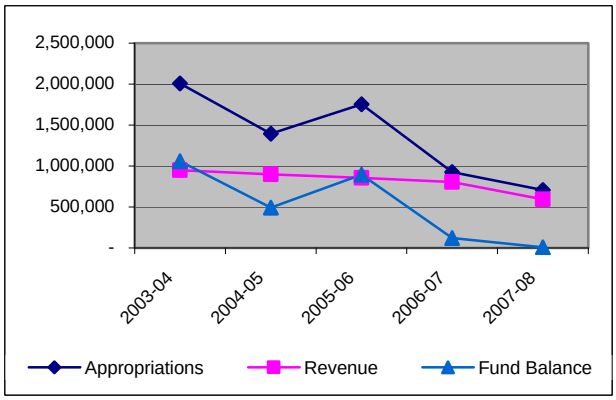
DESCRIPTION OF MAJOR SERVICES

The District Attorney's special prosecutions unit was established in 1990-91 with funding from various fines and forfeitures to prosecute crimes such as hazardous waste dumping, consumer fraud and violations of Cal-OSHA laws. This budget unit funds two Deputy District Attorneys, three investigators, an investigative technician, and a secretary.

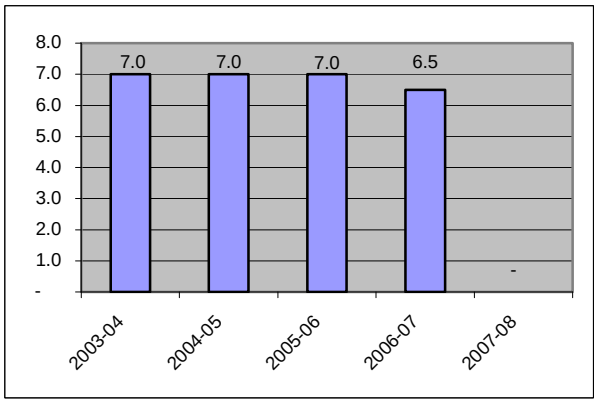
There is no staffing associated with this budget unit in 2007-08.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

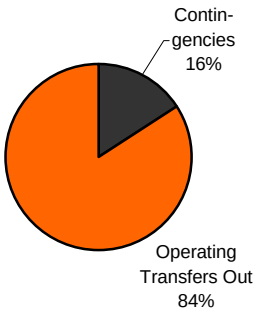
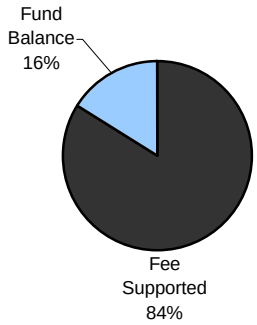


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	936,829	894,256	990,075	925,658	750,906
Departmental Revenue	373,271	1,293,544	212,755	806,500	745,532
Fund Balance				119,158	
Budgeted Staffing				6.5	

Appropriation is less than budget due to savings in salary and benefits. Departmental revenue is also less than budgeted revenue. Since this budget unit continues to experience volatile revenue, the District Attorney eliminated the positions from this budget unit in 2007-08 by absorbing them into the District Attorney Criminal Prosecution budget unit. If staff reductions become necessary because of continued revenue shortfall, they will be accomplished through attrition.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: District Attorney
FUND: Specialized Prosecutions

BUDGET UNIT: SBI DAT
FUNCTION: Public Protection
ACTIVITY: Judicial

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	686,612	758,070	873,667	639,150	815,866	-	**(815,866)**
Services and Supplies	93,957	75,157	62,184	65,879	62,761	-	**(62,761)**
Central Computer	3,151	3,463	5,246	5,211	6,364	-	**(6,364)**
Transfers	153,109	57,566	48,978	40,666	40,667	-	**(40,667)**
Contingencies	-	-	-	-	-	113,158	**113,158**
Total Appropriation	936,829	894,256	990,075	750,906	925,658	113,158	**(812,500)**
Operating Transfers Out	-	-	-	-	-	595,550	**595,550**
Total Requirements	936,829	894,256	990,075	750,906	925,658	708,708	**(216,950)**
Departmental Revenue							
Fines and Forfeitures	373,271	1,279,163	190,810	742,601	800,000	589,925	**(210,075)**
Use of Money and Prop	-	14,367	20,836	2,931	6,500	5,000	**(1,500)**
State, Fed or Gov't Aid	-	14	1,093	-	-	-	**-**
Other Revenue	-	-	16	-	-	-	**-**
Total Revenue	373,271	1,293,544	212,755	745,532	806,500	594,925	**(211,575)**
Fund Balance					119,158	113,783	**(5,375)**
Budgeted Staffing					6.5	-	**(6.5)**

The 2007-08 budget reflects a technical change in the way fines and forfeiture staffing and expenses are budgeted. Employees/positions and expenses have been moved to the District Attorney's Criminal Prosecution budget unit and corresponding fines and forfeitures revenue from this budget unit will be transferred out to cover those costs. This change was requested because fines and forfeitures revenue is difficult to predict and can vary greatly from year to year, making year-end processing and budget procedures very difficult. The department will also have greater flexibility in making staff reductions in the event of declining revenue (reassignment, absorb through attrition, etc.). Contingencies of $113,158 increased as the result of available fund balance.

Vehicle Fees – Auto Theft

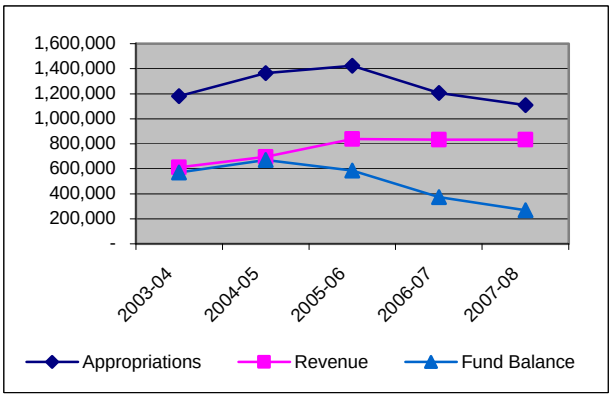
DESCRIPTION OF MAJOR SERVICES

In May of 1995, the San Bernardino County Board of Supervisors adopted a resolution, pursuant to Vehicle Code 9250.14, to impose a $1.00 fee on each San Bernardino County new and renewal vehicle registration to be used to enhance the capacity of local police and prosecutors to deter, investigate and prosecute vehicle theft crimes. This budget unit represents the District Attorney's share of the $1 registration assessment on vehicles registered in San Bernardino County and funds prosecutors and an investigator assigned to automobile theft crimes countywide.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND

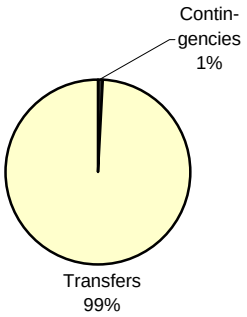
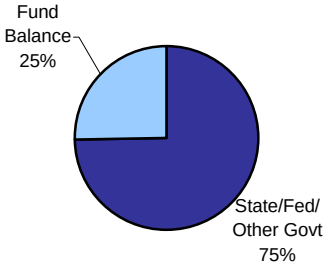


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	639,671	877,520	1,049,326	1,205,596	944,677
Departmental Revenue	739,225	793,586	835,468	833,500	849,199
Fund Balance				372,096	

Appropriation is less than budget mainly due to an extended Investigator vacancy in the San Bernardino County Auto Theft Task Force (SANCATT) program. Contingencies were not used in 2006-07. Revenue was slightly higher than the modified budget due to an increase in the shared $1 received by the county from the vehicle registration assessment.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: District Attorney
FUND: Vehicle Fees-Auto Theft

BUDGET UNIT: SDM DAT
FUNCTION: Public Protection
ACTIVITY: Judicial

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Transfers	639,671	877,520	1,049,326	944,677	1,179,845	1,100,380	**(79,465)**
Contingencies	-	-	-	-	25,751	9,739	**(16,012)**
Total Appropriation	639,671	877,520	1,049,326	944,677	1,205,596	1,110,119	**(95,477)**
Departmental Revenue							
Fines and Forfeitures	-	-	-	613,728	-	-	**-**
Use of Money and Prop	-	14,767	19,214	20,083	13,500	13,500	**-**
State, Fed or Gov't Aid	739,225	778,819	816,254	215,388	820,000	820,000	-
Total Revenue	739,225	793,586	835,468	849,199	833,500	833,500	**-**
Fund Balance					372,096	276,619	**(95,477)**

Transfers of $1,100,380 represent reimbursements to the District Attorney's Criminal Prosecution budget unit for prosecutors and investigators assigned to automobile theft crimes. The decrease of $79,465 is due to the estimated under utilization of salary and benefits as the result of short vacancy periods.

Contingencies of $9,739 decreased due to available fund balance.

Departmental revenue of $833,500 is unchanged as current receipts are at expected levels and no significant change is expected.

State Asset Forfeitures

DESCRIPTION OF MAJOR SERVICES

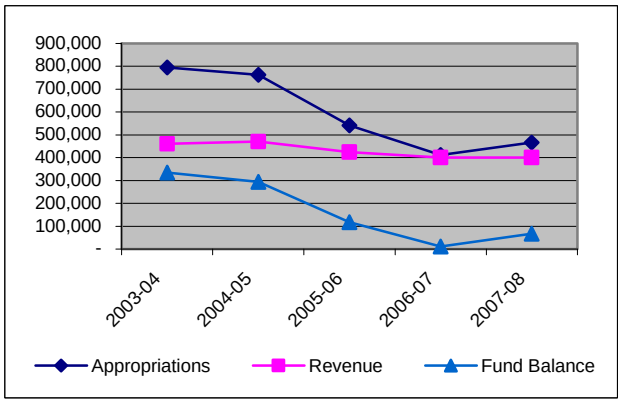
The goal of asset forfeiture is to remove the profits from those who benefit from illegal activities. While seizures and arrests present a temporary setback for criminals, asset forfeiture is effective in permanently removing the proceeds from them while diminishing their ability to continue the illegal enterprise. The law permits law enforcement agencies to use the proceeds of forfeiture to purchase safe, more effective equipment that they otherwise could not afford. Thus, law enforcement is able to convert criminal profits into supplemental funding to inhibit illegal activities.

The District Attorney's Asset Forfeiture program deters crime by depriving criminal of the profits and proceeds of their illegal activities. State asset forfeitures fund staff that process asset forfeitures generated by activities of the Sheriff's Department and police agencies in the county.

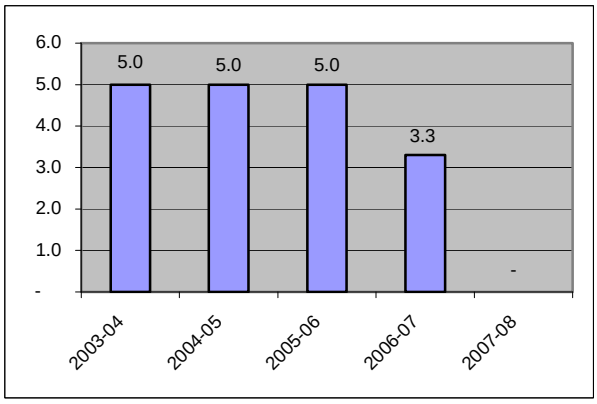
There is no staffing associated with this budget unit in 2007-08.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

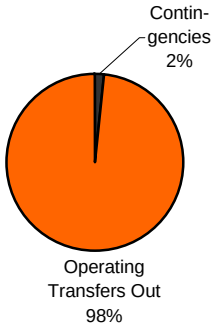
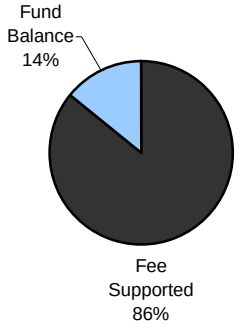


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	455,615	464,976	402,129	411,168	409,778
Departmental Revenue	416,642	289,047	295,770	400,000	464,584
Fund Balance				11,168	
Budgeted Staffing				3.3	

Actual expenditures were less than the modified budget due to slight savings in salary and benefits, and services and supplies. Actual revenue increased more than modified budget as a result of receiving additional funds from the State Asset Forfeitures.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: District Attorney
FUND: State Asset Forfeitures

BUDGET UNIT: SBH DAT
FUNCTION: Public Protection
ACTIVITY: Judicial

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	419,312	421,880	399,685	408,207	409,667	-	**(409,667)**
Services and Supplies	26,567	22,277	17,605	21,729	23,581	-	**(23,581)**
Central Computer	-	2,544	3,969	3,646	3,646	-	**(3,646)**
Transfers	9,736	18,275	22,259	20,245	20,257	-	**(20,257)**
Contingencies	-	-	-	-	2,511	7,973	**5,462**
Total Exp Authority	455,615	464,976	443,518	453,827	459,662	7,973	**(451,689)**
Reimbursements	-	-	(41,389)	(44,049)	(48,494)	-	**48,494**
Total Appropriation	455,615	464,976	402,129	409,778	411,168	7,973	**(403,195)**
Operating Transfers Out	-	-	-	-	-	458,000	**458,000**
Total Requirements	455,615	464,976	402,129	409,778	411,168	465,973	**54,805**
Departmental Revenue							
Fines and Forfeitures	416,642	289,047	295,770	464,584	400,000	400,000	**-**
Total Revenue	416,642	289,047	295,770	464,584	400,000	400,000	**-**
Fund Balance					11,168	65,973	**54,805**
Budgeted Staffing					3.3	-	**(3.3)**

The final 2007-08 budget reflects a technical change in the way the asset forfeiture staffing and expenses are budgeted. Employees/positions and expenses have been moved to the District Attorney's Criminal Prosecution budget unit and corresponding fines and forfeitures revenue from this budget unit will be transferred out to cover those costs. This change was requested because fines and forfeitures revenue is difficult to predict and can vary greatly from year to year, making year-end processing and budget procedures very difficult. The department will also have greater flexibility in making staff reductions in the event of declining revenue (reassignment, absorb through attrition, etc.). Contingencies of $7,973 are increased by $5,462 based on available fund balance.

Federal Asset Forfeitures

DESCRIPTION OF MAJOR SERVICES

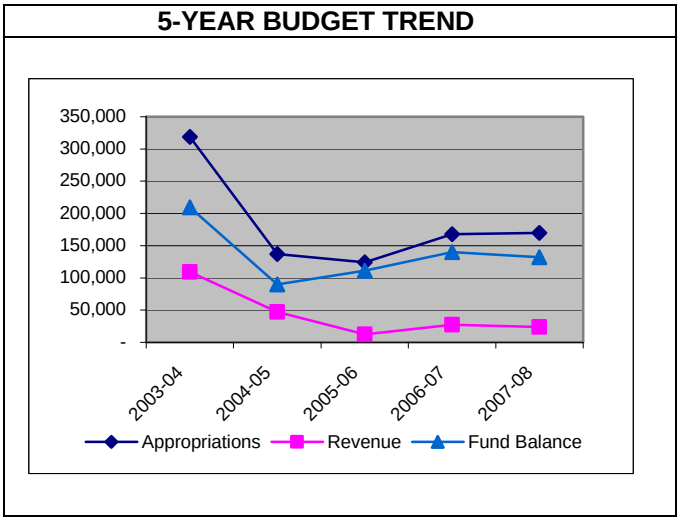
In 1984, Congress enacted the Comprehensive Crime Control Act, which gave federal prosecutors new forfeiture provisions to combat crime. Also created by this legislation was the Department of Justice Assets Forfeiture Fund (AFF). The proceeds from the sale of forfeited assets such as real property, vehicles, businesses, financial instruments, vessels, aircraft and jewelry are deposited into the AFF and are subsequently used to further law enforcement initiatives.

Under the Equitable Sharing Program, the proceeds from sales are often shared with the state and local enforcement agencies that participated in the investigation, which led to the seizure of the assets. This important program enhances law enforcement cooperation between state/local agencies and federal agencies. This budget unit represents federal asset forfeitures processed by the District Attorney's Asset Forfeiture unit. The U.S. Department of Justice sets forth the terms by which law enforcements may use these funds.

A portion of these funds will be transferred to the District Attorney's criminal budget unit for Asset Forfeiture unit operating expenses in 2007-08 and safety equipment according to the terms set forth by the U.S. Department of Justice.

There is no staffing associated with this budget unit.

BUDGET HISTORY

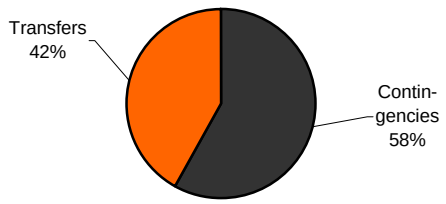
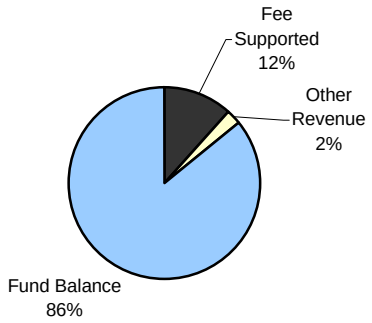


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	155,000	-	41,389	167,560	44,049
Departmental Revenue	30,370	16,574	70,000	27,500	49,758
Fund Balance				140,060	

Actual expenditures are less than budgeted as no contingencies were expended. Revenue was slightly higher than the modified budget due to increase in fines and forfeitures.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: District Attorney
FUND: Federal Asset Forfeitures

BUDGET UNIT: SDN DAT
FUNCTION: Public Protection
ACTIVITY: Judicial

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Transfers	155,000	-	41,389	44,049	48,494	71,333	**22,839**
Contingencies	-	-	-	-	119,066	98,436	**(20,630)**
Total Appropriation	155,000	-	41,389	44,049	167,560	169,769	**2,209**
Departmental Revenue							
Fines and Forfeitures	26,857	14,660	65,158	42,971	25,000	20,000	**(5,000)**
Use of Money and Prop	3,513	2,065	4,842	6,787	2,500	4,000	**1,500**
Other Revenue	-	(151)	-	-	-	-	**-**
Total Revenue	30,370	16,574	70,000	49,758	27,500	24,000	**(3,500)**
Fund Balance					140,060	145,769	**5,709**

Transfers of $71,333 are increasing by $22,839 as a result of inflation and rent increases and safety equipment expenses.

Contingencies of $98,436 are reduced by $20,630 due to increased operational costs and decreased departmental revenue.

Departmental revenue of $24,000 is reduced by $3,500 based on current receipts. Asset forfeiture revenue is difficult to predict and can vary greatly from year to year.

LAW AND JUSTICE GROUP ADMINISTRATION
Doreen Boxer

MISSION STATEMENT

The mission of the Law and Justice Group Executive Committee is to enhance the quality of life, provide for the safety of all citizens, and promote the principles of justice within San Bernardino County by coordinating resources and services, including justice facilities and information management

STRATEGIC GOALS

1. Promote safety by reducing the length of time required to move cases through the criminal justice system.

2. Positively affect safety and well being of residents and visitors by increasing the amount of funding received for Law and Justice Group projects.

3. Enhance quality of life in the County of San Bernardino by reducing the negative effects of gang-related crimes on the citizens of the county.

SUMMARY OF BUDGET UNITS

	2007-08				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
General Fund					
Law and Justice Group Administraton	232,951	78,503	154,448		1.0
Total General Fund	232,951	78,503	154,448		1.0
Special Revenue Funds					
2003 US BJA Congressional Mandated Award	150,731	174,695		(23,964)	-
2005 COPS Technology Grant	175,079	175,010		69	-
2006 COPS Technology Grant	493,614	493,614		-	-
2005 Justice Assistance Grant	38,736	500		38,236	-
2006 Justice Assistance Grant	52,100	750		51,350	-
Southwest Border Prosecution Initiative	5,861,949	1,210,000		4,651,949	-
Total Special Revenue Funds					-
Total - All Funds			154,448		1.0

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and applicable performance measures.

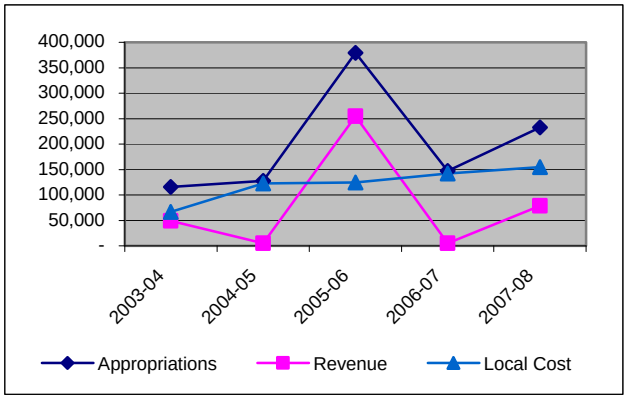
Law and Justice Group Administration

DESCRIPTION OF MAJOR SERVICES

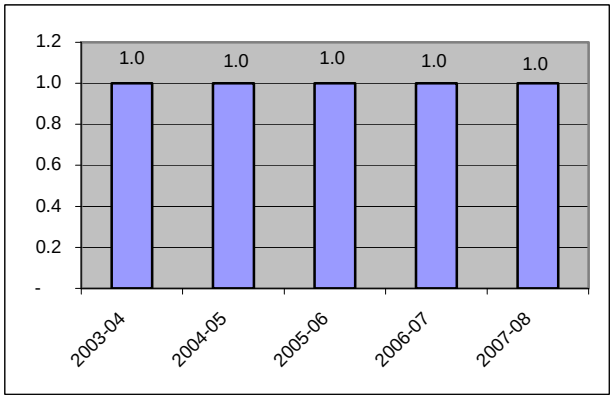
Under general direction of the Law and Justice Group Chairman, the law and justice departments collaborate on grant applications, projects and operational enhancements, with the assistance and coordination by the administrative analyst for the Law and Justice Group.

BUDGET HISTORY

5-YEAR BUDGET TREND



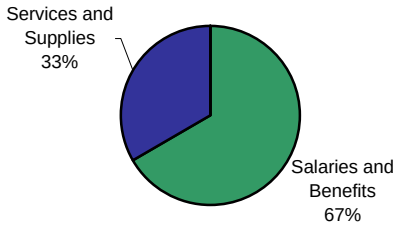
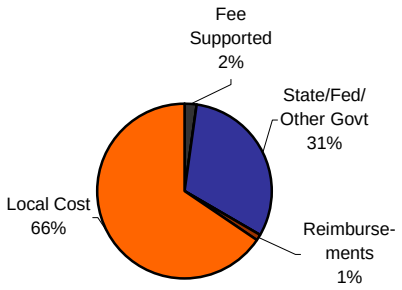
5-YEAR STAFFING TREND



PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	114,341	123,806	147,980	147,302	146,887
Departmental Revenue	-	297,097	13,891	5,000	5,000
Local Cost	114,341	(173,291)	134,089	142,302	141,887
Budgeted Staffing				1.0	

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Law and Justice Group Administration
FUND: General

BUDGET UNIT: AAA LNJ
FUNCTION: Public Protection
ACTIVITY: Judicial

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	111,600	122,075	137,896	144,922	144,857	156,886	**12,029**
Services and Supplies	2,004	751	9,776	720	3,450	77,534	**74,084**
Central Computer	564	790	105	988	988	1,067	**79**
Transfers	173	190	203	257	257	264	**7**
Total Exp Authority	114,341	123,806	147,980	146,887	149,552	235,751	**86,199**
Reimbursements	-	-	-	-	(2,250)	(2,800)	**(550)**
Total Appropriation	114,341	123,806	147,980	146,887	147,302	232,951	**85,649**
Departmental Revenue							
State, Fed or Gov't Aid	-	287,097	-	-	-	73,503	**73,503**
Current Services	-	10,000	5,000	5,000	5,000	5,000	**-**
Other Financing Sources	-	-	8,891	-	-	-	**-**
Total Revenue	-	297,097	13,891	5,000	5,000	78,503	**73,503**
Local Cost	114,341	(173,291)	134,089	141,887	142,302	154,448	**12,146**
Budgeted Staffing					1.0	1.0	**-**

Salaries and benefits of $156,886 fund 1.0 position and are increasing by $12,029 primarily resulting from costs associated with MOU and retirement rate adjustments. There is a slight decrease in worker's compensation costs.

Services and supplies of $77,534 include training and travel costs for this budget unit and increased costs associated with the "pass-through" of the Juvenile Accountability Block Grant (JABG) program to the Superior Court to fund a portion of the salaries associated with a hearing officer and legal processing clerk. Departmental revenue is increased by $73,503 to reflect the receipt of the JABG grant funds.

PERFORMANCE MEASURES

Description of Performance Measure	2006-07 Projected	2006-07 Actual	2007-08 Projected
Percent of cases e-filed.	15%	9%	12%
Percentage of L&J expenditures with grant funding sources.	18%	16%	60%

2004 Local Law Enforcement Block Grant

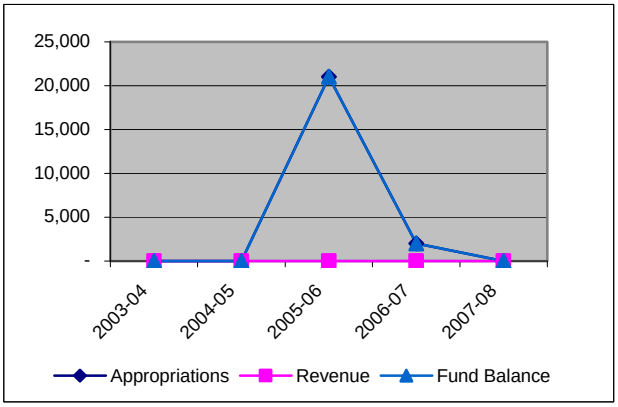
DESCRIPTION OF MAJOR SERVICES

This grant provided funding for projects to reduce crime and improve public safety. An advisory board recommended projects that were submitted by law and justice departments. This allocation covered the purchase of 800mhz radio system enhancements, training equipment, video conferencing equipment, hardware and customized software for offender supervision, and application support and maintenance for the e-Filing system.

There was no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	-	57,077	19,699	2,014	2,014
Departmental Revenue	-	78,081	709	-	-
Fund Balance				2,014	

ANALYSIS OF FINAL BUDGET

GROUP: Law and Justice
DEPARTMENT: Law and Jutice Group Administration
FUND: 2004 Local Law Enforcement Block Grant

BUDGET UNIT: SDZ LNJ
FUNCTION: Public Protection
ACTIVITY: Judicial

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Services and Supplies	-	-	-	2,014	2,014	-	**(2,014)**
Transfers	-	57,077	19,699	-	-	-	**-**
Total Appropriation	-	57,077	19,699	2,014	2,014	-	**(2,014)**
Departmental Revenue							
Use of Money and Prop	-	1,204	709	-	-	-	**-**
State, Fed or Gov't Aid	-	76,877	-	-	-	-	**-**
Total Revenue	-	78,081	709	-	-	-	**-**
Fund Balance					2,014	-	**(2,014)**

Funding under this grant was depleted in September 2006.

2003 US BJA Congressional Mandate Award

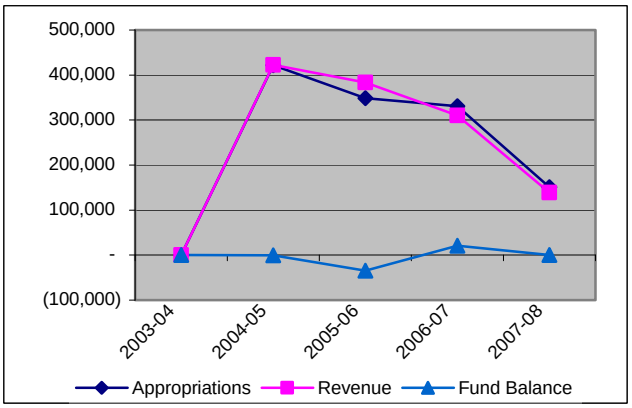
DESCRIPTION OF MAJOR SERVICES

This earmark award provides funding for the development of the law enforcement document imaging system called Storage Technology Optical Records Management (STORM). This collaborative project seeks to electronically transmit data and documents between the Sheriff, District Attorney and Superior Court. Ultimately, the project will expand to include Probation, Public Defender and external law enforcement agencies.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND

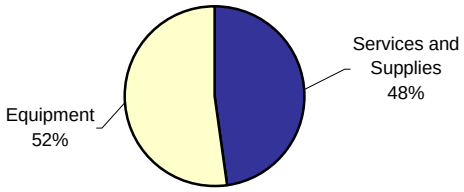
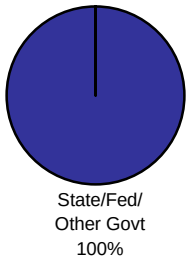


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	62,004	45,879	(20,000)	330,458	194,015
Departmental Revenue	73,314	37,082	34,594	309,902	149,495
Fund Balance				20,556	

Expenditures under this program are reimbursed after they are incurred, so actual revenue decreases proportionately with expenditures. Several anticipated expenditures for equipment in 2006-07 were deferred until 2007-08 due to ongoing project delays.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Law and Jutice Group Administration
FUND: 2003 US BJA Congress Mand Awd

BUDGET UNIT: SDY LNJ
FUNCTION: Public Protection
ACTIVITY: Judicial

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Services and Supplies	62,004	24,311	-	122,776	121,637	71,807	**(49,830)**
Equipment	-	21,568	-	70,039	148,821	78,924	**(69,897)**
Transfers	-	-	(20,000)	1,200	60,000	-	**(60,000)**
Total Appropriation	62,004	45,879	(20,000)	194,015	330,458	150,731	**(179,727)**
Departmental Revenue							
State, Fed or Gov't Aid	73,314	37,082	34,594	149,495	309,902	174,695	**(135,207)**
Total Revenue	73,314	37,082	34,594	149,495	309,902	174,695	**(135,207)**
Fund Balance					20,556	(23,964)	**(44,520)**

Services and supplies of $71,807 include costs associated with computer programming and image licensing software for the STORM project. The decrease of $49,830 reflects the one-time availability of grant funding.

Equipment of $78,924 is for computer equipment and is decreased by $69,897 to reflect the one-time nature of fixed asset purchases under this grant. Transfers are decreased by $60,000 due to a procedural change in paying expenditures directly from this fund.

Expenditures under this program are reimbursed after they are incurred, so projected revenue decreases proportionately with expenditures.

2005 COPS Technology Grant

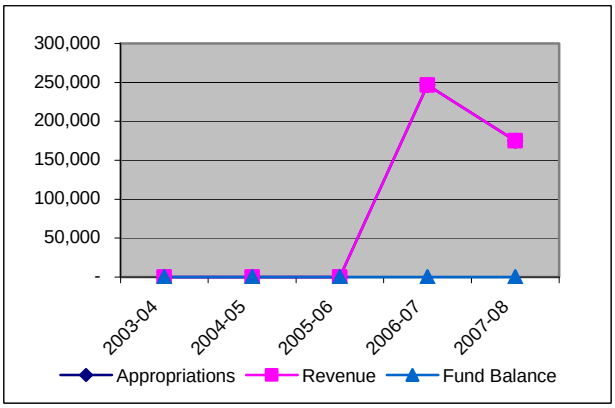
DESCRIPTION OF MAJOR SERVICES

This earmark award provides funding to begin implementation of the integrated electronic criminal case filing system known as Storage Technology Optical Records Management (STORM), whereby transmittal of document images will occur between the Sheriff, District Attorney and Superior Court. Ultimately, the project will expand to include Probation, Public Defender and external law enforcement agencies.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND

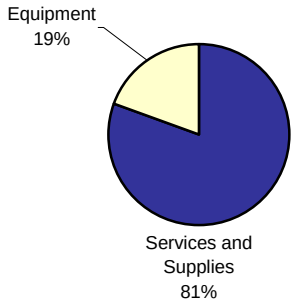
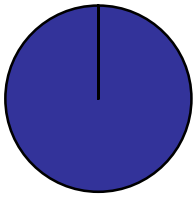


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	-	-	-	246,661	71,651
Departmental Revenue	-	-	-	246,661	71,720
Fund Balance				-	

Programming for the project was delayed and will occur predominantly in 2007-08, resulting in both expense and corresponding revenue variances.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Law and Jutice Group Administration
FUND: 2005 COPS Technology Grant

BUDGET UNIT: SEC LNJ
FUNCTION: Public Protection
ACTIVITY: Judicial

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Services and Supplies	-	-	-	71,651	212,661	141,079	**(71,582)**
Equipment	-	-	-	-	34,000	34,000	**-**
Total Appropriation	-	-	-	71,651	246,661	175,079	**(71,582)**
Departmental Revenue							
Use of Money and Prop	-	-	-	134	-	-	**-**
State, Fed or Gov't Aid	-	-	-	71,586	246,661	175,010	**(71,651)**
Total Revenue	-	-	-	71,720	246,661	175,010	**(71,651)**
Fund Balance					-	69	**69**

Services and supplies of $141,079 include costs associated with computer programming for the STORM project. The decrease in revenue of $71,651 reflects the one-time availability of grant funding.

Equipment of $34,000 is related to storage disks for this project.

Expenditures under this program are reimbursed after they are incurred, so projected revenue decreases proportionately with expenditures.

2006 COPS Technology Grant

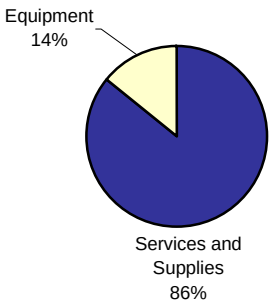
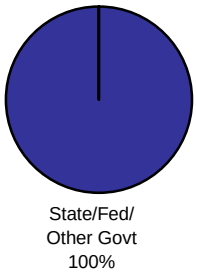
DESCRIPTION OF MAJOR SERVICES

This earmark award provides funding to further implementation of the integrated electronic criminal case filing system known as Storage Technology Optical Records Management (STORM), whereby transmittal of document images will occur between the Sheriff, District Attorney and Superior Court. Ultimately, the project will expand to include Probation, Public Defender and external law enforcement agencies.

This is a newly established budget unit in 2007-08 and therefore no history is available.

There is no staffing associated with this budget unit.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Law and Jutice Group Administration
FUND: 2006 COPS Technology Grant

BUDGET UNIT: SII LNJ
FUNCTION: Public Protection
ACTIVITY: Judicial

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Services and Supplies	-	-	-	-	-	423,077	**423,077**
Equipment	-	-	-	-	-	70,537	**70,537**
Total Appropriation	-	-	-	-	-	493,614	**493,614**
Departmental Revenue							
State, Fed or Gov't Aid	-	-	-	-	-	493,614	**493,614**
Total Revenue	-	-	-	-	-	493,614	**493,614**
Fund Balance					-	-	**-**

Services and supplies of $423,077 include costs associated with computer programming and development, software and hardware purchases for the STORM project.

Equipment purchases of $70,537 reflect fixed asset purchases for the STORM project.

Expenditures under this program are reimbursed after they are incurred, so projected revenue is equal to expenditures.

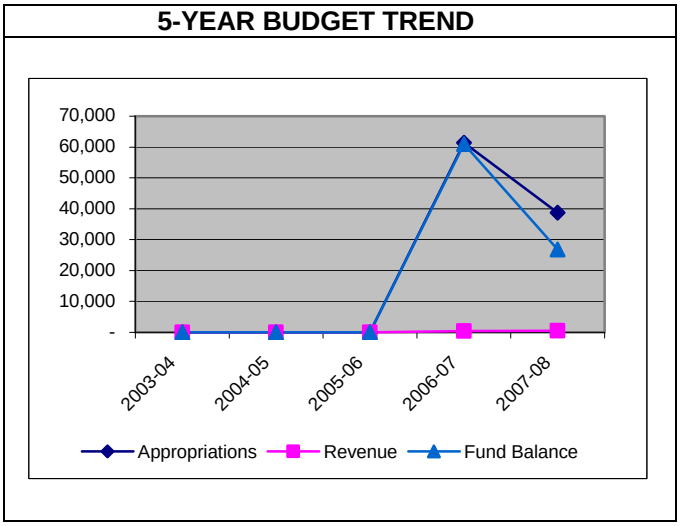
2005 Justice Assistance Grant

DESCRIPTION OF MAJOR SERVICES

This federal grant supports a broad range of law enforcement activities to improve the overall criminal justice system. The County of San Bernardino serves as the lead agency and passes allocation through to the various local jurisdictions. Within the county, resources are used for e-Filing system maintenance, equipment for mobile command operations, teleconferencing equipment, polygraph testing for probationers, and costs associated with Mental Health Court.

There is no staffing associated with this budget unit.

BUDGET HISTORY

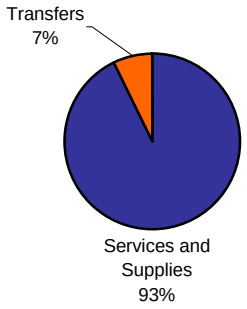
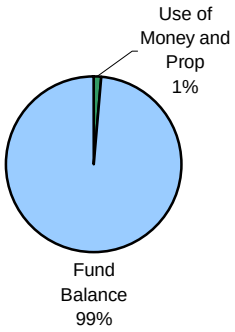


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	-	-	958,168	61,400	25,108
Departmental Revenue	-	-	1,019,183	385	2,328
Fund Balance				61,015	

In accordance with section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in the budget unit are less than budget. The amount not expended in 2006-07 has been re-appropriated in the 2007-08 budget.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Law and Justice Group Administration
FUND: 2005 Justice Assistance Grant

BUDGET UNIT: SEG LNJ
FUNCTION: Public Protection
ACTIVITY: Judicial

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Services and Supplies	-	-	871,097	8,250	12,216	35,936	**23,720**
Transfers	-	-	-	16,858	25,574	2,800	**(22,774)**
Contingencies	-	-	-	-	23,610	-	**(23,610)**
Total Appropriation	-	-	871,097	25,108	61,400	38,736	**(22,664)**
Operating Transfers Out	-	-	87,071	-	-	-	**-**
Total Requirements	-	-	958,168	25,108	61,400	38,736	**(22,664)**
Departmental Revenue							
Use of Money and Prop	-	-	3,632	2,328	385	500	**115**
State, Fed or Gov't Aid	-	-	1,015,551	-	-	-	**-**
Total Revenue	-	-	1,019,183	2,328	385	500	**115**
Fund Balance					61,015	38,236	**(22,779)**

Services and supplies of $35,936 are increased by $23,720 primarily due to the software maintenance and support agreement for e-Filing and Electronic Information Sharing.

A transfer of $2,800 is anticipated to offset Law & Justice Group administrative expenses. The decrease of $22,774 is related to replacement of servers during 2006-07, purchased with a transfer of funds to the Information Services Department.

Departmental revenue of $500 is the anticipated interest in this fund.

2006 Justice Assistance Grant

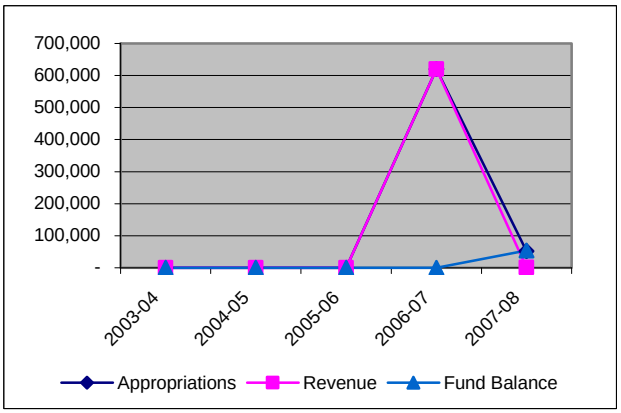
DESCRIPTION OF MAJOR SERVICES

This federal grant supports a broad range of law enforcement activities to improve the overall criminal justice system. The County of San Bernardino serves as the lead agency and passes allocation through to the various local jurisdictions. Within the County's law and justice departments, resources are currently used for polygraph testing, a restorative justice community corrections program, and costs associated with Drug Courts.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND

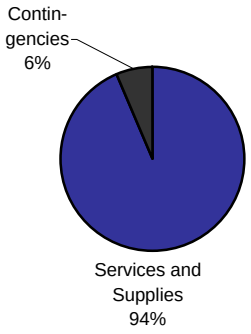
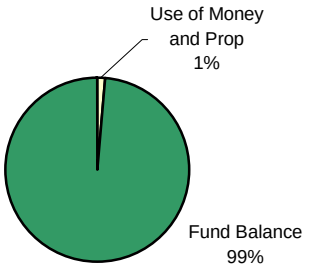


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	-	-	-	620,245	574,757
Departmental Revenue	-	-	-	620,245	626,107
Fund Balance				-	

Expenditures in 2006-07 were less than expected due to reduced project costs related to electronic information sharing and probationer polygraph testing. Since the JAG grant is an annual allocation, money remaining from earlier grant awards is typically depleted first.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Law and Justice Group Administration
FUND: 2006 Justice Assistance Grant

BUDGET UNIT: SFX LNJ
FUNCTION: Public Protection
ACTIVITY: Judicial

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Services and Supplies	-	-	-	574,757	620,245	48,774	**(571,471)**
Contingencies	-	-	-	-	-	3,326	**3,326**
Total Appropriation	-	-	-	574,757	620,245	52,100	**(568,145)**
Departmental Revenue							
Use of Money and Prop	-	-	-	5,862	-	750	**750**
State, Fed or Gov't Aid	-	-	-	620,245	620,245	-	**(620,245)**
Total Revenue	-	-	-	626,107	620,245	750	**(619,495)**
Fund Balance					-	51,350	**51,350**

Services and supplies of $48,774 include costs associated with Drug Court, polygraph testing for probationers, and software maintenance and support for e-Filing and Electronic Information Sharing. The decrease of $571,471 reflects the one-time availability of grant funding.

Contingencies of $3,326 are based on the undesignated available fund balance. In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. The amount not expended is carried over to the subsequent year's budget.

Departmental revenue of $750 is the anticipated interest in this fund.

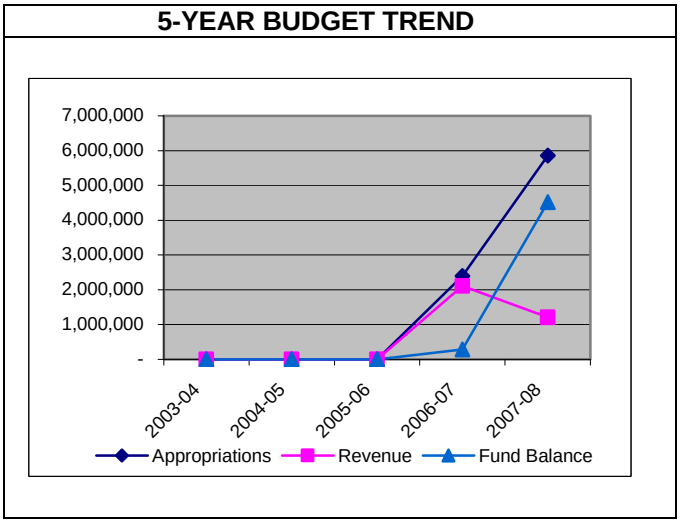
Southwest Border Prosecution Initiative

DESCRIPTION OF MAJOR SERVICES

The Law and Justice Group compiles documentation of expenditures for the Southwest Border Prosecution Initiative, a reimbursement project under which jurisdictions in the four Southwestern U.S. Border States (Arizona, California, Texas, and New Mexico) are eligible to be reimbursed for a portion of prosecution and detention costs in federal cases. These funds are used for law and justice activities that support and enhance prosecutorial and detention services.

There is no staffing associated with this budget unit.

BUDGET HISTORY

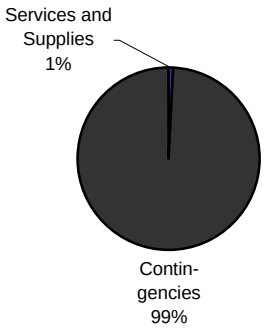
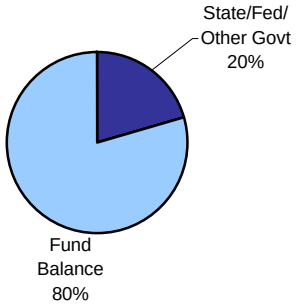


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	-	-	-	2,398,468	19,216
Departmental Revenue	-	-	288,794	2,109,674	4,382,371
Fund Balance				288,794	

In accordance with section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in the budget unit are less than budget. The amount not expended in 2006-07 has been re-appropriated in the 2007-08 budget. Revenue in 2006-07 exceeds budget due to greater than anticipated reimbursements from the federal government.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Law and Justice Group Administration
FUND: Southwest Border Prosecution Initiative

BUDGET UNIT: SWI LNJ
FUNCTION: Public Protection
ACTIVITY: Judicial

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Services and Supplies	-	-	-	19,216	44,504	50,144	**5,640**
Contingencies	-	-	-	-	2,353,964	5,811,805	**3,457,841**
Total Appropriation	-	-	-	19,216	2,398,468	5,861,949	**3,463,481**
Departmental Revenue							
Use of Money and Prop	-	-	-	36,780	1,500	10,000	**8,500**
State, Fed or Gov't Aid	-	-	288,794	2,621,604	420,000	1,200,000	**780,000**
Total Revenue	-	-	288,794	2,658,384	421,500	1,210,000	**788,500**
Operating Transfers In	-	-	-	1,723,987	1,688,174	-	**(1,688,174)**
Total Financing Sources	-	-	288,794	4,382,371	2,109,674	1,210,000	**(899,674)**
Fund Balance					288,794	4,651,949	**4,363,155**

Services and supplies of $50,144 include costs associated with a mobile command post for Probation and the Board-approved automated citation device program that grants funds to participating local jurisdictions.

Contingencies of $5,811,805 are based on undesignated departmental revenue and fund balance. Departmental revenue of $1,210,000 is related to anticipated quarterly claims and interest in this fund. The variance in operating transfers in is due to the one-time transfer of general fund reserves to the new special revenue fund.

PERFORMANCE MEASURES

Description of Performance Measure	2006-07 Projected	2006-07 Actual	2007-08 Projected
Average gang-related arrests per sweep.	48	7	10
New gang members identified per sweep.	3	15	5

PROBATION
Jerry L. Harper

MISSION STATEMENT

To protect the community through assessment, treatment and control of adult and juvenile offenders by providing a range of effective services based on legal requirements and recognized professional standards.

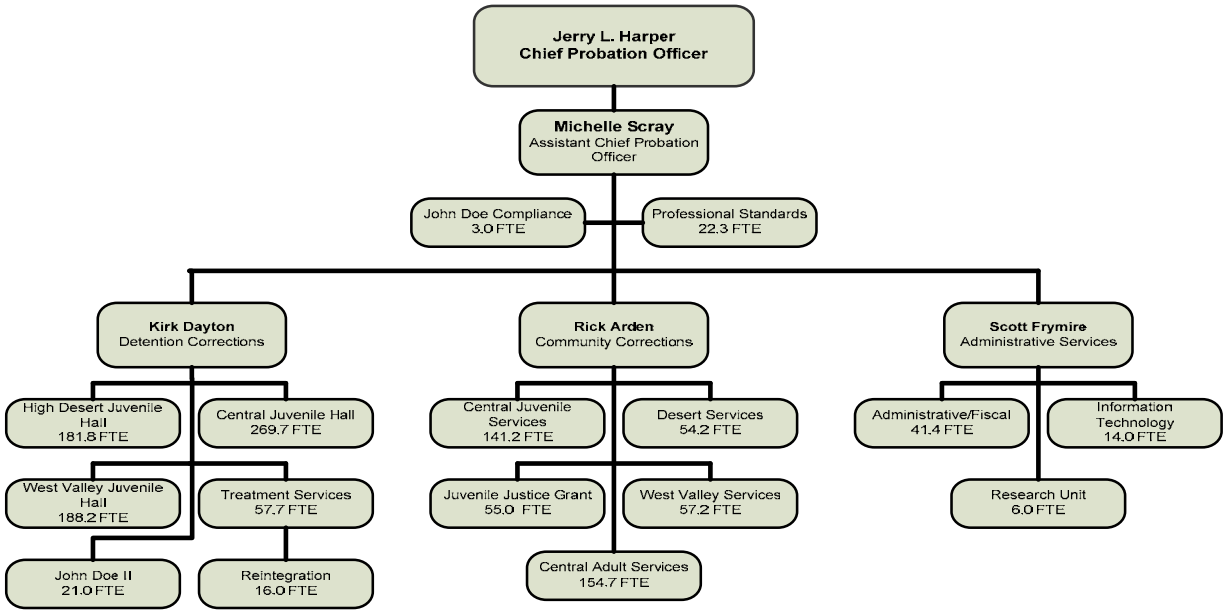
STRATEGIC GOALS

1. Protect the community by providing probation supervision that parallels offender risk.

2. Use risk and needs based classification for juveniles, to provide treatment and ensure safety in juvenile hall.

3. Provide skills based therapy and substance abuse services for youth to be productive in the community.

ORGANIZATIONAL CHART



The organizational chart reflects the creation of an assistant chief probation officer classification; increased accountability in professional standards; research and performance measurement; ongoing growth at High Desert Juvenile Hall; changes in the reporting structure for the Independent Living Skills and Placement/Aftercare programs, moving them to Central Juvenile Services; the addition of positions to support new judgeships; and new grant resources for mentally ill offenders, substance abuse treatment, and gang reduction efforts in the schools, resulting in increased adult and juvenile services.

SUMMARY OF BUDGET UNITS

	2007-08				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
General Fund					
Admin, Corrections & Detention	113,707,485	49,355,959	64,351,526		1,233.4
Court-Ordered Placements	3,308,330	-	3,308,330		-
Total General Fund	117,015,815	49,355,959	67,659,856		1,233.4
Special Revenue Funds					
Juvenile Justice Grant Program	8,394,894	6,783,350		1,611,544	55.0
Asset Forfeiture 15%	13,903	450		13,453	-
State Seized Assets	57,660	1,400		56,260	-
Total Special Revenue Funds		8,490,064			55.0
Total - All Funds		57,846,023	67,659,856		1,288.4

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and applicable performance measures.

Administration, Corrections and Detention

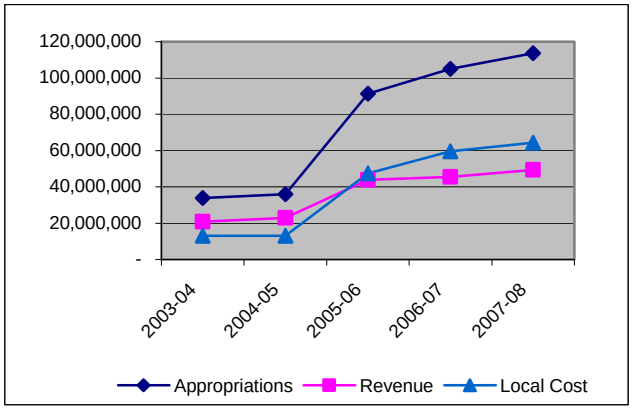
DESCRIPTION OF MAJOR SERVICES

Probation Administration is responsible for overall management of the department. To ensure safe field services and institutions, administration focuses on leadership with integrity and satisfaction of customers and staff. The Community Corrections Bureau provides adult and juvenile probationer investigation and case management services. As the primary public safety arm for probation, the Bureau focuses on providing efficient and cost-effective strategies, thereby promoting safe communities and quality of life for all residents in San Bernardino County. The Detention Corrections Bureau operates the county's juvenile detention and assessment centers that protect the community by providing a secure environment for legally detained youth. The centers provide for the medical, educational and other programmatic needs of the minors, and house an average daily population of 500 youth.

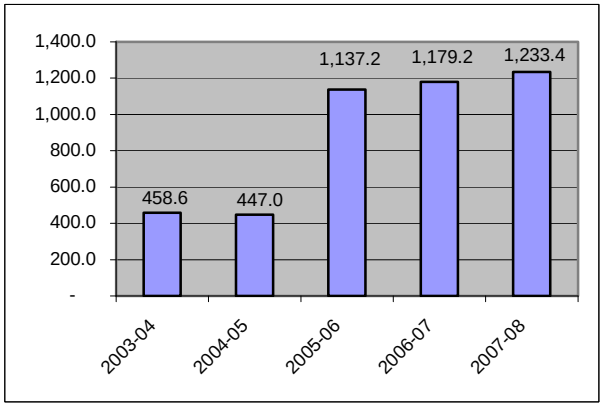
The Probation Department's emphasis on juvenile mental health services continues in 2007-08. Funding is allocated for the identification, assessment and treatment of minors with physical, emotional and mental health needs and learning disabilities.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



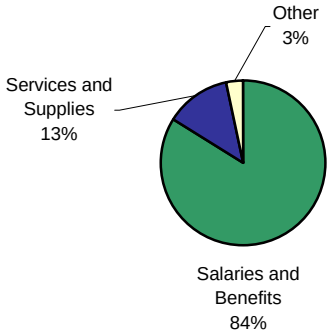
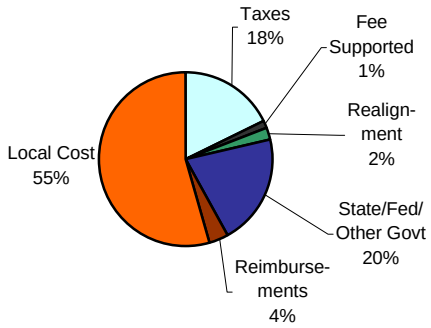
The trend toward increased costs, partially offset by revenue and local cost, continues in 2007-08. Staffing is also increased primarily due to full-year funding for High Desert Juvenile Hall positions and those related to the John Doe II settlement agreement, the mid-year addition of extra-help background investigators, overtime, and the request for various new fiscal, analytical and information technology positions.

PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	32,208,919	38,536,510	91,955,844	107,246,705	104,096,784
Departmental Revenue	24,992,321	21,826,181	44,225,036	47,628,989	47,117,171
Local Cost	7,216,598	16,710,329	47,730,808	59,617,716	56,979,613
Budgeted Staffing				1,200.2	

Appropriation in 2006-07 was less than budgeted due to salary savings related to vacancies and staff turnover. Revenues in 2006-07 were less than expected due to decreased Prop 172 of $530,458.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Probation
FUND: General

BUDGET UNIT: AAA PRB
FUNCTION: Public Protection
ACTIVITY: Detention & Corrections

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	30,322,363	35,980,744	79,846,142	89,588,924	91,799,034	99,029,128	**7,230,094**
Services and Supplies	3,865,840	5,761,132	12,729,536	13,337,734	12,261,135	13,669,398	**1,408,263**
Central Computer	311,159	427,255	880,074	1,129,381	1,129,367	1,280,602	**151,235**
Other Charges	61,699	267,595	477,976	584,007	485,515	542,000	**56,485**
Equipment	-	5,765	38,462	233,235	137,527	43,000	**(94,527)**
Vehicles	-	217,173	89,375	41,921	47,250	85,000	**37,750**
Transfers	867,725	831,250	1,696,183	1,970,896	2,227,608	3,297,766	**1,070,158**
Total Exp Authority	35,428,786	43,490,914	95,757,748	103,291,784	108,087,436	117,946,894	**9,859,458**
Reimbursements	(3,518,467)	(5,128,054)	(4,451,904)	-	(3,340,802)	(4,239,409)	**(898,607)**
Total Appropriation	31,910,319	38,362,860	91,305,844	103,291,784	104,746,634	113,707,485	**8,960,851**
Operating Transfers Out	298,600	173,650	650,000	805,000	300,000	-	**(300,000)**
Total Requirements	32,208,919	38,536,510	91,955,844	104,096,784	105,046,634	113,707,485	**8,660,851**
Departmental Revenue							
Taxes	7,432,570	8,413,820	16,875,000	19,452,753	19,287,500	20,937,500	**1,650,000**
Fines and Forfeitures	-	1	35	60	-	-	**-**
Realignment	1,377,085	-	2,700,630	2,660,630	2,700,630	2,700,630	**-**
State, Fed or Gov't Aid	14,999,863	11,739,884	21,683,028	23,336,767	21,736,628	24,000,031	**2,263,403**
Current Services	1,302,778	1,310,332	1,788,567	1,666,961	1,704,160	1,711,848	**7,688**
Other Revenue	(157,754)	10,000	-	-	-	5,950	**5,950**
Other Financing Sources	37,779	352,144	-	-	-	-	**-**
Total Revenue	24,992,321	21,826,181	43,047,260	47,117,171	45,428,918	49,355,959	**3,927,041**
Operating Transfers In	-	-	1,177,776	-	-	-	**-**
Total Financing Sources	24,992,321	21,826,181	44,225,036	47,117,171	45,428,918	49,355,959	**3,927,041**
Local Cost	7,216,598	16,710,329	47,730,808	56,979,613	59,617,716	64,351,526	**4,733,810**
Budgeted Staffing					1,179.2	1,233.4	**54.2**

Salaries and benefits of $99,029,128 fund 1,233.4 positions and are increasing by $7,230,094 primarily due to Board of Supervisors approved mid-year adjustments of $1,028,067 (21.0 positions) and $5,031,999 in costs to maintain services including MOU and retirement rate adjustments, plus the expansion to full-year funding for the mandated John Doe II settlement (10.3 budgeted staffing) and High Desert Juvenile Detention and Assessment Center (10.2 budgeted staffing) staff, and pro-rated staffing costs for projected new Superior Court judgeships (8.0 positions). The department is adding 8.5 budgeted staffing in new positions and 4.2 budgeted staffing for overtime, in addition to increased appropriations for termination payouts, information technology replacement costs, and a rent allocation for a new West Valley Day Reporting Center. This is possible due to a large reduction in the worker's compensation experience surcharge paid by the department last year. Increases are also offset by the deletion of 8.0 budgeted staffing related to program changes including a Prop 36 reduction, Camp Heart Bar closure, changes in food service delivery, and the School Probation Officer program.

The department reclassified forty-six probation correction officers (PCO) positions, including nine 12-hour positions moving from Camp Heart Bar to other programs, and thirty-seven PCO transitional positions that will be aligned with those in the regular classification, following Board of Supervisors approval of item #87 on January 24, 2006 which provided the department with a methodology to create a single class of employees to supervise minors.

Services and supplies and central computer of $14,950,000 is comprised of operational costs. The increase of $1,559,498 reflects Board of Supervisors approved adjustments of $639,271, plus $1,622,566 in costs associated with increased central computer charges, risk management liabilities, inflation, increased mailing and fleet costs, and supplies and start-up costs for new positions. These increases are partially offset by decreases totaling $702,339 for closure of Camp Heart Bar, adding rethermable meal capabilities at all three juvenile halls, and facilities management charges that are moved from this expense series to interdepartmental transfers.

Other charges of $542,000 reflects increased medical and other support costs for minors and adult clients, along with Independent Living Skills Program changes, in the amount of $56,485.

Equipment is budgeted at $43,000, less the previous one-time Business Process Improvement funding of $94,527 for remote probationer reporting kiosks.

Vehicles are budgeted at $85,000, an increase of $37,750, for three vehicles related to anticipated new judgeships.

Transfers of $3,297,766 include rent payments, Human Resources charges, and reimbursements to other county departments for various services or their role in providing grant-related programming. The increase of $1,070,158 is due to $19,432 for EHaP charges, $627,850 for the Mentally Ill Offender Crime Reduction juvenile grant for Department of Behavioral Health costs, and $422,876 for increased costs in Human Resources (Human Resources Officer and advertising), Sheriff's Department (warrants and security services), Public Health (adolescent programs), and Facilities Management (rents).

Reimbursements of $4,239,409 include Prop 36 and Independent Livings Skills Program revenue from Human Services, and revenue from several grants administered by other county departments such as Mentally Ill Offender Crime Reduction through the Sheriff's Department and Mental Health Services Act by the Department of Behavioral Health. The increase of $898,607 results from Board approved adjustments of $801,563 and the Juvenile Justice Crime Prevention Act reimbursement of $97,044 for two probation officers performing part-time school probation officer duties.

Operating transfers out are decreased by $300,000, which was the cost for modular office space in the prior year.

Departmental revenue of $49,355,959 include Prop 172 sales tax revenue of $20,937,500; realignment revenue of $2,700,630; state aid of $8.7 million primarily for juvenile probation/camp funding and grants; federal revenue of approximately $15.3 million for Title IV-E reimbursements, grants, and meal claims; and fee-based services of $1.7 million for electronic monitoring, supervision, investigations, mental health services and institutional care. Increases include $1,650,000 in the department's Prop 172 revenue, fee increases, and new grants including Office of Traffic Safety, Mental Health Services Act, Gang Resistance Education and Training, Substance Abuse Offender Treatment Programs, and Mentally Ill Offender Crime Reduction. These increases are partially offset by some of the same revenue reductions that affected the department in the current year.

Included in this adopted county budget is the approval of two policy items, including a $4.0 million set aside in the Capital Improvement Project budget unit, to finance construction of a new Central Juvenile Detention and Assessment Center and to authorize the reserve of $2.1 million in 2006-07 local cost savings, to be added to the Juvenile Maximum Security Reserve for this construction.

PERFORMANCE MEASURES			
Description of Performance Measure	**2006-07 Projected**	**2006-07 Actual**	**2007-08 Projected**
Percentage of adults receiving standardized assessment.	95%	77%	80%
Number of home calls per high risk caseload.	20	33	30
Percentage of adults referred to treatment.	52%	26%	45%
Number of use of force incidents per month per 100 wards.	5	3	3
Percentage of adults successfully completing probation.	New	96%	85%
Percentage of juveniles successfully completing probation.	New	91%	85%
Percentage of mentally impaired offenders not spending time in jail.	25%	55%	25%
Percentage of probationers attending counseling or training in Morongo Valley.	10%	0%	30%
Percentage of RYEF graduates recidivating.	25%	13%	20%

The performance measures for this budget unit demonstrate ongoing emphasis on appropriate assessment and supervision, enhanced treatment options, with the overall goal of reduced recidivism.

During 2006-07, probationers in Morongo Valley did not attend counseling or training sessions due to lack of space for classes. The new lease is in process but took longer than anticipated for tenant improvements.

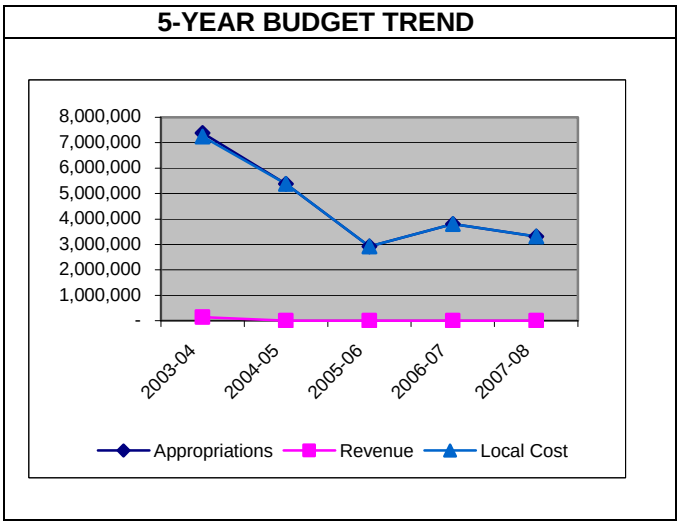
Court-Ordered Placements

DESCRIPTION OF MAJOR SERVICES

Juveniles are committed to the California Youth Authority or group homes to facilitate their rehabilitation, in an attempt to offer intervention programs that will lead to their future safety and productivity. The county is required to pay costs of support for those minors not eligible for state or federal reimbursement programs. Appropriations are managed in an independent budget to identify expenditures and separate ongoing operational costs.

There is no staffing associated with this budget unit.

BUDGET HISTORY

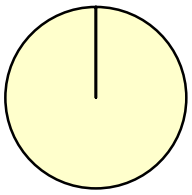
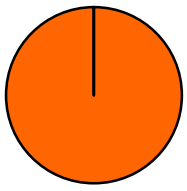


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	3,756,778	2,236,684	2,022,143	3,808,330	2,502,454
Departmental Revenue	134,007	-	-	-	-
Local Cost	3,622,771	2,236,684	2,022,143	3,808,330	2,502,454

Appropriation in 2006-07 was less than budget due to a combination of changing court philosophy regarding placements and the department's effort to utilize alternative programs to reduce court-ordered placements and offer better service for juveniles.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
 Other Charges 100%	 Local Cost 100%

GROUP: Law and Justice
DEPARTMENT: Probation
FUND: General

BUDGET UNIT: AAA PYA
FUNCTION: Public Protection
ACTIVITY: Detention & Corrections

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Other Charges	4,510,214	3,079,255	2,781,439	2,502,454	3,808,330	3,308,330	**(500,000)**
Total Exp Authority	4,510,214	3,079,255	2,781,439	2,502,454	3,808,330	3,308,330	**(500,000)**
Reimbursements	(753,436)	(842,571)	(759,296)	-	-	-	**-**
Total Appropriation	3,756,778	2,236,684	2,022,143	2,502,454	3,808,330	3,308,330	**(500,000)**
Departmental Revenue							
State, Fed or Gov't Aid	134,007	-	-	-	-	-	**-**
Total Revenue	134,007	-	-	-	-	-	**-**
Local Cost	3,622,771	2,236,684	2,022,143	2,502,454	3,808,330	3,308,330	**(500,000)**

Other charges of $3,308,330 funds commitments of minors to the California Youth Authority and foster care placements. Due to decreasing placement costs, this expense is reduced by $500,000.

Juvenile Justice Grant Program

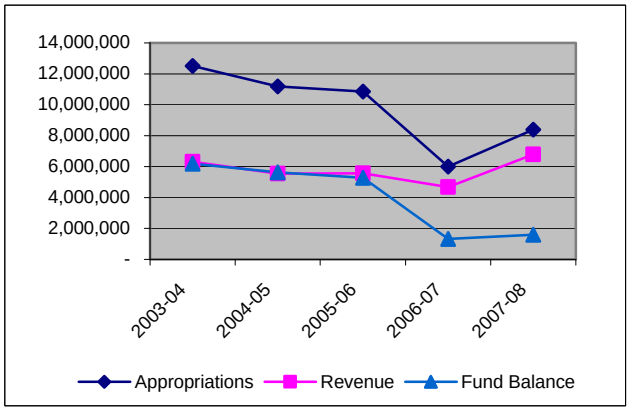
DESCRIPTION OF MAJOR SERVICES

The Juvenile Justice Crime Prevention Act allocates state resources annually to fund programs that address juvenile crime prevention and focus on public safety. The Juvenile Justice Coordinating Council, mandated to oversee local programming, consists of a variety of county and community leaders that develop and recommend the Comprehensive Multi-Agency Juvenile Justice Plan. This Plan identifies and addresses public safety gaps in services for juvenile offenders and their families throughout San Bernardino County.

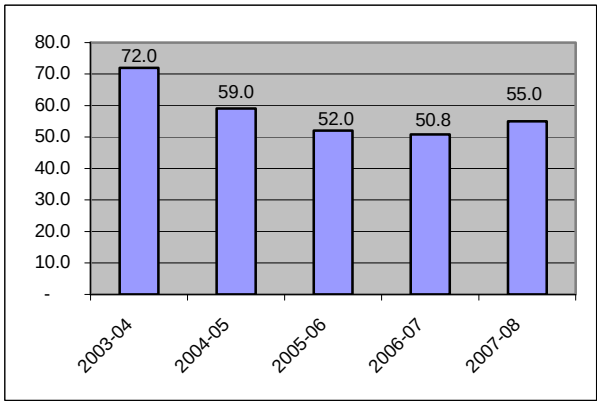
Current programs include Day Reporting Centers, House Arrest Program, SUCCESS Program, School Probation Officers, and a variety of others, each designed to effectively meet the diverse needs of youth.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

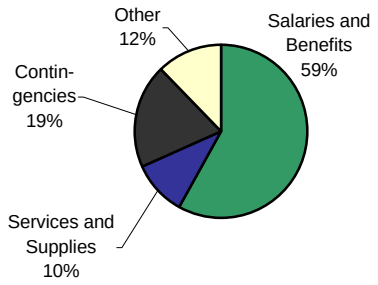
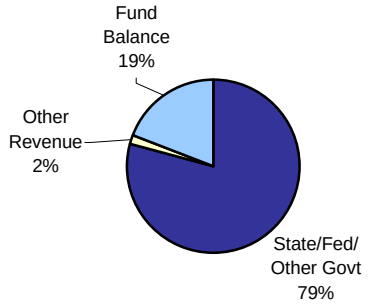


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	5,873,242	5,651,433	5,681,990	6,590,933	6,498,884
Departmental Revenue	5,312,611	5,582,332	1,737,484	5,256,409	6,768,905
Fund Balance				1,334,524	
Budgeted Staffing				54.8	

Departmental revenue in 2006-07 exceeded budget due to receipt of the first state allocation for 2007-08. At the time of budget preparation, this revenue was not included due to the uncertainty surrounding the state's new payment schedule.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Probation
FUND: Juvenile Justice Grant

BUDGET UNIT: SIG PRG
FUNCTION: Public Protection
ACTIVITY: Detention & Corrections

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	-	3,866,857	4,010,361	4,360,424	4,410,758	4,868,626	**457,868**
Services and Supplies	-	1,106,721	937,682	909,196	709,820	827,189	**117,369**
Central Computer	-	45,231	3,573	48,689	48,703	50,092	**1,389**
Other Charges	-	1,326	890	10,596	612	612	**-**
Vehicles	-	-	-	70,689	-	-	**-**
Transfers	5,873,242	631,298	729,484	884,290	804,900	1,036,831	**231,931**
Contingencies	-	-	-	-	33,258	1,611,544	**1,578,286**
Total Appropriation	5,873,242	5,651,433	5,681,990	6,283,884	6,008,051	8,394,894	**2,386,843**
Operating Transfers Out	-	-	-	215,000	-	-	**-**
Total Requirements	5,873,242	5,651,433	5,681,990	6,498,884	6,008,051	8,394,894	**2,386,843**
Departmental Revenue							
Use of Money and Prop	161,272	164,121	136,988	179,907	115,328	130,166	**14,838**
State, Fed or Gov't Aid	5,151,339	5,407,635	1,590,486	6,583,538	4,558,198	6,653,184	**2,094,986**
Current Services	-	2,196	-	-	-	-	**-**
Other Revenue	-	-	80	5,460	-	-	**-**
Other Financing Sources	-	8,380	9,930	-	-	-	**-**
Total Revenue	5,312,611	5,582,332	1,737,484	6,768,905	4,673,526	6,783,350	**2,109,824**
Fund Balance					1,334,525	1,611,544	**277,019**
Budgeted Staffing					50.8	55.0	**4.2**

Salaries and benefits of $4,868,626 fund 55.0 positions representing an increase of $457,868 and 4.2 budgeted staffing, resulting from $172,718 in costs associated with MOU and retirement rate adjustments and $285,150 in full-year costs associated with the new mid-year positions approved by the Board of Supervisors.

Services and supplies and central computer of $877,281 is comprised of operational costs associated with existing programs and includes increased risk management liabilities, fleet costs, central computer charges, and safety equipment for new positions totaling $118,758.

Transfers of $1,036,831 include reimbursements to other county departments, including District Attorney and Human Services, for their role in administering some of the programs under this grant, as well as rent payments and Human Resources costs. The increase of $231,931 is due to the full year costs for two additional Board of Supervisors approved positions in the District Attorney's Let's End Truancy program, costs associated with the School Probation Officer program, and leased office space.

Contingencies of $1,611,544 reflect receipt of first state allocation for the following year, plus estimated interest.

Departmental revenue of $6,783,350 includes increased state funding of $2,094,986 related to the state's payment schedule, specifically, the receipt of the first quarter's payment for the following year.

Asset Forfeiture 15%

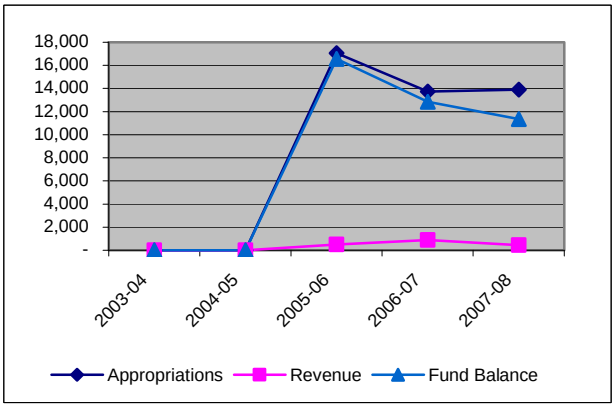
DESCRIPTION OF MAJOR SERVICES

State of California Health and Safety Code Section 11489 mandates that fifteen percent of distributed seizure funds are used for the sole purpose of funding programs designed to combat drug abuse and divert gang activity. Expenditures for this fund include drug and gang unit expenses not reimbursed through other sources.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND

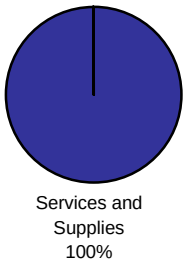
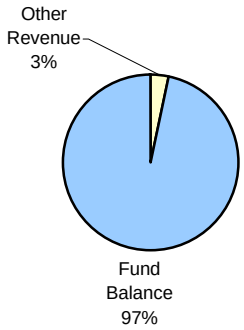


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	-	-	2,000	13,745	-
Departmental Revenue	-	16,551	(1,706)	900	608
Fund Balance				12,845	

Expenditures in 2006-07 were less than expected due to some planned purchases that were funded by alternate budget units.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Probation
FUND: Asset Forfeiture 15%

BUDGET UNIT: SYM PRB
FUNCTION: Public Protection
ACTIVITY: Judicial

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Services and Supplies	-	-	2,000	-	13,745	13,903	**158**
Total Appropriation	-	-	2,000	-	13,745	13,903	**158**
Departmental Revenue							
Use of Money and Prop	-	-	495	608	400	450	**50**
Other Revenue	-	16,551	(2,201)	-	500	-	**(500)**
Total Revenue	-	16,551	(1,706)	608	900	450	**(450)**
Fund Balance					12,845	13,453	**608**

Services and supplies of $13,903 include training and travel expenses for gang diversion and substance abuse programs.

Departmental revenue of $450 is the projected interest in this fund.

State Seized Assets

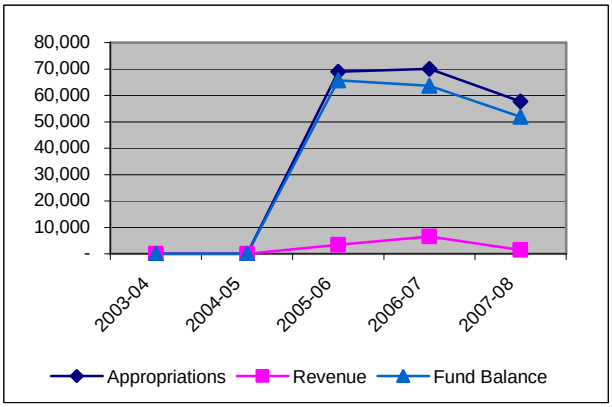
DESCRIPTION OF MAJOR SERVICES

This fund accounts for Probation's proportionate share of asset forfeitures seized in conjunction with federal agencies. Expenditures for this fund include safety equipment and training expenses not reimbursed through other sources

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND

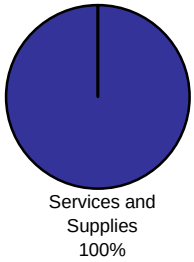
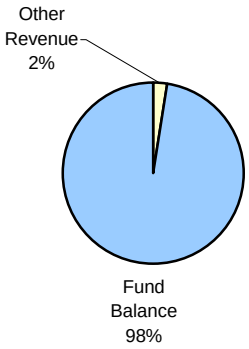


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	-	-	6,359	70,115	10,152
Departmental Revenue	-	65,652	4,288	6,534	2,831
Fund Balance				63,581	

Expenditures in 2006-07 were less than budget due to some planned purchases that were funded by alternate budget units.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Probation
FUND: State Seized Assets

BUDGET UNIT: SYN PRB
FUNCTION: Public Protection
ACTIVITY: Judicial

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Services and Supplies	-	-	5,559	9,602	70,115	57,660	**(12,455)**
Transfers	-	-	800	550	-	-	**-**
Total Appropriation	-	-	6,359	10,152	70,115	57,660	**(12,455)**
Departmental Revenue							
Use of Money and Prop	-	60	2,087	2,831	3,200	1,400	**(1,800)**
Other Revenue	-	65,592	2,201	-	3,334	-	**(3,334)**
Total Revenue	-	65,652	4,288	2,831	6,534	1,400	**(5,134)**
Fund Balance					63,581	56,260	**(7,321)**

Services and supplies of $57,660 include training, travel expenses, safety equipment and incentives for graduates of the youth Gang Resistance Education and Training (G.R.E.A.T.) program.

Departmental revenue of $1,400 is the projected interest in this fund.

PUBLIC DEFENDER
Doreen Boxer

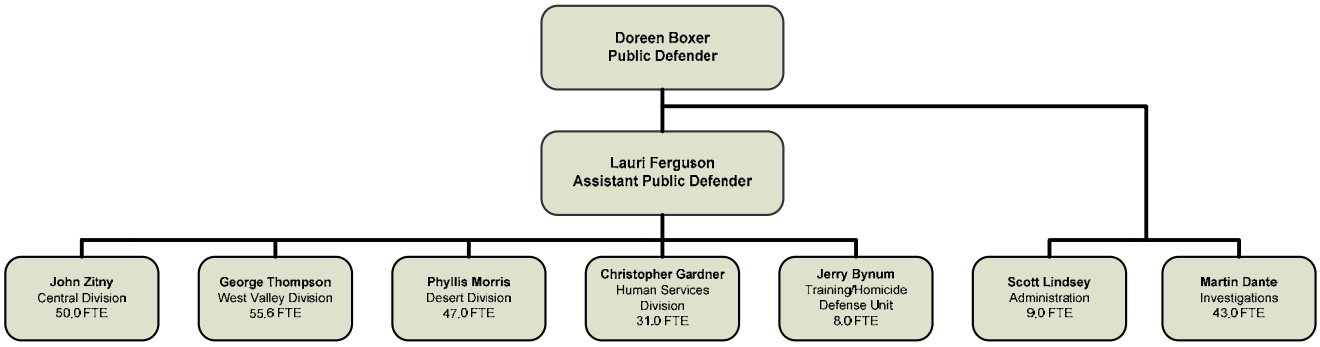
MISSION STATEMENT

The Public Defender protects the constitutional rights of indigent defendants by providing skilled legal counsel and passionate advocacy at all critical phases of state level criminal and civil commitment litigation.

STRATEGIC GOALS

1. Increase efficiency and cost-effective strategies to reduce backlog of old cases.
2. Increase training in all classifications and institute a new mentoring program to train our successors.
3. Provide increased service by reducing the number of declared conflicts.
4. Provide increased service by reducing the number of cases from which this office is relieved.
5. Provide constitutionally mandated and quality representation at all critical phases of criminal litigation.

ORGANIZATIONAL CHART



DESCRIPTION OF MAJOR SERVICES

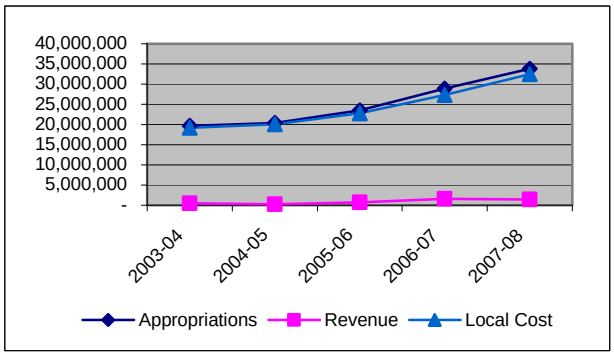
The Public Defender represents indigent clients in misdemeanor, felony, juvenile delinquency, and mental health civil commitment cases. The Public Defender's Office plays a key role in the timely administration of justice by providing constitutionally mandated legal services to indigent clients at critical stages of the proceedings. Services provided by the Public Defender include investigating the underlying facts and circumstances of each case, performing legal research, writing briefs and writs, counseling clients regarding their legal rights and applicable procedures, negotiating with prosecuting authorities, filing and litigating pre-trial motions, and conducting bench and jury trials.

The present Public Defender was appointed on March 14, 2006 and has worked diligently in the past year to assess internal organization, office efficiency, and the department's ability to keep pace with the county's rapidly growing criminal filings. The Public Defender has focused on establishing stability within the department, addressing significant chronic staffing shortages, and updating antiquated technological processes so the department can deliver exceptional representation at all critical stages of litigation. The Public Defender's accomplishments in 2006-07 include:

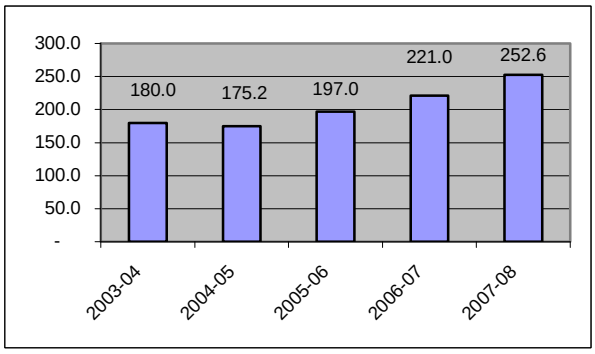
- Launching "Public Defender Intranet" with employee resources.
- Creation of two-volume "New Deputy Public Defender Training Manual."
- Development of "New Deputy Public Defender" training programs.
- Monthly lunchtime training program providing specialized training at all office locations.
- Creation of monthly evening seminar program, open to the private defense bar, with locally, regionally, and nationally recognized speakers.
- Establishment of social work field placement for Loma Linda University master of social work students.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

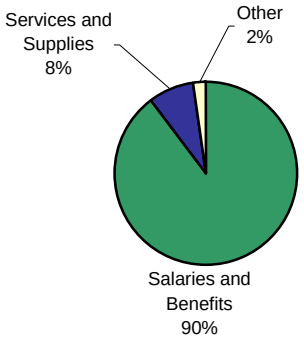
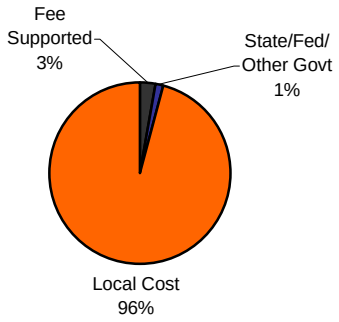


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	19,351,644	21,714,034	24,301,876	29,670,722	28,803,312
Departmental Revenue	280,609	621,504	1,163,105	1,638,440	1,638,442
Local Cost	19,071,035	21,092,530	23,138,771	28,032,282	27,164,870
Budgeted Staffing				221.0	

Services and supplies expenditures were higher than anticipated; however, overall total expenditures were less than budgeted due to salaries and benefits savings resulting from new positions that were not filled for the entire year and new employees being hired at a lower than budget salary. Departmental revenue was at modified budget level.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Public Defender
FUND: General

BUDGET UNIT: AAA PBD
FUNCTION: Public Protection
ACTIVITY: Judicial

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	17,234,438	18,498,044	21,879,392	25,190,243	26,295,852	30,390,801	**4,094,949**
Services and Supplies	1,808,384	2,556,733	1,996,507	2,936,824	1,959,560	2,506,080	**546,520**
Central Computer	97,768	123,443	165,499	192,949	192,949	218,229	**25,280**
Equipment	-	182,648	68,504	24,364	-	-	**-**
Vehicles	-	175,985	-	175,319	202,303	165,351	**(36,952)**
Transfers	211,054	191,159	191,974	203,613	211,618	543,286	**331,668**
Total Exp Authority	19,351,644	21,728,012	24,301,876	28,723,312	28,862,282	33,823,747	**4,961,465**
Reimbursements	-	(13,978)	-	-	-	-	**-**
Total Appropriation	19,351,644	21,714,034	24,301,876	28,723,312	28,862,282	33,823,747	**4,961,465**
Operating Transfers Out	-	-	-	80,000	-	-	**-**
Total Requirements	19,351,644	21,714,034	24,301,876	28,803,312	28,862,282	33,823,747	**4,961,465**
Departmental Revenue							
State, Fed or Gov't Aid	24,731	54,551	213,369	1,018,231	500,000	500,000	**-**
Current Services	255,878	463,903	878,816	602,096	1,100,000	900,000	**(200,000)**
Other Revenue	-	103,050	70,920	-	-	-	**-**
Other Financing Sources	-	-	-	18,115	-	-	**-**
Total Revenue	280,609	621,504	1,163,105	1,638,442	1,600,000	1,400,000	**(200,000)**
Local Cost	19,071,035	21,092,530	23,138,771	27,164,870	27,262,282	32,423,747	**5,161,465**
Budgeted Staffing					221.0	252.6	**31.6**

Salaries and benefits of $30,390,801 will fund 252.6 positions and are increasing by $4,094,949. This increase is the result of MOU, retirement cost increases in salary and benefits and staff attributable to the addition of county judgeships. The department has also staffed four new criminal courtrooms in 2007-08 due to increased judgeships and received additional positions as a result of policy items approved by the Board of Supervisors. Budgeted staffing increased by 31.6 positions over 2006-07.

Budgeted staffing adjustments are as follows:

- Increase of 11.6 various regular positions to staff criminal courtrooms for new judgeships.
- Increase of 8.0 varied regular positions due to increased workload.
- Increase 14.0 various regular positions approved as policy items by the Board of Supervisors. These positions will assist the department with the implementation of a new case management system, increase the reliability of departmental data, increase staff for arraignments and reduce turnover.
- Decrease 2.0 positions to help defray some of the costs of added positions (1.0 Social Services Practitioner and 1.0 Student Intern).

Services and supplies of $2,506,080 include 800 MHz, training, equipment, vehicle operating and professional service costs. The increase of $546,520 is due to start up costs for new employees, internal service costs, inflation and insurance costs. Additionally, as a result of the increase to staff and space the department has start up costs for items such as, but not limited to, furniture, materials and supplies.

Vehicles costs of $165,351 are for the purchase of vehicles attributable to new investigators. The decrease in vehicle costs of $36,952 is a result of the decrease in the number of new vehicles required by the department.

Transfers of $543,286 are increased due to increases in rent, maintenance, and custodial services. A policy item was approved by the Board of Supervisors to add space in the Victorville and Fontana areas to accommodate staff growth.

Departmental revenue of $1.4 million decreased by $200,000 reflecting fewer fees collected from clients.

PERFORMANCE MEASURES

Description of Performance Measure	2006-07 Projected	2006-07 Actual	2007-08 Projected
Percentage reduction in backlog of old cases - felonies.	10%	-17%	19%
Percentage reduction in backlog of old cases - misdemeanors.	10%	-22%	19%
Percentage increase of MOU training funds expended.	15%	60%	16%
Perentage increase of training hours provided in-house.	New	336%	2%
Percentage reduction in conflicts declared after appointment.	5%	29%	26%
Percentage reduction in Marsden motions granted.	20%	93%	39%
Staff video arraignments.	NEW	NEW	1250%
Percentage increase in staffing in-court arraignments. (200 arraignments in 2006-07)	New	New	1200%
Percentage reduction in average caseload per attorney.	New	New	5%

The Public Defender's office met or exceeded all of the performance measures established in 2006-07, except in relation to backlog reductions of old cases for both felonies and misdemeanors. This was due to an increase in the number of countywide criminal filings, a decrease in declared conflicts, and a decrease in Marsden hearings, all resulting in an overall increase in caseload despite a departmental staffing increase.

SHERIFF-CORONER
Gary S. Penrod

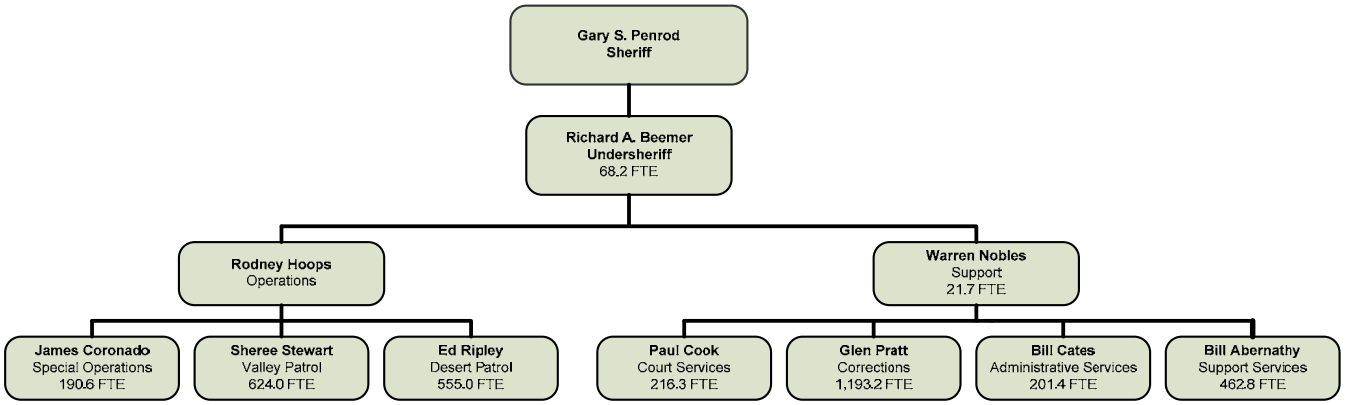
MISSION STATEMENT

To provide professional public safety services to residents and visitors of San Bernardino County so they can be safe and secure in their homes and businesses.

STRATEGIC GOALS

1. Enhance response capabilities to disasters and other significant emergencies.
2. Enhance inmate and officer safety in our detention and corrections operations, including court security functions.
3. Enhance the service capability of coroner operations.
4. Enhance first responder and investigative follow-up capability to reported crimes.
5. Implement the department's 2007 strategic plan.

ORGANIZATIONAL CHART



SUMMARY OF BUDGET UNITS

	2007-08				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
General Fund					
Sheriff-Coroner	402,004,318	267,018,421	134,985,897		3,526.2
Total General Fund	402,004,318	267,018,421	134,985,897		3,526.2
Special Revenue Funds					
Contract Training	3,466,919	1,955,657		1,511,262	-
Public Gatherings	1,841,797	1,764,638		77,159	18.0
Aviation	976,475	500,000		476,475	-
IRNET Federal	1,493,734	660,000		833,734	-
IRNET State	122,485	59,600		62,885	-
Federal Seized Assets (DOJ)	983,863	320,000		663,863	-
Federal Seized Assets (Treasury)	7,727	4,170		3,557	-
State Seized Assets	1,249,889	1,120,000		129,889	-
Vehicle Theft Task Force	1,025,556	864,000		161,556	-
Search and Rescue	363,002	107,000		256,002	-
CAL-ID Program	4,373,641	4,255,998		117,643	-
COPSMORE Grant	149,703	-		149,703	-
Capital Project Fund	1,622,416	410,000		1,212,416	-
Court Services Auto	1,156,504	315,000		841,504	-
Court Services Tech	911,137	310,000		601,137	-
Total Special Revenue Funds					18.0
Total - All Funds			134,985,897		3,544.2

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and applicable performance measures.

Sheriff-Coroner

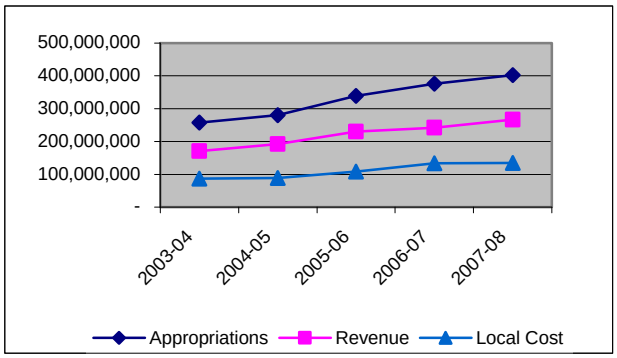
DESCRIPTION OF MAJOR SERVICES

The Sheriff acts as chief law enforcement officer, coroner and director of safety and security for the county by providing a full range of services throughout the unincorporated areas as well as to 14 cities that contract for law enforcement protection.

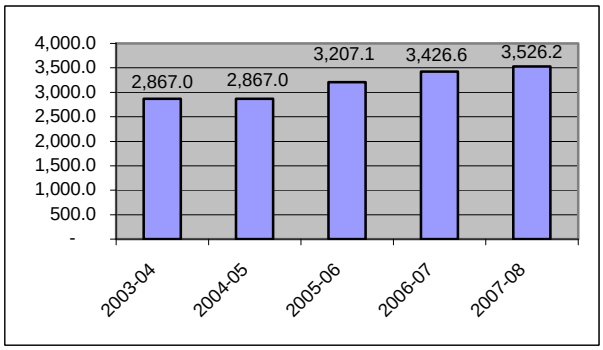
The general law enforcement mission is carried out through the operation of 10 county stations and a centralized headquarters, using basic crime and narcotic investigations, a crime laboratory and identification bureau, central records, communications dispatch, and an aviation division for general patrol and search and rescue activities. The Sheriff also contracts with the courts to provide security in the courtrooms, operates a civil processing division, and manages four major detention facilities – Central Detention Center, Glen Helen Rehabilitation Center, West Valley Detention Center and Adelanto Detention Center. The department also operates a regional law enforcement training center and emergency driver training facility.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



The budget trend shows growth in expenditures and revenue that can be correlated to increases in staffing.

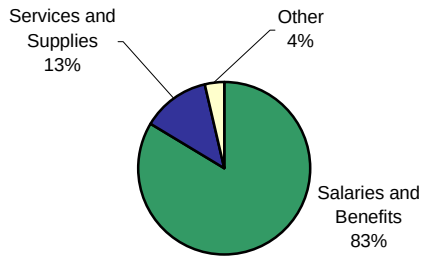
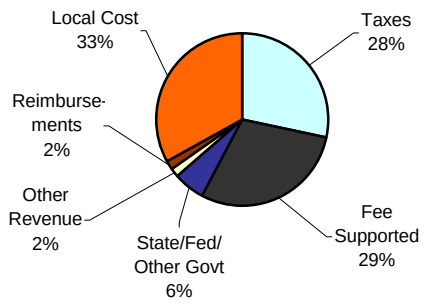
PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	265,827,327	302,366,319	350,275,152	390,226,953	388,970,483
Departmental Revenue	179,407,559	202,932,952	230,808,414	256,350,748	250,973,239
Local Cost	86,419,768	99,433,367	119,466,738	133,876,205	137,997,244
Budgeted Staffing				3,508.1	

Appropriation for 2006-07 was less than modified budgeted due to capitalized software savings for delays in implementation of the Laboratory Information Management System (LIMS) installation; decreased transfers out for grants and lease agreements; and unused operating transfers for capital projects. These savings were offset by a shortfall in reimbursements for vacant task force positions.

Revenues in 2006-07 were less than expected due to decreased Prop 172; reduced pharmacy reimbursements, carryover grants, and credits to contract cities for vacant positions. These reductions were partially offset by increased revenue for state and federal prisoners; overtime backfill for POST training; and additional Prop 69 revenue.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner
FUND: General

BUDGET UNIT: AAA SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	228,638,667	246,772,378	287,926,951	329,090,141	322,730,354	341,744,280	**19,013,926**
Services and Supplies	35,506,910	40,537,325	41,433,157	47,851,554	42,712,620	47,707,601	**4,994,981**
Central Computer	1,931,868	2,371,097	2,915,960	3,311,320	3,311,320	4,332,803	**1,021,483**
Other Charges	1,408,151	1,600,260	1,652,816	2,267,615	1,877,050	2,150,621	**273,571**
Equipment	339,164	9,079,622	7,581,673	4,151,466	4,062,327	1,198,671	**(2,863,656)**
Vehicles	1,754,053	4,218,158	3,893,764	5,635,619	5,163,044	5,873,000	**709,956**
Capitalized Software	-	-	-	-	1,000,000	1,000,000	**-**
Transfers	1,855,276	1,469,235	1,510,362	2,321,548	2,132,607	4,551,715	**2,419,108**
Total Exp Authority	271,434,089	306,048,075	346,914,683	394,629,263	382,989,322	408,558,691	**25,569,369**
Reimbursements	(5,606,762)	(6,916,570)	(3,428,018)	(5,739,902)	(7,294,431)	(6,554,373)	**740,058**
Total Appropriation	265,827,327	299,131,505	343,486,665	388,889,361	375,694,891	402,004,318	**26,309,427**
Operating Transfers Out	-	3,234,814	6,788,487	81,122	493,322	-	**(493,322)**
Total Requirements	265,827,327	302,366,319	350,275,152	388,970,483	376,188,213	402,004,318	**25,816,105**
Departmental Revenue							
Taxes	72,910,000	82,760,025	105,900,000	105,486,643	108,010,000	116,150,000	**8,140,000**
Licenses & Permits	6,319	5,942	5,446	6,002	7,500	7,500	**-**
Fines and Forfeitures	4,384	3,606	2,305	735	5,000	5,000	**-**
Use of Money and Prop	3,526	3,243	5,019	5,204	4,500	3,000	**(1,500)**
State, Fed or Gov't Aid	26,539,160	23,623,030	23,100,678	22,529,273	16,523,846	23,334,763	**6,810,917**
Current Services	71,327,032	83,538,087	93,656,972	113,639,733	110,433,609	120,009,239	**9,575,630**
Other Revenue	5,771,468	5,776,497	5,711,059	5,550,717	5,379,000	4,658,919	**(720,081)**
Other Financing Sources	-	435,558	605,061	3,754,932	500,000	300,000	**(200,000)**
Total Revenue	176,561,889	196,145,988	228,986,540	250,973,239	240,863,455	264,468,421	**23,604,966**
Operating Transfers In	2,845,670	6,786,964	1,821,874	-	1,734,276	2,550,000	**815,724**
Total Financing Sources	179,407,559	202,932,952	230,808,414	250,973,239	242,597,731	267,018,421	**24,420,690**
Local Cost	86,419,768	99,433,367	119,466,738	137,997,244	133,590,482	134,985,897	**1,395,415**
Budgeted Staffing					3,426.6	3,526.2	**99.6**

Salaries and benefits of $341,744,280 fund 3,526.2 positions and are increasing by $19,013,926 primarily due to Board approved mid-year adjustments of $3,345,990 (32.5 positions) and $13,214,780 in costs to maintain services including $12,959,818 for MOU and retirement rate adjustments and a Board approved increase of $254,962 for deputy trainee salaries. The department added 8.0 dispatchers plus 5.5 extra-help dispatchers due to vacancies and workload; the equivalent of 4.2 deputy coroner investigators for full funding of positions that were added mid-year; overtime of 6.7 for CAL-ID; 4.3 contract training positions; 2.3 in overtime for drug education; 2.3 in overtime for various task forces; 8.7 station officers for outlying stations with jails in need of female staff; 22.1 public service employees for vacancies due to long term leave of absence; and 4.8 other

support personnel. These increases are offset by a reduction of 8.8 positions funded by Inmate Welfare valued at $337,610, along with reductions in Call Back Pay, Medical Emergency Leave, and savings due to retirement of top step personnel and replacement with officers in the lower steps.

Included in the overall appropriation is the approval of two policy items. The first policy item reinstated 15.0 IRNET positions that the department was unable to fund (no gain or loss of positions), utilizing increase revenue related to court holding services. The second policy item added an additional crime impact team, consisting of 7.0 new safety positions. The division including the crime impact teams was reorganized during 2006-07. The new Specialized Enforcement Division will deploy an additional team to the valley area, resulting in a total of three regional teams to gather intelligence, investigate violent crime offenders, impact street gangs and implement SWAT responses to serious crimes.

The department reclassified 1.0 Sheriff's Sergeant Resident in Victor Valley to a Sheriff's Sergeant because the need in this area has changed, and 2.0 Extra Help Office Assistant II to Regular Full Time Office Assistant II to accommodate workload in the Narcotics division.

Services and supplies and central computer of $52,040,404 reflects an increase of $6,016,464 primarily due to Board approved mid-year adjustments of $1,017,430, plus $5,000,288 in costs for central computer charges, risk management liabilities, county security, mailing and fleet charges, as well as departmental adjustments for inmate housing and start up costs for new positions. Increased costs are offset by removal of the one-time Taser purchase and reclassified costs for County Counsel, Facilities Management, Auditor-Controller/Recorder's Office and Special Districts. Included in this appropriation is the reallocation of funding for inventoriable equipment and professional services related to the Laboratory Information Management System (LIMS), as well as the law enforcement equipment, fuel, vehicle maintenance and office equipment related to the approved Crime Impact Team policy item.

Other charges of $2,150,621 include $150,000 in increased medical costs for inmates, and $120,000 to fund one position at the Los Angeles Regional Gang Intelligence Network which tracks information of identified gang members operating in the Los Angeles and Inland Empire region.

The equipment budget of $1,198,671 funds routine replacement of computer servers and routers, crime lab equipment, and detention security and maintenance equipment. The reduction of $2,863,656 is due to a one-time helicopter purchase and grant funded equipment.

Vehicles are budgeted at $5,873,000 to purchase marked patrol units, 4-wheel drive patrol vehicles for mountain and desert stations, replacement marked units and patrol motorcycles for contract cities, and undercover vehicles. The total of these purchases reflects an increase of $709,956. A transfer of $750,000 from the special revenue fund State Seized Assets will be required to augment funding for these vehicles. In addition, $1.3 million in vehicles will be purchased in other special revenue funds for vehicles related to the activities in those funds. Included in this appropriation is the approval of a policy item to purchase one jail bus, plus funding for the vehicles approved as part of the Crime Impact Team policy item.

The capitalized software budget of $1,000,000 reflects the reallocation of business process improvement funding for the unfinished LIMS project from the prior year, as discussed above.

Transfers increased by $2,419,108, for a total of $4,551,715, related to Human Resources for various charges; counseling charges; District Attorney, Department of Behavioral Health and Probation for grant-related personnel costs; reclassification of reimbursement to County Counsel for legal services; Facilities Management charges for building maintenance; and transfers to Special Districts for wastewater treatment at Glen Helen Rehabilitation Center complex.

Reimbursements of $6,554,373 include salary reimbursement from special revenue funds for the Sheriff's academy, CAL-ID, and Auto Theft Task Force; drug education program personnel; and security services. This represents a decrease of $740,058 due to loss of asset seizure revenue that has historically paid for the IRNET task force, but is partially offset by ongoing reimbursement of IRNET overtime by the IRNET - Federal special revenue fund.

Departmental revenue of $267,018,421 reflect an increase of $24,420,690, and include $116,150,000 in Prop 172 revenue, $7,624,443 in state aid, $2,080,000 for housing state prisoners, $2,673,820 from federal sources, $10,956,500 for housing federal prisoners, $120,009,239 related to contract law enforcement and court security services, $5,708,919 from other revenue sources such as dispatch, polygraph, work release, food service, inmate welfare reimbursement for salaries, coroner revenue, homeland security, sale of fixed assets, and $15,500 in other miscellaneous sources. Also included is the reallocation of $1,800,000 in business process improvement funding related to the LIMS project initially approved in 2006-07.

PERFORMANCE MEASURES

Description of Performance Measure	2006-07 Projected	2006-07 Actual	2007-08 Projected
Number of inmate-on-inmate assaults per 1,000 prisoners per month.	10.35	7.44	9.02
Percentage of autopsies performed per reportable deaths.	16%	19%	16%
Number of incoming calls per dispatcher.	9,189	9,547	12,021
Annual calls for service per technician.	2,581	2,520	2,168
Implement all strategic goals.	New	216	216
Average number of floor sleepers per month.	63	0	0
Deputy to citizen ratio.	New	1:1,326	1:1,876
Percentage of injuries to suspects in use-of-force incidents.	60%	41%	60%
Number of cases per crime lab investigator.	866	919	866
Square footage of workspace per crime analyst.	320	320	320
Average per bus maintenance costs per year.	New	$13,867	$17,926
Drug traffickers identified and convicted per year.	New	61	38
Average number of violent cries per crime impact team.	New	4,956	3,000

Due to the increase in dispatcher positions, for the projected incoming calls per dispatcher, 2007-08 has decreased from 13,724 to 12,021.

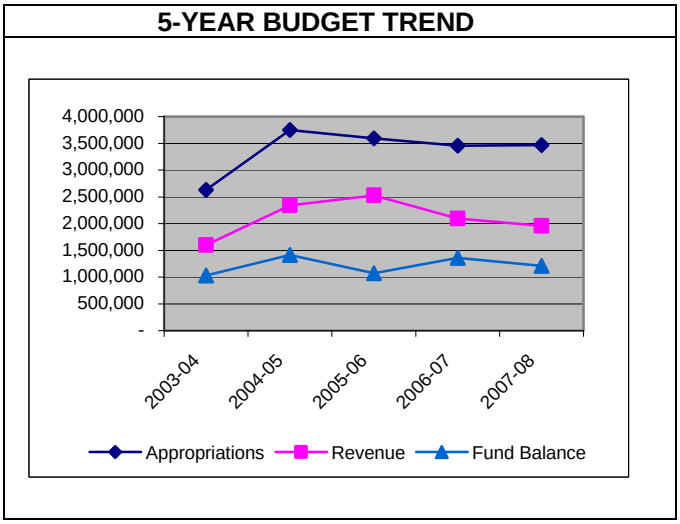
Contract Training

DESCRIPTION OF MAJOR SERVICES

Contract Training represents a special law enforcement training function provided to the Sheriff Department and other law enforcement agencies that prepare candidates for law enforcement positions and update skills of those already in the field. Fees for service provide the funding for contract law enforcement training activities. A large contract for driver training with San Bernardino Valley College provides substantial funding for this program.

There is no staffing associated with this budget unit; however salary and benefit costs are reimbursed to the general fund for those positions billing for their services at both the Emergency Vehicle Operations Center (EVOC) and the Training Academy.

BUDGET HISTORY



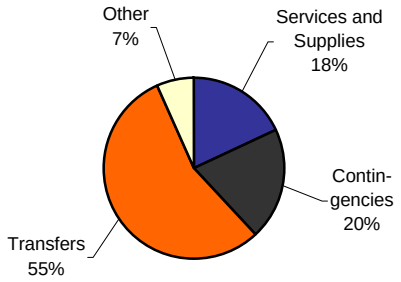
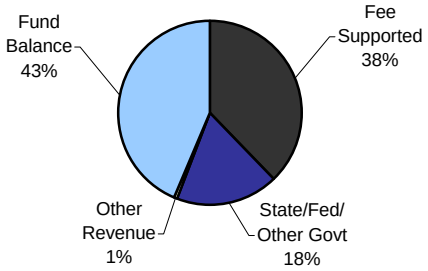
PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	1,829,526	2,003,847	1,666,114	3,456,957	2,391,960
Departmental Revenue	2,183,483	1,655,749	1,955,492	2,098,129	2,544,395
Fund Balance				1,358,828	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, expenditures in this budget unit are typically less than budget. The amount not expended in 2006-07 has been re-appropriated in the 2007-08 budget.

Expenditures in 2006-07 were also less than budget due to reduced equipment expenditures, while revenue increased related to Peace Officer Standards and Training (P.O.S.T.) reimbursements from the state.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner
FUND: Contract Training

BUDGET UNIT: SCB SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Services and Supplies	674,755	415,858	448,028	677,282	608,689	621,900	**13,211**
Land and Improvements	86,141	8,000	-	85,075	125,000	-	**(125,000)**
Equipment	-	22,848	6,830	22,269	200,000	134,890	**(65,110)**
Vehicles	65,837	100,572	1,500	200,000	200,000	100,000	**(100,000)**
Transfers	1,002,793	1,491,230	1,243,391	1,450,047	1,650,047	1,908,210	**258,163**
Contingencies	-	-	-	-	673,221	701,919	**28,698**
Total Exp Authority	1,829,526	2,038,508	1,699,749	2,434,673	3,456,957	3,466,919	**9,962**
Reimbursements	-	(34,661)	(33,635)	(42,713)	-	-	**-**
Total Appropriation	1,829,526	2,003,847	1,666,114	2,391,960	3,456,957	3,466,919	**9,962**
Departmental Revenue							
Use of Money and Prop	25,584	30,111	44,423	64,220	15,000	20,000	**5,000**
State, Fed or Gov't Aid	779,669	296,360	608,805	1,071,923	543,807	630,000	**86,193**
Current Services	1,375,708	1,241,185	1,292,226	1,407,157	1,539,322	1,305,657	**(233,665)**
Other Revenue	2,472	88,093	10,038	1,095	-	-	**-**
Other Financing Sources	50	-	-	-	-	-	**-**
Total Revenue	2,183,483	1,655,749	1,955,492	2,544,395	2,098,129	1,955,657	**(142,472)**
Fund Balance					1,358,828	1,511,262	**152,434**

Services and supplies of $621,900 include structural repairs, vehicle maintenance, materials and supplies for both the Training Academy and EVOC, computer equipment purchases, and contracted professional services. The slight increase of $13,211 reflects the anticipated increase in minor repairs and maintenance.

Equipment is budgeted at $134,890 for restroom facilities. The vehicle budget of $100,000 includes additional training vehicles for EVOC.

Transfers of $1,908,210 represent the anticipated salary reimbursement to the Sheriff's general fund budget unit for those positions billing for their services. The increase of $258,163 is the result of MOU increases.

Contingencies of $701,919 reflect the undesignated available fund balance.

Departmental revenue of $1,955,657 includes state peace officer training reimbursement of $630,000, interest estimated at $20,000, and fees totaling $1,305,657 from outside agencies for various courses.

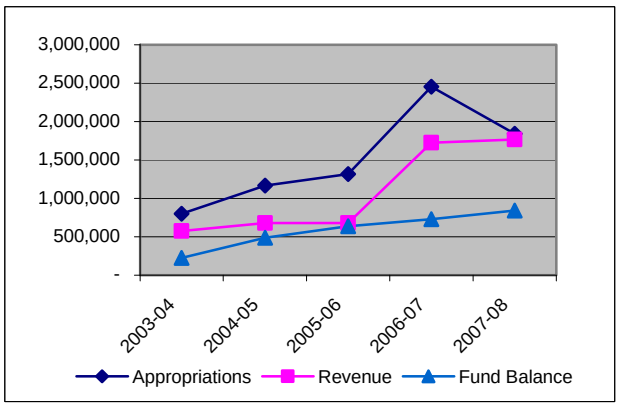
Public Gatherings

DESCRIPTION OF MAJOR SERVICES

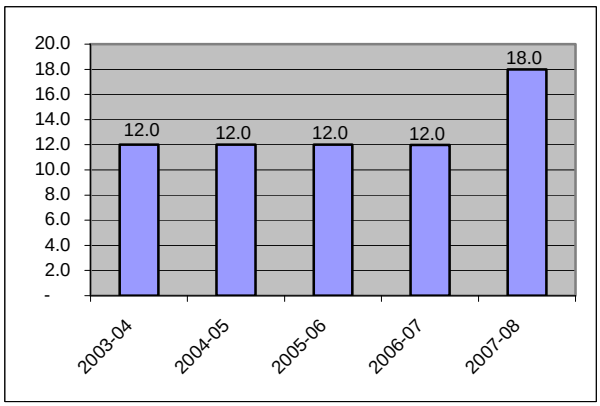
Public Gatherings represent protective services provided by the Sheriff's Department, for a fee, for various public gathering functions throughout the county. These services are fully funded by fees charged to the sponsoring organizations.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

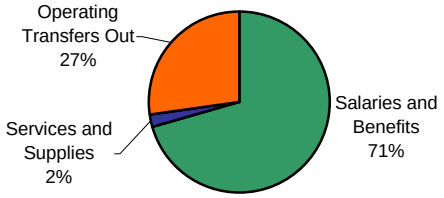
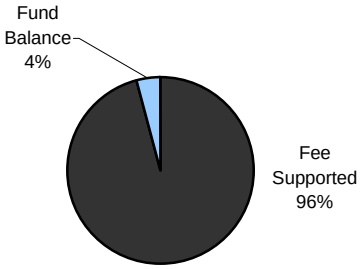


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	571,353	634,845	1,416,870	3,252,153	1,922,280
Departmental Revenue	830,696	778,794	1,507,499	1,723,893	1,271,180
Fund Balance				1,528,260	
Budgeted Staffing				12.0	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, expenditures in this budget unit are typically less than budget. The amount not expended in 2006-07 has been re-appropriated in the 2007-08 budget.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner
FUND: Public Gatherings

BUDGET UNIT: SCC SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	560,664	622,712	1,405,029	1,197,451	1,082,700	1,298,412	**215,712**
Services and Supplies	14,274	10,476	9,418	21,751	7,546	17,817	**10,271**
Central Computer	-	-	-	-	16,851	22,402	**5,551**
Transfers	3,988	2,859	2,423	3,078	3,078	3,166	**88**
Contingencies	-	-	-	-	841,978	-	**(841,978)**
Total Exp Authority	578,926	636,047	1,416,870	1,222,280	1,952,153	1,341,797	**(610,356)**
Reimbursements	(7,573)	(1,202)	-	-	-	-	**-**
Total Appropriation	571,353	634,845	1,416,870	1,222,280	1,952,153	1,341,797	**(610,356)**
Operating Transfers Out	-	-	-	700,000	500,000	500,000	**-**
Total Requirements	571,353	634,845	1,416,870	1,922,280	2,452,153	1,841,797	**(610,356)**
Departmental Revenue							
State, Fed or Gov't Aid	-	-	-	50,466	-	-	**-**
Current Services	830,696	778,794	1,506,832	1,220,343	1,723,893	1,764,638	**40,745**
Other Revenue	-	-	667	371	-	-	**-**
Total Revenue	830,696	778,794	1,507,499	1,271,180	1,723,893	1,764,638	**40,745**
Fund Balance					728,260	77,159	**(651,101)**
Budgeted Staffing					12.0	18.0	**6.0**

Salaries and benefits of $1,298,412 fund 18.0 positions and are increasing by $215,712 due to the increase of 6.0 budgeted positions, plus cost increases associated with the MOU adjustments, and partially offset by reduced overtime.

Services and supplies of $17,817 include a large purchase of replacement radios that was not budgeted in the prior year.

Operating transfers out of $500,000 include reimbursements to the Sheriff's general fund budget unit for salaries of active duty personnel assigned temporarily to this program, plus nominal other Human Resources charges.

Departmental revenue of $1,764,638 is from projected fees for service, and the budget increased slightly over last year.

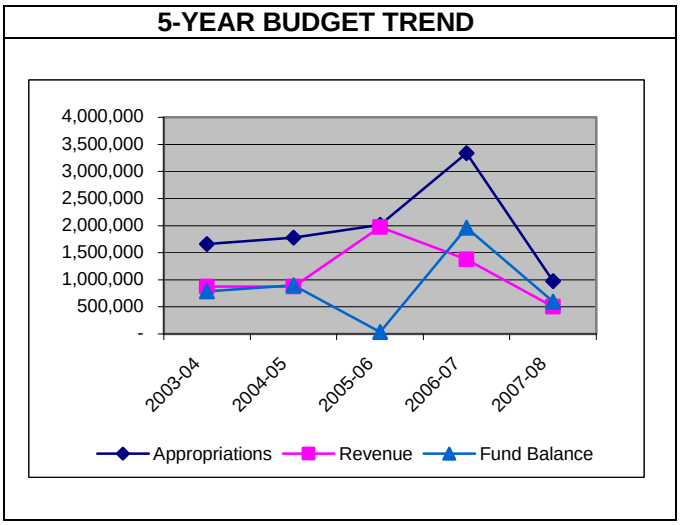
Aviation

DESCRIPTION OF MAJOR SERVICES

The Aviation Division of the Sheriff's Department provides law enforcement, search and rescue, fire suppression and transportation services for the county and other fire and law enforcement agencies. This fund is established for the maintenance and acquisition of helicopters, aircraft, and equipment for search and rescue, fire fighting and flight operations, with contract revenue and proceeds from the sale of surplus aircraft and equipment.

There is no staffing associated with this budget unit.

BUDGET HISTORY



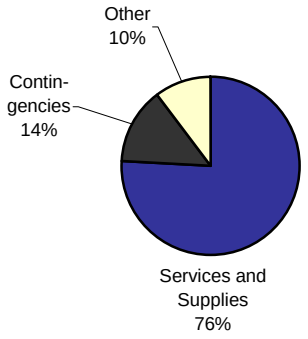
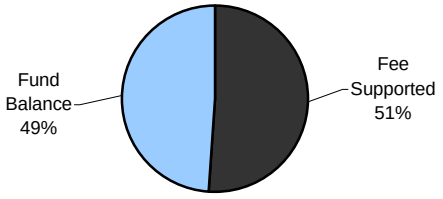
The spike in budget in 2006-07 is related to a budgeted transfer out to reimburse the Sheriff's Proposition 172 reserve for the purchase of a new helicopter. Increased revenue from the sale of fixed assets (old helicopters) enables the department to make this transfer.

PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	325,457	1,000,000	230,898	3,338,570	3,269,079
Departmental Revenue	439,893	137,135	2,157,012	1,375,000	1,781,985
Fund Balance				1,963,570	

Revenue in 2006-07 is greater than expected because of increased law enforcement services for other agencies, and also due to additional revenue generated from the sale of used aircraft.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner
FUND: Aviation

BUDGET UNIT: SCE SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Services and Supplies	251,591	-	230,898	333,570	438,570	740,000	**301,430**
Equipment	73,866	-	-	135,509	100,000	100,000	**-**
Contingencies	-	-	-	-	-	136,475	**136,475**
Total Appropriation	325,457	-	230,898	469,079	538,570	976,475	**437,905**
Operating Transfers Out	-	1,000,000	-	2,800,000	2,800,000	-	**(2,800,000)**
Total Requirements	325,457	1,000,000	230,898	3,269,079	3,338,570	976,475	**(2,362,095)**
Departmental Revenue							
Current Services	439,893	118,285	343,237	578,985	375,000	500,000	**125,000**
Other Revenue	-	18,850	585,275	-	-	-	**-**
Other Financing Sources	-	-	1,228,500	1,203,000	1,000,000	-	**(1,000,000)**
Total Revenue	439,893	137,135	2,157,012	1,781,985	1,375,000	500,000	**(875,000)**
Fund Balance					1,963,570	476,475	**(1,487,095)**

Services and supplies of $740,000 include aircraft repairs and fuel consumption used for fire service missions. There is an increase of $301,430 because both are expected to increase in 2007-08.

The equipment budget of $100,000 is for aircraft equipment upgrades that typically occur each year.

Contingencies have increased by $136,475 based on undesignated available fund balance. Pursuant to Section 29009 of the California Government Code, the entire unreserved fund balance must be appropriated each year. The amount not expended is carried over to the subsequent year's budget.

Departmental revenue of $500,000 represents fees for service for firefighting and air patrol. The increase of $125,000 is due to anticipated increase for such services this fiscal year. The decrease of $1,000,000 from other financing sources reflects the conclusion of helicopter sales.

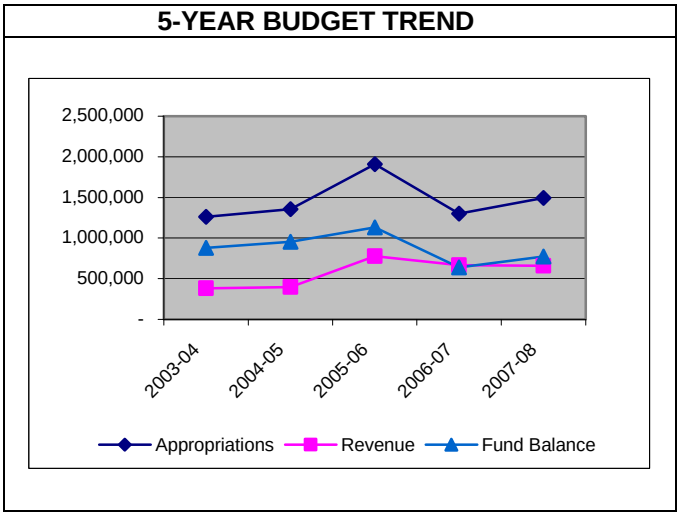
IRNET Federal

DESCRIPTION OF MAJOR SERVICES

This fund accounts for the Inland Regional Narcotics Enforcement Team (IRNET) share of federal asset forfeitures. IRNET is a joint project among city, county, state and federal agencies in the Inland Empire aimed at combating major narcotics and money laundering operations. It also accounts for the High Intensity Drug Trafficking Area (HIDTA) grant from the Office of National Drug Control Policy allocated for task force operation expenses. The fund is maintained according to federal audit requirements.

There is no staffing associated with this budget unit.

BUDGET HISTORY

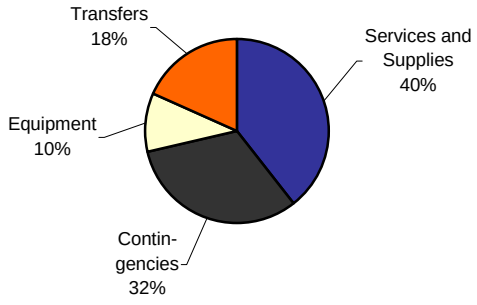
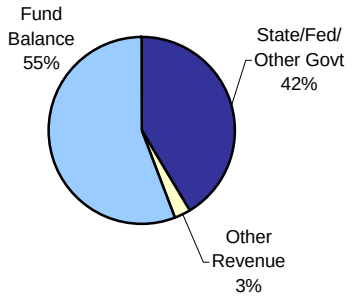


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	410,562	434,926	761,730	1,303,041	526,471
Departmental Revenue	485,655	611,854	260,588	665,000	722,024
Fund Balance				638,041	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, expenditures in this budget unit are typically less than budget. The amount not expended in 2006-07 has been re-appropriated in the 2007-08 budget.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner
FUND: IRNET Federal

BUDGET UNIT: SCF SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Services and Supplies	410,562	349,933	394,432	496,364	618,485	587,850	**(30,635)**
Equipment	-	84,993	367,298	30,107	150,000	150,000	**-**
Transfers	-	-	-	-	-	275,776	**275,776**
Contingencies	-	-	-	-	534,556	480,108	**(54,448)**
Total Appropriation	410,562	434,926	761,730	526,471	1,303,041	1,493,734	**190,693**
Departmental Revenue							
Fines and Forfeitures	-	-	-	-	25,000	-	**(25,000)**
Use of Money and Prop	17,876	21,004	35,061	30,463	40,000	40,000	**-**
State, Fed or Gov't Aid	-	133,764	10,167	650,561	600,000	620,000	**20,000**
Other Revenue	467,779	457,086	215,360	41,000	-	-	**-**
Total Revenue	485,655	611,854	260,588	722,024	665,000	660,000	**(5,000)**
Fund Balance					638,041	833,734	**195,693**

Services and supplies of $587,850 include low value equipment, utilities for leased office space, communication charges, vehicle maintenance and repairs, fuel and travel expenses.

Equipment is budgeted at $150,000 for purchase of technical investigative equipment.

Transfers of $275,776 include reimbursement to the Sheriff's general fund budget unit for information technology personnel working on system enhancements.

Contingencies of $480,108 reflect the undesignated available fund balance.

Departmental revenue of $660,000 reflect similar asset forfeiture revenue projected in the coming year, along with anticipated interest in this fund.

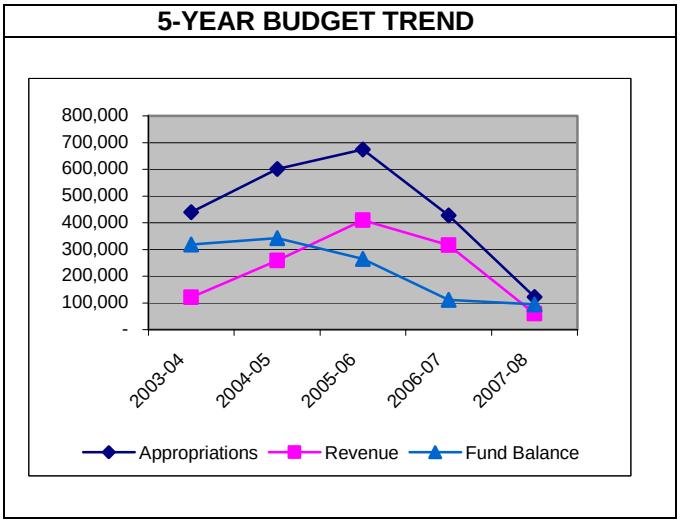
IRNET State

DESCRIPTION OF MAJOR SERVICES

This fund accounts for the Inland Regional Narcotics Enforcement Team (IRNET) share of state asset forfeitures, and was established to comply with Federal guidelines requiring state forfeiture funds to be kept separate from Federal forfeiture funds. Expenditures in this fund include task force operating expenses not reimbursed by the High Intensity Drug Trafficking Area (HIDTA) grant and electronic surveillance used to efficiently investigate sophisticated criminal organizations.

There is no staffing associated with this budget unit.

BUDGET HISTORY



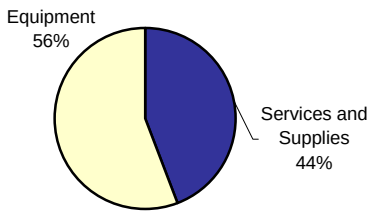
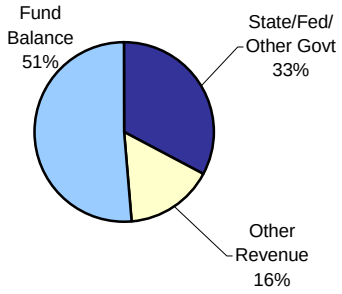
The budget trend reflects a reported ongoing decline in asset forfeiture revenue at the state level.

PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	254,637	231,392	269,510	427,041	87,048
Departmental Revenue	254,002	152,737	116,266	316,000	38,893
Fund Balance				111,041	

Appropriation and departmental revenue in 2006-07 is less than budget due to a decrease in the program's share of state asset forfeitures.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner
FUND: IRNET State

BUDGET UNIT: SCX SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Services and Supplies	254,637	64,562	60,956	84,002	197,041	53,989	**(143,052)**
Equipment	-	-	42,000	3,046	100,000	68,496	**(31,504)**
Transfers	-	166,830	166,554	-	130,000	-	**(130,000)**
Total Appropriation	254,637	231,392	269,510	87,048	427,041	122,485	**(304,556)**
Departmental Revenue							
Use of Money and Prop	5,387	7,836	10,000	8,364	15,000	10,000	**(5,000)**
State, Fed or Gov't Aid	224,654	129,564	98,823	27,406	300,000	40,000	**(260,000)**
Other Revenue	23,961	15,337	7,443	3,123	1,000	9,600	**8,600**
Total Revenue	254,002	152,737	116,266	38,893	316,000	59,600	**(256,400)**
Fund Balance					111,041	62,885	**(48,156)**

Services and supplies of $53,989 include general office expenses, professional services and travel. The decrease of $143,052 is due to decreased departmental revenue and available fund balance.

Equipment is budgeted at $68,496 for the purchase of computer hardware and technical investigative equipment.

There are no transfers in this fund in 2007-08.

Departmental revenue of $59,600 include nominal asset forfeiture revenue and interest in this fund based on current trend.

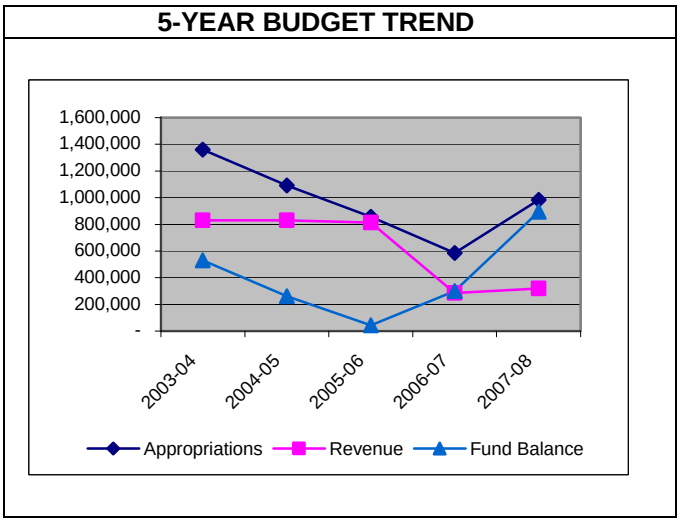
Federal Seized Assets (DOJ)

DESCRIPTION OF MAJOR SERVICES

This fund accounts for asset forfeitures from Federal cases filed with the U.S. Department of Justice (DOJ) through its asset forfeiture program. DOJ requires that all receipts from the program be maintained in a separate fund and must not replace any existing funds that would be made available to the Sheriff's Department in the absence of forfeiture funds.

There is no staffing associated with this budget unit.

BUDGET HISTORY



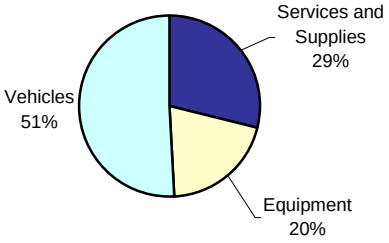
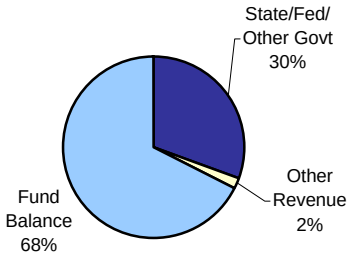
The trend reflects revenue that will be consistent, but expenses will increase due to existing fund balance.

PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	775,839	768,233	224,512	584,972	312,661
Departmental Revenue	500,940	552,160	481,063	285,000	676,552
Fund Balance				299,972	

Expenditures in 2006-07 were less than budget due to reduced expenditures for rental equipment allowed by this program. Revenue is greater than budget due to the settlement of additional federal cases.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner
FUND: Federal Seized Assets (DOJ)

BUDGET UNIT: SCK SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Services and Supplies	775,839	768,233	164,654	312,661	312,743	283,863	**(28,880)**
Equipment	-	-	-	-	-	200,000	**200,000**
Vehicles	-	-	59,858	-	-	500,000	**500,000**
Contingencies	-	-	-	-	272,229	-	**(272,229)**
Total Appropriation	775,839	768,233	224,512	312,661	584,972	983,863	**398,891**
Departmental Revenue							
Use of Money and Prop	9,930	5,278	2,449	27,014	35,000	20,000	**(15,000)**
State, Fed or Gov't Aid	491,010	419,882	385,815	649,538	150,000	300,000	**150,000**
Other Revenue	-	-	-	-	100,000	-	**(100,000)**
Other Financing Sources	-	127,000	92,799	-	-	-	**-**
Total Revenue	500,940	552,160	481,063	676,552	285,000	320,000	**35,000**
Fund Balance					299,972	663,863	**363,891**

Services and supplies of $283,863 include law enforcement equipment purchases.

The equipment budget of $200,000 includes technical investigative and computer equipment, and specialized equipment for new vehicles. Vehicles are budgeted at $500,000 to replace existing unmarked vehicles. Both the equipment and vehicle purchases are possible due to available fund balance.

Contingencies are decreased by $272,229 due to allocations for increased expenditures.

Departmental revenue of $320,000 are increased by $35,000 due to the anticipated increase in DOJ cases to be closed within 2007-08.

Federal Seized Assets (Treasury)

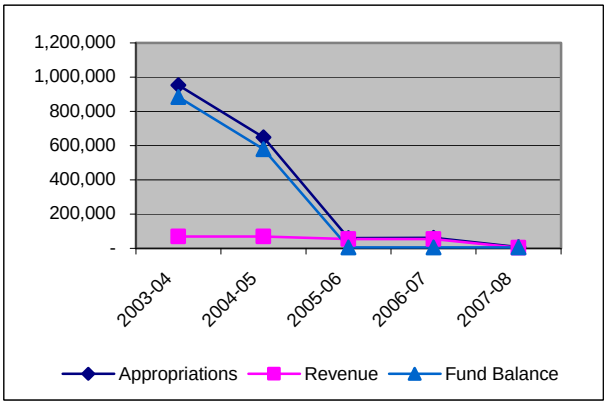
DESCRIPTION OF MAJOR SERVICES

This fund accounts asset forfeitures from cases filed with the U.S. Department of Treasury. Receipts from this program are required to be maintained in a separate fund and must not replace existing funds that would be made available to the Sheriff's Department in the absence of forfeiture funds.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



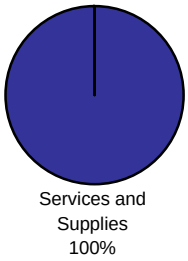
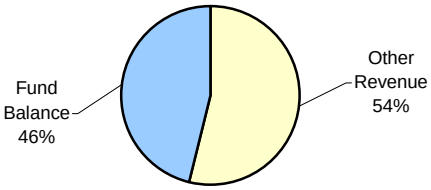
The trend in this fund reflects very little activity due to declining asset seizures.

PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	-	568,432	-	60,883	2,600
Departmental Revenue	365,643	(4,950)	232	55,000	274
Fund Balance				5,883	

There are very few expenditures in this fund in 2006-07 due to minimal fund balance and reduced asset forfeitures.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner
FUND: Federal Seized Assets - Treasury

BUDGET UNIT: SCO SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Services and Supplies	-	568,432	-	2,600	60,000	7,727	**(52,273)**
Contingencies	-	-	-	-	883	-	**(883)**
Total Appropriation	-	568,432	-	2,600	60,883	7,727	**(53,156)**
Departmental Revenue							
Fines and Forfeitures	5,643	-	-	-	50,000	-	**(50,000)**
Use of Money and Prop	-	1,050	232	274	5,000	170	**(4,830)**
Other Revenue	-	-	-	-	-	4,000	**4,000**
Total Revenue	5,643	1,050	232	274	55,000	4,170	**(50,830)**
Operating Transfers In	360,000	(6,000)	-	-	-	-	**-**
Total Financing Sources	365,643	(4,950)	232	274	55,000	4,170	**(50,830)**
Fund Balance					5,883	3,557	**(2,326)**

Expenditures for services and supplies are budgeted at $7,727 to reflect actual funds available for 2007-08. Minimal revenue in the amount of $4,000 plus interest of $170 is included based on projected asset seizures.

State Seized Assets

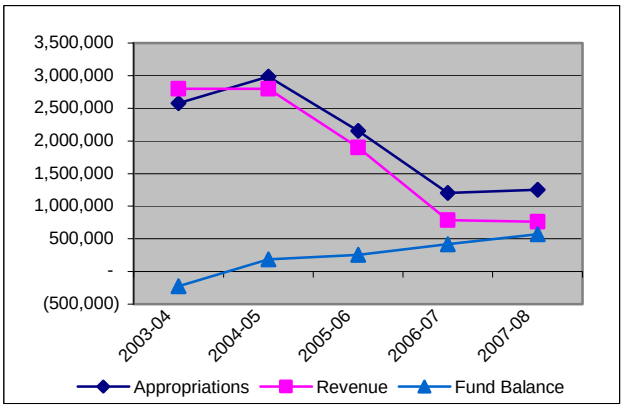
DESCRIPTION OF MAJOR SERVICES

This fund accounts for asset forfeiture proceeds from cases filed and adjudicated under state asset seizure statutes. The California Health Safety Code requires these funds to be maintained and accounted for in a special fund and that 15% of all forfeitures made after January 1994 be set aside for drug education and gang intervention programs. Current appropriations offset a portion of the labor costs for staff assigned to the Inland Regional Narcotics Enforcement Team (IRNET) and High Density Drug Trafficking Area (HIDTA) task forces. The 15% allocated to drug education programs is used to fund the Sheriff's Drug Use is Life Abuse (dulia), Crime Free Multi-housing, Law Enforcement Internship and Operation Clean Sweep programs. Funds are also used for maintenance of seized properties.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND

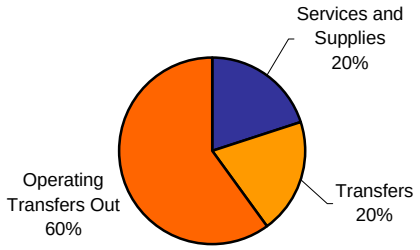
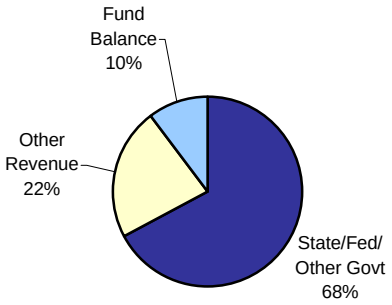


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	2,304,689	2,404,986	(409,799)	1,290,196	1,288,861
Departmental Revenue	2,712,912	2,474,519	(247,177)	872,346	1,000,899
Fund Balance				417,850	

Revenue in 2006-07 is greater than budget due to the settlement of additional state cases.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner
FUND: State Seized Assets

BUDGET UNIT: SCT SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Services and Supplies	200,556	244,926	140,967	177,956	169,290	249,889	**80,599**
Vehicles	31,023	-	-	-	-	-	**-**
Transfers	-	2,257,001	-	1,110,905	1,033,785	250,000	**(783,785)**
Total Exp Authority	231,579	2,501,927	140,967	1,288,861	1,203,075	499,889	**(703,186)**
Reimbursements	-	(96,941)	-	-	-	-	**-**
Total Appropriation	231,579	2,404,986	140,967	1,288,861	1,203,075	499,889	**(703,186)**
Operating Transfers Out	2,073,110	-	(550,766)	-	-	750,000	**750,000**
Total Requirements	2,304,689	2,404,986	(409,799)	1,288,861	1,203,075	1,249,889	**46,814**
Departmental Revenue							
Use of Money and Prop	28,020	26,370	22,422	31,616	10,000	30,000	**20,000**
State, Fed or Gov't Aid	1,419,028	1,978,937	(398,035)	706,184	525,225	840,000	**314,775**
Other Revenue	1,265,864	469,212	128,436	263,099	250,000	250,000	**-**
Total Revenue	2,712,912	2,474,519	(247,177)	1,000,899	785,225	1,120,000	**334,775**
Fund Balance					417,850	129,889	**(287,961)**

Services and supplies of $249,889 include $200,000 for drug education, training and materials; $19,993 for vehicle maintenance and fuel; and miscellaneous other general expenses for the resolution of asset forfeitures.

Transfers of $250,000 are for reimbursement of salaries for personnel assigned to the drug education program, and operating transfers out of $750,000 is for vehicle purchases in the Sheriff's general fund budget unit.

Departmental revenue of $1,120,000 include asset seizures, reimbursement for the care of property, and anticipated interest in this fund. The increase of $314,775 in state revenue reflects increased settlements that are pending in court.

Vehicle Theft Task Force

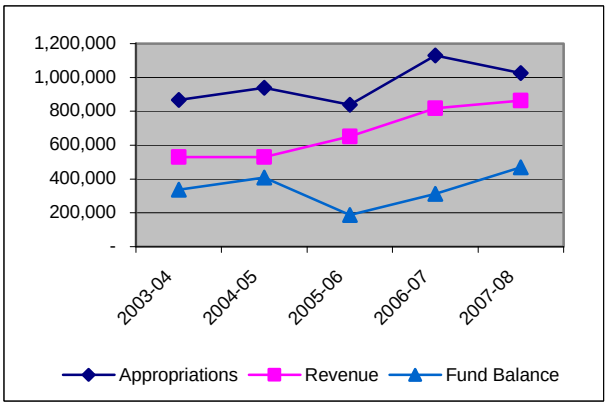
DESCRIPTION OF MAJOR SERVICES

This fund accounts for vehicle registration assessments allocated to the San Bernardino County Auto Theft Task Force (SANCATT), established in 1995 by the Board of Supervisors to investigate major vehicle theft organizations. Revenue from these fees offsets operating expenses for qualified expenditures by participating agencies.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND

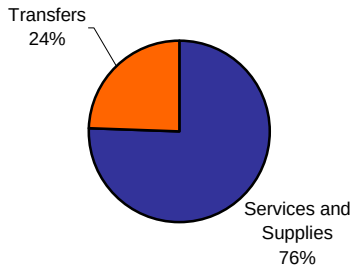
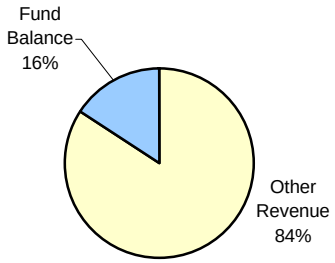


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	651,226	1,009,768	911,977	1,130,046	794,193
Departmental Revenue	723,746	787,597	1,033,394	817,000	642,202
Fund Balance				313,046	

Expenditures in 2006-07 were less than budget due to reduced personnel reimbursements to participating agencies. Revenue from vehicle assessments also decreased.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner
FUND: Vehicle Theft Task Force

BUDGET UNIT: SCL SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Services and Supplies	517,821	561,355	936,167	553,723	884,575	774,794	**(109,781)**
Equipment	2,373	-	-	-	5,000	-	**(5,000)**
Transfers	-	448,413	(24,190)	240,470	240,471	250,762	**10,291**
Total Appropriation	520,194	1,009,768	911,977	794,193	1,130,046	1,025,556	**(104,490)**
Operating Transfers Out	131,032	-	-	-	-	-	**-**
Total Requirements	651,226	1,009,768	911,977	794,193	1,130,046	1,025,556	**(104,490)**
Departmental Revenue							
Fines and Forfeitures	8,104	-	-	-	-	-	**-**
Use of Money and Prop	-	8,607	15,545	13,398	14,000	14,000	**-**
Other Revenue	715,642	778,990	1,017,849	628,804	803,000	850,000	**47,000**
Total Revenue	723,746	787,597	1,033,394	642,202	817,000	864,000	**47,000**
Fund Balance					313,046	161,556	**(151,490)**

Services and supplies of $774,794 include $706,396 for salary reimbursements to participating agencies and other various task force operating costs.

Transfers of $250,762 will reimburse the Sheriff's general fund budget unit for salaries and benefits of personnel.

Departmental revenue of $864,000 includes an anticipated increase in vehicle registration fees, along with interest in this fund.

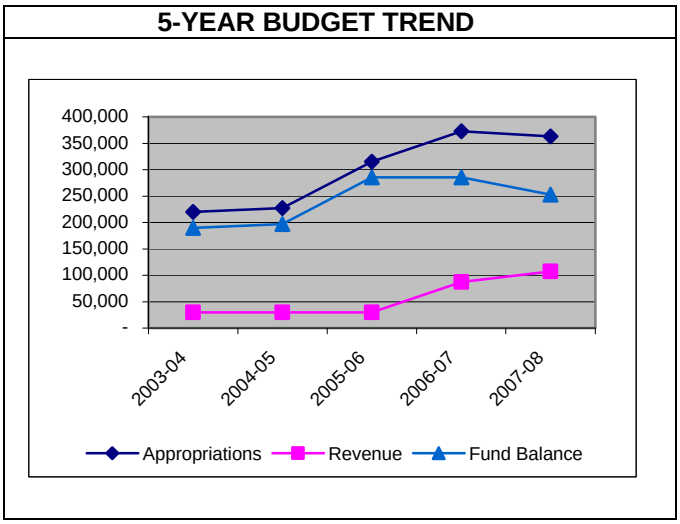
Search and Rescue

DESCRIPTION OF MAJOR SERVICES

This fund accounts for the principal and interest from a restricted donation for search and rescue, along with reimbursements for search and rescue operations.

There is no staffing associated with this budget unit.

BUDGET HISTORY



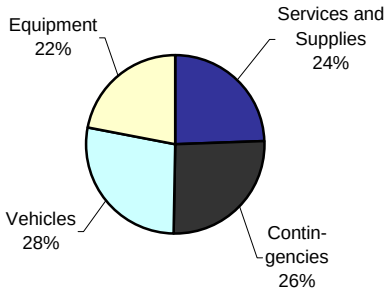
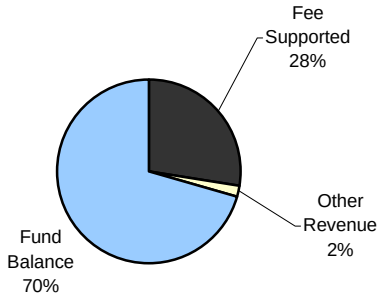
PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	25,304	60,139	23,027	372,786	145,791
Departmental Revenue	31,286	148,403	23,292	87,102	116,108
Fund Balance				285,684	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, expenditures in this budget unit are typically less than budget. The amount not expended in 2006-07 has been re-appropriated in the 2007-08 budget.

In addition, expenditures in 2006-07 were less than budget due to fewer equipment needs during the year.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner
FUND: Search and Rescue

BUDGET UNIT: SCW SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Services and Supplies	25,304	60,139	23,027	59,324	120,000	88,768	**(31,232)**
Equipment	-	-	-	-	80,000	80,000	**-**
Vehicles	-	-	-	86,467	100,000	100,000	**-**
Contingencies	-	-	-	-	72,786	94,234	**21,448**
Total Appropriation	25,304	60,139	23,027	145,791	372,786	363,002	**(9,784)**
Departmental Revenue							
Use of Money and Prop	3,744	4,617	9,560	15,541	5,000	7,000	**2,000**
Current Services	27,542	142,786	13,156	100,273	20,000	100,000	**80,000**
Other Revenue	-	1,000	576	294	62,102	-	**(62,102)**
Total Revenue	31,286	148,403	23,292	116,108	87,102	107,000	**19,898**
Fund Balance					285,684	256,002	**(29,682)**

Services and supplies of $88,768 include budget for low value equipment and professional services such as instructors for specialized training.

The equipment budget of $80,000 includes computer equipment and specialized search and rescue gear, and $100,000 for vehicles is predominantly for those appropriate for mountain terrain.

Contingencies of $94,234 reflect the undesignated available fund balance.

Departmental revenue of $107,000 include reimbursements received from rescue missions plus anticipated interest in this fund.

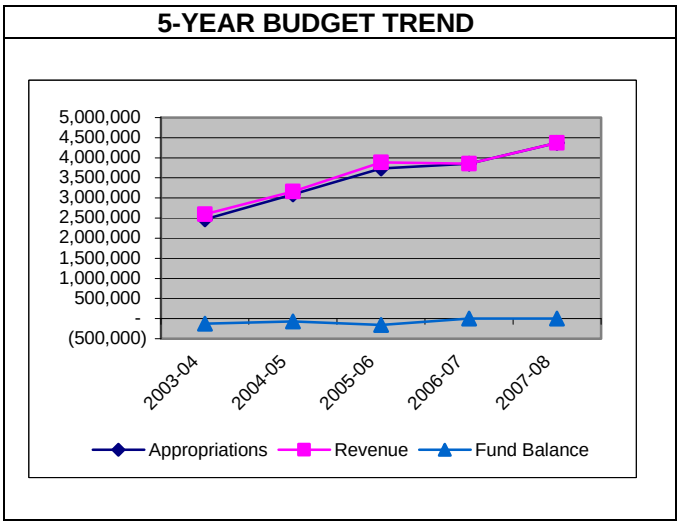
CAL-ID Program

DESCRIPTION OF MAJOR SERVICES

CAL-ID funding is used for the operating expenses of the Local Automated Fingerprint Identification System (AFIS), and reimburses general fund expenditures for salaries and benefits. The budget unit is funded from joint trust contributions by all local contracting municipal agencies.

There is no staffing associated with this budget unit.

BUDGET HISTORY

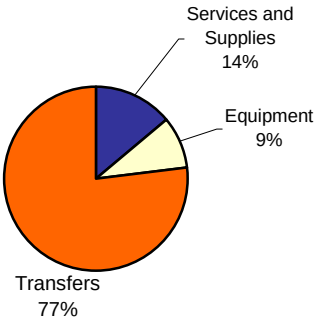
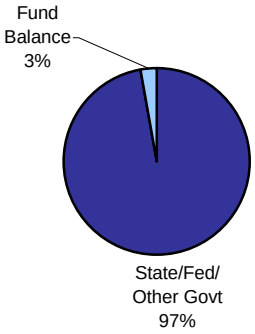


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	2,344,631	2,379,684	3,081,101	3,850,631	3,051,469
Departmental Revenue	2,395,342	2,297,244	3,236,584	3,850,631	3,168,699
Fund Balance				-	

Expenditures in 2006-07 were less than budget due to reduced transfers to reimburse the Sheriff's general fund budget unit for salaries, resulting from vacancies in lab positions. Departmental revenue was also lower because the trust fund reimburses actual expenditures.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner
FUND: CAL-ID Program

BUDGET UNIT: SDA SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Services and Supplies	333,207	407,973	359,497	395,705	580,200	603,500	**23,300**
Equipment	388,566	66,288	559,997	160,643	500,000	400,000	**(100,000)**
Vehicles	-	10,215	-	16,055	11,000	-	**(11,000)**
Transfers	1,622,858	1,895,208	2,161,607	2,479,066	2,759,431	3,370,141	**610,710**
Total Appropriation	2,344,631	2,379,684	3,081,101	3,051,469	3,850,631	4,373,641	**523,010**
Departmental Revenue							
State, Fed or Gov't Aid	2,395,342	2,297,244	3,236,584	3,168,699	3,850,631	4,255,998	**405,367**
Total Revenue	2,395,342	2,297,244	3,236,584	3,168,699	3,850,631	4,255,998	**405,367**
Fund Balance					-	117,643	**117,643**

Services and supplies of $603,500 include systems development and monitoring, and additional low value equipment that reflect an increase of $23,300.

Equipment of $400,000 includes the purchase of sixteen fingerprinting stations, and reflect a reduction of $100,000 as replacements vary from year to year.

The vehicle budget is reduced by $11,000 due to a one-time vehicle purchase completed in 2006-07.

Transfers of $3,370,141 will reimburse the Sheriff's general fund budget unit for salaries and benefits of personnel, and the increase of $610,710 is based on filling vacant positions plus costs associated with MOU and retirement rate adjustments.

Departmental revenue of $4,255,998 is from the CAL-ID Program trust fund. The $405,367 increase is consistent with increased salary costs for 2007-08. Revenue directly offsets all claimable costs in this fund.

COPSMORE Grant

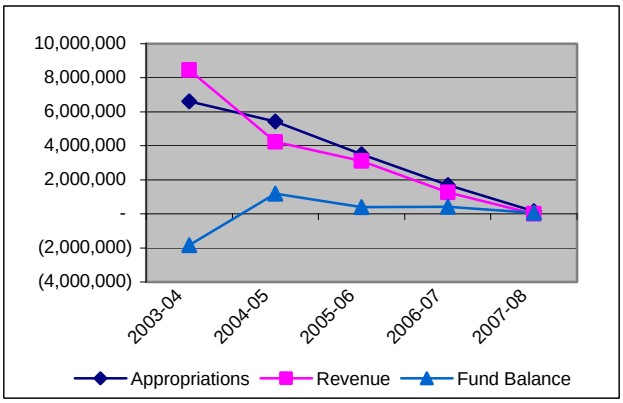
DESCRIPTION OF MAJOR SERVICES

The COPSMORE 1998 grant provides funding to upgrade Computer Aided Dispatch (CAD), Records Management System (RMS) software and for Mobile Data Computers (MDC) for patrol units.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



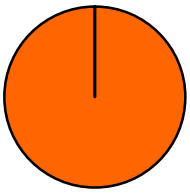
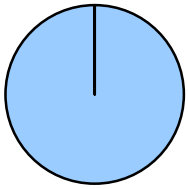
This budget unit reflects termination of the grant.

PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	416,298	2,187,485	1,497,509	1,686,354	982,073
Departmental Revenue	3,770,575	1,805,449	1,523,649	1,268,164	713,586
Fund Balance				418,190	

Appropriation and revenue in 2006-07 were less than budget due to the remaining grant funds available.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
 Transfers 100%	 Fund Balance 100%

GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner
FUND: COPSMORE Grant

BUDGET UNIT: SDE SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	72,641	-	-	-	-	-	**-**
Services and Supplies	-	8,472	556,463	222,115	551,597	-	**(551,597)**
Equipment	343,657	2,179,013	941,046	759,958	1,134,757	-	**(1,134,757)**
Transfers	-	-	-	-	-	149,703	**149,703**
Total Appropriation	416,298	2,187,485	1,497,509	982,073	1,686,354	149,703	**(1,536,651)**
Departmental Revenue							
Use of Money and Prop	21,074	25,233	21,544	15,135	-	-	**-**
State, Fed or Gov't Aid	2,608,375	1,780,216	1,502,105	698,451	1,268,164	-	**(1,268,164)**
Total Revenue	2,629,449	1,805,449	1,523,649	713,586	1,268,164	-	**(1,268,164)**
Operating Transfers In	1,141,126	-	-	-	-	-	**-**
Total Financing Sources	3,770,575	1,805,449	1,523,649	713,586	1,268,164	-	**(1,268,164)**
Fund Balance					418,190	149,703	**(268,487)**

This grant ended on April 30, 2007. This fund will remain open through fiscal year 2007-08 to facilitate the close-out procedures and reports. The remaining unused grant match of $149,703 will be transferred back to the general fund.

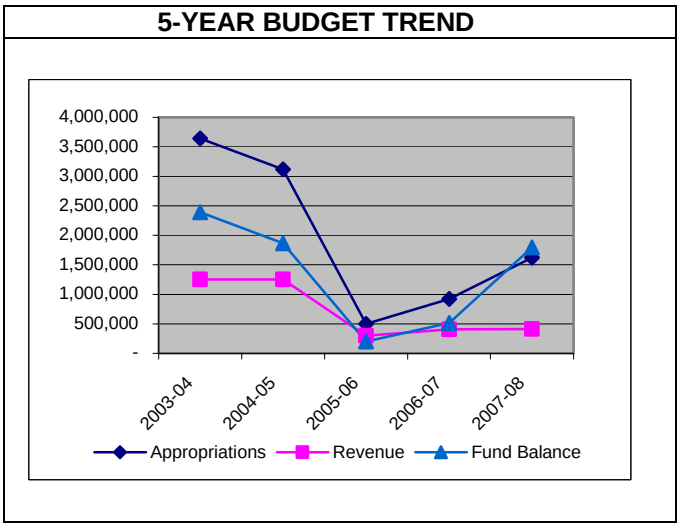
Capital Project Fund

DESCRIPTION OF MAJOR SERVICES

This fund represents revenue received from the State Criminal Alien Assistance Program (SCAAP) and other special programs for one-time law enforcement or detention projects.

There is no staffing associated with this budget unit.

BUDGET HISTORY



The trend shows that this fund is recovering in terms of growth in revenue and fund balance.

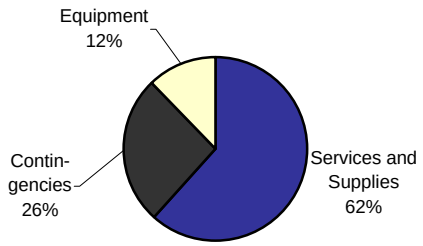
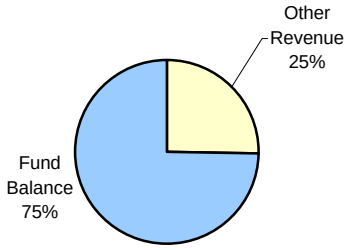
PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	(12,264)	2,204,500	109,004	920,102	637,754
Departmental Revenue	(540,034)	541,181	425,190	405,000	1,335,067
Fund Balance				515,102	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, expenditures in this budget unit are typically less than budget. The amount not expended in 2006-07 has been re-appropriated in the 2007-08 budget.

In addition, expenditures in 2006-07 were less than budget due to deferred equipment purchases. Revenue in 2006-07 was greater than expected due to $1.3 million interest income transferred into this fund from a trust fund related to seizures. This income can be used at the department's discretion.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner
FUND: Capital Project Fund

BUDGET UNIT: SQA SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Services and Supplies	-	-	109,004	37,754	200,000	1,000,000	**800,000**
Equipment	-	-	-	-	200,000	200,000	**-**
Contingencies	-	-	-	-	220,102	422,415	**202,313**
Total Appropriation	-	-	109,004	37,754	620,102	1,622,415	**1,002,313**
Operating Transfers Out	(12,264)	2,204,500	-	600,000	300,000	-	**(300,000)**
Total Requirements	(12,264)	2,204,500	109,004	637,754	920,102	1,622,415	**702,313**
Departmental Revenue							
Use of Money and Prop	53,566	54,036	17,610	35,067	5,000	10,000	**5,000**
Other Revenue	547,526	487,145	407,580	-	400,000	400,000	**-**
Other Financing Sources	-	-	-	1,300,000	-	-	**-**
Total Revenue	601,092	541,181	425,190	1,335,067	405,000	410,000	**5,000**
Operating Transfers In	(1,141,126)	-	-	-	-	-	**-**
Total Financing Sources	(540,034)	541,181	425,190	1,335,067	405,000	410,000	**5,000**
Fund Balance					515,102	1,212,415	**697,313**

Services and supplies of $1,000,000 include furniture and carpet replacement for Sheriff facilities, and represents an increase of $800,000 over the previous year.

The equipment budget of $200,000 is for specialized law enforcement equipment.

Contingencies for $422,416 reflect the undesignated available fund balance

Departmental revenue of $410,000 reflects SCAAP (State Criminal Alien Assistance Program) reimbursements of $400,000, along with anticipated interest in this fund.

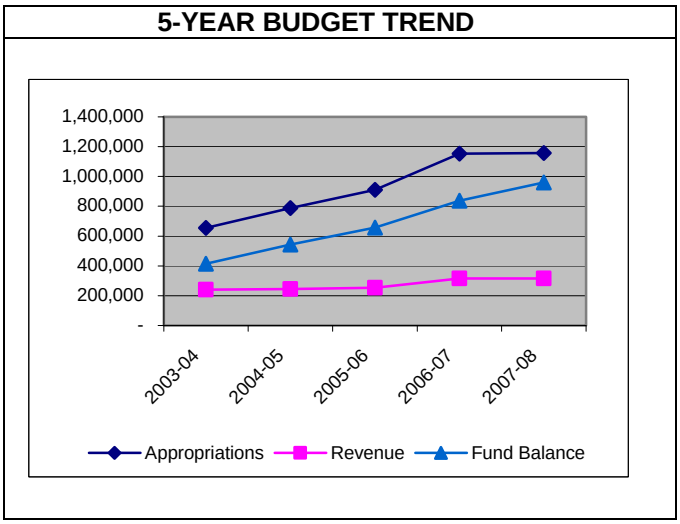
Court Services Auto

DESCRIPTION OF MAJOR SERVICES

This fund accounts for processing fees collected under AB1109 and is used for purchase and maintenance of automotive equipment necessary to operate court services.

There is no staffing associated with this budget unit.

BUDGET HISTORY



The trend in this budget unit reflects growth in fund balance, with corresponding increases in appropriation and revenue.

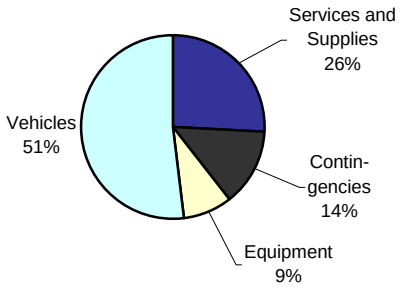
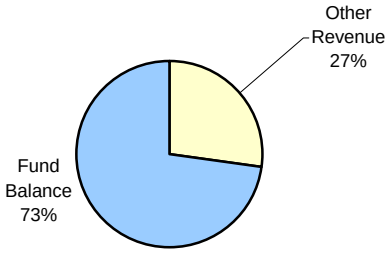
PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	155,937	404,892	353,216	1,152,967	600,054
Departmental Revenue	285,181	517,507	534,468	315,000	603,592
Fund Balance				837,967	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, expenditures in this budget unit are typically less than budget. The amount not expended in 2006-07 has been re-appropriated in the 2007-08 budget.

In addition, expenditures in 2006-07 were lower than budget due to vehicles and vehicle equipment purchases that were deferred to 2007-08. The increase in 2006-07 revenue is attributed to greater than anticipated court fines.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner
FUND: Court Services Auto

BUDGET UNIT: SQR SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Services and Supplies	55,372	287,655	223,165	300,055	300,000	300,000	**-**
Equipment	-	-	95,291	-	260,000	100,000	**(160,000)**
Vehicles	100,565	117,237	34,760	299,999	300,000	600,000	**300,000**
Contingencies	-	-	-	-	292,967	156,504	**(136,463)**
Total Appropriation	155,937	404,892	353,216	600,054	1,152,967	1,156,504	**3,537**
Departmental Revenue							
Use of Money and Prop	10,378	16,179	28,838	42,302	15,000	15,000	**-**
Other Revenue	274,803	501,328	505,630	561,290	300,000	300,000	**-**
Total Revenue	285,181	517,507	534,468	603,592	315,000	315,000	**-**
Fund Balance					837,967	841,504	**3,537**

Services and supplies of $300,000 include automotive maintenance charges for the Court's Civil Division and low value equipment for marked units.

The equipment budget of $100,000 for specialized law enforcement equipment is reduced from prior year by $160,000 due to varying needs from year to year.

Vehicles are budgeted for $600,000, an increase of $300,000, for the purchase of additional vehicles for the Court's Civil Division operations.

Contingencies of $156,504 are due to undesignated available fund balance.

Departmental revenue of $315,000 reflect anticipated court fines plus anticipated interest in this fund.

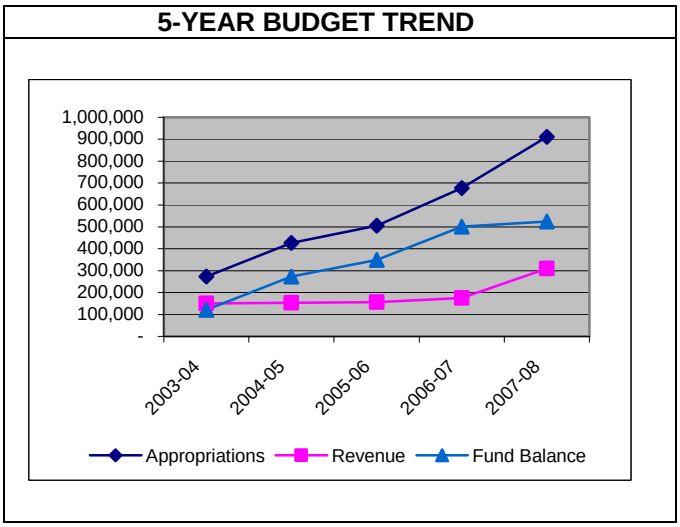
Court Services Tech

DESCRIPTION OF MAJOR SERVICES

This fund accounts for processing fees collected under AB709 and is used for automated equipment and furnishings necessary to operate court services.

There is no staffing associated with this budget unit.

BUDGET HISTORY



The trend in this budget unit reflects growth in fund balance, with corresponding increase in appropriation and revenue.

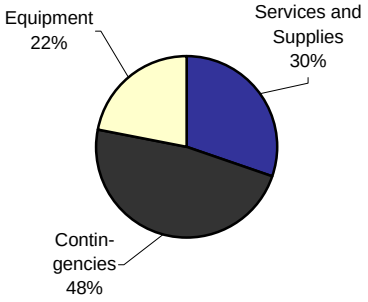
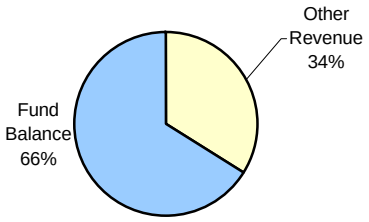
PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	27,239	232,403	192,591	677,507	261,000
Departmental Revenue	179,351	307,554	344,898	175,975	284,325
Fund Balance				501,532	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, expenditures in this budget unit are typically less than budget. The amount not expended in 2006-07 has been re-appropriated in the 2007-08 budget.

In addition, expenditures in 2006-07 were lower than budget due to computer equipment purchases that were deferred to 2007-08. The increase in 2006-07 revenue was related to greater than anticipated court fines.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner
FUND: Court Services Tech

BUDGET UNIT: SQT SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Services and Supplies	27,239	226,587	173,401	261,000	261,000	275,000	**14,000**
Equipment	-	5,816	19,190	-	200,000	200,000	**-**
Contingencies	-	-	-	-	216,507	436,137	**219,630**
Total Appropriation	27,239	232,403	192,591	261,000	677,507	911,137	**233,630**
Departmental Revenue							
Use of Money and Prop	3,908	7,918	17,912	16,178	10,000	10,000	**-**
Other Revenue	175,443	299,636	326,986	268,147	165,975	300,000	**134,025**
Total Revenue	179,351	307,554	344,898	284,325	175,975	310,000	**134,025**
Fund Balance					501,532	601,137	**99,605**

Services and supplies of $275,000 include equipment repairs and maintenance charges for the Court's Civil Division.

The equipment budget of $200,000 is for computer equipment.

Contingencies of $436,137 are due to increased departmental revenue and undesignated available fund balance.

Departmental revenue of $310,000 reflects anticipated court fines and anticipated interest in this fund.

THIS PAGE LEFT INTENTIONALLY BLANK

PUBLIC AND SUPPORT SERVICES GROUP
SUMMARY

GENERAL FUND	Page #	Appropriation	Departmental Revenue	Local Cost
PUBLIC AND SUPPORT SVCS GROUP ADMIN	455	1,971,766	-	1,971,766
AGRICULTURE/WEIGHTS AND MEASURES SUMMARY	459			
AGRICULTURE/WEIGHTS AND MEASURES	460	6,517,685	3,921,170	2,596,515
AIRPORTS SUMMARY	465			
AIRPORTS	466	2,798,296	2,798,296	-
ARCHITECTURE AND ENGINEERING	471	585,320	-	585,320
COUNTY MUSEUM SUMMARY	480			
COUNTY MUSEUM	481	3,911,145	1,753,400	2,157,745
FACILITIES MANAGEMENT SUMMARY	486			
FACILITIES MANAGEMENT	487	14,465,324	4,827,546	9,637,778
UTILITIES	490	17,238,336	258,043	16,980,293
LAND USE SERVICES SUMMARY	499			
ADMINISTRATION	500	-	-	-
CURRENT PLANNING	502	3,406,036	3,406,036	-
ADVANCE PLANNING	504	4,064,230	2,328,829	1,735,401
BUILDING AND SAFETY	507	10,218,677	10,218,677	-
CODE ENFORCEMENT	510	5,165,959	560,300	4,605,659
FIRE HAZARD ABATEMENT	513	2,867,674	2,867,674	-
PUBLIC WORKS DEPARTMENT SUMMARY	517			
SURVEYOR	518	5,400,409	5,132,271	268,138
REAL ESTATE SERVICES SUMMARY	556			
REAL ESTATE SERVICES	557	2,647,980	1,542,667	1,105,313
RENTS AND LEASES	560	101,179	101,179	-
COURTS PROPERTY MANAGEMENT	562	437,165	392,165	45,000
REGIONAL PARKS SUMMARY	566			
REGIONAL PARKS	567	10,088,762	6,729,800	3,358,962
REGISTRAR OF VOTERS	592	11,694,748	8,077,133	3,617,615
TOTAL GENERAL FUND		103,580,691	54,915,186	48,665,505

SPECIAL REVENUE FUNDS	Page #	Appropriation	Departmental Revenue	Fund Balance
AGRICULTURE/WEIGHTS AND MEASURES:				
CALIFORNIA GRAZING	463	137,685	3,900	133,785
AIRPORTS:				
CHINO AIRPORT COMMERCIAL HANGARS	469	1,177,245	821,347	355,898
COUNTY LIBRARY	475	18,676,180	17,755,359	920,821
LAND USE SERVICES:				
GENERAL PLAN UPDATE	515	39,908	-	39,908

PUBLIC AND SUPPORT SERVICES GROUP
SUMMARY

SPECIAL REVENUE FUNDS continued	Page #	Appropriation	Departmental Revenue	Fund Balance
PUBLIC WORKS DEPARTMENT:				
SURVEYOR				
SURVEY MONUMENT PRESERVATION	521	513,854	91,509	422,345
TRANSPORTATION				
ROAD OPERATIONS	523	101,102,388	69,576,157	31,526,231
CALTRANS CONTRACT	529	-	-	-
ETIWANDA INTERCHANGE IMPROVEMENT	531	60,395	1,000	59,395
HIGH DESERT CORRIDOR PROJECT	533	1,363,247	1,181,119	182,128
FACILITIES DEVELOPMENT PLANS	535	11,858,260	3,137,604	8,720,656
MEASURE I PROGRAM	537	24,686,328	9,365,850	15,320,478
REGIONAL DEVELOPMENT MITIGATION PLAN	540	8,325,517	8,180,230	145,287
REAL ESTATE SERVICES:				
CHINO AGRICULTURAL PRESERVE	564	7,105,752	1,160,648	5,945,104
REGIONAL PARKS:				
COUNTY TRAIL SYSTEM	570	6,053,583	6,017,266	36,317
PROPOSITION 12 PROJECTS	572	718,100	1,062,544	(344,444)
PROPOSITION 40 PROJECTS	574	2,781,037	2,320,368	460,669
MOABI REGIONAL PARK BOAT LAUNCHING FACILITY	576	-	-	-
GLEN HELEN AMPHITHEATER	578	1,929,877	1,355,000	574,877
AMPHITHEATER IMPROVEMENTS AT GLEN HELEN	580	255,448	29,024	226,424
PARK MAINTENANCE/DEVELOPMENT	582	637,418	243,100	394,318
CALICO GHOST TOWN MARKETING SVCS	584	451,979	412,200	39,779
OFF-HIGHWAY VEHICLE LICENSE FEE	586	763,731	321,000	442,731
SPECIAL DISTRICTS:				
FISH AND GAME COMMISSION	597	32,408	8,000	24,408
TOTAL SPECIAL REVENUE FUNDS		188,670,340	123,043,225	65,627,115

INTERNAL SERVICES FUNDS	Page #	Appropriation	Departmental Revenue	Revenue Over (Under) Exp
FLEET MANAGEMENT SUMMARY	492			
GARAGE	493	13,808,972	13,588,052	(220,920)
MOTOR POOL	496	11,273,120	12,346,300	1,073,180
TOTAL INTERNAL SERVICES FUNDS		25,082,092	25,934,352	852,260

ENTERPRISE FUNDS	Page #	Appropriation	Departmental Revenue	Revenue Over (Under) Exp
COUNTY MUSEUM:				
MUSEUM STORE	484	97,207	100,000	2,793
PUBLIC WORKS DEPARTMENT:				
SOLID WASTE MANAGEMENT				
OPERATIONS	542	75,617,539	79,877,603	4,260,064
SITE CLOSURE AND MAINTENANCE	547	1,300,203	15,520,380	14,220,177
SITE ENHANCEMENT/EXPANSION/ACQUISITION	549	10,872,664	12,629,794	1,757,130
ENVIRONMENTAL FUND	552	13,261,133	1,630,905	(11,630,228)
ENVIRONMENTAL MITIGATION FUND	554	3,668,815	3,756,449	87,634
REGIONAL PARKS:				
SNACK BARS	588	77,609	82,000	4,391
CAMP BLUFF LAKE	590	253,860	205,200	(48,660)
TOTAL ENTERPRISE FUNDS		105,149,030	113,802,331	8,653,301

PUBLIC AND SUPPORT SERVICES GROUP – ADMINISTRATION
Norman A. Kanold

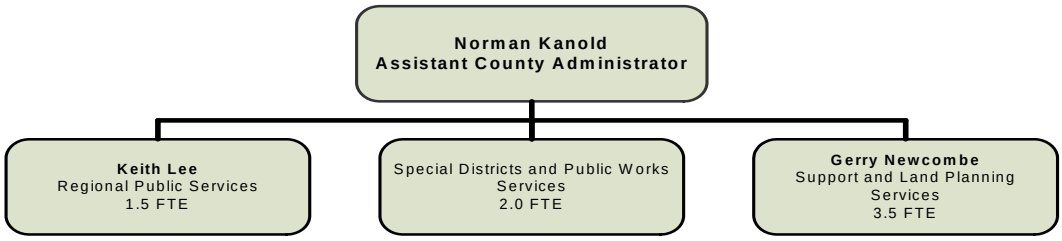
MISSION STATEMENT

The mission of Public and Support Services Group (PSSG) - Administration is to effectively oversee fourteen county departments providing a variety of regional and municipal public services as well as internal support services that enhance/protect the quality of life for county residents and increase the level of efficiency for county operations.

STRATEGIC GOALS

Public and Support Services Group - Administration is a function of the County Administrative Office (CAO) and therefore shares many of the same strategic goals of the CAO. In addition, PSSG Administration has established a separate goal of ensuring the effective delivery of public service programs that enhance the quality of life for county residents and support service programs that improve the efficiency of county departments/agencies.

ORGANIZATIONAL CHART



DESCRIPTION OF MAJOR SERVICES

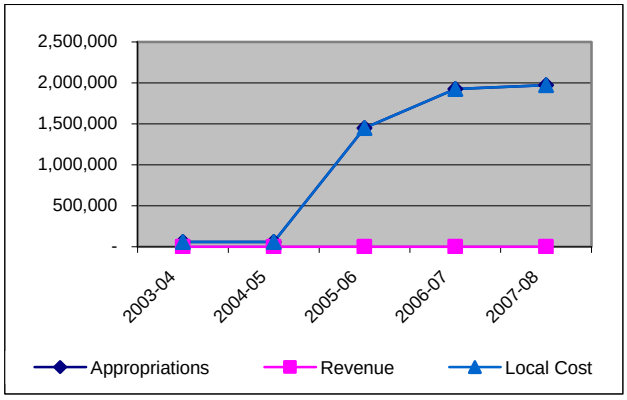
PSSG was formed during a county organizational restructuring approved by the Board of Supervisors in May 2005. This group includes those departments having a strong interface with the general public as well as a number of internal support departments.

PSSG - Administration coordinates the administrative and budget activities of fourteen county departments charged with providing services to the public and to other county departments. The departments are: Architecture & Engineering, Agriculture/Weights and Measures, Airports, County Fire, Facilities Management, Fleet Management, Land Use Services (which includes Building and Safety, Current and Advance Planning, and Code Enforcement), County Library, County Museum, Public Works (which includes Transportation/Flood, Surveyor, and Solid Waste Management), Real Estate Services, Regional Parks, Registrar of Voters, and Special Districts. PSSG - Administration also ensures that these departments operate within legal and Board approved policy parameters by providing internal policy and procedural guidance for all departments within the group.

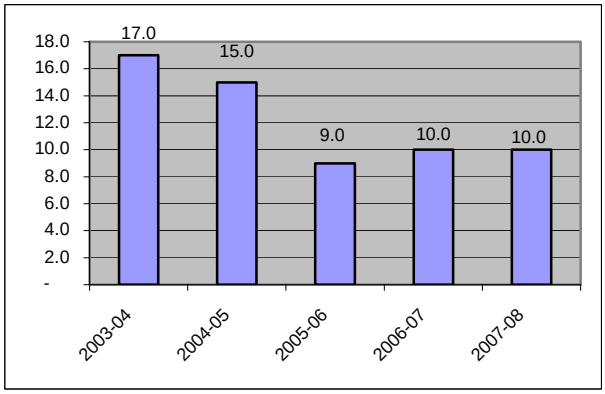
The Assistant County Administrator for PSSG serves as a principal assistant to the County Administrative Officer and works closely with the Board of Supervisors on all matters involving the group's activities.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



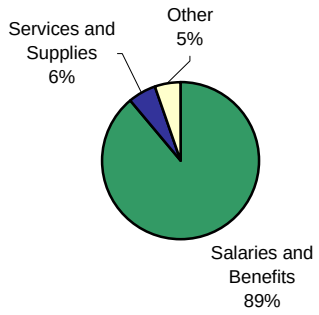
The significant increase in appropriation and local cost beginning in 2005-06 is a result of the county's organizational restructuring approved by the Board in May 2005. This action established PSSG - Administration as being 100% local cost funded. In the past, this department had been financed through reimbursements received from non-general fund county departments.

PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	65,071	108,005	1,556,542	1,978,019	2,024,312
Departmental Revenue	69	-	-	-	-
Local Cost	65,002	108,005	1,556,542	1,978,019	2,024,312
Budgeted Staffing				10.0	

Actual expenditures in 2006-07 exceeded budget by approximately $46,000 due to costs associated with the unanticipated departure of a department employee in May, 2007.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: PSSG - Administration
FUND: General

BUDGET UNIT: AAA PSG
FUNCTION: General
ACTIVITY: Other General

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	1,603,175	1,369,449	1,417,059	1,652,222	1,604,694	1,750,167	**145,473**
Services and Supplies	180,138	212,678	44,362	140,745	109,667	103,708	**(5,959)**
Central Computer	28,819	35,595	30,310	31,277	31,277	12,425	**(18,852)**
Other Charges	65,856	59,876	59,876	59,876	59,876	100,000	**40,124**
Equipment	-	-	-	19,798	-	-	**-**
Transfers	3,555	3,240	4,935	120,394	120,405	5,466	**(114,939)**
Total Exp Authority	1,881,543	1,680,838	1,556,542	2,024,312	1,925,919	1,971,766	**45,847**
Reimbursements	(1,816,472)	(1,572,833)	-	-	-	-	**-**
Total Appropriation	65,071	108,005	1,556,542	2,024,312	1,925,919	1,971,766	**45,847**
Departmental Revenue							
Other Revenue	69	-	-	-	-	-	**-**
Total Revenue	69	-	-	-	-	-	**-**
Local Cost	65,002	108,005	1,556,542	2,024,312	1,925,919	1,971,766	**45,847**
Budgeted Staffing					10.0	10.0	**-**

Salaries and benefits of $1,750,167 fund 10.0 positions and are increasing by $145,473 primarily resulting from costs associated with MOU, equity, and retirement rate adjustments.

Services and supplies of $103,708 include software upgrades, annual maintenance, training, and other costs associated with automation of the Computer Aided Facilities Management (CAFM) program. The small decrease of $5,959 reflects a reduction in risk management liabilities for the department.

Other charges of $100,000, including the $40,124 increase from prior year, represent payment to the University of California Cooperative Extension to support research and education programs in San Bernardino County.

During the 2006-07 budget process, PSSG - Administration received additional general fund financing to reimburse the Information Services Department (ISD) for a Programmer Analyst III position assigned to CAFM. In 2007-08 financing has been transferred to ISD; resulting in the $114,939 decrease in transfers. The balance of $5,466 budgeted in 2007-08 is primarily for EHaP charges.

PERFORMANCE MEASURES			
Description of Performance Measure	**2006-07 Projected**	**2006-07 Actual**	**2007-08 Projected**
Number of monthly meetings between PSSG administrative staff and PSSG department heads.	10	10	11
Percentage of county-owned and leased buildings with electronic format (AutoCAD) floor plan drawings. (The county has 9.7 million square feet of owned and leased facilities.)	35%	30%	40%
Percentage increase in the number of master gardeners trained.	New	New	10%

The performance measure concerning the number of monthly department head meetings demonstrates an emphasis by PSSG - Administration to provide its department heads with continuing guidance on a regular basis in regards to Board directives, county policies, budget goals/objectives, and strategic planning oversight.

In 2006-07, the Board of Supervisors approved $269,600 in ongoing funds to add AutoCAD electronic floor plan drawings for additional county facilities in order to help complete automation of the Computer Aided Facilities Management program. This funding allowed for the addition of two positions to assist with the project. One position was filled immediately by the Information Services Department. The second position, an Asset Management Analyst, required the establishment of a new job classification that resulted in the position not being filled until mid-December 2006. Due to this delay in hiring, only 30% of the buildings had electronic drawings in 2006-07, with a goal of achieving 40% during 2007-08.

In 2007-08, the Board of Supervisors approved additional funding in the amount of $40,000 for the University of California Cooperative Extension (UCCE). The UCCE will use these funds to assist its Master Gardener program. This program provides gardening and horticulture information to the residents of San Bernardino County by trained volunteers who disseminate university research-based information to the public. The volunteers receive training in botany, horticulture, pest management, efficient irrigation practices, and water conservation.

AGRICULTURE/WEIGHTS AND MEASURES
John G. Gardner

MISSION STATEMENT

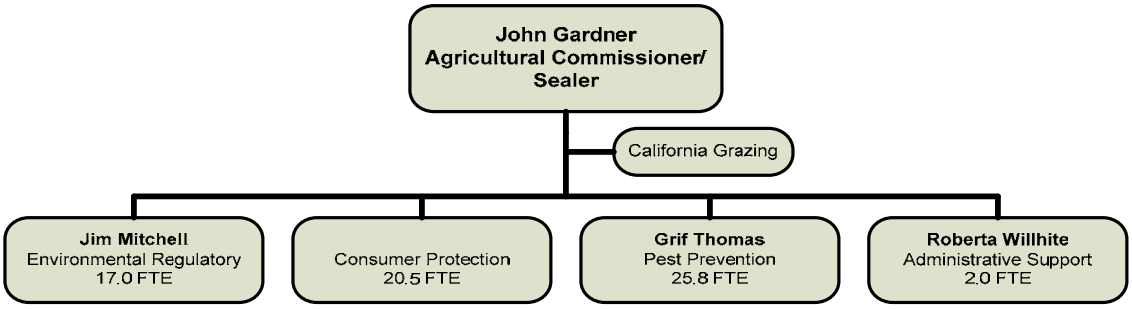
The Department of Agriculture/Weights and Measures protects the environment, agricultural industry, businesses and consumers of this state and county through regulation and satisfies its customers by providing services that promote the health, safety, well being, and quality of life of its residents according to the County Charter, general laws, and the will of the customers it serves.

STRATEGIC GOALS

1. Continue to protect the public's health, agriculture and the environment by preventing proscribed foreign pest infestations and the misuse of pesticides, in light of increases in county growth.

2. Continue to protect county residents from being overcharged for purchased goods by ensuring accuracy in the measurement of commodities sold, and prices charged by retail businesses that utilize barcode scanning equipment, in light of county growth.

ORGANIZATIONAL CHART



SUMMARY OF BUDGET UNITS

	2007-08				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
Agriculture/Weights and Measures	6,517,685	3,921,170	2,596,515		69.3
California Grazing	137,685	3,900		133,785	-
TOTAL	6,655,370	3,925,070	2,596,515	133,785	69.3

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and applicable performance measures.

Agriculture/Weights and Measures

DESCRIPTION OF MAJOR SERVICES

The Department of Agriculture/Weights and Measures protects the environment, public health, worker safety and the welfare of the public by enforcing state and local agricultural and consumer protection laws. The department enforces plant quarantines, detects and eradicates unwanted foreign pests and regulates pesticide use, the agricultural industry and all business transactions based on units of measures such as weight or volume. Additional duties include, inspecting produce, eggs, and nursery stock, controlling vegetation along state and county right-of-ways and flood control channels, and manufacturing rodent baits for sale to the general public. The department also administers the California Grazing budget, which funds rangeland improvements on federal land within the County.

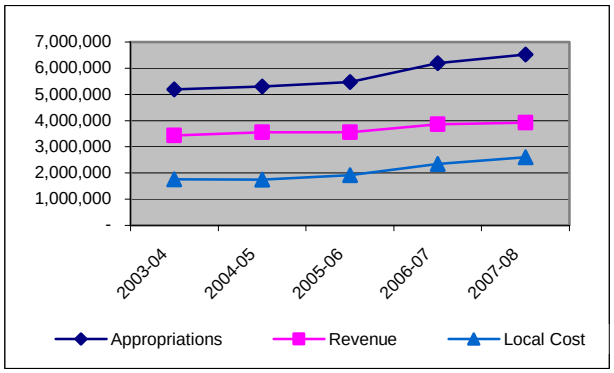
The Environmental Regulatory Division regulates pesticide use, manufactures rodent baits, controls vegetation along right-of-ways, and regulates apiaries and the removal of desert native plants. Permit, registration and inspection controls on the commercial use of pesticides helps prevent serious environmental and human illness incidents resulting from the misuse of pesticides. In addition, all pesticide use related complaints and illnesses are investigated to determine why the problem occurred and enforcement actions are taken to ensure compliance. Control of vegetation reduces maintenance costs and reduces fire hazards. Noxious weeds are controlled at a number of sites to prevent their spread. Rodent baits are sold at cost to the public to assist in controlling rodent-caused damage and rodent-borne diseases.

The Consumer Protection Division inspects all commercially used weighing and measuring devices, verifies price scanner accuracy and the quantity of pre-packaged goods, monitors certified farmer's markets and performs quality control inspections of eggs and produce. Consumers and businesses are protected and commerce enhanced by accurate weighing and measuring devices and the correct pricing of goods. These devices are inspected on an annual basis and whenever complaints are received. Produce and egg quality inspections protect consumers by helping ensure food safety.

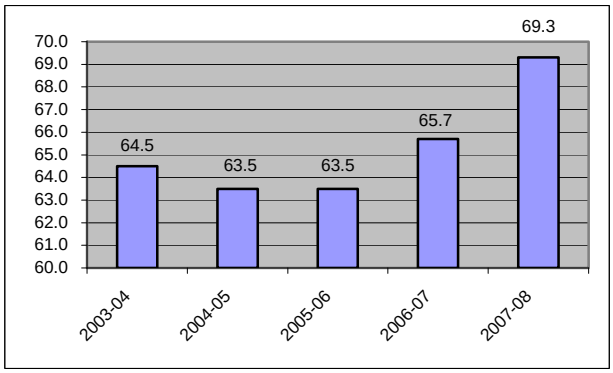
The Pest Prevention Division regulates the movement of plants and plant products, monitors the county to detect foreign pests, and inspects nurseries.

BUDGET HISTORY

5-YEAR BUDGET TREND



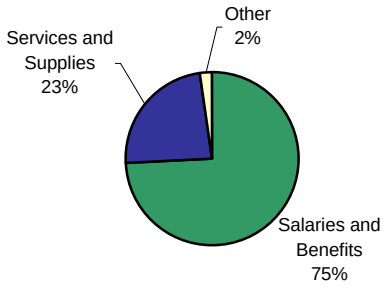
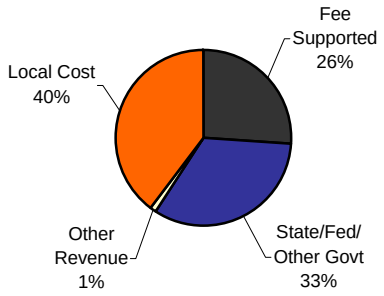
5-YEAR STAFFING TREND



PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	4,677,945	4,839,605	5,396,168	6,198,976	5,875,747
Departmental Revenue	3,632,702	3,273,639	3,732,827	3,855,178	3,848,035
Local Cost	1,045,243	1,565,966	1,663,341	2,343,798	2,027,712
Budgeted Staffing				65.7	

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Agriculture/Weights and Measures
FUND: General

BUDGET UNIT: AAA AWM
FUNCTION: Public Protection
ACTIVITY: Protective Inspection

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	3,608,821	3,731,358	4,237,599	4,567,126	4,614,488	4,837,049	**222,561**
Services and Supplies	948,405	989,575	1,032,247	1,118,068	1,405,431	1,498,316	**92,885**
Central Computer	13,587	17,101	22,686	27,100	27,100	30,296	**3,196**
Other Charges	4,706	3,266	1,683	401	1,601	3,140	**1,539**
Equipment	-	-	-	14,737	-	7,000	**7,000**
Vehicles	-	-	-	44,936	46,970	-	**(46,970)**
L/P Struct/Equip/Vehicles	29,643	28,184	27,145	20,565	25,279	29,682	**4,403**
Transfers	72,783	70,121	74,808	82,814	78,107	112,202	**34,095**
Total Appropriation	4,677,945	4,839,605	5,396,168	5,875,747	6,198,976	6,517,685	**318,709**
Departmental Revenue							
Licenses & Permits	532,901	573,858	605,798	740,855	675,607	709,900	**34,293**
Fines and Forfeitures	37,447	45,481	79,826	157,559	50,400	100,000	**49,600**
Use of Money and Prop	1,563	2,974	882	1,096	1,200	1,200	**-**
State, Fed or Gov't Aid	2,260,796	1,880,909	2,184,024	2,107,754	2,164,500	2,155,520	**(8,980)**
Current Services	730,779	705,165	791,872	768,472	912,471	898,050	**(14,421)**
Other Revenue	65,210	65,252	67,525	72,299	51,000	56,500	**5,500**
Other Financing Sources	4,006	-	2,900	-	-	-	**-**
Total Revenue	3,632,702	3,273,639	3,732,827	3,848,035	3,855,178	3,921,170	**65,992**
Local Cost	1,045,243	1,565,966	1,663,341	2,027,712	2,343,798	2,596,515	**252,717**
Budgeted Staffing					65.7	69.3	**3.6**

Salaries and benefits of $4,837,049 fund 69.3 positions and are increasing by $222,561 primarily due to costs to maintain current services, such as negotiated labor agreements, and the increase of 3.6 budgeted positions requested to address succession planning needs, recruitment, and program changes. The additional costs for these 3.6 positions are substantially offset by savings due to budgeting various existing positions at lower step levels because of staff turnover, and a reduction in worker compensation costs.
Budgeted staffing adjustments are as follows:

- Added 1.0 Agricultural Standards Officer IV position ($56,405) to establish a training position to accommodate succession planning. An employee who is appointed to this position would be assigned to work alongside an existing staff member that plans to retire in the near future, in order to provide for continuity in service and reduced downtime when such retirement vacancies occur.
- Added 1.0 Public Service Employee position ($28,531) to cultivate the recruitment of future Agricultural Standards Officers. The department would contact local colleges that offer agricultural and pest management programs to solicit students willing to participate in an internship program at the department, one person at a time over a specified period (approximately 10 weeks), as a means to attract future employees.
- Added 1.5 Public Service Employee positions ($42,798) to hire extra help staff to provide pest detection trap placements and servicings during the peak 9 month period.
- Added 0.1 various budgeted position salary step and vacancy factor adjustments.

Services and supplies of $1,498,316 include herbicide purchases, vehicle and maintenance charges, routine small equipment purchases, communications, and general operating expenses. The increase of $92,885 from the previous year primarily provides for additional staff development training ($23,000), replacement of computers ($28,194), improvements to the work environment ($20,000), and overall net adjustments for general operations ($21,691).

Equipment and lease-purchase of $36,682 collectively funds the continuation of a lease-purchase of a weed control spray truck ($29,682) and the purchase of a replacement photocopy machine ($7,000). The net decrease of $35,567 is primarily attributed to budgeted vehicle purchases of $46,970 in 2006-07 that are eliminated in 2007-08.

Transfers of $112,202 fund contributions toward the cost of the employee health and wellness program ($16,007), rent for two office locations ($68,670), and custodial/maintenance charges and other ($27,525). The increase of $34,095 is primarily attributed to a reclassification of $26,200 in custodial and general maintenance charges that were previously budgeted within services and supplies.

Revenue totaling $3,921,170 is derived from a variety of services, permits, contracts and mandates. Major sources of revenue are: device registration fees ($485,000), scanner registration fees ($115,000), state funded pest detection services ($1,079,845), unclaimed gas tax ($530,000), weed control services ($771,000), pesticide mill fees ($284,000), and weights/measures and pesticide violations ($100,000). The overall increase of $65,992 is primarily attributed to an increase of $34,293 in device and scanner registration fees due to volume growth, and an increase of $49,600 from weights/measures and pesticide violations.

PERFORMANCE MEASURES

Description of Performance Measure	2006-07 Projected	2006-07 Actual	2007-08 Projected
Percentage of all plant material shipments through receivers inspected.	100% (27,100)	100% (58,689)	100% (32,000)
Percentage of all shipments going through state inspection stations and placed under quarantine orders that are inspected at destination.	100% (900)	100% (1,067)	100% (900)
The average number of trap placements per month.	4,712	5,764	4,850
The average number of trap servicings conducted each month.	12,085	12,128	12,440
Percentage of reported structural fumigations of commercial and residential buildings inspected.	3% (150)	5% (203)	4% (210)
Percentage of restricted pesticide applications inspected.	7.5% (60)	13% (157)	10% (83)
Number of unmarked packages of plant material intercepted by the use of a specially trained dog.	New	71	1,000
Percentage of field fumigations inspected.	New	11%	100%
Percentage of registered devices inspected.	100% (26,500)	89% (23,171)	100% (27,000)
Percentage of registered packers inspected.	100% (300)	86% (259)	100% (330)
Percentage of registered businesses using price scanners inspected.	100% (625)	100% (624)	100% (650)
Percentage of electricity submeters field tested and found inaccurate.	New	New	3.5% (75)

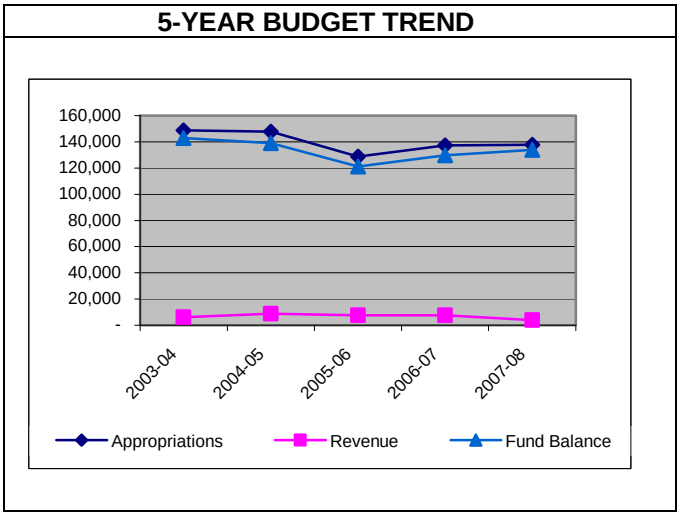
California Grazing

DESCRIPTION OF MAJOR SERVICES

The California Grazing budget funds a variety of range improvement projects such as cattle guards, fencing, pipelines, tanks, and other water dispensing facilities recommended by the County's Range Improvement Advisory Committee (RIAC). RIAC is comprised of five Bureau of Land Management lessees and one wildlife representative, and are appointed by the Board of Supervisors. RIAC recommends to the Board of Supervisors various grazing improvement projects for funding. The BLM, the federal agency responsible for leasing the grazing allotments to the ranchers, reviews the environmental impact of projects. Funding for these projects comes from fees paid to the federal government for grazing rights by ranchers under the provisions of the federal Taylor Grazing Act of 1934. A portion of the grazing fees is distributed back to the county to fund improvements on federal lands. The county acts in a trustee capacity for these funds.

There is no staffing associated with this budget unit.

BUDGET HISTORY

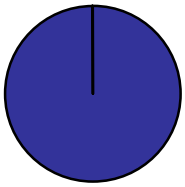
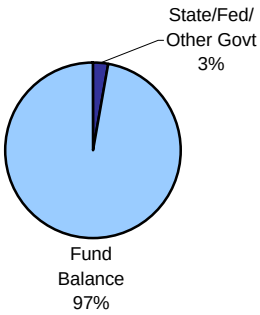


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	12,946	25,964	-	137,316	-
Departmental Revenue	9,112	8,165	8,623	7,500	3,969
Fund Balance				129,816	

There were no expenditures in 2006-07, and expenditures in general are substantially less than the amount budgeted because the entire unreserved fund balance must be appropriated each year in accordance with Section 29009 of the State Government Code. Decreased grazing activity and a reduction in the areas leased has resulted in less grazing right fee revenues and less demand for grazing improvements (which are funded by fees paid by the ranchers).

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Agriculture/Weights and Measures
FUND: California Grazing

BUDGET UNIT: SCD ARE
FUNCTION: Public Protection
ACTIVITY: Other Protection

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Services and Supplies	12,946	25,964	-	-	137,316	137,685	**369**
Total Appropriation	12,946	25,964	-	-	137,316	137,685	**369**
Departmental Revenue							
State, Fed or Gov't Aid	9,112	8,165	8,623	3,969	7,500	3,900	**(3,600)**
Total Revenue	9,112	8,165	8,623	3,969	7,500	3,900	**(3,600)**
Fund Balance					129,816	133,785	**3,969**

The 2007-08 budget contains an increase in services and supplies appropriation based on the unreserved fund balance available, which is appropriated in its entirety in accordance with Section 29009 of the State Government Code. Services and supplies fund a variety of range improvement projects on federal lands such as cattle guards, fencing, pipelines, tanks, and other water dispensing facilities.

AIRPORTS
J. William Ingraham

MISSION STATEMENT

The mission of San Bernardino County Department of Airports is to plan, organize and direct the county's airport and aviation system to provide high-quality aviation facilities and services in a safe and efficient manner, optimizing the benefit to the communities and citizens of the county.

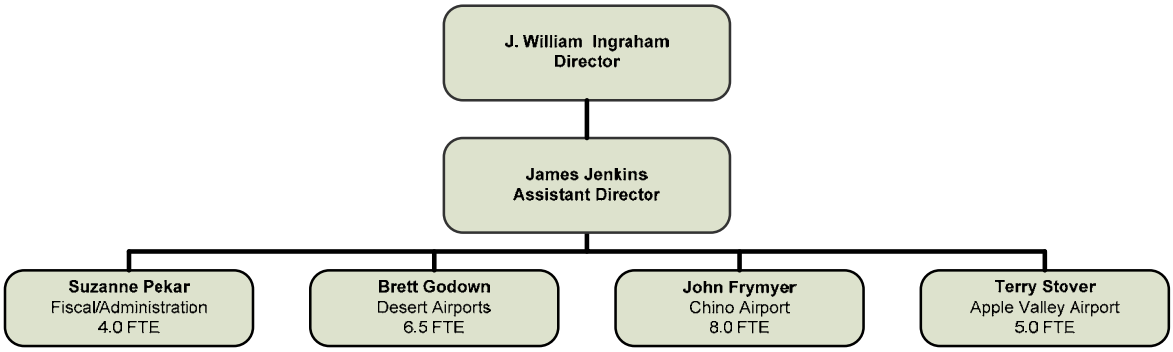
STRATEGIC GOALS

1. Improve administration of leasing activity to increase department productivity for the benefit of airport users.

2. Improve coordination and management of Airports Capital Improvement Program to enhance the safety of county airports.

3. Measure the quality of customer service at the airports to determine the needs/concerns of airport users and provide the best service possible.

ORGANIZATIONAL CHART



SUMMARY OF BUDGET UNITS

	2007-08			
	Appropriation	Revenue	Fund Balance	Staffing
General Fund				
Airports	2,798,296	2,798,296		29.5
Total General Fund	2,798,296	2,798,296		29.5
Special Revenue Fund				
Chino Airport Commercial Hangars	1,177,245	821,347	355,898	-
Total Special Revenue Fund	1,177,245	821,347	355,898	-
Total - All Funds	3,975,541	3,619,643	355,898	29.5

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and applicable performance measures.

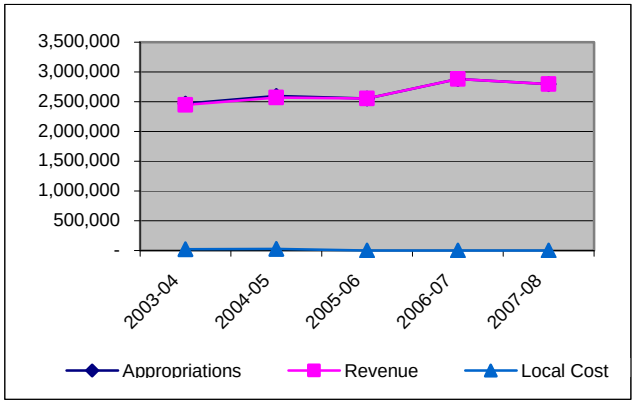
Airports

DESCRIPTION OF MAJOR SERVICES

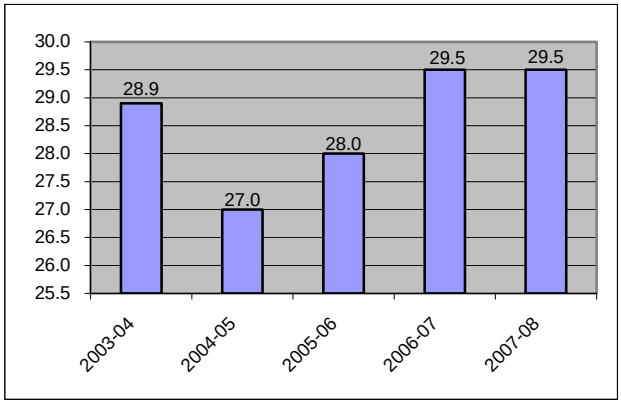
The Department of Airports provides for the management, maintenance, and operation of six airports (Apple Valley, Chino, Barstow-Daggett, Needles, Twentynine Palms, and Baker), as well as technical support to San Bernardino International Airport (a Joint Powers Authority comprised of the county and the cities of Colton, Highland, Loma Linda and San Bernardino). The department assures that county airports are maintained and operated in compliance with state and federal regulations. The department also assists the county's private and municipal airport operators in planning, interpreting, and implementing Federal Aviation Administration (FAA) general aviation requirements.

BUDGET HISTORY

5-YEAR BUDGET TREND



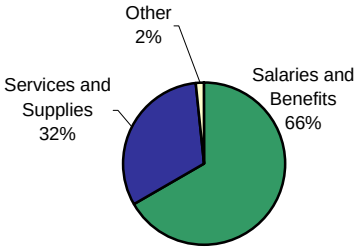
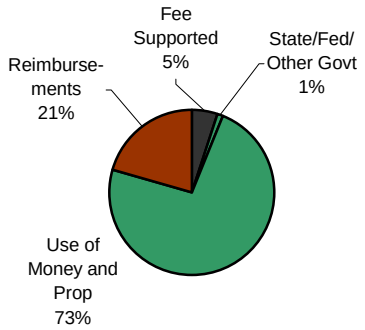
5-YEAR STAFFING TREND



PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	2,466,739	2,598,928	2,582,322	3,080,710	3,080,550
Departmental Revenue	2,443,911	2,570,016	2,582,322	3,080,710	3,080,550
Local Cost	22,828	28,912	-	-	-
Budgeted Staffing				29.5	

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Airports
FUND: General

BUDGET UNIT: AAA APT
FUNCTION: Public Ways and Facilities
ACTIVITY: Transportation Terminals

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	1,655,536	1,542,263	1,880,074	2,121,334	2,269,770	2,349,520	**79,750**
Services and Supplies	1,330,606	1,200,030	885,652	1,158,666	1,159,880	1,093,559	**(66,321)**
Central Computer	5,182	9,834	12,083	16,452	16,452	18,217	**1,765**
Other Charges	49,254	46,990	44,727	42,464	42,464	40,532	**(1,932)**
Equipment	-	-	34,852	26,257	30,000	-	**(30,000)**
Transfers	14,685	21,835	33,115	20,921	22,392	21,166	**(1,226)**
Total Exp Authority	3,055,263	2,820,952	2,890,503	3,386,094	3,540,958	3,522,994	**(17,964)**
Reimbursements	(606,024)	(633,149)	(487,367)	(675,488)	(660,548)	(724,698)	**(64,150)**
Total Appropriation	2,449,239	2,187,803	2,403,136	2,710,606	2,880,410	2,798,296	**(82,114)**
Operating Transfers Out	17,500	411,125	179,186	369,944	-	-	**-**
Total Requirements	2,466,739	2,598,928	2,582,322	3,080,550	2,880,410	2,798,296	**(82,114)**
Departmental Revenue							
Use of Money and Prop	2,089,022	2,389,210	2,365,719	2,747,923	2,644,716	2,520,772	**(123,944)**
State, Fed or Gov't Aid	40,301	40,094	41,949	41,085	40,000	40,000	**-**
Current Services	272,241	31,911	112,405	332,680	134,694	176,524	**41,830**
Other Revenue	35,147	105,801	59,904	(41,138)	61,000	61,000	**-**
Other Financing Sources	7,200	3,000	2,345	-	-	-	**-**
Total Revenue	2,443,911	2,570,016	2,582,322	3,080,550	2,880,410	2,798,296	**(82,114)**
Local Cost	22,828	28,912	-	-	-	-	**-**
Budgeted Staffing					29.5	29.5	**-**

Salaries and benefits of $2,349,520 fund 29.5 budgeted positions. The $79,750 increase is primarily due to MOU and retirement rate adjustments. The department also added 1.0 Airport Maintenance Worker I to augment staffing requirements at Chino Airport; however, the cost of this position will be offset by the deletion of 1.0 vacant Airport Operations Supervisor.

Services and supplies of $1,093,559 include the cost of operating and managing the county airports, including insurance and maintenance costs. The $66,321 decrease is mainly the result of less risk management liabilities.

Other charges of $40,532 represent repayment of a state aviation loan. The small decrease of $1,932 is the result of reduced interest on the outstanding amount. The loan proceeds were originally used to fund improvements at Chino Airport.

No equipment purchases are budgeted for 2007-08.

Transfers of $21,166 reflect the amount budgeted for Human Resources, Payroll, and EHaP charges.

Reimbursements of $724,698 represent the amount of salaries and benefits costs associated with CSA 60, Apple Valley Airport ($602,377) and the Chino Airport Commercial Hangars ($122,321). The $64,150 increase is the result of MOU/retirement rate adjustments and additional staff hours of personnel assigned to those two facilities.

Use of money and property of $2,520,772 represents revenue from the lease and rental of airport facilities. The $123,944 decrease includes a $226,008 loss of revenue from the Yanks Museum ($114,000) and the Air Museum ($35,952) at Chino Airport, as well as U.S. Army leases at the Barstow/Daggett Airport ($76,056). These reductions are being partially offset by an additional $102,000 in revenue resulting from Board of Supervisors approval of the department's ordinance-based fee increases.

State revenue of $40,000 is an annual stipend from the State of California to assist the department with operating costs at the airports.

Current services of $176,524 represent revenues from fuel flowage. The $41,830 increase is due to more corporate aviation activity occurring at Chino Airport.

Other revenues of $61,000 consist of $50,000 in reimbursements from the U.S. Army for maintaining their portion of the Waste Water Treatment plant at the Barstow-Daggett Airport, in addition to $11,000 associated with use permits and tie down fees at the airports.

PERFORMANCE MEASURES

Description of Performance Measure	2006-07 Projected	2006-07 Actual	2007-08 Projected
Percentage of lease renewals not executed prior to lease expiration.	5%	3%	0%
Percentage of revenue producing land compared to land available for revenue production at Apple Valley Airport.	35%	36%	42%
Percentage of revenue producing land compared to land available for revenue production at Chino Airport.	40%	39%	41%
Average length of time to complete airport capital improvement projects (from the date a contract for the project's design is awarded).	18 months	16 months	18 months
Percentage of received surveys evaluated.	New	New	100%

Chino Airport Commercial Hangars

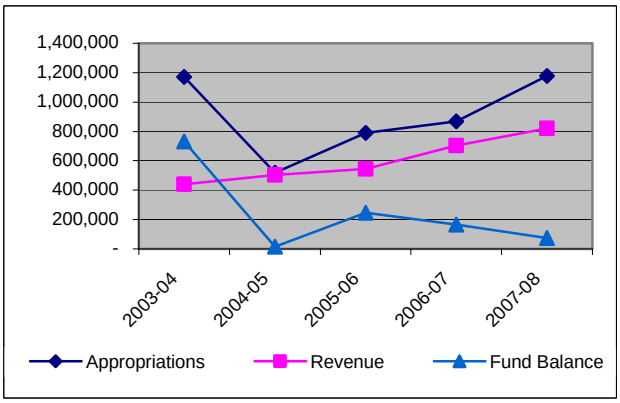
DESCRIPTION OF MAJOR SERVICES

The Department of Airports manages, maintains, and operates the Chino Airport Commercial Hangar complex. The Commercial Hangars were constructed in 1987 with proceeds from a 30-year bond issue. In addition to maintenance expenses, appropriation is budgeted annually for insurance costs. Appropriation for this budget unit is financed from rental revenues and available fund balance.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND

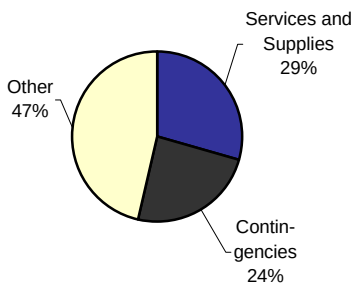
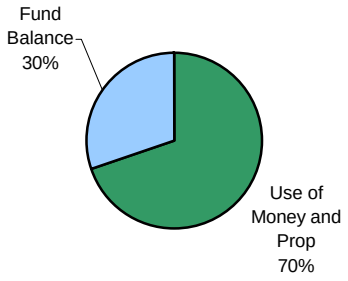


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	954,827	164,314	211,287	868,582	454,965
Departmental Revenue	236,825	396,863	129,341	702,396	644,677
Fund Balance				166,186	

Actual expenditures for 2006-07 were approximately $414,000 less than budget primarily due to unspent contingencies and a savings in services and supplies.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Airports
FUND: Chino Airport Commerical Hangars

BUDGET UNIT: RCI APT
FUNCTION: Public Way and Facilities
ACTIVITY: Transportation Terminals

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Services and Supplies	28,821	42,251	211,287	188,688	296,850	347,151	**50,301**
Land and Improvements	-	-	-	99,945	100,000	150,000	**50,000**
Equipment	-	-	-	13,085	80,000	125,000	**45,000**
Vehicles	-	-	-	49,022	50,000	150,000	**100,000**
Transfers	926,006	122,063	-	104,225	118,758	122,321	**3,563**
Contingencies	-	-	-	-	222,974	282,773	**59,799**
Total Appropriation	954,827	164,314	211,287	454,965	868,582	1,177,245	**308,663**
Departmental Revenue							
Use of Money and Prop	230,587	396,863	129,341	644,677	702,396	821,347	**118,951**
Current Services	5,783	-	-	-	-	-	**-**
Other Revenue	455	-	-	-	-	-	**-**
Total Revenue	236,825	396,863	129,341	644,677	702,396	821,347	**118,951**
Fund Balance					166,186	355,898	**189,712**

Services and supplies of $347,151 include maintenance and insurance costs. The $50,301 increase is mainly attributed to additional appropriation in 2007-08 for maintaining the facility.

Land and improvements of $150,000 are budgeted for the repair and replacement of pavement. With increased activity at the commercial hangars, the department believes that an additional $50,000 appropriated in 2007-08 for this purpose is warranted.

Equipment is budgeted at $125,000 for replacement of an emergency generator ($100,000) and the addition of security cameras ($25,000).

Vehicles are budgeted at $150,000 for an aerial lift truck needed for increased maintenance activities at the Commercial Hangars.

Transfers of $122,321 consist of labor reimbursement to the Airports' general fund budget unit. The slight increase of $3,563 is due to MOU and retirement rate adjustments.

Contingencies are increasing by $59,799 due to additional fund balance available.

The use of money and property of $821,347 consists of lease revenues. The increase of $118,951 is due to the Commercial Hangars expected to be fully occupied for the year, in addition to CPI increases on the existing leases.

ARCHITECTURE AND ENGINEERING
Carl R. Alban

MISSION STATEMENT

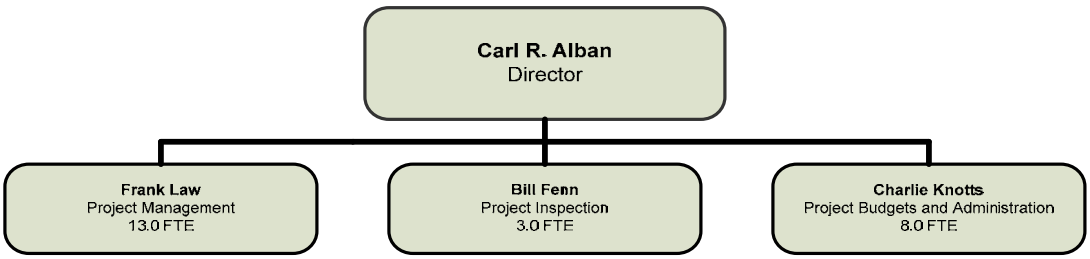
The mission of the Architecture and Engineering Department (A&E) is the timely, cost effective implementation of the design and construction of projects included in the County's Capital improvement Program (CIP), providing quality improvements, and ensuring accessible and safe environments for County departments and the public they serve.

STRATEGIC GOALS

1. Improve the cost-effectiveness of project administration services.

2. Improve the timely completion of construction projects.

ORGANIZATIONAL CHART



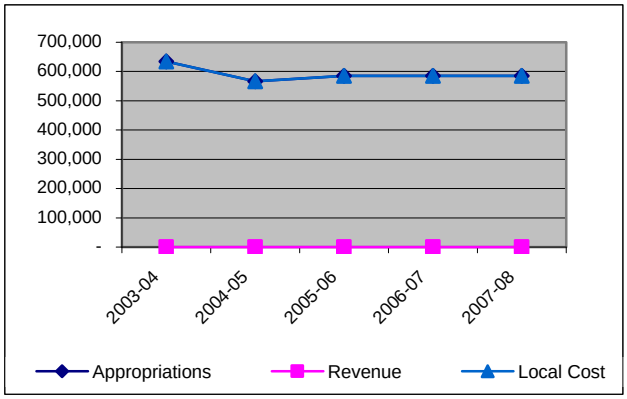
DESCRIPTION OF MAJOR SERVICES

A&E is responsible for planning and implementing the quality design and construction of projects included in the county's Capital Improvement Program; as well as other Regional Parks, Airports, and Community Development and Housing Department projects. The department collaborates with other county agencies, the County Administrative Office, and the Board of Supervisors to develop project scope, schedule, and budget. A&E then administers these projects from conceptual design through construction to completion. Staff issues requests for proposals to secure consultant services; prepares the bid package; solicits competitive construction bids; obtains the appropriate jurisdictional approvals; and provides inspection and construction management services through project completion and closeout.

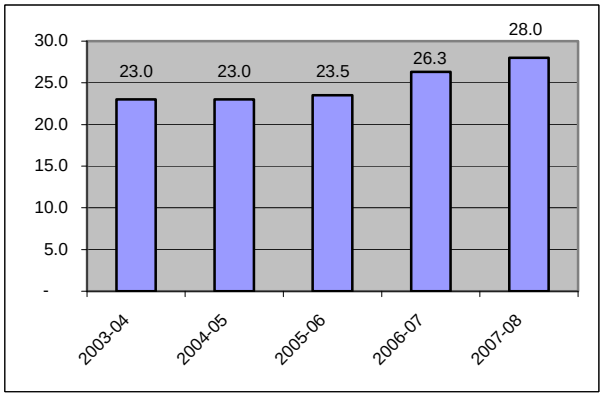
A&E strives to be a competitive public service organization dedicated to delivering successful projects and quality services for San Bernardino County in a timely and cost effective manner. A&E takes pride in its ability to respond quickly to changing organizational needs and priorities, while continuing to provide quality improvements for the benefit of county departments and the public they serve.

BUDGET HISTORY

5-YEAR BUDGET TREND



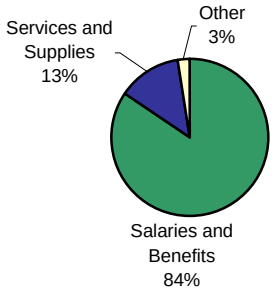
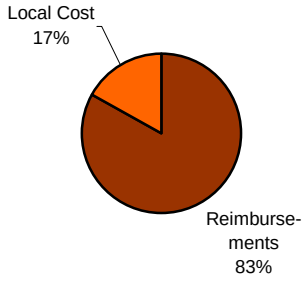
5-YEAR STAFFING TREND



PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	588,716	569,016	606,177	585,320	402,424
Departmental Revenue	-	11,143	300	-	-
Local Cost	588,716	557,873	605,877	585,320	402,424
Budgeted Staffing				26.3	

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Architecture and Engineering
FUND: General

BUDGET UNIT: AAA ANE
FUNCTION: General
ACTIVITY: Property Management

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	2,012,540	1,946,934	2,274,515	2,494,206	2,739,387	2,932,742	**193,355**
Services and Supplies	148,304	173,691	160,381	551,782	453,296	416,930	**(36,366)**
Central Computer	13,730	18,776	22,139	27,495	27,495	31,200	**3,705**
Equipment	-	-	-	18,206	-	12,500	**12,500**
Vehicles	-	-	-	39,301	45,000	45,000	**-**
Transfers	11,932	13,098	23,370	27,006	27,972	31,781	**3,809**
Total Exp Authority	2,186,506	2,152,499	2,480,405	3,157,996	3,293,150	3,470,153	**177,003**
Reimbursements	(1,597,790)	(1,583,483)	(1,874,228)	(2,755,572)	(2,707,830)	(2,884,833)	**(177,003)**
Total Appropriation	588,716	569,016	606,177	402,424	585,320	585,320	**-**
Departmental Revenue							
Other Revenue	-	11,143	300	-	-	-	**-**
Total Revenue	-	11,143	300	-	-	-	**-**
Local Cost	588,716	557,873	605,877	402,424	585,320	585,320	**-**
Budgeted Staffing					26.3	28.0	**1.7**

Salaries and benefits of $2,932,742 fund 28.0 positions, which is an increase of $193,355 and 1.7 budgeted staffing. Appropriation adjustments reflect various staffing changes, increased workers' compensation charges, MOU and retirement rate adjustments.

Budgeted staffing adjustments are requested as follows:

- A vacant Secretary I (pay range 35) is reclassified laterally to Office Specialist (pay range 35) to better align the classification with the actual duties of the position, which includes document retrieval and filing in the department's plan room.
- A vacant Engineering Technician I (pay range 34) is reclassified downward to Office Assistant III (pay range 31) and increased from 0.8 to 1.0 budgeted staffing to ensure project files are maintained accurately and timely.
- An Office Assistant II is increased from 0.5 to 1.0 budgeted staffing. This position is the department's primary receptionist and performs a wide-range of front office and customer service related duties.
- 1.0 Office Specialist (pay range 35) to manage the department's new Document Management System, which is currently being implemented. This new system will decrease costs by reducing the department's need to maintain the bulky and cumbersome plans and specifications traditionally associated with project management services.

Services and supplies of $416,930 primarily include non-inventoriable equipment, contract services, and charges for telephone and vehicles services, which are all necessary to provide project management and inspection services. The decrease of $36,366 is a result of one-time purchases in 2006-07 of various hardware and software upgrades within the department.

Equipment of $12,500 is for purchase of a plotter that will work in conjunction with the aforementioned document management system.

The vehicle budget remains unchanged at $45,000. This reflects the purchase of two vehicles to be used primarily by project management and project inspection staff.

Transfers are increased by $3,809 to reflect adjustments for payroll processing, information technology, and EHaP charges.

All the budget adjustments detailed above, totaling $177,003, are fully offset by increased reimbursements from customers for project management services.

PERFORMANCE MEASURES

Description of Performance Measure	2006-07 Projected	2006-07 Actual	2007-08 Projected
Project administration costs are less than 10% of total project budget for projects over $25,000 and less than $500,000.	90%	90%	95%
Project administration costs are less than 5% of total project budget for projects over $500,000.	New	90%	95%
Percent of projects completed within two years.	75%	75%	75%

COUNTY LIBRARY
Ed Kieczykowski

MISSION STATEMENT

The mission of the San Bernardino County Library is to provide equal access to information services and materials for all people of the County of San Bernardino. The Library actively promotes its information services, materials and programs for the informational, educational, cultural and recreational needs of all residents of San Bernardino County.

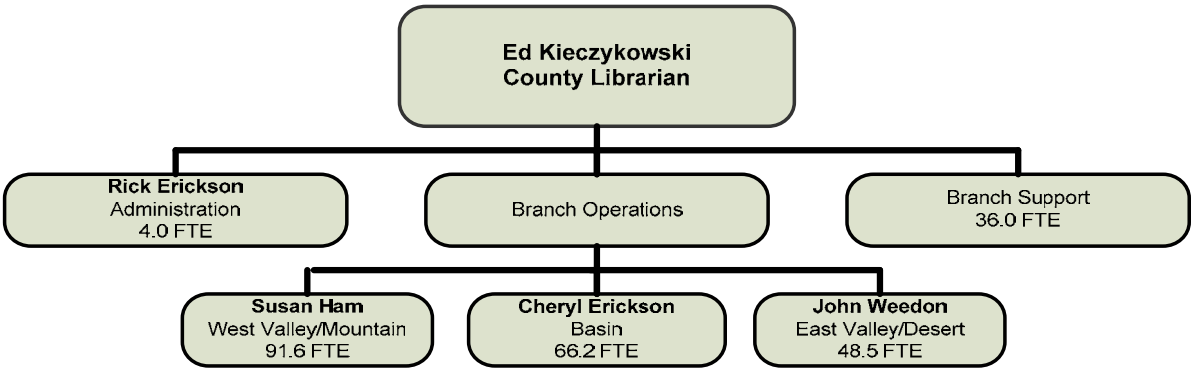
STRATEGIC GOALS

1. Increase the physical capacity of library facilities to service the growing educational needs of county residents.

2. Enhance computer and electronic resources for better educational and informational opportunities to the public.

3. Continue the effort of patron self-sufficiency at branch libraries to improve customer service and increase department productivity.

ORGANIZATIONAL CHART



DESCRIPTION OF MAJOR SERVICES

The San Bernardino County Library provides public library services through a network of 30 branches in the unincorporated areas and 17 cities within the county. Two bookmobiles reach people who live in sparsely populated areas or are unable to use the traditional branches. County Library provides access to information through its materials collection, as well as 500 Internet accessible public computers. The public computers also provide access to a number of online databases and other electronic resources. Electronic access to the County Library's collection of materials is available through the Internet, and daily delivery services provide for materials to be shared among the various branches.

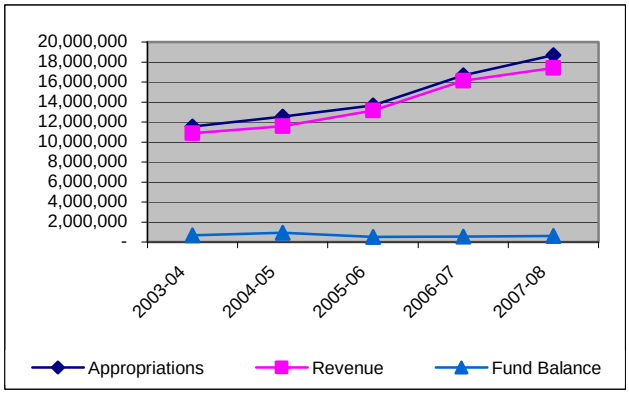
The Library's on-line catalog, a joint project with the County of Riverside, provides access to 2.5 million items. The system allows for patrons in either system to directly request materials held by the other and to have those items delivered to their local branch for pick up. In 2006-07, 180,000 items are expected to cross county lines to the benefit of both County's residents. The Library's book collection is supplemented by materials in other formats, such as magazines, newspapers, government documents, books on tape, pamphlets, compact discs, DVD's videotapes, microfilm and electronic/on-line services and materials. Cultural and educational programs for all ages, including literacy services and other specialized programs, are provided at branch locations. In addition, County Recorder services are located at the Apple Valley, Fontana and Montclair branch libraries.

The County Library system is financed primarily through dedicated property tax revenues and is also supported by local Friends of the Library organizations that financially assist library branches in local communities. A total of 1,500 volunteers perform a variety of tasks in supporting local libraries.

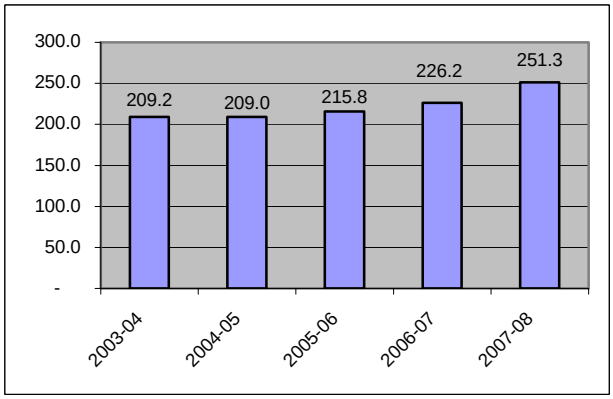
The Library provides extensive opportunities for staff training and continued education, including work toward professional degrees, to enhance public service. The Library has developed active partnerships with the communities it serves, resulting in additional funding and the provision of facilities at minimal cost. Additionally, the Library utilizes the latest technology to provide County residents with up-to-date resources and tools, particularly public access computers. 2006-07 saw the introduction of self service materials checkout's at several selected branches within the library system and it is anticipated that this innovation will continue with the four new branch libraries expected to open in 2007-08. These 4 branches, Mentone, Highland, Fontana and Loma Linda will add 100,000 square feet of additional space for County Library customers.

BUDGET HISTORY

5-YEAR BUDGET TREND



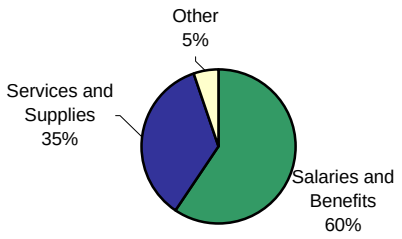
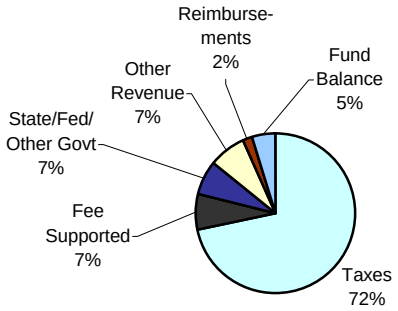
5-YEAR STAFFING TREND



PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	11,752,635	13,499,959	17,867,292	16,656,223	16,405,837
Departmental Revenue	12,106,011	13,035,681	17,877,850	16,126,515	16,792,742
Fund Balance				529,708	
Budgeted Staffing				226.2	

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: County Library
FUND: County Library

BUDGET UNIT: SAP CLB
FUNCTION: Education
ACTIVITY: Library

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	7,470,208	8,158,931	8,947,324	9,860,518	10,024,601	11,298,657	**1,274,056**
Services and Supplies	3,789,138	4,704,467	5,148,509	5,792,834	5,963,407	6,591,900	**628,493**
Central Computer	72,476	98,281	112,736	135,571	135,571	155,757	**20,186**
Other Charges	-	115,825	849,235	296,564	178,292	178,251	**(41)**
Land and Improvements	-	94,618	-	32,900	25,000	-	**(25,000)**
Equipment	21,555	24,626	7,854	163,022	150,000	102,000	**(48,000)**
Transfers	495,752	508,761	518,916	474,318	510,648	505,881	**(4,767)**
Total Exp Authority	11,849,129	13,705,509	15,584,574	16,755,727	16,987,519	18,832,446	**1,844,927**
Reimbursements	(293,829)	(290,314)	(328,243)	(549,890)	(331,296)	(356,266)	**(24,970)**
Total Appropriation	11,555,300	13,415,195	15,256,331	16,205,837	16,656,223	18,476,180	**1,819,957**
Operating Transfers Out	197,335	84,764	2,610,961	200,000	-	200,000	**200,000**
Total Requirements	11,752,635	13,499,959	17,867,292	16,405,837	16,656,223	18,676,180	**2,019,957**
Departmental Revenue							
Taxes	8,793,740	9,697,425	10,971,681	12,316,474	11,928,225	13,625,300	**1,697,075**
State, Fed or Gov't Aid	820,792	762,035	987,321	1,219,322	1,309,440	1,304,809	**(4,631)**
Current Services	1,054,161	1,007,904	1,104,983	1,167,014	1,367,600	1,407,600	**40,000**
Other Revenue	476,318	801,467	512,015	1,104,332	537,400	317,800	**(219,600)**
Other Financing Sources	173,000	5,000	495,000	-	-	-	**-**
Total Revenue	11,318,011	12,273,831	14,071,000	15,807,142	15,142,665	16,655,509	**1,512,844**
Operating Transfers In	788,000	761,850	3,806,850	985,600	983,850	1,099,850	**116,000**
Total Financing Sources	12,106,011	13,035,681	17,877,850	16,792,742	16,126,515	17,755,359	**1,628,844**
Fund Balance					529,708	920,821	**391,113**
Budgeted Staffing					226.2	251.3	**25.1**

The Library's 2007-08 budget was developed with the following provisions:

1. Mentone Branch Library/Senior Center is expected to open to the public in August 2007.
2. Highland Branch Library is expected to open to the public at a new, much larger facility in October 2007.
3. Fontana Branch Library is expected to open to the public at a new, much larger facility in April 2008.
4. Loma Linda Branch Library is expected to open to the public at its expanded facility in the spring of 2008.

Salaries and benefits of $11,298,657 fund 251.3 positions. Of the $1,274,056 increase in 2007-08, approximately $325,000 reflects costs incurred resulting from MOU and retirement rate adjustments. The department is also significantly reducing its vacancy factor for the upcoming year from 13.3 to 5.5 budgeted staffing due to fewer than anticipated vacancies in the professional positions as well as improved hiring practices that should allow the Library to fill vacant positions much sooner. This 7.8 vacancy factor decrease results in

additional appropriation for the Library of approximately $300,000 in 2007-08. The remaining 17.3 increase in FTE positions and the corresponding $650,000 increase in cost reflects the following:

- 8.2 positions for the new Fontana Branch, which includes three Librarian I positions.
- 2.4 positions for the new Highland Branch, which includes one Librarian III and one Librarian I.
- 2.0 positions for the Hesperia Branch due to increased workload demands.
- 1.5 positions for the new Mentone Branch.
- 1.0 position for the Joshua Tree Branch due to workload increases.
- 2.2 positions at various branch locations due to workload demands, including partial year funding for a Librarian I to assist with the opening of the Chino Preserve joint-use library scheduled for 2008-09 and an Automated Systems Technician to help manage the growing number of computers in the library system.

Services and supplies of $6,591,900 are primarily budgeted for the cost of operating the branch libraries. This amount includes such costs as utilities, maintenance, custodial services, COWCAP charges, computer hardware/software purchases, and furniture. Also included in this amount is $338,000 for the conversion of barcode technology to Radio Frequency Identification (RFID) technology at five branch libraries, as well as $2,200,000 for the purchase of library materials. The additional $628,493 budgeted for 2007-08 includes increases in inflation, Risk Management insurance liabilities, and COWCAP charges.

Other charges of $178,251 reflect loan payments pertaining to the Apple Valley and Wrightwood library facilities.

Land and improvements are not expected to incur any cost for the upcoming budget year, which represents a $25,000 decrease from the prior year.

Equipment of $102,000 is for two self check-out systems, various server and network upgrade equipment, and audio/visual items.

Transfers of $505,881 mainly represent the rent/lease costs of occupying non-county owned buildings.

Reimbursements of $356,266 include anticipated amounts from the Auditor/Controller-Recorder for recorder services provided in branch locations, and from the Human Services Group for use of the Library administration-building basement.

Operating transfers out of $200,000 are budgeted to reimburse the Capital Improvement Fund for the cost of replacing the HVAC system at the Yucaipa Branch Library.

Taxes of $13,625,300 reflect an increase of $1,697,075. This budgeted amount represents a 10.6% increase from the actual amount of property tax revenue received in 2006-07.

State, federal and other governmental aid of $1,304,809 represents funding from the State Public Library Fund and other state grants for literacy programs.

Current services totaling $1,407,600 include revenues from fines, fees, and the rental of videos. The $40,000 increase is due to a $192,000 increase in the Friends of the Library sales that are held on consignment at various branches, partially offset by the removal of $152,000 pertaining to four months of transitional services provided for the City of Victorville during 2006-07.

Other revenue of $317,800 consists of federal e-rate reimbursements, contributions from the Friends groups, and miscellaneous revenues/grants. The $219,600 decrease is resulting from the removal of a one-time $100,000 contribution from the City of Victorville for book purchases when the branch was transferred out of the county system; decrease of federal e-rate telecommunication reimbursement of $96,000 due to a change in accounting methodology in receiving reimbursements on billing statements rather than lump sum payments; and a $23,600 decrease in other grants that are not expected to be received in the coming fiscal year.

Operating transfers in of $1,099,850 include the following support from the county general fund:

- $338,000 to convert library collections/circulation equipment from barcode to RFID at five branches.
- $500,000 of ongoing support to enhance the Library's annual book/materials budget.
- $261,850 of ongoing support for costs related to additional hours of operation.

PERFORMANCE MEASURES			
Description of Performance Measure	**2006-07 Projected**	**2006-07 Actual**	**2007-08 Projected**
Percentage increase of square feet of space available at branch libraries (201,075 in 2005-06).	20% (241,000 sq ft)	11% (222,321 sq ft)	40% (312,000 sq ft)
Percentage increase in the number of personal computers dedicated for public usage (376 in 2005-06).	15% (430 computers)	18% (443 computers)	30% (600 computers)
Percentage increase in the amount expensed for electronic resources ($96,258 in 2005-06).	10% ($106,000)	22% ($117,000)	10% ($121,000)
Percentage increase in the number of exchanges of resources between library systems (184,303 in 2005-06).	10% (203,000)	14% (210,000)	4% (211,000)
Amount of fees collected through electronic payments (started collecting in 2006-07 with an estimated $50,000 in collections).	$200,000	$6,431	$100,000
Number of items circulated via self-support (started this service in 2006-07 with an estimated 75,000 items).	100,000	83,000	200,000

The Library's 11% increase in square feet of space available during 2006-07 is less than originally projected due to construction delays postponing opening of the new Highland branch until 2007-08.

The Department did not achieve $200,000 in fees collected through elections payments during 2006-07 due to delays in implementing the PayPal payment option.

COUNTY MUSEUM
Robert McKernan

MISSION STATEMENT

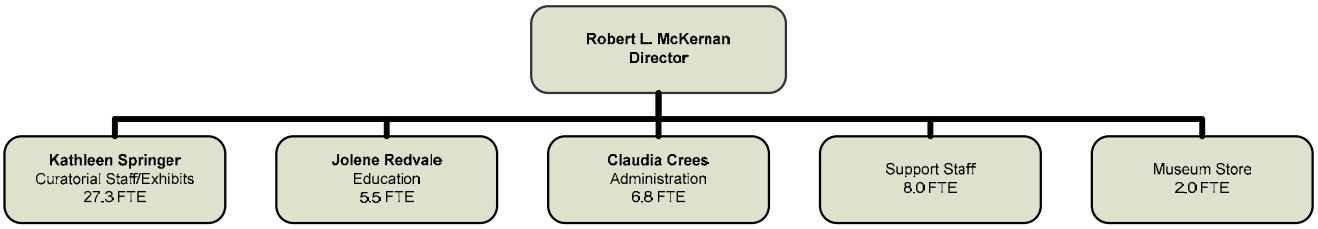
The mission of the San Bernardino County Museum is to develop and maintain unique cultural and natural science collections related to the region and the greater Southwest. Through responsible collection, preservation, exhibition, and education, the County Museum inspires the public to a deeper understanding of their cultural and natural history.

STRATEGIC GOALS

1. Enhance public awareness of museum services/programs and increase accessibility to museum collections.

2. Expansion and refurbishment of the museum's main facility in Redlands.

ORGANIZATIONAL CHART



SUMMARY OF BUDGET UNITS

	2007-08				
	Operating Exp/ Appropriation	Revenue	Local Cost	Revenue Over/ (Under) Exp	Staffing
County Museum	3,911,145	1,753,400	2,157,745		51.6
Museum Store	97,207	100,000		2,793	2.0
TOTAL	4,008,352	1,853,400	2,157,745	2,793	53.6

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and applicable performance measures.

County Museum

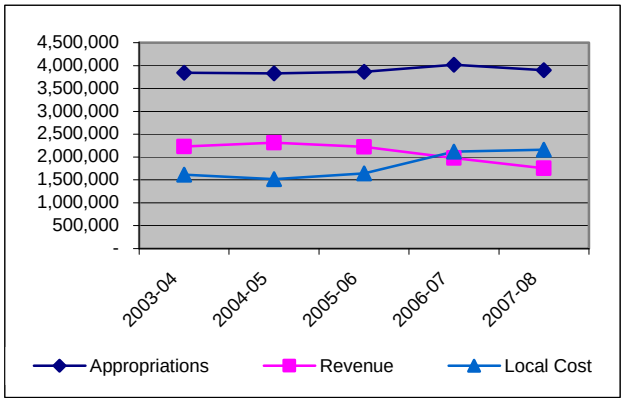
DESCRIPTION OF MAJOR SERVICES

The Museum provides cultural and educational programs and activities for the public at its main facility in Redlands and the following seven regional sites: Agua Mansa Cemetery in Colton, Casa de Rancho Cucamonga (John Rains House) in Rancho Cucamonga, Daggett Stone Hotel in Barstow, Asistencia Mission in Redlands, Mousley Museum of Natural History in Yucaipa, Yorba-Slaughter Families Adobe in Chino, and Yucaipa Adobe. These programs and activities involve the preservation of cultural and natural heritage collections, display of permanent and special exhibitions, and care and preservation of historical sites depicting the history and culture of San Bernardino County and the greater southwest region. Museum programs (including school programs, research symposiums, museum internships, special events, and guest lecture series) promote learning and awareness through community outreach, partnerships with educational institutions, and research that enhances both the collections and educational services. Approximately 2.0 million permanent and loaned collections are preserved for the benefit of the public and the scientific community. The County Museum has been accredited from the American Association of Museums since February 23, 1973. In 2002, the Museum received its decennial accreditation that will continue through 2012.

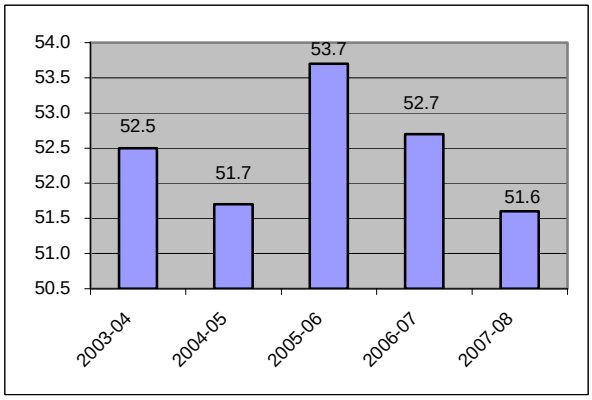
The Museum is comprised of the following divisions: Education, Exhibitions, Anthropology, History/Archives, Biological Science, and Geological Sciences. All divisions provide educational services for families, general public, school groups, educators, and scholars at the main Museum facility and historic sites. In addition, the Biological Science and the Geological Sciences divisions conduct scientific field research and studies for public and private agencies. This field research results in valuable collections being accessioned into the museum collections that are curated and exhibited for public education at the main facility and historic sites.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

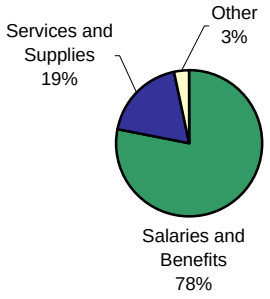
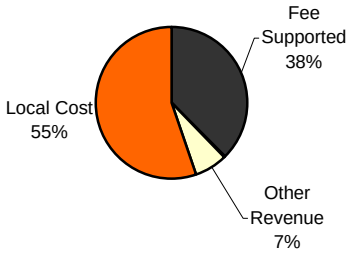


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	3,529,777	3,392,935	3,419,727	4,099,202	3,653,038
Departmental Revenue	1,916,796	1,756,254	1,670,226	1,979,149	1,533,206
Local Cost	1,612,981	1,636,681	1,749,501	2,120,053	2,119,832
Budgeted Staffing				52.7	

The 2006-07 actual expenditures and revenues are both less than budget as a result of fewer research projects than originally anticipated.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: County Museum
FUND: General

BUDGET UNIT: AAA CCM
FUNCTION: Recreation and Cultural Services
ACTIVITY: Culture

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	2,637,869	2,517,937	2,692,743	2,735,789	3,077,316	3,051,930	**(25,386)**
Services and Supplies	811,893	684,950	672,107	695,253	889,163	686,315	**(202,848)**
Central Computer	29,423	40,564	32,657	34,320	34,320	39,911	**5,591**
Land and Improvements	-	19,195	-	-	-	-	**-**
Equipment	9,630	5,386	2,146	72,769	75,000	-	**(75,000)**
L/P Struct/Equip/Vehicles	9,630	9,630	9,630	7,222	9,630	-	**(9,630)**
Transfers	32,186	9,446	10,444	107,685	13,773	132,989	**119,216**
Total Exp Authority	3,530,631	3,287,108	3,419,727	3,653,038	4,099,202	3,911,145	**(188,057)**
Reimbursements	(854)	(25,423)	-	-	-	-	**-**
Total Appropriation	3,529,777	3,261,685	3,419,727	3,653,038	4,099,202	3,911,145	**(188,057)**
Operating Transfers Out	-	131,250	-	-	-	-	**-**
Total Requirements	3,529,777	3,392,935	3,419,727	3,653,038	4,099,202	3,911,145	**(188,057)**
Departmental Revenue							
Use of Money and Prop	42,345	61,362	56,119	38,019	56,200	59,000	**2,800**
State, Fed or Gov't Aid	4,000	7,083	2,403	2,752	2,200	2,200	**-**
Current Services	1,495,430	1,216,886	1,229,286	1,094,051	1,445,649	1,470,300	**24,651**
Other Revenue	361,759	442,320	379,598	240,752	435,100	191,900	**(243,200)**
Other Financing Sources	1,850	7,603	2,820	-	-	-	**-**
Total Revenue	1,905,384	1,735,254	1,670,226	1,375,574	1,939,149	1,723,400	**(215,749)**
Operating Transfers In	11,412	21,000	-	157,632	40,000	30,000	**(10,000)**
Total Financing Sources	1,916,796	1,756,254	1,670,226	1,533,206	1,979,149	1,753,400	**(225,749)**
Local Cost	1,612,981	1,636,681	1,749,501	2,119,832	2,120,053	2,157,745	**37,692**
Budgeted Staffing					52.7	51.6	**(1.1)**

Salaries and benefits of $3,051,930 fund 51.6 positions. The $25,386 decrease is the result of a net deletion of 1.1 in budgeted staff, partially offset by MOU and retirement rate increases.

Services and supplies of $686,315 primarily include the cost of conducting biological and geological research projects; maintenance and insurance for the Museum's main facility/historic sites; and advertising of Museum programs/activities. The decrease of $202,848 reflects a reduction in Institute of Museum and Library Services (IMLS) funded projects completed in 2006-07, as well as moving the cost of off-site storage for exhibit/educational materials to the transfers category.

No equipment purchases are anticipated in 2007-08.

Transfers of $132,989 mainly reflect the Museum's cost of off-site storage.

Use of money and property of $59,000 reflects revenue associated with the rental of Museum facilities for weddings, receptions, and other special events.

Current services of $1,470,300 primarily consist of revenues resulting from biological and geological field research projects. The $24,651 increase represents a small increase in the number of projects anticipated in 2007-08.

Other revenue of $191,900 consists of grant revenues, funds from the Archaeological Information Center, and contributions/donations from private sources. The significant decrease of $243,200 reflects reduced funds anticipated from the IMLS for the web module project.

Operating transfers of $30,000 are budgeted from the Museum Store and Special Projects Fund to assist with financing Museum operations.

PERFORMANCE MEASURES

Description of Performance Measure	2006-07 Projected	2006-07 Actual	2007-08 Projected
Percentage increase of participants at historic site cultivation events (1,400 participants in 2005-06; 1,800 participants in 2006-07).	New	28%	40%
Percentage increase of objects/artifacts accessible to the public (1.5 million objects/artifacts in 2005-06 and 2006-07).	20%	0%	20%
Percentage increase of visits to the Museum's website (200,000 visits in 2005-06; 276,000 visits in 2006-07).	New	38%	10%
Percentage increase of attendees at gallery/lecture programs (800 attendees in 2005-06; 1,034 attendes in 2006-07).	New	29%	25%

The preceding performance measures demonstrate the department's emphasis on increasing public awareness of museum services/programs and accessibility of museum collections. Public awareness of museum services and programs is paramount for the people of San Bernardino County and the surrounding region to gain a greater appreciation and understanding of the area's cultural and natural heritage, while increasing public accessibility to museum collection artifacts will strengthen the visitor experience.

The department did not achieve its goal of a 20% increase in the number of objects/artifacts accessible to the public primarily due to a delay in purchasing an additional compact storage unit for the Museum's History Division. With this unit now purchased and installed, the department projects a 20'% increase in objects/artifacts for 2007-08.

Museum Store

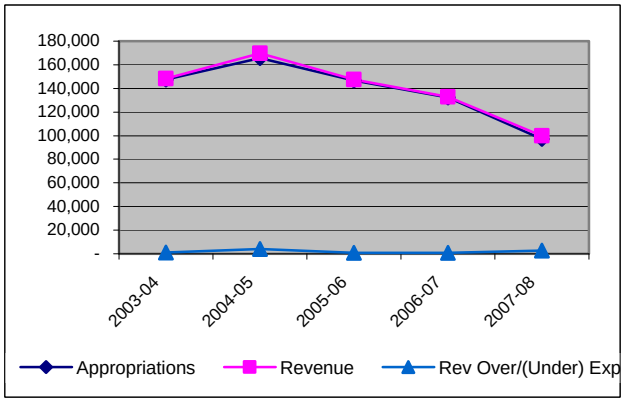
DESCRIPTION OF MAJOR SERVICES

The Museum Store operates as an enterprise fund under the management of the San Bernardino County Museum. The Store is considered a critical part of the visitor experience and provides many museum related items for sale including books and publications, educational toys, thematic novelty items for exhibitions, jewelry, minerals, and souvenirs. The store supports the Museum operations and makes an annual financial contribution to the Museum.

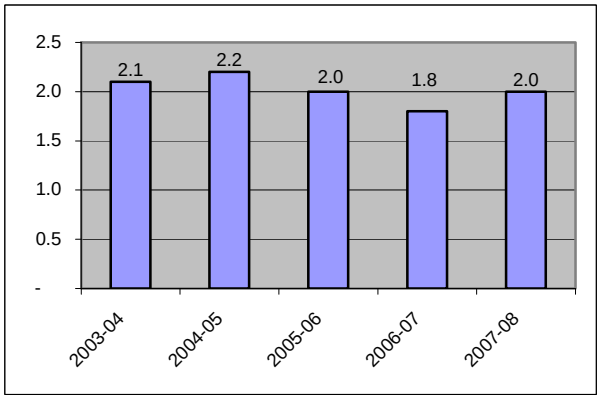
In 2003-04, the Museum Store opened a Garden Café offering sandwiches, snack products, pastries, and bottled beverages for Museum visitors. This café helps to enhance the visitor experience and satisfaction.

BUDGET HISTORY

5-YEAR BUDGET TREND



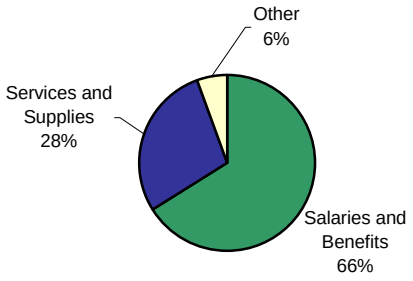
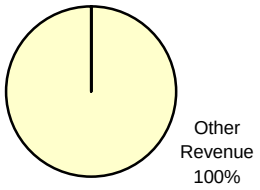
5-YEAR STAFFING TREND



PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	147,448	131,866	116,283	132,316	85,652
Departmental Revenue	148,400	129,708	100,163	133,000	98,608
Revenue Over/(Under) Exp	952	(2,158)	(16,120)	684	12,956
Budgeted Staffing				1.8	
Fixed Assets	-	-	-	-	-
Unrestricted Net Assets Available at Year End	7,670	1,866	7,141		20,097

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: County Museum
FUND: Museum Store

BUDGET UNIT: EMM CCR
FUNCTION: Recreation and Cultural Services
ACTIVITY: Culture

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	85,670	95,217	106,537	67,754	60,421	64,209	**3,788**
Services and Supplies	46,380	31,248	9,301	2,386	41,450	27,524	**(13,926)**
Transfers	398	401	445	512	445	474	**29**
Total Appropriation	132,448	126,866	116,283	70,652	102,316	92,207	**(10,109)**
Operating Transfers Out	15,000	5,000	-	15,000	30,000	5,000	**(25,000)**
Total Requirements	147,448	131,866	116,283	85,652	132,316	97,207	**(35,109)**
Departmental Revenue							
State, Fed or Gov't Aid	-	5,000	-	-	-	-	**-**
Other Revenue	148,400	124,708	100,163	98,608	133,000	100,000	**(33,000)**
Total Revenue	148,400	129,708	100,163	98,608	133,000	100,000	**(33,000)**
Rev Over/(Under) Exp	952	(2,158)	(16,120)	12,956	684	2,793	**2,109**
Budgeted Staffing					1.8	2.0	**0.2**

Salaries and benefits of $64,209 fund budgeted staffing of 2.0 positions.

Services and supplies of $27,524 consist primarily of purchase of the store's inventory. The $13,926 decrease is due to an anticipated reduction in sales activity.

Operating transfers out of $5,000 are to the County Museum's general fund budget unit to assist with financing operations. The $25,000 decrease is a reflection of the store's reduced sales revenue anticipated in 2007-08.

Other revenue of $100,000 represents sales of inventory. The $33,000 decrease projected in 2007-08 is based on reduced sales revenue in 2006-07.

FACILITIES MANAGEMENT
David S. Gibson

MISSION STATEMENT

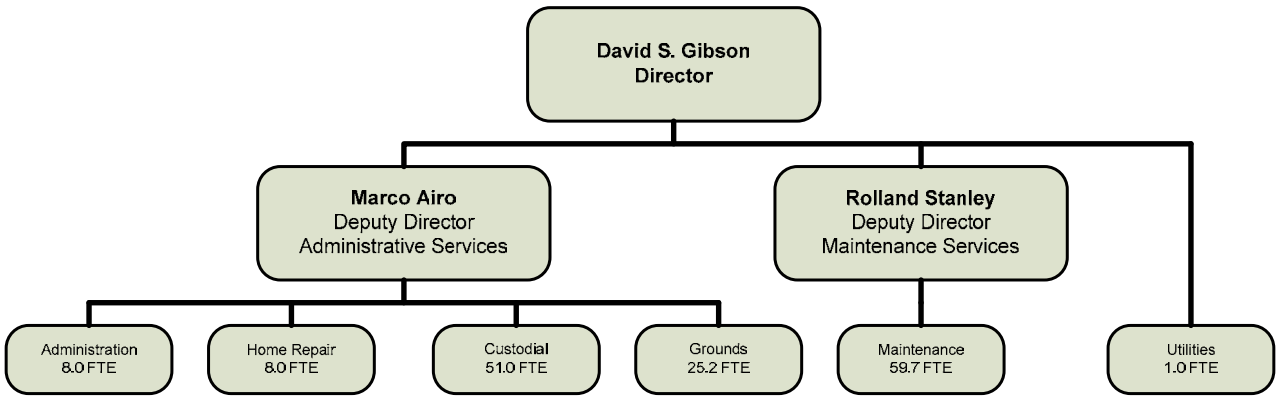
The mission of the Facilities Management Department is to serve the public by providing quality custodial, grounds, and maintenance services that will enable county departments and staff to effectively meet the expectations of their customers.

STRATEGIC GOALS

1. Improve business practices to enhance customer service and increase staff efficiency.

2. Provide thorough preventive maintenance inspections and reports on county-owned facilities to ensure a safe and healthy work environment.

ORGANIZATIONAL CHART



SUMMARY OF BUDGET UNITS

	2007-08			
	Appropriation	Revenue	Local Cost	Staffing
General Fund				
Facilities Management	14,465,324	4,827,546	9,637,778	154.9
Utilities	17,238,336	258,043	16,980,293	1.0
Total General Fund	31,703,660	5,085,589	26,618,071	155.9

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and applicable performance measures.

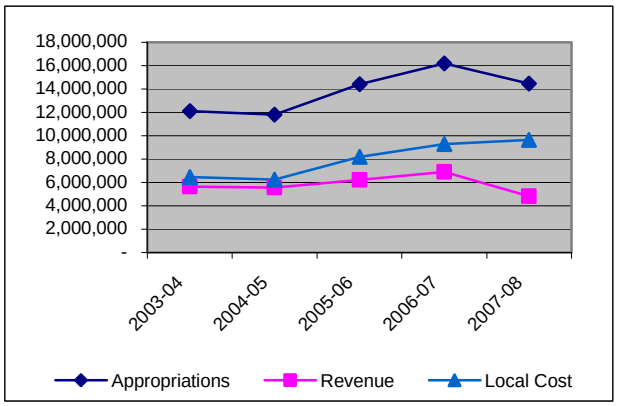
Facilities Management

DESCRIPTION OF MAJOR SERVICES

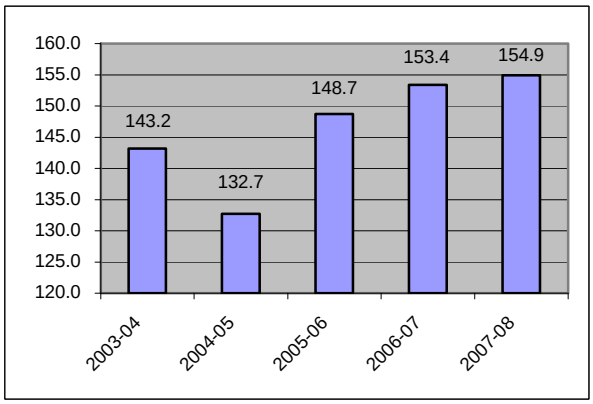
The mission of the Facilities Management Department is to serve the public by providing quality services and enabling county departments and staff to effectively meet the expectations of their customers. This mission is implemented through services provided by the Custodial, Grounds, Maintenance, and Home Repair divisions. The focus of each of these divisions is to ensure a clean, safe, and well-maintained environment for county customers and employees.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

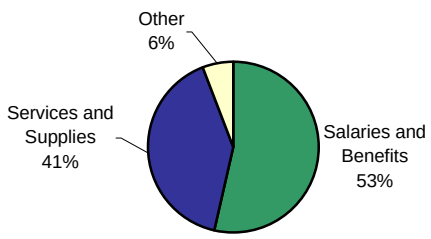
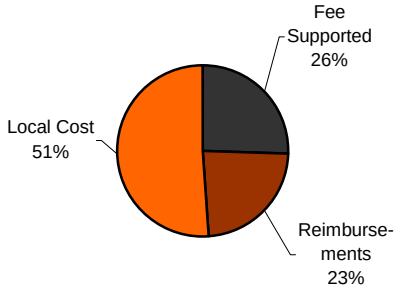


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	11,141,584	11,783,686	13,706,972	16,197,204	14,483,106
Departmental Revenue	5,203,992	5,345,089	5,372,902	6,900,616	5,656,524
Local Cost	5,937,592	6,438,597	8,334,070	9,296,588	8,826,582
Budgeted Staffing				153.4	

In 2006-07, expenditures are less than the modified budget due mainly to salary savings from vacant positions. Revenue is under budget because estimated requisition work from other county departments was lower than expected.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Facilities Management
FUND: General

BUDGET UNIT: AAA FMD
FUNCTION: General
ACTIVITY: Property Management

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	6,874,902	7,268,716	8,372,443	9,025,076	9,738,341	10,107,672	**369,331**
Services and Supplies	5,002,794	5,257,699	6,040,188	6,125,395	7,226,080	7,593,357	**367,277**
Central Computer	21,195	24,259	31,833	37,713	37,713	51,984	**14,271**
Equipment	-	17,487	17,902	42,339	43,000	55,100	**12,100**
Vehicles	-	-	26,144	11,892	13,000	-	**(13,000)**
Transfers	29,126	27,300	26,806	846,395	718,079	1,021,117	**303,038**
Total Exp Authority	11,928,017	12,595,461	14,515,316	16,088,810	17,776,213	18,829,230	**1,053,017**
Reimbursements	(786,433)	(811,775)	(808,344)	(1,605,704)	(1,579,009)	(4,363,906)	**(2,784,897)**
Total Appropriation	11,141,584	11,783,686	13,706,972	14,483,106	16,197,204	14,465,324	**(1,731,880)**
Departmental Revenue							
State, Fed or Gov't Aid	-	2,289	43,288	-	-	-	**-**
Current Services	5,203,992	5,342,800	5,328,828	5,656,524	5,900,616	4,827,546	**(1,073,070)**
Other Revenue	-	-	786	-	-	-	**-**
Total Revenue	5,203,992	5,345,089	5,372,902	5,656,524	5,900,616	4,827,546	**(1,073,070)**
Operating Transfers In	-	-	-	-	1,000,000	-	**(1,000,000)**
Total Financing Sources	5,203,992	5,345,089	5,372,902	5,656,524	6,900,616	4,827,546	**(2,073,070)**
Local Cost	5,937,592	6,438,597	8,334,070	8,826,582	9,296,588	9,637,778	**341,190**
Budgeted Staffing					153.4	154.9	**1.5**

Salaries and benefits of $10,107,672 fund 154.9 positions, which is an increase of $369,331 and 1.5 budgeted staffing. Appropriation adjustments reflect various staffing changes, MOU and retirement rate adjustments, and increased workers' compensation charges.

Budgeted staffing adjustments are as follows:

- In the Custodial Division, 1.0 Custodian I is added at a cost of $43,983 to provide additional service in response to customer requests. The cost of this position will be fully offset by reimbursements.
- In the Maintenance Division, staffing is increased by a net of 0.5 budgeted staffing, which includes the addition of 1.0 Maintenance Supervisor at a cost of $88,428 to supervise Building Plant Operators. This is part of an initiative to increase staff efficiency and improve customer service by dividing the heating, ventilating, and air conditioning (HVAC) crew and the Building Plant Operators into two distinct workgroups, each with its own supervisor. This is offset by an adjustment of 0.5 to the division's vacancy factor to more accurately reflect turnover.

Services and supplies of $7,593,357 includes $1.3 million for contract custodial services, $0.5 million for contract grounds services, $4.0 million for costs related to building maintenance. The budget increased by $367,277 because the department will begin maintaining the County-owned building at 303 West Third Street in San Bernardino (303 Building) and due to increased customer requests for service. Costs for the 303 Building will be partially offset by revenue to be received from the Superior Courts.

Equipment of $55,100 reflects an increase of $12,100 to purchase various fixed assets including a riding mower and a tractor plus two trailers, a thermal imager, and a camera and monitor snake.

There are no vehicle purchases requested in 2007-08.

Transfers from the department's operating divisions to the Administrative Division are increased by $303,038. The Board of Supervisors approved these costs as 2007-08 final budget changes to enable the department to better perform its core functions by reassigning administrative and office processes away from staff that are needed in the field.

Reimbursements of $4,363,906 are from other general fund departments for special custodial, grounds, and maintenance service requests. The increase of $2,784,897 includes reimbursement of $564,352 for expenditures not attributable to local cost and the aforementioned transfers. The balance of the increase, which totals $2,220,545, is due to an accounting change to appropriately recognize this income.

Departmental revenue of $4,827,546 is primarily from non-general fund departments for special custodial, grounds, and maintenance service requests. The decrease of $2,073,070 is primarily due to certain revenues now reclassified as reimbursements in accordance with GASB 34. In addition, operating transfers in of $1.0 million is reclassified as current services revenue.

PERFORMANCE MEASURES

Description of Performance Measure	2006-07 Projected	2006-07 Actual	2007-08 Projected
Decrease the length of time required to provide final cost data to customers.	50%	50%	50%
Implement capability for county departments to submit work requests online through CAFM-enabled interface on the Facilities Management Department's homepage.	New	New	100%
Facility inspections completed. (The estimated total number of buildings/groups of buildings is 45.)	11% (5)	73%(33)	100% (45)
Hours freed up from administrative work for field staff.	3,200	2,080	6,400
Additional productive hours from new specialty trade positions.	2,400	2,400	4,800
Additional service hours provided via the Community Options contract to additional buildings.	10,000	5,000	10,000

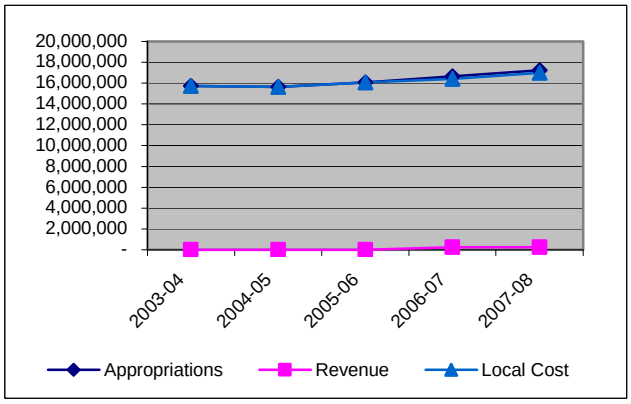
Utilities

DESCRIPTION OF MAJOR SERVICES

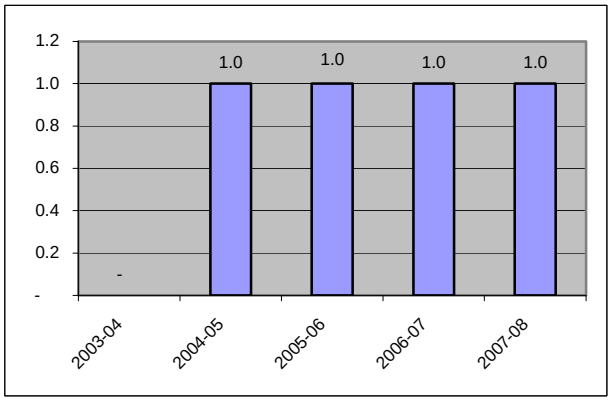
The county's utility budget funds the cost of electricity, natural gas, water, sewage, refuse disposal, diesel fuel for emergency generators, and other related costs for county-owned and some leased facilities.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

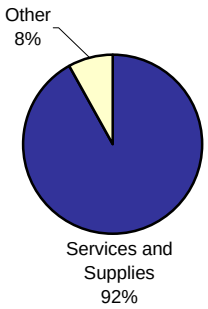
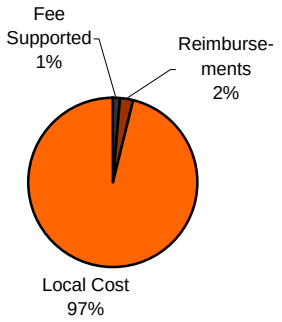


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	13,477,393	13,743,759	14,719,997	16,654,565	17,393,161
Departmental Revenue	(103,563)	33,113	367,637	246,355	306,949
Local Cost	13,580,956	13,710,646	14,352,360	16,408,210	17,086,212
Budgeted Staffing				1.0	

In 2006-07, appropriation was more than budgeted due to significant electricity rate increases and unprecedented heat waves during the summer.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Facilities Management - Utilities
FUND: General

BUDGET UNIT: AAA UTL
FUNCTION: General
ACTIVITY: Property Management

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	-	12,651	76,390	77,456	79,877	87,523	**7,646**
Services and Supplies	13,308,216	13,565,489	14,478,977	17,069,828	16,340,549	16,156,343	**(184,206)**
Central Computer	-	-	-	843	843	906	**63**
Transfers	470,000	470,000	470,000	588,108	590,596	1,403,548	**812,952**
Total Exp Authority	13,778,216	14,048,140	15,025,367	17,736,235	17,011,865	17,648,320	**636,455**
Reimbursements	(300,823)	(304,381)	(305,370)	(343,074)	(357,300)	(409,984)	**(52,684)**
Total Appropriation	13,477,393	13,743,759	14,719,997	17,393,161	16,654,565	17,238,336	**583,771**
Departmental Revenue							
State, Fed or Gov't Aid	-	-	230,084	4,587	-	-	**-**
Current Services	-	-	137,553	280,799	246,355	258,043	**11,688**
Other Revenue	(103,563)	33,113	-	21,563	-	-	**-**
Total Revenue	(103,563)	33,113	367,637	306,949	246,355	258,043	**11,688**
Local Cost	13,580,956	13,710,646	14,352,360	17,086,212	16,408,210	16,980,293	**572,083**
Budgeted Staffing					1.0	1.0	**-**

Salaries and benefits of $87,523 fund 1.0 position, step increases, MOU, and retirement rate adjustments.

Services and supplies of $16,156,343 fund the utility costs. The decrease of $184,206 is primarily due to the transfer of the Big Bear and Central Courthouses from the county to the state, shifting payment of the utility bills to the Administrative Office of the Courts (AOC).

Transfers of $1,403,548 include $470,000 for the bond payments related to a Gilbert Street Complex heating, ventilating, and air conditioning (HVAC) project completed in 1997. In addition, $800,000 involves a reclassification from utilities expenditures to reimburse the AOC for the county's share of the utilities cost for the two courthouses transferred to the state. The balance, including an increase of $12,952, is due to the allocation of administrative overhead costs to the Facilities Management Administrative division.

Reimbursements and revenue totaling $668,027, which increased by $52,684 and $11,688 respectively, are charges for utility costs passed to customers and third parties that occupy county-owned space.

PERFORMANCE MEASURES

Description of Performance Measure	2006-07 Projected	2006-07 Actual	2007-08 Projected
Percentage decrease in electrical usage in county-owned buildings (Currently 87,122,629 KW hours per year).	5%	1.5%	N/A

FLEET MANAGEMENT
Roger Weaver

MISSION STATEMENT

The Fleet Management Department provides vehicles, equipment, and related maintenance and repair services to the officials and employees of the county so that they may, in turn, provide services that promote health, safety, well being, and quality of life to the residents of the county.

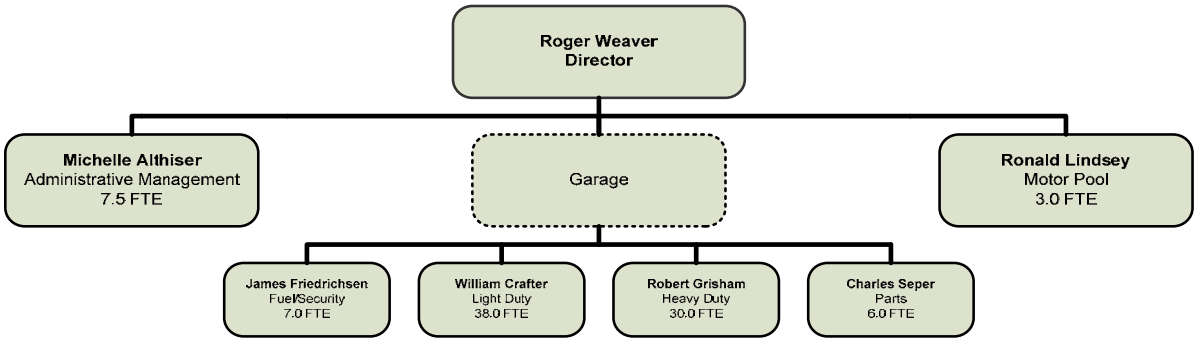
STRATEGIC GOALS

1. Maintain current high levels of customer service and user satisfaction.

2. Decrease vehicle downtime for preventive maintenance and routine repairs, which will enable county departments to provide their services to county residents in the most efficient manner possible.

3. Reduce overall motor pool vehicle emissions to help improve the air quality in San Bernardino County.

ORGANIZATIONAL CHART



SUMMARY OF BUDGET UNITS

	2007-08			
	Operating Exp/ Appropriation	Revenue	Revenue Over/ (Under) Exp	Staffing
Garage	13,808,972	13,588,052	(220,920)	94.5
Motor Pool	11,273,120	12,346,300	1,073,180	4.0
Total	25,082,092	25,934,352	852,260	98.5

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and applicable performance measures.

Garage

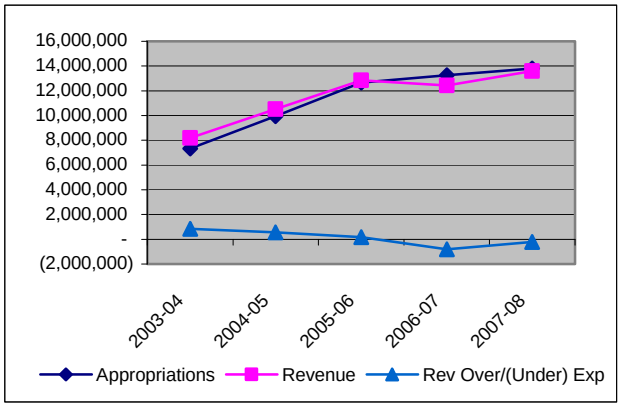
DESCRIPTION OF MAJOR SERVICES

Fleet Management's Garage Division provides fuel, maintenance, repair, fabrication and emergency field services for the county's fleet of vehicles and heavy equipment.

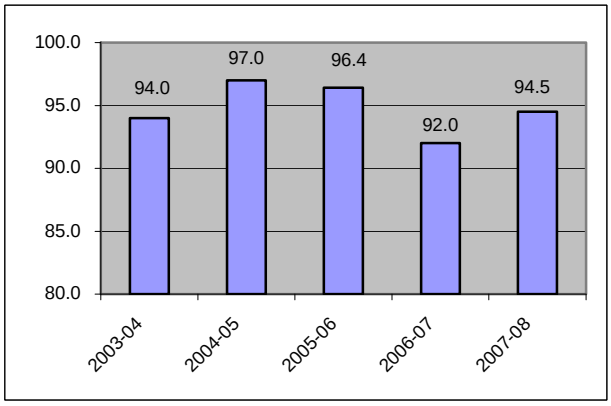
The Garage budget unit is an internal services fund (ISF). All operational costs of the Garage Division are financed through Board-approved rates. As an ISF, any unrestricted net assets available at the end of a fiscal year are carried over to the next fiscal year to provide working capital, finance the replacement of fixed assets, and fund capital improvements. Any excess/shortage is incorporated into the rate structure during the annual rate review process.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

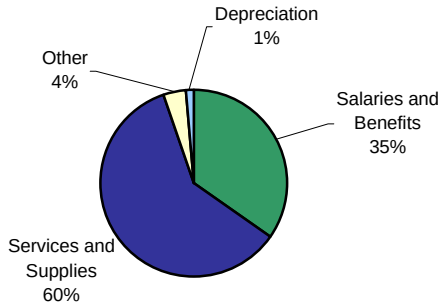
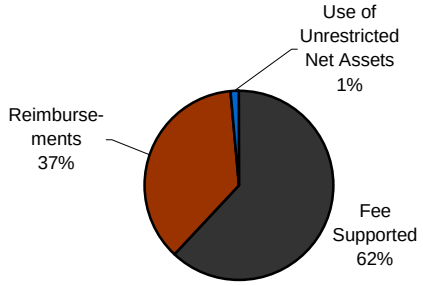


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	8,867,768	11,632,895	12,359,046	13,248,802	12,654,267
Departmental Revenue	8,959,913	12,153,868	11,804,063	12,428,848	12,208,423
Revenue Over/(Under) Exp	92,145	520,973	(554,983)	(819,954)	(445,844)
Budgeted Staffing				92.0	
Fixed Assets	-	50,809	470,199	240,500	17,564
Unrestricted Net Assets Available at Year End	587,805	534,947	11,197		8,000

In 2006-07, actual appropriation was less than the modified budget because the average fuel cost throughout the year was less than budgeted. These savings are partially offset by inflationary cost increases for parts and sublet services. Transfers were more than the modified budget due to increased costs paid to Motor Pool. This increase occurred because in 2006-07 new service vehicles needed to continue providing emergency vehicle repairs in remote locations were purchased and assigned to the Garage.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Fleet Management
FUND: Garage

BUDGET UNIT: ICB VHS
FUNCTION: General
ACTIVITY: Other General

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	5,523,457	5,936,657	6,691,953	6,898,667	6,981,478	7,551,792	**570,314**
Services and Supplies	8,005,227	10,216,267	11,937,806	12,274,855	12,434,737	13,076,502	**641,765**
Central Computer	27,926	33,232	35,463	42,784	44,603	46,785	**2,182**
Transfers	620,978	604,810	564,854	799,715	610,307	864,993	**254,686**
Total Exp Authority	14,177,588	16,790,966	19,230,076	20,016,021	20,071,125	21,540,072	**1,468,947**
Reimbursements	(5,536,185)	(5,383,722)	(7,235,155)	(7,736,958)	(7,095,423)	(8,021,100)	**(925,677)**
Total Appropriation	8,641,403	11,407,244	11,994,921	12,279,063	12,975,702	13,518,972	**543,270**
Depreciation	226,365	225,651	268,435	273,100	273,100	290,000	**16,900**
Operating Transfers Out	-	-	95,690	102,104	-	-	**-**
Total Requirements	8,867,768	11,632,895	12,359,046	12,654,267	13,248,802	13,808,972	**560,170**
Departmental Revenue							
Use of Money and Prop	14,716	20,627	53,217	67,226	29,000	58,000	**29,000**
State, Fed or Gov't Aid	17,232	1,188	166	-	-	-	**-**
Current Services	8,935,024	10,075,523	11,743,636	12,139,751	12,399,848	13,530,052	**1,130,204**
Other Revenue	(8,659)	(23,812)	7,044	1,446	-	-	**-**
Other Financing Sources	1,600	80,342	-	-	-	-	**-**
Total Revenue	8,959,913	10,153,868	11,804,063	12,208,423	12,428,848	13,588,052	**1,159,204**
Operating Transfers In	-	2,000,000	-	-	-	-	**-**
Total Financing Sources	8,959,913	12,153,868	11,804,063	12,208,423	12,428,848	13,588,052	**1,159,204**
Rev Over/(Under) Exp	92,145	520,973	(554,983)	(445,844)	(819,954)	(220,920)	**599,034**
Budgeted Staffing					92.0	94.5	**2.5**
Fixed Assets							
Improvement to Structures	-	44,538	470,199	-	175,000	-	**(175,000)**
Equipment	-	6,271	-	17,564	65,500	97,000	**31,500**
Total Fixed Assets	-	50,809	470,199	17,564	240,500	97,000	**(143,500)**

Salaries and benefits of $7,551,792 fund 94.5 positions, which is an increase of $570,314 and 2.5 budgeted staffing. Appropriation adjustments reflect increased workers' compensation charges, MOU and retirement rate adjustments, as well as a 2.5 budgeted staffing adjustment in the department's distributed vacancy factor.

Services and supplies of $13,076,502 include $8.2 million for the purchase of fuel and $2.7 million for the purchase of automotive parts. The increase of $641,765 is due to rising COWCAP charges and Risk Management liability costs as well as inflationary adjustments for gasoline, parts and sublet services.

Transfers of $864,993 are for intra-department charges between the various Garage cost centers. The increase of $254,686 is due to increased costs for salaries and benefits, gasoline, and automotive parts.

Reimbursements of $8,021,100 are primarily received from the Motor Pool for fuel, maintenance and repairs, and allocated department overhead. The balance of reimbursements is for intra-department charges between the various Garage cost centers. The increase of $925,677 is due mainly to Board of Supervisors-approved rate adjustments for Garage services and mark-ups, which were needed to cover projected MOU and other inflationary cost increases.

Current services revenue of $13,530,052 is from maintenance and repair services as well as the sale of gasoline. The increase of $1,130,204 is due to Board of Supervisors-approved rate adjustments for Garage services and mark-ups, which were needed to cover projected MOU and other inflationary cost increases.

The fixed assets budget decreased a net total of $143,500. The budget for improvements to structures is decreased by $175,000 because the 2006-07 budget includes one-time funding for a Capital Improvement Program (CIP) project to remove underground fuel tanks and install above ground tanks at the Barstow Road Yard. The budget for equipment increased by $31,500 to enable the purchase of equipment for the new Victor Valley Service Center, which was approved by the County Administrative Office as CIP request No. 07-335.

PERFORMANCE MEASURES

Description of Performance Measure	2006-07 Projected	2006-07 Actual	2007-08 Projected
Percentage of respondents satisfied with Fleet Management services.	95%	98%	95%
Percentage of programmed maintenance (PM) services completed the same day the vehicle is delivered to Fleet Management.	75%	72%	75%
Percentage of repairs completed within two days of vehicle delivery to Fleet Management.	75%	84%	75%

In 2006-07, 84% of all repairs were completed within two days of vehicle delivery to Fleet Management. This is significantly greater than the original estimate of 75%.

Motor Pool

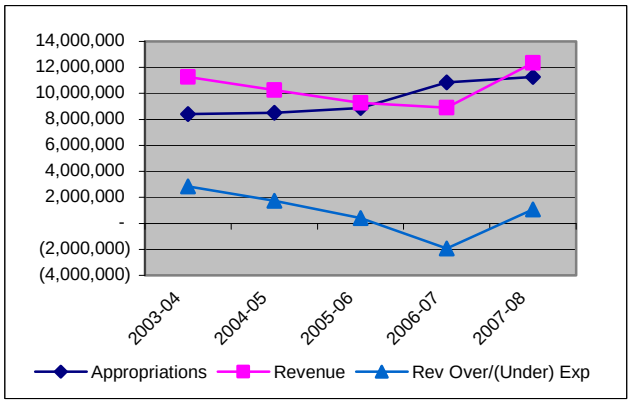
DESCRIPTION OF MAJOR SERVICES

Fleet Management's Motor Pool Division has ownership and/or maintenance responsibility for approximately 1,700 automobiles, vans, pick-up trucks and various specialty vehicles assigned to county departments. Motor Pool coordinates the collection and distribution of vehicle replacement, fuel, maintenance, insurance, overhead and other operational costs of fleet vehicles.

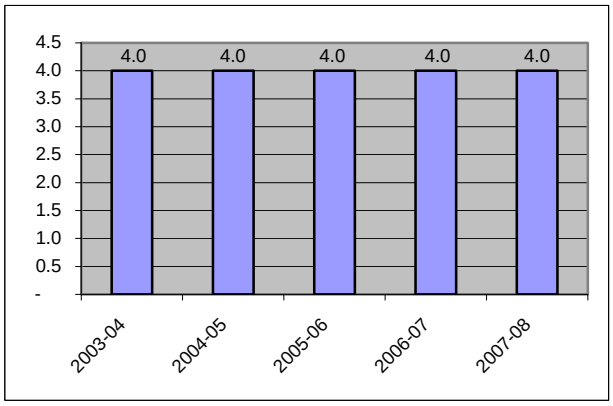
The Motor Pool budget unit is an internal service fund (ISF). All operational costs of the Motor Pool Division are financed through Board-approved rates. As an ISF, any unrestricted net assets available at the end of a fiscal year are carried over to the next fiscal year to provide working capital, finance the replacement of fixed assets, and fund capital improvements. Any excess/shortage is incorporated into the rate structure during the annual rate review process.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



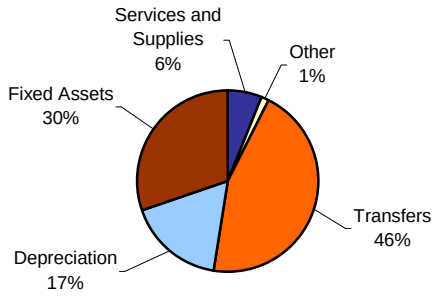
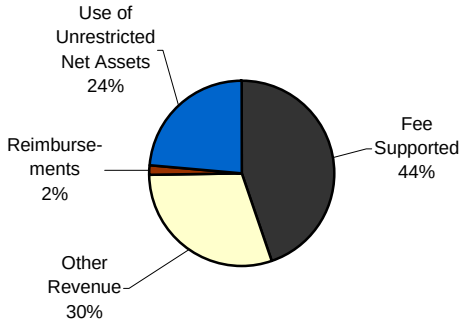
PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	7,759,529	9,656,163	10,235,900	10,846,488	11,059,794
Departmental Revenue	10,940,288	9,604,368	9,081,927	8,902,688	11,334,246
Revenue Over/(Under) Exp	3,180,759	(51,795)	(1,153,973)	(1,943,800)	274,452
Budgeted Staffing				4.0	
Fixed Assets	3,663,990	2,647,463	3,032,580	4,400,000	4,131,273
Unrestricted Net Assets Available at Year End	11,756,484	11,152,970	7,200,860		7,475,312

In 2006-07, services and supplies appropriation was more than the modified budget due primarily to the installation of global positioning system (GPS) units in Motor Pool vehicles.

Revenue variances are due to timing issues in the 2006-07 budgeting process. The 2006-07 final budget was adopted before Fleet Management's 2006-07 rates were approved. Upon approval, Motor Pool rates increased to adequately fund the vehicle replacement reserve and to provide sufficient operating revenue to pay for rising fuel and maintenance costs. Due to the aforementioned timing issue, the Motor Pool revenue budget had to be created using prior year rates and, therefore, was understated.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Fleet Management
FUND: Motor Pool

BUDGET UNIT: IBA VHS
FUNCTION: General
ACTIVITY: Other General

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	191,481	167,767	188,438	212,044	216,709	228,896	**12,187**
Services and Supplies	249,154	458,794	790,749	577,676	392,633	999,968	**607,335**
Central Computer	1,871	2,409	3,319	4,149	4,576	4,200	**(376)**
Transfers	5,581,409	4,905,681	6,810,439	7,188,379	6,904,116	7,470,556	**566,440**
Total Exp Authority	6,023,915	5,534,651	7,792,945	7,982,248	7,518,034	8,703,620	**1,185,586**
Reimbursements	(322,609)	(108,208)	(108,137)	(248,279)	(126,151)	(280,500)	**(154,349)**
Total Appropriation	5,701,306	5,426,443	7,684,808	7,733,969	7,391,883	8,423,120	**1,031,237**
Depreciation	2,058,223	2,229,720	2,551,092	2,700,000	2,706,667	2,850,000	**143,333**
Operating Transfers Out	-	2,000,000	-	625,825	747,938	-	**(747,938)**
Total Requirements	7,759,529	9,656,163	10,235,900	11,059,794	10,846,488	11,273,120	**426,632**
Departmental Revenue							
Use of Money and Prop	202,924	233,205	325,106	318,538	143,000	218,000	**75,000**
Current Services	7,889,617	6,543,950	5,748,766	6,311,587	5,959,209	7,384,800	**1,425,591**
Other Revenue	2,327,753	2,470,309	2,470,171	4,198,672	2,770,479	4,343,500	**1,573,021**
Other Financing Sources	519,994	356,904	528,684	505,449	30,000	400,000	**370,000**
Total Revenue	10,940,288	9,604,368	9,072,727	11,334,246	8,902,688	12,346,300	**3,443,612**
Operating Transfers In	-	-	9,200	-	-	-	**-**
Total Financing Sources	10,940,288	9,604,368	9,081,927	11,334,246	8,902,688	12,346,300	**3,443,612**
Rev Over/(Under) Exp	3,180,759	(51,795)	(1,153,973)	274,452	(1,943,800)	1,073,180	**3,016,980**
Budgeted Staffing					4.0	4.0	**-**
Fixed Assets							
Equipment	8,297	23,553	-	-	-	-	**-**
Vehicles	3,655,693	2,623,910	3,032,580	4,131,273	4,400,000	5,000,000	**600,000**
Total Fixed Assets	3,663,990	2,647,463	3,032,580	4,131,273	4,400,000	5,000,000	**600,000**

Salaries and benefits of $228,896 fund 4.0 positions and increase by $12,187 to reflect increased workers' compensation charges, MOU, and retirement rate adjustments.

Services and supplies of $999,968 include $485,000 for risk management charges, $125,000 for COWCAP charges, $67,000 for the purchase of GPS units for existing motor pool vehicles, and $69,000 to implement a program to install new decals and logos on county vehicles to improve public relations, safety and awareness. The increase of $607,335 is due mainly to rising costs for liability insurance and COWCAP charges.

Transfers of $7,470,556 are payments to the Garage budget unit for gasoline, maintenance, and repair costs for Motor Pool vehicles. The increase of $566,440 is due mainly to rising fuel costs.

Reimbursements of $280,500 include reimbursements from other county departments for vehicle purchases. The increase of $154,349 is due to additional vehicles purchased for and used by the Garage.

Revenue increased by $3,443,612. Interest revenue increased $75,000 due to a higher than expected cash balance. Current services and other revenues increase a combined total of $2,998,612 due to inflationary motor pool rate adjustments in 2006-07 and 2007-08. The 2006-07 final budget was adopted before Fleet Management's 2006-07 rates were approved by the Board. Due to this timing issue, these revenue increases reflect adjustments for 2006-07 and 2007-08. Revenue from other financing sources increased $370,000 because gains on the sale of surplus county vehicles are higher. This can be attributed, in part, to the effectiveness of replacement policies recently implemented.

The budget for vehicle purchases is increasing by $600,000 because based on the vehicle replacement policy, the number of vehicles to be purchased in 2007-08 will increase. These purchases will also increase the number of Motor Pool vehicles classified as ultra low emission vehicles (ULEV).

PERFORMANCE MEASURES

Description of Performance Measure	2006-07 Projected	2006-07 Actual	2007-08 Projected
Percentage of Motor Pool vehicles classified as ULEV or better.	35%	32%	45%

LAND USE SERVICES
Julie Rynerson Rock

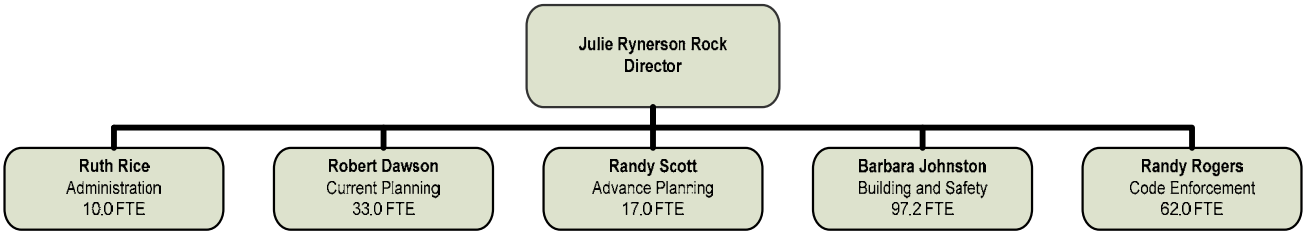
MISSION STATEMENT

The Land Use Services Department (LUSD) is dedicated to ensuring a balance in the areas of housing, business, and recreational needs for the diverse cultures and communities of San Bernardino County. This is accomplished through comprehensive regional planning and enforcement of building standards, land uses, and environmental impacts.

STRATEGIC GOALS

1. Current Planning: Decrease the processing time for "applications accepted" as complete or return to applicant within 30 days as required by the Development Code.
2. Advance Planning: Decrease processing times for mining applications or reclamation permits.
3. Building and Safety: Decrease the processing time for plan review services to the adopted service standards of residential - 10 working days; subdivisions and multi-residential - 20 working days; and grading and non residential - 30 working days.
4. Code Enforcement: Increase the number of initial inspections performed with three weeks of receiving complaint.
5. Fire Hazard Abatement: Increase the number of abatements performed within five weeks of Non-Compliant Final Notice (NCFN).

ORGANIZATIONAL CHART



SUMMARY OF BUDGET UNITS

	2007-08				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
General Fund					
Administration	-	-	-		12.0
Current Planning	3,406,036	3,406,036	-		34.0
Advance Planning	4,064,230	2,328,829	1,735,401		18.0
Building and Safety	10,218,677	10,218,677	-		98.2
Code Enforcement	5,165,959	560,300	4,605,659		41.0
Fire Hazard Abatement	2,867,674	2,867,674	-		22.0
Total General Fund	25,722,576	19,381,516	6,341,060		225.2
Special Revenue Fund					
General Plan Update	39,908	-		39,908	-
Total Special Revenue Fund	39,908	-		39,908	-
Total - All Funds	25,762,484	19,381,516	6,341,060	39,908	225.2

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and applicable performance measures.

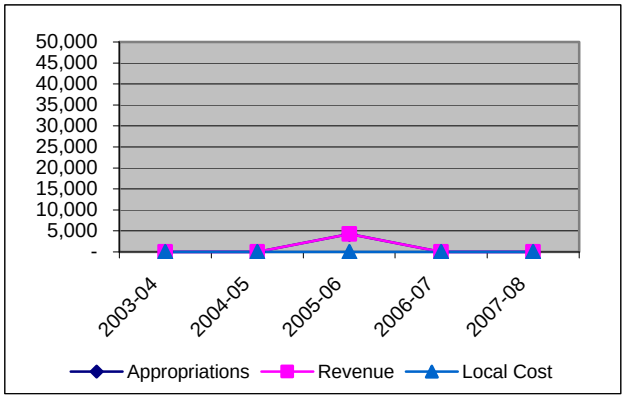
Administration

DESCRIPTION OF MAJOR SERVICES

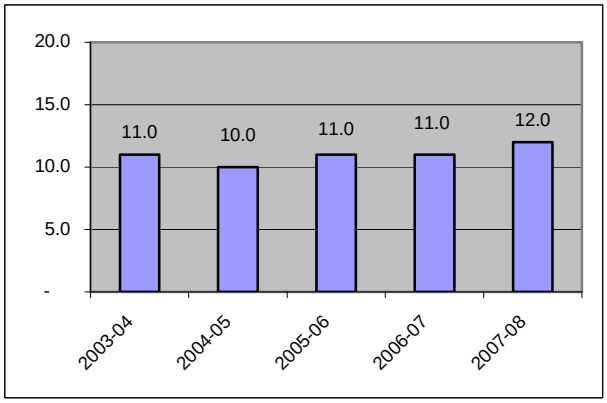
The Administration Division provides administrative support including centralized budgeting, personnel, and automation services to the department's Current Planning, Advance Planning, Building and Safety, Code Enforcement, and Fire Hazard Abatement divisions.

BUDGET HISTORY

5-YEAR BUDGET TREND



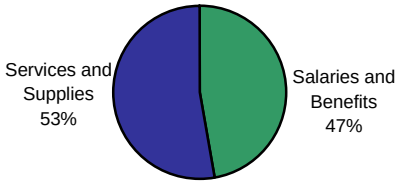
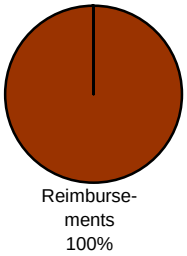
5-YEAR STAFFING TREND



PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	(936)	530,231	168	-	176
Departmental Revenue	-	156	3,501	-	-
Local Cost	(936)	530,075	(3,333)	-	176
Budgeted Staffing				11.0	

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Land Use Services - Administration
FUND: General

BUDGET UNIT: AAA LUS
FUNCTION: Public Protection
ACTIVITY: Other Protection

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	721,850	740,207	847,056	931,347	931,346	1,059,156	**127,810**
Services and Supplies	656,751	1,231,865	690,157	856,192	856,018	1,148,837	**292,819**
Central Computer	8,767	9,455	11,514	21,361	21,361	34,925	**13,564**
Equipment	13,831	27,030	10,019	-	14,000	-	**(14,000)**
Transfers	103,065	126,408	2,020	2,821	2,821	2,902	**81**
Total Exp Authority	1,504,264	2,134,965	1,560,766	1,811,721	1,825,546	2,245,820	**420,274**
Reimbursements	(1,505,200)	(1,604,734)	(1,560,598)	(1,811,545)	(1,825,546)	(2,245,820)	**(420,274)**
Total Appropriation	(936)	530,231	168	176	-	-	**-**
Departmental Revenue							
Current Services	-	673	3,115	-	-	-	**-**
Other Revenue	-	(517)	386	-	-	-	**-**
Total Revenue	-	156	3,501	-	-	-	**-**
Local Cost	(936)	530,075	(3,333)	176	-	-	**-**
Budgeted Staffing					11.0	12.0	**1.0**

Salaries and benefits of $1,059,156 will fund 12.0 positions, which is an increase of $127,810 and 1.0 position. Appropriation adjustments reflect increased workers' compensation charges, MOU and retirement rate adjustments. Also, a budgeted staffing adjustment to add 1.0 Automated Systems Analyst I at a cost of $69,233 is budgeted to assist in the administration of the department's local area network (LAN), server maintenance, and departmental software systems. Since 2001, the number of departmental computers and servers has grown 65% and it is becoming increasingly difficult for current staff to maintain the department's computer systems and equipment without additional help.

Services and supplies of $1,148,837 include $679,000 for COWCAP and $261,000 for computer-related expenses. The increase of $292,819 is due primarily to COWCAP charges, which increased $241,885.

The equipment budget is deleted, as there are no equipment purchases planned in 2007-08.

Transfers increase by $81 to reflect cost adjustments for the EHaP program.

All expenditures in this budget unit, totaling $2,245,820, are fully reimbursed from the department's operational budgets, which results in a budget increase of $420,274 for reimbursements.

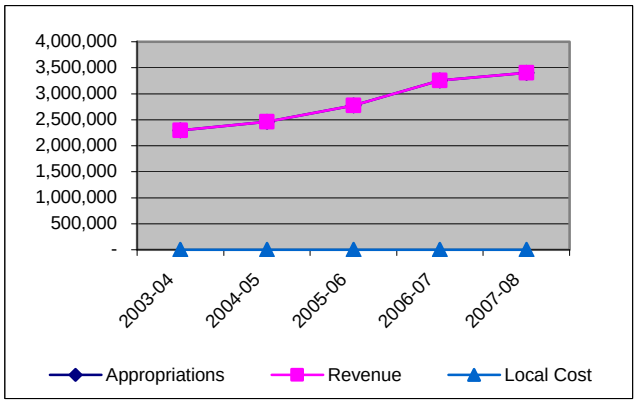
Current Planning

DESCRIPTION OF MAJOR SERVICES

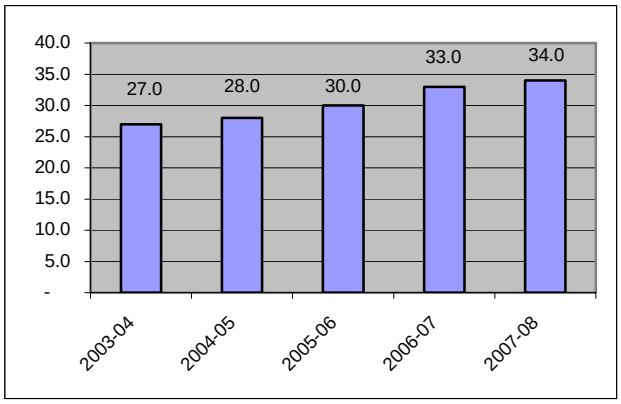
The Current Planning Division reviews all land use applications for compliance with county codes and environmental laws and administers short-term implementing measures for land use, housing, and community design. In addition, professional staff assistance is provided to the Planning Commission and Board of Supervisors for the formation and implementation of plans and ordinances.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

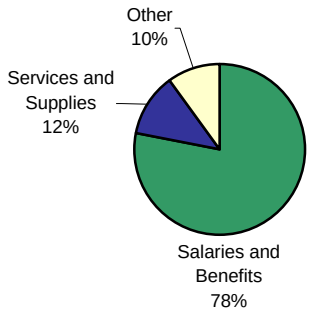
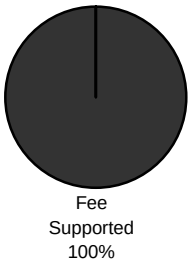


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	1,920,007	2,321,693	2,514,949	3,253,190	2,962,050
Departmental Revenue	1,750,209	2,174,059	2,519,159	3,253,190	2,962,049
Local Cost	169,798	147,634	(4,210)	-	1
Budgeted Staffing				33.0	

In 2006-07, appropriation was less than the modified budget due primarily to vacant Planner positions. These vacancies were the result of the retirement of long-term employees as well as recruitment and retention issues. Departmental revenue was also less than the modified budget due to the reduced amount of billable hours.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Land Use Services - Current Planning
FUND: General

BUDGET UNIT: AAA CUR
FUNCTION: Public Protection
ACTIVITY: Other Protection

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	1,443,533	1,852,022	1,957,868	2,280,706	2,558,571	2,665,403	**106,832**
Services and Supplies	203,284	206,434	244,694	331,283	337,012	378,562	**41,550**
Central Computer	22,122	34,978	42,964	28,694	28,694	32,874	**4,180**
Vehicles	-	-	-	24,992	25,000	-	**(25,000)**
Transfers	274,318	251,509	280,673	307,625	315,163	340,447	**25,284**
Total Exp Authority	1,943,257	2,344,943	2,526,199	2,973,300	3,264,440	3,417,286	**152,846**
Reimbursements	(23,250)	(23,250)	(11,250)	(11,250)	(11,250)	(11,250)	**-**
Total Appropriation	1,920,007	2,321,693	2,514,949	2,962,050	3,253,190	3,406,036	**152,846**
Departmental Revenue							
Current Services	1,750,464	2,173,831	2,519,763	2,958,205	3,253,190	3,406,036	**152,846**
Other Revenue	(255)	228	(604)	1,326	-	-	**-**
Total Revenue	1,750,209	2,174,059	2,519,159	2,962,049	3,253,190	3,406,036	**152,846**
Local Cost	169,798	147,634	(4,210)	1	-	-	**-**
Budgeted Staffing					33.0	34.0	**1.0**

Salaries and benefits of $2,665,403 fund 34.0 positions, which is an increase of $106,832 and 1.0 position. Appropriation adjustments reflect workers' compensation, MOU, and retirement rate adjustments. Also, a budgeted staffing adjustment to add 1.0 Land Use Technician II at a cost of $73,925 is budgeted to provide appropriate-level assistance to Planners on large projects.

Services and supplies of $378,562 include $153,000 for COWCAP charges and $125,000 for professional and consulting services. The increase of $41,550 is due to increased COWCAP charges.

The vehicles budget is eliminated because the 2006-07 budget included a one-time purchase.

Transfers of $340,447 include $291,000 for allocated departmental overhead. The increase of $25,284 is due to increased rent costs for the Victorville office, which are paid from the Rents budget.

Current services revenue of $3,406,036 is from the provision of planning services. The increase of $152,846 is due to Board-approved adjustments to the fee ordinance.

PERFORMANCE MEASURES

Description of Performance Measure	2006-07 Projected	2006-07 Actual	2007-08 Projected
Percentage of applications accepted as complete or returned to applicant within proposed timeframe.	95%	96%	98%

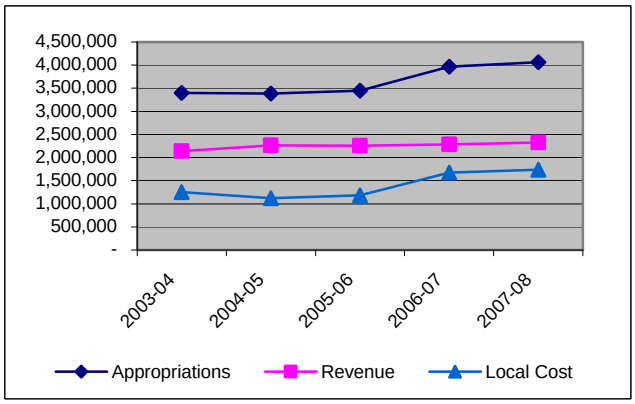
Advance Planning

DESCRIPTION OF MAJOR SERVICES

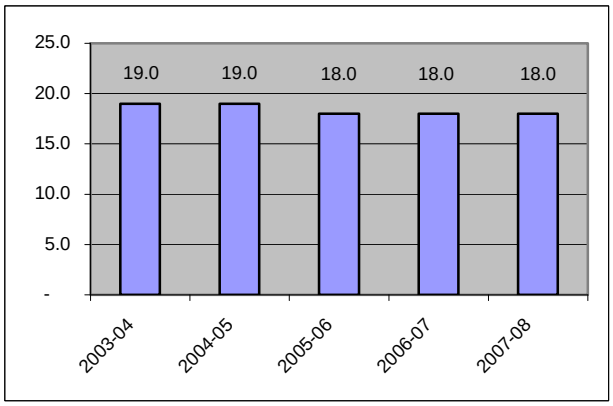
The Advance Planning Division prepares short and long-range plans for the development of the county and the conservation of its resources, including the county general plan and various specific plans. In addition, this division is responsible for inspections of mining facilities and mine reclamation plans, and provides professional staff assistance to the Planning Commission and Board of Supervisors for the formation and implementation of plans and ordinances. This division prepares the county general plan every ten to fifteen years. The General Plan Update was approved by the Board on March 13, 2007.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

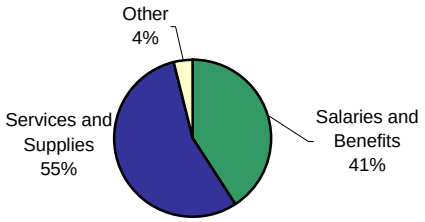
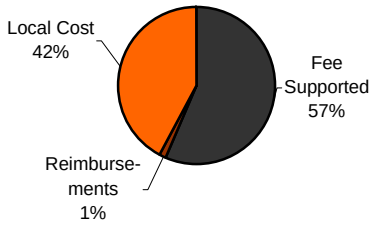


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	1,924,716	1,678,322	2,201,701	3,963,886	2,604,064
Departmental Revenue	769,204	679,697	1,007,295	2,287,138	1,018,133
Local Cost	1,155,512	998,625	1,194,406	1,676,748	1,585,931
Budgeted Staffing				18.0	

In 2006-07, appropriation and departmental revenue were significantly less than the modified budget because there were fewer environmental impact reviews completed than budgeted.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Land Use Services - Advance Planning
FUND: General

BUDGET UNIT: AAA ADV
FUNCTION: Public Protection
ACTIVITY: Other Protection

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	1,158,742	1,013,488	1,277,890	1,436,749	1,629,354	1,689,564	**60,210**
Services and Supplies	639,498	580,329	832,420	1,063,796	2,250,774	2,251,259	**485**
Central Computer	-	-	-	18,536	18,536	20,634	**2,098**
Transfers	186,801	147,425	180,495	190,831	195,826	163,097	**(32,729)**
Total Exp Authority	1,985,041	1,741,242	2,290,805	2,709,912	4,094,490	4,124,554	**30,064**
Reimbursements	(60,325)	(62,920)	(89,104)	(105,848)	(130,604)	(60,324)	**70,280**
Total Appropriation	1,924,716	1,678,322	2,201,701	2,604,064	3,963,886	4,064,230	**100,344**
Departmental Revenue							
Current Services	766,559	674,308	999,115	1,012,896	2,280,138	2,321,829	**41,691**
Other Revenue	2,645	5,389	8,180	5,237	7,000	7,000	-
Total Revenue	769,204	679,697	1,007,295	1,018,133	2,287,138	2,328,829	**41,691**
Local Cost	1,155,512	998,625	1,194,406	1,585,931	1,676,748	1,735,401	**58,653**
Budgeted Staffing					18.0	18.0	**-**

Salaries and benefits of $1,689,564 fund 18.0 positions, which is an increase of $60,210. Appropriation adjustments reflect increased workers' compensation charges as well as MOU and retirement rate adjustments.

Approximately 80% ($1,785,071) of services and supplies costs of $2,251,259 are budgeted for contract services related to the completion of various environmental impact reports. These costs are fully paid by the applicant through fees as included in the County's fee ordinance. Additionally, $320,000 is included for costs related to the completion of various commercial area and community plans.

Transfers of $163,097, which reflects a decrease of $32,729, are primarily for the allocation of departmental administrative costs.

Reimbursements of $60,324 are from other general fund departments for services provided. There is a decrease of $70,280 because the General Plan was adopted by the Board on March 13, 2007 and, therefore, funding from the General Plan Update special revenue fund is no longer appropriate.

Current services revenue of $2,321,829 is received primarily for the provision of planning services and the preparation of environmental impact reports. The increase of $41,691 is due to Board-approved adjustments to the fee ordinance.

PERFORMANCE MEASURES			
Description of Performance Measure	**2006-07 Projected**	**2006-07 Actual**	**2007-08 Projected**
Percentage of mining applications and reclamations permits processed through approval or denial within proposed timeframes.	85%	86%	95%

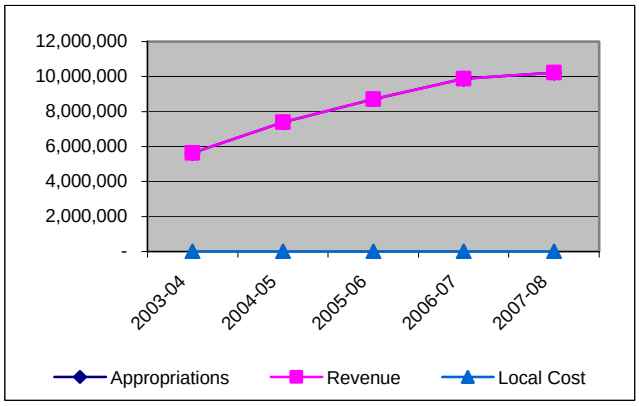
Building and Safety

DESCRIPTION OF MAJOR SERVICES

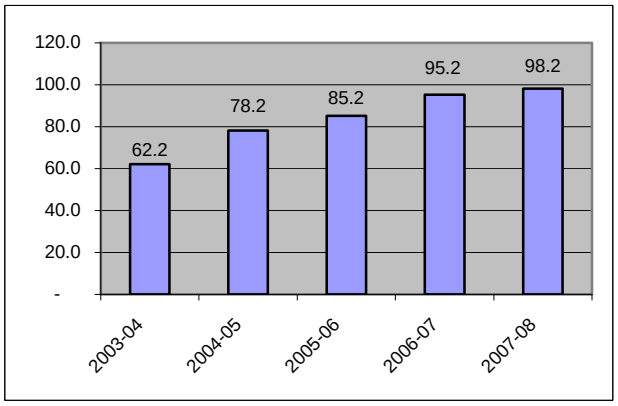
The Building and Safety Division administers construction and occupancy standards to safeguard life, health, and property in the interest of the general public's welfare throughout the unincorporated areas of the county. This is accomplished by applying county ordinances and state laws, and through the inspection of construction, alteration, moving, demolition, repair, occupancy, and use of buildings and structures.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

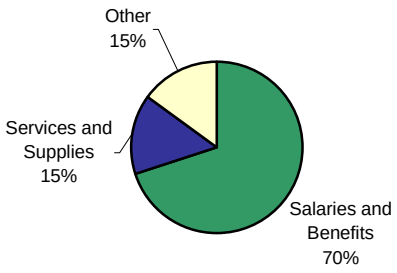
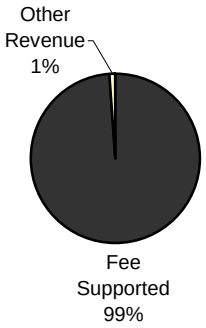


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	5,874,519	7,074,539	7,840,181	9,870,995	8,734,641
Departmental Revenue	5,983,909	7,164,978	7,506,953	9,870,995	8,734,281
Local Cost	(109,390)	(90,439)	333,228	-	360
Budgeted Staffing				95.2	

In 2006-07, salaries and benefits were $873,000 less than the modified budget due to position vacancies. These vacancies were the result of several retirements of long-term employees as well as recruitment and retention issues. Services and supplies were also less than the modified budget due primarily to lower than anticipated mileage and fleet costs. Vehicle purchase costs were $40,000 less than budgeted. These savings are offset by reduced permit revenues.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Land Use Services - Building and Safety
FUND: General

BUDGET UNIT: AAA BNS
FUNCTION: Public Protection
ACTIVITY: Other Protection

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	3,929,308	4,728,275	5,599,797	6,039,289	6,912,414	7,145,936	**233,522**
Services and Supplies	979,357	1,121,413	1,175,771	1,205,251	1,423,557	1,440,566	**17,009**
Central Computer	45,103	50,064	56,241	69,656	69,656	95,032	**25,376**
Vehicles	212,053	75,016	(1,500)	158,678	200,000	-	**(200,000)**
Transfers	712,404	1,099,771	1,010,351	1,265,370	1,265,368	1,537,143	**271,775**
Total Exp Authority	5,878,225	7,074,539	7,840,660	8,738,244	9,870,995	10,218,677	**347,682**
Reimbursements	(3,706)	-	(479)	(3,603)	-	-	**-**
Total Appropriation	5,874,519	7,074,539	7,840,181	8,734,641	9,870,995	10,218,677	**347,682**
Departmental Revenue							
Licenses & Permits	5,736,763	6,894,319	7,336,799	8,530,860	9,530,495	9,918,677	**388,182**
State, Fed or Gov't Aid	26,063	5,444	730	-	-	-	**-**
Current Services	89,397	176,929	21,681	113,325	240,500	200,000	**(40,500)**
Other Revenue	130,817	88,286	147,743	90,096	100,000	100,000	**-**
Other Financing Sources	869	-	-	-	-	-	**-**
Total Revenue	5,983,909	7,164,978	7,506,953	8,734,281	9,870,995	10,218,677	**347,682**
Local Cost	(109,390)	(90,439)	333,228	360	-	-	**-**
Budgeted Staffing					95.2	98.2	**3.0**

Salaries and benefits of $7,145,936 will fund 98.2 positions, which is an increase of $233,522 and 3.0 positions. Appropriation adjustments reflect various staffing changes, increased workers' compensation charges as well as MOU and retirement rate adjustments. Budgeted staffing is changed as follows:

- On November 6, 2006, the Board approved the addition of 1.0 Land Use Technician II to provide initial permit issuance services at the Yucca Valley office to ensure the continuation of quality customer service at this location.
- The addition of 2.0 Public Service Employees (PSE) to enable the division to hire extra help employees while recruitment efforts for regular clerical employees is ongoing, and to provide assistance during peak workload periods.

Services and supplies of $1,440,566 include $244,000 for COWCAP charges, $300,000 for contracted services, and $305,000 for vehicle charges. The increase of $17,009 is due primarily to increased COWCAP charges.

There are no vehicle purchases planned in 2007-08.

Transfers of $1,537,143, which is an increase of $271,775, is primarily for allocated departmental overhead.

Permit, current service, and other revenues totaling $10,218,677 are increased by a total of $347,682 based on the expected demand for services and will fully offset projected expenditures.

PERFORMANCE MEASURES

Description of Performance Measure	2006-07 Projected	2006-07 Actual	2007-08 Projected
Percentage of plan reviews completed with in proposed timeframes.	90%	89%	95%

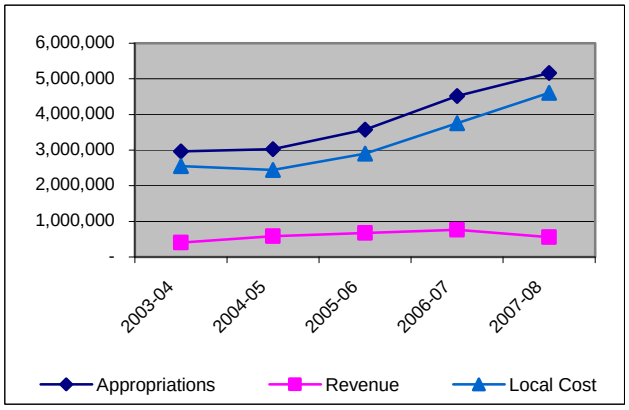
Code Enforcement

DESCRIPTION OF MAJOR SERVICES

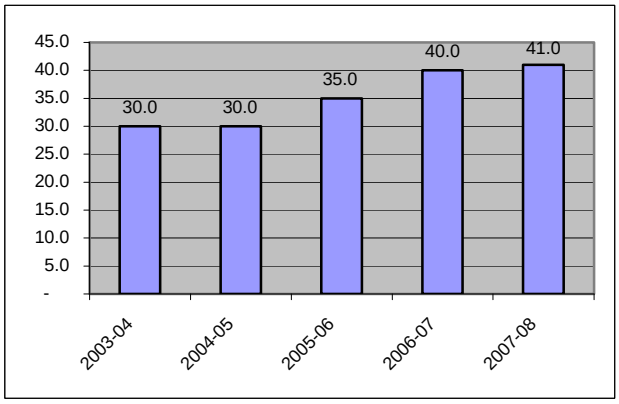
The Code Enforcement Division administers programs designed to protect the public's safety, welfare, and property through enforcement of county ordinances and state laws related to housing and property.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

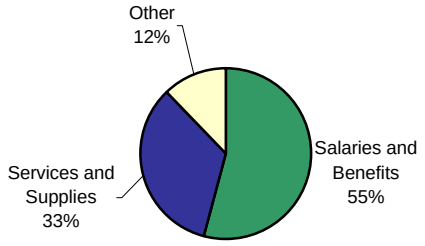
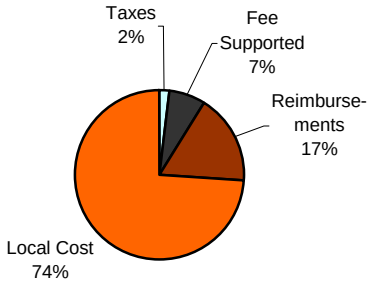


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	2,983,831	3,029,912	3,460,524	4,519,923	4,484,906
Departmental Revenue	414,140	578,789	847,990	767,530	673,706
Local Cost	2,569,691	2,451,123	2,612,534	3,752,393	3,811,200
Budgeted Staffing				40.0	

In 2006-07, appropriation was $35,000 less than the modified budget due primarily to lower than anticipated service needs for rehabilitation and demolition of substandard buildings. Offsetting reimbursements related to rehabilitation and demolition services were less than expected. Departmental revenue related to enforcement of the Short Term Rental Ordinance was less than expected due to time requirements for program start up.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Land Use Services - Code Enforcement
FUND: General

BUDGET UNIT: AAA CEN
FUNCTION: Public Protection
ACTIVITY: Other Protection

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	1,891,442	2,006,037	2,527,755	2,961,973	3,172,258	3,389,306	**217,048**
Services and Supplies	806,984	709,749	756,013	1,233,716	1,790,261	2,036,223	**245,962**
Central Computer	17,928	23,279	26,022	35,546	35,546	52,135	**16,589**
Equipment	-	-	-	101,043	-	-	**-**
Vehicles	-	72,443	15,692	75,056	125,000	25,000	**(100,000)**
Transfers	508,856	289,925	252,069	282,078	274,305	740,841	**466,536**
Total Exp Authority	3,225,210	3,101,433	3,577,551	4,689,412	5,397,370	6,243,505	**846,135**
Reimbursements	(241,379)	(71,521)	(117,027)	(204,506)	(877,447)	(1,077,546)	**(200,099)**
Total Appropriation	2,983,831	3,029,912	3,460,524	4,484,906	4,519,923	5,165,959	**646,036**
Departmental Revenue							
Taxes	5,819	135,329	121,619	146,308	125,000	125,000	**-**
Licenses & Permits	84,025	97,943	98,718	226,519	108,000	110,000	**2,000**
Use of Money and Prop	-	-	310	-	-	-	**-**
State, Fed or Gov't Aid	79,021	144,716	419,067	160,976	150,000	-	**(150,000)**
Current Services	205,017	200,262	197,822	133,536	325,300	325,300	**-**
Other Revenue	37,558	539	3,914	6,367	-	-	**-**
Other Financing Sources	2,700	-	6,540	-	59,230	-	**(59,230)**
Total Revenue	414,140	578,789	847,990	673,706	767,530	560,300	**(207,230)**
Local Cost	2,569,691	2,451,123	2,612,534	3,811,200	3,752,393	4,605,659	**853,266**
Budgeted Staffing					40.0	41.0	**1.0**

Salaries and benefits of $3,389,306 will fund 41.0 positions, which is an increase of $217,048. This includes the addition of 1.0 FTE for a Code Enforcement Officer III. Appropriation adjustments reflect increased workers' compensation charges as well as MOU and retirement rate adjustments.

Services and supplies of $2,036,223 include $876,000 for contract abatement services and $282,000 for vehicle charges. The increase of $245,962 is due primarily to the enhanced enforcement of the Off-Highway Vehicle ordinance that became effective July 1, 2006.

Transfers of $740,841, including an increase of $466,536, are for costs paid to County Counsel and allocated departmental overhead.

Reimbursements of $1,077,546 are from non-general fund departments primarily for blight, litter, and graffiti abatement. The increase of $200,099 is due, in part, to the reclassification of $59,230 of other financing sources. The remaining increase is due to the provision of more reimbursable blight abatement and demolition services.

Departmental revenue of $560,300 is primarily for licenses and permits. The decrease of $207,230 includes $150,000 due to the cancellation of the California Integrated Waste Management Board Grant and $59,230 due to the accounting reclassification detailed above.

PERFORMANCE MEASURES

Description of Performance Measure	2006-07 Projected	2006-07 Actual	2007-08 Projected
Percentage of initial inspections completed within three weeks of receiveing complaint.	95%	95%	98%
Percentage of illegal OHV riders contacted and provided educational material regarding legal OHV areas.	50%	55%	60%
Percentage increase of waste and recyclable materials collected by Code Enforcement during community cleanup activities.	25%	18%	25%

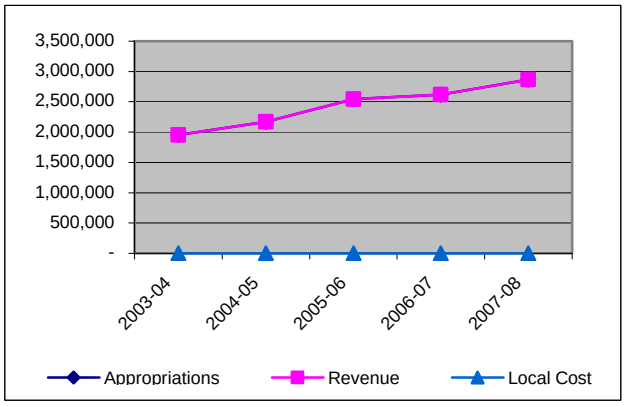
Fire Hazard Abatement

DESCRIPTION OF MAJOR SERVICES

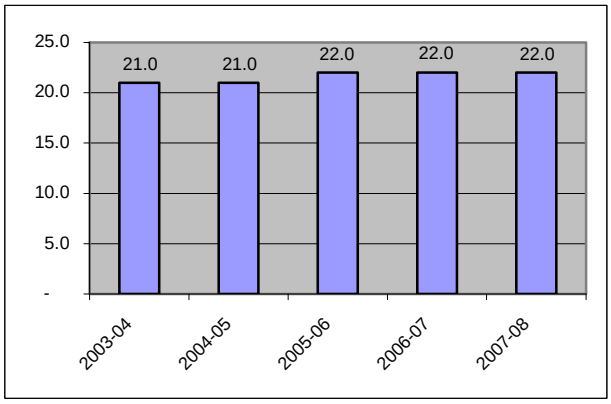
Through the Fire Hazard Abatement program, the Code Enforcement Division enforces the county's Fire and Hazardous Trees Ordinance in unincorporated portions of the county, as well as under contract to certain cities and fire districts. These services include inspections, notifications to property owners, and removal of hazards caused by vegetation and flammable debris.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

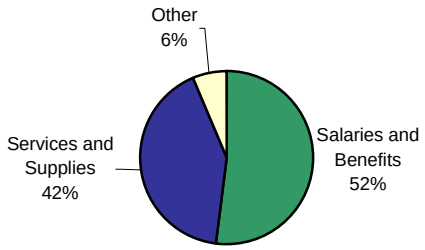
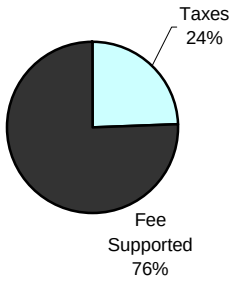


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	1,853,164	2,023,280	2,086,905	2,617,148	2,371,623
Departmental Revenue	1,840,549	1,968,717	2,087,755	2,617,148	2,372,526
Local Cost	12,615	54,563	(850)	-	(903)
Budgeted Staffing				22.0	

In 2006-07, actual appropriation was less than the modified budget due primarily to reduced computer hardware purchases. This was offset by a reduction of departmental revenue.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Land Use Services - Fire Hazard Abatement
FUND: General

BUDGET UNIT: AAA WAB
FUNCTION: Public Protection
ACTIVITY: Other Protection

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	955,114	1,096,228	1,226,652	1,340,874	1,398,084	1,489,219	**91,135**
Services and Supplies	734,225	877,516	712,146	876,304	1,055,497	1,176,244	**120,747**
Central Computer	10,245	13,030	16,593	19,610	19,610	19,568	**(42)**
Vehicles	-	-	24,791	18,641	25,000	-	**(25,000)**
Transfers	238,580	121,506	106,723	119,136	118,957	182,643	**63,686**
Total Exp Authority	1,938,164	2,108,280	2,086,905	2,374,565	2,617,148	2,867,674	**250,526**
Reimbursements	(85,000)	(85,000)	-	(2,942)	-	-	**-**
Total Appropriation	1,853,164	2,023,280	2,086,905	2,371,623	2,617,148	2,867,674	**250,526**
Departmental Revenue							
Taxes	490,102	727,465	482,378	490,880	700,000	700,000	**-**
Current Services	1,351,336	1,240,583	1,606,190	1,882,064	1,917,148	2,167,674	**250,526**
Other Revenue	(889)	669	(813)	(418)	-	-	**-**
Total Revenue	1,840,549	1,968,717	2,087,755	2,372,526	2,617,148	2,867,674	**250,526**
Local Cost	12,615	54,563	(850)	(903)	-	-	**-**
Budgeted Staffing					22.0	22.0	**-**

Salaries and benefits of $1,489,219 will fund 22.0 positions, which is an increase of $91,135. Appropriation adjustments reflect increased workers' compensation charges, as well as MOU and retirement rate adjustments.

Services and supplies of $1,176,244 include $735,000 for contracted abatement services and $155,000 for vehicle services. The increase of $120,747 is due to an expected rise in the need for contract abatement services. The cost of these services will be fully offset by current services revenue, which is paid by contracting agencies or property owners.

There are no vehicle purchases planned in 2007-08.

Transfers of $182,643, including an increase of $63,686, are for allocated departmental overhead.

Current services revenue of $2,167,674 is from contracting agencies and property owners and is increased to fully offset the appropriation adjustments detailed above.

PERFORMANCE MEASURES

Description of Performance Measure	2006-07 Projected	2006-07 Actual	2007-08 Projected
Percent of abatements performed within five weeks of Non-Compliant Final Notice.	95%	96%	98%

General Plan Update

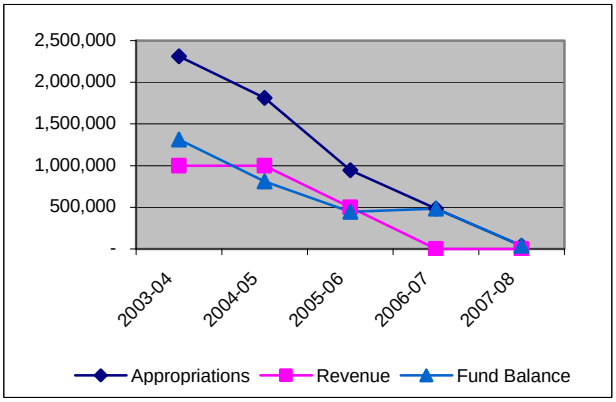
DESCRIPTION OF MAJOR SERVICES

The Advance Planning Division updates the county General Plan every ten to fifteen years. This special revenue fund was created in 2002-03 to track the actual cost of the update process. The current General Plan Update was approved by the Board on March 13, 2007.

There is no staffing associated with this budget unit.

BUDGET HISTORY

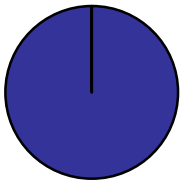
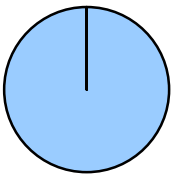
5-YEAR BUDGET TREND



PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	1,550,000	1,400,000	518,822	484,011	501,360
Departmental Revenue	1,047,913	1,034,185	557,910	-	57,258
Fund Balance				484,011	

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
 Services and Supplies 100%	 Fund Balance 100%

GROUP: Public and Support Services
DEPARTMENT: Land Use Services
FUND: General Plan Update

BUDGET UNIT: RHJ LUS
FUNCTION: Public Protection
ACTIVITY: Other Protection

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Services and Supplies	1,800,000	1,650,000	465,042	418,556	397,731	39,908	**(357,823)**
Equipment	-	-	-	12,524	16,000	-	**(16,000)**
Transfers	-	-	53,780	70,280	70,280	-	**(70,280)**
Total Exp Authority	1,800,000	1,650,000	518,822	501,360	484,011	39,908	**(444,103)**
Reimbursements	(250,000)	(250,000)	-	-	-	-	**-**
Total Appropriation	1,550,000	1,400,000	518,822	501,360	484,011	39,908	**(444,103)**
Departmental Revenue							
Use of Money and Prop	47,913	34,185	57,910	57,258	-	-	**-**
Other Financing Sources	1,000,000	1,000,000	500,000	-	-	-	**-**
Total Revenue	1,047,913	1,034,185	557,910	57,258	-	-	**-**
Fund Balance					484,011	39,908	**(444,103)**

The current General Plan Update was completed on March 13, 2007. General fund financing is no longer required. The estimated fund balance of $39,908, which is appropriated in the services and supplies budget, will be used for residual General Plan-related expenses.

PUBLIC WORKS
Vana R. Olson

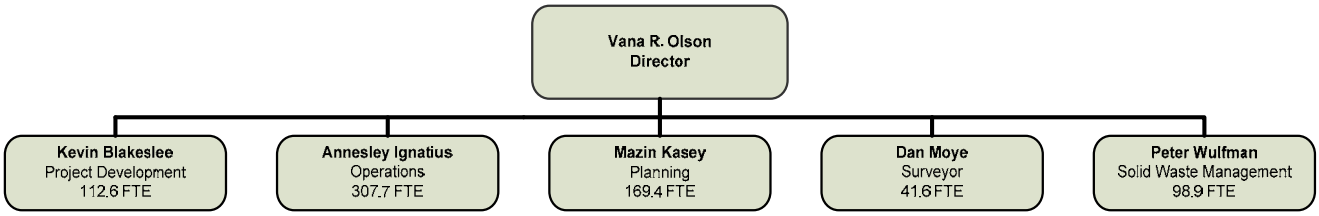
MISSION STATEMENT

The mission of the Department of Public Works is to provide a broad range of services and infrastructure to help ensure safe and desirable communities for the people of San Bernardino County. Areas of responsibility include roads, traffic, flood control, storm water quality, water conservation, solid waste services, and county surveyor functions.

STRATEGIC GOALS

1. *Surveyor Function* – Provide timely map and plan check services for customers to allow the pace of development to proceed in a controlled and opportune manner.
2. *Transportation Division* – Maintain the level of safety and maintenance for county maintained roads to help ensure the motoring public's well being.
3. *Solid Waste Management Division* – Improve the efficiency of landfill space utilization to more effectively meet the public's future capacity needs.
4. *Flood Control District* – Increase groundwater recharge services at flood control district facilities in support of maintaining adequate water supplies for the people of San Bernardino County.

ORGANIZATIONAL CHART



SUMMARY OF BUDGET UNITS

	2007-08					
	Operating Exp/ Appropriation	Revenue	Local Cost	Fund Balance	Revenue Over/ (Under) Exp	Staffing
Surveyor Function:						
Surveyor	5,400,409	5,132,271	268,138			42.6
Survey Monument Preservation	513,854	91,509		422,345		-
Transportation Division:						
Road Operations	101,102,388	69,576,157		31,526,231		412.4
Etiwanda Interchange Improvement	60,395	1,000		59,395		-
High Desert Corridor Project	1,363,247	1,181,119		182,128		-
Facilities Development Plans	11,858,260	3,137,604		8,720,656		-
Measure I Program	24,686,328	9,365,850		15,320,478		-
Regional Development Mitigation Plan	8,325,517	8,180,230		145,287		-
Solid Waste Management Division:						
Operations	75,617,539	79,877,603			4,260,064	99.9
Site Closure and Maintenance	1,300,203	15,520,380			14,220,177	-
Site Enhancement, Expansion and Acquisition	10,872,664	12,629,794			1,757,130	-
Environmental Fund	13,261,133	1,630,905			(11,630,228)	-
Environmental Mitigation Fund	3,668,815	3,756,449			87,634	-
Flood Control District:						
Consolidated Funds	177,897,928	116,841,651		61,056,277		181.3
Equipment Fund	1,551,100	2,785,000			1,233,900	
TOTAL	437,479,780	329,707,522	268,138	117,432,797	9,928,677	736.2

Note: The Flood Control District is reported separately in the Special Districts budget book.

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and applicable performance measures.

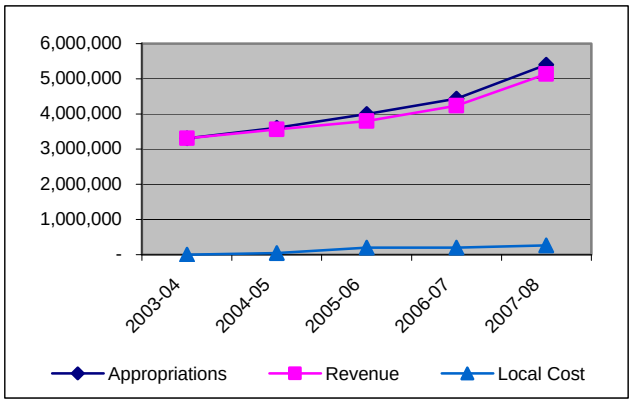
Surveyor

DESCRIPTION OF MAJOR SERVICES

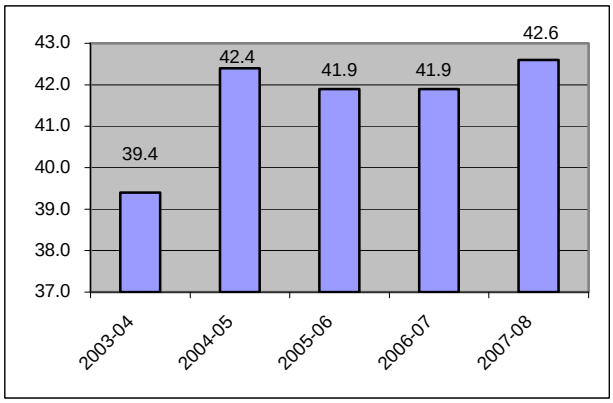
The function of the County Surveyor is to review subdivision maps as prescribed by state law, prepare legal descriptions and maps for other county departments, assist the public in matters relating to land boundaries, and ensure that sound surveying is used in the preparation of maps and plans for project development within the county. The Surveyor ensures these maps and plans conform to the conditions of approval, local ordinances, standards for development, and state laws. Field crews perform boundary and construction surveys for other county departments and are responsible for perpetuation of controlling survey monuments.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

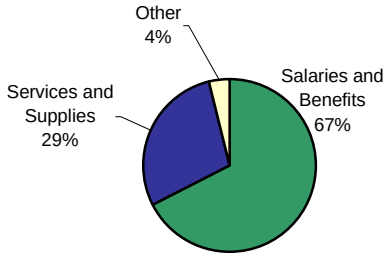
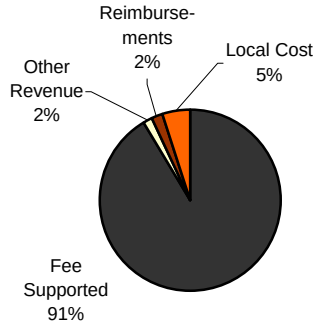


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	3,291,928	3,206,455	3,429,546	4,432,992	3,803,189
Departmental Revenue	3,067,929	3,159,210	3,251,009	4,233,482	3,624,700
Local Cost	223,999	47,245	178,537	199,510	178,489
Budgeted Staffing				41.9	

Appropriation and departmental revenue in 2006-07 are less than budget due to a number of staffing vacancies occurring during the year.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Public Works - Surveyor
FUND: General

BUDGET UNIT: AAA SVR
FUNCTION: Public Protection
ACTIVITY: Other Protection

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	2,558,190	2,903,981	2,923,964	3,237,836	3,489,584	3,713,264	**223,680**
Services and Supplies	666,470	271,103	449,103	487,250	719,873	1,549,059	**829,186**
Central Computer	12,978	18,375	23,187	27,422	27,422	32,447	**5,025**
Equipment	71,204	22,929	31,469	54,903	201,605	112,200	**(89,405)**
Transfers	49,767	60,438	86,480	98,796	99,172	102,979	**3,807**
Total Exp Authority	3,358,609	3,276,826	3,514,203	3,906,207	4,537,656	5,509,949	**972,293**
Reimbursements	(66,681)	(70,371)	(84,657)	(103,018)	(104,664)	(109,540)	**(4,876)**
Total Appropriation	3,291,928	3,206,455	3,429,546	3,803,189	4,432,992	5,400,409	**967,417**
Departmental Revenue							
State, Fed or Gov't Aid	-	-	646	-	-	-	**-**
Current Services	3,001,411	3,068,919	3,141,329	3,530,641	4,143,482	5,042,271	**898,789**
Other Revenue	66,518	90,291	109,034	94,059	90,000	90,000	**-**
Total Revenue	3,067,929	3,159,210	3,251,009	3,624,700	4,233,482	5,132,271	**898,789**
Local Cost	223,999	47,245	178,537	178,489	199,510	268,138	**68,628**
Budgeted Staffing					41.9	42.6	**0.7**

Salaries and benefits of $3,713,264 fund 42.6 positions. The $223,680 increase in 2007-08 reflects the following:

- $177,370 for costs related to MOU, retirement, workers' compensation, and step advancement increases.
- $16,690 for the addition of 0.7 extra-help Public Service Employee to log in records of surveys and to help maintain an appropriate level of service at the Surveyor's public counter.
- $29,620 in termination benefits for an Engineering Technician V expected to retire in 2007-08.

Services and supplies of $1,549,059 include the cost of private land surveying firms, computer software/hardware upgrades, application development, safety equipment, vehicle charges and employee training. The considerable increase of $829,186 is primarily the result of an additional $730,000 anticipated for the use of private land surveying firms. Proposition 1B, which was approved by the voters in November 2006, will provide the county with approximately $15,000,000 in 2007-08 for a variety of road projects - primarily rehabs, drainage improvements and major overlays. All of these projects will require survey work. Due to the significant number of projects anticipated, the Surveyor expects to utilize the services of land surveying firms to help manage its increased workload demands.

Equipment of $112,200 has been budgeted in fiscal year 2007-08 to purchase the following items:

- $55,000 for a Global Positioning System RTK unit to search for survey monument markers prior to the start of county construction projects to avoid marker destruction. This equipment would reduce costs associated with private property retracements that would cost the county more than the cost of the unit.
- $35,500 for a Total Station robotic instrument to replace older, obsolete instruments and increase productivity.
- $9,000 for a color plotter to replace an obsolete color plotter that is beyond economical repair.
- $7,500 for a scanner needed for the management and imaging of 11 x 17 documents.
- $5,200 for a color printer needed in order to print 11 x 17 documents to convey GIS information and to print working maps used in conjunction with the Parcel Basemap project. Also, the printer would be used to produce color aerial photos for inclusion in job folders to aid field crews.

Transfers of $102,979 represent reimbursements for Human Resources, payroll and computer services costs.

Reimbursements of $109,540 are anticipated from the department's Transportation division for utilizing the Surveyor's services. The additional $4,876 is needed to offset MOU increases in accordance with an agreement between the two divisions.

Current services revenues of $5,042,271 are primarily from fees charged to customers for the review of subdivision maps, preparation of legal descriptions/maps, and for field surveys. The $898,789 increase is comprised mainly of the following items:

- $730,000 from customers to recover the cost of utilizing private land surveying firms for services relating to map reviews and surveys.
- $130,904 to maintain current levels of service.
- $21,311 in additional requests for field surveys.
- $28,345 from the Survey Monument Preservation Fund for performing more retracement and/or re-monument surveys.
- $17,621 decrease in revenue related to the review of subdivision maps based upon current year-end estimates.

Other revenue of $90,000 reflects taxable sales of map updates on microfilm or CD, microfiche prints, plotter prints, electronic map images and photocopies.

PERFORMANCE MEASURES

Description of Performance Measure	2006-07 Projected	2006-07 Actual	2007-08 Projected
Percentage of parcel maps completed within 70 working days during 2006-07 and 65 working days during 2007-08.	100%	100%	100%
Percentage of record of surveys completed within 75 working days.	100%	70%	100%
Percentage of corner records completed within 75 working days.	100%	80%	100%
Percentage of final maps completed within 40 working days during 2006-07 and 35 working days during 2007-08.	100%	100%	100%

The above performance measures demonstrate the Surveyor's emphasis of providing efficient map and plan checking services that are crucial for the pace of development in this county. This function is necessary for development to proceed in a controlled manner and is mandated by either state laws or internal county standards. For 2006-07, the Surveyor did not achieve its projected goals concerning record of surveys and corner records due to recruitment/retention issues impacting certain budgeted positions.

Survey Monument Preservation

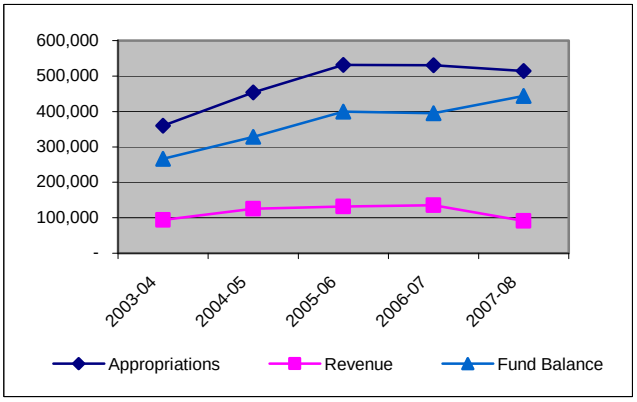
DESCRIPTION OF MAJOR SERVICES

The Survey Monument Preservation Fund was established to account for expenses incurred related to the retracement or re-monument surveys of major historical land division lines, upon which later surveys are based. These include, but are not limited to, surveys of government section lines, rancho section lines, acreage subdivision lot lines, and subdivision boundary lines. The services related to this fund are financed by a $10 fee charged to the public for filing or recording specific types of grant deeds conveying real property.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND

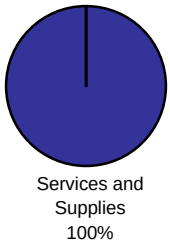
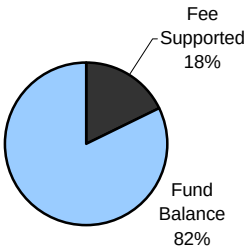


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	69,331	73,617	139,489	530,850	59,693
Departmental Revenue	131,720	144,990	134,980	135,432	86,620
Fund Balance				395,418	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures for this budget unit are typically much less than budget. The amount not expended in 2006-07 has been re-appropriated in the 2007-08 budget.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Public Works - Surveyor
FUND: Survey Monument Presentation

BUDGET UNIT: SBS SVR
FUNCTION: Public Protection
ACTIVITY: Other Protection

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Services and Supplies	69,331	73,617	139,489	59,693	530,850	513,854	**(16,996)**
Total Appropriation	69,331	73,617	139,489	59,693	530,850	513,854	**(16,996)**
Departmental Revenue							
Current Services	131,720	144,990	134,980	86,620	135,432	91,509	**(43,923)**
Total Revenue	131,720	144,990	134,980	86,620	135,432	91,509	**(43,923)**
Fund Balance					395,418	422,345	**26,927**

Services and supplies of $513,854 represents the availability of funds to pay the Surveyor for services specifically relating to retracement or re-monument surveys. The $16,996 decrease in budget is based upon decreased departmental revenue.

Current services revenue of $91,509 represents a $43,923 decrease from the 2006-07 budget due to the reduced activity related to the conveyance of real property that has been occurring.

Transportation – Road Operations

DESCRIPTION OF MAJOR SERVICES

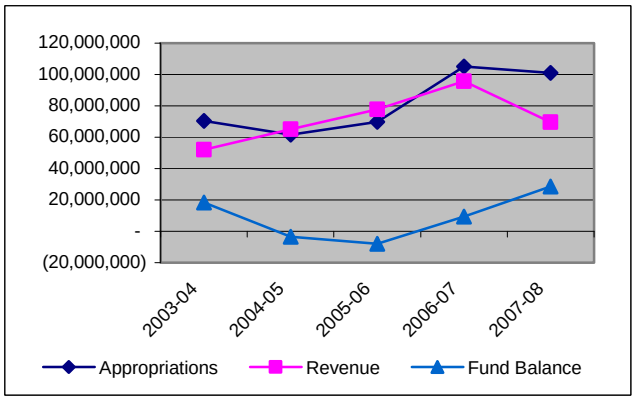
The Transportation Division is responsible for the operation, maintenance, and improvement of the county's road system that currently includes approximately 2,822 miles of roadways. Additional activities include administration, planning, design, construction, and traffic operations.

The division's routine maintenance activities include patching and crack filling on approximately 7,500 lane-miles of asphalt pavement, grading of 533 miles of unpaved roads, shoulder maintenance, snowplowing of over 300 miles of mountain roads, traffic signal maintenance at 56 intersections, roadside weed abatement in urban areas, traffic sign and pavement striping maintenance throughout the system, storm repairs and cleanup, maintenance of 380 bridges and thousands of concrete box and metal pipe culverts, as well as maintenance of drainage facilities such as inlets, ditches, dikes, and gutters. Maintenance functions are provided through 13 yard districts with regional facilities located to best serve the 20,000 square-mile area of the county.

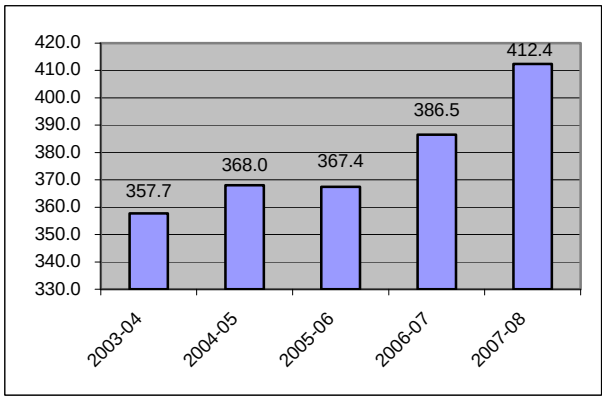
Road activities are funded almost entirely from highway-user sources. These sources consist primarily of state and federal fuel taxes, voter-approved state transportation infrastructure bond (Proposition 1B), local transportation funds generated by sales tax revenues (Measure I), and development impact fees (the department has established nine local and one regional transportation fee plan areas throughout the county to collect funds for the purpose of mitigating the impacts of new development). Construction of major improvements (such as new roads, bridges, or adding of lanes) is limited to a few projects per year based on available funding.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

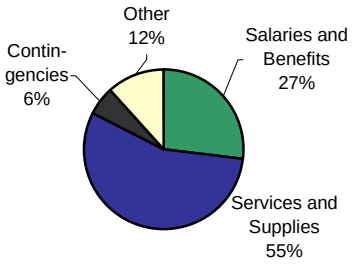
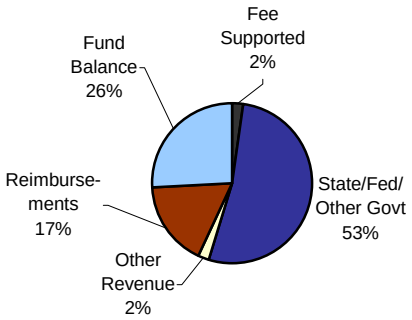


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	45,272,552	57,608,930	62,138,947	105,012,901	67,567,752
Departmental Revenue	39,846,444	40,044,246	74,616,937	95,615,821	89,128,105
Fund Balance				9,397,080	
Budgeted Staffing				386.5	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures for this budget unit are typically much less than budget. The amount not expended in 2006-07 has been re-appropriated in the 2007-08 budget.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Public Works - Transportation
FUND: Road Operations

BUDGET UNIT: SAA, SVF, SVJ, SVK, SVL, SVM
FUNCTION: Public Ways and Facilities
ACTIVITY: Public Ways

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	23,121,344	21,437,225	26,506,879	27,604,880	30,156,381	32,797,258	**2,640,877**
Services and Supplies	22,674,137	30,481,955	32,403,820	38,241,265	74,310,553	67,682,810	**(6,627,743)**
Central Computer	104,774	167,621	204,873	235,338	236,007	273,583	**37,576**
Other Charges	1,181,292	533,803	993,970	2,017,563	4,310,982	5,894,234	**1,583,252**
Land and Improvements	4,357	94,196	36,688	2,065,185	3,030,000	838,000	**(2,192,000)**
Equipment	127,627	317,656	259,399	109,569	785,500	937,500	**152,000**
Vehicles	1,918,873	3,514,825	1,193,390	2,099,799	2,767,000	3,200,000	**433,000**
L/P Struct/Equip/Vehicles	734,821	880,312	925,083	972,327	1,475,000	895,000	**(580,000)**
Transfers	773,008	930,196	2,061,486	1,022,806	2,155,488	1,913,233	**(242,255)**
Contingencies	-	-	-	-	-	7,000,000	**7,000,000**
Total Exp Authority	50,640,233	58,357,789	64,585,588	74,368,732	119,226,911	121,431,618	**2,204,707**
Reimbursements	(7,475,561)	(748,859)	(3,261,910)	(7,172,698)	(17,714,010)	(20,879,230)	**(3,165,220)**
Total Appropriation	43,164,672	57,608,930	61,323,678	67,196,034	101,512,901	100,552,388	**(960,513)**
Operating Transfers Out	2,107,880	-	815,269	371,718	3,500,000	550,000	**(2,950,000)**
Total Requirements	45,272,552	57,608,930	62,138,947	67,567,752	105,012,901	101,102,388	**(3,910,513)**
Departmental Revenue							
Licenses & Permits	219,434	189,421	234,141	562,940	225,000	500,000	**275,000**
Use of Money and Prop	532,372	489,064	819,937	1,664,637	460,000	1,252,500	**792,500**
State, Fed or Gov't Aid	34,643,589	35,210,113	52,882,163	69,161,562	75,841,304	64,050,397	**(11,790,907)**
Current Services	1,602,878	974,794	1,448,079	2,850,934	4,240,017	2,321,760	**(1,918,257)**
Other Revenue	669,322	606,618	1,846,916	4,018,610	321,500	1,346,500	**1,025,000**
Other Financing Sources	178,849	2,574,236	4,635,701	2,669,690	3,400,000	105,000	**(3,295,000)**
Total Revenue	37,846,444	40,044,246	61,866,937	80,928,373	84,487,821	69,576,157	**(14,911,664)**
Operating Transfers In	2,000,000	-	12,750,000	8,199,732	11,128,000	-	**(11,128,000)**
Total Financing Sources	39,846,444	40,044,246	74,616,937	89,128,105	95,615,821	69,576,157	**(26,039,664)**
Fund Balance					9,397,080	31,526,231	**22,129,151**
Budgeted Staffing					386.5	412.4	**25.9**

APPROPRIATION

Salaries and benefits of $32,797,258 fund 412.4 positions and are increasing by to $2,640,877. Of this amount, approximately $750,000 represents MOU, retirement, and workers' compensation adjustments. The balance of approximately $1,890,000, as well as the 25.9 increase in budgeted staffing, is primarily a result of the following:

- 5.0 new positions are being added to the Contracts Division due to increased workload caused by additional Proposition 42 and Proposition 1B funding. This unit currently does not have sufficient staff to oversee the number of anticipated construction contracts and therefore must utilize the services of outside engineering firms. Adding these positions at a cost of approximately $410,000 would reduce the department's reliance on the use of private engineering contractors when the need arises. The 5.0 positions consist of:

  1.0 Public Works Engineer III
  2.0 Engineering Technician V's
  1.0 Engineering Technician IV
  1.0 Engineering Technician III

- 4.0 new positions are being added for the Design Division due to increased workload caused by additional Proposition 42, Proposition 1B and Development Mitigation Plan funding. The Design Division currently does not have sufficient support staff for its Design, Pavement Management, and Utility Sections for the current and anticipated level of workload. Due to time constraints inherent in some of the funding sources, it is imperative to complete design and construction in a timely manner. The cost of this additional staff of $300,000 will be offset by increased revenues. These 4.0 positions are as follows:

  1.0 Engineering Technician IV for the Pavement Management Section.
  1.0 Engineering Technician IV for the Utility Section.
  2.0 Engineering Technician IV's for the Design Section.

- 9.0 new positions are for the Operations Division. The increased revenue from Proposition 42, Proposition 1B, and Local Transportation Funds (LTF) has resulted in additional yard chip seal and overlay projects that are administered by the Operations Division. This additional staffing, at a cost of $525,000, is as follows:

  1.0 Equipment Operator I and 1.0 Equipment Operator III for the Barstow Yard.
  1.0 Equipment Operator I for the Desert Crack Seal Team.
  1.0 Equipment Operator II for the Apple Valley Yard.
  1.0 Maintenance and Construction Worker I for the Valley Crack Seal Team.
  2.0 Maintenance and Construction Worker I's as traffic safety flagmen for the Tree Crew.
  2.0 Maintenance and Construction Supervisor I's for the Big Bear and Crestline road yards due to increased supervisory responsibilities, mandated governmental/environmental regulations, and increased traffic.

- 1.0 Staff Analyst II is to assist the Director with special projects ($74,000).

- 1.0 Business Systems Analyst I for support of Permits Plus and the Wincams Job Cost Accounting System ($75,500).

- 1.0 Engineering Technician IV for the Planning Division to assist in the additional mapping and technical skills required to develop the Development Mitigation Plan (DMP) Project List. This new position ($73,500) will be funded by administrative overhead charges built into the fees charged for each construction permit issued for the DMP.

- 1.0 Engineering Technician IV is for the Victorville Land Development Section ($73,500) to be financed by Gas Tax funds.

- 1.5 contract positions (1.0 Contract PWG Transportation Engineer approved by the Board of Supervisors on September 26, 2006 and 0.5 Contract PSG Trans Planner approved by the Board of Supervisors on April 3, 2007) are for the Caltrans Contract Team and will perform preliminary design, environmental studies and right-of-way in connection with the east/west high desert corridor. The cost of these positions of $160,000 is 100% reimbursable from the State of California Department of Transportation.

- 3.0 positions (2.0 Public Works Engineer II's and 1.0 Engineering Services Technician) at a cost of $270,000 are being transferred into Transportation from the Flood Control District due to workload demands within the Department of Public Works.

- Transfer of 1.0 Public Works Engineer III ($110,000) to the Flood Control Etiwanda/San Sevaine Project.

- Costs are also increasing by approximately $10,000 for the following reclassifications:

  Engineering Services Technician I to Engineering Technician IV
  Supervising Accountant II to Supervising Accountant III.

Services and supplies of $67,682,810 include professional service contracts for external road construction projects, road materials and vehicle usage related to in-house road maintenance and construction projects, computer hardware/software, insurance charges, general maintenance and office supplies. In previous years, unreserved fund balances were appropriated as services and supplies. A significant portion of these funds ($7,000,000 in 2007-08) will now be budgeted as contingencies.

Other charges of $5,894,234 represent contributions to other agencies of $1,564,234 for projects in Fontana, Needles and Twentynine Palms; debt service payments of $2,000,000; interest on lease purchases of $175,000; and right-of-way expenses of $2,155,000. The $1,583,252 increase for 2007-08 is primarily due to the re-payment of loans received from the County general fund for costs associated with the winter storms of 2004-05 and right-of-way purchases for the Pepper Street at Valley Boulevard intersection realignment project.

Land and improvements are decreasing by approximately $2.2 million resulting mainly from completion of a right-of-way purchase for the Pepper Street at Valley Boulevard realignment project. The $838,000 budgeted for 2007-08 includes the following:

$ 20,000 for security improvements recommended by the Sheriff's Department.
$105,000 to demolish old houses/office at Yards 3 (West Valley), 11 (Baldy Mesa) and 15 (Needles).
$250,000 to remodel an office and construct an equipment garage at Yard 4 (Running Springs).
$128,000 to replace/repair air conditioning, flooring, roofing and install bathrooms at various yards.
$ 75,000 to install water clarification system at Yard 8 (Blue Jay).
$ 15,000 to slurry seal parking lots at 825 E. Third Street.
$ 50,000 to repave Yard 8 (Blue Jay).
$ 65,000 to install Materials Lab at 825 E. Third Street.
$130,000 to relocate the Traffic Operations Division to the warehouse vacated by Fleet Management.

Equipment is budgeted at $937,500 and includes the following:

$450,000 for 30 new federally mandated diesel exhaust systems.
$ 25,000 for portable pavement grinder.
$ 25,000 for portable line striper.
$ 20,000 for rock screen.
$ 40,000 for bush chipper trailer (replacement).
$ 40,000 for stump grinder.
$ 40,000 for pneumatic roller attachment.
$ 50,000 for equipment trailer (replacement).
$ 15,000 for environmental sight quick view.
$ 40,000 for snow blower attachment (replacement).
$150,000 for five traffic signal poles at various locations.
$ 5,000 for airless compressor.
$ 5,000 for load balancing file server.
$ 8,000 for scanner.
$ 15,500 for telescoping drainage video camera.
$ 9,000 for plotter.

Vehicles are budgeted at $3,200,000 and includes the following replacement vehicles:

$ 550,000 for two motor graders.
$1,400,000 for seven dump trucks with various attachments.
$ 450,000 for two patch trucks.
$ 100,000 for steel wheel roller.
$ 100,000 for two asphalt pup roller and trailers.
$ 50,000 for ½ ton service truck.
$ 70,000 for ½ ton crew cab utility box truck.
$ 100,000 for ½ ton service truck with blade and message boards.
$ 60,000 for 2 ton pick-up truck with blade and attachments

Also, the department's 2007-08 budget includes the purchase of the following new vehicles:

$ 100,000 for backhoe with attachment (eliminates the need for continued rentals).
$ 60,000 for ½-ton 4x4 pick up truck.
$ 75,000 for three extended cab pick up trucks.
$ 55,000 for two SUV's.
$ 30,000 for 1-ton van.

Lease purchases are budgeted at $895,000, which reflects a $580,000 decrease due primarily to completion of payments on one of the outstanding leases.

Transfers are budgeted at $1,913,233, which reflects a decrease of $242,255 principally due to PSSG Administration now charging for its services through COWCAP.

Contingencies of $7,000,000 represent a potion of the unreserved fund balance that now will be appropriated in this category each fiscal year for future projects. This amount will also be available for unanticipated costs during the year, but would require approval by the Board of Supervisors prior to its use.

Reimbursements are budgeted at $20,879,230. The two largest sources of reimbursements are $10,000,000 from other agencies such as Community Development and Housing (CDH), San Bernardino County Redevelopment Agency (RDA) and Measure I funds for joint participation projects, and $6,000,000 from inter-departmental transfers for equipment and materials usage. The $3,165,220 increase for fiscal year 2007-08 is mainly the result of additional amounts from the RDA for Cherry Avenue widening ($2,500,000) and Cherry Avenue at Interstate 10 interchange project ($2,160,000). This increase is partially offset by a $1,530,000 reduction in contributions from Measure I funds for completion of the Lake Gregory Walkway project and the San Bernardino Avenue signal synchronization project during 2006-07.

Operating transfers out of $550,000 reflect the balance of funds originally earmarked in the 2006-07 budget for road projects located in the unincorporated area of the Fourth District. These remaining funds will be transferred to the Economic Development Agency to finance economic development projects in the Fourth District.

DEPARTMENTAL REVENUE

Licenses and permits are budgeted at $500,000, which is an increase of $275,000 over the previous year based on anticipated revenue from road permits.

Revenue from use of money and property is budgeted at $1,252,500, which is an increase of $792,500 based on anticipated interest earnings from available fund balances.

State, federal and other governmental aid is budgeted at $64,050,397, which includes $30,000,000 of state highway users tax; $15,000,000 of Proposition 1B funds; and $19,050,397 from various other state and federal sources. The revenue in this category is decreasing due to the completion of reimbursement for several road projects including:

$11,000,000 for the Fort Irwin Road realignment project,
$ 2,800,000 for the San Bernardino signal synchronization project,
$ 1,900,000 for Beaumont Bridge,

- $ 350,000 for the Crestline Park and Ride,
- $ 350,000 for the Wabash Avenue signal installation project and
- $ 300,000 for sidewalk installation on Howard Street in the Montclair area.

The 2007-08 budget also includes a temporary cessation of funding from Proposition 42, which was budgeted last year at $11,000,000. It is expected that the State will resume Proposition 42 funding in 2008-09. The above decreases will be mostly offset by an additional $1,000,000 in Gas Tax funds and $15,000,000 of Proposition 1B funding that the Transportation Division will be receiving for the first time in 2007-08.

Charges for current services are budgeted at $2,321,760 which is a decrease of $1,918,257 due primarily to the completion of several participation projects including: $200,000 for the Lake Gregory walkway; $925,000 for contributions from Measure I, RDA and CDH toward the San Bernardino Avenue signal synchronization project; $365,000 for Riverside County's share of the El Rivino Road project; and $350,000 for City of Hesperia's share of the Mesquite Street paving project.

Other revenue is budgeted at $1,346,500 in 2007-08, an increase of $1,025,000 from prior year. This increase is due to the anticipated sale of surplus right-of-way for $1,000,000 at the intersection of Pepper Avenue at Valley Boulevard in the Colton area.

Other financing sources budgeted at $105,000 reflect proceeds from the sale of fixed assets. The $3,295,000 decrease from prior year is primarily due to a $2.5 million loan in 2006-07 from the County general fund for assistance with the purchase of right-of-way for the Pepper Avenue at Valley Boulevard realignment project, which is not being re-budgeted in 2007-08.

Operating transfers in are decreasing by $11,128,000 principally due to elimination of contributions from the County general fund to finance several joint participation road projects that are not being re-budgeted in 2007-08.

PERFORMANCE MEASURES

Description of Performance Measure	2006-07 Projected	2006-07 Actual	2007-08 Projected
Average Pavement Condition Index (PCI) for County maintained roads.	78.0	75.9	75.0

The above performance measure reflects the division's commitment to maintaining a high level of road safety and conditions, as roads are historically high on the concerns of the public. The average Pavement Condition Index is the standard used for the overall structural status of a road. Any road with a grade of 70 or greater is considered to be in very good condition.

Transportation – Caltrans Contract

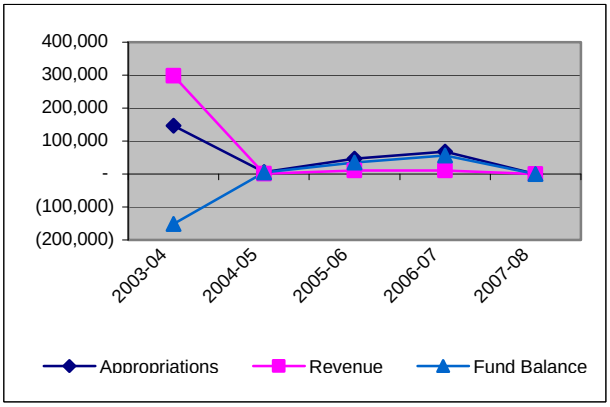
DESCRIPTION OF MAJOR SERVICES

This budget unit was established to account for the revenues and expenditures related to a cooperative agreement between the county's Department of Public Works and the California Department of Transportation (CalTRANS). This agreement allowed for the coordination and administration of consultant engineering contracts in support of CalTRANS projects. The one remaining project to design and construct the widening of Interstate 15 from Victorville to Barstow was completed in 2006-07.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	(175,734)	6,155	746	67,798	-
Departmental Revenue	16,305	879	22,197	11,052	(56,746)
Fund Balance				56,746	

ANALYSIS OF FINAL BUDGET

GROUP: Public and Support Services
DEPARTMENT: Public Works - Transportation
FUND: Caltrans Contract

BUDGET UNIT: SVB TRA
FUNCTION: Public Ways and Facilities
ACTIVITY: Public Ways

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Services and Supplies	(192,660)	(2,290)	(10)	-	35,543	-	**(35,543)**
Transfers	16,926	8,445	756	-	32,255	-	**(32,255)**
Total Appropriation	(175,734)	6,155	746	-	67,798	-	**(67,798)**
Departmental Revenue							
Use of Money and Prop	2,489	879	1,227	1,368	825	-	**(825)**
State, Fed or Gov't Aid	13,816	-	20,970	-	10,227	-	**(10,227)**
Other Financing Sources	-	-	-	(58,114)	-	-	**-**
Total Revenue	16,305	879	22,197	(56,746)	11,052	-	**(11,052)**
Fund Balance					56,746	-	**(56,746)**

No budget is being requested for 2007-08 due to the completion of the I-15 widening project.

Transportation – Etiwanda Interchange Improvement

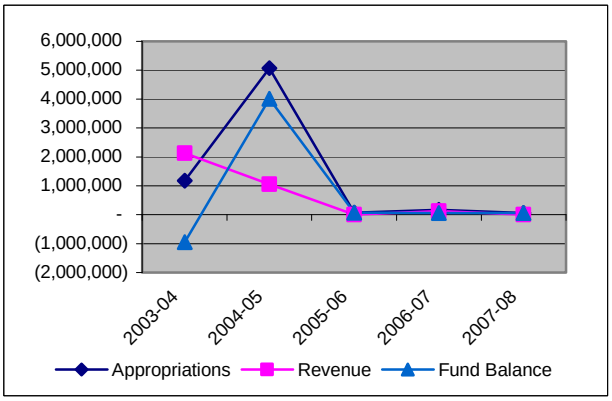
DESCRIPTION OF MAJOR SERVICES

This budget unit was established to separately account for the revenues and expenditures related to a cooperative agreement between the county's Department of Public Works, the California Department of Transportation (Caltrans), and the Catellus Corporation. This agreement allows for the redesign of the interchange at Etiwanda Avenue and Interstate 10 near Fontana. This project has been designed and constructed in three Phases. Phase I consisted of the realignment of Valley Boulevard, Phase II was the reconstruction of the Eitwanda Avenue at I-10 interchange, and Phase III is the landscaping for the project. Phase I and Phase III have been completed. Phase III, which began in 2003-04, will continue through 2007-08.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND

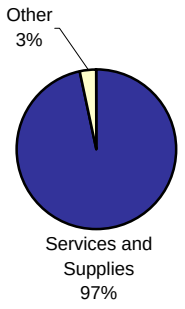
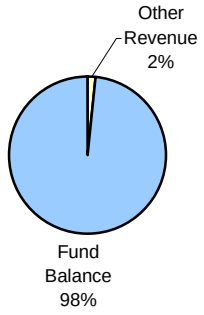


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	630,319	(14,128)	18,189	172,162	2,732
Departmental Revenue	2,457,072	(144,801)	6,913	119,074	9,037
Fund Balance				53,088	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in this fund are typically less than budget. The amount not expended in 2006-07 has been re-appropriated in the 2007-08 budget.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Public Works - Transportation
FUND: Etiwanda Interchange

BUDGET UNIT: SVE TRA
FUNCTION: Public Ways and Facilities
ACTIVITY: Public Ways

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Services and Supplies	597,017	(16,961)	11,657	6	152,162	58,395	**(93,767)**
Transfers	33,302	2,833	6,532	2,726	20,000	2,000	**(18,000)**
Total Appropriation	630,319	(14,128)	18,189	2,732	172,162	60,395	**(111,767)**
Departmental Revenue							
Use of Money and Prop	8,165	5,956	6,913	5,574	5,000	1,000	**(4,000)**
State, Fed or Gov't Aid	2,323,862	(161,485)	-	-	114,074	-	**(114,074)**
Current Services	-	1,821	-	3,463	-	-	**-**
Other Revenue	125,045	8,907	-	-	-	-	**-**
Total Revenue	2,457,072	(144,801)	6,913	9,037	119,074	1,000	**(118,074)**
Fund Balance					53,088	59,395	**6,307**

Services and supplies of $58,395 are decreasing by $93,767 in 2007-08 based on the anticipated need of professional services for the project's final landscaping phase.

Transfers are budgeted at $2,000, a decrease of $18,000 for 2007-08, based on the anticipated reduction in labor needed to complete the project.

Use of money and property is budgeted at $1,000, a decrease of $4,000 for 2007-08, based on anticipated interest earnings on available cash.

State, federal, and other governmental aid is being reduced by $114,074 because the remaining landscaping phase of this project is covered by funds already received through advanced reimbursement.

Transportation - High Desert Corridor Project

DESCRIPTION OF MAJOR SERVICES

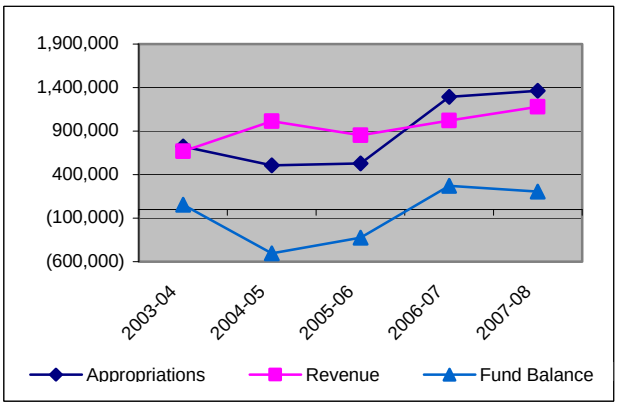
In 2000-01, the Board of Supervisors approved a cooperative agreement between the county, the City of Victorville, and the Town of Apple Valley. This agreement allows for the beginning of environmental studies and preliminary engineering for an east/west high desert corridor north of Victorville from Highway 395 through the Town of Apple Valley. In accordance with the cooperative agreement, the city and the town will reimburse the county for all costs related to this project. This budget unit was established to separately account for expenditures and revenues related to this project.

In October 2006, the Board of Supervisors established the High Desert Corridor Joint Powers Authority (JPA) with Los Angeles County. The primarily purpose of this JPA is to oversee the financing and construction of a 66-mile stretch of freeway corridor from State Route 14 in the Palmdale/Lancaster area through the high desert cities of Adelanto, Victorville, and Apple Valley. At the present time, appropriation and revenue related to this much larger project are not included in this budget unit. However, the budget may be subsequently adjusted to accommodate this project as the need arises.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND

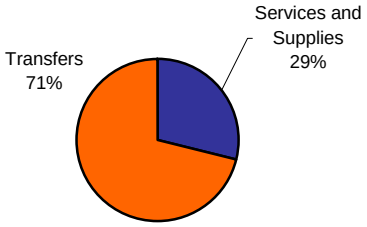
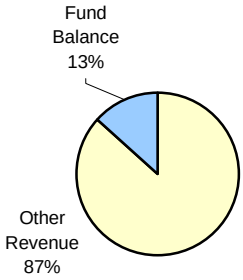


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	723,608	508,363	737,709	1,292,508	918,835
Departmental Revenue	668,359	529,305	850,583	1,021,304	823,961
Fund Balance				271,204	

In accordance with Section 29009 of the State Government code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in this fund are typically less than budget. The amount not expended in 2006-07 has been re-appropriated in the 2007-08 budget.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Public Works - Transportation
FUND: High Desert Corridor Project

BUDGET UNIT: SWL TRA
FUNCTION: Public Ways and Facilities
ACTIVITY: Public Ways

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Services and Supplies	80,263	33,592	144,945	126,575	399,600	394,236	**(5,364)**
Equipment	-	-	8,246	-	-	-	**-**
Transfers	643,345	474,771	584,518	792,260	892,908	969,011	**76,103**
Total Appropriation	723,608	508,363	737,709	918,835	1,292,508	1,363,247	**70,739**
Departmental Revenue							
Use of Money and Prop	2,244	3,351	3,058	6,381	2,500	7,500	**5,000**
State, Fed or Gov't Aid	-	63,975	-	-	-	-	**-**
Current Services	666,115	461,979	-	-	-	-	**-**
Other Revenue	-	-	847,525	817,580	1,018,804	1,173,619	**154,815**
Total Revenue	668,359	529,305	850,583	823,961	1,021,304	1,181,119	**159,815**
Fund Balance					271,204	182,128	**(89,076)**

Services and supplies of $394,236 include professional service contracts, vehicle usage, computer hardware and software, communication charges, and office supplies.

Transfers are budgeted at $969,011, an increase of $76,103 for 2007-08, based on additional labor needs to support the project.

Use of money and property is budgeted at $7,500, an increase of $5,000 for 2007-08, based on anticipated interest earnings on available cash.

Other revenue is budgeted at $1,173,619, an increase of $154,815 for 2007-08, to reflect additional reimbursements from the City of Victorville, which is the lead agency for this project.

Transportation – Facilities Development Plans

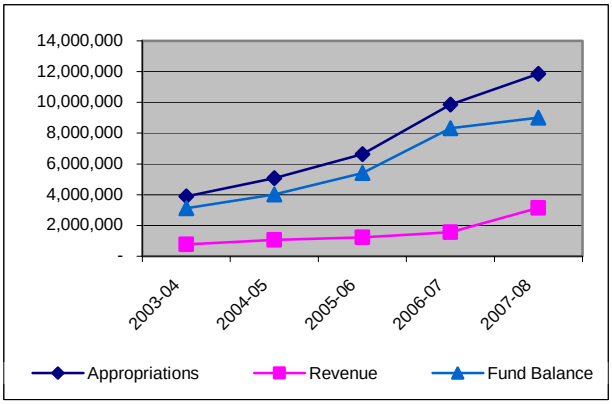
DESCRIPTION OF MAJOR SERVICES

Transportation Facilities Development Plans are established by county ordinance to collect fees on new construction. These plans provide funds for construction of roads within the boundaries of the established fee area. As fees are collected, these monies are deposited into restricted accounts until sufficient funds have been accumulated to complete projects identified in the Plan Priority Project List. Fee ordinances have been approved in the areas of Helendale/Oro Grande, High Desert (Phelan and Pinon Hills), Lucerne Valley, Oak Glen, Oak Hills, Snowdrop Road, South & East Apple Valley, Summit Valley, and Yucaipa. Interim fee plans in the areas of Big Bear and Joshua Tree have been approved to collect fees pending final community approval.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND

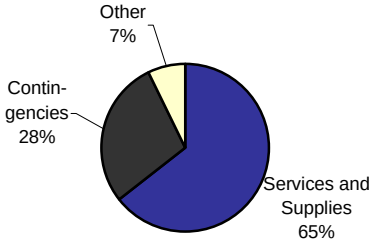
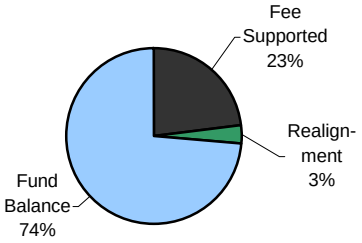


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	327,375	192,359	(560,876)	10,192,935	2,237,431
Departmental Revenue	1,216,808	1,589,829	2,347,544	1,879,909	2,645,063
Fund Balance				8,313,026	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in this fund are typically much less than budget. The amount not spent in 2006-07 has been re-appropriated in the 2007-08 budget. Also, revenues exceeded budget in 2006-07 due to fees generated through development being greater than anticipated.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Public Works - Transportation
FUND: Facilities Development Plans

BUDGET UNIT: Various
FUNCTION: Public Ways and Facilities
ACTIVITY: Public Ways

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Services and Supplies	214,173	141,933	110,573	1,934,863	9,164,729	7,650,429	**(1,514,300)**
Other Charges	5,100	-	-	12,160	125,000	120,500	**(4,500)**
Transfers	151,338	50,426	128,551	290,408	580,706	727,020	**146,314**
Contingencies	-	-	-	-	-	3,360,311	**3,360,311**
Total Exp Authority	370,611	192,359	239,124	2,237,431	9,870,435	11,858,260	**1,987,825**
Reimbursements	(43,236)	-	(800,000)	-	-	-	**-**
Total Appropriation	327,375	192,359	(560,876)	2,237,431	9,870,435	11,858,260	**1,987,825**
Departmental Revenue							
Use of Money and Prop	65,239	90,175	202,286	394,593	162,487	398,725	**236,238**
Current Services	1,151,569	1,499,654	2,145,258	1,813,018	1,274,922	2,738,879	**1,463,957**
Other Revenue	-	-	-	746	-	-	**-**
Other Financing Sources	-	-	-	436,706	120,000	-	**(120,000)**
Total Revenue	1,216,808	1,589,829	2,347,544	2,645,063	1,557,409	3,137,604	**1,580,195**
Fund Balance					8,313,026	8,720,656	**407,630**

Services and supplies of $7,650,429 include professional service contracts for external road construction projects, road materials and vehicle usage related to in-house road maintenance and construction projects, and office supplies. Road projects budgeted for 2007-08 include: paving two sections of Duncan Road (from Johnson Road to Eaby Road and from Oasis Road to Buckwheat Road); construction of two rail road crossings on Duncan Road and Wilson Ranch Road at the Union Pacific Rail Road crossings; and intersection improvements on Trade Post Road at State Highway 18. Appropriation in this category is decreasing by $1,514,300 mainly due to a portion of the unreserved fund balance now being set aside in contingencies.

Other charges are budgeted at $120,500 for anticipated right-of-way purchases needed in 2007-08.

Transfers are budgeted at $727,020, an increase of $146,314 for 2007-08, due to increased labor cost of staff assigned to Transportation Facilities Development projects.

Contingencies are budgeted at $3,360,311 as a portion of the unreserved fund balance will now be appropriated in this category each fiscal year for future projects.

Use of money and property is budgeted at $398,725, an increase of $236,238 for 2007-08, based on anticipated interest earnings on available cash.

Current services are budgeted at $2,738,879, an increase of $1,463,957 for 2007-08, resulting from increased development activity in Oak Hills, Apple Valley, and Helendale/Oro Grande areas.

Other financing sources are decreasing by $120,000 due to a one-time cash transfer from the county general fund during 2006-07 for assistance with the Escondido Road project.

Transportation – Measure I Program

DESCRIPTION OF MAJOR SERVICES

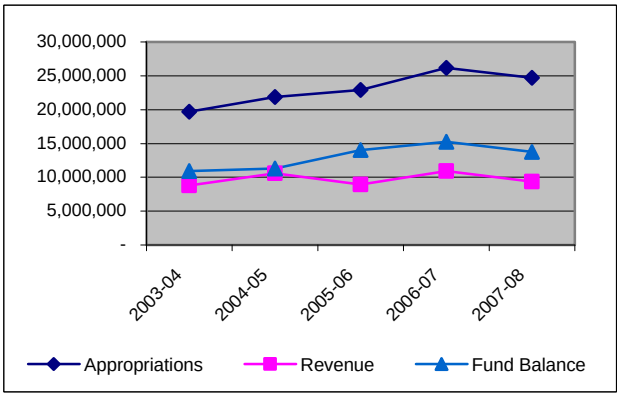
Measure I is a twenty-year program that provides funding for roadway resurfacing, rehabilitation, and widening projects, as well as providing funds for elderly and handicap transit services. The source of funding is a countywide one-half cent sales tax that was passed by the voters in November 1989. The county is divided into six sub-areas, and the Measure I funds received must be spent within the sub-area in which they were collected. The sub-areas are as follows: North Desert, Morongo Basin, San Bernardino Mountains, Colorado River, Victor Valley, and San Bernardino Valley.

In November 2004, the voters of San Bernardino County approved the extension of this program for thirty years starting in 2010 and extending until 2040.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND

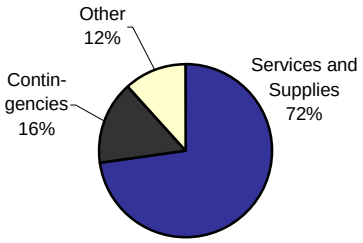
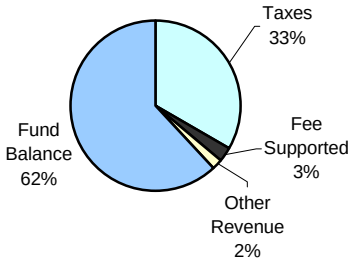


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	7,418,351	5,145,800	9,458,882	26,188,508	9,515,522
Departmental Revenue	8,321,461	7,593,066	10,282,444	10,919,509	9,290,847
Fund Balance				15,268,999	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures for this budget unit are typically much less than budget. The amount not expended in 2006-07 has been re-appropriated in the 2007-08 budget. In addition, revenues were less than budget because several reimbursement projects were delayed to future fiscal years, thus delaying the reimbursement to future fiscal years as well.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Econ Dev/Public Svc
DEPARTMENT: Public Works - Transportation
FUND: Measure I Program

BUDGET UNIT: RRR, RRS, RRT, RRU, RRV, RWR RWS, RWT, RWU, RWV, SWR SWS, SWT, SWU, SWV, SWW
FUNCTION: Public Ways and Facilities
ACTIVITY: Public Ways

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Services and Supplies	6,057,601	4,524,857	8,715,563	6,847,222	21,236,237	17,981,920	**(3,254,317)**
Other Charges	81,388	81,881	1,500	2,650	87,425	137,425	**50,000**
Transfers	1,097,895	740,840	750,804	1,893,424	5,284,846	2,736,290	**(2,548,556)**
Contingencies	-	-	-	-	-	3,830,693	**3,830,693**
Total Exp Authority	7,236,884	5,347,578	9,467,867	8,743,296	26,608,508	24,686,328	**(1,922,180)**
Reimbursements	(143,533)	(201,778)	(8,985)	(402,774)	(420,000)	-	**420,000**
Total Appropriation	7,093,351	5,145,800	9,458,882	8,340,522	26,188,508	24,686,328	**(1,502,180)**
Operating Transfers Out	325,000	-	-	1,175,000	-	-	**-**
Total Requirements	7,418,351	5,145,800	9,458,882	9,515,522	26,188,508	24,686,328	**(1,502,180)**
Departmental Revenue							
Taxes	6,079,525	7,006,380	7,785,906	7,999,511	7,721,532	8,233,560	**512,028**
Use of Money and Prop	270,002	269,121	578,937	797,147	398,708	441,048	**42,340**
State, Fed or Gov't Aid	179,622	(62,163)	1,448,419	27,710	1,313,477	-	**(1,313,477)**
Current Services	1,453,662	377,641	149,890	182,845	1,393,792	691,242	**(702,550)**
Other Revenue	13,650	2,087	319,292	16,634	-	-	**-**
Total Revenue	7,996,461	7,593,066	10,282,444	9,023,847	10,827,509	9,365,850	**(1,461,659)**
Operating Transfers In	325,000	-	-	267,000	92,000	-	**(92,000)**
Total Financing Sources	8,321,461	7,593,066	10,282,444	9,290,847	10,919,509	9,365,850	**(1,553,659)**
Fund Balance					15,268,999	15,320,478	**51,479**

Services and supplies of $17,981,920 include professional service contracts for external road construction projects, road materials and vehicle usage related to in-house road maintenance and construction projects, and office supplies. Appropriation in this category are decreasing by $3,254,317 primarily due to a portion of the unreserved fund balance now being set aside in contingencies.

Other charges of $137,425 represent right-of-way purchases.

Transfers of $2,736,290 include contributions to the Road Operations Fund for project expenses as well as labor costs. The $2,548,556 decrease is primarily due to several large contributions to the Road Operations Fund occurring in 2006-07 for several projects, including the Lake Gregory walkway ($1,000,000) and San Bernardino Avenue signal projects ($600,000). Also, this decrease reflects anticipated lower labor costs of staff assigned to Measure I projects in 2007-08.

Contingencies are budgeted at $3,830,693 as a portion of the unreserved fund balance will now be appropriated in this category each fiscal year for future projects.

Reimbursements are decreasing by $420,000 because of a one-time contribution received from Community Development and Housing in 2006-07 for the Newberry Road rehabilitation project.

Taxes are budgeted at $8,233,560, an increase of $512,028, based on the half-cent sales tax revenue projections for 2007-08.

Use of money and property is budgeted at $441,048, an increase of $42,340 for 2007-08, based on anticipated interest earnings on available cash.

State, federal, and other governmental aid is decreasing by $1,313,477 primarily due to the receipt of federal funds for the Amboy Road overlay project and state funds for the Reche Road at State Highway 247 turn lane project occurring in 2006-07.

Current services are budgeted at $691,242. This amount represents a decrease of $702,550 from prior year because several projects with financial contributions from local agencies or cities were completed during 2006-07. These projects included the Alta Loma Drive waterline relocation project, the Beech Avenue resurfacing project, and the Cedar Avenue at Randall Avenue signal installation project.

Operating transfers in are decreasing by $92,000 as this contribution was received from the county general fund in 2006-07 for the Wright Mountain Road paving project.

Transportation – Regional Development Mitigation Plan

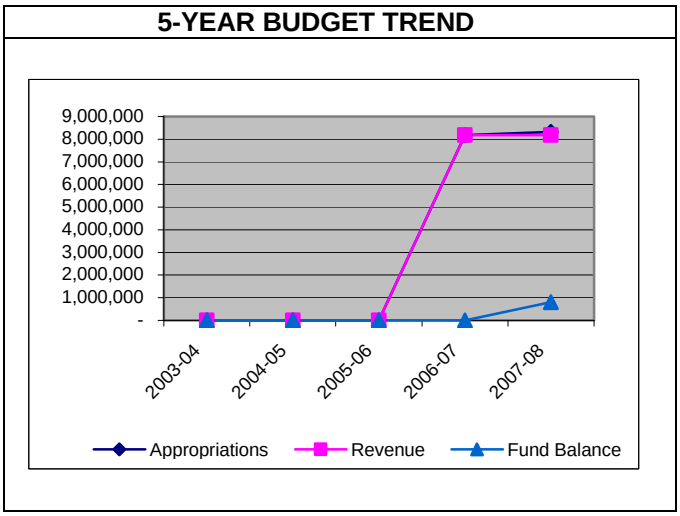
DESCRIPTION OF MAJOR SERVICES

Pursuant to Measure I 2010-2040 and the November 2005 Congestion Management Program (CMP) update (as approved by SANBAG), local jurisdictions were required to adopt a development mitigation program by November 2006 to generate fair-share development contributions to regional transportation needs, including freeway interchanges, regional arterials, and railroad grade separation projects. The County of San Bernardino's development contribution target shares were calculated for each of the unincorporated city spheres of influence in the San Bernardino Valley and Victor Valley as part of SANBAG's Development Mitigation Nexus Study. The County's Regional Transportation Development Mitigation Plan was adopted by the Board in November 2006.

Development impact fees, based upon the Nexus Study development contribution amounts, area growth projections, and regional transportation projects, are collected at the time of issuance of a building permit for all residential, commercial, and industrial development. When sufficient fees are collected to cover the development contribution fair-share amount of projects, applications are submitted to SANBAG for the Measure I and/or Federal and State funds necessary to construct the regional arterial roads, freeway interchanges, and railroad grade separation projects listed in the Regional Development Mitigation Plan.

There is no staffing associated with this budget unit.

BUDGET HISTORY

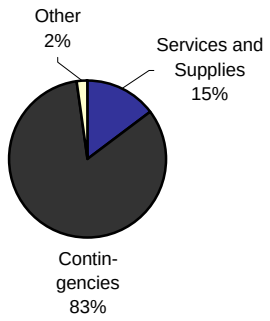
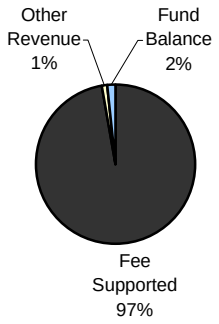


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	-	-	-	8,180,230	-
Departmental Revenue	-	-	-	8,180,230	145,287
Fund Balance				-	

Appropriation and departmental revenue were significantly less than budget for 2006-07 primarily due to postponement of final adoption of the development impact fees.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Public Works - Transportation
FUND: Development Mitigation Plan

BUDGET UNIT: Various
FUNCTION: Public Ways and Facilities
ACTIVITY: Public Ways

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Services and Supplies	-	-	-	-	7,093,800	1,227,800	**(5,866,000)**
Transfers	-	-	-	-	1,086,430	183,650	**(902,780)**
Contingencies	-	-	-	-	-	6,914,067	**6,914,067**
Total Appropriation	-	-	-	-	8,180,230	8,325,517	**145,287**
Departmental Revenue							
Use of Money and Prop	-	-	-	80	77,827	77,827	**-**
Current Services	-	-	-	145,207	8,102,403	8,102,403	**-**
Total Revenue	-	-	-	145,287	8,180,230	8,180,230	**-**
Fund Balance					-	145,287	**145,287**

Services and supplies of $1,227,800 include professional service contracts for external road construction projects. The $5,866,000 decrease is mainly due to a large portion of the projected revenues now being set aside in contingencies.

Transfers are budgeted at $183,650, a decrease of $902,780 for 2007-08, based on anticipated labor needed for evaluation of new projects in 2007-08.

Contingencies are budgeted at $6,914,067 as a portion of the 2007-08 projected revenues will now be appropriated in this category for future projects.

Total revenue of $8,180,230, mostly generated from fees, reflects no change from the amount budgeted in the prior year.

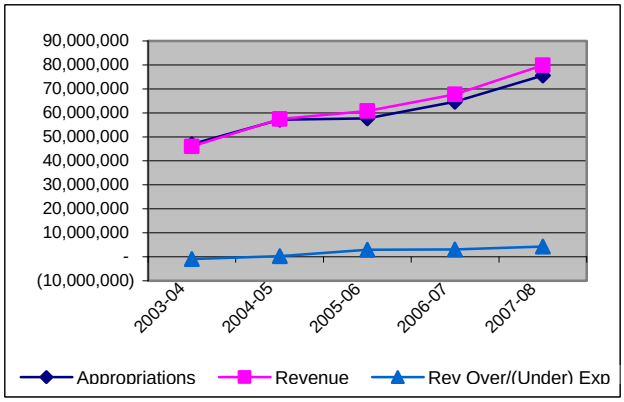
Solid Waste Management - Operations

DESCRIPTION OF MAJOR SERVICES

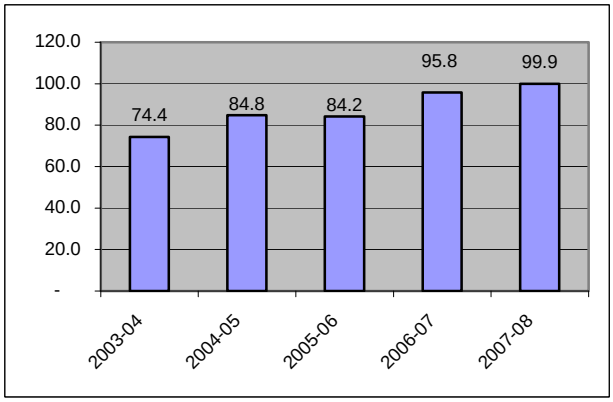
The Solid Waste Management Division (SWMD) is responsible for the operation and management of the county's solid waste disposal system, which consists of six regional landfills, nine transfer stations, and five community collection centers. In this capacity, SWMD provides oversight, direction, and guidance to Burrtec Waste Industries (Burrtec), the county's contractor for disposal site operations and maintenance and for the county's Comprehensive Disposal Site Diversion Program. The SWMD oversees the post-closure maintenance at 27 inactive or closed landfills and waste disposal sites throughout the county. The SWMD also administers the county's solid waste handling franchise program and the refuse collection permit program, which authorizes regular trash collection by private haulers in the county unincorporated area.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

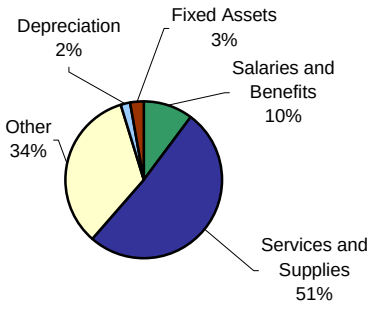
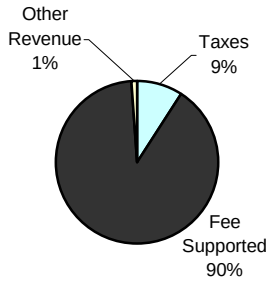


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	46,873,639	58,981,396	106,058,334	64,699,612	60,045,978
Departmental Revenue	56,736,707	64,983,166	114,295,404	67,759,792	60,980,594
Revenue Over/(Under) Exp	9,863,068	6,001,770	8,237,070	3,060,180	934,616
Budgeted Staffing				95.8	
Fixed Assets	442,845	126,740	419,206	746,307	431,638
Unrestricted Net Assets Available at Year End	3,321,205	13,357,987	4,407,830		5,342,446

Actual expenses in 2006-07 were approximately $4.6 million less than budget as a result of fewer costs for professional services during the year. Departmental revenue was approximately $6.8 million less than budget due mostly to a lesser amount of tonnage received at the county landfill/disposal sites than originally anticipated.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Public Works - Solid Waste Mgmt.
FUND: Operations

BUDGET UNIT: EAA SWM, EWC SWM, EWE SWM
FUNCTION: Health & Sanitation
ACTIVITY: Sanitation

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	4,347,271	4,807,998	5,233,365	6,371,030	7,387,675	7,936,741	**549,066**
Services and Supplies	27,150,357	27,900,829	29,241,225	31,240,496	34,893,086	39,807,980	**4,914,894**
Central Computer	20,665	51,363	59,534	67,311	67,311	80,120	**12,809**
Other Charges	10,116,729	11,270,660	13,782,543	13,206,535	14,485,219	15,080,216	**594,997**
Transfers	238,617	258,662	350,492	464,993	431,186	265,793	**(165,393)**
Contingencies	-	-	-	-	898,764	-	**(898,764)**
Total Appropriation	41,873,639	44,289,512	48,667,159	51,350,365	58,163,241	63,170,850	**5,007,609**
Depreciation	-	315,368	-	947,346	947,346	1,522,352	**575,006**
Operating Transfers Out	5,000,000	14,376,516	57,391,175	7,748,267	5,556,032	10,924,337	**5,368,305**
Total Requirements	46,873,639	58,981,396	106,058,334	60,045,978	64,666,619	75,617,539	**10,950,920**
Departmental Revenue							
Taxes	7,148,723	7,473,566	7,170,963	7,319,867	7,086,750	7,334,581	**247,831**
Licenses & Permits	1,918,611	1,983,621	2,715,069	2,518,018	2,105,800	2,946,280	**840,480**
Use of Money and Prop	281,754	455,282	763,841	941,826	292,500	711,219	**418,719**
State, Fed or Gov't Aid	1,253,073	931,971	717,532	180,519	1,689,419	239,326	**(1,450,093)**
Current Services	45,005,345	52,283,375	54,350,397	50,262,147	55,848,471	68,434,504	**12,586,033**
Other Revenue	198,201	1,341,372	917,126	(939,869)	106,332	112,400	**6,068**
Other Financing Sources	-	273,616	47,158,117	7,500	-	-	**-**
Total Revenue	55,805,707	64,742,803	113,793,045	60,290,008	67,129,272	79,778,310	**12,649,038**
Operating Transfers In	931,000	240,363	502,359	690,586	597,527	99,293	**(498,234)**
Total Financing Sources	56,736,707	64,983,166	114,295,404	60,980,594	67,726,799	79,877,603	**12,150,804**
Rev Over/(Under) Exp	9,863,068	6,001,770	8,237,070	934,616	3,060,180	4,260,064	**1,199,884**
Budgeted Staffing					95.8	99.9	**4.1**
Fixed Assets							
Land	-	105,000	70,000	-	-	-	**-**
Improvement to Land	-	773	214,253	204,523	460,000	1,331,000	**871,000**
Improvement to Structures	-	-	-	-	-	635,000	**635,000**
Equipment	442,845	20,967	28,284	150,371	102,814	72,013	**(30,801)**
Vehicles	-	-	106,669	76,744	79,500	142,000	**62,500**
Capitalized Equipment	-	-	-	-	40,000	16,000	**(24,000)**
Total Fixed Assets	442,845	126,740	419,206	431,638	682,314	2,196,013	**1,513,699**

APPROPRIATION

Salaries and benefits of $7,936,741 fund 99.9 positions. The increase of $549,066 consists primarily of the following:

- $190,322 associated with MOU, retirement, and worker's compensation adjustments.

- $232,840 for the addition of 4.0 new positions as follows:

  1.0 Secretary II ($52,940) for the Administrative section to provide support to the Division Manager including performing a wide variety of secretarial duties/administrative tasks requiring the interpretation of county policies/procedures and access to highly controversial and confidential matters, including legal and personnel matters.

  1.0 Scale Operator ($67,106) for the Operations and Scales section to staff the new scale facility at the Victorville Landfill which is being added to handle increased traffic at that facility. In addition, this position may be assigned, as needed, to any of the ten (10) scaled disposal sites to meet staffing/schedule requirements for all scaled facilities.

  1.0 Office Assistant III ($56,397) for the Planning and Permitting section to provide general office functions and accomplish the indexing/scanning of the large volume of historical documentation maintained in the division's library.

  1.0 Office Assistant III ($56,397) for the Special Projects section to conduct research, compile data, develop tonnage reports, perform mass mail distributions, make copies, establish/maintain filing system for section, and maintain administration staff calendars.

- $56,151 for the following five proposed reclassifications:

  Office Assistant II to Office Specialist ($5,967).
  Staff Analyst II to Budget Officer ($11,294).
  Accountant II to new classification of SWMD Chief Accountant ($11,294).
  Staff Aide to Staff Analyst II ($16,198).
  Media Specialist to Staff Analyst II ($11,398).

- $62,261 net increase resulting from the following:

  $88,889 increase for an additional 0.7 in budgeted staffing associated with the dual fill of an Administrative Supervisor II position approved in 2006-07.

  $29,285 increase for an additional 0.4 in budgeting staffing associated with increased overtime

  $55,913 decrease due to the deletion of 1.0 vacant Contract Equipment Operator III position.

Services and supplies are budgeted at $39,807,980 for 2007-08. This amount includes payments to Burrtec for operation and maintenance of the county's disposal sites, insurance, COWCAP charges, legal fees, consultant contracts, and other professional services/technical assistance. The $4,914,894 increase from prior year is primarily due to expansion of the Comprehensive Disposal Site Diversion Program (CDSDP) to all active landfills and four major transfer stations. The Board of Supervisors approved the CDSDP on January 9, 2007, and Ordinance No. 4007 that established the related AB 939 fee was adopted on January 23, 2007. The goal of the CDSDP is to divert certain types of waste brought to the county's active landfills/major transfer stations, via self-haul customers, from the solid waste stream. The diversion will assist the county and its cities in reaching the diversion goal mandated by AB 939. In addition, the diversion will prolong the life of the active landfills.

Other charges of $15,080,216 include debt service costs and Article 19 payments to cities. The additional $594,997 budgeted for 2007-08 is due to an increase in the debt service principal and interest payments on the 2003B bond issuance.

Transfers of $265,793 represent amounts to other departments for such costs as legislative services, Human Resources/Payroll charges, and EHaP expenses. The $165,393 decrease reflects elimination of transfers to PSSG Administration since the general fund is now recovering these costs through COWCAP.

Depreciation is increasing by $575,006 based on existing depreciation schedules. This increase does not impact the financial resources of SWMD since depreciation expense is a non-cash transaction that is adjusted annually for accounting purposes.

Operating transfers out of $10,924,337 is primarily comprised of cash transfers to the Site Enhancement, Expansion and Acquisition Fund (Fund EAC) for the following purposes:

- $4.0 million to fund construction of two new Septic Ponds, one at the Barstow Landfill and one at the Landers Landfill for an estimated cost of $2.0 million each.

- $1.4 million, which represents the final distribution of proceeds from the 2005-06 Milliken Land Sale that will be used to fund capital projects.

- $5.4 million to finance a deficit in the Site Enhancement, Expansion, and Acquisition budget unit. During 2007-08, it is anticipated that all remaining proceeds from the 2005-06 Milliken land sale will have been utilized to fund capital projects. However, this fund will still require additional financing to meet the objectives for funding projects in 2007-08. Consequently, the operations fund will need to transfer an additional $5.4 million to this fund.

DEPARTMENTAL REVENUE

Taxes of $7,334,581 are increasing by $247,831 due to a greater amount expected from the equivalent single family residence (ESFR) fees paid with the property tax bill.

Licenses and permits of $2,946,280 are increasing by $840,480 resulting from the renewal of franchise agreements.

Use of money and property of $711,219 is increasing by $418,719 mainly due to additional interest earned on the fund's cash balance.

State, federal and other governmental aid of $239,326 is decreasing by $1,450,093 due to less grant funds expected.

Current services of $68,434,504 are increasing by $12,586,033 primarily to reflect the following:

- $5.6 million in AB 939 fees from the Comprehensive Disposal Site Diversion Program that is expanding to all active landfills and four major transfer stations.

- $2.8 million increase in ordinary refuse revenues mainly due to a Board-approved fee increase and an increase in tonnage accepted at the landfills/disposal facilities.

- $3.4 million increase in fees from cities with Waste Delivery Agreements primarily because of cost of living adjustments and increased tonnage.

Other revenue of $112,400 is principally from uniform handling/exemption program application fees.

Operating transfers in are decreasing by $498,234 in 2007-08 due to one-time funding received in 2006-07 from the county general fund for debris cleanup costs associated with the Sawtooth/Millard Complex Fire.

FIXED ASSETS

Improvements to land of $1,331,000 consist of:

- $500,000 for parking lot settlement repairs at Heaps Peak Transfer Station.
- $286,000 for resurfacing of the entry road at Twentynine Palms Landfill
- $260,000 for costs related to the purchase/installation of 2 new permanent scales at Victorville Landfill.
- $200,000 for access road construction at Victorville Landfill.
- $85,000 for the purchase/installation of one new permanent scale at Heaps Peak Transfer Station.

Improvements to structures of $635,000 includes the following:

- $350,000 for construction of a new permanent scalehouse at Victorville Landfill.
- $150,000 for the purchase/installation, including foundation and grading, of a new 60 ft. double wide Mobile Office Trailer at Mid-Valley Landfill to house field staff.
- $100,000 for the purchase/installation of a new Modular Style Scalehouse at Twentynine Palms Transfer Station.
- $35,000 for Scalehouse Restroom Addition at Heaps Peak Transfer Station.

Equipment of $72,013 includes a Towable Hydroseeder to seed inactive landfills ($38,713), four Global Positioning System devices ($23,000), and RFID equipment for the Mid-Valley Sanitary Landfill ($10,300).

Vehicles of $142,000 include the addition of three half-ton 4x4 pickup trucks for field staff ($84,000), 4x4 SUV for a Scale Operations Supervisor II ($30,000), and a small passenger van for the special programs section ($28,000).

Capitalized Software of $16,000 is related to a Geographic Information Services mailing label project.

PERFORMANCE MEASURES

Description of Performance Measure	2006-07 Projected	2006-07 Actual	2007-08 Projected
Pounds of trash per cubic yard of capacity - Low Volume Sites.	1,000 lbs	1,020 lbs	1,030 lbs
Pounds of trash per cubic yard of capacity - Medium Volume Sites.	1,200 lbs	1,160 lbs	1,170 lbs
Pounds of trash per cubic yard of capacity - High Volume Sites.	1,100 lbs	1,120 lbs	1,130 lbs

SWMD's goal of efficiently utilizing landfill capacity is the most important element for the Solid Waste Management Division and its operations. By utilizing capacity in the most effective manner, the division will be able to provide services to the public at the lowest cost and assure that landfill space is available for the foreseeable future. Increasing the density of the trash is an easily measured objective and one that the division feels can be achieved.

The amounts listed above for 2006-07 are estimates. SWMD will not have the actual density amounts calculated until November, 2007. However, these actual amounts will be included in the County's 2008-09 Business Plan.

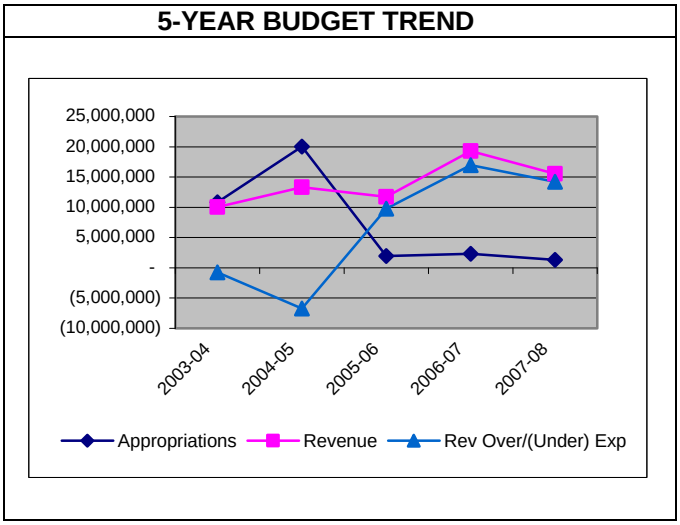
Solid Waste Management – Site Closure and Maintenance

DESCRIPTION OF MAJOR SERVICES

The Site Closure and Maintenance Fund provides for the closure of landfills and for post-closure maintenance [e.g., fencing, storm damage, soil erosion, but excluding landfill gas and groundwater monitoring] required by Titles 14 and 25 of the California Code of Regulations. This fund accounts for the expenses and revenues related to the planning, design, permitting and construction activities required for closure and post-closure maintenance of county landfills.

There is no staffing associated with this budget unit.

BUDGET HISTORY

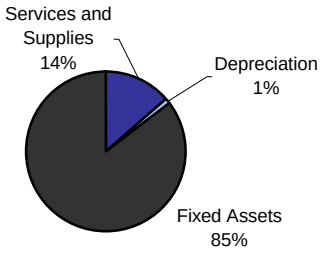
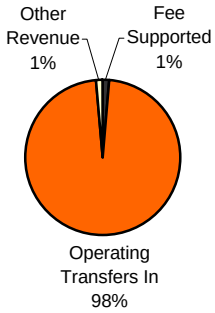


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	9,138,243	1,107,038	967,784	2,318,656	1,437,077
Departmental Revenue	9,517,802	9,718,833	5,544,220	19,288,277	19,353,342
Revenue Over/(Under) Exp	379,559	8,611,795	4,576,436	16,969,621	17,916,265
Budgeted Staffing				-	
Fixed Assets	1,056,749	11,010,059	8,589,789	17,378,810	16,619,926
Unrestricted Net Assets Available at Year End	8,180,134	3,627,850	628,022		1,924,361

Appropriation for 2006-07 was approximately $900,000 less than budget due to certain projects being carried over to 2007-08.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Public Works - Solid Waste Mgmt
FUND: Site Closure & Maintenance

BUDGET UNIT: EAB SWM
FUNCTION: Health & Sanitation
ACTIVITY: Sanitation

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Services and Supplies	574,916	923,781	967,784	1,260,435	2,142,014	1,187,767	**(954,247)**
Other Charges	-	6,615	-	-	-	-	**-**
Total Appropriation	574,916	930,396	967,784	1,260,435	2,142,014	1,187,767	**(954,247)**
Depreciation	-	176,642	-	176,642	176,642	112,436	**(64,206)**
Operating Transfers Out	8,563,327	-	-	-	-	-	**-**
Total Requirements	9,138,243	1,107,038	967,784	1,437,077	2,318,656	1,300,203	**(1,018,453)**
Departmental Revenue							
Taxes	-	-	9,935	9,897	9,935	9,897	**(38)**
Use of Money and Prop	169,192	144,943	176,360	195,405	200,000	212,000	**12,000**
Current Services	153,833	154,857	135,827	165,459	185,250	220,500	**35,250**
Other Revenue	-	392,010	7,415	(6,615)	-	-	**-**
Total Revenue	323,025	691,810	329,537	364,146	395,185	442,397	**47,212**
Operating Transfers In	9,194,777	9,027,023	5,214,683	18,989,196	18,893,092	15,077,983	**(3,815,109)**
Total Financing Sources	9,517,802	9,718,833	5,544,220	19,353,342	19,288,277	15,520,380	**(3,767,897)**
Rev Over/(Under) Exp	379,559	8,611,795	4,576,436	17,916,265	16,969,621	14,220,177	**(2,749,444)**
Fixed Assets							
Land	-	4,000	950,140	-	-	-	**-**
Improvement to Land	1,056,749	11,006,059	7,639,649	16,619,926	17,378,810	7,486,281	**(9,892,529)**
Total Fixed Assets	1,056,749	11,010,059	8,589,789	16,619,926	17,378,810	7,486,281	**(9,892,529)**

Appropriation of $1,300,203 reflects costs associated with the closure and post-closure of county landfills. The $1,018,453 decrease consists of:

- $954,247 reduction in services and supplies resulting from fewer projects scheduled for 2007-08.
- $64,206 decrease in depreciation expense.

Departmental revenue is decreasing by $3,767,897 primarily due to reduced operating transfers from the Financial Assurance Fund because of less funding required in 2007-08 for closure projects.

Fixed Assets of $7,486,281 include projects scheduled at the Big Bear, Newberry, and Phelan Landfills. There is a $9,892,529 decrease primarily because of a reduction in the number of closure projects in 2007-08.

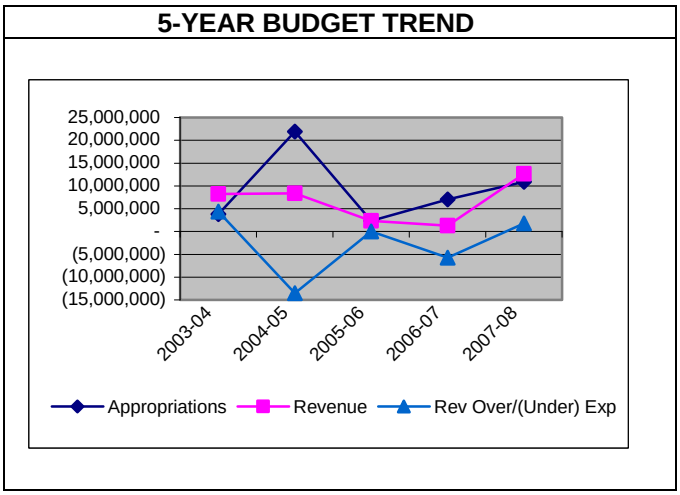
Solid Waste Management – Site Enhancement, Expansion, and Acquisition

DESCRIPTION OF MAJOR SERVICES

The Site Enhancement, Expansion and Acquisition Fund provides for the expansion construction of landfills and transfer stations, the purchase of land, the construction of new facilities and site enhancements. This fund accounts for the expenses and revenues related to the planning, permitting, construction and design activities required for the expansion and/or enhancement of county landfill and transfer station operations.

There is no staffing associated with this budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	5,695,255	3,970,933	918,734	7,029,457	4,030,254
Departmental Revenue	9,160,795	2,724,134	36,035,239	1,308,000	4,425,714
Revenue Over/(Under) Exp	3,465,540	(1,246,799)	35,116,505	(5,721,457)	395,460
Budgeted Staffing				-	
Fixed Assets	3,640,875	7,082,850	3,239,589	22,185,808	10,167,392
Unrestricted Net Assets Available at Year End	11,340,587	-	36,370,167		21,845,870

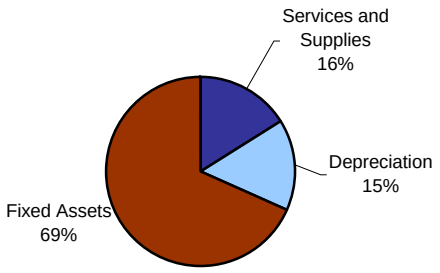
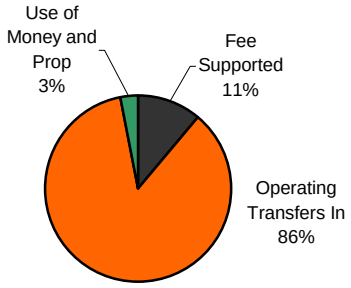
Appropriation in 2006-07 was approximately $3.0 million under budget resulting from the deferral of capital projects to subsequent years.

Departmental revenue was approximately $3.1 million more than budget primarily because of the following:

- $1.9 million allocated from the Cal-Trans Settlement to assist with the San Timoteo Expansion project.
- $0.8 million in additional interest earned on the Fund's cash balance.

Fixed Assets were $12.0 million less than budget due to the deferral of certain projects.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Public Works - Solid Waste Mgmt
FUND: Site Enhancement, Expansion, & Acq.

BUDGET UNIT: EAC SWM
FUNCTION: Health & Sanitation
ACTIVITY: Sanitation

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Services and Supplies	1,177,840	1,073,263	918,734	1,132,584	4,131,787	5,536,316	**1,404,529**
Other Charges	151,638	-	-	-	-	-	**-**
Total Appropriation	1,329,478	1,073,263	918,734	1,132,584	4,131,787	5,536,316	**1,404,529**
Depreciation	-	2,897,670	-	2,897,670	2,897,670	5,336,348	**2,438,678**
Operating Transfers Out	4,365,777	-	-	-	-	-	**-**
Total Requirements	5,695,255	3,970,933	918,734	4,030,254	7,029,457	10,872,664	**3,843,207**
Departmental Revenue							
Use of Money and Prop	177,594	118,659	204,766	1,448,666	130,000	403,000	**273,000**
Current Services	966,951	976,434	862,837	1,052,048	1,178,000	1,401,750	**223,750**
Other Financing Sources	-	-	-	1,900,000	-	-	**-**
Total Revenue	1,144,545	1,095,093	1,067,603	4,400,714	1,308,000	1,804,750	**496,750**
Operating Transfers In	8,016,250	1,629,041	34,967,636	25,000	-	10,825,044	**10,825,044**
Total Financing Sources	9,160,795	2,724,134	36,035,239	4,425,714	1,308,000	12,629,794	**11,321,794**
Rev Over/(Under) Exp	3,465,540	(1,246,799)	35,116,505	395,460	(5,721,457)	1,757,130	**7,478,587**
Fixed Assets							
Land	4,726	2,521	2,404	82,843	6,808	3,000	**(3,808)**
Improvement to Land	3,636,149	7,080,329	3,237,185	10,084,549	22,179,000	23,600,000	**1,421,000**
Total Fixed Assets	3,640,875	7,082,850	3,239,589	10,167,392	22,185,808	23,603,000	**1,417,192**

Appropriation of $10,872,664 reflect costs associated with a number of landfill expansion projects. The $3,843,207 increase is due to the following:

- $1,404,529 increase in services and supplies for pre-construction costs associated with capital projects.
- $2,438,678 increase in depreciation due to added capital assets, plus changes in the disposal sites' cumulative capacity usage percentages.

Departmental revenue of $12,629,794 consists primarily of operating transfers from the SWMD's Operation Fund to finance expansion projects. The $11,321,794 increase reflects the following:

- $273,000 increase in revenue from use of money and property for interest earned on the fund's cash balance.
- $223,750 of additional current services revenues related to Article 19 and 20 landfill gate fees. This increase is the result of additional system-wide tonnage.
- $10,825,044 increase in operating transfers in from the SWMD Operations Fund. The transfers represent funding for construction of the Barstow and Landers Septic Ponds, final receipt of the Milliken land sale proceeds, and financing to eliminate a potential fund deficit.

The $23,603,000 appropriated in fixed assets is for costs associated with landfill expansion projects scheduled for 2007-08. These projects include the following:

- Victorville Phase 1B Stage 1 – Liner Construction.
- San Timoteo – Unit 2 Phase 3 Excavation/Liner Construction.
- Landers Septic Pond #3 Construction.
- Barstow Surface Impoundment #3 and Septic Receiving Facility Construction.
- Barstow Phase 1 Stage 1 (Basin area) Liner Construction.
- Colton Landfill Scale area Liner Construction.

The additional amount of $1,417,192 is due to project cost increases.

Solid Waste Management – Environmental Fund

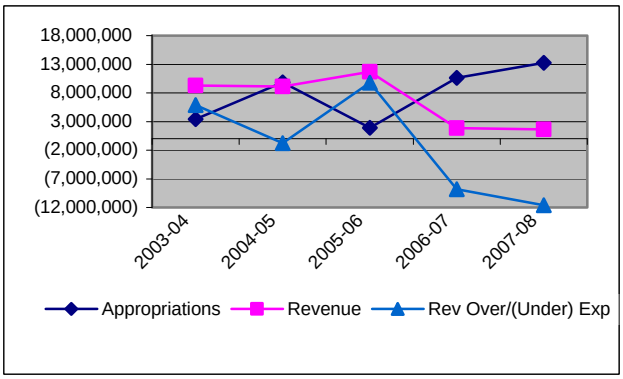
DESCRIPTION OF MAJOR SERVICES

The Environmental Fund provides environmental mitigation activities (e.g., landfill gas extraction and groundwater remediation created by the landfill) at closed and inactive landfill sites for the health and safety of the public. This fund accounts for the expenses and revenues related to these environmental remediation activities.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



PERFORMANCE HISTORY

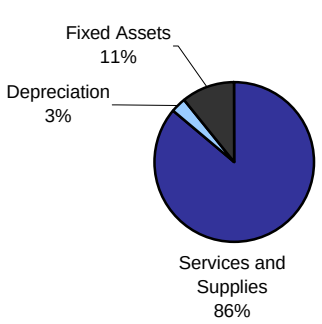
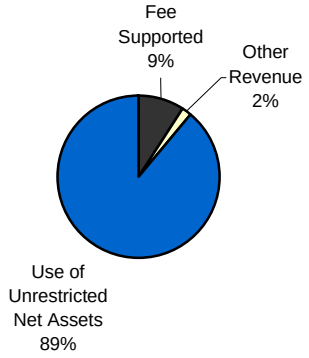
	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	2,622,486	4,576,787	4,002,812	10,644,940	3,409,549
Departmental Revenue	3,909,790	9,613,247	18,081,424	1,831,721	3,254,433
Revenue Over/(Under) Exp	1,287,304	5,036,460	14,078,612	(8,813,219)	(155,116)
Budgeted Staffing				-	
Fixed Assets	1,883,221	245,216	269,400	4,700,000	2,108,890
Unrestricted Net Assets Available at Year End	20,185	-	18,798,205		13,230,228

For 2006-07, appropriation was approximately $7.2 million less than budget due to the deferral of certain projects until 2007-08.

The $1.4 million increase in revenues for 2006-07 was mainly due to additional interest earned on the fund's cash balance and unanticipated funds from the Cal Trans Litigation Settlement.

Fixed assets were $2.6 million less than budget due to the deferral of capital projects to subsequent years.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Public Works - Solid Waste Mgmt
FUND: Environmental

BUDGET UNIT: EAL SWM
FUNCTION: Health & Sanitation
ACTIVITY: Sanitation

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Services and Supplies	2,622,486	4,270,462	4,002,812	3,103,224	10,338,615	12,782,610	**2,443,995**
Total Appropriation	2,622,486	4,270,462	4,002,812	3,103,224	10,338,615	12,782,610	**2,443,995**
Depreciation	-	306,325	-	306,325	306,325	478,523	**172,198**
Total Requirements	2,622,486	4,576,787	4,002,812	3,409,549	10,644,940	13,261,133	**2,616,193**
Departmental Revenue							
Use of Money and Prop	19,685	25,310	166,942	831,343	100,000	262,000	**162,000**
Current Services	-	-	-	1,706,032	1,231,721	1,368,905	**137,184**
Other Revenue	-	-	-	713,598	500,000	-	**(500,000)**
Total Revenue	19,685	25,310	166,942	3,250,973	1,831,721	1,630,905	**(200,816)**
Operating Transfers In	3,890,105	9,587,937	17,914,482	3,460	-	-	**-**
Total Financing Sources	3,909,790	9,613,247	18,081,424	3,254,433	1,831,721	1,630,905	**(200,816)**
Rev Over/(Under) Exp	1,287,304	5,036,460	14,078,612	(155,116)	(8,813,219)	(11,630,228)	**(2,817,009)**
Fixed Assets							
Improvement to Land	1,883,221	245,216	269,400	2,108,890	4,700,000	1,600,000	**(3,100,000)**

Appropriation of $13,261,133 includes the cost of environmental mitigation activities at closed and inactive landfill sites. The $2,616,193 increase is due to the following:

- $2,443,995 of additional services and supplies for the addition of new projects.
- $172,198 increase in depreciation expense.

Departmental revenue of $1,630,905 includes the $0.69 per ton perchlorate surcharge fee approved by the Board of Supervisors in 2006-07. The $200,816 decrease is a net result of the following:

- $162,000 increase in revenue from use of money and property due to additional interest earnings.
- $137,184 increase in current services revenue from the Perchlorate Surcharge Fee.
- $500,000 decrease in other revenue related to the one time receipt of Cal Trans Litigation Settlement funds during 2006-07.

The $1,600,000 budgeted in fixed assets includes $550,000 for an extraction/treatment system at the Yucaipa Landfill; $500,000 for groundwater monitoring wells at the Mid-Valley Landfill; $300,000 for treatment system at Heaps Peak Landfill; and $250,000 for monitoring wells at the Lenwood-Hinkley Landfill. The $3,100,000 decrease is the result of several projects being deferred until subsequent years.

Solid Waste Management – Environmental Mitigation Fund

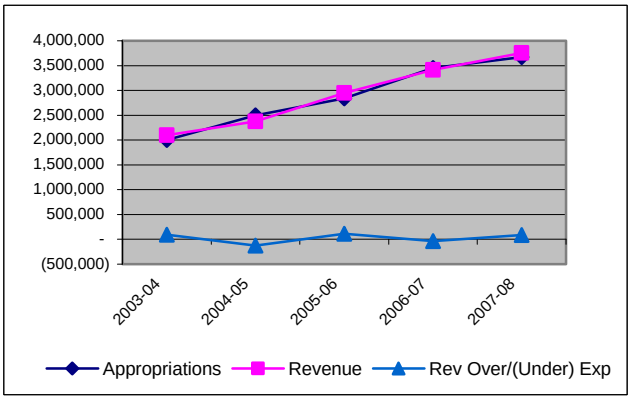
DESCRIPTION OF MAJOR SERVICES

The Environmental Mitigation Fund (EMF) was established to provide separate accountability of that portion of the tipping fee designated as a resource for addressing solid waste facilities impacts on local communities. The Board of Supervisors (Board) approved an Environmental Mitigation Fund Use Policy on July 10, 2001. In accordance with this policy, projects or programs must reduce, avoid, or otherwise mitigate impacts arising from the operations and management of a county owned landfill or transfer station to be eligible for use of EMF monies. Current programs funded through EMF monies are the Household Hazardous Waste (HHW) Program in unincorporated county communities, ongoing since 1993; the Community Clean Up Program approved by the Board in 1994; the Community Collection program; and a partnership providing funding for Code Enforcement's staffing coordination of the Supervisory Districts community clean-up projects. Revenues collected in this fund are also used to make contractual payments to the six host cities with a county landfill within its boundary or sphere of influence. On March 30, 2004, the Board approved an amended EMF Use Policy that revised the eligibility criteria to include the county's portion of costs associated with debris cleanup in the aftermath of a locally declared disaster.

There is no staffing associated with this budget unit.

BUDGET HISTORY

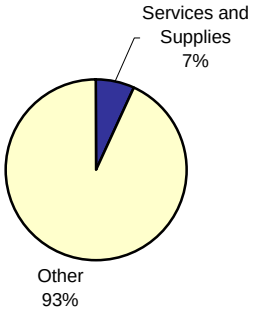
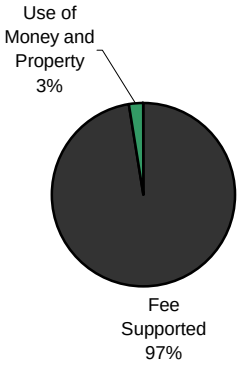
5-YEAR BUDGET TREND



PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	3,223,293	2,856,621	3,033,334	3,451,219	3,126,323
Departmental Revenue	2,564,214	2,718,784	3,173,479	3,413,635	3,025,711
Revenue Over/(Under) Exp	(659,079)	(137,837)	140,145	(37,584)	(100,612)
Budgeted Staffing				-	
Fixed Assets	-	75,323	-	-	-
Unrestricted Net Assets Available at Year End	2,618,119	2,280,480	2,493,036		2,392,424

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Pubic Works - Solid Waste Mgmt
FUND: Mitigation Fund

BUDGET UNIT: EWD SWM
FUNCTION: Health & Sanitation
ACTIVITY: Sanitation

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Services and Supplies	32,447	58,545	95,538	102,456	160,000	250,000	**90,000**
Other Charges	2,259,846	2,586,261	2,937,196	3,011,439	3,278,791	3,405,281	**126,490**
Total Appropriation	2,292,293	2,644,806	3,032,734	3,113,895	3,438,791	3,655,281	**216,490**
Depreciation	-	-	-	12,428	12,428	13,534	**1,106**
Operating Transfers Out	931,000	211,815	600	-	-	-	**-**
Total Requirements	3,223,293	2,856,621	3,033,334	3,126,323	3,451,219	3,668,815	**217,596**
Departmental Revenue							
Use of Money and Prop	61,619	56,633	87,423	119,757	50,000	98,000	**48,000**
Current Services	2,502,595	2,462,934	3,086,056	2,905,954	3,363,635	3,658,449	**294,814**
Total Revenue	2,564,214	2,519,567	3,173,479	3,025,711	3,413,635	3,756,449	**342,814**
Operating Transfers In	-	199,217	-	-	-	-	**-**
Total Financing Sources	2,564,214	2,718,784	3,173,479	3,025,711	3,413,635	3,756,449	**342,814**
Rev Over/(Under) Exp	(659,079)	(137,837)	140,145	(100,612)	(37,584)	87,634	**125,218**
Fixed Assets							
Improvement to Land	-	75,323	-	-	-	-	**-**
Total Fixed Assets	-	75,323	-	-	-	-	**-**

Appropriation of $3,668,815 mainly represents contractual payments due to the six host cities with a county landfill within its boundary or sphere of influence. The $217,596 increase is as follows:

- $90,000 increase in services and supplies for costs associated with community cleanup efforts and illegal dumping abatement actions, as approved by the Board of Supervisors.
- $126,490 increase in other charges attributed to the annual payment to Environmental Health Services for partial funding of the countywide Household Hazardous Waste [HHW] program. The amount is increasing because of an expanded HHW program for 2007-08.
- $1,106 increase in depreciation expense.

Departmental revenue of $3,756,449 primarily reflects that portion of the landfill gate fee designated for addressing solid waste facilities impacts on local communities. The $342,814 increase is due to:

- An additional $48,000 in interest earnings on the fund's cash balance.
- $294,814 of additional current services revenue based on an increase in system-wide tonnage. This fund receives $1.00/ton from the solid waste tipping fee.

REAL ESTATE SERVICES
David H. Slaughter

MISSION STATEMENT

The mission of the Real Estate Services Department (RESD) is to partner with county departments and other public agencies to develop innovative, professional processes and provide cost-effective, efficient, high quality and timely support to accomplish their real estate needs to include lease negotiations and documentation, property management, appraisal services, right-of-way acquisitions, land and building purchases, surplus property sales and maintenance of the database inventory of county-owned buildings, land and leased facilities.

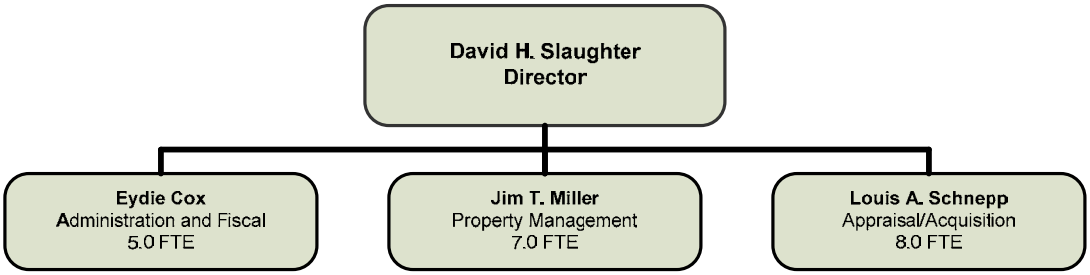
STRATEGIC GOALS

1. Improve the quality and professionalism of services.

2. Improve the Department's fiscal services by automating manual fiscal functions and systems.

3. Improve customer service with departments that lease non-county owned space and/or lease county-owned space to others.

ORGANIZATIONAL CHART



SUMMARY OF BUDGET UNITS

	2007-08				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
General Fund					
Real Estate Services	2,647,980	1,542,667	1,105,313		24.0
Rents and Leases	101,179	101,179	-		-
Courts Property Management	437,165	392,165	45,000		-
Total General Fund	3,186,324	2,036,011	1,150,313		24.0
Special Revenue Fund					
Chino Agricultural Preserve	7,105,752	1,160,648		5,945,104	-
Total Special Revenue Fund	7,105,752	1,160,648		5,945,104	-

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and applicable performance measures.

Real Estate Services

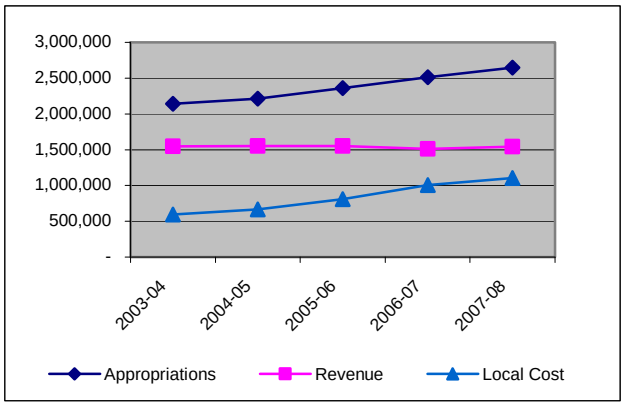
DESCRIPTION OF MAJOR SERVICES

RESD negotiates and administers revenue and expenditure leases on behalf of county departments. More than 300 revenue leases allow for the use of county-owned facilities, generally at county parks and airports, and generate revenue to offset expenses incurred to provide such facilities to residents and users. Approximately 240 expenditure leases are managed to provide facilities throughout the county for departments and their employees to support the delivery of services in locations convenient to the residents served.

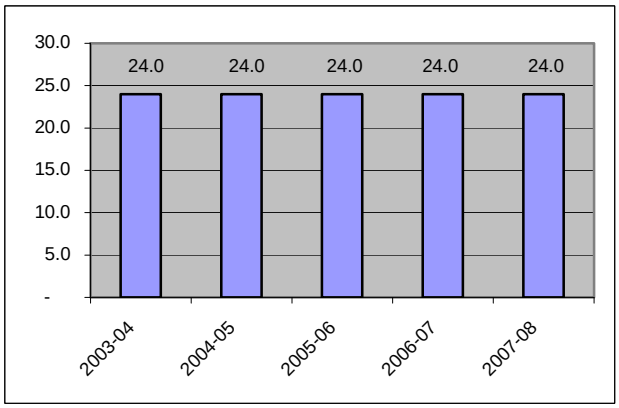
RESD also provides appraisal, acquisition and relocation assistance for county departments and, upon request, to other agencies including San Bernardino Associated Governments (SANBAG), the State of California, and various cities. The department establishes values and acquires the necessary rights-of-way needed to complete public safety projects, including the construction and maintenance of transportation corridors and floodways. The department also acquires land and facilities for various functions, disposes of property determined to be surplus to the county's needs, and maintains an inventory of all county land and facilities.

BUDGET HISTORY

5-YEAR BUDGET TREND



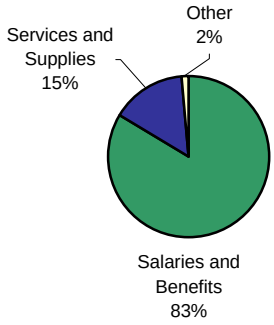
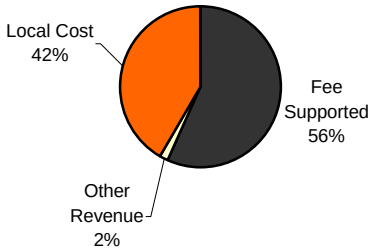
5-YEAR STAFFING TREND



PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	1,787,098	2,011,922	2,092,315	2,514,897	2,229,073
Departmental Revenue	1,264,630	1,381,410	1,276,108	1,510,344	1,338,430
Local Cost	522,468	630,512	816,207	1,004,553	890,643
Budgeted Staffing				24.0	

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Real Estate Services
FUND: General

BUDGET UNIT: AAA RPR
FUNCTION: General
ACTIVITY: Property Management

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	1,576,841	1,773,588	1,895,182	1,963,382	2,200,629	2,298,580	**97,951**
Services and Supplies	173,204	187,224	145,557	192,452	241,029	352,839	**111,810**
Central Computer	12,831	17,519	35,953	44,025	44,025	54,578	**10,553**
Transfers	24,222	22,658	15,623	29,214	29,214	41,983	**12,769**
Total Exp Authority	1,787,098	2,000,989	2,092,315	2,229,073	2,514,897	2,747,980	**233,083**
Reimbursements	-	-	-	-	-	(100,000)	**(100,000)**
Total Appropriation	1,787,098	2,000,989	2,092,315	2,229,073	2,514,897	2,647,980	**133,083**
Operating Transfers Out	-	10,933	-	-	-	-	**-**
Total Requirements	1,787,098	2,011,922	2,092,315	2,229,073	2,514,897	2,647,980	**133,083**
Departmental Revenue							
Use of Money and Prop	59,626	45,245	38,551	32,724	46,000	44,611	**(1,389)**
Current Services	1,205,004	1,336,165	1,237,557	1,305,706	1,464,344	1,498,056	**33,712**
Total Revenue	1,264,630	1,381,410	1,276,108	1,338,430	1,510,344	1,542,667	**32,323**
Local Cost	522,468	630,512	816,207	890,643	1,004,553	1,105,313	**100,760**
Budgeted Staffing					24.0	24.0	**-**

Salaries and benefits of $2,298,580 fund 24.0 positions, which is an increase of $97,951 due to a Board-approved reclassification, MOU increases, and workers' compensation and retirement rate adjustments. On March 20, 2007, the Board of Supervisors approved the reclassification of 1.0 vacant Office Specialist (pay range 35) to Secretary II (pay range 38) to better align the classification with the actual duties of the position.

Services and supplies of $352,839 include contracted appraisal, architectural, and space design services. The increase of $111,810 is primarily for architectural and space design services to be completed for large projects.

Transfers of $41,983 are primarily for personnel and payroll services. The increase of $12,769 reflects adjustments for payroll processing, classified advertising costs paid to the Human Resources Department, and EHaP charges.

Reimbursements of $100,000 are for architectural and space design services to be completed for large projects.

Current services revenue of $1,498,056 reflects monies received from non-general fund departments and non-county governmental entities for services rendered. The increase of $33,712 is due to additional projects anticipated in 2007-08.

PERFORMANCE MEASURES

Description of Performance Measure	2006-07 Projected	2006-07 Actual	2007-08 Projected
Percent of leases in new locations in excess of 5,000 square feet for which architectural and space design plans have been completed.	100%	74%	100%
Percent of projects (leases for more than 10,000 square feet of space or acquisitions that include five or more parcels) utilizing a project schedule.	100%	81%	100%
Increase the total percentage of fiscal tasks that are automated. (There are approximately 260 fiscal tasks to be automated.)	New	New	62% (160)
Percentage of expenditure leases adjusted timely and accurately, in accordance with contract terms.	New	New	90%
Percent of leases, appraisals, and surplus property sales completed within the projected schedule.	90%	87%	100%
Percent of amendments submitted for Board approval at least 30 days prior to the scheduled termination date of the existing lease.	90%	81%	100%

Rents and Leases

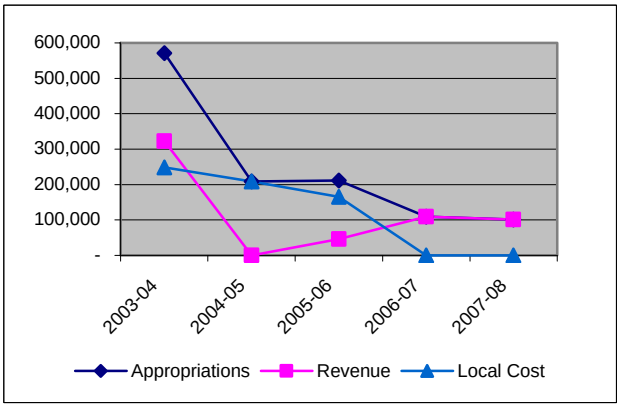
DESCRIPTION OF MAJOR SERVICES

This budget unit is used to fund the rental of leased space utilized by county departments except long-term facility agreements for joint use power authorities. Lease payments are reimbursed from various user departments.

There is no staffing associated with this budget unit.

BUDGET HISTORY

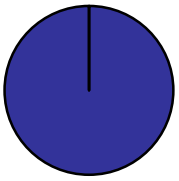
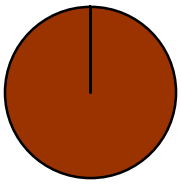
5-YEAR BUDGET TREND



PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	76,652	723,964	239,335	109,290	43,748
Departmental Revenue	61,364	72,858	172,631	109,290	54,563
Local Cost	15,288	651,106	66,704	-	(10,815)

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
 Services and Supplies 100%	 Reimburse-ments 100%

GROUP: Public and Support Services
DEPARTMENT: Rents
FUND: General

BUDGET UNIT: AAA RNT
FUNCTION: General
ACTIVITY: Property Management

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Services and Supplies	31,905,324	33,123,059	33,727,419	34,993,561	35,777,850	37,254,380	**1,476,530**
Total Exp Authority	31,905,324	33,123,059	33,727,419	34,993,561	35,777,850	37,254,380	**1,476,530**
Reimbursements	(31,828,672)	(32,698,268)	(33,488,084)	(34,949,813)	(35,668,560)	(37,153,201)	**(1,484,641)**
Total Appropriation	76,652	424,791	239,335	43,748	109,290	101,179	**(8,111)**
Operating Transfers Out	-	299,173	-	-	-	-	**-**
Total Requirements	76,652	723,964	239,335	43,748	109,290	101,179	**(8,111)**
Departmental Revenue							
Use of Money and Prop	61,364	72,858	172,631	53,914	109,290	101,179	**(8,111)**
Total Revenue	61,364	72,858	172,631	54,563	109,290	101,179	**(8,111)**
Local Cost	15,288	651,106	66,704	(10,815)	-	-	**-**

Services and supplies of $37,254,380 represent lease payments. The increase of $1,476,530 is due to inflationary lease cost adjustments based on the Consumer Price Index or a fixed amount as specified in the various lease agreements. Reimbursements will increase for the same reason.

Reimbursements of $37,153,201 are from various user departments to pay for lease costs. The $1,484,641 increase is based on increased lease costs.

Departmental revenue of $101,179 reflects revenue from the lease of county-owned space and will decrease by $8,111 in 2007-08 due to the expected termination of a lease in June 2007.

Courts Property Management

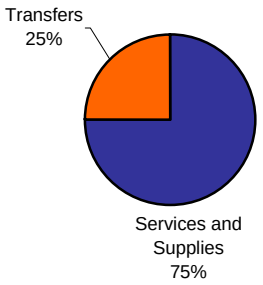
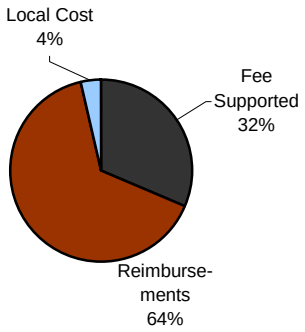
DESCRIPTION OF MAJOR SERVICES

The Trial Court Facilities Act of 2002, SB 1732, requires the transfer of responsibility for funding and operation of trial court facilities from all counties to the State of California on behalf of the Judicial Council of California, Administrative Office of the Courts (Court). In addition, when each transfer occurs, the county and Court enter into an agreement that defines who manages the operations and maintenance of the building. This budget unit is used to manage and account for reimbursements from the Court for maintenance, utilities, insurance, overhead expenditures, and work order requests for space occupied by the Court in county-managed facilities. This budget is also used to manage and account for reimbursements to the Court for costs associated with the space occupied by the county in Court-managed facilities.

This is a newly established budget unit in 2007-08 and therefore no history is available.

There is no staffing associated with this budget unit.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Courts Property Management
FUND: General

BUDGET UNIT: AAA CRT
FUNCTION: General
ACTIVITY: Property Management

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Services and Supplies	-	-	-	-	-	934,165	**934,165**
Transfers	-	-	-	-	-	310,000	**310,000**
Total Exp Authority	-	-	-	-	-	1,244,165	**1,244,165**
Reimbursements	-	-	-	-	-	(807,000)	**(807,000)**
Total Requirements	-	-	-	-	-	437,165	**437,165**
Departmental Revenue							
Current Services	-	-	-	-	-	392,165	**392,165**
Total Revenue	-	-	-	-	-	392,165	**392,165**
Local Cost	-	-	-	-	-	45,000	**45,000**

Services and supplies of $934,165 include maintenance and utilities costs for the Big Bear and Central Courthouse.

Transfers of $310,000 constitute reimbursements to the Facilities Management Department for costs paid by that department, such as the elevator operator at the Central Courthouse.

Reimbursements of $807,000 come from the Facilities Management Department for the county's share of maintenance and utilities. This budget unit will in turn reimburse the state for those costs.

Departmental revenue of $392,165 include reimbursements from the state for an on-going amount of maintenance as well as charges for property management services.

Chino Agricultural Preserve

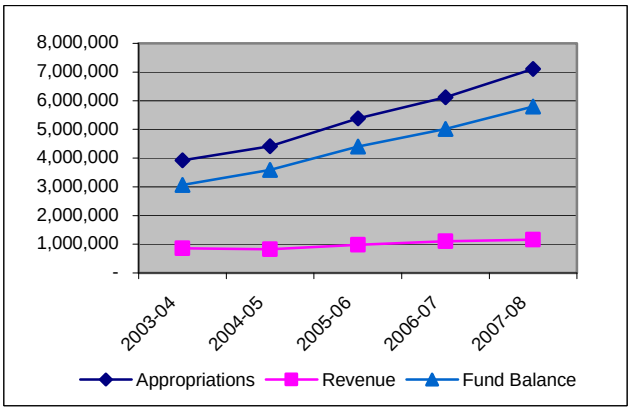
DESCRIPTION OF MAJOR SERVICES

The Real Estate Services Department administers a special revenue fund to continue the Agricultural Land Acquisition and Preservation Program under the California Wildlife, Coastal and Parkland Conservation Act. The department is responsible for negotiating and managing leases, preparing conservation easements, managing properties acquired, and recommending future acquisitions. Property management activities include arranging for all ordinary and emergency repairs, and improvements necessary to preserve the properties at their present condition, enhancing their operating efficiency, or altering them to enhance lease potential and/or comply with lease requirements. Expenditures are fully financed through revenues received from the lease of acquired properties.

There is no staffing associated with this budget unit.

BUDGET HISTORY

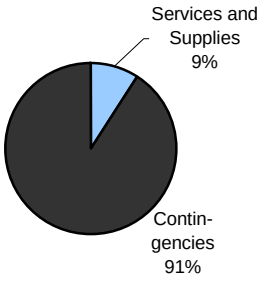
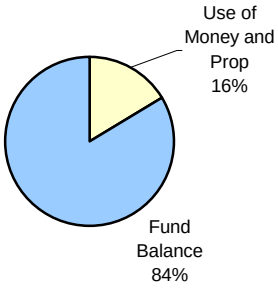
5-YEAR BUDGET TREND



PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	447,476	445,174	487,636	6,117,316	6,469,870
Departmental Revenue	970,745	1,261,470	1,102,950	1,102,566	1,160,648
Fund Balance				5,014,750	

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Real Estate Services
FUND: Chino Agricultural Preserve

BUDGET UNIT: SIF INQ
FUNCTION: General
ACTIVITY: Property Management

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Services and Supplies	431,249	420,232	465,853	301,983	710,582	647,053	**(63,529)**
Other Charges	16,227	24,942	21,783	22,402	35,000	32,000	**(3,000)**
Contingencies	-	-	-	-	5,371,734	6,426,699	**1,054,965**
Total Appropriation	447,476	445,174	487,636	324,385	6,117,316	7,105,752	**988,436**
Departmental Revenue							
Use of Money and Prop	964,964	981,970	1,102,834	1,160,648	1,102,566	1,160,648	**58,082**
State, Fed or Gov't Aid	5,781	-	-	-	-	-	**-**
Other Revenue	-	279,500	116	-	-	-	**-**
Total Revenue	970,745	1,261,470	1,102,950	1,160,648	1,102,566	1,160,648	**58,082**
Fund Balance					5,014,750	5,945,104	**930,354**

Services and supplies of $647,053 are for costs related to ongoing maintenance of program properties. The decrease of $63,529 is due mainly to the termination of the dairy management contract with the Southern California Agricultural Land Foundation (SCALF). Real Estate Services Department staff now manages the dairy properties.

Contingencies are increased by $1,054,965 to adjust for 2006-07 actual expenditures and revenues.

Departmental revenue of $1,160,648 reflects leasing of county-owned properties that are part of this program. The increase of $58,082 reflects annual rent adjustments, which are based on fixed rates or changes to the Consumer Price Index.

REGIONAL PARKS
Thomas A. Potter

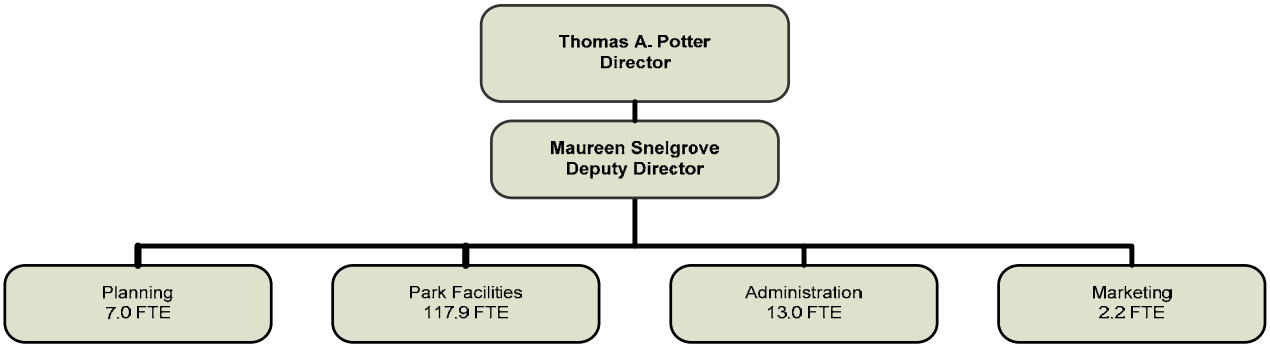
MISSION STATEMENT

The mission of the Regional Parks Department is to ensure diversified recreational opportunities for the enrichment of county residents and visitors while protecting the county's natural, cultural, historical and land resources.

STRATEGIC GOALS

1. Increase public awareness of new enhancements and amenities throughout the county regional park system.
2. Provide excellent customer service to ensure return visitors.
3. Ensure public safety and maintenance of the county trail system.

ORGANIZATIONAL CHART



SUMMARY OF BUDGET UNITS

	2007-08					
	Operating Exp/ Appropriation	Revenue	Local Cost	Fund Balance	Revenue Over/ (Under) Exp	Staffing
General Fund						
Regional Parks	10,088,762	6,729,800	3,358,962			133.7
Total General Fund	10,088,762	6,729,800	3,358,962			133.7
Special Revenue Funds						
County Trail System	6,053,583	6,017,266		36,317		-
Proposition 12 Projects	718,100	1,062,544		(344,444)		-
Proposition 40 Projects	2,781,037	2,320,368		460,669		-
Glen Helen Amphitheater	1,929,877	1,355,000		574,877		-
Amphitheater Improvements at Glen Helen	255,448	29,024		226,424		-
Park Maintenance/Development	637,418	243,100		394,318		-
Calico Ghost Town Marketing Services	451,979	412,200		39,779		1.2
Off-Highway Vehicle License Fee	763,731	321,000		442,731		-
Total Special Revenue Funds	13,591,173	11,760,502		1,830,671		1.2
Enterprise Funds						
Snack Bars	77,609	82,000			4,391	1.3
Camp Bluff Lake	253,860	205,200			(48,660)	5.9
Total Enterprise Funds	331,469	287,200			(44,269)	7.2
Total - All Funds	24,011,404	18,777,502	3,358,962	1,830,671	(44,269)	142.1

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and applicable performance measures.

Regional Parks

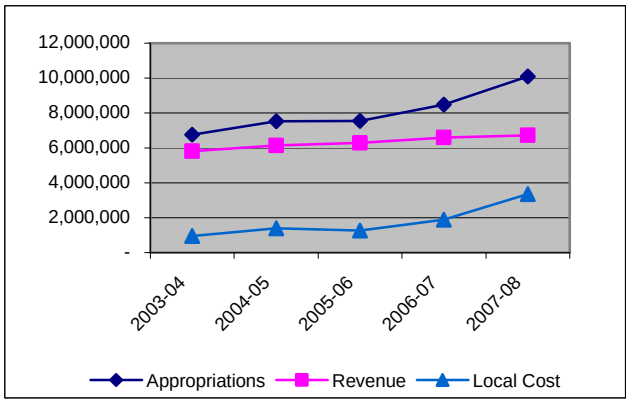
DESCRIPTION OF MAJOR SERVICES

The Regional Parks Department is responsible for the operation and maintenance of nine regional parks located throughout the county. These parks, which encompass approximately 9,200 acres, are as follows: Prado (Chino), Cucamonga-Guasti (Ontario), Glen Helen (San Bernardino), Mojave River Forks (Summit Valley), Mojave Narrows (Victorville), Moabi (Needles), Lake Gregory (Crestline), Yucaipa, and Calico Ghost Town (Yermo). Visitors to the county parks enjoy open space, walking trails, camping, swimming, fishing, picnicking, equestrian activities, playing fields, and other recreational opportunities available to the public. The department sponsors cultural, educational and promotional events through the use of park resources and contractual agreements with private, non-profit, and other public entities. Park special events include Civil War Days at Calico, Huck Finn Jubilee at Mojave Narrows, and Jamboree Days at Lake Gregory.

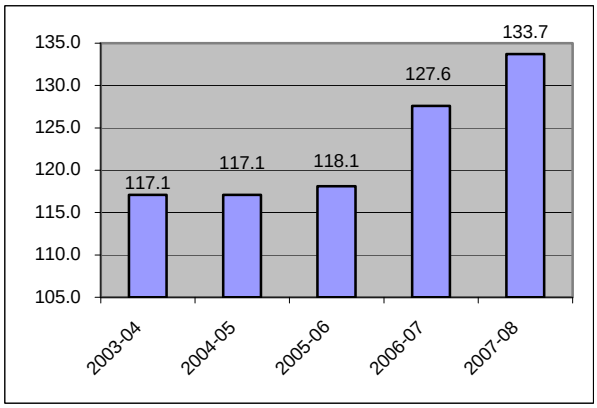
The department also administers the county's Trails Program (currently there are 16.6 miles of open, accessible, and usable trails throughout the county being maintained by Regional Parks), oversees operation of the Morongo Wildlife Preserve in Morongo Valley, is responsible for enforcing the lease with the operators of the Hyundai Pavilion at Glen Helen Regional Park, and manages approximately $10 million in projects funded by the State Bond Propositions 12 and 40. Additionally, Regional Parks has introduced a one–day environmental studies day camp for elementary and middle school children, and operates a summer camp program at Camp Bluff Lake near Big Bear.

BUDGET HISTORY

5-YEAR BUDGET TREND



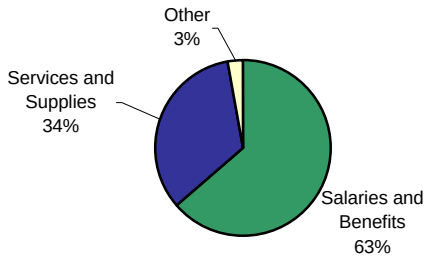
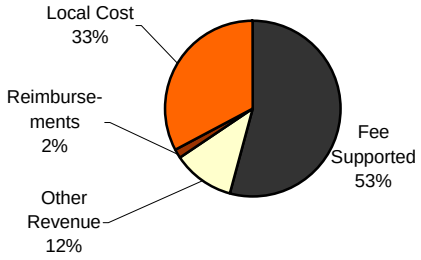
5-YEAR STAFFING TREND



PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	6,959,492	8,016,242	7,635,823	8,482,731	8,398,716
Departmental Revenue	6,172,081	6,661,076	6,076,329	6,603,530	6,519,402
Local Cost	787,411	1,355,166	1,559,494	1,879,201	1,879,314
Budgeted Staffing				128.8	

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Regional Parks
FUND: General

BUDGET UNIT: AAA CCP
FUNCTION: Recreation and Cultural Services
ACTIVITY: Recreation Facilities

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	4,298,608	4,812,916	5,113,030	6,045,978	5,895,716	6,518,612	**622,896**
Services and Supplies	2,420,739	2,714,076	2,202,598	2,667,989	2,745,101	3,396,888	**651,787**
Central Computer	21,294	26,633	36,046	36,546	36,546	46,718	**10,172**
Vehicles	-	-	-	-	-	245,000	**245,000**
Transfers	153,418	490,622	199,175	30,290	30,290	41,609	**11,319**
Total Exp Authority	6,894,059	8,044,247	7,550,849	8,780,803	8,707,653	10,248,827	**1,541,174**
Reimbursements	(134,567)	(28,005)	(65,026)	(386,740)	(229,575)	(160,065)	**69,510**
Total Appropriation	6,759,492	8,016,242	7,485,823	8,394,063	8,478,078	10,088,762	**1,610,684**
Operating Transfers Out	200,000	-	150,000	4,653	4,653	-	**(4,653)**
Total Requirements	6,959,492	8,016,242	7,635,823	8,398,716	8,482,731	10,088,762	**1,606,031**
Departmental Revenue							
Use of Money and Prop	1,345,554	1,321,805	1,116,151	1,103,160	1,115,900	1,115,900	**-**
Current Services	4,765,298	5,085,678	4,905,590	5,329,435	5,447,230	5,547,000	**99,770**
Other Revenue	35,766	230,680	54,588	86,807	40,400	46,900	**6,500**
Other Financing Sources	25,463	3,913	-	-	-	-	**-**
Total Revenue	6,172,081	6,642,076	6,076,329	6,519,402	6,603,530	6,709,800	**106,270**
Operating Transfers In	-	19,000	-	-	-	20,000	**20,000**
Total Financing Sources	6,172,081	6,661,076	6,076,329	6,519,402	6,603,530	6,729,800	**126,270**
Local Cost	787,411	1,355,166	1,559,494	1,879,314	1,879,201	3,358,962	**1,479,761**
Budgeted Staffing					127.6	133.7	**6.1**

Salaries and benefits of $6,518,612 fund 133.7 positions to oversee administration, planning, marketing, operations and maintenance of nine regional parks, 16.6 miles of trails, Big Morongo Preserve, a summer camp near Big Bear, and various special events/programs such as the environmental science day camp program. The $622,896 increase includes the following:

- $252,000 for the addition of 4.0 Ranger II positions, as well as the upgrade of an existing Ranger II to a Park Superintendent, to address large scale and specialized projects at each of the regional parks.
- $170,033 for MOU, equity, and retirement rate adjustments.
- $68,941 for costs resulting from the state's recent minimum wage increase.
- $125,000 for the cost of two Board-approved mid-year actions to add staff (1.0 Media Specialist II in charge of marketing; 1.0 contract event coordinator for the San Moritz Lodge), in addition to these reclassifications:

  Executive Secretary II to Executive Secretary III.
  Office Assistant II to Office Assistant III.
  3.0 General Service Worker II's to 1.0 Office Assistant II and 2.0 Park Ranger II's.

Services and supplies of $3,396,888 include the cost of the following: fish for stocking the lakes and derbies, park maintenance/supplies, aquatic facility supplies, motor pool charges, advertising, insurance, and the cost of conducting special events. The $651,787 increase primarily reflects additional amounts for park maintenance, risk management liability premiums, vehicle operating costs, inflation, and $250,000 for the Healthy Parks Program. This program promotes a healthy, outdoor lifestyle in collaboration with the Public Health Department.

Vehicles of $245,000 reflect the addition of a Tractor ($70,000), Work Truck ($65,000), Lift/Boom ($60,000) and Brush/Limb Chipper ($50,000), which are needed to assist with large scale and specialized projects at the regional parks

Transfers of $41,609 represent costs paid to other departments for services provided. The $11,319 increase includes additional costs to Human Resources for EHaP and advertising charges, as well as Facilities Management custodial and grounds maintenance services that were previously accounted for in services and supplies.

Reimbursements of $160,065 mainly represent the amount for providing project management pertaining to the following programs/projects: senior nutrition luncheon in Crestline, Environmental Science Day Camp, various Proposition 12 and 40 projects, and special event productions at Calico Ghost Town Regional Park. A decrease of $69,510 is anticipated primarily due to the winding down of Proposition 12, with nearly all the grant funds being expended and most the projects completed. Also, less staff time is now involved in overseeing the summer camp program at Camp Bluff Lake.

Operating transfers out of $4,653 will not be necessary in 2007-08 as this amount has now been reclassified to the Central Computer category.

Use of money and property of $1,115,900 represents revenue from park concessions. The department is projecting no increase for 2007-08 in this category.

Current services of $5,547,000 consist of revenues from camping, fishing, park entrance fees, swimming facility use, and special events. Revenue is expected to increase by $99,770 primarily due to fee increases approved by the Board of Supervisors on March 20, 2007.

Other revenues of $46,900 represent fees collected primarily from sales of bait and firewood, as well as a small amount of snack bar sales at the Lake Gregory Regional Park boathouse. An increase of $6,500 is anticipated based on current sales projections and trends.

Operating transfers in of $20,000 reflect the amount received from the Glen Helen Amphitheater budget to offset administrative costs associated with Regional Parks' management of the Hyundai Pavilion contract and collection of utility abatement fees paid by concessionaires.

PERFORMANCE MEASURES

Description of Performance Measure	2006-07 Projected	2006-07 Actual	2007-08 Projected
Percentage increase of total attendance at all regional parks (2.1 million visitors in 2005-06; 2.2 million visitors in 2006-07).	2%	5%	5%
Percent of surveys indicating customer service was excellent and that they would visit the park again.	New	86%	80%
Percentage of trail complaints responded within 72 hours of notification.	100%	100%	100%
Percentage reduction in the number of significant vandalism incidents.	5%	0%	5%
Additional large scale/specialized park projects completed.	New	New	8
Number of walkers participating in "Walk the Park" event.	New	New	500

County Trail System

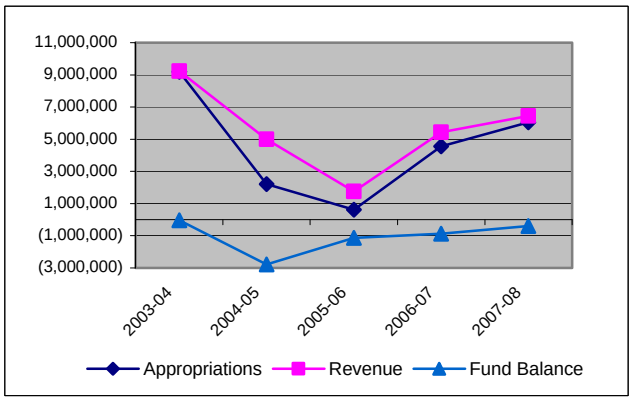
DESCRIPTION OF MAJOR SERVICES

Regional Parks is the steward of the county's Regional Trail Program charged with the development, operation and maintenance of diversified trails throughout the county. This continuous trail system will be enjoyed by the region's burgeoning population for cycling, hiking and equestrian use, linking open space with parks and non-motorized transportation corridors. In 2004-05, construction was completed on a 3.5-mile segment of trail along the Santa Ana River, between La Cadena Drive and Waterman Avenue (Phase II), and is currently open to users. Construction on the 3.3 mile segment between the Riverside County Line and La Cadena Drive (Phase I) is scheduled for completion in May 2007. Design and environmental work has also commenced on Phase III, from Waterman Avenue to California Street, with construction anticipated to begin in the fall of 2007. The design and environmental work is also underway for the upper Santa Ana River Trail (Phase IV), linking the trail to the San Bernardino Mountains starting at California Street.

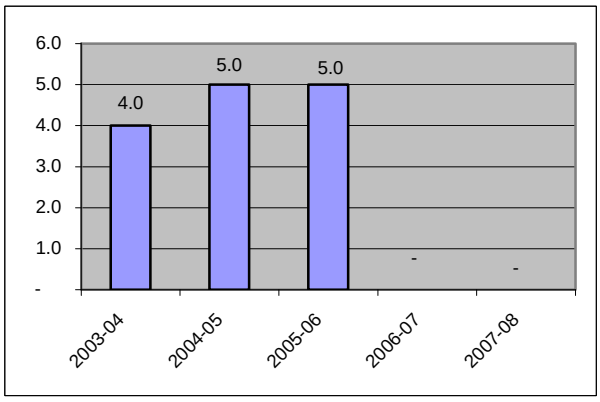
There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



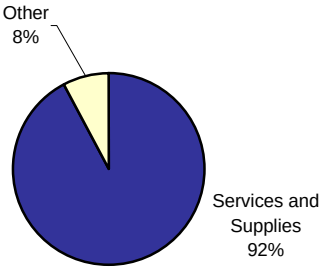
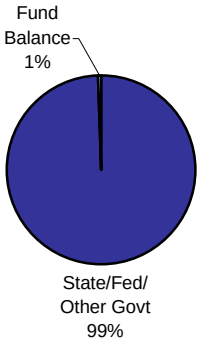
PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	3,308,139	498,690	289,839	4,930,306	4,155,845
Departmental Revenue	240,534	2,153,686	545,587	5,806,908	4,897,597
Fund Balance				(876,602)	

Appropriation in 2006-07 was approximately $775,000 less than budget primarily because of an anticipated design contract for Phase IV of the trail not being awarded until 2007-08.

Departmental revenue in 2006-07 was approximately $910,000 less than budget mainly due to less state and federal reimbursements for Phase III of the Santa Ana River Trail (SART). Most of the design and environmental costs for this phase will now be incurred in 2007-08; therefore, the corresponding reimbursements will also be received during that year.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Regional Parks
FUND: County Trail System

BUDGET UNIT: RTS CCP
FUNCTION: Recreation and Cultural Services
ACTIVITY: Recreation Facilities

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	244,775	249,368	221,523	-	-	-	**-**
Services and Supplies	3,186,315	464,090	242,403	3,622,933	4,188,935	5,590,083	**1,401,148**
Central Computer	-	-	-	-	3,370	-	**(3,370)**
Other Charges	-	-	-	360,000	-	-	**-**
Land and Improvements	-	-	-	-	-	445,500	**445,500**
Vehicles	-	40,277	-	-	-	-	**-**
Transfers	7,147	7,108	1,011	172,912	366,283	18,000	**(348,283)**
Total Exp Authority	3,438,237	760,843	464,937	4,155,845	4,558,588	6,053,583	**1,494,995**
Reimbursements	(130,098)	(262,153)	(175,098)	-	-	-	**-**
Total Appropriation	3,308,139	498,690	289,839	4,155,845	4,558,588	6,053,583	**1,494,995**
Departmental Revenue							
Use of Money and Prop	10,145	4,422	3,249	4,918	2,200	2,200	**-**
State, Fed or Gov't Aid	229,275	2,054,814	480,658	4,259,459	5,428,337	6,002,484	**574,147**
Other Revenue	1,114	89,450	61,680	-	-	-	**-**
Total Revenue	240,534	2,148,686	545,587	4,264,377	5,430,537	6,004,684	**574,147**
Operating Transfers In	-	5,000	-	633,220	4,653	12,582	**7,929**
Total Financing Sources	240,534	2,153,686	545,587	4,897,597	5,435,190	6,017,266	**582,076**
Fund Balance					(876,602)	36,317	**912,919**

Services and supplies of $5,590,083 represents anticipated costs to finish design, environmental work and construction of Phase III of the SART, construction of the Wilson Creek Trail project, and appropriations for design and environmental work for Phase IV of the SART.

Land and improvements are budgeted at $445,500 for construction of lighting improvements for the soccer fields at Yucaipa Regional Park and preliminary work anticipated for Colton Regional Park, both federal grant projects.

State aid revenues of $731,995 include reimbursements for construction of the Wilson Creek trail, Santa Ana River Phase III, and a final reimbursement for Phase I. Federal aid revenues of $5,270,489 reflect reimbursements for costs associated with construction of Phase III and design/environmental work on Phase IV of the Santa Ana River Trail.

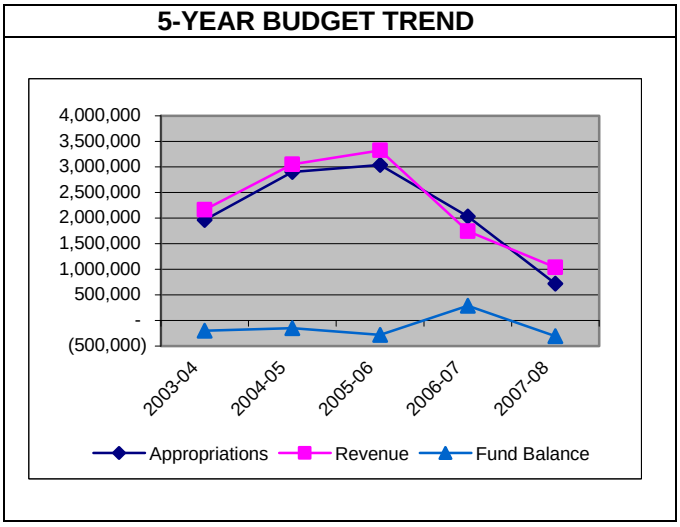
Proposition 12 Projects

DESCRIPTION OF MAJOR SERVICES

Proposition 12 is the Safe Neighborhood Parks, Clean Water, Clean Air, and Coastal Protection Bond Act of 2000, responding to the recreational and open-space needs of a growing population and expanding urban communities. The Program is intended to revive state Stewardship of natural resources by investing in neighborhood and state parks to meet the urgent need for safe, open and accessible local park and recreational facilities. Regional Parks' total allocation of Proposition 12 funds is $4,832,410. On January 29, 2002, the Board of Supervisors approved a list of projects to be funded by this financing source. Funding under this proposition expires in June 2008, and all projects are expected to be completed before that time.

There is no staffing associated with this budget unit.

BUDGET HISTORY

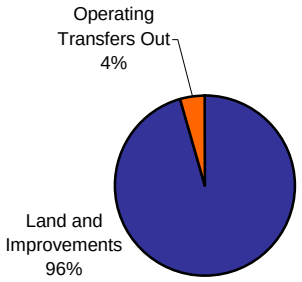
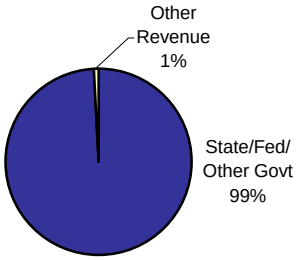


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	591,065	506,425	1,752,311	2,029,322	1,824,322
Departmental Revenue	209,795	379,737	2,279,790	1,744,684	1,184,452
Fund Balance				284,638	

Appropriation in 2006-07 was $205,000 less than budget primarily because construction on the Moabi campground restroom project did not commence until after July 1, 2007 and was re-budgeted for 2007-08 accordingly. Consequently, grant revenues for this project will also not be received until 2007-08.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Regional Parks
FUND: Proposition 12 Projects

BUDGET UNIT: RKL RGP
FUNCTION: Recreation and Cultural Services
ACTIVITY: Recreation Facilities

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Services and Supplies	408,332	1,683	-	-	-	-	**-**
Land and Improvements	-	505,069	1,703,585	1,824,322	2,029,322	687,000	**(1,342,322)**
Transfers	14,815	(327)	25,000	-	-	-	**-**
Total Appropriation	423,147	506,425	1,728,585	1,824,322	2,029,322	687,000	**(1,342,322)**
Operating Transfers Out	167,918	-	23,726	-	-	31,100	**31,100**
Total Requirements	591,065	506,425	1,752,311	1,824,322	2,029,322	718,100	**(1,311,222)**
Departmental Revenue							
Use of Money and Prop	2,389	4,199	7,833	11,553	1,800	8,000	**6,200**
State, Fed or Gov't Aid	207,406	575,538	1,149,316	1,556,644	1,742,884	1,054,544	**(688,340)**
Other Revenue	-	(200,000)	200,000	-	-	-	**-**
Total Revenue	209,795	379,737	1,357,149	1,568,197	1,744,684	1,062,544	**(682,140)**
Operating Transfers In	-	-	922,641	(383,745)	-	-	**-**
Total Financing Sources	209,795	379,737	2,279,790	1,184,452	1,744,684	1,062,544	**(682,140)**
Fund Balance					284,638	(344,444)	**(629,082)**

Land and improvements are budgeted at $687,000 for construction of a campground restroom at Moabi Regional Park and residual carryover balances for the campground expansion project at Yucaipa Regional Park and the shelter/restroom replacement project at Glen Helen Regional Park that are currently under construction. The decrease of $1,342,322 is because funding under this proposition expires in June 2008 and most projects have already been completed.

Operating transfers out of $31,100 represent a reimbursement to the parks maintenance development fund for costs related to a sewer lift station pump replacement at Moabi Regional Park.

Other governmental aid of $1,054,544 represents reimbursements for the cost of projects completed or nearing completion.

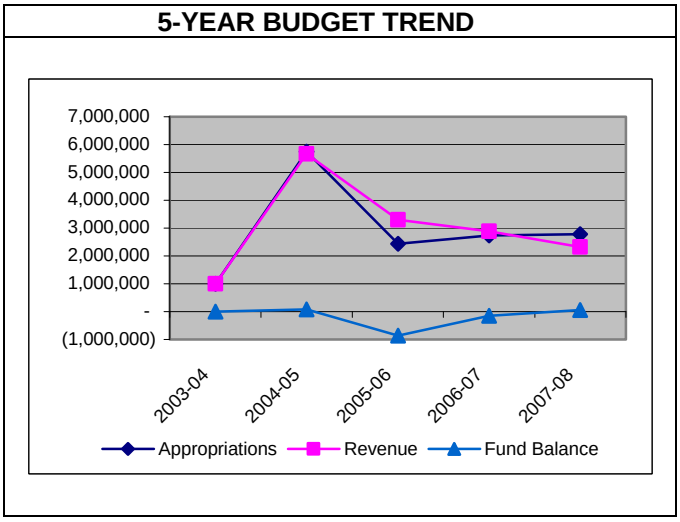
Proposition 40 Projects

DESCRIPTION OF MAJOR SERVICES

Proposition 40 is the Safe Neighborhood Parks, Clean Water, Clean Air, and Coastal Protection Bond Act of 2002, responding to the recreational and open-space needs of a growing population and expanding urban communities. The program is intended to revive state Stewardship of natural resources by investing in neighborhood and state parks to meet the urgent need for safe, open and accessible local park and recreational facilities. Regional Parks' total allocation of Proposition 40 per capita funds is $4,858,000. On December 16, 2003, the Board of Supervisors approved a list of per capita projects to be funded by this financing source.

There is no staffing associated with this budget unit.

BUDGET HISTORY

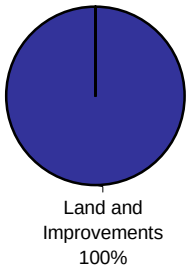
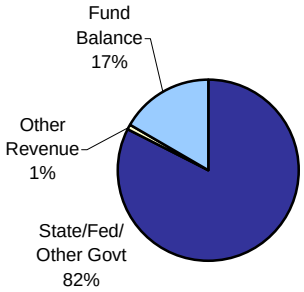


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	131,713	2,027,391	64,577	2,737,215	(82,222)
Departmental Revenue	213,183	1,080,283	634,838	2,881,905	523,138
Fund Balance				(144,690)	

Actual expenditures in 2006-07 did not materialize due to Proposition 40 projects not commencing as anticipated. These projects are now expected to be completed in 2007-08 and have been re-budgeted accordingly. Consequently, revenues for these projects will now be received in 2007-08 as well.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Regional Parks
FUND: Proposition 40 Projects

BUDGET UNIT: RKM RGP
FUNCTION: Recreation and Cultural Services
ACTIVITY: Recreation Facilities

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Services and Supplies	131,713	336,929	-	-	-	-	**-**
Land and Improvements	-	1,760,462	64,577	(82,222)	2,737,215	2,768,455	**31,240**
Transfers	-	230,000	-	-	-	-	**-**
Total Exp Authority	131,713	2,327,391	64,577	(82,222)	2,737,215	2,768,455	**31,240**
Reimbursements	-	(300,000)	-	-	-	-	**-**
Total Appropriation	131,713	2,027,391	64,577	(82,222)	2,737,215	2,768,455	**31,240**
Operating Transfers Out	-	-	-	-	-	12,582	**12,582**
Total Requirements	131,713	2,027,391	64,577	(82,222)	2,737,215	2,781,037	**43,822**
Departmental Revenue							
Use of Money and Prop	83	5,983	2,953	5,511	2,600	5,000	**2,400**
State, Fed or Gov't Aid	213,100	729,300	346,885	517,627	2,879,305	2,297,268	**(582,037)**
Other Revenue	-	345,000	285,000	-	-	-	**-**
Total Revenue	213,183	1,080,283	634,838	523,138	2,881,905	2,302,268	**(579,637)**
Operating Transfers In	-	-	-	-	-	18,100	**18,100**
Total Financing Sources	213,183	1,080,283	634,838	523,138	2,881,905	2,320,368	**(561,537)**
Fund Balance					(144,690)	460,669	**605,359**

Land and improvements are budgeted at $2,768,455, which includes construction of a snack bar and restroom renovation project at Mojave Narrows Regional Park, some ongoing turf and irrigation improvements at Glen Helen Regional Park, and a residual amount for participation in the Santa Ana River Trail Phase I project.

Operating transfers out of $12,582 represents a reimbursement to the trails fund for costs related to construction of Phase II of the Santa Ana River Trail.

Other governmental aid of $2,297,268 represents reimbursements for the cost of projects. The $582,037 decrease is due to fewer projects scheduled for 2007-08.

Operating transfers in of $18,100 represent a reimbursement from Park Maintenance/Development fund for design costs related to the Mojave Narrows Regional Park Interpretive Center project.

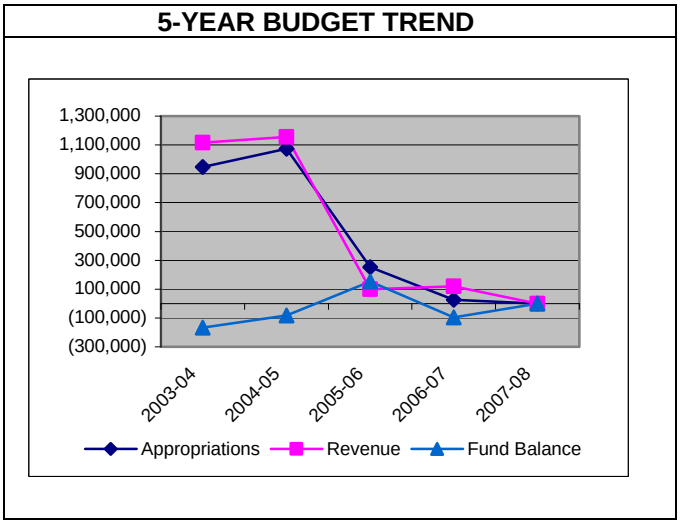
Moabi Regional Park Boat Launch Facility

DESCRIPTION OF MAJOR SERVICES

The Regional Parks Division was awarded a $1,273,000 grant from the California Department of Boating and Waterways in July 2002 for the purpose of renovating the Moabi Regional Park Boat Launching Facility. The project, completed in the summer of 2005, provides additional opportunities for the public to enjoy recreational water activities including boating, fishing and waterskiing. All project expenditures and reimbursements have been completed and a grant closeout has been performed. Consequently, this fund is no longer necessary and it was closed during 2006-07.

There is no staffing associated with this budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	(83,433)	1,222,950	266,815	25,163	(55,150)
Departmental Revenue	1,771	1,457,983	19,268	120,279	418
Fund Balance				(95,116)	

ANALYSIS OF FINAL BUDGET

GROUP: Public and Support Services
DEPARTMENT: Regional Parks
FUND: Moabi Boat Launching Facility

BUDGET UNIT: RTP CCP
FUNCTION: Recreation and Cultural Services
ACTIVITY: Recreation Facilities

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Services and Supplies	(89,227)	-	(8,775)	-	-	-	**-**
Land and Improvements	-	1,452,950	300,590	(55,150)	25,163	-	**(25,163)**
Total Exp Authority	(89,227)	1,452,950	291,815	(55,150)	25,163	-	**(25,163)**
Reimbursements	-	(230,000)	(25,000)	-	-	-	**-**
Total Appropriation	(89,227)	1,222,950	266,815	(55,150)	25,163	-	**(25,163)**
Departmental Revenue							
Use of Money and Prop	1,771	1,627	4,611	418	-	-	**-**
State, Fed or Gov't Aid	-	936,542	499,657	-	120,279	-	**(120,279)**
Other Revenue	-	485,000	(485,000)	-	-	-	**-**
Total Revenue	1,771	1,423,169	19,268	418	120,279	-	**(120,279)**
Operating Transfers In	-	34,814	-	-	-	-	**-**
Total Financing Sources	1,771	1,457,983	19,268	418	120,279	-	**(120,279)**
Fund Balance					(95,116)	-	**95,116**

Glen Helen Amphitheater

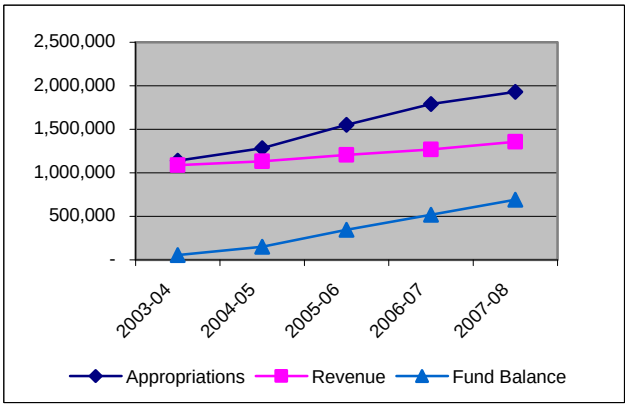
DESCRIPTION OF MAJOR SERVICES

This budget unit was established to account for lease payments received annually from the operators of the amphitheater at Glen Helen Regional Park. Each year, this revenue is transferred to the county general fund to finance the cost of the facility's debt service payment.

There is no staffing associated with this budget unit.

BUDGET HISTORY

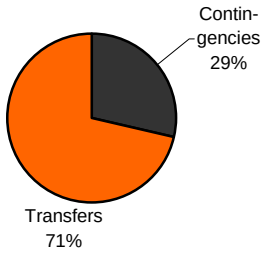
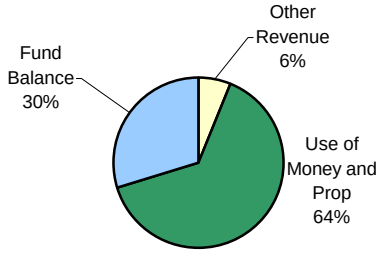
5-YEAR BUDGET TREND



PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	972,100	969,500	1,039,182	1,789,413	1,211,563
Departmental Revenue	960,199	1,165,561	1,213,118	1,270,000	1,267,027
Fund Balance				519,413	

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Regional Parks
FUND: Glen Helen Amphitheater

BUDGET UNIT: SGH CAO
FUNCTION: Recreation and Cultural Services
ACTIVITY: Recreation Facilities

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Transfers	972,100	969,500	1,039,182	1,211,563	1,789,413	1,378,000	**(411,413)**
Contingencies	-	-	-	-	-	551,877	**551,877**
Total Appropriation	972,100	969,500	1,039,182	1,211,563	1,789,413	1,929,877	**140,464**
Departmental Revenue							
Use of Money and Prop	960,199	1,025,561	1,213,118	1,267,027	1,150,000	1,235,000	**85,000**
Other Revenue	-	140,000	-	-	120,000	120,000	**-**
Total Revenue	960,199	1,165,561	1,213,118	1,267,027	1,270,000	1,355,000	**85,000**
Fund Balance					519,413	574,877	**55,464**

Transfers of $1,378,000 reflect the amount to the county general fund to finance the cost of the facility's debt service payment.

Contingencies of $551,877 represent undesignated fund balance.

Revenue from use of money and property of $1,235,000 includes rent received from the operators of the Amphitheater, as well as anticipated interest earnings on this fund's cash balance.

Other revenue of $120,000 represents the amount received from the Amphitheater operators for naming rights of the facility.

Amphitheater Improvements at Glen Helen

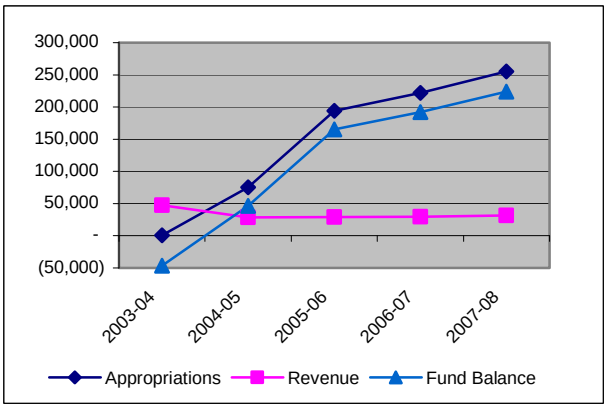
DESCRIPTION OF MAJOR SERVICES

This special revenue fund was established to provide for improvements to the Hyundai Pavilion at Glen Helen Regional Park. These improvements are designed to maintain the amphitheater and its facilities in their current condition in order to preserve a quality entertainment experience for its visitors. This fund is financed jointly by deposits from the Regional Parks Department and the operators of the pavilion.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND

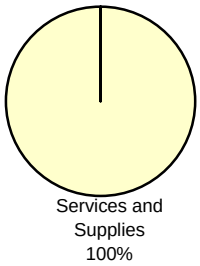
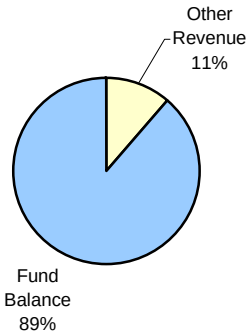


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	870	75,066	4,077	221,848	-
Departmental Revenue	47,273	28,798	31,281	29,500	34,076
Fund Balance				192,348	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in this fund are typically less than budget. There were no improvement projects in this fund during 2006-07; therefore, the entire fund balance has been re-appropriated in the 2007-08 budget.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Regional Parks
FUND: Ampitheater Improvements

BUDGET UNIT: SGR RGP
FUNCTION: Recreation and Cultural Services
ACTIVITY: Recreation Facilities

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Services and Supplies	870	75,066	4,077	-	221,848	255,448	**33,600**
Total Appropriation	870	75,066	4,077	-	221,848	255,448	**33,600**
Departmental Revenue							
Use of Money and Prop	3,680	3,798	6,281	9,076	4,500	4,024	**(476)**
Current Services	18,593	-	-	-	-	-	**-**
Other Revenue	25,000	25,000	25,000	25,000	25,000	25,000	**-**
Total Revenue	47,273	28,798	31,281	34,076	29,500	29,024	**(476)**
Fund Balance					192,348	226,424	**34,076**

Services and supplies of $255,448 are budgeted for the cost of agreed upon improvements to the Hyundai Pavilion. The increase of $33,600 is based on the fund balance available for 2007-08.

Departmental revenue of $29,024 include $25,000 in other revenues (financed jointly, $12,500 each, by deposits from the Regional Parks Department and the operators of the Hyundai Pavilion per a lease agreement) and $4,024 in estimated interest based on the fund's cash balance available.

Park Maintenance/Development

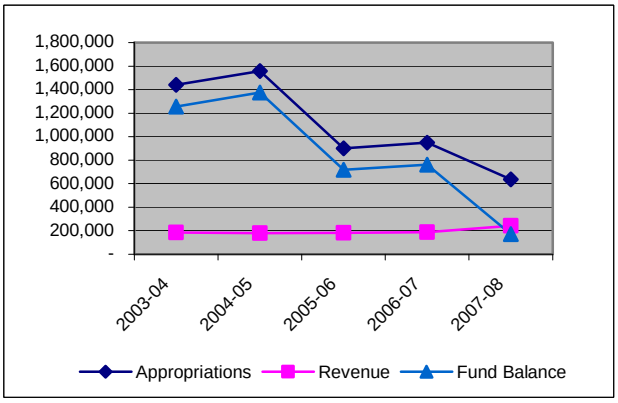
DESCRIPTION OF MAJOR SERVICES

This special revenue fund was established to provide for the maintenance, development and emergency repair at all regional parks. The costs associated with this fund are financed through a five percent allocation of park admission fees.

There is no staffing associated with this budget unit.

BUDGET HISTORY

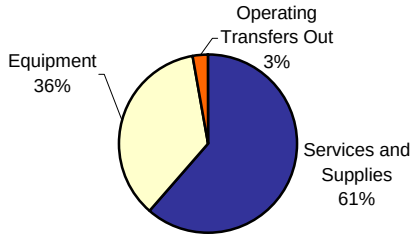
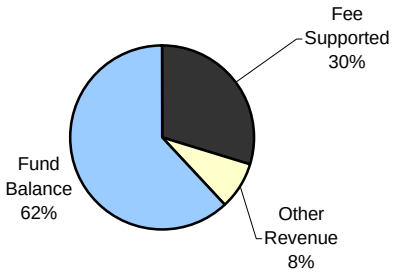
5-YEAR BUDGET TREND



PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	1,236,736	924,218	636,915	947,951	844,874
Departmental Revenue	1,356,761	263,528	659,972	187,000	311,436
Fund Balance				760,951	

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Regional Parks
FUND: Park Maintenance/Development

BUDGET UNIT: SPR CCR
FUNCTION: Recreation and Cultural Services
ACTIVITY: Recreation Facilities

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Services and Supplies	601,887	856,513	535,513	492,343	553,502	390,598	**(162,904)**
Equipment	329,842	63,075	10,769	95,682	137,600	228,720	**91,120**
Capitalized Software	-	-	48,575	-	-	-	**-**
Transfers	-	4,630	(1,093)	-	-	-	**-**
Total Appropriation	931,729	924,218	593,764	588,025	691,102	619,318	**(71,784)**
Operating Transfers Out	305,007	-	43,151	256,849	256,849	18,100	**(238,749)**
Total Requirements	1,236,736	924,218	636,915	844,874	947,951	637,418	**(310,533)**
Departmental Revenue							
Use of Money and Prop	29,018	28,396	32,161	38,188	19,000	22,000	**3,000**
State, Fed or Gov't Aid	22,801	352	148,776	(29,455)	-	-	**-**
Current Services	751,915	252,098	94,619	320,203	168,000	190,000	**22,000**
Other Revenue	(12,243)	(17,500)	(25,384)	(17,500)	-	-	**-**
Other Financing Sources	-	182	12,061	-	-	-	**-**
Total Revenue	791,491	263,528	262,233	311,436	187,000	212,000	**25,000**
Operating Transfers In	565,270	-	397,739	-	-	31,100	**31,100**
Total Financing Sources	1,356,761	263,528	659,972	311,436	187,000	243,100	**56,100**
Fund Balance					760,951	394,318	**(366,633)**

Services and supplies of $390,598 are appropriated for maintenance of the regional parks. The decrease of $162,904 is based on less fund balance available in 2007-08.

Equipment is budgeted at $228,720. This amount includes the following purchases:

- $43,500 for three utility vehicles
- $35,000 for a river maintenance boat
- $ 9,000 for a maintenance/rescue boat
- $55,000 for a tractor
- $10,000 for an overseeder
- $45,000 for a wide area mower
- $25,000 for a front mower
- $ 6,220 for a brush/lake mower

Operating transfers out of $18,100 represent a reimbursement to the Proposition 40 fund for design costs related to the Mojave Narrows Regional Park Interpretive Center project.

Revenues of $212,000 include $190,000 for current services that represents five percent of gate entrance fees and a portion of reservation fees, as well as $22,000 in estimated interest earnings based on the fund's cash balance available.

Operating transfers in of $31,100 represent a reimbursement from the Proposition 12 fund for costs related to a sewer lift station pump replacement at Moabi Regional Park.

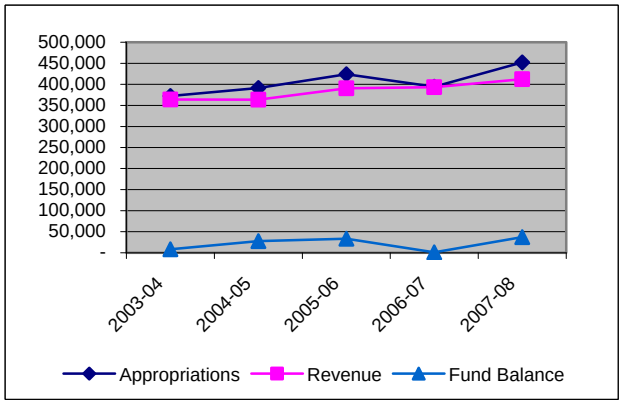
Calico Ghost Town Marketing Services

DESCRIPTION OF MAJOR SERVICES

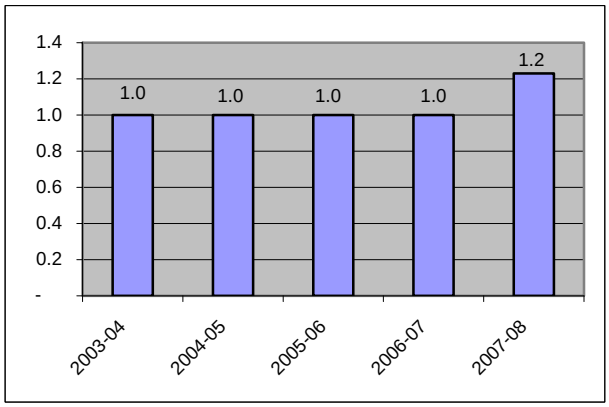
This special revenue fund was established to provide separate accountability and operations of marketing services for Calico Ghost Town Regional Park. A portion of revenues from the Calico Ghost Town concessionaires and park admission fees are used to advertise and market several special events including Calico Days, Spring Bluegrass Festival, Heritage Fest, Calico Ghost Haunt and the Civil War.

BUDGET HISTORY

5-YEAR BUDGET TREND



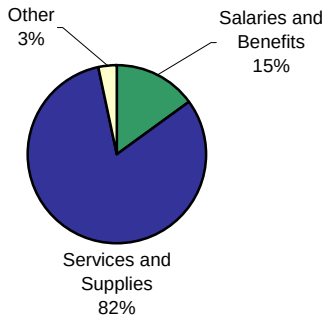
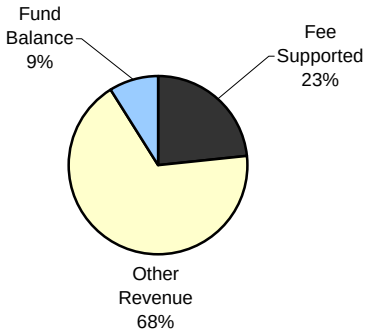
5-YEAR STAFFING TREND



PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	372,491	391,606	423,487	398,561	398,292
Departmental Revenue	364,129	363,820	390,996	397,248	436,690
Fund Balance				1,313	
Budgeted Staffing				1.0	

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Regional Parks
FUND: Calico Ghost Town Marketing Svcs

BUDGET UNIT: SPS CCR
FUNCTION: Recreation and Cultural Services
ACTIVITY: Recreation Facilities

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	48,575	59,148	62,896	60,643	59,911	67,480	**7,569**
Services and Supplies	323,743	332,268	360,388	332,392	321,845	369,235	**47,390**
Transfers	173	190	203	5,257	12,757	15,264	**2,507**
Total Appropriation	372,491	391,606	423,487	398,292	394,513	451,979	**57,466**
Departmental Revenue							
Use of Money and Prop	68,449	57,912	62,956	64,519	61,200	61,200	**-**
Current Services	103,280	112,312	108,537	107,954	120,000	105,000	**(15,000)**
Other Revenue	192,400	193,596	219,503	264,217	212,000	246,000	**34,000**
Total Revenue	364,129	363,820	390,996	436,690	393,200	412,200	**19,000**
Fund Balance					1,313	39,779	**38,466**
Budgeted Staffing					1.0	1.2	**0.2**

Salaries and benefits of $67,480 fund one full-time and one part-time position for a total of 1.2 budgeted staffing. The increase of $7,569 is primarily due to a 0.2 increase in budgeted staffing for an extra help position. This person will act as a liaison between the park and tour bus companies in an effort to attract more visitors to Calico Ghost Town Regional Park.

Services and supplies of $369,235 represent the cost of producing and advertising special events at the park. An increase of $47,390 is due to increased departmental revenue and increased fund balance available for 2007-08.

Transfers of $15,264 represent reimbursements to the Regional Parks general fund budget unit for costs to cover park resources used to produce special events.

Use of money and property of $61,200 includes revenues from a percentage of concession sales. This amount remains unchanged based on the current concession contracts and sales figures.

Current services of $105,000 include revenue from a portion of entrance fees.

Other revenue of $246,000 includes revenues from the park special events. Due to the growing popularity of the special events, and the addition of an extra weekend for hosting the Calico Ghost Haunt event, this revenue is projected to be $34,000 greater than the amount budgeted in the previous fiscal year.

Off-Highway Vehicle License Fee

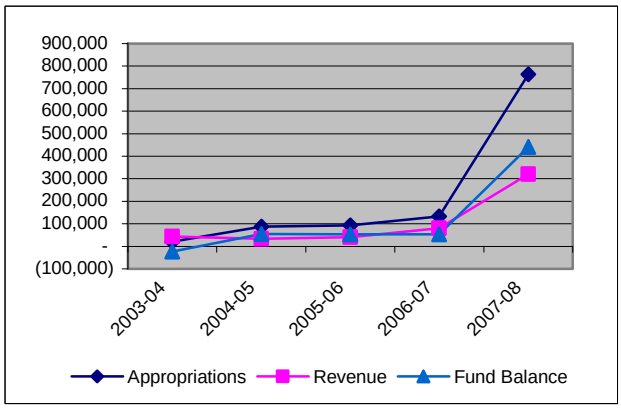
DESCRIPTION OF MAJOR SERVICES

Off-Highway vehicle funds are provided pursuant to state law, and derived from fines for violation of off-highway vehicle operations and licensing. These funds are used for the development of off-highway trails and areas in compliance with state requirements.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



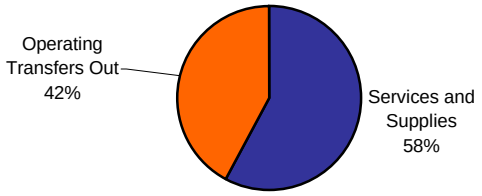
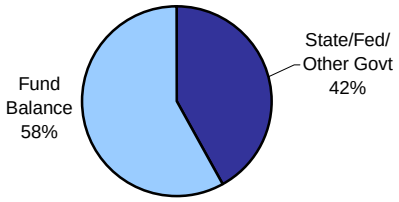
PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	20,997	87,298	-	132,856	14,422
Departmental Revenue	44,057	33,082	-	80,000	404,297
Fund Balance				52,856	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in this fund are typically less than budget. The amount not spent in 2006-07 has been re-appropriated in the 2007-08 budget.

Departmental revenue was significantly greater than budget due to a change in methodology in which the State now allocates the off-highway vehicle license fees.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Regional Parks
FUND: Off-Highway Vehicle License Fee

BUDGET UNIT: SBY AMS
FUNCTION: Recreation and Cultural Services
ACTIVITY: Recreation Facilities

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Services and Supplies	20,997	5,502	-	-	87,856	440,618	**352,762**
Equipment	-	-	-	14,422	45,000	-	**(45,000)**
Vehicles	-	81,796	-	-	-	-	**-**
Total Appropriation	20,997	87,298	-	14,422	132,856	440,618	**307,762**
Operating Transfers Out	-	-	-	-	-	323,113	**323,113**
Total Requirements	20,997	87,298	-	14,422	132,856	763,731	**630,875**
Departmental Revenue							
Use of Money and Prop	-	-	-	1,303	-	-	**-**
State, Fed or Gov't Aid	44,057	33,082	-	402,994	80,000	321,000	**241,000**
Total Revenue	44,057	33,082	-	404,297	80,000	321,000	**241,000**
Fund Balance			-		52,856	442,731	**389,875**

Services and supplies of $440,618 represent costs related to development of off-highway trails. The $352,762 increase is based on additional fund balance available.

Operating transfers out of $323,113 is for other departments incurring costs related to development of off-highway trails.

Departmental revenue of $321,000 reflects the amount anticipated in 2007-08 from fines for violation of off-highway vehicle operations and licensing. The $241,000 increase is the result of the state's new methodology of distributing off-highway vehicle license fees.

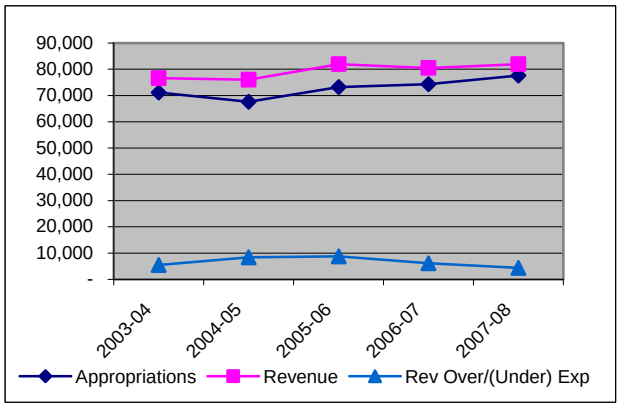
Snack Bars

DESCRIPTION OF MAJOR SERVICES

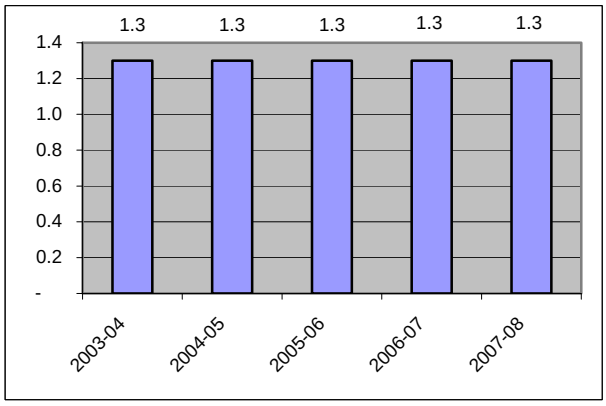
The Regional Parks Department provides staff to operate four snack bars located at the following parks: Glen Helen (island site and swimming complex), Lake Gregory, and Mojave Narrows. Enterprise funds were established for each snack bar to provide management with sound accountability and timely reports. Excess revenue resulting from operations is used to enhance the snack bars or other park operations. Snack bars at other regional parks (Cucamonga-Guasti, Yucaipa and Prado) are operated by a Board-approved private contractor.

BUDGET HISTORY

5-YEAR BUDGET TREND



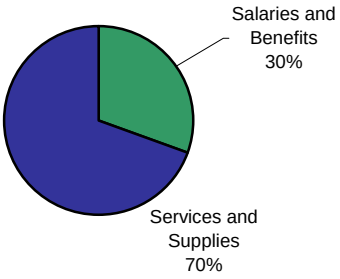
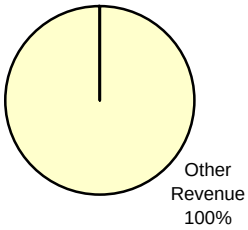
5-YEAR STAFFING TREND



PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	78,182	87,782	71,477	74,336	74,035
Departmental Revenue	54,097	86,836	76,631	80,500	54,901
Revenue Over/(Under) Exp	(24,085)	(946)	5,154	6,164	(19,134)
Budgeted Staffing				1.3	
Fixed Assets	-	-	-	-	-
Unrestricted Net Assets Available at Year End	-	50,465	54,301		35,167

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Regional Parks
FUND: Snack Bars

BUDGET UNIT: EMO, EMP, EMT
FUNCTION: Recreation and Cultural Services
ACTIVITY: Recreation Facilities

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	20,206	21,000	-	-	23,503	23,566	**63**
Services and Supplies	57,803	47,535	71,214	73,702	50,500	53,700	**3,200**
Transfers	173	247	263	333	333	343	**10**
Total Appropriation	78,182	68,782	71,477	74,035	74,336	77,609	**3,273**
Operating Transfers Out	-	19,000	-	-	-	-	**-**
Total Requirements	78,182	87,782	71,477	74,035	74,336	77,609	**3,273**
Departmental Revenue							
Other Revenue	54,097	86,836	76,631	54,901	80,500	82,000	**1,500**
Total Revenue	54,097	86,836	76,631	54,901	80,500	82,000	**1,500**
Rev Over/(Under) Exp	(24,085)	(946)	5,154	(19,134)	6,164	4,391	**(1,773)**
Budgeted Staffing					1.3	1.3	**-**

Salaries and benefits of $23,566 fund 1.3 positions, mainly extra help employees because the snack bars are typically seasonally operated. Only a slight increase of $63 has been budgeted based on the fact that Regional Parks will be instituting new timecard coding procedures in July to better track time spent by employees at snack bar locations.

Services and supplies of $53,700 represent purchases of food and bait for taxable resale at the snack bars.

Transfers of $343 represent costs for the employee health and productivity program administered by the Human Resources department.

Other revenue of $82,000 includes revenue from the sales of food and bait items at the four snack bar locations.

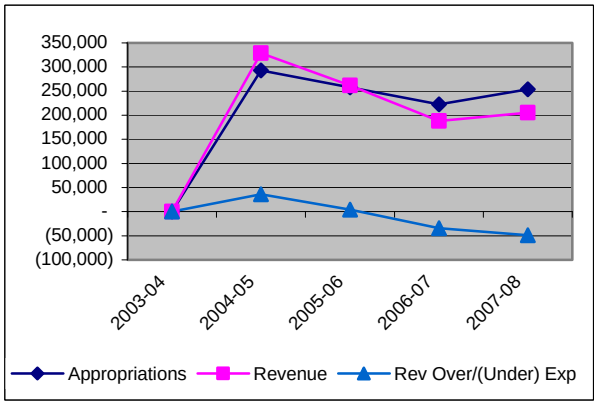
Camp Bluff Lake

DESCRIPTION OF MAJOR SERVICES

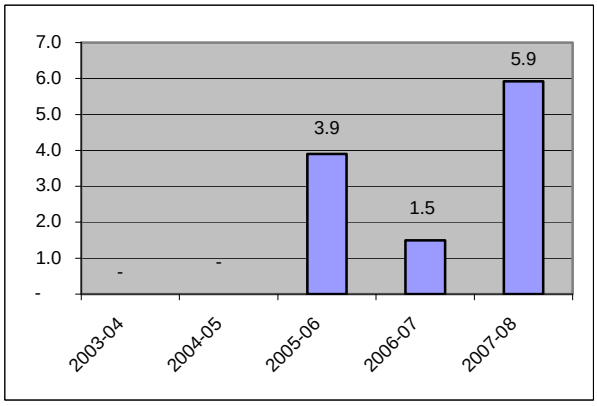
Camp Bluff Lake is a 120-acre camp located in the San Bernardino Mountains near the City of Big Bear. The Camp is currently owned by The Wildlands Conservancy. The Board of Supervisors approved an agreement with The Conservancy for the county's use of the Camp Bluff Lake facility for a children's summer camping program. The camp provides children with recreational opportunities and the ability to increase their appreciation of the wonders of nature. Seizing the opportunity to expand its youth services program, the Board of Supervisors approved another agreement with The Conservancy to develop an Environmental Science Day Camp program, a one-day environmental studies retreat for elementary school children. Income and expenses for both youth services programs are being accounted for in this enterprise fund.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

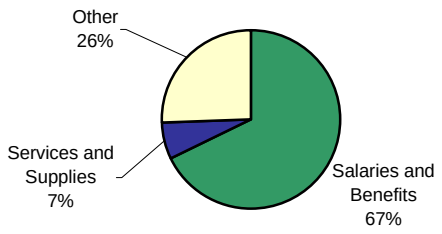
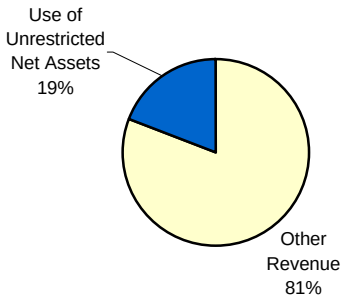


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	9,126	98,227	38,828	222,466	269,648
Departmental Revenue	1,549	23,080	138,999	188,000	209,674
Revenue Over/(Under) Exp	(7,577)	(75,147)	100,171	(34,466)	(59,974)
Budgeted Staffing				1.5	
Fixed Assets	-	-	-	-	-
Unrestricted Net Assets Available at Year End	74,978	10,713	100,002		48,660

Appropriation was approximately $47,000 greater than budget principally due to the cost of salaries and benefits for eight naturalists working under the Environmental Science Day Camp program. These positions were not included in the 2006-07 budget because this new program commenced during the year. These positions were funded by a grant from The Wildlands Conservancy for the Environmental Science Day Camp program.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Regional Parks
FUND: Camp Bluff Lake

BUDGET UNIT: EME CCP
FUNCTION: Recreation and Cultural Services
ACTIVITY: Recreation Facilities

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	9,126	70,350	32,523	120,572	76,775	171,714	94,939
Services and Supplies	-	27,877	4,770	81,291	57,460	16,265	(41,195)
Central Computer	-	-	-	-	843	896	53
Transfers	-	-	1,535	67,785	87,388	64,985	(22,403)
Total Appropriation	9,126	98,227	38,828	269,648	222,466	253,860	31,394
Departmental Revenue							
Use of Money and Prop	1,549	545	499	6,746	-	5,200	5,200
Current Services	-	2,535	500	102,928	138,000	-	(138,000)
Other Revenue	-	20,000	138,000	100,000	50,000	200,000	150,000
Total Revenue	1,549	23,080	138,999	209,674	188,000	205,200	17,200
Rev Over/(Under) Exp	(7,577)	(75,147)	100,171	(59,974)	(34,466)	(48,660)	(14,194)
Budgeted Staffing					1.5	5.9	4.4

Salaries and benefits of $171,714 fund 5.9 positions. The $94,939 increase reflects the inclusion of 4.4 extra-help positions for the Environmental Science Day Camp program.

Services and supplies of $16,265 include miscellaneous supplies for the Environmental Science Day Camp program. A decrease of $41,195 is primarily the result of operations at Camp Bluff Lake being suspended for the 2007 summer season.

Transfers of $64,985 represent reimbursements to the Regional Parks general fund budget unit for salary and benefit costs related to the Youth Services Coordinator position that oversees the Environmental Science Day Camp program. A decrease of $22,403 is anticipated due to reduced salary and benefit costs for the coordinator overseeing Camp Bluff Lake operations.

Use of money and property of $5,200 is for interest earned on the fund's cash balance.

Current services revenues are not anticipated in 2007-08 based on a suspension of operations at Camp Bluff Lake for the 2007 summer season.

Other revenue of $200,000 is anticipated from grants to fund the Environmental Science Day Camp program.

REGISTRAR OF VOTERS
Kari Verjil

MISSION STATEMENT

The Registrar of Voters office upholds the integrity of the electoral process by consistently conducting fair and open elections that are accessible to all and that accurately reflect the intent of the electorate, promotes public confidence, increases voter participation, and strengthens democracy while providing the highest quality of customer service.

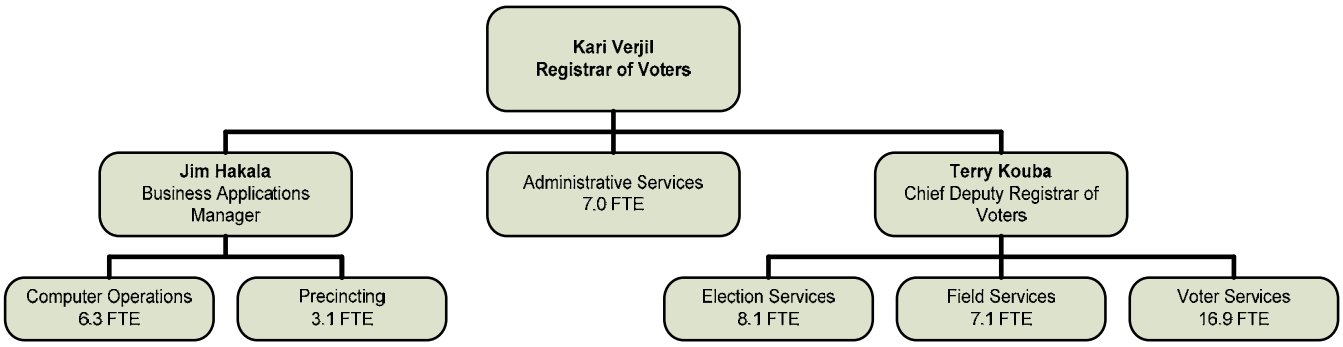
STRATEGIC GOALS

1. Increase voter participation in the electoral process to further ascertain the will of the people.

2. Create a pool of experienced and reliable pollworkers to provide the highest quality of service to our customers that is delivered with dignity and respect.

3. Improve/remodel Registrar of Voters office environment to promote professionalism and improve customer service.

ORGANIZATIONAL CHART



DESCRIPTION OF MAJOR SERVICES

The primary function of the Registrar of Voters Department is to conduct elections as prescribed by district, city, county, state, and federal laws, and regulations.

The Administrative Services Section oversees the preparation and monitoring of department budget, prepares estimates and billings for election services, oversees contracting and purchasing, and manages personnel and payroll.

The Computer Operations Section provides computer support to the department through the in-house computer system and vendor supplied election software, coordinates technical services with the Department of Information Services, and oversees all counting operations in-house.

The Precincting Section creates and maintains jurisdictional boundaries. This involves maintenance of street address files, updating of zip code changes, and realignment of district boundaries. Depending upon which jurisdictions are on the ballot, voter precincts can be combined to form larger election precincts that meet policy guidelines.

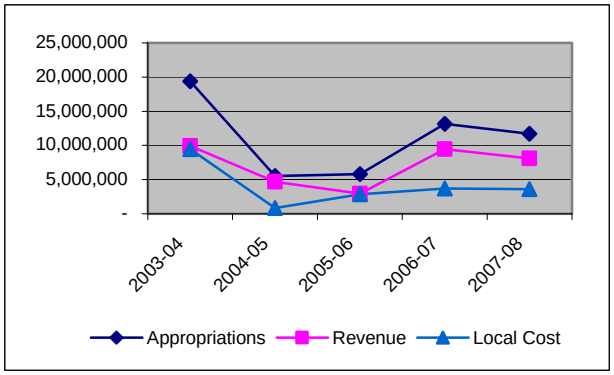
The Election Services Section oversees the filing of candidates, calling of elections, petition process, preparation of sample ballots, campaign disclosure filings, and provides information/data to candidates/campaigns. Recruits pollworkers, coordination of the student and County poll worker programs, provides their training, and assigns them to the appropriate poll locations.

The Field Services Section provides programming and maintenance of electronic voting equipment in preparation for each election. Assembles/distributes/retrieves poll election supplies, and provides facility support to the department. Recruits locations to serve as polling places.

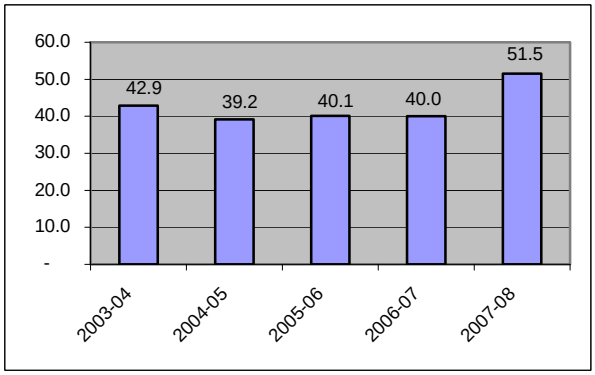
The Voter Services Section maintains the computerized voter files, verifies petition signatures, and provides phone and counter assistance to voters. Voter registration cards and signatures are electronically captured to provide additional security and reducing future labor costs. Coordinates Voter Outreach training and State mandated programs to increase registration and provides absentee/mail ballot voting services.

BUDGET HISTORY

5-YEAR BUDGET TREND



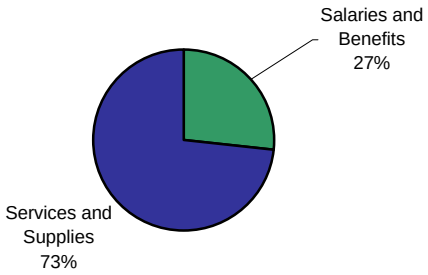
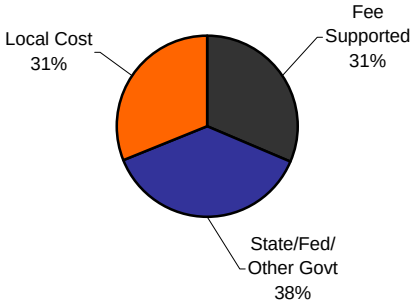
5-YEAR STAFFING TREND



PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	19,403,790	5,509,773	5,825,181	13,163,095	11,090,278
Departmental Revenue	9,925,615	4,670,300	2,966,043	9,462,107	7,445,738
Local Cost	9,478,175	839,473	2,859,138	3,700,988	3,644,540
Budgeted Staffing				40.0	

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Registrar of Voters
FUND: General

BUDGET UNIT: AAA ROV
FUNCTION: General
ACTIVITY: Elections

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	1,919,338	1,782,124	1,840,351	1,918,953	2,425,518	3,108,500	**682,982**
Services and Supplies	17,437,619	3,321,880	3,941,550	5,752,304	8,032,563	8,529,075	**496,512**
Central Computer	18,540	27,241	35,361	34,686	34,686	38,620	**3,934**
Equipment	21,600	370,350	-	118,408	169,000	-	**(169,000)**
Vehicles	-	-	-	32,150	213,000	-	**(213,000)**
Transfers	6,693	8,178	7,919	10,284	10,285	18,553	**8,268**
Total Appropriation	19,403,790	5,509,773	5,825,181	7,866,785	10,885,052	11,694,748	**809,696**
Operating Transfers Out	-	-	-	3,223,493	2,278,043	-	**(2,278,043)**
Total Requirements	19,403,790	5,509,773	5,825,181	11,090,278	13,163,095	11,694,748	**(1,468,347)**
Departmental Revenue							
Licenses & Permits	-	-	(3,019)	-	-	-	**-**
State, Fed or Gov't Aid	8,104,034	2,653,653	31,822	6,376,944	8,410,198	4,385,683	**(4,024,515)**
Current Services	1,791,657	1,980,481	2,894,864	1,037,888	1,051,459	3,661,000	**2,609,541**
Other Revenue	29,924	21,166	42,376	30,906	450	30,450	**30,000**
Other Financing Sources	-	15,000	-	-	-	-	**-**
Total Revenue	9,925,615	4,670,300	2,966,043	7,445,738	9,462,107	8,077,133	**(1,384,974)**
Local Cost	9,478,175	839,473	2,859,138	3,644,540	3,700,988	3,617,615	**(83,373)**
Budgeted Staffing					40.0	51.5	**11.5**

The overall budgetary changes in the 2007-08 Final Budget, from that of the 2006-07 Final Budget, are characterized by the two following significant factors: (1) the reduction of $6.0 Million in Help America Vote Act (HAVA) one-time funds that were available from the state via a contractual agreement (No. 06-424), to assist the county with its conversion to touch screen electronic voting with Voter Verified Paper Audit Trail functionality; and (2) transitioning from a one-election cycle in 2006-07 to a three-election cycle in 2007-08.

The 2007-08 budget would have routinely included a provision for two major elections; however, on March 15, 2007 the Governor of the State of California signed Senate Bill 113 (SB 113) that created one additional major election during this fiscal year. This will result in a split of the California 2008 Primary Election, which is customarily held in June during a Presidential Primary Election cycle, into two major countywide elections that will take place on February 5, 2008 and on June 3, 2008. The February 2008 Election will serve as the Presidential Primary Election with party-specific ballot types, and will likely result in high voter turnout. The June 2008 Election will serve as the Statewide Primary Election that will include Congressional, State Senate, Assembly, and county offices with multiple ballot types; however, this will likely result in low voter turnout based on similar previous elections. Statewide and local propositions will be permitted to consolidate with the February 2008 and June 2008 elections. SB 113 contains no specific appropriation provision or timetable with which to

reimburse counties for the cost of the additional February 2008 election, other than language included in SB 113 that referenced the intention of the Legislature to reimburse counties in an expeditious manner upon certification of election costs. In anticipation of this reimbursement, 2007-08 state aid budgeted revenue was increased by $2,000,000. If the February 2008 election costs are not reimbursed by the state in 2007-08, the general fund would be required to fully absorb these election costs, or absorb them temporarily until such time that the state provides the reimbursement.

Salaries and benefits of $3,108,500 fund 51.5 positions and are increasing by $682,982 primarily due to costs to maintain current services, such as negotiated labor agreements, and an increase of 11.5 budgeted staffing. The budgeted staffing increase, necessary in order to conduct three major elections in 2007-08, is partially offset by savings due to budgeted clerical positions at lower step levels because of staff turnover, and an overall reduction of one-time HAVA grant funding ($107,000).

Budgeted staffing adjustments are as follows:

- Increased 3.8 various regular positions for anticipated overtime to be paid prior to, during, and immediately following each of these three major elections.

- Increased 4.3 extra-help positions (3.8 PSE and 0.5 extra-help) to provide staff assistance during these major elections.

- Increased 2.7 various regular clerical positions (1.4 Office Assistant II, 0.8 Office Assistant III, and 0.5 Office Assistant IV positions) to eliminate a previous year vacancy factor.

- Increased 1.0 regular position (Applications Specialist) to develop an asset-tracking program for voting equipment.

- Decreased net 0.3 regular positions (added 2.0 Election Services Assistant positions that was offset with a reduction of 2.3 PSE positions) to provide staff support for a repair and maintenance program of voting equipment.

Services and supplies of $8,529,075 include appropriation authority to cover routine operating expenses, in addition to election-related expenses (such as postage, printing, temporary help, and other services), in order to conduct three major elections; and residual HAVA grant funded expenses of $2,100,683. The overall increase of $496,512 is primarily attributed to an increase ($4,196,084) to accommodate two additional major elections instead of one major election that was included in the 2006-07 base budget, offset by a reduction of one-time HAVA grant funding ($3,264,472), and a reduction of one-time funding from the general fund ($435,100) for the cost of placing two charter amendments on the November 2006 ballot, and.

There will be no equipment or vehicles purchased in 2007-08. The decrease in equipment purchases ($169,000) and vehicle purchases ($213,000) is due to a reduction in one-time HAVA grant funding ($382,000).

Transfers of $18,553 fund contributions toward the cost of the employee health and wellness program ($10,553), and for pest extermination charges ($8,000). The increase of $8,268 is primarily attributed to a reclassification of facility maintenance charges from the services/supplies appropriation series to transfers.

There will be no operating transfers out in 2007-08. The decrease of transfers out is due to a reduction in one-time HAVA grant funding ($2,278,043) that was transferred to the Electronic Voting Reserve in 2006-07.

Revenue totaling $8,077,133 is derived from the state for the reimbursement of postage ($25,000), for the SB 90 program ($260,000), for reimbursement of the February 2008 election ($2,000,000) and for residual HAVA grant funding ($2,100,683); for the sale of ROV services/products ($30,450); and from election services ($3,661,000) for participating jurisdictions that share in the cost of elections. The overall decrease of $1,384,974 is primarily attributed to a decrease of one-time HAVA grant funding ($6,031,515), offset by an increase in state reimbursement for the February 2008 election ($2,000,000), an increase in election services revenue ($2,609,541) due to the November 2007 UDEL election which is 100% funded by participating jurisdictions, and an increase in ROV services/products ($30,000).

PERFORMANCE MEASURES			
Description of Performance Measure	**2006-07 Projected**	**2006-07 Actual**	**2007-08 Projected**
Off-site Early Voting Locations.	10	6	8
Percentage of survey completion of existing polling places for compliance with accessibility requirements.	New	8%	25%
Percentage of completion of improving ROV office environment.	New	New	100%
Percentage of time for the Business Systems Analyst III position to provide technical support for the electronic voting system.	100%	5%	100%

Performance Measure 1: A total of six off-site early voting locations were implemented in 2006-07 (prior to the June 2006 and November 2006 elections), and were located at: Cal State San Bernardino, the Apple Valley Library, the Hesperia Library, the Ontario Library, the City of Upland (City Hall), and the City of San Bernardino (City Hall). The ROV continues to receive requests and will determine if additional sites can be supported in 2007-08.

Performance Measure 4: Due to extended recruitment efforts by the Human Resources Department, the Business Systems Analyst III position that was originally intended to be filled shortly after January 2007 was filled on May 14, 2007. This has resulted in the 2006-07 actual percentage of time that is lower than previously projected.

Special Districts - Fish and Game Commission

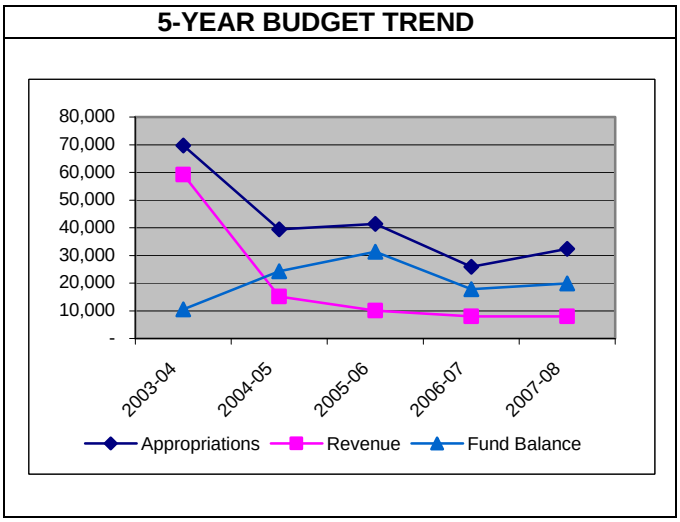
DESCRIPTION OF MAJOR SERVICES

The Fish & Game Commission is administered by the Special Districts Department, and its primary function is to act as the liaison between the State Department of Fish & Game, the County Board of Supervisors, and the public. The Commission makes recommendations to the Board of Supervisors on matters pertaining to wildlife in San Bernardino County.

The Fish and Game Commission budget receives funding from fines imposed on hunting, fishing and environmental infractions. These funds are used by the Commission to assist qualified organizations with projects that assist in enhancing wildlife and with its propagation in San Bernardino County.

There is no staffing associated with this budget unit.

BUDGET HISTORY

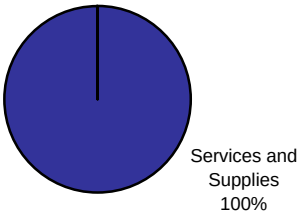
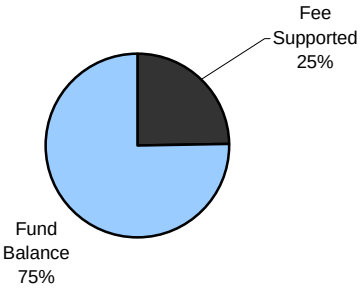


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	3,642	13	21,528	25,845	2,810
Departmental Revenue	17,384	7,011	8,081	8,000	9,372
Fund Balance				17,845	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, expenditures in this fund are typically less than budget. The amount not spent in 2006-07 was re-appropriated in the 2007-08 budget.

ANALYSIS OF FINAL BUDGET

2007-08 EXPENDITURE AUTHORITY	2007-08 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Special Districts
FUND: Fish and Game Commission

BUDGET UNIT: SBV CAO
FUNCTION: Public Protection
ACTIVITY: Other Protection

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Services and Supplies	3,642	13	21,528	2,810	25,845	32,408	**6,563**
Total Appropriation	3,642	13	21,528	2,810	25,845	32,408	**6,563**
Departmental Revenue							
Fines and Forfeitures	17,384	7,011	8,081	9,372	8,000	8,000	**-**
Total Revenue	17,384	7,011	8,081	9,372	8,000	8,000	**-**
Fund Balance					17,845	24,408	**6,563**

The 2007-08 budget contains an increase in services and supplies appropriation based on the unreserved fund balance available, which is appropriated in its entirety in accordance with section 29009 of the State Government Code. Services and supplies appropriation authority enables the Fish and Game Commission to assist qualified organizations with projects that enhance wildlife and with its propagation in San Bernardino County.

Capital Improvement Program
Summary

RECOMMENDED NEW PROJECTS BY FUNDING SOURCE	Page #	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Total
CAPITAL PROJECT FUNDS:					
ARCHITECTURE AND ENGINEERING (A&E)					
FUND CJV	606	22,800,000	962,500	9,500,800	33,263,300
AIRPORTS	611	-	-	4,350,000	4,350,000
TOTAL NEW PROJECTS ADMINISTERED BY A&E		22,800,000	962,500	13,850,800	37,613,300
REGIONAL PARKS PROJECTS	612	-	-	595,500	595,500
DEPT. OF PUBLIC WORKS (DPW) PROJECTS:					
TRANSPORTATION	613	-	500,000	14,676,380	15,176,380
SOLID WASTE MANAGEMENT	616	-	-	16,430,000	16,430,000
TOTAL NEW PROJECTS - DPW		-	500,000	31,106,380	31,606,380
TOTAL RECOMMENDED NEW PROJECTS		**22,800,000**	**1,462,500**	**45,552,680**	**69,815,180**
CARRYOVER PROJECTS					
CIP FUNDS (CJV and CJS)	618	50,297,202	15,218,234	38,278,881	103,794,317
ARMC	636	-	-	28,217,315	28,217,315
AIRPORTS	637	-	-	40,952,806	40,952,806
REGIONAL PARKS	639	-	-	7,913,455	7,913,455
TRANSPORTATION	640	-	6,450,000	19,704,567	26,154,567
SOLID WASTE MANAGEMENT	642	-	-	18,222,281	18,222,281
TOTAL CARRYOVER PROJECTS		**50,297,202**	**21,668,234**	**153,289,305**	**225,254,741**
TOTAL 2007-08 CIP BUDGET		**73,097,202**	**23,130,734**	**198,841,985**	**295,069,921**

SUPPLEMENTAL INFORMATION RECOMMENDED NEW PROJECTS BY GEOGRAPHIC LOCATION	A&E CIP Funds	Airports	Reg. Parks	DPW CIP Funds	Total New Projects
COUNTYWIDE - ALL DISTRICTS	2,978,300	-	-	-	2,978,300
FIRST DISTRICT	2,415,000	3,300,000	-	14,831,300	20,546,300
SECOND DISTRICT	4,910,000	-	150,000	3,939,000	8,999,000
THIRD DISTRICT	2,752,500	-	346,500	9,343,580	12,442,580
FOURTH DISTRICT	2,000,000	1,050,000	-	156,000	3,206,000
FIFTH DISTRICT	18,207,500	-	99,000	3,336,500	21,643,000
TOTAL RECOMMENDED NEW PROJECTS	**33,263,300**	**4,350,000**	**595,500**	**31,606,380**	**69,815,180**

CAPITAL IMPROVEMENT PROGRAM

SUMMARY

The County's Capital Improvement Program (CIP) includes construction, rehabilitation, and repair projects for numerous facilities and structures. Solid Waste Management and Transportation Division projects are administered by the Department of Public Works (DPW). Architecture and Engineering Department (A&E) administers projects for Arrowhead Regional Medical Center (ARMC), Community Development and Housing (CDH), Airports, Regional Parks and other general fund departments. Regional Parks Department administers some grant funded CIP projects such as countywide hiking, biking and equestrian trails. These may eventually be assigned to A&E after planning and scope of work is determined.

Table 1 provides a summary of all new projects for 2007-08. The CIP budget includes $22,800,000 from the general fund financing, which includes $1,500,000 for three approved policy items. Of the total funding from the general fund of $22,800,000, $19,300,000 is considered ongoing and $3,500,000 is considered one-time funding for various deferred maintenance/infrastructure projects. Several projects are being funded from department budgets and other funding sources that the Board of Supervisors has discretionary control over in the amount of $1,462,500 and there are numerous projects with restricted funding sources from dedicated sources for dedicated purposes (for example, Airports, Regional Parks grants, Transportation and Solid Waste projects) in the amount of $45,552,680. The total 2007-08 New CIP Projects budget is $69,815,180.

Table 1

SUMMARY OF 2007-08 NEW CIP PROJECTS					
	# of Projects	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Total
NEW PROJECTS ADMINISTERED BY A&E:					
Total New Projects (Fund CJV)	49	22,800,000	962,500	9,500,800	33,263,300
Airports New Projects (Various Funds)	11	-	-	4,350,000	4,350,000
Total New Projects Administered by A&E	**60**	**22,800,000**	**962,500**	**13,850,800**	**37,613,300**
NEW PROJECTS ADMINISTERED BY OTHERDEPARTMENTS:					
Regional Parks New Projects	**3**	**-**	**-**	**595,500**	**595,500**
Dept. of Public Works (DPW) New Projects:					
Transportation New Projects (Various Funds)	44	-	500,000	14,676,380	15,176,380
Solid Waste Mgmt New Projects (Various Funds)	17	-	-	16,430,000	16,430,000
Total New Projects - DPW	**61**	**-**	**500,000**	**31,106,380**	**31,606,380**
TOTAL NEW CIP PROJECTS	**124**	**22,800,000**	**1,462,500**	**45,552,680**	**69,815,180**

Details on capital projects administered by A&E are provided in:

- Exhibit A – 2007-08 Capital Improvement Program New Projects Administered by Architecture and Engineering by District by Location
- Exhibit B – 2007-08 Capital Improvement Program New Projects Administered by Architecture and Engineering – Airports.

Details on capital projects administered by Regional Parks are provided in:

- Exhibit C – 2007-08 Capital Improvement Program New Projects Administered by Regional Parks

Details on capital projects administered by the Department of Public Works are provided in:

- Exhibit D – 2007-08 Capital Improvement Program New Projects Administered by Department of Public Works – Transportation
- Exhibit E – 2007-08 Capital Improvement Program New Projects Administered by Department of Public Works – Solid Waste Management.

A summary of the status of previously approved CIP projects still in progress administered by A&E is provided in:

- Exhibit F – 2007-08 Carryover Projects Administered by Architecture and Engineering by District by Location (Funds CJV and CJS)
- Exhibit G – 2007-08 Arrowhead Regional Medical Center (ARMC) Carryover Projects (Fund CJZ)
- Exhibit H – 2007-08 Airports Carryover Projects (Various Funds)
- Exhibit I – 2007-08 Regional Parks Carryover Projects (Various Funds).

A summary of the status of previously approved CIP projects still in progress administered by the Department of Public Works is attached as:

- Exhibit J – 2007-08 Transportation Carryover Projects (Various Funds)
- Exhibit K – 2007-08 Solid Waste Management Carryover Projects (Various Funds).

Carryover balances have been adjusted based on ending balances as of June 30, 2007. A new fund was established for ARMC Capital Projects in the final budget to account for ARMC projects separately. The medical center is considered an asset of the Medical Center Enterprise Operation and needs to be shown on the Medical Center Financial Statements. By moving ARMC Capital Projects to a separate fund, asset expenditures can be accounted for correctly. ARMC Capital Projects are now detailed in Exhibit G. The total 2007-08 Carryover Balances is $225,254,741. Table 2 provides a summary of all Carryover Projects.

Table 2

SUMMARY OF 2007-08 CARRYOVER BALANCES					
	# of Proj.	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Total
CARRYOVER PROJECTS ADMINISTERED BY A&E:					
Structures & Improvements to Structures (Fund CJV)	168	44,900,532	15,218,234	37,571,088	97,689,854
Contributions to Other Agencies (Fund CJV)	14	5,188,009	-	-	5,188,009
Contributions to Non-Owned Projects (Fund CJV)	3	-	-	707,793	707,793
High Desert Juvenile Detention Center (Fund CJS)	1	208,661	-	-	208,661
ARMC Capital Funds (Fund CJZ)	4	-	-	28,217,315	28,217,315
Airports Carryover Projects (Various Funds)	40	-	-	40,952,806	40,952,806
Total A&E Carryover Projects	**230**	**50,297,202**	**15,218,234**	**107,449,002**	**172,964,438**
CARRYOVER PROJECTS ADMINISTERED BY OTHER DEPARTMENTS:					
Regional Parks Carryover Projects	**10**	**-**	**-**	**7,913,455**	**7,913,455**
Dept. of Public Works (DPW) Carryover Projects:					
Transportation Carryover Projects (Various Funds)	43	-	6,450,000	19,704,567	26,154,567
Solid Waste Mgmt Carryover Projects (Various Funds)	14	-	-	18,222,281	18,222,281
Total Carryover Projects - DPW	**57**	**-**	**6,450,000**	**37,926,848**	**44,376,848**
TOTAL CARRYOVER PROJECTS	**297**	**50,297,202**	**21,668,234**	**153,289,305**	**225,254,741**

A&E completed 76 projects in 2006-07 (including some multi-year projects) with original project budgets totaling $26,177,528 and contributions were made to other agencies in the amount of $6,125,000 for 12 projects that provide benefits to County residents [see Exhibit L – 2006-07 Completed Projects Administered by Architecture and Engineering (Fund CJV)]. Local cost completed projects had a remaining balance (or savings) of $510,503. This amount was retained in A&E Carryover Projects as contingency for 2007-08 A&E CIP projects. Other Discretionary Funding and Restricted Funding projects were under budget by $1,341,928. Projects with negative ending balances will be reimbursed to CIP in 2007-08.

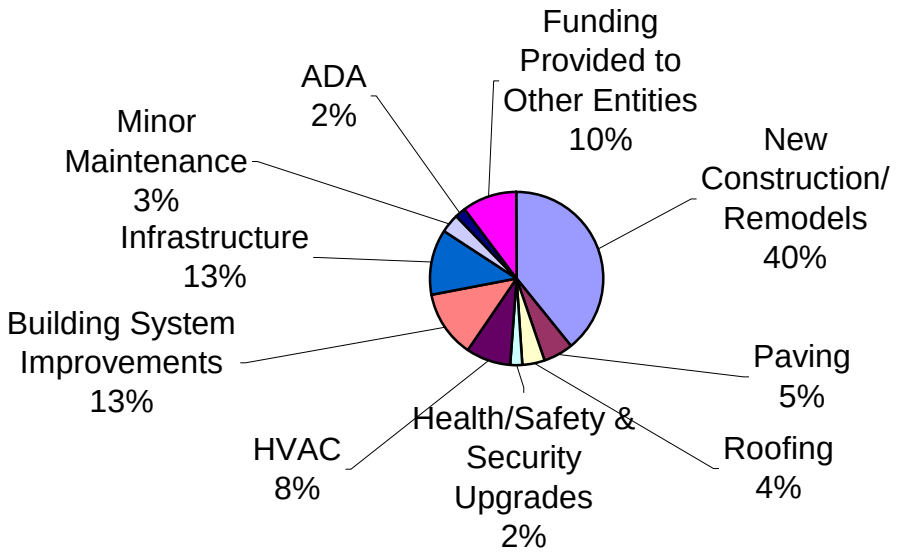
FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM PLAN

The Five-Year Capital Improvement Program Plan (Five-Year CIP) includes short-range and long-range capital acquisition and development plans. Projects included in the Five-Year CIP are non-recurring projects that are expensive, have a long service life, and will be underway (or need to be underway, but are unfunded) at some point during 2007-08 through 2012-13.

THE LAST FIVE YEARS

Over the past five years, the Board of Supervisors has allocated over $143 million in general fund contributions for the CIP. The following chart indicates how those resources have been allocated by project type:

ALLOCATION OF $143 MILLION IN GENERAL FUND CONTRIBUTIONS BY PROJECT TYPE OVER THE PAST FIVE YEARS



PROPOSED FIVE-YEAR CIP

The Five-Year CIP is reviewed annually and revised based on current circumstances and opportunities and considers historic requirements and expenditures for capital projects. While the Five-Year Plan does not appropriate funds, it does serve as a budgeting tool to set priorities, identify needed capital projects, estimate capital requirements, and coordinate financing and timing. It identifies projects for annual funding, focuses resources in program areas, and supports Business and Master Space Plan recommendations. It also identifies project impacts on future operating budgets, including additional staffing, maintenance, and other recurring operational expenditures that require ongoing funding and must be considered in the planning and approval of projects.

The current general fund annual allocation for CIP projects is $19.3 million. That funding has been programmed over the next five years and is summarized on Exhibit M – 2007-08 through 2012-13 Five-Year Capital Improvement Program and includes capital expenditures as well as operating cost impacts for identified projects.

CIP NEEDS ADDRESSED IN THIS PLAN

The Five-Year CIP addresses the following needs:

- **Departmental Requirements**
  - Carpet/paint
  - Minor remodels
  - Restroom upgrades/ADA improvements

- **Building Systems**
  - Backlog of deferred maintenance
  - Moving towards emphasis on Preventative Maintenance

- **Site Infrastructure**
  - Building exteriors, landscaping, irrigation and lighting
  - Increases parking and provides a pavement management plan

- **New Projects**
  - Allocates $5-7 million/year un-programmed for new projects

MAJOR PROJECTS PREVIOUSLY FUNDED

The Five-Year CIP does not include larger projects that may require debt financing. The following major projects have been approved and funding is in process.

- **Master Space Plan Implementation** - The County encompasses 20,000 square miles and decentralization of facilities is required to serve the needs of each community. The County has owned facilities in each region, but expansion space is very limited. New short-term space needs have been addressed through the leasing of space, however, several areas support the development or expansion of government center due to the critical mass of services being provided in those areas. In the 2006-07 budget, the Board of Supervisors approved the annual set-aside of $20 million for future space needs. The 2007-08 budget also includes $20 million. This annual set-aside, net of expenditures incurred for design costs, is projected to have an estimated reserve balance of $39.6 million at the end of 2007-08. Projects to be funded by this set-aside through debt financing include office space needs in San Bernardino and the high desert and a new crime lab for the Sheriff:
  - Downtown San Bernardino – 500,000 Square Feet of New Construction and Reuse of 385,000 Square Feet – Approximately $300 million
  - High Desert Government Center – 60,000 Square Feet - $22 million
  - Sheriff's Crime Lab - $25 million

- **Jail Beds –** The Sheriff has identified a need to add 3,200 beds by 2010 for a total of approximately 10,000 beds. The high desert population is expected to increase from 335,000 to 650,000 by 2030. 26% of the County's adult detention population resides there. To address the shortage of jail beds, the Board has approved the expansion of the Adelanto Detention Center. Acquired in 2005, the facility currently provides 706 beds. A new project is in design to add 912 beds with future expansion of 456 beds for a total of 2,074 beds. Beginning in 2004-05, the Board of Supervisors approved an ongoing $7 million set-aside for future jail expansion needs. This annual set-aside, net of expenditures incurred for design costs, is projected to have an estimated reserve balance of $23.4 million at the end of 2007-08.
  - Adelanto Detention Center – 912 beds – $111 million - Design for this expansion began in 2006-07, will be completed in January 2008, and construction is currently estimated to begin in March 2008 after a formal bidding process. During 2008-09, staff estimates start-up costs of $0.9 million for training at the Sheriff's Academy in preparation for an early 2010 opening. Full-year costs to operate the expansion are currently projected at $20.8 million.

- **Arrowhead Regional Medical Center** - The hospital has reached bed capacity. A project to convert 6th floor administrative space to medical/surgical beds and to construct a new Medical Office Building is in process. The cost of the expansion is expected to be funded from Realignment.
  - Addition of Medical/Surgical Beds – 84 Beds - $30 million
  - New Medical Office Building – 60,000 Square Feet - $18 million

  The associated revenue and operating costs for the additional 84 Medical/Surgical Beds are expected to net the hospital an additional $10 million in profit annually with an anticipated $61 million in revenue and approximately $51 million in operating costs. Additionally, the operating costs associated with the new Medical Office Building are expected to be approximately $300,000 annually for the structure itself. Staff for this building are primarily existing staff that are being relocated from the 6th floor as a result of the remodel.

- **Central Juvenile Hall** - Juvenile needs system-wide have increased an average of 176 beds/year over the past ten years. While new facilities were constructed in the West Valley and the High Desert in the past five years, the Central Juvenile Hall facility in San Bernardino was constructed in the 1950's and 1970's and the facilities require major updates and renovations. Assessments were conducted and evaluated and as a result, the Board has approved a plan to consolidate the existing facility from 25 to 14.8 acres, demolish the 1950's and 1970's buildings and build new facilities. A Juvenile Maximum Security reserve has been established and $13.9 million has been accumulated to date. $4 million of the annual CIP budget of $19.3 million is planned to finance approximately $49.3 million.
  - Replace Existing Central Juvenile Hall Facility - $63.2 million – Staff estimates that pre-design will begin in January 2008. Existing staff will be assigned to assist the A&E Department during this phase, during construction – currently estimated to begin in September 2009, and for the transition team beginning in July 2011, as the project nears completion. There may be increased costs for facility security and transportation of juveniles to court from temporary housing at other juvenile halls; however, it is too early in the process to identify specific concerns. The facility is expected to be operational in April 2012. Based on current population projections, existing staffing levels would be sufficient for the new Central Juvenile Hall.

MAJOR PROJECTS FOR FUTURE FUNDING

- **Public Safety Operations Center (PSOC)** - The County Fire and Sheriff Public Safety Operations are currently co-located in inadequate modular/trailer facilities at the Rialto Airport. A needs assessment is in process to determine requirements for a new Public Safety Operations Center. The needs assessment to be completed the end of 2007 will identify requirements to co-locate Sheriff and Fire Dispatch centers, the County's Emergency Operations Center (EOC), and 800 MHz infrastructure support group in one location in near proximity to the County Government Center.

- **Additional Jail Beds** – While the addition of jail beds at Adelanto will address some of the future requirements, other expansions may be considered in the future.
  - Glen Helen Detention Facility – Expand 448 beds at a cost of $43 million using $10.4 million of ongoing funding for debt service (daily count today is 1,300 inmates).
  - Apple Valley – Develop 3,000 bed adult detention facility at an estimated $380 million cost. Requires $26.3 million in annual debt service.

- **Law & Justice Space related to New Judgeships** – Five new judicial positions were added the end of 2006-07 and three to eleven more are expected to be added in 2007-08, some of which may be criminal courts. The addition of each criminal judicial position requires the addition of about 12 District Attorney/Public Defender staff requiring approximately 3,000 square feet of additional space in close proximity to the courthouses. Three areas have the greatest need for new judgeships.
  - Victorville
  - Fontana
  - Morongo

- **Major New Facilities**

  - High Growth Areas – A critical mass of centralized services is developing and expansion of government centers may be considered in the west end of the San Bernardino Valley and the Morongo Basin area.
  - New Parks, Museums and Libraries – As population increases, the need for additional recreation and learning facilities increases.

EXHIBIT A

2007-08
CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
By District by Location

# Proj.	CIP Log #	A&E Proj. #	Department	Location	Address	Description	Proj. Type	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Total
2007-08 New Projects (Fund CJV - Structures and Improvements to Structures - Object 4030)											
Countywide											
1	08-156	FMPC	Facilities Mgmt.	Countywide	Various	Paint/Carpet replacements	DM	500,000			500,000
2	08-158	FMMR	Facilities Mgmt.	Countywide	Various	Minor CIP	DM	700,000			700,000
3	08-161	8X00	Facilities Mgmt.	Countywide	Various	Boiler replacements to meet new SCAQMD requirements - Phase I	I	300,000			300,000
4	08-165	ADA	Architecture and Eng.(A&E)/Fac. Mgmt.	Countywide	Various	ADA project funding	HS	650,000			650,000
5	08-170	8X03	A&E/Fac. Mgmt.	Countywide	Various	Refurbish elevator cabs. Total is $875,000. Phase I - $110,300.	DM	110,300			110,300
6	08-171	8X06	A&E/Fac. Mgmt.	Countywide	Various	Emergency generator replacements. Phase I, Communication Sites.	I	368,000			368,000
7	08-190	CDHL	A&E/Fac. Mgmt.	Countywide	Various	Community Development Block Grant (CDBG) minor projects. Federal Grants.	RE			350,000	350,000
	Total Countywide New Projects (CJV-4030)							**2,628,300**	**-**	**350,000**	**2,978,300**
First District											
8	08-147	8X09	Sheriff-Coroner	Barstow	225 E. Mtn. View	Barstow Sheriff's Station Remodel/Expansion of 5,980 sq. ft. from 6,936 to 12,916 sq. ft. Total budget $2,946,000. Phase I - $600,000.	RE	600,000			600,000
9	08-199	8X12	1st District Sup.	High Desert	TBD	Museum and Business Resource Center lease or build larger facility.	C/L	500,000			500,000
10	08-091	8X15	Regional Parks	Needles	Park Moabi Road at I-40	Moabi Peninsula Sewer Holding Tank Replacement	I	968,000			968,000
11	08-160	8X20	A&E/Fac. Mgmt.	Victorville	14455 Civic Dr.	Expand parking for courthouse.	P	347,000			347,000
	Total First District New Projects (CJV-4030)							**2,415,000**	**-**	**-**	**2,415,000**
Second District											
12	08-188	70565	A&E/Fac. Mgmt.	Crestline	TBD	Library - Additional funding. Total project budget $4.2 million. Have $2.62 million in carryover (previously approved CIP #06-184, #07-268 and #07-280).	C	1,600,000			1,600,000

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

EXHIBIT A

2007-08
CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
By District by Location

# Proj.	CIP Log #	A&E Proj. #	Department	Location	Address	Description	Proj. Type	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Total
Second District (Cont'd)											
13	08-166	8X24	A&E/Fac. Mgmt.	Devore	Glen Helen	New metered connections at race track, live fire range, Academy North Training Ctr., meters for all existing system connections, and CLA-VAL pressure reducing stations at Live Fire Range, EVOC and Training Ctr.	I	160,000			160,000
14	08-167	8X27	A&E/Fac. Mgmt.	Devore	Glen Helen	Improvements to existing GHRP water tank.	I	180,000			180,000
15	08-168	8X30	A&E/Fac. Mgmt.	Devore	Glen Helen	Turbine pump replacement at Booster Station.	I	300,000			300,000
16	08-207	8X84	Sheriff-Coroner	Devore	18000 Institution Rd.	Sheriff's Regional Training Center design.	PL	500,000			500,000
17	08-002	8K00	District Attorney	Rancho Cucamonga	8303 Haven Ave., 4th floor	Paint and recarpet. Department budget.	DM			80,000	80,000
18	08-186	7210	A&E/Fac. Mgmt.	Rancho Cucamonga	8303 N. Haven Ave.	Additional funding of $1,215,000 for Foothill Law & Justice Center Parking lot expansion for a total project budget of $1,395,000. 275 spaces to be added. $180,000 available funding is in carryover, (previously approved as CIP #07-228). $809,200 from general fund and $405,800 reimbursement is expected from City of Rancho Cucamonga for lease of approximately 80 spaces.	P	809,200		405,800	1,215,000
19	08-185	8X33	A&E/Fac. Mgmt.	Rancho Cucamonga	9500 Etiwanda Ave.	West Valley Detention Center low roof replacement at housing units. Total estimated cost of $1,750,000. Phase I - $875,000	R	875,000			875,000
	Total Second District New Projects (CJV-4030)							**4,424,200**	**-**	**485,800**	**4,910,000**
Third District											
20	08-180	8X38	A&E/Fac. Mgmt.	Twin Peaks	26010 Hwy 189	Comp shingle/torch down new roof.	R	360,000			360,000
21	08-205	8X81	Museum	Redlands	2024 Orange Tree	Museum Hall of History Refurbishing	RE	500,000			500,000
22	08-206	8X84	Museum	Redlands	2024 Orange Tree Ln.	Museum Exhibit Fabrication-Hall of Geological Wonders	C	500,000			500,000
23	08-126	8L00	Library	Yucaipa	12040 5th St.	Yucaipa Library HVAC Replacement. Library budget.	H			270,000	270,000

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

EXHIBIT A

2007-08
CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
By District by Location

# Proj.	CIP Log #	A&E Proj. #	Department	Location	Address	Description	Proj. Type	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Total
Third District (Cont'd)											
24	08-127	8L03	Library	Yucaipa	12040 5th St.	Yucaipa Library Roof Replacement. Library budget.	R			225,000	225,000
25	08-192	8X87	A&E/Fac. Mgmt.	Yucaipa	12040 5th St.	North parking lot expansion.	P	200,000			200,000
26	08-198	8X41	3rd District Sup.	Yucaipa	35308 Panorama Rd.	Mouseley Museum reroof.	R	100,000			100,000
27	08-177	8X44	A&E/Fac. Mgmt.	Yucaipa	34282 Yucaipa Blvd.	Sheriff roof repair/replacement.	R	160,000			160,000
	Total Third District New Projects (CJV-4030)							**1,820,000**	**-**	**495,000**	**2,315,000**
Fourth District											
28	08-096	8X47	Regional Parks	Chino	16700 Euclid Ave.	Prado Park & Parking Lot Lighting Improvements	I	600,000			600,000
29	08-196	70070	4th District Sup.	Chino	7000 Merrill Ave.	Additional funding for front entrance improvements at Chino Airport	I	700,000			700,000
30	08-092	8X50	Regional Parks	Ontario	800 N. Archibald Ave.	Cucamonga Guasti Park Paving & Road Extension. Total budget of $1.4 million. Phase I - $700,000	P	700,000			700,000
	Total Fourth District New Projects (CJV-4030)							**2,000,000**	**-**	**-**	**2,000,000**
Fifth District											
31	08-018	8G00	Arrowhead Regional Medical Ctr. (ARMC)	Colton	400 N. Pepper Ave.	Expand parking lot in front of Outpatient clinic by 31 spaces (14 ADA, 17 one-hour). ARMC budget.	P			260,000	260,000
32	08-019	8G05	ARMC	Colton	400 N. Pepper Ave.	Install perchlorate filter system. Payback 1.6 years. ARMC budget.	I			550,000	550,000
33	08-016	8X55	Public Health - Animal Care and Control	Devore	19777 Shelter Way	Construction of a 12,200 sq. ft. Devore Animal Care/Adoption Facility. Total project cost is $5.725 million. Phase I and design new building is $1.3 million.	C	1,300,000			1,300,000
34	08-163	6570	County Fire	Rialto	1743 Miro Way	Additional funding to complete existing OES/EOC Expansion project. Increases budget from $300,000 (previously approved as CIP #06-165) to $490,000.	RE	190,000			190,000
35	08-087	8H00	Human Resources (HR)	San Bernardino	157 W. 5th St.	Paint and replace ceiling tiles 1st floor conference room. HR budget.	DM		20,000		20,000

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

EXHIBIT A

2007-08
CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
By District by Location

# Proj.	CIP Log #	A&E Proj. #	Department	Location	Address	Description	Proj. Type	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Total
Fifth District (Cont'd)											
36	08-084	7330	Human Resources	San Bernardino	157-175 W. 5th St.	Additional funding of $80,000 to complete two restrooms on 175 side and 2 restrooms on 157 side of 1st floor. Increases budget from $250,000 (previously approved as CIP #07-080) to $330,000.	RE	80,000			80,000
37	08-085	8H10	Human Resources	San Bernardino	157-175 W. 5th St.	New carpet 1st floor. HR budget.	DM		220,000		220,000
38	08-173	8X60	A&E/Fac. Mgmt.	San Bernardino	157-175 W. 5th St.	Fire rated corridors (Phase II)	HS	250,000			250,000
39	08-200	4390	A&E/Fac. Mgmt.	San Bernardino	303 W. 3rd St.	Additional funding for tenant improvements.	RE	2,000,000			2,000,000
40	08-067	8K30	County Counsel	San Bernardino	385 N. Arrowhead Ave.	Remodel 3rd floor. County Counsel budget.	RE		222,500		222,500
41	08-135	8V00	Information Services Dept.	San Bernardino	670 E. Gilbert St.	Back-Up Generator. ISD budget.	I		200,000		200,000
42	08-195	8X63	A&E/Fac. Mgmt.	San Bernardino	670 E. Gilbert St.	HVAC Replacement - Phase II (1st & 2nd Floors)	H	300,000			300,000
43	08-020	8N00	Behavioral Health	San Bernardino	700 E. Gilbert St., Bldg. H	Remodel building H consisting of 31,310 sq. ft. for crisis, short-term residential and drop-in Transitional Age Youth with mental and behavioral disabilities. DBH budget.	RE			7,360,000	7,360,000
44	08-178	8X66	A&E/Fac. Mgmt.	San Bernardino	777 E. Rialto Ave.	Electrical evaluation at GSG building.	I	120,000			120,000
45	08-179	7390	A&E/Fac. Mgmt.	San Bernardino	777 E. Rialto Ave.	Add'l funding to replace Heating, Ventilation and Air Conditioning at GSG building. Increases budget from $2.2 (previously approved as CIP #07-159) to $2.535 million.	H	335,000			335,000
46	08-134	8V10	Information Services Dept.	San Bernardino	840 E. Gilbert St.	Relocation of 800 MHz Storage Facility. ISD budget.	RE		300,000		300,000

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

EXHIBIT A

2007-08
CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
By District by Location

# Proj.	CIP Log #	A&E Proj. #	Department	Location	Address	Description	Proj. Type	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Total
Fifth District (Cont'd)											
47	08-153	8X69	Probation	San Bernardino	900 E. Gilbert St.	Construct new Central Juvenile Hall facility. Total project cost is approximately $63 million. Approximately $11 million would be allocated from Juvenile Maximum Security Reserves and salary savings. Balance of $52 million would require annual debt service of $4 million.	C	4,000,000			4,000,000
48	08-191	8X75	A&E/Fac. Mgmt.	San Bernardino	Various	Add boilers to supplement geothermal water temperature serving Central Detention Center, Sheriff's Headquarters & Public Works.	I	500,000			500,000
	Total Fifth District New Projects (CJV-4030)							**9,075,000**	**962,500**	**8,170,000**	**18,207,500**
	Total New Projects Administered by A&E (CJV-4030)							**22,362,500**	**962,500**	**9,500,800**	**32,825,800**
New Projects (Fund CJV - Contributions to Other Agencies - Object 3305)											
Countywide								-	-	-	-
First District								-	-	-	-
Second District								-	-	-	-
Third District											
49	08-197	8B00	3rd District Sup.	Yucca Valley	TBD	Construct animal control facility. Joint project with the Town of Yucca Valley. Total project cost $3.5 million to be shared 50/50 with Town. County to set aside $437,500 annually for four years.	C	437,500			437,500
	Total Third District New Projects (CJV-3305)							**437,500**	**-**	**-**	**437,500**
Fourth District								-	-	-	-
Fifth District								-	-	-	-
	Total New Projects Administered by A&E (CJV-3305)							**437,500**	**-**	**-**	**437,500**
49	**TOTAL NEW PROJECTS ADMINISTERED BY A&E (FUND CJV)**							**22,800,000**	**962,500**	**9,500,800**	**33,263,300**

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

EXHIBIT B

2007-08
CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
Airports

# Proj.	Log #	Sup. Dist.	Location	Address	Description	Proj. Type	General Fund Local Cost	Other Discre-tionary Funding	Non Discre-tionary Funding	Total	Funding Source
Airports New Projects											
1	08-137	1	Baker	56500 Hwy 127	Baker Airport 002 Runway Rehabilitation	P			200,000	200,000	County Funds RAA 100%
2	08-138	4	Chino	7000 Merrill Ave.	Chino Utility Pole Relocation	I			100,000	100,000	County Funds RAA 100%
3	08-139	4	Chino	7000 Merrill Ave.	T/W H Extension	P			750,000	750,000	County Funds RAA 100%
4	08-140	4	Chino	7000 Merrill Ave.	Chino Wash Racks	I			100,000	100,000	County Funds RAA 100%
5	08-203	4	Chino	7000 Merrill Ave.	Update Master Plan (burrowing Owl Plan)	PL			100,000	100,000	County Funds RAA 100%
6	08-202	1	Daggett	39500 National Trails Hwy	Land Acquisition for Rwy Object Free Area	AC			450,000	450,000	County Funds RAA 100%
7	08-136	1	Needles	711 Airport Rd.	Needles Hangar Replacement	C			150,000	150,000	County Funds RAA 100%
8	08-204	1	Needles	711 Airport Rd.	Construct Perimeter Fencing and Rehabilitate Terminal Ramps	I			350,000	350,000	County Funds RAA 100%
	Sub-Total Airports						**-**	**-**	**2,200,000**	**2,200,000**	
Airports - Apple Valley Airport (CSA 60)											
9	08-201	1	Apple Valley	21600 Corwin Rd.	South Ramp Hangar Development (Final Phase)	R			100,000	100,000	CSA 60 Fund RAI 100%
10	08-193	1	Apple Valley	21600 Corwin Rd.	Land Acquisition for RPZ -RW18	AC			500,000	500,000	CSA 60 Fund RAI 100%
11	08-194	1	Apple Valley	21600 Corwin Rd.	Hangar Complex - Phase III	C			1,550,000	1,550,000	CSA 60 Fund RAI 100%
	Sub-Total Airports - Apple Valley Airport (CSA 60)						**-**	**-**	**2,150,000**	**2,150,000**	
11	**TOTAL AIRPORTS NEW PROJECTS ADMINISTERED BY A&E**						**-**	**-**	**4,350,000**	**4,350,000**	

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

EXHIBIT C

2007-08
CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS
ADMINISTERED BY REGIONAL PARKS
(Various Funds)

# Proj.	Location	Address	Description	Proj. Type	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Total	Funding Source
Countywide					-	-	-	-	
First District					-	-	-	-	
Second District									
1	Devore	2555 Glen Helen Pkwy	Glen Helen Reg. Park - Turf & Irrigation (Prop 40 share)	I			150,000	150,000	Prop 40
	Total Second District				-	-	**150,000**	**150,000**	
Third District									
2	Yucaipa	33900 Oak Glen Rd.	Yucaipa Reg. Park - Sports Complex Lighting	I			346,500	346,500	Federal Grant
	Total Third District				-	-	**346,500**	**346,500**	
Fourth District					-	-	-	-	
Fifth District									
3	Colton	Along Santa Ana River	Santa Ana River Regional Park	I			99,000	99,000	Federal Grant
	Total Fifth District				-	-	**99,000**	**99,000**	
3	**TOTAL REGIONAL PARKS NEW PROJECTS**				-	-	**595,500**	**595,500**	

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

EXHIBIT D

2007-08
CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS
ADMINISTERED BY DEPARTMENT OF PUBLIC WORKS - TRANSPORTATION

# Proj.	Location	Road Name	Limits	Description	Proj. Type	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Total	Funding Source
Countywide						-	-	-	-	
First District										
1	Adelanto	El IMirage Road	Tanner Rd. W. .38 miles	Pulverize and reprofile	I			500,000	500,000	Assembly Bill 2928 (AB2928)
2	Apple Valley	Rock Springs Road	At Mojave River	Realign Roadway	I			15,000	15,000	Gas Tax
3	Baker	Baker Blvd. Bridge	Baler Area	Bridge replacement	PL			50,000	50,000	Highway Bridge Program (HBP)
4	Baker	Baker Boulevard	Bridge 54-C127, .25M W. SH 127	Bridge Repairs	I			50,000	50,000	Gas Tax
5	Pinon Hills	Phelan Road	SH 138 E/Beekley	Rehabilitation	P			1,701,000	1,701,000	AB2928
6	Spring Valley Lake	Rain Shadow Rd.	Sunburst Rd. N/0.07M N. Lynwood Way	Rehabilitation	P			385,300	385,300	Measure I
7	Trona	Athol Street	Trona Elementary School E/Trona Rd.	Sidewalk construction	I			270,000	270,000	Safe Routes to Schools (SR2S)
8	Various	Baldy Mesa Road	Various locations	Rehabilitation	P			1,500,000	1,500,000	AB2928
	Total First District					-	-	**4,471,300**	**4,471,300**	
Second District										
9	Crestline	Lake Drive	At Springwater Rd.	Rehabilitation	P		200,000	420,000	620,000	Community Development Block Grant (CDBG)
10	Crestline	Lake Gregory Drive	Lake Dr. SE & S/SH189	Retaining wall repair	I			720,000	720,000	Measure I
11	Crestline	Springwater Road	At Thousand Pines Rd.	Rehabilitation	P			53,000	53,000	CDBG
12	Fontana	Almeria Avenue	N, Arrow Blvd.	Sidewalk and bus shelter construction	I			150,000	150,000	CDBG
13	Fontana	Live Oak Avenue	170' N, Manzanita N 325'	Sidewalk, curb & Gutter construction	I			193,000	193,000	CDBG
14	Fontana	Live Oak Avenue	At Randall	Drainage improvements	I			199,000	199,000	AB2928
15	Fontana	San Bernardino Avenue	At Cherry	Left turn pocket, sidewalk	I			280,000	280,000	Redevelopment Agency (RDA)
16	Fontana	Slover Ave.	Live Oak Avenue	Install traffic signal	I			388,000	388,000	Gas Tax
17	Lytle Creek	South Fork Road	0003M SW, Melody Ln. NELY/Lytle Ck. Rd.	Drainage improvements	I			36,000	36,000	Gas Tax
18	Various	Mesa Terrace and Other	Various roads	Rehab/slurry	P			300,000	300,000	AB2928
19	Various	Redwood Ave.	Various locations	Rehabilitation	P			1,000,000	1,000,000	AB2928
	Total Second District					-	**200,000**	**3,739,000**	**3,939,000**	

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

EXHIBIT D

2007-08
CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS
ADMINISTERED BY DEPARTMENT OF PUBLIC WORKS - TRANSPORTATION

# Proj.	Location	Road Name	Limits	Description	Proj. Type	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Total	Funding Source
Third District										
20	Arrowbear	Arrow Bear Drive	At SH18	Retaining wall replace/retrofit	I			100,000	100,000	AB2928
21	Lake Arrowhead	Cottage Grove Road	At 655 Cottage Grove Rd.	Retaining wall repair	I			190,000	190,000	Measure I
22	Lake Arrowhead	Kuffel Canyon Road	At Arrowhead Villa Rd.	Retaining wall repair	I			190,000	190,000	Measure I
23	Lake Arrowhead	Various	Various locations	Retaining wall replace/retrofit	I			800,000	800,000	AB2928
24	Mentone	Fifth Avenue	At Walnut	Intersection improvement	I			750,000	750,000	AB2928
25	Mentone	Turquoise Avenue	Nice Avenue N 350'	Pave dirt road	P			200,000	200,000	CDBG
26	Moonridge	Maple Lane	At SH38	Signal installation	I			300,000	300,000	State
27	Moonridge	Maple Lane	Barton Ln. N/SH38	Drainage/slope improvements	I			250,000	250,000	AB2928
28	Moonridge	Maple Lane	Big Bear High School N/Chautaugua Alt. School	Sidewalk construction	I			206,500	206,500	CDBG
29	Redlands	San Bernardino Avenue	At Nevada St.	Signal installation	I			749,580	749,580	Gas Tax
30	Running Springs	Various	Various locations	Retaining wall replace/retrofit	I			200,000	200,000	AB2928
31	Yucaipa	Reche Road	SH247	Turnlane construction	I			337,500	337,500	Measure I
	Total Third District					-	-	**4,273,580**	**4,273,580**	
Fourth District										
32	Chino	Philadelphia Ave.	Norton Ave.	Improve intersection	I			105,000	105,000	AB2928
33	Chino	Pipe Line Avenue	At Riverside Dr.	Signal modification	I			26,000	26,000	AB2928
34	Chino	Pipe Line Avenue	At Chino Ave.	Signal modification	I			25,000	25,000	AB2928
	Total Fourth District					-	-	**156,000**	**156,000**	
Fifth District										
35	Arrowhead Suburban Farms	Mountain Drive	41st St. NL/48th St.	Sidewalk construction	I		300,000	35,000	335,000	CDBG
36	Bloomington	Cedar Avenue	At Jurupa Ave.	Improve Intersection	I			125,000	125,000	CDBG
37	Bloomington	Cedar Avenue	At Seventh St.	Improve Intersection	I			125,000	125,000	CDBG
38	Bloomington	Fifth Street	Cedar E/End	Drainage improvements	I			100,000	100,000	AB2928

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

EXHIBIT D

2007-08
CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS
ADMINISTERED BY DEPARTMENT OF PUBLIC WORKS - TRANSPORTATION

# Proj.	Location	Road Name	Limits	Description	Proj. Type	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Total	Funding Source
Fifth District (Cont'd)										
39	Colton	Pepper Avenue	At Interstate 10	Reconstruct interchange	I			25,000	25,000	Demo
40	Fontana	Slover Ave.	At Laurel Ave.	Signal installation	I			425,000	425,000	Measure I
41	Muscoy	State Street	Adams St. N/Nolan St.	Rehabilitation	I			622,500	622,500	AB2928
42	Muscoy	Vermont Street	First Ave., N/Third Ave.	Sidewalk construction	I			390,000	390,000	CDBG
43	Rialto	Linden Avenue	Bohnert Ave. N/Rialto	Sidewalk construction	I			174,000	174,000	SR2S
44	Rialto	Valley Boulevard	At Spruce Ave.	Signal installation	I			15,000	15,000	Measure I
	Total Fifth District					**-**	**300,000**	**2,036,500**	**2,336,500**	
44	**TOTAL TRANSPORTATION NEW PROJECTS**					**-**	**500,000**	**14,676,380**	**15,176,380**	

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

EXHIBIT E

2007-08
CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS
ADMINISTERED BY DEPARTMENT OF PUBLIC WORKS - SOLID WASTE MANAGEMENT
(Various Funds)

# Proj.	Location	Address	Description	Proj. Type	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Total	Funding Source
Countywide					-	-	-	-	
First District									
1	Barstow	32553 Barstow Rd.	Barstow Landfill - Phase 1 Stage 1 (Basin Area) Liner Construction.	I			1,500,000	1,500,000	EAC - Acquisition and Expansion Fund
2	Barstow	32553 Barstow Rd.	Barstow Landfill - Surface Impoundment #3 & Septic Receiving Facility Construction.	I			1,750,000	1,750,000	EAC - from EAA and Designated Septic Fee
3	Barstow	32553 Barstow Rd.	`	I			700,000	700,000	EAC - Acquisition and Expansion Fund
4	Twentynine Palms	7501 Pinto Mtn. Rd.	Twentynine Palms Landfill - Purchase/Install Modular scalehouse w/restroom.	I			100,000	100,000	EAA - Operations Fund
5	Victorville	NW of Stoddard Wells Rd.	Victorville Landfill Access Road Construction.	I			200,000	200,000	EAA - Operations Fund
6	Victorville	NW of Stoddard Wells Rd.	Victorville Landfill - 2 new permanent scales and 3 concrete vaults to house scales.	I			260,000	260,000	EAA - Operations Fund
7	Victorville	NW of Stoddard Wells Rd.	Victorville Landfill - Construction of permanent scale house.	I			350,000	350,000	EAA - Operations Fund
8	Victorville	NW of Stoddard Wells Rd.	Victorville Landfill - Phase 1B State 1 Liner Construction.	I			5,500,000	5,500,000	EAC - Acquisition and Expansion Fund
	Total First District				-	-	**10,360,000**	**10,360,000**	
Second District					-	-	-	-	
Third District									
9	Big Bear	38550 Holcomb Valley Rd.	Big Bear Landfill - Final Closure Construction.	I			1,900,000	1,900,000	EAB - Financial Assurance Fund
10	Running Springs	29818 Heaps Peak Rd.	Heaps Peak Parking Area Settlement Repairs.	I			500,000	500,000	EAA - Operations Fund
11	Running Springs	29818 Heaps Peak Rd.	Scalehouse Restroom addition at Heaps Peak Transfer Station.	I			35,000	35,000	EAA - Operations Fund
12	Running Springs	29818 Heaps Peak Rd.	Purchase and install 70 ft. permanent scale for Heaps Peak Transfer Station.	I			85,000	85,000	EAA - Operations Fund
13	Redlands	31 Refuse Rd.	San Timoteo Landfill - Unit 2 Phase 4 Liner Construction.	I			1,000,000	1,000,000	EAC - Acquisition and Expansion Fund
14	Redlands	31 Refuse Rd.	San Timoteo Landfill Detention Basin Construction.	I			1,000,000	1,000,000	EAC - Acquisition and Expansion Fund

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint. H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

EXHIBIT E

2007-08
CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS
ADMINISTERED BY DEPARTMENT OF PUBLIC WORKS - SOLID WASTE MANAGEMENT
(Various Funds)

# Proj.	Location	Address	Description	Proj. Type	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Total	Funding Source
Third District (Cont'd)									
15	Yucaipa	33900 Oak Glen Rd.	Yucaipa Landfill - Construction of LFG Extraction/Treatment System - CAP.	I			550,000	550,000	EAL - Environmental Fund
	Total Third District				-	-	**5,070,000**	**5,070,000**	
Fourth District					-	-	-	-	
Fifth District									
16	Rialto	2390 Alder Ave.	Mid-Valley Landfill - Purchase/Install 60 ft. dbl. wide Mobile Office Trailer, including foundation and grading.	I			150,000	150,000	EAA - Operations Fund
17	Rialto	2390 Alder Ave.	Mid-Valley Landfill Liner Expansion Clay Purchase, Unit 3 Phase 7 & Future Phases in Unit 4.	I			850,000	850,000	EAC - Acquisition and Expansion Fund
	Total Fifth District				-	-	**1,000,000**	**1,000,000**	
17	**TOTAL SOLID WASTE NEW PROJECTS**				-	-	**16,430,000**	**16,430,000**	

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint. H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

Period Ending 6/30/07

EXHIBIT F

2007-08 CARRYOVER PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
By District by Location
(Funds CJV and CJS)

# Proj.	CIP Log #	AE Proj. #	Department	Location	Address	Description		Total Budget	General Fund Local Cost	Other Discre-tionary Funding	Non Discre-tionary Funding	Projected Carryover Balance	Funding Source
Carryover Projects (Fund CJV - Structures and Improvements to Structures - Object 4030)													
Countywide													
1		60510	Architecture & Engineering /Facilities Mgmt. (A&E/Fac. Mgmt.)	Countywide	Various	Savings from Completed General Fund projects	Re	52,704	52,240			52,240	General Fund
2	04-175a-h, m,n,p	50100	A&E/Fac. Mgmt.	Countywide	Various	Valley parking lot pavement mgmt program	P	175,150	2,721			2,721	General Fund
3	06-094	60010	A&E/Fac. Mgmt.	Countywide	Various	ADA Improvements/various sites	HS	294,316	105,869			105,869	General Fund
4	06-116	60020	A&E/Fac. Mgmt.	Countywide	Various	Minor CIP, flooring and painting lobbies/exteriors	DM	100,000	100,000			100,000	General Fund
5	07-183a, 07-283b	70010	A&E/Fac. Mgmt.	Countywide	Various	Hydraulic Elevator Upgrade Projects	I	528,000	70,142			70,142	General Fund-funds for 70160, 70050, 60510 transferred to this project
6	07-172	70110	A&E/Fac. Mgmt.	Countywide	Various	FM Minor CIP	DM	500,000	236,879			236,879	General Fund
7	07-265	70538	A&E/Fac. Mgmt.	Countywide	Various	Energy conservation improvements	I	400,000	400,000			400,000	General Fund
8	06-093	70542	A&E/Fac. Mgmt.	Countywide	Various	ADA restroom remodels	HS	1,027,000	989,973			989,973	General Fund
9	07-174	70516	Community Development and Housing (CDH)	Countywide	Various	Morongo Community Bldg Concrete Breezeway	DM	41,000			41,000	41,000	Community Development Block Grant funding (CDBG)
10	07-174	70510	CDH	Countywide	Various	Minor Community Development Block Grant (CDBG) projects	DM	259,000	33,131			33,131	CDBG
11	07-173	70090	County Administrative Office (CAO)	Countywide	Various	ADA improvements to improve accessibility to county facilities	HS	450,000	370,831			370,831	General Fund

Legend: AC-Acquisition, C-New Construction, RE-Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security/ADA, P-Paving, PL-Planning, R-Roofing, H-HVAC

Period Ending 6/30/07

EXHIBIT F

2007-08 CARRYOVER PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
By District by Location
(Funds CJV and CJS)

# Proj.	CIP Log #	AE Proj. #	Department	Location	Address	Description		Total Budget	General Fund Local Cost	Other Discre-tionary Funding	Non Discre-tionary Funding	Projected Carryover Balance	Funding Source
Countywide (Cont'd)													
12	07-347	70805	A&E/Fac. Mgmt.	Rancho Cuca. & San Bern.	9487 Etiwanda Ave. & 900 E. Gilbert St.	West Valley Juvenile Detention and Assessment Center (WVJDAC) and Central Juvenile Detention and Assessment Center (CJDAC) kitchen re-therm.	RE	505,000			505,000	505,000	Prop 172
13		20705	Fac. Mgmt.	Countywide	Various	Paint and carpet - various buildings	DM	740,000	315			315	General Fund
14	07-227	70100	Fac. Mgmt.	Countywide	Various	Miscell. Carpet and paint projects	DM	1,384,418	1,181,008			1,181,008	General Fund-Budget increased transferring funds from 20705
15	07-266	70540	Health Communities/ Regional Parks	Countywide	Various	Recreation and Fitness Trails	I	400,000	399,457			399,457	General Fund
16	07-296	70680	Regional Parks	Countywide	Various	Security system installations at 7 parks	HS	300,000	300,000			300,000	General Fund
17		90680	Various	Countywide	Various	Site assessment and remediation	HS	1,275,160	236,262			236,262	General Fund
	Total Countywide Carryover Projects (CJV-4030)							**8,431,748**	**4,478,828**	**-**	**546,000**	**5,024,828**	
First District													
18	07-305	70700	Board of Supervisors (BOS)	Adelanto	9330-9348 Commerce Rd.	Design to add 896 beds	PL	4,600,000	0			0	General Fund
19	05-158	50880	Sheriff	Adelanto	9330-9348 Commerce Rd.	Adelanto Jail rehab	RE	31,307,989	244,581			244,581	General Fund/ Prop 172/ Sheriff
20	06-213	60750	Probation	Apple Valley	21101 Dale Evans Pkwy	HDCDAC parking lot fencing	HS	185,000	40,000	115,150		155,150	Probation/ General Fund
21	07-184	70000	A&E/Fac. Mgmt.	Barstow	235 E. Mt. View Ave.	Remove and replace boiler	HS	100,000	85,348			85,348	General Fund
22	07-223	70020	A&E/Fac. Mgmt.	Barstow	235 E. Mt. View Ave.	Electric service main switchgear replacement	I	100,000	100,000			100,000	General Fund

Legend: AC-Acquisition, C-New Construction, RE-Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security/ADA, P-Paving, PL-Planning, R-Roofing, H-HVAC

Period Ending 6/30/07

EXHIBIT F

2007-08 CARRYOVER PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
By District by Location
(Funds CJV and CJS)

# Proj.	CIP Log #	AE Proj. #	Department	Location	Address	Description		Total Budget	General Fund Local Cost	Other Discre-tionary Funding	Non Discre-tionary Funding	Projected Carryover Balance	Funding Source
First District (Cont'd)													
23	04-072	50310	Fleet Mgmt.	Barstow	29802 Hwy 58	Barstow Fleet Mgmt install above ground fuel tanks	I	150,000		37,003		37,003	Fleet Mgmt
24	07-225	70030	A&E/Fac. Mgmt.	Barstow	301 E. Mt. View Ave.	Reroof	R	250,000	149,377			149,377	General Fund
25	06-212	60760	Probation	Barstow	301 E. Mtn. View	Paint and carpet	DM	40,000		40,000		40,000	Probation
26	07-224	70040	A&E/Fac. Mgmt.	Barstow	303 E. Mt. View Ave.	Reroof	R	80,000	19,832			19,832	General Fund
27	06-001	60060	Sheriff	Earp	Parker Dam Rock House, Parker Dam Rd N, across the street from Fire Station #1	Lease 3 acres of land at no cost & build a resident compound to relocate the Parker Dam Sheriff Station	L/C	580,000	580,000			580,000	General Fund
28	06-126	60040	A&E/Fac. Mgmt.	Needles	1111 Bailey Ave.	Remodel County and City owned bldgs.	RE	550,000	522,802			522,802	General Fund
29	07-151	70180	A&E/Fac. Mgmt.	Needles	1111 Bailey Ave.	Roof replacement - Library building, Building A & B	R	380,800	38,876			38,876	General Fund
13	03-151	30050	Regional Parks	Victorville	18000 Yates Rd.	Mojave Narrows Reg Pk weir meter	I	814,379		68,109		68,109	Regional Parks
14	05-097	50732	Regional Parks	Victorville	18000 Yates Rd.	Mojave Narrows roads paving	P	269,500	3,587			3,587	General Fund
15	05-100	50738	Regional Parks	Victorville	18000 Yates Rd.	Mojave Narrows playground renovation	I	774,316	60			60	General Fund
16	07-148	70420	Regional Parks	Victorville	18000 Yates Rd.	Mojave Narrows playground restroom and shelter replacement	C	526,500	526,308			526,308	General Fund
17	04-094	40060	Regional Parks	Victorville	18000 Yates Rd.	Mojave Narrows Reg Pk design park flood control	PL	47,000	20,000	27,000		47,000	General Fund / Flood Control
18	05-102	50746	Regional Parks	Yermo	36600 Ghost Town	Yermo Calico Pk playground	I	150,000	149,410			149,410	General Fund
19	07-091	70430	Regional Parks	Yermo	36600 Ghost Town	Calico campground restroom replacement	C	1,670,000	1,670,000			1,670,000	General Fund
	Total First District Carryover Projects (CJV-4030)							**42,575,484**	**4,150,181**	**287,262**	**-**	**4,437,443**	

Legend: AC-Acquisition, C-New Construction, RE-Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security/ADA, P-Paving, PL-Planning, R-Roofing, H-HVAC

Period Ending 6/30/07

EXHIBIT F

2007-08 CARRYOVER PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
By District by Location
(Funds CJV and CJS)

# Proj.	CIP Log #	AE Proj. #	Department	Location	Address	Description		Total Budget	General Fund Local Cost	Other Discre-tionary Funding	Non Discre-tionary Funding	Projected Carryover Balance	Funding Source
Second District													
20	06-119g	50925	CDH	Crestline	23460 Crest Forest Dr.	Crest Services Family remodel	RE	75,000			34,307	34,307	CDBG
21	05-170	50870	A&E/Fac. Mgmt.	Crestline	24171 Lake Dr.	Lake Gregory Senior Center water damage repairs	DM	85,560	8,808			8,808	Risk Management/ General Fund
22	07-226h	70120	A&E/Fac. Mgmt.	Crestline	24171 Lake Dr.	Lake Gregory slurry/stripe parking lot	P	130,000	130,000			130,000	General Fund
23	06-169	60585	BOS	Crestline	24171 Lake Dr.	Lake Gregory Reg. Pk. - paving of parking lot	P	175,000	174,952			174,952	General Fund
24	05-103	50748	Regional Parks	Crestline	24171 Lake Dr.	Lake Gregory San Moritz Lodge repairs	DM	750,000	432,968			432,968	General Fund
25	05-104	50750	Regional Parks	Crestline	24171 Lake Dr.	Lake Gregory water slide	I	450,000	431,749			431,749	General Fund
26	07-093	70130	Regional Parks	Crestline	24171 Lake Dr.	Lake Gregory waterslide & splash pool rehabilitation	I	787,500	337,500			337,500	General Fund-combined with proj. 50750
27		10470	Regional Parks	Crestline	24171 Lake Dr.	Lake Gregory dam valve replacement	I	180,000	94,468			94,468	General Fund
28	07-268	60645	Library	Crestline	2401 Lake Gregory Dr.	Crestline Library Design	PL	620,000	558,525			558,525	General Fund
29	07-268/ 07-280	70565	Library	Crestline	2401 Lake Gregory Dr.	New Library construction. Library will vacate leased location at 23555 Knapps Cutoff	C	2,000,000	1,684,570			1,684,570	General Fund-Budget increased from funds from 60645
30	04-167	50360	Sheriff	Devore	18000 W. Institution Rd.	GHRC kitchen/restroom addition	C	668,995			4,232	4,232	Inmate Welfare
31	06-150	70720	Sheriff	Devore	18000 W. Institution Rd.	GHRC Women's Modular Classrooms	C	626,931			626,931	626,931	General Fund
32	02-082	30440	Sheriff	Devore	18000 W. Institution Rd.	GHRC Minimum Security Dorm - Design	C	462,477			269,565	269,565	Inmate Welfare
33	02-082	30441	Sheriff	Devore	18000 W. Institution Rd.	GHRC Minimum Security Dorm - Construction	C	1,928,222			48,222	48,222	Inmate Welfare
34	03-045	30445	Sheriff	Devore	18000 W. Institution Rd.	GHRC Security system master plan	PL	75,000			72,161	72,161	Inmate Welfare

Legend: AC-Acquisition, C-New Construction, RE-Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security/ADA, P-Paving, PL-Planning, R-Roofing, H-HVAC

Period Ending 6/30/07

EXHIBIT F

2007-08 CARRYOVER PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
By District by Location
(Funds CJV and CJS)

# Proj.	CIP Log #	AE Proj. #	Department	Location	Address	Description		Total Budget	General Fund Local Cost	Other Discre-tionary Funding	Non Discre-tionary Funding	Projected Carryover Balance	Funding Source
Second District (Cont'd)													
35	05-169	50910	Public Health	Devore	19777 Shelter Way	Animal Shelter safety/security additions	HS	322,750	2,703			2,703	Public Health/ General Fund
36	03-251 04-194	30280	A&E/Fac. Mgmt.	Devore	2555 Glen Helen Pkwy	Glen Helen water system improvements - Phase II & III	I	3,563,171	45,365			45,365	General Fund, combined with proj. 40100
37	06-207	60730	Regional Parks	Devore	2555 Glen Helen Pkwy	Park improvements	I	687,625	70,427			70,427	General Fund
38	06-207, 07-226g	60734	Regional Parks	Devore	2555 Glen Helen Pkwy	GHRP - Paving Improvements	P	894,775	386,137			386,137	General Fund-combined with proj. 70140
39	06-207	60735	Regional Parks	Devore	2555 Glen Helen Pkwy	GHRP - Paving of Canyon Road	P	952,000	190,164			190,164	General Fund
40	07-297	70685	Regional Parks	Devore	2555 Glen Helen Pkwy	Parkway, landscape and trail improvements.	I	1,500,000	790,630			790,630	General Fund
41	06-097	60070	A&E/Fac. Mgmt.	Devore	2555 Glen Helen Pkwy	Emergency generator for water system	I	250,000	75,298			75,298	General Fund
42	07-259	70522	A&E/Fac. Mgmt.	Devore	2555 Glen Helen Pkwy	Glen Helen - Automatic water system controls	I	200,000	190,318			190,318	General Fund
43	07-229	70150/ 70568	A&E/Fac. Mgmt.	Devore	Institution Rd.	Upgrade Institution Rd. to All-Weather	P	1,500,000	1,500,000			1,500,000	General Fund
44	05-123	50785	A&E/Fac. Mgmt.	Rancho Cuca.	8303 N. Haven Ave.	Rancho Law & Justice Center building exterior renovation	DM	300,000	24,464			24,464	General Fund
45	07-179	70190	A&E/Fac. Mgmt.	Rancho Cuca.	8303 N. Haven Ave.	FLJC Exterior Panels & Window Caulking	DM	180,000	180,000			180,000	General Fund
46	07-180	70200	A&E/Fac. Mgmt.	Rancho Cuca.	8303 N. Haven Ave.	Base isolation testing	I	80,000	80,000			80,000	General Fund
47	07-228	70210	A&E/Fac. Mgmt.	Rancho Cuca.	8303 N. Haven Ave.	Parking lot expansion	P	180,000	180,000			180,000	General Fund
48	06-123	60090	A&E/Fac. Mgmt.	Rancho Cuca.	8303 N. Haven Ave.	Remodel portion of cafeteria space (8,457sf) for DA/PD Juvenile functions (5,185sf) to move departments from leased space (save $95,400) in annual lease costs, 4.8 year payback	RE	1,024,845	14,978			14,978	General Fund

Legend: AC-Acquisition, C-New Construction, RE-Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security/ADA, P-Paving, PL-Planning, R-Roofing, H-HVAC

Period Ending 6/30/07

EXHIBIT F

2007-08 CARRYOVER PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
By District by Location
(Funds CJV and CJS)

# Proj.	CIP Log #	AE Proj. #	Department	Location	Address	Description		Total Budget	General Fund Local Cost	Other Discre-tionary Funding	Non Discre-tionary Funding	Projected Carryover Balance	Funding Source
Second District (Cont'd)													
49	27776	70610	Courts	Rancho Cuca.	8303 N. Haven Ave.	Superior Court Data Room HVAC	H	236,130	27,776			27,776	Courts, General Fund
50	07-226d	70220	A&E/Fac. Mgmt.	Rancho Cuca.	8810 Hemlock	John Rains House pavement management	P	70,000	59,988			59,988	General Fund
51	05-062	50560	Probation	Rancho Cuca.	9487 Etiwanda Ave.	WVJDAC Video Security	HS	1,285,500			40,503	40,503	General Fund
52	07-322	70765	A&E/Fac. Mgmt.	Rancho Cuca.	9487 Etiwanda Ave.	WVJDAC Modular Units	C	300,000		283,156		283,156	Probations
53	06-153	60710	Sheriff	Rancho Cuca.	9487 Etiwanda Ave.	WVJDAC Security Cameras		115,000			115,000	115,000	Inmate Welfare
54	05-086	50660	A&E/Fac. Mgmt.	Rancho Cuca.	9500 Etiwanda Ave.	WVDC security and fire system	HS	4,115,000	283,811		283,810	567,621	General Fund/ Inmate Welfare Fund
55	07-156	70230	A&E/Fac. Mgmt.	Rancho Cuca.	9500 Etiwanda Ave.	WVDC chiller #1 replacement	H	600,000	52,186			52,186	General Fund
56	07-175	70240	A&E/Fac. Mgmt.	Rancho Cuca.	9500 Etiwanda Ave.	WVDC emergency generator controls replacement	I	200,000	200,000			200,000	General Fund
57	07-271	70570	A&E/Fac. Mgmt.	Rancho Cuca.	9500 Etiwanda Ave.	WVDC - replace additional chiller and controls	H	1,000,000	999,616			999,616	General Fund
58	07-279	70625	BOS	Rancho	TBD	Sheriff's substation	C	1,500,000	1,500,000			1,500,000	General Fund
59	06-214	60800	Sheriff	San Antonio Heights	TBD	Acquire site and construct new Sheriff sub-station	AC/ C	450,000	450,000			450,000	General Fund
	Total Second District Carryover Projects (CJV-4030)							**30,521,481**	**11,157,401**	**283,156**	**1,494,731**	**12,935,288**	
Third District													
60	06-026b	60110	A&E/Fac. Mgmt.	Big Bear	477 Summit Blvd.	Divert melting snow from Bldg entries	HS	135,000	2,467			2,467	General Fund
61	03-060 & 05-173	40620	Probation	Big Bear		Camp Heartbar electrical upgrade/emergency generator	HS	312,500		295,041		295,041	Probation
62	06-201	20455	A&E/Fac. Mgmt.	Joshua Tree	6527 Whitefeather Rd.	Morongo bus stop shelter and ADA improvements	HS	244,430			28,676	28,676	CDBG

Legend: AC-Acquisition, C-New Construction, RE-Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security/ADA, P-Paving, PL-Planning, R-Roofing, H-HVAC

Period Ending 6/30/07

EXHIBIT F

2007-08 CARRYOVER PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
By District by Location
(Funds CJV and CJS)

# Proj.	CIP Log #	AE Proj. #	Department	Location	Address	Description		Total Budget	General Fund Local Cost	Other Discre-tionary Funding	Non Discre-tionary Funding	Projected Carryover Balance	Funding Source
Third District (Cont'd)													
63	07-260	70524	A&E/Fac. Mgmt.	Joshua Tree	6527 Whitefeather Rd.	HVAC unit replacements (Phase II)	H	550,500	56,178			56,178	General Fund
64	07-269	70575	A&E/Fac. Mgmt.	Joshua Tree	6527 Whitefeather Rd.	Add modular unit to relocate Sheriff Court Services, remodel space for DA	C	250,000	231,916			231,916	General Fund
65	06-178	60615	BOS	Joshua Tree	6527 Whitefeather Rd.	Expand parking lot, add lighting, 29 Palms Hwy improvements & access & fencing for Sheriff	P/I	605,000	36,443			36,443	General Fund
66	04-187f	40560	CDH	Mentone	Opal Ave./Mentone Blvd.	Mentone Senior Ctr reading room	C	4,607,600			2,746	2,746	Library/CDBG, Neighborhood Initiative Program
67	07-182	70260	A&E/Fac. Mgmt.	Redlands	2024 Orange Tree Ln.	Museum Association buildings HVAC replacement	H	100,000	48,465			48,465	General Fund
68	07-270	70578	A&E/Fac. Mgmt.	Redlands	2024 Orange Tree Ln.	Museum humification	H	230,000	210,479			210,479	General Fund
69	04-105e	50060	A&E/Fac. Mgmt.	Redlands	2024 Orange Tree Ln.	Redlands Museum roof repairs	RE	30,060	1,550			1,550	General Fund
70	07-088	30390	Museums	Redlands	2024 Orange Tree Ln.	Design and construction of Hall of Paleontology	C	7,200,916	640,808			640,808	CDBG/Federal Grant, General Fund, Hall of Geological Reserve
71	07-089	70665	Museums	Redlands	2024 Orange Tree Ln.	Refurbishment of Museum Admission and Lobby	C	65,000	65,000			65,000	General Fund
72	07-253	70270	A&E/Fac. Mgmt.	Redlands	216 Brookside Ave.	Roof replacement project	R	120,000	108,265			108,265	General Fund
73		30620	District Attorney	Redlands	216 Brookside Ave.	DA Offices remodel	RE	150,000	150,000			150,000	General Fund
74	06-125	60150	A&E/Fac. Mgmt.	Redlands	222 Brookside Ave.	Rehabilitate bldg for Public Guardian	RE	926,900	14,361			14,361	General Fund
75	07-226e	70300	A&E/Fac. Mgmt.	Redlands	26930 Barton Rd.	Assistencia slurry/stripe parking lot.	P	30,000	27,219			27,219	General Fund

Legend: AC-Acquisition, C-New Construction, RE-Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security/ADA, P-Paving, PL-Planning, R-Roofing, H-HVAC

Period Ending 6/30/07

EXHIBIT F

2007-08 CARRYOVER PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
By District by Location
(Funds CJV and CJS)

# Proj.	CIP Log #	AE Proj. #	Department	Location	Address	Description		Total Budget	General Fund Local Cost	Other Discre-tionary Funding	Non Discre-tionary Funding	Projected Carryover Balance	Funding Source
Third District (Cont'd)													
76	06-026a	60160	A&E/Fac. Mgmt.	Twin Peaks	26010 State Hwy 189	Divert melting snow from Bldg entry	HS	45,000	22,022			22,022	General Fund
77	06-109h	60190	A&E/Fac. Mgmt.	Yucaipa	12040 5th St.	Library - Pavement Management	P	12,000	9,418			9,418	General Fund
78	07-226f	70440	A&E/Fac. Mgmt.	Yucaipa	32183 Kentucky	Yucaipa Adobe slurry/stripe parking lot	P	40,000	40,000			40,000	General Fund
79	06-075	60210	Regional Parks	Yucaipa	33900 Oak Glen Rd.	Yucaipa Reg Pk Parking lot and roadway rehabilitation	P	415,000	8,876			8,876	General Fund
80	06-109c	60180	A&E/Fac. Mgmt.	Yucaipa	34282 Yucaipa Blvd.	Sheriff - Pavement Management	P	23,000	20,435			20,435	General Fund
	Total Third District Carryover Projects (CJV-4030)							**16,092,906**	**1,693,902**	**295,041**	**31,422**	**2,020,365**	
Fourth District													
81	06-093	70543	A&E/Fac. Mgmt.	Chino	13260 Central Ave.	ADA Restrooms	HS	223,000	87,355			87,355	General Fund
82	07-094	70580	Regional Parks	Chino	16700 S. Euclid Ave.	Prado campground shower renovation	DM	296,000	296,000			296,000	General Fund
83	07-272	70584	Regional Parks	Chino	16700 S. Euclid Ave.	Prado Regional Park Picnic Shelter	C	600,000	432,000			432,000	General Fund
84	07-364	70585	Regional Parks	Chino	16700 S. Euclid Ave.	Prado - High voltage electrical distribution cable replacement	I	259,600	13,964			13,964	General Fund
85	07-226b	70060	A&E/Fac. Mgmt.	Chino	17127 Pomona Rincon Rd.	Yorba Slaughter slurry/stripe parking lot	P	50,000	50,000			50,000	General Fund
86	07-249	70070	BOS	Chino	7000 Merrill Ave.	Rehab entrance	I	800,000	757,495			757,495	General Fund
87	07-253	70526	Fac. Mgmt.	Chino	7000 Merrill Ave.	Lighting retrofit. Payback 2 1/2 years.	I	800,000	800,000			800,000	General Fund
88	03-130	30300	Regional Parks	Ontario	800 N. Archibald Ave.	Guasti Reg Park pool filtration system	I	470,000	135,657			135,657	General Fund
89	05-113	50768	Regional Parks	Ontario	800 N. Archibald Ave.	Cucamonga-Guasti restrooms	C	66,255	8,243			8,243	General Fund
90	05-115	50772	Regional Parks	Ontario	800 N. Archibald Ave.	Cucamonga-Guasti perimeter landcape	I	300,000	10,362			10,362	General Fund
91	07-101	70582	Regional Parks	Ontario	800 N. Archibald Ave.	Cucamonga Guasti grading and park expansion.	P	304,000	288,333			288,333	General Fund
	Total Fourth District Carryover Projects (CJV-4030)							**4,168,855**	**2,879,409**	**-**	**-**	**2,879,409**	

Legend: AC-Acquisition, C-New Construction, RE-Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security/ADA, P-Paving, PL-Planning, R-Roofing, H-HVAC

Period Ending 6/30/07

EXHIBIT F

2007-08 CARRYOVER PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
By District by Location
(Funds CJV and CJS)

# Proj.	CIP Log #	AE Proj. #	Department	Location	Address	Description		Total Budget	General Fund Local Cost	Other Discre-tionary Funding	Non Discre-tionary Funding	Projected Carryover Balance	Funding Source
Fifth District													
92	04-187b	20465	A&E/Fac. Mgmt.	Bloomington	18313 Valley Blvd.	Bloomington Ayala Park Improvements	I	302,000	8,844			8,844	CDBG/General Fund
93	07-292	70660	BOS	Bloomington/ Muscoy	Various	Planning for hiking, bicycle and horse trails icluding green space and planting trees	I	300,000	300,000			300,000	General Fund
94	07-226c	70080	A&E/Fac. Mgmt.	Colton	2001 W. Agua Mansa	Agua Mansa slurry/stripe parking lot	P	60,000	59,485			59,485	General Fund
95	04-018	40240	ARMC	Colton	400 N. Pepper Ave.	Convert Behavioral Health beds to medical beds	RE	1,080,000			1,079,117	1,079,117	ARMC
96	06-159	60660	ARMC	Colton	400 N. Pepper Ave.	ARMC Terrazzo floor repair	DM	2,000,000		1,527,525		1,527,525	Lawsuit settlement funds
97	06-194	60700	ARMC	Colton	400 N. Pepper Ave.	ARMC improvements to heliport parking lot	I	195,000		12,882		12,882	ARMC
98	07-309	70725	ARMC	Colton	400 N. Pepper Ave.	ARMC Retention Basin Rehabilitation	I	120,000			59,480	59,480	ARMC Operating Budget
99	07-230 07-261	70170	A&E/Fac. Mgmt.	Fontana	17780 & 17830 Arrow Route	Expand 17780 and relocate jury assembly from 17830 and modify 17830 for DA/PD, remove/replace parking lot.	C	6,350,000	3,869,961		2,000,000	5,869,961	General Fund- $4,350,000, Courts $2,000,000- combined with proj. 70520
100	06-165	60570	County Fire	Rialto	1743 Miro Way	1,560 sq. ft. Modular building expansion	RE	300,000	247,274			247,274	General Fund
101	06-128	60330	A&E/Fac. Mgmt.	Rialto	1771 Miro Way	Roof Repairs	R	70,000	52,698			52,698	General Fund
102	07-154	70310	A&E/Fac. Mgmt.	Rialto	1771 Miro Way	HVAC modernization, replace/upgrade system & controls	H	250,000	222,210			222,210	General Fund
103	06-132	60360	A&E/Fac. Mgmt.	San Benardino	385 N. Arrowhead Ave.	County Govt. Ctr. Weatherization: Remove & Replace patios, recaulk, solar film and reroof	DM	996,930	208,181			208,181	General Fund
104	07-158	70532	A&E/Fac. Mgmt.	San Bernardino	385 N. Arrowhead Ave.	Emergency generator	I	400,000	400,000			400,000	General Fund

Legend: AC-Acquisition, C-New Construction, RE-Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security/ADA, P-Paving, PL-Planning, R-Roofing, H-HVAC

Period Ending 6/30/07

EXHIBIT F

2007-08 CARRYOVER PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
By District by Location
(Funds CJV and CJS)

# Proj.	CIP Log #	AE Proj. #	Department	Location	Address	Description		Total Budget	General Fund Local Cost	Other Discre-tionary Funding	Non Discre-tionary Funding	Projected Carryover Balance	Funding Source
Fifth District (Cont'd)													
105	06-109b	60270	A&E/Fac. Mgmt.	San Bernardino	104 W. 4th St.	Library Admin. - Pavement Management	P	12,000	12,000			12,000	General Fund
106	05-078	50630	Facilities Mgmt	San Bernardino	157-175 W. 5th St.	Civic Center Bldg HVAC Replacement	H	1,150,000	55,688			55,688	General Fund
107	07-077	70320	Human Resources	San Bernardino	157-175 W. 5th St.	Install card reader/security access system	HS	100,000	100,000			100,000	General Fund
108	07-080	70330	Human Resources	San Bernardino	157-175 W. 5th St.	Remodel employee restrooms on 1st floor	RE	250,000	207,730			207,730	General Fund
109	05-089	50670	A&E/Fac. Mgmt.	San Bernardino	172 W. 3rd St.	Old Hall of Records electrical power modernization	I	630,000	567,218			567,218	General Fund
110	06-124	60300	A&E/Fac. Mgmt.	San Bernardino	172 W. 3rd St.	Old Hall of Records - Remove & Replace paving on street & install sidewalks to bldg.	P	250,000	250,000			250,000	General Fund
111	04-107 & 05-156	50580	CAO	San Bernardino	172 W. 3rd St.	Old Hall of Records 1st Floor Restrooms & Entrance Ramp, ADA Improvement Project	HS	203,000	6,911			6,911	General Fund
112	06-166	60575	Assessor	San Bernardino	172 W. 3rd St.	Old Hall of Records - Assessor 3rd, 4th and 5th floor remodel	P	1,600,000	1,524,666			1,524,666	General Fund
113	04-159	50090	Sheriff-Coroner	San Bernardino	175 S. Lena Rd.	Sheriff Coroner morgue expansion	C	3,487,000	242,595			242,595	General Fund, Justice Facility Reserve
114	04-161	50350	Sheriff-Coroner	San Bernardino	175 S. Lena Rd.	Sheriff/Coroner storage expansion	RE	53,000			52,249	52,249	Sheriff
115	05-172	50890	Probation	San Bernardino	175 W. 5th St.	Probation Admin paint and recarpet	DM	376,200			327,130	327,130	Probation
116	07-018	70480	Probation	San Bernardino	175 W. 5th St.	Remodel 4th floor restrooms.	RE	290,000		290,000		290,000	Probation
117	07-149	70340	A&E/Fac. Mgmt.	San Bernardino	200 S. Lena Rd.	Fire alarm enhancement project. FM building.	I	300,000	151,110			151,110	General Fund combined with 70350
118	07-222	70360	A&E/Fac. Mgmt.	San Bernardino	210 N. Lena Rd.	Reroof, building 1	R	70,000	6,240			6,240	General Fund

Legend: AC-Acquisition, C-New Construction, RE-Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security/ADA, P-Paving, PL-Planning, R-Roofing, H-HVAC

Period Ending 6/30/07

EXHIBIT F

2007-08 CARRYOVER PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
By District by Location
(Funds CJV and CJS)

# Proj.	CIP Log #	AE Proj. #	Department	Location	Address	Description		Total Budget	General Fund Local Cost	Other Discre-tionary Funding	Non Discre-tionary Funding	Projected Carryover Balance	Funding Source
Fifth District (Cont'd)													
119	06-151	60720	Public Works	San Bernardino	210 N. Lena Rd.	Trailer replacement	C	435,000			435,000	435,000	Flood Control
120	07-010	70595	A&E/Fac. Mgmt.	San Bernardino	222 W. Hospitality Ln.	HVAC upgrade - 3rd floor	H	300,000	300,000			300,000	General Fund
121	07-312	70735	Auditor/ Controller-Recorder (ACR)	San Bernardino	222 W. Hospitality Ln.	ACR Boiler Replacement	DM	60,000			10,530	10,530	ACR
122	07-314	70760	ACR	San Bernardino	222 W. Hospitality Ln.	ACR 2nd Floor Remodel	DM	530,000			478,777	478,777	ACR
123	06-092	60380	ACR	San Bernardino	222 W. Hospitality Ln.	Upgrade interconnected parking lot lights & trim trees.	DM	25,000		25,000		25,000	ACR
124	04-006	40220	ACR	San Bernardino	222 W. Hospitality Ln.	Remodel 1st floor	RE	710,127			149,245	149,245	ACR
125	05-143	50730	ACR	San Bernardino	222 W. Hospitality Ln.	ACR data center electrical	I	34,500		19,088		19,088	Auditor/Controller-Recorder
126	07-085	70500	Risk Mgmt.	San Bernardino	222 W. Hospitality Ln.	Office remodel - 3rd floor	RE	200,000		186,821		186,821	Department Budget
127	05-157	40390	CAO	San Bernardino	303 W. 3rd St.	303 Building improvements	RE	24,535,998				0	General Fund/Courthouse Project
128	06-098	60240	A&E/Fac. Mgmt.	San Bernardino	340 N. Mtn. View Ave.	Repair Roof	R	170,000	166,057			166,057	General Fund
129	03-088	10830	A&E/Fac. Mgmt.	San Bernardino	351 N. Arrowhead Ave.	Central Courthouse Seismic Retrofit/Remodel	RE	40,838,948	-3,150,470	6,500,000	30,551,972	33,901,502	FEMA/Courts/ State Grant/ General Fund
130	03-088	10832	A&E/Fac. Mgmt.	San Bernardino	351 N. Arrowhead Ave.	T-Wing ADA Restrooms	HS	210,000	31,687			31,687	General Fund
131		90780	Public Health	San Bernardino	351 N. Mt. View Ave.	Public Health remodel	RE	390,000		176,075		176,075	Public Health
132	07-221	70370	A&E/Fac. Mgmt.	San Bernardino	364 N. Mountain View	Roof repair	R	240,000	234,820			234,820	General Fund
133	06-132	50643	A&E/Fac. Mgmt.	San Bernardino	385 N. Arrowhead Ave.	County Govt. Ctr. (CGC) Solar Film	I	56,370	2,355			2,355	General Fund

Legend: AC-Acquisition, C-New Construction, RE-Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security/ADA, P-Paving, PL-Planning, R-Roofing, H-HVAC

Period Ending 6/30/07

EXHIBIT F

2007-08 CARRYOVER PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
By District by Location
(Funds CJV and CJS)

# Proj.	CIP Log #	AE Proj. #	Department	Location	Address	Description		Total Budget	General Fund Local Cost	Other Discre-tionary Funding	Non Discre-tionary Funding	Projected Carryover Balance	Funding Source
Fifth District (Cont'd)													
134	06-133	60370	A&E/Fac. Mgmt.	San Bernardino	385 N. Arrowhead Ave.	CGC - Install additional Chiller in Mechanical Plant	H	100,000	100,000			100,000	General Fund
135	05-166, 05-185 & 06-149	50955	CAO/BOS/ County Counsel	San Bernardino	385 N. Arrowhead Ave.	CGC 4th & 5th Floor remodel & ceiling tiles	RE	2,305,881	726,169			726,169	General Fund
136	05-165	20765	A&E/Fac. Mgmt.	San Bernardino	385 N. Arrowhead Ave.	CGC Security & Parking Improvements	P	500,000	2,682			2,682	General Fund
137	07-176	70380	A&E/Fac. Mgmt.	San Bernardino	401 N. Arrowhead	Central Courts Annex repair and refurbish roof	R	70,000	6,940			6,940	General Fund
138	06-109e	60290	A&E/Fac. Mgmt.	San Bernardino	630 E. Rialto Ave.	Central Detention Center - Pavement Management	P	59,000	59,000			59,000	General Fund
139	03-184	30150	Sheriff	San Bernardino	630 E. Rialto Ave.	CDC remove/replace HVAC Phase II & III	H	1,300,000	94,626			94,626	General Fund
140	07-273	70586	A&E/Fac. Mgmt.	San Bernardino	655 E. 3rd St.	Sheriff Admin./HVAC upgrades	H	1,050,000	1,049,230			1,049,230	General Fund
141	07-264	70536	A&E/Fac. Mgmt.	San Bernardino	670 E. Gilbert St.	ISD fuel storage tank	I	100,000	96,029			96,029	General Fund
142	03-189 05-076	30320	Fac. Mgmt.	San Bernardino	670 E. Gilbert St.	ISD 1st & 2nd floor HVAC replacement	H	1,585,723	109,277			109,277	General Fund
143	05-053	50610	Information Services Dept. (ISD)	San Bernardino	670 E. Gilbert St.	ISD basement HVAC Backup Unit	H	188,000		76,125		76,125	Information Services
144	03-081 03-082	40730	Probation	San Bernardino	700 & 900 E. Gilbert St.	Remove classrooms #10 and #11 & move ROP Horticulture	C	105,055		25,381		25,381	Probation-combined with 40720
145	06-101	60250	A&E/Fac. Mgmt.	San Bernardino	700 E. Gilbert , Bldgs 2 thru 6	Repair Roof	R	250,000	250,000			250,000	General Fund
146	03-262	30173	A&E/Fac. Mgmt.	San Bernardino	700 E. Gilbert St.	Re-roof Intern Housing	R	300,000	24,297			24,297	General Fund
147	03-263	30200	Behavioral Health	San Bernardino	700 E. Gilbert St.	Campus parking lot and road improvements	P	375,000	266,100			266,100	General Fund
148	06-211	60780	Probation	San Bernardino	740 E. Gilbert	RYEF athletic surface	I	105,000		97,874		97,874	Probation

Legend: AC-Acquisition, C-New Construction, RE-Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security/ADA, P-Paving, PL-Planning, R-Roofing, H-HVAC

Period Ending 6/30/07

EXHIBIT F

2007-08 CARRYOVER PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
By District by Location
(Funds CJV and CJS)

# Proj.	CIP Log #	AE Proj. #	Department	Location	Address	Description		Total Budget	General Fund Local Cost	Other Discre-tionary Funding	Non Discre-tionary Funding	Projected Carryover Balance	Funding Source
Fifth District (Cont'd)													
149	07-159	70390	A&E/Fac. Mgmt.	San Bernardino	777 E. Rialto Ave.	HVAC equipment replacement	H	2,200,000	2,200,000			2,200,000	General Fund
150	07-231	70450	Agriculture	San Bernardino	777 E. Rialto Ave.	Recarpet offices.	RE	16,000		16,000		16,000	Department Budget
151	05-159	70400	Registrar of Voters	San Bernardino	777 E. Rialto Ave.	Remodel office space	RE	3,416,893	3,090,070			3,090,070	Budget combined with proj. 60690
152		90330	A&E/Fac. Mgmt.	San Bernardino	780 E. Gilbert St.	CMC demolition and site reuse	C	5,772,000	2,623			2,623	General Fund
153	07-160	70410	A&E/Fac. Mgmt.	San Bernardino	825 E. 3rd St.	HVAC equipment replacement	H	1,980,000	1,979,670			1,979,670	General Fund
154	07-352	7P15	A&E/Fac. Mgmt.	San Bernardino	900 E. Gilbert St.	YJC Recreational Area Resurfacing	I	215,000		215,000		215,000	Probations
155	03-188	30250	Probation	San Bernardino	900 E. Gilbert St.	Juvenile hall electrical repair/HVAC & controls	I	2,250,145	4,500			4,500	General Fund
156	03-187	30260	Probation	San Bernardino	900 E. Gilbert St.	Perris Hill Park R/R water storage tank	I	441,000	431,864			431,864	General Fund
157		30690	Probation	San Bernardino	900 E. Gilbert St.	SB Juvenile Hall master plan	PL	30,000		5,000		5,000	Probation
158	05-064	50570	Probation	San Bernardino	900 E. Gilbert St.	Central Juvenile Hall Electrical Modernization	I	905,000			293,363	293,363	General Fund/Probation
159	05-171	50897	Probation	San Bernardino	900 E. Gilbert St.	Central Juvenile Hall grease interceptor repair	DM	120,000			62,072	62,072	Probation
160	07-012	70490	Probation	San Bernardino	900 E. Gilbert St.	CVJDAC renovation (Phase I of 4). Includes remodel of Unit 1 into max. security unit and addition of emergency generators, kitchen and laundry remodels	RE	5,200,000		5,180,004		5,180,004	Department Budget
161	07-263	70534	A&E/Fac. Mgmt.	San Bernardino	Gilbert Street Campus	Campus improvements	I	840,250	797,308			797,308	General Fund
162	07-363	60810	CAO	San Bernardino	Government Center Campus	Master plan implementation	C	150,000	90,065			90,065	General Fund
163	07-262	70530	A&E/Fac. Mgmt.	San Bernardino	SEC of 3rd and Arrowhead	Pave City-owned site for 336 additional parking spaces	P	1,100,000	47,957			47,957	General Fund

Legend: AC-Acquisition, C-New Construction, RE-Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security/ADA, P-Paving, PL-Planning, R-Roofing, H-HVAC

Period Ending 6/30/07

EXHIBIT F

2007-08 CARRYOVER PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
By District by Location
(Funds CJV and CJS)

# Proj.	CIP Log #	AE Proj. #	Department	Location	Address	Description		Total Budget	General Fund Local Cost	Other Discre-tionary Funding	Non Discre-tionary Funding	Projected Carryover Balance	Funding Source
Fifth District (Cont'd)													
164	06-180	60625	BOS	San Bernardino	TBD	Muscoy Community Center improvements	C	1,000,000	1,000,000			1,000,000	General Fund
165	07-291	70655	BOS	San Bernardino	TBD	Muscoy Community Center improvements	C	1,000,000	996,421			996,421	General Fund
166	07-274	70590	Library	San Bernardino	TBD	Library construction	C	1,000,000	1,000,000			1,000,000	General Fund
167	07-293	70600	Sheriff	San Bernardino	TBD	Crime Lab	C	250,000	32,672			32,672	General Fund
168	04-129, 04-130, 05-087, 05-088	40260	A&E/Fac. Mgmt.	San Bernardino	Various	Upgrade fire alarm systems	HS	1,290,000	6,051			6,051	General Fund-combined with 40270, 50665, 50668
	Total Fifth District Carryover Projects (CJV-4030)							**127,501,020**	**20,540,811**	**14,352,775**	**35,498,935**	**70,392,521**	
168	**Total Carryover Projects (CJV - 4030)**							**229,291,494**	**44,900,532**	**15,218,234**	**37,571,088**	**97,689,854**	

Legend: AC-Acquisition, C-New Construction, RE-Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security/ADA, P-Paving, PL-Planning, R-Roofing, H-HVAC

Period Ending 6/30/07

EXHIBIT F

2007-08 CARRYOVER PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
By District by Location
(Funds CJV and CJS)

# Proj.	CIP Log #	AE Proj. #	Department	Location	Address	Description		Total Budget	General Fund Local Cost	Other Discre-tionary Funding	Non Discre-tionary Funding	Projected Carryover Balance	Funding Source
Carryover Projects (Fund CJV - Contributions to Other Agencies - Object 3305)													
Countywide								-	-	-	-	-	
First District													
1	05-124	50615	BOS	Upland	Various Locations	San Antonio Heights - Horse & Pedestrian Trails	I	150,000	150,000			150,000	General Fund
	Total First District Carryover Projects (CJV-3305)							**150,000**	**150,000**	**-**	**-**	**150,000**	
Second District													
2	06-181	60630	BOS	Crestline	607 Forest Shade	Boys & Girls Club improvements	DM	25,000	25,000			25,000	General Fund
3	05-125	50620	BOS	Devore	Various Locations	Equestrian Trails	I	220,000	217,415			217,415	General Fund
4	05-119	50700	BOS	Devore	Various Locations	Devore Community and neighborhood watch signs	I	25,000	25,000			25,000	General Fund
5	05-127	50790	BOS	Fontana	8437 Sierra Ave.	Fontana Library	C	300,000	300,000			300,000	General Fund
6		70637	BOS	Fontana	8437 Sierra Ave.	Fontana Library & Research Center		200,000	200,000			200,000	General Fund
7	05-128	50795	BOS	Fontana	Various Locations	Fontana Rails to Trails	I	300,000	300,000			300,000	General Fund
8	07-283	70640	BOS	Lytle Creek	14082 Center Rd.	County Library - Internet Services	I	10,000	10,000			10,000	General Fund
9	05-126	50815	BOS	Rancho Cuca.	15505 Cultural Center Dr.	Rancho Cucamonga Library	C	500,000	8,094			8,094	General Fund
	Total Second District Carryover Projects (CJV-3305)							**1,580,000**	**1,085,509**	**-**	**-**	**1,085,509**	
Third District													
10	07-289	70650	BOS	Running Springs	TBD	Running Springs Library - Plan		50,000	50,000			50,000	General Fund
	Total Third District Carryover Projects (CJV-3305)							**50,000**	**50,000**	**-**	**-**	**50,000**	
Fourth District													
11	07-290	70652	BOS	Chino Hills	14565 Pipeline	Community Center project.	C	4,000,000	3,000,000			3,000,000	General Fund
12	06-138	60440	City	Montclair	4351 Kingsley	Sunset park Improvements	I	175,000	175,000			175,000	General Fund
13	06-135	60410	City	Montclair	5201 Benito St.	Alma Hoffman Park Improvements	I	227,500	227,500			227,500	General Fund
	Total Fourth District Carryover Projects (CJV-3305)							**4,402,500**	**3,402,500**	**-**	**-**	**3,402,500**	

Legend: AC-Acquisition, C-New Construction, RE-Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security/ADA, P-Paving, PL-Planning, R-Roofing, H-HVAC

Period Ending 6/30/07

EXHIBIT F

2007-08 CARRYOVER PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
By District by Location
(Funds CJV and CJS)

# Proj.	CIP Log #	AE Proj. #	Department	Location	Address	Description		Total Budget	General Fund Local Cost	Other Discre-tionary Funding	Non Discre-tionary Funding	Projected Carryover Balance	Funding Source
Fifth District													
14	06-172	60595	BOS	Colton	955 W. Laurel	Davis Park - Park Improvements	I	500,000	500,000			500,000	General Fund
	Total Fifth District Carryover Projects (CJV-3305)							**500,000**	**500,000**	**-**	**-**	**500,000**	
14	**Total Carryover Projects (CJV-3305)**							**6,682,500**	**5,188,009**	**-**	**-**	**5,188,009**	

Legend: AC-Acquisition, C-New Construction, RE-Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security/ADA, P-Paving, PL-Planning, R-Roofing, H-HVAC

Period Ending 6/30/07

EXHIBIT F

2007-08 CARRYOVER PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
By District by Location
(Funds CJV and CJS)

# Proj.	CIP Log #	AE Proj. #	Department	Location	Address	Description		Total Budget	General Fund Local Cost	Other Discre-tionary Funding	Non Discre-tionary Funding	Projected Carryover Balance	Funding Source
Carryover Projects (Fund CJV - Inter-Fund Contributions - Object 3310)													
Countywide								-	-	-	-	-	
First District													
1		70790	A&E/Fac. Mgmt.	Daggett		Daggett Security Fencing for Water Tank	HS	50,000			22,196	22,196	CDBG
	Total First District Carryover Projects (CJV-3310)							**50,000**	**-**	**-**	**22,196**	**22,196**	
Second District								-	-	-	-	-	
Third District								-	-	-	-	-	
Fourth District								-	-	-	-	-	
Fifth District													
2		50950	ARMC	San Bernardino	1543 W. 8th St.	West Side Family Health Center Remodel	RE	630,000			630,000	630,000	ARMC
3		30770	CDH	San Bernardino	9th Street	San Bernardino 9th St. Youth Golf Academy	C	100,000			55,597	55,597	CDBG
	Total Fifth District Carryover Projects (CJV-3310)							**730,000**	**-**	**-**	**685,597**	**685,597**	
3	**Total Carryover Projects (CJV-3310)**							**780,000**	**-**	**-**	**707,793**	**707,793**	
185	**Total Carryover Projects (Fund CJV)**							**236,753,994**	**50,088,541**	**15,218,234**	**38,278,881**	**103,585,656**	

Legend: AC-Acquisition, C-New Construction, RE-Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security/ADA, P-Paving, PL-Planning, R-Roofing, H-HVAC

Period Ending 6/30/07

EXHIBIT F

2007-08 CARRYOVER PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
By District by Location
(Funds CJV and CJS)

# Proj.	CIP Log #	AE Proj. #	Department	Location	Address	Description		Total Budget	General Fund Local Cost	Other Discre-tionary Funding	Non Discre-tionary Funding	Projected Carryover Balance	Funding Source
Carryover Projects (Fund CJS - Structures and Improvements to Structures - Object 4030)													
Countywide								-	-	-	-	-	
First District													
1		10740	Probation	Apple Valley	21101 Dale Evans Pkwy	High Desert Juvenile Detention Facility	C	31,264,062	208,661			208,661	General Fund
1	**Total First District Carryover Project (CJS-4030)**							**31,264,062**	**208,661**	**-**	**-**	**208,661**	
Second District								-	-	-	-	-	
Third District								-	-	-	-	-	
Fourth District								-	-	-	-	-	
Fifth District								-	-	-	-	-	
1	**Total Carryover Projects (Fund CJS-Object 4030)**							**31,264,062**	**208,661**	**-**	**-**	**208,661**	
186	**TOTAL CARRYOVER PROJECTS (FUNDS CJV, and CJS)**							**268,018,056**	**50,297,202**	**15,218,234**	**38,278,881**	**103,794,317**	

Legend: AC-Acquisition, C-New Construction, RE-Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security/ADA, P-Paving, PL-Planning, R-Roofing, H-HVAC

EXHIBIT G

2007-08 ARROWHEAD REGIONAL MEDICAL CENTER CARRYOVER PROJECTS (Fund CJZ)

# Proj.	CIP Log #	AE Proj. #	Department	Location	Address	Description		Total Budget	General Fund Local Cost	Other Discre-tionary Funding	Non Discre-tionary Funding	Projected Carryover Balance	Funding Source
Carryover Projects (Fund CJZ - Structures and Improvements to Structures - Object 4030)													
Countywide								-	-	-	-	-	
First District								-	-	-	-		
Second District								-	-	-	-	-	
Third District								-	-	-	-	-	
Fourth District								-	-	-	-	-	
Fifth District								-	-	-	-	-	
1	06-219	60740	ARMC	Colton	400 N. Pepper Ave.	Med-Surg Remodel	RE	26,600,000			24,922,095	24,922,095	ARMC
2	06-219	60741	ARMC	Colton	400 N. Pepper Ave.	ARMC - Site Demo	I	150,000			119,204	119,204	ARMC
3	06-219	60742	ARMC	Colton	400 N. Pepper Ave.	ARMC - Site Preparation	I	1,050,000			981,792	981,792	ARMC
4	06-219	60743	ARMC	Colton	400 N. Pepper Ave.	ARMC - Purchase Modular Office	C	2,200,000			2,194,224	2,194,224	ARMC
	Total Fifth District Carryover Projects (CJZ-4030)							**30,000,000**	**-**	**-**	**28,217,315**	**28,217,315**	
4	**Total Carryover Projects (Fund CJZ)**							**30,000,000**	**-**	**-**	**28,217,315**	**28,217,315**	

Legend: AC-Acquisition, C-New Construction, RE-Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security/ADA, P-Paving, PL-Planning, R-Roofing, H-HVAC

EXHIBIT H

2007-08 AIRPORTS CARRYOVER PROJECTS
(Various Funds)

# Proj.	Log #	Sup. Dist.	Department	Location	Address	Description	Proj. Type	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Projected Carryover Balance	Funding Source
Airport Carryover Projects (Various Funds)												
1		All	Airports	All Airports	Various	Contingency (Airports Operating Funds)				613,278	613,278	RCD
2		All	Airports	All Airports	Various	Contingency (Airports Capital Projects)				3,700,542	3,700,542	RAA
3		All	Airports	All Airports	Various	Contingency (Airports Maintenance Projects)				803,311	803,311	RAW
4		4	Airports	Chino	7000 Merrill Ave.	Reverted Building Improvements	C			50,000	50,000	RAW
5		4	Airports	Chino	7000 Merrill Ave.	Dome Hangars 1-4 Rehab & Lighting/Elect Impvmts	C			50,000	50,000	RAW
6		4	Airports	Chino	7000 Merrill Ave.	Demolition and Fencing - Dairy Sites	I			40,000	40,000	RAW
7		4	Airports	Chino	7000 Merrill Ave.	Infrastructure Improvement and Rehabilitation	I			60,000	60,000	RAW
8		4	Airports	Chino	7000 Merrill Ave.	Pavement Repair	P			40,000	40,000	RAW
9		4	Airports	Chino	7000 Merrill Ave.	Test/Monitor Ground Water for PCE's & TCE's	I			400,000	400,000	RAA
10		4	Airports	Chino	7000 Merrill Ave.	Relocate ILS	I			1,500,000	1,500,000	RAA
11		4	Airports	Chino	7000 Merrill Ave.	Update CLUP	PL			50,000	50,000	RAA
12	05-074	4	Airports	Chino	7000 Merrill Ave.	Land Acquistion for Runway Protection Zones	AC			28,421,053	28,421,053	RAA
13		4	Airports	Chino	7000 Merrill Ave.	Radium Cleanup	HS			500,000	500,000	RAA
14	07-129	4	Airports	Chino	7000 Merrill Ave.	Rejuvenate and repaint Runway 8R-26L, associated taxiways and itinerant ramp.	P			455,000	455,000	RAA
15	07-132	4	Airports	Chino	7000 Merrill Ave.	Design new terminal building.	PL			200,000	200,000	RAA
16	07-253	4	Airports	Chino	7000 Merrill Ave.	Taxiway E Extension	P			933,593	933,593	RAA
17		1	Airports	Daggett	39500 National Trails	Demolish Delapidated Buildings	C			200,000	200,000	RAW
18		1	Airports	Daggett	39500 National Trails	Pavement Repairs	P			20,000	20,000	RAW
19		1	Airports	Daggett	39500 National Trails	Coat Interior of Water Tanks	I			200,000	200,000	RAA
20	06-069	1	Airports	Daggett	39500 National Trails	Waste Water Treatment Plant	I			75,000	75,000	RAW
21		1	Airports	Daggett	39500 National Trails	Construct modular office building/shop	C			200,000	200,000	RAW
22	07-126	1	Airports	Daggett	39500 National Trails	Rejuvenate and repaint Runway 8-26, runway 4-22, and associated taxiways.	P			71,000	71,000	RAA

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

EXHIBIT H

2007-08 AIRPORTS CARRYOVER PROJECTS
(Various Funds)

# Proj.	Log #	Sup. Dist.	Department	Location	Address	Description	Proj. Type	Fund Local Cost	Discre-tionary Funding	Restricted Funding	Projected Carryover Balance	Funding Source
Airport Carryover Projects (Various Funds) (Cont'd)												
23	07-254/ 07-255	1	Airports	Daggett	39500 National Trails	Taxiway A & C electrical upgrades and Taxiway B Extension	I			3,650,000	3,650,000	RAA
24		1	Airports	Needles	711 Airport Rd.	Pavement Repair	P			20,000	20,000	RAW
25	07-127	1	Airports	Needles	711 Airport Rd.	Rejuvenate and repaint Runways and associated taxiways.	P			71,000	71,000	RAA
26		1	Airports	Needles	711 Airport Rd.	Needles Building Improvements	RE			10,000	10,000	RAW
27		1	Airports	Twentynine Palms	78569 29 Palms Hwy	Pavement Repair	P			20,000	20,000	RAW
28		1	Airports	Twentynine Palms	78569 29 Palms Hwy	Rehabilitate Water System	I			10,000	10,000	RAW
29		1	Airports	Twentynine Palms	78569 29 Palms Hwy	Install taxiway lights parallel to runway 17-35	I			20,000	20,000	RAA
30	631579	1	Airports	Twentynine Palms	78569 29 Palms Hwy	Construct aircraft storage T-Hangars	C			631,579	631,579	RAA
31	07-128	1	Airports	Twentynine Palms	78569 29 Palms Hwy	Rejuvenate and repaint runways 8-26, 17-35 and associated taxiways.	P			39,000	39,000	RAA
	Sub-Total Airport Carryover Projects (Various Funds)							-	-	**37,937,225**	**37,937,225**	
Apple Valley Airport - County Service Area 60 (CSA 60)												
32		All	Airports	Apple Valley	21600 Corwin Rd.	Contingency (CSA 60 Capital Projects)				1,390,123	1,390,123	RAI
33		1	Airports	Apple Valley	21600 Corwin Rd.	Runway 8/26 Drainage Improvements	I			200,000	200,000	RAI
34		1	Airports	Apple Valley	21600 Corwin Rd.	Construct Parking Lot	P			25,000	25,000	RAI
35		1	Airports	Apple Valley	21600 Corwin Rd.	Construct Storage Building	C			25,000	25,000	RAI
36		1	Airports	Apple Valley	21600 Corwin Rd.	Pavement Repairs	P			25,000	25,000	RAI
37		1	Airports	Apple Valley	21600 Corwin Rd.	Reconstruct Access Road	P			200,000	200,000	RAI
38	05-042	1	Airports	Apple Valley	21600 Corwin Rd.	Remodel Terminal Building (midyear project)	C			100,000	100,000	RAI
39	07-125	1	Airports	Apple Valley	21600 Corwin Rd.	Rejuvenate and repaint Runways 18-36, 8-26 and associated taxiways.	P			74,388	74,388	CSA 60 Fund RAI 100%
40	07-257	1	Airports	Apple Valley	21600 Corwin Rd.	Sign and electrical upgrades	I			976,070	976,070	CSA 60 Fund RAI 100%
	Sub-Total Apple Valley Airport - CSA 60 - Carryover Projects							-	-	**3,015,581**	**3,015,581**	
40	**TOTAL AIRPORTS CARRYOVER PROJECTS**							-	-	**40,952,806**	**40,952,806**	

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

EXHIBIT I

2007-08 REGIONAL PARKS CARRYOVER PROJECTS
(Various Funds)

# Proj.	Location	Address	Description	Proj. Type	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Projected Carryover Balance	Funding Source
Countywide									
1	Countywide	Various	Various Projects - Lump sum	I/C			1,386,955	1,386,955	Prop 40
2	Countywide	Various	Various Projects - Lump sum	C			52,000	52,000	Prop 12
3	Redlands	Santa Ana River Trail	Construct hiking/biking/equestrian trail - Phase 4	I			643,000	643,000	Federal Grant
4	S.B./Redlands	Santa Ana River Trail	Construct hiking/biking/equestrian trail - Phase 3	I			3,900,000	3,900,000	Federal/State Grants
5	Yucaipa	Wilson Creek Trail	Construct hiking/biking/equestrian trail	I			65,000	65,000	State Grant
	Total Countywide				**-**	**-**	**6,046,955**	**6,046,955**	
First District									
6	Needles	I-40 and Park Moabi Rd.	Moabi Reg. Park - Construct new campground restroom	C			500,000	500,000	Prop 12
7	Victorville	8000 Yates Rd.	Mojave Narrows Reg. Pk - Snack Bar & Restroom	C			636,500	636,500	Prop 40
	Total First District				**-**	**-**	**1,136,500**	**1,136,500**	
Second District									
8	Devore	2555 Glen Helen Pkwy	Glen Helen Reg. Park - Shelter replacement/restroom	C			15,000	15,000	Prop 12
	Total Second District				**-**	**-**	**15,000**	**15,000**	
Third District									
9	Yucaipa	33900 Oak Glen Rd.	Yucaipa Reg. Park - Campground Improvement/expansion	I			120,000	120,000	Prop 12
	Total Third District				**-**	**-**	**120,000**	**120,000**	
Fourth District					**-**	**-**	**-**	**-**	
Fifth District									
10	Colton	Santa Ana River Trail	Construct hiking/biking/equestrian trail - Phase I	I			595,000	595,000	Prop 40/State Grants
	Total Fifth District				**-**	**-**	**595,000**	**595,000**	
10	**TOTAL REGIONAL PARKS CARRYOVER PROJECTS**				**-**	**-**	**7,913,455**	**7,913,455**	

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

EXHIBIT J

2007-08 TRANSPORTATION CARRYOVER PROJECTS
(Various Funds)

# Proj.	Location	Road Name	Limits	Description	Proj. Type	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Projected Carryover Balance	Funding Source
Countywide						-	-	-	-	
First District										
1	Apple Valley	Central Road	Roundup Way N/.5M S, Bear Vly Cutoff	Rehab & install left turn lanr @Ocotillo Way and AC overlay Ocotillo Way from Central Rd. E/Valley Vista	P		350,000	298,500	648,500	Federal Hazard Elimination & Safety, State Gas Tax and Measure I
2	Apple Valley	Kiowa Rd.	Ranch Rd.	Rehab	I			1,085,300	1,085,300	Measure I
3	Apple Valley	Rock Springs Rd.	At Mojave River	Repair railroad crossing	I		100,000		100,000	Gas Tax
4	Hesperia	Escondido Avenue	Ranchero St N/Cedar St.	Pave dirt road	P		120,000	236,100	356,100	Fee Plan
5	Hesperia	Summit Valley Rd.	Various roads	Widen and realign road	PL			81,000	81,000	PLH
6	Lucerne	Trade Post	SH18 (Lake Gregory Drive)	Intersection improvement	P			250,000	250,000	Fee Plan
7	Ludlow	Dola Ditch Bridge	Kelbaker Nth, Br No 54C 286, 2.77E,	Bridge replacement	I			800,000	800,000	Federal Highway Bridge Replacement & Rehabilitation (HBRR)
8	Ludlow	Lanzit Ditch Bridge	Nth, Br No 54C 286, 2.77 E, Kelbaker	Bridge replacement	I			1,076,000	1,076,000	HBRR
9	Needles	Needles Highway	N Street N&E/State Line	Rehabilitation	I			2,004,000	2,004,000	Federal Surface Transportation Program (STP)
10	Oro Grande	National Trails Hwy	Bryman Rd/Bryman Rd	Widen/install passing lanes	I			50,000	50,000	STP
11	Phelan	Beekley Rd.	SH138 N/Phelan Rd.	Drainage improvements	I			453,500	453,500	Measure I
12	Phelan	Duncan Road	At UPRR Crossing	RR Xing gates installation	I			504,000	504,000	Fee Plan
13	Phelan	Duncan Road	Johnson Rd. E/Eaby Rd.	Pave dirt road	P			80,000	80,000	Fee Plan
14	Phelan	Phelan Rd.	At Sheep Creek Wash	Drainage improvements	I			940,000	940,000	Gas Tax
15	Phelan	Phelan Rd.	Beekley Rd E/SH395	Drainage improvements	I			193,000	193,000	Measure I
16	Phelan	Sheep Creek Rd.	N, Nielson Rd.	Drainage Improvements	I		600,000	100,000	700,000	Gas Tax
17	Phelan	Wilson Ranch Road	At UPRR Crossing	RR Xing installation	I			504,000	504,000	Transportation Facilities Plan
18	Victorville	Amethyst Road	Palmdale Rd N/Seneca Rd	Road construction and signal	I			20,000	20,000	Measure I
19	Victorville	Hi Desert Corr Proj	SH395 E/SH 18	Engineering and environmental	PL			677,500	677,500	Gas Tax
20	Victorville	San Martin Road	Dos Palmas Rd. NL/Palmdale	Pave dirt road.	P		280,000		280,000	General Fund
21	Wrightwood	Lone Pine Canyon Rd	.4 M S, SR138 N .05M	Re-profiling	I			275,000	275,000	Gas Tax
	Total First District					**-**	**1,450,000**	**9,627,900**	**11,077,900**	
Second District										
22	Fontana	Arrow Route	Hickory Ave. E/Beech Ave.1	Rehab/drainage/inter IMPS	I			1,050,000	1,050,000	Measure I
23	Fontana	Arrow Route	At BNSF RRXing	RR Xing gates installation	I			50,000	50,000	STP
24	Fontana	Cherry Avenue	I-10	Improve interchange	PL			2,410,000	2,410,000	Redevelopment Agency (RDA)

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

EXHIBIT J

2007-08 TRANSPORTATION CARRYOVER PROJECTS
(Various Funds)

# Proj.	Location	Road Name	Limits	Description	Proj. Type	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Projected Carryover Balance	Funding Source
Second District (Cont'd)										
25	Fontana	Cherry Avenue	Whittran Ave. N/Foothill Blvd.	Widen Roadway	I			275,000	275,000	RDA
26	Fontana	San Bernardino Avenue	Redwood Ave. E/Mulberry Ave.	Widen Roadway	I			35,000	35,000	RDA
27	Fontana	Slover Ave.	At Live Oak	Widen roadway	I			35,000	35,000	RDA
28	Fontana	Valley Boulevard	At Live Oak	Signal installation	I			244,200	244,200	Measure I
29	Fontana	Valley Boulevard	Redwood Ave. E/Mulberry Ave.	Signal installation	I			430,700	430,700	Measure I
30	Lytle Creek	Lytle Creek Rd.	.32M S, Sierra Ave.	Guardrail installation	I			70,000	70,000	Measure I
31	Verdemont SD 5	Institution Rd.	E .40M	Rehab	P		1,000,000	0	1,000,000	General Fund
	Total Second District					**-**	**1,000,000**	**4,599,900**	**5,599,900**	
Third District										
32	Arrowbear	Arrowbear Dr.	Spillway	Installation/bridge widening	I			46,000	46,000	Measure I
33	Big Bear City	Paradise Way	SH 38	Construct signal/Improve intersection	I			100,000	100,000	Measure I
34	Lake Arrowhead	Daley Canyon Road	SH18 (Lake Gregory Drive)	Improve intersection safety/realign	I			1,000,000	1,000,000	Measure I
35	Redlands	Garnet St. Bridge	Mill Creek, Br No. 54C 420	Bridge replacement	I			1,605,000	1,605,000	HBRR
36	Various	La Contenta Rd.	Yucca Tr N/sH62	Widening	I			15,000	15,000	Measure I
	Total Third District					**-**	**-**	**2,766,000**	**2,766,000**	
Fourth District										
37	Chino	Roswell Avenue	.11M W, Schaefer E/Schaefer N/Estrella Dr.	Drainage improvements	I		4,000,000		4,000,000	General Fund
	Total Fourth District					**-**	**4,000,000**	**-**	**4,000,000**	
Fifth District										
38	Bloomington	Cedar Avenue	At I-10	Interchange PSR/PR	PL			104,000	104,000	Gas Tax
39	Bloomington	Cedar Avenue	At Jurupa	Signal installation	I			319,250	319,250	Measure I
40	Devore	Cajon Boulevard	.22M NW,Palm Ave. NW/CL, AT&SF Ovrcsg	Rehab	I			785,700	785,700	Measure I
41	Fontana	Alder Ave.	Marygold Ave.	Signal installation	I			425,000	425,000	Measure I
42	Fontana	Arrow Route	Locust Ave.	Signal modification	I			376,817	376,817	HES & Gas Tax
43	Fontana	Slover Ave.	At Locust Ave.	Install signal & widen roadway	I			700,000	700,000	Gas Tax
	Total Fifth District					**-**	**-**	**2,710,767**	**2,710,767**	
43	**TOTAL TRANSPORTATION CARRYOVER PROJECTS**					**-**	**6,450,000**	**19,704,567**	**26,154,567**	

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

EXHIBIT K

2007-08 SOLID WASTE MANAGEMENT CARRYOVER PROJECTS
(Various Funds)

# Proj.	Sup. Dist.	Location	Address	Description	Proj. Type	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Projected Carryover Balance	Funding Source
Countywide						-	-	-	-	
First District										
1	1	Hinkley	37751 Lenwood Rd.	Lenwood-Hinkley Landfill - Design/Install Groundwater Monitoring Wells - CAP.	I			250,000	250,000	EAL - Environmental Fund
2	1	Newberry	Pointe Rd., So. of Old National Trails Hwy.	Newberry Landfill - Final Closure Construction.	I			300,000	300,000	EAB - Financial Assurance Fund
3	1	Phelan	10130 Buckwheat Rd.	Phelan Landfill - Final Closure Construction.	I			1,017,471	1,017,471	EAB - Financial Assurance Fund
4	1	Twentynine Palms	7501 Pinto Mtn. Rd.	Twentynine Palms Landfill - Resurface Entry Road.	P			286,000	286,000	EAA - Operations Fund
5	1	Victorville	18600 Stoddard Wells Rd.	Victorville Landfill - Phase 1B Stage 1 Liner Construction.	I			2,000,000	2,000,000	EAC - Acquisition and Expansion Fund
6	1	Yermo	40950 Minneola Rd.	Yermo Landfill - Final Closure Construction.	I			400,000	400,000	EAB - Financial Assurance Fund
	Total First District					-	-	**4,253,471**	**4,253,471**	
Second District										
7	2	Ontario	2050 S. Milliken Ave.	Milliken Landfill - Perimeter Landscape Plan.	I			318,810	318,810	EAB - Financial Assurance Fund
	Total Second District					-	-	**318,810**	**318,810**	
Third District										
8	3	Big Bear	38550 Holcomb Valley Rd.	Big Bear Landfill - Final Closure Construction.	I			2,600,000	2,600,000	EAB - Financial Assurance Fund
9	3	Landers	59200 Winters Rd.	Landers Landfill - Construction of Septic Pond #3.	I			1,800,000	1,800,000	EAC - from EAA and Designated Septic Fee
10	3	Redlands	31 Refuse Rd.	San Timoteo Landfill - Unit 2 Phase 3 Liner Construction.	I			6,500,000	6,500,000	EAC - Acquisition and Expansion Fund
11	3	Running Springs	29818 Heaps Peak Rd.	Heaps Peak Landfill - LCRS/Construction of Treatment System - CAP.	I			300,000	300,000	EAL - Environmental Fund
	Total Third District					-	-	**11,200,000**	**11,200,000**	
Fourth District						-	-	-	-	
Fifth District										
12	5	Colton	850 Tropica Rancho Rd.	Colton Landfill Scale Area Liner Construction.	I			1,000,000	1,000,000	EAC - Acquisition and Expansion Fund

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

EXHIBIT K

2007-08 SOLID WASTE MANAGEMENT CARRYOVER PROJECTS
(Various Funds)

# Proj.	Sup. Dist.	Location	Address	Description	Proj. Type	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Projected Carryover Balance	Funding Source
Fifth District (Cont'd)										
13	5	Rialto	2390 Alder Ave.	Mid-Valley Landfill - Unit 1 West Perimeter Drainage Channel.	I			950,000	950,000	EAB - Financial Assurance Fund
14	5	Rialto	2390 Alder Ave.	Mid-Valley Landfill - Design/Installation of Groundwater Monitoring Wells - CAP.	I			500,000	500,000	EAL - Environmental Fund
	Total Fifth District					-	-	**2,450,000**	**2,450,000**	
14	**TOTAL SOLID WASTE MANAGEMENT CARRYOVER PROJECTS**					-	-	**18,222,281**	**18,222,281**	

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

Period Ending 6/30/07

EXHIBIT L

2006-07 COMPLETED PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
(Fund CJV)

# Proj.	CIP #	AE Proj. #	Department	Location	Address	Description	Proj. Type	Total Project Budget	Actual Expenditures	Under/ (Over)	GF Portion to Residual Funding	Comments	Funding Source
2006-07 Completed Projects (Fund CJV - Structures and Improvements to Structures - Object 4030)													
Countywide													
1	05-086	50562	Probation	Apple Valley & Rancho Cucamonga	21101 Dale Evans Pkwy & 9378 Etiwanda Ave.	WVJDAC & HDJDAC Video Security Enhancement	HS	725,000				Combined with project 50280	General Fund
2	06-093	60000	A&E/Fac. Mgmt.	Countywide	Various	Minor FM CIP	DM	400,000	416,503	-16,503		Combined with Project 20705	General Fund
3	06-119	60390	Community Development and Housing (CDH)	Countywide	Various	Community Development Block Grant (CDBG) projects	RE	350,000	91,020			Projects Completed no further billings on the Project number	Community Development Block Grant (CDBG)
	Total Countywide Completed Projects (CJV-4030)							**1,475,000**	**507,523**	**-16,503**	**-**		
First District													
4	04-074 04-072	50330	Fleet Mgmt.	Barstow	29802 Hwy 58	Barstow Fleet Mgmt remove underground fuel tanks & install above ground tank	I	300,000				Combined with project 50310	Fleet Mgmt
5	04-187l	50520	CDH	Barstow	701 E. Main St.	Barstow Domestic Violence building reroof	R	20,000	20,000	-		Billed & Received total eligible from CDBG, no further billings	CDBG
6	04-187j	50525	CDH	Barstow	Lenwood/ Grandview	Jasper Park Restroom/Kitchen Improvements	RE	10,000				Project Canceled no billings	CDBG
7	60-195	60520	Public Health	Barstow		Senior Daycare Facility Improvements	RE	55,869	55,869	-		Project complete no further billings	CDBG
8	04-093	50290	Regional Parks	Needles	Park Moabi Rd. @ I-40	Moabi Reg Pk construct domestic water well	I	229,000	198,076	30,924	30,924	Under/(Over) to CIP Residual, BAI #12, 5/15/2007	General Fund
9	04-095	40070	Regional Parks	Victorville	18000 Yates Rd.	Mojave Narrows Reg Pk design horsehoe lake rehab	PL	20,000	13,108	6,892	6,892	Under/(Over) to CIP Residual, BAI #12, 5/15/2007	General Fund
10	05-098	50734	Regional Parks	Victorville	18000 Yates Rd.	Mojave Narrows interpretive center	C	200,000	200,000			$217,480 from 50736, $200,000 to Parks	General Fund

Legend: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

Period Ending 6/30/07

EXHIBIT L

2006-07 COMPLETED PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
(Fund CJV)

# Proj.	CIP #	AE Proj. #	Department	Location	Address	Description	Proj. Type	Total Project Budget	Actual Expenditures	Under/ (Over)	GF Portion to Residual Funding	Comments	Funding Source
First District (Cont'd)													
11	05-099	50736	Regional Parks	Victorville	18000 Yates Rd.	Mojave Narrows front entry/iron ranger	C	700,000	659,217	40,783	40,783	Under/(Over) to CIP Residual, $217,480 to 50734, $150,342 to 60510, $450,555 from 50734, BAI to be done	General Fund
12	05-101	50744	Regional Parks	Yermo	36600 Ghost Town	Yermo Calico Pk roads	P	280,500	275,251	5,249	5,249	Under/(Over) to CIP Residual, BAI #12, 5/15/2007	General Fund
	Total First District Completed Projects (CJV-4030)							**1,815,369**	**1,421,521**	**83,848**	**83,848**		
Second District													
13	05-106	50754	Regional Parks	Crestline	24171 Lake Dr.	Lake Gregory Skate board park	I	1,291,578	1,261,424	30,154	30,154	Under/(Over) to CIP Residual, BAI #12, 5/15/2007	General Fund
14	04-167	50360	Sheriff	Devore	18000 Institution Rd.	GHRC kitchen/restroom addition	C	668,995	679,353	-10,358		Billing Pending	Inmate Welfare
15	04-168	50370	Sheriff	Devore	18000 Institution Rd.	GHRC water main addtion	I	228,120	273,120	-45,000	-45,000	Under/(Over) to CIP Residual, BAI #12, 5/15/2007	Inmate Welfare/ General Fund
16	06-150	50945	Sheriff	Devore	18000 Institution Rd.	Glen Helen Women's Modular Classroom	C	626,931	508,509	118,422		Project complete remaining balance will not be billed	Sheriff
17	06-131	60100	A&E/Fac. Mgmt.	Devore	18000 Institution Rd.	Roof Repairs - Various bldgs.	R	153,500	157,420	-3,920	-3,920	Under/(Over) to CIP Residual, BAI #12, 5/15/2007	General Fund
18	06-162	60650	Sheriff	Devore	18000 Institution Rd.	Sheriff's Training Center Physical Training Field	I	493,322	424,417			Project complete no further billings	State Grant
19	07-286	70646	BOS	Devore	18021 Kenwood Ave.	Community playground	C	50,000	50,000			Fds distributed	General Fund
20	06-100	60080	A&E/Fac. Mgmt.	Devore	18958 Institution Rd.	EVOC Repair Roof	R	81,500	81,366	134	134	Under/(Over) to CIP Residual, BAI #12, 5/15/2007	General Fund

Legend: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

Period Ending 6/30/07

EXHIBIT L

2006-07 COMPLETED PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
(Fund CJV)

# Proj.	CIP #	AE Proj. #	Department	Location	Address	Description	Proj. Type	Total Project Budget	Actual Expenditures	Under/ (Over)	GF Portion to Residual Funding	Comments	Funding Source
Second District (Cont'd)													
21	04-194	40100	A&E/Fac. Mgmt.	Devore	2555 Glen Helen Pkwy	Glen Helen water system Phase III	I	1,422,481				Project combined with 30280	General Fund
22	06-173	60600	BOS	Devore	2555 Glen Helen Pkwy	Glen Helen Reg. Pk. - retrofit VIP restrooms at the Pavilion	DM	575,000	561,641	13,359	13,359	Under/(Over) to CIP Residual, BAI #12, 5/15/2007	General Fund
23	07-226g	70140	A&E/Fac. Mgmt.	Devore	2555 Glen Helen Pkwy	Amphitheatre slurry/stripe parking lot	P	90,000				Combined with Project 60734	General Fund
24	07-285	70644	BOS	Fontana	16581 Filbert Ave.	Bulik Park Expansion Project	C	333,000	333,000			Fds distributed	General Fund
25	07-282	70637	BOS	Fontana	8437 Sierra Ave.	City Library & Resource Technology Ctr. Construction project	C	333,000	333,000			Fds distributed	General Fund
26	02-041	40710	Courts	Rancho Cuca.	8303 N. Haven Ave.	WVLJC Family Court Services move	RE	199,790	201,332	-1,542		Billed & Received total eligible from Courts, no further billings	Courts
27	05-082	50650	A&E/Fac. Mgmt.	Rancho Cuca.	8810 Hemlock	Rains House Museum Reroof	R	220,020	144,983	75,037	75,037	Under/(Over) to CIP Residual, BAI #12, 5/15/2007	General Fund
28	03-069	40520	Probation	Rancho Cuca.	9487 Etiwanda Ave.	WV Juv Det Ctr control panel installation	HS	397,591				Combined with Project 40700	Probation
29	07-177	70250	A&E/Fac. Mgmt.	Rancho Cuca.	9500 Etiwanda Ave.	WVDC Retention Basin vegetation and debris clearing	I	120,000	120,243	-243		Under/(Over) to CIP Residual, BAI to be done	General Fund
30	07-281	70635	BOS	Upland	450 N. Euclid Ave.	City Library construction project.	C	337,000	337,000			Fds distributed	General Fund
31	07-284	70642	BOS	Upland	NWC Mountain Avenue and 24th St.	San Antonio Park improvement project	C	663,000	663,000			Fds distributed	General Fund
	Total Second District Completed Projects (CJV-4030)							**8,284,828**	**6,129,808**	**176,043**	**69,764**		

Legend: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

Period Ending 6/30/07

EXHIBIT L

2006-07 COMPLETED PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
(Fund CJV)

# Proj.	CIP #	AE Proj. #	Department	Location	Address	Description	Proj. Type	Total Project Budget	Actual Expenditures	Under/ (Over)	GF Portion to Residual Funding	Comments	Funding Source
Third District													
32	05-036	50545	Library	Big Bear	41930 Garstin Dr.	Big Bear Library Roof & Building Repairs	R	392,380	380,782	11,598	11,598	Under/(Over) to CIP Residual, Library under contributed by $17,020, BAI #12, 5/15/2007	Library/General Fund
33	06-109f	60130	A&E/Fac. Mgmt.	Big Bear	41930 Garstin Dr.	Pavement Management	P	24,000				Combined with Project 60160	General Fund
34	06-109i	60120	A&E/Fac. Mgmt.	Big Bear	477 Summit Blvd.	Pavement Management	P	35,000	31,608	3,392	3,392	Under/(Over) to CIP Residual, $618 done BAI #11, 6/26/2007 remainder to be done	General Fund
35	06-109a	60140	A&E/Fac. Mgmt.	Highland	27167 Highland Ave.	Pavement Management	P	10,000	16,837	-6,837	-6,837	Under/(Over) to CIP Residual, BAI #11, 6/26/2007	General Fund
36	06-086	60200	Museums	Redlands	2024 Orange Tree Lane	Partial re-roof related to HVAC replacement	H	50,000				Project Canceled combined with Project 30280	General Fund
37	07-226a	70280	A&E/Fac. Mgmt.	Redlands	222 Brookside	Slurry/stripe parking lot	P	40,000	15,896	24,104	24,104	Under/(Over) to CIP Residual, BAI #12, 5/15/2007	General Fund
38	07-152	70290	A&E/Fac. Mgmt.	Redlands	222 Brookside Ave.	Roof replacement project	R	120,000	88,334	31,666	31,666	Under/(Over) to CIP Residual, BAI to be done	General Fund
39	04-187C	20815	CDH	Running Springs	13960 Commercial Dr.	Running Springs downtown revitalization	I	449,300	196,725	252,575		All projects completed remaining amount will not be billed	CDBG
40	05-178	50826	County Fire	Running Springs	2607 Park Dr.	Fire Hazard Abatement modular office	C	1,082,656	1,082,656			Project complete remaining balance will not be billed	Federal Grant
41	06-048	60170	A&E/Fac. Mgmt.	Twin Peaks	26010 State Hwy 189	Repair/replace broken parking lot lights	I	90,600				Combined with Project 60160	General Fund
42	05-110	50762	Regional Parks	Yucaipa	33900 Oak Glen Rd.	Yucaipa Reg Pk roads	P	50,000	49,980	20	20	Under/(Over) to CIP Residual, BAI to be done	General Fund
	Total Third District Completed Projects (CJV-4030)							**2,343,936**	**1,862,818**	**316,518**	**63,943**		

Legend: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

Period Ending 6/30/07

EXHIBIT L

2006-07 COMPLETED PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
(Fund CJV)

# Proj.	CIP #	AE Proj. #	Department	Location	Address	Description	Proj. Type	Total Project Budget	Actual Expenditures	Under/ (Over)	GF Portion to Residual Funding	Comments	Funding Source
Fourth District													
43	07-283b	70050	A&E/Fac. Mgmt.	Chino	13260 Central Ave.	Hydraulic Elevator Upgrade - Chino (1)	I	118,750				Combined with Project 70010	General Fund
44	05-117	50820	A&E/Fac. Mgmt.	Chino	16700 S. Euclid Ave.	Prado Pk roads	P	795,400	795,400			Transferred to Parks $112,000, $92,600 to 70585	General Fund
	Total Fourth District Completed Projects (CJV-4030)							**914,150**	**795,400**	**-**	**-**		
Fifth District													
45	04-171 & 06-160	50390	ARMC	Colton	400 N. Pepper Ave.	Colton ARMC parking lot expansion	P	812,500	667,751	144,749		Billed & Received total eligible from ARMC, no further billings	ARMC
46	03-079	50395	ARMC	Colton	400 N. Pepper Ave.	Colton ARMC parking lot pavement mgmt	P	150,000				Combined with project 50330	ARMC
47	07-183c	70160	A&E/Fac. Mgmt.	Fontana	17780 & 17830 Arrow Route	Hydraulic Elevator Upgrade (2)	I	237,500				Combined with Project 70010	General Fund
48	07-261	70520	A&E/Fac. Mgmt.	Fontana	17780 & 17830 Arrow Route	Remove/replace parking lot.	P	350,000				Combined with Project 70170	General Fund
49	06-130	60350	A&E/Fac. Mgmt.	Fontana	17780 Arrow Blvd.	Roof Repairs	R	120,000	72,406	47,594	47,594	Under/(Over) to CIP Residual, BAI #12, 5/15/2007	General Fund
50	06-129	60340	A&E/Fac. Mgmt.	Fontana	17830 Arrow Blvd.	Roof Repairs	R	163,000	165,843	-2,843	-2,843	Under/(Over) to CIP Residual, BAI #12, 5/15/2007	General Fund
51	05-083	50655	A&E/Fac. Mgmt.	San Bern.	157-175 W. 5th St.	CCB elevator retrofit	I	1,140,000	1,143,754	-3,754	-3,754	Under/(Over) to CIP Residual, BAI to be done	General Fund
52	06-095	60220	A&E/Fac. Mgmt.	San Bern.	157-175 W. 5th St.	Civic Center Bldg. - Upgrade Fire safety system (Phase I)	HS	250,000	279,747	-29,747	-29,747	Under/(Over) to CIP Residual, BAI #11, 6/26/2007	General Fund
53	04-105f	50070	A&E/Fac. Mgmt.	San Bern.	157-175 W. 5th St.	CCB roof repairs	RE	135,000	134,061	939	939	Under/(Over) to CIP Residual, BAI #12, 5/15/2007	General Fund
54	06-012	60260	A&E/Fac. Mgmt.	San Bern.	172 W. 3rd St	Old Hall of Records - Repair Roof	R	250,000	205,644	44,356	44,356	Under/(Over) to CIP Residual, BAI to be done	General Fund

Legend: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

Period Ending 6/30/07

EXHIBIT L

2006-07 COMPLETED PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
(Fund CJV)

# Proj.	CIP #	AE Proj. #	Department	Location	Address	Description	Proj. Type	Total Project Budget	Actual Expenditures	Under/ (Over)	GF Portion to Residual Funding	Comments	Funding Source
Fifth District (Cont'd)													
55	06-167	60576	Treasure-Tax Collector	San Bern.	172 W. 3rd St.	Old Hall of Records basement HVAC and remodel	H	700,000	587,627	112,373	112,373	Under/(Over) to CIP Residual, BAI #12, 5/15/2007	General Fund
56	05-081	50645	A&E/Fac. Mgmt.	San Bern.	200 S. Lena Rd.	Sheriff SID reroof	R	39,560	32,372	7,188	7,188	Under/(Over) to CIP Residual, $26,100 to 50040, $24,500 to 50070, $79,900 to 30320, BAI #12, 5/15/2007	General Fund
57	07-150	70350	A&E/Fac. Mgmt.	San Bern.	200 S. Lena Rd.	Fire alarm enhancement project. Sheriff Scientific Investigation building.	I	150,000				Combined with Project 70340	General Fund
58	03-084	30141	Auditor/ Controller-Recorder (ACR)	San Bern.	222 W. Hospitality Ln.	Remodel 4th floor	RE	1,150,685	882,325	268,360		Billed & Received total eligible from ACR, no further billings	ACR
59	04-130	40270	A&E/Fac. Mgmt.	San Bern.	351 N. Mt. View Ave.	Upgrade fire alarm system	HS	120,000				Combined with project 40260	General Fund
60	05-080	50640	Facilities Mgmt	San Bern.	385 N. Arrowhead Ave.	Re-roof County Governement Center	R	770,000				Combined with project 60360	General Fund
61	05-136	50860	CAO	San Bern.	385 N. Arrowhead Ave.	County Government Center cafeteria remodel	RE	899,173	798,316	100,857	100,857	Under/(Over) to CIP Residual, BAI #12, 5/15/2007	General Fund
62	06-094	60012	A&E/Fac. Mgmt.	San Bern.	385 N. Arrowhead Ave.	CGC 1st Floor Restroom Remodel	HS	186,229	186,229			Combined with Project 60000	General Fund
63	05-087	50665	A&E/Fac. Mgmt.	San Bern.	655 E. 3rd St.	Sheriff headquarters fire alarm	HS	280,000				Combined with project 40260	General Fund
64	05-053	50610	Information Services Dept. (ISD)	San Bern.	670 E. Gilbert St.	ISD basement HVAC Backup Unit	H	188,000	112,035	75,965		Billed & Received total eligible from ISD, no further billings	Information Services

Legend: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

Period Ending 6/30/07

EXHIBIT L

2006-07 COMPLETED PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
(Fund CJV)

# Proj.	CIP #	AE Proj. #	Department	Location	Address	Description	Proj. Type	Total Project Budget	Actual Expenditures	Under/ (Over)	GF Portion to Residual Funding	Comments	Funding Source
Fifth District (Cont'd)													
65	05-088	50668	A&E/Fac. Mgmt.	San Bern.	670 E. Gilbert St.	ISD fire alarm	HS	250,000				Combined with project 40260	General Fund
66	03-262	30170	Behavioral Health	San Bern.	700 E. Gilbert St.	Campus grounds improvements	I	591,395				Combined with project 70534	General Fund
67	03-082	40720	Probation	San Bern.	700 E. Gilbert St.	Move ROP Horticulture to 700 E. Gilbert St.	RE	53,055				Combined with project 40730	Probation
68	04-175i 05-090	50180	A&E/Fac. Mgmt.	San Bern.	777 E. Rialto Ave.	GSG building pavement mgmt	P	255,000	255,000			Under/(Over) to CIP Residual	General Fund
69	04-007	50270	A&E/Fac. Mgmt.	San Bern.	777 E. Rialto Ave.	GSG fire alarm system upgrade	HS	280,000				Combined with project 40260	General Fund
70	04-160	50340	Dept. of Aging and Adult Svcs.	San Bern.	777 E. Rialto Ave.	Public Guardian warehouse expansion	RE	38,108				Combined with project 50090	DAAS/Public Guardian
71	05-159	60690	Registrar of Voters	San Bern.	777 E. Rialto Ave.	Remodel/expansion	RE	193,400				Combined with project 70400	General Fund, State Grant, Dept. Electronic Voting Reserve
72	06-096	60230	A&E/Fac. Mgmt.	San Bern.	825 W. 3rd St.	Public Works Bldg. - Design to upgrade fire safety system (Phase I)	HS	140,000	143,240	-3,240	-3,240	Under/(Over) to CIP Residual, BAI to be done	General Fund
73	03-070	40700	Probation	San Bern.	900 E. Gilbert St.	Move RYEF from leased space to juvenile hall	RE	653,910				Combined with Projects 40520 & 50897	Probation
74	04-017	50280	A&E/Fac. Mgmt.	San Bern.	900 E. Gilbert St.	CJH fire alarm system upgrade	HS	325,908				Combined with project 50560	General Fund
75	06-109d	60280	A&E/Fac. Mgmt.	San Bern.	900 E. Gilbert St.	CJDAC - Pavement Management	P	435,000	415,775	19,225	19,225	Under/(Over) to CIP Residual, BAI #12, 5/15/2007	General Fund
76	06-111	60310	A&E/Fac. Mgmt.	San Bern.	Gilbert Street Campus	Additional funding for deferred maintenance/ infrastructure	DM	36,822				Combined with Projects 70534	General Fund
	Total Fifth District Completed Projects (CJV-4030)							**11,344,245**	**6,082,125**	**782,022**	**292,948**		
76	**Total Completed Projects (CJV-4030)**							**26,177,528**	**16,799,195**	**1,341,928**	**510,503**		

Legend: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

Period Ending 6/30/07

EXHIBIT L

2006-07 COMPLETED PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
(Fund CJV)

# Proj.	CIP #	AE Proj. #	Department	Location	Address	Description	Proj. Type	Total Project Budget	Actual Expenditures	Under/ (Over)	GF Portion to Residual Funding	Comments	Funding Source
2006-07 Completed Projects (Fund CJV-Contributions to Other Agencies - Object 3305)													
Countywide								-	-	-	-		
First District								-	-	-	-		
Second District													
1	05-118	50695	BOS	Crestline	Various Locations	Crestline Historic column repairs	I	25,000	25,000			Fds distributed	General Fund
2	07-287	70648	BOS	Lytle Creek	14082 Center Rd.	Community Center repairs project	DM	25,000	25,000			Fds distributed	General Fund
3	06-179	60620	BOS	Upland	1325 San Bern. Rd.	YMCA Aquatic Center	C	1,000,000	1,000,000			Fds distributed	General Fund
	Total Second District Completed Projects (CJV-3305)							**1,050,000**	**1,050,000**	-	-		
Third District													
4	06-186	60647	BOS	Highland	E/S Central Ave.	Funding for Library	C	1,500,000	1,500,000			Fds distributed	General Fund
	Total Third District Completed Projects (CJV-3305)							**1,500,000**	**1,500,000**	-	-		
Fourth District													
5	06-140	60460	City	Chino	5472 Park Ave.	Chino High School track replacement	I	375,000	375,000			Fds distributed	General Fund
6	07-306	70710	BOS	Chino	5665 Edison	Chino Valley YMCA improvements	C	250,000	250,000			Fds distributed	General Fund
7	07-306	70710	BOS	Chino	5665 Edison	Chino Valley YMCA improvements	C	250,000	250,000			Fds distributed	General Fund
8	06-205	60685	BOS	Ontario	1245 N. Euclid Ave.	Gardner Springs Auditorium improvements	RE	100,000	100,000			Fds distributed	General Fund
	Total Fourth District Completed Projects (CJV-3305)							**975,000**	**975,000**	-	-		
Fifth District													
9	06-168	60580	BOS	Fontana	NWC of Miller & Locust	Fernandez Park development & land acquisition	AC	750,000	750,000			Fds distributed	General Fund
10	06-171	60590	BOS	Rialto	1485 N. Ayala	Eaves Park - lighting for soccer fields	I	900,000	900,000			Fds distributed	General Fund
11	06-183	60640	BOS	San Bern.	728 E. 21st	Perris Hills Senior Center 2,500 sq.ft. expansion	C	550,000	550,000			Fds distributed	General Fund

Legend: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

Period Ending 6/30/07

EXHIBIT L

2006-07 COMPLETED PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
(Fund CJV)

# Proj.	CIP #	AE Proj. #	Department	Location	Address	Description	Proj. Type	Total Project Budget	Actual Expenditures	Under/ (Over)	GF Portion to Residual Funding	Comments	Funding Source
Fifth District (Cont'd)													
12	06-174 06-175 06-176	60605	BOS	San Bern.	Various Locations	Lytle Creek, Perris Hill and Wildwood City Parks - demo wading pools and construction of new water play equipment	I	400,000	400,000			Fds distributed	General Fund
	Total Fifth District Completed Projects (CJV-3305)							**2,600,000**	**2,600,000**	**-**	**-**		
12	**Total Completed Projects (CJV-3305)**							**6,125,000**	**6,125,000**	**-**	**-**		
88	**TOTAL COMPLETED PROJECTS (FUND CJV)**							**32,302,528**	**22,924,195**	**1,341,928**	**510,503**		

Legend: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

EXHIBIT M

2007-08 THROUGH 2012-13

FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM

By Project Type

Description	Year 1 (2007-08)	Projected Operating Cost	Year 2 (2008-09)	Projected Operating Cost	Year 3 (2009-10)	Projected Operating Cost	Year 4 (2010-11)	Projected Operating Cost	Year 5 (2011-12)	Projected Operating Cost	Total	Total Projected Operating Cost*
ADA improvements	650,000		682,500		717,000		752,500		790,000		3,592,000	-
HVAC	635,000		500,000		525,000		550,000		580,000		2,790,000	-
Roof Repairs/Replacements:												
West Valley Detention Center	875,000		875,000		-		-		-		1,750,000	-
Other	620,000		-		200,000		400,000		200,000		1,420,000	-
Pavement Management	-		800,000		400,000		800,000		400,000		2,400,000	-
Minor CIP	700,000		735,000		772,000		811,000		850,000		3,868,000	-
Paint/Carpet	500,000		700,000		735,000		772,000		810,000		3,517,000	-
Building Systems/Improvements:												
Boiler Replacements	300,000		255,000		900,000		280,000		300,000		2,035,000	-
Elevator Cabs	110,300		105,000		110,500		116,000		122,000		563,800	-
Emergency Generators	368,000		110,000		115,500		121,500		127,500		842,500	-
Other	870,000		900,000		945,000		990,000		1,040,000		4,745,000	-
Minor Remodels/Expansions:												
Barstow Sheriff's Substation	600,000	-	2,346,000	-	-	4,800	-	9,900	-	10,200	2,946,000	24,900
Other	770,000		1,500,000		1,575,000		1,654,000		1,737,000		7,236,000	-
New Construction:												
Central Juvenile Hall	4,000,000	-	4,000,000	-	4,000,000	-	4,000,000	-	4,000,000	-	20,000,000	-
Devore Animal Shelter	1,300,000	-	2,700,000	140,000	1,725,000	154,000	-	169,400	-	186,340	5,725,000	649,740
Yucca Valley Animal Shelter	437,500	-	437,500	-	437,500	21,780	437,500	23,958	-	26,354	1,750,000	91,892
Crestline Library	1,600,000	-	-	101,600	-	104,600	-	107,700	-	110,900	1,600,000	91,892
Parking/Roads	2,656,200		700,000		-		-		-		3,356,200	-
Site Infrastructure	2,308,000		1,000,000		1,050,000		1,102,500		1,157,600		6,618,100	-
Unprogrammed	-		954,000		5,092,500		6,513,000		7,185,900		19,745,400	-
Total	**19,300,000**	**0**	**19,300,000**	**241,600**	**19,300,000**	**285,180**	**19,300,000**	**310,958**	**19,300,000**	**333,794**	**96,500,000**	**858,424**

* Projected Operating Costs would be funded in Department budgets and apply only in the case of Minor Remodels/Expansions and New Construction. Other operating expense impacts will extend the useful life of facilities and decrease operating expenses in some cases.

THIS PAGE LEFT INTENTIONALLY BLANK

CHANGES FROM PROPOSED TO ADOPTED

The following schedules summarize what was approved by the Board of Supervisors for inclusion in the final budget. These schedules represent items approved after compilation of the Proposed Budget Workbook.

BOARD APPROVED CHANGES TO THE PROPOSED BUDGET WORKBOOK

	Approp	Departmental Revenue	Local Cost	Addt'l Staffing
ITEMS REQUIRED BASED ON REVISED FINANCING PLAN:				
Use of Business Process Improvement (BPI) Reserve				
Assessor				
Phone Monitoring System	50,000	50,000	-	-
Mobile Appraisal Capability	350,000	350,000	-	-
County Library - Library Customer Self Suficiency / Radio Frequency Identification System	338,000	338,000	-	-
Public Health - Web Services Improvement	150,000	150,000	-	-
Sheriff-Coroner				
Laboratory Information Management System (Reallocation)	1,800,000	1,800,000	-	-
Changes to Restricted Prop 172 Funds				
District Attorney - Removal of Prior Year Carryover	(532,892)	(532,892)	-	-
Changes to Local Cost Financing				
Agriculture/Weights and Measures - Exempt Compensation Plan Adjustments	19,821	-	19,821	-
Arrowhead Regional Medical Center - Exempt Compensation Plan Adjustments	13,911	13,911	-	-
Assessor - Exempt Compensation Plan Adjustments	28,324	-	28,324	-
Auditor/Controller-Recorder - Exempt Compensation Plan Adjustments	24,303	-	24,303	-
Board of Supervisors - Exempt Compensation Plan Adjustments	272,647	-	272,647	-
Child Support - Exempt Compensation Plan Adjustments	57,873	57,873	-	-
Clerk of the Board - Exempt Compensation Plan Adjustments	19,572	-	19,572	-
County Administrative Office - Exempt Compensation Plan Adjustments	110,757	-	110,757	-
CAO - Health Administration - Exempt Compensation Plan Adjustments	31,066	31,066	-	-
County Counsel - Exempt Compensation Plan Adjustments	58,367	-	58,367	-
County Museum - Exempt Compensation Plan Adjustments	10,963	-	10,963	-
District Attorney - Exempt Compensation Plan Adjustments	66,410	-	66,410	-
Economic Development - Exempt Compensation Plan Adjustments	42,502	-	42,502	-
Facilities Management - Exempt Compensation Plan Adjustments	8,399	-	8,399	-
Fleet Management - Exempt Compensation Plan Adjustments	25,152	25,152	-	-

BOARD APPROVED CHANGES TO THE PROPOSED BUDGET WORKBOOK

	Approp	Departmental Revenue	Local Cost	Addt'l Staffing
ITEMS REQUIRED BASED ON REVISED FINANCING PLAN CONTINUED:				
Changes to Local Cost Financing Continued				
Human Resources - Exempt Compensation Plan Adjustments	100,804	-	100,804	-
HR - Employee Benefits - Exempt Compensation Plan Adjustments	23,801	23,801	-	-
Human Services - Exempt Compensation Plan Adjustments	251,414	213,702	37,712	-
Law and Justice Administration - Exempt Compensation Plan Adjustments	6,552	-	6,552	-
Legislation - Exempt Compensation Plan Adjustments	3,730	-	3,730	-
Mental Health - Exempt Compensation Plan Adjustments	48,518	48,518	-	-
Preschool Services - Exempt Compensation Plan Adjustments	27,214	27,214	-	-
Probation - Court Order Placement - Reduction of Placement	(500,000)	-	(500,000)	-
Probation - Exempt Compensation Plan Adjustments	19,340	-	19,340	-
Public and Support Services Admin - Exempt Compensation Plan Adjustments	72,379	-	72,379	-
Public Defender - Exempt Compensation Plan Adjustments	17,514	-	17,514	-
Public Health - Exempt Compensation Plan Adjustments	5,421	-	5,421	-
Purchasing - Exempt Compensation Plan Adjustments	5,421	-	5,421	-
Real Estate Services - Exempt Compensation Plan Adjustments	13,902	-	13,902	-
Regional Parks - Exempt Compensation Plan Adjustments	11,973	-	11,973	-
Registrar of Voters - Exempt Compensation Plan Adjustments	20,948	-	20,948	-
Sheriff - Exempt Compensation Plan Adjustments	451,087	135,327	315,760	-
Treasurer-Tax Collector - Exempt Compensation Plan Adjustments	22,551	12,628	9,923	-
Veteran's Affairs - Exempt Compensation Plan Adjustments	35,783	-	35,783	-
Changes to Capital Improvement Program				
CIP - Auditor/Controller-Recorder - Remodel Project	(940,000)	(940,000)	-	-
Other Recommended Changes				
Economic Development Agency - Redirection of Fourth Supervisoral District's 2006-07 Allocation from Transportation	550,000	550,000	-	-
Total Items Required Based on Revised Financing Plan	**3,193,527**	**2,354,300**	**839,227**	**-**

BOARD APPROVED CHANGES TO THE PROPOSED BUDGET WORKBOOK

	Approp	Departmental Revenue	Local Cost	Addt'l Staffing
POLICY ITEMS APPROVED:				
Assessor - Enhance Internet Website	89,000	-	89,000	1.0
Capitial Improvement Program				
Sheriff-Coroner / CIP - Sheriff's Regional Training Center (Design Costs Only)	500,000	500,000	-	-
County Museum / CIP - Hall of History Refurbishment	500,000	500,000	-	-
County Museum / CIP - Exhibit fabrication for the new Hall of Geological Wonders	500,000	500,000	-	-
County Administrative Office				
Expand Grant Program	300,000	-	300,000	1.0
Board Elective Projects	10,000,000	-	10,000,000	-
County Counsel				
Increase General Unit Staff	165,135	-	165,135	2.0
Addition of Chief Deputy County Counsel Position	256,250	-	256,250	1.0
District Attorney				
Secure Information Exchange Environment	108,000	108,000	-	1.0
Increase General Prosecution Support Staff Countywide	534,000	534,000	-	9.0
Increase Bureau of Investigation Staff	143,000	58,000	85,000	1.0
Increase Gang Unit Staff	621,000	-	621,000	6.0
Economic Development Agency				
Increase Economic Development Agency Staff	114,700	-	114,700	1.0
Sustained Economic Development Program	1,140,000	-	1,140,000	-
San Bernardino Valley Enterprise Zone Funding	37,000	-	37,000	-
Fan Zone Title Sponsorship	210,000	-	210,000	-
Financial Administration				
Financing for CIP	1,500,000	-	1,500,000	-
Financing for ISD Offsite	902,034	-	902,034	-
Information Services				
Spatial Database Engine Conversion	202,500	-	202,500	-
Enhance Multimedia Staffing	65,711	-	65,711	1.0
Off-site Disaster Recovery System	902,034	902,034	-	-
Land Use Services				
Cancel California Integrated Waste Management Board (CIWMB) Grant	-	(150,000)	150,000	-
Countywide Graffiti Abatement Program	620,000	-	620,000	TBD
OHV Enforcement	139,000	-	139,000	1.0
Public Defender				
Implement Standard Procedures and Case Management System	576,075	-	576,075	7.0
Additional staff - Workloads and Arraignment	990,938	-	990,938	7.0
Obtain Additional Office Space in Victorville and Fontana	599,400	-	599,400	-
Public Health				
Disease Control Services	208,000	-	208,000	3.0
Information Technology Project Management	115,460	-	115,460	1.0
Public & Support Services Administration				
Restoration of Prior Budget Cuts to Cooperative Extension	40,000	-	40,000	-

BOARD APPROVED CHANGES TO THE PROPOSED BUDGET WORKBOOK

	Approp	Departmental Revenue	Local Cost	Addt'l Staffing
POLICY ITEMS APPROVED CONTINUED:				
Regional Parks				
Construction and Maintenance Crew Augmentation	670,000	-	670,000	4.0
Healthy Parks Program	250,000	-	250,000	TBD
Registrar of Voters				
Election Support Staffing - Add Two Regular Staff and Reduce Budgeted PSEs	63,000	-	63,000	(0.3)
Election Support Staffing - Application Specialist	86,000	-	86,000	1.0
Sheriff-Coroner				
IRNET Staffing	1,852,450	1,852,450	-	15.0
Crime Impact Teams	1,253,740	-	1,253,740	7.0
Replace Jail Buses	500,000	-	500,000	-
Total Policy Items Approved	**26,754,427**	**4,804,484**	**21,949,943**	**69.7**
Probation - Increase in Reserve (Funded from Local Cost Savings at Year End)			2,100,000	
Total Local Cost Usage			**24,049,943**	

BOARD APPROVED CHANGES TO THE PROPOSED BUDGET WORKBOOK

	Approp	Departmental Revenue	Local Cost	Addt'l Staffing
ITEMS APPROVED MID-YEAR AFTER COMPILATION OF THE PROPOSED BUDGET WORKBOOK:				
Registrar of Voters				
Amendment No. 2 to the Funding Agreement with the Secretary of State for the use of Help America Vote Act (HAVA) Section 301 Voting Systems Program Funds	2,100,683	2,100,683	-	-
(Approved June 12, 2007, Item No. 33)				
County Trial Courts - County Facilities Payment				
Court Facilities Transfers for Big Bear Courthouse and Central/Annex Courthouse	812,633	-	812,633	-
(Approved June 19, 2007, Item Nos. 9 and 11)				
County Trial Courts - Courts Property Management				
Court Facilities Transfers for Big Bear Courthouse and Central/Annex Courthouse	437,165	392,165	45,000	-
(Approved June 19, 2007, Item Nos. 9 and 11)				
County Trial Courts - Courts Facilities/Judicial Benefits				
Court Facilities Transfers for Big Bear Courthouse and Central/Annex Courthouse	(206,655)	-	(206,655)	-
(Approved June 19, 2007, Item Nos. 9 and 11)				
Facilities Management				
Court Facilities Transfers for Big Bear Courthouse and Central/Annex Courthouse	(347,221)	(2,525)	(344,696)	-
(Approved June 19, 2007, Item Nos. 9 and 11)				
Facilities Management - Utilities				
Court Facilities Transfers for Big Bear Courthouse and Central/Annex Courthouse	(306,282)	-	(306,282)	-
(Approved June 19, 2007, Item Nos. 9 and 11)				
Financial Administration				
Supplemental County Fire Department Staffing (FY 2007-08)	550,000	-	550,000	-
(Approved June 26, 2007, Item No. 123)				
Total Items Approved Mid-Year After Compilation of the Proposed Budget Workbook:	**3,040,323**	**2,490,323**	**550,000**	**-**

THIS PAGE LEFT INTENTIONALLY BLANK

ADMINISTRATIVE/EXECUTIVE GROUP

	Fiscal Year 2005-06 Adopted Budget	Fiscal Year 2006-07 Adopted Budget	Fiscal Year 2007-08 Adopted Budget
Appropriation			
Salaries & Benefits	336,283,272	373,543,529	401,487,060
Services & Supplies	352,452,627	381,238,210	393,777,988
Central Computer Charges	2,371,572	3,004,960	3,435,690
Other Charges	135,384,117	139,984,074	137,646,812
Capital Assets / Equipment	2,572,617	3,720,019	42,428,518
Expenditure Transfer & Reimbursements	(12,498,361)	(7,142,360)	(10,003,289)
Contingencies and Reserves	9,167,548	15,891,526	34,641,557
Subtotal	825,733,392	910,239,958	1,003,414,336
Operating Transfers Out	68,554,776	96,220,743	105,311,458
Total	894,288,168	1,006,460,701	1,108,725,794
Revenues			
Property Taxes	1,913,000	1,835,000	1,865,560
State and Federal Aid	446,703,009	506,263,325	503,160,804
Charges for Current Services	242,235,643	250,303,835	261,479,813
Other Revenue	33,567,015	31,912,540	37,673,168
Operating Transfers In	74,544,123	105,554,973	119,972,385
Fund Balance/Net Assets	20,007,367	24,863,900	86,971,480
General Fund Allocation/Local Cost	75,318,011	85,727,128	97,602,584
Total	894,288,168	1,006,460,701	1,108,725,794
Budgeted Staffing	4,908.3	5,226.8	5,448.5

Note: The Administrative/Executive Group also includes the Health-related departments.

ECONOMIC DEVELOPMENT AGENCY

	Fiscal Year 2005-06 Adopted Budget	Fiscal Year 2006-07 Adopted Budget	Fiscal Year 2007-08 Adopted Budget
Appropriation			
Salaries & Benefits	15,345,752	13,652,380	14,413,233
Services & Supplies	48,248,587	45,733,524	35,899,619
Central Computer Charges	163,121	196,395	192,320
Other Charges	6,376,509	4,578,825	4,450,301
Capital Assets / Equipment	20,000	-	13,000
Expenditure Transfer & Reimbursements	1,869,041	6,659,240	6,774,741
Contingencies and Reserves	-	-	7,986,699
Subtotal	72,023,010	70,820,364	69,729,913
Operating Transfers Out	2,000,000	1,338,225	1,764,379
Total	74,023,010	72,158,589	71,494,292
Revenues			
Property Taxes	40,000	29,500	40,000
State and Federal Aid	47,881,834	43,657,379	44,787,770
Charges for Current Services	-	-	441,412
Other Revenue	5,784,800	5,551,635	4,921,753
Operating Transfers In	-	-	550,000
Fund Balance/Net Assets	16,276,797	15,037,407	13,490,705
General Fund Allocation/Local Cost	4,039,579	7,882,668	7,262,652
Total	74,023,010	72,158,589	71,494,292
Budgeted Staffing	230.5	180.0	181.5

FISCAL GROUP

	Fiscal Year 2005-06 Adopted Budget	Fiscal Year 2006-07 Adopted Budget	Fiscal Year 2007-08 Adopted Budget
Appropriation			
Salaries & Benefits	38,317,219	45,015,357	48,035,474
Services & Supplies	16,326,786	16,177,169	18,795,024
Central Computer Charges	3,665,160	3,687,365	4,614,140
Other Charges	-	-	2,000,000
Capital Assets / Equipment	2,885,000	1,955,500	1,941,000
Expenditure Transfer & Reimbursements	428,488	438,069	1,477,608
Contingencies and Reserves	10,101,337	14,077,950	7,907,855
Subtotal	71,723,990	81,351,410	84,771,101
Operating Transfers Out	-	353,929	157,920
Total	71,723,990	81,705,339	84,929,021
Revenues			
Property Taxes	645,140	739,000	939,000
State and Federal Aid	2,301,411	263,722	184,858
Charges for Current Services	32,041,952	23,898,353	24,503,751
Other Revenue	3,327,042	1,154,072	1,042,406
Operating Transfers In	-	2,493,735	2,697,858
Fund Balance/Net Assets	15,123,255	16,943,571	17,884,591
General Fund Allocation/Local Cost	18,285,190	36,212,886	37,676,557
Total	71,723,990	81,705,339	84,929,021
Budgeted Staffing	596.4	659.8	671.7

HUMAN SERVICES

	Fiscal Year 2005-06 Adopted Budget	Fiscal Year 2006-07 Adopted Budget	Fiscal Year 2007-08 Adopted Budget
Appropriation			
Salaries & Benefits	277,248,625	287,555,644	301,666,458
Services & Supplies	51,596,300	54,682,773	53,014,594
Central Computer Charges	3,966,173	4,840,832	4,630,973
Other Charges	518,429,191	492,103,735	486,062,073
Capital Assets / Equipment	1,264,021	1,129,594	1,392,667
Expenditure Transfer & Reimbursements	45,963,152	35,998,307	38,503,075
Contingencies and Reserves	32,560	-	-
Subtotal	898,500,022	876,310,885	885,269,840
Operating Transfers Out	3,436,576	2,343,643	837,821
Total	901,936,598	878,654,528	886,107,661
Revenues			
State and Federal Aid	853,539,771	825,207,819	831,124,405
Charges for Current Services	2,780,170	2,316,122	2,303,608
Other Revenue	1,759,275	437,879	888,840
Operating Transfers In	850,627	2,451,404	1,313,495
Fund Balance/Net Assets	876,203	(140,701)	(397,795)
General Fund Allocation/Local Cost	42,130,552	48,382,005	50,875,108
Total	901,936,598	878,654,528	886,107,661
Budgeted Staffing	4,792.0	4,549.8	4,612.7

LAW AND JUSTICE GROUP

	Fiscal Year 2005-06 Adopted Budget	Fiscal Year 2006-07 Adopted Budget	Fiscal Year 2007-08 Adopted Budget
Appropriation			
Salaries & Benefits	441,584,235	501,604,245	538,682,606
Services & Supplies	69,966,255	79,110,606	87,093,217
Central Computer Charges	4,046,942	5,164,739	6,418,864
Other Charges	41,937,167	38,015,272	39,059,048
Capital Assets / Equipment	15,002,889	14,549,229	11,756,669
Expenditure Transfer & Reimbursements	(3,247,023)	(790,976)	3,374,647
Contingencies and Reserves	17,789,251	8,869,616	12,607,941
Subtotal	587,079,716	646,522,731	698,992,992
Operating Transfers Out	24,252,214	23,881,971	26,990,391
Total	611,331,930	670,404,702	725,983,383
Revenues			
Property Taxes			
Other Taxes	144,332,892	154,832,892	166,400,000
State and Federal Aid	75,031,048	63,667,141	75,207,860
Charges for Current Services	118,159,450	131,696,204	142,971,559
Other Revenue	21,782,142	21,748,307	18,700,374
Operating Transfers In	2,505,029	4,822,450	5,303,550
Fund Balance/Net Assets	29,636,578	28,748,713	36,186,419
General Fund Allocation/Local Cost	219,884,791	264,888,995	281,213,621
Total	611,331,930	670,404,702	725,983,383
Budgeted Staffing	5,067.6	5,383.4	5,626.2

PUBLIC AND SUPPORT SERVICES GROUP

	Fiscal Year 2005-06 Adopted Budget	Fiscal Year 2006-07 Adopted Budget	Fiscal Year 2007-08 Adopted Budget
Appropriation			
Salaries & Benefits	97,161,851	103,693,249	110,063,819
Services & Supplies	176,549,260	261,157,704	259,060,318
Central Computer Charges	758,360	954,384	1,122,826
Other Charges	18,637,476	22,604,650	23,441,579
Capital Assets / Equipment	56,045,122	93,461,861	86,851,015
Expenditure Transfer & Reimbursements	(45,913,675)	(46,431,425)	(55,740,983)
Contingencies and Reserves	9,281,977	7,533,834	29,129,698
Subtotal	312,520,371	442,974,257	453,928,272
Operating Transfers Out	20,395,521	33,187,737	27,142,215
Total	332,915,892	476,161,994	481,070,487
Revenues			
Property Taxes	18,837,119	20,007,910	21,948,147
Other Taxes	6,593,001	7,721,532	8,233,560
State and Federal Aid	99,303,526	134,035,281	120,936,845
Charges for Current Services	92,019,431	108,528,623	124,097,914
Other Revenue	22,261,559	29,639,601	30,507,142
Operating Transfers In	19,134,026	40,000,547	27,363,952
Fund Balance/Net Assets	35,442,929	91,335,219	99,317,422
General Fund Allocation/Local Cost	39,324,301	44,893,281	48,665,505
Total	332,915,892	476,161,994	481,070,487
Budgeted Staffing	1,533.7	1,601.4	1,693.8

CAPITAL IMPROVEMENT PROGRAM

	Fiscal Year 2005-06 Adopted Budget	Fiscal Year 2006-07 Adopted Budget	Fiscal Year 2007-08 Adopted Budget
Appropriation			
Other Charges	-	11,273,500	6,758,609
Capital Assets / Equipment	135,480,527	176,691,712	130,299,472
Expenditure Transfer & Reimbursements	-	-	(464)
Subtotal	135,480,527	187,965,212	137,057,617
Operating Transfers Out	3,374,500	-	
Total	138,855,027	187,965,212	137,057,617
Revenues			
State and Federal Aid	15,474,476	6,106,852	8,513,411
Other Revenue	23,000	487,632	20,776,753
Operating Transfers In	84,588,634	113,969,755	69,827,397
Fund Balance/Net Assets	38,768,917	67,400,973	37,940,056
Total	138,855,027	187,965,212	137,057,617

FINANCE - OTHER

	Fiscal Year 2004-05 Adopted Budget	Fiscal Year 2005-06 Adopted Budget	Fiscal Year 2006-07 Adopted Budget
Appropriation			
Services & Supplies	1,000,000	1,000,000	1,000,000
Other Charges	5,000,000	6,500,000	6,500,000
Expenditure Transfer & Reimbursements	3,021,223	2,796,699	4,172,225
Contingencies and Reserves	171,240,007	179,836,292	105,587,038
Subtotal	180,261,230	190,132,991	117,259,263
Operating Transfers Out	41,750,607	75,890,550	129,730,769
Total	222,011,837	266,023,541	246,990,032
Revenues			
Property Taxes	148,985,394	305,691,412	393,324,887
Other Taxes	31,000,790	35,583,656	44,889,024
State and Federal Aid	133,590,959	3,593,326	3,647,156
Charges for Current Services	35,406,583	31,563,394	51,605,128
Other Revenue	29,470,926	37,135,406	39,524,815
Operating Transfers In	37,697,838	35,004,257	44,993,881
Fund Balance/Net Assets	86,566,760	113,946,875	85,682,334
General Fund Unreserved Fund Balance	88,029,109	121,637,030	100,698,815
Use of Reserves	1,154,301	2,253,702	6,063,708
General Fund Allocation/Local Cost	(366,500,291)	(398,982,424)	(487,986,963)
Contributions to Reserves	(3,390,532)	(21,403,093)	(35,452,753)
Total	222,011,837	266,023,541	246,990,032

PROJECTED CHANGES IN BUDGETARY FUND BALANCE – GOVERNMENTAL FUNDS

	General Fund	Restricted General Fund	Special Revenue Funds	Capital Project Funds
2007-08 Beginning Budgetary Fund Balance	**56,425,431**	**173,204,545**	**186,883,282**	**37,940,056**
Add:				
Revenues	2,281,165,904	221,627,707	345,246,498	16,177,504
Other Financing Sources	19,105,406	10,757,431	5,218,225	82,940,057
Use of Reserves	2,688,000			
Total Available Financing	2,359,384,741	405,589,683	537,348,005	137,057,617
Less:				
Expenditures	2,248,099,796	166,635,491	445,485,140	137,057,617
Other Financing Uses	38,641,140	42,576,099		
Increase in Reserves	14,544,909			
Total Requirements	2,301,285,845	209,211,590	445,485,140	137,057,617
2007-08 Projected Ending Budgetary Fund Balance	**58,098,896**	**196,378,093**	**91,862,865**	**-**

General Fund

For the General Fund, fund balance is expected to increase by $1.7 million. Ongoing discretionary revenues are projected to increase at a slower pace in 2007-08, primarily due to the slow down in the housing market. This increased ongoing revenue is required to fund the increased costs of maintaining current service levels, including increased salary and retirement rates, and the costs of increased jail space.

Restricted General Fund

For the Restricted General Fund, fund balance is expected to increase by $23.2 million.

Fund balance is estimated to increase a net $0.4 million in the Prop 172 restricted fund mainly due to interest income. Fund balance is also anticipated to increase by $22.8 million in the Realignment restricted fund based on projected sales tax and vehicle license fees growth of 5% and 4%, respectively.

Special Revenue Funds

Pursuant to Section 29009 of the California Government Code, the entire unreserved fund balance in special revenue funds must be appropriated each year. Budgeted contingencies are appropriated for future or unplanned expenditures that are not anticipated for the current budget year. The projected 2007-08 ending fund balance of $91.9 million is the contingency appropriation. Therefore, overall fund balances in the special revenue funds are anticipated to decrease by $95.0 million from a beginning budgetary fund balance of $186.9 million to the projected ending budgetary fund balance listed above. All appropriation not expended this fiscal year will be carried over to the 2008-09 budget as fund balance.

Significant details follow:

- Auditor/Controller-Recorder's Systems Development special revenue fund is anticipated to decrease overall based on a $2.9 million decrease in current services revenue which is the result of a slowing in the real estate industry. In addition, there are increases in expenditures of $4.2 million for two new web-based systems and a $2.0 million loan to a San Bernardino County led Joint Powers Agreement (JPA) being established for the development and administration of an open-standards portal for electronic recording.

- Behavioral Health's Mental Health Services Act budget unit is anticipating a overall decrease in ending 2007-08 projected fund balance due in part to increased financing required to support the Mental Health Services Act activities for a full year versus a partial year.

- Transportation's Road Operations is anticipated to decrease projected ending fund balance mainly due to a net $26.0 million reduction in financing. Significant reductions in financing include a temporary cessation of $11.0 million in funding from Proposition 42 and the elimination of $13.6 million of general fund contribution.

Capital Project Funds

The entire fund balance for capital projects is appropriated each year by project; therefore, the projected ending fund balance will be zero. Historically, the amount budgeted each year is greater than the amount actually expended because large capital projects often span many fiscal years and project balances are carried over annually until project completion. Hence, the actual ending fund balance is typically much greater than budgeted.

THIS PAGE LEFT INTENTIONALLY BLANK

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 1

COUNTY OF SAN BERNARDINO
SUMMARY OF COUNTY BUDGET
FOR FISCAL YEAR 2008

	AVAILABLE FINANCING			
COUNTY FUNDS	FUND BALANCE UNRESERVED/ UNDESIGNATED 6/30/2007	CANCELLATION OF PRIOR YEAR RESERVES/ DESIGNATIONS	ESTIMATED ADDITIONAL FINANCING SOURCES	TOTAL AVAILABLE FINANCING
(1)	(2)	(3)	(4)	(5)
General Fund	56,425,431	2,688,000	2,300,271,310	2,359,384,741
Restricted General Fund	173,204,545		(71,937,980)	101,266,565
Transportation	31,526,231		69,576,157	101,102,388
County Library	920,821		17,755,359	18,676,180
Economic and Community Development	13,700,436		35,761,315	49,461,751
Aging and Adult Services	1,397,840		4,802,047	6,199,887
Jobs and Employment Services	(209,731)		13,984,208	13,774,477
Central Courthouse - Surcharge	13,161,410		2,415,557	15,576,967
AB 75 Tobacco Tax Program	540,228		1,717,828	2,258,056
Special Aviation	2,089,422		40,258,165	42,347,587
Local Law Enforcement Block Grant	65,622		669,559	735,181
Sheriff's Special Projects	7,098,853		12,821,073	19,919,926
Special Transportation	24,427,944		21,865,803	46,293,747
Preschool Services Department	(397,795)		39,166,458	38,768,663
Micrographics Fees	17,414,657		5,350,000	22,764,657
Capital Improvements	37,940,056		99,117,561	137,057,617
DA Special Projects	3,615,713		5,575,927	9,191,640
Probation Asset Forfeiture	69,713		1,850	71,563
Property Assessment and Revenue for Education	305,396		2,322,858	2,628,254
Mental Health Services Act	28,517,002		20,624,815	49,141,817
Substance Abuse and Crime Prevention	49,302		6,207,773	6,257,075
General Plan Update	39,908		0	39,908
Regional Parks Prop 12 Project	(344,444)		1,062,544	718,100
Regional Parks Prop 40 Project	460,669		2,320,368	2,781,037
Museum Special Projects	420,158		15,100	435,258
Mental Health Patient Fund	13		0	13
ARMC Archstone Foundation	33,707		10,802	44,509
Registration Fee Projects	43,659		10,500	54,159
State Bio-Terrorism	928,559		3,338,135	4,266,694
Courthouse Facilities - Excess 25%	5,739,476		1,616,239	7,355,715
Tobacco Settlement Agreement	8,934,886		18,500,000	27,434,886
Tobacco Use Reduction Now	0		404,454	404,454
County Trail System	36,317		6,017,266	6,053,583
Survey Monument Preservation	422,345		91,509	513,854
County Fish and Game	24,408		8,000	32,408
Off-Highway Vehicle License Fees	442,731		321,000	763,731
California Grazing Fees	133,785		3,900	137,685
Birth and Death Certificate Surcharge Fees	420,414		169,250	589,664
DUI/PC 1000 Program	194,662		122,000	316,662
Commuter Services	683,838		505,000	1,188,838
Employee Benefits and Services	1,418,421		2,600,108	4,018,529
State - NNA Carryover Program	5,801,550		1,384,560	7,186,110

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 1

COUNTY OF SAN BERNARDINO
SUMMARY OF COUNTY BUDGET
FOR FISCAL YEAR 2008

	AVAILABLE FINANCING			
COUNTY FUNDS	FUND BALANCE UNRESERVED/ UNDESIGNATED 6/30/2007	CANCELLATION OF PRIOR YEAR RESERVES/ DESIGNATIONS	ESTIMATED ADDITIONAL FINANCING SOURCES	TOTAL AVAILABLE FINANCING
(1)	(2)	(3)	(4)	(5)
Just/Muni Alcohol and Drug Prevention	717,779		391,000	1,108,779
Domestic Violence/Child Abuse	873,712		376,288	1,250,000
Marrige License Fee Program	366,225		297,270	663,495
Redemption Maintenance	164,538		6,068	170,606
Performance Based Fines	175,451		131,000	306,451
Alternate Dispute Resolution Program	128,480		605,400	733,880
Federal Forest Reserve Title III	9,358		0	9,358
Disaster Recovery Fund	47,227		35,000	82,227
Glen Helen Amphitheater	574,877		1,355,000	1,929,877
Glen Helen Amphitheater Improvements	226,424		29,024	255,448
Chino Open Space Project	5,945,104		1,160,648	7,105,752
Juvenile Justice Program	1,611,544		6,783,350	8,394,894
Vector Control Program	1,981,416		1,851,151	3,832,567
County Redevelopment Agency	62,658,608		14,609,156	77,267,764
Park Maintenance and Repairs	394,318		243,100	637,418
Calico Marketing Services	39,779		412,200	451,979
Southwest Border Prosecution Initiative	4,651,949		1,210,000	5,861,949
Enterprise Zone - San Bernardino Valley	0		391,412	391,412
Pediatric Trauma	14,768		322,569	337,337
Hospital Preparedness	230,047		288,803	518,850
GRAND TOTAL	**518,509,762**	**2,688,000**	**2,697,326,817**	**3,218,524,579**

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 1

COUNTY OF SAN BERNARDINO
SUMMARY OF COUNTY BUDGET
FOR FISCAL YEAR 2008

FINANCING REQUIREMENTS			
ESTIMATED FINANCING USES (6)	PROVISIONS FOR NEW RESERVES/ DESIGNATIONS (7)	TOTAL FINANCING REQUIREMENTS (8)	COUNTY FUNDS (9)
2,344,839,832	14,544,909	2,359,384,741	General Fund
101,266,565		101,266,565	Restricted General Fund
101,102,388		101,102,388	Transportation
18,676,180		18,676,180	County Library
49,461,751		49,461,751	Economic and Community Development
6,199,887		6,199,887	Aging and Adult Services
13,774,477		13,774,477	Jobs and Employment Services
15,576,967		15,576,967	Central Courthouse - Surcharge
2,258,056		2,258,056	AB 75 Tobacco Tax Program
42,347,587		42,347,587	Special Aviation
735,181		735,181	Local Law Enforcement Block Grant
19,919,926		19,919,926	Sheriff's Special Projects
46,293,747		46,293,747	Special Transportation
38,768,663		38,768,663	Preschool Services Department
22,764,657		22,764,657	Micrographics Fees
137,057,617		137,057,617	Capital Improvements
9,191,640		9,191,640	DA Special Projects
71,563		71,563	Probation Asset Forfeiture
2,628,254		2,628,254	Property Assessment and Revenue for Education
49,141,817		49,141,817	Mental Health Services Act
6,257,075		6,257,075	Substance Abuse and Crime Prevention
39,908		39,908	General Plan Update
718,100		718,100	Regional Parks Prop 12 Project
2,781,037		2,781,037	Regional Parks Prop 40 Project
435,258		435,258	Museum Special Projects
13		13	Mental Health Patient Fund
44,509		44,509	ARMC Archstone Foundation
54,159		54,159	Registration Fee Projects
4,266,694		4,266,694	State Bio-Terrorism
7,355,715		7,355,715	Courthouse Facilities - Excess 25%
27,434,886		27,434,886	Tobacco Settlement Agreement
404,454		404,454	Tobacco Use Reduction Now
6,053,583		6,053,583	County Trail System
513,854		513,854	Survey Monument Preservation
32,408		32,408	County Fish and Game
763,731		763,731	Off-Highway Vehicle License Fees
137,685		137,685	California Grazing Fees
589,664		589,664	Birth and Death Certificate Surcharge Fees
316,662		316,662	DUI/PC 1000 Program
1,188,838		1,188,838	Commuter Services
4,018,529		4,018,529	Employee Benefits and Services
7,186,110		7,186,110	State - NNA Carryover Program

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 1

COUNTY OF SAN BERNARDINO
SUMMARY OF COUNTY BUDGET
FOR FISCAL YEAR 2008

FINANCING REQUIREMENTS			
ESTIMATED FINANCING USES (6)	PROVISIONS FOR NEW RESERVES/ DESIGNATIONS (7)	TOTAL FINANCING REQUIREMENTS (8)	COUNTY FUNDS (9)
1,108,779		1,108,779	Just/Muni Alcohol and Drug Prevention
1,250,000		1,250,000	Domestic Violence/Child Abuse
663,495		663,495	Marrige License Fee Program
170,606		170,606	Redemption Maintenance
306,451		306,451	Performance Based Fines
733,880		733,880	Alternate Dispute Resolution Program
9,358		9,358	Federal Forest Reserve Title III
82,227		82,227	Disaster Recovery Fund
1,929,877		1,929,877	Glen Helen Amphitheater
255,448		255,448	Glen Helen Amphitheater Improvements
7,105,752		7,105,752	Chino Open Space Project
8,394,894		8,394,894	Juvenile Justice Program
3,832,567		3,832,567	Vector Control Program
77,267,764		77,267,764	County Redevelopment Agency
637,418		637,418	Park Maintenance and Repairs
451,979		451,979	Calico Marketing Services
5,861,949		5,861,949	Southwest Border Prosecution Initiative
391,412		391,412	Enterprise Zone - San Bernardino Valley
337,337		337,337	Pediatric Trauma
518,850		518,850	Hospital Preparedness
3,203,979,670	**14,544,909**	**3,218,524,579**	**GRAND TOTAL**

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 2

COUNTY OF SAN BERNARDINO
ANALYSIS OF FUND BALANCE UNRESERVED/UNDESIGNATED
AS OF JUNE 30, 2007

COUNTY FUNDS (1)	FUND EQUITY AS OF 6/30/2007 ACTUAL (2)	LESS: RESERVES AND DESIGNATIONS AT 6/30/2007 RESERVED FOR ENCUMBRANCES (3)	GENERAL AND OTHER RESERVES (4)	DESIGNATIONS (5)
General Fund	291,690,059	18,457,322	40,899,445	176,451,111
Restricted General Fund	173,179,703	0	0	0
Transportation	43,299,553	11,727,610	82,053	0
County Library	1,142,686	216,365	5,500	0
Economic and Community Development	19,168,934	5,490,271	750	0
Aging and Adult Services	1,397,296	0	200	0
Jobs and Employment Services	(186,244)	21,283	2,500	0
Central Courthouse - Surcharge	13,149,837	0	0	0
AB 75 Tobacco Tax Program	538,993	0	0	0
Special Aviation	2,891,832	807,232	0	0
Local Law Enforcement Block Grant	(60,286)	(125,721)	0	0
Sheriff's Special Projects	7,532,434	432,197	8,500	0
Special Transportation	25,430,264	1,029,773	0	0
Preschool Services Department	98,178	487,236	9,500	0
Micrographics Fees	18,676,040	1,261,383	0	0
Capital Improvements	63,311,191	25,371,328	0	0
DA Special Projects	3,614,826	0	0	0
Probation Asset Forfeiture	69,634	0	0	0
Property Assessment and Revenue for Education	304,200	0	0	0
Mental Services Health Act	28,502,847	0	0	0
Substance Abuse and Crime Prevention	44,023	0	0	0
General Plan Update	596,241	557,639	0	0
Regional Parks Prop 12 Project	408,963	753,670	0	0
Regional Parks Prop 40 Project	478,774	18,231	0	0
Museum Special Projects	419,592	0	0	0
Mental Health Patient Fund	13	0	0	0
ARMC Archstone Foundation	33,693	0	0	0
Registration Fee Projects	43,556	0	0	0
State Bio-Terrorism	927,535	0	0	0
Courthouse Facilities - Excess 25%	5,735,429	0	0	0
Tobacco Settlement Agreement	8,919,159	0	0	0
County Trail System	469,622	433,427	0	0
Survey Monument Preservation	422,345	0	0	0
County Fish and Game	24,408	0	0	0
Off-Highway Vehicle License Fees	442,701	0	0	0
California Grazing Fees	133,785	0	0	0
Birth and Death Certificate Surcharge Fees	420,011	0	0	0
DUI/PC 1000 Program	194,359	0	0	0
Commuter Services	683,466	0	0	0
Employee Benefits and Services	1,450,537	33,016	0	0
State - NNA Carryover Program	5,794,633	0	0	0
Just/Muni Alcohol and Drug Prevention	716,755	0	0	0
Domestic Violence/Child Abuse	872,503	0	0	0
Marriage License Fee Program	366,225	0	0	0
Redemption Maintenance	164,371	0	0	0
Performance Based Fines	175,164	0	0	0
Alternate Dispute Resolution Program	78,456	(49,962)	0	0
Federal Forest Reserve Title III	9,324	0	0	0
Disaster Recovery Fund	46,400	0	0	0

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 2

COUNTY OF SAN BERNARDINO
ANALYSIS OF FUND BALANCE UNRESERVED/UNDESIGNATED
AS OF JUNE 30, 2007

COUNTY FUNDS (1)	FUND EQUITY AS OF 6/30/2007 ACTUAL (2)	LESS: RESERVES AND DESIGNATIONS AT 6/30/2007 RESERVED FOR ENCUMBRANCES (3)	GENERAL AND OTHER RESERVES (4)	DESIGNATIONS (5)
Glen Helen Amphitheater	573,463	0	0	0
Glen Helen Amphitheater Improvements	226,217	0	0	0
Chino Open Space Project	5,939,600	0	0	0
Juvenile Justice Program	2,026,418	418,976	0	0
Vector Control Program	1,979,314	0	0	0
County Redevelopment Agency	65,607,481	258,927	2,754,366	0
Park Maintenance and Repairs	730,997	337,550	0	0
Calico Marketing Services	39,744	0	0	0
Southwest Border Prosecution Initiative	4,651,110	0	0	0
Pediatric Trauma	14,768	0	0	0
Hospital Preparedness	230,035	0	0	0
GRAND TOTAL	**805,843,167**	**67,937,753**	**43,762,814**	**176,451,111**

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 2

COUNTY OF SAN BERNARDINO
ANALYSIS OF FUND BALANCE UNRESERVED/UNDESIGNATED
AS OF JUNE 30, 2007

FUND BALANCE UNRESERVED/ UNDESIGNATED (GAAP BASIS) 6/30/2007 ACTUAL (6)	PLUS GASB 31 ADJUSTMENT (7)	FUND BALANCE UNRESERVED/ UNDESIGNATED (BUDGETARY BASIS) 6/30/2007 ACTUAL (8)	COUNTY FUNDS (9)
55,882,181	543,250	56,425,431	General Fund
173,179,703	24,842	173,204,545	Restricted General Fund
31,489,890	36,341	31,526,231	Transportation
920,821	0	920,821	County Library
13,677,913	22,523	13,700,436	Economic and Community Development
1,397,096	744	1,397,840	Aging and Adult Services
(210,027)	296	(209,731)	Jobs and Employment Services
13,149,837	11,573	13,161,410	Central Courthouse - Surcharge
538,993	1,235	540,228	AB 75 Tobacco Tax Program
2,084,600	4,822	2,089,422	Special Aviation
65,435	187	65,622	Local Law Enforcement Block Grant
7,091,737	7,116	7,098,853	Sheriff's Special Projects
24,400,491	27,453	24,427,944	Special Transportation
(398,558)	763	(397,795)	Preschool Services Department
17,414,657	0	17,414,657	Micrographics Fees
37,939,863	193	37,940,056	Capital Improvements
3,614,826	887	3,615,713	DA Special Projects
69,634	79	69,713	Probation Asset Forfeiture
304,200	1,196	305,396	Property Assessment and Revenue for Education
28,502,847	14,155	28,517,002	Mental Services Health Act
44,023	5,279	49,302	Substance Abuse and Crime Prevention
38,602	1,306	39,908	General Plan Update
(344,707)	263	(344,444)	Regional Parks Prop 12 Project
460,543	126	460,669	Regional Parks Prop 40 Project
419,592	566	420,158	Museum Special Projects
13	0	13	Mental Health Patient Fund
33,693	14	33,707	ARMC Archstone Foundation
43,556	103	43,659	Registration Fee Projects
927,535	1,024	928,559	State Bio-Terrorism
5,735,429	4,047	5,739,476	Courthouse Facilities - Excess 25%
8,919,159	15,727	8,934,886	Tobacco Settlement Agreement
36,195	122	36,317	County Trail System
422,345	0	422,345	Survey Monument Preservation
24,408	0	24,408	County Fish and Game
442,701	30	442,731	Off-Highway Vehicle License Fees
133,785	0	133,785	California Grazing Fees
420,011	403	420,414	Birth and Death Certificate Surcharge Fees
194,359	303	194,662	DUI/PC 1000 Program
683,466	372	683,838	Commuter Services
1,417,521	900	1,418,421	Employee Benefits and Services
5,794,633	6,917	5,801,550	State - NNA Carryover Program
716,755	1,024	717,779	Just/Muni Alcohol and Drug Prevention
872,503	1,209	873,712	Domestic Violence/Child Abuse
366,225	0	366,225	Marriage License Fee Program
164,371	167	164,538	Redemption Maintenance
175,164	287	175,451	Performance Based Fines
128,418	62	128,480	Alternate Dispute Resolution Program
9,324	34	9,358	Federal Forest Reserve Title III
46,400	827	47,227	Disaster Recovery Fund

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 2

COUNTY OF SAN BERNARDINO
ANALYSIS OF FUND BALANCE UNRESERVED/UNDESIGNATED
AS OF JUNE 30, 2007

FUND BALANCE UNRESERVED/ UNDESIGNATED (GAAP BASIS) 6/30/2007 ACTUAL (6)	PLUS GASB 31 ADJUSTMENT (7)	FUND BALANCE UNRESERVED/ UNDESIGNATED (BUDGETARY BASIS) 6/30/2007 ACTUAL (8)	COUNTY FUNDS (9)
573,463	1,414	574,877	Glen Helen Amphitheater
226,217	207	226,424	Glen Helen Amphitheater Improvements
5,939,600	5,504	5,945,104	Chino Open Space Project
1,607,442	4,102	1,611,544	Juvenile Justice Program
1,979,314	2,102	1,981,416	Vector Control Program
62,594,188	64,420	62,658,608	County Redevelopment Agency
393,447	871	394,318	Park Maintenance and Repairs
39,744	35	39,779	Calico Marketing Services
4,651,110	839	4,651,949	Southwest Border Prosecution Initiative
14,768	0	14,768	Pediatric Trauma
230,035	12	230,047	Hospital Preparedness
517,691,489	**818,273**	**518,509,762**	**GRAND TOTAL**

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 3

COUNTY OF SAN BERNARDINO
DETAIL OF PROVISIONS FOR RESERVES/DESIGNATIONS
FOR FISCAL YEAR 2008

DESCRIPTION (1)	RESERVES/ DESIGNATIONS BALANCE AS OF 6/30/2007 (2)	AMOUNT MADE AVAILABLE FOR FINANCING BY CANCELLATION		INCREASES TO BE PROVIDED IN BUDGET YEAR		TOTAL RESERVES/ DESIGNATIONS FOR FY 2008 (7)
		RECOMMENDED (3)	APPROVED/ ADOPTED BY THE BOARD (4)	RECOMMENDED (5)	APPROVED/ ADOPTED BY THE BOARD (6)	
General Fund						
Reserved for:						
Inventory	434,667					434,667
Imprest Cash	120,965					120,965
Revolving Funds	308,200					308,200
Change Funds	36,064					36,064
CSA Revolving Loan	701,068					701,068
Prepaid Items	3,378,343					3,378,343
Loans Receivable	18,201,013					18,201,013
Advances	2,000,000					2,000,000
Teeter	15,719,125					15,719,125
Designated for:						
Moonridge Zoo	3,750,000			1,000,000	1,000,000	4,750,000
Medical Center Debt Service	32,074,905					32,074,905
Justice Facilities	119,316					119,316
Juvenile Maximum Security	9,392,986			4,548,220	4,548,220	13,941,206
Future Retirement Rate	30,700,000					30,700,000
Teeter	2,028,076					2,028,076
General Purpose	52,456,025			4,761,467	4,761,467	57,217,492
Restitution	1,865,025					1,865,025
Insurance	3,000,000					3,000,000
Electronic Voter Systems	500,000					500,000
Capital Projects	4,000,000					4,000,000
Business Process Improvements	564,778	2,688,000	2,688,000	4,235,222	4,235,222	2,112,000
Jail Expansion	16,400,000					16,400,000
Future Financing Needs	19,600,000					19,600,000
General Fund Total	217,350,556	2,688,000	2,688,000	14,544,909	14,544,909	229,207,465
Transportation						
Reserved for:						
Inventory	79,553					79,553
Imprest Cash	2,500					2,500
Transportation Total	82,053	0	0	0	0	82,053
County Library						
Reserved for:						
Imprest Cash	2,775					2,775
Change Funds	2,725					2,725
County Library Total	5,500	0	0	0	0	5,500
Economic and Community Development						
Reserved for:						
Imprest Cash	750					750
Aging and Adult Services						
Reserved for:						
Imprest Cash	200					200
Jobs and Employment Services						
Reserved for:						
Imprest Cash	2,500					2,500
Sheriff's Special Projects						
Reserved for:						
Imprest Cash	3,500					3,500
Revolving Funds	5,000					5,000
	8,500	0	0	0	0	8,500
Headstart/Preschool Services						
Reserved for:						
Imprest Cash	9,500					9,500

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 3

COUNTY OF SAN BERNARDINO
DETAIL OF PROVISIONS FOR RESERVES/DESIGNATIONS
FOR FISCAL YEAR 2008

DESCRIPTION (1)	RESERVES/ DESIGNATIONS BALANCE AS OF 6/30/2007 (2)	AMOUNT MADE AVAILABLE FOR FINANCING BY CANCELLATION		INCREASES TO BE PROVIDED IN BUDGET YEAR		TOTAL RESERVES/ DESIGNATIONS FOR FY 2008 (7)
		RECOMMENDED (3)	APPROVED/ ADOPTED BY THE BOARD (4)	RECOMMENDED (5)	APPROVED/ ADOPTED BY THE BOARD (6)	
County Redevelopment Agency						
Reserved for:						
Imprest Cash	200					200
Land Held For Resale	2,754,166					2,754,166
	2,754,366	0	0	0	0	2,754,366
GRAND TOTAL	220,213,925	2,688,000	2,688,000	14,544,909	14,544,909	232,070,834

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 4

COUNTY OF SAN BERNARDINO
SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES
FOR FISCAL YEAR 2008

DESCRIPTION (1)	FY 2006 ACTUAL (2)	FY 2007 ACTUAL (3)	FY 2008 RECOMMENDED BY CAO (4)	FY 2008 APPROVED/ ADOPTED (5)
SUMMARIZATION BY SOURCE:				
Taxes	564,543,542	646,084,199	672,921,487	673,088,595
Licenses, Permits and Franchises	22,404,504	25,010,338	26,752,971	26,752,971
Fines, Forfeitures and Penalties	13,484,382	13,955,002	12,046,585	12,046,585
Revenue from Use of Money and Property	55,380,472	64,199,677	52,513,597	52,481,545
Intergovernmental Revenues	1,217,381,172	1,297,299,696	1,274,759,359	1,284,479,560
Charges for Current Services	266,628,351	303,211,701	422,421,464	424,598,195
Other Revenues	40,260,686	41,561,672	38,628,282	46,318,176
Other Financing Sources	230,577,668	158,822,507	161,937,134	177,561,190
GRAND TOTAL	**2,410,660,778**	**2,550,144,792**	**2,661,980,879**	**2,697,326,817**
SUMMARIZATION BY FUND:				
General Fund	1,926,044,312	2,060,974,366	2,292,496,105	2,300,271,310
Restricted General Fund	47,978,204	79,644,073	(74,816,854)	(71,937,980)
Transportation	74,499,788	89,129,472	69,576,157	69,576,157
County Library	17,877,850	16,795,891	17,417,359	17,755,359
Economic and Community Development	23,438,940	22,825,735	35,544,615	35,761,315
Aging and Adult Services	5,185,658	4,847,830	4,802,047	4,802,047
Job and Employment Services	12,611,371	11,499,821	13,774,477	13,984,208
Central Courthouse - Surcharge	7,797,153	2,661,959	2,464,501	2,415,557
AB 75 Tobacco Tax Program	2,978,139	1,695,595	1,717,828	1,717,828
Special Aviation	4,872,205	5,895,079	36,874,558	40,258,165
Local Law Enforcement Block Grant	1,054,486	777,930	633,788	669,559
Sheriff's Special Projects	13,185,696	15,047,782	12,578,716	12,821,073
Special Transportation	13,441,678	12,914,194	21,865,803	21,865,803
Preschool Services Department	37,303,658	37,453,645	38,741,449	39,166,458
Micrographic Fees	6,679,565	5,313,377	5,350,000	5,350,000
Capital Improvements	105,807,019	68,954,553	78,567,895	99,117,561
DA Special Projects	4,609,387	5,492,629	5,545,125	5,575,927
Probation Asset Forfeiture	2,582	3,439	1,850	1,850
Property Assessment and Revenue for Education	1,030,037	2,282,750	2,322,858	2,322,858
Mental Services Health Act	1,287,155	32,910,045	20,624,815	20,624,815
Habitat Conservation Program	1,958	0	0	0
Substance Abuse and Crime Prevention	5,984,314	5,928,609	6,207,773	6,207,773
AB 212 Teacher Stipends	661,702	(38,155)	0	0
General Plan Update	557,910	57,258	0	0
Regional Parks Prop 12 Project	2,279,790	1,184,452	1,037,047	1,062,544
Regional Parks Prop 40 Project	634,838	523,138	2,320,368	2,320,368
Museum Special Projects	24,299	25,516	15,100	15,100
Mental Health Patient Fund	0	13	0	0
ARMC Archstone Foundation	35,105	40,393	10,802	10,802
Registration Fee Projects	32,178	11,784	10,500	10,500
State Bio-Terrorism	2,768,816	2,561,418	3,338,135	3,338,135
Central Courthouse Seismic Retrofit	641,845	0	0	0
Courthouse Facilities - Excess 25%	1,643,591	1,817,178	1,616,239	1,616,239
Tobacco Settlement Agreement	17,438,142	18,440,431	18,500,000	18,500,000
Tobacco Use Reduction Now	0	0	404,454	404,454
Boating Grant - Moabi Regional	19,268	418	0	0

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 4

COUNTY OF SAN BERNARDINO
SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES
FOR FISCAL YEAR 2008

DESCRIPTION (1)	FY 2006 ACTUAL (2)	FY 2007 ACTUAL (3)	FY 2008 RECOMMENDED BY CAO (4)	FY 2008 APPROVED/ ADOPTED (5)
County Trail System	545,587	4,897,598	6,442,982	6,017,266
Survey Monument Preservation	134,980	86,620	91,509	91,509
County Fish and Game	8,081	9,372	8,000	8,000
Off-Highway Vehicle License Fees	0	404,296	321,000	321,000
California Grazing Fees	7,630	3,969	3,900	3,900
Birth and Death Certificate Surcharge Fees	165,599	172,294	169,250	169,250
DUI/PC 1000 Program	137,730	128,217	122,000	122,000
Commuter Services	391,123	642,905	505,000	505,000
Employee Benefits and Services	2,131,951	2,562,799	2,576,307	2,600,108
State - NNA Carryover Program	2,580,932	(396,906)	1,384,560	1,384,560
Just/Muni Alcohol and Drug Prevention	482,647	442,241	391,000	391,000
Domestic Violence/Child Abuse	540,103	685,068	589,602	376,288
Marriage License Fee Program	428,630	425,182	395,270	297,270
Redemption Maintenance	5,246	7,332	6,700	6,068
Performance Based Fines	231,411	173,637	131,000	131,000
Alternate Dispute Resolution Program	644,028	582,905	605,400	605,400
Federal Forest Reserve Title III	69,952	69,933	0	0
Disaster Recovery Fund	44,107	38,996	35,000	35,000
Glen Helen Amphitheater	1,213,118	1,267,027	1,355,000	1,355,000
Glen Helen Amphitheater Improvements	30,104	34,076	31,500	29,024
Chino Open Space Project	1,102,950	1,254,738	1,160,648	1,160,648
Juvenile Justice Program	1,737,484	6,768,905	6,783,350	6,783,350
Vector Control Program	1,727,974	1,731,896	1,851,151	1,851,151
County Redevelopment Agency	54,502,626	15,083,483	14,609,156	14,609,156
Park Maintenance and Repairs	659,973	311,436	243,100	243,100
Calico Marketing Services	390,996	436,690	412,200	412,200
Unified Property System	48,386	20,275	0	0
Southwest Border Prosecution Initiative	288,794	4,382,371	1,210,000	1,210,000
Enterprise Zone - San Bernardino Valley	0	0	391,412	391,412
Pediatric Trauma	0	14,768	322,569	322,569
Hospital Preparedness	0	230,047	288,803	288,803
GRAND TOTAL	**2,410,660,778**	**2,550,144,792**	**2,661,980,879**	**2,697,326,817**

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 5

COUNTY OF SAN BERNARDINO
ANALYSIS OF FINANCING SOURCES BY SOURCE AND FUND
FOR FISCAL YEAR 2008

SOURCE CLASSIFICATION (1)	FY 2006 ACTUAL (2)	FY 2007 ACTUAL (3)	FY 2008 RECOMMENDED BY CAO (4)	FY 2008 APPROVED/ ADOPTED (5)	FUND (6)
TAXES					
Property Taxes - Current Secured - Debt Service	30,083	40,739	0	0	CSA - DS
Property Taxes - Current Secured 1% Debt Service	11,580,339	14,634,529	8,870,586	8,870,586	CSA - DS
Property Taxes - Current Secured 1%	127,198,040	168,345,431	186,249,758	186,249,758	GENERAL
Property Taxes - Current Secured 1%	8,961,952	9,877,836	11,331,000	11,331,000	LIBRARY
Property Taxes - Current Unsecured Debt Service	4,974	5,032	0	0	CSA - DS
Property Taxes - Current Unsecured	680,401	792,520	0	0	CSA - DS
Property Taxes - Current Unsecured	6,573,526	6,915,242	6,655,322	6,655,322	GENERAL
Property Taxes - Current Unsecured	406,017	417,134	444,300	444,300	LIBRARY
Property Taxes - Current Utility Unitary	6,708	15,164	0	0	CSA - DS
Property Taxes - Current Utility Unitary	10,693,695	11,232,640	11,275,122	11,275,122	GENERAL
Property Taxes - Current Utility Unitary	399,351	417,330	416,000	416,000	LIBRARY
Property Taxes - Prior Secured Debt Service	706	320	0	0	CSA - DS
Property Taxes - Prior Secured	96,364	26,007	0	0	CSA - DS
Property Taxes - Prior Secured	353,543	531,144	471,867	471,867	GENERAL
Property Taxes - Prior Secured	327,144	541,062	542,000	542,000	LIBRARY
Property Taxes - Prior Unsecured Debt Service	106	38	0	0	CSA - DS
Property Taxes - Prior Unsecured	12,910	5,245	0	0	CSA - DS
Property Taxes - Prior Unsecured	561,896	392,222	255,427	255,427	GENERAL
Property Taxes - Prior Unsecured	35,443	25,333	44,000	44,000	LIBRARY
Property Taxes - Prior Unitary	(0)	0	0	0	GENERAL
Property Taxes - Prior Unitary	(0)	0	0	0	LIBRARY
Property Tax In Lieu of VLF	168,525,075	185,845,127	208,146,542	208,146,542	GENERAL
Penalties, Interest and Costs	20,172	20,860	0	0	CSA - DS
Penalties, Interest and Costs	13,422	18,982	20,000	20,000	E. C. D.
Penalties, Interest and Costs	7,335,386	6,513,894	5,890,140	5,890,140	GENERAL
Penalties, Interest and Costs	19,908	29,724	27,000	27,000	LIBRARY
Penalties, Interest and Costs	48,199	41,204	45,264	45,264	VECTOR CONTROL PROGRAM
Assessor Cos Penalty	0	1,298	0	0	GENERAL
Special Assessments All Prior Years	19,060	47,539	20,000	20,000	E. C. D.
Special Assessments All Prior Years	355,827	310,375	455,000	455,000	GENERAL
Special Assessments All Prior Years	152,394	110,710	186,192	186,192	VECTOR CONTROL PROGRAM
Special Assessments-Current Year	0	19,118	0	0	E. C. D.
Special Assessments-Current Year	842,374	1,252,936	927,409	927,409	GENERAL
Special Assessments-Current Year	1,458,419	1,487,781	1,531,695	1,531,695	VECTOR CONTROL PROGRAM
Other Taxes - Aircraft Tax	720,985	783,021	750,000	750,000	GENERAL
Other Taxes - Delinquent Mobile Home	9,850	5,045	57	57	GENERAL
Other Taxes - Racehorse	1,513	3,428	0	0	GENERAL
Other Taxes - Supplemental Rolls	592,883	975,751	0	0	CSA - DS
Other Taxes - Supplemental Rolls	25,050,014	33,796,438	14,000,000	14,000,000	GENERAL
Other Taxes - Supplemental Rolls	821,867	1,008,056	821,000	821,000	LIBRARY
Other Taxes - Property Transfer	17,855,238	13,978,462	15,000,000	15,000,000	GENERAL
Other Taxes - Hotel/Motel	1,206,374	1,328,899	1,200,000	1,200,000	GENERAL
In Lieu Local Sales & Use Tax	6,000,277	6,920,753	6,447,235	6,447,235	GENERAL
Sales and Use Taxes	16,930,040	17,008,295	16,432,119	16,432,119	GENERAL
Sales and Use Taxes	7,785,906	7,900,511	8,233,560	8,233,560	SPECIAL TRANSPORTATION
1/2% Sales Tax - Public Safety	140,855,161	152,328,010	166,232,892	166,400,000	GENERAL
Prop 10 Tobacco Tax	0	34,017	0	0	PRESCHOOL SERVICES
TOTAL TAXES	**564,543,542**	**646,084,199**	**672,921,487**	**673,088,595**	
LICENSES, PERMITS AND FRANCHISES					
Ambulance Licenses	87,750	98,580	92,305	92,305	GENERAL
Animal Licenses	1,129,381	946,400	1,017,145	1,017,145	GENERAL
Business Licenses	42,549	49,255	39,475	39,475	GENERAL
Construction Permits	7,336,799	8,528,590	9,918,677	9,918,677	GENERAL
Construction Permits	0	3,148	0	0	LIBRARY
Construction Permits	12,285	8,855	0	0	TRANSPORTATION
Road Permits	221,856	554,084	500,000	500,000	TRANSPORTATION
Other Licenses and Permits	7,132,456	7,925,550	8,065,319	8,065,319	GENERAL
Cable Television	1,362,097	1,340,085	1,620,000	1,620,000	GENERAL
Gas	2,291,927	2,329,802	2,640,000	2,640,000	GENERAL
Water	230,986	230,581	235,750	235,750	GENERAL
Electricity	2,452,570	2,878,996	2,517,200	2,517,200	GENERAL
Pipeline	102,848	113,561	107,100	107,100	GENERAL
Telecommunications	1,000	2,850	0	0	GENERAL
TOTAL LICENSES, PERMITS AND FRANCHISES	**22,404,504**	**25,010,338**	**26,752,971**	**26,752,971**	
FINES, FOERFEITURES,AND PENALTIES					
Vehicle Code Fines	91,231	40,380	37,000	37,000	GENERAL
Victim Restitution	35	60	0	0	GENERAL
Parking Fines	148,831	129,432	95,000	95,000	GENERAL
Other Court Fines	11,900	0	0	0	ALTERNATE DISPUTE RESOLUTION
Other Court Fines	501,464	0	0	0	CENTRAL COURTHOUSE SEISMIC
Other Court Fines	1,356,517	0	0	0	CENTRAL COURTHOUSE - SURCHARGE
Other Court Fines	8,081	9,372	8,000	8,000	FISH AND GAME
Other Court Fines	9,619,621	11,571,713	9,973,991	9,973,991	GENERAL
Other Court Fines	443,874	395,567	366,000	366,000	JUST/MUNI ALCOHOL & DRUG PREV
Other Court Fines	0	0	303,547	303,547	PEDIATRIC TRAUMA
Court Administration Assessments	16,242	2,051	1,471	1,471	GENERAL
Warrant Servicing	400,010	(396,970)	5,000	5,000	GENERAL
Penalties	3,274	4,668	3,000	3,000	E. C. D.
Penalties	103,679	173,776	117,151	117,151	GENERAL
Penalties	227,756	161,068	125,000	125,000	PERFORMANCE BASED FINES
Forfeitures - District Attorney	551,737	1,863,884	1,009,925	1,009,925	DA SPECIAL PROJECTS
Forfeitures - District Attorney	128	0	1,500	1,500	GENERAL
TOTAL FINES, FORFEITURES AND PENALTIES	**13,484,382**	**13,955,002**	**12,046,585**	**12,046,585**	

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 5

COUNTY OF SAN BERNARDINO
ANALYSIS OF FINANCING SOURCES BY SOURCE AND FUND
FOR FISCAL YEAR 2008

SOURCE CLASSIFICATION (1)	FY 2006 ACTUAL (2)	FY 2007 ACTUAL (3)	FY 2008 RECOMMENDED BY CAO (4)	FY 2008 APPROVED/ ADOPTED (5)	FUND (6)
REVENUE FROM USE OF MONEY AND PROPERTY					
Interest	17,142	4,987	0	0	AB 212 TEACHER SRIPENDS
Interest	25,910	32,615	14,500	14,500	AGING AND ADULT SERVICES
Interest	1,624	2,706	2,400	2,400	ALTERNATE DISPUTE RESOLUTION
Interest	0	1,387	3,000	3,000	ARMC ARCHSTONE FOUNDATION
Interest	11,337	17,692	19,250	19,250	BIRTH & DEATH CERT. SURCHARGE
Interest	4,611	418	0	0	BOATING GRANT - MOABI
Interest	1,396	1,556	1,200	1,200	CALICO MARKETING SVCS
Interest	76,869	8,456	0	0	CAPITAL IMPROVEMENTS
Interest	161,948	507,537	447,824	398,880	CENTRAL COURTHOUSE - SURCHARGE
Interest	140,380	0	0	0	CENTRAL COURTHOUSE SEISMIC
Interest	157,276	241,352	90,000	90,000	CHINO OPEN SPACE
Interest	10,124	16,302	5,000	5,000	COMMUTER SERVICES
Interest	3,249	4,918	2,200	2,200	COUNTY TRAIL SYSTEM
Interest	168,439	177,497	166,239	166,239	COURTHOUSE FACILITIES - EXCESS
Interest	1,319,037	3,005,440	1,221,150	1,221,150	CSA - DS
Interest	55,393	38,909	35,200	35,200	DA SPECIAL PROJECTS
Interest	42,323	36,247	35,000	35,000	DISASTER RECOVERY FUND
Interest	26,374	53,023	43,000	43,000	DOMESTIC VIOLENCE/CHILD ABUSE
Interest	10,319	13,272	12,000	12,000	DUI/PC 1000 PROGRAM
Interest	729,660	1,066,055	756,000	756,000	E. C. D.
Interest	40,515	39,465	30,000	30,000	EMPLOYEE BENEFITS AND SERVICES
Interest	2,856	1,513	0	0	FEDERAL FOREST RESERVE TITLE III
Interest	42,754,454	45,284,975	38,503,500	38,503,500	GENERAL
Interest	57,910	57,258	0	0	GENERAL PLAN UPDATE
Interest	38,118	62,027	60,000	60,000	GLEN HELEN AMPHITHEATER
Interest	6,281	9,076	6,500	4,024	GLEN HELEN AMPHITHEATER REPAIRS
Interest	5,246	0	0	0	GRAZING FEES
Interest	3,442	0	0	0	HABITAT CONSERVATION
Interest	0	546	8,774	8,774	HOSPITAL PREPAREDNESS
Interest	250	4,657	11,500	11,500	J.E.S.D.
Interest	31,263	44,891	25,000	25,000	JUST/MUNI ALCOHOL & DRUG PREV
Interest	136,988	179,907	130,166	130,166	JUVENILE JUSTICE PROGRAM
Interest	4,341	8,190	1,250	1,250	L.L.E.B.G.
Interest	19,844	620,745	175,534	175,534	MENTAL HEALTH SERVICES
Interest	18,696	24,841	15,000	15,000	MUSEUM SPECIAL PROJECTS
Interest	0	1,303	0	0	OFF HIGHWAY VEHICLE
Interest	32,161	38,188	22,000	22,000	PARK MAINT AND REPAIRS
Interest	0	0	19,022	19,022	PEDIATRIC TRAUMA
Interest	3,655	12,569	6,000	6,000	PERFORMANCE BASED FINES
Interest	33,067	33,453	0	0	PRESCHOOL SERVICES
Interest	2,582	3,439	1,850	1,850	PROBATION ASSET FORFEITURE
Interest	37,053	52,455	25,000	25,000	PROPERTY ASSESSMENT EDUCATION
Interest	0	7,332	6,700	6,068	REDEMPTION MAINTENANCE
Interest	7,833	11,553	8,000	8,000	REGIONAL PARKS PROP 12 PROJECT
Interest	2,953	5,511	5,000	5,000	REGIONAL PARKS PROP 40 PROJECT
Interest	18,960	4,496	3,500	3,500	REGISTRATION FEE PROJECTS
Interest	226,252	312,072	156,170	176,170	SHERIFF'S SPECIAL PROJECTS
Interest	2,392	36,780	10,000	10,000	SOUTHWEST BORDER PROSECUTION
Interest	202,767	211,452	2,500	2,500	SPECIAL AVIATION
Interest	794,193	1,203,776	926,100	926,100	SPECIAL TRANSPORTATION
Interest	94,027	303,332	200,000	200,000	STATE - NNA CARRYOVER
Interest	50,883	44,892	52,347	52,347	STATE BIO-TERRORISM
Interest	122,409	231,502	158,000	158,000	SUBSTANCE ABUSE
Interest	479,359	689,675	500,000	500,000	TOBACCO SETTLEMENT
Interest	20,674	53,142	24,600	24,600	TOBACCO TAX
Interest	0	0	3,000	3,000	TOBACCO USE REDUCTION NOW
Interest	707,495	1,593,683	1,202,500	1,202,500	TRANSPORTATION
Interest	132	242	0	0	UNIFIED PROPERTY SYSTEM
Interest	68,963	92,200	88,000	88,000	VECTOR CONTROL PROGRAM
SB90 Interest on Late Payments	0	55,916	0	0	GENERAL
Rents and Concessions	61,560	62,963	60,000	60,000	CALICO MARKETING SVCS
Rents and Concessions	945,558	1,013,386	1,070,648	1,070,648	CHINO OPEN SPACE
Rents and Concessions	1,000	1,000	1,500	1,500	E. C. D.
Rents and Concessions	3,693,780	4,393,930	3,779,551	3,779,551	GENERAL
Rents and Concessions	1,175,000	1,205,000	1,175,000	1,175,000	GLEN HELEN AMPHITHEATER
Rents and Concessions	218,149	206,038	250,964	250,964	J.E.S.D.
Rents and Concessions	120,972	633,216	818,847	818,847	SPECIAL AVIATION
Rents and Concessions	113,669	72,322	50,000	50,000	TRANSPORTATION
Rents and Concessions-Vending Machines	59,050	44,401	65,611	65,611	GENERAL
Royalties	310	0	0	0	GENERAL
TOTAL REVENUE FROM MONEY AND PROPERTY	**55,380,472**	**64,199,677**	**52,513,597**	**52,481,545**	
INTERGOVERNMENTAL REVENUES					
State Aid:					
Aviation - State Matching	40,000	40,000	40,000	40,000	GENERAL
Aviation - State Matching	0	27,898	1,051,297	1,051,297	SPECIAL AVIATION
Highway Users Tax	28,842,872	29,363,062	30,000,000	30,000,000	TRANSPORTATION
Vehicle License Fees In-Lieu Tax	0	1,267,176	0	0	GENERAL
Court Services Restitution	135,111	49,153	62,000	62,000	GENERAL
Welfare Administration	70,102,098	74,805,046	97,025,596	97,025,596	GENERAL
Aid for Children	162,207,713	165,185,171	149,948,912	149,948,912	GENERAL
Aid for Children	2,203,139	2,341,402	2,425,068	2,425,068	PRESCHOOL SERVICES
Health Administration	25,703,509	28,455,034	30,086,629	30,086,629	GENERAL
Realignment Revenue	28,161,816	2,278,838	(136,872,073)	(133,945,923)	GENERAL
Aid to Crippled Children	7,250,675	8,176,865	10,647,878	10,647,878	GENERAL
Aid for Health	27,936,040	4,350,596	4,365,000	4,365,000	GENERAL

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 5

COUNTY OF SAN BERNARDINO
ANALYSIS OF FINANCING SOURCES BY SOURCE AND FUND
FOR FISCAL YEAR 2008

SOURCE CLASSIFICATION (1)	FY 2006 ACTUAL (2)	FY 2007 ACTUAL (3)	FY 2008 RECOMMENDED BY CAO (4)	FY 2008 APPROVED/ ADOPTED (5)	FUND (6)
INTERGOVERNMENTAL REVENUES (Continued)					
Aid for Health	0	229,501	280,029	280,029	HOSPITAL PREPAREDNESS
Aid for Health	2,717,933	1,961,398	3,285,788	3,285,788	STATE BIO-TERRORISM
Aid for Health	5,860,405	6,049,773	6,049,773	6,049,773	SUBSTANCE ABUSE
Social Services Realignment	83,141,750	96,367,521	101,487,030	101,487,030	GENERAL
Realignment Revenue for Health	31,215,225	16,037,075	58,958,220	58,958,220	GENERAL
Aid for Mental Health	15,756,869	14,569,974	14,276,938	14,276,938	GENERAL
Mental Health Realignment	49,385,291	27,036,466	60,792,552	60,792,552	GENERAL
Vehicle License Fees Realignment	0	65,683,925	0	0	GENERAL
Aid for Agriculture	2,131,867	2,067,140	2,117,845	2,117,845	GENERAL
Aid for Agriculture	1,995,802	1,959,306	2,051,083	2,051,083	PRESCHOOL SERVICES
Aid for Disaster	20,653	3,855	0	0	DISASTER RECOVERY FUND
Aid for Disaster	92,852	4,418	2,378	2,378	GENERAL
Aid for Disaster	30,263	(7,328)	0	0	PARK MAINTENANCE & REPAIRS
Aid for Disaster	274,087	387,206	0	0	TRANSPORTATION
State - Capital Grants	499,657	0	0	0	BOATING GRANT - MOABI REGIONAL
State - Capital Grants	0	0	550,000	550,000	CAPITAL IMPROVEMENTS
State - Capital Grants	0	4,155,951	1,031,995	731,995	COUNTY TRAIL SYSTEM
State - Capital Grants	419,067	160,976	150,000	0	GENERAL
State - Capital Grants	253,999	0	0	0	TRANSPORTATION
Aid for Exchange/Matching Funds	1,194,369	1,194,369	1,194,369	1,194,369	TRANSPORTATION
State Aid for Veterans Affairs	129,744	136,107	140,000	140,000	GENERAL
Cops Program	1,538,606	1,935,459	671,780	671,780	GENERAL
Juvenile Justice Program	1,365,396	6,361,772	6,361,772	6,361,772	JUVENILE JUSTICE PROGRAM
Homeowner's Tax Relief	1,385	4,207	0	0	CSA - DS
Homeowner's Tax Relief	2,555,026	2,557,994	2,558,005	2,558,005	GENERAL
Homeowner's Tax Relief	153,369	144,460	153,369	153,369	LIBRARY
Other State Support	14,498,657	15,591,395	15,841,494	15,841,494	GENERAL
Other State Support	1,267,311	32,289,300	20,449,281	20,449,281	MENTAL HEALTH SERVICES
Other State Support	3,513,069	3,888,029	7,000,000	7,000,000	TRANSPORTATION
Other State Aid	1,882,944	(18,338)	0	0	AGING AND ADULT SERVICES
Other State Aid	74,901	96,326	125,000	125,000	ALTERNATE DISPUTE RESOLUTION
Other State Aid	2,474,515	2,266,595	3,000,000	3,030,802	DA SPECIAL PROJECTS
Other State Aid	20,115,842	16,086,023	17,570,314	17,570,314	GENERAL
Other State Aid	12,177,778	0	0	0	J.E.S.D.
Other State Aid	821,048	1,064,541	1,150,000	1,150,000	LIBRARY
Other State Aid	0	402,994	321,000	321,000	OFF-HWY VEH LIC
Other State Aid	855,855	24,237	0	0	PRESCHOOL SERVICES
Other State Aid	309,593	1,805,514	1,270,000	1,510,000	SHERIFF'S SPECIAL PROJECTS
Other State Aid	2,955,601	1,642,453	1,693,228	1,693,228	TOBACCO TAX
Local Governmental Agencies	180,000	0	0	0	GENERAL
Local Governmental Agencies	226,882	0	0	0	JUVENILE JUSTICE PROGRAM
State Traffic Congestion	4,925,983	12,825,018	0	0	TRANSPORTATION
Medi-Cal - Inpatient	33,876,397	32,835,260	38,833,744	38,882,262	GENERAL
Medi-Cal - Outpatient	5,512,714	5,814,047	5,598,345	5,598,345	GENERAL
State Subv Domestic Violence	(16,681)	0	0	0	DISASTER RECOVERY FUND
State Subv Domestic Violence	48	0	0	0	LIBRARY
STC 924 Program	0	803,660	783,275	783,275	GENERAL
SB 90 Mandated Cost Reimbursement	3,067	0	0	0	CSA - DS
SB 90 Mandated Cost Reimbursement	6,198,842	10,372,149	4,274,306	4,274,306	GENERAL
SB 90 Mandated Cost Reimbursement	104	619	0	0	LIBRARY
SB 90 Mandated Cost Reimbursement	3,752	2,137	0	0	PRESCHOOL
SB 90 Mandated Cost Reimbursement	8,485	12,580	0	0	TRANSPORTATION
Assembly Bills and Senate Bills	488,593	722,796	913,500	913,500	GENERAL
Assembly Bills and Senate Bills	631,902	0	0	0	AB 212 TEACHER STIPENDS
State - Unrestricted Grants	0	1,759,421	1,555,952	1,555,952	AGING AND ADULT SERVICES
State - Unrestricted Grants	0	13,145	3,100,000	3,100,000	E.C.D.
State - Unrestricted Grants	0	36,880,515	38,545,816	40,646,499	GENERAL
State - Unrestricted Grants	211,775	11,276,100	13,432,555	13,642,286	J.E.S.D.
State - Unrestricted Grants	0	555,128	0	0	STATE BIO-TERRORISM
State - Unrestricted Grants	0	0	401,454	401,454	TOBACCO USE REDUCTION NOW
State - Unrestricted Grants	0	853,521	960,837	960,837	PRESCHOOL
Federal Aid:					
Welfare Administration	147,516,257	152,264,330	159,381,055	159,594,757	GENERAL
Aid for Children	199,711,851	185,384,178	226,195,454	226,195,454	GENERAL
Aid for Day Care	4,284,258	2,430,229	3,229,054	3,229,054	GENERAL
Aid for Day Care	31,848,507	31,855,053	33,304,461	33,729,470	PRESCHOOL SERVICES
Health Administration	38,781,765	41,472,979	31,182,103	31,182,103	GENERAL
Medicare - Inpatient	228,493	192,992	219,393	219,393	GENERAL
Medicare - Outpatient	119,007	105,502	119,600	119,600	GENERAL
Federal - Capital Grants	0	0	4,630,866	4,630,866	CAPITAL IMPROVEMENTS
Federal - Capital Grants	360,380	102,763	4,753,205	4,627,489	COUNTY TRAIL SYSTEM
Federal - Capital Grants	1,448,419	27,710	0	0	SPECIAL TRANSPORTATION
Federal - Capital Grants	10,052,181	16,637,332	8,754,187	8,754,187	TRANSPORTATION
Federal - Grants	0	2,107,155	2,393,774	2,393,774	AGING AND ADULT SERVICES
Federal - Grants	0	0	643,000	643,000	COUNTY TRAIL SYSTEM
Federal - Grants	0	15,474,074	27,749,326	27,966,026	E.C.D.
Federal - Grants	0	17,905,620	22,000,253	22,000,253	GENERAL
Federal - Grants	0	0	79,458	79,458	J.E.S.D.
Federal - Grants	0	709,094	632,538	668,309	L.L.E.B.G.
Federal - Grants	0	1,380,729	595,010	595,010	SHERIFF'S SPECIAL PROJECTS
Aid for Disaster - FEMA	(2,945)	(1,106)	0	0	DISASTER RECOVERY FUND
Aid for Disaster - FEMA	118,513	(22,127)	0	0	PARK MAINTENANCE & REPAIR
Aid for Disaster - FEMA	16,658	0	9,510	9,510	GENERAL
Aid for Disaster - FEMA	(271,761)	1,392,844	0	0	TRANSPORTATION
Aid for Disaster - FHER	4,311,395	1,677,651	1,965,000	1,965,000	TRANSPORTATION
Forest Reserve Revenue	67,743	68,420	0	0	FEDERAL FOREST RESERVE TITLE III

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 5

COUNTY OF SAN BERNARDINO
ANALYSIS OF FINANCING SOURCES BY SOURCE AND FUND
FOR FISCAL YEAR 2008

SOURCE CLASSIFICATION (1)	FY 2006 ACTUAL (2)	FY 2007 ACTUAL (3)	FY 2008 RECOMMENDED BY CAO (4)	FY 2008 APPROVED/ ADOPTED (5)	FUND (6)
INTERGOVERNMENTAL REVENUES (Continued)					
Forest Reserve Revenue	135,486	136,841	136,841	136,841	TRANSPORTATION
Grazing Fees	8,623	3,969	3,900	3,900	GRAZING FEES
Other In-Lieu Taxes	1,782,856	1,819,881	1,861,738	1,861,738	GENERAL
Other Federal Aid	2,283,055	124,047	0	0	AGING AND ADULT SERVICES
Other Federal Aid	17,579,128	0	0	0	E. C. D.
Other Federal Aid	57,303,044	41,753,815	38,803,041	38,860,914	GENERAL
Other Federal Aid	0	0	0	0	JUVENILE JUSTICE PROGRAM
Other Federal Aid	1,050,145	60,646	0	0	L.L.E.B.G.
Other Federal Aid	0	2,890	1,440	1,440	LIBRARY
Other Federal Aid	1,898,087	739,872	500,000	500,000	SHERIFF'S SPECIAL PROJECTS
Other Federal Aid	286,402	2,621,604	1,200,000	1,200,000	SOUTHWEST BORDER PROSECUTION
Other Federal Aid	3,928,192	1,455,136	34,851,914	38,181,786	SPECIAL AVIATION
Other Federal Aid	2,486,905	(700,238)	1,184,560	1,184,560	STATE - NNA CARRYOVER
Other Federal Aid	0	(352,666)	0	0	SUBSTANCE ABUSE
Other Federal Aid	(337,031)	1,556,126	0	0	TRANSPORTATION
Other Governmental Aid:					
Aid From Other Governmental Agencies	322,171	467,492	2,779,293	3,332,545	CAPITAL IMPROVEMENTS
Aid From Other Governmental Agencies	220,578	428,328	300,000	300,000	COMMUTER SERVICES
Aid From Other Governmental Agencies	120,278	745	0	0	COUNTY TRAIL SYSTEM
Aid From Other Governmental Agencies	94,732	223,096	158,670	158,670	CSA - DS
Aid From Other Governmental Agencies	18,524,123	15,023,707	14,436,013	14,436,013	GENERAL
Aid From Other Governmental Agencies	(1,792)	221,766	291,412	291,412	JUVENILE JUSTICE PROGRAM
Aid From Other Governmental Agencies	12,751	6,812	0	0	LIBRARY
Aid From Other Governmental Agencies	(30)	0	0	0	MUSEUM SPECIAL PROJECTS
Aid From Other Governmental Agencies	1,149,316	1,556,644	1,029,047	1,054,544	REGIONAL PARKS PROP 12
Aid From Other Governmental Agencies	346,885	517,627	2,297,268	2,297,268	REGIONAL PARKS PROP 40
Aid From Other Governmental Agencies	3,080,984	3,168,699	4,373,641	4,255,998	SHERIFF'S SPECIAL PROJECTS
Aid From Other Governmental Agencies	0	90,503	15,000,000	15,000,000	TRANSPORTATION
TOTAL INTERGOVERNMENTAL REVENUES	**1,217,381,172**	**1,297,299,696**	**1,274,759,359**	**1,284,479,560**	
CHARGES FOR CURRENT SERVICES					
Adoption Fees	72,978	104,074	80,505	80,505	GENERAL
Agricultural Services	2,254,319	2,567,066	3,075,676	3,075,676	GENERAL
Weed Abatement Contracts	171,033	173,683	167,000	167,000	GENERAL
SB 813 Implementation Cost	6,773,297	9,116,410	6,800,000	6,800,000	GENERAL
Assessment and Tax Collection Fees	2,585,229	2,905,435	2,862,000	2,862,000	GENERAL
Tax Sale Fees	290,550	369,450	175,000	175,000	GENERAL
Reimbursement Fee-Tax Deeded Property	967,015	963,175	715,300	715,300	GENERAL
Exclusion Fees	148,200	169,152	135,000	135,000	GENERAL
Auditing Fees	222,650	316,362	281,178	281,178	GENERAL
Accounting Services	2,737,914	5,248,912	6,450,791	6,450,791	GENERAL
Electronic Monitoring	103,940	86,623	156,663	156,663	GENERAL
Change of Plea	65,251	71,209	65,000	65,000	GENERAL
Probation Diversion Fees	84,707	56,429	60,000	60,000	GENERAL
Sealing of Records	7,507	8,280	8,000	8,000	GENERAL
Institutional Care and Services	3,337,071	3,222,742	4,433,831	4,433,831	GENERAL
Adult Supervision Fees	634,416	698,619	645,000	645,000	GENERAL
Juvenile Supervision Fees	0	493	0	0	CALICO MARKETING SVCS
Civil Process Service	1,237,738	1,228,841	1,500,000	1,500,000	GENERAL
Registration Fees	0	266,844	760,000	760,000	GENERAL
Registration Fees	13,217	7,288	7,000	7,000	REGISTRATION FEE PROJECTS
Jury Fees	0	140	0	0	GENERAL
Court Fees - Civil	555,603	483,873	478,000	478,000	ALTERNATE DISPUTE RESOLUTION
Court Fees - Civil	172,600	2,154,422	2,016,677	2,016,677	CENTRAL COURTHOUSE - SURCHARGE
Court Fees	10,202,451	11,476,471	9,443,500	9,443,500	GENERAL
Court Installment Fees	148,825	114,400	115,000	115,000	GENERAL
Reimbursement For Welfare Child Support	2,016,987	1,390,050	1,557,991	1,557,991	GENERAL
Health Fees	723,290	1,042,466	1,402,760	1,402,760	GENERAL
Health Service Fees	27,498,108	33,490,716	132,427,479	132,427,479	GENERAL
Vitals and Health Statistic Fees	150,576	169,038	150,000	150,000	MICROGRAPHICS FEES
Private Pay - Inpatient	161,768	107,666	147,287	147,287	GENERAL
Private Pay - Outpatient	437,494	467,877	453,200	453,200	GENERAL
California Childrens Services	4,735	0	0	0	E.C.D.
California Childrens Services	1,987	21,184	1,000	1,000	GENERAL
Coroner's Removal Fees	166,330	214,115	163,000	163,000	GENERAL
Coroner's Report Fees	34,411	30,205	35,557	35,557	GENERAL
Mental Health Services	198,095	159,112	150,000	150,000	GENERAL
Mental Health Services	127,411	114,945	110,000	110,000	DUI/PC 1000 PROGRAM
Humane Services	1,179,465	840,767	926,735	926,735	GENERAL
Telephone & Telegraph	147,157	96,535	100,000	100,000	GENERAL
Educational Services	491,529	537,468	354,370	354,370	GENERAL
Election Services	2,893,663	1,037,151	3,660,000	3,660,000	GENERAL
Estate Fees	322,206	308,796	252,075	252,075	GENERAL
Legal Services	3,059	0	0	0	CSA - DS
Legal Services	5,835,022	6,638,298	5,232,209	5,232,209	GENERAL
Legal Services - Justice Courts	262,464	236,472	400,000	400,000	GENERAL
SB 2557 Booking Fees-Accrued	(432,532)	(353,536)	0	0	GENERAL
Booking Fees	3,269,706	2,717,143	3,000,000	3,000,000	GENERAL
Law Enforcement Services	93,013,761	113,322,489	116,693,605	118,681,382	GENERAL
Law Enforcement Services	3,045,817	3,141,628	3,513,487	3,513,487	SHERIFF'S SPECIAL PROJECTS
Library Services	1,104,983	1,167,014 *	1,407,600	1,407,600	LIBRARY
Substance Abuse Test Fee	848	743	500	500	GENERAL
Park and Recreation Fees	108,537	107,461	105,000	105,000	CALICO MARKETING SVCS
Park and Recreation Fees	4,874,379	5,320,044	5,547,000	5,547,000	GENERAL
Park and Recreation Fees	94,619	320,203	190,000	190,000	PARK MAINTENANCE & REPAIR

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 5

COUNTY OF SAN BERNARDINO
ANALYSIS OF FINANCING SOURCES BY SOURCE AND FUND
FOR FISCAL YEAR 2008

SOURCE CLASSIFICATION (1)	FY 2006 ACTUAL (2)	FY 2007 ACTUAL (3)	FY 2008 RECOMMENDED BY CAO (4)	FY 2008 APPROVED/ ADOPTED (5)	FUND (6)
CHARGES FOR CURRENT SERVICES (Continued)					
Museum Admission Fees	171,224	197,147	200,000	200,000	GENERAL
Personnel Services	266,700	320,684	322,300	322,300	GENERAL
Credit Card Service Fees	22,788	33,500	31,000	31,000	GENERAL
Shipping Fees - ACR Vit Rec Only	1,032	0	0	0	GENERAL
Collection Fees	2,831,181	3,981,405	4,354,140	4,366,768	GENERAL
Vital Records	698,642	785,285	720,000	720,000	GENERAL
Sale of Public Information	385,097	527,005	450,000	450,000	GENERAL
County Clerk	877,225	927,948	850,000	850,000	GENERAL
Recording Fees	154,262	154,602	150,000	150,000	BIRTH & DEATH CERT SURCHARGE
Recording Fees	14,388,321	11,790,192	12,387,493	12,387,493	GENERAL
Micrographics Fees	6,239,929	5,144,339	5,200,000	5,200,000	MICROGRAPHICS
Adult Investigations Fees	210,192	250,119	225,000	225,000	GENERAL
Facilities Development Fees	2,145,258	1,958,224	10,841,282	10,841,282	SPECIAL TRANSPORTATION
Planning Services	2,389,208	2,683,989	3,628,958	3,628,958	GENERAL
Planning Services	15,970	16,825	15,000	15,000	TRANSPORTATION
Land Development Engineering Svcs	3,141,329	3,530,641	5,042,271	5,042,271	GENERAL
Land Development Engineering Svcs	466,832	501,499	350,000	350,000	TRANSPORTATION
EIR Consultant Fees	782,735	883,522	1,785,071	1,785,071	GENERAL
Security Bond Management Fees	48,170	16,610	20,000	20,000	TRANSPORTATION
Permit and Inspection Fees	145,353	231,108	300,000	300,000	TRANSPORTATION
Road and Street Services	8,083	15,792	10,000	10,000	TRANSPORTATION
Sanitation Services	1,420,822	1,195,246	1,348,733	1,348,733	GENERAL
Map Automation Fees	22,849	25,337	18,000	18,000	GENERAL
Aircraft Storage	4,235	0	3,000	3,000	GENERAL
Fuel Flowage	62,402	99,118	112,524	112,524	GENERAL
Landing Fees	6,021	8,998	8,500	8,500	GENERAL
Subrogation For Departments	147,831	379,129	5,763	5,763	GENERAL
Subrogation For Departments	0	765,147	0	0	SPECIAL TRANSPORTATION
Subrogation For Departments	8,956	16,325	0	0	TRANSPORTATION
Claim Cost Recoveries	7,248	0	0	0	GENERAL
Reimbursement for Indirect Costs	20,228,547	20,726,617	25,196,750	25,196,750	GENERAL
Reimbursement for Indirect Costs	2,305	0	0	0	J.E.S.D.
Other Services	0	915	0	0	AB212 TEACHER STIPENDS
Other Services	720	14,365	0	0	CAPITAL IMPROVEMENTS
Other Services	180,980	198,275	200,000	200,000	COMMUTER SERVICES
Other Services	(112,113)	(91,336)	0	0	CSA - DS
Other Services	1,517,351	1,323,242	1,500,000	1,500,000	DA SPECIAL PROJECTS
Other Services	493,297	542,884	521,602	308,288	DOMESTIC VIOLENCE/CHILD ABUSE
Other Services	468,865	703,748	437,000	437,000	EMPLOYEE BENEFITS AND SERVICES
Other Services	20,255,998	21,806,305	19,320,543	19,710,183	GENERAL
Other Services	109,634	165,130	156,808	156,808	SHERIFF'S SPECIAL PROJECTS
Other Services	991,357	1,003,887	1,864,861	1,864,861	SPECIAL TRANSPORTATION
Other Services	134,980	86,620	91,509	91,509	SURVEY MONUMENT
Other Services	754,715	2,052,774	1,626,760	1,626,760	TRANSPORTATION
ISD Direct Labor Services	4,024,544	3,782,096	4,321,208	4,321,208	GENERAL
Operating Revenue From Ouside Agencies	34	0	0	0	EMPLOYEE BENEFITS AND SERVICES
Operating Revenue From Ouside Agencies	0	0	391,412	391,412	ENTERPRISE ZONE - SAN BERNARDINO
Operating Revenue From Ouside Agencies	(15,141)	0	0	0	GENERAL
TOTAL CHARGES FOR CURRENT SERVICES	**266,628,351**	**303,211,701**	**422,421,464**	**424,598,195**	
OTHER REVENUE					
Discontinued Districts	35	0	0	0	GENERAL
Assessor Revenue/Municipal Court Suspense	90,780	62,116	75,000	75,000	GENERAL
PIMS Access Fee	38,044	21,729	30,000	30,000	GENERAL
Property Characteristics File	0	12	0	0	GENERAL
Revenue Applicable to Prior Years	0	1,400	0	0	AB212 TEACHER STIPENDS
Revenue Applicable to Prior Years	950,000	167,915	0	0	E. C. D.
Revenue Applicable to Prior Years	115,945	85,030	5,000	5,000	GENERAL
Revenue Applicable to Prior Years	4,844	1,898	0	0	PRESCHOOL SERVICES
Taxable Sales to the Public	125,807	156,339	163,000	163,000	GENERAL
Taxable Sales to the Public	3,154	3,068	0	0	SPECIAL TRANSPORTATION
Taxable Sales to the Public	12,921	(6,518)	20,000	20,000	TRANSPORTATION
Other Sales	7,726	7,024	6,000	6,000	CALICO MARKETING SVCS
Other Sales	127	27	0	0	CSA - DS
Other Sales	203,638	292,202	209,000	209,000	GENERAL
Other Sales	3,984	5,469	926,500	926,500	TRANSPORTATION
Cash Contributions	20	5	45	45	GENERAL
Contributions and Donations	49,846	39,817	23,400	23,400	GENERAL
Contributions and Donations	12,318	9,602	0	0	PRESCHOOL SERVICES
Litigation Settlement	312,323	0	0	0	GENERAL
Evidence and Seizures	122,041	122,451	100,000	100,000	SHERIFF'S SPECIAL PROJECTS
Evidence and Seizures	0	1,644,883	0	0	SPECIAL AVIATION
Other Revenues	12,658	(45,456)	0	0	AB212 TEACHER STIPENDS
Other Revenues	(4,121)	325	0	0	AGING AND ADULT SERVICES
Other Revenues	35,105	39,006	7,802	7,802	ARMC ARCHSTONE FOUNDATION
Other Revenues	(7,016)	0	0	0	ASSESSOR AB 818
Other Revenues	23,823	0	0	0	BLOCKBUSTER PAVILION IMPS
Other Revenues	(485,000)	0	0	0	BOATING GRANT - MOABI REGIONAL
Other Revenues	211,777	257,193	240,000	240,000	CALICO MARKETING SVCS
Other Revenues	2,214,400	1,538,391	0	7,664,093	CAPITAL IMPROVEMENTS
Other Revenues	116	0	0	0	CHINO OPEN SPACE
Other Revenues	61,680	0	0	0	COUNTY TRAIL SYSTEM
Other Revenues	(5,220,166)	(8,216,328)	600,000	600,000	CSA - DS
Other Revenues	62	0	0	0	DA SPECIAL PROJECTS
Other Revenues	20,432	89,162	25,000	25,000	DOMESTIC VIOLENCE/CHILD ABUSE
Other Revenues	4,134,292	6,013,239	3,894,789	3,894,789	E. C. D.
Other Revenues	1,622,536	1,819,587	2,109,307	2,133,108	EMPLOYEE BENEFITS AND SERVICES

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 5

COUNTY OF SAN BERNARDINO
ANALYSIS OF FINANCING SOURCES BY SOURCE AND FUND
FOR FISCAL YEAR 2008

SOURCE CLASSIFICATION (1)	FY 2006 ACTUAL (2)	FY 2007 ACTUAL (3)	FY 2008 RECOMMENDED BY CAO (4)	FY 2008 APPROVED/ ADOPTED (5)	FUND (6)
OTHER REVENUE (Continued)					
Other Revenues	(646)	0	0	0	FEDERAL FOREST RESERVE
Other Revenues	11,857,413	10,730,208	9,021,669	9,021,669	GENERAL
Other Revenues	0	0	120,000	120,000	GLEN HELEN AMPHITHEATER
Other Revenues	0	25,000	25,000	25,000	GLEN HELEN AMPHITHEATER REPAIRS
Other Revenues	(993)	0	0	0	GRAZING FEES
Other Revenues	1,114	13,027	0	0	J.E.S.D.
Other Revenues	7,510	1,783	0	0	JUST/MUNI ALCOHOL & DRUG PREV
Other Revenues	80	5,460	0	0	JUVENILE JUSTICE PROGRAM
Other Revenues	512,015	1,104,332	317,800	317,800	LIBRARY
Other Revenues	428,630	425,182	395,270	297,270	MARRIAGE LICENSE FEE PROGRAM
Other Revenues	0	13	0	0	MENTAL HEALTH PATIENT FUND
Other Revenues	5,483	675	100	100	MUSEUM SPECIAL PROJECTS
Other Revenues	(25,384)	(17,500)	0	0	PARK MAINT & REPAIRS
Other Revenues	0	14,768	0	0	PEDIATRIC TRAUMA
Other Revenues	339,350	337,379	0	0	PRESCHOOL SERVICES
Other Revenues	200,000	0	0	0	REGIONAL PARKS PROP 12 PROJECT
Other Revenues	285,000	0	0	0	REGIONAL PARKS PROP 40 PROJECT
Other Revenues	(20,560)	0	0	0	COMMUTER SERVICES
Other Revenues	3,072,644	3,008,687	1,913,600	2,013,600	SHERIFF'S SPECIAL PROJECTS
Other Revenues	560	18,342	0	0	SPECIAL AVIATION
Other Revenues	273,391	14,312	0	0	SPECIAL TRANSPORTATION
Other Revenues	1,500	0	0	0	SUBSTANCE ABUSE
Other Revenues	16,958,783	17,750,757	18,000,000	18,000,000	TOBACCO SETTLEMENT
Other Revenues	1,690,665	4,019,660	400,000	400,000	TRANSPORTATION
TOTAL OTHER REVENUE	**40,260,686**	**41,561,672**	**38,628,282**	**48,318,176**	
OTHER FINANCING SOURCES					
Operating Transfers In	997,869	842,605	837,821	837,821	AGING AND ADULT SERVICES
Operating Transfers In	102,632,859	66,925,849	57,495,076	69,827,397	CAPITAL IMPROVEMENTS
Operating Transfers In	6,106,088	0	0	0	CENTRAL COURTHOUSE - SURCHARGE
Operating Transfers In	0	633,220	12,582	12,582	COUNTY TRAIL SYSTEM
Operating Transfers In	1,475,153	1,639,682	1,450,000	1,450,000	COURTHOUSE FACILITIES - EXCESS
Operating Transfers In	221,685	3,642,172	3,758,750	3,758,750	CSA - DS
Operating Transfers In	45,652,574	66,256,303	81,518,430	84,418,430	GENERAL
Operating Transfers In	500,000	0	0	0	GENERAL PLAN UPDATE
Operating Transfers In	3,806,850	985,600	761,850	1,099,850	LIBRARY
Operating Transfers In	289,060	0	0	0	MICROGRAPHICS
Operating Transfers In	150	0	0	0	MUSEUM SPECIAL PROJECTS
Operating Transfers In	397,738	0	31,100	31,100	PARK MAINTENANCE AND REPAIR
Operating Transfers In	1,000,000	2,230,295	2,297,858	2,297,858	PROPERTY ASSESSMENT
Operating Transfers In	922,641	(383,745)	0	0	REGIONAL PARKS PROP 12 PROJECT
Operating Transfers In	0	0	18,100	18,100	REGIONAL PARKS PROP 40 PROJECT
Operating Transfers In	92,143	0	0	0	SHERIFF'S SPECIAL PROJECTS
Operating Transfers In	0	1,723,987	0	0	SOUTHWEST BORDER PROSECUTION
Operating Transfers In	619,713	1,139,005	150,000	150,000	SPECIAL AVIATION
Operating Transfers In	0	703,706	0	0	SPECIAL TRANSPORTATION
Operating Transfers In	1,864	0	0	0	TOBACCO TAX
Operating Transfers In	12,750,000	8,199,732	0	0	TRANSPORTATION
Operating Transfers In	48,254	20,033	0	0	UNIFIED PROPERTY SYSTEM
Sale of Fixed Assets	10,328	0	0	0	DA SPECIAL PROJECTS
Sale of Fixed Assets	4,369	0	0	0	E.C.D.
Sale of Fixed Assets	825,068	389,733	387,907	387,907	GENERAL
Sale of Fixed Assets	9,930	0	0	0	JUVENILE JUSTICE PROGRAM
Sale of Fixed Assets	12,061	0	0	0	PARK MAINTENANCE AND REPAIR
Sale of Fixed Assets	7,025	1,640	0	0	PRESCHOOL SERVICES
Sale of Fixed Assets	1,228,500	1,203,000	0	0	SHERIFF'S SPECIAL PROJECTS
Sale of Fixed Assets	1,135,701	169,690	105,000	105,000	TRANSPORTATION
Long-term Debt Proceeds	560,000	0	13,112,660	13,112,660	CAPITAL IMPROVEMENTS
Long-term Debt Proceeds	45,166,164	0	0	0	CSA - DS
Long-term Debt Proceeds	495,000	0	0	0	LIBRARY
Long-term Debt Proceeds	3,500,000	2,500,000	0	0	TRANSPORTATION
Residual Equity Transfers In	757	0	0	0	DISASTER RECOVERY FUND
Residual Equity Transfers In	28,023,129	0	0	0	GENERAL
Residual Equity Transfers In	159	0	0	0	MICROGRAPHICS
Residual Equity Transfers In	656	0	0	0	SHERIFF SPECIAL PROJECTS
Residual Equity Transfers In	(379,064)	0	0	60,344	SPECIAL AVIATION
Residual Equity Transfers Out	(27,913,522)	0	0	0	GENERAL
Residual Equity Transfers Out	(1,483)	0	0	0	HABITAT CONSERVATION PLAN
Residual Equity Transfers Out	(159)	0	0	0	MICROGRAPHICS
Residual Equity Transfers Out	(656)	0	0	0	SHERIFF SPECIAL PROJECTS
Residual Equity Transfers Out	379,064	0	0	(6,609)	SPECIAL AVIATION
Residual Equity Transfers Out	(1)	0	0	0	TOBACCO TAX
TOTAL OTHER FINANCING SOURCES	**230,577,668**	**158,822,507**	**161,937,134**	**177,561,190**	
TOTAL FINANCING SOURCES	**2,410,660,778**	**2,550,144,792**	**2,661,980,879**	**2,697,326,817**	

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 6

COUNTY OF SAN BERNARDINO
ANALYSIS OF CURRENT PROPERTY TAXES AND ASSESSED VALUATION
FOR FISCAL YEAR 2008

Description	Apportionment from Countywide Tax Rate	Voter Approved Debt Rate	Voter Approved Debt Amount	Total
Current Secured Property Taxes				
General Fund	151,163,657	0	0	151,163,657
County Library	8,799,329	0	0	8,799,329
Grand Total	159,962,986	0	0	159,962,986
Current Unsecured Property Taxes				
General Fund	6,011,530	0	0	6,011,530
County Library	349,936	0	0	349,936
Grand Total	6,361,466	0	0	6,361,466

COUNTYWIDE TAX BASE (In Thousands)

	SECURED ROLL				
	Locally Assessed	State Assessed	Total Secured	Unsecured Roll	Total Secured and Unsecured
Land	43,887,016	587,912	44,474,928	0	44,474,928
Improvements	100,222,481	3,568,999	103,791,480	3,870,022	107,661,502
Personal Property	449,278	700,034	1,149,312	4,358,289	5,507,601
Total Gross Assessed Valuation	144,558,775	4,856,945	149,415,720	8,228,311	157,644,031
Less Exemptions:					
Homeowners	1,790,813	0	1,790,813	0	1,790,813
Other	3,166,311	0	3,166,311	434,634	3,600,945
Total Net Assessed Valuation	139,601,651	4,856,945	144,458,596	7,793,677	152,252,273
Less Allowance for:					
Delinquencies: 4%, 0%, 4%	5,584,066	0	5,778,344	311,747	6,090,091
Identify: Redevelopment Increments	37,298,358	1,069,505	38,367,863	3,512,410	41,880,273
Adjusted Valuation for Estimated Tax Revenue Computation	96,719,227	3,787,440	100,312,389	3,969,520	104,281,909

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 7

COUNTY OF SAN BERNARDINO
SUMMARY OF FINANCING REQUIREMENTS BY FUNCTION AND FUND
FOR FISCAL YEAR 2008

DESCRIPTION (1)	FY 2006 ACTUAL (2)	FY 2007 ACTUAL (3)	FY 2008 RECOMMENDED BY CAO (4)	FY 2008 APPROVED/ ADOPTED (5)
SUMMARIZATION BY FUNCTION:				
General	338,955,864	361,277,912	527,459,175	516,967,973
Public Protection	699,555,918	772,302,364	819,343,403	828,354,377
Public Ways and Facilities	74,863,555	83,647,204	125,335,652	129,768,413
Health and Sanitation	375,135,757	391,929,622	580,181,324	580,920,903
Public Assistance	804,683,536	803,851,336	869,393,060	876,012,731
Education	20,495,972	19,125,149	22,322,962	22,984,785
Recreation and Cultural Services	15,528,907	20,506,331	25,989,073	27,474,461
Total Specific Financing Uses	2,329,219,508	2,452,639,919	2,970,024,649	2,982,483,643
Appropriation for Contingencies	0	0	202,217,848	221,496,014
Subtotal - Estimated Financing Uses	**2,329,219,508**	**2,452,639,919**	**3,172,242,497**	**3,203,979,657**
Provisions for Reserves & Designations	0	0	14,544,909	14,544,909
TOTAL FINANCING REQUIREMENTS	**2,329,219,508**	**2,452,639,919**	**3,186,787,406**	**3,218,524,566**
SUMMARIZATION BY FUND:				
General Fund	1,920,291,318	2,044,370,320	2,339,126,825	2,359,384,741
Restricted General Fund	69,283,462	39,380,354	82,088,255	101,266,565
Transportation	62,139,693	67,567,749	98,139,617	101,102,388
County Library	17,867,292	16,405,837	18,014,357	18,676,180
Economic and Community Development	24,763,112	25,635,360	47,006,766	49,461,751
Aging and Adult Services	5,186,464	4,846,078	6,154,593	6,199,887
Job and Employment Services	12,586,218	11,873,040	13,774,477	13,774,477
Central Courthouse - Surcharge	0	0	15,576,967	15,576,967
AB 75 Tobacco Tax Program	1,409,363	2,885,810	2,052,057	2,258,056
Special Aviation	5,018,373	8,208,888	41,307,671	42,347,587
Local Law Enforcement Block Grant	1,034,793	795,894	714,181	735,181
Sheriff's Special Projects	10,420,403	16,344,947	21,624,611	19,919,926
Special Transportation	9,653,903	12,674,520	45,692,968	46,293,747
Preschool Services Department	37,652,576	37,921,768	38,741,449	38,768,663
Micrographics Fees	3,851,578	4,585,084	20,006,725	22,764,657
Capital Improvements	77,321,132	70,268,460	177,197,565	137,057,617
DA Special Projects	5,389,358	5,909,494	9,366,540	9,191,640
Probation Asset Forfeiture	8,359	10,152	65,054	71,563
Property Assessment and Revenue for Education	2,052,280	2,133,002	2,454,076	2,628,254
Mental Health Services Act	938,627	5,278,776	40,314,277	49,141,817
Habitat Conservation Program	150,276	0	0	0
Substance Abuse and Crime Prevention	6,891,758	5,982,214	6,360,846	6,257,075
AB 212 Teacher Stipends	652,118	0	0	0
General Plan Update	518,822	501,361	61,635	39,908
Regional Parks Prop 12 Project	1,752,311	1,824,323	728,100	718,100
Regional Parks Prop 40 Project	64,577	(82,222)	2,383,407	2,781,037
Museum Special Projects	(3,843)	142,632	507,000	435,258
Mental Health Patient Fund	0	0	0	13
ARMC Archstone Foundation	0	41,791	42,012	44,509
Registration Fee Projects	560,000	0	57,775	54,159
State Bio-Terrorism	2,864,139	2,242,714	3,996,068	4,266,694
Central Courthouse Seismic Retrofit	6,106,088	0	0	0
Courthouse Facilities - Excess 25%	3,000,000	0	3,616,095	7,355,715
Tobacco Settlement Agreement	15,000,000	22,933,000	26,585,327	27,434,886
Tobacco Use Reduction Now	0	0	404,454	404,454

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 7

COUNTY OF SAN BERNARDINO
SUMMARY OF FINANCING REQUIREMENTS BY FUNCTION AND FUND
FOR FISCAL YEAR 2008

DESCRIPTION (1)	FY 2006 ACTUAL (2)	FY 2007 ACTUAL (3)	FY 2008 RECOMMENDED BY CAO (4)	FY 2008 APPROVED/ ADOPTED (5)
Boating Grant - Moabi Regional	266,815	(55,150)	0	0
County Trail System	289,838	4,155,844	6,053,583	6,053,583
Survey Monument Preservation	139,489	59,693	535,781	513,854
County Fish and Game	21,528	2,810	27,880	32,408
Off-Highway Vehicle License Fees	0	14,422	762,434	763,731
California Grazing Fees	0	0	137,685	137,685
Birth and Death Certificate Surcharge Fees	111,381	117,466	590,211	589,664
DUI/PC 1000 Program	130,000	156,245	310,394	316,662
Commuter Services	480,502	273,662	889,117	1,188,838
Employee Benefits and Services	2,438,061	2,149,772	4,009,530	4,018,529
State - NNA Carryover Program	1,897,894	2,037,530	3,774,810	7,186,110
Just/Muni Alcohol and Drug Prevention	400,000	437,000	1,072,843	1,108,779
Domestic Violence/Child Abuse	191,171	591,414	850,000	1,250,000
Marriage License Fee Program	304,238	448,142	463,495	663,495
Redemption Maintenance	0	0	170,606	170,606
Performance Based Fines	0	229,597	268,589	306,451
Alternate Dispute Resolution Program	594,780	544,818	605,400	733,880
Federal Forest Reserve Title III	132,572	67,743	0	9,358
Disaster Recovery Fund	9,259	43,808	75,039	82,227
Glen Helen Amphitheater	1,039,182	1,211,563	2,047,045	1,929,877
Glen Helen Amphitheater Improvements	4,077	0	255,448	255,448
Chino Open Space Project	487,636	324,385	6,949,149	7,105,752
Juvenile Justice Program	5,681,989	6,498,885	8,368,198	8,394,894
Vector Control Program	1,877,750	1,592,378	3,690,915	3,832,567
County Redevelopment Agency	7,188,140	19,773,761	72,925,108	77,267,764
Park Maintenance and Repairs	636,914	844,874	414,623	637,418
Calico Marketing Services	423,487	398,292	449,507	451,979
Unified Property System	48,254	20,406	0	0
Southwest Border Prosecution Initiative	0	19,216	5,728,670	5,861,949
Enterprise Zone - San Bernardino Valley	0	0	391,412	391,412
Pediatric Trauma	0	0	424,941	337,337
Hospital Preparedness	0	0	383,243	518,850
TOTAL FINANCING REQUIREMENTS	**2,329,219,508**	**2,452,639,919**	**3,186,787,406**	**3,218,524,579**

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 8

COUNTY OF SAN BERNARDINO
SUMMARY OF COUNTY FINANCING REQUIREMENTS
FOR FISCAL YEAR 2008

DESCRIPTION (1)	FY 2006 ACTUAL (2)	FY 2007 ACTUAL (3)	FY 2008 RECOMMENDED BY CAO (4)	FY 2008 APPROVED/ ADOPTED (5)
Total Specific Financing Uses	2,329,219,508	2,452,639,919	2,970,024,649	2,982,483,643
APPROPRIATION FOR CONTINGENCIES:				
General Fund	0	0	76,712,210	58,098,896
Restricted General Fund	0	0	39,512,156	58,690,466
Special Aviation	0	0	0	1,046,051
Transportation	0	0	7,000,000	7,000,000
Economic and Community Development	0	0	8,599,692	7,986,699
Aging and Adult Services	0	0	1,352,546	1,352,546
Sheriff Special Projects	0	0	3,337,816	2,427,792
Special Transportation	0	0	14,817,679	14,105,071
Micrographics Fees	0	0	4,035,745	7,733,677
Local Law Enforcement Block Grant	0	0	5,503	3,326
DA Special Projects	0	0	2,928,374	2,753,474
Property Assessment and Revenue For Education	0	0	0	174,178
Mental Health Services Act	0	0	2,008,472	10,836,012
Substance Abuse and Crime Prevention	0	0	152,833	49,062
State Bio-Terrorism	0	0	710,280	980,906
Tobacco Settlement Agreement	0	0	11,585,327	12,434,886
Tobacco Use Reduction Now	0	0	3,000	3,000
Birth and Death Certificate Surcharge Fees	0	0	323,211	322,664
DUI/PC 1000 Program	0	0	115,987	122,255
Commuter Services	0	0	276,842	576,563
Employee Benefits and Services	0	0	1,271,733	1,256,931
State - NNA Carryover Program	0	0	1,274,810	4,686,110
Just/Muni Alcohol and Drug Prevention	0	0	665,843	701,779
Performance Based Fines	0	0	183,089	220,951
Glen Helen Amphitheater	0	0	669,045	551,877
Chino Open Space Project	0	0	6,426,699	6,426,699
Juvenile Justice Program	0	0	1,584,848	1,611,544
Vector Control Program	0	0	1,752,423	1,894,075
Southwest Border Prosecution Initiative	0	0	5,678,526	5,811,805
Pediatric Trauma	0	0	20,211	0
Hospital Preparedness	0	0	9,871	145,478
County Redevelopment Agency	0	0	9,203,077	11,491,241
Total Appropriation for Contingencies	0	0	202,217,848	221,496,014
Subtotal - Total Estimated Financing Uses	**2,329,219,508**	**2,452,639,919**	**3,172,242,497**	**3,203,979,657**

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 8

COUNTY OF SAN BERNARDINO
SUMMARY OF COUNTY FINANCING REQUIREMENTS
FOR FISCAL YEAR 2008

DESCRIPTION (1)	FY 2006 ACTUAL (2)	FY 2007 ACTUAL (3)	FY 2008 RECOMMENDED BY CAO (4)	FY 2008 APPROVED/ ADOPTED (5)
PROVISIONS FOR RESERVES/DESIGNATIONS:				
General Fund	0	0	14,544,909	14,544,909
Total Provisions for Reserves/Designations	0	0	14,544,909	14,544,909
TOTAL FINANCING REQUIREMENTS	**2,329,219,508**	**2,452,639,919**	**3,186,787,406**	**3,218,524,566**

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 8A

COUNTY OF SAN BERNARDINO
SCHEDULE OF SPECIFIC FINANCING USES BY BUDGET UNIT, FUNCTION, AND ACTIVITY
FOR FISCAL YEAR 2008

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY) (1)	FY 2006 ACTUAL (2)	FY 2007 ACTUAL (3)	FY 2008 RECOMMENDED BY CAO (4)	FY 2008 APPROVED/ ADOPTED (5)
GENERAL FUNCTION				
Legislative and Administrative:				
Board of Supervisors	5,913,543	6,103,887	6,607,236	6,879,883
County Administrative Office	3,902,621	4,133,535	4,888,487	5,299,244
Clerk of the Board	1,668,685	1,365,483	1,473,105	1,492,677
High Priority Policy Needs	1,124,474	1,443,023	2,500,000	5,812,788
Future Local Financing	0	0	0	10,000,000
Franchise Administration	201,689	204,940	304,387	304,387
Legislative Costs	410,237	291,173	894,675	898,405
Litigation Proceeds and Uses	438,320	15,441	388,681	388,681
Total Legislative and Administrative	13,659,569	13,557,481	17,056,571	31,076,065
Finance:				
Auditor/Controller	15,071,303	15,467,100	19,333,051	19,357,354
Assessor	14,509,373	16,911,826	17,837,581	18,354,905
Financial Administration	87,747,196	95,252,548	40,501,106	46,141,140
Purchasing	1,119,615	1,265,412	1,302,167	1,307,588
Treasurer-Tax Collector	16,063,349	17,128,241	21,630,694	21,653,245
AB 818 Project	2,052,280	2,133,002	2,454,076	2,454,076
Redemption Maintenance	0	0	170,606	170,606
Unified Property System	48,254	20,406	0	0
Total Finance	136,611,369	148,178,535	103,229,281	109,438,914
Counsel:				
County Counsel	9,145,839	10,150,981	9,431,186	9,910,938
Personnel:				
Human Resources	6,248,060	7,548,503	7,184,690	7,491,561
Human Resources - Occupational Health	(69,470)	366,072	1,048,542	1,048,542
Human Resources - Unemployment Insurance	2,942,702	2,872,222	4,000,500	4,000,500
Total Personnel	9,121,292	10,786,797	12,233,732	12,540,603
Elections:				
Registrar of Voters	5,825,181	11,090,278	9,424,117	11,694,748
Property Management:				
Architecture and Engineering	606,178	402,425	585,320	585,320
Facilities Management Department	13,706,972	14,483,106	14,804,146	14,465,324
Joint Powers Lease Purchase Payments	20,987,980	20,147,355	20,612,356	21,437,356
Rents	239,335	43,748	101,179	101,179
Real Estate Services	2,092,316	2,229,074	2,634,078	2,647,980
Utilities	14,719,997	17,393,161	17,544,618	17,238,336
Total Property Management	52,352,778	54,698,868	56,281,697	56,475,495
Plant Acquisition:				
Capital Improvements Fund	77,321,132	70,268,460	177,197,565	137,057,617
Special Aviation - State	5,018,373	8,208,888	41,307,671	41,301,536
Central Courthouse Seismic Retrofit	6,106,088	0	0	0

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 8A

COUNTY OF SAN BERNARDINO
SCHEDULE OF SPECIFIC FINANCING USES BY BUDGET UNIT, FUNCTION, AND ACTIVITY
FOR FISCAL YEAR 2008

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY) (1)	FY 2006 ACTUAL (2)	FY 2007 ACTUAL (3)	FY 2008 RECOMMENDED BY CAO (4)	FY 2008 APPROVED/ ADOPTED (5)
GENERAL FUNCTION (Continued)				
Courthouse Facilities - Excess 25%	3,000,000	0	3,616,095	7,355,715
Central Courthouse Surcharge	0	0	15,576,967	15,576,967
Total Plant Acquisition	91,445,594	78,477,348	237,698,298	201,291,835
Other General:				
Public Services Group	1,556,542	2,024,312	1,859,387	1,971,766
Systems Development	12,049,561	12,539,551	16,522,875	16,791,086
Victor Valley RDA	145,867	178,158	1,009,289	1,056,238
San Sevaine RDA	6,243,812	18,281,947	60,802,105	61,868,212
Cedar Glen RDA	430,300	1,267,593	1,805,052	2,278,195
Mission Boulevard RDA	35,644	26,461	105,585	129,016
Bloomington RDA	193,455	17,778	0	183,032
Muscoy RDA	139,061	1,824	0	261,830
Total Other General	20,794,243	34,337,624	82,104,293	84,539,375
TOTAL GENERAL FUNCTION	**338,955,864**	**361,277,912**	**527,459,175**	**516,967,973**
PUBLIC PROTECTION FUNCTION				
Judicial:				
Court Facilities Payments	0	31,010	57,300	869,933
Court Property Management	0	0	0	437,165
Court Facilities/Judicial Benefits	1,854,275	1,656,764	1,992,692	1,786,037
District Attorney	46,663,607	53,185,916	58,111,614	59,051,132
District Attorney - Child Support/Abduction	39,268,322	40,621,183	40,625,040	40,682,913
Family Law Program	277,110	192,573	374,691	374,691
Grand Jury	247,928	288,215	343,249	343,249
Indigent Defense - Trial Courts	9,624,813	8,597,066	9,216,188	9,212,572
Law and Justice Group	147,980	146,887	226,399	232,951
Public Defender	24,301,875	28,803,313	31,639,820	33,823,747
Court Ordered Placements	2,022,143	2,502,454	3,808,330	3,308,330
Trial Courts - Local Support Payments	31,973,487	35,361,083	32,550,674	32,550,674
District Attorney - Real Estate Fraud	1,095,371	1,335,055	1,631,085	1,631,085
District Attorney - Auto Insurance Fraud	776,553	922,560	926,433	926,433
District Attorney - Worker's Comp. Ins. Fraud	1,034,515	1,502,467	1,655,385	1,655,385
Drug Forfeiture/Hazardous Waste Awards	2,482,919	2,149,412	2,225,263	2,225,263
Marriage License Fee Program	304,238	448,142	463,495	663,495
Local Law Enforcement Block Grant	1,034,793	867,545	883,688	906,934
Alternate Dispute Resolution Program	594,780	544,818	605,400	733,880
Southwest Border Initiative	0	19,216	50,144	50,144
Probation Asset Forfeiture - 15%	2,000	0	11,816	13,903
Asset Forfeiture - Probation	6,359	10,152	53,238	57,660
Total Judicial	163,713,067	179,185,831	187,451,944	191,537,576
Police Protection:				
Sheriff - Law Enforcement Services	354,782,886	388,970,484	396,147,041	402,004,318
Sheriff's Special Projects	10,420,403	16,273,296	18,111,785	17,317,055
Total Police Protection	365,203,289	405,243,780	414,258,826	419,321,373

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 8A

COUNTY OF SAN BERNARDINO
SCHEDULE OF SPECIFIC FINANCING USES BY BUDGET UNIT, FUNCTION, AND ACTIVITY
FOR FISCAL YEAR 2008

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY) (1)	FY 2006 ACTUAL (2)	FY 2007 ACTUAL (3)	FY 2008 RECOMMENDED BY CAO (4)	FY 2008 APPROVED/ ADOPTED (5)
PUBLIC PROTECTION FUNCTION (Continued)				
Detention and Correction:				
Probation	44,924,228	104,096,784	113,688,145	113,707,485
Probation - Institution Costs	47,031,615	0	0	0
Juvenile Justice Program	5,681,989	6,498,885	6,783,350	6,783,350
Total Detention and Correction	97,637,832	110,595,668	120,471,495	120,490,835
Protective Inspection:				
Agriculture, Weights and Measures	5,396,168	5,875,749	6,497,864	6,517,685
Weed Abatement	2,086,905	2,371,623	2,867,674	2,867,674
Total Protective Inspection	7,483,073	8,247,371	9,365,538	9,385,359
Other Protection:				
Land Use Services - Advance Planning	2,201,700	2,604,064	4,064,230	4,064,230
Land Use Services - Building and Safety	7,840,181	8,734,642	10,218,677	10,218,677
Land Use Services - Code Enforcement	3,460,524	4,484,907	4,406,959	5,165,959
Land Use Services - Current Planning	2,514,949	2,962,050	3,406,036	3,406,036
Local Agency Formation Commission	181,667	231,000	338,215	338,215
Land Use Services - Admin	169	176	0	0
Public Guardian	549,681	784,705	1,124,837	1,124,837
Land Use Services - Surveyor	3,429,546	3,803,190	5,400,409	5,400,409
Habitat Conservation Program	150,276	0	0	0
General Plan Update	518,822	501,361	61,635	39,908
State Bio-Terrorism	2,864,139	2,242,714	3,285,788	3,285,788
Preschool Services Department	37,652,576	37,921,768	38,741,449	38,768,663
Survey Monument Preservation	139,489	59,693	535,781	513,854
County Fish and Game	21,528	2,810	27,880	32,408
California Grazing Fees	0	0	137,685	137,685
Micrographics Fees	3,851,578	4,585,084	15,970,980	15,030,980
Federal Forest Reserve Title III	132,572	67,743	0	9,358
Disaster Recovery Fund	9,259	43,808	75,039	82,227
Total Other Protection	65,518,657	69,029,713	87,795,600	87,619,234
TOTAL PUBLIC PROTECTION FUNCTION	**699,555,918**	**772,302,364**	**819,343,403**	**828,354,377**
PUBLIC WAYS AND FACILITIES FUNCTION				
Public Ways:				
Special Transportation	9,653,903	12,674,520	30,875,289	32,188,676
Road Operations	62,139,693	67,567,749	91,139,617	94,102,388
Chino Open Space Project	487,636	324,385	522,450	679,053
Total Public Ways	72,281,233	80,566,654	122,537,356	126,970,117
Transportation Terminals:				
Airports	2,582,322	3,080,550	2,798,296	2,798,296
TOTAL PUBLIC WAYS AND FACILITIES FUNCTION	**74,863,555**	**83,647,204**	**125,335,652**	**129,768,413**

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 8A

COUNTY OF SAN BERNARDINO
SCHEDULE OF SPECIFIC FINANCING USES BY BUDGET UNIT, FUNCTION, AND ACTIVITY
FOR FISCAL YEAR 2008

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY) (1)	FY 2006 ACTUAL (2)	FY 2007 ACTUAL (3)	FY 2008 RECOMMENDED BY CAO (4)	FY 2008 APPROVED/ ADOPTED (5)
HEALTH AND SANITATION FUNCTION				
Health:				
Public Health	76,432,805	78,609,657	86,269,539	86,748,420
Tobacco Use Reduction Now	0	0	401,454	401,454
Birth and Death Certificate Surcharge	111,381	117,466	267,000	267,000
Commuter Services	480,502	273,662	612,275	612,275
Employee Benefits	2,438,061	2,149,772	2,737,797	2,761,598
Performance Based Fines	0	229,597	0	0
Vector Control Program	1,877,750	1,592,378	1,938,492	1,938,492
Total Health	81,340,498	82,972,532	92,226,557	92,729,239
Hospital Care:				
Office of Alcohol & Drug Services	17,372,212	21,516,624	22,108,176	22,108,176
California Children's Services	14,054,913	15,083,112	19,246,486	19,246,486
Ambulance Reimbursement	471,838	472,501	472,501	472,501
Health Care Costs	53,624,875	61,720,187	159,460,336	159,507,612
Mental Health	119,212,075	131,031,947	178,518,273	178,566,791
Health Realignment	69,283,462	39,380,354	42,576,099	42,576,099
Mental Health Services Act	938,627	5,278,776	38,305,805	38,305,805
AB 75 Tobacco Tax Program	1,409,363	2,885,810	2,052,057	2,258,056
Substance Abuse	0	5,982,214	6,208,013	6,208,013
ARMC Archstone Foundation	0	41,791	42,012	44,509
Tobacco Settlement Agreement	15,000,000	22,933,000	15,000,000	15,000,000
DUI/PC 1000 Program	130,000	156,245	194,407	194,407
State - NNA Carryover Program	1,897,894	2,037,530	2,500,000	2,500,000
Just/Muni Alcohol and Drug Prevention	400,000	437,000	407,000	407,000
Performance Based Fines	0	0	85,500	85,500
Pediatric Trauma	0	0	404,730	337,337
Hospital Preparedness	0	0	373,372	373,372
Total Hospital Care	293,795,259	308,957,091	487,954,767	488,191,664
TOTAL HEALTH AND SANITATION FUNCTION	**375,135,757**	**391,929,622**	**580,181,324**	**580,920,903**
PUBLIC ASSISTANCE FUNCTION				
Administration:				
Social Services Group	319,982,665	336,164,096	359,032,720	359,284,134
Domestic Violence & Child Abuse Services	1,193,988	1,627,970	1,970,307	1,970,307
Substance Abuse	6,891,758	0	0	0
AB 212 Teacher Stipends	652,118	0	0	0
Aging and Adult Services	14,981,371	15,993,915	16,119,367	16,164,661
Domestic Violence/Child Abuse	191,171	591,414	850,000	1,250,000
Total Administration	343,893,070	354,377,394	377,972,394	378,669,102
Aid Programs:				
Child Care	79,183,003	75,310,636	85,905,228	85,905,228
Children's Out of Home Care	464,594	705,511	777,722	777,722
Aid to Adoptive Children	29,040,361	32,515,990	39,467,626	39,467,626

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 8A

COUNTY OF SAN BERNARDINO
SCHEDULE OF SPECIFIC FINANCING USES BY BUDGET UNIT, FUNCTION, AND ACTIVITY
FOR FISCAL YEAR 2008

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY) (1)	FY 2006 ACTUAL (2)	FY 2007 ACTUAL (3)	FY 2008 RECOMMENDED BY CAO (4)	FY 2008 APPROVED/ ADOPTED (5)
PUBLIC ASSISTANCE FUNCTION (Continued)				
Foster Care	94,195,015	85,014,346	85,012,850	85,012,850
Refugee Cash Assistance Program	35,292	3,397	100,000	100,000
Cash Assistance For Immigrants	582,656	548,136	611,254	611,254
AFDC - Family Group	193,115,319	186,254,610	191,880,000	191,880,000
Kinship Guardianship	3,988,895	4,449,022	6,984,009	6,984,009
Seriously Emotionally Disturbed	3,910,719	3,882,573	4,761,913	4,761,913
AFDC - Unemployed Parents	13,484,314	13,750,366	15,674,688	15,674,688
Total Aid Programs	418,000,168	402,434,587	431,175,290	431,175,290
General Relief:				
Aid to Indigents	1,026,963	1,070,106	1,181,027	1,181,027
Veterans' Services:				
Veterans' Affairs	1,301,853	1,376,320	1,443,936	1,479,719
Other Assistance:				
Economic and Community Development	27,875,263	32,719,889	43,845,936	49,733,116
Job Employment Services	12,586,218	11,873,040	13,774,477	13,774,477
Total Other Assistance	40,461,481	44,592,929	57,620,413	63,507,593
TOTAL PUBLIC ASSISTANCE FUNCTION	**804,683,536**	**803,851,336**	**869,393,060**	**876,012,731**
EDUCATION FUNCTION				
School Administration:				
School Claims	2,628,680	2,719,313	4,308,605	4,308,605
Total School Administration	2,628,680	2,719,313	4,308,605	4,308,605
Library:				
County Library	17,867,292	16,405,837	18,014,357	18,676,180
TOTAL EDUCATION FUNCTION	**20,495,972**	**19,125,149**	**22,322,962**	**22,984,785**
RECREATION AND CULTURAL SERVICES FUNCTION				
Recreation Facilities:				
Regional Parks	7,635,823	8,398,715	9,156,789	10,088,762
Regional Parks Prop 12 Project	1,752,311	1,824,323	728,100	718,100
Regional Parks Prop 40 Project	64,577	(82,222)	2,383,407	2,781,037
Boating Grant - Moabi Regional	266,815	(55,150)	0	0
County Trail System	289,838	4,155,844	6,053,583	6,053,583
Off-Highway Vehicle License Fees	0	14,422	762,434	763,731
Glen Helen Amphitheater	1,039,182	1,211,563	1,378,000	1,378,000
Blockbuster Pavilion Improvements	4,077	0	255,448	255,448
Park Maintenance and Repairs	636,914	844,874	414,623	637,418
Calico Marketing Services	423,487	398,292	449,507	451,979
Total Recreation Facilities	12,113,024	16,710,660	21,581,891	23,128,058

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 8A

COUNTY OF SAN BERNARDINO
SCHEDULE OF SPECIFIC FINANCING USES BY BUDGET UNIT, FUNCTION, AND ACTIVITY
FOR FISCAL YEAR 2008

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY) (1)	FY 2006 ACTUAL (2)	FY 2007 ACTUAL (3)	FY 2008 RECOMMENDED BY CAO (4)	FY 2008 APPROVED/ ADOPTED (5)
RECREATION AND CULTURAL SERVICES FUNCTION (Continued)				
Culture:				
County Museum	3,419,727	3,653,039	3,900,182	3,911,145
Museum Special Projects	(3,843)	142,632	507,000	435,258
Total Culture	3,415,883	3,795,671	4,407,182	4,346,403
TOTAL RECREATION AND CULTURAL SERVICES FUNCTION	**15,528,907**	**20,506,331**	**25,989,073**	**27,474,461**
TOTAL SPECIFIC FINANCING USES	**2,329,219,508**	**2,452,639,919**	**2,970,024,649**	**2,982,483,643**

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 9

COUNTY OF SAN BERNARDINO
BUDGET UNIT FINANCING USES DETAIL
FOR FISCAL YEAR 2008

FINANCING USES CLASSIFICATION (1)	FY 2006 ACTUAL (2)	FY 2007 ACTUAL (3)	FY 2008 RECOMMENDED BY CAO (4)	FY 2008 APPROVED/ ADOPTED (5)	FUND (6)
SALARIES AND BENEFITS					
Salaries And Benefits	1,035,412	1,042,062	1,259,754	1,259,754	AGING AND ADULT SERVICES
Salaries And Benefits	62,896	60,643	67,480	67,480	CALICO MARKETING SERVICES
Salaries And Benefits	123,049	137,532	188,358	188,358	COMMUTER SERVICES
Salaries And Benefits	221,523	(12,533)	0	0	COUNTY TRAIL SYSTEM
Salaries And Benefits	637,585	508,835	928,317	928,317	CSA - DS
Salaries And Benefits	3,856,247	4,296,314	3,799,071	3,799,071	DA SPECIAL PROJECTS
Salaries And Benefits	3,634,300	3,441,243	4,233,661	4,233,661	E.C.D.
Salaries And Benefits	1,795,060	1,994,481	2,371,288	2,395,089	EMPLOYEE BENEFITS AND SERVICES
Salaries And Benefits	920,162,442	1,008,343,791	1,107,862,377	1,116,074,612	GENERAL
Salaries And Benefits	6,383,851	5,016,039	5,863,088	5,863,088	J.E.S.D.
Salaries And Benefits	4,010,361	4,360,424	4,868,626	4,868,626	JUVENILE JUSTICE PROGRAM
Salaries And Benefits	8,947,324	9,860,518	11,298,657	11,298,657	LIBRARY
Salaries And Benefits	469,986	740,314	1,956,788	1,956,788	MICROGRAPHICS FEES
Salaries And Benefits	23,125,097	21,251,649	22,921,078	22,948,292	PRESCHOOL SERVICES
Salaries And Benefits	1,710,029	1,808,973	2,125,242	2,125,242	PROPERTY ASSESSMENT
Salaries And Benefits	1,405,029	1,197,451	1,302,912	1,298,412	SHERIFF'S SPECIAL PROJECTS
Salaries And Benefits	1,470,405	1,920,206	3,010,051	3,010,051	SPECIAL TRANSPORTATION
Salaries And Benefits	24,661,631	25,396,502	29,297,258	29,297,258	TRANSPORTATION
TOTAL SALARIES AND BENEFITS	**1,003,712,228**	**1,091,364,443**	**1,203,354,006**	**1,211,612,756**	
SERVICES AND SUPPLIES					
Services And Supplies	652,118	0	0	0	AB 212 TEACHER STIPENDS
Services And Supplies	375,598	379,939	570,221	570,221	AGING AND ADULT SERVICES
Services And Supplies	594,780	544,818	605,400	733,880	ALTERNATE DISPUTE RESOLUTION
Services And Supplies	0	41,791	42,012	44,509	ARMC ARCHSTONE FOUNDATION
Services And Supplies	(8,775)	0	0	0	BOATING GRANT - MOABI REGIONAL
Services And Supplies	360,388	332,392	366,763	369,235	CALICO MARKETING SERVICES
Services And Supplies	465,853	301,983	490,450	647,053	CHINO OPEN SPACE PROJECT
Services And Supplies	265,419	277,157	307,050	307,050	COMMUTER SERVICES
Services And Supplies	242,403	3,635,466	5,590,083	5,590,083	COUNTY TRAIL SYSTEM
Services And Supplies	1,365,422	632,314	19,554,374	20,722,261	CSA - DS
Services And Supplies	301,624	381,459	242,752	242,752	DA SPECIAL PROJECTS
Services And Supplies	9,259	7,550	0	0	DISASTER RECOVERY FUND
Services And Supplies	18,023,496	15,559,029	24,305,685	27,374,539	E.C.D.
Services And Supplies	553,733	810,946	780,099	780,099	EMPLOYEE BENEFITS AND SERVICES
Services And Supplies	0	0	398,500	398,500	ENTERPRISE ZONE - SAN BERNARDINO
Services And Supplies	21,528	2,810	27,880	32,408	FISH AND GAME
Services And Supplies	335,406,650	372,088,826	410,248,028	420,120,133	GENERAL
Services And Supplies	465,042	418,556	61,635	39,908	GENERAL PLAN UPDATE
Services And Supplies	4,077	0	255,448	255,448	GLEN HELEN AMPHITHEATER REPAIRS
Services And Supplies	0	0	137,685	137,685	GRAZING FEES
Services And Supplies	150,276	0	0	0	HABITAT CONSERVATION
Services And Supplies	1,057,202	1,355,473	1,161,943	1,161,943	J.E.S.D.
Services And Supplies	937,682	909,196	827,189	827,189	JUVENILE JUSTICE PROGRAM
Services And Supplies	871,097	707,797	556,417	579,594	L.L.E.B.G.
Services And Supplies	5,148,509	5,792,834	6,130,077	6,591,900	LIBRARY
Services And Supplies	0	0	0	13	MENTAL HEALTH PATIENT FUND
Services And Supplies	1,502,004	2,120,463	7,571,917	7,571,917	MICROGRAPHICS FEES
Services And Supplies	0	0	175,618	440,618	OFF-HWY VEHICLE LICENSE FEES
Services And Supplies	535,513	492,343	167,803	390,598	PARK MAINTENANCE AND REPAIRS
Services And Supplies	5,126,141	6,876,346	6,009,226	6,009,226	PRESCHOOL SERVICES
Services And Supplies	7,559	9,602	65,054	71,563	PROBATION ASSET FORFEITURE
Services And Supplies	336,391	316,770	298,069	298,069	PROPERTY ASSESSMENT
Services And Supplies	3,830,078	4,007,515	6,542,903	5,746,176	SHERIFF'S SPECIAL PROJECTS
Services And Supplies	0	19,216	50,144	50,144	SOUTHWEST BORDER PROSECUTION
Services And Supplies	602,053	190,608	1,397,151	1,397,151	SPECIAL AVIATION
Services And Supplies	8,982,737	8,908,666	26,049,393	27,312,780	SPECIAL TRANSPORTATION
Services And Supplies	139,489	59,693	535,781	513,854	SURVEY MONUMENT PRESERVATION
Services And Supplies	1,407,499	2,885,810	2,052,057	2,258,056	TOBACCO TAX
Services And Supplies	32,403,810	38,241,265	65,271,656	67,682,810	TRANSPORTATION
TOTAL SERVICES AND SUPPLIES	**422,136,654**	**468,308,632**	**588,846,463**	**607,269,365**	
DATA PROCESSING CHARGES					
Data Processing Charges	14,844	17,149	15,653	15,653	AGING AND ADULT SERVICES
Data Processing Charges	0	2,574	2,688	2,688	COMMUTER SERVICES
Data Processing Charges	145	4,418	9,203	9,203	CSA - DS
Data Processing Charges	23,453	27,083	23,051	23,051	DA SPECIAL PROJECTS
Data Processing Charges	49,817	54,454	56,934	56,934	E.C.D.
Data Processing Charges	0	24,434	26,883	26,883	EMPLOYEE BENEFITS AND SERVICES
Data Processing Charges	14,333,117	15,904,762	18,213,463	18,213,463	GENERAL
Data Processing Charges	94,502	93,979	88,405	88,405	J.E.S.D.
Data Processing Charges	3,573	48,689	50,092	50,092	JUVENILE JUSTICE PROGRAM
Data Processing Charges	112,736	135,571	155,757	155,757	LIBRARY
Data Processing Charges	0	0	7,169	7,169	MICROGRAPHICS FEES
Data Processing Charges	97,557	101,713	106,797	106,797	PRESCHOOL SERVICES
Data Processing Charges	0	0	23,298	23,298	PROPERTY ASSESSMENT
Data Processing Charges	0	0	22,402	22,402	SHERIFF'S SPECIAL PROJECTS
Data Processing Charges	204,873	235,338	273,583	273,583	TRANSPORTATION
TOTAL DATA PROCESSING CHARGES	**14,934,617**	**16,650,164**	**19,075,378**	**19,075,378**	

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 9

COUNTY OF SAN BERNARDINO
BUDGET UNIT FINANCING USES DETAIL
FOR FISCAL YEAR 2008

FINANCING USES CLASSIFICATION (1)	FY 2006 ACTUAL (2)	FY 2007 ACTUAL (3)	FY 2008 RECOMMENDED BY CAO (4)	FY 2008 APPROVED/ ADOPTED (5)	FUND (6)
OTHER CHARGES					
Other Charges	3,648,263	3,325,496	2,857,143	2,902,437	AGING AND ADULT SERVICES
Other Charges	1,575,000	9,585,490	3,595,389	6,758,609	CAPITAL IMPROVEMENTS
Other Charges	21,783	22,402	32,000	32,000	CHINO OPEN SPACE PROJECT
Other Charges	0	360,000	0	0	COUNTY TRAIL SYSTEM
Other Charges	1,909,571	3,812,432	3,778,750	4,223,612	CSA - DS
Other Charges	530,691,932	525,015,715	661,595,193	661,912,653	GENERAL
Other Charges	4,096,217	3,357,642	4,450,301	4,450,301	J.E.S.D.
Other Charges	890	10,596	612	612	JUVENILE JUSTICE PROGRAM
Other Charges	849,235	296,564	178,251	178,251	LIBRARY
Other Charges	0	0	2,000,000	2,000,000	MICROGRAPHICS FEES
Other Charges	6,501,665	6,559,441	6,648,433	6,648,433	PRESCHOOL SERVICES
Other Charges	1,500	14,810	207,925	257,925	SPECIAL TRANSPORTATION
Other Charges	0	4,000,000	0	0	TOBACCO SETTLEMENT AGREEMENT
Other Charges	993,970	2,017,563	5,892,617	4,344,234	TRANSPORTATION
TOTAL OTHER CHARGES	**550,290,026**	**558,378,150**	**691,236,614**	**693,709,067**	
LAND					
Land	2,666,186	7,393,314	6,059,454	6,059,454	CSA - DS
Land	369	0	0	0	REGIONAL PARKS PROP 40 PROJECT
Land	300,000	0	28,871,053	28,871,053	SPECIAL AVIATION
Land	0	1,913,114	0	0	TRANSPORTATION
TOTAL LAND	**2,966,554**	**9,306,428**	**34,930,507**	**34,930,507**	
IMPROVEMENTS TO LAND					
Improvements to Land	300,590	(55,150)	0	0	BOATING GRANT - MOABI REGIONAL
Improvements to Land	730,585	1,356,907	0	0	REGIONAL PARKS PROP 12 PROJECT
Improvements to Land	0	56,196	0	0	REGIONAL PARKS PROP 40 PROJECT
Improvements to Land	3,639,322	7,026,982	9,415,567	9,415,587	SPECIAL AVIATION
TOTAL IMPROVEMENTS TO LAND	**4,670,497**	**8,384,936**	**9,415,567**	**9,415,587**	
EASEMENTS/RIGHT OF WAYS					
Easements/Right of Ways	0	0	0	1,550,000	TRANSPORTATION
TOTAL EASEMENTS/RIGHT OF WAYS	**0**	**0**	**0**	**1,550,000**	
STRUCTURES & IMPROVEMENTS					
Structures & Improvements to Structures	69,304,232	60,566,714	173,602,176	130,299,472	CAPITAL IMPROVEMENTS
Structures & Improvements to Structures	0	0	445,500	445,500	COUNTY TRAIL SYSTEM
Structures & Improvements to Structures	0	9,148	0	0	GENERAL
Structures & Improvements to Structures	0	32,900	0	0	LIBRARY
Structures & Improvements to Structures	0	530,000	1,339,000	399,000	MICROGRAPHICS FEES
Structures & Improvements to Structures	973,000	467,415	697,000	687,000	REGIONAL PARKS PROP 12 PROJECT
Structures & Improvements to Structures	64,208	(138,418)	2,370,825	2,768,455	REGIONAL PARKS PROP 40 PROJECT
Structures & Improvements to Structures	0	85,075	0	0	SHERIFF'S SPECIAL PROJECTS
Structures & Improvements to Structures	36,471	55,905	1,226,579	1,220,424	SPECIAL AVIATION
Structures & Improvements to Structures	36,688	152,071	838,000	838,000	TRANSPORTATION
TOTAL STRUCTURES & IMPROVEMENTS	**70,414,599**	**61,760,810**	**180,519,080**	**136,657,851**	
EQUIPMENT					
Equipment	14,388	0	0	0	CSA - DS
Equipment	39,463	24,972	0	0	E.C.D.
Equipment	9,162,993	6,309,312	2,796,067	2,893,567	GENERAL
Equipment	0	12,524	0	0	GENERAL PLAN UPDATE
Equipment	0	51,997	13,000	13,000	J.E.S.D.
Equipment	0	70,039	149,461	149,461	L.L.E.B.G.
Equipment	7,854	163,022	102,000	102,000	LIBRARY
Equipment	270,468	134,661	1,330,000	1,330,000	MICROGRAPHICS FEES
Equipment	0	14,422	0	0	OFF-HWY VEHICLE LICENSE FEES
Equipment	10,769	95,682	228,720	228,720	PARK MAINTENANCE AND REPAIRS
Equipment	67,163	37,100	0	0	PRESCHOOL SERVICES
Equipment	2,031,653	1,111,532	1,748,890	1,667,386	SHERIFF'S SPECIAL PROJECTS
Equipment	0	13,085	125,000	125,000	SPECIAL AVIATION
Equipment	8,246	0	0	0	SPECIAL TRANSPORTATION
Equipment	259,399	109,569	937,500	937,500	TRANSPORTATION
TOTAL EQUIPMENT	**11,872,397**	**8,147,917**	**7,430,638**	**7,446,634**	
VEHICLES					
Vehicles	59,828	0	90,000	90,000	COMMUTER SERVICES
Vehicles	0	111,049	23,000	23,000	DA SPECIAL PROJECTS
Vehicles	5,070,984	7,106,980	6,377,091	7,466,442	GENERAL
Vehicles	0	70,689	0	0	JUVENILE JUSTICE PROGRAM
Vehicles	0	229,801	0	0	PRESCHOOL SERVICES
Vehicles	96,116	602,521	1,300,000	1,300,000	SHERIFF'S SPECIAL PROJECTS
Vehicles	0	49,022	150,000	150,000	SPECIAL AVIATION
Vehicles	1,193,390	2,099,799	3,200,000	3,200,000	TRANSPORTATION
TOTAL VEHICLES	**6,420,320**	**10,269,861**	**11,140,091**	**12,229,442**	

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 9

COUNTY OF SAN BERNARDINO
BUDGET UNIT FINANCING USES DETAIL
FOR FISCAL YEAR 2008

FINANCING USES CLASSIFICATION (1)	FY 2006 ACTUAL (2)	FY 2007 ACTUAL (3)	FY 2008 RECOMMENDED BY CAO (4)	FY 2008 APPROVED/ ADOPTED (5)	FUND (6)
LEASE PURCHASE - EQUIPMENT					
Lease Purchase - Equipment	206,244	234,271	399,253	399,253	GENERAL
Lease Purchase - Equipment	925,083	972,327	895,000	895,000	TRANSPORTATION
TOTAL LEASE PURCHASE - EQUIPMENT	**1,131,327**	**1,206,598**	**1,294,253**	**1,294,253**	
CAPITALIZED SOFTWARE					
Capitalized Software	22,395	494,600	2,222,120	3,222,120	GENERAL
Capitalized Software	48,575	0	0	0	PARK MAINTENANCE AND REPAIRS
TOTAL CAPITALIZED SOFTWARE	**70,970**	**494,600**	**2,222,120**	**3,222,120**	
OPERATING TRANSFERS OUT					
Operating Transfers Out	111,381	117,466	267,000	267,000	BIRTH & DEATH CERTIFICATE SURCHARGE
Operating Transfers Out	0	0	0	0	CAJON DUMP SITE CLEANUP
Operating Transfers Out	6,441,900	116,255	0	0	CAPITAL IMPROVEMENTS
Operating Transfers Out	0	0	15,576,967	15,576,967	CENTRAL COURTHOUSE - SURCHARGE
Operating Transfers Out	6,106,088	0	0	0	CENTRAL COURTHOUSE SEISMIC
Operating Transfers Out	3,000,000	0	3,616,095	7,355,715	COURTHOUSE FACILITIES - EXCESS 25%
Operating Transfers Out	221,685	3,930,889	24,970,121	25,411,864	CSA - DS
Operating Transfers Out	0	0	1,053,550	1,053,550	DA SPECIAL PROJECTS
Operating Transfers Out	0	36,258	75,039	82,227	DISASTER RECOVERY FUND
Operating Transfers Out	191,171	591,414	850,000	1,250,000	DOMESTIC VIOLENCE/CHILD ABUSE
Operating Transfers Out	130,000	156,245	194,407	194,407	DUI/PC 1000 PROGRAM
Operating Transfers Out	1,193,814	3,718,326	1,764,379	1,764,379	E.C.D.
Operating Transfers Out	132,572	67,743	0	9,358	FEDERAL FOREST RESERVE TITLE II
Operating Transfers Out	198,953,514	176,263,623	112,478,891	118,118,925	GENERAL
Operating Transfers Out	0	0	373,372	373,372	HOSPITAL PREPAREDNESS
Operating Transfers Out	400,000	437,000	407,000	407,000	JUST/MUNI ALCOHOL AND DRUG
Operating Transfers Out	0	215,000	0	0	JUVENILE JUSTICE PROGRAM
Operating Transfers Out	87,071	0	0	0	L.L.E.B.G.
Operating Transfers Out	2,610,961	200,000	0	200,000	LIBRARY
Operating Transfers Out	304,238	448,142	463,495	663,495	MARRIAGE LICENSE FEE PROGRAM
Operating Transfers Out	0	5,278,776	38,305,805	38,305,805	MENTAL HEALTH PATIENT FUND
Operating Transfers Out	938,627	0	0	0	MENTAL HEALTH SERVICES ACT
Operating Transfers Out	337,314	20,033	0	0	MICROGRAPHICS FEES
Operating Transfers Out	(3,843)	142,632	507,000	435,258	MUSEUM SPECIAL PROJECTS
Operating Transfers Out	0	0	586,816	323,113	OFF-HWY VEHICLE LICENSE FEES
Operating Transfers Out	43,151	256,849	18,100	18,100	PARK MAINTENANCE & REPAIRS
Operating Transfers Out	0	0	404,730	337,337	PEDIATRIC TRAUMA
Operating Transfers Out	0	229,597	85,500	85,500	PERFORMANCE BASED FINES
Operating Transfers Out	560,000	0	57,775	54,159	REGISTRATION FEE PROJECTS
Operating Transfers Out	23,726	0	31,100	31,100	REGIONAL PARKS PROP 12 PROJECT
Operating Transfers Out	0	0	12,582	12,582	REGIONAL PARKS PROP 40 PROJECT
Operating Transfers Out	92,143	4,100,000	1,250,000	1,250,000	SHERIFF'S SPECIAL PROJECTS
Operating Transfers Out	440,527	769,061	0	0	SPECIAL AVIATION
Operating Transfers Out	0	1,175,000	0	0	SPECIAL TRANSPORTATION
Operating Transfers Out	1,897,894	2,037,530	2,500,000	2,500,000	STATE - NNA CARRYOVER PROGRAM
Operating Transfers Out	2,864,139	2,242,714	3,285,788	3,285,788	STATE BIO-TERRORISM
Operating Transfers Out	15,000,000	18,933,000	15,000,000	15,000,000	TOBACCO SETTLEMENT AGREEMENT
Operating Transfers Out	1,864	0	0	0	TOBACCO TAX
Operating Transfers Out	0	0	401,454	401,454	TOBACCO USE REDUCTION NOW
Operating Transfers Out	815,269	371,718	0	550,000	TRANSPORTATION
Operating Transfers Out	48,254	20,406	0	0	UNIFIED PROPERTY SYSTEM
Operating Transfers Out	1,877,750	1,592,378	1,938,492	1,938,492	VECTOR CONTROL PROGRAM
TOTAL OPERATING TRANSFERS OUT	**244,821,209**	**223,468,053**	**226,475,458**	**237,256,947**	
INTRA/INTER-FUND TRANSFERS					
Intra/Inter-Fund Transfers	112,347	81,433	99,276	99,276	AGING AND ADULT SERVICES
Intra/Inter-Fund Transfers	(25,000)	0	0	0	BOATING GRANT - MOABI REGIONAL
Intra/Inter-Fund Transfers	203	5,257	15,264	15,264	CALICO MARKETING SERVICES
Intra/Inter-Fund Transfers	0	0	0	(464)	CAPITAL IMPROVEMENTS
Intra/Inter-Fund Transfers	32,206	(143,602)	24,179	24,179	COMMUTER SERVICES
Intra/Inter-Fund Transfers	(174,087)	172,912	18,000	18,000	COUNTY TRAIL SYSTEM
Intra/Inter-Fund Transfers	373,158	3,491,560	8,421,812	8,421,812	CSA - DS
Intra/Inter-Fund Transfers	1,208,035	1,093,589	1,296,742	1,296,742	DA SPECIAL PROJECTS
Intra/Inter-Fund Transfers	1,822,222	2,837,336	8,046,415	8,045,539	E.C.D.
Intra/Inter-Fund Transfers	89,268	(680,089)	(440,473)	(440,473)	EMPLOYEE BENEFITS AND SERVICES
Intra/Inter-Fund Transfers	0	0	(7,088)	(7,088)	ENTERPRISE ZONE - SAN BERNARDINO
Intra/Inter-Fund Transfers	(24,446,919)	(28,020,354)	(31,746,678)	(19,104,133)	GENERAL
Intra/Inter-Fund Transfers	53,780	70,280	0	0	GENERAL PLAN UPDATE
Intra/Inter-Fund Transfers	1,039,182	1,211,563	1,378,000	1,378,000	GLEN HELEN AMPHITHEATRE
Intra/Inter-Fund Transfers	954,446	1,997,911	2,197,740	2,197,740	J.E.S.D.
Intra/Inter-Fund Transfers	729,484	884,290	1,036,831	1,036,831	JUVENILE JUSTICE PROGRAM
Intra/Inter-Fund Transfers	76,625	18,058	2,800	2,800	L.L.E.B.G.
Intra/Inter-Fund Transfers	190,673	(75,572)	149,615	149,615	LIBRARY
Intra/Inter-Fund Transfers	1,271,806	1,039,613	1,766,106	1,766,106	MICROGRAPHICS FEES
Intra/Inter-Fund Transfers	(1,093)	0	0	0	PARK MAINTENANCE & REPAIRS
Intra/Inter-Fund Transfers	2,734,953	2,865,718	3,055,915	3,055,915	PRESCHOOL SERVICES DEPARTMENT
Intra/Inter-Fund Transfers	800	550	0	0	PROBATION ASSET FORFEITURE
Intra/Inter-Fund Transfers	5,859	7,259	7,467	7,467	PROPERTY ASSESSMENT
Intra/Inter-Fund Transfers	0	0	170,606	170,606	REDEMPTION MAINTENANCE
Intra/Inter-Fund Transfers	25,000	0	0	0	REGIONAL PARKS PROP 12 PROJECT

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 9

COUNTY OF SAN BERNARDINO
BUDGET UNIT FINANCING USES DETAIL
FOR FISCAL YEAR 2008

FINANCING USES CLASSIFICATION (1)	FY 2006 ACTUAL (2)	FY 2007 ACTUAL (3)	FY 2008 RECOMMENDED BY CAO (4)	FY 2008 APPROVED/ ADOPTED (5)	FUND (6)
Intra/Inter-Fund Transfers	2,965,382	5,240,853	6,119,688	6,207,758	SHERIFF'S SPECIAL PROJECTS
Intra/Inter-Fund Transfers	0	104,225	122,321	122,321	SPECIAL AVIATION
Intra/Inter-Fund Transfers	(808,985)	655,838	1,607,920	1,607,920	SPECIAL TRANSPORTATION
Intra/Inter-Fund Transfers	6,891,758	5,982,214	6,208,013	6,208,013	SUBSTANCE ABUSE
Intra/Inter-Fund Transfers	645,581	(3,941,514)	(15,465,997)	(15,465,997)	TRANSPORTATION
TOTAL INTRA/INTER-FUND TRANSFERS	(4,233,317)	(5,100,673)	(5,915,526)	6,813,749	
OTHER FINANCING USES					
Other Financing Uses	0	0	1,352,546	1,352,546	AGING AND ADULT SERVICES
Other Financing Uses	0	0	323,211	322,664	BIRTH & DEATH CERTIFICATE SURCHARGE
Other Financing Uses	0	0	6,426,699	6,426,699	CHINO OPEN SPACE PROJECT
Other Financing Uses	0	0	276,842	576,563	COMMUTER SERVICES
Other Financing Uses	0	0	9,203,077	11,491,241	CSA - DS
Other Financing Uses	0	0	2,928,374	2,753,474	DA SPECIAL PROJECTS
Other Financing Uses	0	0	115,987	122,255	DUI/PC 1000 PROGRAM
Other Financing Uses	0	0	8,599,692	7,986,699	E.C.D.
Other Financing Uses	0	0	1,271,733	1,256,931	EMPLOYEE BENEFITS AND SERVICES
Other Financing Uses	0	0	116,224,366	116,789,362	GENERAL
Other Financing Uses	0	0	669,045	551,877	GLEN HELEN AMPHITHEATER
Other Financing Uses	0	0	9,871	145,478	HOSPITAL PREPAREDNESS
Other Financing Uses	0	0	665,843	701,779	JUST/MUNI ALCOHOL & DRUG PREV
Other Financing Uses	0	0	1,584,848	1,611,544	JUVENILE JUSTICE PROGRAM
Other Financing Uses	0	0	5,503	3,326	L.L.E.B.G.
Other Financing Uses	0	0	2,008,472	10,836,012	MENTAL HEALTH SERVICES ACT
Other Financing Uses	0	0	4,035,745	7,733,677	MICROGRAPHICS FEES
Other Financing Uses	0	0	20,211	0	PEDIATRIC TRAUMA
Other Financing Uses	0	0	183,089	220,951	PERFORMANCE BASED FINES
Other Financing Uses	0	0	0	174,178	PROPERTY ASSESSMENT
Other Financing Uses	0	0	3,337,816	2,427,792	SHERIFF'S SPECIAL PROJECTS
Other Financing Uses	0	0	5,678,526	5,811,805	SOUTHWEST BORDER PROSECUTION
Other Financing Uses	0	0	0	1,046,051	SPECIAL AVIATION
Other Financing Uses	0	0	14,817,679	14,105,071	SPECIAL TRANSPORTATION
Other Financing Uses	0	0	1,274,810	4,686,110	STATE - NNA CARRYOVER PROGRAM
Other Financing Uses	0	0	710,280	980,906	STATE BIO-TERRORISM
Other Financing Uses	0	0	152,833	49,062	SUBSTANCE ABUSE
Other Financing Uses	0	0	11,585,327	12,434,886	TOBACCO SETTLEMENT AGREEMENT
Other Financing Uses	0	0	3,000	3,000	TOBACCO USE REDUCTION NOW
Other Financing Uses	0	0	7,000,000	7,000,000	TRANSPORTATION
Other Financing Uses	0	0	1,752,423	1,894,075	VECTOR CONTROL PROGRAM
TOTAL OTHER FINANCING USES	0	0	202,217,848	221,496,014	
GRAND TOTAL	2,329,208,080	2,452,639,919	3,172,242,497	3,203,979,670	

BUDGET UNIT LISTING

General Fund	
Agriculture/Weights and Measures	AAA AWM
Airports	AAA APT
Architecture and Engineering	AAA ANE
Assessor	AAA ASR
Auditor Controller-Recorder	AAA ACR
Behavioral Health	AAA MLH
Behavioral Health - Alcohol & Drug Services	AAA ADS
Board of Supervisors	AAA BDF
Board of Supervisors - Legislation	AAA LEG
Child Support Services	AAA DCS
Clerk of the Board	AAA CBD
County Administrative Office	AAA CAO
County Administrative Office - Franchise Administration	AAA FRN
County Administrative Office - Health Administration	AAA HCC
County Administrative Office - Joint Powers Leases	AAA JPL
County Administrative Office - Litigation	AAA LIT
County Counsel	AAA CCL
County Museum	AAA CCM
County Schools	AAA SCL
County Trial Courts - Court Facilities Payments to the State	AAA CFP
County Trial Courts - Court Facilities/Judicial Benefits	AAA CTN
County Trial Courts - Drug Court Programs	AAA FLP
County Trial Courts - Grand Jury	AAA GYJ
County Trial Courts - Indigent Defense Program	AAA IDC
County Trial Courts - Trial Court Funding - Maintenance of Effort	AAA TRC
District Attorney - Child Abduction	AAA DOS
District Attorney - Criminal Prosecution	AAA DAT
Economic Development Agency	AAA EDF
Facilities Management	AAA FMD
Facilities Management - Utilities	AAA UTL
Human Resources	AAA HRD
Human Resources - The Center for Employee Health & Wellness	AAA OCH
Human Resources - Unemployment Insurance	AAA UNI
Human Services - Administrative Claim	AAA DPA
Human Services - AFDC - Foster Care	AAB BHI
Human Services - Aging and Adult Svcs - Aging Programs	AAF OOA
Human Services - Aging and Adult Svcs - Public Guardian-Conservator	AAA PGD
Human Services - Aid to Adoptive Children	AAB ATC
Human Services - Aid to Indigents (General Relief)	AAB ATI
Human Services - CalWORKS - 2 Parent Families	AAB UPP
Human Services - CalWORKS - All Other Families	AAB FGR
Human Services - Cash Assistance for Immigrants	AAB CAS
Human Services - Domestic Violence / Child Abuse Services	AAA DVC
Human Services - Entitlement Payments (Childcare)	AAA ETP
Human Services - Kinship Guardianship Assistance Program	AAB KIN
Human Services - Out-of-Home Child Care	AAA OCC
Human Services - Refugee Cash Assistance	AAB CAP
Human Services - Seriously Emotionally Disturbed	AAB SED
Information Services - Application Development	AAA SDD
Land Use Services - Administration	AAA LUS
Land Use Services - Advance Planning	AAA ADV
Land Use Services - Building & Safety	AAA BNS
Land Use Services - Code Enforcement	AAA CEN
Land Use Services - Current Planning	AAA CUR
Land Use Services - Fire Hazard Abatement	AAA WAB

BUDGET UNIT LISTING

General Fund	
Law & Justice Group Administration	AAA LNJ
Local Agency Formation Commission	AAA LAF
Probation - Administration, Corrections and Detention	AAA PRB
Probation - Court-Ordered Placements	AAA PYA
Public and Support Services Group Administration	AAA PSG
Public Defender	AAA PBD
Public Health	AAA PHL
Public Health - California Children's Services	AAA CCS
Public Health - Indigent Ambulance	AAA EMC
Public Works - Surveyor	AAA SVR
Purchasing	AAA PUR
Real Estate Services	AAA RPR
Real Estate Services - Courts Property Management	AAA CRT
Real Estate Services - Rents and Leases	AAA RNT
Regional Parks	AAA CCP
Register of Voters	AAA ROV
Sheriff-Coroner	AAA SHR
Treasurer-Tax Collector/Public Administrator	AAA TTC
Veterans Affairs	AAA VAF

Restricted General Funds	
Prop 172 - District Attorney	AAG DAT
Prop 172 - Probation	AAG PRB
Prop 172 - Sheriff	AAG SHR
Realignment - Behavioral Health	AAC HCC
Realignment - Health Services	AAE HCC
Realignment - Social Services	AAD HCC

Special Revenue Funds	
Agriculture/Weights and Measures - California Grazing	SCD ARE
Airports - Chino Airport Commercial Hangars	RCI APT
Arrowhead Regional Medical Center - Archstone Foundation Grant	RMT MCR
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGA MCR
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGB MCR
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGC RMG
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGE MCR
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGF MCR
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGG MCR
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGG RMG
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGI MCR
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGJ MCR
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGK RMG
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGM MCR
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGN MCR
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGQ MCR
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGQ RMG
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGR MCR
Arrowhead Regional Medical Center - Tobacco Tax Funds	RHB RMG
Assessor - State/County Property Tax Administration Program	RCS ASR
Auditor/Controller-Recorder - Systems Development	SDW REC
Auditor/Controller-Recorder - Vital Records	SDX REC
Auditor/Controller-Recorder - Recorder Records	SIX REC
Auditor/Controller-Recorder - Electronic Recording	SIW REC

BUDGET UNIT LISTING

Special Revenue Funds	
Behavioral Health - Court Alcohol and Drug Program	SDI MLH
Behavioral Health - Driving Under the Influence Programs	SDC MLH
Behavioral Health - Mental Health Services Act	RCT MLH
Behavioral Health - Proposition 36	RHD MLH
Behavioral Health - State Block Grant Carryover Program	SDH MLH
County Administrative Office - Ambulance Performance Based Fines	SDS HCC
County Administrative Office - Pediatric Trauma	SZA HCC
County Administrative Office - Hospital Preparedness	SZB HCC
County Administrative Office - Master Settlement Agreement	RSM MSA
County Administrative Office - Federal Forest Reserve	SFB CAO
County Library	SAP CLB
County Trial Courts - Alternate Dispute Resolution	SEF CAO
County Trial Courts - Courthouse Facility - Excess 25%	RSD CAO
County Trial Courts - Courthouse Seismic Surcharge	RSE CAO
County Trial Courts - Indigent Defense Special Revenue Fund	RMX IDC
District Attorney - Real Estate Fraud	REB DAT
District Attorney - Workers' Compensation Fraud	ROB DAT
District Attorney - Auto Insurance Fraud	RIP DAT
District Attorney - Federal Asset Forfeiture	SDN DAT
District Attorney - Specialized Prosecutions	SBI DAT
District Attorney - State Asset Forfeitures	SBH DAT
District Attorney - Vehicle Fees - Auto Theft	SDM DAT
Economic Development - Community Development and Housing	SAR ECD
Economic Development - Community Development and Housing	SAS ECD
Economic Development - Community Development and Housing	SAT ECD
Economic Development - Community Development and Housing	SAU ECD
Economic Development - Community Development and Housing	SAV ECD
Economic Development - Community Development and Housing	SBA ECD
Economic Development - Community Development and Housing	SBC ECD
Economic Development - Community Development and Housing	SBD ECD
Economic Development - Community Development and Housing	SBE ECD
Economic Development - Community Development and Housing	SBQ ECD
Economic Development - Community Development and Housing	SBR ECD
Economic Development - Community Development and Housing	SBT ECD
Economic Development - Community Development and Housing	SBW ECD
Economic Development - Community Development and Housing	SBZ ECD
Economic Development - Community Development and Housing	SCS ECD
Economic Development - Community Development and Housing	SDJ ECD
Economic Development - Community Development and Housing	SDK ECD
Economic Development - Community Development and Housing	SDR ECD
Economic Development - Community Development and Housing	SEI ECD
Economic Development - Community Development and Housing	SIH ECD
Economic Development - San Bernardino Valley Enterprise Zone	SYZ EDF
Economic Development - Workforce Development	SAC JOB
Fish & Game Commission	SBV CAO
Human Services - Commuter Services	SDF HRD
Human Services - Employee Benefits & Services	SDG HRD
L&J Group - 2003 US BJA Congressional Mandate Award	SDY LNJ
L&J Group - 2004 Local Law Enforcement Block Grant	SDZ LNJ
L&J Group - 2005 Justice Assistance Grant	SEG LNJ
L&J Group - 2006 Justice Assistance Grant	SFX LNJ
L&J Group - 2005 COPS Technology Grant	SEC LNJ
L&J Group - 2006 COPS Technology Grant	SII LNJ
L&J Group - Southwest Border Prosecution Initiative	SWI LNJ
Land Use Services - General Plan Update	RHJ LUS
Preschool Services	RSC HPS
Probation - Asset Forfeiture 15%	SYM PRB
Probation - Juvenile Justice Grant Program (AB 1913)	SIG PRG
Probation - Seized Assets	SYN PRB

BUDGET UNIT LISTING

Special Revenue Funds	
Public Health - Bio-Terrorism Preparedness	RPL PHL
Public Health - Tobacco Use Reduction Now	RPS PHL
Public Health - Vector Control Assessments	SNR PHL
Public Health - Vital Statistics State Fees	SCI PHL
Public Works - Transportation - CALTRANS Contract	SVB TRA
Public Works - Transportation - Etiwanda Interchange Improvement	SVE TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEA TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEB TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEE TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEH TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEJ TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEK TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEL TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEM TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEN TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEO TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEQ TRA
Public Works - Transportation - Regional Development Mitigation Plan	SER TRA
Public Works - Transportation - Regional Development Mitigation Plan	SES TRA
Public Works - Transportation - Regional Development Mitigation Plan	SET TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEU TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEV TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEW TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEY TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEZ TRA
Public Works - Transportation - Regional Development Mitigation Plan	SFA TRA
Public Works - Transportation - Regional Development Mitigation Plan	SFJ TRA
Public Works - Transportation - Regional Development Mitigation Plan	SFK TRA
Public Works - Transportation - Regional Development Mitigation Plan	SFL TRA
Public Works - Transportation - Regional Development Mitigation Plan	SFN TRA
Public Works - Transportation - Regional Development Mitigation Plan	SFR TRA
Public Works - Transportation - Regional Development Mitigation Plan	SFT TRA
Public Works - Transportation - Regional Development Mitigation Plan	SFU TRA
Public Works - Transportation - Regional Development Mitigation Plan	SFW TRA
Public Works - Transportation - Regional Development Mitigation Plan	SGB TRA
Public Works - Transportation - Regional Development Mitigation Plan	SGC TRA
Public Works - Transportation - Regional Development Mitigation Plan	SGK TRA
Public Works - Transportation - Regional Development Mitigation Plan	SGL TRA
Public Works - Transportation - Regional Development Mitigation Plan	SGN TRA
Public Works - Transportation - Regional Development Mitigation Plan	SGO TRA
Public Works - Transportation - Regional Development Mitigation Plan	SGQ TRA
Public Works - Transportation - Regional Development Mitigation Plan	SGT TRA
Public Works - Transportation - Regional Development Mitigation Plan	SGU TRA
Public Works - Transportation - Regional Development Mitigation Plan	SGV TRA
Public Works - Transportation - Regional Development Mitigation Plan	SGW TRA
Public Works - Transportation - Regional Development Mitigation Plan	SGX TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHB TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHC TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHE TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHF TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHH TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHI TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHJ TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHK TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHL TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHM TRA

BUDGET UNIT LISTING

Special Revenue Funds	
Public Works - Transportation - Regional Development Mitigation Plan	SHN TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHO TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHQ TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHR TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHT TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHU TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHW TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHX TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHY TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHZ TRA
Public Works - Transportation - Regional Development Mitigation Plan	SIA TRA
Public Works - Transportation - Regional Development Mitigation Plan	SIB TRA
Public Works - Transportation - Regional Development Mitigation Plan	SIC TRA
Public Works - Transportation - Regional Development Mitigation Plan	SID TRA
Public Works - Transportation - Facilities Development	SWA TRA
Public Works - Transportation - Facilities Development	SWB TRA
Public Works - Transportation - Facilities Development	SWC TRA
Public Works - Transportation - Facilities Development	SWD TRA
Public Works - Transportation - Facilities Development	SWE TRA
Public Works - Transportation - Facilities Development	SWF TRA
Public Works - Transportation - Facilities Development	SWG TRA
Public Works - Transportation - Facilities Development	SWH TRA
Public Works - Transportation - Facilities Development	SWJ TRA
Public Works - Transportation - Facilities Development	SWM TRA
Public Works - Transportation - Facilities Development	SWN TRA
Public Works - Transportation - Facilities Development	SWO TRA
Public Works - Transportation - Facilities Development	SWQ TRA
Public Works - Transportation - Facilities Development	SWX TRA
Public Works - Transportation - Facilities Development	SWY TRA
Public Works - Transportation - Facilities Development	SWZ TRA
Public Works - Transportation - Facilities Development	SXL TRA
Public Works - Transportation - Facilities Development	SXM TRA
Public Works - Transportation - Facilities Development	SXN TRA
Public Works - Transportation - Facilities Development	SXP TRA
Public Works - Transportation - Facilities Development	SXQ TRA
Public Works - Transportation - Facilities Development	SXR TRA
Public Works - Transportation - Facilities Development	SXS TRA
Public Works - Transportation - Facilities Development	SXT TRA
Public Works - Transportation - High Desert Corridor Project	SWL TRA
Public Works - Transportation - Measure I Funds	RRR TRA
Public Works - Transportation - Measure I Funds	RRS TRA
Public Works - Transportation - Measure I Funds	RRT TRA
Public Works - Transportation - Measure I Funds	RRU TRA
Public Works - Transportation - Measure I Funds	RRV TRA
Public Works - Transportation - Measure I Funds	RWR TRA
Public Works - Transportation - Measure I Funds	RWS TRA
Public Works - Transportation - Measure I Funds	RWT TRA
Public Works - Transportation - Measure I Funds	RWU TRA
Public Works - Transportation - Measure I Funds	RWV TRA
Public Works - Transportation - Measure I Funds	SWR TRA
Public Works - Transportation - Measure I Funds	SWS TRA
Public Works - Transportation - Measure I Funds	SWT TRA
Public Works - Transportation - Measure I Funds	SWU TRA
Public Works - Transportation - Measure I Funds	SWV TRA
Public Works - Transportation - Measure I Funds	SWW TRA

BUDGET UNIT LISTING

Special Revenue Funds	
Public Works - Transportation - Road Operations	SAA TRA
Public Works - Transportation - Road Operations	SVF TRA
Public Works - Transportation - Road Operations	SVJ TRA
Public Works - Transportation - Road Operations	SVK TRA
Public Works - Transportation - Road Operations	SVL TRA
Public Works - Transportation - Road Operations	SVM TRA
Public Works - Survey Monument Preservation	SBS SVR
Regional Parks - Moabi Regional Parks Boat Launching Facility	RTP CCP
Regional Parks - Off-Highway Vehicle License Fee	SBY AMS
Regional Parks - Park Maintenance/Development	SPR CCR
Regional Parks - Proposition 12 Projects	RKL RGP
Regional Parks - Proposition 40 Projects	RKM RGP
Sheriff-Coroner - Aviation	SCE SHR
Sheriff-Coroner - CAL-ID Program	SDA SHR
Sheriff-Coroner - Capital Project Fund	SQA SHR
Sheriff-Coroner - Contract Training	SCB SHR
Sheriff-Coroner - COPSMORE Grant	SDE SHR
Sheriff-Coroner - Court Services Auto	SQR SHR
Sheriff-Coroner - Court Services Technology	SQT SHR
Sheriff-Coroner - Federal Seized Assets (DOJ)	SCK SHR
Sheriff-Coroner - Federal Seized Assets (Treasury)	SCO SHR
Sheriff-Coroner - High Intensity Drug Traffic Area	SCN SHR
Sheriff-Coroner - IRNET Federal	SCF SHR
Sheriff-Coroner - IRNET State	SCX SHR
Sheriff-Coroner - Public Gatherings	SCC SHR
Sheriff-Coroner - Search and Rescue	SCW SHR
Sheriff-Coroner - State Seized Assets	SCT SHR
Sheriff-Coroner - Vehicle Theft Task Force	SCL SHR
Treasurer-Tax Collector/Public Administrator - Redemption Maintenance	SDQ TTX
Treasurer-Tax Collector/Public Administrator - Unified Property Tax System	SVA TTC

Capital Improvement Funds	
Capital Improvements and Maintenance	CJV CIP
Hi-Desert Juvenile Facility	CJS CIP

Enterprise Funds	
Arrowhead Regional Medical Center	EAD MCR
County Administrative Office - Medical Center Lease Payment	EMD JPL
County Museum - Museum Store	EMM CCR
Public Works - Solid Waste Management - Environmental Fund	EAL SWM
Public Works - Solid Waste Management - Environmental Mitigation	EWD SWM
Public Works - Solid Waste Management - Operations	EAA SWM
Public Works - Solid Waste Management - Operations	EWC SWM
Public Works - Solid Waste Management - Operations	EWE SWM
Public Works - Solid Waste Management - Site Closure Maintenance	EAB SWM
Public Works - Solid Waste Management - Site Enhancement/Expansion/Acquistion	EAC SWM
Regional Parks - Camp Bluff Lake	EME CCP
Regional Parks - Snack Bars	EMO CCR
Regional Parks - Snack Bars	EMP CCR
Regional Parks - Snack Bars	EMT CCR

BUDGET UNIT LISTING

Internal Service Funds	
Fleet Management - Garage	ICB VHS
Fleet Management - Motor Pool	IBA VHS
Information Services - Computer Operations	IAJ COD
Information Services - Computer Operations	IAJ CSB
Information Services - Computer Operations	IAJ DDP
Information Services - Computer Operations	IAJ DEK
Information Services - Computer Operations	IAJ FIS
Information Services - Computer Operations	IAJ GMS
Information Services - Computer Operations	IAJ SSD
Information Services - Computer Operations	IAJ TPS
Information Services - Computer Operations	IAJ WAN
Information Services - Network Services	IAM DTS
Information Services - Network Services	IAM FSC
Information Services - Network Services	IAM MHZ
Information Services - Network Services	IAM NMC
Information Services - Network Services	IAM TOP
Purchasing - Mail/Courier Services	IAY PUR
Purchasing - Printing Services	IAG PUR
Purchasing - Surplus Property and Storage Operations	IAV PUR
Risk Management - Insurance Programs	IAA RMG
Risk Management - Insurance Programs	IAB RMG
Risk Management - Insurance Programs	IAD RMG
Risk Management - Insurance Programs	IAE RMG
Risk Management - Insurance Programs	IAF RMG
Risk Management - Insurance Programs	IAH RMG
Risk Management - Insurance Programs	IAI RMG
Risk Management - Insurance Programs	IAL RMG
Risk Management - Insurance Programs	IAN RMG
Risk Management - Insurance Programs	IAO RMG
Risk Management - Insurance Programs	IAQ RMG
Risk Management - Insurance Programs	IAR RMG
Risk Management - Insurance Programs	IAS RMG
Risk Management - Insurance Programs	IAT RMG
Risk Management - Insurance Programs	IAU RMG
Risk Management - Insurance Programs	IAW RMG
Risk Management - Insurance Programs	IAX RMG
Risk Management - Insurance Programs	IBB RMG
Risk Management - Insurance Programs	IBC RMG
Risk Management - Insurance Programs	IBD RMG
Risk Management - Insurance Programs	IBF RMG
Risk Management - Insurance Programs	IBG RMG
Risk Management - Insurance Programs	IBH RMG
Risk Management - Insurance Programs	IBI RMG
Risk Management - Insurance Programs	IBK RMG
Risk Management - Insurance Programs	IBL RMG
Risk Management - Insurance Programs	IBM RMG
Risk Management - Insurance Programs	IBR RMG
Risk Management - Insurance Programs	IBS RMG
Risk Management - Insurance Programs	IMM RMG
Risk Management - Insurance Programs	ISB RMG
Risk Management - Insurance Programs	IXX RMG
Risk Management - Operations	IBP RMG

THIS PAGE LEFT INTENTIONALLY BLANK

BUDGET BOOK DEFINITIONS

Accrual: An accrual is an accounting entry that recognizes revenue when earned and expenses when incurred. An accrual is made at the end of the fiscal year to ensure revenue and expenses are recorded in the appropriate fiscal year.

Activity: A component within a fund; usually a specific line of work performed to accomplish a function for which a governmental unit is responsible.

Amortization: The process of gradually extinguishing an asset on the books.

Appropriation: An appropriation is an authority to spend. It represents the authorization for the county to make expenditures/incur obligations for a specified purpose and period of time. An appropriation represents the authorized expenditure limit for a budget unit for the current fiscal year.

Balanced Budget: The annual operating budget will be structurally balanced upon adoption of the Board of Supervisors. Total revenues, including carry-over fund balances, will equal the total fund appropriation and reserves.

Base Budget: The base budget represents the prior year approved budget plus mandated cost adjustments such as across-the-board salary increases (MOU), retirement costs, risk management liabilities, and previous year's mid-year Board approved costs.

Budgeted Staffing: The number of equivalent positions funded in the budget unit. Also referred to as full-time equivalent (FTE).

Capital Project Funds: Capital Project Funds are used to account for financial resources designated for the acquisition or construction of major capital facilities other than those financed by Enterprise and Internal Service Funds.

Central Computer: The Central Computer expense category is set up to allocate the Information Services Department's computer charges to departments based on usage. These are countywide costs for computer infrastructure such as email, wide area network, payroll processing, and software/hardware staff support. Each department's Central Computer budget amount is estimated at the beginning of the fiscal year by the Information Services Department and is billed based on that estimate. Next year's budget (2008-09) will be adjusted based upon the actual usage in 2007-08.

Contingencies: An amount set aside within a budget for unforeseen expenditure requirements. Board action must be taken to spend contingency funds and a 4/5 vote is required for approval.

Costs to Maintain Current Program Services: All non-discretionary budget changes that are factored into the base budget: these include the cost of new mandates and negotiated salary increases. The Board of Supervisors approves these costs for general fund departments in the County Administrative Office's financing plan.

COWCAP: COWCAP is an acronym for County Wide Cost Allocation Plan. It is the method by which indirect support costs for services such as Human Resources, Payroll, Purchasing, etc. are allocated to departments. It is prepared annually by the County Auditor/Controller-Recorder in accordance with the Office of Management and Budget, Budget Circular A-87, which is the guideline for state and federal reimbursements for indirect costs.

Department: An organizational unit used by county management to group programs of a like nature. In terms of financial structure, departments can have multiple funding sources, i.e. general fund, special revenue etc. that are based on specified uses. The combinations of the various funds are consolidated at the department level.

Department Recommended Funded Adjustments: A proposal by the department to change or implement a new program funded through existing resources that is not currently authorized by the Board.

Depreciation: The recording of expiration in the service life of fixed assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy, and obsolescence.

Deficit: Insufficient revenues or other available funds to fully finance expenditures and other disbursements during a fiscal year.

Discretionary Revenue: Revenue not legally designated for a specific purpose or program that can be appropriated at the discretion of the Board of Supervisors.

Employee Health & Productivity Program (EHaP): A modified duty/return to work program that utilizes specialized nurses to obtain effective and timely treatment for injured or ill employees. Overall goals are to return the employee to the workplace as soon as possible and to increase the health and productivity of employees through health promotion and risk reduction programs.

Encumbrance: An obligation placed on an appropriation to pay for goods or services that have been ordered by means of contracts, but not yet received. In other words, the money is tied up. Even though it has not been spent, it cannot be used for any other purpose.

Enterprise Funds: Enterprise Funds are established to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through operational revenues.

Expenditure: Decreases in net financial resources. An expenditure includes current operating expenses that require the present or future use of resources.

Fiscal Year (FY): The County's twelve-month accounting period (July 1 through the following June 30), which varies from the calendar year and the federal fiscal year.

Fixed Asset: An asset of a long-term character such as land, buildings, furniture, and other equipment costing $5,000 or more and having a useful life of one year or more. Additionally, computer software is capitalized if the value is $100,000 or greater.

Full-time Equivalent (FTE): The number of equivalent positions funded in the budget units. Also referred to as budgeted staffing. An equivalent position is calculated by taking the total number of work hours budgeted for the budget unit and dividing by 2080, which represents the total number of hours in a work year.

Function: A group of related activities aimed at accomplishing a major service for which a governmental unit is responsible. This designation is specified by the State Controller. For example: "Public Protection" is the function of the Sheriff's Department.

Fund: A legal unit that provides for the segregation of moneys or other resources in the county treasury for specific activities or obligations in accordance with specific restrictions or limitations. A separate set of accounts must be maintained for each fund to show its assets, liabilities, reserves, and fund balance, as well as its income and expenditures. The assets of a fund may also be placed into separate accounts to provide for limitations on specific fund income or expenditures.

Fund Balance: An amount comprised of accumulated excess or deficiency of revenues less expenditures of a fund, including the cancellation of prior year encumbrances. This is measured at the beginning or end of a fiscal year.

GASB 34: Governmental Accounting Standards Board (GASB), Statement 34 establishes requirements for the annual financial reports of state and local governments. The goal is to make annual reports easier to understand and more useful to people who use governmental financial information to make decisions.

There are many components of GASB 34, but as it relates to the budget, it is primarily composed of how services provided between county budget units are accounted for. GASB 34 specifies how payments for services should be accounted for (either as reimbursements or as departmental revenues). All transactions between departments within the same fund (i.e. general fund) are budgeted as reimbursements. While the net impact is zero, reclassifications between these two categories cause inconsistencies when comparing year-to-year budgets by specific expense or revenue categories.

General Fund: The General Fund is the predominate fund for financing county programs. It is used to account for revenues that are not specifically designated to be accounted for by any other fund. The primary sources of revenue for the general fund are property taxes and other taxes, state and federal aid, current services, and other revenue. The general fund is used as the major funding source for the administrative/executive, economic development, fiscal, human services, law and justice, and public and support services groups.

General Fund Financing: Describes the overall process of administering local cost, which is the amount contributed by the county general fund from its discretionary revenue sources to finance the activities of a department.

Governmental Funds: Governmental funds consist of the general fund, special revenue funds, capital projects funds and debt service funds.

Internal Service Funds: Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the governmental unit on a cost reimbursement basis.

Local Cost: Local cost (or general fund financing) is the amount contributed by the county general fund from its discretionary revenue sources to finance the activities of a department.

Mandate: A program that meets constitutional, statutory or court-ordered requirements from either federal or state entities.

Memorandum of Understanding (MOU): For budget purposes, the MOU refers to a negotiated and approved labor agreement between the county and an employee labor organization or group that details the salary, benefits, and other conditions of employment.

Mid-year Adjustments: Board approved changes to a department's budget after the adoption of the final budget.

Mission: A clear, concise statement of purpose for the entire department. The mission focuses on the broad, yet distinct, results the department will achieve for its customers.

Operating Transfers In/Out: A method of providing financing from one fund to another for the implementation of a project or program.

Other Charges: A category of accounts established for expenditures other than salaries and benefits, services and supplies, and fixed assets. Example: Interest expense, public assistance costs, etc.

Performance Measure: An ongoing, quantitative indicator of resources consumed, workload, productivity, efficiency, and effectiveness. Performance measures should relate to objectives and allow for measurement of the same thing over time.

Policy Item: A funding request by a department for workload and program changes that were not financed within existing departmental revenue or general fund allocations. A policy item requests additional general fund financing.

Position: A specific employment, whether occupied or vacant, involving duties requiring the services of one person. A position may be full or part-time as reflected in the FTE value or budgeted staffing amounts.

Proposed Budget: A proposed budget is the working document of the fiscal year under discussion. Approval of this document does not allow expenditures for fixed assets or for new permanent employee positions unless specifically approved by the Board of Supervisors.

Proposition 172 (Prop 172): A permanent extension of a half-cent Local Public Safety Sales Tax approved by California voters on November 2, 1993. Proceeds of this sales tax must be dedicated to public safety.

Proprietary Funds: Classification used to account for a government's ongoing organizations and activities that are similar to those often found in the private sector (i.e., enterprise and internal service funds).

Public Service Employee (PSE): PSEs are employees assigned to entry-level positions in a variety of fields and occupations for a limited duration. They are not full-time, regular county employees. PSEs are subject to an expedited recruiting process to accommodate additional workload or to handle one-time special projects. They do not receive the full range of benefits or have the civil service status of regular county employees.

Realignment Funding (Health & Welfare): In 1991-92 the state approved the Health & Welfare Realignment Program that involves a shift of program responsibilities from the state to the counties. This shift is funded through a corresponding shift of dedicated Sales Tax and Vehicle License Fee revenue.

Reimbursements: Amount received as a repayment of the cost of work, or service performed, or of other expenditures made, for or on behalf of another governmental unit or department. Reimbursements represent the recovery of expenditure and are considered a financing source.

Restricted Financing Funds: Restricted financing funds consist of two restricted financing sources – Prop 172 and Realignment. Prop 172 revenue assists in financing the Sheriff, District Attorney, and Probation departments. Realignment assists in financing mental health, social services, and health programs within the county.

Revenue: The addition of cash or other current assets to governmental funds (receipts) which do not increase any liability or reserve and do not represent the recovery of an expenditure, i.e., reimbursements. Generally, revenue is derived from taxes, licenses and fees, or investment earnings. Revenues are deposited in a fund for future appropriation.

SB 90 State-Mandated Local Program: State reimbursements to local governments for the cost of activities required by State legislative and executive acts.

Services and Supplies: A category of expenditures within the budget for all standard costs of daily operations, including such items as office supplies, training, contractual services, and travel.

Set-Aside Reserve: A reserve made up from available balances materializing throughout one or more fiscal years which are not required to support disbursements of a legal or emergency nature and are held (set aside) for future funding requirements.

Special Revenue Funds: Special Revenue Funds are used to account for the proceeds of specific sources of revenue whereby the use of such revenue is restricted by law for particular functions or activities of government.

Step Increases: An employee, based upon the completion of the required service hours in their classification, satisfactory work performance, and appointing authority recommendation, may receive step advancements. Step advancements within the base salary range shall be based on two (2) step increments. Each increment is 2.5%.

Strategic Goal: A strategic goal translates resources into significant results to be achieved, providing the basis for evaluating the department as a whole.

Transfers: The movement of resources from one fund to another usually for payment of services received.

Trend: A documented recurrence of a measurable event or circumstance over time that is increasing, decreasing or even staying the same.

Unrestricted Net Assets: That portion of net assets that is neither restricted nor invested in capital assets (net of related debt).