SAN BERNARDINO COUNTY BOARD OF SUPERVISORS

Bill Postmus
Chairman
1st District

Paul Biane
Vice Chairman
2nd District

Dennis Hansberger
3rd District

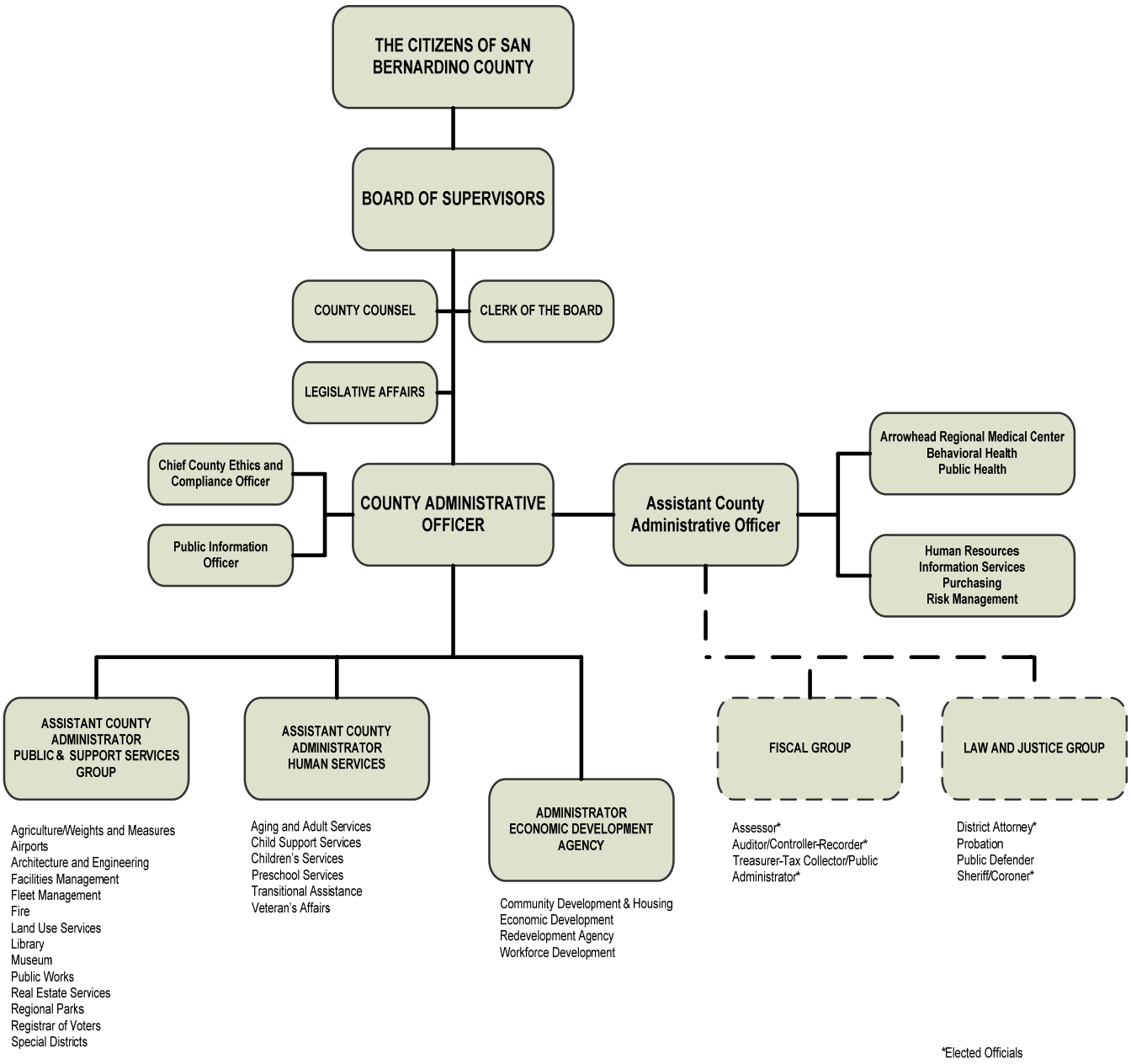
Gary Ovitt
4th District

Josie Gonzales
5th District

County Administrative Officer
Mark Uffer

COUNTY MISSION STATEMENT

The mission of the government of the County of San Bernardino is to satisfy its customers by providing service that promotes the health, safety, well being, and quality of life of its residents according to the County Charter, general laws, and the will of the people it serves.


THE CITIZENS OF SAN BERNARDINO COUNTY
BOARD OF SUPERVISORS
COUNTY COUNSEL
CLERK OF THE BOARD
LEGISLATIVE AFFAIRS
Chief County Ethics and Compliance Officer
Public Information Officer
COUNTY ADMINISTRATIVE OFFICER
Assistant County Administrative Officer
Arrowhead Regional Medical Center
Behavioral Health
Public Health
Human Resources
Information Services
Purchasing
Risk Management
ASSISTANT COUNTY ADMINISTRATOR PUBLIC & SUPPORT SERVICES GROUP
Agriculture/Weights and Measures
Airports
Architecture and Engineering
Facilities Management
Fleet Management
Fire
Land Use Services
Library
Museum
Public Works
Real Estate Services
Regional Parks
Registrar of Voters
Special Districts
ASSISTANT COUNTY ADMINISTRATOR HUMAN SERVICES
Aging and Adult Services
Child Support Services
Children's Services
Preschool Services
Transitional Assistance
Veteran's Affairs
ADMINISTRATOR ECONOMIC DEVELOPMENT AGENCY
Community Development & Housing
Economic Development
Redevelopment Agency
Workforce Development
FISCAL GROUP
Assessor*
Auditor/Controller-Recorder*
Treasurer-Tax Collector/Public Administrator*
LAW AND JUSTICE GROUP
District Attorney*
Probation
Public Defender
Sheriff/Coroner*
*Elected Officials

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MARK H. UFFER
County Administrative Officer

COUNTY OF SAN BERNARDINO

County Administrative Office
385 North Arrowhead Avenue
San Bernardino, CA 92415-0120
(909) 387-5418
FAX: (909) 387-5430

BOARD OF SUPERVISORS

Bill Postmus, Chair.....*First District*
Paul Biane, Vice Chair .....*Second District*
Dennis Hansberger ..... *Third District*
Gary C. Ovitt ..... *Fourth District*
Josie Gonzales .....*Fifth District*

The Honorable Board of Supervisors
County of San Bernardino
San Bernardino, California

The County's final budget for 2006-07 was adopted on August 22, 2006. As has been the case in past years, the budget stands as a fiscally sound spending plan and provides for the operational needs of county departments. The 2006-07 final budget continues to focus county resources on public safety, capital improvements (including alleviating the maintenance backlog on county buildings), the economic development of the County, and planning for the future by setting aside ongoing financing.

In Spring 2006, the County implemented the Service FIRST program. This program established consistent service standards and expectations for all County employees to ensure that our customers and co-workers receive the quality and level of service they desire. This initiative was also incorporated in the development of the 2006-07 budget.

Additionally, the County directed departments to build a business plan that focused on measuring departmental accomplishment of specific goals and objectives, rather than reporting the number of activities and services the department performs. The County intends to show how departments affect their customers and determine if the County is receiving the desired results. These business plans are a new starting point for the budget process and support the annual budget plan by tying the budget to department's goals and objectives.

Also new in 2006-07 is the setting aside of $20.0 million in ongoing revenues to finance future capital improvements. This financing will be used to satisfy the need for increased space necessitated by the service demands of the County's growing population.

THE BUDGET IN BRIEF

The County produces two budget books. This budget book represents the general fund, restricted financing funds, special revenue funds, capital project funds, and enterprise funds for the County. Additionally, there is a budget book for Board Governed Special Districts. The total appropriation for the County and Board Governed Special Districts in 2006-07 is $3.3 billion and $0.6 billion, respectively for a combined total of $3.9 billion.

General Fund appropriation, including restricted financing of Prop.172 and Realignment, total $2.2 billion and is funded by countywide discretionary revenues, financing transfers from departments, the use of reserves, and the beginning fund balance of the General Fund. Of this $2.2 billion, the Board of Supervisors has discretion over $664.0 million. The General Fund budget includes approximately $1.0 billion for salaries and benefits, which is a $100.6 million increase from the previous year. Of the $100.6 million increase, $58.7 million is for the Law and Justice Group to fund MOU increases for the safety and safety management units, retirement costs, workers compensation costs, and the addition of 312.2 new positions. The remaining $41.9 million in the non-law and justice groups funded MOU increases, retirement costs, workers compensation costs, and the deletion of 1.1 positions.

When the 2006-07 final budget was adopted, there was $52.5 million in general purpose reserves and $115.5 million in specific purpose reserves. Additionally, on-going set asides were established to pay the on-going annual costs for the county's future space needs ($20.0 million), retirement costs ($7.9 million), and jail expansion due to the growing population ($7.0 million).

BUDGET HIGHLIGHTS

Public Safety

In the Sheriff's Department, the 2006-07 final budget includes approved work-force increases equivalent to an additional 219.5 budgeted positions. $4.6 million is allocated for design services for the expansion of the Adelanto Adult Detention Center. The total cost of this project, which will add an additional 896 beds to the facility, is estimated to be $86.0 million. The final budget also set aside $3.7 million that will assist in funding the renovation of Central Juvenile Hall and a portion of the $20.0 million on-going set aside will be used to build a new Crime Lab.

The 2006-07 budget also includes $4.0 million for additional staffing in the County Fire Department. This staffing is for fire stations in the outlying desert areas and certain mountain areas of the County. In addition, $5.7 million in one-time funding, including $3.5 million for a new fire station in Phelan, is included in the budget.

Capital Improvements

In the 2006-07 final budget, $60.4 million in new projects are funded, primarily using County discretionary funds. Major new projects include $5.2 million for the renovation of Central Juvenile Hall in San Bernardino, $4.6 million towards the expansion of the Adelanto Adult Detention Center, $6.0 million for the expansion of the Fontana Government Center, $4.0 million to fund a Community Center in the City of Chino Hills, and $2.7 million for the expansion of the Hall of Geological Wonders at the County Museum in Redlands. Projects approved in prior years but not yet completed total an additional $127.4 million. The three major carryover projects are the $40.9 million seismic retrofit and remodel of the historic County Courthouse in San Bernardino to be funded primarily by an existing civil filing fee surcharge, a $30.0 million remodel of the sixth floor of the Arrowhead Regional Medical Center in Colton, to convert the floor from administrative space to a medical/surgical wing, and the $23.7 million acquisition and renovation of the 303 W. 3rd Street office building in San Bernardino.

Economic Development

The County continues to enhance the development of a countywide economic strategy to serve as a framework for policy decision-making when planning for the explosive growth and development the County now faces. In the 2006-07 final budget, an additional $2.5 million and 7.0 new positions were added for this purpose.

Transportation

The 2006-07 final budget includes increased transportation spending of $43.3 million to improve the County's road system. This increase in spending makes it possible to rehabilitate several highways and roads, widen and install passing lanes and signals, pave roads, replace bridges, and finance drainage improvements on certain roads.

Behavioral Health Program Funding

The County's 2006-07 final budget includes $30.6 million in funding from Proposition 63, which established a state personal income tax surcharge of 1 percent on taxpayers with annual taxable incomes of more than $1 million. New and expanded services will include a child/family support system, children's crisis response teams, one-stop integrated service centers for transitional-age youth, a consumer-operated peer-support and clubhouse expansion program, a forensic integrated mental health services program, and an assertive community treatment team for frequent users of hospital and jail services.

LOOKING AHEAD – CHALLENGES IN FISCAL YEAR 2006-07 AND BEYOND

As the population of the County continues to increase, the needs of the County continue to grow. Among the County financing issues on the horizon are:

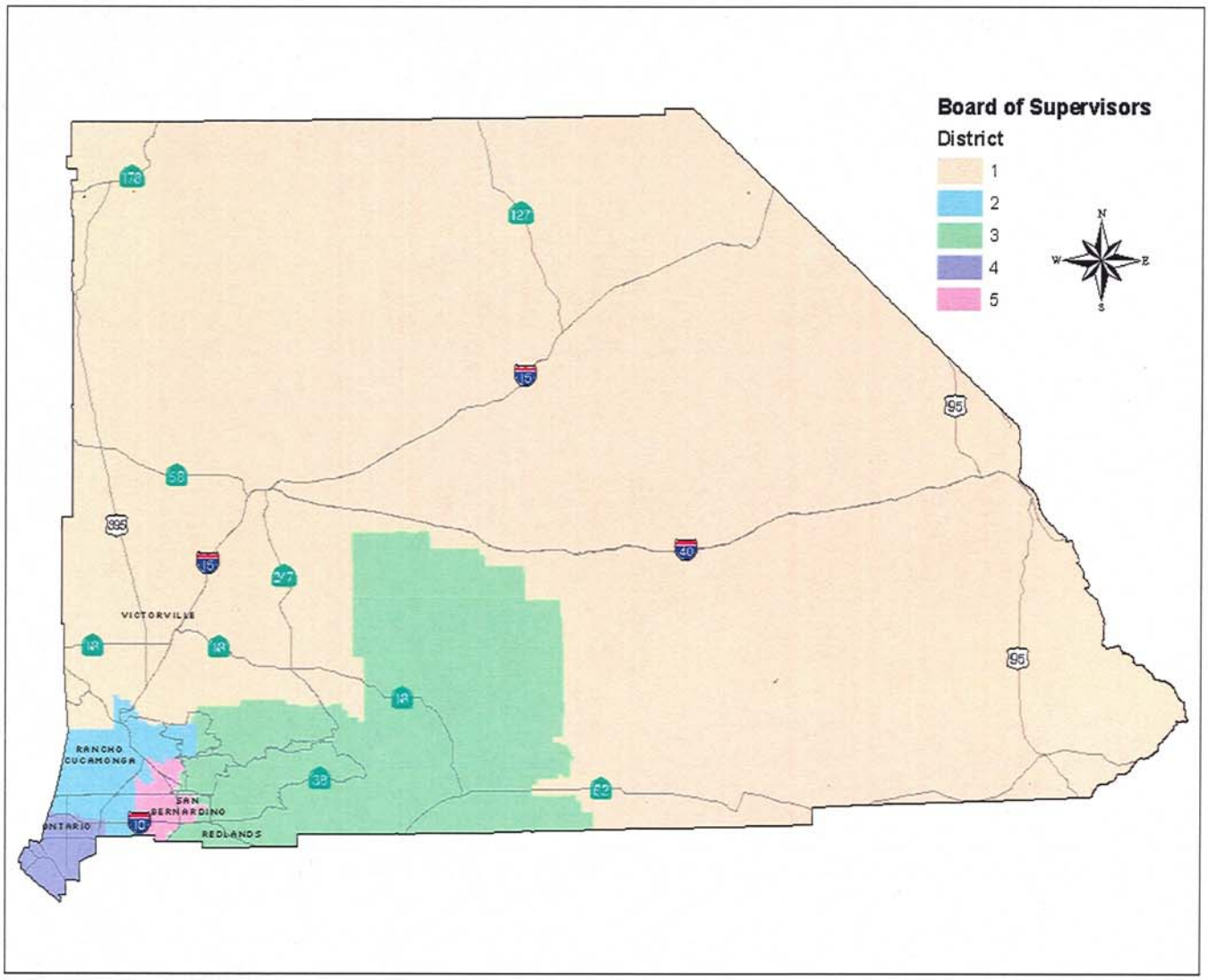
- Building Needs
- Jail Expansion
- Hospital Expansion
- State/Federal Financing Issues
- New Judgeships
- Economic and Redevelopment Needs

CONCLUSION

The fiscal year 2006-07 San Bernardino County Budget meets the County's budget objectives and addresses the major policy issues that face the County. As the County enters a new year and looks forward to the challenges that lie ahead in future years, we will continue to strive to efficiently and effectively meet the needs of San Bernardino County's citizens.

Respectfully submitted,

MARK H. UFFER
County Administrative Officer



*Each city included in this County Map is the largest city in its respective district.

County formed in 1853

County Seat: San Bernardino

The County is a charter County divided into five supervisorial districts on the basis of registered voters and population.

The County is governed by a five-member Board of Supervisors who serve four-year terms.

The Chairman and Vice Chairman are elected by and from members of the Board.

COUNTY OF SAN BERNARDINO
COUNTYWIDE SERVICES

The services provided by the County are broken into categories in accordance with the County Mission Statement. The County Mission Statement reads, "The mission of the government of the County of San Bernardino is to satisfy its customers by providing service that promotes the **health, safety, well-being, and quality of life** of its residents according to the County Charter, general laws, and the will of the people it serves." Thus, the primary categories of service for the county are health, safety, well-being, and quality of life. The categories of support and fiscal services are necessary to supplement the other more primary services.

Health Services
- Arrowhead Regional Medical Center
- Behavioral Health
- Public Health

Safety Services
- County Fire
- District Attorney
- Law and Justice Group Administration
- Probation
- Public Defender
- Sheriff

Well Being Services
- Aging and Adult Services/Public Guardian
- Agriculture/Weights and Measures
- Airports
- Child Support Services
- Community Development and Housing
- Economic Development
- Human Services Administration
  - -Transitional Assistance
  - -Children's Services
- Land Use Services
- Preschool Services
- Public Works
- Redevelopment Agency
- Registrar of Voters
- Special District
- Veterans Affairs
- Workforce Development

Quality of Life Services
- County Library
- County Museum
- Regional Parks

Support Services
- Architecture and Engineering
- Capital Improvement Program
- Clerk of the Board
- County Administrative Office
- County Counsel
- Facilities Management
- Fleet Management
- Human Resources
- Information Services
- Purchasing
- Real Estate Services
- Risk Management

Fiscal Services
- Assessor
- Auditor/Controller-Recorder
- Treasurer-Tax Collector/Public Administrator

COUNTY OF SAN BERNARDINO
COUNTYWIDE FACTS AND FIGURES

SIZE:
20,160 square miles (largest county in the contiguous United States by area)

COMMUNITIES/TOWNS/INCORPORATED CITIES:
31

REGIONAL PARKLAND:
9,200 acres

COUNTY LIBRARY:
31 Branches

ELEVATION:
Highest Elevation, Mt. San Gorgonio, 11,502 ft.

UNIVERSITIES/COMMUNITY COLLEGES
(Ranked by # of students):

Four Year Universities (2003)
1. California State University San Bernardino (16,927)
2. University of Redlands (4,366)
3. Loma Linda University (3,501)

Community Colleges (2003)
1. Chaffey College (18,438)
2. San Bernardino Valley College (12,404)
3. Victor Valley Community College (10,930)
4. Crafton Hills College (5,521)
8. Barstow College (3,424)
9. Copper Mountain College (2,245)

Source: RAND California, Education Statistics.

AIRPORTS:
1. Cable Airport
2. Chino Airport
3. Daggett Airport
4. Hesperia Airport
5. Ontario International Airport
6. San Bernardino Airport
7. Southern California Logistics Airport

TOURIST ATTRACTIONS:
1. Big Bear Lake Resort
2. Calico Ghost Town
3. California Speedway
4. Colorado River
5. Joshua Tree National Park
6. Lake Arrowhead Resort
7. Route 66

TOP 5 HOSPITALS (Ranked by number of beds):
1. Loma Linda University Medical Center, Loma Linda (701 beds)
2. Kaiser Foundation Hospital, Fontana (393 beds)
3. Arrowhead Regional Medical Center, Colton (327 beds)
4. Community Hospital of San Bernardino, San Bernardino (292 beds)
5. St. Bernadine Medical Center, San Bernardino (286 beds)

Source: U.S. News and World Report, Best Health. Data provided by the American Hospital Association.

UNEMPLOYMENT: 4.4% (September 2006)

Source: California Employment Development Department, Labor Market Information

MAJOR SAN BERNARDINO EMPLOYERS (2006):

Employer	Employees
County	16,511
Loma Linda Univ. Health Center	13,000
US Marine Corp Air/Ground Center	12,000
Kaiser Permanente	9,300
San Bernardino City Unified School District	7,491
Ontario International Airport	5,000
Fontana Unified School District	3,820
San Manuel Band of Mission Indians	3,261
Cal State University San Bernardino	3,012
Chino Unified School District	3,000

Source: California Employment Development Department

EMPLOYMENT MIX (December 2005):

Services	545,000
Retail Trade	88,900
Government	120,600
Construction	46,100
Transportation & Public Utilities	166,100
Wholesale trade	31,200
Farming	2,900
Finance, insurance & real estate	27,300
Mining	800

Source: California Employment Development Department, SB County – Industry Employment and Labor Force – By Month, August 18, 2006.

MEDIAN FAMILY INCOME: $53,506 (Inflation Adjusted Dollars, 2005)

Source: U.S. Census Bureau, American Community Survey, 2005.

PER CAPITA PERSONAL INCOME: $25,108 (2004)

Source: California Employment Development Department, Labor Market Information.

MEDIAN HOME PRICE: $365,000

Source: Data Quick Information Systems, August, 2006.

ASSESSED VALUATIONS (FY 2006-07):
$153,832,296,959

Source: SB County Assessor's Office

TAXABLE SALES (in thousands, 2004): $26,206,167

Source: State Board of Equalization

COUNTY OF SAN BERNARDINO
COUNTYWIDE FACTS AND FIGURES CONTINUED

POPULATION BY CITY

INCORPORATED CITY	TOTAL 1/1/2006 ESTIMATED POPULATION
Adelanto	24,880
Apple Valley	67,507
Barstow	23,599
Big Bear Lake	6,182
Chino	78,055
Chino Hills	77,969
Colton	51,781
Fontana	165,462
Grand Terrace	12,380
Hesperia	80,268
Highland	51,489
Loma Linda	21,912
Montclair	35,648
Needles	5,681
Ontario	171,113
Rancho Cucamonga	170,479
Redlands	71,086
Rialto	99,189
San Bernardino	201,823
Twentynine Palms	27,498
Upland	74,099
Victorville	95,145
Yucaipa	50,553
Yucca Valley	20,537
Total Incorporated	**1,684,335**
Total Unincorporated	**307,494**

Source: *State of California, Department of Finance, E-1: Population Estimate with Annual Percentage Change- January 1, 2005 and 2006. Sacramento,* California, May 2006.

ETHNICITY (2004 Estimates):

White	39%
Hispanic	45%
Asian	5%
Black	9%
American Indian	1%
Other	1%

Source: State of California, Department of Finance.

MEDIAN AGE (2005): 30.2

Source: U.S Census Bureau, 2005 American Community Survey

BIRTH RATE (2005): 16.91 (per 1,000 pop.)

Source: State of California, Dept. of Finance, Demographic Research Unit, Historical and Projected Birth by County, 2000-14, September 2005.

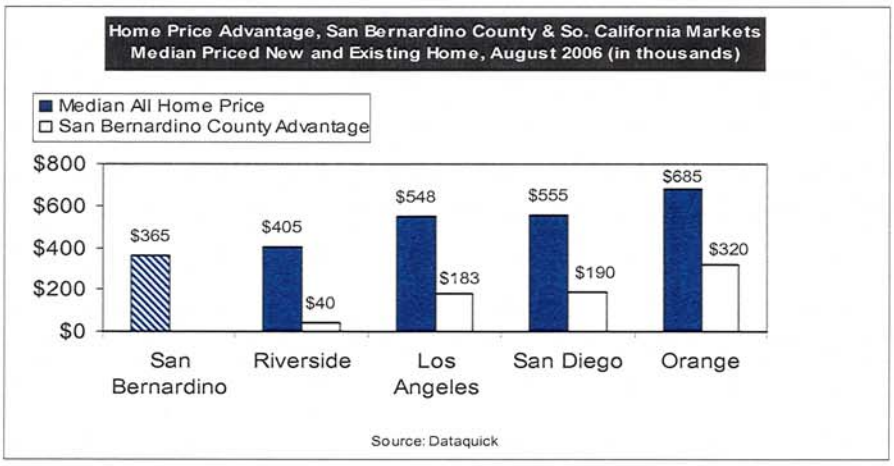
DEATH RATE (2004): 649.1 (per 100,000 pop.)

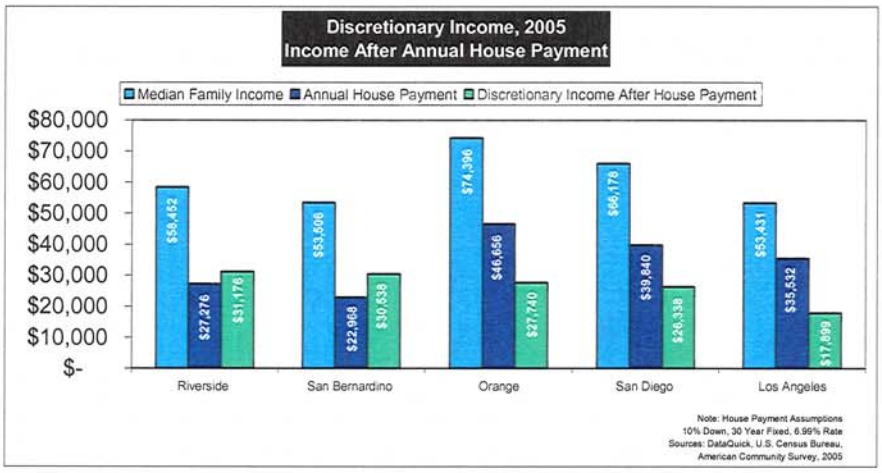
Source: Center for Health Statistics and U.S. Bureau of the Census, California Department of Finance, 2004.

POVERTY LEVEL: 15%

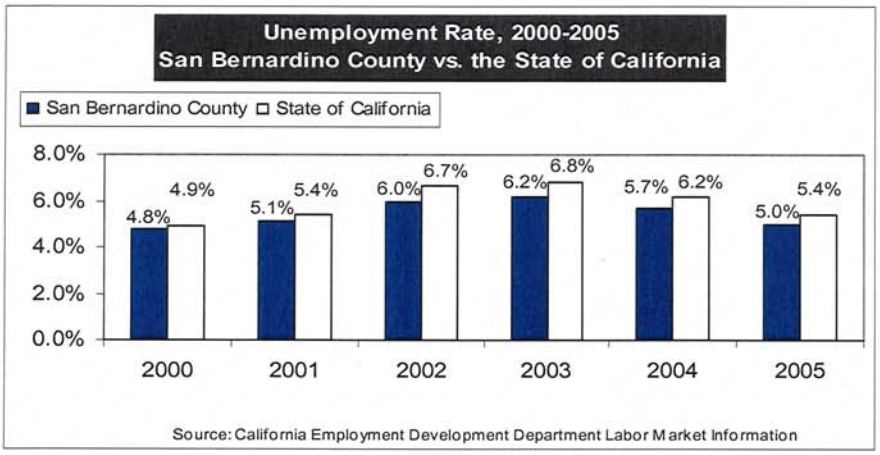
Source: U.S. Census Bureau, 2005 American Community Survey.

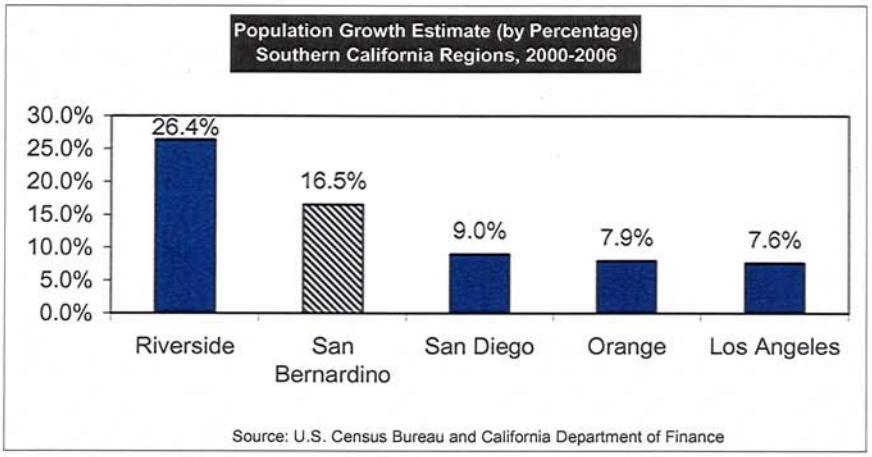
THE COUNTY OF SAN BERNARDINO COMPARES FAVORABLY TO OTHER REGIONS





THE COUNTY OF SAN BERNARDINO COMPARES FAVORABLY TO OTHER REGIONS, CONTINUED





COUNTY OF SAN BERNARDINO

The Board of Supervisors adopted the County of San Bernardino's 2006-07 Final Budget on August 22, 2006. This budget covers the period from July 1, 2006 – June 30, 2007. Each department is responsible for operating within their budget and has the authority to spend up to the approved budget amount.

The County of San Bernardino's 2006-07 Final Budget consisting of the general fund, restricted financing funds, capital project funds, special revenue funds, and enterprise funds has a total appropriation of $3.3 billion.

When developing their individual budgets, each department considers the following mission, vision, and value statements of the County of San Bernardino:

Mission Statement

The mission of the government of the County of San Bernardino is to satisfy its customers by providing service that promotes the health, safety, well being, and quality of life of its residents according to the County Charter, general laws, and the will of the people it serves.

Vision Statement

Our vision is to create a safe, clean, and healthy environment that appeals to families and individuals, and attracts the best in business and industry. We will create, support, and enhance vibrant communities that emphasize beauty, culture, art, recreation, education, and a sense of history.

VALUES Statement

To achieve our Vision, we dedicate ourselves to these values:

- **V**aluing our workforce by providing recognition, training and education, opportunities for customer service and career development, a safe and healthy work environment and fair compensation.
- **A**ppreciation and promotion of the diverse cultures that comprise our workforce and the communities we serve.
- **L**eadership by coordinating regional planning through collaboration with local communities and businesses.
- **U**nquestioned integrity that embraces a culture of honor and trustworthiness.
- **E**xcellence in the development of efficient and cost-effective strategies to improve customer service in an atmosphere that allows and encourages new ideas.
- **S**ervice of the highest quality to our customers delivered with dignity and respect.

Economic Indicators

San Bernardino County is part of an Inland Empire economy that is one of the strongest in the U.S. In 2005, the area added 56,658 jobs (*up 4.8%*) or 22% of those created in California. In first quarter 2006, the U.S. Bureau of Labor Statistics put the region's growth at 58,900 jobs (*up 5.0%*), indicating that this strength is continuing. In 2005, San Bernardino County's retail sales totaled $29.6 billion, up 12.8%. That was double the 6.3% growth in the state. The county's per capita sales of $15,172, compared to the state's average of $14,386. The high retail sales levels are, in part, the result of the region's low living costs for a Southern California area. The median family income in 2006 is $57,000, putting it above Los Angeles County (*$56,200*) but below Orange County (*$76,300*). However, after one year's amortization on the mortgage for the median home, the disposable income remaining in the Inland Empire is $30,688 versus $29,964 in Orange County and $19,420 in Los Angeles County.

Finally, San Bernardino County's assessed valuation is soaring, up 17.9% for fiscal year 2007 or $22.6 billion. This was the largest growth rate and absolute increase in the county's history. While home construction is slowing, other real estate sectors are not. Commercial developers are well behind meeting the needs of past population growth. Office operations are now migrating inland to meet the demands of the area's 4.0 million people. Industrial development in the county is expanding in concert with the need for facilities to handle the rising volumes of imports through Southern California's ports.

State of California's Budget

The 2006 Budget Act signed by Governor Schwarzenegger fulfills the two principal budget priorities he put forth in his May Revision – improving the state's fiscal health by: (1) paying down debt and building a reserve; and (2) fully funding education – while also providing critical funding for law enforcement, disaster preparation and services for abused and neglected children.

The Budget sets aside an unprecedented amount to address the state's debt – a combined total of more than $4.9 billion, or 4.7 percent of total General Fund resources available, by establishing a budget reserve of $2.1 billion and early debt repayments of $2.8 billion.

At the same time, the Budget provides a record level of funding for the state's K-12 schools and community colleges, fully funding the Proposition 98 guarantee. The Budget provides $55.1 billion in education spending under Proposition 98, an increase of 8.1 billion, or 17 percent compared to the 2004 Budget Act.

The Budget also provides significant new resources to protect the public: $256 million to improve services to abused and neglected children; $214 million to improve the capacity of hospitals to handle disaster and epidemic related surges in demand for hospital care; $198 million for law enforcement initiatives, including funding to help police departments cover the costs of booking fees, enhancements to law enforcement subventions, funding for methamphetamine eradication, funding for sexual assault felony enforcement grants to local governments, and grants to help county sheriffs and probation officers manage mentally ill offenders.

In addition, the Budget makes a substantial investment in improving California's transportation system. It provides $1.4 billion to fully fund Proposition 42 for the second consecutive year, and it provides an additional $1.4 billion for the early repayment of past loans from Proposition 42, for a total of $2.8 billion. Of the $1.4 billion repayment, $446 million is designated for cities and counties for local road and street maintenance that would otherwise not be funded. Finally, the Budget provides $250 million for deferred maintenance in the state park system.

Source: The California Department of Finance

State Impact on the County's Adopted Budget

Transfer of Fees

The 2006-07 Budget Act requires counties to transfer revenues from certain court imposed fees, fines, and forfeitures to the local trial court that would otherwise have gone to the counties. The county's historical contribution of $28,390,295 was made up of two components. The expenditure component of $20,227,102 represented the adjusted 1994-95 county expenses for court operations and the revenue component of $8,163,193 was based on the fine and forfeiture revenue sent to the state in 1994-95. The revenue component has been reduced to $3,325,704 in 2006-07, and therefore, the county's current contribution is $23,552,806.

Property Tax Administration Grant

The 2006-07 Budget Act suspends for one more year the $60 million that the State has budgeted since 1995-96 for the State Property Tax Administration Grant Program that has assisted counties in maintaining timely property assessments. The County's revenue loss totals $2.1 million.

Senate Bill 90

The passage of Senate Bill 90, the Property Tax Relief Act of 1972, provided that counties receive reimbursement by filing claims to the state for the actual costs incurred for implementing certain state-mandated programs. As part of the 2006-07 Budget Act, the state appropriated $169.9 million, with instructions to the State Controller's Office to pay deferred and newly determined mandates. This represents an increase in payments from one to two years of the fifteen years of installment obligations owed to local agencies. The County is estimated to receive $6.5 million in claims in 2006-07.

Transportation

Of the $2.8 billion provided by the 2006-07 Budget Act to improve California's transportation system, $11.0 million has been designated to San Bernardino County. The County will used these funds to finance a number of projects including the following:

- Rehabilitation of Redwood Avenue – Fontana area.
- Drainage improvements to Nice Avenue – Mentone.
- Rehabilitation of Crafton Avenue – Mentone.
- Rehabilitation of State Street – Muscoy.
- Rehabilitation of Tamarind Avenue – Fontana area.
- Rehabilitation of Phelan Road – Phelan.
- Drainage improvements to El Mirage Road – Adelanto area.
- Curb and gutter repair – Silver Lakes.
- Retaining wall replacement/retrofit – Lake Arrowhead area

Financial Planning Calendar

Ongoing

The Board of Supervisors provides ongoing policy direction to the County Administrative Officer.

August through November

Business Plans – Department-wide Business Plans are developed and serve as a guideline to lead the County in preparing the budget. The Business Plan is a comprehensive and systematic management tool designed to help each department assess the current environment, anticipate and respond appropriately to changes in the environment, envision the future, increase effectiveness, develop commitment to the department's mission, and achieve consensus on goals and objectives for achieving that mission. The Business Plan supports the annual budget plan by illustrating how a department's budget and available resources can be tied to goals and objectives, and is used to track, monitor, and evaluate departmental progress by establishing timelines and milestones, and comparing projections to actual accomplishments.

Capital Improvement Plan – Departments submit annual capital improvement requests for improvements to land or structures that exceed $5,000. These requests include a project description and justification, financial impact, and funding source. The requests are evaluated and prioritized by the County Administrative Office and presented to the Board of Supervisors for comment during budget workshops. In addition, departments periodically provide a five-year plan that is updated to re-evaluate priorities based on changing circumstances, staffing levels, and available funding.

December through February

Five-year Financial Plan – The County Administrative Office develops a five-year forecast of financial operations for general fund programs, projecting major revenues and expenditures, based on current service levels and expected future changes to those programs or service levels. The analysis includes the identification of trends, significant impacts, and recommendations, which are reported to the Board of Supervisors.

Budget Prep System – The in-house budget system is updated for changes in the various Memorandums of Understanding between the County and the various employee representation units. Additionally, internal training is conducted for all users of the system and the system is opened up for departmental input into preparation of the budget submittal.

March and April

Business Plan Workshop – Department Heads, County Administrative staff, and the Board of Supervisors meet to discuss and review the Business Plans. These plans include departmental requests for policy items for which the Board of Supervisors provides input and direction to staff.

Financial Plan – The upcoming budget year financing plan is developed based on revenue projections and estimates for cost increases of on-going costs. This plan includes the allocation of general fund financing (local cost) and provides estimates from remaining funding available to meet unmet needs of the County.

Preparation of Proposed Budget – Departments develop their respective proposed budgets and submit them to the County Administrative Office for review and recommendation to the Board of Supervisors. General fund departments must budget within their respective local cost allocations given to them based on the financing plan.

Fee Development – Departments develop their respective budget unit(s) proposed fee changes and submit them to the County Administrative Office for review and recommendation to the Board of Supervisors.

May and June

Submission of Proposed Budget –. The Proposed Budget Book is finalized and presented to the Board of Supervisors. The County Administrative Office publishes notices and schedules public hearings to discuss the proposed budget.

Budget Workshop – Department Heads, County Administrative staff, and the Board of Supervisors meet to discuss and review the proposed budget. The Board provides input and direction to staff regarding programs, staffing, funding, and fees.

Budget and Fee Hearing – The Board of Supervisors conducts public hearings on the Proposed Budget and the Proposed Fee changes. At this time, the Board may modify the Proposed Budget.

August

Adoption of Final Budget – All Board approved changes are incorporated into the Final Budget.

Calendar for the 2006-07 Budget

August 22, 2005	Business Plan Instructions to Departments
October 28, 2005	Capital Improvement Program – Request for Budget Submittals to Departments
November 10, 2005	Departments Submit Business Plans to the Budget Office
November 30, 2005	Departments Submit Capital Improvement Program – Request for Budget Submittals to Budget Office
February 16, 2006	Budget Preparation System opened for Departmental Input
February 27, 2006	Budget Preparation System Training for Departments
March 9, 2006	Budget and Fee Instructions to Departments
March 21, 2006	Board of Supervisors Approval of Targets/Financial Plan and Strategic Objectives
March 24, 2006	Departments Submit Budget Workbooks and Fee Changes to the Budget Office
April 24-25 & May 1-2, 2006	2006-07 Business Plan Workshop
May 8, 2006	Proposed Budget Delivered to the Board of Supervisors
May 31 & June 5, 2006	2006-07 Budget Workshop
June 6, 2006	Budget and Fee Hearing
June 27, 2006	Adoption of 2006-07 Proposed Budget
August 22, 2006	Adoption of 2006-07 Final Budget
November 2006	Final Budget Book Printed

Business Plan

This year, the Board of Supervisors received the County's first Business Plan, distributed in March 2006. This plan document is the new starting point for San Bernardino County's budget process and it is intended to support the annual budget plan by tying the budget to the department's goals and objectives.

Business Plan Workshops were held April 24th, 25th, May 1st and May 2nd, 2006. These workshops provided the Board of Supervisors the opportunity to review departmental goals and objectives. Additionally, this was the first occasion for departments to explain how they utilize their allocated resources in terms of meeting projected goals and objectives and what additional resources would be needed for new projects not yet funded.

General Fund Budget Process

The County Administrative Office has the responsibility of developing the county financing plan for all general fund departments. This plan begins with reviewing the two restricted financing sources, Prop. 172 and Realignment. Prop. 172 assists in financing the Sheriff, District Attorney, and Probation departments. Realignment assists in financing the general fund departments of Human Services, Behavioral Health, and Public Health for mental health, social services, and health programs. If these financing sources are not sufficient to pay for those departments' costs, then the general fund sources are considered.

The 2006-07 revised financing plan included a total of $524.6 million in ongoing discretionary revenue for the general fund. This revenue is comprised of property taxes, interest on the county investment pool, sales tax, and other taxes. The financing plan initially allocates increases in these discretionary revenues to fund increases in mandatory costs such as previously negotiated salary increases, previous year's Board approved costs, and other mandated costs. After the mandatory costs are financed, the remaining unallocated discretionary revenue is presented to the Board of Supervisors during the budget workshop for allocation.

Budget workshops were held on May 31 and June 5, 2006, to discuss each department's proposed budget. Each department submitted a proposed budget based on the general fund financing amount allocated to them in the financing plan and their own departmental revenues. At that time, departments also requested fee adjustments and/or policy items, which included funding requests for those workload and program changes that were unable to be financed in their proposed budget.

A Budget and Fee Hearing was held on June 6, 2006. The Budget and Fee Hearing is designed to take public testimony related to the budget and to provide direction to staff for changes or additions to the budget. At the Hearing, staff was directed to return to the Board on June 27, 2006, for adoption of the Proposed Budget and return in August for adoption of the Final Budget.

On June 27, 2006, the Board of Supervisors approved the County's Proposed Budget which included the County Administrative Office's recommended changes to financing and recommended changes to reserves, the Sheriff's Prop 172 program proposal, and the vast majority of recommended policy items.

The Final Budget was formally adopted on August 22, 2006. At that time, additional County Administrative Office recommendations and budget adjustments related to State Budget Impacts were also approved.

When the budget was adopted on August 22, 2006, the unrestricted financing available totaled $1.8 million. The breakdown of the unrestricted financing into categories of ongoing and one-time was $0.9 million and $0.9 million, respectively. In addition, the Board of Supervisors directed that any fund balance adjustment in the general fund would be made to the appropriation for contingencies. No money can be spent from contingencies without obtaining Board of Supervisors approval.

Other Funds Budget Process

In addition to the general fund, the County of San Bernardino has restricted financing funds, capital project funds, special revenue funds, enterprise funds, and internal service funds. All of these funds are restricted to the revenue sources they receive. Each department having these types of funds is responsible for developing its budget based on the revenue resources available to them. These resources include projected revenue to be collected in 2006-07 and any revenue not spent and carried forward from prior years (for example, fund balance for special revenue funds). These budgets were also discussed during the budget workshop and Budget and Fee Hearing. In addition, the Board of Supervisors gave approval to make necessary fund balance adjustments to these funds to agree to the Auditor/Controller-Recorder's actual fund balance.

Amending the Adopted Budget

An operating budget is adopted each fiscal year for all Governmental Funds. Expenditures are controlled at the appropriation unit level within budget units for the County. Any increases in appropriation in a budget unit after adoption of the final budget require an item to be placed on the agenda of the Board of Supervisors and a four-fifths vote is necessary for approval.

Transfers of appropriation between appropriation units within the same budget unit are authorized by the County Administrative Office with the following exceptions:

- Transfers out of the Salary and Benefit and Fixed Asset appropriation.
- Transfers in of the Fixed Asset appropriation in excess of $10,000.

The above two exceptions regarding transfers of appropriation also require an item be placed on the agenda of the Board of Supervisors.

APPROPRIATION SUMMARY

The 2006-07 final budget includes appropriation of $3,333,444,080, an increase of $240,250,061 or 7.77% over the 2005-06 restated final budget. The restatement is a result of creating the new Economic Development Agency and listing it separately from the Admin/Exec Group as previous listed. The schedule below lists appropriation, however, it does not include operating transfers, which is a mechanism for providing financing from one fund to another within the county.

	Restated Final 2004-05	Restated Final 2005-06	Final 2006-07	Change Between 2005-06 & 2006-07	Percentage Change
Countywide Operations					
Admin/Exec Group	371,338,230	410,300,619	462,158,163	51,857,544	12.64%
Contingencies	109,326,898	96,967,709	59,124,138	(37,843,571)	(39.03%)
Financial Administration	6,000,000	6,916,414	6,916,414	-	0.00%
Debt Service	22,537,293	21,737,293	21,137,293	(600,000)	(2.76%)
Economic Development Agency	-	4,039,579	7,884,668	3,845,089	95.19%
Fiscal Group	43,771,521	48,171,697	55,579,783	7,408,086	15.38%
Human Services	805,513,063	852,267,789	837,760,168	(14,507,621)	(1.70%)
Law & Justice Group	478,356,085	541,669,462	607,264,840	65,595,378	12.11%
Public and Support Services Group	76,275,550	85,073,955	99,187,047	14,113,092	16.59%
Total General Fund	**1,913,118,640**	**2,067,144,517**	**2,157,012,514**	**89,867,997**	**4.35%**
Restricted Financing Funds	64,934,332	86,248,868	51,218,711	(35,030,157)	(40.62%)
Capital Project Funds	55,021,644	135,480,527	187,965,212	52,484,685	38.74%
Special Revenue Funds	366,955,900	361,730,983	419,583,558	57,852,575	15.99%
Subtotal	**2,400,030,516**	**2,650,604,895**	**2,815,779,995**	**165,175,100**	**6.23%**
Enterprise Funds					
Arrowhead Regional Medical Ctr	288,702,713	316,080,391	340,079,901	23,999,510	7.59%
Medical Center Lease Payment	53,385,776	53,508,961	54,023,686	514,725	0.96%
County Museum Store	151,541	141,677	102,316	(39,361)	(27.78%)
Regional Parks Snackbars	67,603	73,245	74,336	1,091	1.49%
Regional Parks Camp Bluff Lake	292,594	257,536	222,466	(35,070)	(13.62%)
Solid Waste Management	98,049,999	72,527,314	123,161,380	50,634,066	69.81%
Subtotal	**440,650,226**	**442,589,124**	**517,664,085**	**75,074,961**	**16.96%**
Total Countywide Funds	**2,840,680,742**	**3,093,194,019**	**3,333,444,080**	**240,250,061**	**7.77%**

Countywide Operations

Countywide operations show an increase in appropriation of $89,867,997. The most significant increases are in Administrative/Executive Group and the Law & Justice Group. The most significant decreases are in Contingencies and Human Services. Each group is discussed below.

The **Administrative/Executive Group** shows a net increase of $51.8 million. The Behavioral Health budget unit represents $38.7 million of this increase mainly due to $30.6 million in cost increases associated with implementation of the Mental Health Service Act (MHSA) programs. Additionally, the California Children's Services budget unit increased $3.6 million for which represents a combination of staffing cost increases due to state mandated ratios and a cost shift for administrative services from the Public Health budget unit to the California Children's Services budget unit.

Contingencies are decreased a total of $37.8 million primarily due to a $53.7 million decrease in contingencies for uncertainties which was used to finance 2005-06 mid year board items as well as numerous 2006-07 policy items submitted by departments. This decrease was offset by a $20.0 million increase in contingencies for future space needs as the County plans for the financing of future growth.

Debt Service decreased a net $0.6 million primarily due to the elimination of a one-time policy item in 2005-06 that funded the early repayment of $1.0 million in outstanding Certificates of Participation and the addition of $0.3 million in variable rate savings from 2005-06 that the Board redirected in a new policy item to pay a portion of the County's 2006-07 outstanding variable rate debt.

The **Economic Development Agency** shows an increase of $3.8 million resulting from the approval by the Board of Supervisors of several policy items designed to enhance economic development programs within the County. The Economic Development Agency continues to evolve and expand after its creation last year.

Within the **Fiscal Group**, all budget units experienced an increase. The total increase is $7.4 million, of which the most significant increase is reflected in the Assessor's budget unit. In addition to the $1.2 million increase due to costs associated with performing the mandated functions of this office, the Assessor's budget unit received an additional $1.9 million in local funding to support several policy items and also received restoration of $0.6 million for business process improvement to their imaging system. The Auditor/Controller-Recorder increased $2.0 million due in part to improving the Financial Accounting System, monitoring user satisfaction surveys and providing additional training. The Treasurer-Tax Collector's budget unit increased $1.6 million mostly as a result of adding a Tax Collector satellite office in Victorville.

The **Human Services** decreased a net of $14.5 million. The caseload driven CalWORKs-All Other Families and CalWORKs-Two Parent Families decreased $21.4 million and $2.2 million, respectively. These decreases are due to a sharp decrease in caseload as a result of CalWORKs time limits and a healthy local economy. Additionally, Foster Care decreased $7.0 million due to cases moving from the Foster Care program to other programs.

These decreases are offset by increases of $10.8 million in the administrative claim due to MOU, retirement, workers comp and other services and supplies and increases of $3.6 million in Aid to Adoptive Children due to caseload increases.

The **Law and Justice Group** increased by a net $65.6 million. The Sheriff, Probation, District Attorney and Public Defender budget units all had increases in the costs to maintain current services. Beyond these factors, the Sheriff Department increased appropriation due to enhancing the coroner's division, city contracts, court security, the purchase of tasers and a replacement bus, new patrol deputies for unincorporated areas and the expansion of the Adelanto Detention Center. Additionally, increases in the Sheriff budget resulted from the newly established Immigration and Customs Enforcement Unit at West Valley Detention Center and a San Manuel patrol contract. The Probation budget unit increased appropriation as a result of further expansion of the High Desert Juvenile Detention and Assessment Center and mandated costs associated with the implementation of evidence-based treatments in the juvenile halls and probation-operated treatment facilities. Furthermore, Probation received funding for a Mentality Impaired Offender Unit. Other factors for the District Attorney's increase were due to an increase in support staff, Special Units Management staff, Victims Services staff and the funding of the Identity Theft Unit and the Lifer Prison Parole Unit. For the Public Defender's, additional increases resulted from a mid-year item that added ten positions and the approval of several policy items which added a total of fourteen more positions.

The **Public and Support Service Group** shows a net increase of $14.1 million attributed mainly to the increases in three budget units. The Registrar of Voters budget unit increased $5.4 million which represents a combination of decreases resulting from a two-election cycle in 2005-06 to a one-election cycle in 2006-07 offset by increases of $8.1 million in Help America Vote Act (HAVA) one-time funds available from the State to assist the County with its conversion to touch screen electronic voting with Voter Verified Paper Audit Trail functionality. The Facilities Management budget unit received an increase of $1.8 million for additional staff and funding for minor capital improvement projects that will be handled by the department. Lastly, Land Use Services' Building and Safety

budget unit increased $1.2 million due to on-going workload increases related to the improving economy and the continued increase in construction.

Restricted Financing Funds

Restricted Financing Funds consist of two restricted financing sources – Prop 172 and Realignment. Prop 172 revenue assists in financing the Sheriff, District Attorney, and Probation departments. Realignment assists in financing mental health, social services and health programs within the County.

Of the total $51.2 million in these restricted financing funds, the Realignment portion is $35.8 million and the Prop 172 portion is $15.4 million. Appropriation decreased from the prior year by $35.0 million, which consisted of a $32.4 million decrease in Realignment and a $2.6 million decrease in Prop 172. For more details regarding restricted financing, refer to the General Fund Financing section of this budget book.

Capital Project Funds

Capital Project Funds appropriation increased by $52,484,685 from the prior year amount.

Of the $188.0 million total appropriation for all capital projects budgeted for 2006-07, $60.4 million was budgeted for new projects and $127.6 million was budgeted as carry-over projects. For more details regarding capital project funds, refer to the capital improvement program section of this budget book.

Special Revenue Funds

Special Revenue Funds increased $57,852,575 overall.

Significant increases in appropriation in special revenue funds include:

- $56.0 million in various Transportation funds, of which the significant increases include $41.3 million in the operations fund, $8.2 million in the newly created development mitigation plan funds, and $3.2 million in the Measure I funds. These appropriations will be used for various roadwork projects, which include overlays, rehabilitation, storm drainage improvement, and the development of mitigation plans for future construction.

- $3.9 million expansion in the Regional Parks County Trail System due to planned construction of Phase One of the Santa Ana River Trail.

- $3.3 million growth in the Special Aviation funds as a result of new capital improvement projects scheduled at the county airports for 2006-07.

- $3.1 million in the Auditor/Controller-Recorder's Systems Development fund as a result of continued increases in the recordings of legal documents.

- $3.0 million in the County Library budget unit for a new facility, an additional joint use project, increases in the book budget, and an approved business process improvement to shift from barcode technology to radio frequency identification.

- $2.4 million in the newly created Southwest Border Prosecution Initiative fund for law and justice related activities. This funding was previously held in a reserve and is now allocated in a special revenue fund.

Significant decreases in appropriation in special revenue funds include:

- $4.8 million reduction in Probation's Juvenile Justice Grant program due to a change in the timing of funding received from the state. Previously, allocations were provided in advance of the expenditures and held in contingencies by the county.

- $3.4 million in various Sheriff's special projects funds, of which $1.8 million is in the COPSMORE grant fund which was scheduled to end in December 2005, however, an extension was approved through December 2006; and $1.5 million decrease in the Aviation special project fund due to the reimbursement from this fund for a purchase of a new helicopter in the Sheriff's general fund.

- $3.2 million cutback in Workforce Development primarily due to impacts of specialty grants expiring at the end of 2005-06 and an anticipated 10% cut in Workforce Investment Act (WIA) grant allocations.

Enterprise Funds

Of the six enterprise funds listed in the appropriation summary, Arrowhead Regional Medical Center and Solid Waste Management had the most significant changes.

The increase in Arrowhead Regional Medical Center (ARMC) reflects increased costs in workers compensation, retirement costs, salary and benefits costs due to labor negotiations, the addition of 192.4 positions to comply with required staffing ratio in nursing care services, and to convert contracted services to full-time employees. In addition, services and supplies increased related to information technology enhancement, inflationary costs, and professional services due to volume increases.

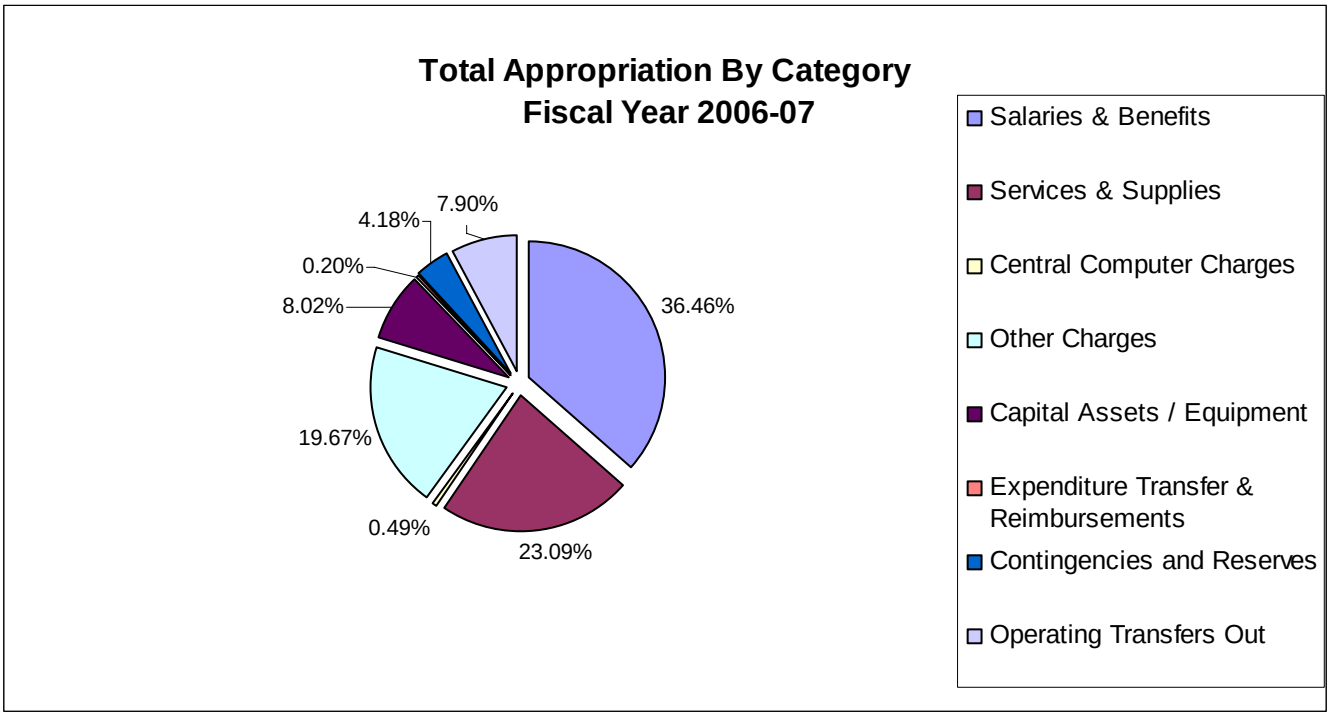
Solid Waste Management appropriation increased by $50.6 million, including $42.1 million for several new landfill expansions and environmental projects funded with the proceeds from the sale of the surplus property north of the Milliken Landfill, $4.3 million for closure projects funded from the Financial Assurance Fund, and costs to dispose of additional waste brought to the landfills and transfer stations for $4.2 million.

* * * * *

The appropriation summary charts presented on the following pages include expenditures and other financing uses such as operating transfers for all appropriated funds. Operating transfers represent financing provided from one fund to another within the county. The figures presented on the appropriation by category chart are subtotaled prior to the operating transfers out line. The appropriation categories reflected in the subtotal are the same as presented on page 1 of this budget summary. Additionally, there is a chart to reflect appropriation by group/agency and a chart for appropriation by fund type.

APPROPRIATION SUMMARY BY CATEGORY

	Fiscal Year 2004-05 Adopted Budget	Fiscal Year 2005-06 Adopted Budget	Fiscal Year 2006-07 Adopted Budget
Appropriation			
Salaries & Benefits	1,095,464,971	1,205,940,954	1,325,064,404
Services & Supplies	718,564,896	716,139,815	839,099,986
Central Computer Charges	12,821,359	14,971,328	17,848,675
Other Charges	670,659,672	727,264,460	715,060,056
Capital Assets / Equipment	141,352,517	213,270,176	291,507,915
Expenditure Transfer & Reimbursements	(9,183,951)	(10,601,679)	(7,096,920)
Contingencies and Reserves	211,001,278	226,208,965	151,959,964
Subtotal	2,840,680,742	3,093,194,019	3,333,444,080
Operating Transfers Out	163,430,844	197,904,137	287,057,017
Total	3,004,111,586	3,291,098,156	3,620,501,097
Budgeted Staffing	16,510.8	17,128.5	17,601.2



Changes by appropriation category for all appropriated funds include:

- Salaries and Benefits are increasing by approximately $119.1 million or 9.8%. This represents increased costs as a result of negotiated labor agreements, required retirement contributions, and the addition of 472.7 positions. Of significance, the Department of Behavioral Health added positions as a result of increased funding under the Mental Health Services Act (MHSA); the Sheriff-Coroner added additional staffing for the Adelanto Detention Center, the Coroner's Office, unincorporated patrol, and city service contracts; and Arrowhead Regional Medical Center added positions to comply with the required staffing ratio in nursing care services and to convert contract positions to full-time employees. Refer to the "Budgeted Staffing Summary" on pages 14 through 20 for further detail regarding staffing changes by department.

- Services and Supplies are increasing by approximately $122.9 million or 17.2%. Significant increases include $39.4 million in various transportation funds for roadwork projects, which include overlays, rehabilitation, storm drainage improvement, and the development of mitigation plans for future construction; $28.8 million for the Department of Behavioral Health to implement MHSA programs; and $10.3 million for Solid Waste Management for several new landfill expansions and environmental projects.

- Central Computer charges are increasing by $2.9 million or 1.9%. This is the result of 2005-06 mid-year rate increases and 2006-07 rate adjustments to account for licensing and lease agreements, infrastructure upgrades, and increased central processing unit (CPU) usage.

- Other charges are decreasing by $12.2 million or 1.6%. This appropriation unit includes public assistance payments, contributions to other agencies, debt service payments, and interest expense. The most notable change is a $26.9 million decrease in public assistance with a $11.3 million offsetting increase in contributions to other agencies in the Capital Improvement Program for community enhancement projects.

- Capital Assets/Equipment is increasing by $78.2 million or 36.7% and includes all capital projects, land acquisition, vehicle, and equipment purchases and lease/purchases. Significant changes include an additional $41.2 million for various projects in the Capital Improvement Program outlined in that section of this budget book; $22.2 million for Solid Waste Management – Site Enhancement, Expansion, and Acquisition for new capital landfill and construction projects; and $8.4 million for Airport capital projects.

- Expenditure Transfer & Reimbursements are decreasing by ($3.5) million or 33.0%. Transfers are the movement of resources from one fund to another for payment of services received and reimbursements are the amount received as a repayment for the services provided on behalf of another governmental unit or department. Reimbursements are considered a financing source.

- Contingencies and Reserves are decreasing by a total of $74.2 million or 32.8%. Significant decreases include $40.6 million in General Fund contingencies, of which, $53.7 million decreased in contingencies for uncertainties used to finance 2005-06 mid year board items as well as numerous 2006-07 policy items submitted by departments and $20.0 million was increased in contingencies for future space needs as the County plans for the financing of future growth. Additionally, decreases are reflected in the restricted general funds of Realignment and Prop. 172. These decreases are $32.4 million and $2.6 million, respectively.

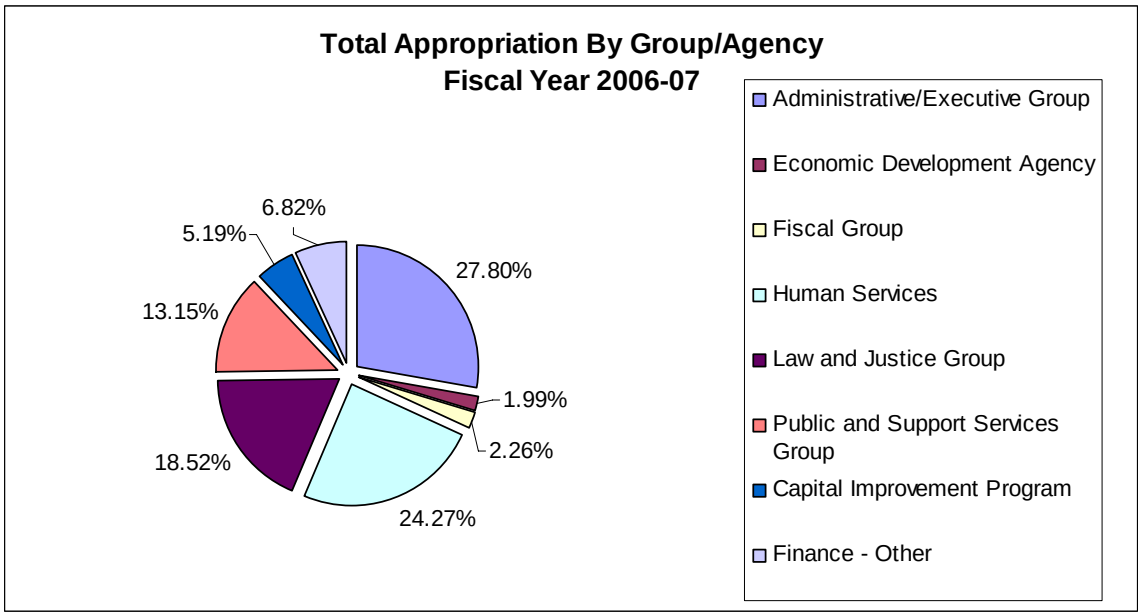
- Operating Transfers Out is a method of providing financing from one fund to another for the implementation of a project or program, and is increasing by $89.2 million or 45.0%. Significant increases include $44.3 million from the general fund to finance Capital Improvement Projects, County Fire Department programs, Transportation Department programs, Office on Aging programs, and to backfill the loss of state grant revenue for the Assessor's Office; and $27.9 million from Proposition 63 funds for MHSA programs.

APPROPRIATION SUMMARY BY GROUP/AGENCY

	Fiscal Year 2004-05 Adopted Budget	Fiscal Year 2005-06 Adopted Budget	Fiscal Year 2006-07 Adopted Budget
Administrative/Executive Group	825,379,560	894,288,168	1,006,460,701
Economic Development Agency	74,128,555	74,023,010	72,158,589
Fiscal Group	65,110,632	71,723,990	81,705,339
Human Services	853,672,142	901,936,598	878,654,528
Law and Justice Group	541,264,115	611,331,930	670,404,702
Public and Support Services Group	367,523,101	332,915,892	476,161,994
Capital Improvement Program	55,021,644	138,855,027	187,965,212
Finance - Other	222,011,837	266,023,541	246,990,032
Total	3,004,111,586	3,291,098,156	3,620,501,097
Budgeted Staffing	16,510.8	17,128.5	17,601.2

Note: The Administrative/Executive Group also includes the Health-related departments.

The above chart lists appropriation by group / agency. The Finance – Other group includes budget units that are predominately Countywide in nature, have no budgeted staffing associated with them, or exist for proper budgetary accounting purposes. Included in this group are contingencies, financial administration, the restricted funds of Realignment and Prop. 172, and some special revenue funds that only appropriate operating transfers out.



The matrix below lists the group / agency as depicted in the organizational chart of the county. For each group / agency listed, the various fund types utilized are checked.

Group / Agency	General Fund	Special Revenue Funds	Capital Projects Funds	Enterprise Funds	Internal Service Funds
Administrative/Executive Group	X	X		X	X
Economic Development Agency	X	X			
Fiscal Group	X	X			X
Human Services	X	X			
Law and Justice Group	X	X			
Public and Support Services Group	X	X		X	X
Capital Improvement Program			X		
Finance - Other	X	X			

FUND DESCRIPTIONS

Governmental Fund Types

General Fund: The General Fund is used to account for resources traditionally associated with government, which are not required legally or by sound financial management to be accounted for in another fund. The General fund is the County's primary operating fund.

Special Revenue Funds: Special Revenue Funds account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes (other than for major capital projects).

Capital Project Funds: Capital Project Funds account for financial resources designated for the acquisition or construction of major capital facilities other than those financed by Enterprise and Internal Service Funds.

Proprietary Fund Types

Enterprise Funds: Enterprise Funds account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

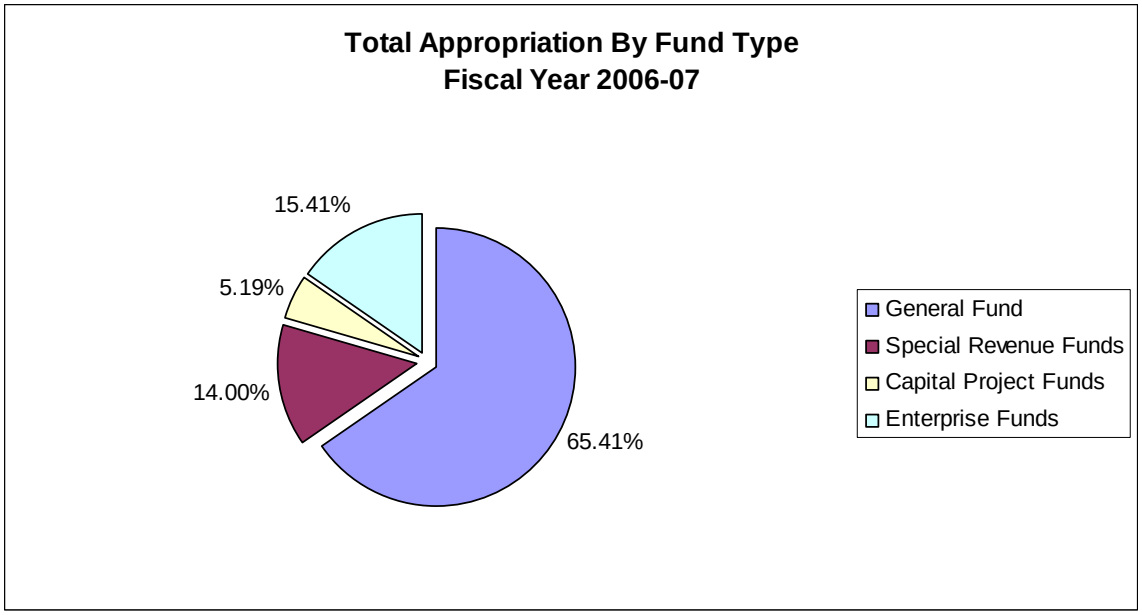
Internal Service Funds: Internal Service Funds account for the financing of goods or services provided by one department or agency to other departments or agencies of the governmental unit on a cost reimbursement basis.

* * * * *

All funds, except Internal Service Funds, are appropriated. Internal Service Funds have budgets for management purposes only.

APPROPRIATION SUMMARY BY FUND TYPE

	Fiscal Year 2004-05 Adopted Budget	Fiscal Year 2005-06 Adopted Budget	Fiscal Year 2006-07 Adopted Budget
General Fund	2,051,276,116	2,270,973,964	2,368,052,914
Special Revenue Funds	416,629,329	412,223,408	506,727,262
Capital Project Funds	55,021,644	138,855,027	187,965,212
Enterprise Funds	481,184,497	469,045,757	557,755,709
Total	3,004,111,586	3,291,098,156	3,620,501,097
Budgeted Staffing	16,510.8	17,128.5	17,601.2



REVENUE SUMMARY

The 2006-07 final county budget is financed from a variety of sources. These sources are listed below. This schedule does not include operating transfers as they are a mechanism for providing financing from one fund to another within the county.

	Final 2004-05	Final 2005-06	Final 2006-07	Change Between 2005-06 & 2006-07	Percentage Change
REVENUES FOR ALL COUNTY FUNDS (Excluding Enterprise Funds)					
Property Taxes	160,692,219	319,743,053	408,839,612	89,096,559	27.87%
Other Taxes	152,224,725	186,509,549	207,443,448	20,933,899	11.22%
State and Federal Aid	1,368,650,071	1,326,358,834	1,350,558,090	24,199,256	1.82%
Charges for Current Services	335,574,123	372,839,019	407,486,747	34,647,728	9.29%
Other Revenue	109,717,133	117,486,037	120,735,152	3,249,115	2.77%
Subtotal	**2,126,858,271**	**2,322,936,492**	**2,495,063,049**	**172,126,557**	**7.41%**
ENTERPRISE FUNDS					
Arrowhead Regional Medical Center	298,070,213	325,780,391	348,892,401	23,112,010	7.09%
Medical Center Lease Payment	24,536,303	23,974,328	24,280,903	306,575	1.28%
County Museum Store	169,650	147,600	133,000	(14,600)	(9.89%)
Regional Parks Snackbars	76,000	82,000	80,500	(1,500)	(1.83%)
Regional Parks Camp Bluff Lake	328,650	262,000	188,000	(74,000)	(28.24%)
Solid Waste Management	61,220,482	66,092,089	75,577,813	9,485,724	14.35%
Subtotal	**384,401,298**	**416,338,408**	**449,152,617**	**32,814,209**	**7.88%**
Total County Budget	**2,511,259,569**	**2,739,274,900**	**2,944,215,666**	**204,940,766**	**7.48%**

Property Taxes

The dramatic change in this revenue source is attributable to two major causes:

- An increase in property tax revenues based on an estimated 19% increase in secured assessed valuation.
- The elimination of the two-year $1.3 billion local government contribution of property tax revenues to the State that decreased property tax revenues by $16.4 million in both 2004-05 and 2005-06.

Other Taxes

Other taxes are increasing $20.9 million as a result of an estimated increase of $5.0 million in Property Transfer Tax as compared to the 2005-06 final budget. Sales taxes are expected to increase by $4.3 million over the 2005-06 final budget. The one-half percent sales tax for Prop 172 revenue is estimated to increase $10.5 million.

State and Federal Aid

An overall increase in revenues is reflected in the revenue category of state and federal aid. This increase is comprised of both increases and decreases in various programs.

Significant increases in State and Federal Aid include:

- $34.5 million in the Behavioral Health budget units of which, $27.9 million resulted from the passage of Proposition 63, that was enacted into law as the Mental Health Services Act (MHSA) effective January 1, 2005, $5.1 million is for increases in Medi-Cal inpatient costs, and $1.5 million represents an increase in Early Periodic Screening and Diagnostic Testing funds received from the state.

- $16.8 million in the Transportation budget unit, which includes the following increases: $11.0 million in state traffic congestion funds, $3.3 million in federal aid for disasters, $1.5 million in gas tax funds, and $1.5 million in the county's share of local transportation funds. These increases were offset by a $0.5 reduction in federal capital grants.

- $9.6 million in Human Services' Administrative Claim budget unit of which, $6.0 million represents an equal share of state and federal health administration and $3.6 million is for increase in federal welfare administration.

- $8.1 million in Help America Vote Act (HAVA) state grant for the Registrar of Voters to assist the County with its conversion to touch screen electronic voting with Voter Verified Paper Audit Trail functionality.

- $7.1 million in federal aid for Airports is due to additional funds anticipated from the Federal Aviation Administration (FAA) for capital improvement projects.

- $3.1 million anticipated in SB 90 revenues as this program has been restored by the state.

- $3.1 million in state grants for the Cedar Glen water and road improvements project.

Significant decreases in State and Federal Aid include:

- $24.6 million in various Human Services' Subsistence budget units that is the result of a $18.5 million decrease in state aid for children and a $6.1 million decrease in federal aid for children. Additionally, there was a $3.5 million reduction in state public assistance for the Human Services' Administrative Claim.

- $13.5 million in the Sheriff budget units of which, $11.7 million is a reduction of U.S. Marshal revenue in the Sheriff's general fund budget unit due to the county's mandate to provide housing for county prisoners. Additionally, a reduction of $1.8 million in the Sheriff's COPSMORE special revenue fund is because the grant is scheduled to end in December 2006.

- $4.2 million in federal funds for Community and Housing as a result of reductions in Community Development Block Grant funds and the final receipt of entitlement funds from other federal grants. Additionally, the Business Loan and Section 108 grant programs have been completed.

- $3.3 million in state grants in the Workforce Development budget unit due to specialty grants such as Welfare-to-Work, National Emergency, and Nurse's Workforce Initiative expiring; and the Workforce Investment Act formulary funds such as Adult, Dislocated Worker, and Youth grants have declining allocations from the Department of Labor to the State of California.

Charges for Current Services

Charges for current services increased overall from the 2005-06 budget year. The most significant increase in departmental business activity consists of $19.4 million in contract law enforcement services; $8.2 million in Transportation's facilities development fees; $2.6 million in property tax admin fees; $2.5 million in booking fees, $2.2 million in treasury pool management fees; and $2.1 million in recording fees.

Noteworthy decreases in current services include $5.7 million in court fees due to several legislative changes affecting the Trial Court Maintenance of Effort and revenue sharing agreements with the State and $1.3 million in election services due to one less major election in 2006-07.

Other Revenue

Other revenue includes licenses, permits, franchises, fines and penalties, interest earnings, and tobacco settlement funds. This category of revenue increased and the significant changes are mentioned below.

Noteworthy increases include $2.5 million in interest revenue and $1.2 million in construction permits due to the continued building construction within the county.

Major decreases in this category of revenue include a $2.5 million reduction in the Master Settlement Agreement budget due to anticipated decreases resulting from tobacco company disputes over the settlement agreement. Additionally, a decrease in other revenue of $1.1 million is anticipated because there is fewer helicopters remaining to be sold compared with the sales of last year.

Enterprise Funds

Of the six enterprise funds listed in the revenue summary, Arrowhead Regional Medical Center and Solid Waste Management had the most significant changes.

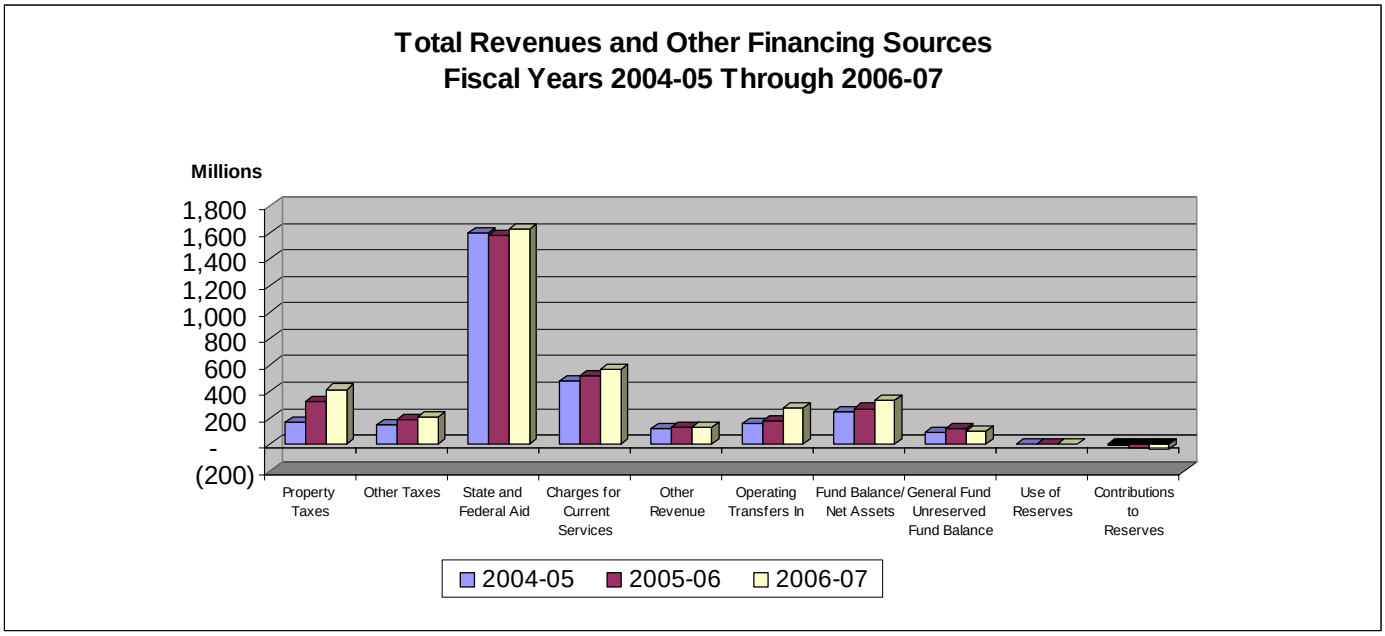
Arrowhead Regional Medical Center (ARMC) revenues are expected to grow due to anticipated increases in state and federal revenues attributed by: the new hospital financing waiver under SB 1100, Section 1011 of the Medicare Modernization Act of 2003, increase in Medicare revenue due to wage index geographic reclassification of San Bernardino County to Los Angeles County and additional revenue from Inland Empire Health Plan to execute a Circle of Excellence Program. Additionally, there is an increase in the Realignment allocation to ARMC to partially offset the increased costs related to nursing staffing compliance ratio and for one-time building & land improvements and information technology enhancement projects.

Solid Waste Management revenues increased by $9.5 million, including $6.8 million due to cost of living adjustments to Waste Delivery Agreements with cities, as well as additional tonnage accepted at the landfills and transfer stations, $1.5 million interest earned on cash balances, and $1.2 million for grants, royalties, and leases.

TOTAL REVENUES AND OTHER FINANCING SOURCES

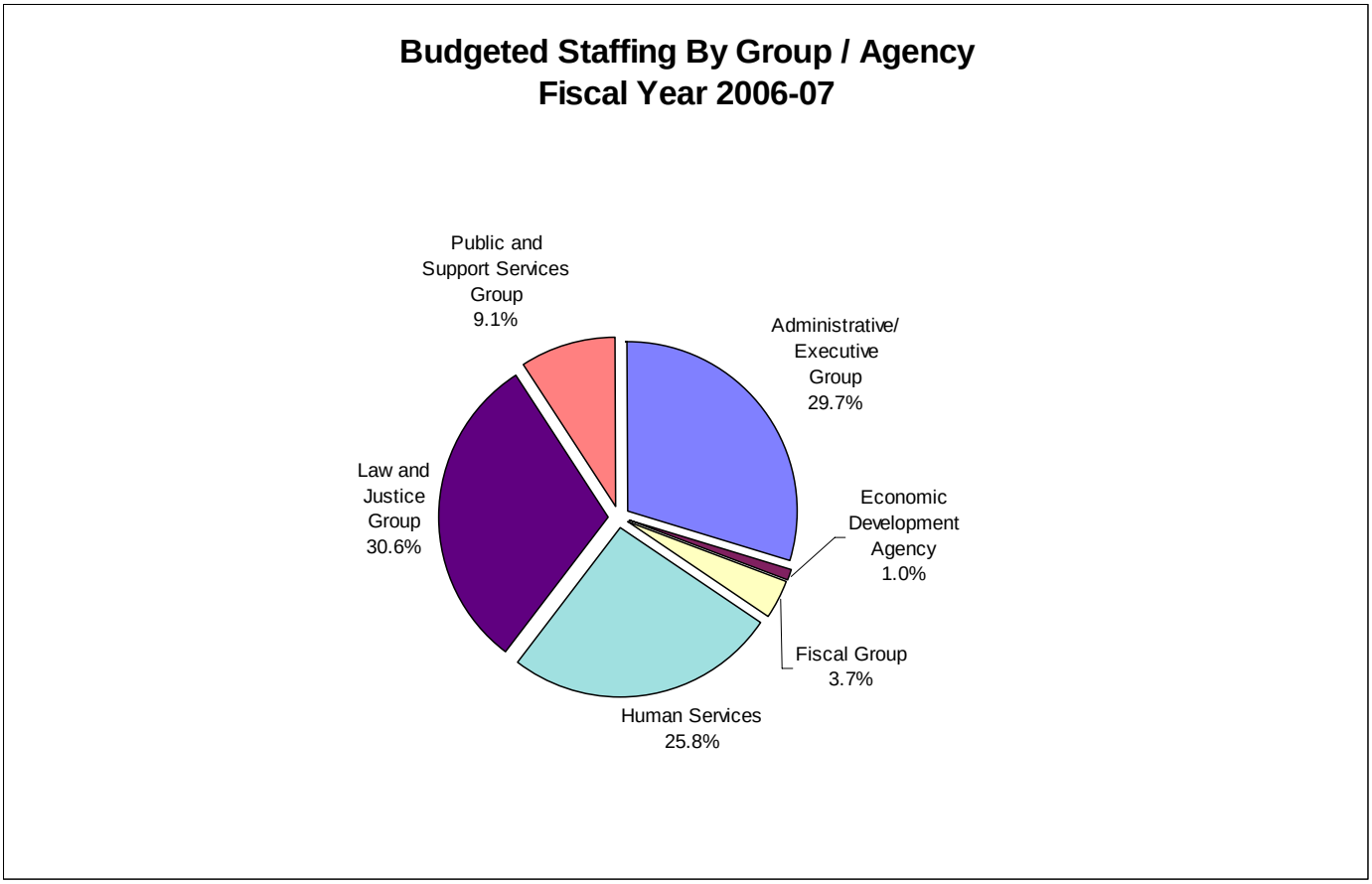
	Fiscal Year 2004-05 Adopted Budget	Fiscal Year 2005-06 Adopted Budget	Fiscal Year 2006-07 Adopted Budget
Revenues			
Property Taxes	167,754,752	327,126,671	415,936,297
Other Taxes	152,224,725	186,509,549	207,443,448
State and Federal Aid	1,596,789,993	1,581,198,401	1,622,031,175
Charges for Current Services	478,881,635	518,800,040	568,348,265
Other Revenue	115,608,464	125,640,239	130,456,481
Total Revenues	2,511,259,569	2,739,274,900	2,944,215,666
Other Financing Sources			
Operating Transfers In	156,713,492	179,256,696	275,104,245
Fund Balance/Net Assets	250,345,647	270,078,921	329,871,416
General Fund Unreserved Fund Balance	88,029,109	121,637,030	100,698,815
Use of Reserves	1,154,301	2,253,702	6,063,708
Contributions to Reserves	(3,390,532)	(21,403,093)	(35,452,753)
Total Other Financing Sources	492,852,017	551,823,256	676,285,431
Total Revenues and Other Financing Sources	3,004,111,586	3,291,098,156	3,620,501,097

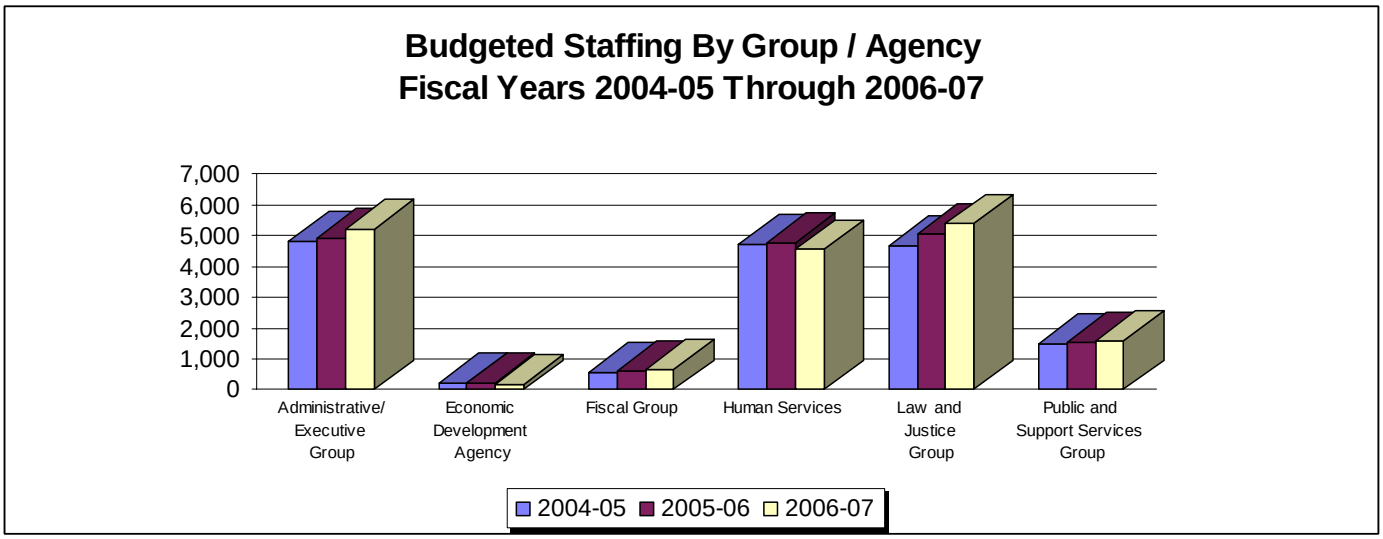
The revenue and other financing sources schedule above includes all county funds. This schedule includes operating transfers, which are the mechanism for providing financing from one fund to another within the county. Additionally, this schedule summary provides the fund balance/net assets of all non-general funds, the general fund's unreserved fund balance, as well as, the use of, and the contributions to the county's reserves as designated in the financing plan.



BUDGETED STAFFING SUMMARY

The graph below depicts the budgeted staffing by group / agency for the current fiscal year. The graph at the bottom illustrates the budgeted staffing for the current as well as the prior two fiscal years.





	2005-06 Budgeted Staffing	Change from Previous Year: Caseload Driven/ Grant or Special Funded Programs	Change from Previous Year: All Other Programs	Change from Previous Year: Total Change	2006-07 Budgeted Staffing	Percentage Change
General Fund	12,602.0	13.1	298.0	311.1	12,913.1	2.5%
Other Funds	4,526.5	161.6	0.0	161.6	4,688.1	3.6%
Total	17,128.5	174.7	298.0	472.7	17,601.2	

Significant changes from the previous year in caseload driven, grant or special funded programs include the following:

General Fund

- **Behavioral Health** increased budgeted staffing by 94.6 positions as a result of increased funding to provide services under the Mental Health Services Act.
- **Public Health** decreased budgeted staffing by a net 20.0 positions due to the elimination of, and reduction in funding for various maternal, adolescent and family - based programs. **Public Health's** budget unit **California Children's Services** increased budgeted staffing by 13.4 positions due to mandated staffing requirements imposed by the state.
- **Child Support Services** decreased a total of 34.5 budgeted positions as a result of financing salary and benefit and other cost increases given that base funding remains the same as last year.
- **Human Services Administrative Claim** budgeted staffing decreased by 182.3 positions. Of these, Transitional Assistance is reducing a net of 84.3 budgeted positions, Children's Services is reducing a net of 57.5 budgeted positions (after adding 1.5 positions and reducing 59.0 to meet the mandated program needs), Aging and Adult Services is reducing a net of 16.2 (after adding 6.0 positions and reducing 22.2 to meet the mandated program needs) and Human Services support divisions are reducing a net of 24.3 budgeted positions. These reductions are all due to increased costs and stagnant funding.
- **Probation Administration, Corrections and Detention** budgeted staffing increased by 42.0, including: 38.8 staff at High Desert Juvenile Detention and Assessment Center to open 40 additional beds in 2006-07; 29.7 staff related to enhance juvenile mental health services in response to litigation; the addition of 1.0 supervising probation officer for the gang unit; 1.0 probation officer funded by the IMPACT grant; 7.0 probation officers and 1.0 office assistant for a new unit to supervise probationers with mental illness; the loss of funding for (9.0) staff in the Bridges Program, (8.0) in Probation-to-Work, and (6.3) related to Prop 36 drug programs; and a net reduction of (13.2) related to anticipated vacancies.
- **Sheriff-Coroner** increased 98.0 budgeted positions in the caseload driven, grant or special funded programs category, of which 84.0 personnel are for city contracts, 7.0 for increased court security, 6.0 due to a new contract with San Manuel for patrol and law enforcement, and 1.0 for administration of county security contracts.

Other Funds

- **Information Services' Network Services Division** staffing increased by 12.0 budgeted positions. There were 4.0 positions added mid-year to meet service demands. Additionally, 2.1 positions were transferred from Information Services' Computer Operations in a realignment of overall departmental positions, 3.0 new positions and 2.7 increase in budgeted positions for overtime are proposed due to increases in workload, and 0.2 media positions were added for planned program expansion.
- **Arrowhead Regional Medical Center** budgeted staffing increased by 192.4 positions to comply with required staffing ratio in nursing care services, and to convert contracted services to full-time employees.
- **Workforce Development** budgeted staffing decreased by a net of 56.5 positions due to several factors: the completion of the National Emergency Grant Short-Term Employment program (27.5), the termination of the Memorandum of Understanding with the Transitional Assistance Department (14.5), and the de-funding of positions in anticipation of Workforce Investment Act funding reductions (7.0), the transfer of positions to the Economic Development Agency (4.0) and miscellaneous staffing changes (3.5).
- **Preschool Services** budgeted staffing decreased by 27.7 positions due to a reduction in Federal Head Start funding.
- **County Library** budgeted staffing increased by 10.4 positions primarily due to the addition of several part-time positions to assist the department with workload demands at various branch locations.
- **Public Works - Road Operations** increased budgeted staffing by 19.1 positions mainly due to the following: 8.0 previously approved contract positions for the Bark Beetle tree removal program; 6.0 positions for the proposed Land Development Section; and a 4.5 increase to establish a Public Works Engineer Training program.
- **Public Works - Solid Waste Management** budgeted staffing increased by 11.6 positions mostly for construction inspections, maintenance/repairs of scale facilities, assurance that the landfill operations contractor is in compliance with provisions of the contract, and for enhanced customer service at the landfills.

Significant changes from the previous year in all other programs include the following:

General Fund

- **Human Resources** increased by 11.4 budgeted staffing, including the addition of 1.0 Assistant Director of Human Resources; 3.0 staff to support the County's EMACS payroll system; 2.0 Human Resources Analyst I positions which will be fully reimbursed from the Departments of Behavioral Health and Child Support Services; 0.5 Human Resources Analyst II for the Employee Relations Division, which will be partially offset by the elimination of 0.1 extra help position; and the transfer in of 5.0 out-stationed positions and corresponding reimbursements.
- **Assessor** increased by 28.9 budgeted positions of which 28.0 positions were added as a result of approved policy items. These policy items consisted of the addition 12.0 valuation staff; 10.0 administrative staff and 6.0 assessment services staff. In addition, budgeted staffing was also adjusted to reflect the net increase of 0.9 positions.
- **Treasurer-Tax Collector/Public Administrator** increased by 19.5 budgeted positions, of which 16.0 budgeted positions were added mid-year due to significant workload growth in the Tax Collector's Division and staffing needs for a satellite office in Victorville, 1.0 budgeted position was added mid-year for the Unified Property Tax System, 1.0 budgeted position was added for management of the Treasurer's investment pool, and 1.5 budgeted positions were added to support the Tax Collector excess proceeds.
- **District Attorney - Criminal** increased 27.0 budgeted positions. There were 6.0 positions added to the Investigative Unit to conduct investigations and prepare evidence for the District Attorney's criminal unit. Additionally, 4.0 positions were added to create an Identity Theft Unit for the county, and 2.0 positions were requested as part of the budget process to support IT functions and increased workload. The remaining 15.0 positions were added through approval of four policy items (12.0 positions) and an additional grant award from the Office of Emergency Services (3.0). Policy items approved include: Special Units Management Staff; Increased Support Staff; Victim Services Staffing; and Expansion of the Lifer Prison Parole Unit.

- **Public Defender** increased 24.0 budgeted positions. There were 10.0 positions added for critical support staff and attorneys to handle complex, costly, and time consuming Capital, Sexually Violent Predator, and Mentally Disordered Offender cases. The remaining 14.0 positions were added through approval of eight policy items, which included: Office Support staff; Writs and Appeals and a training unit; Arraignment staffing; additional attorneys for the Central and Juvenile Division; a Supervising Attorney; and Investigative staff. In addition, the department converted two extra help positions to regular positions.
- **Sheriff-Coroner** increased an additional 121.5 budgeted positions, including: full-year funding for 30.3 staff at Adelanto Detention Center; 5.0 nursing staff at Glen Helen Rehabilitation Center; 10.0 custody assistants for booking at West Valley Detention Center; 9.0 custody specialists for an Immigration and Customs Enforcement Unit at West Valley Detention Center; 1.0 sergeant for unincorporated patrol; 24.0 additional deputies for unincorporated patrol; 16.4 deputy trainees to accommodate additional academy training to meet workload demands; 14.0 staff in the coroner's office; 12.0 dispatchers for the desert and valley communication centers; 2.0 criminalists for CAL-DNA; 1.0 additional administrator for the work release program; 7.5 new positions for administration, information technology and nursing; and a net decrease of (10.7) extra-help positions and overtime, to fully fund partially budgeted positions in dispatch, motor pool, crime lab and training.
- **Land Use Services Department – Building and Safety Division** increased budgeted staffing by a total of 10.0 positions. The increase includes 5.0 positions to meet current workload requirements and decrease the use of overtime; 4.0 extra help positions for implementation of a program to provide meaningful work experience to local junior college students; and 1.0 position to review applications referred from Current Planning.

Countywide staffing changes are outlined by county department in the following chart:

BUDGETED STAFFING SUMMARY

Department	2004-05 Final Budget	2005-06 Final Budget	2006-07 Final Budget	Change Between 2005-06 & 2006-07
ADMINISTRATIVE/EXECUTIVE GROUP				
GENERAL FUND				
BOARD OF SUPERVISORS	42.3	58.0	60.5	2.5
BOARD OF SUPERVISORS - LEGISLATION	1.0	1.0	2.0	1.0
CLERK OF THE BOARD	13.0	14.0	15.0	1.0
COUNTY ADMINISTRATIVE OFFICE	24.0	18.0	21.3	3.3
COUNTY ADMINISTRATIVE OFFICE - FRANCHISE ADMINISTRATION	3.0	3.0	3.0	0.0
COUNTY ADMINISTRATIVE OFFICE - HEALTH ADMINISTRATION	4.0	4.0	4.0	0.0
COUNTY COUNSEL	65.0	66.7	67.6	0.9
HUMAN RESOURCES	83.6	88.6	100.0	11.4
HUMAN RESOURCES - EMPLOYEE HEALTH & WELLNESS	12.7	13.9	18.2	4.3
INFORMATION SERVICES - APPLICATION DEVELOPMENT	77.3	102.4	102.8	0.4
INFORMATION SERVICES - EMERGING TECHNOLOGIES	14.0	0.0	0.0	0.0
PURCHASING	16.0	16.0	15.0	(1.0)
BEHAVIORAL HEALTH	565.9	549.6	644.2	94.6
BEHAVIORAL HEALTH - ALCOHOL AND DRUG SERVICES	74.1	75.8	76.4	0.6
PUBLIC HEALTH	862.8	860.4	840.4	(20.0)
PUBLIC HEALTH - CALIFORNIA CHILDREN'S SERVICES	149.6	158.0	171.4	13.4
SUBTOTAL GENERAL FUND	2,008.3	2,029.4	2,141.8	112.4
OTHER FUNDS				
HUMAN RESOURCES - EMPLOYEE BENEFITS & SERVICES	33.0	33.0	33.0	0.0
HUMAN RESOURCES - COMMUTER SERVICES	2.5	2.5	2.5	0.0
INFORMATION SERVICES - COMPUTER OPERATIONS	127.4	126.9	135.1	8.2
INFORMATION SERVICES - NETWORK SERVICES	93.0	93.0	105.0	12.0
PURCHASING - SURPLUS PROPERTY & STORAGE OPERATIONS	12.0	13.0	8.0	(5.0)
PURCHASING - MAIL/COURIER SERVICES	33.0	33.0	31.0	(2.0)
PURCHASING - PRINTING SERVICES	16.0	16.0	16.0	0.0
RISK MANAGEMENT - OPERATIONS	65.3	70.5	71.0	0.5
ARROWHEAD REGIONAL MEDICAL CENTER	2,432.3	2,491.0	2,683.4	192.4
SUBTOTAL OTHER FUNDS	2,814.5	2,878.9	3,085.0	206.1
TOTAL ADMINISTRATIVE/EXECUTIVE GROUP	**4,822.8**	**4,908.3**	**5,226.8**	**318.5**
ECONOMIC DEVELOPMENT AGENCY				
GENERAL FUND				
ECONOMIC DEVELOPMENT	0.0	40.0	47.0	7.0
ECONOMIC AND COMMUNITY DEVELOPMENT - ECONOMIC PROMOTION	2.0	0.0	0.0	0.0
ECONOMIC AND COMMUNITY DEVELOPMENT - SMALL BUSINESS DEVELOPMENT	3.0	0.0	0.0	0.0
SUBTOTAL GENERAL FUND	5.0	40.0	47.0	7.0
OTHER FUNDS				
COMMUNITY DEVELOPMENT AND HOUSING	58.0	50.0	49.0	(1.0)
WORKFORCE DEVELOPMENT	150.1	140.5	84.0	(56.5)
SUBTOTAL OTHER FUNDS	208.1	190.5	133.0	(57.5)
TOTAL ECONOMIC DEVELOPMENT AGENCY	**213.1**	**230.5**	**180.0**	**(50.5)**

BUDGETED STAFFING SUMMARY

Department	2004-05 Final Budget	2005-06 Final Budget	2006-07 Final Budget	Change Between 2005-06 & 2006-07
FISCAL GROUP				
GENERAL FUND				
ASSESSOR	163.9	175.6	204.5	28.9
AUDITOR/CONTROLLER-RECORDER	191.6	203.6	210.6	7.0
TREASURER-TAX COLLECTOR/PUBLIC ADMINISTRATOR	168.9	179.9	199.4	19.5
SUBTOTAL GENERAL FUND	524.4	559.1	614.5	55.4
OTHER FUNDS				
ASSESSOR - STATE/COUNTY PROPERTY TAX ADMINISTRATION	29.0	28.3	28.3	0.0
AUDITOR/CONTROLLER-RECORDER - SYSTEMS DEVELOPMENT	7.0	8.0	17.0	9.0
AUDITOR/CONTROLLER-RECORDER - RECORDS MANAGEMENT	1.0	1.0	0.0	(1.0)
SUBTOTAL OTHER FUNDS	37.0	37.3	45.3	8.0
TOTAL FISCAL GROUP	**561.4**	**596.4**	**659.8**	**63.4**
HUMAN SERVICES				
GENERAL FUND				
AGING AND ADULT SERVICES - AGING PROGRAM	101.9	101.9	103.2	1.3
AGING AND ADULT SERVICES - PUBLIC GUARDIAN	0.0	27.0	28.0	1.0
CHILD SUPPORT SERVICES	506.4	496.0	461.5	(34.5)
HUMAN SERVICES ADMINISTRATIVE CLAIM	3,576.7	3,607.3	3,425.0	(182.3)
VETERANS AFFAIRS	16.3	18.0	18.0	0.0
SUBTOTAL GENERAL FUND	4,201.3	4,250.2	4,035.7	(214.5)
OTHER FUNDS				
PRESCHOOL SERVICES	535.9	541.8	514.1	(27.7)
SUBTOTAL OTHER FUNDS	535.9	541.8	514.1	(27.7)
TOTAL HUMAN SERVICES	**4,737.2**	**4,792.0**	**4,549.8**	**(242.2)**
LAW AND JUSTICE GROUP				
GENERAL FUND				
DISTRICT ATTORNEY - CRIMINAL	388.0	422.0	449.0	27.0
DISTRICT ATTORNEY - CHILD ABDUCTION	6.5	6.3	6.0	(0.3)
LAW AND JUSTICE GROUP ADMINISTRATION	1.0	1.0	1.0	0.0
PROBATION - ADMIN, CORRECTIONS & DETENTION	447.0	1,137.2	1,179.2	42.0
PROBATION - DETENTION CORRECTIONS	617.8	0.0	0.0	0.0
PUBLIC ADMIN/GUARDIAN/CONSERV/CORONER	69.1	0.0	0.0	0.0
PUBLIC DEFENDER	175.2	197.0	221.0	24.0
SHERIFF-CORONER	2,867.0	3,207.1	3,426.6	219.5
SUBTOTAL GENERAL FUND	4,571.6	4,970.6	5,282.8	312.2
OTHER FUNDS				
DISTRICT ATTORNEY - SPECIAL REVENUE	32.0	33.0	37.8	4.8
PROBATION - JUVENILE JUSTICE GRANT PROGRAM (AB 1913)	59.0	52.0	50.8	(1.2)
SHERIFF-CORONER - SPECIAL REVENUE	12.0	12.0	12.0	0.0
SUBTOTAL OTHER FUNDS	103.0	97.0	100.6	3.6
TOTAL LAW AND JUSTICE GROUP	**4,674.6**	**5,067.6**	**5,383.4**	**315.8**

BUDGETED STAFFING SUMMARY

Department	2004-05 Final Budget	2005-06 Final Budget	2006-07 Final Budget	Change Between 2005-06 & 2006-07
PUBLIC AND SUPPORT SERVICES GROUP				
GENERAL FUND				
PUBLIC AND SUPPORT SERVICES GROUP ADMIN	15.0	9.0	10.0	1.0
AGRICULTURE/WEIGHTS AND MEASURES	63.5	63.5	65.7	2.2
AIRPORTS	27.0	28.0	29.5	1.5
ARCHITECTURE AND ENGINEERING	23.0	23.5	26.3	2.8
COUNTY MUSEUM	51.7	53.7	52.7	(1.0)
FACILITIES MANAGEMENT	132.7	148.7	153.4	4.7
FACILITIES MANAGEMENT - UTILITIES	0.0	1.0	1.0	0.0
LAND USE SERVICES - ADMINISTRATION	10.0	11.0	11.0	0.0
LAND USE SERVICES - CURRENT PLANNING	28.0	30.0	33.0	3.0
LAND USE SERVICES - ADVANCE PLANNING	19.0	18.0	18.0	0.0
LAND USE SERVICES - BUILDING AND SAFETY	78.2	85.2	95.2	10.0
LAND USE SERVICES - CODE ENFORCEMENT	30.0	35.0	40.0	5.0
LAND USE SERVICES - FIRE HAZARD ABATEMENT	21.0	22.0	22.0	0.0
PUBLIC WORKS - SURVEYOR	42.4	41.9	41.9	0.0
REAL ESTATE SERVICES	24.0	24.0	24.0	0.0
REGIONAL PARKS	117.1	118.1	127.6	9.5
REGISTRAR OF VOTERS	39.2	40.1	40.0	(0.1)
SUBTOTAL GENERAL FUND	721.8	752.7	791.3	38.6
OTHER FUNDS				
COUNTY LIBRARY	209.0	215.8	226.2	10.4
COUNTY MUSEUM - MUSEUM STORE	2.2	2.0	1.8	(0.2)
FLEET MANAGEMENT - GARAGE	97.0	96.4	92.0	(4.4)
FLEET MANAGEMENT - MOTOR POOL	4.0	4.0	4.0	0.0
PUBLIC WORKS - ROAD OPERATIONS	368.0	367.4	386.5	19.1
PUBLIC WORKS - SOLID WASTE MANAGEMENT	84.8	84.2	95.8	11.6
REGIONAL PARKS - CALICO GHOST TOWN MARKETING SVCS	1.0	1.0	1.0	0.0
REGIONAL PARKS - CAMP BLUFF LAKE	7.6	3.9	1.5	(2.4)
REGIONAL PARKS - COUNTY TRAIL SYSTEM	5.0	5.0	0.0	(5.0)
REGIONAL PARKS - SNACK BARS	1.3	1.3	1.3	0.0
SUBTOTAL OTHER FUNDS	779.9	781.0	810.1	29.1
TOTAL PUBLIC AND SUPPORT SERVICES GROUP	**1,501.7**	**1,533.7**	**1,601.4**	**67.7**
TOTAL COUNTY DEPARTMENTS - GENERAL FUND	**12,032.4**	**12,602.0**	**12,913.1**	**311.1**
TOTAL COUNTY DEPARTMENTS - OTHER FUNDS	**4,478.4**	**4,526.5**	**4,688.1**	**161.6**
COUNTY DEPARTMENTS GRAND TOTAL	**16,510.8**	**17,128.5**	**17,601.2**	**472.7**

CAPITAL IMPROVEMENT PROGRAM

The County's Capital Improvement Program includes construction, rehabilitation and repair projects for numerous facilities and structures.

The capital project funds listed in the appropriation summary schedules in this Budget Summary and presented in the chart below represent those managed by the Architecture and Engineering Department and accounted for in the two funds, CJV and CJS. The County has several other capital projects that are accounted for in various special revenue funds belonging to the respective project departments, such as Airports, Regional Parks, and the Department of Public Works Solid Waste Management and Transportation Divisions.

In the 2006-07 final budget $60.4 million in new projects are funded, primarily using County discretionary funds. Major new projects include $5.2 million for the renovation of Central Juvenile Hall in San Bernardino, $4.6 million towards the expansion of the Adelanto Adult Detention Center, $6.0 million for the expansion of the Fontana Government Center, $4.0 million to fund a Community Center in the City of Chino Hills, and $2.7 million for the expansion of the Hall of Geological Wonders at the County Museum in Redlands.

Projects approved in prior years but not yet completed total an additional $127.6 million. The three major carryover projects are the $40.9 million seismic retrofit and remodel of the historic County Courthouse in San Bernardino to be funded primarily by an existing civil filing fee surcharge, a $30 million remodel of the 6th floor of the Arrowhead Regional Medical Center in Colton, to convert the floor from administrative space to a medical/surgical wing, and the $23.7 million acquisition and renovation of the 303 W. 3rd Street office building in San Bernardino.

Capital Project Funds

		Nbr of Projects	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Total
New Projects						
Contribution to Other Agencies	CJV	7	3,166,000	-	-	3,166,000
Contributions to Non-Owned Projects	CJV	3	85,000	-	-	85,000
Structures and Improvements	CJV	80	49,365,000	5,416,000	2,350,000	57,131,000
Total New Projects		90	52,616,000	5,416,000	2,350,000	60,382,000
Carryover Projects						
Contribution to Other Agencies	CJV	19	8,022,500	-	-	8,022,500
Structures and Improvements	CJV	161	30,352,259	42,659,642	46,376,736	119,388,637
High Desert Juvenile Detention Center	CJS	1	172,075	-	-	172,075
Total Carryover Projects		181	38,546,834	42,659,642	46,376,736	127,583,212
Total Capital Project Funds		271	91,162,834	48,075,642	48,726,736	187,965,212

For a complete listing of capital improvement program highlights in all funds, please refer to the Capital Improvement Program Section of this Budget Book.

GENERAL FUND FINANCING

County general fund operations are financed with four major types of financing sources: departmental program revenue, Proposition 172 revenue, Realignment revenue, and countywide discretionary revenue.

Departmental program revenue includes fees, service charges, and state and federal support for programs such as welfare, health care, and behavioral health. Proposition 172 revenue is restricted and is used solely for financing the Sheriff, District Attorney, and Probation departments. Realignment revenue is also restricted and used in financing mental health, social services and health programs within the County.

The balance of departmental costs not funded by departmental program revenue, Proposition 172 revenue, and/or Realignment revenue is considered local cost. Local cost is funded by countywide discretionary revenue, which is primarily property tax revenue.

Any countywide discretionary revenue not distributed to departments via local cost is placed in contingencies. Every year the County of San Bernardino has set aside a prudent dollar amount in contingencies and reserves for two purposes. One is to ensure that the county can accommodate unforeseen increases in expenditures or reductions in revenues, or other extraordinary events, which would harm the fiscal health of the county. The second purpose is to be proactive and set aside funds to meet future known obligations or to build a reserve for large capital projects.

The following pages describe in more detail Proposition 172 revenue, Realignment revenue, and countywide discretionary revenue that assists in financing general fund departments. In addition, detailed information is included on the contributions and uses of county general fund contingencies and reserves for 2005-06 and the approved contributions and uses of general fund contingencies and reserves for 2006-07.

PROPOSITION 172

Proposition 172 (Prop 172), which became effective January 1, 1994, placed a one-half percent sales tax rate in the state's constitution and required that revenue from the additional one-half percent sales tax be used only for local public safety activities, which include but are not limited to sheriff, police, fire protection, county district attorney, and county corrections. Funding from Prop 172 enabled counties and cities to substantially offset the public safety impacts of property tax losses resulting from the state property tax shift to the Educational Revenue Augmentation Fund (ERAF).

The one-half percent sales tax imposed by Prop 172 is collected by the state and apportioned to each county based on its proportionate share of statewide taxable sales. Pursuant to Government Code 30055, of the total Prop 172 revenue allocated to San Bernardino County, 5% is distributed to cities affected by the property tax shift and 95% remains within the county.

On August 22, 1995, the County of San Bernardino Board of Supervisors approved the recommendation that defined the following departments as the public safety services designated to receive the county's 95% share of Prop 172 revenue, consistent with Government Code Section 30052 and authorized the Auditor/Controller to deposit the county's portion of the Prop 172 revenue as follows:

- Sheriff 70.0%
- District Attorney 17.5%
- Probation 12.5%

Prop 172 revenue currently presents a significant funding source for the Sheriff, District Attorney, and Probation Departments. Each year, as part of the budget development process, projections of Prop 172 growth are developed based on staff analysis of revenue trends and forecasts provided by outside economists.

Growth in Prop 172 revenue is used first to fund mandated cost increases in these departments, including MOU adjustments, retirement, worker's compensation and insurance. Any revenue beyond what is needed to fund mandated costs becomes discretionary revenue to the department, and is used to meet other high priority needs as recommended by the department and approved by the Board. In most years, the mandated cost increases consume the vast majority of Prop 172 revenue growth and all Prop 172 revenue is distributed to the designated departments.

However, in 2002-03 and subsequent years, unexpected increases in Prop 172 revenue have resulted in an excess of actual over budgeted Prop 172 revenue. All excess revenue is set aside in a restricted general fund and is appropriated upon Board approval. The chart below illustrates the beginning and anticipated ending fund balance of this restricted general fund for 2006-07 as well as projected revenue and planned expenditures from this fund.

Prop. 172 budgeted revenue in 2006-07 is $154.7 million ($154.3 million in Prop. 172 receipts and $0.4 million in interest revenue). The applicable department's budgeted appropriation is $154.8 million due to: 1) funding mandated costs mentioned above; 2) allocation of $2.6 million of the Sheriff's discretionary revenue to fund a portion of the department's computer replacement program and 28 new positions, including dispatchers, medical personnel, booking officers, and a patrol sergeant; and 3) the District Attorney's utilization of $0.5 million of their share of the excess revenue toward MOU costs. These planned expenditures, offset by reimbursement of $2.2 million from the sale of Sheriff's helicopters, result in an estimated ending fund balance of $14.9 million.

	2006-07				
	Beginning Fund Balance (AAG)	**Budgeted Revenue**	**Budgeted Departmental Usage**	**Other Budgeted Receipts**	**Estimated Ending Fund Balance (AAG)**
Sheriff	4,196,455	108,290,000	108,010,000	2,200,000	6,676,455
District Attorney	4,723,811	27,072,500	27,535,392		4,260,919
Probation	3,929,038	19,337,500	19,287,500		3,979,038
Total	12,849,304	154,700,000	154,832,892	2,200,000	14,916,412

REALIGNMENT

In 1991 the state shifted responsibility for a number of mental health, social services, and health programs to counties. This shift, known as Realignment, resulted in the creation of two dedicated funding streams to pay for the shifted services: a ½ cent Sales Tax and 24.33% of Vehicle License Fee (VLF) revenues made available by a change in the depreciation schedule for vehicles. Pursuant to SB 1096, Chapter 21, Statutes of 2004, the Vehicle License Fee was reduced from 2.0% of the market value of a vehicle to 0.65% of the market value. SB 1096 also changed the percentage of the VLF revenue allocated to Realignment from 24.33% to 74.9%. This change did not result in increased VLF revenues to Realignment, but simply reflects the same funding amount expressed as a percentage of the reduced revenue collected. Each of the three service areas identified was required to have their own separate accounts established and each of those service areas receive a different share of statewide Realignment revenues.

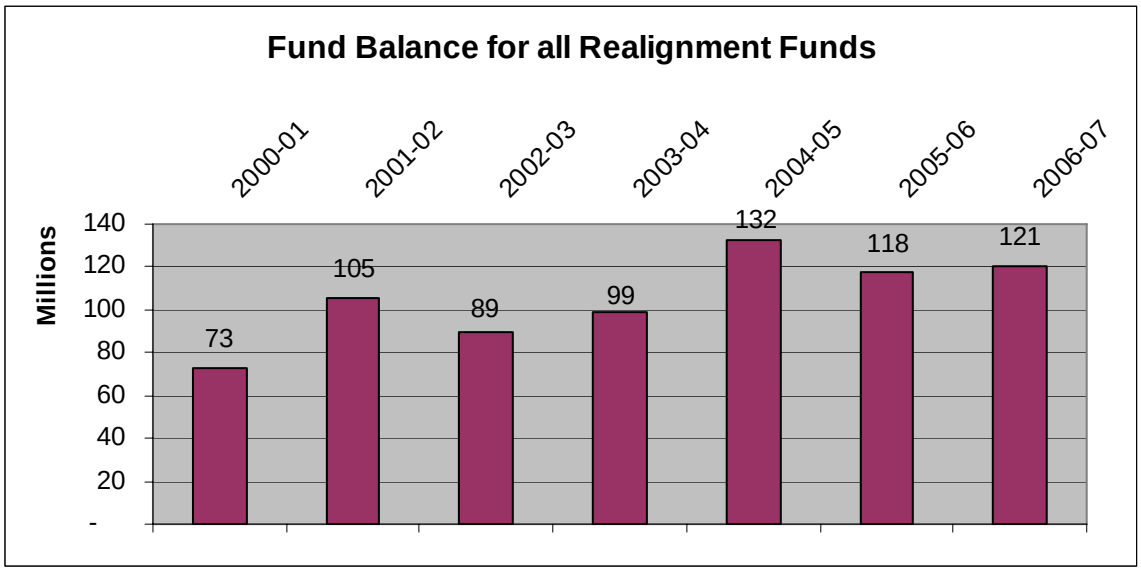
Within the mental health area, the programs for which the county is now responsible are: community-based mental health programs, State Hospital services for county patients, and Institutions for Mental Disease. Within the social services area, the programs for which the county is now responsible are: the county revenue stabilization program and the county justice subvention program. Within the health area, the programs for which the county is now responsible are: AB8 county health services, local health services, medically indigent services, and the county medical services program.

In addition to these shifted responsibilities, a number of programs had changes made to their cost sharing ratios. Below are the programs that had cost sharing ratio changes (numbers are shown in percentages in the order of state/county shares of cost). For example, prior to Realignment Foster Care costs were funded by 95% state resources and 5% county resources. Now Foster Care is funded by 40% state resources and 60% county resources, which is a significant impact to the county.

	From State/County	To State/County
Social Services programs:		
Foster Care	95/5	40/60
Child Welfare Services	76/24	70/30
Adoption Assistance	100/0	75/25
CalWORKs	89/11	95/5
County Services Block Grant	84/16	70/30
Greater Avenues for Independence	100/0	70/30
Social Services administration	50/50	70/30
In Home Supportive Services (IHSS)	97/3	65/35
Health programs:		
California Children's Services	75/25	50/50

The Realignment program has some flaws in its design that adversely impact County of San Bernardino revenues. First, is San Bernardino's status as an "under equity county," meaning that the county receives a lesser share of revenue relative to other counties based on population and estimated poverty population. Revenue distributions among counties were determined by expenditures in the programs that were transferred just prior to the adoption of Realignment. San Bernardino County was under equity in those programs. Realignment did attempt to address the inequity issue, but the effort fell short. The county continues to be under equity at this time and barring any legislative action the amount of inequity will increase over time. As growth occurs in the revenue streams, that incremental new funding is distributed on existing sharing arrangements between the counties. The counties that are already over equity get a higher percentage of the new revenue while those that are under equity get less.

In addition to the under equity issue is the fact that the demand for the services the county is providing and the revenue streams funding them are both sensitive to the economy. When the economy is doing well, demand for services is reduced and sales taxes and vehicle license fees revenues are high. When the economy does poorly, demand for services is high, but revenues under perform. The graph below shows the history of fund balance for all Realignment funds.



Fund balances have increased significantly since 2003-04. The increased fund balance in 2004-05 was driven by lower than expected expenditures in Behavioral Health, Probation, ARMC, and Foster Care. Additionally, sales tax growth revenue within the Social Services Fund for the year ending June 30, 2005 was significantly higher than anticipated.

Budget History for All Realignment Funds

	2004-05 ACTUAL	2005-06 BUDGET	2005-06 ACTUAL	2006-07 FINAL
Beginning Fund Balance	98,811,069	127,142,867	132,187,967	117,711,163
Revenue	192,990,301	194,837,344	203,174,384	212,247,973
Department Usage	159,613,403	204,962,160	217,651,188	209,101,739
Ending Fund Balance	132,187,967	117,018,051	117,711,163	120,857,397
Change in Fund Balance	33,376,898	(10,124,816)	(14,476,804)	3,146,234

The schedule above shows the impact of the unexpected revenue growth from sales tax in the 2004-05 fiscal year as reflected in the difference between the 2005-06 Budgeted Beginning Fund Balance of $127.1 million to the 2005-06 Actual Beginning Fund Balance of $132.2 million. The 2004-05 sales tax growth revenues become a part of the revenue base for 2005-06 and beyond, resulting in estimated revenue of $203.2 million in 2005-06 and $212.2 million in 2006-07. It is important to note that growth revenues for a particular year do not come in until up to 7 months after the close of the year, so revenues shown in the 2005-06 Actual column still reflect an estimate of growth for the 2005-06 year. Beginning fund balances and departmental expenditures in that column do reflect actuals.

SUMMARY OF REALIGNMENT BUDGET UNITS FOR 2006-07

	Estimated Beginning Fund Balance	Budgeted Revenue	Budgeted Departmental Usage	Budgeted 10% Transfers	Estimated Ending Fund Balance	Estimated Change in Fund Balance
Mental Health	51,360,727	61,977,359	67,673,293	-	45,664,793	(5,695,934)
Social Services	26,566,979	87,826,701	76,433,144	-	37,960,536	11,393,557
Health	39,783,457	62,443,913	64,995,302	-	37,232,068	(2,551,389)
Total	117,711,163	212,247,973	209,101,739	-	120,857,397	3,146,234

The Realignment budgets do not directly spend funds or provide service. They are strictly financing budgets with the actual expenditures occurring within the operating budget units of the departments that receive Realignment revenue.

The Realignment legislation does allow for some flexibility in usage of funds at the county level. Upon action by the Board of Supervisors, a county can transfer 10% of a given year's revenue from one fund to another. San Bernardino County has used the provision repeatedly over the years to help support either the health or social services programs. The County did not do a 10% transfer in 2005-06 and is not budgeting one for 2006-07. However, in the event that such transfer is needed, Board of Supervisors approval is required.

The next three pages contain the breakdown of the three individual Realignment funds.

Mental Health

	2004-05 ACTUAL	2005-06 BUDGET	2005-06 ACTUAL	2006-07 FINAL
Beginning Fund Balance	28,688,639	44,253,797	45,024,101	51,360,727
Revenue	58,275,110	60,265,645	60,047,565	61,977,359
Department Usage	41,939,648	62,806,720	53,710,939	67,673,293
10% Transfers	-	-	-	-
Ending Fund Balance	45,024,101	41,712,722	51,360,727	45,664,793
Change in Fund Balance	16,335,462	(2,541,075)	6,336,626	(5,695,934)

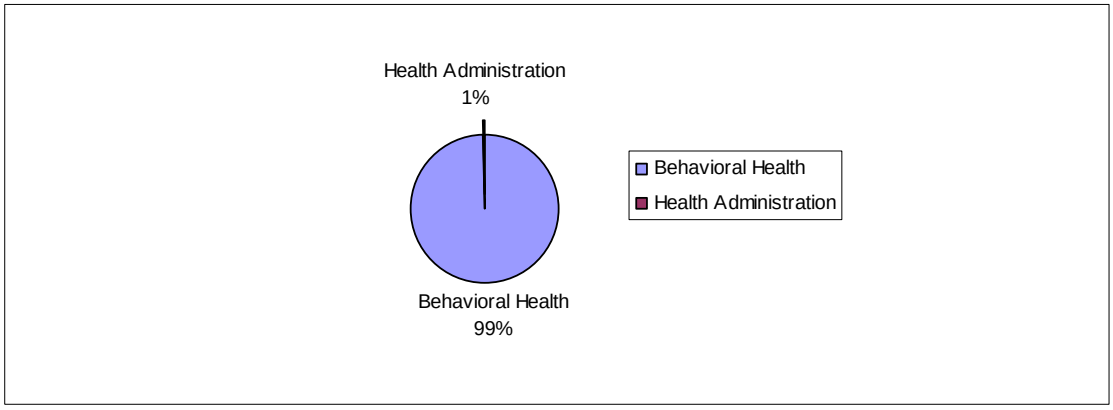
Mental Health realignment revenue is currently composed of 57% sales tax and 43% vehicle license fees. Revenue is expected to climb very slowly since any growth in sales tax will be dedicated to Social Services to fund caseload growth.

In 2005-06 Behavioral Health's usage of realignment funds was less than anticipated resulting in an increased fund balance of $6.3 million as opposed to a budgeted use of $2.5 million of fund balance. For 2006-07 the Mental Health fund is budgeted to spend $5.7 million of fund balance. The Department of Behavioral Health and the County Administrative Office will need to closely monitor this budget over the next few years to ensure that ongoing expenditures and ongoing revenues stay in line whenever possible. This is made difficult by the known future increases resulting from MOU negotiations coupled with limited growth in realignment revenue due to Social Services continued draw of all sales tax realignment growth revenue.

Prior to the sales tax shortfalls in Social Services, Mental Health realignment revenues were composed roughly 66% sales tax and 34% vehicle license fees versus the current 57%/43%. That shift has occurred entirely because of the Social Services funds priority claim on sales tax growth to pay for increasing caseloads.

Breakdown of Department Usage of Mental Health Realignment

	2004-05 ACTUAL	2005-06 BUDGET	2005-06 ACTUAL	2006-07 FINAL
Behavioral Health	41,823,063	62,490,106	53,311,325	67,252,313
Health Administration	116,585	316,614	399,614	420,980
Total Department Usage	41,939,648	62,806,720	53,710,939	67,673,293



Social Services

	2004-05 ACTUAL	2005-06 BUDGET	2005-06 ACTUAL	2006-07 FINAL
Beginning Fund Balance	13,962,929	10,773,422	14,519,258	26,566,979
Revenue	75,334,223	74,259,986	82,283,188	87,826,701
Department Usage	74,777,894	78,622,355	70,235,467	76,433,144
10% Transfers	-	-	-	-
Ending Fund Balance	14,519,258	6,411,053	26,566,979	37,960,536
Change in Fund Balance	556,329	(4,362,369)	12,047,721	11,393,557

Social Services realignment revenue is composed primarily of sales tax. The split is currently 96% sales tax and 4% vehicle license fees. In a drastic turnaround from prior years, sales tax coming in to Social Services realignment has grown dramatically. While this is good news, the growth has been insufficient to make up for prior years' shortfalls. Statewide, sales tax collections even in this very good year were $169.2 million short of what was necessary to fund caseload growth within the mandated Social Services programs.

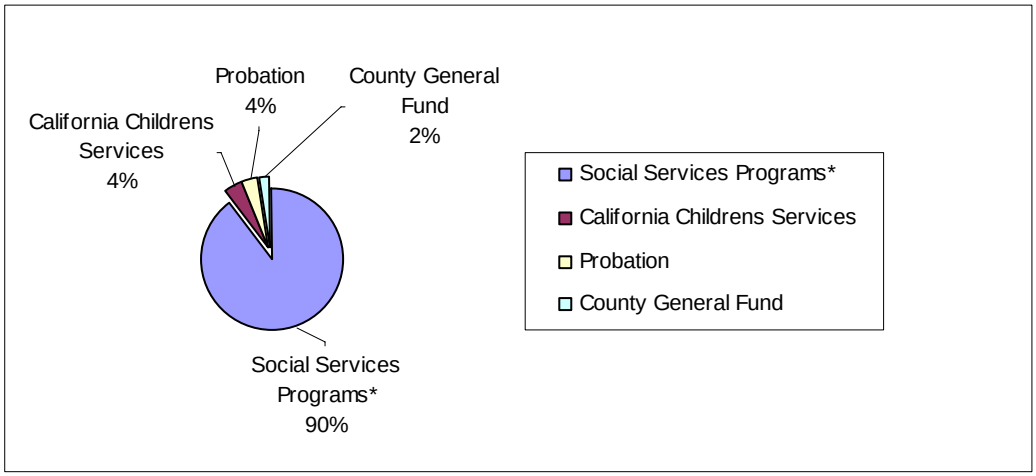
The County Administrative Office is projecting that statewide sales tax collection will be insufficient again in 2006-07 resulting in a shortfall of approximately $9.7 million to San Bernardino County. While the Social Services fund continues to run a sales tax deficit, the Mental Health and Health funds will receive no growth on their sales tax base amounts resulting in continuing budget difficulty for those funds. Through June 30, 2006, it is projected that San Bernardino County will have lost approximately $52.7 million as a result of sales tax shortfalls since the 2001-02 year when sales tax revenues actually declined on an annual basis.

The 2005-06 expenditures show a slight savings compared to budget. As indicated earlier, sales tax growth has been higher than expected resulting in significantly increased social services revenue. For the 2006-07 budget ongoing expense and ongoing revenue shows a surplus of $11.4 million; however, this is based on continued assumed sales tax growth that may begin to feel pressure should the economy begin to slow.

Breakdown of Department Usage of Social Services Realignment

	2004-05 ACTUAL	2005-06 BUDGET	2005-06 ACTUAL	2006-07 FINAL
Social Services Programs*	71,204,252	72,584,684	62,722,858	68,580,269
California Childrens Services	1,923,420	1,538,041	3,012,979	3,353,245
Probation	-	2,700,630	2,700,630	2,700,630
County General Fund	1,799,000	1,799,000	1,799,000	1,799,000
Total Department Usage	74,926,672	78,622,355	70,235,467	76,433,144

* Soc. Svcs. Programs include: IHSS, Foster Care, Seriously Emotionally Disturbed, and Administrative Claim Matches



Health

	2004-05 ACTUAL	2005-06 BUDGET	2005-06 ACTUAL	2006-07 FINAL
Beginning Fund Balance	56,159,501	72,115,648	72,644,608	39,783,457
Revenue	59,380,968	60,311,713	60,843,631	62,443,913
Department Usage	42,895,861	63,533,085	93,704,782	64,995,302
10% Transfers	-	-	-	-
Ending Fund Balance	72,644,608	68,894,276	39,783,457	37,232,068
Change in Fund Balance	16,485,107	(3,221,372)	(32,861,151)	(2,551,389)

As in the Mental Health realignment revenues, Health funding continues to suffer due to the lack of sales tax growth available for anything other than social services. The impact in Health is not quite as significant given that Health is primarily funded with vehicle license fees at 74% with the remaining 26% coming from sales tax.

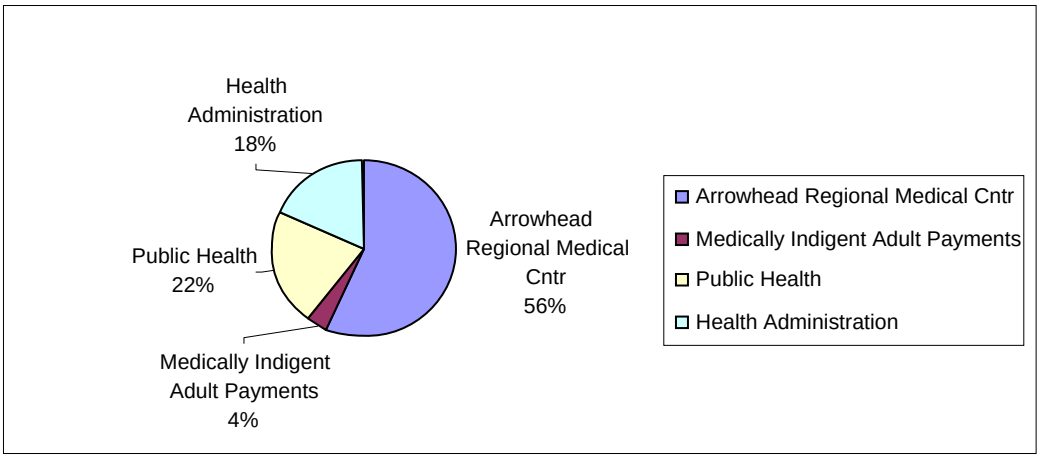
The 2006-07 budget reflects the use of $2.6 million of fund balance. Cost pressures from ARMC pose a concern in the coming years as a result of the Medicare Waiver redesign, cost increases resulting from labor negotiations, and the continuing cost of meeting State mandated nurse to patient staffing ratios.

In 2005-06 the Board of Supervisors approved the use of $30 million of the Health Realignment fund balance to convert the 6th floor of ARMC from administration to new inpatient beds. Associated projects are being explored to expand parking and create a new permanent home for the administrative staff displaced from the 6th floor remodel.

Additionally, Public Health funding and their subsequent need for realignment revenues continues to be a concern. State and Federal grant programs have failed to keep pace with rising employment and inflation costs.

Breakdown of Department Usage of Health Realignment

	2004-05 ACTUAL	2005-06 BUDGET	2005-06 ACTUAL	2006-07 FINAL
Arrowhead Regional Medical Cntr	17,450,000	34,820,000	66,733,462	36,632,500
Medically Indigent Adult Payments	2,178,750	2,550,000	2,550,000	2,550,000
Public Health	12,974,075	14,995,159	11,008,999	14,164,292
Health Administration	10,441,476	11,167,926	13,412,321	11,648,510
Total Department Usage	43,044,301	63,533,085	93,704,782	64,995,302



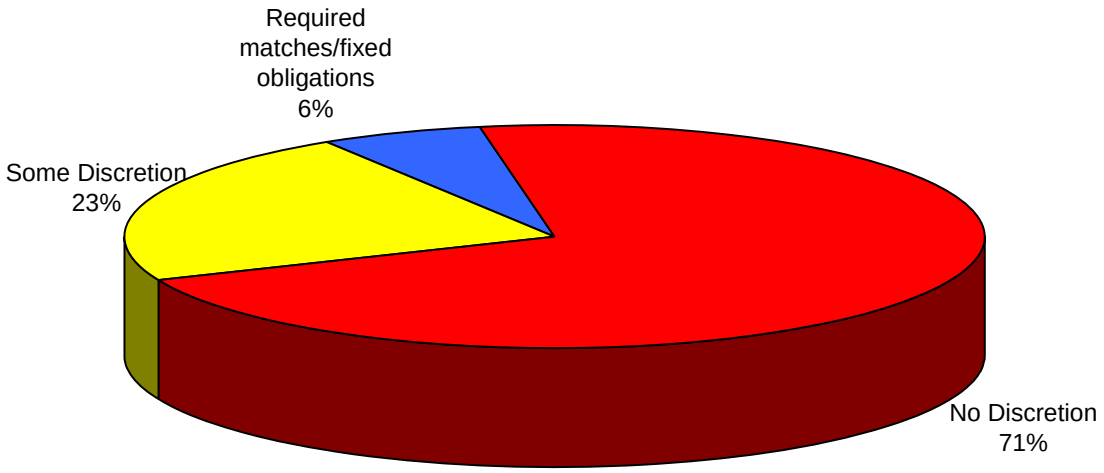
Budgetary Note: Financial information presented in this Realignment budget section is consistent with state reporting requirements for the Realignment funds. The state's reporting requirements are not consistent with the county's implementation of GASB 34 as it relates to revenue accrual. As such, within the county's

accounting system, an adjustment will be made to show the correct revenues in accordance with the county's accrual procedures. This is a revenue timing issue only as a result of delays by the state in distributing sales tax growth revenue.

COUNTYWIDE DISCRETIONARY REVENUE

The entire general fund budget is $2.3 billion, however, the Board of Supervisors has no discretion on $1.6 billion of this amount as seen in this pie chart.

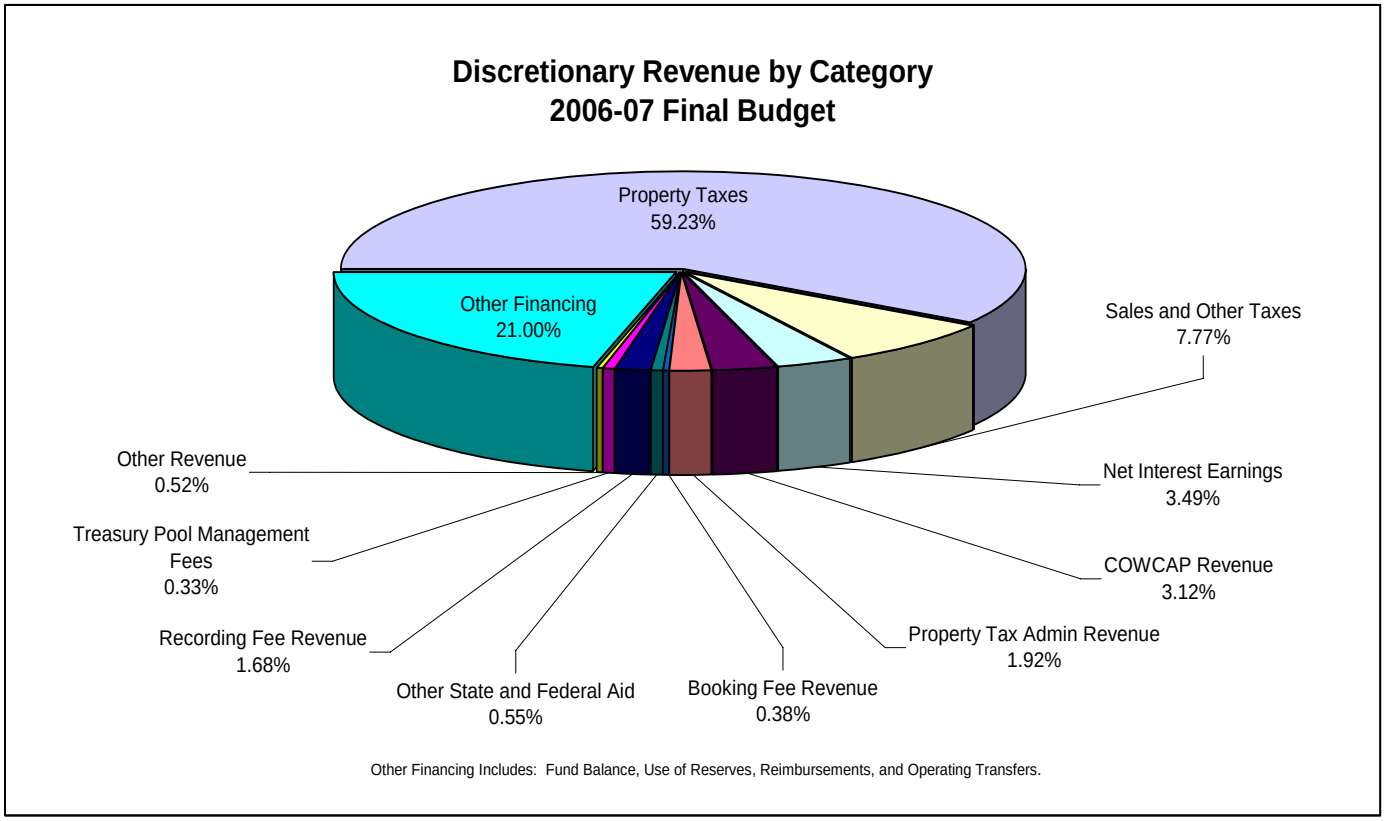
2006-07 Final Budget
General Fund Spending



SPENDING WHERE THE BOARD HAS NO DISCRETION. INCLUDES:	**1,649,081,646**
Welfare costs reimbursed by state and federal monies ($740.7 million)	
Other program costs funded by program revenues such as user fees ($908.4 million)	
REQUIRED HEALTH AND WELFARE MATCHES AND OTHER FIXED OBLIGATIONS:	**140,833,318**
SPENDING WHERE THE BOARD HAS SOME DISCRETION. INCLUDES:	**523,189,492**
Reserve / Contingenies Contributions ($76.0 million)	
Law and justice program costs funded by local revenues ($252.6 million)	
All other program costs funded by local revenues ($194.6 million)	
TOTAL:	**$2,313,104,456**

The Board of Supervisors has authority over the countywide discretionary revenue, which totals $664,022,810. This countywide discretionary revenue is first obligated to pay for the required health and welfare matches and other fixed obligations, which total $140,883,318. The remaining amount of $523,189,492 is available for the Board's discretion and finances departmental budgets' local cost.

Shown below are the sources of the countywide discretionary revenue for 2006-07, which total $664,022,810:



COUNTYWIDE DISCRETIONARY REVENUE
WHICH PAY FOR GENERAL FUND LOCAL COST

	2004-05 Final Budget	2005-06 Final Budget	2005-06 Actual	2006-07 Final Budget
Countywide Discretionary Revenue				
Property Taxes:				
Current Secured, Unsecured, Unitary	137,207,735	139,341,353	147,020,287	186,170,860
VLF/Property Tax Swap	-	148,442,703	168,525,075	187,409,286
Supplemental Property Tax	5,275,827	8,746,613	25,049,987	14,000,000
Penalty on Current Taxes	1,135,599	1,938,095	2,906,645	1,938,095
Prior Propery Taxes, Penalties and Interest	5,366,233	7,222,648	4,881,788	3,806,646
Total Property Taxes	148,985,394	305,691,412	348,383,782	393,324,887
Sales and Other Taxes:				
Sales and Use Tax	17,371,802	18,758,333	22,930,317	23,075,676
Property Transfer Tax	11,906,555	14,948,345	17,855,238	19,936,370
Franchise Fees	5,533,000	6,045,934	6,441,428	6,715,000
Hotel/Motel Tax	1,176,978	1,176,978	1,206,374	1,176,978
Other Taxes	545,455	700,000	722,498	700,000
Total Sales and Other Taxes	36,533,790	41,629,590	49,155,855	51,604,024
Vehicle License Fees	129,971,160	-	-	-
Net Interest Earnings	16,351,000	21,872,000	35,083,030	23,154,000
COWCAP Revenue	19,661,157	20,228,548	20,228,547	20,739,704
Property Tax Admin Revenue	10,651,703	10,219,145	14,058,959	12,773,384
Recording Fee Revenue	-	-	9,919,242	11,167,902
Other State and Federal Aid	3,619,799	3,593,326	7,289,241	3,647,156
Booking Fee Revenue	3,937,000	-	2,837,174	2,500,000
Treasury Pool Management Fees	-	-	-	2,219,195
Other Revenue	2,430,000	2,430,000	2,968,054	3,430,000
Total Countywide Discretionary Revenue	372,141,003	405,664,021	489,923,883	524,560,252
Other Financing Sources				
Fund Balance, beginning	88,029,109	121,637,030	121,637,030	100,698,815
Reimbursements	-	583,586	583,586	583,586
Use of Reserves	1,154,301	2,253,702	9,688,547	6,063,708
Operating Transfers	27,738,406	24,344,825	20,880,087	32,116,449
Total Other Financing Sources	116,921,816	148,819,143	152,789,250	139,462,558
Total Countywide Discretionary Revenue and Other Financing Sources	489,062,819	554,483,164	642,713,133	664,022,810

For 2006-07 general fund financing includes Countywide Discretionary Revenues of $524.6 million and Other Financing Sources of $139.5 million.

Countywide Discretionary Revenues

Secured Property Tax

Secured Property Tax Revenues make up $166.8 million of the $186.2 million 2006-07 “Current Secured, Unsecured, Unitary” budgeted revenue number. This budgeted amount is projected using an estimated 19% increase in secured assessed valuation for 2006-07, translated to a 17% increase in secured property tax revenues for the County general fund. The 19% increase is based on estimates of assessed valuation growth provided by the County Assessor’s office, and the estimates of a local economist. This revenue source is also increasing as a result of the elimination of a two-year local government contribution of property tax revenues to the State (ERAF III) that decreased the County’s secured property tax revenues by $16.4 million in both 2004-05 and 2005-06.

The table below compares the increase in secured assessed valuation for the last six years to the increase in secured property tax revenues of the general fund (adjusted for one-time revenue changes such as ERAF III).

Fiscal Year	Countywide Locally Assessed Secured AV	Percent Increase	County General Fund Secured Revenue - Adjusted	Percent Increase
2000-01	73,672,579,140		90,265,895	
2001-02	78,831,564,858	7.00%	96,419,313	6.82%
2002-03	85,194,704,924	8.07%	103,724,492	7.58%
2003-04	92,745,938,042	8.86%	114,005,166	9.91%
2004-05	103,488,544,441	11.58%	127,110,535	11.50%
2005-06	118,871,872,729	14.86%	143,559,894	12.94%
2006-07	141,392,463,582	18.95%		

As is evident in the table, county general fund revenues do not usually increase at the same rate as secured assessed valuation. This is not due to delinquent tax payments. The County participates in the Teeter method of property tax allocation for secured property tax revenues. Therefore the County, and all other agencies participating in the Teeter program, receive 100% of the secured property tax revenue to which they are entitled, regardless of payment status. Instead, the mismatch between assessed valuation growth and revenue growth can be caused in part by assessed valuations increasing at a different rate in cities than in the unincorporated areas of the County (where the County gets a larger share of the property tax revenue). Other reasons for this mismatch include:

Redevelopment Agency Allocations:
When a redevelopment project area is created, future increases in property tax revenues are allocated to the Redevelopment Agency, instead of being apportioned through the normal allocation process to the County, Cities, Schools and Special Districts. This results in a lowering of the County's percentage share of the total revenues generated by the secured property in the County. In some instances, this reduction in property tax revenues is partially offset by a pass through of a certain amount of these revenues back from the RDA to the County (and the other affected entities).

Incorporations/Annexations:
When a new city is created in the County, or when an existing city annexes additional land into its boundaries, the City takes on certain responsibilities for that geographic area that were previously the responsibility of the County and Special Districts. To fund this shift in responsibilities, the County, and any affected Special Districts, will have their share of property tax revenues reduced in favor of the City.

Based on these factors, the projected revenue increase for secured property tax revenues is 17% for 2006-07 which includes the estimated 19% growth in assessed valuation less 2% to account for the effects mentioned in the previous paragraphs.

VLF/Property Tax Swap
Historically, approximately three-fourths of Vehicle License Fee (VLF) revenue was allocated to cities and counties as general purpose financing. Beginning in Fiscal Year 1998-99, the State reduced the VLF payment required from vehicle owners. However, the State made up the revenue impact of the VLF rate reductions with State general fund revenue (the 'VLF Backfill').

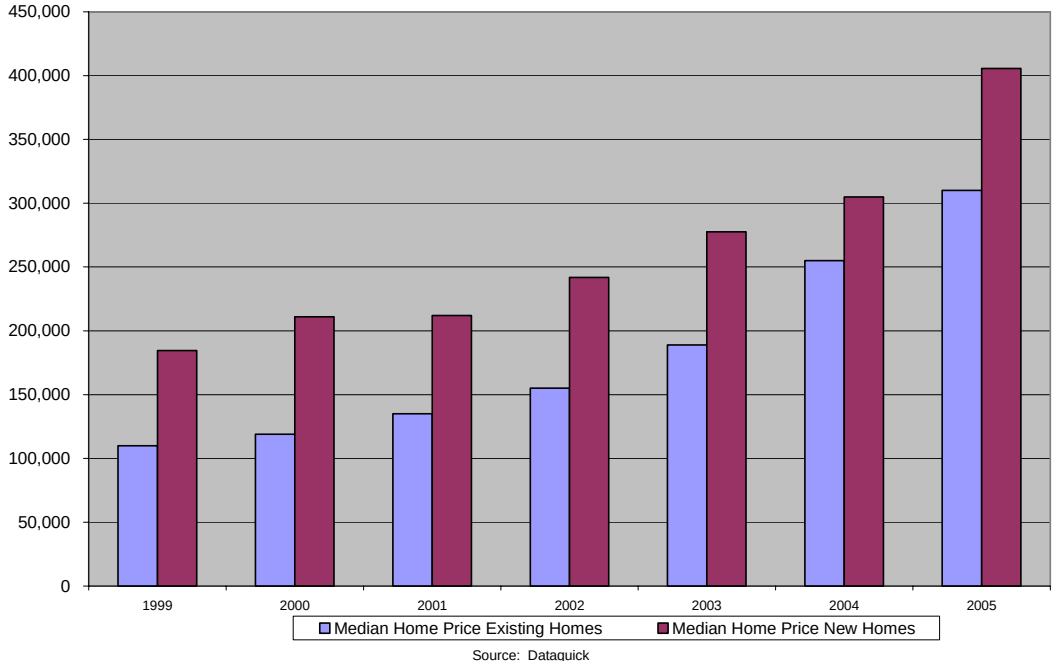
The VLF Backfill was eliminated in the 2004-05 State budget. In that year the VLF Backfill to cities and counties was permanently replaced with an equivalent increase in property tax revenues (VLF/Property Tax Swap revenues). This increase was funded by decreases in property tax revenues allocated to schools and community colleges.

For 2004-05 the State established the base amount of the VLF/Property Tax Swap. The base is equal to the amount of VLF backfill that the counties and cities would have received in 2004-05, calculated using actual VLF receipt amounts for 2004-05. For years beginning in 2005-06, the VLF/Property Tax Swap amount is calculated using the prior year VLF/Property Tax Swap amount increased by a rate equal to the growth in assessed valuation. This growth rate includes both secured and unsecured assessed valuation, but excludes the growth rate of unitary valuations. For 2006-07, the County Assessor's Office estimates an increase in assessed valuation of 19% (the Assessor's estimate does not include Unitary valuations). This 19% rate is used to estimate the increase in the VLF/Property Tax Swap revenues in the 2006-07 budget.

Supplemental Property Tax

Supplemental Property Tax payments are required from property owners when there is an increase in the assessed valuation of their property after the property tax bill for that year has been issued. Generally there are two types of events that will require a supplemental property tax payment: a change in ownership or the completion of new construction. As a result, when property values have been increasing and sales activity is high, there will be an increase in the number and dollar amount of supplemental property tax bills, which will result in increased supplemental property tax revenues to the County. The opposite is true when home prices and sales volume is declining. In fact, when the sales price of a property is lower than the current assessed value of the property, a refund may be due to the property owner.

In recent years the County has been experiencing dramatic increases in housing sales and housing prices. The following chart illustrates the dramatic rise in housing prices for both new and existing homes.



In addition, sales of new and existing homes have risen from approximately 8,500 for the 3rd quarter of 1999 to approximately 11,500 for the 3rd quarter of 2005. These factors have contributed to a dramatic rise in supplemental property tax revenues to the general fund as shown in the schedule below.

Fiscal Year	Supplemental Property Tax Revenues	Percent Increase/ (Decrease)
1998-99	1,009,170	
1999-00	1,446,766	43.36%
2000-01	2,368,978	63.74%
2001-02	2,918,443	23.19%
2002-03	4,937,268	69.17%
2003-04	6,102,778	23.61%
2004-05	13,219,499	116.61%
2005-06	25,049,987	89.49%

In 2006 the housing market began to slow down. For the first seven months of 2006, new and existing home sales by month (as compared to the same month in the prior year) are down for every month except May. In addition, home prices are not rising as quickly as in recent years. Given the nature and large fluctuations of supplemental property tax revenues, it is likely that the County will experience a decline in this revenue if sales volume continues to fall. An offsetting factor is the impact of the VLF/Property Tax Shift on supplemental property tax revenues. Because of the nature of the VLF/Property Tax Swap, the Education Revenue Augmentation Fund (ERAF) no longer receives supplemental tax revenues. Supplemental tax revenues that would have gone to ERAF are instead contributed to counties and cities. As a result, the 2006-07 final budget includes estimated supplemental property tax revenues of $14 million, approximately $11 million less than 2005-06 actual revenues. This budgeted amount is the current estimate of the sustainable level of this revenue for the near future.

Sales and Use Tax

County discretionary revenues include 1% of the 7.75% sales tax rate charged on purchases made in the unincorporated areas of the County. In recent years, due to the strong housing market and resulting population increase, County discretionary sales tax revenues have increased significantly.

When preparing the annual budget, the County projects future sales tax revenues based on data provided by a local economist. For 2006-07 the economist has projected total sales tax revenues in the unincorporated area of $28.0 million. The County has budgeted $23.1 million. The major reasons for this difference include:

Sales Tax Sharing Agreement with the City of Redlands

In August of 2003, the County entered into a sales tax sharing agreement with the City of Redlands. Under the terms of this agreement, the City of Redlands provides government services to an unincorporated area of the County, and in return the County pays the city a percentage of the sales tax revenue generated in that geographical area. This geographic area has and continues to add, numerous retail establishments and generates a considerable amount of sales tax revenue. Under the terms of the sales tax sharing agreement, the County currently pays the City of Redlands 90% of the County's discretionary sales tax revenue generated in this area.

Potential Annexations and Incorporations

Based on recent estimates, approximately 56% of the County's discretionary sales tax revenue is generated in the unincorporated portion of the sphere's of influence of the 24 cities that are within the county's boundaries. A sphere of influence is a 'planning boundary within which a city or district is expected to grow into over time'. Therefore, the areas within these spheres are likely to be annexed, and once annexed, the discretionary sales tax revenue generated in that area will go to the city instead of the County. The County would also lose sales tax revenues if a community in the unincorporated area of the County decided to create a new city (incorporate).

Property Transfer Tax
The Property Transfer Tax is collected when any lands, tenements, or other realty sold within the County is granted, assigned, transferred, or otherwise conveyed to or vested in the purchaser. The tax is imposed when the value of the property exceeds $100. The tax rate is $ 0.55 for each $500 of property value. For sales in the unincorporated areas of the County, the County receives 100% of the tax. For sales in cities, the County receives 50% of the tax. This revenue has increased dramatically over the last 5 years due to the high volume of housing sales and increasing housing prices. As shown in the table below this revenue has increased an average of 29.9% over the last five years.

Fiscal Year	Property Transfer Tax Revenue	Percent Increase/ (Decrease)	Five Year Average
2000-01	4,904,282		
2001-02	5,938,919	21.10%	
2002-03	7,752,989	30.55%	
2003-04	11,578,232	49.34%	
2004-05	15,184,960	31.15%	
2005-06	17,855,238	17.59%	29.94%

As seen in the table above, the increase in these revenues recently grew at a pace below the five year average in 2005-06. This is due to the slowdown in the local housing market. Because this revenue stream is dependent on the combination of sales prices and the number of sales transactions, it could conceivably decrease from current levels in future years. As a result, for the 2006-07 budget the county estimated that these revenues will be flat to the year end estimate for 2005-06.

Net Interest Earnings
Net interest earnings for 2006-07 are projected at $23.2 million. The increase in this revenue source is attributable to an estimated increase in interest earnings from the treasury pool offset by decreased interest and penalty proceeds from the Teeter program.

COWCAP (County-Wide Cost Allocation Plan) Revenue
COWCAP revenue is reimbursement for overhead/indirect costs incurred by the general fund. Reimbursements are received from various state and federal grant programs (that permit such reimbursement) and fee supported general fund departments and taxing entities such as the library and Board-governed special districts. The budgeted COWCAP Revenue amount reflects the recovered allowable costs included in the 2006-07 countywide cost allocation plan (COWCAP) published by the Auditor/Controller.

Property Tax Admin Revenue
Property Tax Administration revenue is expected to grow slightly from prior year budget. Property Tax Administration revenue consists of:

- SB 813 cost reimbursement, which represents allowable charges for administration and operation of the supplemental property tax program. This reimbursement is tied directly to the performance of supplemental property tax revenue.
- The property tax administrative fee, which the legislature provided to allow counties to recover the cost of the property assessment and tax collection process from certain other local jurisdictions. This revenue is tied directly to the cost of that collection effort.

Recording Fee Revenue
The County Recorder's Office collects certain fees for the official recording of documents. In previous fiscal years, this revenue was budgeted in the Auditor/Controller-Recorder's budget unit. Due to the unpredictable nature of the recording fee revenue and the County Administrative Office's concern for stabilization of departmental financing, the Board approved placing the recording fee revenue in the countywide discretionary revenue.

State and Federal Aid
State and Federal aid consists of a payment from the welfare realignment trust fund, which replaced the state revenue stabilization program, and SB90 reimbursements from the state. It also includes revenues received from the Federal government's Payment in Lieu of Taxes (PILT) program. Under current law, local governments are compensated through various programs for losses to their tax bases due to the presence of most federally owned land. PILT for the county is expected to grow slightly over the 2005-06 budgeted amount. 2005-06 actual revenues in State and Federal Aid include $3.5 million in prior year SB90 reimbursements from the State.

Booking Fee Revenue
State law currently provides the Board of Supervisors with the authority to assess booking fees. In 2005-06, the maximum fee imposed by counties was limited to one-half of actual administrative costs, including allowable overhead, with no reimbursement to other agencies for costs incurred. Recently, the state adopted legislation to begin in 2007-08, whereby local detention funds would be established in each county, to be funded by an annual allocation in the state budget—in lieu of counties charging for booking costs. Under this plan, the state would reimburse cities and other entities for the booking fee costs they incur in the interim, during 2006-07. Should the state not be in a position to provide the agreed upon funding in some future year, San Bernardino County will retain the right to charge booking fees as provided for under current law. For 2006-07 the budget is calculated based on a rate approved by the Board of Supervisors.

Treasury Pool Management Fees
Beginning in 2006-07 discretionary revenue includes cost reimbursement for the management of the County's investment pool, which is projected to total $2.2 million. In prior fiscal years, this revenue was budgeted in the Treasurer/Tax Collector's budget unit.

Other Revenue
Other revenue includes overhead charges recovered through city law enforcement contracts with the Sheriff's Department, voided warrants issued by the county, projected transfers of unclaimed property tax refunds to the general fund, the county share of vehicle code violation revenue, and other miscellaneous revenues.

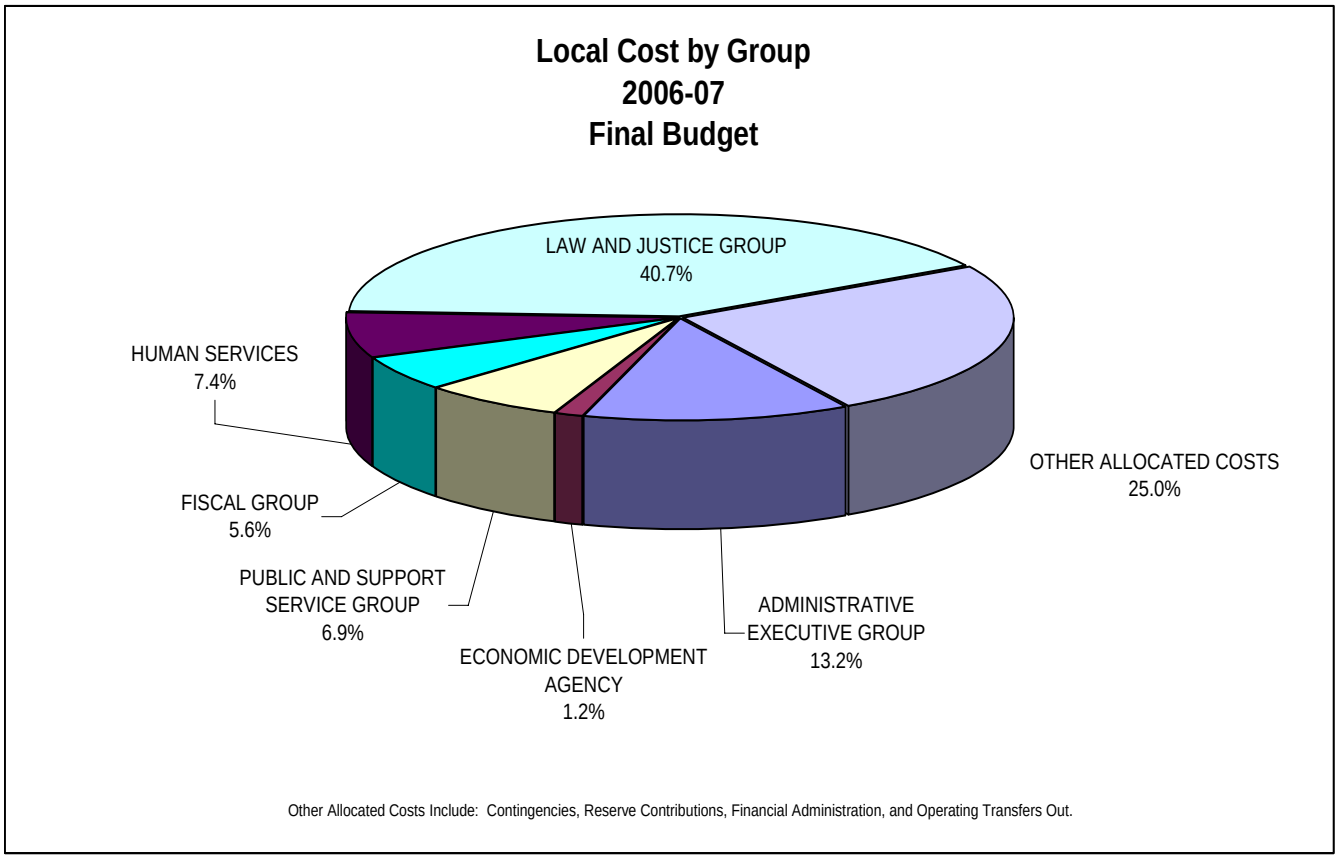
Other Financing Sources

Fund Balance and Reimbursements
The 2005-06 year-end fund balance for the general fund is $100,698,815. Reimbursements of $0.6 million relating to the county reorganization are anticipated.

Use of Reserves
Planned uses of reserves include $2.8 million of the Business Process Improvement Reserve to fund the following projects: Sheriff's Laboratory Information Management System, Probation's Kiosk Reporting System, County Library's Customer Self Sufficiency / Radio Frequency Identification System, and the Assessor's Imaging System. Additionally, $1.5 million of the Equity Pool reserve will fund equity cost increases. The elimination of the Law and Justice Southwest Border Patrol Initiative reserve results in a transfer of the remaining balance of $1.7 million to a special revenue fund.

Operating Transfers In
Operating transfers include transfers from the Courthouse and Criminal Justice Construction funds of $4.1 million to finance debt service on the Foothill Law and Justice Center, transfers from the Arrowhead Regional Medical Center of $6.8 million from their settlement proceeds, transfer of unused HAVA funds of $2.3 million to be placed in the electronic voting reserve, and $18.9 million of tobacco settlement funds, of which $15.0 million is to be applied towards the Arrowhead Regional Medical Center Debt Service.

Countywide discretionary revenues are allocated to various county departments as local cost. The pie chart below shows what percentage of the local cost is allocated to each of the groups.



The schedule on the following pages shows a comparison of prior year local cost and current year local cost by department. This schedule also includes appropriation and revenue, including operating transfers, which are mechanisms to move financing between the various county budget units. Operating transfers are presented in the following chart because the intended purpose is to provide a complete picture of the department's appropriation and revenue. Operating transfers are excluded from the countywide appropriation and revenue summaries presented in the Budget Summary Section, as their inclusion would overstate countywide appropriation and revenue on a consolidated basis.

Department Title	2005-06 Final Budget: Appropriation	2005-06 Final Budget: Revenue	2005-06 Final Budget: Local Cost	2006-07 Final Budget: Appropriation	2006-07 Final Budget: Revenue	2006-07 Final Budget: Local Cost	Change Between 2005-06 Final & 2006-07 Final: Appropriation	Change Between 2005-06 Final & 2006-07 Final: Revenue	Change Between 2005-06 Final & 2006-07 Final: Local Cost
BOARD OF SUPERVISORS (ALL DISTRICTS)	5,039,972	-	**5,039,972**	6,107,437	-	**6,107,437**	1,067,465	-	**1,067,465**
BOARD OF SUPERVIOSRS - LEGISLATION	452,315	-	**452,315**	480,950	-	**480,950**	28,635	-	**28,635**
CLERK OF THE BOARD	1,041,634	79,875	**961,759**	1,288,039	101,209	**1,186,830**	246,405	21,334	**225,071**
COUNTY ADMINISTRATIVE OFFICE	2,951,892	-	**2,951,892**	4,265,651	-	**4,265,651**	1,313,759	-	**1,313,759**
COUNTY ADMINISTRATIVE OFFICE - FRANCHISE ADMIN	273,394	-	**273,394**	295,845	-	**295,845**	22,451	-	**22,451**
COUNTY ADMINISTRATIVE OFFICE - LITIGATION	363,681	-	**363,681**	388,681	-	**388,681**	25,000	-	**25,000**
COUNTY ADMINISTRATIVE OFFICE - JOINT POWERS LEASES	21,737,293	-	**21,737,293**	21,137,293	-	**21,137,293**	(600,000)	-	**(600,000)**
COUNTY ADMINISTRATIVE OFFICE - HEALTH ADMIN	156,520,540	141,520,540	**15,000,000**	157,188,824	142,188,824	**15,000,000**	668,284	668,284	**-**
COUNTY COUNSEL	8,824,331	5,348,111	**3,476,220**	10,640,844	6,051,944	**4,588,900**	1,816,513	703,833	**1,112,680**
HUMAN RESOURCES	5,547,109	302,500	**5,244,609**	7,010,040	302,500	**6,707,540**	1,462,931	-	**1,462,931**
HUMAN RESOURCES-EMPLOYEE HEALTH AND WELLNESS	104,200	104,200	**-**	972,404	635,404	**337,000**	868,204	531,204	**337,000**
HUMAN RESOURCES-UNEMPLOYMENT INSURANCE	4,000,000	-	**4,000,000**	4,000,000	-	**4,000,000**	-	-	**-**
INFORMATION SERVICES-APPLICATIONS DEVELOPMENT	12,670,613	5,468,678	**7,201,935**	13,595,036	4,832,240	**8,762,796**	924,423	(636,438)	**1,560,861**
PURCHASING	1,094,019	35,000	**1,059,019**	1,235,858	35,000	**1,200,858**	141,839	-	**141,839**
BEHAVIORAL HEALTH	126,367,241	124,524,488	**1,842,753**	164,822,242	162,979,489	**1,842,753**	38,455,001	38,455,001	**-**
BEHAVIORAL HEALTH - ALCOHOL AND DRUG SERVICES	19,104,240	18,954,782	**149,458**	19,782,871	19,633,413	**149,458**	678,631	678,631	**-**
PUBLIC HEALTH	81,491,061	80,354,979	**1,136,082**	81,277,158	78,976,899	**2,300,259**	(213,903)	(1,378,080)	**1,164,177**
PUBLIC HEALTH - CALIFORNIA CHILDREN'S SERVICES	14,008,854	12,470,813	**1,538,041**	17,604,866	14,251,621	**3,353,245**	3,596,012	1,780,808	**1,815,204**
PUBLIC HEALTH - INDIGENT AMBULANCE	472,501	-	**472,501**	472,501	-	**472,501**	-	-	**-**
LOCAL AGENCY FORMATION COMMISSION	182,000	-	**182,000**	231,000	-	**231,000**	49,000	-	**49,000**
COUNTY SCHOOLS	2,235,087	-	**2,235,087**	2,918,131	-	**2,918,131**	683,044	-	**683,044**
ADMIN/EXECUTIVE GROUP SUBTOTAL:	**464,481,977**	**389,163,966**	**75,318,011**	**515,715,671**	**429,988,543**	**85,727,128**	**51,233,694**	**40,824,577**	**10,409,117**
ECONOMIC DEVELOPMENT	4,039,579	-	**4,039,579**	7,884,668	2,000	**7,882,668**	3,845,089	2,000	**3,843,089**
ECONOMIC DEVELOPMENT AGENCY SUBTOTAL:	**4,039,579**	**-**	**4,039,579**	**7,884,668**	**2,000**	**7,882,668**	**3,845,089**	**2,000**	**3,843,089**
ASSESSOR	13,665,978	647,500	**13,018,478**	17,559,215	820,000	**16,739,215**	3,893,237	172,500	**3,720,737**
AUDITOR-CONTROLLER	16,210,646	14,283,328	**1,927,318**	18,246,993	5,614,812	**12,632,181**	2,036,347	(8,668,516)	**10,704,863**
TREASURER-TAX COLLECTOR	18,295,073	14,955,679	**3,339,394**	19,863,932	13,022,442	**6,841,490**	1,568,859	(1,933,237)	**3,502,096**
FISCAL GROUP SUBTOTAL:	**48,171,697**	**29,886,507**	**18,285,190**	**55,670,140**	**19,457,254**	**36,212,886**	**7,498,443**	**(10,429,253)**	**17,927,696**
COUNTY TRIAL COURTS - DRUG COURT PROGRAMS	503,459	503,459	**-**	299,433	299,433	**-**	(204,026)	(204,026)	**-**
COUNTY TRIAL COURTS - GRAND JURY	316,921	-	**316,921**	333,956	-	**333,956**	17,035	-	**17,035**
COUNTY TRIAL COURTS - INDIGENT DEFENSE	8,104,078	-	**8,104,078**	8,979,100	-	**8,979,100**	875,022	-	**875,022**
COUNTY TRIAL COURTS - COURT FAC/JUDICIAL BENEFITS	1,847,440	-	**1,847,440**	1,637,427	-	**1,637,427**	(210,013)	-	**(210,013)**
COUNTY TRIAL COURTS-COURT FACILITY PAYMENTS	-	-	**-**	57,300	-	**57,300**	57,300	-	**57,300**
COUNTY TRIAL COURTS - MAINTENANCE OF EFFORT	35,725,112	25,098,622	**10,626,490**	31,782,490	21,156,000	**10,626,490**	(3,942,622)	(3,942,622)	**-**
DISTRICT ATTORNEY - CRIMINAL	44,854,137	28,084,043	**16,770,094**	51,315,220	32,481,610	**18,833,610**	6,461,083	4,397,567	**2,063,516**
DISTRICT ATTORNEY - CHILD ABDUCTION	843,475	-	**843,475**	850,475	850,475	**-**	7,000	850,475	**(843,475)**
LAW & JUSTICE GROUP ADMINISTRATION	379,229	255,000	**124,229**	147,302	5,000	**142,302**	(231,927)	(250,000)	**18,073**
PROBATION-ADMIN, CORRECTIONS & DETENTION	91,357,847	43,902,844	**47,455,003**	105,046,634	45,428,918	**59,617,716**	13,688,787	1,526,074	**12,162,713**
PROBATION-COURT ORDERED PLACEMENTS	2,926,330	-	**2,926,330**	3,808,330	-	**3,808,330**	882,000	-	**882,000**
PUBLIC DEFENDER	23,495,540	700,000	**22,795,540**	28,862,282	1,600,000	**27,262,282**	5,366,742	900,000	**4,466,742**
SHERIFF	338,515,894	230,440,703	**108,075,191**	376,188,213	242,597,731	**133,590,482**	37,672,319	12,157,028	**25,515,291**
LAW AND JUSTICE GROUP SUBTOTAL:	**548,869,462**	**328,984,671**	**219,884,791**	**609,308,162**	**344,419,167**	**264,888,995**	**60,438,700**	**15,434,496**	**45,004,204**

Department Title	2005-06 Final Budget: Appropriation	2005-06 Final Budget: Revenue	2005-06 Final Budget: Local Cost	2006-07 Final Budget: Appropriation	2006-07 Final Budget: Revenue	2006-07 Final Budget: Local Cost	Change Between 2005-06 Final & 2006-07 Final: Appropriation	Change Between 2005-06 Final & 2006-07 Final: Revenue	Change Between 2005-06 Final & 2006-07 Final: Local Cost
PUBLIC AND SUPPORT SERVICES GROUP ADMIN	1,449,297	-	**1,449,297**	1,925,919	-	**1,925,919**	476,622	-	**476,622**
AGRICULTURE, WEIGHTS AND MEASURES	5,467,715	3,554,951	**1,912,764**	6,198,976	3,855,178	**2,343,798**	731,261	300,227	**431,034**
AIRPORTS	2,553,961	2,553,961	**-**	2,880,410	2,880,410	**-**	326,449	326,449	**-**
ARCHITECTURE AND ENGINEERING	585,320	-	**585,320**	585,320	-	**585,320**	-	-	**-**
COUNTY MUSEUMS	3,861,744	2,222,317	**1,639,427**	4,099,202	1,979,149	**2,120,053**	237,458	(243,168)	**480,626**
FACILITIES MANAGEMENT DEPARTMENT	14,414,161	6,211,352	**8,202,809**	16,197,204	6,900,616	**9,296,588**	1,783,043	689,264	**1,093,779**
FACILITIES MANAGEMENT DEPARTMENT - UTILITIES	16,079,526	-	**16,079,526**	16,654,565	246,355	**16,408,210**	575,039	246,355	**328,684**
LAND USE SERVICES - ADMINISTRATION	4,300	4,300	**-**	-	-	**-**	(4,300)	(4,300)	**-**
LAND USE SERVICES - CURRENT PLANNING	2,777,501	2,777,501	**-**	3,253,190	3,253,190	**-**	475,689	475,689	**-**
LAND USE SERVICES - ADVANCED PLANNING	3,444,907	2,259,002	**1,185,905**	3,963,886	2,287,138	**1,676,748**	518,979	28,136	**490,843**
LAND USE SERVICES - BUILDING AND SAFETY	8,704,085	8,704,085	**-**	9,870,995	9,870,995	**-**	1,166,910	1,166,910	**-**
LAND USE SERVICES - CODE ENFORCEMENT	3,575,482	678,000	**2,897,482**	4,519,923	767,530	**3,752,393**	944,441	89,530	**854,911**
LAND USE SERVICES - FIRE HAZARD ABATEMENT	2,545,738	2,545,738	**-**	2,617,148	2,617,148	**-**	71,410	71,410	**-**
PUBLIC WORKS-SURVEYOR	4,002,236	3,802,726	**199,510**	4,432,992	4,233,482	**199,510**	430,756	430,756	**-**
REAL ESTATE SERVICES	2,360,874	1,549,650	**811,224**	2,514,897	1,510,344	**1,004,553**	154,023	(39,306)	**193,329**
REAL ESTATE SERVICES - RENTS	211,592	45,912	**165,680**	109,290	109,290	**-**	(102,302)	63,378	**(165,680)**
REGIONAL PARKS	7,546,495	6,282,959	**1,263,536**	8,482,731	6,603,530	**1,879,201**	936,236	320,571	**615,665**
REGISTRAR OF VOTERS	5,489,021	2,557,200	**2,931,821**	13,163,095	9,462,107	**3,700,988**	7,674,074	6,904,907	**769,167**
PUBLIC AND SUPPORT SVCS GRP SUBTOTAL:	**85,073,955**	**45,749,654**	**39,324,301**	**101,469,743**	**56,576,462**	**44,893,281**	**16,395,788**	**10,826,808**	**5,568,980**
AGING AND ADULT SERVICES	8,839,639	8,839,639	**-**	10,602,940	10,602,940	**-**	1,763,301	1,763,301	**-**
AGING AND ADULT SERVICES - PUBLIC GUARDIAN	872,400	765,255	**107,145**	1,070,683	342,000	**728,683**	198,283	(423,255)	**621,538**
CHILD SUPPORT SERVICES	39,661,243	39,661,243	**-**	39,797,347	39,797,347	**-**	136,104	136,104	**-**
HUMAN SERVICES - ADMINISTRATIVE CLAIM	334,612,841	317,973,721	**16,639,120**	344,305,647	322,009,254	**22,296,393**	9,692,806	4,035,533	**5,657,273**
CHILD ABUSE /DOMESTIC VIOLENCE	1,507,439	1,507,439	**-**	1,906,812	1,906,812	**-**	399,373	399,373	**-**
ENTITLEMENT PAYMENTS (CHILD CARE)	85,905,228	85,905,228	**-**	85,905,228	85,905,228	**-**	-	-	**-**
CHILDREN'S OUT OF HOME CHILDCARE	367,618	-	**367,618**	574,056	-	**574,056**	206,438	-	**206,438**
AID TO ADOPTIVE CHILDREN	30,863,005	29,396,811	**1,466,194**	34,457,874	32,678,455	**1,779,419**	3,594,869	3,281,644	**313,225**
AFDC-FOSTER CARE	104,436,782	89,700,112	**14,736,670**	97,376,873	82,654,830	**14,722,043**	(7,059,909)	(7,045,282)	**(14,627)**
REFUGEE CASH ASSISTANCE	100,000	100,000	**-**	100,000	100,000	**-**	-	-	**-**
CASH ASSISTANCE - IMMIGRANTS	856,993	856,993	**-**	822,878	822,878	**-**	(34,115)	(34,115)	**-**
CALWORKS-ALL OTHER FAMILIES	218,489,279	213,837,725	**4,651,554**	197,073,867	192,702,019	**4,371,848**	(21,415,412)	(21,135,706)	**(279,706)**
KIN-GAP PROGRAM	4,818,510	4,036,410	**782,100**	4,575,538	3,868,452	**707,086**	(242,972)	(167,958)	**(75,014)**
AID FOR SERIOUSLY EMOTIONALLY DISTURBED	5,242,905	4,262,503	**980,402**	4,761,913	3,781,511	**980,402**	(480,992)	(480,992)	**-**
CALWORKS-2 PARENT FAMILIES	16,419,500	16,029,361	**390,139**	14,215,939	13,881,109	**334,830**	(2,203,561)	(2,148,252)	**(55,309)**
AID TO INDIGENTS	1,446,420	370,256	**1,076,164**	1,181,027	341,471	**839,556**	(265,393)	(28,785)	**(236,608)**
VETERAN'S AFFAIRS	1,264,563	331,117	**933,446**	1,375,189	327,500	**1,047,689**	110,626	(3,617)	**114,243**
HUMAN SERVICES SUBTOTAL:	**855,704,365**	**813,573,813**	**42,130,552**	**840,103,811**	**791,721,806**	**48,382,005**	**(15,600,554)**	**(21,852,007)**	**6,251,453**
GENERAL FUND DEPARTMENT SUBTOTAL:	**2,006,341,035**	**1,607,358,611**	**398,982,424**	**2,130,152,195**	**1,642,165,232**	**487,986,963**	**123,811,160**	**34,806,621**	**89,004,539**
CONTINGENCIES	96,967,709	-	**96,967,709**	59,124,138	-	**59,124,138**	(37,843,571)	-	**(37,843,571)**
RESERVE CONTRIBUTIONS	21,403,093	-	**21,403,093**	35,452,753	-	**35,452,753**	14,049,660	-	**14,049,660**
FINANCIAL ADMINISTRATION EXPENDITURES	7,500,000	7,500,000	**-**	7,500,000	7,500,000	**-**	-	-	**-**
FINANCIAL ADMINISTRATION REIMBURSEMENTS	(583,586)	(583,586)	**-**	(583,586)	(583,586)	**-**	-	-	**-**
OPERATING TRANSFERS OUT	37,129,938	-	**37,129,938**	81,458,956	-	**81,458,956**	44,329,018	-	**44,329,018**
TOTAL COUNTYWIDE ALLOCATED COSTS:	**162,417,154**	**6,916,414**	**155,500,740**	**182,952,261**	**6,916,414**	**176,035,847**	**20,535,107**	**-**	**20,535,107**
GRAND TOTAL:	**2,168,758,189**	**1,614,275,025**	**554,483,164**	**2,313,104,456**	**1,649,081,646**	**664,022,810**	**144,346,267**	**34,806,621**	**109,539,646**

NOTE: Total countywide allocated costs on this schedule includes appropriation and reimbursements for Financial Administration. This appropriation is offset in the countywide discretionary revenue schedule.

CONTINGENCIES

The County Contingencies includes the following elements:

One Time Contingencies

Mandatory Contingencies
Board Policy requires the county to maintain an appropriated contingency fund to accommodate unanticipated operational changes, legislative impacts or other economic events affecting the county's operations, which could not have reasonably been anticipated at the time the budget was prepared. Funding is targeted at 1.5% of locally funded appropriation.

Uncertainties
Any unallocated financing available from current year sources (both ongoing and one-time) that has not been set-aside and any unallocated fund balance carried over from the prior year, is budgeted in the contingencies for uncertainties. Final budget action includes a provision that allocates any difference between estimated and final fund balance to this contingencies account.

Ongoing Set-Asides Contingencies

The county budget process differentiates between ongoing and one-time revenue sources. Ongoing set-asides represent ongoing sources of financing that have been targeted for future ongoing program needs.

Contingencies - Priority District and Program Needs

An annual base allocation of $2,500,000 is set aside for priority district and program needs. Any amounts unspent in this contingencies account at the end of a fiscal year rolls forward into the next fiscal year.

Contingencies

	2005-06 Beginning Balance	2005-06 Approved Contributions/ (Uses)	2006-07 Approved Contributions/ (Uses)	2006-07 Final Budget
One-time Contingencies				
Mandatory Contingencies (1.5% of Locally Funded Appropriations)	6,084,960	175,570	1,607,874	7,868,404
Uncertainties	69,902,464	(47,728,389)	(5,974,152)	16,199,923
Ongoing Set Asides Contingencies				
Future Retirement Costs	7,900,000	(7,900,000)	7,900,000	7,900,000
Jail Expansion (Formerly Future Financing)	7,000,000		(4,600,000)	2,400,000
Workload Adjustments	2,700,000	(1,600,000)	(1,100,000)	-
Future Space Needs	-	-	20,000,000	20,000,000
Contingencies - Priority District and Program Needs	3,380,285	(1,124,474)	2,500,000	4,755,811
Total Contingencies	**96,967,709**	**(58,177,293)**	**20,333,722**	**59,124,138**

2005-06 Changes to Contingencies for Uncertainties

For 2005-06 mid-year Board actions authorized the use of approximately $69.9 million of the Contingencies for Uncertainties. Major allocations include:

- $11.8 million in ongoing funding for salary and benefit increases pursuant to negotiated labor agreements with employees approved after final budget adoption.
- $5.3 million to fund Safe Route to Schools Projects
- $5.0 million to finance various park improvements
- $4.4 million to finance modernization and office space utilization projects
- $4.2 million transferred to the Juvenile Maximum Security Facility Reserve
- $3.7 million to finance building improvements
- $3.5 million to finance a new fire station in Hesperia/Oak Hills
- $3.0 million to finance library improvements
- $2.6 million to reflect changes required as a result of the adoption of the final State budget
- $2.4 million to finance Glen Helen Park Improvements
- $2.1 million to finance street improvements
- $2.1 million to finance community projects in Upland, Muscoy, Crestline and Rim of the World
- $2.0 million transferred to the Museum's Hall of Paleontology Reserve
- $2.0 million to fund a total of 26 new positions in the Sheriff's department
- $1.6 million to fund Glen Helen Water System Improvements
- $1.6 million to fund Senior Citizen Programs
- $1.4 million to fund the Sheriff/Coroner Morgue Expansion Project
- $1.3 million to increase the General Purpose Reserve and Mandatory Contingencies as a result of increases in revenue projections

For 2005-06 mid-year Board actions authorized increases of $22.2 million in the Contingencies for Uncertainties:

- $11.7 million to reflect upward revisions to revenue estimates
- $7.9 million transferred from the contingencies set-aside for future retirement costs
- $1.5 million to reflect the use of a portion of the Teeter Reserve to offset tax sale losses the County incurred in 2004-05.
- $1.1 million to reflect the elimination of the Bark Beetle Reserve. The Bark Beetle Reserve was established on December 17, 2002 to help address the bark beetle infestation in the local mountains. Since the reserve was established, the County was successful in securing Federal funds to aid in the fight against the bark beetle infestation.

2006-07 Mandatory Contingencies

The base allocation to the mandatory contingency budget of $7,868,404 is established pursuant to Board policy, based on projected locally funded appropriation of $524.6 million.

2006-07 Ongoing Set-Asides Contingencies

As seen in the Reserve section, the county has set aside a significant amount of one-time money that can assist the county temporarily for unforeseen increases in expenditure or reductions in revenues. However, there has never been any money set aside to permanently address future foreseen increases in expenditures. Beginning in 2004-05, the county positioned itself to set aside ongoing revenue sources to finance future ongoing expenditures in three different areas: retirement, future financing needs, and workload adjustments. In 2006-07, the county added future space needs to the listing of on-going set-asides.

- Future Retirement Costs Ongoing Set Aside:
  For the past three years, the County has seen significant retirement cost increases and predicts additional future increases based on unfunded liabilities that have occurred primarily as a result of lower than expected market returns. The Board has set aside $7.9 million in ongoing revenue sources to assist in financing these cost increases at a future date.

- Jail Expansion (Formerly Future Financing Needs) Ongoing Set Aside:
  In 2005-06, the Board set aside $7.0 million of ongoing money to address the future needs of the County's growing population. For 2006-07, the Board allocated this set-aside to a specific use, increased jail space. In final budget action, the Board approved the use of $4.6 million of this on-going set-aside to fund the design costs for the Adelanto Detention Center Expansion Project.

- Workload Adjustments Ongoing Set Aside:
  Beginning in 2004-05, the Board set-aside $2.7 million to address departmental workload issues caused primarily by budget reductions required to offset State budget reductions in prior years. On December 13, 2005 the Board approved the elimination of this ongoing set-aside to be used to fund operations at the County Fire Department.

- Future Space Needs Ongoing Set Aside:
  Beginning in 2006-07, the Board set-aside $20.0 million to address future space needs. This is based on a building analysis completed by staff. The space needs of the county continue to grow based on expansion of the area and the programs that service the county's growing population.

RESERVES

The county has a number of reserves (designations) that have been established over the years. Some are for specific purposes, such as to meet future known obligations or to build a reserve for capital projects. The general purpose reserve are funds held to protect the County from unforeseen increases in expenditures or reductions in revenues, or other extraordinary events, which would harm the fiscal health of the County. On January 6, 1998, the Board of Supervisors adopted a county policy to provide guidelines and goals for reserve levels. That policy calls for the county's general purpose reserve to equal 10% of locally funded appropriation. The Board of Supervisors also established special purpose reserves to temporarily help meet future needs.

Total Reserves

	2004-05	Approved 2005-06		2005-06	Approved 2006-07		6/30/07
	Ending Balance	Contributions	Uses	Ending Balance	Contributions	Uses	Estimated Balance
General Purpose Reserve	**37,214,100**	**4,522,765**		**41,736,865**	**10,719,160**		**52,456,025**
Specific Purpose Reserves							
Medical Center Debt Service	32,074,905			32,074,905			32,074,905
Retirement	7,000,000	7,900,000		14,900,000	7,900,000		22,800,000
Teeter	19,260,087		(1,512,886)	17,747,201			17,747,201
Jail Expansion (Formerly Future Financing)		7,000,000		7,000,000	7,000,000		14,000,000
Juvenile Maximum Security	1,492,986	4,200,000		5,692,986	3,700,000		9,392,986
Capital Projects	4,000,000			4,000,000			4,000,000
Museum's Hall of Paleontology	1,703,030	2,000,000		3,703,030			3,703,030
Business Process Improvement	3,000,000		(489,394)	2,510,606	1,105,550	(2,832,683)	783,473
Insurance	3,000,000			3,000,000			3,000,000
Restitution	1,614,234	450,791	(200,000)	1,865,025			1,865,025
Justice Facilities	1,304,753		(667,600)	637,153			637,153
Electronic Voting	500,000			500,000	2,278,043		2,778,043
Moonridge Zoo				-	2,750,000		2,750,000
L&J SWBPI	1,883,491	287,097	(446,601)	1,723,987		(1,723,987)	-
Equity Pool	3,513,804		(2,006,766)	1,507,038		(1,507,038)	-
Bark Beetle	1,665,300		(1,665,300)	-			-
Workload Adjustments		2,700,000	(2,700,000)	-			-
Total Specific Purpose	**82,012,590**	24,537,888	(9,688,547)	**96,861,931**	24,733,593	(6,063,708)	**115,531,816**
Total Reserves	**119,226,690**			**138,598,796**			**167,987,841**

2005-06 Approved Contributions

- $4.5 million to the General Purpose Reserve based on the 2005-06 modified budget for countywide discretionary revenue which finances locally funded appropriation.

- $7.9 million to the Retirement Reserve, $7.0 million to the Future Financing Reserve, and $2.7 million to the Workload Adjustment Reserve were funded by ongoing set-asides that remained unspent at the end of 2004-05.

- $4.2 million to the Juvenile Maximum Security Reserve from Probation Department savings in 2004-05.

- $2.0 million to the Museum Hall of Paleontology Reserve to assist in construction costs.

- $450,791 to the Restitution Reserve to set-aside settlement revenues received by the County in 2004-05 from the ongoing corruption litigation.

- $287,097 to the Southwest Border Patrol Initiative Reserve to set-aside Federal funding received in 2004-05.

2005-06 Approved Uses

- $1.5 million from the Teeter Reserve to offset tax sale losses the County incurred in 2004-05.

- $0.5 million from the Business Process Improvement Reserve to fund the Human Resources' Application Tracking System and Personnel File Imaging Systems, Regional Park's Central Reservation System, and Facilities Management's Automated Work Order Implementation Project.

- $200,000 from the Restitution Reserve to finance the cost of the county's on-going corruption litigation.

- $667,600 from the Justice Facilities Reserve to fund phase two of the Central Detention Center HVAC replacement in the amount of $430,000, $17,600 for an updated title report for the Marantha Jail Facility in Adelanto, and $220,000 for renovation and expansion of the minimum security dorms at the Glen Helen Rehabilitation Center.

- $446,601 from the Law and Justice Southwest Border Patrol Initiative Reserve (SWBPI) as detailed below: 1) $250,000 to fund the Handheld Citation Capture Device grant program; 2) $68,136 for remaining one-time costs to implement a comprehensive, Countywide Gang Initiative; 3) $69,000 to perform a Laboratory Information Management System Assessment for the Sheriff; 4) $65,812 to fund the balance of the Electronic Information Sharing Project for the District Attorney; 5) $47,545 to purchase video editing systems for the Sheriff; 6) $53,123 for eight unarmored polycom teleconferencing units for the Public Defender and Probation and 7) $201,297 for the purchase of a digital lab and film processing system for the Sheriff-Coroner. Of these allocations $242,500 was returned to the reserve unspent by the Law and Justice Group Administration budget from the Handheld Citation Capture Device program, and a total of $65,812 was returned unspent by the District Attorney budget from the County-Wide Gang Initiative and the Electronic Information Sharing Project.

- $2.0 million from the Equity Pool Reserve to fund the 2005-06 costs of approved equity adjustments.

- The Bark Beetle Reserve was established on December 17, 2002 to help address the bark beetle infestation in the local mountains. Since the reserve was established, the County was successful in securing Federal funds to aid in the fight against the bark beetle infestation. On November 1, 2005, the Board dissolved this reserve. Prior to it being dissolved, the Bark Beetle Reserve funded site and parking lot improvements and the purchase and installation of temporary modular office units totaling $560,000 for the Running Springs Bark Beetle Hazard Abatement Offices. This amount will be reimbursed to the general fund from future lease/rent revenues from these offices.

- $2,700,000 from the Workload Adjustment Reserve to County Fire to fund one-time capital apparatus, equipment, and fire-station facility needs.

2006-07 Approved Contributions and Uses

For 2006-07 the general-purpose reserve is increased by $10.7 million to conform to Board policy. This increase is based on projected locally funded appropriation of $524.6 million and brings the balance of the general-purpose reserve to $52.5 million. The reserve for Retirement is increased by $7.9 million. The Jail Expansion Reserve, formerly the Future Financing Reserve, is increased by the ongoing set aside of $7.0 million that remained unspent at the end of 2005-06. The Juvenile Maximum Security Reserve is increased by $3.7 million, funded by savings from Probation's 2005-06 department budget. The Business Process Improvement Reserve is increased by $1.1 million to return it to its original amount after funding 2005-06 uses. Additionally $2.8 million of this reserve is to be used in 2006-07. The Electronic Voting and Moonridge Zoo Reserves are increased by $2.3 million and $2.8 million, respectively. The elimination of the Law and Justice Southwest Border Patrol Initiative reserve results in a transfer of the remaining balance of $1.7 million to a special revenue fund. Use of the remaining $1,507,038 of the Equity Pool reserve will assist in funding the 2006-07 costs of approved equity adjustments.

The chart below shows recent history of the County Reserve levels.

		Year End Actual Balance					Adopted
		2001-02	**2002-03**	**2003-04**	**2004-05**	**2005-06**	**2006-07**
Total General Purpose Reserve		**30.2**	**31.9**	**34.8**	**37.2**	**41.7**	**52.5**
Specific Purpose Reserves							
Medical Center Debt Service		32.0	32.1	32.1	32.1	32.1	32.1
Retirement		1.5	7.0	7.0	7.0	14.9	22.8
Teeter		19.3	19.3	19.3	19.3	17.7	17.7
Jail Expansion (formerly Future Financing)						7.0	14.0
Juvenile Maximum Security		1.5	1.5	1.5	1.5	5.7	9.4
Capital Projects Reserve			4.0	4.0	4.0	4.0	4.0
Museum's Hall of Paleontology				0.9	1.7	3.7	3.7
Business Process Improvement					3.0	2.5	0.8
Insurance			5.0	3.0	3.0	3.0	3.0
Restitution		8.9	2.1	2.1	1.6	1.9	1.9
Justice Facilities		5.0	4.9	3.7	1.3	0.6	0.6
Electronic Voting System			5.7	-	0.5	0.5	2.8
Moonridge Zoo							2.8
L&J Southwest Border Prosecution Initiative				3.4	1.9	1.7	-
Equity Pool			1.9	4.4	3.5	1.5	-
Bark Beetle			-	1.8	1.7	-	-
Workload Adjustment						-	-
Total Specific Purpose Reserves	(1)	**68.2**	**83.4**	**83.1**	**82.0**	**96.9**	**115.5**
Total Reserves	(1)	**98.4**	**115.3**	**118.0**	**119.2**	**138.6**	**168.0**

(1) Totals may not add due to rounding

COUNTY DEBT POLICY

The county has a separate policy that covers the issuance, management and administration of the county's portfolio of long term obligations. The policy requires, in general, that:

1. Debt will not be used to finance on-going operational costs.

2. Whenever possible, the county will pursue alternative sources of funding in order to minimize the level of debt.

3. That whenever practical, voter approval on the method of debt shall be utilized.

More specifically, the policy includes guidelines on Types of Debt, and Analysis Management and Limitations. The Analysis, Management and Limitations section of the policy includes the following elements:

1. The policy allows for the issuance of variable rate obligations to the extent that they do not exceed 25% of total debt outstanding.

2. The policy details the guidelines to be followed prior to the issuance of variable rate debt including feasibility, structure, and annual analysis to determine advisability of conversion to fixed rate debt.

3. The policy requires that the term of bonds be no longer than the economic useful life of the property, or in excess of available payment streams.

4. The policy requires annual review of the county's portfolio of long term obligations to initiate any type of restructuring, refunding, or refinancing beneficial to the county.

5. The policy outlines requirements for the investment of bond proceeds.

6. The policy outlines the responsibilities of the county's Debt Advisory Committee, which is a formal committee of the Board of Supervisors. These responsibilities include oversight and review of all debt policy and debt issuance activities and to make recommendations to the Board of Supervisors regarding appropriate actions on debt matters.

CASH FUNDED PROJECTS

As detailed above, county policy requires prudent management of liabilities and, whenever possible, alternative sources of funding in order to minimize the level of debt. In the past several years, the county has satisfied certain portions of its capital needs without the issuance of long term obligations. This includes the major projects listed below:

- Construction of the High Desert Juvenile Detention Center, financed with a combination of state grant monies and the county's cash.

- The cash purchase of the Adelanto Adult Detention Facility.

- The cash purchase of an office building in downtown San Bernardino.

THE COUNTY'S BUDGET FINANCE POLICY AS IT RELATES TO LONG-TERM OBLIGATIONS

The county's Budget Financing Policy includes policies related to long-term obligations of the county. These include:

1. Retirement System Funding – Requires that the Board first consider setting aside any savings related to negative Unfunded Accrued Actuarial Liability to fund a reserve for reduction of any existing pension obligation bonds or as a hedge against future interest rate increases.

2. Use of Variable Rate Interest Savings – Requires that when amounts budgeted for variable rate interest expense on long-term obligations exceeds actual variable rate interest expense for the year, that such savings will be used in the succeeding fiscal year to reduce the outstanding principal of long-term obligations. It is normal for budgeted amounts to exceed actual amounts because debt covenants require conservative budgeting of variable rate interest expense. This applies only to debt service paid from discretionary revenue sources of the general fund.

3. Use of Savings from Interest Rate Swap Agreements Associated with the Issuance of Debt - Requires that any county benefit realized on interest rate swap agreements, when there is a potential mismatch between swap payments and debt service payments, be retained as a contingency to offset the county's share of increases in debt service caused by the swap agreement. This contingency amount will not exceed $5.0 million per interest rate swap agreement.

COUNTY LONG TERM OBLIGATIONS

The following discussion relates to long term obligations backed by the full faith and credit of the county's general fund. Other long-term obligations, such as those of the county's redevelopment agency and special districts are included in separate budget documents prepared for those entities.

The county's outstanding long-term debt obligations have been issued for the following purposes:

- To finance construction and improvement of county structures.
- To refinance county pension obligations.
- To finance improvements at the county owned landfills.

The county finances such projects with a variety of debt instruments. For construction and improvement projects, and for the improvement projects at the county landfills, the county has utilized lease obligations with a non-profit public benefit corporation. Such obligations are in the form of Certificates of Participation. For pension obligations the county has issued Pension Obligation Bonds.

As of June 30, 2006, the county's long term obligations include obligations issued to finance or partially finance the following projects:

- Construction and equipping of the Arrowhead Regional Medical Center
- Construction of the West Valley Detention Center
- Construction of the Foothill Law and Justice Center and hangars at the Chino Airport
- Construction of the County Government Center
- Construction of the West Valley Juvenile Detention Center
- Retrofit of lighting and HVAC systems at various county facilities
- Finance of down payment on a preschool building in Ontario
- Construction of the Glen Helen Amphitheater
- Improvement projects at county landfills
- Refinancing of a portion of the county's Unfunded Accrued Actuarial Liability in the years 1995 and 2004.

A summary of long-term obligations of the county, which includes a reference to the section of the book where the obligation is budgeted, is included on the following pages.

County of San Bernardino
Outstanding General Fund Certificates of Participation and Pension Obligation Bonds
Budgetary Basis

			General Fund Certificates of Participation						
Fiscal Year Ending June 30	2004 Pension Obligation (1) 463,895,000	1995 Pension Obligation 386,265,591	2003B GH (2) Auction Rate Securites (1) 9,875,000	2003A GH (2) Auction Rate Securites (1) 9,825,000	2002 Justice Center Refunding 68,100,000	2001/02 WVDC (3) Refunding 94,920,000	1997 Public Impr. Financing 17,790,000	1996 Gov't. Ctr. Refinancing (1) 39,600,000	1996 WVDC (3) Refinancing(1) 9,200,000
2007	26,374,311	33,253,205	304,153	616,295	6,602,988	9,077,558	1,422,014	3,077,760	571,500
2008	28,006,821	35,014,199	375,406	629,912	6,469,938	9,074,983	1,420,895	2,986,095	560,640
2009	29,539,922	36,857,509	344,739	643,147	6,540,800	9,060,658	1,417,530	2,990,065	549,780
2010	31,183,052	38,798,739	339,987	631,228	6,494,800	9,051,020	1,421,415	3,173,000	538,920
2011	32,954,491	40,837,399	311,149	618,160	6,538,200	9,043,020	1,417,350	3,264,270	528,060
2012	34,775,177	42,976,352	331,671	634,090	6,467,200	9,030,270	933,100	3,355,540	517,200
2013	36,601,345	45,220,000	302,833	641,695	6,581,000	9,016,945	934,475	3,446,810	506,340
2014	38,728,798	47,580,000	275,182	628,239	6,472,000	9,020,884	929,725	3,633,715	495,480
2015	40,685,510	50,055,000	296,892	639,151	6,557,750	9,007,341	933,725	3,624,985	582,207
2016	42,822,434	52,655,000	269,242	624,181	6,515,250	8,994,761	930,650	2,700,000	567,727
2017	45,076,697	55,385,000	242,140	660,774	-	8,987,081	930,463	-	553,247
2018	55,092,897	58,250,000	754,163	642,268	-	8,973,031	928,700	-	538,767
2019	47,969,562	61,260,000	751,234	650,487	-	8,961,531	930,231	-	524,287
2020	54,338,110	64,420,000	772,208	633,595	-	-	842,288	-	509,807
2021	57,217,276	67,735,000	767,320	665,446	-	-	840,000	-	495,327
2022	60,210,305	67,910,000	761,209	647,760	-	-	841,006	-	578,433
2023	63,301,258	-	780,173	654,068	-	-	835,306	-	560,333
2024	48,626,718	-	765,079	658,481	-	-	837,769	-	542,233
2025	-	-	-	-	-	-	838,131	-	524,133
2026	-	-	-	-	-	-	836,394	-	506,033
2027	-	-	-	-	-	-	-	-	-
2028	-	-	-	-	-	-	-	-	-
2029	-	-	-	-	-	-	-	-	-
Totals	773,504,685	798,207,403	8,744,780	11,518,976	65,239,925	117,299,083	20,421,166	32,252,240	10,750,453

(1) Debt schedules for variable rate issues are based on the average interest rate at the time of issuance and do not reflect amounts budgeted for 2006-07 fiscal year.

(2) GH is defined as the Glen Helen Ampitheater

(3) West Valley Detention Center

Budget Information:

The 1995 and 2004 Pension Obligation Bonds are budgeted as salary expense in individual departmental budgets

Certificates of Participation are budgeted in the Administrative/Executive Section of this budget book, under County Administrative Office, Joint Powers Leases (General Fund)

County of San Bernardino
Outstanding Enterprise Fund Certificates of Participation
Budgetary Basis

	Certificates of Participation						
Fiscal Year Ending June 30	Solid Waste 2003B Auction Rate Securites (1) 93,875,000	County Medical Center Series 1998 176,510,000	County Medical Center Series 1997 121,095,000	County Medical Center Series 1996 65,070,000	County Medical Center Series 1995 147,565,000	County Medical Center Series 1994 213,605,000	Total Outstanding Debt (ALL ISSUES)
2007	9,067,776	7,394,886	16,812,630	3,261,488	13,434,763	14,525,419	145,796,743
2008	9,101,936	7,394,886	16,809,860	3,261,488	15,071,244	12,889,200	149,067,502
2009	9,121,956	8,373,939	16,812,045	3,319,913	15,070,725	12,888,100	153,530,827
2010	9,152,067	8,429,949	-	3,574,806	15,074,475	12,885,300	140,748,759
2011	9,190,875	8,481,770	-	3,572,350	15,186,425	12,772,725	144,716,243
2012	9,238,259	16,263,916	-	3,573,975	7,432,588	12,775,738	148,305,075
2013	9,267,371	16,270,103	-	3,574,550	7,434,513	12,777,200	152,575,179
2014	9,327,031	16,259,532	-	3,574,075	7,441,488	12,766,838	157,132,985
2015	9,366,605	16,330,108	-	3,572,550	7,442,538	12,768,963	161,863,324
2016	9,411,331	16,281,832	-	3,574,844	7,446,688	12,767,613	165,561,551
2017	9,459,525	11,419,440	-	3,570,956	12,344,363	12,771,963	161,401,648
2018	-	11,445,028	-	3,571,500	12,351,425	12,761,463	165,309,241
2019	-	13,122,436	-	3,571,375	8,861,875	14,642,213	161,245,231
2020	-	13,149,571	-	3,574,875	8,867,350	14,635,225	161,743,028
2021	-	11,201,842	-	3,572,000	7,109,500	18,292,225	167,895,936
2022	-	11,475,061	-	3,572,750	7,294,750	17,910,250	171,201,525
2023	-	11,429,427	-	3,572,000	7,284,975	17,919,100	106,336,641
2024	-	18,714,119	-	3,574,625	-	17,966,150	91,685,174
2025	-	18,720,757	-	3,570,625	-	17,969,200	41,622,846
2026	-	21,243,604	-	3,574,875	-	15,403,225	41,564,132
2027	-	15,120,232	-	9,763,500	-	15,398,600	40,282,332
2028	-	-	-	25,894,750	-	14,680,694	40,575,444
2029	-	-	-	25,912,000	-	14,675,456	40,587,456
Totals	101,704,731	278,522,440	50,434,535	132,155,869	175,149,681	334,842,857	$ 2,910,748,822

(1) Debt schedules for variable rate issues are based on the average interest rate at the time of issuance and do not reflect amounts budgeted for 2006-07 fiscal year.

Budget Information:

The 2003B Solid Waste Certificates of Participation are budgeted in the Public And Support Services Group section of this budget book, in the Solid Waste Management Division Operations Enterprise Fund

The 1994, 1995, 1996, 1997 and 1998 Medical Center Certificates of Participation are budgeted in the Administrative/Executive Section of this budget book under County Administrative Office, Medical Center Lease Payments (Medical Center Enterprise Fund)

EFFECTS OF EXISTING DEBT LEVELS ON CURRENT AND FUTURE OPERATIONS

Debt service on the Certificates of Participation and Pension Obligation Bonds referenced in the previous schedules will not negatively effect current or future operations of the county. In aggregate, current required debt service expenditures remain relatively level for all fiscal years through 2022-23 and then drop significantly in succeeding years.

The county is currently contemplating the issuance of additional Certificates of Participation to fund the expansion of the Adelanto Adult Detention Facility, and construction and improvements related to the implementation of a master space plan. The 2006-07 budget allocates on-going (annual) financing sources of $7.0 million for future debt service for the expansion of jail facilities and $20.0 million for future debt service related to the implementation of the county's master space plan.

OTHER LONG-TERM OBLIGATION

The Library has a note payable to the California Infrastructure and Economic Development Bank for funds borrowed to finance the construction of a library in Apple Valley. This note is backed by the full faith and credit of the general fund; however it is paid from and budgeted in the Library budget, found in the Public and Support Services Group section of this budget book, in the Library Special Revenue Fund budget. The outstanding principal amount of this note as of June 30, 2005, the last date for which audited information is available, was $1,849,181. Annual debt service on this obligation is approximately $105,000 per year through fiscal year 2030-31.

LEGAL DEBT LIMIT

The county's legal debt limit, which applies only to General Obligation Bonds, is 1.25% of Assessed Valuation. As of June 30, 2005, the last date for which audited information on outstanding debt is currently available, the county's Debt limit and legal debt margin were calculated as follows:

Fiscal Year	Total Assessed Valuation	Legal Debt Limit	Bonded Debt	Legal Debt Margin
2004-05	114,365,556,744	1,429,569,459	2,045,000	1,427,524,459
2005-06	130,673,406,204	1,633,417,578	(1)	N/A
2006-07	153,832,296,959	1,922,903,712	(1)	N/A

(1) - Audited numbers not available

The county general fund has no outstanding General Obligation Bonds, and therefore no debt service payments for General Obligation Bonds are budgeted in this document. The Bonded Debt referred to in the table above is the debt of Special Districts and therefore is budgeted in the separate budget document prepared for these entities.

SUMMARY OF RELATED LAWS, POLICIES, AND PROCEDURES

CALIFORNIA GOVERNMENT CODE

Government Code Sections 29000 through 30200 provide the statutory requirements pertaining to the form and content of the state Controller's prescribed Line-Item Budget. Government Code Section 29009 requires a balanced budget in the proposed and final budgets, defined as "the budgetary requirements shall equal the available financing".

COUNTY CODE

Title 1. Division 2. Chapter 2:

Section 12.023:

The Administrative Officer shall be appointed by and serve at the pleasure of the Board of Supervisors.

Section 12.026:

Under the supervision of the Board of Supervisors, and subject to the approval and direction and control thereof, the Administrative Officer shall supervise the preparation of the annual County Budget. In the performance of this duty the Administrative Officer shall review all departmental and agency requests and all items in the proposed budget, including revenues, expenditures and reserves. He shall submit his recommendation on the proposed budget to the Board of Supervisors.

BASIS OF ACCOUNTING

Governmental fund types are accounted for using the modified accrual basis of accounting. Under this method, revenues are recognized when measurable and available. Property and sales taxes, interest, certain state and federal grants and charges for services are accrued if their receipt occurs within sixty days after the end of the accounting period, and recognized as revenue.

Expenditures are generally recorded when a liability is incurred, as under accrual accounting. Exceptions to this general rule include: principal and interest on long-term debt is recognized when due; prepaid expenses are reported as current period expenditures, rather than allocated; and accumulated unpaid vacation, sick leave, and other employee benefits are reported in the period due and payable rather than in the period earned by employees.

Proprietary fund types are accounted for on the accrual basis of accounting. Their revenues are recognized in the period earned and expenses are recognized in the period incurred.

BASIS OF BUDGETING

Governmental Funds:

An operating budget is adopted each fiscal year for the governmental fund types in accordance with provisions of the County Budget Act. The County's financial statement, the Comprehensive Annual Financial Report (CAFR), is prepared using generally accepted accounting principles (GAAP). Budgets for the governmental fund types are adopted with the following differences from GAAP:

Encumbrance accounting is employed in governmental funds. For budget purposes, outstanding encumbrances (which represent the unspent amounts of purchase orders and contracts funded in the fiscal year), are treated as expenditures in that fiscal year. This affects only the "actual" data that appears in this budget book. For GAAP purposes, in the fund financial statements of the CAFR, encumbrances outstanding at year-end are reported as reservations of fund balances and do not constitute expenditures and liabilities. Appropriations for these encumbrance commitments survive the expiration of the fiscal year to the extent that encumbrances exist. Encumbrances cancelled subsequent to the end of the fiscal year also cancel the underlying appropriation.

On a budgetary basis, unrealized gains and losses on the fair value of investments are not recognized. For GAAP purposes, such gains or losses are recognized.

Proprietary Funds:

The Board of Supervisors approves an annual spending plan for proprietary funds. Although the adopted expense estimates are not appropriations, their budgetary controls are the same as those of the governmental fund types. Because these funds collect fees and revenues generally to cover the cost of the goods and services they provide, their accounting and budgeting bases are closer to commercial models. Budgeting, like accounting, is done on the accrual basis and generally according to GAAP.

COUNTY BUDGET AND FINANCE POLICIES

When building the 2006-07 budget, the County Administrative Office adhered to the County's four financing policies; 1) the budget financing policy, which holds that one-time funds shall not be used to finance ongoing operational costs; 2) the reserve policy, which maintains an ongoing general purpose reserve equal to 10% of locally funded appropriation, coupled with an appropriated contingency fund equal to 1.5% of locally funded appropriation; 3) the debt policy, which calls for the prudent management of liabilities, and wherever possible, the pursuit of alternative sources of funding in order to minimize the level of debt; and 4) the capital budget policy, which ensures that the County maintains its public infrastructure in the most cost efficient manner. Below is a detailed description of these County financing policies:

Budget Financing Policy

The objective of the Budget Financing Policy is to help ensure the County has adequate resources to meet its basic financial obligations, and to serve as a vehicle to help the County achieve financial continuity and stability.

Balanced Budget

The annual operating budget will be structurally balanced upon adoption by the Board of Supervisors. Total revenues, including carry-over fund balances, will equal the total fund appropriation and reserves, unless within the context of a larger plan to balance ongoing revenues and expenses over a multi-year period, as detailed under "Use of one-time funding sources". Significant budget variances and recommended actions will be reported to the Board of Supervisors.

Long Range Planning
As part of the annual budget process, the County will prepare a multi-year forecast of financial operations for general fund programs based on current service levels and expected future changes to those programs or service levels. The County will project major revenues and expenditures of the general fund, and report significant findings and recommendations to the Board of Supervisors.

Use of one-time funding sources
The appropriation of carryover fund balances and other one-time funding sources must be managed with care. Carryover fund balance is most appropriately used to fund one-time expenses such as capital expenditures or start-up costs for new programs. Other types of one-time funding sources may also be used to fund one-time costs, or to supplement reserves. It is the policy of the County that one-time funds will not be used to finance ongoing operational costs, except within the context of a larger plan to balance ongoing revenues and costs over a multi-year period. Such a plan could involve short-term use of one-time funds to preserve essential public services where longer–term financial forecasts demonstrate the near-term future potential for ongoing revenues to fund those services.

Revenue Forecasting
Because of the complexity of the County budget, realistic projections of revenue are crucial to accurate budgeting. Revenue forecasting will be undertaken annually through a review of local historical revenue trends and analysis of federal, state, and local economic projections. Especially in regard to those revenues which tend to be most volatile and sensitive to changes in the economy, forecasting will involve analysis of economic, demographic, business cycle and other factors which might impact those revenues. These unpredictable revenues, including interest income and fees, will be estimated and budgeted conservatively. Revenue forecasts will not be based on straight-line assumptions.

Fees
The County will review and adjust fees for service, as necessary, and adopt them as part of the annual budget process. In most cases, departmental fees should fully recover the costs of providing the service, including identified indirect or overhead costs.

Program Efficiency and Performance Measurement
Efficiency and economy in the delivery of County services is a top priority. The County will develop a program to integrate performance measures within the budget. County departments will be encouraged to make productivity improvements within their service delivery areas.

Reserve Policy

The objective of the Reserve Policy is to help protect the County from unforeseen increases in expenditures or reductions in revenues, or from extraordinary events which might otherwise substantially harm the fiscal health of the County. In so doing, it is also intended to help avoid undue service level fluctuations during periods of economic instability.

General Purpose Reserves
The maintenance of an adequate operating reserve is essential to the financial strength and flexibility of the County, and operating reserves are considered an integral part of the County's financial structure. Such reserves and designations are considered to be those that have no identified contingent liability or specific future use. The County shall establish a general purpose reserve for the general fund targeted at 10% of locally funded appropriations.

Appropriations for Contingencies
The County will maintain an appropriated contingency fund to accommodate unanticipated operational changes, legislative impacts, or other economic events affecting the County's operations which could not have been reasonably anticipated at the time the budget was prepared. The County shall place in contingencies no less than 1.5% of locally funded appropriations.

Debt Policy

The objective of the County's Debt management policy is to minimize the amount of outstanding debt necessary to fulfill its infrastructure and economic development responsibilities, as well as to maintain the County's ability to incur present and future debt at minimal interest rates. The use of debt shall not endanger the County's ability to finance essential County services. The County recognizes that capital markets change and unforeseen circumstances may occur resulting in situations that are not covered by this policy. In such situations, flexibility to modify certain policy requirements may be necessary to achieve policy goals.

General

Debt will not be used to finance on-going operational costs. However, debt may be used, where economically efficient, to reduce or eliminate current long-term operational liabilities. Whenever possible, the County shall pursue alternative sources of funding, when cost effective, in order to minimize the level of debt.

Types of Debt

General Obligation Bonds (property tax supported) usage will be evaluated first since it is the least costly debt. Public support will be assessed for ballot placement due to the costs involved for an election. Revenue Bonds/Certificates of Participation may be considered for use where General Obligation Bonds are not practical. Short-term borrowing, such as commercial paper, bond anticipation notes, and lines of credit, will be considered as interim funding sources in anticipation of long-term financing.

Issuance

The County may elect to issue bonds/certificates of participation as variable rate instruments to provide flexibility and /or to attempt to achieve interest savings. There are guidelines to be considered when issuing variable rate debt: 1) Economic and cash flow projections for variable rate issues shall be calculated at the then applicable fixed rate. 2) The County will first consider structuring the principal and interest repayments related to the entire project for which the debt will be issued on an approximately equal annual basis over the life of the borrowing. 3) Total variable rate debt shall be limited to no more than 25% of total debt outstanding. 4) No less than annually, analysis of each outstanding variable rate bond issue shall be undertaken to determine the advisability of converting the issue to fixed-rate debt. 5) Variable rate bonds shall be structured to protect the County to the greatest extent possible against cyclical interest rate fluctuations.

Management

County financial management policies shall be designed to maintain a balanced relationship between debt service requirements and current operating costs, encourage growth of the tax base, actively seek alternative funding sources, minimize interest costs and maximize investment returns. In accordance with this principle, the following must be considered: 1) The County shall issue bonds with terms no longer than the economic useful life of the project. 2) The County shall obtain secured guarantees for bonds supported by a dedicated revenue source to the extent possible. 3) The County shall also obtain assurances of project viability and guarantees of completion prior to the issuance of bonds. 4) The County shall invest the proceeds of bond / certificates of participation sales to conform to State and County requirements to maximize investment security and earnings. 5) The County shall establish affordability guidelines in order to preserve credit quality, which may be suspended for emergency purposes, or because of unusual circumstances.

Capital Budget Policy

The objective of the Capital Budget policy is to ensure that the County maintains its public infrastructure in the most cost efficient manner. The County's capital budget will include as complete, reliable, and attainable cost estimates as possible.

Project cost estimates for the Capital Budget should be based upon a thorough analysis of the project and are expected to be as reliable as the level of detail known about the project. All Capital Budget proposals shall be formulated and presented to the Board of Supervisors within the framework of a general capital budget in conjunction with the operating County General Fund Budget. Capital projects which are not encumbered or completed during the fiscal year will be re-budgeted or carried over to the next fiscal year, except as reported to and subsequently approved by the Board.

Periodic financial reports will be prepared to enable the County Administrative Office to monitor/manage the capital budget and compare actual program revenues and expenditures with budgeted amounts. The Board may take necessary action, including increasing appropriation or revenue, to maintain a balanced Capital Budget. Major capital assets will be inventoried and assessed on an annual basis to project long-term equipment replacement and maintenance needs

ADMINISTRATIVE/EXECUTIVE GROUP
SUMMARY

	Page #	Appropriation	Departmental Revenue	Local Cost
GENERAL FUND				
BOARD OF SUPERVISORS SUMMARY	3			
BOARD OF SUPERVISORS	4	6,107,437	-	6,107,437
LEGISLATION	6	480,950	-	480,950
CLERK OF THE BOARD	8	1,288,039	101,209	1,186,830
COUNTY ADMINISTRATIVE OFFICE SUMMARY	13			
COUNTY ADMINISTRATIVE OFFICE	14	4,265,651	-	4,265,651
FRANCHISE ADMINISTRATION	17	295,845	-	295,845
LITIGATION	19	388,681	-	388,681
JOINT POWERS LEASES	21	21,137,293	-	21,137,293
HEALTH ADMINISTRATION	23	157,188,824	142,188,824	15,000,000
COUNTY COUNSEL	33	10,640,844	6,051,944	4,588,900
HUMAN RESOURCES SUMMARY	38			
HUMAN RESOURCES	39	7,010,040	302,500	6,707,540
THE CENTER FOR EMPLOYEE HEALTH & WELLNESS	42	972,404	635,404	337,000
UNEMPLOYMENT INSURANCE	45	4,000,000	-	4,000,000
INFORMATION SERVICES SUMMARY	51			
APPLICATION DEVELOPMENT	52	13,595,036	4,832,240	8,762,796
PURCHASING SUMMARY	68			
PURCHASING	69	1,235,858	35,000	1,200,858
BEHAVIORAL HEALTH SUMMARY	93			
BEHAVIORAL HEALTH	94	164,822,242	162,979,489	1,842,753
ALCOHOL AND DRUG SERVICES	97	19,782,871	19,633,413	149,458
PUBLIC HEALTH SUMMARY	110			
PUBLIC HEALTH	111	81,277,158	78,976,899	2,300,259
CALIFORNIA CHILDREN'S SERVICES	116	17,604,866	14,251,621	3,353,245
INDIGENT AMBULANCE	119	472,501	-	472,501
LOCAL AGENCY FORMATION COMMISSION	129	231,000	-	231,000
COUNTY SCHOOLS	131	2,918,131	-	2,918,131
TOTAL GENERAL FUND		515,715,671	429,988,543	85,727,128

ADMINISTRATIVE/EXECUTIVE GROUP
SUMMARY

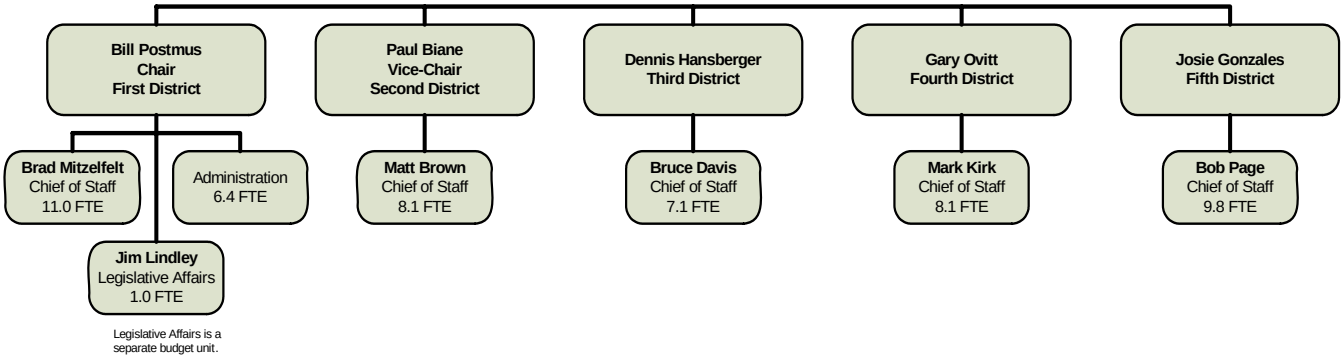
SPECIAL REVENUE FUNDS	Page #	Appropriation	Departmental Revenue	Fund Balance
COUNTY ADMINISTRATIVE OFFICE:				
MASTER SETTLEMENT AGREEMENT	29	29,851,043	16,423,588	13,427,455
FEDERAL FOREST RESERVE	31	74,869	67,701	7,168
HUMAN RESOURCES:				
COMMUTER SERVICES	47	819,594	505,000	314,594
EMPLOYEE BENEFITS & SERVICES	49	3,413,873	2,410,017	1,003,856
ARROWHEAD REGIONAL MEDICAL CENTER:				
TOBACCO TAX FUNDS	89	3,827,366	2,096,924	1,730,442
ARCHSTONE FOUNDATION GRANT	91	74,411	39,306	35,105
BEHAVIORAL HEALTH:				
MENTAL HEALTH SERVICES ACT	100	28,786,612	27,900,880	885,732
DRIVING UNDER THE INFLUENCE PROGRAMS	102	312,689	90,000	222,689
STATE BLOCK GRANT CARRYOVER PROGRAM	104	5,268,065	1,895,401	3,372,664
COURT ALCOHOL AND DRUG PROGRAM	106	1,127,538	415,000	712,538
PROPOSITION 36	108	6,202,680	6,099,773	102,907
PUBLIC HEALTH:				
BIO-TERRORISM PREPAREDNESS	121	3,417,809	2,807,953	609,856
VITAL STATISTICS STATE FEES	123	518,586	153,000	365,586
AMBULANCE PERFORMANCE BASED FINES	125	533,911	302,500	231,411
VECTOR CONTROL ASSESSMENTS	127	3,599,897	1,758,000	1,841,897
TOTAL SPECIAL REVENUE FUNDS		87,828,943	62,965,043	24,863,900

INTERNAL SERVICES FUNDS	Page #	Appropriation	Departmental Revenue	Revenue Over (Under) Exp
INFORMATION SERVICES:				
COMPUTER OPERATIONS	55	21,465,435	22,323,795	858,360
NETWORK SERVICES	59	18,943,932	19,244,491	300,559
RISK MANAGEMENT SUMMARY	62			
OPERATIONS	63	6,320,807	6,320,807	-
INSURANCE PROGRAMS	66	60,686,873	97,127,583	36,440,710
PURCHASING:				
SURPLUS PROPERTY & STORAGE OPERATIONS	72	4,500,088	4,637,023	136,935
MAIL/COURIER SERVICES	74	7,463,766	7,548,000	84,234
PRINTING SERVICES	76	2,560,028	2,586,287	26,259
TOTAL INTERNAL SERVICE FUNDS		121,940,929	159,787,986	37,847,057

ENTERPRISE FUNDS	Page #	Appropriation	Departmental Revenue	Revenue Over (Under) Exp
COUNTY ADMINISTRATIVE OFFICE:				
MEDICAL CENTER LEASE PAYMENTS	27	54,023,686	54,023,686	-
ARROWHEAD REGIONAL MEDICAL CENTER SUMMARY	78			
ARROWHEAD REGIONAL MEDICAL CENTER	79	352,563,295	348,897,401	(3,665,894)
TOTAL ENTERPRISE FUNDS		406,586,981	402,921,087	(3,665,894)

BOARD OF SUPERVISORS
Bill Postmus, Chairman

ORGANIZATIONAL CHART



SUMMARY OF BUDGET UNITS

	2006-07			
	Appropriation	Revenue	Local Cost	Staffing
Board of Supervisors	6,107,437	-	6,107,437	60.5
Legislation	480,950	-	480,950	2.0
TOTAL	6,588,387	-	6,588,387	62.5

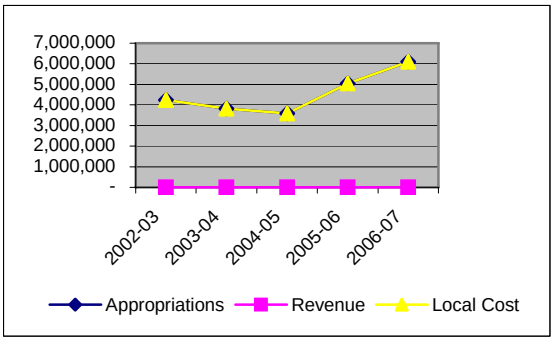
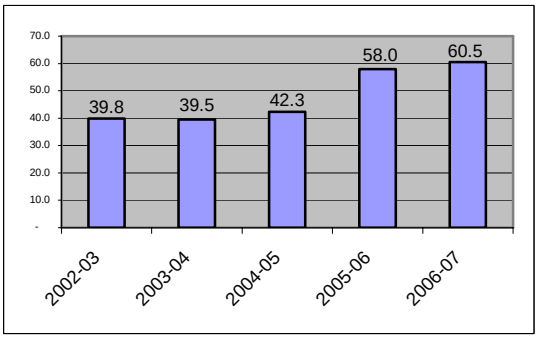
Detailed information for each budget unit is provided, along with a description of the services provided and budget unit history.

Board of Supervisors

DESCRIPTION OF MAJOR SERVICES

The Board of Supervisors is the governing body of the county government and Board-governed special districts. It establishes policy and exercises supervision over the official conduct of all county officers, Board-governed districts and special commissions. The Board approves and adopts the annual budget and initiates and makes recommendations regarding proposed legislation at state and federal levels.

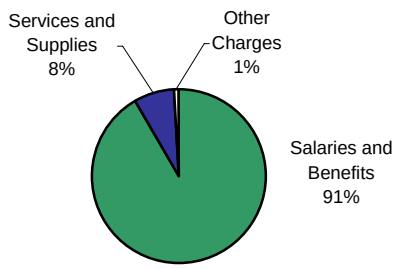
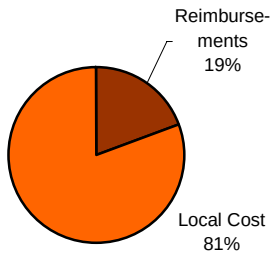
BUDGET HISTORY

5-YEAR BUDGET TREND	5-YEAR STAFFING TREND
	

PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	4,086,834	3,706,732	3,609,024	5,915,225	5,913,542
Departmental Revenue	-	-	-	-	-
Local Cost	4,086,834	3,706,732	3,609,024	5,915,225	5,913,542
Budgeted Staffing				58.0	

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Board of Supervisors
FUND: General

BUDGET UNIT: AAA BDF
FUNCTION: General
ACTIVITY: Legislative and Administrative

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	3,463,627	3,781,716	4,157,353	5,789,958	5,687,871	6,937,326	**1,249,455**
Services and Supplies	512,380	545,197	534,057	502,910	441,955	508,025	**66,070**
Central Computer	34,960	22,719	34,201	43,159	39,741	65,006	**25,265**
Equipment	11,939	-	-	-	-	-	**-**
Transfers	70,555	55,962	47,434	63,816	64,065	67,731	**3,666**
Total Exp Authority	4,093,461	4,405,594	4,773,045	6,399,843	6,233,632	7,578,088	**1,344,456**
Reimbursements	(6,627)	(698,862)	(1,164,021)	(486,301)	(1,193,660)	(1,470,651)	**(276,991)**
Total Appropriation	4,086,834	3,706,732	3,609,024	5,913,542	5,039,972	6,107,437	**1,067,465**
Local Cost	4,086,834	3,706,732	3,609,024	5,913,542	5,039,972	6,107,437	**1,067,465**
Budgeted Staffing					58.0	60.5	**2.5**

In 2006-07, the department will incur increased costs to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer and inflationary services and supplies purchases; and will incur decreased costs in worker's compensation. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to Board approved mid-year adjustments.

Additionally, this budget unit increased by 2.5 budgeted positions as a result of changes made to staff by the various districts. These changes include an increase of 1.2 Field Representatives, 0.1 District Representatives, 0.2 Community Liaisons, and 1.0 Executive Secretary.

Other changes in this budget unit include an increase in services and supplies, of which most significant changes are in phone services, office supplies, postage, printing services, and maintenance of structures.

Finally, there was an increase in reimbursements from other government center departments for shared systems analyst support as well as an increase from the Priority Policy needs budget.

FINAL BUDGET CHANGES

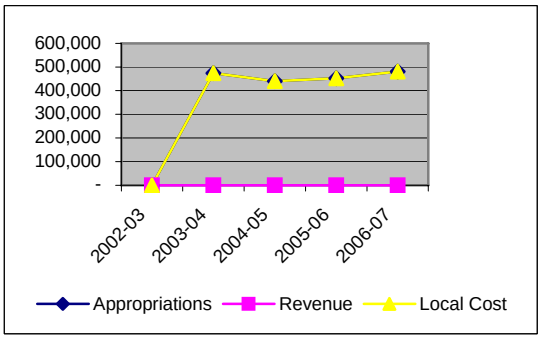
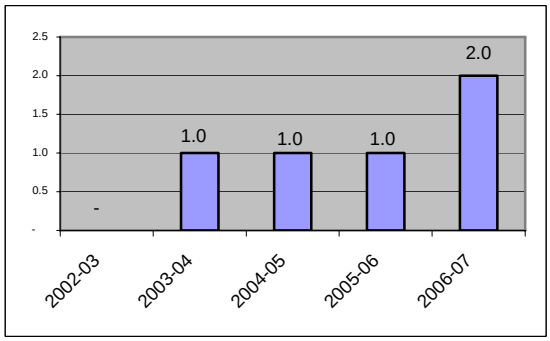
The Board approved an appropriation increase of $6,500 for Fleet Management rate adjustments.

Legislation

DESCRIPTION OF MAJOR SERVICES

This program provides federal and state advocacy services to the County of San Bernardino. On February 5, 2002, the Board of Supervisors approved an administrative report that recommended numerous enhancements to San Bernardino County's legislative program. Through the continued restructuring of federal and state advocacy offices, two advocates currently represent the County. The creation of this budget unit was approved by the Board of Supervisors on December 17, 2002 and was established to consolidate expenses associated with state and federal advocacy efforts.

BUDGET HISTORY

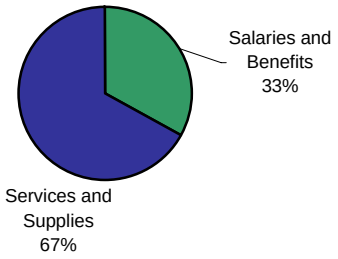
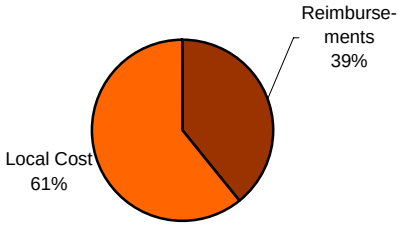
5-YEAR BUDGET TREND	5-YEAR STAFFING TREND
	

PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	-	436,519	382,833	458,315	410,237
Departmental Revenue	-	-	-	-	-
Local Cost	-	436,519	382,833	458,315	410,237
Budgeted Staffing				1.0	

This budget unit was established in 2003-04; therefore no actual costs are reported for 2002-03. In 2004-05, appropriations were lower than anticipated due to the mid-year vacancy of the Director of Legislative Affairs.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Legislation
FUND: General

BUDGET UNIT: AAA LEG
FUNCTION: General
ACTIVITY: Legislative and Administrative

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	-	122,396	76,969	173,320	172,613	260,966	**88,353**
Services and Supplies	-	511,123	505,674	436,714	587,499	526,832	**(60,667)**
Central Computer	-	-	-	-	-	895	**895**
Transfers	-	3,000	190	203	203	257	**54**
Total Exp Authority	-	636,519	582,833	610,237	760,315	788,950	**28,635**
Reimbursements	-	(200,000)	(200,000)	(200,000)	(308,000)	(308,000)	**-**
Total Appropriation	-	436,519	382,833	410,237	452,315	480,950	**28,635**
Local Cost	-	436,519	382,833	410,237	452,315	480,950	**28,635**
Budgeted Staffing					1.0	2.0	**1.0**

In 2006-07, the department will incur increased costs to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer and inflationary services and supplies purchases; and will incur decreased costs in worker's compensation. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to department recommendations.

The most significant change in this budget unit is the addition of 1.0 staff position to provide support services to the Director. Funding for this new staff position was made available by a corresponding reduction in the services and supplies appropriation, which resulted from budgeting services and supply costs based on the historical actual costs.

FINAL BUDGET CHANGES

There are no final budget changes associated with this budget unit.

CLERK OF THE BOARD
Dena M. Smith

MISSION STATEMENT

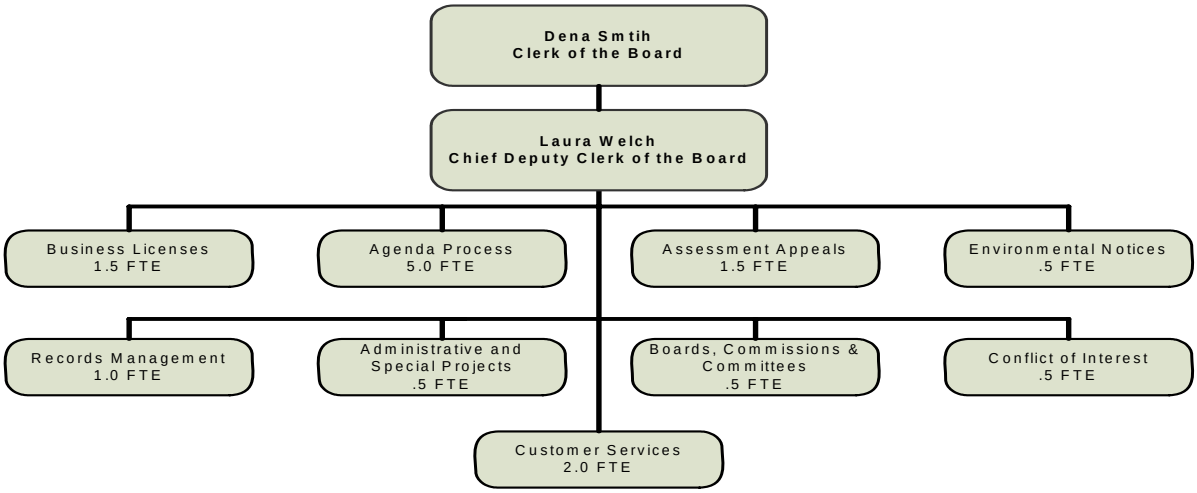
In support of the County Board of Supervisors, and in service to the public and fellow county staff, the Clerk of the Board of Supervisors: prepares and maintains records of actions taken by the Board of Supervisors; oversees membership of the county's boards, commissions and committees; licenses businesses operating in the county unincorporated areas; and facilitates the filing and hearing of appeals of assessed property valuations. Our service priorities are timeliness and accuracy. Our services commitments are courtesy and respect.

STRATEGIC GOALS

1. Implement technological improvements to increase operational efficiency and enhance staff and public access to Board of Supervisors agenda and related information.

2. Improve business license processes and procedures.

ORGANIZATIONAL CHART



Clerk of the Board

DESCRIPTION OF MAJOR SERVICES

The COB coordinates and prepares agendas, minutes, legal notices and related documents for all meetings and hearings of the County Board of Supervisors, County Redevelopment Agency, County Economic and Community Development Corporation, County Industrial Development Authority, and In-Home Supportive Services Public Authority. The COB also updates the County Code and maintains current and historical records of all ordinances, resolutions, contracts, agreements and other official actions taken by the Board.

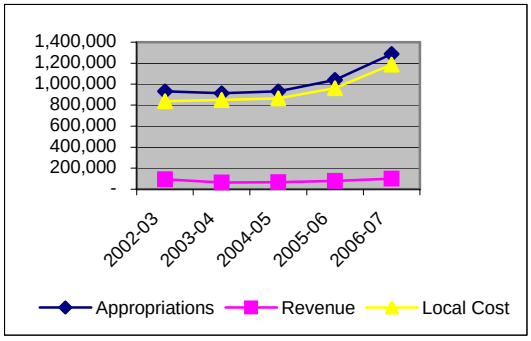
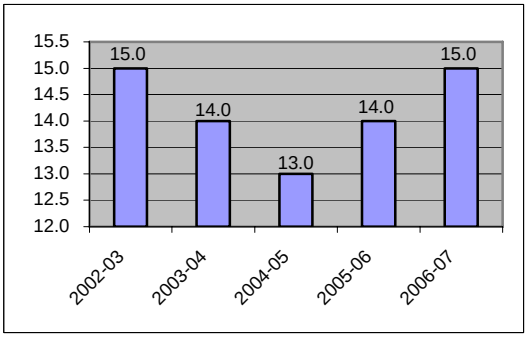
This office works with the Board of Supervisors, county departments and non-county agencies to maintain the database of members for more than 240 county advisory boards, commissions and committees (BCCs). Responsibilities include posting of scheduled and unscheduled vacancies and the annual review and recommendation to the Board for the continuation or dissolution (sunset review) of specific BCCs. The Clerk of the Board is secretary to the City Selection Committee, assisting cities with their selection of representatives to serve on regional committees such as Local Agency Formation Commission (LAFCo) and South Coast Air Quality Management District (SCAQMD). This office also maintains the Roster of Public Agencies, which includes information about all the public agencies and governing boards in the county.

Pursuant to state law and county code, the COB maintains financial disclosure (Conflict of Interest of Form 700) documents for specified county officials, school districts, employees and members of the BCCs.

In accordance with State Board of Equalization requirements, the county Assessment Appeals Board hears and adjudicates disputes regarding property valuation. The COB provides staff support for the assessment appeal hearings and serves as the liaison among property owners, the County Assessor and the Assessment Appeals Board.

The County of San Bernardino requires that certain businesses operating within the county unincorporated areas obtain business licenses and the COB receives, processes and issues new and renewal licenses. This office also posts environmental notices and notices of state/local meetings and hearings, receives summonses, complaints, planning appeals, requests for tax refunds, and responds to hundreds of requests for information and documents on behalf of the Board of Supervisors and/or the County of San Bernardino.

BUDGET HISTORY

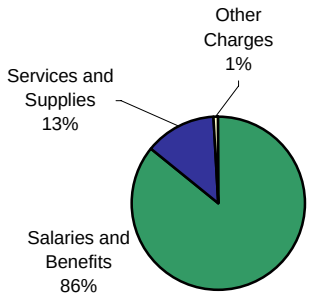
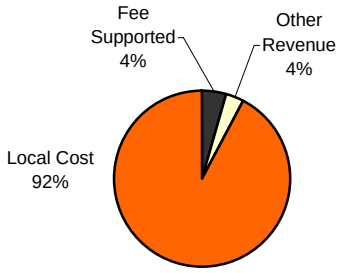
5-YEAR BUDGET TREND	5-YEAR STAFFING TREND
	

PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	760,694	784,113	836,034	1,683,040	1,668,685
Departmental Revenue	75,880	81,529	101,089	92,987	106,289
Local Cost	684,814	702,584	734,945	1,590,053	1,562,396
Budgeted Staffing				14.0	

Expenditures for 2005-06 were less than modified budget due salaries and benefits costs were lower than anticipated. Actual revenue increased by $13,302 due to the increased number of business licenses issued and the larger number of Notices of Determination processed.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Clerk of the Board
FUND: General

BUDGET UNIT: AAA CBD
FUNCTION: General
ACTIVITY: Legislative and Administrative

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	611,984	671,317	671,971	1,029,226	890,098	1,106,799	**216,701**
Services and Supplies	135,237	97,526	148,275	613,277	129,658	151,937	**22,279**
Central Computer	13,473	12,670	13,119	14,446	13,535	19,458	**5,923**
Transfers	-	2,600	2,669	11,736	8,343	9,845	**1,502**
Total Appropriation	760,694	784,113	836,034	1,668,685	1,041,634	1,288,039	**246,405**
Departmental Revenue							
Licenses & Permits	39,630	41,070	44,715	47,410	38,000	51,999	**13,999**
State, Fed or Gov't Aid	(1,256)	-	-	-	-	-	**-**
Current Services	5,406	5,796	3,934	5,439	4,875	4,000	**(875)**
Other Revenue	32,100	34,663	52,440	53,440	37,000	45,210	**8,210**
Total Revenue	75,880	81,529	101,089	106,289	79,875	101,209	**21,334**
Local Cost	684,814	702,584	734,945	1,562,396	961,759	1,186,830	**225,071**
Budgeted Staffing					14.0	15.0	**1.0**

In 2006-07, the department will incur increased costs from negotiated labor agreements, retirement, central computer support and general inflationary increases related to the purchase of services and supplies. Costs related to worker's compensation are anticipated to decrease. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to department recommendations.

The Budget also contains an increase in salaries and benefits due to step increases and retirement cost. Additional appropriation increases are due to increased costs in general office supplies, and costs associated with Information Technology staff time to support the Clerk of the Board's office. The increase in revenue is due to a larger number of business licenses issued as a result of increased communication with the public and a more efficient business license tracking system. Other revenue increase is due to larger number of Notices of Exemption documents processed by the Clerk of the Board's office and the continuing growth trend within the County of San Bernardino.

FINAL BUDGET CHANGES

The Board approved an appropriation increase of $53,306 for 1.0 additional Secretary I position to assist with the Board agendas and County Code and Public Records Act requests.

The Board approved an appropriation and revenue increase of $6,209 in fees for various applications, initial licenses, annual renewals, permits and returned checks.

PERFORMANCE MEASURES

Description of Performance Measure	2005-06 Actual	2006-07 Projected
Reduce staff time for agenda and related transactions.	N/A	-5%
Reduce turnaround time for processing of new and renewal business licenses.	N/A	-15%
Percentage of business license processes and procedures reviewed and revised as needed.	N/A	50%

COUNTY ADMINISTRATIVE OFFICE
Mark Uffer

MISSION STATEMENT

The mission of the County Administrative Office (CAO) is to maximize constituent services and satisfaction by developing and implementing budgets, policies, and procedures, and by directing and/or coordinating departmental activities according to the County Charter, general laws, and to meet the strategic goals adopted by the Board of Supervisors.

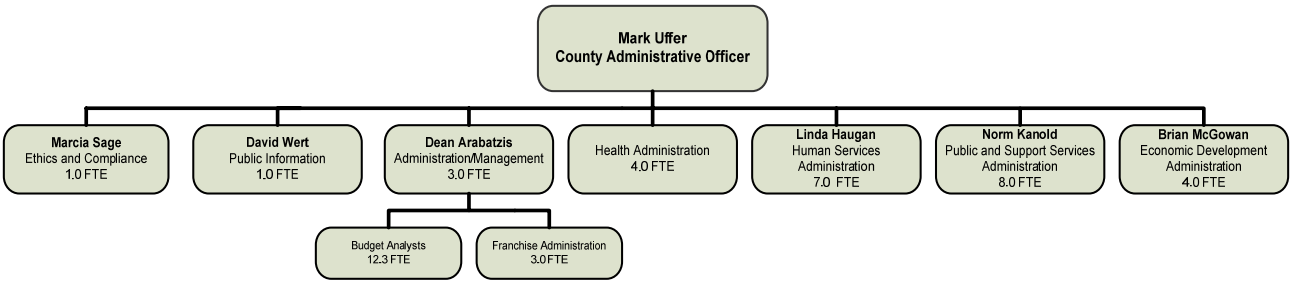
STRATEGIC GOALS

1. Facilitate, support and ensure the implementation of decisions by the Board of Supervisors.

2. Promote the effective and efficient delivery of countywide services through the use of contemporary management tools.

3. Ensure the overall financial health of the County of San Bernardino.

ORGANIZATIONAL CHART



SUMMARY OF BUDGET UNITS

	2006-07				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
County Administrative Office	4,265,651	-	4,265,651		21.3
Franchise Administration	295,845	-	295,845		3.0
Litigation	388,681	-	388,681		-
Joint Powers Leases	21,137,293	-	21,137,293		-
Health Administration	157,188,824	142,188,824	15,000,000		4.0
Medical Center Lease Payments	54,023,686	54,023,686			-
Master Settlement Agreement	29,851,043	16,423,588		13,427,455	-
Federal Forest Reserve	74,869	67,701		7,168	-
Public and Support Services Administration*	1,925,919	-	1,925,919		9.0
Human Services Administration**	1,254,421	1,066,258	188,163		8.0
Economic Development ***	630,020	-	630,020		5.0
TOTAL	271,036,252	213,770,057	43,831,572	13,434,623	50.3

* Detail of this budget is in the Public and Support Services Section.
** These costs are included in the Human Services Administrative Claim budget unit in the Human Services Section.
*** These costs are included in the Economic Development budget unit in the Economic Development Section.

Detailed information for each budget unit is provided, along with a description of the services provided, budget unit history and applicable performance measures.

County Administrative Office

DESCRIPTION OF MAJOR SERVICES

The CAO is responsible to the Board of Supervisors for the general administration and coordination of all county operations and programs, together with the preparation and administration of the county budget.

The County Administrative Officer oversees the operations of county departments whose department heads are appointed by the Board of Supervisors or County Administrative Officer, and assists in the coordination of activities of departments headed by elected officials. Additionally, the CAO oversees the Public and Support Services Administration (PSSG) and Human Services Administration. PSSG departments plan and implement facility and infrastructure development and maintenance programs (roads, flood control, buildings); provide public services in unincorporated communities (planning, fire, special districts, parks, museums); and serve departmental needs (vehicles, space, leasing). Human Services departments are responsible for the county social service programs under applicable mandatory federal and state regulations. These departments are Transitional Assistance, Children's Services, Adult Services, Preschool Services, Child Support Services and Veterans Affairs.

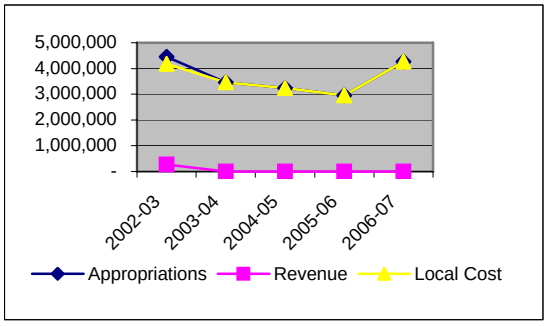
Within the County Administrative Office resides a Health Administration function that provides administrative oversight for the health related departments and seeks to expand and coordinate collaborative opportunities among those departments. Health Administration also coordinates major health financing issues, such as realignment, medical center debt financing, and disproportionate share hospital funding.

The CAO is also responsible for coordinating county activities with other local government entities, including cities and other counties.

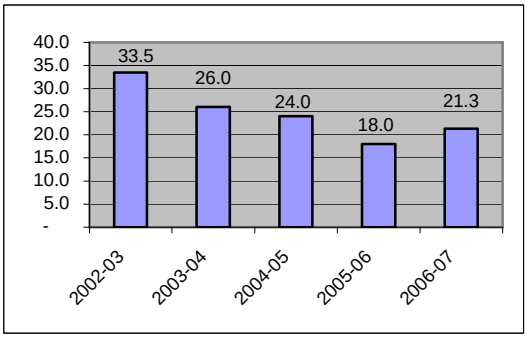
Finally, the CAO is responsible for the county's long-term debt functions and capital improvement program.

BUDGET HISTORY

5-YEAR BUDGET TREND



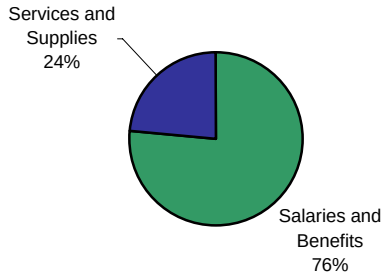
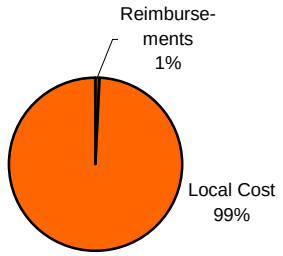
5-YEAR STAFFING TREND



PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	4,019,214	2,909,684	3,155,583	3,924,154	3,902,621
Departmental Revenue	81,899	-	-	-	-
Local Cost	3,937,315	2,909,684	3,155,583	3,924,154	3,902,621
Budgeted Staffing				23.3	

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: County Administrative Office
FUND: General

BUDGET UNIT: AAA CAO
FUNCTION: General
ACTIVITY: Legislative and Administrative

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	3,333,689	2,642,075	2,657,499	2,431,637	2,426,659	3,269,762	**843,103**
Services and Supplies	844,137	319,025	257,582	556,960	481,436	991,903	**510,467**
Central Computer	33,607	25,391	22,372	29,279	27,517	26,225	**(1,292)**
Equipment	20,000	-	-	46,346	-	-	**-**
Transfers	28,148	4,907	4,958	16,280	16,280	17,125	**845**
Total Exp Authority	4,259,581	2,991,398	2,942,411	3,080,502	2,951,892	4,305,015	**1,353,123**
Reimbursements	(240,367)	(81,714)	(87,828)	(22,881)	-	(39,364)	**(39,364)**
Total Appropriation	4,019,214	2,909,684	2,854,583	3,057,621	2,951,892	4,265,651	**1,313,759**
Operating Transfers Out	-	-	301,000	845,000	-	-	**-**
Total Requirements	4,019,214	2,909,684	3,155,583	3,902,621	2,951,892	4,265,651	**1,313,759**
Departmental Revenue							
State, Fed or Gov't Aid	81,899	-	-	-	-	-	**-**
Total Revenue	81,899	-	-	-	-	-	**-**
Local Cost	3,937,315	2,909,684	3,155,583	3,902,621	2,951,892	4,265,651	**1,313,759**
Budgeted Staffing					18.0	21.3	**3.3**

In 2006-07, the department will incur increased costs to maintain current services, such as negotiated Labor agreement, retirement, risk management, central computer and inflationary services and supplies purchases; and will incur decreased costs in worker's compensation. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to Board approved mid-year adjustments and department recommendations.

Other significant changes to salaries and benefits include the following midyear approved additions: 1.0 Chief County Compliance and Ethics Officer, 2.0 Principal Administrative Analysts, 1.0 Administrative Analyst to provide CAO support the Economic Development Agency, 1.0 contract Special Projects Coordinator, 1.0 contract Grant Coordinator, and 0.3 contract Administrative Analyst to assist with the transfer of the court house facilities to the State. These additions were offset by the deletions of 3.0 Administrative Analyst positions, two of which were deleted when the Principal Administrative Analysts positions were added and the other, which was de-funded when the grant coordinator was hired under a contract.

Services and supplies increases are the result of the County Administrative Office's continuing efforts for improving the public's perception of county government. Specifically, appropriations are designated for continuing the Service First Program that establishes consistent service standards and expectations for all county employees and for expansion of media needs that will provide the CAO with a variety of mechanisms to raise public awareness of county services. In addition, increases in appropriations are for planned hardware/software purchases, training, special departmental expense and general maintenance.

Other changes in appropriation include an increase in reimbursements for the additional support services this office will provide in the transfer of court facilities to the state.

FINAL BUDGET CHANGES

The Board approved an appropriation increase of $61,470 to provide hosted email subscription services.

PERFORMANCE MEASURES		
Description of Performance Measure	**2005-06 Actual**	**2006-07 Projected**
Percentage of departments implementing the performance measurement system.	N/A	100%
Increase on-going set asides.	N/A	10%

Franchise Administration

DESCRIPTION OF MAJOR SERVICES

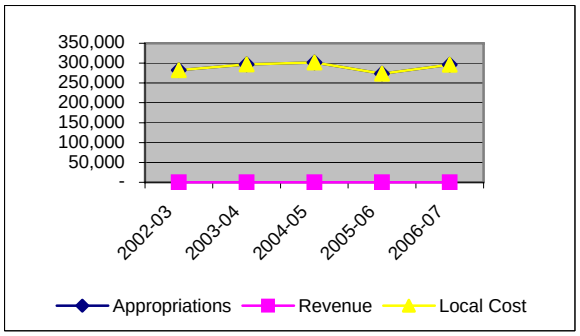
The function of Franchise Administration is to monitor utility, cable, telecommunication, and interstate pipeline franchises, as well as the use of other public property. Franchise Administration is also responsible for ensuring submission of the appropriate documents from franchisees including reports, proof of insurance, and payment of franchise fees. Other duties include monitoring customer service compliance for cable television service providers and research designed to identify other entities utilizing public rights-of-way.

Additionally, Franchise Administration has represented the county and its constituents at the California Public Utilities Commission on issues regarding utility requests for rate increases and investigations of utilities over-charging their customers.

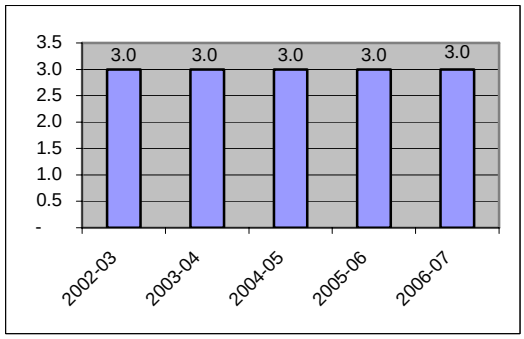
Franchise Administration collects a substantial amount of annual franchise fee revenue on behalf of the county, and the fees are generally based upon a percentage of utility, cable, telecommunications, and interstate pipeline company gross revenues. These revenues are not directly incorporated within the division's budget, as the fees are accounted for separately within another fund.

BUDGET HISTORY

5-YEAR BUDGET TREND



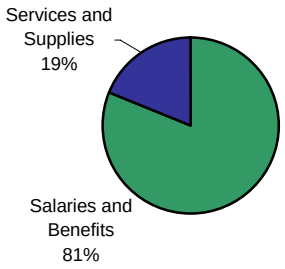
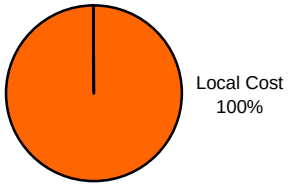
5-YEAR STAFFING TREND



PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	282,586	297,184	301,577	282,394	201,689
Departmental Revenue	-	-	-	-	-
Local Cost	282,586	297,184	301,577	282,394	201,689
Budgeted Staffing				3.0	

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: County Administrative Office
FUND: General

BUDGET UNIT: AAA FRN
FUNCTION: General
ACTIVITY: Legislative and Administrative

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	180,515	207,981	223,397	180,592	227,255	239,313	**12,058**
Services and Supplies	56,935	38,445	26,320	20,303	45,345	55,574	**10,229**
Central Computer	2,052	1,463	1,993	187	187	189	**2**
Transfers	43,084	49,295	49,867	607	607	769	**162**
Total Appropriation	282,586	297,184	301,577	201,689	273,394	295,845	**22,451**
Local Cost	282,586	297,184	301,577	201,689	273,394	295,845	**22,451**
Budgeted Staffing					3.0	3.0	**-**

In 2006-07, the department will incur increased costs to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer and inflationary services and supplies purchases; and will incur decreased costs in worker's compensation. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to Board approved mid-year adjustments, and department recommendations.

FINAL BUDGET CHANGES

There are no final budget changes associated with this budget unit.

Litigation

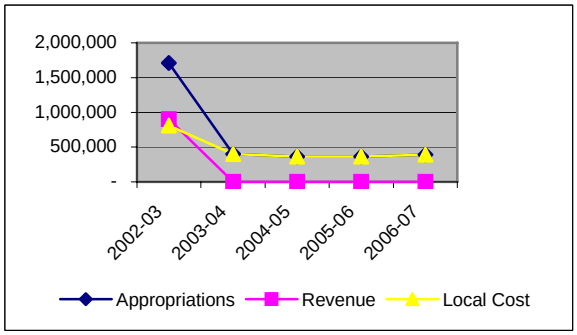
DESCRIPTION OF MAJOR SERVICES

The litigation budget funds external attorney services and other litigation related expenses. The Board approved the establishment of the budget unit in 2001-02. The use of contingencies may be required for any new major contracts, or for any material amendments to existing legal contracts during the fiscal year.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND

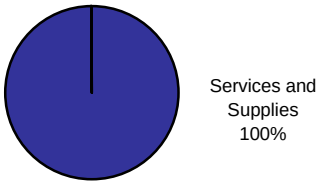


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	1,532,605	232,252	630,025	563,681	438,320
Departmental Revenue	870,470	-	500,000	200,000	200,000
Local Cost	662,135	232,252	130,025	363,681	238,320

During 2005-06, the Board approved the use of $200,000 of the Restitution Reserve to fund the cost of the ongoing corruption litigation.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Litigation
FUND: General

BUDGET UNIT: AAA LIT
FUNCTION: General
ACTIVITY: Legislative and Administrative

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Services and Supplies	1,542,605	232,252	630,025	438,320	363,681	388,681	**25,000**
Total Exp Authority	1,542,605	232,252	630,025	438,320	363,681	388,681	**25,000**
Reimbursements	(10,000)	-	-	-	-	-	**-**
Total Appropriation	1,532,605	232,252	630,025	438,320	363,681	388,681	**25,000**
Departmental Revenue							
Other Financing Sources	-	-	500,000	-	-	-	**-**
Total Revenue	-	-	500,000	-	-	-	**-**
Operating Transfers In	870,470	-	-	200,000	-	-	**-**
Total Financing Sources	870,470	-	500,000	200,000	-	-	**-**
Local Cost	662,135	232,252	130,025	238,320	363,681	388,681	**25,000**

In 2006-07, the department will incur increased costs in services and supplies for specialized investigations and legal services. These costs are reflected in the Change From 2005-06 Final Budget column.

FINAL BUDGET CHANGES

There are no final budget changes associated with this budget unit.

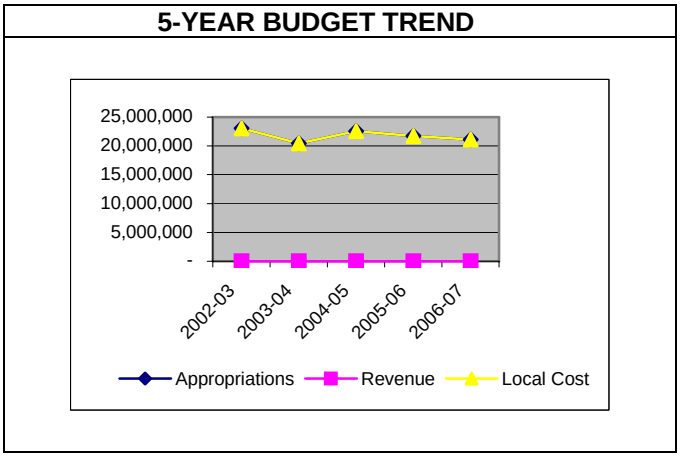
Joint Powers Leases

DESCRIPTION OF MAJOR SERVICES

This component funds the cost of long-term capital lease payments for the major county assets financed by the general fund.

There is no staffing associated with this budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

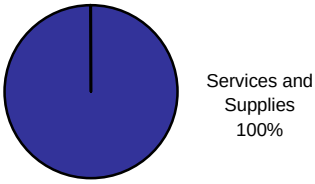
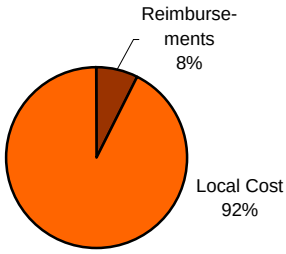
	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	20,828,948	18,353,792	21,382,011	21,737,293	20,987,980
Departmental Revenue	64,365	-	3,342	-	3,505
Local Cost	20,764,583	18,353,792	21,378,669	21,737,293	20,984,475

Actuals for 2003-04 are significantly lower than the other years shown. 2003-04 is the only year (of those displayed above) that the county did not use any allocation of prior year fund balance to prepay principal on outstanding Certificates of Participation (COPs), related to long-term capital leases, paid from the general fund. This was due to state budget reductions.

Fund balance allocations used to prepay COP issues:

- 2002-03 $2.1 million
- 2003-04 None
- 2004-05 $1.8 million
- 2005-06 $1.0 million

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Joint Powers Leases
FUND: General

BUDGET UNIT: AAA JPL
FUNCTION: General
ACTIVITY: Property Management

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Services and Supplies	23,100,680	16,224,040	22,905,636	22,572,197	23,259,643	22,864,661	**(394,982)**
Total Exp Authority	23,100,680	16,224,040	22,905,636	22,572,197	23,259,643	22,864,661	**(394,982)**
Reimbursements	(2,271,732)	(2,271,995)	(1,523,625)	(1,584,217)	(1,522,350)	(1,727,368)	**(205,018)**
Total Appropriation	20,828,948	13,952,045	21,382,011	20,987,980	21,737,293	21,137,293	**(600,000)**
Operating Transfers Out	-	4,401,747	-	-	-	-	**-**
Total Requirements	20,828,948	18,353,792	21,382,011	20,987,980	21,737,293	21,137,293	**(600,000)**
Departmental Revenue							
Other Revenue	64,365	-	-	3,505	-	-	**-**
Total Revenue	64,365	-	-	3,505	-	-	**-**
Local Cost	20,764,583	18,353,792	21,378,669	20,984,475	21,737,293	21,137,293	**(600,000)**

Reimbursements for 2004-05 and 2005-06 decreased from the previous level due to the elimination of reimbursement from Airports for a share of the Justice Center/Chino Airport Improvement Project. This reimbursement averaged $855,000 per year.

Lease payments included in this budget for 2006-07 are:

Amphitheater at Glen Helen	1,131,166
Justice Center/Chino Airport Improvements	6,302,386
1997 Public Improvement Financing (ENVEST, West End Juvenile Facility, Preschool Building)	1,331,631
County Government Center	3,375,300
West Valley Detention Center	9,797,208
Subtotal:	21,937,691
Reduction of Variable Rate Debt	300,000
Debt Administration (Trustee Fees, Letter of Credit Fees, Remarketing Fees, Auction Agent Fees, Broker-Dealer Fees, Audit and Arbitrage)	626,970
Reimbursements	(1,727,368)
Subtotal:	(800,398)
Total:	21,137,293

In 2006-07, the final budget allocation is reduced to reflect the $1.0 million allocation in 2005-06 used to prepay COP principal in the current year. The COP prepayment was funded with interest savings on variable rate debt realized in the prior year. This net decrease is offset by $305,018 in increased costs due to rising short-term variable rates. ($205,018 of this increased cost is related to the Amphitheater at Glen Helen and will be reimbursed by amphitheater revenue.)

FINAL BUDGET CHANGES

The Board approved an appropriation increase of $300,000 to prepay COP principal in 2006-07. This $300,000 is funded from variable rate interest savings that accrued to the general fund in 2005-06.

Health Administration

MISSION STATEMENT

To develop and coordinate budgets, policies, and procedures for the county's health care departments in accordance with the strategic goals adopted by the Board of Supervisors, the County Charter, and general laws.

DESCRIPTION OF MAJOR SERVICES

The role of the Health Administration Division is to seek and support opportunities to foster collaboration among the Public Health Department (PHD), Department of Behavioral Health (DBH), and the Arrowhead Regional Medical Center (ARMC). The division provides regular fiscal and policy analysis relating to the operations of these departments. The division also reviews and analyzes all agenda items submitted for Board of Supervisors approval as well as all budget submittals and reports relating to San Bernardino County's health care programs. Additionally, this division manages the $156.7 million Health Administration budget, which includes funding for ARMC debt service, health related maintenance of effort costs, and transfers required to obtain federal health care funding.

Health care related transactions represented by this budget unit included the Disproportionate Share Hospital (DSH) Supplemental Payments, Realignment "AB 8" match, and the county's contribution for ARMC debt service payments.

Disproportionate Share Hospital Programs

In 1982, California established DSH programs to provide supplemental Medi-Cal payments to hospitals that provide services to disproportionate numbers of Medi-Cal and other low-income patients. These programs assist safety net hospitals in meeting the uncompensated costs associated with providing medical services to uninsured and underinsured patients. The programs are mechanisms for distributing federal health care funds. The programs require the county to transfer general fund dollars (shown in this budget unit as other charges) to the state. Through a matching process, the county receives back its initial contribution, recorded in this budget unit as current services revenue. In addition to the return of the initial contribution, the county receives federal health dollars, which are accounted for in the ARMC budget. The level of the county's contribution is set during the year by the state. The DSH program comprises two elements:

- The SB 855 program that provides supplemental payments to hospitals serving a disproportionate number of low-income individuals. Public entities transfer funds to the State Department of Health Services by an intergovernmental transfer. These funds are matched with federal funds and redistributed as supplemental payments to all eligible hospitals. A hospital may receive DSH payments if its Medi-Cal utilization rate exceeds an established threshold or it uses a designated percentage of its revenues to provide health care to Medi-Cal and uninsured patients.

- The SB 1255 program that supplements eligible hospitals that are licensed to provide emergency medical services and contract with the California Medical Assistance Commission (CMAC) to serve Medi-Cal patients under the Selective Provider Contracting Program. CMAC determines the amount received by each participating hospital.

- The GME program is part of the SB 1255 program and provides supplemental payments to DSH hospitals that are also a teaching facility/institute. Payments are determined solely by CMAC and the amount varies from year to year. Similar to other SB 1255 revenues, the amount actually received is determined by the state during the course of the fiscal year.

In 2005, the State of California, with the approval of the federal government, fundamentally altered the way it will pay hospitals for treating Medi-Cal patients. The changes, which took effect on September 1, 2006, have a term of five years, and were made under the authority of a federal waiver.

The new system revises financing for Medicaid hospital care costs; limits the use of county general fund transfers to the state for non-federal share of Medicaid funds; establishes a level-funded Safety Net Care Pool to

provide a fixed amount of federal dollars to cover uncompensated health care costs; and establishes Certified Public Expenditures (CPEs) as the means for calculating federal health funding. Due to these changes, the amount of transfers from this budget unit to the state may change. Because details of the waiver are not finalized, the amounts shown for transfers has not been changed from the 2005-06 budget.

Realignment and General Fund Support

General fund support and realignment funds are used to pay for the ARMC debt service lease payments, Realignment "AB 8" match and administrative costs related to this budget unit. Note: Specific details regarding the financing sources, which are used to cover the county's $54.0 million annual debt service obligation for the ARMC facility, are provided in the ARMC Lease Payments (EMD JPL) section of the Proposed Budget.

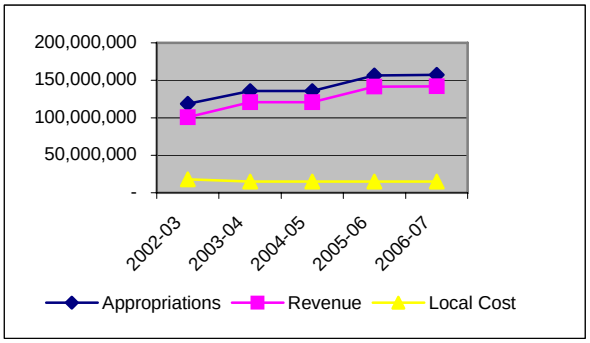
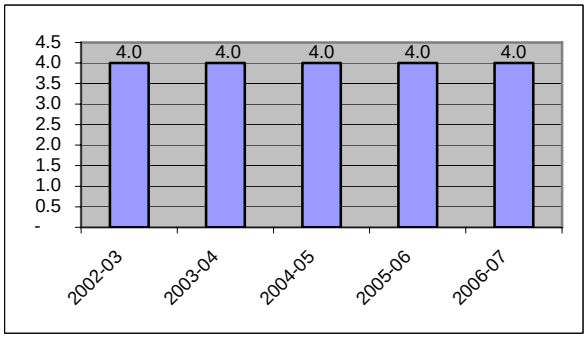
To qualify for receipt of Health Realignment funding from the state, the county must contribute a "match" of local funds. The matching amount is based on a formula, established through AB 8 in 1979, through which the state provided funding to preserve critical health programs in the aftermath of Proposition 13. When the Realignment program was created in 1991, funding allocations were based on the historical AB 8 formula, and local match requirements remained. The county's match requirement for 2006-07 is $4.3 million; this amount remains constant each year per the historical formula. The Realignment match funded in the Health Care Costs budget meets the county's full obligation to receive Health Realignment dollars, which support the Public Health Department and Arrowhead Regional Medical Center. For 2006-07, the county anticipates receipt of approximately $58.1 million in Health Realignment funding. Important note: The local match requirement for receipt of Mental Health Realignment funding is reflected in the operating budget for the Department of Behavioral Health.

Realignment funds support this budget as follows:

- Mental Health at 2.5% (which covers half of administrative costs).
- Health at 97.5% (which covers half of administrative costs plus debt service payments).

The amounts listed as "Operating Transfers Out" include the county's net debt service obligation for the payment of the Arrowhead Regional Medical Center facility ($21.7 million) and the required Realignment "AB 8" match ($4.3 million) which must by law be transferred into trust before Realignment monies can be directed toward health programs.

BUDGET HISTORY

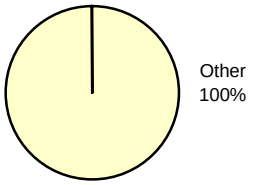
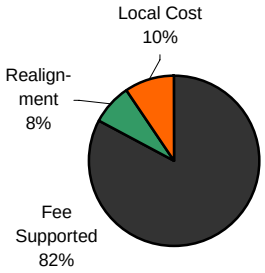
5-YEAR BUDGET TREND	5-YEAR STAFFING TREND
	

PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	118,341,508	135,996,594	150,200,966	156,770,692	53,624,875
Departmental Revenue	100,641,507	120,996,594	135,200,966	141,770,692	38,732,875
Local Cost	17,700,001	15,000,000	15,000,000	15,000,000	14,892,000
Budgeted Staffing				4.0	

Actual expenditures and revenue are less than modified budget in 2005-06 due to the decrease in intergovernmental transfers to the state for health matching dollars.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Health Administration
FUND: General

BUDGET UNIT: AAA HCC
FUNCTION: Health and Sanitation
ACTIVITY: Hospital Care

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	377,298	316,697	121,092	489,206	471,758	532,200	**60,442**
Services and Supplies	985,900	68,210	30,265	92,390	86,141	66,490	**(19,651)**
Central Computer	-	-	710	2,673	2,521	4,604	**2,083**
Other Charges	94,510,731	110,514,405	124,642,905	24,759,402	130,000,000	130,250,000	**250,000**
Equipment	80,264	-	-	-	-	-	**-**
Transfers	73,551	106,500	81,104	807	108,808	276,068	**167,260**
Total Appropriation	96,027,744	111,005,812	124,876,076	25,344,478	130,669,228	131,129,362	**460,134**
Operating Transfers Out	22,313,764	24,990,782	25,324,890	28,280,397	25,851,312	26,059,462	**208,150**
Total Requirements	118,341,508	135,996,594	150,200,966	53,624,875	156,520,540	157,188,824	**668,284**
Departmental Revenue							
Realignment	6,130,776	10,482,189	10,558,061	14,223,473	11,520,540	12,188,824	**668,284**
Current Services	94,510,731	110,514,405	124,642,905	24,509,402	130,000,000	130,000,000	**-**
Total Revenue	100,641,507	120,996,594	135,200,966	38,732,875	141,520,540	142,188,824	**668,284**
Local Cost	17,700,001	15,000,000	15,000,000	14,892,000	15,000,000	15,000,000	**-**
Budgeted Staffing					4.0	4.0	**-**

In 2006-07, the department will incur increased costs in salaries and benefits due primarily to MOU and retirement cost increases. Service and supplies is decreasing due to decreases in memberships, computer hardware, and travel costs. Central computer, transfers, other charges, and operating transfers are increasing. The increase in transfers reflects the cost of health care computer programming development that will be done by ISD; other charges increase represents the county's contribution to a countywide 211 information system; and operating transfers out is increased to reflect the 2006-07 Medical Center debt service payment. Realignment revenue is increased to offset appropriation increases.

FINAL BUDGET CHANGES

There are no final budget changes associated with this budget unit.

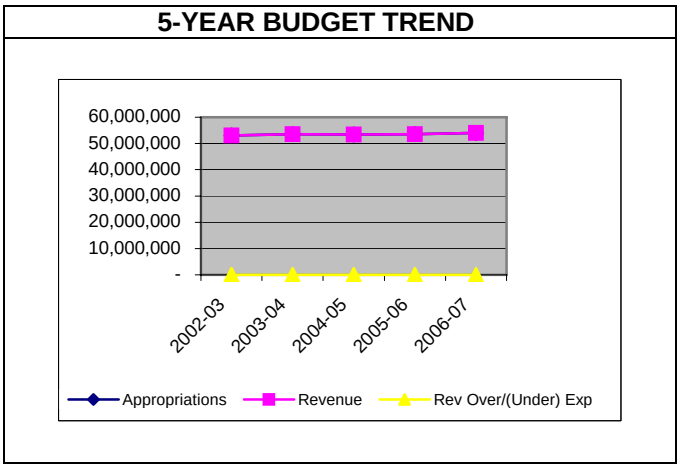
Medical Center Lease Payments

DESCRIPTION OF MAJOR SERVICES

This unit funds the cost of long-term lease payments to the Inland Empire Public Facilities Corporation for the Arrowhead Regional Medical Center (ARMC) facility. Funding sources include state revenues from the SB 1732 – Construction Renovation/Reimbursement Program that provides supplemental reimbursement for construction, renovation, or replacement of medical facilities or fixed equipment, operating transfers from ARMC representing Medicare and fee for service revenues, and operating transfers from the general fund backed by Health Realignment revenues and tobacco settlement proceeds.

There is no staffing associated with this budget unit.

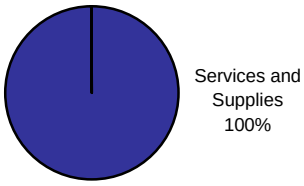
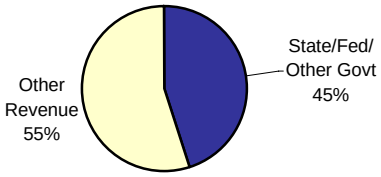
BUDGET HISTORY



PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	53,023,459	-	53,267,557	53,508,961	53,485,019
Departmental Revenue	53,023,459	-	53,267,557	53,508,961	53,485,019
Revenue Over/(Under) Exp	-	-	-	-	-

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Joint Powers Lease
FUND: ARMC Lease Payments

BUDGET UNIT: EMD JPL
FUNCTION: General
ACTIVITY: Property Management

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Services and Supplies	53,023,459	-	53,267,557	53,485,019	53,508,961	54,023,686	**514,725**
Total Appropriation	53,023,459	-	53,267,557	53,485,019	53,508,961	54,023,686	**514,725**
Departmental Revenue							
State, Fed or Gov't Aid	27,108,973	-	20,259,346	21,521,301	23,974,328	24,280,903	**306,575**
Total Revenue	27,108,973	-	20,259,346	21,521,301	23,974,328	24,280,903	**306,575**
Operating Transfers In	25,914,486	-	33,008,211	31,963,718	29,534,633	29,742,783	**208,150**
Total Financing Sources	53,023,459	-	53,267,557	53,485,019	53,508,961	54,023,686	**514,725**

In 2006-07, services and supplies are increased to reflect increased lease payments of $544,425 offset by a decrease in professional services of $29,700. State aid is increased due to an increase in SB 1732 reimbursement. A portion of the medical center lease payments is reimbursed by the state through the Construction Renovation/Reimbursement Program (SB 1732). The amount reimbursed by the state depends on the allowable lease payments multiplied by a rate this is calculated by the state every year. The rate fluctuates up or down based on the actual Medi-Cal inpatient days paid to Arrowhead Regional Medical Center. Operating transfers in is increased to reflect the increased portion of the lease payment that is paid with realignment revenues.

FINAL BUDGET CHANGES

There are no final budget changes associated with this budget unit.

Master Settlement Agreement

DESCRIPTION OF MAJOR SERVICES

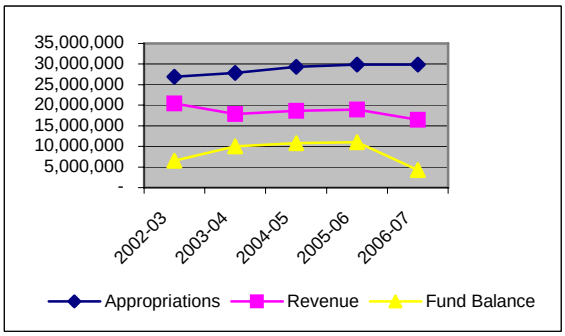
This budget unit accounts for proceeds received from the tobacco lawsuit Master Settlement Agreement (MSA). In late 1998 a settlement was reached in a lawsuit filed by states against the tobacco industry. In California, the proceeds of the settlement are to be divided equally between the state and local governments who partnered in the lawsuit. Payments to local governments are based on a formula involving total tobacco sales and each local entity's population.

A majority of the county's total proceeds are used each year to finance a portion of the Arrowhead Regional Medical Center debt.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND

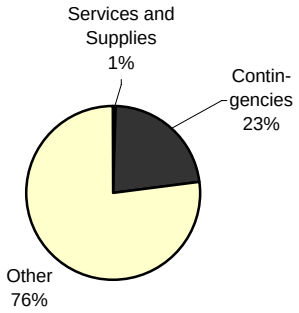
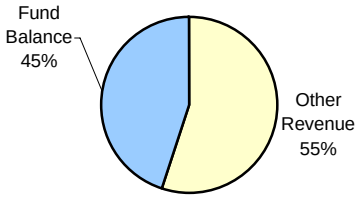


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	18,386,633	-	18,633,000	29,894,255	15,000,000
Departmental Revenue	21,931,131	18,473,314	18,757,407	18,904,942	17,438,142
Fund Balance				10,989,313	

Actual expenditures are less than budget as no money was expended for service and supplies, other charges, or contingencies in 2005-06. In addition, Operating Transfers Out were $3.9 million less than budgeted due to a decrease in the transfer for financing of varied health related programs. Estimated revenue is less than modified budget due to less than budgeted state aid being received. The decrease in state aid was offset slightly by higher than budgeted interest income.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Master Settlement Agreement
FUND: Tobacco Settlement Agreement

BUDGET UNIT: RSM MSA
FUNCTION: Health and Sanitation
ACTIVITY: Hospital Care

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Services and Supplies	686,633	-	-	-	9,093,561	170,730	**(8,922,831)**
Other Charges	-	-	-	-	-	4,000,000	**4,000,000**
Contingencies	-	-	-	-	1,867,694	6,747,313	**4,879,619**
Total Appropriation	686,633	-	-	-	10,961,255	10,918,043	**(43,212)**
Operating Transfers Out	17,700,000	-	18,633,000	15,000,000	18,933,000	18,933,000	**-**
Total Requirements	18,386,633	-	18,633,000	15,000,000	29,894,255	29,851,043	**(43,212)**
Departmental Revenue							
Use of Money and Prop	349,405	269,155	280,108	479,359	228,000	250,000	**22,000**
Other Revenue	21,581,726	18,204,159	18,477,299	16,958,783	18,676,942	16,173,588	**(2,503,354)**
Total Revenue	21,931,131	18,473,314	18,757,407	17,438,142	18,904,942	16,423,588	**(2,481,354)**
Fund Balance					10,989,313	13,427,455	**2,438,142**

Service and Supplies are decreased due to the anticipated decrease in revenue. Other revenue is decreased to reflect an anticipated decrease in revenue received from the major tobacco companies to the Master Settlement Agreement fund.

Many major tobacco companies are disputing their obligation to pay current settlement amounts, citing an "adjustment" provision in the settlement that allows them to cut their payments if their collective market share drops below certain thresholds. The major companies are arguing that their smaller rivals are not subject to marketing limits and costs associated with the settlement and can therefore sell their products at lower prices. The major companies are also asserting that states did not try hard enough to level the playing field between the larger and smaller companies. The states maintain that market share is dropping due to a growing preference for generic brand tobacco products and are assuring major tobacco companies that they have taken steps to provide parity. At this time, the major tobacco companies are withholding a portion of settlement monies and the state attorney general has filed suit against them. Consequently, revenue in this budget unit is reduced to reflect the county's share if all settlement monies are not received.

FINAL BUDGET CHANGES

On November 1, 2005, the Board of Supervisors approved a $4.0 million transfer to Chaffey College from this fund for enhancement of Chaffey's nursing program. Other charges were increased to reflect the transfer of funds to Chaffey, which will occur in 2006-07. Contingencies were increased by $5,129,954 due to fund balance being higher than anticipated.

Federal Forest Reserve

DESCRIPTION OF MAJOR SERVICES

In 1908, Congress enacted a law that requires 25% of the revenues derived from the National Forest System to be given to counties in which the lands are situated for the equal benefit of public schools and roads. Pursuant to Public Law No. 106-393, enacted on October 30, 2000, counties could elect to remain under the 25% Payment Method with fluctuating funding levels or change to the Full Payment Method, that requires these revenues to fund either Title II or Title III projects under the Act. The County elected the Full Payment Method.

Title II project funds may be used for the purpose of making additional investments in, and creating additional employment opportunities through projects that improve the maintenance of existing infrastructure, implementing stewardship objectives that enhance forest ecosystems, and restoring and improving land health and water quality.

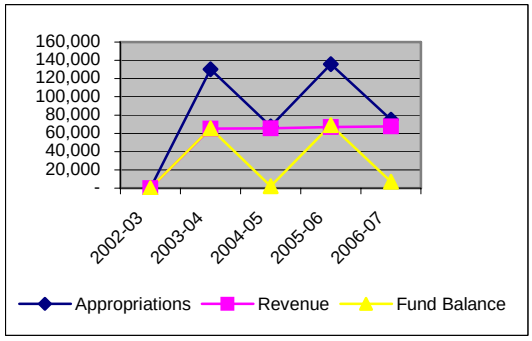
Authorized uses for Title III projects include search, rescue, and emergency services; community service work camps, easement purchases; forest-related educational opportunities; fire prevention and county planning; and community forestry. The State Controller's Office distributes funds to each eligible county according to the agreed upon formula and the counties' election of fund distribution. Title III funding is utilized by County Fire Department to develop fire prevention and community forestry projects that are necessary for the protection of people and property.

The County can select project (s), provided there is a description of the proposed project in the publications of the local record and a 45-day public comment period. The Clerk of the Board is directed to publish a 45-day notice of intent to use the Federal Title III Agriculture Forest Reserve Payment funds for proposed project expenditures including but not limiting to County Fire Department or the Public Works department.

There is no staffing associated with this budget unit.

BUDGET HISTORY

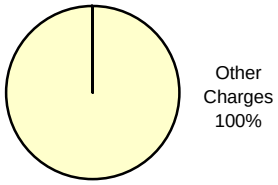
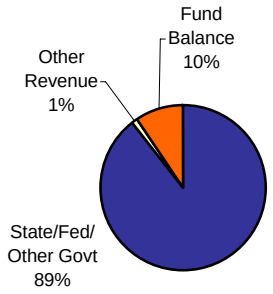
5-YEAR BUDGET TREND



PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	-	130,317	-	135,841	132,572
Departmental Revenue	65,318	67,145	66,995	66,700	70,599
Fund Balance				69,141	

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: County Administrative Office
FUND: Federal Forest Reserve

BUDGET UNIT: SFB CAO
FUNCTION: General
ACTIVITY: Other Protection

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Operating Transfers Out	-	130,317	-	132,572	135,841	74,869	**(60,972)**
Total Requirements	-	130,317	-	132,572	135,841	74,869	**(60,972)**
Departmental Revenue							
Use of Money and Prop	723	1,775	775	2,856	200	775	**575**
State, Fed or Gov't Aid	64,595	65,370	66,220	67,743	66,500	66,926	**426**
Total Revenue	65,318	67,145	66,995	70,599	66,700	67,701	**1,001**
Fund Balance					69,141	7,168	**(61,973)**

In 2005-06, an operating transfer of $132,572 was utilized to hire a Contract Registered Professional Forester to assist with the Bark Beetle mitigation in accordance with Federal Title III authorized uses.

In 2006-07, adjustments for estimated fund balance include a decrease of $62,710 in operating transfers out and increase of $1,001 in expected revenue.

FINAL BUDGET CHANGES

Operating transfers out increased by $1,738 due to fund balance being higher than anticipated.

COUNTY COUNSEL
Dennis Wagner

MISSION STATEMENT

To serve and protect the county, its treasury, and its governing body, by providing timely and accurate legal services and aggressively representing the county in litigation. Legal services shall be performed maintaining the highest professional and ethical standards while fostering high morale and productivity in the work place through collaborative efforts dedicated to continuous improvement.

STRATEGIC GOALS

1. Provide accurate, timely and reliable document and contract review and legal advice for the Board of Supervisors, CAO, county departments and other clients in order to help these clients achieve their objectives.

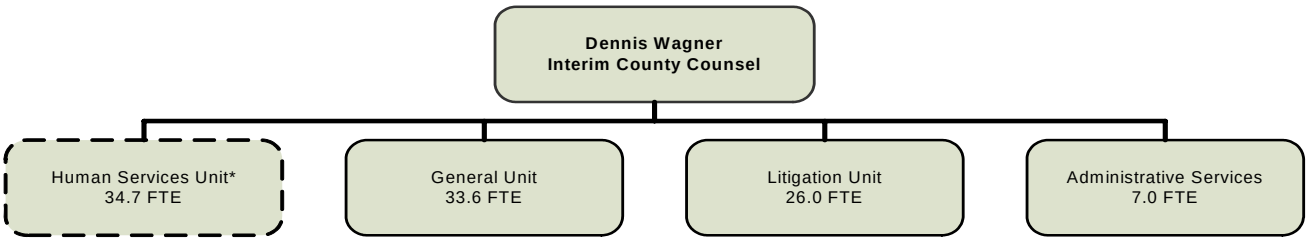
2. Provide exemplary litigation services, by defending actions and decisions, and advocating positions of our clients to assist those clients in achieving their objectives.

As the Office of County Counsel is the legal arm of the county, the above goals highlight certain service areas that are County Counsel's statutory and professional responsibility. Our Office's goals and objectives are to improve the performance of these areas for the benefit of the county and its elected officials and managers.

The first goal represents working with county and other governmental clients to expedite accurate processing of our general advisory function when the County Counsel's Office is called upon to assist its clients in the performance of their obligations. Continuing to increase the efficiency of the County Counsel's Office will amount to a cost saving for the county as a whole in the administration of day-to-day business.

The second goal represents working with county and other clients to ensure the Office renders superior litigation services and tracks the effectiveness of the office by quantifying the results of litigation seeking damages and those cases where the county prevails and receives monetary awards.

ORGANIZATIONAL CHART



* These positions are budgeted in the HS Budget Unit.

County Counsel is normally considered a general fund department even though over 50% of its budget is revenue based. The General Unit is supported by a combination of general fund allocation as well as various departments' providing supplemental funding, such as Sheriff, and some hourly billable clients, such as SANBAG and Omnitrans. The Litigation Unit is almost entirely supported by revenue from Risk Management on an hourly basis, however, from time to time; attorneys in this Unit are required to perform litigation legal services for traditional general fund clients. The Human Services Unit is supported by direct funding from Human Services as well as overflow legal services from the General Unit on an hourly billable client basis. Additional information is available in the following section of this budget.

County Counsel

DESCRIPTION OF MAJOR SERVICES

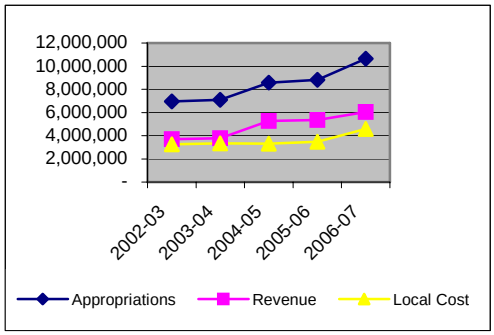
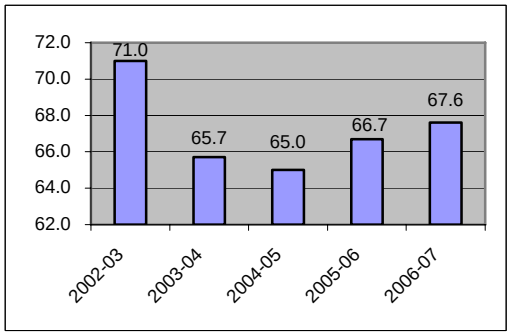
County Counsel provides civil legal services to the Board of Supervisors, County Administrative Office, county departments, commissions, special districts, and school districts. County Counsel also provides legal services to various joint powers authorities and represents the courts and judges on certain matters. In performing its duties, the County Counsel's Office is divided into three operational units: the Litigation Unit, the Human Services Unit, and the General Unit.

The Litigation Unit handles tort and civil rights litigation, workers' compensation and code enforcement. This Unit is revenue supported. All Litigation Unit clients are billed by the hour for services; the largest client of this Unit is Risk Management.

The Human Services Unit is revenue supported through the Human Services (HS) budget and serves the HS departments. A large portion of this Unit is dedicated to the litigation of juvenile dependency trial and appellate matters for the Department of Children's Services. All of the juvenile dependency litigation is work mandated by law. The remainder of the staff in this Unit serves as general legal counsel, including some litigation, for other HS related departments and entities, such as the Departments of Aging and Adult Services, Transitional Assistance, Preschool Services, Workforce Development Department, Child Support Services, and the IHSS Public Authority and Children and Families Commission.

The General Unit provides legal services to county departments supported by the general fund even though a substantial portion of the General Unit is revenue supported. The revenue supported General Unit attorneys are dedicated primarily to providing legal services to county departments (such as Sheriff and Human Resources) and outside governmental entities (such as SANBAG, OMNITRANS, and Special Districts) which pay for all or a significant portion of their legal services. The remaining General Unit attorneys and clerical staff are supported by the general fund. Therefore, in addition to the County Counsel, Assistant County Counsel and related clerical staff who are also general fund supported, the General Unit has only 9 general fund supported attorneys, including one Chief Deputy, plus clerical staff dedicated primarily to providing legal services to the Board of Supervisors, County Administrative Office, and the county departments and other governmental entities that do not reimburse the office for legal services rendered.

BUDGET HISTORY

5-YEAR BUDGET TREND	5-YEAR STAFFING TREND
	

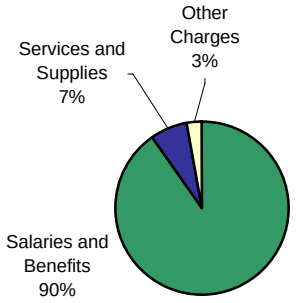
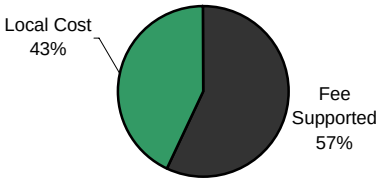
PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	6,453,046	7,042,372	8,118,509	9,585,388	9,145,838
Departmental Revenue	4,250,966	4,097,031	4,911,521	5,348,111	4,656,166
Local Cost	2,202,080	2,945,341	3,206,988	4,237,277	4,489,672
Budgeted Staffing				67.0	

When reviewing the budget history you will find a large change in actuals for prior years compared to 2005-06; the significant change is due to budget reductions in 2002-03 due to the countywide spend down plan. The increases in appropriation over the past three fiscal years reflect cost of living increases, salary adjustments and inflation of operating expenses.

In 2005-06 expenditures were less than budget due to vacancies in attorney positions and delays in hiring attorney staff. Revenue variance is primarily due to unearned revenue due to vacancies within the attorney staff. Though salary savings usually offsets unearned revenue; the department experienced large unanticipated retirements in 2005-06.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: County Counsel
FUND: General

BUDGET UNIT: AAA CCL
FUNCTION: General
ACTIVITY: Counsel

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	6,382,395	6,998,072	7,281,609	8,420,090	8,086,511	9,614,525	**1,528,014**
Services and Supplies	737,184	658,902	765,122	573,403	551,939	645,297	**93,358**
Central Computer	65,269	44,901	59,254	71,451	65,750	90,952	**25,202**
Equipment	-	-	-	-	-	200,000	**200,000**
Transfers	-	-	-	80,894	80,131	90,070	**9,939**
Contingencies	-	-	-	-	40,000	-	**(40,000)**
Total Exp Authority	7,184,848	7,701,875	8,105,985	9,145,838	8,824,331	10,640,844	**1,816,513**
Reimbursements	(729,858)	(671,812)	-	-	-	-	**-**
Total Appropriation	6,454,990	7,030,063	8,105,985	9,145,838	8,824,331	10,640,844	**1,816,513**
Operating Transfers Out	(1,944)	12,309	12,524	-	-	-	**-**
Total Requirements	6,453,046	7,042,372	8,118,509	9,145,838	8,824,331	10,640,844	**1,816,513**
Departmental Revenue							
State, Fed or Gov't Aid	(145)	-	-	-	-	-	**-**
Current Services	4,251,111	4,097,031	4,910,634	4,654,051	5,348,111	6,051,944	**703,833**
Other Revenue	-	-	887	2,115	-	-	**-**
Total Revenue	4,250,966	4,097,031	4,911,521	4,656,166	5,348,111	6,051,944	**703,833**
Local Cost	2,202,080	2,945,341	3,206,988	4,489,672	3,476,220	4,588,900	**1,112,680**
Budgeted Staffing					66.7	67.6	**0.9**

In 2006-07, County Counsel will incur increased costs to maintain current services, such as negotiated labor agreements and retirement, but will experience decreased costs in worker's compensation. This budget unit also will incur increased costs in central computer, operating services, and supplies. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to department recommendations.

Additionally, County Counsel has increased salaries and benefits as a result of the addition of 1.0 attorney position; this position is 100% fee supported and results in no additional general fund financing. This position will be supporting several of our billable clients such as Consortium-IV, Children and Families Commission, Redevelopment Agency and Solid Waste. However, budgeted staffing reflects an overall net decrease of 0.1 due to the reduction in hours equivalent to 1.1 budgeted staffing for the extra-help Attorney positions. The revenue increase is due to additional revenue to be earned for a new attorney hired in 2005-06.

FINAL BUDGET CHANGES

The Board approved an appropriation increase of $185,800 for 1.0 additional general unit advisory/transactional attorney. This position is vital to maintaining timely responses and preventing delays in handling the current and increasing legal needs of the general fund clients.

The Board approved an appropriation increase of $200,000 for an upgrade of the computer systems hardware and software. This upgrade will provide a more efficient Microsoft supported system.

The Board approved an appropriation and revenue increase of $480,000 for the increased attorney fee due to MOU and retirement increases. This fee increase puts the attorney fee in alignment with COWCAP and will recover the increased costs of the attorneys.

The Board approved an appropriation and revenue increase of $38,750 for the increased paralegal fee which is due to salaries and benefit adjustments. This fee puts the paralegal fee in alignment with COWCAP and will recover the costs of the paralegal.

The Board also approved an appropriation increase of $800 for Fleet Management rate adjustments.

PERFORMANCE MEASURES

Description of Performance Measure	2005-06 Actual	2006-07 Projected
Percentage of contracts that are reviewed and revised within two-weeks of receipt.	N/A	85%
Percentage of clients who ranked satisfactory or above on advice they received by attorneys which was clear, relevant and timely.	N/A	85%
Percentage of cases being litigated that resulted in resolution in favor of the county or within liability targets.	N/A	85%
Increase General Unit Attorney service hours.	N/A	50%
Upgrade computer systems hardware/platform software.	N/A	100%

HUMAN RESOURCES
Andrew L. Lamberto

MISSION STATEMENT

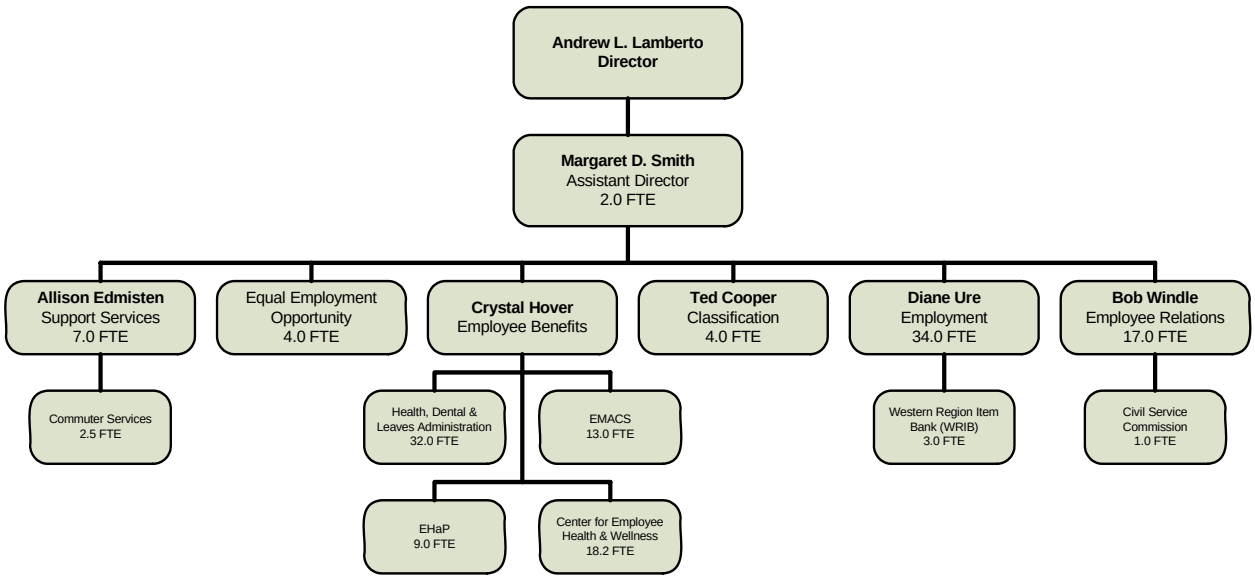
The Human Resources Department is committed to providing effective customer service to all departments, employees and constituents of the County of San Bernardino, through the timely delivery of innovative, quality human resources systems, programs and services.

STRATEGIC GOALS

1. Assist county departments in attracting and retaining highly qualified staff.

2. Increase and improve delivery of Human Resources information and services to customers; specifically users of the Western Region Item Bank (WRIB) and the Center for Employee Health and Wellness (CEHW).

ORGANIZATIONAL CHART



SUMMARY OF BUDGET UNITS

	2006-07				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
Human Resources	7,010,040	302,500	6,707,540		100.0
The Center for Employee Health and Wellness	972,404	635,404	337,000		18.2
Unemployment Insurance	4,000,000	-	4,000,000		-
Commuter Services	819,594	505,000		314,594	2.5
Employee Benefits and Services	3,413,873	2,410,017		1,003,856	33.0
TOTAL	16,215,911	3,852,921	11,044,540	1,318,450	153.7

Detailed information for each budget unit is provided, along with a description of the services provided, budget unit history and applicable performance measures.

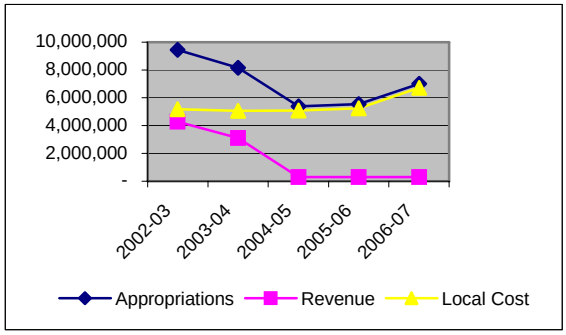
Human Resources

DESCRIPTION OF MAJOR SERVICES

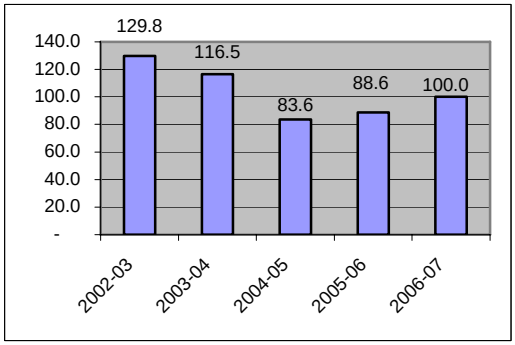
The Human Resources Department administers the County's human resources programs. This includes responsibility for recruitment, employment testing, certification of eligible candidates and management of the Western Region Item Bank; establishing and maintaining classification and compensation systems and practices; employee relations; employee benefits; systems and program administration for a portion of the Employee Management and Compensation System (EMACS); the Equal Employment Opportunity Office; and the Commission on the Status of Women. Human Resources also shares responsibility, through a partnership with Human Services, for countywide organizational and employee development.

BUDGET HISTORY

5-YEAR BUDGET TREND



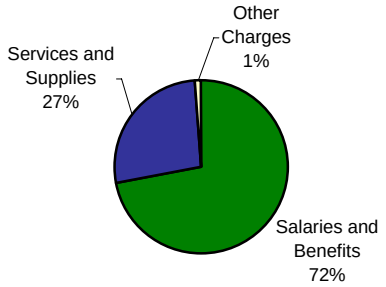
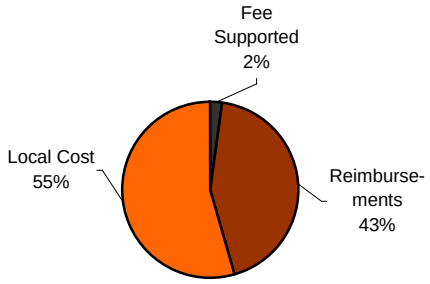
5-YEAR STAFFING TREND



PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	7,291,454	7,667,407	5,232,190	6,276,116	6,248,060
Departmental Revenue	3,041,486	2,389,911	225,313	302,500	274,495
Local Cost	4,249,968	5,277,496	5,006,877	5,973,616	5,973,565
Budgeted Staffing				90.6	

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Human Resources
FUND: General

BUDGET UNIT: AAA HRD
FUNCTION: General
ACTIVITY: Personnel

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	7,006,102	7,357,762	5,989,437	7,123,465	7,062,107	8,891,963	**1,829,856**
Services and Supplies	1,712,639	3,376,202	2,746,829	2,901,975	2,667,028	3,168,933	**501,905**
Central Computer	129,054	106,156	129,093	148,560	137,282	145,325	**8,043**
Transfers	143,201	183,608	49,975	26,888	121,792	134,077	**12,285**
Total Exp Authority	8,990,996	11,023,728	8,915,334	10,200,888	9,988,209	12,340,298	**2,352,089**
Reimbursements	(1,699,542)	(3,356,321)	(3,683,144)	(3,952,828)	(4,441,100)	(5,330,258)	**(889,158)**
Total Appropriation	7,291,454	7,667,407	5,232,190	6,248,060	5,547,109	7,010,040	**1,462,931**
Departmental Revenue							
Use of Money and Prop	31	-	-	-	-	-	**-**
Current Services	2,656,225	292,380	(3,969,749)	274,495	262,500	262,500	**-**
Other Revenue	385,230	-	4,195,062	-	40,000	40,000	**-**
Total Revenue	3,041,486	292,380	225,313	274,495	302,500	302,500	**-**
Operating Transfers In	-	2,097,531	-	-	-	-	**-**
Total Financing Sources	3,041,486	2,389,911	225,313	274,495	302,500	302,500	**-**
Local Cost	4,249,968	5,277,496	5,006,877	5,973,565	5,244,609	6,707,540	**1,462,931**
Budgeted Staffing					88.6	100.0	**11.4**

In 2006-07, the department will incur increased costs to maintain current services, such as negotiated labor agreements, retirement, worker's compensation, central computer, and inflationary services and supplies purchases; and will incur decreased costs in risk management. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to department recommendations.

Adjustments to budgeted staffing, totaling a net increase of 9.4 positions, are detailed below:

- On, August 9, 2005, the Board approved the addition of 1.0 Assistant Director of Human Resources and on December 20, 2005, the Board approved 1.0 Supervising Office Specialist.
- The transfer-in of 5.0 out stationed positions as follows:
  - 3.0 Human Resources Officer II (1.0 each from the Behavioral Health Department, the Public Health Department, and the Auditor/Controller-Recorder)
  - 2.0 Human Resources Officer I from the Arrowhead Regional Medical Center (ARMC).
    Increased costs in the Human Resources Department budget for these 5.0 positions will be completely offset by increased reimbursements from the user departments.
- The addition of 2.0 Human Resources Analyst I to assist with anticipated workload increases for the Behavioral Health Department and the Department of Child Support Services. The cost of these positions will be completely offset by increased reimbursements from the user departments.
- An additional 0.5 Human Resources Analyst II to assist with anticipated workload increases in the Employee Relations division. This will be partially offset by the elimination of 0.1 extra help Human Resources Officer II.

The 2006-07 services and supplies budget reflects increased expenditures for contract and advertising services related to an anticipated rise in the number of recruitments, and increased systems development charges.

FINAL BUDGET CHANGES

The Board approved an appropriation increase of $385,371, a revenue increase of $12,000, and the addition of 2.0 FTEs for the following:

- To retain the services of an outside consultant to assist with the development and implementation of a marketing plan to promote the county as an employer of choice and enable departments to attract and retain the most highly qualified candidates.
- To improve the delivery of human resources services and to market the benefits of WRIB membership to outside agencies.
- The addition of 1.0 Office Specialist and 1.0 Education Specialist in an effort to achieve appropriate staffing levels to manage the existing needs and ensure continued success of the county's EMACS payroll system.

PERFORMANCE MEASURES

Description of Performance Measure	2005-06 Actual	2006-07 Projected
Increase percentage of qualified applicants (i.e. those who meet the minimum requirements, current percentage is 64%).	N/A	5%
Increase the number of Western Region Item Bank members (currently 164).	N/A	5%
Increase in percentage of accuracy processing payroll documents.	N/A	10%

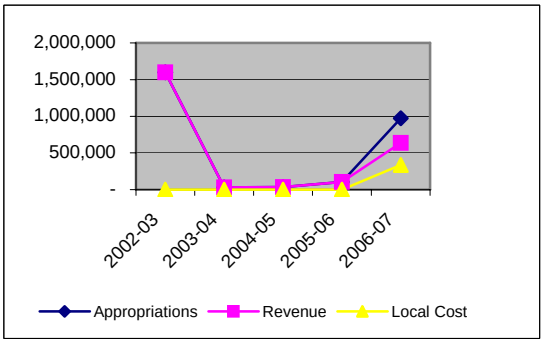
The Center for Employee Health and Wellness

DESCRIPTION OF MAJOR SERVICES

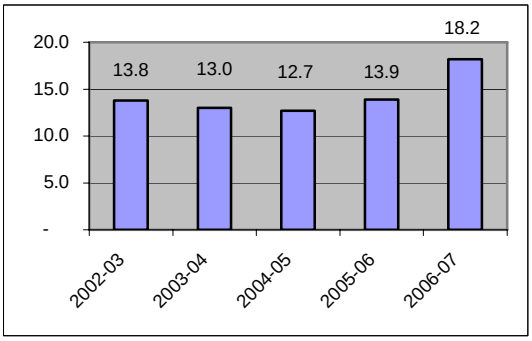
The Center for Employee Health and Wellness (CEHW) is responsible for employee and applicant pre-placement and in-service medical examinations, medical records, representing the county in hearings before the Civil Service Commission regarding appeals of medical findings, and advising the county's management on compliance with Occupational Safety and Health Administration (OSHA) regulations and occupational medical problems.

BUDGET HISTORY

5-YEAR BUDGET TREND



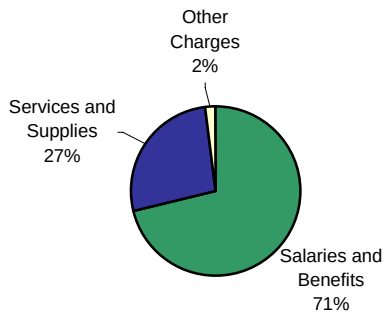
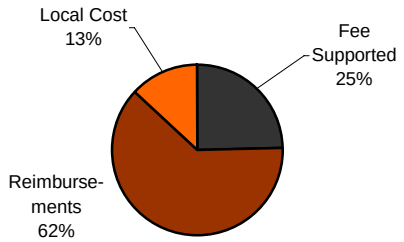
5-YEAR STAFFING TREND



PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	639,991	(15,337)	59,730	141,200	(69,471)
Departmental Revenue	784,736	37,616	74,214	141,200	80,490
Local Cost	(144,745)	(52,953)	(14,484)	-	(149,961)
Budgeted Staffing				13.9	

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Employee Health and Wellness
FUND: General

BUDGET UNIT: AAA OCH
FUNCTION: General
ACTIVITY: Personnel

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	823,731	852,643	996,466	1,062,708	1,215,345	1,830,772	**615,427**
Services and Supplies	(192,134)	151,115	271,362	223,397	245,204	680,770	**435,566**
Central Computer	8,394	7,249	8,020	9,865	9,085	12,642	**3,557**
Transfers	128,709	168,836	108,882	37,565	37,566	47,266	**9,700**
Total Exp Authority	768,700	1,179,843	1,384,730	1,333,535	1,507,200	2,571,450	**1,064,250**
Reimbursements	(128,709)	(1,195,180)	(1,325,000)	(1,403,006)	(1,403,000)	(1,599,046)	**(196,046)**
Total Appropriation	639,991	(15,337)	59,730	(69,471)	104,200	972,404	**868,204**
Departmental Revenue							
Current Services	54,956	37,616	74,214	80,490	104,200	635,404	**531,204**
Other Revenue	729,780	-	-	-	-	-	**-**
Total Revenue	784,736	37,616	74,214	80,490	104,200	635,404	**531,204**
Local Cost	(144,745)	(52,953)	(14,484)	(149,961)	-	337,000	**337,000**
Budgeted Staffing					13.9	18.2	**4.3**

In 2006-07, the department will incur increased costs from negotiated labor agreements, retirement, risk management, workers' compensation, central computer, and inflationary services and supplies purchases. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to department recommendations.

Budgeted staffing increased by 1.3. The addition of 0.8 Contract Occupational Health Physician and 0.5 Licensed Vocational Nurse II was necessary to increase the accessibility of services to all county employees. This will be accomplished by opening a satellite clinic two days per week at an existing Public Health facility in the High Desert.

In addition, the department will reclassify positions as follows: 1.0 Audiometrist and 3.0 Office Assistant III positions to 4.0 Clinic Assistants. These reclassifications will better align the job classification with the duties performed. Additionally, the reclassification of 1.0 Nurse Practitioner II to 1.0 Registered Nurse – Clinic will provide more specialized services at CEHW. These reclassifications will not result in additional cost.

The services and supplies budget and reimbursement budget are increased to reflect the ongoing agreement with the Sheriff's Department Training Academy to provide onsite first aid for Sheriff Academy participants, as well as an anticipated increase in services provided to employees of other government agencies. The revenue budget is increased to recognize revenue from Risk Management for the provision of workplace injury/illness exams, which were not direct billed in prior years.

FINAL BUDGET CHANGES

The Board approved an appropriation increase of $637,000, and a revenue increase of $300,000, to increase accessibility to services offered by the CEHW to meet the needs of the county's High Desert workforce. The funding will allow the CEHW to operate a clinic in the High Desert five days per week and provides for the following additional staff: 1.0 Contract Occupational Physician, 1.0 Licensed Vocational Nurse II, and 1.0 Clinic Assistant.

The Board also approved an appropriation and revenue increase of $42,224 to represent fee adjustments for Class I, Class III, and Medical Surveillance physical examinations.

PERFORMANCE MEASURES

Description of Performance Measure	2005-06 Actual	2006-07 Projected
Reduce the number of county employees working in the High Desert area that are treated at outside facilities.	N/A	5%
Decrease the number of county employees not treated by the CEHW.	N/A	25%

Unemployment Insurance

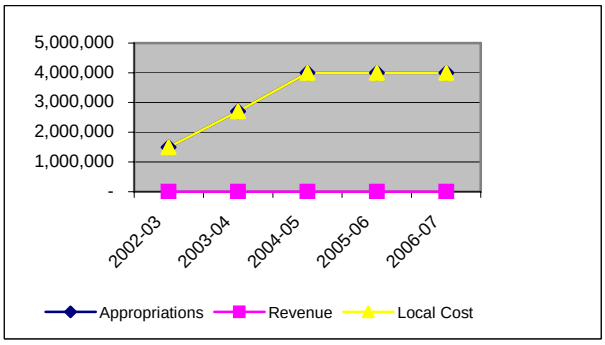
DESCRIPTION OF MAJOR SERVICES

There is a mandated program based upon an amendment to the California Unemployment Insurance Code in 1978, extending unemployment insurance benefits to all public employees. Management's objective for the program is cost containment. Unemployment insurance claims filed by former county employees are monitored, reviewed for eligibility, and challenged when appropriate to prevent abuse of the program.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND

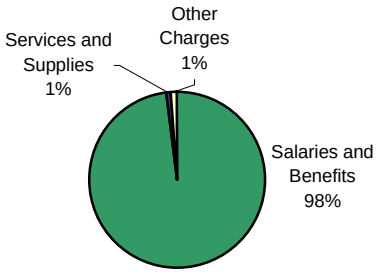
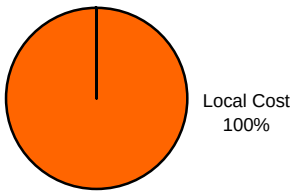


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	2,529,061	3,694,366	3,199,827	4,000,000	2,942,702
Departmental Revenue	-	-	-	-	-
Local Cost	2,529,061	3,694,366	3,199,827	4,000,000	2,942,702

Expense variance is due to reduced program costs as a result of a more aggressive approach by the county in pursuing protestable claims.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Unemployment Insurance
FUND: General

BUDGET UNIT: AAA UNI
FUNCTION: General
ACTIVITY: Personnel

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	2,464,061	3,632,866	3,138,327	2,876,202	3,925,000	3,925,000	-
Services and Supplies	15,000	11,500	11,500	16,500	25,000	25,000	-
Transfers	50,000	50,000	50,000	50,000	50,000	50,000	-
Total Appropriation	2,529,061	3,694,366	3,199,827	2,942,702	4,000,000	4,000,000	-
Local Cost	2,529,061	3,694,366	3,199,827	2,942,702	4,000,000	4,000,000	-

FINAL BUDGET CHANGES

There are no final budget changes associated with this budget unit.

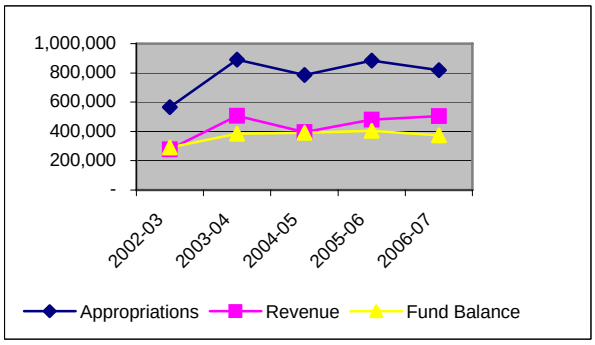
Commuter Services

DESCRIPTION OF MAJOR SERVICES

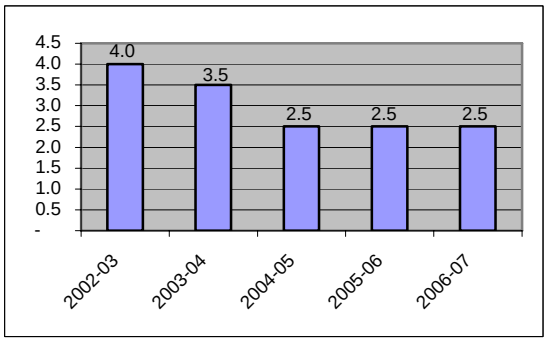
The Commuter Services fund was established to account for funds received under AB 2766 to finance mobile source air pollution reduction programs. AB 2766 authorizes air pollution control districts to levy fees on motor vehicles to be used to reduce air pollution. Under this program, the Department of Motor Vehicles collects fees and remits amounts to the appropriate Air Quality Management District (AQMD) for vehicles registered within the district. This fund receives AB 2766 funding from both the South Coast Air Quality Management District (SCAQMD) and the Mojave Desert Air Quality Management District (MDAQMD).

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

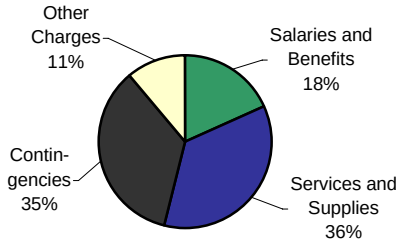
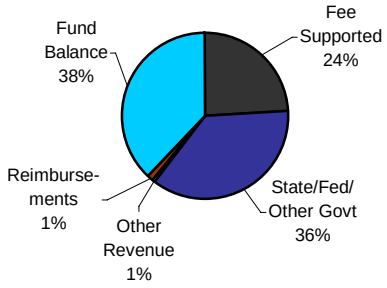


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	258,348	440,299	492,575	884,773	480,502
Departmental Revenue	352,576	445,726	506,086	480,800	391,122
Fund Balance				403,973	
Budgeted Staffing				2.5	

In accordance with Section 29009 of the California Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in this budget unit are typically less than budget. The amount not expended in 2005-06 has been re-appropriated in the 2006-07 budget.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Human Resources
FUND: Commuter Services

BUDGET UNIT: SDF HRD
FUNCTION: General
ACTIVITY: Personnel

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	204,694	249,382	135,224	123,049	151,737	151,750	**13**
Services and Supplies	33,654	170,224	226,684	265,419	234,749	292,093	**57,344**
Central Computer	-	-	-	-	-	3,370	**3,370**
L/P Struct/Equip/Vehicles	-	-	-	59,828	75,000	-	**(75,000)**
Transfers	20,000	20,693	130,667	42,206	90,969	91,741	**772**
Contingencies	-	-	-	-	342,318	290,640	**(51,678)**
Total Exp Authority	258,348	440,299	492,575	490,502	894,773	829,594	**(65,179)**
Reimbursements	-	-	-	(10,000)	(10,000)	(10,000)	**-**
Total Appropriation	258,348	440,299	492,575	480,502	884,773	819,594	**(65,179)**
Departmental Revenue							
Use of Money and Prop	13,645	6,437	6,442	10,124	5,000	5,000	**-**
State, Fed or Gov't Aid	213,768	380,083	310,879	220,578	300,000	300,000	**-**
Current Services	141,581	59,206	168,205	180,980	175,800	200,000	**24,200**
Other Revenue	(16,418)	-	20,560	(20,560)	-	-	**-**
Total Revenue	352,576	445,726	506,086	391,122	480,800	505,000	**24,200**
Operating Transfers In	-	-	-	-	-	-	**-**
Total Financing Sources	352,576	445,726	506,086	391,122	480,800	505,000	**24,200**
Fund Balance					403,973	314,594	**(89,379)**
Budgeted Staffing					2.5	2.5	**-**

In 2006-07, budgeted staffing remains the same, and salaries and benefits will increase due to negotiated labor agreements, and retirement costs. This is the first year this budget unit will incur central computer charges.

The increase in services and supplies reflects an anticipated advertising campaign to increase employee participation in Commuter Services programs, and an estimated increase in vanpool vehicle charges based on inflationary costs for fuel and anticipated rate adjustments. Program oversight has been transferred from the Employee Benefits and Services Division to the Support Services Section of the Human Resources Department .

These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to department recommendations.

FINAL BUDGET CHANGES

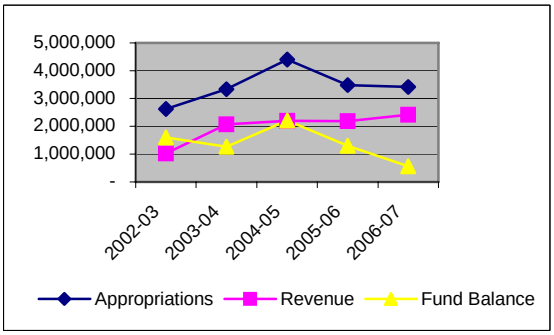
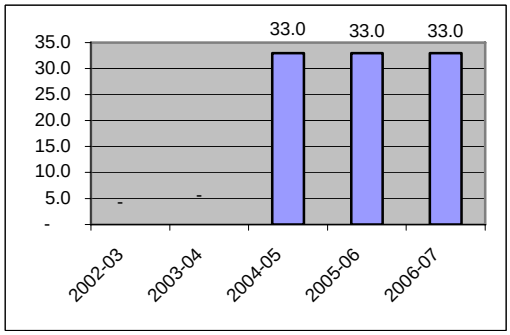
Contingencies decreased by $59,535 due to fund balance being lower than anticipated.

Employee Benefits and Services

DESCRIPTION OF MAJOR SERVICES

Employee Benefits and Services, under the direction of the Human Resources Department, administers the County's health, dental, vision, and life insurance plans as well as its integrated leave programs.

BUDGET HISTORY

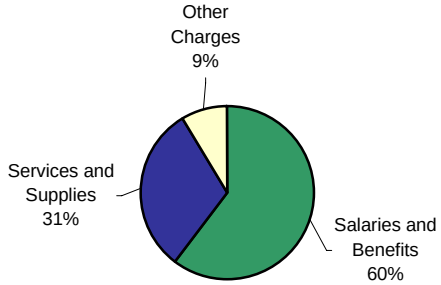
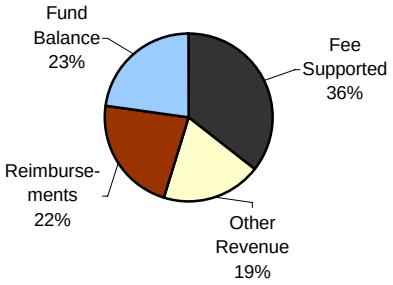
5-YEAR BUDGET TREND	5-YEAR STAFFING TREND
	

PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	2,419,579	2,097,531	2,568,858	3,486,675	2,438,061
Departmental Revenue	2,084,771	3,039,740	1,666,070	2,183,300	2,136,691
Fund Balance				1,303,375	
Budgeted Staffing				33.0	

Pursuant to Section 29009 of the California Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in this fund are typically less than budgeted. The amount not expended is carried over to the subsequent year's budget.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Human Resources
FUND: Employee Benefits and Services

BUDGET UNIT: SDG HRD
FUNCTION: General
ACTIVITY: Personnel

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	-	-	1,830,609	1,795,060	2,105,313	2,197,785	**92,472**
Services and Supplies	-	-	640,812	553,733	1,170,285	1,115,493	**(54,792)**
Central Computer	-	-	-	-	-	24,434	**24,434**
Transfers	2,419,579	2,097,531	182,737	174,268	280,940	313,301	**32,361**
Contingencies	-	-	-	-	15,137	747,860	**732,723**
Total Exp Authority	2,419,579	2,097,531	2,654,158	2,523,061	3,571,675	4,398,873	**827,198**
Reimbursements	-	-	(85,300)	(85,000)	(85,000)	(985,000)	**(900,000)**
Total Appropriation	2,419,579	2,097,531	2,568,858	2,438,061	3,486,675	3,413,873	**(72,802)**
Departmental Revenue							
Use of Money and Prop	190,069	95,549	48,944	40,515	100,000	10,000	**(90,000)**
Current Services	1,894,702	1,200,092	1,058,970	468,865	1,498,300	1,565,017	**66,717**
Other Revenue	-	1,744,099	475,679	1,627,311	585,000	835,000	**250,000**
Other Financing Sources	-	-	82,477	-	-	-	**-**
Total Revenue	2,084,771	3,039,740	1,666,070	2,136,691	2,183,300	2,410,017	**226,717**
Fund Balance					1,303,375	1,003,856	**(299,519)**
Budgeted Staffing					33.0	33.0	**-**

In 2006-07, budgeted staffing levels will remain the same, the department will incur increased costs from negotiated labor agreements, retirement, workers compensation, central computer and inflationary services and supplies purchases; and will incur a decrease in risk management. Prior to 2006-07, the department has been using available fund balance to pay a portion of the cost of administering the employee benefit programs. There is insufficient fund balance to continue financing in this manner; therefore, the reimbursement budget is increased because a departmental re-charge has been implemented in 2006-07 to fund a portion of ongoing costs.

FINAL BUDGET CHANGES

Contingencies increased by $444,036 due to fund balance being higher than anticipated.

INFORMATION SERVICES
Stephen Hall

MISSION STATEMENT

We provide technology solutions that enable our customers to better serve the citizens of San Bernardino County, and we are committed to customer satisfaction by delivering business products and services that exceed customers' expectations.

STRATEGIC GOALS

1. Provide countywide services enabling departments and their applications to communicate efficiently and effectively.

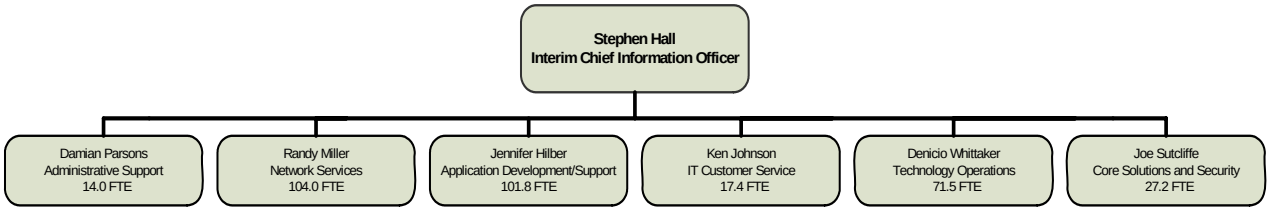
2. Assist departments in identifying and implementing cost-effective business solutions

3. Deliver innovative communications solutions including design, configuration, implementation and ongoing maintenance.

4. Improve ISD's business processes to meet customers' product and service expectations and inform departments of ISD's products and services.

5. Build and sustain a robust hardware and software support infrastructure to deploy Enterprise Technology Solutions.

ORGANIZATIONAL CHART



SUMMARY OF BUDGET UNITS

	2006-07				
	Operating Exp/ Appropriation	Revenue	Local Cost	Revenue Over/ (Under) Exp	Staffing
Application Development	13,595,036	4,832,240	8,762,796		102.8
Computer Operations	21,465,435	22,323,795		858,360	135.1
Network Services	18,943,932	19,244,491		300,559	105.0
TOTAL	54,004,403	46,400,526	8,762,796	1,158,919	342.9

Detailed information for each budget unit is provided, along with a description of the services provided, budget unit history and applicable performance measures.

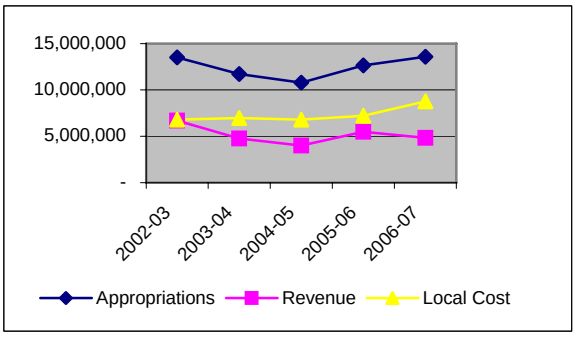
Application Development

DESCRIPTION OF MAJOR SERVICES

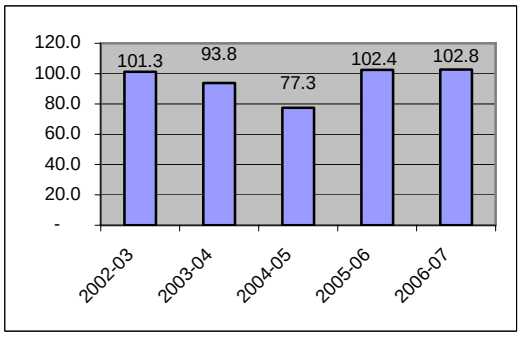
The Application Development and Support division provides support for county departments as they develop, enhance and maintain business applications on a variety of hardware and software platforms. These applications include the county's enterprise accounting, payroll, budget, personnel, document imaging, public web sites, geographical information system and many other business line systems. ISD consults with departments to identify cost effective ways of conducting business and often provides business process reviews, cost analysis, and overall recommendations in the acquisition and integration of new systems.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

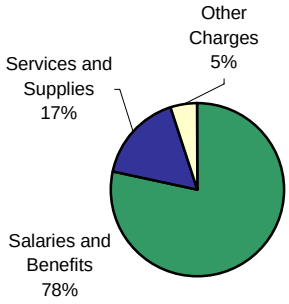
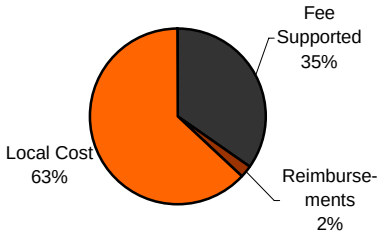


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	12,044,712	11,238,518	11,379,978	13,052,192	12,049,561
Departmental Revenue	5,695,363	4,714,095	5,097,687	5,528,644	4,343,792
Local Cost	6,349,349	6,524,423	6,282,291	7,523,548	7,705,769
Budgeted Staffing				102.4	

In 2003-04, department appropriations decreased from the prior year due to the countywide spend down plan. Since that time, actual expenses have increased primarily due to MOU and retirement cost increases. Revenue fluctuations represent county department service requirement changes. When department demand for services exceeds the capacity of existing staff, the department uses contract-programming services to meet peak workload periods thus avoiding large adjustments to budgeted staffing. The 2005-06 local cost exceeds the modified budget due to unreimbursed support costs for the development of the new Financial Accounting System.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Information Services
FUND: General

BUDGET UNIT: AAA SDD
FUNCTION: General
ACTIVITY: Other General

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	8,726,956	9,266,994	9,422,399	9,683,382	10,119,194	10,875,315	**756,121**
Services and Supplies	2,693,870	1,351,144	1,115,439	1,431,521	1,625,226	2,161,608	**536,382**
Central Computer	120,782	98,672	181,466	170,914	161,301	154,896	**(6,405)**
Other Charges	393	83	-	-	-	-	**-**
Equipment	6,418	-	-	32,852	109,000	-	**(109,000)**
L/P Struct/Equip/Vehicles	-	4,458	-	-	-	-	**-**
Transfers	496,293	517,167	660,674	730,892	655,892	686,470	**30,578**
Total Exp Authority	12,044,712	11,238,518	11,379,978	12,049,561	12,670,613	13,878,289	**1,207,676**
Reimbursements	-	-	-	-	-	(283,253)	**(283,253)**
Total Appropriation	12,044,712	11,238,518	11,379,978	12,049,561	12,670,613	13,595,036	**924,423**
Departmental Revenue							
Current Services	5,695,363	4,714,095	5,097,687	4,343,792	5,468,678	4,832,240	**(636,438)**
Total Revenue	5,695,363	4,714,095	5,097,687	4,343,792	5,468,678	4,832,240	**(636,438)**
Local Cost	6,349,349	6,524,423	6,282,291	7,705,769	7,201,935	8,762,796	**1,560,861**
Budgeted Staffing					102.4	102.8	**0.4**

In 2006-07, the department will incur increased costs from negotiated labor agreements, retirement, and inflationary services and supplies purchases; and will incur decreased costs in worker's compensation. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to department recommendations.

Other significant changes to salaries and benefits include the transfer of 6.0 positions to the computer operations budget unit to provide improved cost tracking by service function. The transferred positions consist of 1.0 Systems Support Division Chief, 3.0 Systems Support Analysts, and 2.0 Programmer Analyst IIIs. Budgeted staffing was also adjusted to reflect the addition of 1.5 Programmer Analyst III positions to support the new Financial Accounting System and 1.0 Division Chief position to support health care services. Additionally, overtime was reduced by 0.1 resulting in an overall net decrease of 3.6 positions in budgeted staffing.

Services and supplies reflect an increase due to additional support services for the new Financial Accounting System and Human Services. These cost increases were partially offset by a reduction in equipment and software costs as a result of the 2005-06 Board approved policy item granting one-time funding for the Geographic Information System. Reimbursements reflect funding from health care services for the new Division Chief position. The decrease in revenue reflects current year trends and the anticipated demand for services from county departments for 2006-07.

FINAL BUDGET CHANGES

The Board approved an appropriation increase of $571,152 and the addition of 4.0 FTEs for the following:

- The addition of 2.0 Programmer Analyst III positions to support the new Geographic Information System (GIS) which will integrate the base map into an advanced mapping framework, including additional equipment and software to support the enhanced functionality.
- The addition of 1.0 Programmer Analyst III to support the Computer Aided Facilities Management program (CAFM), which will be fully reimbursed by the Public Services and Support Group.
- The addition of 1.0 Programmer Analyst III in an effort to achieve appropriate staffing levels to manage the existing needs and ensure continued success of the County's EMACS payroll system.

PERFORMANCE MEASURES		
Description of Performance Measure	**2005-06 Actual**	**2006-07 Projected**
Percentage of new technologies introduced through implementation procedures.	N/A	90%

The performance measure for this budget unit is designed to assist in identifying and implementing cost-effective business solutions. The policy item represents a new technology that will be introduced using the new procedures.

Computer Operations

DESCRIPTION OF MAJOR SERVICES

The Computer Operations Division provides Enterprise Data Center Services and a portion of the county's communications services. The division is comprised of 4 sections: Technology Operations, IT Customer Service, Core Solutions and Security, and Wide Area Network. The division supports county departments on a 24/7 basis.

Technology Operations provides for the design, operation, maintenance and administration of the county's enterprise data center which supports the county's mainframe and includes server management for over 160 servers, integrated document imaging infrastructure for digitizing paper records, and print operations for bulk printing functions required by the County.

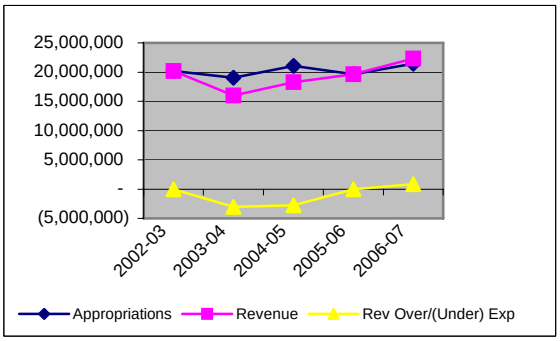
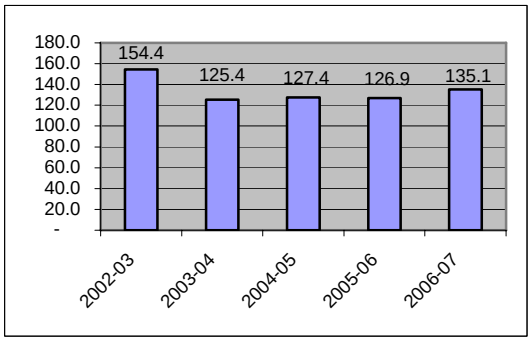
IT Customer Service assists departments in ensuring that their technology and business objectives are achieved. The division provides a Technology Support Center to handle service requests and problem tickets, and IT Account Representatives to coordinate and assist departments in meeting their business and technology objectives.

Core Solutions and Security provides the county with global email, security direction, and technology policies and procedures, along with technical services that support desktop communications and functions across the county.

The Wide Area Network (WAN) section provides the communications infrastructure for interconnecting all county departments and provides support for approximately 18,000 users.

The Computer Operations budget unit is an Internal Service Fund (ISF). ISF net assets available at the end of a fiscal year are carried over to the next fiscal year and are used as working capital and for replacement of fixed assets. Any excess or shortage is incorporated into the rate structure.

BUDGET HISTORY

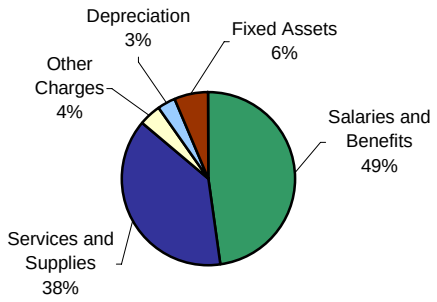
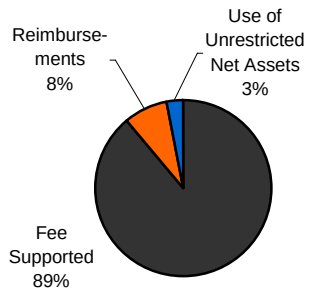
5-YEAR BUDGET TREND	5-YEAR STAFFING TREND
	

PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	17,682,633	19,490,505	22,587,930	20,377,179	19,831,935
Departmental Revenue	20,806,164	15,591,310	18,671,682	20,377,179	19,766,319
Revenue Over/(Under) Exp	3,123,531	(3,899,195)	(3,916,248)	-	(65,616)
Budgeted Staffing				124.9	
Fixed Assets	1,030,042	413,665	1,340,486	1,448,738	1,115,422
Unrestricted Net Assets Available at Year End	9,992,929	6,159,224	2,770,201		2,568,343

Estimated appropriation for 2005-06 exceed the current modified budget primarily due to software and equipment purchases required to prepare for the 2006-07 county e-mail system upgrade. Estimated revenues reflect only current services revenue. The modified budget included both current services revenue and use of capital to fund current operations and is therefore higher than actual revenues. The estimated revenue under expenses represents the capital required to finance current year operations and was used primarily to fund the final phase of the Parcel Base Map project.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Information Services
FUND: Computer Operations

BUDGET UNIT: IAJ ALL
FUNCTION: General
ACTIVITY: General

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	8,379,722	8,854,811	9,527,099	10,124,342	10,855,835	11,997,269	**1,141,434**
Services and Supplies	9,437,629	10,543,112	12,192,843	9,754,441	9,146,509	9,632,406	**485,897**
Other Charges	37,990	11,349	3,517	113	113	10,500	**10,387**
Transfers	-	661,085	669,463	946,239	971,239	1,001,684	**30,445**
Total Exp Authority	17,855,341	20,070,357	22,392,922	20,825,135	20,973,696	22,641,859	**1,668,163**
Reimbursements	(858,368)	(1,488,194)	(1,738,904)	(2,059,226)	(2,184,101)	(2,025,207)	**158,894**
Total Appropriation	16,996,973	18,582,163	20,654,018	18,765,909	18,789,595	20,616,652	**1,827,057**
Depreciation	685,660	908,342	831,094	953,991	874,584	848,783	**(25,801)**
Operating Transfers Out	-	-	1,102,818	112,035	-	-	**-**
Total Requirements	17,682,633	19,490,505	22,587,930	19,831,935	19,664,179	21,465,435	**1,801,256**
Departmental Revenue							
State, Fed or Gov't Aid	-	-	44,327	-	-	-	**-**
Current Services	18,078,073	15,582,972	18,294,507	19,482,196	18,515,921	22,323,795	**3,807,874**
Other Revenue	-	38	(121,280)	48,833	-	-	**-**
Other Financing Sources	-	8,300	454,128	-	1,148,258	-	**(1,148,258)**
Total Revenue	18,078,073	15,591,310	18,671,682	19,531,029	19,664,179	22,323,795	**2,659,616**
Operating Transfers In	2,728,091	-	-	235,290	-	-	**-**
Total Financing Sources	20,806,164	15,591,310	18,671,682	19,766,319	19,664,179	22,323,795	**2,659,616**
Rev Over/(Under) Exp	3,123,531	(3,899,195)	(3,916,248)	(65,616)	-	858,360	**858,360**
Budgeted Staffing					126.9	135.1	**8.2**
Fixed Assets							
Equipment	703,701	122,201	1,175,154	1,089,901	1,423,216	1,381,069	**(42,147)**
L/P Equipment	326,341	291,464	165,332	25,521	25,522	211,000	**185,478**
Total Fixed Assets	1,030,042	413,665	1,340,486	1,115,422	1,448,738	1,592,069	**143,331**

In 2006-07, the department will incur increased costs from negotiated labor agreements, retirement, risk management, and inflationary services and supplies purchases. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to Board approved mid-year adjustments, and department recommendations.

In addition to the cost increases mentioned above, the budget includes significant increases ($3.2 million) approved by the Board midyear to fund three new positions and software to upgrade the core infrastructure supporting the county's e-mail system, internet security and anti-virus solutions as well as funding for imaging backup services, server management solutions and increased licensing costs. The Board also approved the transfer of three positions from ISD's general fund to the computer operations division to improve cost tracking by service function and the transfer of 2.0 positions from computer operations to the Auditor/Controller's office to support electronic recording as well as other software systems. Additionally, the department will also be

reclassifying three positions. Those positions include one Teleprocessing Specialist position to an Automated Systems Technician, as dumb terminals have been replaced with PCs due to changes in technology; one Network Services Supervisor position to a Business Applications Manager, which resulted from a departmental reorganization; and one Help Desk Tech I to a Help Desk Tech II to better align the position with the required higher-level functions performed by staff at the help desk.

Other program changes include adding two positions to the Help Desk function to provide enhanced services as requested (and funded by) various departments, transferring three positions (with corresponding funding) from the Application Development Division to Core Security and Solutions and transferring 2.1 positions to Network Services to properly assign staff to service function. In addition, one position was added to provide desktop support services to Human Services and one existing position was increased by 0.4 position to reflect full year funding. These increases were partially offset by a 0.1 reduction in overtime for a total budgeted staffing increase of 8.2 positions over the prior fiscal year.

Current services revenue reflects funding for the program changes mentioned above including the following: rate increases approved by the Board, additional revenue from departments to fund enhanced help desk services and funding from Human Services (HS) to finance replacement of router equipment at HS sites and one desk top support position.

FINAL BUDGET CHANGES

There are no final budget changes associated with this budget unit.

PERFORMANCE MEASURES

Description of Performance Measure	2005-06 Actual	2006-07 Projected
Migrate ISD user accounts to Active Directory and offer Active Directory to other county departments.	75%	100%
Migrate ISD customer departments in Active Directory to the latest Microsoft Exchange environment.	20%	50%
Random product and service satisfaction surveys.	N/A	70% satisfaction rating
Decrease Windows physical servers (currently 150).	1%	8% decrease
Eliminate viewing of password for open system applications.	N/A	100%
Increase the public viewing of documents stored on our Infrastructure.	5%	10% increase

The performance measures were selected to emphasize protecting the county's IT infrastructure while increasing usage and customer satisfaction with ISD services.

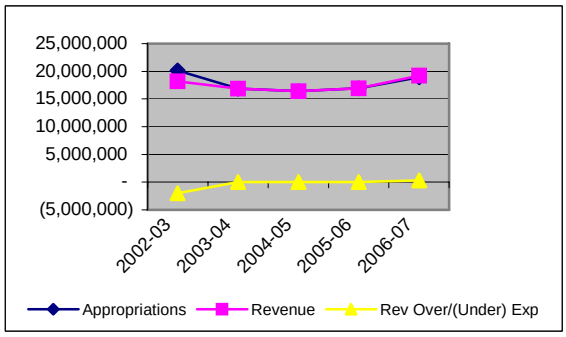
Network Services

DESCRIPTION OF MAJOR SERVICES

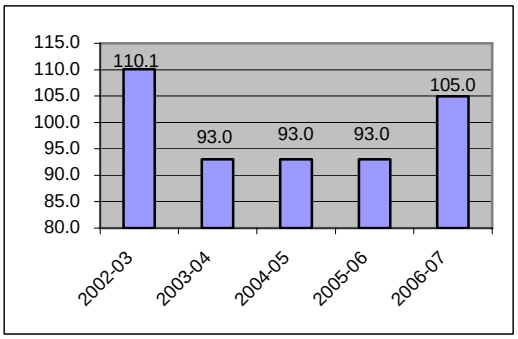
The Network Services Division provides for the design, operation, maintenance and administration of the largest county-operated telecommunications phone network in the country; the county's Regional Public Safety Radio System that integrates all countywide sheriff, police and fire emergency radio dispatch capabilities; the paging system; and the Wide Area Network (WAN) that securely joins approximately 18,000 county users together for the efficient use of technology. ISD manages a countywide microwave system (64 sites) that helps provide transport capabilities for each of the individual systems listed above.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

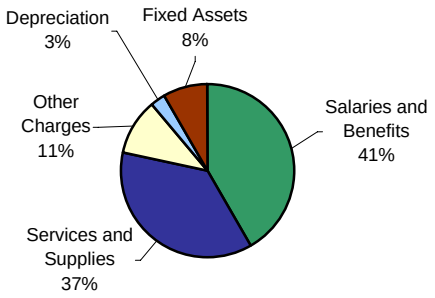
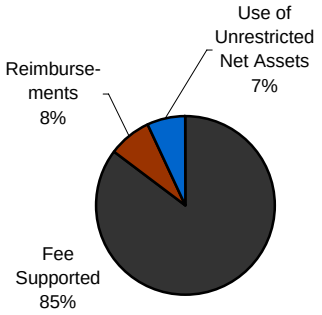


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	19,137,508	16,247,767	17,490,016	16,929,380	17,033,607
Departmental Revenue	18,180,206	17,446,734	17,077,134	16,929,380	18,937,846
Revenue Over/(Under) Exp	(957,302)	1,198,967	(412,882)	-	1,904,239
Budgeted Staffing				93.0	
Fixed Assets	1,847,824	912,288	627,582	1,855,407	1,592,092
Unrestricted Net Assets Available at Year End	1,918,051	1,784,101	4,969,242		7,278,886

In 2005-06 estimated costs are less than the modified budget primarily due to vacant position salary savings and reduced interest charges related to equipment lease purchases. Estimated revenue is expected to exceed budget due to increases in service demand for telephone, communication time/material billing for installation and maintenance services for county departments. The department will also recognize additional revenue for non-county requests for radio access, maintenance and installation services. These revenues were budgeted conservatively in 2005-06.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Information Services
FUND: Network Services

BUDGET UNIT: IAM ALL
FUNCTION: General
ACTIVITY: Other General

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	6,345,827	6,669,020	7,497,144	7,564,905	8,257,941	9,379,449	**1,121,508**
Services and Supplies	10,434,492	7,256,728	7,681,519	8,375,805	7,139,543	8,238,214	**1,098,671**
Central Computer	9,116	38,616	49,040	58,296	55,812	67,487	**11,675**
Other Charges	59,218	27,371	6,043	370	6,044	-	**(6,044)**
Transfers	449,808	2,964,326	1,715,756	1,819,285	1,756,185	2,409,164	**652,979**
Total Exp Authority	17,298,461	16,956,061	16,949,502	17,818,661	17,215,525	20,094,314	**2,878,789**
Reimbursements	-	(2,459,489)	(1,233,251)	(1,328,090)	(1,168,026)	(1,779,653)	**(611,627)**
Total Appropriation	17,298,461	14,496,572	15,716,251	16,490,571	16,047,499	18,314,661	**2,267,162**
Depreciation	1,839,047	1,751,195	766,865	543,036	877,220	629,271	**(247,949)**
Operating Transfers Out	-	-	1,006,900	-	-	-	**-**
Total Requirements	19,137,508	16,247,767	17,490,016	17,033,607	16,924,719	18,943,932	**2,019,213**
Departmental Revenue							
Fines and Forfeitures	-	-	1,455	-	-	-	**-**
Use of Money and Prop	-	110	15	47,823	150	-	**(150)**
Current Services	18,180,206	17,446,624	17,039,043	18,847,360	16,493,813	19,244,491	**2,750,678**
Other Revenue	-	-	18,073	42,663	-	-	**-**
Other Financing Sources	-	-	18,548	-	430,756	-	**(430,756)**
Total Revenue	18,180,206	17,446,734	17,077,134	18,937,846	16,924,719	19,244,491	**2,319,772**
Rev Over/(Under) Exp	(957,302)	1,198,967	(412,882)	1,904,239	-	300,559	**300,559**
Budgeted Staffing					93.0	105.0	**12.0**
Fixed Assets							
Equipment	1,033,132	218,100	317,393	1,547,480	1,600,000	1,854,998	**254,998**
L/P Equipment	814,692	694,188	310,189	44,612	255,407	-	**(255,407)**
Total Fixed Assets	1,847,824	912,288	627,582	1,592,092	1,855,407	1,854,998	**(409)**

In 2006-07, the department will incur increased costs in negotiated labor agreements, retirement, worker's compensation, risk management, central computer, COWCAP and inflationary services and supplies purchases. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to Board approved mid-year adjustments, and department recommendations.

Other increases for 2006-07 include the midyear cost increases approved by the Board in March which provided for four new positions to meet existing telephone service demands, strengthen cost tracking functions, improve oversight of public safety communications and ensure 24/7 monitoring of the county's microwave network as well as increases for mandated training and licensing costs.

Salaries and benefits cost increases also include the transfer of 2.1 positions from the Computer Operations Division to the Network Services Division as a result of a review of all positions within Information Services. Additionally, three new funded positions were added to meet current service demands. The department will also be reclassifying two positions. Those positions include one Telephone Services Specialist position to a Product

Specialist, as product specific expertise is needed to perform the assigned duties and one Network Services Supervisor position to a Supervising Communications Technician, as the higher level supervisory position is no loner needed due to a decrease in subordinate staffing level under this position. Additionally, the department staffing increased by 2.9 positions. Of this increase, 0.2 is for a new Multimedia Coordinator position to assist the Administrative Office and Board of Supervisors with projected expansion of this area. The remaining 2.7 positions is a result of additional overtime to meet service demands.

Services and supplies expenditures reflect an increase due to anticipated motor pool vehicle rental and maintenance charge increases, and the purchase of materials and communication repair parts to meet anticipated service demand for communication system installation, electronic maintenance, and repair services.

Currently, revenues generated from phone rates are allocated to support circuits and the backbone system, as well as basic phone licensing and contract services. Beginning in 2006-07 a new budget org will be added to enable the department to better track circuit related expenses and their corresponding revenues. In further efforts to properly match expenses to appropriate revenue, the Network Services Division has transferred approximately five staff to the Network Services administrative budget org reimbursements. This org expense is allocated to all operating units and as a result increased reimbursements and transfers by approximately $600,000. Other minor increases in transfers include costs related to Human Resource Officer and rental/lease agreements for the various sites used by Network Services.

Revenues will increase in 2006-07 due to Board approved rate increases for monthly telephone services, 800 MHz radio access and maintenance services, and circuit usage. Other revenues for electronic maintenance of communication systems, telephone long distance, voice mail and auto attendant will increase due to service demand. The department also expects to recognize additional outside revenue as reflected in current year trends for 800 MHz radio installation services and rack space rental. Revenues for Mobile Data Consoles are projected to decrease by approximately $240,000 due to the Sheriff's Department obtaining this service from Verizon. This loss in revenue will be offset by increases in operating revenue based on projected demand for services.

Budgeted revenue over expenditures is approximately $300,000 for 2006-07 and will be used to finance replacement of fixed assets.

FINAL BUDGET CHANGES

There are no final budget changes associated with this budget unit.

PERFORMANCE MEASURES

Description of Performance Measure	2005-06 Actual	2006-07 Projected
Percentage of total RED radios online. (1,200 radios).	10%	100%

As part of the overall ISD Business Plan to deliver innovative communications solutions including design, configuration, implementation and ongoing maintenance, Network Services working with the Sheriff's Department and other law enforcement agencies plans to implement the RED Channel radio system. This system will enhance 800 MHz valley-wide radio interoperability between various law enforcement agencies. The performance measure for this goal is to bring 100% of the 1,200 radios online during 2006-07.

RISK MANAGEMENT
Laurie Milhiser

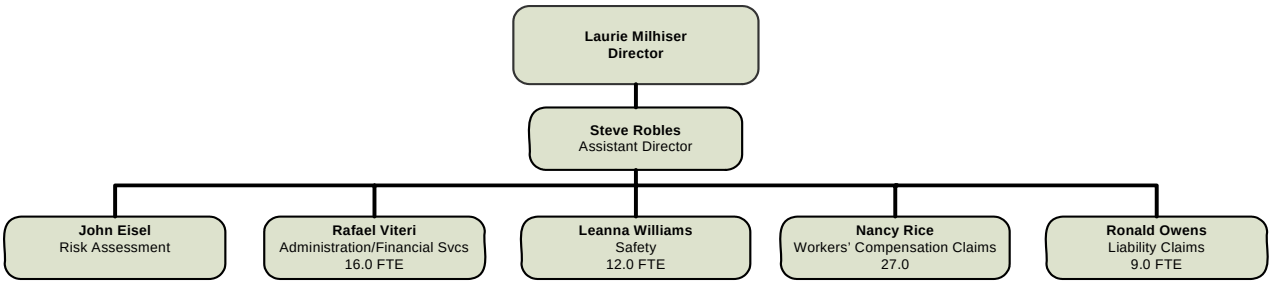
MISSION STATEMENT

Risk Management seeks to minimize the frequency and severity of financial loss to the county through a coordinated Enterprise Risk Management Program which includes identification and assessment of exposures that can result in loss, effective risk reduction and loss prevention programs for identified risks, aggressive claims management, and fiscally responsible risk financing and recovery.

STRATEGIC GOALS

1. Minimize risk management costs and stabilize premiums charged to county departments.
2. Integrate Enterprise Risk Management format into county operations.

ORGANIZATIONAL CHART



SUMMARY OF BUDGET UNITS

	2006-07			
	Appropriation	Revenue	Revenue Over/ (Under) Exp	Staffing
Operations	6,320,807	6,320,807	-	71.0
Insurance Programs	60,686,873	97,127,583	36,440,710	-
TOTAL	67,007,680	103,448,390	36,440,710	71.0

Detailed information for each budget unit is provided, along with a description of the services provided, budget unit history, and applicable performance measures.

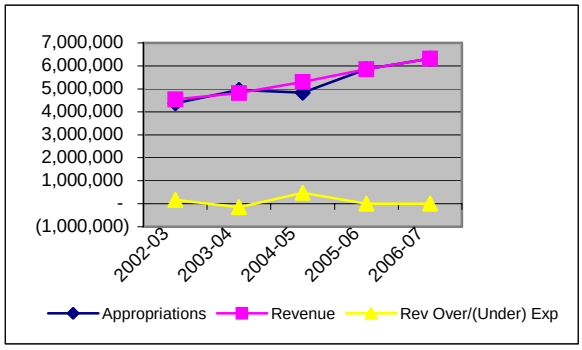
Operations

DESCRIPTION OF MAJOR SERVICES

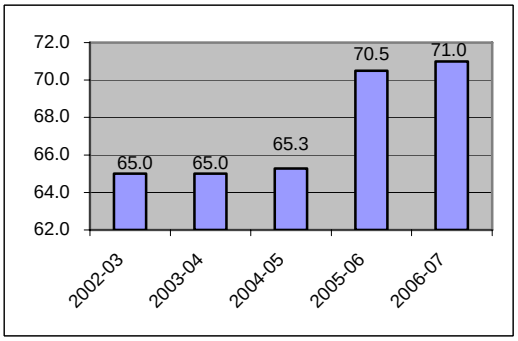
Risk Management administers the county's self-insured workers' compensation, public liability, property conservation, safety and risk reduction programs and its insured programs. All program costs are paid from insurance sub funds, and financed by charging general fund and non-general fund departments, as well as Board-Governed Special Districts and County Service Areas for the cost to pay losses and fund future liabilities for the self-insured programs, and the cost of insurance for the insured programs.

BUDGET HISTORY

5-YEAR BUDGET TREND



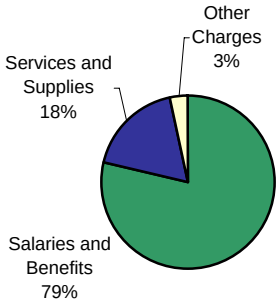
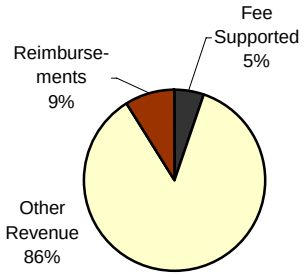
5-YEAR STAFFING TREND



PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	4,365,635	4,958,155	4,832,121	5,869,482	5,425,784
Departmental Revenue	4,532,581	4,810,196	5,309,472	5,869,482	6,220,413
Revenue Over/(Under) Exp	166,946	(147,959)	477,351	-	794,629
Budgeted Staffing				71.5	
Fixed Assets	-	-	-	-	-
Unrestricted Net Assets Available at Year End	127,308	(67,646)	401,845	-	1,196,474

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Risk Management
FUND: Risk Management - Operations

BUDGET UNIT: IBP RMG
FUNCTION: General
ACTIVITY: Other General

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	3,625,938	3,839,085	4,020,374	4,834,570	5,137,617	5,458,150	**320,533**
Services and Supplies	1,040,459	856,019	1,164,104	1,076,892	1,079,297	1,187,047	**107,750**
Central Computer	39,834	36,273	45,531	53,105	53,360	62,597	**9,237**
Other Charges	153	-	-	-	-	-	**-**
Transfers	118,500	143,469	161,389	28,391	169,891	32,181	**(137,710)**
Total Exp Authority	4,824,884	4,874,846	5,391,398	5,992,958	6,440,165	6,739,975	**299,810**
Reimbursements	(459,249)	(515,265)	(559,277)	(575,022)	(575,022)	(619,168)	**(44,146)**
Total Appropriation	4,365,635	4,359,581	4,832,121	5,417,936	5,865,143	6,120,807	**255,664**
Depreciation	-	-	-	7,848	-	-	**-**
Operating Transfers Out	-	598,574	-	-	-	200,000	**200,000**
Total Requirements	4,365,635	4,958,155	4,832,121	5,425,784	5,865,143	6,320,807	**455,664**
Departmental Revenue							
Use of Money and Prop	64,254	49,183	58,235	129,059	55,000	95,000	**40,000**
State, Fed or Gov't Aid	-	1,925	721	8,191	-	-	**-**
Current Services	200,418	439,869	366,041	470,720	197,700	375,000	**177,300**
Other Revenue	(171)	-	-	-	-	-	**-**
Total Revenue	264,501	490,977	424,997	607,970	252,700	470,000	**217,300**
Operating Transfers In	4,268,080	4,319,219	4,884,475	5,612,443	5,612,443	5,850,807	**238,364**
Total Financing Sources	4,532,581	4,810,196	5,309,472	6,220,413	5,865,143	6,320,807	**455,664**
Rev Over/(Under) Exp	166,946	(147,959)	477,351	794,629	-	-	**-**
Budgeted Staffing					70.5	71.0	**0.5**
Fixed Assets							
Equipment	-	-	-	-	-	10,000	**10,000**
Total Fixed Assets	-	-	-	-	-	10,000	**10,000**

In 2006-07, the department will incur increased costs from negotiated labor agreements, retirement, worker's compensation, central computer and inflationary services and supplies purchases; and will incur decreased costs in risk management liabilities. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to Board approved mid-year adjustments, and department recommendations.

The increase in salaries and benefits includes required step increases, cost of living adjustments and equity increases. It also includes the addition of 1.0 Assistant Director of Risk Management, which was approved by the Board on July 19, 2005. The decrease of 0.5 FTE corresponds with the elimination of the dual-filled Supervising Automated Systems Analyst I, due to the retirement of the previous incumbent.

Services and supplies shows an overall increase of $107,750 based primarily on the increased COWCAP allocation and payment to the Auditor/Controller-Recorder for charges related to development of the year end financial statements.

Revenues will increase to reflect the increased costs of program administration resulting from additional staff and negotiated increases to salaries and benefits. These revenues come from the various self-insurance sub funds that are financed through Board approved premiums paid by departments, Board-Governed Special Districts, and County Service Areas.

FINAL BUDGET CHANGES

There are no final budget changes associated with this budget unit.

PERFORMANCE MEASURES

Description of Performance Measure	2005-06 Actual	2006-07 Projected
Percentage of verified compliance with contractual insurance requirements.	N/A	80%
Reduce the cost per claim for Workers' Compensation losses to less than or equal to.	$16,164	$15,174
Reduce the cost per claim for General Liability losses to less than or equal to.	$23,149	$13,422

Insurance Programs

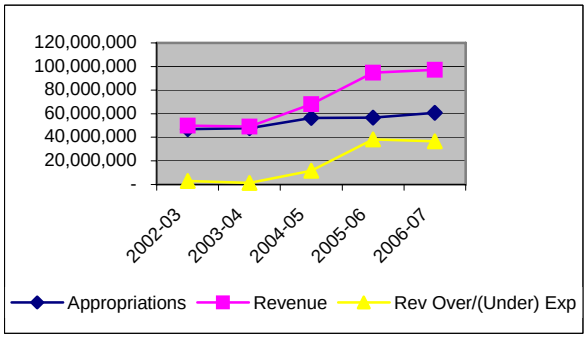
DESCRIPTION OF MAJOR SERVICES

Risk Management administers the county's self-insured workers' compensation, public liability, property conservation, safety and risk reduction programs and its insured programs. All program costs are paid from internal service sub funds, which are financed by charging general fund and non-general fund departments, as well as Board-Governed Special Districts and County Service Areas. Each agency is billed for their specific coverage for the cost to pay losses and future liabilities under the self-insured programs, and the cost of insurance for the insured programs.

There is no staffing associated with this budget unit.

BUDGET HISTORY

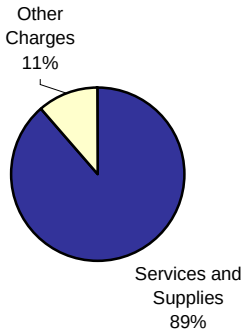
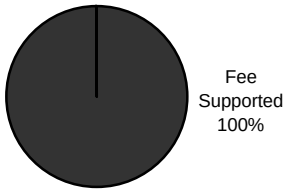
5-YEAR BUDGET TREND



PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	63,914,428	56,585,885	47,913,728	61,037,868	59,670,550
Departmental Revenue	59,968,838	50,845,461	69,026,882	99,218,000	100,296,168
Revenue Over/(Under) Exp	(3,945,590)	(5,740,424)	21,113,154	38,180,132	40,625,618
Fixed Assets	-	-	-	-	-
Unrestricted Net Assets Available at Year End	(45,743,854)	(55,689,581)	(47,077,608)	-	117,194,274

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Risk Management
FUND: Risk Mgmt - Insurance Programs

BUDGET UNIT: Various RMG
FUNCTION: General
ACTIVITY: Other General

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Services and Supplies	44,386,278	48,565,383	41,822,987	48,601,816	49,870,403	53,786,897	**3,916,494**
Other Charges	97,869	311,969	414,702	339,709	480,000	430,000	**(50,000)**
Transfers	459,249	515,265	558,677	575,022	575,022	619,169	**44,147**
Total Appropriation	44,943,396	49,392,617	42,796,366	49,516,547	50,925,425	54,836,066	**3,910,641**
Operating Transfers Out	18,971,032	7,193,268	5,117,362	10,154,003	5,612,443	5,850,807	**238,364**
Total Requirements	63,914,428	56,585,885	47,913,728	59,670,550	56,537,868	60,686,873	**4,149,005**
Departmental Revenue							
Use of Money and Prop	30,520	223,706	296,562	659,430	-	346,083	**346,083**
State, Fed or Gov't Aid	-	-	24,812	-	-	-	**-**
Current Services	41,532,866	47,196,390	68,503,274	99,288,830	94,718,000	96,745,000	**2,027,000**
Other Revenue	28,976	30,444	145,028	306,348	-	36,500	**36,500**
Other Financing Sources	-	-	57,206	41,560	-	-	**-**
Total Revenue	41,592,362	47,450,540	69,026,882	100,296,168	94,718,000	97,127,583	**2,409,583**
Operating Transfers In	18,376,476	3,394,921	-	-	-	-	**-**
Total Financing Sources	59,968,838	50,845,461	69,026,882	100,296,168	94,718,000	97,127,583	**2,409,583**
Rev Over/(Under) Exp	(3,945,590)	(5,740,424)	21,113,154	40,625,618	38,180,132	36,440,710	**(1,739,422)**

In 2006-07, total insurance premiums will increase approximately $2,000,000 due to premium increases in the following funds: Flood Control Liability, JPA Workers' Compensation, JPA Property Insurance, JPA Auto Collision, and Road Design Liability. These increases are necessary for Risk Management to meet the goal of its Five Year Recovery Plan to fund the various self-insured sub funds at a 70% confidence level by June 30, 2008.

In 2006-07, the department will incur increased costs in all insured and self-insured funds. Claims costs are projected to increase, as well as the cost of premiums for excess insurance, based on market conditions. These costs are reflected in the Change from 2005-06 Final Budget column, along with changes related to Board approved mid-year adjustments and department recommendations.

FINAL BUDGET CHANGES

There are no final budget changes associated with this budget unit.

PURCHASING
Jim Lindley

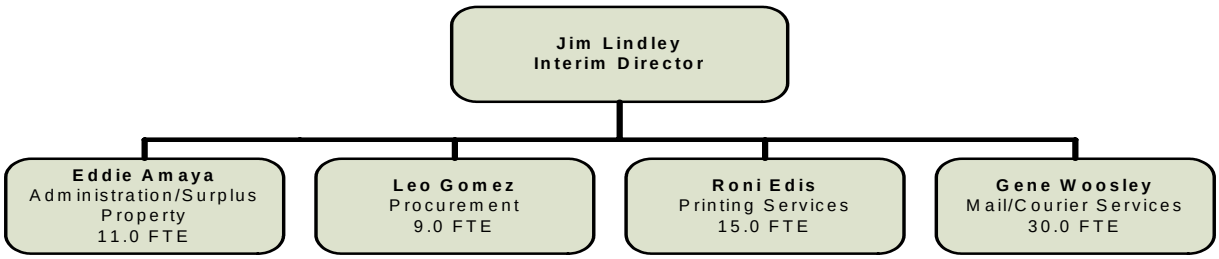
MISSION STATEMENT

The Purchasing Department supports San Bernardino County by seeking the best value for each dollar expended by processing public procurement in an open and competitive environment. In addition, the department provides in-house services such as printing, surplus property and storage operations, and comprehensive mail services through its three internal service programs (Printing Services, Surplus Property and Storage Operations, and Mail/Courier Services).

STRATEGIC GOALS

1. Initiate and conduct a countywide quarterly training program that trains county employees on specific Procurement and the Internal Service Funds policies and procedures.
2. Increase the number of Buyer II's that earn the A.P.P. or C.P.M. accreditation within the Purchasing Department.

ORGANIZATIONAL CHART



SUMMARY OF BUDGET UNITS

	2006-07				
	Appropriation	Revenue	Local Cost	Revenue Over/ (Under) Exp	Staffing
Purchasing	1,235,858	35,000	1,200,858		15.0
Surplus Property and Storage Operations	4,500,088	4,637,023		136,935	8.0
Mail/Courier Services	7,463,766	7,548,000		84,234	31.0
Printing Services	2,560,028	2,586,287		26,259	16.0
TOTAL	15,759,740	14,806,310	1,200,858	247,428	70.0

Detailed information for each budget unit is provided, along with a description of the services provided, budget unit history and applicable performance measures.

Purchasing

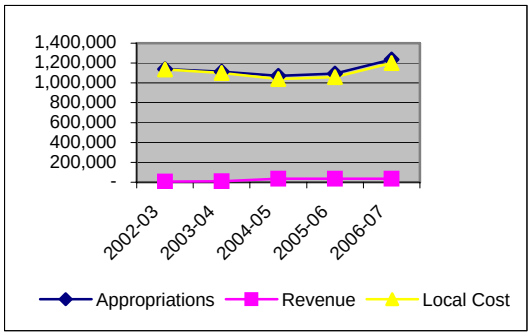
DESCRIPTION OF MAJOR SERVICES

The Purchasing Department is responsible for the acquisition of equipment, services, and supplies used by county departments and Board-governed districts. In addition, it is responsible for the management of three internal service programs (Surplus Property and Storage Operations, Mail/Courier Services and Printing Services).

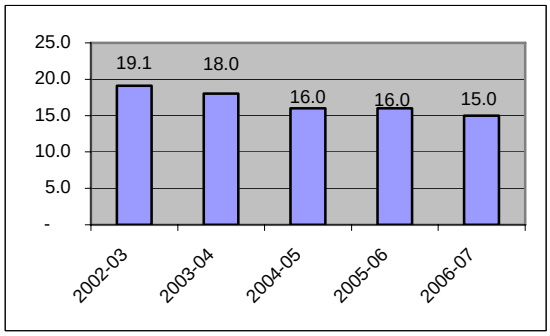
The Purchasing Department strives to provide service to all county departments, special districts and entities with sources for quality products with reasonable prices and timely deliveries. All willing vendors will be given the opportunity to provide pricing on their products and services in a fair, open, and competitive environment. Purchasing accomplishes this mission by treating each department, employee, and vendor with respect, integrity, and understanding. By extending this treatment to all, Purchasing fulfills the purchasing obligation of San Bernardino County.

BUDGET HISTORY

5-YEAR BUDGET TREND



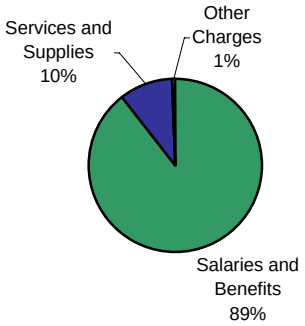
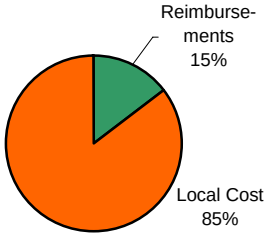
5-YEAR STAFFING TREND



PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	1,087,823	1,022,018	1,045,091	1,139,645	1,119,615
Departmental Revenue	5,067	36,568	38,293	35,000	38,755
Local Cost	1,082,756	985,450	1,006,798	1,104,645	1,080,860
Budgeted Staffing				16.0	

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Purchasing
FUND: General

BUDGET UNIT: AAA PUR
FUNCTION: General
ACTIVITY: Finance

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	1,067,803	1,184,267	1,137,450	1,167,204	1,217,285	1,290,702	**73,417**
Services and Supplies	197,926	22,300	91,365	107,323	77,972	121,323	**43,351**
Central Computer	14,926	13,420	16,683	18,694	17,368	20,762	**3,394**
Other Charges	1,952	997	728	420	420	104	**(316)**
Equipment	28,366	-	-	-	-	-	**-**
L/P Struct/Equip/Vehicles	-	5,783	6,052	-	6,360	4,981	**(1,379)**
Transfers	-	3,312	3,432	3,233	3,233	4,105	**872**
Total Exp Authority	1,310,973	1,230,079	1,255,710	1,296,874	1,322,638	1,441,977	**119,339**
Reimbursements	(223,150)	(208,061)	(210,619)	(183,619)	(228,619)	(206,119)	**22,500**
Total Appropriation	1,087,823	1,022,018	1,045,091	1,113,255	1,094,019	1,235,858	**141,839**
Departmental Revenue							
State, Fed or Gov't Aid	195	8,043	2,249	1,182	-	-	**-**
Current Services	788	-	-	24	-	-	**-**
Other Revenue	4,084	28,500	36,035	37,528	35,000	35,000	**-**
Other Financing Sources	-	25	9	21	-	-	**-**
Total Revenue	5,067	36,568	38,293	38,755	35,000	35,000	**-**
Local Cost	1,082,756	985,450	1,006,798	1,074,500	1,059,019	1,200,858	**141,839**
Budgeted Staffing					16.0	15.0	**(1.0)**

In 2006-07, the department will incur increased costs in MOU, retirement, central computer, workers compensation, and inflationary services and supplies purchases; and will incur decreased costs in risk management liabilities. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to department recommendations. Budgeted staffing in 2006-07 was reduced by 1.0 position due to workload. The budget includes reclassifying two Staff Analyst II positions to Buyer III positions and a reclassification of a Buyer II position to a Buyer III position. The Buyer III positions will be responsible for the higher level buyer duties within the Purchasing Department. Also included are reclassification requests for a Secretary I position to be reclassified to an Office Specialist and a Staff Analyst II position to be reclassified to an Administrative Supervisor I. The reclassification of these two positions would more accurately reflect the duties currently being performed.

FINAL BUDGET CHANGES

There are no final budget changes associated with this budget unit.

PERFORMANCE MEASURES		
Description of Performance Measure	**2005-06 Actual**	**2006-07 Projected**
The number of county employees who have been trained by Purchasing in specific Procurement and Internal Service Funds policies and procedures.	N/A	15% Increase (150 total)
Buyer II's that have earned the A.P.P. or C.P.M. accreditation.	N/A	10% Increase

Surplus Property and Storage Operations

DESCRIPTION OF MAJOR SERVICES

Surplus Property and Storage Operations (formerly known as Central Stores) maintains the surplus property pool, serves as a storage facility for county departments, administers the Office Depot Next Day Desktop Delivery Program, and orders, stocks, and delivers all medical forms to Arrowhead Regional Medical Center (ARMC). The division strives to accurately inventory and fairly distribute surplus property to interested county departments, community-based organizations, and the general public.

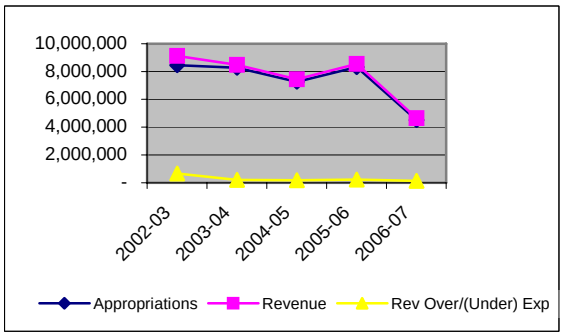
During 2006-07, Central Stores will be phased out and the county will move to a "Just In Time" procurement system.

The ARMC Forms Program started in 2004. The program consists of printing, stocking, and delivering medical forms to ARMC. ARMC saves approximately $30,000 a month by having this function done by Surplus Property and Storage Operations. The Office Depot Next Day Desktop Delivery Program enables departments to order all their office supplies on-line through Office Depot's website, and receive delivery of their order within 24 hours (within the greater San Bernardino area). The top 300 office products used by the county departments receive special "net" pricing, which can be up to 57% off the catalog price.

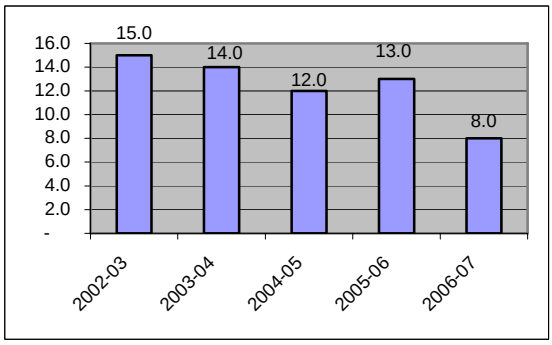
The Purchasing – Surplus Property and Storage Operations budget unit is an Internal Service Fund (ISF), and as such, all operational costs are distributed to user departments through user rates. As an ISF, unrestricted net assets available at the end of a fiscal year are carried over to the next fiscal year and are used as working capital and for replacement of fixed assets. Any excess or shortage is incorporated into the rate structure.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

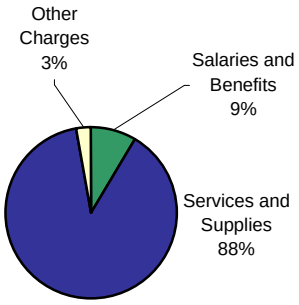
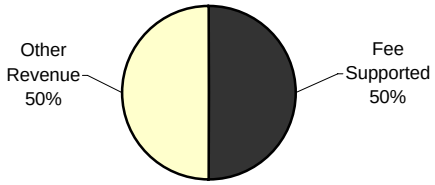


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	8,605,651	8,013,104	8,636,892	8,315,426	8,776,583
Departmental Revenue	8,549,982	7,703,050	8,929,050	8,559,198	8,884,935
Revenue Over/(Under) Exp	(55,669)	(310,054)	292,158	243,772	108,352
Budgeted Staffing				13.0	
Fixed Assets	23,174	-	-	10,000	4,412
Unrestricted Net Assets Available at Year End	200,663	107,208	224,000	-	220,820

Revenue and expense in 2005-06 are greater than budgeted due to an increase in the purchase of supplies countywide.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Purchasing
FUND: Surplus Property and Storage Operations

BUDGET UNIT: IAV PUR
FUNCTION: General
ACTIVITY: Other General

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	536,255	509,318	521,745	417,411	633,728	385,981	**(247,747)**
Services and Supplies	7,971,398	7,369,451	7,991,863	8,199,765	7,543,369	3,971,919	**(3,571,450)**
Central Computer	11,009	9,358	14,124	14,354	15,788	14,494	**(1,294)**
Transfers	86,989	124,977	109,160	145,053	121,714	123,600	**1,886**
Total Appropriation	8,605,651	8,013,104	8,636,892	8,776,583	8,314,599	4,495,994	**(3,818,605)**
Depreciation	-	-	-	-	4,635	4,094	**(541)**
Total Requirements	8,605,651	8,013,104	8,636,892	8,776,583	8,319,234	4,500,088	**(3,819,146)**
Departmental Revenue							
Current Services	8,538,695	7,703,050	8,925,285	8,884,935	8,558,371	4,637,023	**(3,921,348)**
Other Revenue	11,287	-	3,765	-	-	-	-
Total Revenue	8,549,982	7,703,050	8,929,050	8,884,935	8,558,371	4,637,023	**(3,921,348)**
Rev Over/(Under) Exp	(55,669)	(310,054)	292,158	108,352	239,137	136,935	**(102,202)**
Budgeted Staffing					13.0	8.0	**(5.0)**
Fixed Assets							
Equipment	23,174	-	-	4,412	10,000	-	**(10,000)**
Total Fixed Assets	23,174	-	-	4,412	10,000	-	**(10,000)**

In 2006-07, the department will incur increased costs in the MOU, retirement, and inflationary services; and will incur decreased costs in worker's compensation, risk management liabilities, services and supplies, and central computer. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to department recommendations.

As part of the county's effort to consolidate services, reduce costs, and move to a "Just In Time" procurement system, Surplus Property and Storage Operations staffing will be reduced by 5.0 positions in 2006-07, both services and supplies and revenue will decrease significantly to reflect the staffing and program changes.

FINAL BUDGET CHANGES

There are no final budget changes associated with this budget unit.

Mail/Courier Services

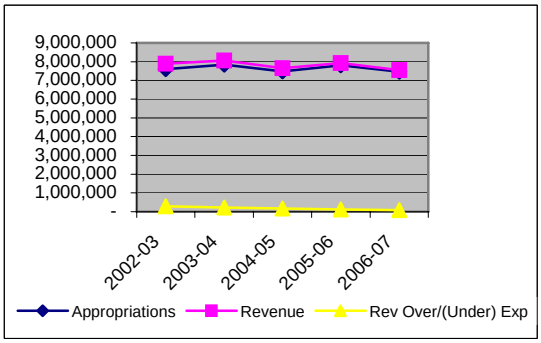
DESCRIPTION OF MAJOR SERVICES

Mail/Courier Services provides interoffice, U.S. Postal, and courier service to agencies, departments, and special districts within the county. The division's main goal is to deliver each piece of mail in a timely and accurate manner.

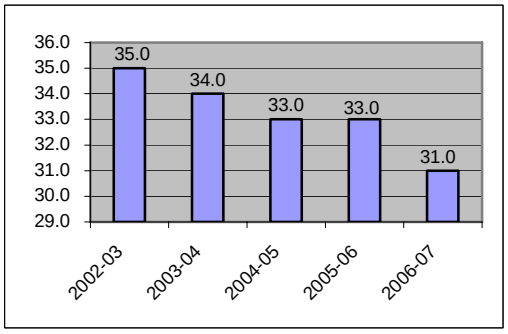
The Purchasing Department's Mail/Courier Services budget unit is an Internal Service Fund (ISF). As an ISF, any unrestricted net assets available at the end of a fiscal year are carried over to the next fiscal year and are used as working capital and for replacement of fixed assets. Any excess or shortage is incorporated into the rate structure.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



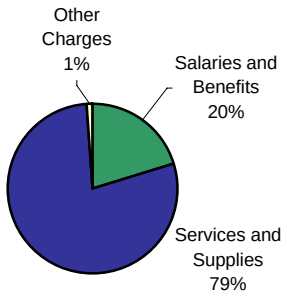
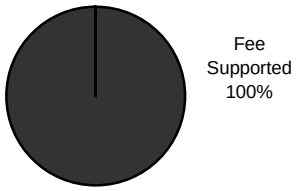
PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	7,313,821	7,597,199	7,473,474	7,773,548	6,885,767
Departmental Revenue	7,419,258	8,030,748	7,902,243	7,919,079	6,897,044
Revenue Over/(Under) Exp	105,437	433,549	428,769	145,531	11,277
Budgeted Staffing				33.0	
Fixed Assets	11,248	15,734	65,803	85,259	30,790
Unrestricted Net Assets Available at Year End	538,427	927,857	1,280,274	-	1,248,812

Expenditures and associated revenue in 2005-06 are below budget due to the Child Support Services Department automation program and Human Services Systems CIV program outsourcing their mail services.

Per the June 30, 2005 Report of Operations prepared by the Auditor/Controller-Recorder, the working capital requirements for this fund is $1.25 million. During 2006-07, the rates for Mail/Courier Services will be evaluated to determine if rate adjustments will be required in 2007-08.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Purchasing
FUND: Mail Courier Services

BUDGET UNIT: IAY PUR
FUNCTION: General
ACTIVITY: Other General

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	1,127,086	1,148,888	1,137,213	1,275,352	1,476,249	1,498,250	**22,001**
Services and Supplies	6,136,710	6,396,250	6,259,757	5,523,200	6,207,577	5,840,177	**(367,400)**
Central Computer	5,299	2,278	4,209	4,898	4,619	5,596	**977**
Other Charges	1,897	1,705	3,484	2,518	5,026	2,000	**(3,026)**
Transfers	42,829	48,078	68,811	79,799	79,798	82,572	**2,774**
Total Appropriation	7,313,821	7,597,199	7,473,474	6,885,767	7,773,269	7,428,595	**(344,674)**
Depreciation	-	-	-	-	30,620	35,171	**4,551**
Total Requirements	7,313,821	7,597,199	7,473,474	6,885,767	7,803,889	7,463,766	**(340,123)**
Departmental Revenue							
Current Services	7,190,264	8,030,648	7,902,243	6,897,044	7,918,800	7,548,000	**(370,800)**
Other Revenue	228,994	100	-	-	-	-	**-**
Total Revenue	7,419,258	8,030,748	7,902,243	6,897,044	7,918,800	7,548,000	**(370,800)**
Rev Over/(Under) Exp	105,437	433,549	428,769	11,277	114,911	84,234	**(30,677)**
Budgeted Staffing					33.0	31.0	**(2.0)**
Fixed Assets							
Equipment	-	-	33,657	7,536	62,000	7,000	**(55,000)**
L/P Equipment	11,248	15,734	32,146	23,254	23,259	20,000	**(3,259)**
Total Fixed Assets	11,248	15,734	65,803	30,790	85,259	27,000	**(58,259)**

In 2006-07, the department will incur increased costs in MOU, retirement, central computer, workers compensation, and inflationary services; and will incur decreased costs in risk management and supplies purchases. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to department recommendations.

In 2006-07, budgeted staffing will decrease by 2.0 Mail Processor II's due to an anticipated decrease in workload due to the CIV program outsourcing their mail services. Budgeted expenditures and associated revenue have been reduced by approximately $1.0 million due to the Child Support Services Department automation program and Human Services Systems CIV program outsourcing their mail services. This reduction has been offset by approximately $500,000 as a result of the increased cost of postage.

FINAL BUDGET CHANGES

The Board approved an appropriation and revenue increase of $18,000 for Fleet Management rate adjustments.

Printing Services

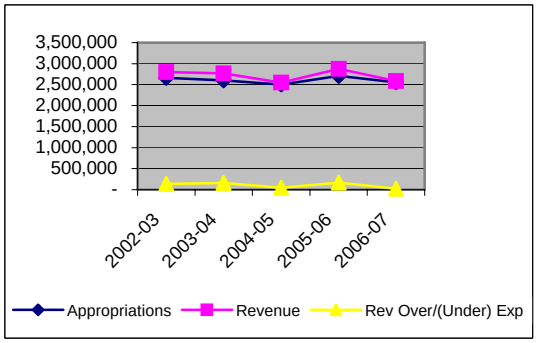
DESCRIPTION OF MAJOR SERVICES

Printing Services composes, sets, prints, collates, and binds county forms, pamphlets, and reports for county departments and special districts. The purpose of this division is to provide high quality printed materials utilizing the latest technological advances in order to serve the needs of county departments. This division strives to deliver services in a timely and most cost effective manner that is beneficial to all its customers.

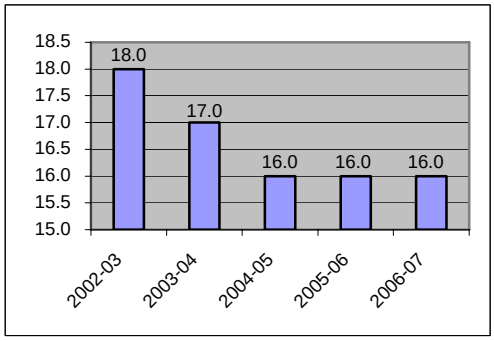
The Purchasing – Printing Services Division budget unit is an Internal Service Fund (ISF). All operational costs of this program are distributed to user departments through user rates. As an ISF, any unrestricted net assets available at the end of a fiscal year are carried over to the next fiscal year and are used for working capital and for replacement of fixed assets. Any excess or shortage is incorporated into the rate structure.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

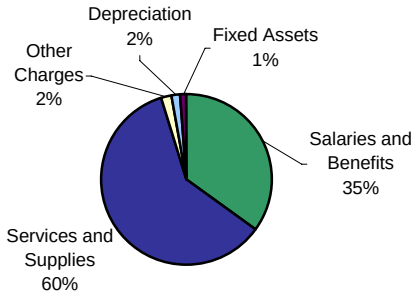
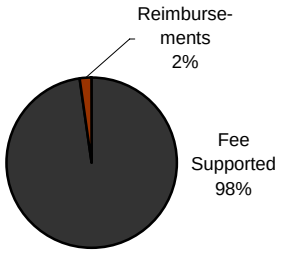


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	2,535,869	2,548,386	2,552,427	2,709,622	2,720,475
Departmental Revenue	2,392,449	2,503,248	2,677,230	2,876,039	2,975,297
Revenue Over/(Under) Exp	(143,420)	(45,138)	124,803	166,417	254,822
Budgeted Staffing				16.0	
Fixed Assets	46,229	187,189	32,826	12,566	7,421
Unrestricted Net Assets Available at Year End	441,388	161,402	258,995	-	487,899

In 2006-07, unrestricted net assets are expected to remain stable. Per the June 30, 2005 Report of Operations prepared by the Auditor/Controller-Recorder, the working capital requirement for this fund is approximately $423,587. During 2006-07, the rates for Printing Services will be evaluated to determine if rate adjustments will be required in 2007-08, in order to meet the department's plan of fully funding the working capital reserve by June 30, 2008.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Purchasing
FUND: Printing Services

BUDGET UNIT: IAG PUR
FUNCTION: General
ACTIVITY: Other General

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	703,959	785,560	807,396	803,519	893,627	931,906	**38,279**
Services and Supplies	1,829,017	1,748,784	1,734,253	1,933,142	1,746,836	1,583,700	**(163,136)**
Central Computer	3,633	5,030	7,378	7,270	8,625	9,796	**1,171**
Other Charges	7,618	4,659	3,363	5,453	201	-	**(201)**
Transfers	34,300	52,143	52,259	52,253	52,253	53,125	**872**
Total Exp Authority	2,578,527	2,596,176	2,604,649	2,801,637	2,701,542	2,578,527	**(123,015)**
Reimbursements	(42,658)	(47,790)	(52,222)	(81,162)	(57,822)	(59,776)	**(1,954)**
Total Appropriation	2,535,869	2,548,386	2,552,427	2,720,475	2,643,720	2,518,751	**(124,969)**
Depreciation	-	-	-	-	65,222	41,277	**(23,945)**
Total Requirements	2,535,869	2,548,386	2,552,427	2,720,475	2,708,942	2,560,028	**(148,914)**
Departmental Revenue							
Current Services	2,385,669	2,503,178	2,676,235	2,960,329	2,875,359	2,586,287	**(289,072)**
Other Revenue	6,780	70	995	14,968	-	-	**-**
Total Revenue	2,392,449	2,503,248	2,677,230	2,975,297	2,875,359	2,586,287	**(289,072)**
Rev Over/(Under) Exp	(143,420)	(45,138)	124,803	254,822	166,417	26,259	**(140,158)**
Budgeted Staffing					16.0	16.0	**-**
Fixed Assets							
Improvement to Structures	-	-	-	-	-	25,000	**25,000**
Equipment	1,008	139,010	-	-	-	7,500	**7,500**
L/P Equipment	45,221	48,179	32,826	7,421	12,566	-	**(12,566)**
Total Fixed Assets	46,229	187,189	32,826	7,421	12,566	32,500	**19,934**

In 2006-07, the department will incur increased costs in MOU, retirement, central computer and inflationary services and supplies purchases; and will incur decreased costs in worker's compensation. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to department recommendations.

FINAL BUDGET CHANGES

There are no final budget changes associated with this budget unit.

ARROWHEAD REGIONAL MEDICAL CENTER
June Griffith-Collison

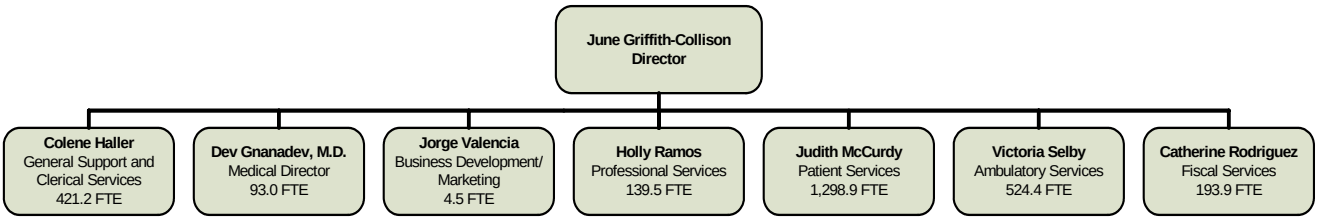
MISSION STATEMENT

The San Bernardino County "Arrowhead Regional Medical Center" (ARMC) is a safety net hospital with the primary mission of providing quality healthcare, a basic necessity of humankind, to the residents of San Bernardino County. We continuously strive to improve the health of the communities we serve and become the provider of choice for healthcare delivery and education

STRATEGIC GOALS

1. Increase outpatient and emergency room visits.
2. Increase admissions in acute care services.
3. Enhance reimbursement and other revenue streams.
4. Explore additional cost containment opportunities and strategies.
5. Continue maintaining and improving the information technology infrastructure and proceed with installation and implementation of additional Meditech System modules.
6. Continue improving Customer Satisfaction Survey results

ORGANIZATIONAL CHART



SUMMARY OF BUDGET UNITS

	2006-07				
	Appropriation	Revenue	Fund Balance	Revenue Over/ (Under) Exp	Staffing
Arrowhead Regional Medical Center	352,563,295	348,897,401		(3,665,894)	2,683.4
Tobacco Tax Funds	3,827,366	2,096,924	1,730,442		
Archstone Foundation Grant	74,411	39,306	35,105		
TOTAL	356,465,072	351,033,631	1,765,547	(3,665,894)	2,683.4

Detailed information for each budget unit is provided, along with a description of the services provided, budget unit history, and applicable performance measures.

Arrowhead Regional Medical Center

DESCRIPTION OF MAJOR SERVICES

Arrowhead Regional Medical Center (ARMC) is a state of the art, acute care facility embracing advanced technology in all patient and support areas. ARMC offers the latest in patient care by providing a full range of inpatient and outpatient services, three off campus community health centers, Department of Behavioral Health's inpatient activities and numerous specialty services. Freeway access, shuttle service and close proximity to an Omnitrans bus hub make ARMC convenient to county residents.

The Hospital and Behavioral health facilities are comprised of 373 (90 Behavioral Health and 283 Hospital) inpatient rooms, most of which are private. The Emergency Department is a Level II Trauma Center and consists of 15 observation rooms, 8 treatment rooms, 3 law enforcement holding rooms and 8 trauma rooms. In 2005, an Emergency Department remodel added a 9 bay Rapid Medical Emergent Treatment area to expedite treatment and improve throughput. The helicopter landing area can accommodate both standard medi-vac helicopters and military helicopters. The outpatient care center consists of 109 examination rooms and 8 procedure rooms.

The Medical Center remains one of the most technologically advanced health care institutions in the entire country. It is also seismically sound, capable of withstanding an 8.3 magnitude earthquake and is designed to remain self sufficient and functional for a minimum of 72 hours.

Inpatient Care: Inpatient services provide curative, preventative, restorative and supportive care for general and specialty units within the General Acute Care Hospital, Behavioral Health Hospital and Home Health. Care is coordinated among multiple care providers responsible for patient care twenty four hours a day. Nursing functions as a primary interface with patients, families and others and is often the interpreter for the hospital experience and treatment plan. Education is a primary focus. ARMC offers numerous Residency Programs for the training of physicians in Family Practice, Emergency Medicine, Surgery, Neurosurgery, Women's Health, and Internal Medicine.

Inpatient Service lines include:

- Inland Counties Regional Burn Center, which provides total burn care to patients of all ages and serves San Bernardino, Riverside, Inyo and Mono Counties.
- Medical Intensive Care (MICU), Surgical Intensive Care (SICU) – providing critical care for medical and surgical patients requiring continuous monitoring, assessment and treatment.
- Neonatal Intensive Care Unit (NICU) providing critical care for newborn premature/fragile infants.
- Maternal Child Services – labor / delivery / maternity and postpartum.
- Newborn Nursery providing full services for newborn infants.
- Operative Services provides surgical, invasive and peri-operative for all surgical procedures excluding cardiac. It is comprised of 15 OR suites, a three room Specialty Procedure Lab, Pre-Op Holding Area, Post Anesthesia Care Unit (PACU), Ambulatory Surgery Care (ASC), Pre-Op Clinic, Pain Clinic and three Obstetrical / Gynecological Operating Rooms.
- Pediatrics – providing assessment, observation and treatment of pediatric patients.
- Medical Surgical Services – Geriatrics, Orthopedics, telemetry patients requiring assessment, observation and treatment.
- Specialty Services – offered to patients who have special needs such as Dialysis, Cancer, Transplant (kidney) and Wound care – Patient evaluation follow-up, diagnostic planning, treatment and case management.
- Behavioral Health – Adult inpatient psychiatric treatment services which include evaluation, assessment and treatment by interdisciplinary teams of psychiatrists, nurses, psychiatric technicians, clinical therapists and occupational therapist. Program offers medication administration, individual and group therapy and family education.

Outpatient Services: Outpatient Care is an integral part of our multifaceted health care delivery system offering a wide range of emergency, primary, preventive, chronic, follow-up and specialty care in an ambulatory care setting. Visits have exceeded 250,000 annually without the Emergency Room volume.

Outpatient Service lines include:

- Emergency Medicine – ARMC is a busy Level II Trauma Center offering acute, emergent and urgent treatment of patients. Visits are currently in excess of 90,000 annually.
- Primary care – three outlying family health centers offering comprehensive primary medical care for children and adults. These are community clinics that provide preventive, obstetrical and gynecological care, family planning services, well child visits, immunizations, health education and referral to specialty services – Fontana Family Health Center, McKee Family Health Center and Westside Family Health Center.
- Specialty Clinics (10) including:
  - * Infusion Therapy – provide therapeutic and supportive care to adult oncology patients and their families, chemotherapy, blood products, IV hydration and antibiotics.
  - * Internal Medicine with subspecialties of cardiology, allergy, nephrology, endocrinology, gastroenterology, hematology, neurology and rheumatology.
  - * Surgery clinic with subspecialties of general surgery, wound care, burn care, urology, oral surgery/dental, ENT/audiology, neurosurgery, ophthalmology, pre-operative evaluation and post operative care.
  - * Women's Health offering comprehensive pregnancy services from preconception counseling to postpartum care including high risk maternal / child care.
  - * Orthopedic clinic providing services for diagnosis and treatment of diseases ad abnormalities of the musculoskeletal system with emphasis on upper extremity, joint reconstruction, trauma and spine.
  - * Pediatric clinic – a variety of comprehensive services to children 0 – 18 years of age, well child visits, immunizations, high risk follow-up, sick child walk-in visits as well as pediatric specialty services of cystic fibrosis, neurology, nephrology, endocrinology, asthma, diabetes, genetics, allergy, cardiology and hematology.
  - * Family Elder Care serving primarily elderly adults and frail elderly, their support systems/caregivers and families, offers consultative services for seniors, geriatric evaluation and management.
  - * Rehabilitation Clinic – conducts evaluations for State Disability, Rehabilitation/Treatment of amputees, spinal cord injuries and strokes. Referrals are to Physical Therapy, Speech, Occupational Therapy and Prosthetics.

Ancillary / Support & Specialized Services Include:

- Medical Imaging Department (Radiology) utilizes a digitized imaging and archiving system which replaces x-ray film. Radiologists can remotely access and read images for expedited diagnostic interpretation. The Medical Imaging Department also performs Bone Densometry, Mammography, CT scanning, MRI, Ultrasound, Nuclear Medicine and Radiation Oncology.
- Neurodiagnostics offers both inpatient and outpatient diagnostic studies. Tests performed include electroencephalograms (EEG), Continuous EEG, Electromyogram (EMG), Nerve Conduction studies and transcranial dopplers.
- The Clinical Laboratory is responsible for inpatient and outpatient diagnostic services which include chemistry, hematology, coagulation, urinalysis, bacteriology, cytology, virology, mycology, serology, TB, blood transfusions, autopsy and surgical pathology. Approximately 1.4 million tests are performed annually in this 24 hour service.
- Pharmacy provides comprehensive inpatient and outpatient pharmaceutical services. The outpatient Pharmacy operates an automated prescription filling system called Optifill II. The patient submits the prescription and it is entered into the computer and reviewed by a pharmacist. Once accepted, a label is printed, the computer initiates filling the bottle and caps the prescription. Quality assurance is completed prior to presenting to the patient.
- Rehabilitation Services includes Physical Therapy, Occupational Therapy and Speech Therapy. The department evaluates and treats patients with neuromuscular, musculoskeletal, sensorimotor, cardiovascular, pulmonary disorders and language dysfunction. The goal is to restore the patient's functional activities of daily living to the highest possible level.
- Respiratory Care offers a thorough practice of routine, prophylactic and intensive respiratory care modalities including gas and aerosol therapy, conventional mechanical ventilation, high frequency oscillatory ventilation, airway management, CPR, blood gas acquisition and analysis, non invasive monitoring and placement of percutaneous tracheotomies.
- Home Health includes rehabilitative care, IV therapy and wound care extended to patient's home to complete the continuum of care.

- Health Information Library offers catalog of CD ROM, journals and computers with internet access for health care research and up to date information.
- Wound care and hyperbaric medicine is directed specifically toward the healing of chronic wounds. Services include diagnostic testing / sharp debridement, casting and strapping for compression therapy and patient education. Hyperbaric Oxygen Therapy (HBO) is offered to patients with specific types of difficult to treat wounds that are known to respond to HBO per UHMS guidelines.

Revenue resources for ARMC are comprised of the following:

SB 1100 California's Medi-Cal Hospital/Uninsured Care Demonstration Project Act, Medicare, AB 915, tobacco tax funds, current services, miscellaneous revenue, and Health Realignment. Summary information regarding key components of this budget unit appears below. The "Rev Over/(Under) Exp" amount shown above reflects the enterprise fund's depreciation requirement, and is not a shortfall to the budget. Equipment depreciation expense of approximately $5.5 million is included as an operating expense; because funding is not required to offset this amount, a corresponding amount of revenue is not budgeted.

During fiscal year 2005-06 ARMC's revenue projections were based on Disproportionate Share (DSH) Funding comprised of monies from SB 1255, SB 855 and CMAC negotiated per diem rates. For fiscal year 2006-07, this funding mechanism is replaced by SB 1100, California's Medi-Cal Hospital/Uninsured Care Demonstration Project. This new system is designed to fund the public and private safety net hospitals for care provided to Medi-Cal and uninsured patients. The project is described by a MediCaid (Medi-Cal in California) waiver negotiated by the Schwarzenegger Administration and the federal government last year. California's legislature passed the law (SB1100) putting it into place in Sept 2005. The five-year waiver covers the period from July 1, 2005 to June 30, 2010. It replaces a 15-year old system that governed hospital payments through a different set of mechanisms that will no longer be used.

The old DSH program was established to provide supplemental Medi-Cal payments to certain hospitals that provide services to disproportionate members of Medi-Cal and other low-income patients. The programs assisted safety net hospitals in meeting the uncompensated costs associated with providing medical services to uninsured and underinsured patients. The programs were mechanisms for distributing federal health care funds. The programs required the county to transfer general fund dollars (reflected Health Care Costs (HCC) budget unit) to the state. Through a matching process, the county received back its initial contribution. The level of the county's contribution was set during the year by the state. Budgets from the prior year could not fully reflect the amount of federal health dollars received via DSH programs until the county was notified of the matching amounts during the course of the current fiscal year.

The old DSH program was comprised of the following elements:

- The SB 855 program, which provided supplemental payments to hospitals that serve a disproportionate number of low-income individuals. Public entities were required to transfer funds to the State Department of Health Services by an intergovernmental transfer. These funds were matched with the federal funds and redistributed as supplemental payments to all eligible hospitals including non-public hospitals. A hospital could receive DSH payments if its Medi-Cal utilization rate exceeded an established threshold or it used a minimum percentage of its revenues to provide health care to Medi-Cal and uninsured patients.

- SB 1255 program supplemented eligible hospitals that were licensed to provide emergency medical services and contracted with California Medical Assistance Commission (CMAC) to serve Medi-Cal patients under the Selective Provider Contracting Program. Intergovernmental transfers were also made. These funds were combined with matching federal funds and redistributed by CMAC as supplemental payments to hospitals demonstrating a need for additional funds. CMAC ultimately determined the amount received by each participating hospital.

- The GME program is part of the SB 1255 program and provided supplemental payments to DSH hospitals that were also teaching facilities. Payments were determined solely by CMAC and the amount could vary from year to year. Similar to other SB 1255 revenues, the amount actually received was determined by the state during the course of the fiscal year.

- The new hospital financing waiver under SB 1100, however, is comprised of the following elements which are to be financed by Certified Public Expenditures (CPE) and matched against federal Medicaid dollars:

  * The Medi-Cal Fee for Service, which is projected to grow if county spending increases. This is considered to be the federal payments made to public hospitals for services delivered to Medi-Cal patients. The federal payment rate represents approximately one half the costs borne by the hospital. Public hospital fee for service payments fluctuate based on numbers of Medi-Cal patients served which are counted towards the calculation of baseline funding (2004-05 levels). The estimated value of the State's budget is $770 million annually. The Medical Fee for Service accounts for 14.18% of ARMC's net revenue.
  * The Disproportionate Share Hospital Funds is the Federal payments made to public hospitals to account for a portion of the uncompensated care delivered to the uninsured, including undocumented immigrants. Funds also can be applied to make up for shortfalls in Medi-Cal psychiatric and Medi-Cal managed care payments and the cost of care delivered. The estimated value of the State's budget is $1 billion annually and is frozen throughout the waiver period. The Disproportionate Share Hospital Funds accounts for 14.56% of ARMC's net revenue.
  * The Safety Net Care Pool Funds (SNCP) is the Federal payments made to public hospitals and public clinics for uncompensated care delivered to uninsured patients and for certain designated non-hospital costs, such as drugs and supplies for the uninsured. Both public and private safety net hospital will access the pool to achieve baseline funding (2004-05 levels) and for stabilization funds. The funding is frozen throughout the waiver period. The estimated value of the State's budget is $586 million per year for years 1 and 2 (2005-2007), $766 million per year for years 3, 4, and 5 (2007-2010), reflecting an additional $180 million per year and is contingent on a coverage program. IEHP is requesting from State to pilot this coverage program recommending ARMC and Riverside Regional Medical Center to collaborate in the demonstration project. The projection in this pilot program accounts for 0.58% in ARMC's net revenue, which is excluded in the SNCP Fund. The Safety Net Care Pool Funds accounts for 9.42% of ARMC's net revenue.

Centers for Medicare and Medicaid Services (CMS) approved California's Medicaid State Plan Amendment (SPA) implementing the provisions of AB 915 (Welfare and Institutions Code Section 14105.96, Statutes of 2002). AB 915 provides public hospitals with a Medicaid supplemental payment for unreimbursed Medi-Cal hospital outpatient fee-for-service expenses. This measure was implemented retroactively from July 1, 2002 and became effective in the 2003-04 year and each fiscal year, thereafter. The supplemental Medi-Cal payment is based on each hospital's certified public expenditures (CPE), which are matched with federal Medicaid payments. ARMC's claim for reimbursement is limited to the federal share of the unreimbursed Medi-Cal expenses that are certified. AB 915 revenue accounts for 2.04% of ARMC's net revenue.

Medi-Cal Managed Care is a program that is administered by Inland Empire Health Plan (IEHP) that covers medical costs for low-income patients under an HMO type structure and it accounts for 2.96% of ARMC's net revenue.

Tobacco Tax funds are allocated by the state to partially reimbursed hospitals for uncompensated medical care and they account for 0.42% of ARMC's net revenue.

In November 1998, Proposition 10 was passed by California voters and became the Children and Families Act of 1998 (Act). This act provided for additional taxes on tobacco products, which created a revenue stream directed towards promoting, supporting and improving the early development of children from the prenatal stage to five years of age. The Act established the local Children and Families Commission for San Bernardino County, which is responsible for implementation and coordination of a countywide system to provide child and family support services, including healthcare and education. ARMC is currently administering the First 5 Dental Program (Program) grant. ARMC took over this program in October 2004. First 5 Dental Program accounts for 0.35% of ARMC's net revenue.

During 2005-06, Section 1011 of the Medicare Modernization Act of 2003 Program, a federal reimbursement for emergency health services provided to Undocumented/Uninsured immigrants was implemented. Congress has mandated the Secretary of Health and Human Services directly pay hospitals, physicians and ambulance providers for their unreimbursed costs of providing services required by section 1867 of the Social Security Act (EMTALA) and related hospital inpatient, outpatient and ambulance services furnished to undocumented aliens. Section 1011 accounts for 0.39% of ARMC's net revenue.

MediCal outpatient revenue accounts for 3.17% of ARMC's net revenue. This is the traditional fee for service payments for treating outpatient care for MediCal patients.

Medicare is a federal insurance program for people over the age of 65 and it accounts for 10.90% of ARMC's net revenue.

The current services revenue category is comprised of:

- Insurance Revenue from third party insurance carriers paying on behalf of patients primarily receiving services from ARMC's trauma center. This revenue accounts for 18.83% of ARMC's net revenue.
- A contract with Department of Behavioral Health, for provision of services to mentally ill inpatients, accounts for 5.54%of ARMC's net revenue.
- Self-pay revenue consists of payments from patients who do not qualify for any reimbursement program and are responsible for their own bills; it accounts for 3.99% of ARMC's net revenue.

Other revenue is primarily cafeteria sales, reimbursements from contracted physicians for office space, and payment from Riverside Regional County Medical Center (RRCMC) for services provided by ARMC's medical residents assigned to RRCMC. This revenue accounts for 1.28% of ARMC's net revenue.

Health Realignment is a portion of the vehicle license fees and sales tax collected by the state and distributed to counties to cover the cost of indigent health care. It accounts for 11.23% of ARMC's net revenue.

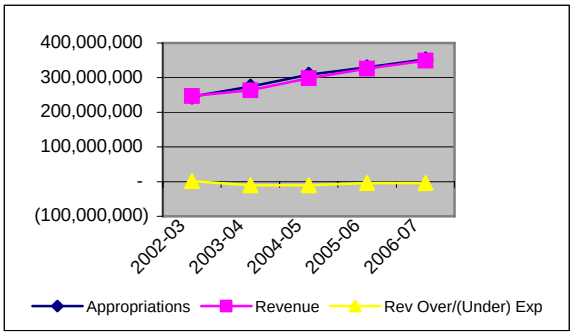
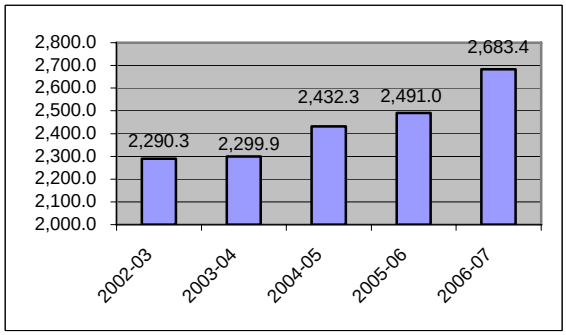
Average Daily Census – ARMC's Average Daily Census (ADC) declined by (3.86) or 1.42% in 2005-06. The decrease is due to fewer admissions from the Burn Care Unit by (3.20) due to reduction in insurance admissions resulting from discontinued contracts with the insurance carriers, and Intensive Care Units by (15.2), offset by increase in Obstetrics due to volume growth in deliveries and Medical/Surgical Units. The 2006-07 budget was increased to reflect the number of deliveries and Emergency Room (ER) expansion into the waiting room.

Average Daily Census – Department of Behavioral Health's (DBH) ADC declined by (1.34) or 2.40% due to limited funding and additional staffing needed. The 2006-07 budget reflects additional staffing to capture patients being transferred to other facilities and to reduce the number of patients being treated in DBH's ER triage. This conversion will bring budget 2006-07 in line with budget 2005-06.

Emergency Room Visits: ER visits declined by (7,399) or 7.57% due to the nurse staffing ratios adversely affecting the services. Despite fewer staff hours, patients seen exceeded the prior year. Growth is expected when the ER expansion into the waiting room is completed. This expansion will bring the 2006-07 budget in line with the 2005-06 budget, improve patient flow, thus reducing the patients' wait time, and decrease the 20-50 patients per day that leave the facility without being seen by a physician.

Outpatients Visits: Outpatient visits dropped by (4,670) or 1.91% due to the decrease of outpatient providers allocated in the Family Health Centers (FHC). The FHCs are down by three providers as compared to 2004-2005. There have been difficulty recruiting providers due to competitive markets; however, it is anticipated that one provider will be replaced during the fiscal year 2005-06 and the Patient Visit Redesign program will help neutralize the volume for 2006-07.

BUDGET HISTORY

5-YEAR BUDGET TREND	5-YEAR STAFFING TREND
	

PERFORMANCE HISTORY

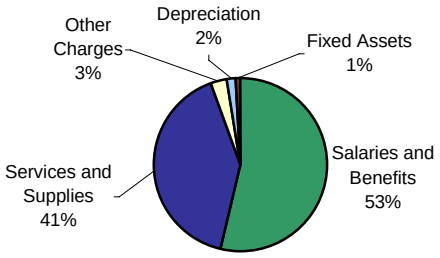
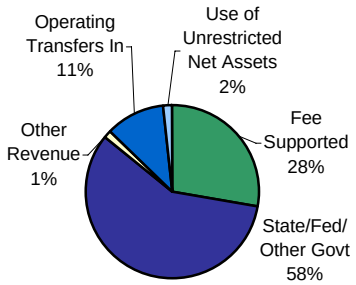
	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	249,993,243	285,852,123	307,053,857	338,042,371	338,756,350
Departmental Revenue	257,161,998	280,930,688	303,214,159	333,848,787	325,302,143
Revenue Over/(Under) Exp	7,168,755	(4,921,435)	(3,839,698)	(4,193,584)	(13,454,207)
Budgeted Staffing					
Fixed Assets	843,329	1,640,973	1,314,030	2,022,948	1,539,482

Expenditures in 2005-06 were over budget by a total of $0.7 million due primarily to increases in overtime usage to comply with staffing ratios and increase in temporary help and nursing registry used to fill vacant positions. In addition, pharmaceuticals and other medical supplies expenditures were more than anticipated. The overage was offset slightly by lower than budgeted depreciation expense.

Revenue in 2005-06 was $8.5 million less than budget due primarily to budgeted Realignment revenue that was not transferred to ARMC. A portion of the Realignment revenue was for Construction Projects and will be transferred to ARMC in 2006-07. In addition, Emergency Medical Services Act funding was $0.6 million less than anticipated, and fees from other agencies were under budget by $2.0 million.

Fixed Asset expenditures were $0.5 million less than budgeted due to deferred Information System software and equipment purchases.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Medical Center
FUND: Arrowhead Regional Medical Center

BUDGET UNIT: EAD MCR
FUNCTION: Health and Sanitation
ACTIVITY: Hospital Care

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	124,266,268	139,529,219	154,101,291	175,477,648	171,574,667	190,163,232	**18,588,565**
Services and Supplies	115,001,468	122,188,037	130,590,559	146,463,897	139,750,026	144,025,461	**4,275,435**
Central Computer	893,981	587,180	773,607	910,103	845,868	1,075,193	**229,325**
Other Charges	648,866	955,137	1,092,531	1,026,124	1,032,528	1,120,937	**88,409**
Transfers	211,931	900,656	905,863	974,489	974,489	1,149,440	**174,951**
Total Appropriation	241,022,514	264,160,229	287,463,851	324,852,261	314,177,578	337,534,263	**23,356,685**
Depreciation	-	11,012,812	6,049,319	5,904,089	6,216,532	6,216,532	**-**
Operating Transfers Out	8,970,729	10,679,082	13,540,687	8,000,000	9,700,000	8,812,500	**(887,500)**
Total Requirements	249,993,243	285,852,123	307,053,857	338,756,350	330,094,110	352,563,295	**22,469,185**
Departmental Revenue							
Use of Money and Prop	-	-	683	126	-	-	**-**
State, Fed or Gov't Aid	155,346,591	177,573,365	192,662,185	181,560,624	193,412,762	206,320,263	**12,907,501**
Current Services	68,349,655	83,621,062	84,747,673	93,242,062	90,524,432	98,916,441	**8,392,009**
Other Revenue	3,277,016	3,252,661	6,174,868	10,814,880	4,473,197	4,473,197	**-**
Total Revenue	226,973,262	264,447,088	283,585,409	285,617,692	288,410,391	309,709,901	**21,299,510**
Operating Transfers In	30,188,736	16,483,600	19,628,750	39,684,451	37,370,000	39,187,500	**1,817,500**
Total Financing Sources	257,161,998	280,930,688	303,214,159	325,302,143	325,780,391	348,897,401	**23,117,010**
Rev Over/(Under) Exp	7,168,755	(4,921,435)	(3,839,698)	(13,454,207)	(4,313,719)	(3,665,894)	**647,825**
Budgeted Staffing					2,491.0	2,683.4	**192.4**
Fixed Assets							
Equipment	521,238	1,201,198	961,224	1,039,732	1,000,000	1,000,000	**-**
L/P Equipment	322,091	439,775	352,806	499,750	902,813	1,550,638	**647,825**
Total Fixed Assets	843,329	1,640,973	1,314,030	1,539,482	1,902,813	2,550,638	**647,825**

Based on the projected inpatient census and outpatient activity, expenses are expected to increase in 2006-07 by $21.7 million, or 7.0% from the 2005-06 budget. The increases are described below.

Salaries and benefits will increase by approximately $18.6 million. Of this amount, $5.87 million is due to anticipated increases due to labor negotiations, retirement costs, and workers' compensation rate increases.

The net change in budgeted staffing is an additional 192.4 positions to comply with required staffing ratio in nursing care services, convert contracted services or contracted employees to full-time employees and other operational considerations for performance improvement. The following units were affected:

- Nursing Services will increase by 114.65 positions to adjust staffing ratio due to regulatory mandate at Medical/Surgical Units from Nurse to Patient ratio of 1:6 to 1:5 and Telemetry from 1:5 to 1:4 or less and the inclusion of language stipulating "at all times".

- Ancillary Services will increase by 19.57 positions to convert contracted staffing in Rehabilitation Departments, Neuro Diagnostic Imaging, increase in surgical technicians to expand operating hours and open two additional operating rooms from 7 to 9 due to increase in case loads, and to reduce cancellations of many elective surgical cases, increase in Laboratory positions to provide additional assistance in Hematology, Urinalysis, Chemistry and Pathology due to volume growth and as a action plan to correct a sentinel event attributed to workload submitted to DHS.
- Support Services will increase by 58.10 positions of which 20 positions will be added in Security Department based on a Security Assessment by the Sheriff's Department and reinforced by the Grand Jury report. The additional staffing is needed to activate the metal detectors that have been installed at all points of entry at the Medical Center. Office staff positions were increased by 18.6 to provide additional support in the Call Center due to increase in volume, Patient Accounting to implement co pay collections and Section 1011 Program and for better denial management of patients receivables. Other clerical and professional positions were added from the following departments: Information Systems, Human Resources, Medical Records and Utilization Review.

For 2006-07, ARMC is requesting the reclassification of two vacant Secretary I positions to Education Specialists for the Family Medicine program. The reclassification of these positions will allow for the hiring of individuals with the educational background necessary to support the unit in a cost effective manner.

Services and supplies are budgeted to increase by $4.27 million primarily due to increase in volume and inflationary factors and other changes in patient services. This increase is related to several changes with the most significant explained below:

- Decrease in Minor Equipment of ($0.63) million is due to the completed purchases of lap tops and computers in FY 2005-06 for Information Technology infrastructure enhancements. These enhancements include the deployment of a phased-in wireless network that will provide mobility and clinical staff easier access to patient's medical information for better efficiency and patient care.
- Increase in Computer Software by $1.09 million due to anticipated additional modules in Meditech, replacement of Home Health software and to update the single sign-on access in Radiology and Emergency Department by securing a unique sign on to comply with HIPAA imposed by using personalized identification cards by the users.
- Increase in Physician Fees to care for Medically indigent Adults by $0.25 million due to increase in heart cases referred to Loma Linda University and increase in visits in Emergency Room and Public Health Clinics.
- Decrease in insurance by $0.28 million primarily from fire insurance costs.
- Increase in Medical Supplies and pharmaceuticals and food by $1.3 million due to increases in patient activity and projected inflationary cost.
- Increase in County Wide Cost Allocation Plan (COWCAP) of $0.3 million.
- Increase in professional services of $0.51 million for the following contracts: Pharmaceutical Services due to CPI increase, Neuro diagnostic services, outside Radiation Therapy services due to volume.
- Increase in building and equipment maintenance costs of $0.37 million due to aging equipment and expiring warranties.
- Increase in equipment rental of $1.26 million to upgrade and replace aging computer server as a part of the disaster recovery plan to implement CPOE and PCS.

Capital Leases & Interest increased by $0.73 million due to the acquisition of new equipment to replace obsolete and aging equipment in Diagnostic Imaging Department such as the Picture Archiving System and MRI.

Transfers out to other departments decreased by $0.88 million due to change in plans of converting Behavioral Health Unit beds into Medical Surgical beds in 2005-06 by $1.07 million. The additional beds planned during 2005-06 will be incorporated to the 6th Floor Conversion Plan at the Main Tower Building. The new plans for 2006-07 include $0.4 million for the Terrazzo Flooring Repair-Project Phase 1 and $0.4 increase for the Parking Lot Expansion Project.

Based on the projected inpatient census, outpatient activity, and anticipated rate increases, revenues are expected to increase by $27.0 million in the 2006-07 budget.

The state aid and federal revenue category is projected to increase by $27.7 million. This will result from following:

- SB 1100, California's Medi-Cal Hospital/Uninsured Care Demonstration Project of $133.140 million. This new State Funding is comprised of Fee for Service of $49.463 million, Safety Net Care Pool Fund of $32.880 million, DSH Fund of $50.797 million, as compared to the old Medicaid System of $125.468 million. The old State Funding was comprised of SB 855 of $30.673 million, SB 1255 and GME of $40.243 million and Fee for Service of $54.551 million. The increase in the new State funding is estimated to be $6.324 million or 5.04%.
- AB 915 Program is projected to decrease by $6.6 million. For budget 2005-06, the allotment is estimated to be $13.8 million based on the actual claim filed for 2003-04 and an additional adjustment to reflect increased costs in 2005-06. The unreimbursed Medi-Cal expenses claimed for 2004-05 were $13.414 million. This Medi-Cal supplemental payment is limited to the federal share only or approximately 50% ($6.707 million) of the claimable amount.
- Section 1011 Undocumented/Uninsured Program increase of $1.361 million. During 2005-06, the eligibility process is implemented to qualify patients for Section 1011 of the Medicare Modernization Act of 2003. This program helps reimburse hospitals for otherwise unreimbursed costs for providing emergency services to undocumented immigrants.
- Medicare revenue is projected to increase by $6.727 million due to increased discharge and an increase in the Federal Diagnosis Related Group payment rate and the geographic reclassification of San Bernardino County to Los Angeles for Wage Index.
- MediCal Managed Care Capitation Payment from IEHP will increase by $0.233 million due to increase in marketing targeted to increase the number of memberships from IFMG and La Salle IPA Groups. In addition, a subsidy of $1.200 million from IEHP is projected in 2006-07. This allotment is being donated by IEHP to implement a Circle of Excellence Program and Pain Management in collaboration with Riverside County Medical Center. Further, $2.682 million additional revenue is projected for the Pilot Program being proposed by IEHP with the State to participate in the Managed Care Coverage program for Seniors and Persons with Disabilities as a part of SB 1100 –Medicaid Refinancing Program under the Safety Net Care Pool Fund of $180 million for each year. The projection is based on 5% of the half of the available funding prorated to start on January, 2007.
- Distressed Hospital Funding increase of $0.587 million. This is a new funding stream included in SB 1100 – Medicaid Refinancing Program under the Safety Net Care Pool Fund of $23.5 million to be allocated between the Private and Public Hospitals to help finance the hospitals. Three criterias are to bet met for qualification; (1) to serve a "substantial volume" of Medi-Cal patients, (2) be a "critical component" of the Medi-Cal program's health care delivery system and (3) to demonstrate a "significant financial hardship" that may impair the hospitals ability to continue its range of services for the program. The letter of interest to participate in the distribution was submitted in March, 2006. The projection is based on 5% of the half of the available fund. The rate used is the historical average distribution rate received by ARMC from total disproportionate share funding among the public hospitals.

The current services revenue category will increase by $8.39 million. This will result from the following:

- Increase in insurance revenue of $3.8 million due to a 7% rate increase partially and anticipated rate increase from contracted insurance of 10%. Decrease in DBH payment of $0.616 million due to estimated capped payment of $19.326 million. Increase in transfers from Jail and Sheriff Department to reimburse the Medical Center for pharmaceutical costs of $2.680 million, increase in private pay of $2.5 million due to better control in registration process and denial management.

Operating transfers in is expected to increase by $0.27 million. Of this amount, $0.41 million is a one-time allocation to fund the construction of the Parking Lot Expansion, $0.40 million for the Terrazzo Flooring Repair Project Phase, offset by a decrease in additional allocation made during 2005-06 in Health Realignment funds to partially offset the increased costs related to compliance in staffing ratios of $0.538 million.

FINAL BUDGET CHANGES

The Board approved a services and supplies appropriation and operating transfers in increase of $5,000 for ARMC's Health Fair financed with Priority Policy Needs funds.

PERFORMANCE MEASURES		
Description of Performance Measure	**2005-06 Actual**	**2006-07 Projected**
Increase in number of deliveries.	N/A	10%
Improvement in patient satisfaction scores.	N/A	5%
Increase in Medi-Cal eligibility from Emergency Room visits.	N/A	10%
Increase room turn around time.	N/A	30%
Redesign Patient visit by implementing nurse protocols to decrease Emergency Room patients leaving without being seen.	N/A	50%
Streamline error identification/monitor statistics to include in performance evaluation criteria.	N/A	<5%
Decrease reagent costs with combined purchasing and increased volume.	N/A	5%

Tobacco Tax Funds

DESCRIPTION OF MAJOR SERVICES

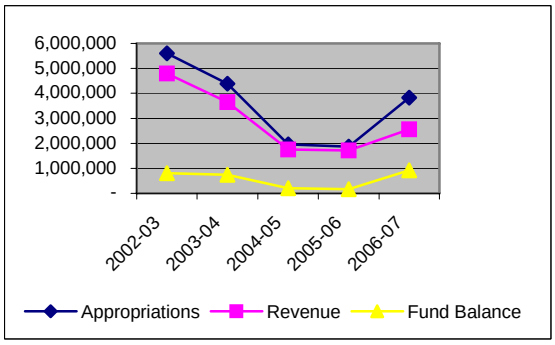
In November 1988, California voters approved the California Tobacco Health Protection Act of 1988, also known as Prop 99. This referendum increased the state cigarette tax by 25 cents per pack and added an equivalent amount on other tobacco products. The new revenues were earmarked for programs to reduce smoking, to provide health care services to indigents, to support tobacco-related research, and to fund resource programs for the environment.

The Arrowhead Regional Medical Center (ARMC) established the county tobacco tax funds in 1989-1990 to facilitate the transfer of Tobacco Tax monies to the county hospital, non-county hospitals and physicians, as required by the State.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND

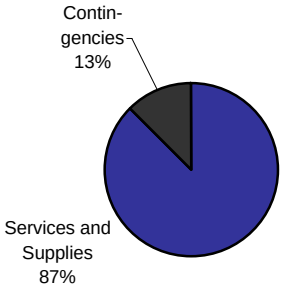
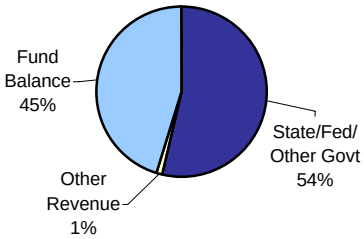


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	3,673,891	2,412,872	1,531,718	2,385,051	1,409,363
Departmental Revenue	3,606,658	1,742,002	1,483,549	2,223,385	2,978,138
Fund Balance				161,666	

Appropriations in this budget unit consist primarily of service and supplies expense which is for physician and hospital expense for the care of indigents. Expenditures were less than budget as less than budgeted physician and hospital expenses were expended in 2005-06. Actual revenue is greater than budget as state aid increased significantly in 2005-06.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Arrowhead Regional Medical Center
FUND: Tobacco Tax Funds

BUDGET UNIT: MCR Various
FUNCTION: Health and Sanitation
ACTIVITY: Hospital Care

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Services and Supplies	3,673,891	2,412,872	1,531,718	1,407,499	1,871,026	3,344,714	**1,473,688**
Contingencies	-	-	-	-	-	482,652	**482,652**
Total Appropriation	3,673,891	2,412,872	1,531,718	1,407,499	1,871,026	3,827,366	**1,956,340**
Operating Transfers Out	-	-	-	1,864	-	-	**-**
Total Requirements	3,673,891	2,412,872	1,531,718	1,409,363	1,871,026	3,827,366	**1,956,340**
Departmental Revenue							
Use of Money and Prop	50,456	14,584	4,796	20,675	13,400	45,000	**31,600**
State, Fed or Gov't Aid	3,556,202	1,727,418	1,478,753	2,955,600	1,695,960	2,051,924	**355,964**
Other Financing Sources	-	-	-	1,863	-	-	**-**
Total Revenue	3,606,658	1,742,002	1,483,549	2,978,138	1,709,360	2,096,924	**387,564**
Fund Balance					161,666	1,730,442	**1,568,776**

Service and supplies are increasing by $1,601,294 to allow for additional reimbursements for physician and hospital costs. Use of money and property is increasing due to increased interest income resulting from additional state aid. State Aid is increasing by $812,617 due to additional Prop 99 funding as projected by the state.

FINAL BUDGET CHANGES

Numerous funds are combined in this budget unit and a decrease may be reported for one or more funds while increases are reported for other funds. All changes are combined into the one reported fund balance. Final budget changes include: a decrease in service and supplies of $127,606 due to a decrease in one of the fund balances; an overall decrease of $456,653 in state aid; and an increase in contingencies of $482,652 due to fund balance being higher than anticipated.

Archstone Foundation Grant

MISSION STATEMENT

Arrowhead Regional Medical Center's (ARMC's) medical staff develop and operate ARMC's Dependent Adult and Elder Abuse Program that is funded with Archstone Foundation grant monies.

STRATEGIC GOALS

1. Establishment of a coordinating body representing leadership from ARMC, Department of Aging and Adult Services, and the District Attorney Elder Abuse Unit.
2. Development of internal and external training for program professionals and key members of an interdisciplinary team.
3. Development of a mechanism for ongoing referral of dependent adults and elders suspected of being mistreated from local protective agencies to ARMC medical team for the purpose of assessment and treatment.
4. Establishment of a multidisciplinary team meeting schedule.

DESCRIPTION OF MAJOR SERVICES

Arrowhead Regional Medical Center (ARMC) established this fund in 2005-06 to facilitate the receipt of grant funds from the Archstone Foundation. The Archstone Foundation is a private grant-making organization, whose mission is to contribute towards the preparation of society in meeting the needs of an aging population. The grant was issued to provide ARMC with the resources necessary to incorporate a medical consultation element into existing county efforts in the area of elder abuse and neglect. The funds are required to be deposited in interest-bearing accounts, with all proceeds to be spent on prevention and detection of elder abuse and neglect.

ARMC anticipates receiving approximately $74,111 for the two year program and is projecting receipts of $39,306 in 2006-07. All funds received are expected to be distributed within the same fiscal year.

BUDGET HISTORY

5-YEAR BUDGET TREND
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PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	-	-	-	-	-
Departmental Revenue	-	-	-	-	35,105
Fund Balance				-	

This grant was awarded in late 2005, and was not in the original budget. The initial grant payment of approximately $35,000 was received in March of 2006, and is not expected to be spent until 2006-07. It is anticipated that all grant funds received during 2005-06 and 2006-07 will be spent in 2006-07.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
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GROUP: Administrative/Executive
DEPARTMENT: Arrowhead Regional Medical Center
FUND: Special Revenue (Archstone)

BUDGET UNIT: RMT
FUNCTION: Health and Sanitation
ACTIVITY: Hospital Care

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Services and Supplies	-	-	-	-	-	74,411	**74,411**
Total Appropriation	-	-	-	-	-	74,411	**74,411**
Departmental Revenue							
Use of Money and Prop	-	-	-	-	-	300	**300**
Other Revenue	-	-	-	35,105	-	39,006	**39,006**
Total Revenue	-	-	-	35,105	-	39,306	**39,306**
Fund Balance					-	35,105	**35,105**

In 2006-07, the grant will incur increased costs in the Services and Supplies unit as services are delivered and grant funds distributed. These costs are reflected in the Change from 2005-06 Final Budget column. Revenues will increase slightly as additional grant funds are released to ARMC.

FINAL BUDGET CHANGES

There are no final budget changes associated with this budget unit.

BEHAVIORAL HEALTH
Allan Rawland

MISSION STATEMENT

The Department of Behavioral Health will help individuals living with the problems of mental illness and substance abuse find solutions to challenges they face so that they may function well within their families and the community. The Department of Behavioral Health staff will be sensitive to and respectful of all clients, their families, culture and languages. The Department of Behavioral Health will use the taxpayers' money wisely to meet its goals while following all governmental guidelines and requirements. The Department of Behavioral Health will provide a pleasant workplace for its staff members so that they may be creative and effective in their jobs. The Department of Behavioral Health will provide a pleasant environment for clients in which to receive services.

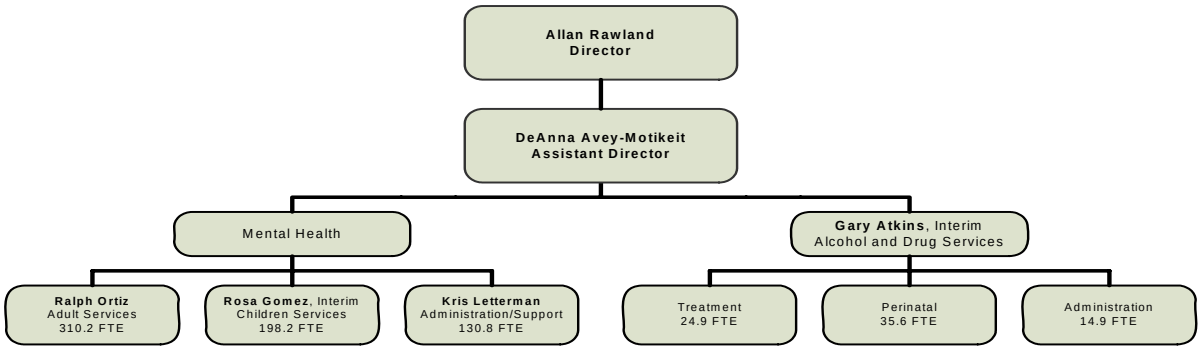
STRATEGIC GOALS

1. Increase access to behavioral health services for individuals that are unserved or who are receiving a limited level of services.

2. Increase "customer service" education and cultural competency training for all county and contract staff that promotes the mission of the county and the department.

3. Increase access to community behavioral health services for adolescents with mental illness who are involved in the juvenile justice system.

ORGANIZATIONAL CHART



SUMMARY OF BUDGET UNITS

	2006-07				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
Behavioral Health	164,822,242	162,979,489	1,842,753		644.2
Alcohol and Drug Services	19,782,871	19,633,413	149,458		76.4
Mental Health Services Act	28,786,612	27,900,880		885,732	-
Driving Under the Influence Programs	312,689	90,000		222,689	-
State Block Grant Carryover Program	5,268,065	1,895,401		3,372,664	-
Court Alcohol and Drug Program	1,127,538	415,000		712,538	-
Proposition 36	6,202,680	6,099,773		102,907	-
TOTAL	226,302,697	219,013,956	1,992,211	5,296,530	720.6

Detailed information for each budget unit is provided, along with a description of services provided, budget unit history and applicable performance measures.

Behavioral Health

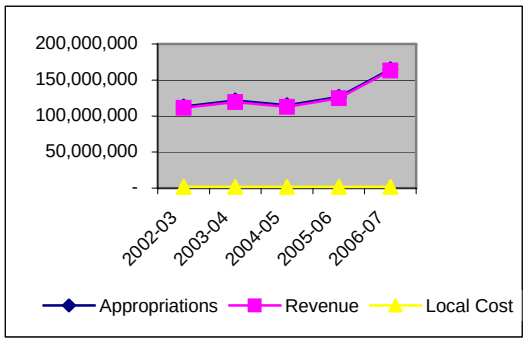
DESCRIPTION OF MAJOR SERVICES

The Department of Behavioral Health (DBH) is responsible for providing mental health services to county residents who are either unable to afford treatment or do not live in proximity to private services. Treatment is provided to all age groups, with primary emphasis placed on treating seriously mentally ill adults and seriously disordered children and their families. Services are delivered throughout the county via a network of department-operated clinics, community based contract providers (residential and psychiatric skilled nursing facilities and acute hospitals), public schools, and other community-based settings. Services include: information and referrals, community outreach, client self-help and support groups, a variety of children's programs, mentally ill homeless program, employment services, case management, crisis and transitional residential assistance, augmented board and care placements, conservatorship services, supportive housing services, and client transportation assistance. The department also operates as a training setting by administering various internship programs and offering continuing education for licensed department and contractor staff.

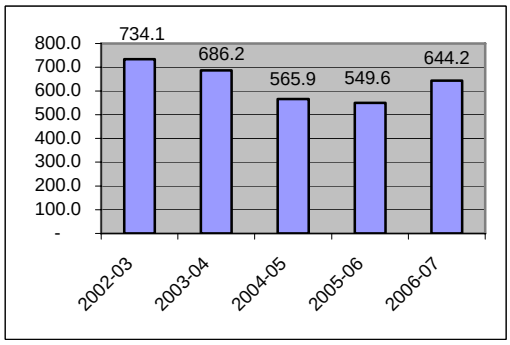
The Mental Health Services Act of 2005 (MHSA), passed by the California voters in November 2004, has given San Bernardino County and DBH the opportunity to build a "system of care and treatment" that will efficiently and effectively serve all clients, especially to ensure access to behavioral health services for populations and individuals that are unserved or who are receiving a limited level of services from the present programs due to the lack of adequate funding and/or the various restrictions on the use of those funds. The particular populations include individuals who are homeless and/or incarcerated in jails or juvenile halls, who are in out-of-home and out-of-county placements, insolated in their homes, failing in school, or in other institutional care facilities. These populations also include individuals and families who are from racial and ethnic communities who are not adequately served by the behavioral health system.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

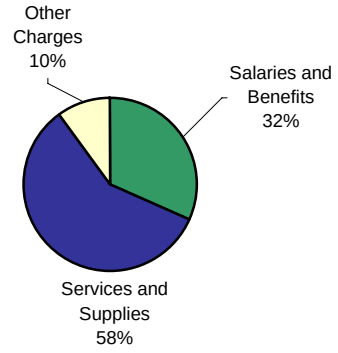
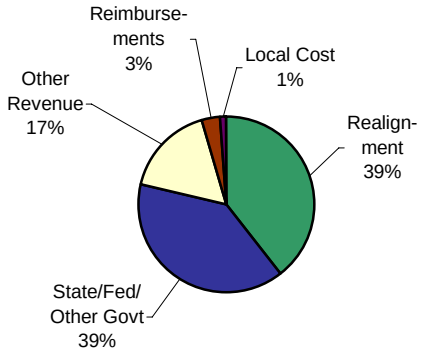


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	117,341,111	117,902,648	111,570,782	126,375,041	119,212,075
Departmental Revenue	115,498,359	116,059,895	109,020,466	124,532,288	117,369,322
Local Cost	1,842,752	1,842,753	2,550,316	1,842,753	1,842,753
Budgeted Staffing				549.6	

Expenditures for 2005-06 are less than modified budget primarily due to 1) salary savings resulting from staff turnover and delays in filling positions, 2) contracted services less than estimated, and 3) unexpended budget due to delays in selecting and implementing a new IT system.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Behavioral Health
FUND: General

BUDGET UNIT: AAA MLH
FUNCTION: Health and Sanitation
ACTIVITY: Hospital Care

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	41,805,578	42,328,702	38,684,994	41,926,392	45,162,142	54,051,968	**8,889,826**
Services and Supplies	64,896,741	62,786,823	60,247,931	66,401,328	70,038,970	98,865,273	**28,826,303**
Central Computer	550,342	407,902	523,431	520,717	480,343	640,543	**160,200**
Other Charges	4,301,849	5,148,542	4,799,719	3,806,988	4,169,169	4,282,033	**112,864**
Equipment	-	-	-	66,172	60,000	80,800	**20,800**
Vehicles	-	-	-	-	-	590,000	**590,000**
Transfers	1,838,745	4,511,462	4,609,161	4,940,050	4,872,460	5,619,797	**747,337**
Total Exp Authority	113,393,255	115,183,431	108,865,236	117,661,647	124,783,084	164,130,414	**39,347,330**
Reimbursements	(4,091,776)	(3,998,290)	(4,477,326)	(5,190,283)	(5,008,596)	(5,668,925)	**(660,329)**
Total Appropriation	109,301,479	111,185,141	104,387,910	112,471,364	119,774,488	158,461,489	**38,687,001**
Operating Transfers Out	8,039,632	6,717,507	7,182,872	6,740,711	6,592,753	6,360,753	**(232,000)**
Total Requirements	117,341,111	117,902,648	111,570,782	119,212,075	126,367,241	164,822,242	**38,455,001**
Departmental Revenue							
Realignment	65,503,740	62,416,095	41,823,063	52,080,249	62,490,106	67,252,313	**4,762,207**
State, Fed or Gov't Aid	48,156,692	52,669,737	65,324,545	63,544,174	60,396,954	66,494,882	**6,097,928**
Current Services	294,391	306,141	200,403	237,453	262,870	190,156	**(72,714)**
Other Revenue	1,543,536	645,202	1,645,422	568,819	1,374,558	1,141,258	**(233,300)**
Other Financing Sources	-	22,720	27,033	-	-	-	**-**
Total Revenue	115,498,359	116,059,895	109,020,466	116,430,695	124,524,488	135,078,609	**10,554,121**
Operating Transfers In	-	-	-	938,627	-	27,900,880	**27,900,880**
Total Financing Sources	115,498,359	116,059,895	109,020,466	117,369,322	124,524,488	162,979,489	**38,455,001**
Local Cost	1,842,752	1,842,753	2,550,316	1,842,753	1,842,753	1,842,753	**-**
Budgeted Staffing					549.6	644.2	**94.6**

In 2006-07, the department will incur increased costs to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer and inflationary services and supplies purchases; and will incur decreased costs in worker's compensation. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to Board approved mid-year adjustments and department recommendations.

The budget includes a $30.6 million increase to implement Mental Health Service Act (MHSA) funded programs. New and expanded services include a child/family support system, children's crisis response teams, one-stop integrated service centers for transitional-age youth, a consumer-operated peer-support and clubhouse expansion program, a forensic integrated mental health services program, and an assertive community treatment team for high users of hospital and jail services. Ongoing costs total $20.1 million, and include salaries & benefits in the amount of $5.2 million for 76 new positions, $2.3 million in services and supplies, and $12.6 million in contracted services. One-time costs total $10.5 million and include IT upgrades, training, furniture and equipment, vehicles, tenant improvements to structures, and housing assistance start-up costs.

The budget includes an additional increase in staffing in the amount of $1.9 million. Some of the new staffing will provide increased mental health services to the County's Juvenile Hall population. These costs account for salaries and benefits in the amount of $2.2 million for 24 new positions. Staffing is also included to increase program and administrative support staff, not associated with the Mental Health Services Act, to improve service delivery, monitor contracts and programs more efficiently, enhance the audit division, and restore Alcohol and Drug support staff levels to maximize the use of funding and avoid audit disallowances. These costs account for salaries and benefits in the amount of $1.1 million for a net of 28 new positions. The cost increase associated with the addition of new positions is offset by $1.4 million in budgeted salary savings anticipated due to staff turnover.

The budget also includes a net increase in services and supplies in the amount of $3 million. Of the increase, $1.3 million is associated with the increased mental health services to the County's Juvenile Hall population; $1.5 million consists of one-time costs associated with the Juvenile Hall population, moving administrative staff to other facilities, and beginning implementation costs for a new IT system. The budget also includes a net $250,000 increase in contracted services due to the anticipated opening of a new Crisis Stabilization Unit/Psychiatric Health (CSU/PHF) Facility in the high desert region. The CSU/PHF is expected to provide a lower cost alternative to hospital placements by significantly decreasing the number of clients currently receiving services at area hospitals.

The budget reflects a decrease of $255,000 in State Hospital costs due to the department's commitment to reduce higher levels of care to clients, while providing them with lower-level intensive alternatives. In keeping with this objective, Interim Assistance costs are expected to increase by approximately $354,000. These costs are an essential component of successfully transitioning clients to Board and Care facilities, thus reducing costs associated with higher level of care facilities. This is consistent with the department performance measures.

Mental Health programs are funded with a combination of federal, state, and realignment dollars. The budget contains an increase in realignment usage of $4.7 million. The increase is needed to fund the increases discussed above (with the exception of MHSA programs, which are 100% funded with State funds). MHSA funds cannot be used to fund existing costs in programs and services, but may only be used for new and expanded programs.

The need for additional realignment to fund ongoing program costs is growing. The department is actively exploring and implementing strategies to reduce its ongoing need for Realignment while maximizing federal and state revenues in future years. Some of these strategies include reducing usage of state and other hospital admissions by providing more wraparound services, crisis stabilization services, case management, triage, and increasing program and contractor monitoring to ensure state and federal billing for services is maximized.

FINAL BUDGET CHANGES

There are no final budget changes associated with this budget unit.

PERFORMANCE MEASURES

Description of Performance Measure	2005-06 Actual	2006-07 Projected
Decrease number of institutional admissions (currently 7,756).	N/A	10%
Decrease number of institutional bed days (currently 63,203).	N/A	10%
% of employees completing training program.	N/A	25%
% of transitioning Juvenile Hall youth in wraparound services.	N/A	25%

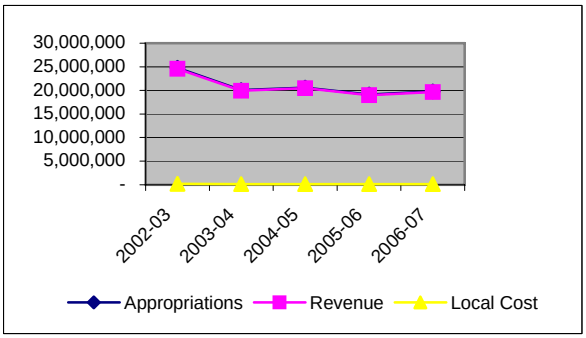
Alcohol and Drug Services

DESCRIPTION OF MAJOR SERVICES

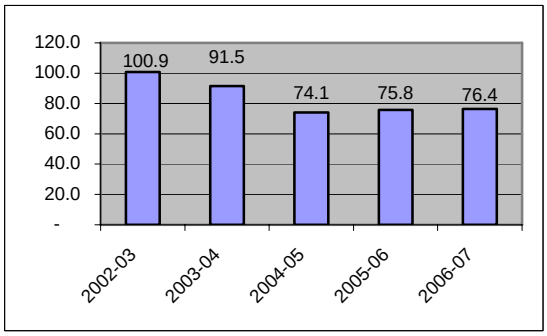
The Department of Behavioral Health's Alcohol and Drug Services program consists of comprehensive substance abuse prevention and treatment programs to county residents. Services are provided by 6 county operated clinics and approximately 30 contractors. Program Services include outpatient, residential, prevention, methadone, and case management services.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



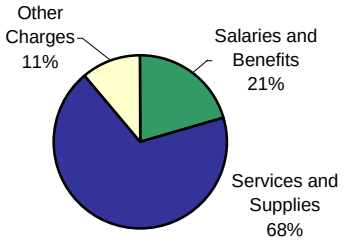
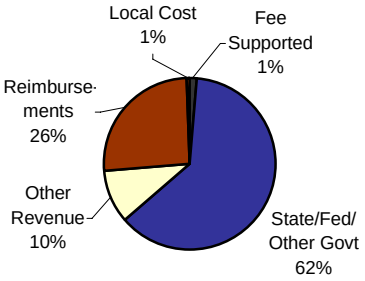
PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	20,637,876	19,218,436	19,050,106	19,104,240	17,372,212
Departmental Revenue	20,433,134	19,068,977	18,900,649	18,954,782	17,222,754
Local Cost	204,742	149,459	149,457	149,458	149,458

Expenditures for 2005-06 are less than budget primarily due to:

1. Salary savings resulting from staff turnover and delays in filling positions.
2. Contracted services less than estimated.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Alcohol and Drug Services
FUND: General

BUDGET UNIT: AAA ADS
FUNCTION: Health and Sanitation
ACTIVITY: Hospital Care

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	4,195,721	4,228,395	3,835,104	4,366,585	5,339,685	5,492,505	**152,820**
Services and Supplies	19,157,205	18,394,226	18,997,932	18,133,430	19,010,822	18,250,405	**(760,417)**
Transfers	862,676	1,412,775	1,838,454	2,038,985	1,867,371	2,945,499	**1,078,128**
Total Exp Authority	24,215,602	24,035,396	24,671,490	24,539,000	26,217,878	26,688,409	**470,531**
Reimbursements	(3,608,502)	(4,816,960)	(5,621,384)	(7,166,788)	(7,113,638)	(6,905,538)	**208,100**
Total Appropriation	20,607,100	19,218,436	19,050,106	17,372,212	19,104,240	19,782,871	**678,631**
Departmental Revenue							
Taxes	304	-	-	-	-	-	**-**
State, Fed or Gov't Aid	16,027,622	15,549,375	16,136,772	14,348,318	16,088,335	16,611,640	**523,305**
Current Services	218,452	354,411	399,153	387,089	388,753	353,000	**(35,753)**
Other Revenue	151,333	107,690	44,923	44,656	49,800	53,725	**3,925**
Other Financing Sources	-	-	-	14,797	-	-	**-**
Total Revenue	16,397,711	16,011,476	16,580,848	14,794,860	16,526,888	17,018,365	**491,477**
Operating Transfers In	4,035,423	3,057,501	2,319,801	2,427,894	2,427,894	2,615,048	**187,154**
Total Financing Sources	20,433,134	19,068,977	18,900,649	17,222,754	18,954,782	19,633,413	**678,631**
Local Cost	173,966	149,459	149,457	149,458	149,458	149,458	**-**
Budgeted Staffing					75.8	76.4	**0.6**

In 2006-07, the department will incur increased costs to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer and inflationary services and supplies purchases; and will incur decreased costs in worker's compensation. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to department recommendations.

The increased cost in 2006-07 to maintain current levels of staffing is $222,000. The final budget includes the addition of new positions to manage the contract provider network, monitor and provide technical assistance for contract and county providers, provide administrative support, and provide services in the Partnership for Healthy Babies and Perinatal programs. These costs account for salaries and benefits in the amount of $393,000 for a net of 8.4 new positions, which are offset by the vacancy factor. The cost increase associated with the addition of new positions is offset by $462,000 in budgeted salary savings anticipated due to staff turnover.

The increased cost in 2006-07 to maintain current levels of services is $377,000; however, the final budget includes a net decrease in the amount of $760,417 in services and supplies due to anticipated savings in residential contracts, an accounting change which moved Public Health services from contracted services to inter-departmental transfers, and a decrease in COWCAP charges.

The budget includes an increase in transfers in the amount of approximately $1.1 million due to the accounting change mentioned above, which moved Public Health services to inter-departmental transfers, an increase in lease costs, and an increase in administrative support costs provided by mental health staff.

Reimbursements are decreased by $208,100 due to a change in CalWORKs reimbursements from Human Services.

Additional costs in the budget will be funded with expected increases in Drug Medi-Cal revenue, a one-time increase in drug court funding, and unspent Block Grant rollover funds from 2005-06.

FINAL BUDGET CHANGES

There are no final budget changes associated with this budget unit.

Mental Health Services Act

DESCRIPTION OF MAJOR SERVICES

On November 2, 2004, voters passed Proposition 63, which established a state personal income tax surcharge of one percent on the portion of taxpayers' annual taxable income that exceeds $1 million. The proposition was enacted into law as the Mental Health Services Act (MHSA) effective January 1, 2005. The overall purpose and intent is “to reduce the long-term adverse impact on individuals, families, and state and local budgets resulting from untreated serious mental illness…to insure that all funds are expended in the most cost effective manner…and to ensure accountability to taxpayers and to the public”.

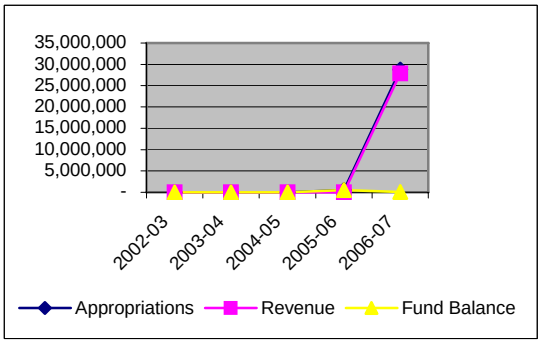
This special revenue fund was established in 2005-06. Initial planning funds received from the state were deposited into the fund, and are transferred to the Mental Health budget (MLH) as needed to cover staffing and other costs during the ongoing planning process. In 2006-07, after state approval of the department’s three-year plan, Department of Behavioral Health anticipates receipt of one-time and ongoing state funds of $27.9 million. The funds will be deposited into the special revenue fund and will be transferred to MLH as needed to fund new and expanded programs outlined in the three-year plan.

There is no staffing associated with this budget unit. This fund does not directly spend funds or provide services. It is strictly a financing budget with actual expenditures occurring within the operating budget unit of Behavioral Health (MLH).

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND

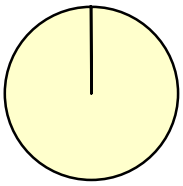
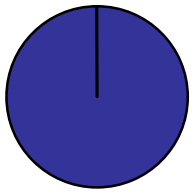


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	-	-	20,767	1,804,515	938,627
Departmental Revenue	-	-	557,971	1,267,311	1,287,155
Fund Balance				537,204	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in this budget unit are typically less than budget. The amount not expended in 2005-06 has been re-appropriated in the 2006-07 budget.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Behavioral Health
FUND: MHSA Prop 63

BUDGET UNIT: RCT MLH
FUNCTION: Health and Sanitation
ACTIVITY: Hospital Care

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Contingencies	-	-	-	-	537,204	885,732	**348,528**
Total Appropriation	-	-	-	-	537,204	885,732	**348,528**
Operating Transfers Out	-	-	20,767	938,627	-	27,900,880	**27,900,880**
Total Requirements	-	-	20,767	938,627	537,204	28,786,612	**28,249,408**
Departmental Revenue							
Use of Money and Prop	-	-	225	19,844	-	-	**-**
State, Fed or Gov't Aid	-	-	-	1,267,311	-	27,900,880	**27,900,880**
Other Revenue	-	-	557,746	-	-	-	**-**
Total Revenue	-	-	557,971	1,287,155	-	27,900,880	**27,900,880**
Fund Balance					537,204	885,732	**348,528**

FINAL BUDGET CHANGES

Contingencies increased by $831,274 due to fund balance being higher than anticipated.

Driving Under The Influence Programs

DESCRIPTION OF MAJOR SERVICES

As per Title 9, Division 4, Chapter 3, 9878 (m) of the state regulations and Health and Safety Code 11837.8 (a), the Department of Behavioral Health charges fees to privately owned and operated vendors for monitoring Penal Code (PC) 1000 and Driving Under the Influence (DUI) programs. Supervision of these programs resides with the county as indicated by Vehicle Code Section 1660.7, which states that the supervision and regulation of the first offender program resides with the county.

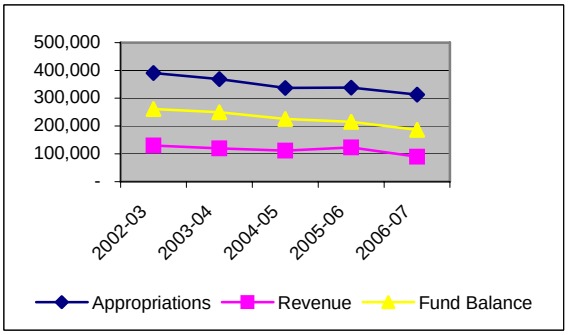
Fees collected from privately owned and operated DUI programs within the county are deposited into this fund. Funds are then transferred to Alcohol and Drug Services (ADS) as needed to meet the costs of ADS staff assigned to this function. These funds can only be used for the cost of monitoring PC 1000 and DUI programs.

At the end of 2001-02, this fund was converted from a trust fund to a special revenue fund due to an accounting change (GASB 34). This fund does not directly spend funds or provide services. It is strictly a financing budget with actual expenditures occurring within the operating budget unit ADS.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND

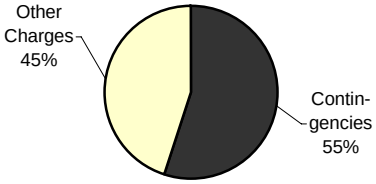
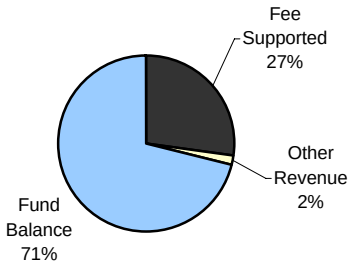


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	130,000	130,000	130,000	337,672	130,000
Departmental Revenue	118,749	105,743	114,685	122,713	137,730
Fund Balance				214,959	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in this budget unit are typically less than budget. The amount not expended in 2005-06 has been re-appropriated in the 2006-07 budget.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Behavioral Health
FUND: Driving Under the Influence Programs

BUDGET UNIT: SDC MLH
FUNCTION: Health and Sanitation
ACTIVITY: Hospital Care

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Transfers	130,000	-	-	-	-	-	**-**
Contingencies	-	-	-	-	207,672	172,171	**(35,501)**
Total Appropriation	130,000	-	-	-	207,672	172,171	**(35,501)**
Operating Transfers Out	-	130,000	130,000	130,000	130,000	140,518	**10,518**
Total Requirements	130,000	130,000	130,000	130,000	337,672	312,689	**(24,983)**
Departmental Revenue							
Use of Money and Prop	7,683	4,487	4,171	10,319	4,463	5,000	**537**
Current Services	111,066	101,256	110,514	127,411	118,250	85,000	**(33,250)**
Total Revenue	118,749	105,743	114,685	137,730	122,713	90,000	**(32,713)**
Fund Balance					214,959	222,689	**7,730**

FINAL BUDGET CHANGES

Contingencies increased by $36,894 due to fund balance being higher than anticipated.

State Block Grant Carryover Program

DESCRIPTION OF MAJOR SERVICES

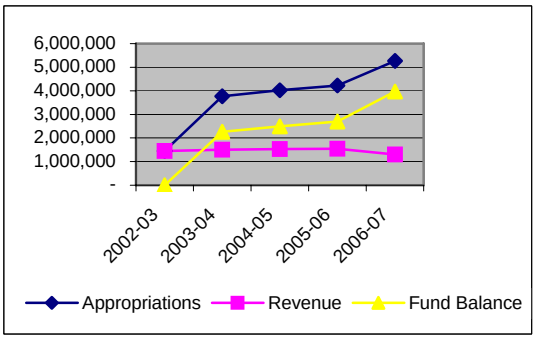
Alcohol and Drug Services (ADS) utilizes this Special Revenue Fund to hold money received from the State Department of Alcohol and Drug Programs (ADP) under a multi-year cost reimbursement contract that allows the county to retain unused federal Substance Abuse Prevention and Treatment (SAPT) funds for use in the next fiscal year. These funds are to be spent on alcohol abuse prevention, education, and treatment in schools and the community as described in the annual update to the contract between county and the state. Funds are transferred to ADS based on the needs of the program.

At the end of 2001-02, this fund was converted from a trust fund to a special revenue fund due to an accounting change (BASB 34). This fund does not directly spend funds or provide services. It is strictly a financing budget with the actual expenditures occurring within the operating budget unit of ADS.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND

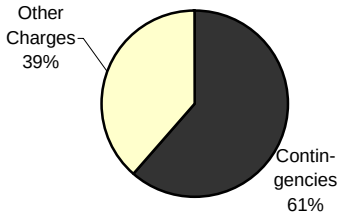
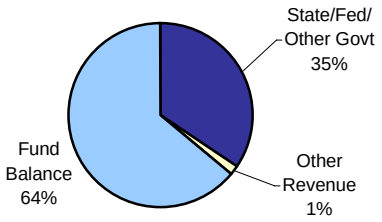


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	-	2,277,501	1,789,801	4,228,844	1,897,894
Departmental Revenue	2,263,064	999,631	1,986,801	1,539,219	2,580,932
Fund Balance				2,689,625	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in this budget unit are typically less than budget. The amount not expended is in 2005-06 has been re-appropriated in the 2006-07 budget.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Behavioral Health
FUND: State Block Grants Carryover Program

BUDGET UNIT: SDH MLH
FUNCTION: Health and Sanitation
ACTIVITY: Hospital Care

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Contingencies	-	-	-	-	2,330,950	3,230,535	**899,585**
Total Appropriation	-	-	-	-	2,330,950	3,230,535	**899,585**
Operating Transfers Out	-	2,277,501	1,789,801	1,897,894	1,897,894	2,037,530	**139,636**
Total Requirements	-	2,277,501	1,789,801	1,897,894	4,228,844	5,268,065	**1,039,221**
Departmental Revenue							
Use of Money and Prop	695	16,948	41,134	94,027	19,219	75,000	**55,781**
State, Fed or Gov't Aid	2,262,369	982,683	1,945,667	2,486,905	1,520,000	1,820,401	**300,401**
Total Revenue	2,263,064	999,631	1,986,801	2,580,932	1,539,219	1,895,401	**356,182**
Fund Balance					2,689,625	3,372,664	**683,039**

FINAL BUDGET CHANGES

Revenue increased by $595,401 due to fund balance being higher than anticipated.

Court Alcohol and Drug Program

DESCRIPTION OF MAJOR SERVICES

The special revenue fund consists of three revenue sources:

- The first source is referred to as Statham funds, which are fines collected from individuals convicted of Driving Under the Influence (DUI) offenses.
- The second source is fines imposed by Senate Bill 921 that went in effect on September 23, 1986. The bill requires persons convicted of an offense involving a controlled substance to pay a drug program fee in an amount not to exceed $100 for each separate offense. The money collected is to be used for drug abuse programs in schools and the community.
- The third source is fines imposed by Senate Bill 920 that went in effect on September 24, 1996. The bill requires persons convicted of specific alcohol related offenses to pay an additional alcohol abuse education and prevention penalty assessment in an amount not to exceed $50. The money collected is to be used exclusively for alcohol abuse and prevention services.

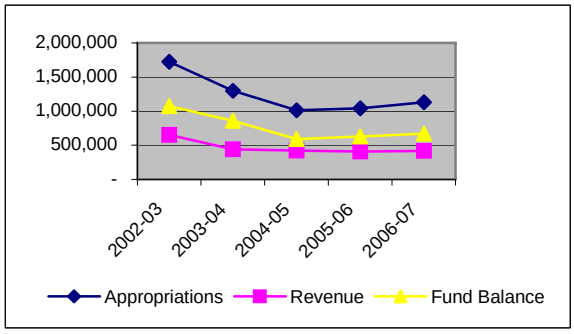
All revenue is collected by the Courts and Central Collections and then transferred into this fund for later distribution to Alcohol and Drug Services.

There is no staffing associated with this budget unit. At the end of 2001-02, this fund was converted from a trust fund to a special revenue fund due to an accounting change (GASB 34). This fund does not directly spend funds or provide services. It is strictly a financing budget with actual expenditures occurring within the operating budget unit of ADS. The revenue transferred to ADS funds alcohol abuse prevention, education, and treatment in schools and the community.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND

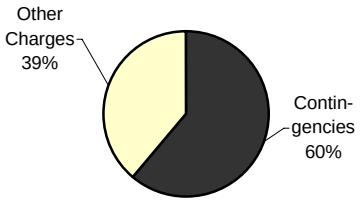
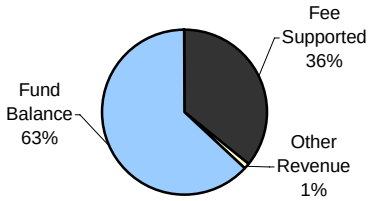


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	650,000	650,000	400,000	1,037,578	400,000
Departmental Revenue	431,110	385,125	439,099	407,687	475,137
Fund Balance				629,891	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in this budget unit are typically less than budget. The amount not expended in 2005-06 has been re-appropriated in the 2006-07 budget.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Behavioral Health
FUND: Court Alcohol & Drug Program

BUDGET UNIT: SDI MLH
FUNCTION: Health and Sanitation
ACTIVITY: Hospital Care

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Transfers	650,000	-	-	-	-	-	**-**
Contingencies	-	-	-	-	637,578	690,538	**52,960**
Total Appropriation	650,000	-	-	-	637,578	690,538	**52,960**
Operating Transfers Out	-	650,000	400,000	400,000	400,000	437,000	**37,000**
Total Requirements	650,000	650,000	400,000	400,000	1,037,578	1,127,538	**89,960**
Departmental Revenue							
Fines and Forfeitures	399,454	370,569	418,534	443,874	396,000	403,000	**7,000**
Use of Money and Prop	30,830	13,782	16,036	31,263	11,687	12,000	**313**
Other Revenue	826	774	4,529	-	-	-	**-**
Total Revenue	431,110	385,125	439,099	475,137	407,687	415,000	**7,313**
Fund Balance					629,891	712,538	**82,647**

FINAL BUDGET CHANGES

Contingencies increased by $45,048 due to fund balance being higher than anticipated.

Proposition 36

MISSION STATEMENT

The Mission of Proposition 36 is to provide nonviolent drug offenders with proven and effective treatment strategies rather than incarceration through a collaborative effort of stakeholders.

DESCRIPTION OF MAJOR SERVICES

In November 2000, California passed Proposition 36, the Substance Abuse and Crime Prevention Act of 2000 (Act). The Act mandated that certain persons convicted of a nonviolent drug possession offense, and any parolee who is determined by the Parole Authority to have committed a nonviolent drug possession offense, or violated any other drug-related condition of parole, will be provided drug treatment and related services in lieu of incarceration. On February 6, 2001, the Board of Supervisors designated Human Services as the county lead agency for implementation of the Act and established a local interest earning special revenue fund for funds received from the state for this program. On April 18, 2006, the Board of Supervisors approved a change in the lead agency from Human Services to the Department of Behavioral Health (DBH), as most Prop 36 funds are utilized by Alcohol and Drug Services, which functions within DBH.

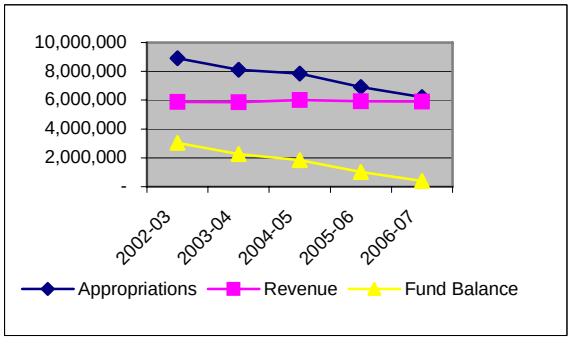
This special revenue fund does not directly spend funds or provides services; it is used only to account for disposition of the funds received from the state. Funds are transferred to the department of Alcohol and Drug Services and Probation who provide the treatment and oversight of the parolees.

Proposition 36 was intended as a 5 year demonstration project for the period of July 1, 2001 through June 30, 2006. Revenue of $2.77 million was allocated to the county for the period of January 1, 2001 through June 30, 2001 as start up funds. During the planning for implementation a decision was made that the anticipated annual allocation would not keep pace with expenditures. Therefore, the $2.77 million was deposited in the Proposition 36 special revenue fund to finance treatment and probation costs that exceeded the annual allocation. A portion of the reserve has been used annually to finance costs that have exceeded the annual allocation. Although Prop 36 was intended to sunset on June 30, 2006, the Governor has included funding in the state's 2006-07 proposed budget to continue Prop 36 activities.

There is no staffing associated with this budget unit.

BUDGET HISTORY

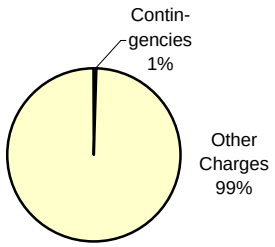
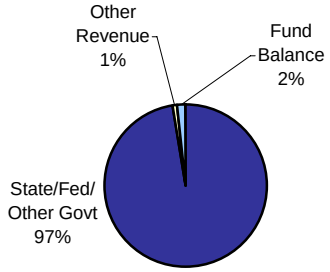
5-YEAR BUDGET TREND



PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	6,625,029	6,214,085	6,792,989	6,920,756	6,891,758
Departmental Revenue	5,901,930	5,787,236	5,959,084	5,910,405	5,984,314
Fund Balance				1,010,351	

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Behavioral Health
FUND: Proposition 36

BUDGET UNIT: RHD MLH
FUNCTION: Health and Sanitation
ACTIVITY: Health

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Transfers	2,591,826	6,214,085	6,792,989	6,891,758	6,888,196	6,164,567	**(723,629)**
Contingencies	-	-	-	-	32,560	38,113	**5,553**
Total Appropriation	2,591,826	6,214,085	6,792,989	6,891,758	6,920,756	6,202,680	**(718,076)**
Operating Transfers Out	4,033,203	-	-	-	-	-	**-**
Total Requirements	6,625,029	6,214,085	6,792,989	6,891,758	6,920,756	6,202,680	**(718,076)**
Departmental Revenue							
Use of Money and Prop	182,503	114,515	101,600	122,409	50,000	50,000	**-**
State, Fed or Gov't Aid	5,719,427	5,672,721	5,857,261	5,860,405	5,860,405	6,049,773	**189,368**
Other Revenue	-	-	223	1,500	-	-	**-**
Total Revenue	5,901,930	5,787,236	5,959,084	5,984,314	5,910,405	6,099,773	**189,368**
Fund Balance					1,010,351	102,907	**(907,444)**

Transfers for salaries and benefits and services and supplies are decreasing in 2006-07 due to decreases in staffing for drug programs and decreased contract costs for programs. Contingencies are increased as a result of the decrease in transfers. State aid is increased to reflect the state's preliminary allocation report. Fund balance is decreased as a result of expenditures outpacing revenues in 2005-06.

FINAL BUDGET CHANGES

The lower than anticipated fund balance is attributable to expenditures being higher than the department originally estimated in 2005-06, without a corresponding increase in revenue. The following fund balance adjustments were made: 1) State aid was increased by $192,272 per the state's revised allocation report; and 2) Contingencies were decreased by $114,430.

PUBLIC HEALTH

MISSION STATEMENT

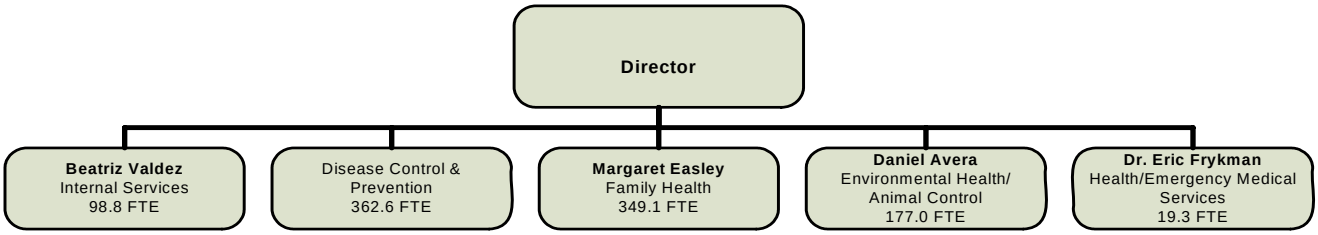
To promote and improve the health, safety, well being, and quality of life of San Bernardino County residents and visitors.

STRATEGIC GOALS

1. Prevent disease and disability, and promote healthy lifestyles.

2. Promote and ensure a healthful environment.

ORGANIZATIONAL CHART



SUMMARY OF BUDGET UNITS

	2006-07				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
Public Health	81,277,158	78,976,899	2,300,259		840.4
California Children's Services	17,604,866	14,251,621	3,353,245		171.4
Indigent Ambulance	472,501		472,501		
Bio-Terrorism Preparedness	3,417,809	2,807,953		609,856	
Vital Statistics State Fees	518,586	153,000		365,586	
Ambulance Performance Based Fines	533,911	302,500		231,411	
Vector Contol Assessments	3,599,897	1,758,000		1,841,897	
TOTAL	107,424,728	98,249,973	6,126,005	3,048,750	1,011.8

Detailed information for each budget unit is provided, along with a description of the services provided, budget unit history and applicable performance measures.

Public Health

DESCRIPTION OF MAJOR SERVICES

The Department of Public Health provides a wide range of services to prevent diseases and improve the health, safety, and quality of life for residents and visitors of San Bernardino County. The department operates over thirty different programs, many of which are mandated by the State Health and Safety Code. Funding comes from state and federal grants, local fees, charges for services, tax revenue, and a small amount of county general fund for Animal Care & Control related expenses. Many programmatic changes occurred during the year including: the elimination of the Adolescent Sibling Pregnancy Prevention Programs (ASPPP) as of March 1, 2006, the implementation of the Screening, Assessment, Referral, and Treatment (SART) program, the implementation of a new underage drinking and prevention program; the termination of Rancho Cucamonga contract for Animal Care and Control services, as the city will now operate its own shelter, to name a few. Some of our ongoing key service delivery functions are described below.

Communicable Disease Control and Prevention
Disease control services relate to the surveillance and prevention of illness and disease such as tuberculosis, HIV/AIDS, reproductive health, immunizations, and tobacco use and prevention and education services.

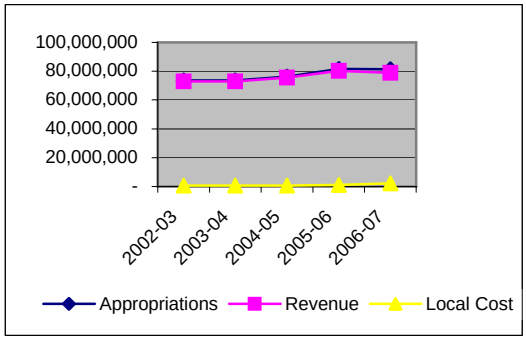
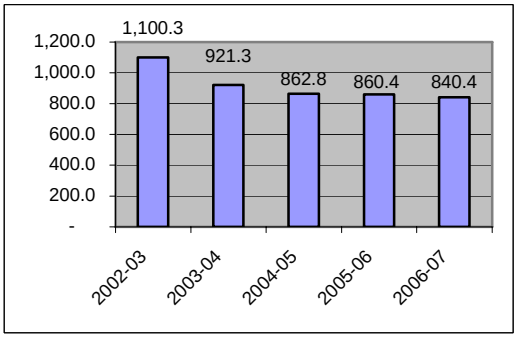
Bio-Terrorism Response and Emergency Medical Services
As a result of a federal initiative, the department has developed a Comprehensive Bio-Terrorism Preparedness and Response plan. This program enhances the county's capacity to respond quickly to emergencies in case of a natural disaster or a bio-terrorism act.

Maternal and Child Health
Services focus on the prevention of disease or disability to maximize the potential of an individual or family unit and promote healthy outcomes in high-risk populations. Clinical programs providing diagnosis, treatment, and education focus on prenatal care and child health.

Environmental Health Services
The purpose of environmental health services is to prevent, eliminate, or reduce hazards that could adversely affect health, safety, and quality of life through an integrated and comprehensive array of programs such as Food Protection, Recreational Health, Regulatory Water activities, and Vector Control.

The Animal Care and Control Program
Services protect the public from rabies through mass vaccination of the County pet dog population, stray animal abatement (through enforcement of the leash law), wild life rabies surveillance, quarantine of biting animals, laboratory examination of animals for rabies, and public education. In addition, the program investigates animal complaints and provides safe sheltering care, return, adoption, or as a last resort, the humane euthanasia of unwanted animals.

BUDGET HISTORY

5-YEAR BUDGET TREND	5-YEAR STAFFING TREND
	

PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	69,945,977	73,652,517	75,412,592	87,452,942	76,432,804
Departmental Revenue	69,436,828	72,978,701	74,356,914	86,183,088	75,128,834
Local Cost	509,149	673,816	1,055,678	1,269,854	1,303,970
Budgeted Staffing				869.4	

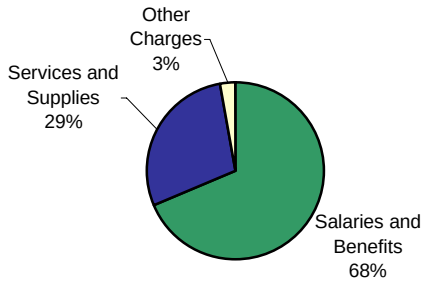
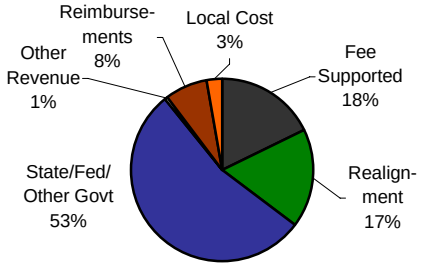
Services and supplies decreases are related to one-time expenditures from the Bio-Terrorism and Preparedness Program. This program received approval to spend carryover funds from prior years. Funds will be used to run disaster preparedness table top exercises and a functional exercise along with purchasing satellite communication phones, supplies for the receipt of the Strategic National Stockpile, earthquake and natural disaster preparedness kits for all Department clinics and training for Department staff in National Incident Management Systems (NIMS), Incident Command Systems (ICS), Response/Recovery and Crisis Communication.

Reimbursements are significantly higher than modified budget primarily due to an increase in administrative expenses paid by California Children Services. Realignment was decreased as a result of this increase in reimbursements and salary savings.

Total revenues are lower than modified budget. State and federal revenue is under budget due to the following changes: 1) the “Eliminating Disparities” grant for Maternal Health did not materialize for a total of $750,000; 2) the Adolescent, Family and Life program anticipates a funding reduction of $721,300 due to the elimination of the Siblings component and a decreased in matching from the state government; 3) the Lead program is anticipating a reduction in its Housing Urban and Development (HUD) Lead grant of $440,000; 4) Targeted Case Management revenue is expected to be $408,000 lower than budgeted due to a reduction in the state’s approved fee and a lower than anticipated number of clients; and 5) Reproductive Health estimates its Family Planning Access Care Treatment (FPACT) funding to be $1,040,000 lower than budgeted as a result of lower than anticipated clients. The department also anticipates other miscellaneous decreases in revenue in the amount of $435,046.

Operating transfers are significantly lower than modified budget as a result of the Board’s mid-year action to accept a Homeland Security grant for Inland Counties Emergency Medical Agency (ICEMA) to purchase an Emergency Medical System in 2006-07 to be implemented countywide.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Public Health
FUND: General

BUDGET UNIT: AAA PHL
FUNCTION: Health and Sanitation
ACTIVITY: Health

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	49,822,614	52,125,021	51,607,535	54,992,869	58,689,243	59,027,887	**338,644**
Services and Supplies	24,237,968	21,811,683	23,260,343	21,630,283	23,140,638	24,107,463	**966,825**
Central Computer	463,669	430,079	543,087	617,030	571,074	592,400	**21,326**
Other Charges	-	-	-	467,505	-	100,000	**100,000**
Equipment	238,069	138,938	328,385	334,218	389,295	280,600	**(108,695)**
Vehicles	-	2,199	426,972	294,806	20,149	13,000	**(7,149)**
Transfers	2,397,127	2,973,539	2,767,539	3,153,721	3,255,272	3,427,439	**172,167**
Total Exp Authority	77,159,447	77,481,459	78,933,861	81,490,432	86,065,671	87,548,789	**1,483,118**
Reimbursements	(7,999,464)	(3,828,942)	(3,784,019)	(5,458,617)	(4,574,610)	(6,271,631)	**(1,697,021)**
Total Appropriation	69,159,983	73,652,517	75,149,842	76,031,815	81,491,061	81,277,158	**(213,903)**
Operating Transfers Out	785,994	-	262,750	400,989	-	-	**-**
Total Requirements	69,945,977	73,652,517	75,412,592	76,432,804	81,491,061	81,277,158	**(213,903)**
Departmental Revenue							
Taxes	98,328	108,716	100,970	99,868	122,000	122,000	**-**
Licenses & Permits	6,010,784	6,076,999	6,559,107	7,122,614	6,437,133	6,990,682	**553,549**
Fines and Forfeitures	283,022	580,016	418,248	426,629	267,700	400,500	**132,800**
Realignment	13,908,689	13,740,368	12,973,918	11,008,999	14,995,159	14,164,292	**(830,867)**
State, Fed or Gov't Aid	38,479,789	41,385,319	41,432,930	42,455,418	45,307,901	43,745,964	**(1,561,937)**
Current Services	8,834,468	7,120,382	7,906,027	8,383,548	7,905,474	7,033,099	**(872,375)**
Other Revenue	122,004	259,769	204,450	213,871	108,016	406,600	**298,584**
Other Financing Sources	-	193	-	7,438	-	-	**-**
Total Revenue	67,737,084	69,271,762	69,595,650	69,718,385	75,143,383	72,863,137	**(2,280,246)**
Operating Transfers In	1,699,744	3,706,939	4,761,264	5,410,449	5,211,596	6,113,762	**902,166**
Total Financing Sources	69,436,828	72,978,701	74,356,914	75,128,834	80,354,979	78,976,899	**(1,378,080)**
Local Cost	509,149	673,816	1,055,678	1,303,970	1,136,082	2,300,259	**1,164,177**
Budgeted Staffing					860.4	840.4	**(20.0)**

In 2006-07, the department will incur increased costs to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer and inflationary services and supplies purchases; and will incur decreased costs in worker's compensation. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to Board approved mid-year adjustments, and department recommendations.

Program changes for 2006-07 include the following:

Appropriation is decreasing by $3,049,290 and includes the following changes:

- For several years, salary and benefit costs have increased at a significant rate as a result of increases in workers compensation, retirement, and anticipated salary increases. Departmental revenues, which are primarily state and federal grants have been unable to keep pace with the rapid increases in the costs over the last few years. The department has monitored staffing levels diligently over the last four years and has fortunately not had to seek Board of Supervisors approval to implement the layoff plans that were developed during the previous budgets. The department will once again transfer staff between programs to ensure that staffing is allocated appropriately to available funding streams and work diligently with other departments to transfer staff in an effort to avoid layoffs. In addition, the department is requesting reclassification of three clerical positions; one Clerk III to Fiscal Specialist, one Supervising Office Assistant to Office Specialist, and one Fiscal Assistant to Fiscal Specialist. The result of all these changes is a total decrease in salaries and benefits costs of $532,420 and a net reduction in budgeted staffing of 30.6. The total cost increases related to salary and benefits is $2,965,643. In order to fund these cost increases, the department had to reduce staffing.
- Services and supplies are decreasing by $760,398. This decrease is related to professional service contracts as a result of two grants ending this year: 1) the HUD lead grant and the Office of Traffic Safety grant. In addition, a reduction in professional services was also made to correct the budget for Title I (Ryan White Care Act) program.
- Equipment and vehicle purchases are decreasing to eliminate one-time expenditures from the Bio-Terrorism program. Additionally, some programs are electing to purchase replacement equipment that has been delayed during the previous years. To that end, the budget also requests two photocopiers and three server replacements.
- Transfers out to other departments are increasing by $172,167 with lease cost increases being more than offset by reduced payments to the Human Services Group (HS) for audit support and legislative analysis. Furthermore, the cost for the Human Resources Officer assigned to the department is now reflected in transfers instead of salaries and benefits.
- Reimbursements from other departments are increasing by $1,697,021 as a result of increases due to previously reflected revenue in current services, an expansion of the Child Health RxforKids program, new nursing services to the Probation department, and an increase in administrative costs and program support provided to California Children Services (CCS). This increase was partially offset by a decrease in reimbursements from Human Services due to the elimination of nursing services to CalWorks recipients.

Departmental revenue is decreasing by $3,203,487 and includes the following changes:

- Licenses and Permits revenue is increasing by $131,387 due to an increase in environmental health permits revenue partially offset by a decrease in animal control license revenues to reflect the termination of the Rancho Cucamonga contract.
- Fines and forfeitures are increasing by $132,800 to reflect the current trend of fines collected by the Superior Court for criminal offenses. These funds are used to support ICEMA.
- Realignment is decreasing by $830,867 due to the additional funds reimbursed by California Children Services.
- State funding is increasing by $255,452 primarily due to increases in the Women, Infant, and Children funding, SB 90 revenue, and Child Health funding, partially offset by a decrease in Reproductive Health funding and the Adolescent, Family, Life funding.
- Federal funding is decreasing by $1,992,727 primarily as a result of the elimination of Targeted Case Management services; the reduction in the HUD Lead grant; and the elimination of “Eliminating Disparities” grant that never materialized.
- Current services/other revenue are decreasing by a net of $715,825 primarily as the result of a reclassification of revenues from current services to other revenue or to reimbursements due to GASB 34 and to better track grant funds provided by other than the state and federal government. Also, current services decreased due to the termination of the contract with the Rancho Cucamonga city for Animal Care and Control services.
- Operating transfers in are decreasing by $183,707 primarily due to the elimination of one-time funding from the Homeland Security grant that is transfer from the Office of Emergency Services.

The net local cost increase for the department is $154,197. The Animal Care and Control (ACC) program received an increase of $242,197 to pay for salary and benefit cost increases. This amount was partially offset by the elimination of the one-time local cost of $88,000, which funded West Nile Virus preventive and educational services.

FINAL BUDGET CHANGES

The Board approved the following budget adjustments:

- Appropriation and local cost increase of $140,400 for Fleet Management rate adjustments.
- Appropriation and revenue increase of $175,338 for Pandemic Influenza Emergency Preparedness planning activities.
- Appropriation and revenue increase of $1,085,873 for the carryover of unused 2005-06 Preparedness and Response Bioterrorism funds to be used in 2006-07 for the purchase of supplies and equipment.
- Appropriation and revenue increase of $5,170 for preventive veterinary services permit fees and renewal application late fees for pet shops and grooming parlors.
- Appropriation and revenue increase of $559,026 in Environmental Health fees to restore four (4) Environmental Health Specialists and one (1) Office Assistant positions.
- The use of $478,762 in local cost for the continued implementation of the “Healthy Communities” Program.
- The use of $177,000 in local cost to hire a Public Health Veterinarian and Registered Veterinarian Technician to improve medical care provided to animals and services provided to the public.
- The use of $213,818 in local cost for the provision of professional animal shelter services in the Town of Yucca Valley and increased animal control and shelter services in the unincorporated areas of Victorville and the West End.

PERFORMANCE MEASURES

Description of Performance Measure	2005-06 Actual	2006-07 Projected
The number of pregnant women who are provided appropriate screening, education and treatment referral services regarding perinatal substance abuse.	N/A	25%
Increase by 4% the immunization status for children 24 months of age with 4DTP, 3 Polio, and 1 MMR, (based on the Kindergartent Retrospective Assessment Survey).	N/A	84%
The number of complete breast cancer screening services to uninsured, low-income women over the age of 40 years.	N/A	5%
Increase the number of restaurant inspections conducted.	N/A	2%
Increase the number of restaurant food handlers receiving training and issued certificates.	N/A	3%
Decrease the number of animal impounds (strays).	N/A	2%
Decrease the number of water sources where mosquitoes breed.	N/A	5%
Increase the number of the animals receiving medical under the care of Animal Care and Control due to the addition of a Registered Veterinary Technician and Veterinarian, as well as improve services provided to the public.	N/A	300%

California Children's Services

DESCRIPTION OF MAJOR SERVICES

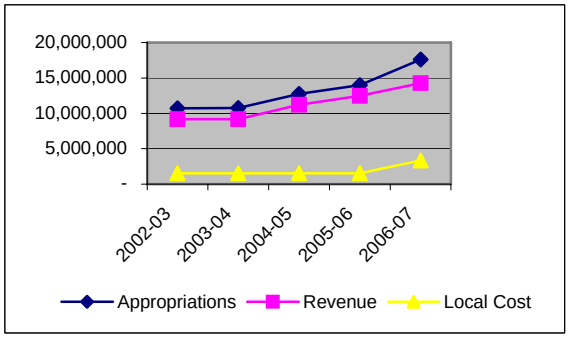
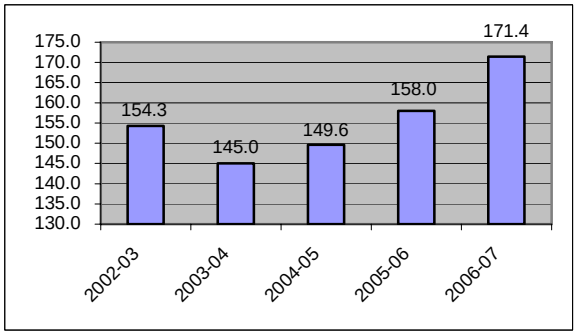
California Children's Services (CCS) is a state program that provides case management, diagnosis, and treatment services to individuals up to 21 years of age with severe qualifying medical conditions and whose families are unable to pay for all or part of their care. State law requires the county to maintain a mandated minimum funding level. In addition to realignment dollars and the county's mandated contribution, funding also comes from Medi-Cal, private insurance, and patient co-payments. Revenues are based upon individual client eligibility for specific programs such as Medi-Cal, Healthy Families, or CCS alone (people who do not qualify for other programs or cannot afford to pay their Medi-Cal co-share payments).

The revenue breakdown among federal, state, realignment, and county general fund support depends on the type of services provided under this program. This program provides two types of services:

1. Administrative Component – Case management activities which include determining program eligibility, evaluating needs for specific services, determining the appropriate providers, and authorizing/paying for medically necessary care. Administrative funding is based on staffing standards and caseload mix of CCS clients. In other words, it depends on which federal, state, or county program in which the children are enrolled.
   - Medi-Cal accounts for approximately 80%. Federal and state funds reimburse CCS for 100% of the costs.
   - Healthy Families accounts for approximately 11%. This federal and state program reimburses CCS for 82.5% of the costs. The remaining 17.5% local share is equally funded by Social Services Realignment (8.75%) and general fund support (8.75%).
   - CCS or Non-Medi-Cal caseload accounts for approximately 9%. Federal and state funds account for 50% of the costs associated with treating this clientele. The remaining 50% is split equally between Social Services Realignment (25%) and general fund support (25%).
2. Medical Therapy Component – Provides physical therapy, occupational therapy, and medical therapy conference services. Licensed physical therapists and certified occupational therapists provide evaluation, treatment, consultation services, and case management.

The state reimburses the county 50% of the costs incurred by this program. The remaining 50% is equally funded by Social Services Realignment and general fund support. Additionally, this program is allowed to bill Medi-Cal for therapy provided to Medi-Cal eligible clients. This revenue is split 75% state and 25% county. Approximately 80% of the caseload in the medical therapy component is Medi-Cal eligible.

BUDGET HISTORY

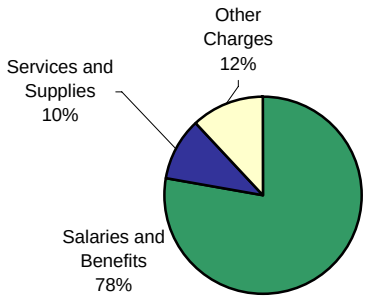
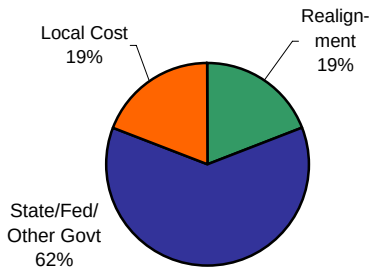
5-YEAR BUDGET TREND	5-YEAR STAFFING TREND
	

PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	8,076,824	10,044,604	11,041,819	15,621,604	14,054,913
Departmental Revenue	6,638,257	8,567,764	9,118,390	12,477,188	11,023,247
Local Cost	1,438,567	1,476,840	1,923,429	3,144,416	3,031,666
Budgeted Staffing				158.0	

Appropriation for 2005-06 is less than modified budget primarily due to vacant positions which have been difficult to fill. Departmental Revenue is also less than modified budget due to reduced claims to the state coupled with a change in the cost sharing percentages for Medi-Cal clients from 50/50 to 75% state and 25% county.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: California Children's Services
FUND: General

BUDGET UNIT: AAA CCS
FUNCTION: Health and Sanitation
ACTIVITY: Hospital Care

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	6,507,610	7,886,944	9,091,788	10,568,993	11,758,789	13,683,759	**1,924,970**
Services and Supplies	1,413,741	1,649,577	1,335,375	1,649,341	1,563,274	1,695,815	**132,541**
Central Computer	-	-	-	-	-	128,066	**128,066**
Equipment	-	-	-	7,004	10,000	-	**(10,000)**
Transfers	155,473	508,083	614,656	1,829,575	676,791	2,097,226	**1,420,435**
Total Appropriation	8,076,824	10,044,604	11,041,819	14,054,913	14,008,854	17,604,866	**3,596,012**
Departmental Revenue							
Realignment	1,438,041	1,476,840	1,923,419	3,012,979	1,538,041	3,353,245	**1,815,204**
State, Fed or Gov't Aid	5,172,702	7,047,123	7,098,263	7,983,596	10,898,272	10,868,142	**(30,130)**
Current Services	27,414	26,136	25,979	26,433	31,400	30,034	**(1,366)**
Other Revenue	100	17,665	70,729	239	3,100	200	**(2,900)**
Total Revenue	6,638,257	8,567,764	9,118,390	11,023,247	12,470,813	14,251,621	**1,780,808**
Local Cost	1,438,567	1,476,840	1,923,429	3,031,666	1,538,041	3,353,245	**1,815,204**
Budgeted Staffing					158.0	171.4	**13.4**

In 2006-07, the department will incur increased costs to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer and inflationary services and supplies purchases; and will incur decreased costs in worker's compensation. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to Board approved mid-year adjustments, and department recommendations.

The budget contains significant increases in Social Services Realignment and general fund support to fund Administrative Expenses that were inappropriately paid by the Department of Public Health budget in previous years, increased costs in providing mandated treatment, and a change in the revenue sharing for Medi-Cal clients from 50/50 to 75% state/25% county. State law requires the county to maintain a mandated minimum funding level for this program. This funding is provided 50% by Social Services Realignment and 50% by general fund support. The Board approved the increase in general fund support of $1.6 million in November 2005. A comparable amount in Social Services Realignment is needed to fund these mandated services.

Staffing is increased 13.4 positions. The department added 1.0 new position in the therapy unit and 11.8 positions in the administrative unit (these 11.8 positions are approximately 93% funded by state and federal revenue). In addition, budgeted staffing also increased by 0.6 position to reflect the full-year staffing for some positions that were budgeted for only a portion of the year in 2005-06. These positions are needed to comply with mandated staffing requirements imposed by the state.

FINAL BUDGET CHANGES

There are no final budget changes associated with this budget unit.

Indigent Ambulance

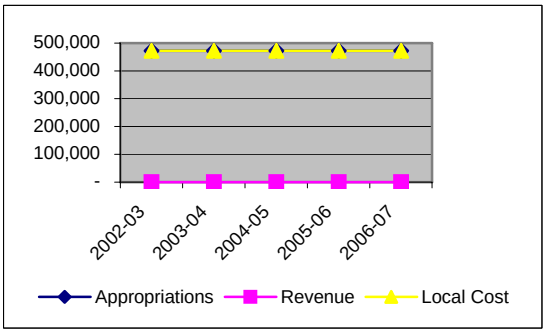
DESCRIPTION OF MAJOR SERVICES

This budget provides financing for ambulance contractors who transport indigents to the Arrowhead Regional Medical Center, or the closest hospital under certain life-threatening situations. It also funds transport of indigent tuberculosis patients to Riverside County Hospital for treatment, and up to the extent of available appropriations, pays for the Sheriff's Department transport of indigent inmates (with the remainder paid directly by the Sheriff's Department). The appropriations in this budget unit are maintained at a constant level.

There is no staffing associated with this budget unit.

BUDGET HISTORY

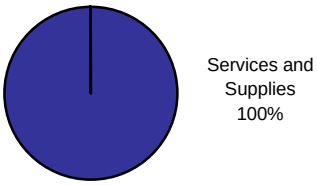
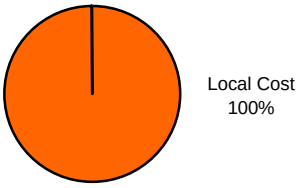
5-YEAR BUDGET TREND



PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	472,501	472,425	472,501	472,501	471,838
Departmental Revenue	-	-	-	-	-
Local Cost	472,501	472,425	472,501	472,501	471,838

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Public Health
FUND: General

BUDGET UNIT: AAA EMC
FUNCTION: Health and Sanitation
ACTIVITY: Health

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Services and Supplies	472,501	472,425	472,501	471,838	472,501	472,501	-
Total Appropriation	472,501	472,425	472,501	471,838	472,501	472,501	-
Local Cost	472,501	472,425	472,501	471,838	472,501	472,501	-

FINAL BUDGET CHANGES

There are no final budget changes associated with this budget unit.

Bio-Terrorism Preparedness

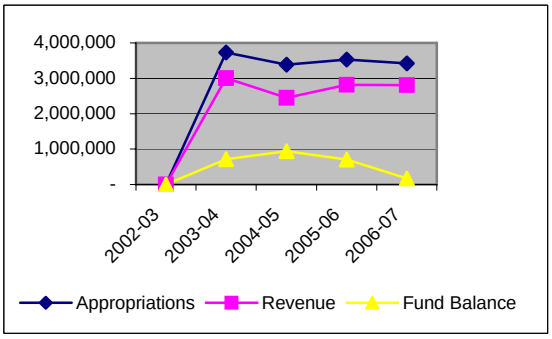
DESCRIPTION OF MAJOR SERVICES

State bio-terrorism funds are received into this budget and transferred out as needed to Public Health to reimburse for actual bio-terrorism preparedness related expenditures. This is a financing budget unit only; no actual expenditures or activities are conducted via this budget unit.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND

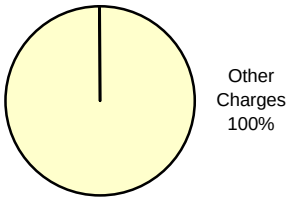
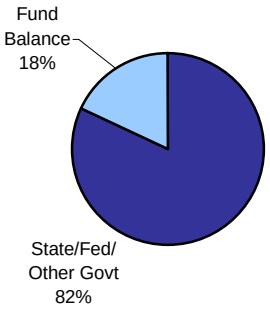


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	275,000	2,049,513	2,465,631	3,526,729	2,864,139
Departmental Revenue	989,839	2,271,952	2,233,531	2,821,551	2,768,816
Fund Balance				705,178	

In 2005-06, operating transfers are higher than modified budget as the department expended some of the carryover funds from 2005-06.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Public Health
FUND: Bio-Terrorism Preparedness

BUDGET UNIT: RPL PHL
FUNCTION: Public Protection
ACTIVITY: Other Protection

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Contingencies	-	-	-	-	730,178	-	**(730,178)**
Total Appropriation	-	-	-	-	730,178	-	**(730,178)**
Operating Transfers Out	275,000	2,049,513	2,465,631	2,864,139	2,796,551	3,417,809	**621,258**
Total Requirements	275,000	2,049,513	2,465,631	2,864,139	3,526,729	3,417,809	**(108,920)**
Departmental Revenue							
Use of Money and Prop	14,415	23,310	29,924	50,883	25,000	15,000	**(10,000)**
State, Fed or Gov't Aid	975,424	2,248,642	2,203,607	2,717,933	2,796,551	2,792,953	**(3,598)**
Total Revenue	989,839	2,271,952	2,233,531	2,768,816	2,821,551	2,807,953	**(13,598)**
Fund Balance					705,178	609,856	**(95,322)**

The department received approval from the state to spend carryover funds from previous years in the period August 31, 2005 through August 30, 2006.

In 2006-07, operating transfers out reflect an increase as a result of spending some of the carryover funds in July and August 2006. These funds will be used to purchase a disaster recover system that will backup Public Health data and restore it immediately after a disaster. No contingencies were budgeted in 2006-07 as the department anticipates spending its fund balance in this year.

FINAL BUDGET CHANGES

Operating transfers increased by $436,342 for the purchase of supplies and equipment not acquired in 2005-06, due to fund balance being higher than anticipated.

Vital Statistics State Fees

DESCRIPTION OF MAJOR SERVICES

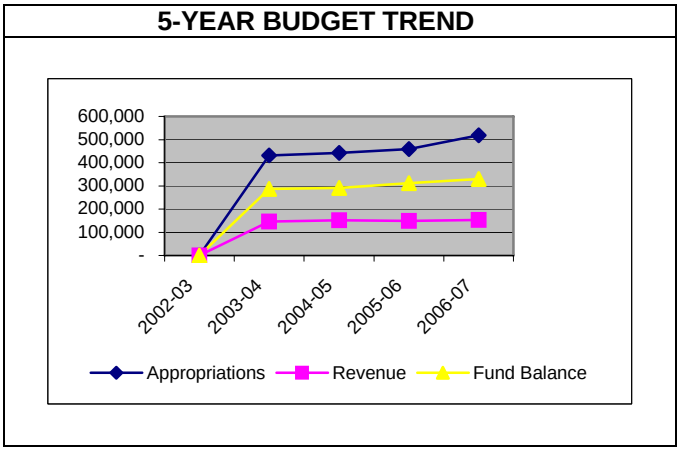
This fund holds fees set by the state and collected from purchasers of birth and death certificates. Funds are transferred to Public Health to fund Vital Statistics expenditures. Per Health and Safety Code 103625 all applicants for birth or death certificates shall pay an additional $3 to be collected by the county and disbursed as follows:

1. 45% of the fee shall be distributed to the State Registrar, and

2. The remaining 55% shall be deposited into the Vital and Health Statistics fund for the purpose of defraying administrative costs of collecting and reporting with respect to those fees and for other costs as follows:
   a) Modernization of vital record operations, including improvement, automation, and technical support of vital record systems.
   b) Improvement in the collection and analysis of health-related birth and death certificate information, and other community health data collection and analysis, as appropriate.
   c) Funds collected shall not be used to supplant funding in existence on January 1, 2002 that are necessary for the daily operation of vital records systems.

There is no staffing associated with this budget unit.

BUDGET HISTORY

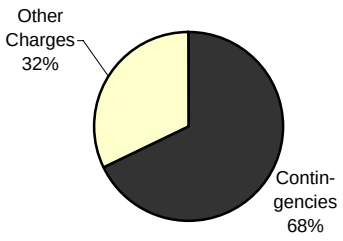
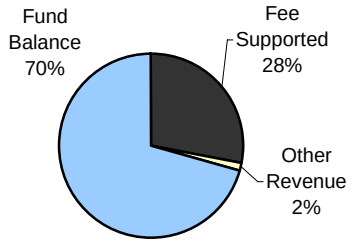


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	142,909	143,688	127,782	459,669	111,381
Departmental Revenue	146,511	148,184	148,297	151,300	165,599
Fund Balance				308,369	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in this budget unit are typically less than budget. The amount not expended in 2005-06 has been re-appropriated in the 2006-07 budget. Operating transfers out are lower than modified budget as a result of the non-purchase of systems and software to scan and digitally store vital statistics data.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Public Health
FUND: Vital Statistics State Fees

BUDGET UNIT: SCI PHL
FUNCTION: Health and Sanitation
ACTIVITY: Health

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Contingencies	-	-	-	-	294,669	351,586	**56,917**
Total Appropriation	-	-	-	-	294,669	351,586	**56,917**
Operating Transfers Out	142,909	143,688	127,782	111,381	165,000	167,000	**2,000**
Total Requirements	142,909	143,688	127,782	111,381	459,669	518,586	**58,917**
Departmental Revenue							
Use of Money and Prop	8,543	6,094	6,361	11,337	6,300	8,000	**1,700**
Current Services	137,968	142,090	141,936	154,262	142,000	145,000	**3,000**
Total Revenue	146,511	148,184	148,297	165,599	148,300	153,000	**4,700**
Fund Balance					311,369	365,586	**54,217**

In 2006-07, the department is proposing a slight increase in operating transfers out to fund costs associated with providing Vital Statistics services. Also, a minor increase in revenue from interest and current charges to clients is anticipated based on current trend.

FINAL BUDGET CHANGES

Contingencies increased by $35,417 due to fund balance being higher than anticipated.

Ambulance Performance Based Fines

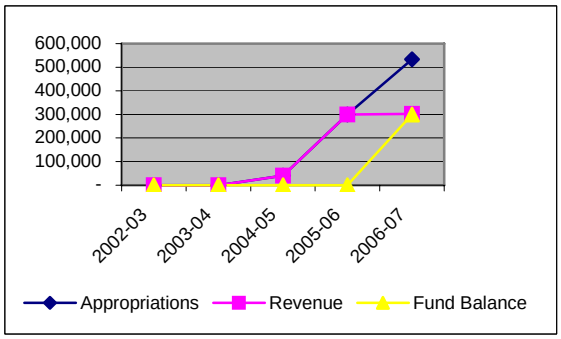
DESCRIPTION OF MAJOR SERVICES

This fund is set up to collect revenue (fines) associated with ambulance companies' failure to meet contractual response time standards. All appropriations in this fund are budgeted as contingencies, which will require the department to return to the Board of Supervisors before expending any of these funds. Per the terms of the contracts, these funds are earmarked for enhancements to the Emergency Medical System.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND

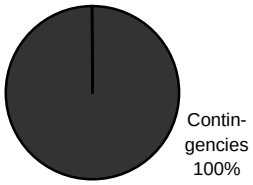
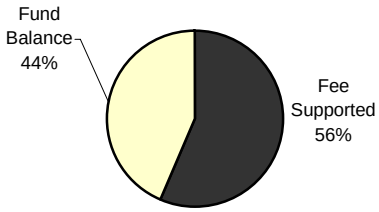


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	-	-	-	300,000	-
Departmental Revenue	-	-	-	300,000	231,411
Fund Balance				-	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. In 2005-06, the department budgeted all of its fund balance in contingencies and did not occur any expenses this year.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Public Health
FUND: Ambulance Performance Based Fines

BUDGET UNIT: SDS PHL
FUNCTION: Health and Sanitation
ACTIVITY: Hospital Care

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Contingencies	-	-	-	-	300,000	533,911	**233,911**
Total Appropriation	-	-	-	-	300,000	533,911	**233,911**
Departmental Revenue							
Fines and Forfeitures	-	-	-	227,756	300,000	300,000	**-**
Use of Money and Prop	-	-	-	3,655	-	2,500	**2,500**
Total Revenue	-	-	-	231,411	300,000	302,500	**2,500**
Fund Balance					-	231,411	**231,411**

The department is currently preparing a proposal on how to utilize these funds and plans to bring this proposal to the Board for review in 2006-07.

FINAL BUDGET CHANGES

Contingencies decreased by $68,589 due to fund balance being lower than anticipated.

Vector Control Assessments

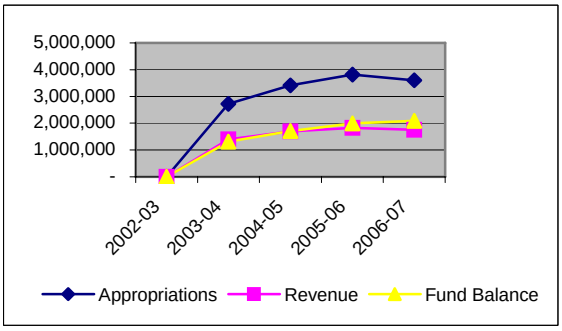
DESCRIPTION OF MAJOR SERVICES

This fund receives all tax assessments for Vector Control. Revenue collected here is received via the property tax roll and is dedicated for Vector Control purposes. Transfers out from this budget finance activities in the Vector Control program, which is a component of the Public Health budget.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND

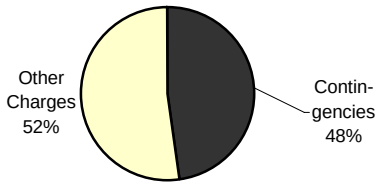
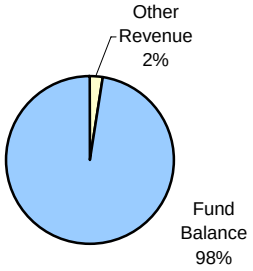


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	1,340,000	1,287,000	1,461,237	3,816,573	1,877,750
Departmental Revenue	1,532,835	1,679,166	1,744,041	1,824,900	1,727,974
Fund Balance				1,991,673	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in this budget unit are typically less than budget. The amount not expended in 2005-06 has been re-appropriated in the 2006-07 budget.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Public Health
FUND: Vector Control Assessments

BUDGET UNIT: SNR PHL
FUNCTION: Health and Sanitation
ACTIVITY: Health

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Contingencies	-	-	-	-	1,864,148	1,720,475	**(143,673)**
Total Appropriation	-	-	-	-	1,864,148	1,720,475	**(143,673)**
Operating Transfers Out	1,340,000	1,287,000	1,461,237	1,877,750	1,952,425	1,879,422	**(73,003)**
Total Requirements	1,340,000	1,287,000	1,461,237	1,877,750	3,816,573	3,599,897	**(216,676)**
Departmental Revenue							
Taxes	1,500,210	1,647,967	1,705,525	1,659,011	1,791,000	1,713,000	**(78,000)**
Fines and Forfeitures	-	-	-	68,963	-	-	**-**
Use of Money and Prop	32,625	31,199	38,516	-	33,900	45,000	**11,100**
Total Revenue	1,532,835	1,679,166	1,744,041	1,727,974	1,824,900	1,758,000	**(66,900)**
Fund Balance					1,991,673	1,841,897	**(149,776)**

Revenue changes in this budget reflect development and subdivision activities within the county. As the number of parcels are added or improved, revenue increases. The amount of the parcel assessment varies depending on the level of improvement on a given parcel. Offsetting this are annexations or incorporations of cities. The department is proposing a slight reduction in revenue to reflect current year trend. Also, the department is proposing a small decrease in transfers out due to an anticipated revenue decrease from contracts.

FINAL BUDGET CHANGES

Contingencies decreased by $247,002 due to fund balance being lower than anticipated.

LOCAL AGENCY FORMATION COMMISSION
Kathleen Rollings-McDonald

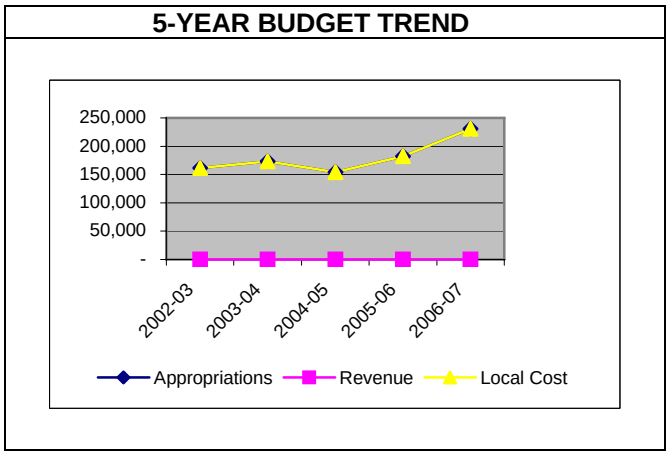
DESCRIPTION OF MAJOR SERVICES

The Local Agency Formation Commission (LAFCO) is an independent regulatory body charged with the responsibility for the discouragement of urban sprawl and the encouragement of orderly formation and development of local agencies within San Bernardino County. In meeting these responsibilities the Commission 1) regulates proposed boundary changes for cities and special districts; 2) determines the spheres of influence for local agencies and conducts related municipal service reviews; 3) regulates the formation and dissolution of cities and special districts; and 4) reviews contracts for the provision of services outside the boundaries of cities and special districts. LAFCO also has the authority to initiate and make studies of existing government agencies and initiate proposals for consolidations, mergers, or dissolutions of special districts based upon its findings.

Costs in this budget represent the county's legally mandated contribution to LAFCO; which is one-third of the operating cost that is not reimbursed by fees and other revenue.

There is no staffing associated with this budget unit.

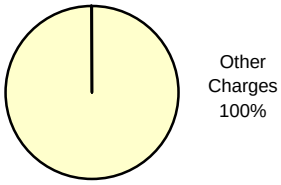
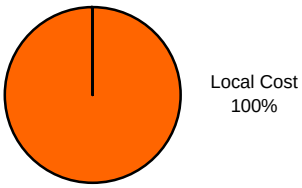
BUDGET HISTORY



PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	170,000	163,333	152,000	182,000	181,667
Departmental Revenue	-	-	-	-	-
Local Cost	170,000	163,333	152,000	182,000	181,667

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Local Agency Formation Commission
FUND: General

BUDGET UNIT: AAA LAF
FUNCTION: Public Protection
ACTIVITY: Other Protection

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Other Charges	170,000	163,333	152,000	181,667	182,000	231,000	**49,000**
Total Appropriation	170,000	163,333	152,000	181,667	182,000	231,000	**49,000**
Local Cost	170,000	163,333	152,000	181,667	182,000	231,000	**49,000**

In 2006-07, LAFCO budget has a significant increase in net operating cost due to increased costs in one-time relocation cost of $26,000, and on-going cost of $13,000, mandating a total of $39,000 in additional county general fund financing.

FINAL BUDGET CHANGES

The Board approved an appropriation increase of $10,000 for higher than anticipated moving costs and shared funding of a GIS Tech II position with the Economic Development Agency.

COUNTY SCHOOLS
Herb Fischer

DESCRIPTION OF MAJOR SERVICES

This budget unit represents the county's total legal and contractual obligations to contribute to the costs of the Superintendent of Schools and School Claims. The County Administrative Office is currently working with the County Superintendent's office on a proposal to change the status of the Superintendent from a dependent Office of Education to and independent Office of Education. Implementation of this plan will require legislation to change the way county financial support affects State revenue coming to the Superintendent's Office. Both the legislation and the proposal to change the status of the Superintendent will return to the Board of Supervisors for approval.

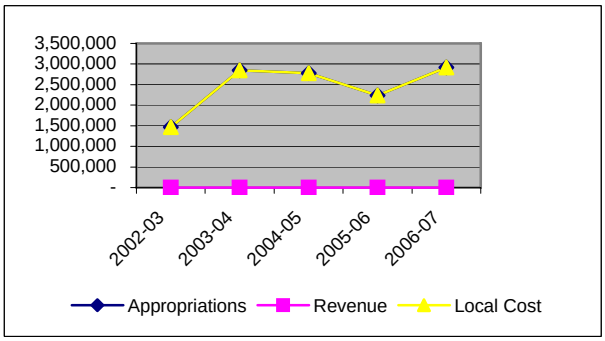
The Superintendent of Schools is the elected chief school administrative officer of the county and is mandated by state law to provide various services for 33 school districts and two regional occupational programs, and provides ancillary services to five community college districts within the county. Through state and other funding sources, the Superintendent provides services to over 400,000 grades K through 12 students and approximately 40,000 community college students in accordance with the Education Code. These services also include alternative education, special education, and curriculum and instruction. As a fiscally dependent County Office of Education, this budget supports administrative housing, maintenance, and other contracted support.

The School Claims Division was established to independently perform all audits and approval functions required of the Auditor/Controller-Recorder and the Superintendent of Schools, and is jointly responsible to those elected officials. These services include warrant production, control, and the examination and audit of the payrolls and other expenditures from the funds of the school districts and entities in the county.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND

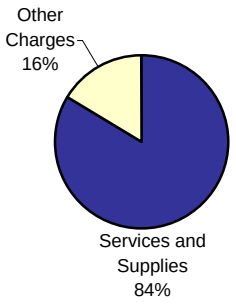
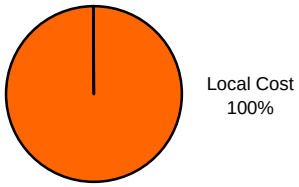


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	1,468,789	2,696,813	2,750,753	2,235,087	2,628,679
Departmental Revenue	-	-	-	-	-
Local Cost	1,468,789	2,696,813	2,750,753	2,235,087	2,628,679

During 2002-03, the county's obligation to fund schools was recorded in several county budget units. Beginning with 2003-04, this budget unit includes all associated costs such as housing, maintenance, utilities, and communications. Budgeted 2005-06 appropriation was significantly reduced to reflect the county's position on its contractual obligations for operating expenses, telephone expense, and utilities. Funding is restored to previous levels for expenditures in 2005-06 pending continuing contract negotiations with the Superintendent of Schools.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: County Schools
FUND: General

BUDGET UNIT: AAA SCL
FUNCTION: Education
ACTIVITY: School Administration

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Services and Supplies	1,468,789	2,395,990	2,446,372	2,317,205	2,010,087	2,443,131	**433,044**
Transfers	-	300,823	304,381	311,474	225,000	475,000	**250,000**
Total Appropriation	1,468,789	2,696,813	2,750,753	2,628,679	2,235,087	2,918,131	**683,044**
Local Cost	1,468,789	2,696,813	2,750,753	2,628,679	2,235,087	2,918,131	**683,044**

In 2006-07, appropriations for this budget are restored to previous levels and increased for inflators provided for in the various contracts. Additionally, Transfers is increased to reflect rising utility costs. These costs are reflected in the Change From 2005-06 Final Budget column.

FINAL BUDGET CHANGES

There are no final budget changes associated with this budget unit.

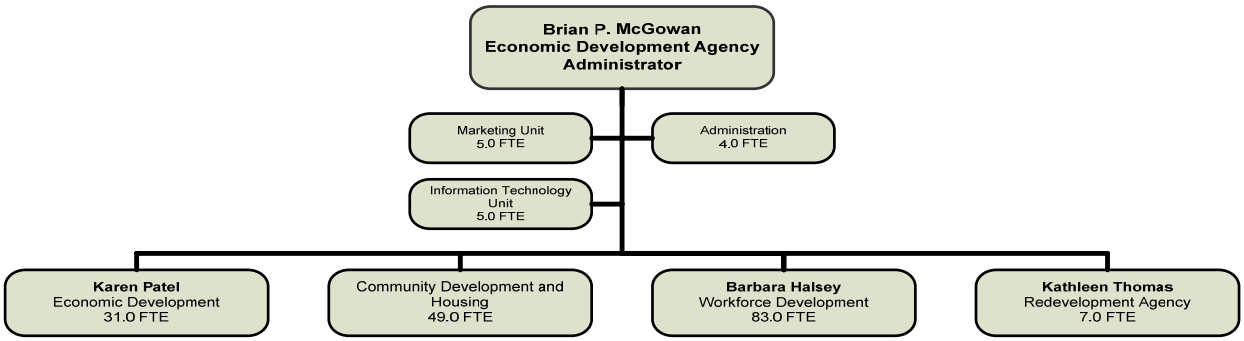
ECONOMIC DEVELOPMENT AGENCY
SUMMARY

GENERAL FUND	Page #	Appropriation	Departmental Revenue	Local Cost
ECONOMIC DEVELOPMENT AGENCY SUMMARY	134			
ECONOMIC DEVELOPMENT	135	7,884,668	2,000	7,882,668
TOTAL GENERAL FUND		7,884,668	2,000	7,882,668

SPECIAL REVENUE FUNDS	Page #	Appropriation	Departmental Revenue	Fund Balance
COMMUNITY DEVELOPMENT AND HOUSING	140	50,996,111	36,120,085	14,876,026
WORKFORCE DEVELOPMENT	144	13,277,810	13,116,429	161,381
TOTAL SPECIAL REVENUE FUNDS		64,273,921	49,236,514	15,037,407

ECONOMIC DEVELOPMENT AGENCY
Brian P. McGowan

ORGANIZATIONAL CHART



SUMMARY OF BUDGET UNITS

	2006-07				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
General Fund					
Economic Development	7,884,668	2,000	7,882,668		47.0
Total General Fund	7,884,668	2,000	7,882,668		47.0
Special Revenue Funds					
Community Development and Housing	50,996,111	36,120,085		14,876,026	49.0
Workforce Development	13,277,810	13,116,429		161,381	84.0
Total Special Revenue Funds	64,273,921	49,236,514		15,037,407	133.0
Other Agencies					
Economic Community Development Corp	18,714	12,700		6,014	-
County Industrial Development Authority	48,411	1,300		47,111	-
Redevelopment					
Speedway Project Area	63,610,971	9,703,950		53,907,021	8.0
Cedar Glen Project Area	10,073,190	119,000		9,954,190	-
VVEDA Project Area	1,006,281	138,000		868,281	-
Mission Joint Project Area	120,619	42,765		77,854	-
Bloomington Proposed Project Area	151,635	5,000		146,635	-
Cajon Proposed Project Area	229,938	5,000		224,938	-
Total Other Agencies	75,259,759	10,027,715		65,232,044	8.0
Total - All Funds	147,418,348	59,266,229	7,882,668	80,269,451	188.0

The Economic Development Agency consists of Administration, which includes Marketing and Information Technology units that offer services to the four departments (Economic Development, Community Development and Housing, Redevelopment Agency, and Workforce Development).

NOTE: The Redevelopment Agency budget is presented in the 'Other Agency' section of the budget book. The budget for the Economic Development Agency is incorporated within the Economic Development Department's budget. This includes fifteen position (15 FTE) that are designated for the Economic Development Agency.

ECONOMIC DEVELOPMENT
Karen Patel

MISSION STATEMENT

The mission of the Department of Economic Development is to maximize the standards of living of the county's residents, provide economic opportunities to the county's businesses, foster a competitive environment, and position the county as a highly competitive region for business opportunity.

STRATEGIC GOALS

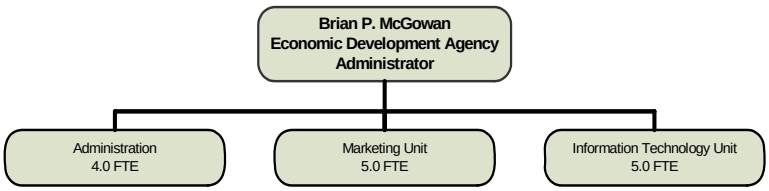
1. Retain businesses currently located in the county.

2. Attract new business and investment in the county.

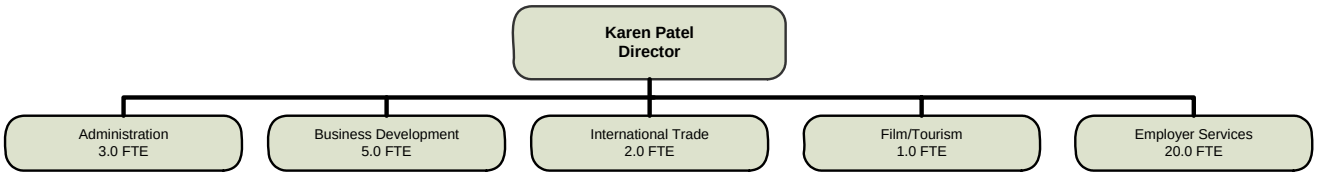
ORGANIZATIONAL CHART

This budget unit includes staffing for both the Economic Development Agency (15.0 FTE) and the Department of Economic Development (32.0 FTE). Below are the organizational charts for each entity.

Economic Development Agency:



Department of Economic Development:

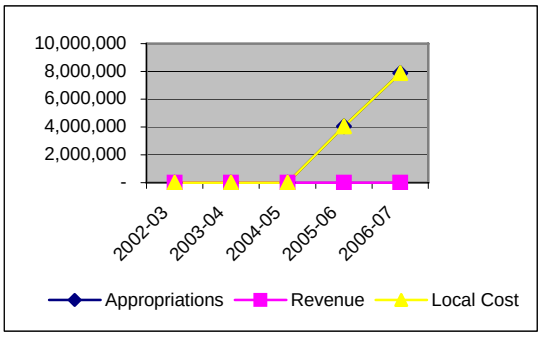
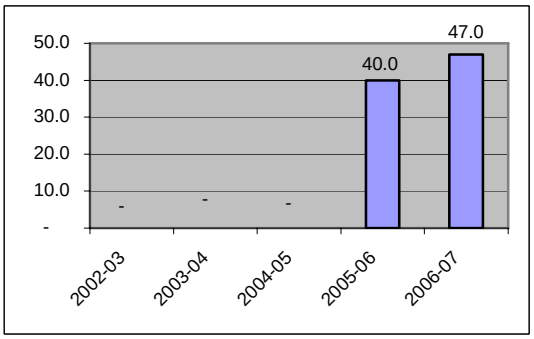


Economic Development

DESCRIPTION OF MAJOR SERVICES

The department's major goals are to develop and implement a countywide economic development strategy that will maximize the standard of living for the county's residents, provide economic opportunities to the county's businesses, foster a competitive environment, and position the county as a highly competitive region for business opportunities. The department will focus on demand-driven programs in economic development, which includes business attraction, retention, and expansion; marketing; small business and job development; and city-county collaboration.

BUDGET HISTORY

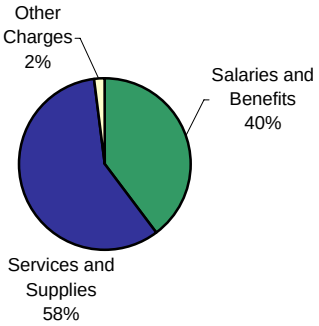
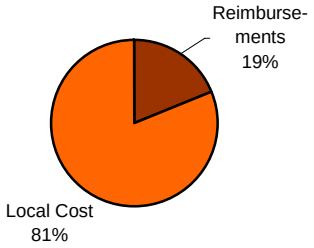
5-YEAR BUDGET TREND	5-YEAR STAFFING TREND
	

PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	-	-	-	4,052,760	3,112,150
Departmental Revenue	-	-	-	-	43,634
Local Cost	-	-	-	4,052,760	3,068,516
Budgeted Staffing				39.0	

The Economic Development Agency was formed as a result of the May 3, 2005 (Item #90) Board action approving the organizational structure. At that time, Economic Development had budgeted staff of 40.0 with appropriations of $4,039,579. On February 14, 2006 (Item #76) a mid-year organizational cleanup adjusted the budgeted staff to 39.0. When Economic Development was formed, the Board appropriated $1.6 million in one-time funding to jump start the new economic development programs. Due to delays in hiring the Economic Development Administrator, approximately $1.0 million in said one-time funding was not expended. Additionally, during 2005-06 staffing was re-evaluated and 4 information systems positions have been transferred to the 2006-07 Economic Development budget.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Economic Development
DEPARTMENT: Economic Development
FUND: General

BUDGET UNIT: AAA EDF
FUNCTION: Public Assistance
ACTIVITY: Other Assistance

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	-	-	-	2,172,363	3,207,946	3,861,935	**653,989**
Services and Supplies	-	-	-	2,267,354	3,775,690	5,654,694	**1,879,004**
Central Computer	-	-	-	2,342	2,161	24,961	**22,800**
Equipment	-	-	-	39,110	-	-	**-**
Transfers	-	-	-	143,961	23,121	177,581	**154,460**
Total Exp Authority	-	-	-	4,625,130	7,008,918	9,719,171	**2,710,253**
Reimbursements	-	-	-	(1,542,435)	(2,969,339)	(1,834,503)	**1,134,836**
Total Appropriation	-	-	-	3,082,695	4,039,579	7,884,668	**3,845,089**
Operating Transfers Out	-	-	-	29,455	-	-	**-**
Total Requirements	-	-	-	3,112,150	4,039,579	7,884,668	**3,845,089**
Departmental Revenue							
Other Revenue	-	-	-	43,634	-	2,000	**2,000**
Total Revenue	-	-	-	43,634	-	2,000	**2,000**
Local Cost	-	-	-	3,068,516	4,039,579	7,882,668	**3,843,089**
Budgeted Staffing					40.0	47.0	**7.0**

In 2006-07, the department will incur increased costs, such as negotiated labor agreements, retirement, risk management, central computer, and inflationary services and supplies purchases; and will incur decreased costs in worker's compensation. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to Board approved mid-year adjustments and department recommendations.

The most significant changes in the budget are the decrease in amounts for services and supplies and reimbursements and the addition of two (2.0 FTE) positions. Reimbursements saw a significant decrease (from $2,969,339 to $1,794,911) due to reimbursements for administrative costs being over estimated in 2005-06. This also resulted in a significant decrease in anticipated services and supplies expenditures for 2006-07. Services and supplies also decreased due to the elimination of one-time funding of $1,645,000 received in 2005-06. The increase of two (2.0 FTE) positions is primarily the result of the continued formation of the Economic Development Agency, which included the reorganization of positions that were originally part of the Community Development and Housing and Workforce Development Departments' budget to Economic Development's budget.

FINAL BUDGET CHANGES

The Board approved an appropriation increase of $5,196,062, a revenue increase of $2,000, and the addition of 5.0 FTEs for the following:

- Increased appropriation of $2,443,500 for the newly enhanced economic development program. This will rollover $1,118,500 of one-time funding received in 2005-06 that was not used due to the short time the newly reorganized department had to operate in 2005-06 and the lengthy recruitment of the Agency Administrator. In addition to this amount, $1,325,000 will be used to jumpstart the new economic development program by covering costs for advertising, international trade, business services, sponsorships and tradeshows, film and tourism, economic studies, special events, and public relations. The increased appropriation will help to provide economic opportunities to the county's businesses, foster a competitive environment, and position the county as a highly competitive region for business opportunities.

- Increased appropriation of $300,000 for the High Desert Business Resource Center (BRC). The BRC is needed to serve the businesses in the High Desert, as well as other businesses that may utilize the services at the center. The additional appropriation will help to cover the costs for tenant improvements, the establishment of a resource library, furniture, public and staff computers, rent and utilities, library updates, services and supplies, and information systems management at the BRC.

- Increased appropriation of $1,145,000 for various community services projects.

- Increased appropriation of $700,000 for the California Speedway FanZone Sponsorship. As the Title Sponsor of the FanZone entertainment area at the California Speedway, the county is further raising the awareness of San Bernardino County as a highly competitive region for business.

- Increased appropriation of $367,089 for 3.0 Economic Development Manager positions. One of the positions will manage a comprehensive and international marketing and public relations campaign. Another will be responsible for developing a comprehensive program designed to assist businesses with developing global markets for goods and services. The final position will manage a program to attract film and video production to the county.

- Increased appropriation of $199,481 for 1.0 Deputy Administrative Officer position. This position will oversee the daily and routine administrative functions of the agency on behalf of the Economic Development Administrator. (Note: This position is assigned to the Economic Development Agency.)

- Increased appropriation of $32,592 for 1.0 Geographic Information Systems (GIS) Technician II. This position will be responsible for assisting in the development of necessary reports and maps to be used for business attraction and retention, workforce and small business development, and marketing. Both Economic Development and LAFCO will utilize this position on a 50% flat cost basis with LAFCO reimbursing Economic Development for the services. (Note: This position is assigned to the Economic Development Agency.)

- Increased appropriation and revenue of $2,000 for a processing fee for the Enterprise Zone Vouchering Fee Program. The county offers its support as a vouchering agent to several Local Agency Military Base Reuse Areas and Enterprise Zones. The processing of one voucher is estimated to take 30 minutes. The new fee will help cover the additional administrative cost of processing the voucher.

- The Board approved an appropriation increase of $6,400 for Fleet Management rate adjustments.

PERFORMANCE MEASURES		
Description of Performance Measure	**2005-06 Actual**	**2006-07 Projected**
Respond to business requests for assistance within 24 hours.	N/A	100%
Streamline and shorten cycles for financial technical assistance and procurement assistance reducing time for final approval.	N/A	50% reduction
Develop relationships and networks with businesses to identify their hiring needs and work with the Workforce Development Department and the Transitional Assistance Department to place their clients into those positions within 30 days of posting the job order.	N/A	for 50% of job orders
Increase inquiries by businesses about locating in the county.	N/A	50% increase
Increase exports from County-based businesses and foreign investment in the county.	N/A	50% increase
Lead follow-up within 30 days after trade show.	N/A	50%
Utilization of Customer Resource Management Software by EDA staff.	N/A	100%
Reduce the use of GIMS mapping.	N/A	50%
Operation of the High Desert Business Resource Center.	N/A	100%
Increase number of editorials/articles.	N/A	25%
Increase television/radio/podcast coverage.	N/A	25%
Increase the number of conferences sponsored and the number of attendees	N/A	40%
Increase the number of companies assisted.	N/A	20%
Increase in website hits.	N/A	30%

COMMUNITY DEVELOPMENT AND HOUSING

MISSION STATEMENT

The Community Development and Housing Department works to improve the quality of life for residents of the county through identifying, obtaining and administrating local, state, federal and private funding sources available for community development and housing programs.

STRATEGIC GOALS

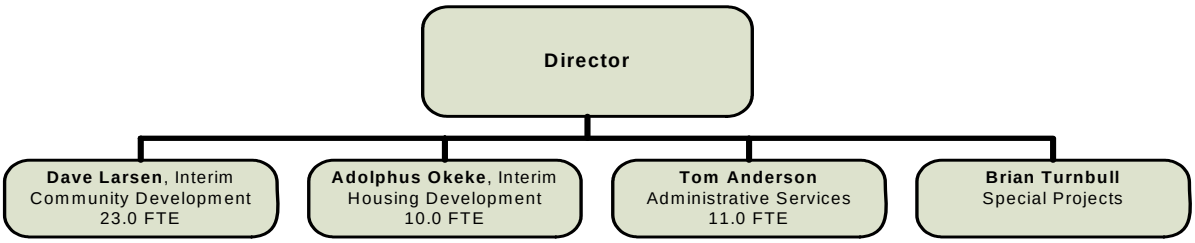
1. Process the HUD-required documents that permit the county to qualify as an urban county under the CDBG, HOME and ESG programs.

2. Develop and coordinate the Consolidated Plan process for obtaining the HOME Investment Partnerships Act (HOME), the Emergency Shelter Grant (ESG) and the Community Development Block Grant (CDBG) entitlement formula grants.

3. Oversees the implementation of new and continuing CDBG, HOME and ESG projects approved in the annual Action Plan and amendments.

4. Prepare an annual performance report covering the Consolidated Plan Grant Programs for submittal to the Department of Housing and Urban Development (HUD).

ORGANIZATIONAL CHART



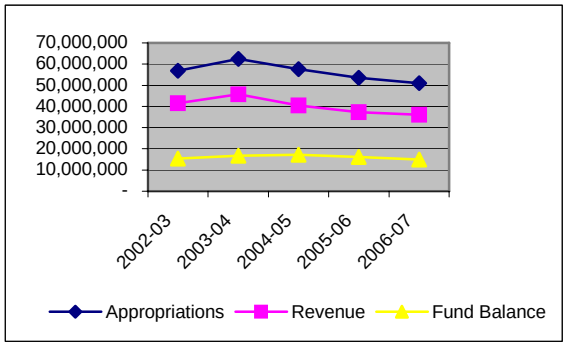
Community Development and Housing

DESCRIPTION OF MAJOR SERVICES

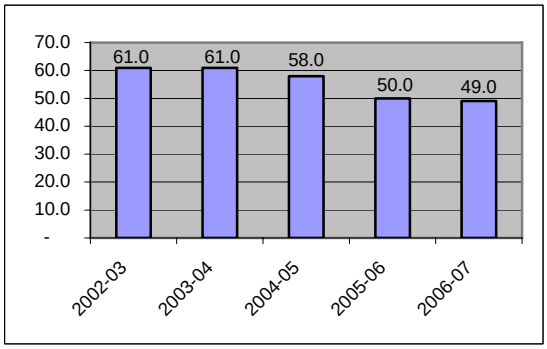
The Community Development and Housing (CDH) is responsible for administering federal, state, and local grant funds allocated to the County of San Bernardino for housing and community development programs. Federal funds comprise a large percentage of the total monies included in the department's budget through the Community Development Block Grant (CDBG), Emergency Shelter Grant ESG), the Home Investment Partnership Act Grant (HOME), the Neighborhood Initiative Grant (NI) and the Economic Development Initiative Program (EDI) Grant. In addition, the department received and is administering a United States Department of Agriculture Forest Service grant for Southern California Drought Assistance. The CDBG grant has been reduced by 10% this budget year reducing the funds available for Block Grant assistance.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



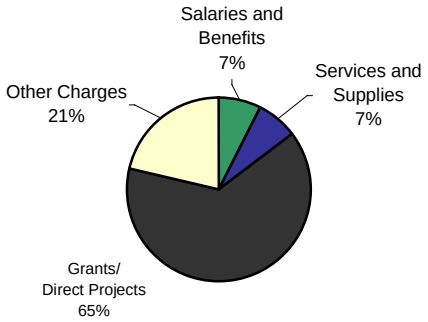
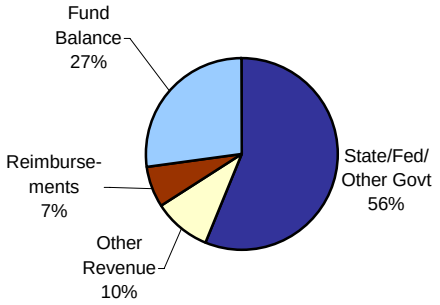
PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	23,714,740	20,028,295	24,335,828	54,002,506	24,763,111
Departmental Revenue	25,026,053	20,274,741	22,338,993	37,836,724	23,440,212
Fund Balance				16,165,782	
Budgeted Staffing				50.0	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in this fund are typically less than budgeted. Most of CDH's revenue is from federally funded grants that are for longer than one year, thus revenue is under realized for each individual fiscal year, but totally realized over the period of the grants. The unexpected and unrealized amounts in 2005-06 have been carried over to the subsequent year's budget.

The usage of grant funds over the years and the lack of new grants reflect the gradual reduction in the budget.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Economic Development
DEPARTMENT: Community Development and Housing
FUND: Community Development and Housing

BUDGET UNIT: CDH Consolidated
FUNCTION: Public Assistance
ACTIVITY: Other Assistance

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	3,270,192	3,551,394	3,780,253	3,634,300	3,828,423	4,058,175	**229,752**
Services and Supplies	1,197,528	1,621,860	1,408,385	1,444,425	3,473,451	3,909,595	**436,144**
Grants/Direct Projects	16,155,866	11,707,770	15,561,680	16,579,071	40,004,432	35,041,948	**(4,962,484)**
Central Computer	51,123	34,249	45,171	49,817	54,180	59,593	**5,413**
Equipment	-	-	-	39,463	-	-	**-**
Transfers	4,642,619	4,454,809	5,187,319	5,306,274	7,910,410	10,368,909	**2,458,499**
Total Exp Authority	25,317,328	21,370,082	25,982,808	27,053,350	55,270,896	53,438,220	**(1,832,676)**
Reimbursements	(2,202,751)	(2,291,133)	(3,080,866)	(3,484,053)	(3,770,920)	(3,780,334)	**(9,414)**
Total Appropriation	23,114,577	19,078,949	22,901,942	23,569,297	51,499,976	49,657,886	**(1,842,090)**
Operating Transfers Out	600,163	949,346	1,433,886	1,193,814	2,000,000	1,338,225	**(661,775)**
Total Requirements	23,714,740	20,028,295	24,335,828	24,763,111	53,499,976	50,996,111	**(2,503,865)**
Departmental Revenue							
Taxes	16,583	31,038	88,320	32,482	40,000	29,500	**(10,500)**
Fines and Forfeitures	2,357	6,897	4,060	3,274	6,000	3,300	**(2,700)**
Use of Money and Prop	776,499	646,167	688,908	730,660	763,400	650,878	**(112,522)**
State, Fed or Gov't Aid	17,326,715	13,907,410	16,545,488	17,579,128	31,713,794	30,754,350	**(959,444)**
Current Services	-	-	-	4,735	-	-	**-**
Other Revenue	6,903,899	5,682,429	5,012,217	5,085,564	4,811,000	4,682,057	**(128,943)**
Other Financing Sources	-	800	-	4,369	-	-	**-**
Total Revenue	25,026,053	20,274,741	22,338,993	23,440,212	37,334,194	36,120,085	**(1,214,109)**
Fund Balance					16,165,782	14,876,026	**(1,289,756)**
Budgeted Staffing					50.0	49.0	**(1.0)**

In 2006-07, the department will incur increased costs to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer and inflationary services and supplies purchases; and will incur decreased costs in worker's compensation. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to Board approved mid-year adjustments, and department recommendations.

Even though the department will receive a new $3,091,270 grant for Cedar Glen water and road improvements, the budget contains significant reductions in Grants/Direct Projects due to a 10% ($889,830) reduction in our CDBG Grant and the final receipt of entitlement funds from other federal grants. The Business Loan and Section 108 programs are not receiving any more federal funds due to the complete receipt of grant funds. The current business loan programs are using the return on current loans for future loans. The Bark Beetle Grant is winding down and will be exhausted this fiscal year.

The grant program expenditures budgeted for projects in 2006-07 are as follows: the HOME program ($8,000,000), the Neighborhood Initiative program ($7,915,000), Emergency Shelter program ($388,000), and Consolidated Block Grant program ($14,659,375) for 2006-07.

The department reduced its budgeted staff by one and discontinued the reimbursement of three employees assigned to another department due to the overall reduction of grant funds. The proposed budget includes requests to reclassify a Fiscal Specialist position to a Supervising Fiscal Specialist position and an ECD Specialist II position to an ECD Program Manager. The reclassification of these two positions would more accurately reflect the current duties and the supervisorial responsibilities performed by these two positions.

FINAL BUDGET CHANGES

As a result of actual fund balance being higher or lower than anticipated in the various funds, the following final budget changes were made:

- Grants/direct projects increased by $485,442 due to fund balance being higher than anticipated.
- Services and supplies increased by $1,471 due to fund balance being higher than anticipated.
- Reimbursements increased by $256,341 due to fund balance being lower than anticipated.
- Transfers decreased by $4,495 due to fund balance being lower than anticipated.
- Operating transfers out increased by $38,225 due to fund balance being higher than anticipated.
- Federal grants revenue increased by $31,831 due to fund balance being lower than anticipated.

PERFORMANCE MEASURES

Description of Performance Measure	2005-06 Actual	2006-07 Projected
Percentage of Emergency Shelter Grant (ESG) "Cold Weather Shelter Program" contracts with non-profit homeless service providers executed within 30 days of start of program.	100%	100%
Percentage of Community Development Block Grant (CDBG) project Environmental Review Records (ERR) completed by HUD within 90 days of project funding.	76%	80%

WORKFORCE DEVELOPMENT
Barbara Halsey

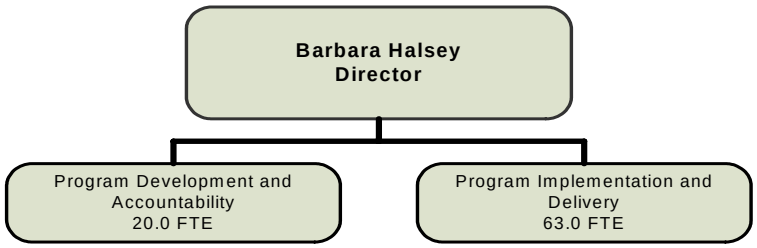
MISSION STATEMENT

Workforce Development Department provides comprehensive employment, training, and support services in accordance with the Department of Labor (DOL) Workforce Investment Act (WIA) that respond to the needs of job seekers, businesses, and communities within the County of San Bernardino.

STRATEGIC GOALS

1. Increase number of customers provided universal services.
2. Meet or exceed all WIA enrollment and performance standards.

ORGANIZATIONAL CHART



Workforce Development

DESCRIPTION OF MAJOR SERVICES

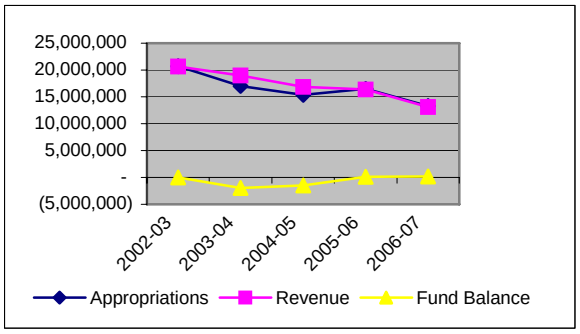
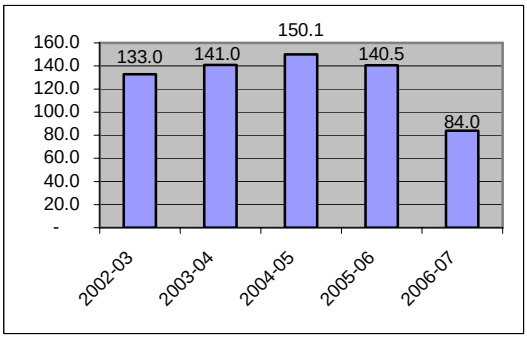
The Workforce Development Department provides holistic services to job seekers, incumbent workers, entrepreneurs and employers. The department is responsible for administering and operating programs under the Department of Labor's Workforce Investment Act. Funding for programs is allocated at the federal level and comes to the county from the State Employment Development Department/Workforce Investment Division. Through this funding stream, services are delivered to job seekers and businesses throughout the county via the department's Employment Resource Centers. These offices are called the Workforce Investment Employment and Business Resource Centers and are strategically placed in three of the county's economic regions. The west end office is located in Rancho Cucamonga, the east valley office is located in San Bernardino, and the high desert office is located in Hesperia. The department will implement full electronic access to the system with its phase-in of the web-based Workforce Investment Network (WIN) site.

The primary customers served by the department are businesses and job seekers. The department has adopted "Our Job is Your Future" as its motto, and holds the following vision in the performance of its work: We are a nationally recognized, award winning workforce system that successfully serves job seekers, businesses, and the community to ensure economic growth and vitality.

The department supports the county's mission through the provision of services to businesses and job seekers. Committed to operating a demand driven service delivery system, the department has developed a reputation for excellence in serving the workforce needs of businesses. Understanding that increased employment opportunities enhance the quality of life for residents, the department strives to ensure that the needs of local businesses are met by providing them with a skilled workforce. It connects with economic development professionals and organizations in order to understand the growing job base that new businesses bring to the county and to assist in attracting new business by offering training and hiring incentives as funding allows. The department works to meet the on-going needs of existing businesses as they face the challenge of maintaining a qualified workforce. In order to accomplish the task of workforce development, the department links educational providers to business communities with the goal of assuring training developed and delivered is demand driven producing the workforce needed by businesses today and in the future.

The Workforce Investment Board oversees the programs offered through the department. This Board is compromised of private business representatives and public sector partners who have been appointed by the County Board of Supervisors.

BUDGET HISTORY

5-YEAR BUDGET TREND	5-YEAR STAFFING TREND
	

Staffing trends are a direct reflection of changes in grant programs.

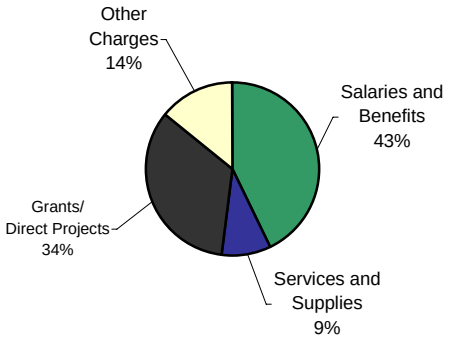
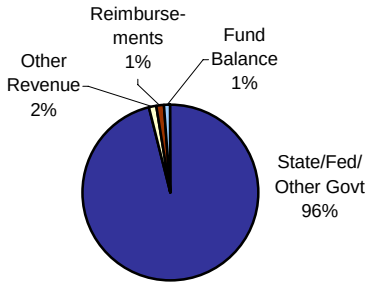
PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	18,478,494	14,140,555	12,860,640	16,492,238	12,586,217
Departmental Revenue	16,437,316	14,450,588	13,484,794	16,381,223	12,611,371
Fund Balance				111,015	
Budgeted Staffing				140.5	

The budget trend for the Workforce Development Department has experienced more than a 20% decrease since 2002-03. The decline in revenues is a reflection of two distinct impacts. First, specialty grants such as Welfare-to-Work, National Emergency, and Nurse's Workforce Initiative grants are multi-year funded and have expired during this period. Secondly, the WIA formulary funds such as Adult, Dislocated Worker, and Youth grants have experienced declining allocations from DOL to the State of California.

Actual expenditures vary from the budget due to the requirement that total allocations must be budgeted in the year allocated and actual revenues received are for reimbursement of actual expenses incurred.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Economic Development
DEPARTMENT: Workforce Development Dept
FUND: Workforce Development

BUDGET UNIT: SAC JOB
FUNCTION: Public Assistance
ACTIVITY: Other Assistance

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	4,847,086	7,388,602	7,515,569	6,383,851	8,309,383	5,732,270	**(2,577,113)**
Services and Supplies	1,710,537	1,092,097	1,285,974	1,057,202	995,014	1,127,287	**132,273**
Central Computer	79,873	99,385	104,199	94,502	106,780	111,841	**5,061**
Grants/Direct Projects	10,192,351	8,413,237	4,105,869	4,096,217	6,376,509	4,578,825	**(1,797,684)**
Equipment	19,705	-	50,000	-	20,000	-	**(20,000)**
Transfers	1,743,348	1,931,358	1,680,788	1,588,459	2,745,224	1,887,187	**(858,037)**
Total Exp Authority	18,592,900	18,924,679	14,742,399	13,220,231	18,552,910	13,437,410	**(5,115,500)**
Reimbursements	-	(4,784,124)	(1,881,759)	(634,014)	(2,069,455)	(159,600)	**1,909,855**
Total Appropriation	18,592,900	14,140,555	12,860,640	12,586,217	16,483,455	13,277,810	**(3,205,645)**
Departmental Revenue							
Use of Money and Prop	-	219,815	188,971	218,399	204,400	213,400	**9,000**
State, Fed or Gov't Aid	16,437,316	14,229,748	13,293,760	12,389,553	16,168,040	12,903,029	**(3,265,011)**
Current Services	-	970	-	2,305	-	-	**-**
Other Revenue	-	55	2,063	1,114	-	-	**-**
Total Revenue	16,437,316	14,450,588	13,484,794	12,611,371	16,372,440	13,116,429	**(3,256,011)**
Fund Balance					111,015	161,381	**50,366**
Budgeted Staffing					140.5	84.0	**(56.5)**

In 2006-07, the department will incur increased costs to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer and inflationary services and supplies purchases; and will incur decreased costs in worker's compensation. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to department recommendations.

Significant changes in this budget reflect the impacts of specialty grants expiring at the end of 2005-06 and the anticipated 10% cut in Workforce Investment Act (WIA) grant allocations.

The decrease in budgeted staffing of 56.5 positions is due to the completion of the National Emergency Grant Short-Term Employment program (27.5), termination of the Memorandum of Understanding (MOU) with the Transitional Assistance Department (TAD) program (14.5), the defunding of positions in anticipation of WIA funding reductions (7.0), the transfer of positions to the Economic Development Agency (4.0) to centralized Information Technology services and miscellaneous staffing changes (3.5).

FINAL BUDGET CHANGES

Grants/direct projects increased by $161,381 due to fund balance being higher than anticipated.

PERFORMANCE MEASURES		
Description of Performance Measure	**2005-06 Actual**	**2006-07 Projected**
Increase the number of customers using Universal services at the Employment Resource Centers.	3%	5%
Enroll Adults - Entered Employment.	68%	74%
Enroll Adults - Retained Employment.	80%	82%
Enroll Dislocated Workers - Entered Employment.	76%	82%
Enroll Dislocated Workers - Retained Employment.	86%	88%
Enroll Older Youth - Entered Employment.	77%	79%
Enroll Older Youth - Retained Employment.	80%	82%
Enroll Younger Youth - Attainment of skill related training certificates.	86%	88%
Enroll Younger Youth - Attain High School Diploma or obtain GED.	65%	67%
Enroll Younger Youth - Remain in School or Retain Employment.	74%	76%

FISCAL GROUP SUMMARY

GENERAL FUND	Page #	Appropriation	Departmental Revenue	Local Cost
ASSESSOR SUMMARY	150			
ASSESSOR	151	17,559,215	820,000	16,739,215
AUDITOR/CONTROLLER-RECORDER SUMMARY	157			
AUDITOR/CONTROLLER-RECORDER	159	18,246,993	5,614,812	12,632,181
TREASURER-TAX COLLECTOR/ PUBLIC ADMINISTRATOR SUMMARY	172			
TREASURER-TAX COLLECTOR PUBLIC ADMINISTRATOR	173	19,863,932	13,022,442	6,841,490
TOTAL GENERAL FUND		55,670,140	19,457,254	36,212,886

SPECIAL REVENUE FUNDS	Page #	Appropriation	Departmental Revenue	Fund Balance
ASSESSOR:				
STATE/COUNTY PROPERTY TAX ADMINISTRATION PROGRAM	155	2,410,943	2,255,295	155,648
AUDITOR/CONTROLLER-RECORDER:				
MICROGRAPHICS	163	-	-	-
SYSTEMS DEVELOPMENT	165	22,928,372	6,500,000	16,428,372
VITAL RECORDS	168	344,213	142,000	202,213
TREASURER-TAX COLLECTOR/ PUBLIC ADMINISTRATOR:				
REDEMPTION MAINTENANCE	176	219,885	62,679	157,206
UNIFIED PROPERTY TAX SYSTEM	178	131,786	131,654	132
TOTAL SPECIAL REVENUE FUNDS		26,035,199	9,091,628	16,943,571

INTERNAL SERVICES FUND	Page #	Appropriation	Departmental Revenue	Revenue Over (Under) Exp
AUDITOR/CONTROLLER-RECORDER:				
RECORDS MANAGEMENT	170	-	-	-
TOTAL INTERNAL SERVICE FUNDS		-	-	-

ASSESSOR
Donald E. Williamson

MISSION STATEMENT

The mission of the Office of the Assessor is to perform the state mandated function to:

- Locate, describe, and identify ownership of all property within the county
- Establish a taxable value for all property subject to taxation
- List all taxable value on the assessment roll
- Apply all legal exemptions

Assessor business is performed for the public benefit in a manner that is fair, informative and with uniform treatment. It is necessary as a means of revenue generation in order to fund essential public services and efficiently operate county and state government.

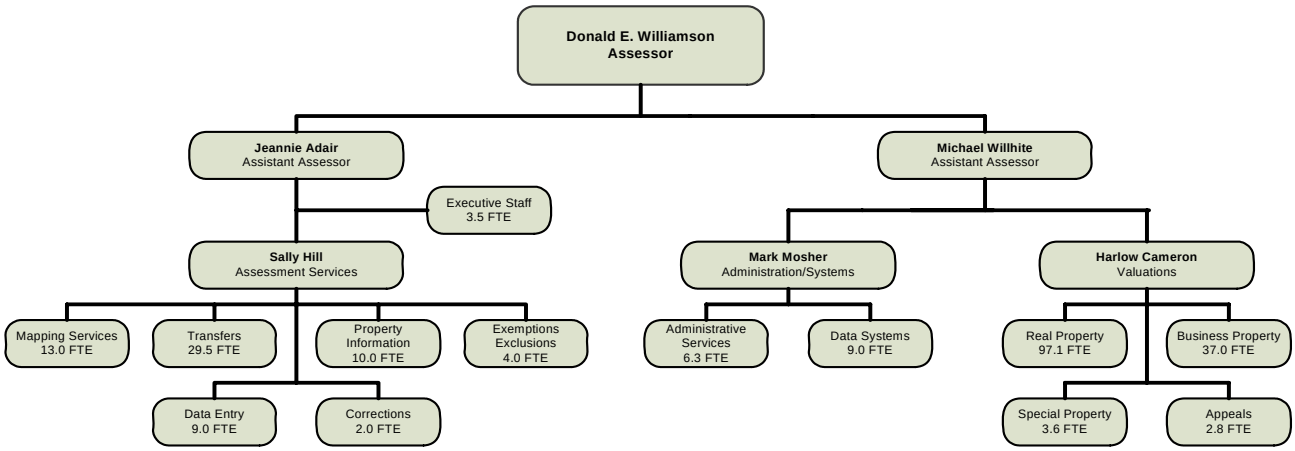
STRATEGIC GOALS

1. Increase public service by making property information more accessible and easier to understand.

2. Enhance operational efficiency and productivity by utilizing new technology and implementing new policies and procedures.

3. Assure quality control standardization.

ORGANIZATIONAL CHART



SUMMARY OF BUDGET UNITS

	2006-07				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
Assessor	17,559,215	820,000	16,739,215		204.5
State/County Property Tax Administration Program	2,410,943	2,255,295		155,648	28.3
TOTAL	19,970,158	3,075,295	16,739,215	155,648	232.8

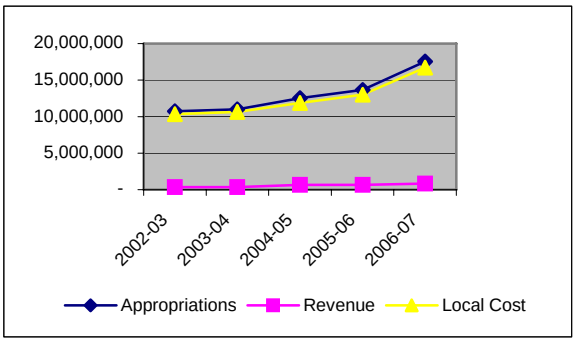
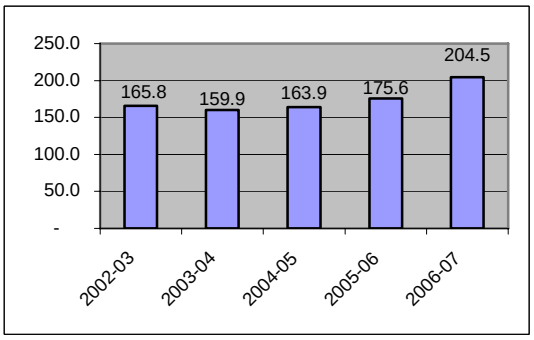
Detailed information for each budget unit is provided, along with a description of the services provided, budget unit history and applicable performance measures.

Assessor

DESCRIPTION OF MAJOR SERVICES

Under California law, the Assessor establishes a value for all property including residential, commercial, business and personal. The Assessor maintains current records on approximately 675,000 parcels of real property, 43,000 business property accounts and 33,000 other assessments including boats, aircraft, and manufactured home accessories. The Assessor also administers 17 different types of property tax exemptions including homeowner, veteran, disabled veteran, church, religious, and welfare exemptions.

BUDGET HISTORY

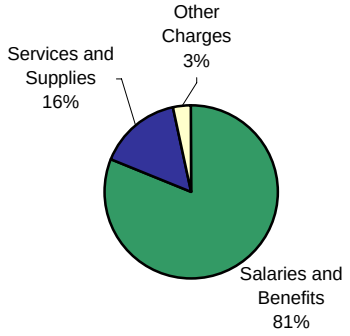
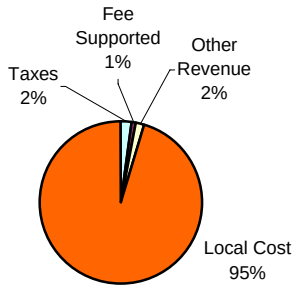
5-YEAR BUDGET TREND	5-YEAR STAFFING TREND
	

The Assessor's business is primarily affected by the changes in the real estate market. In San Bernardino, there have been a significant number of sales. In order to keep up with the growth, the Assessor's office has increased staff to maintain the growing workload. This is reflected in the staffing trend shown above. As with the staffing, the overall budget has corresponding increased to meet the growth. The California Revenue and Taxation code requires several correspondences in order to properly inform the homeowners of any change in property status as well as requests for information. The required correspondence and their associated processing have increased the Assessor's overall budget.

PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	10,617,333	11,060,121	13,421,216	15,192,068	14,509,372
Departmental Revenue	463,745	504,768	849,595	1,007,634	1,003,406
Local Cost	10,153,588	10,555,353	12,571,621	14,184,434	13,505,967
Budgeted Staffing				175.6	

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Fiscal
DEPARTMENT: Assessor
FUND: General

BUDGET UNIT: AAA ASR
FUNCTION: General
ACTIVITY: Finance

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	8,785,588	9,471,812	10,411,631	11,971,812	11,658,169	14,219,096	**2,560,927**
Services and Supplies	641,443	674,808	1,942,430	1,131,609	855,452	1,827,786	**972,334**
Central Computer	763,446	648,697	734,722	906,845	866,895	929,546	**62,651**
Equipment	-	-	31,685	166,726	-	115,000	**115,000**
Transfers	426,856	287,943	300,748	332,380	285,462	377,430	**91,968**
Total Appropriation	10,617,333	11,083,260	13,421,216	14,509,372	13,665,978	17,468,858	**3,802,880**
Operating Transfers Out	-	(23,139)	-	-	-	90,357	**90,357**
Total Requirements	10,617,333	11,060,121	13,421,216	14,509,372	13,665,978	17,559,215	**3,893,237**
Departmental Revenue							
Taxes	327,880	301,163	428,136	574,407	307,500	390,000	**82,500**
Current Services	-	-	47,628	149,095	90,000	150,000	**60,000**
Other Revenue	135,865	203,605	373,831	279,903	250,000	280,000	**30,000**
Total Revenue	463,745	504,768	849,595	1,003,406	647,500	820,000	**172,500**
Local Cost	10,153,588	10,555,353	12,571,621	13,505,967	13,018,478	16,739,215	**3,720,737**
Budgeted Staffing					175.6	204.5	**28.9**

In 2006-07, the department will incur increased costs to maintain current services, such as negotiated labor agreements, retirement, central computer and inflationary services and supplies purchases; and will incur decreased costs in worker's compensation. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to department recommendations.

Budgeted staffing was also adjusted to reflect the additions of 1.85 Appraiser I, 0.75 Auditor Appraiser II and 0.96 Office Assistant III. The following positions were reduced 0.04 Appraisal Technician, 1.38 Appraiser II, 0.77 Appraiser III, 0.50 Assistant Assessor. Budgeted staffing reflects a net increase of 0.9 position. These adjustments (i.e., increases and decreases) account for the anticipated turnover in the upcoming fiscal year and was established based on historical trends.

The cost of performing the mandated functions of the Assessor's office has continued to grow over the recent past. In order to meet this demand, services and supplies were increased to better utilize the available funds for the mandated expenses (i.e., printing, presort & packaging, mileage reimbursement, travel, etc).

In 2006-07, fee revenue is projected to increase due to the real estate market being increasingly active (e.g., special assessments, change of ownership fees, and exclusion fees, etc.) as well as the increase in the values of the properties. It is anticipated that this trend will hold up for the next year and, therefore, revenue was increased to match expectations.

FINAL BUDGET CHANGES

The Board approved an appropriation increase of $616,156 from the Business Process Improvement Reserve for the purpose of creating a system for imaging building records.

The Board approved an appropriation increase of $115,000 for the replacement of computer systems hardware and software for a more efficient Microsoft supported system.

Also, the Board approved an appropriation increase of $1,803,900 for 28.0 positions and their corresponding services and supplies cost. The positions are as follows:

- 1.0 Office Assistant II to adequately cover the public inquiries.
- 8.0 Office Assistant IIIs to handle increase in public inquiries, tracking equipment and software licenses and providing clerical assistance to the drafting technicians.
- 4.0 Appraiser Is to handle increase in new construction transfer and ownership change activity.
- 4.0 Appraiser Technicians in valuation support to value low cost new construction, manufactured housing and business personal property allowing certified appraisal staff to concentrate on more complex property valuations.
- 1.0 Appraiser III to ensure high performance ratings on the periodic State Board of Equalization audits.
- 1.0 Title Transfer Technician II to provide quality control of recorded documents.
- 1.0 Business Systems Analyst II for the development of Assessor applications to automate manual processes.
- 2.0 Project Administrators to direct a variety of special projects.
- 2.0 Cadastral Drafting Technician IIs for the drawing of complex building records and performing duties as a team leader.
- 1.0 Facilities/Safety Manager to coordinate construction projects, remodels and maintenance.
- 3.0 Appraiser IIs for increased commercial and industrial construction and transfer activity.

The Board approved an appropriation increase of $8,800 for reclassification of the following positions:

- Title Transfer Technician I to a Cadastral Drafting Technician I due to duties being more aligned with the tasks of a Cadastral Drafting Technician I.
- Office Assistant II to an Office Assistant III due to the regular duties shifting to align more with tasks of an Office Assistant III position.
- Title Transfer Technician I to a Title Transfer Technician II due to duties being more aligned with a Title Transfer Technician II.

In addition, the Board approved an appropriation increase of $1,700 for fleet Management rate adjustments.

PERFORMANCE MEASURES		
Description of Performance Measure	**2005-06 Actual**	**2006-07 Projected**
Use of a satisfaction survey on the website consisting of a yes/no format to determine if the visitor found the information they were looking for. Baseline to be established prior to the start of 2006-07.	N/A	70% yes responses
Wait times to direct callers, compare to prior year's results.	N/A	5% Reduction
Number of new informational instruction sheets available in Spanish.	N/A	10% Increase
Residential appraiser's production rate.	N/A	10% Increase
Title Transfer Technician's production rate.	N/A	10% Increase
Percentage of reviewed change of ownership events that have been processed accurately.	N/A	95% (475)
Number of non-mandatory audits performed annually.	N/A	10% Increase (20 audits)
Complete hardware and software inventory.	N/A	95%
Provide increased public service.	N/A	10% increase in public outreach
Assure safe and efficient work environment.	N/A	95% availability
Cadastral drafting technician production rate.	N/A	10% Increase

State/County Property Tax Administration Program

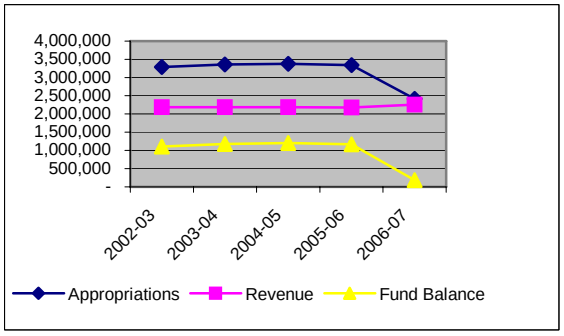
DESCRIPTION OF MAJOR SERVICES

On February 13, 1996, the Board of Supervisors approved an agreement with the State of California to participate in a state/county property tax administration program for 1996. The agreement provided a loan of $2,139,938 for 1996, with a provision for the same in the following two calendar years. The state passed legislation extending this program through calendar year 2002.

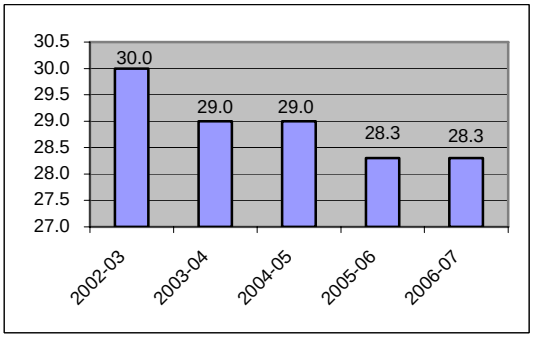
Effective January 1, 2002, the State legislature approved authorization of AB589. This bill creates the State-County Property Tax Grant Program to replace the prior loan program. The grant is effective starting with the 2002-03 fiscal year and is authorized until the 2006-07 fiscal year. As with the prior loan program, these funds are intended to supplement the county's property tax administrative cost. The amount of the loan is set forth on a schedule established by the state and is anticipated to be the same as the previous loan program. Contingencies are used to set aside funds that are available from the state on a calendar year basis but are budgeted and managed in the county system on a fiscal year basis. The state's funding of this program has been put on hold for 2 years. The California Assessors Association has been working with the State Department of Finance to establish a replacement program to restore this vital funding source. The County Administrative Office is financing this program until the state resumes funding.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



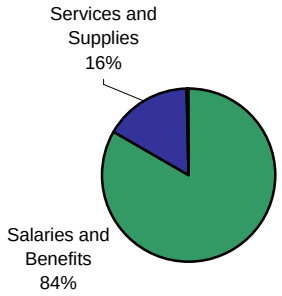
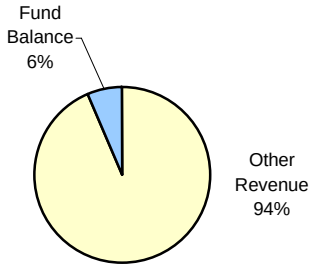
In 2006-07, the appropriation and the resulting fund balance have been dramatically reduced due to the postponement of funding by the state. In order to maintain the workload the County Administrative Office has back-filled state funding with general fund contingencies to finance the program until the state resumes the funding. The funding enables the Assessor to complete all the workload as mandated in the Revenue and Taxation code.

PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	2,110,575	2,151,916	2,189,832	3,394,314	2,052,280
Departmental Revenue	2,183,040	2,173,518	2,162,020	2,223,438	1,037,053
Fund Balance				1,170,876	
Budgeted Staffing				28.3	

In 2005-06, expense variance is primarily due to salary savings due to employee transfers, termination and delays in hiring. Revenue variance results from not receiving any funding from the state for the Property Tax Administration Program (PTAP). However, the department received county contingencies of $1,000,000 to backfill the program in 2005-06.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Fiscal
DEPARTMENT: Assessor
FUND: State/County Prop Tax Admin

BUDGET UNIT: RCS ASR
FUNCTION: General
ACTIVITY: Finance

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	1,565,193	1,645,952	1,837,812	1,710,029	1,910,545	2,006,489	**95,944**
Services and Supplies	545,382	500,764	346,493	336,391	370,802	375,289	**4,487**
Central Computer	-	-	-	-	-	21,906	**21,906**
Transfers	-	5,200	5,527	5,859	5,859	7,259	**1,400**
Contingencies	-	-	-	-	1,055,108	-	**(1,055,108)**
Total Exp Authority	2,110,575	2,151,916	2,189,832	2,052,280	3,342,314	2,410,943	**(931,371)**
Reimbursements	-	-	-	-	-	-	**-**
Total Appropriation	2,110,575	2,151,916	2,189,832	2,052,280	3,342,314	2,410,943	**(931,371)**
Operating Transfers Out	-	-	-	-	-	-	**-**
Total Requirements	2,110,575	2,151,916	2,189,832	2,052,280	3,342,314	2,410,943	**(931,371)**
Departmental Revenue							
Use of Money and Prop	43,102	20,915	21,106	37,053	25,000	25,000	**-**
State, Fed or Gov't Aid	2,139,938	2,152,603	2,140,874	-	2,139,938	-	**(2,139,938)**
Other Revenue	-	-	40	-	6,500	-	**(6,500)**
Total Revenue	2,183,040	2,173,518	2,162,020	37,053	2,171,438	25,000	**(2,146,438)**
Operating Transfers In	-	-	-	1,000,000	-	2,230,295	**2,230,295**
Total Financing Sources	2,183,040	2,173,518	2,162,020	1,037,053	2,171,438	2,255,295	**83,857**
Fund Balance	(72,465)	(21,602)	27,812	1,015,227	1,170,876	155,648	**(1,015,228)**
Budgeted Staffing					28.3	28.3	**-**

In 2006-07, the department will incur increased costs to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer and inflationary services and supplies purchases; and will incur decreased costs in worker's compensation. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to department recommendations.

In 2006-07, contingencies and revenue from the state have been eliminated due to the postponement of the grant program. In order to maintain the workload the entire $2,139,938 has been transferred from the county general fund to finance this program until the state resumes funding of this program. The funding enables the Assessor to complete all the workload as mandated in the Revenue and Taxation code.

FINAL BUDGET CHANGES

Salaries and benefits decreased by $30,503 due to fund balance being lower than anticipated.

AUDITOR/CONTROLLER-RECORDER
Larry Walker

MISSION STATEMENT

The San Bernardino County Auditor/Controller-Recorder's (ACR) Office is committed to serving our customers by processing, safeguarding, and providing information regarding the finances and public records of the County. We perform these functions with integrity, independent judgment, and outstanding service. We are accurate, timely, courteous, innovative, and efficient because of our well-trained and accountable staff.

We are committed to:

Our Taxpayers
…. spending taxpayer dollars wisely. To this end, we are dedicated to providing our services in a cost effective, efficient manner by taking advantage of innovation and new technology. We will promote sound financial management throughout County government and will perform budgetary control as required by law.

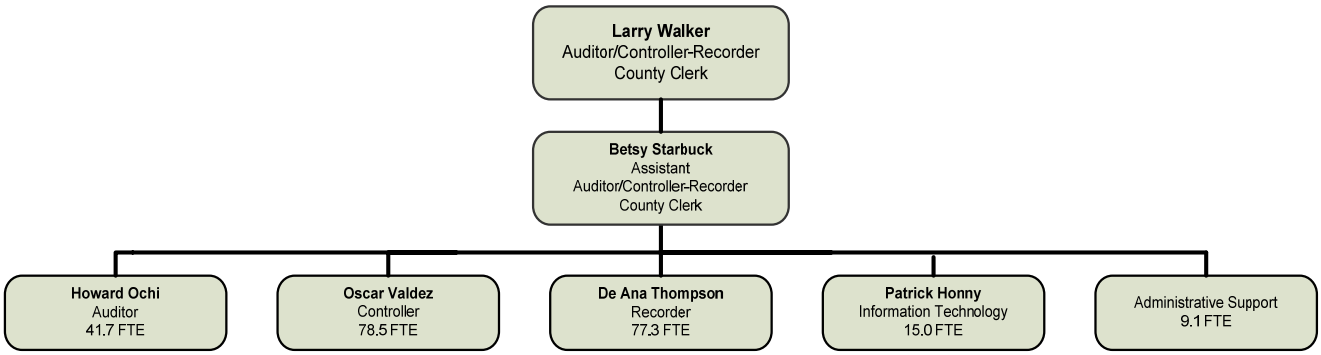
Our Customers
…. providing a high level of quality services to our customers. We will be sensitive and responsive to our customers' needs and expectations. We will be accurate, thorough and timely in the performance of our duties and will treat our customers in a professional manner with courtesy and respect.

Our Employees
…. providing our employees with a safe, comfortable working environment in an atmosphere of mutual respect, cooperation and non-discrimination. We will hire and train competent, knowledgeable individuals with backgrounds that will complement and enhance the abilities of our workforce and we will provide opportunities for continued professional growth and advancement. We recognize, value, and support the efforts and ideas of our employees and will provide the information and resources necessary to accomplish the goals of this organization.

STRATEGIC GOALS

1. Improve the Financial Accounting System (FAS)
2. Improve Recorder Division's Digitized Images
3. Enhance Accounts Payable Process
4. Improve the Disaster Recovery Process

ORGANIZATIONAL CHART



SUMMARY OF BUDGET UNITS

	2006-07				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
Auditor/Controller-Recorder	18,246,993	5,614,812	12,632,181		210.6
Systems Development	22,928,372	6,500,000		16,428,372	17.0
Vital Records	344,213	142,000		202,213	-
TOTAL	41,519,578	12,256,812	12,632,181	16,630,585	227.6

Detailed information for each budget unit is provided, along with a description of the services provided, budget unit history and applicable performance measures.

Auditor/Controller-Recorder

DESCRIPTION OF MAJOR SERVICES

The Office of the Auditor/Controller-Recorder and County Clerk is responsible for providing the county and its constituents with a variety of accounting services and document recording and management services. The Auditor and Controller Divisions record the collections and perform the accounting, reporting, disbursement, and audits of all county financial activities to ensure sound financial management. In addition, they are responsible for personnel payroll services, developing and implementing accounting systems and standards, conducting operational risk assessment reviews, and administering the Countywide Cost Allocation Plan.

The Recorder Division accepts all documents for recording that comply with applicable recording laws, producing and maintaining official records evidencing ownership and encumbrances of real and personal property and other miscellaneous records. The Recorder Division is also responsible for County Archives and County Clerk functions. County Archives maintains all the historical records for the county. The office of the County Clerk produces and maintains the official records of vital statistics, fictitious business names, and other entities required by the state to register with the County Clerk.

The specific services performed by each division are listed below.

Auditor Division

- Perform financial and internal audits and risk assessment reviews
- Advise departments on conducting operational risk assessment
- Prepare the Countywide Cost Allocation Plan (COWCAP) and the Indirect Cost Rate Proposal (ICRP)
- Implement new accounting systems
- Perform disaster response accounting
- Assist departments with reimbursement claims through state and federal processes
- Provide consultation services to departments to integrate accounting and financial processes such as the use of credit cards and departmental accounting software
- Prepare Internal Service Fund (ISF) financial statements

Controller Division

- Process payroll for county (EMACS partner)
- Perform contract payroll for outside governmental agencies
- Manage the Financial Accounting System (FAS) and maintain official county records through FAS
- Audit vendor payments and perform the accounts payable processes
- Manage county credit cards
- Control budget expenditures to Board-approved appropriation levels
- Maintain the county's chart of accounts
- Prepare the Comprehensive Annual Financial Report (CAFR) according to Governmental Accounting Standards Board (GASB) standards
- Extend property tax roll and apportion property tax revenue
- Prepare assurance type reports for county and outside agencies

Recorder Division

- Upon payment of proper fees and taxes, the recorder:
  - Records land records related to real and personal property ownership, judgments, liens, notices, military discharges, marriage licenses, and other miscellaneous documents
  - Files maps or documents such as tract maps, subdivision maps, parcel maps, and certificates of correction
- Collects and distributes portions of monies to various agencies, such as D.A. Real Estate Fraud fund, Preliminary Change of Ownership Reports to Assessor, and Documentary Transfer Tax to the county and cities
- Images, maintains and provides documents digitally and in a photographically reproducible format (microfilm)
- Creates, maintains and provides an index of document information, including Grantor/Grantee, when recorded mail to, Assessor's parcel number, and the short legal description
- Certifies and testifies to validity of documents on file

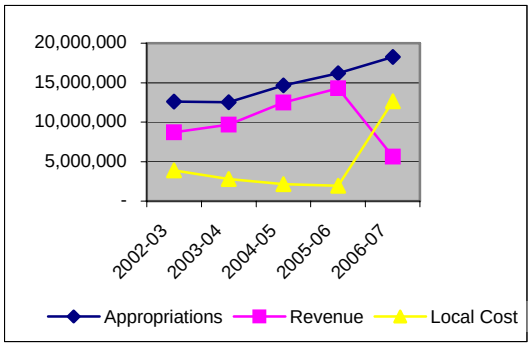
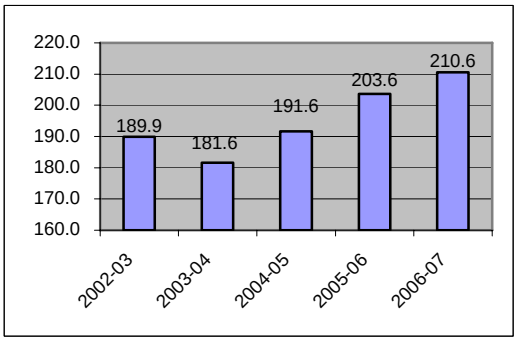
County Clerk Section

- Review, issue and file Fictitious Business Names (FBN) to individuals, partnerships, and corporations
- Review applications, review background checks with the State Department of Justice, and issue identification cards for unlawful detainer processor, legal photocopier, process server, notary public and power of attorney
- Maintain, report, and make available to the public Oaths of Office and Conflict of Interest reports for specified individuals
- Issue marriage licenses
- Issue certified and informational copies of birth, death, and marriage certificates
- Perform civil marriage ceremonies
- Deputize commissioners of civil marriages, deputy county clerks, deputy recorders, and notary publics
- Image, maintain, and provide documents digitally and in a photographically reproducible format (microfilm)

Archives Section

- Restore, preserve, and manage historic records (archives) as it relates to the history of county government

BUDGET HISTORY

5-YEAR BUDGET TREND	5-YEAR STAFFING TREND
	

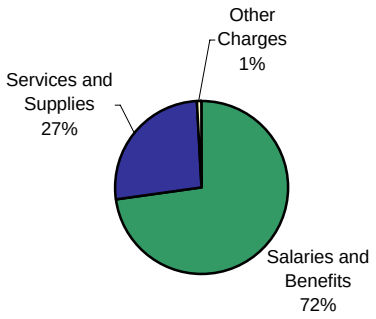
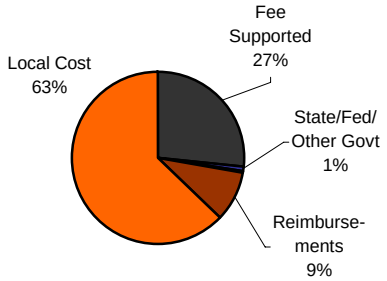
The significant increase in local cost and decrease in revenue in 2006-07 is a result of the County's concern for stabilizing the department's financing. Recording revenue has been placed in Countywide discretionary revenue and in lieu of this revenue source, additional general fund financing has been provided. The restructuring of this revenue was board approved on November 1, 2005.

PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	11,894,771	11,954,500	19,968,967	16,625,805	15,071,302
Departmental Revenue	12,560,881	14,705,766	15,184,728	4,638,328	5,608,169
Local Cost	(666,110)	(2,751,266)	4,784,239	11,987,477	9,463,133
Budgeted Staffing				203.6	

In 2005-06 expenditures were less than the modified budget primarily due to difficulty in filling specialized vacant positions. Also, there were less expenditures in services and supplies due to the conservative nature of office operations as well as efficiencies gained from mail processing. Departmental revenue exceeded the modified budget primarily due to first year performance of new statutory fees. Local cost reflected a significant increase over 2004-05 due to replacing recording revenue with local cost.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Fiscal
DEPARTMENT: Auditor/Controller-Recorder
FUND: General

BUDGET UNIT: AAA ACR
FUNCTION: General
ACTIVITY: Finance

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	9,088,728	9,612,515	10,707,547	11,951,672	12,990,684	14,650,768	**1,660,084**
Services and Supplies	1,594,559	2,019,691	3,667,274	3,071,302	3,724,654	4,415,663	**691,009**
Central Computer	736,734	872,222	1,159,570	1,106,542	1,061,083	921,399	**(139,684)**
Equipment	-	-	-	8,081	-	-	**-**
Capitalized Software	-	-	4,531,810	-	-	-	**-**
Transfers	750	88,454	34,618	53,952	38,706	139,955	**101,249**
Total Exp Authority	11,420,771	12,592,882	20,100,819	16,191,549	17,815,127	20,127,785	**2,312,658**
Reimbursements	-	(798,382)	(1,010,208)	(1,355,537)	(1,604,481)	(1,880,792)	**(276,311)**
Total Appropriation	11,420,771	11,794,500	19,090,611	14,836,012	16,210,646	18,246,993	**2,036,347**
Operating Transfers Out	474,000	160,000	878,356	235,290	-	-	**-**
Total Requirements	11,894,771	11,954,500	19,968,967	15,071,302	16,210,646	18,246,993	**2,036,347**
Departmental Revenue							
Taxes	-	186	-	-	-	-	**-**
Licenses & Permits	410,715	412,714	561,419	512,150	490,200	480,000	**(10,200)**
State, Fed or Gov't Aid	4,926	80,038	91,166	161,058	89,983	125,722	**35,739**
Current Services	11,601,766	14,106,149	14,409,803	4,805,768	13,627,145	4,914,090	**(8,713,055)**
Other Revenue	72,976	106,679	122,340	129,193	76,000	95,000	**19,000**
Total Revenue	12,090,383	14,705,766	15,184,728	5,608,169	14,283,328	5,614,812	**(8,668,516)**
Operating Transfers In	470,498	-	-	-	-	-	**-**
Total Financing Sources	12,560,881	14,705,766	15,184,728	5,608,169	14,283,328	5,614,812	**(8,668,516)**
Local Cost	(666,110)	(2,751,266)	4,784,239	9,463,133	1,927,318	12,632,181	**10,704,863**
Budgeted Staffing					203.6	210.6	**7.0**

In 2005-06, the department installed the Symposium Telephone Management System. In an effort to improve customer service, the next step will be to implement a call center to assure the best possible response to calls received by the system. The department has included in the 2006-07 budget the cost of $245,000 to fund the call center to respond to this need.

In 2006-07, the department will incur increased costs in salaries and benefits of $1,591,452 due to approved MOU, retirement, risk management and workers' compensation. Budgeted staffing was also adjusted to reflect the addition of 8.0 positions costing $574,594 to support the goals in the Business Plan, which includes improving the Financial Accounting System; monitoring user satisfaction surveys and providing additional training as needed. The department has identified additional on-going revenue to support the 8.0 additional positions. The additional positions include 1.0 Accountant I, 1.0 Accountant II, 1.0 Systems Accountant II, 1.0 Systems Accountant III, 1.0 Accounting Technician, 1.0 Supervising Accountant III, 1.0 Fiscal Assistant, and 1.0

Office Assistant II. These added positions are offset by the deletion of 1.0 Human Resources Officer position which was transferred to the Human Resources Department and the deletion of 1.0 Records Management Supervisor. The overall budgeting staffing reflects a net increase of 6.0 positions.

Services and supplies are increasing by $618,319 primarily due to the projected operation of the call center and the corresponding services and supplies cost for the 8.0 additional positions, inflationary services and supplies purchases. The increased cost of $101,249 in transfers are due to EHaP, employee benefits and the transfer of funds to the Human Resource Department for the reimbursement of the Human Resources Officer II position.

Reimbursements increased by $276,311 due to the cost of services that support Systems Development and modernization activities such as step increases and estimated inflation costs for services and supplies.

Due to the unpredictable nature of recording fee revenue and the County Administrative Office's concern for stabilization of departmental financing, the recording fee revenue of $9,645,000 has been placed in Countywide discretionary revenue and in lieu of this revenue source, additional general fund financing has been provided. In addition, departmental revenue increased by $894,994 due to under estimating fee revenues in the Vital Records and County Clerk section. An expected decrease in the number of marriage licenses issued is expected to result in a decrease of $10,200 in License fees revenue.

FINAL BUDGET CHANGES

The Board approved an appropriation increase of $68,632 for 1.0 additional Staff Analyst I for EMACS staff support.

The Board approved an appropriation and revenue increase of $71,290 for accounting and notary public filing fees.

In addition, the Board approved an appropriation increase of $1,400 for Fleet Management rate adjustments.

PERFORMANCE MEASURES

Description of Performance Measure	2005-06 Actual	2006-07 Projected
Percentage of payments processed within ten days of presentation to ACR.	80%	90%
Percentage of film images that are repaired by June 30, 2007.	N/A	80%
Track number of microfilm cassettes that are inventories within one month of receipt by June 30, 2007.	N/A	100%
Convert percentage of microfilmed images from 1980 to present to a digitized format by June 30, 2007.	N/A	80%
Increase overall Cal-Card use.	N/A	10%
Increase Electronic fund transfers to pay vendors.	N/A	10%

The performance measures for this budget unit demonstrate an emphasis on excellent customer service and the use of technology to achieve it. The department will improve customer service in Accounts Payable by paying more vendors electronically, transferring assigned Visa cards to Cal-Card, increasing the number of departments utilizing Cal-Card, and processing payments more quickly.

The Recorder's division will focus on improving customer service through microfilm repair, cataloging the microfilm, and then digitizing the improved images for better, long-lasting use.

Micrographics

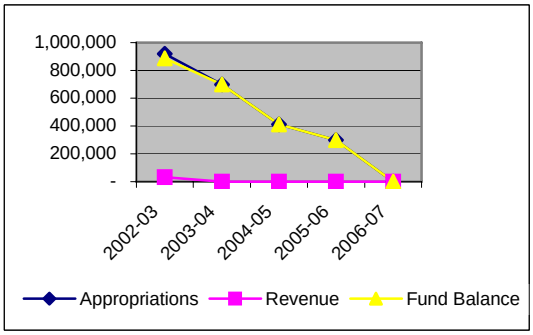
DESCRIPTION OF MAJOR SERVICES

The micrographics fund was established to defray the cost of converting the County Recorder's documents into an electronic storage system. In August 2001, the Board of Supervisors eliminated the fee that financed this fund. The fund has not received any revenue since that time and the Auditor/Controller-Recorder has been spending down the fund balance to close the fund at the end of fiscal year 2006. In anticipation of its closure and at the Board of Supervisors direction on January 31, 2006, the Auditor/Controller-Recorder transferred the balance of the fund into the Systems Development fund to continue supporting the Recorder's business operations. It is anticipated that no expenses will be recorded in this fund.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	192,239	287,746	111,445	299,862	299,861
Departmental Revenue	-	-	-	-	(159)
Fund Balance				299,862	

ANALYSIS OF FINAL BUDGET

GROUP: Fiscal
DEPARTMENT: Auditor/Controller-Recorder
FUND: Micrographics

BUDGET UNIT: SDV REC
FUNCTION: General
ACTIVITY: Finance

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Services and Supplies	64,293	130,099	111,445	10,801	242,540	-	**(242,540)**
Equipment	77	-	-	-	-	-	**-**
Transfers	-	157,647	-	-	-	-	**-**
Total Appropriation	64,370	287,746	111,445	10,801	242,540	-	**(242,540)**
Operating Transfers Out	127,869	-	-	289,060	57,322	-	**(57,322)**
Total Requirements	192,239	287,746	111,445	299,861	299,862	-	**(299,862)**
Departmental Revenue							
Other Financing Sources	-	-	-	(159)	-	-	**-**
Total Revenue	-	-	-	(159)	-	-	**-**
Fund Balance					299,862	-	**(299,862)**

Due to the Board approved elimination of the Micrographics fund, the fund was closed at the end of 2005-06 and, there will not be any additional expenses recorded in the fund.

FINAL BUDGET CHANGES

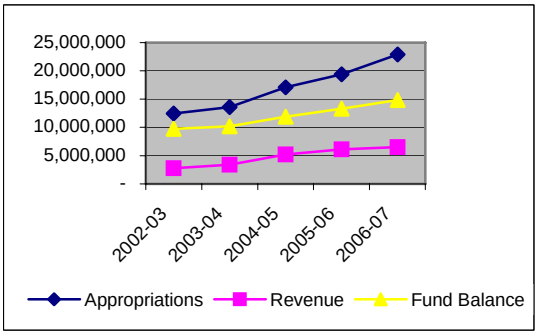
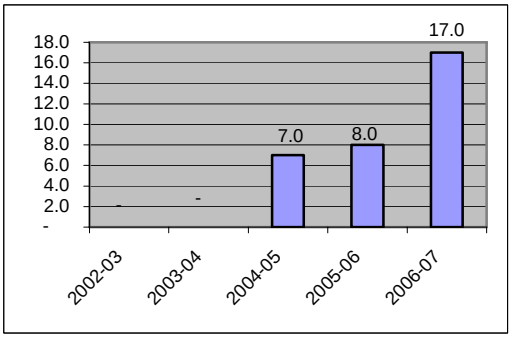
There are no final budget changes associated with this budget unit.

Systems Development

DESCRIPTION OF MAJOR SERVICES

The Systems Development fund was established to support, maintain, and improve the modernized creation, retention, and retrieval of information in the County's system of recorded documents. Revenue includes fees collected pursuant to Government Code Section 27361 on legal documents.

BUDGET HISTORY

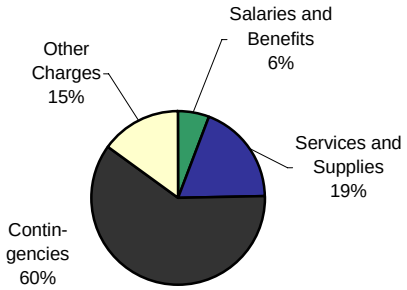
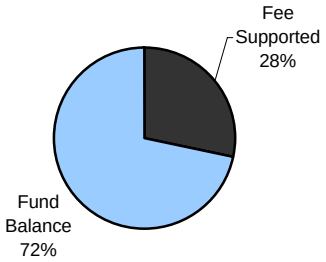
5-YEAR BUDGET TREND	5-YEAR STAFFING TREND
	

PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	3,615,341	3,840,061	4,857,991	19,708,565	3,409,702
Departmental Revenue	4,066,883	5,510,598	6,295,959	6,401,660	6,529,148
Fund Balance				13,306,905	
Budgeted Staffing				10.0	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. A significant portion of the appropriated fund balance is placed into contingencies, which makes the budget amounts for 2005-06 appear much larger than the total actual expenditures.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Fiscal
DEPARTMENT: Auditor/Controller-Recorder
FUND: Systems Development

BUDGET UNIT: SDW REC
FUNCTION: General
ACTIVITY: Finance

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	-	-	386,030	469,986	543,283	1,347,943	**804,660**
Services and Supplies	2,505,485	2,402,937	2,655,464	1,490,319	5,762,666	4,324,202	**(1,438,464)**
Central Computer	-	-	-	-	-	5,898	**5,898**
Land and Improvements	-	-	-	-	25,000	548,500	**523,500**
Equipment	622,727	320,379	721,633	270,468	2,850,000	1,242,000	**(1,608,000)**
Transfers	144,500	676,265	949,564	1,130,674	1,329,876	1,543,156	**213,280**
Contingencies	-	-	-	-	8,908,680	13,784,887	**4,876,207**
Total Appropriation	3,272,712	3,399,581	4,712,691	3,361,448	19,419,505	22,796,586	**3,377,081**
Operating Transfers Out	342,629	440,480	145,300	48,254	-	131,786	**131,786**
Total Requirements	3,615,341	3,840,061	4,857,991	3,409,702	19,419,505	22,928,372	**3,508,867**
Departmental Revenue							
Current Services	4,066,883	5,257,920	6,295,959	6,239,929	6,112,600	6,500,000	**387,400**
Other Revenue	-	252,678	-	-	-	-	**-**
Other Financing Sources	-	-	-	159	-	-	**-**
Total Revenue	4,066,883	5,510,598	6,295,959	6,240,088	6,112,600	6,500,000	**387,400**
Operating Transfers In	-	-	-	289,060	-	-	**-**
Total Financing Sources	4,066,883	5,510,598	6,295,959	6,529,148	6,112,600	6,500,000	**387,400**
Fund Balance					13,306,905	16,428,372	**3,121,467**
Budgeted Staffing					8.0	17.0	**9.0**

Changes to salaries and benefits included the Board approved transfer (January 10, 2006) of 2.0 Business Systems Analyst III positions from the Information Services Department (ISD) to the Systems Development fund to support the Recorder's functions. Over the last several years, due to the rapid and continued increase in real estate-related activity, budgeted staffing was also adjusted to reflect the addition of 7.0 positions for the efficient operation, maintenance, and enhancement of the Recorder's systems. The positions were requested due to expansion of in-house services as well as a planned opening for a fourth office in another area of the county. The additional staff included 2.0 Legal Document Classifier II and 1.0 Legal Document Supervisor to supervise the offices in the outlying areas; 2.0 Programmer Analyst III and one 1.0 Business Systems Analyst III were added to support the on-going technology conversion of these systems in keeping with the department's business plan and customer service initiatives; 1.0 Staff Analyst I was added to assist with legislative research to

ensure the Recorder complies with continually changing regulations. The overall budgeted staffing reflects an increase of 9.0 positions.

Services and supplies was decreased by $1,438,464 due to project delays and planning less expenditures. Data Processing Charges (an Internal Service Fund) of $5,898 were charged to this fund for the first time, to pay for the mainframe support that ISD is providing for the Recorder's systems.

Structures and improvements to structures increased by $523,500 due to two planned Capital Improvements Projects. One of the projects includes 50% participation in installing a security fence around the perimeter of the building at the recommendation of the Sheriff's Department, primarily to protect the employees and the information systems for the Recorder's office. The second project is the anticipated CIP to build out the remainder of the 2nd floor to house the Computer Services staff.

Equipment decreased by $1,608,000 due to delayed plans for disaster recovery and less expenditures than expected. Intra-fund transfers out increased by $213,280 due to moving a transfer transaction from Vital Records to Systems Development for staff and space use to provide expanded Recorder services at offices in outlying areas of the county. Another added expense was the increased amount of the transfer from Systems Development to the ACR's portion of the general fund to pay for the additional cost of staffing positions that support the Recorder's operations.

Contingencies also increased by $3,260,530, due to fund balance not being spent in the prior year and less planned expenditures in 2005-06. Operating transfers out increased by $131,786 to pay for one Business Applications Manager position located at the Treasurer-Tax Collector's office.

It is also anticipated that revenue will increase by $387,400, although activity in the real estate industry appears to be slowing.

FINAL BUDGET CHANGES

Contingencies increased by $1,615,677 due to fund balance being higher than anticipated.

Vital Records

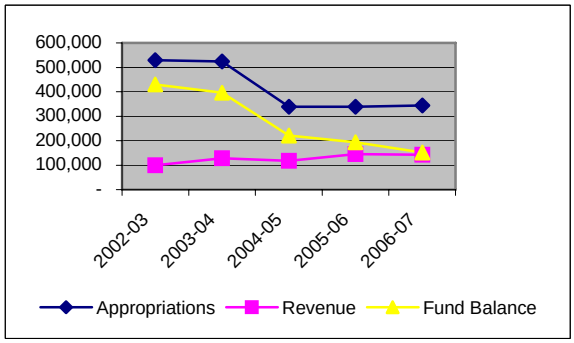
DESCRIPTION OF MAJOR SERVICES

The Vital Records fund was established to support vital records operations, including improvement and automation of vital record systems. Revenue includes fees collected for certified copies of vital statistic records, pursuant to Health and Safety Code Section 10605.3.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND

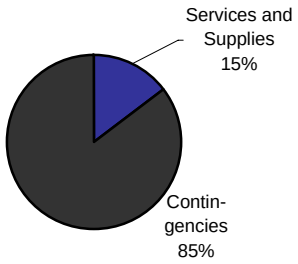
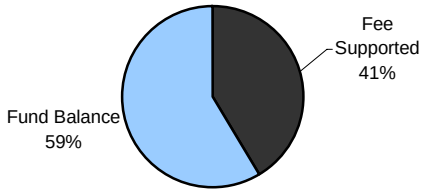


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	165,032	306,969	175,183	338,652	142,016
Departmental Revenue	131,122	127,146	147,732	145,000	150,576
Fund Balance				193,652	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, expenditures in this fund are typically less than budget. The amount not expended in 2005-06 has been re-appropriated in the 2006-07 budget.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Fiscal
DEPARTMENT: Auditor/Controller-Recorder
FUND: Vital Records

BUDGET UNIT: SDX REC
FUNCTION: General
ACTIVITY: Finance

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Services and Supplies	165,032	139,270	175,183	884	121,134	51,150	**(69,984)**
Transfers	-	-	-	141,132	141,132	-	**(141,132)**
Contingencies	-	-	-	-	76,386	293,063	**216,677**
Total Appropriation	165,032	139,270	175,183	142,016	338,652	344,213	**5,561**
Operating Transfers Out	-	167,699	-	-	-	-	**-**
Total Requirements	165,032	306,969	175,183	142,016	338,652	344,213	**5,561**
Departmental Revenue							
Current Services	131,122	121,308	147,732	150,576	145,000	142,000	**(3,000)**
Other Revenue	-	5,838	-	-	-	-	**-**
Total Revenue	131,122	127,146	147,732	150,576	145,000	142,000	**(3,000)**
Fund Balance					193,652	202,213	**8,561**

Most of the 2006-07 appropriation are in contingencies. In prior years, this fund helped support operations in the Recorder's satellite locations. However, because of the expansion of services of the satellite offices, it was determined that the Systems Development fund was a more appropriate source of support.

Appropriation in 2006-07 include funds for upgrading and maintaining the Vital Records electronic system as well as directly providing services to the general public.

FINAL BUDGET CHANGES

Contingencies increased by $50,139 due to fund balance being higher than anticipated.

Records Management

DESCRIPTION OF MAJOR SERVICES

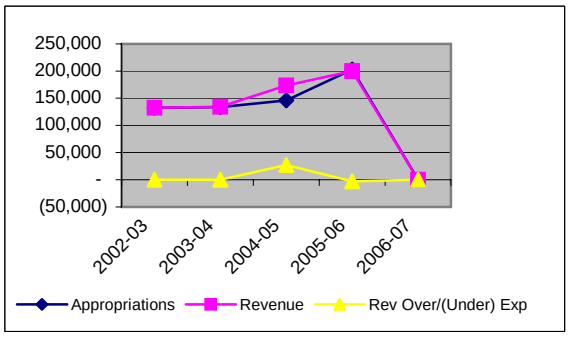
Records Management has been responsible for storage of inactive records and their eventual destruction at County departments' directions in accordance with their County Board of Supervisors' approved records retention schedules. This division relocated inactive files from County departments into a central storage facility, where the files were maintained and made accessible to owning departments upon request. The division also identified records eligible for destruction based on schedules established by the owning agency.

The Records Management budget operated as an Internal Service Fund (ISF). As an ISF, any unrestricted net assets available at the end of a fiscal year are carried over to the next fiscal year and are used as working capital and for replacement of fixed assets. Any excess or shortage is incorporated into the rate structure.

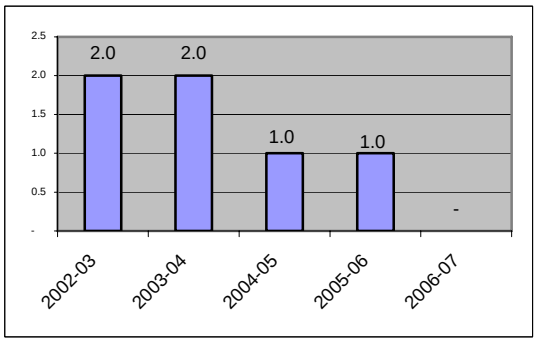
At the direction of the County Administrative Office, the fund was closed at the end of 2005-06. The revenue received from its various services was not enough to cover the expenses needed to operate. To continue operating, rates for the various services would have been raised significantly. With increased rates, Records Management would not have been competitive with storage facilities outside of the county.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	220,275	113,142	146,077	203,135	190,272
Departmental Revenue	118,331	138,378	188,094	200,240	119,979
Revenue Over/(Under) Exp	(101,944)	25,236	42,017	(2,895)	(70,293)
Budgeted Staffing				-	
Fixed Assets	-	-	-	-	-
Unrestricted Net Assets Available at Year End	46,157	(2,283)	68,294		-

Records Management did not have enough revenue to run as a full-service records management operation; expenses increased faster than revenue. Therefore, the Records Management fund was closed at the end of 2005-06.

ANALYSIS OF FINAL BUDGET

GROUP: Fiscal
DEPARTMENT: Auditor/Controller-Recorder
FUND: Records Management

BUDGET UNIT: IRM ACR ACR
FUNCTION: General
ACTIVITY: Finance

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	45,491	86,888	52,125	54,373	56,966	-	**(56,966)**
Services and Supplies	174,784	81,438	93,570	135,696	145,966	-	**(145,966)**
Transfers	-	347	-	203	203	-	**(203)**
Total Exp Authority	220,275	168,673	145,695	190,272	203,135	-	**(203,135)**
Reimbursements	-	(55,531)	-	-	-	-	**-**
Total Appropriation	220,275	113,142	145,695	190,272	203,135	-	**(203,135)**
Operating Transfers Out	-	-	382	-	-	-	**-**
Total Requirements	220,275	113,142	146,077	190,272	203,135	-	**(203,135)**
Departmental Revenue							
State, Fed or Gov't Aid	(147)	-	-	-	-	-	**-**
Current Services	118,478	138,378	188,094	218,797	200,240	-	**(200,240)**
Other Financing Sources	-	-	-	(98,818)	-	-	**-**
Total Revenue	118,331	138,378	188,094	119,979	200,240	-	**(200,240)**
Rev Over/(Under) Exp	(101,944)	25,236	42,017	(70,293)	(2,895)	-	**2,895**
Budgeted Staffing					1.0	-	**(1.0)**

The Internal Service Fund was closed effective June 30, 2006. Any remaining fund balance was transferred to an account with the County Administrative Office. As mentioned above, Records Management was not able to continue operating without significantly raising rates for various services. The rates it would have charged would not have been competitive with outside storage facilities.

FINAL BUDGET CHANGES

There are no final budget changes associated with this budget unit.

TREASURER-TAX COLLECTOR/PUBLIC ADMINISTRATOR
Dick Larsen

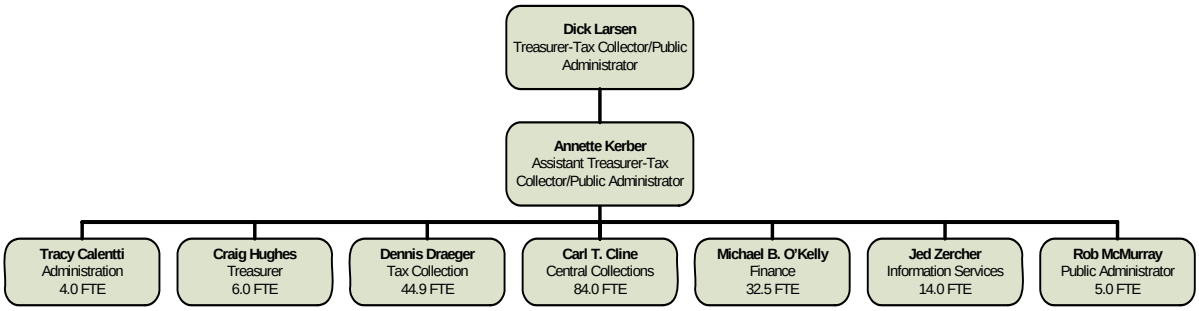
MISSION STATEMENT

The mission of the San Bernardino County Treasurer-Tax Collector/Public Administrator's office is to conduct County business in a fair, courteous and professional manner that is open and accessible to citizens, the business community, and other public agencies. This office will utilize current and evolving technology to enhance services and improve the reach of those services throughout the region. We will operate efficiently to deliver the highest quality services at the lowest possible cost to the taxpayers of San Bernardino County.

STRATEGIC GOALS

1. Manage the county treasury function in a safe, effective and efficient manner.
2. Collect property taxes in an effective manner with a focus on customer service.
3. Investigate and administer the estates of decedents with care and professionalism.

ORGANIZATIONAL CHART



SUMMARY OF BUDGET UNITS

	2006-07				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
Treasurer-Tax Collector/Public Administrator	19,863,932	13,022,442	6,841,490		199.4
Redemption Maintenance	219,885	62,679		157,206	-
Unified Property Tax System	131,786	131,654		132	-
TOTAL	20,215,603	13,216,775	6,841,490	157,338	199.4

Detailed information for each budget unit is provided, along with a description of the services provided, budget unit history and applicable performance measures.

Treasurer-Tax Collector/Public Administrator

DESCRIPTION OF MAJOR SERVICES

The Treasurer-Tax Collector/Public Administrator is responsible for:

- Collecting of property taxes.
- Performing the county's treasury function.
- Providing a collection service for the county as well as to provide accounting and collections of court ordered payments.
- Administering property of persons who are deceased and no executor or administrator has been appointed.

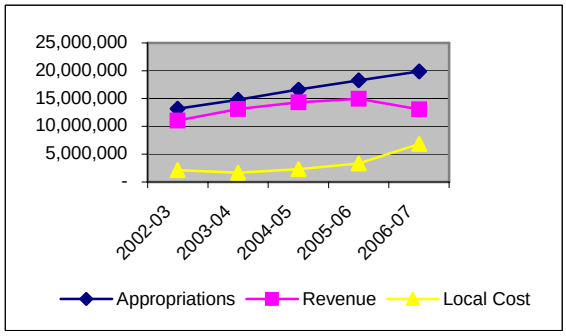
The tax collection function involves the collection and accounting of property taxes for all county taxing entities that amounts to more than $1.7 billion in property taxes, county licenses and other fees.

The Treasurer is also responsible for the investment of the county investment pool, which includes county funds and all school districts within the county, as well as providing banking services for these agencies. The Treasurer currently manages assets of almost $3.5 billion.

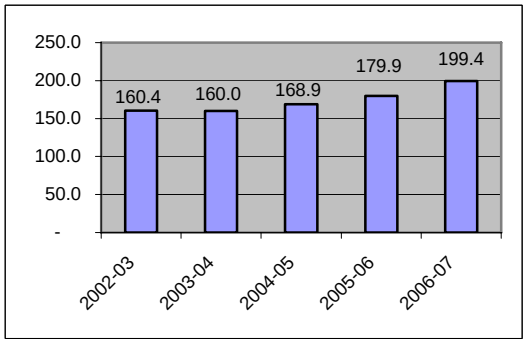
The Treasurer-Tax Collector's Central Collections Division expects to collect more than $38.0 million for the year ended June 30, 2006. The majority of these collections are from court-ordered fines and the Arrowhead Regional Medical Center's delinquent accounts receivable.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



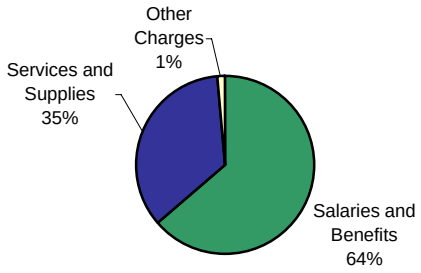
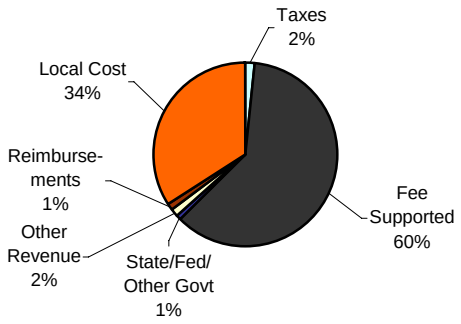
PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	12,259,298	13,457,617	15,314,987	19,172,368	16,063,350
Departmental Revenue	11,780,858	13,104,172	14,653,137	15,308,353	13,186,223
Local Cost	478,440	353,445	661,850	3,864,015	2,877,127
Budgeted Staffing				196.7	

In 2005-06 expenditure variance is due to salaries and benefits being below budget due to holding open vacant positions in Central Collections while negotiating a new court collections agreement. Services and supplies are under budget primarily due to other professional services being significantly lower than anticipated for Central Collections and Tax Sale.

Actual revenue for fiscal year 2005-06 is lower than modified budget primarily due to reduced assignments/collections from the Court while negotiating a new court collections agreement.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Fiscal
DEPARTMENT: Treasurer-Tax Collector/Public Administrator
FUND: General

BUDGET UNIT: AAA TTC
FUNCTION: General
ACTIVITY: Finance

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	6,896,779	8,111,751	8,986,573	9,400,292	11,214,538	12,791,061	**1,576,523**
Services and Supplies	4,491,863	4,455,098	4,623,989	4,512,768	5,249,538	5,183,079	**(66,459)**
Central Computer	670,656	707,960	937,397	1,807,203	1,737,182	1,808,616	**71,434**
Equipment	-	-	596,882	123,250	10,000	50,000	**40,000**
Transfers	341,780	785,691	170,146	219,837	231,934	250,335	**18,401**
Total Exp Authority	12,401,078	14,060,500	15,314,987	16,063,350	18,443,192	20,083,091	**1,639,899**
Reimbursements	(341,780)	(652,883)	-	-	(148,119)	(219,159)	**(71,040)**
Total Appropriation	12,059,298	13,407,617	15,314,987	16,063,350	18,295,073	19,863,932	**1,568,859**
Operating Transfers Out	200,000	50,000	-	-	-	-	**-**
Total Requirements	12,259,298	13,457,617	15,314,987	16,063,350	18,295,073	19,863,932	**1,568,859**
Departmental Revenue							
Taxes	248,120	266,890	394,470	392,200	337,640	349,000	**11,360**
Licenses & Permits	750	590	490	-	-	-	**-**
Fines and Forfeitures	55,087	53,039	48,512	32,300	47,000	35,000	**(12,000)**
Use of Money and Prop	-	13,507	16,985	10,814	7,393	7,393	**-**
State, Fed or Gov't Aid	98,140	53,418	106,486	142,203	71,490	138,000	**66,510**
Current Services	9,335,976	10,849,842	11,958,773	10,318,012	12,067,207	12,192,263	**125,056**
Other Revenue	2,042,785	1,866,886	2,127,421	2,242,441	2,424,949	169,000	**(2,255,949)**
Other Financing Sources	-	-	-	48,254	-	-	**-**
Total Revenue	11,780,858	13,104,172	14,653,137	13,186,223	14,955,679	12,890,656	**(2,065,023)**
Operating Transfers In	-	-	-	-	-	131,786	**131,786**
Total Financing Sources	11,780,858	13,104,172	14,653,137	13,186,223	14,955,679	13,022,442	**(1,933,237)**
Local Cost	478,440	353,445	661,850	2,877,127	3,339,394	6,841,490	**3,502,096**
Budgeted Staffing					179.9	199.4	**19.5**

In 2006-07, the department will incur increased costs to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer, equipment purchases, and a minor decrease in services and supplies costs. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to Board approved mid-year adjustments and department recommendations.

The budget includes a reclassification of a Fiscal Specialist to a Supervising Office Assistant in the Tax Collector Division due to an increase in the level of supervisory and technical responsibility required. The department is deleting a vacant Office Assistant III and adding a Deputy Public Administrator in the Public Administrator Division as a means to improve the effectiveness and efficiency of the division.

The budget contains significant costs, approved by the Board on March 21 2006, associated with the funding of a Tax Collector satellite office in Victorville at-home phone support, and in-office staff, which includes the addition of 16.0 support staff. These costs include salaries and benefits in the amount of $898,074 and services and supplies in the amount of $65,700. These increased costs require an additional $963,774 in on-going general fund financing. The additional staff include the following: 1.0 Business System Analyst III, 1.0 System Support Analyst III, 1.0 Fiscal Specialist, 1.0 Fiscal Assistant, 4.0 Office Assistant III, 2.0 Office assistant II and 6.0 Contracted Office Assistant II positions. In addition, the Board approved on December 13, 2005 the addition of 1.0 Business Application Manager for the Unified Property Tax system. Budgeted staffing was also adjusted to reflect the addition of 1.0 Office Assistant III, 1.0 Accounting Technician and 0.5 extra help positions to support the Tax Collector excess proceeds and the Treasurer Division.

Budgeted revenues for 2006-07 are $1,935,217 less than the prior year's budget. The decrease is primarily the result of a change in accounting methodology related to the recording of revenues received as reimbursement for the management of the treasury pool. These revenues will be budgeted and received by the County Administrative Office as countywide discretionary revenue instead of the Treasurer-Tax Collector/Public Administrator. The decreased revenue in the Treasurer-Tax Collector/Public Administrator's general fund budget will be replaced by an additional $2,219,195 in general fund financing.

FINAL BUDGET CHANGES

The Board approved an appropriation increase of $3,000 and revenue increase of $1,980 for Fleet Management rate adjustments.

The Board approved an appropriation increase of $4,570 for the reclassification of an Office Assistant III to an Office Specialist.

PERFORMANCE MEASURES

Description of Performance Measure	2005-06 Actual	2006-07 Projected
County Investment pool rating.	N/A	Moody's - Aaa, Standard and Poor's - AAAf, Fitch - AAA
Meet or exceed the average collection rate of comparable counties for secured property taxes.	N/A	> or = 97.6% secured property
Meet or exceed the average collection rate of comparable counties for unsecured property taxes.	N/A	> or = 94.9% unsecured
Increase in number of electronic property tax payments through E-check and credit card.	N/A	10% (5,000)
Decrease in the average amount of time necessary to close the investigation decedents.	N/A	3%
Decrease in the average amount of time necessary to close the administration of estates.	N/A	3%

Redemption Maintenance

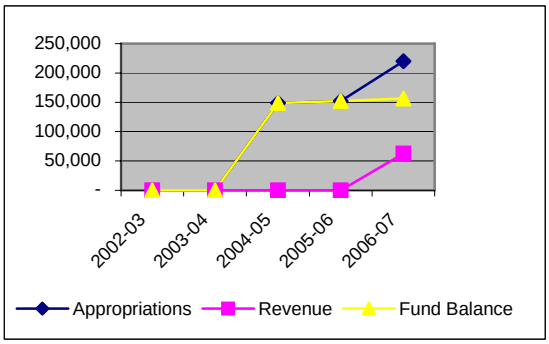
DESCRIPTION OF MAJOR SERVICES

The Redemption Maintenance special revenue fund was established to defray the costs of maintaining the redemption and tax-defaulted property files, and those costs of administering and processing the claims for excess tax sale proceeds. Revenue includes unclaimed excess tax sale proceeds pursuant to Revenue and Taxation Code 4674.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



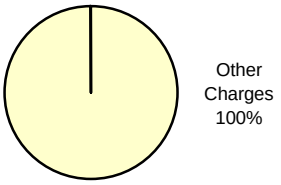
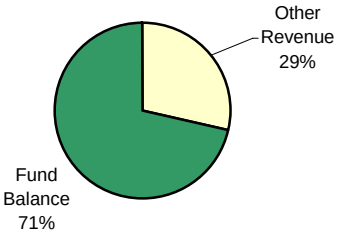
PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	-	-	-	151,960	-
Departmental Revenue	-	148,871	3,090	-	5,246
Fund Balance				151,960	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in this budget unit are typically less than budget. The amount not expended in 2005-06 has been re-appropriated in the 2006-07 budget.

Revenues for 2005-06 are $5,246 greater than the modified budget due to interest revenue earned on fund balance.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Fiscal
DEPARTMENT: Treasurer-Tax Collector/Public Administrator
FUND: Redemption Maintenance

BUDGET UNIT: SDQ TTX
FUNCTION: General
ACTIVITY: Finance

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Transfers	-	-	-	-	148,119	219,885	**71,766**
Contingencies	-	-	-	-	3,841	-	**(3,841)**
Total Appropriation	-	-	-	-	151,960	219,885	**67,925**
Departmental Revenue							
Use of Money and Prop	-	-	3,090	5,246	-	2,679	**2,679**
Other Revenue	-	148,871	-	-	-	60,000	**60,000**
Total Revenue	-	148,871	3,090	5,246	-	62,679	**62,679**
Fund Balance					151,960	157,206	**5,246**

In 2006-07, the Redemption Maintenance special revenue fund will incur an increase in transfers for reimbursement to the Treasurer-Tax Collector/Public Administrator general fund for salaries and benefits and services and supplies related to the processing of excess tax sale proceeds claims. Increase in revenue is due to more interest earned than anticipated and additional excess tax proceeds being received. These costs are reflected in the Change From 2005-06 Final Budget column.

FINAL BUDGET CHANGES

Transfers increased by $726 due to fund balance being higher than anticipated.

Unified Property Tax System

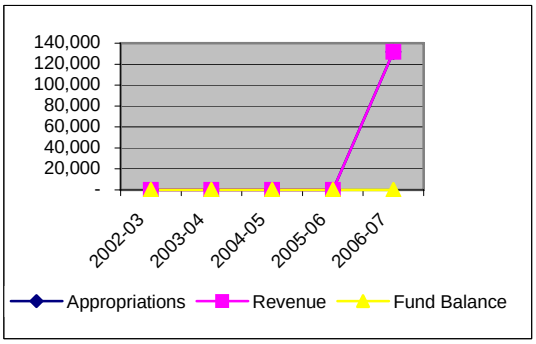
DESCRIPTION OF MAJOR SERVICES

The Unified Property Tax System special revenue fund was established and Board approved on December 13, 2005 to account for the design and implementation of the Unified Property Tax System.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



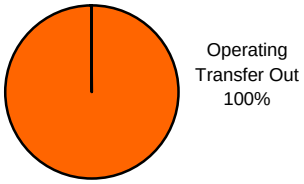
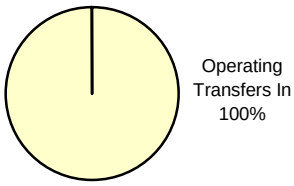
PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	-	-	-	61,074	48,254
Departmental Revenue	-	-	-	61,074	48,386
Fund Balance				-	

Actual expenditures for 2005-06 reflect a savings of $12,820 as compared to the modified budget. The savings are the result of lower than expected operating transfers out to the Treasurer-Tax Collector/Public Administrator due to the delayed hiring of the Business Applications Manager position. The Unified Property Tax System special revenue fund and new Business Applications Manager position in the Treasurer Tax Collector/Public Administrator budget unit were created and approved by the board on December 13, 2005.

Actual revenues for 2005-06 are $12,688 lower than the modified budget, mainly due to lower than expected operating transfers in, this is due to the delay in hiring the Business Applications Manager position mentioned above.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Fiscal
DEPARTMENT: Treasurer-Tax Collector/Public Administrator
FUND: Unified Property Tax System

BUDGET UNIT: SVA TTC
FUNCTION: General
ACTIVITY: Finance

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Operating Transfers Out	-	-	-	48,254	-	131,786	**131,786**
Total Requirements	-	-	-	48,254	-	131,786	**131,786**
Departmental Revenue							
Use of Money and Prop	-	-	-	132	-	-	**-**
Total Revenue	-	-	-	132	-	-	**-**
Operating Transfers In	-	-	-	48,254	-	131,654	**131,654**
Total Financing Sources	-	-	-	48,386	-	131,654	**131,654**
Fund Balance					-	132	**132**

In 2006-07, the Unified Property Tax System special revenue fund will incur increased costs in operating transfers in and out due to the full-year funding of the Business Applications Manager position, which is reimbursed from the Auditor/Controller-Recorder's Systems Development special revenue fund, and transferred out to the Treasurer Tax Collector/Public Administrator's general fund budget unit. These costs are reflected in the Change From 2005-06 Final Budget column.

FINAL BUDGET CHANGES

Operating transfers decreased by $132 due to fund balance being higher than anticipated.

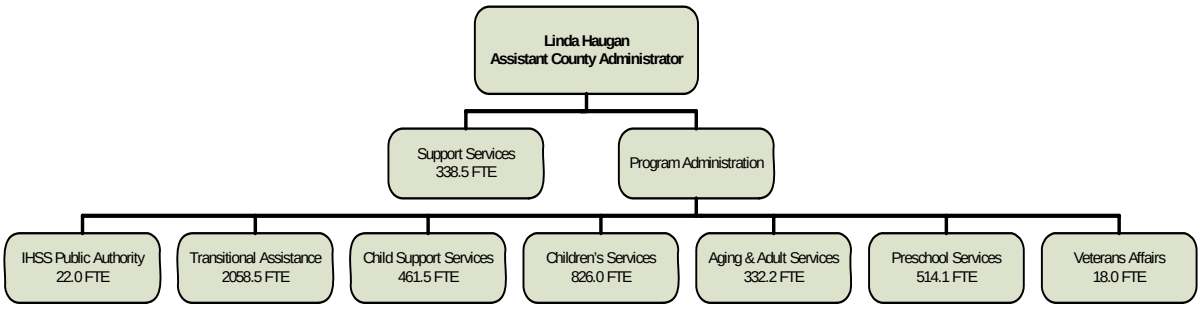
HUMAN SERVICES
SUMMARY

GENERAL FUND	Page #	Appropriation	Departmental Revenue	Local Cost
HUMAN SERVICES SUMMARY	182			
AGING AND ADULT SERVICES SUMMARY	183			
AGING PROGRAMS	184	10,602,940	10,602,940	-
PUBLIC GUARDIAN-CONSERVATOR	187	1,070,683	342,000	728,683
CHILD SUPPORT SERVICES	190	39,797,347	39,797,347	-
HUMAN SERVICES - ADMINISTRATIVE CLAIM SUMMARY	194			
ADMINISTRATIVE CLAIM	195	344,305,647	322,009,254	22,296,393
SUBSISTENCE PAYMENTS:				
DOMESTIC VIOLENCE/CHILD ABUSE SERVICES	206	1,906,812	1,906,812	-
ENTITLEMENT PAYMENTS (CHILDCARE)	208	85,905,228	85,905,228	-
OUT-OF-HOME CHILD CARE	210	574,056	-	574,056
AID TO ADOPTIVE CHILDREN	212	34,457,874	32,678,455	1,779,419
AFDC - FOSTER CARE	214	97,376,873	82,654,830	14,722,043
REFUGEE CASH ASSISTANCE	217	100,000	100,000	-
CASH ASSISTANCE FOR IMMIGRANTS	219	822,878	822,878	-
CALWORKS - ALL OTHER FAMILIES	221	197,073,867	192,702,019	4,371,848
KINSHIP GUARDIANSHIP ASSISTANCE PROGRAM	223	4,575,538	3,868,452	707,086
SERIOUSLY EMOTIONALLY DISTURBED	225	4,761,913	3,781,511	980,402
CALWORKS - 2 PARENT FAMILIES	227	14,215,939	13,881,109	334,830
AID TO INDIGENTS (GENERAL RELIEF)	229	1,181,027	341,471	839,556
VETERANS AFFAIRS	238	1,375,189	327,500	1,047,689
TOTAL GENERAL FUND		840,103,811	791,721,806	48,382,005

SPECIAL REVENUE FUNDS	Page #	Appropriation	Departmental Revenue	Fund Balance
HUMAN SERVICES:				
AB 212 - TEACHER STIPENDS	231	38,155	-	38,155
PRESCHOOL SERVICES	233	38,512,562	38,691,418	(178,856)
TOTAL SPECIAL REVENUE FUNDS		38,550,717	38,691,418	(140,701)

HUMAN SERVICES
Linda Haugan

ORGANIZATIONAL CHART



SUMMARY OF BUDGET UNITS

	2006-07				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
General Fund					
Aging & Adult Services-Aging Programs	10,602,940	10,602,940	-		103.2
Public Guardian-Conservator	1,070,683	342,000	728,683		28.0
Child Support Services	39,797,347	39,797,347	-		461.5
Human Services Administrative Claim	344,305,647	322,009,254	22,296,393		3,425.0
Human Services Subsistence Payments	441,770,978	418,301,294	23,469,684		-
Aid to Indigents (General Relief)	1,181,027	341,471	839,556		-
Veterans Affairs	1,375,189	327,500	1,047,689		18.0
Total General Fund	840,103,811	791,721,806	48,382,005	-	4,035.7
Special Revenue Funds					
AB212 Teacher Stipends	38,155	-		38,155	-
Preschool Services	38,512,562	38,691,418		(178,856)	514.1
IHSS Public Authority	6,236,907	4,840,818		1,396,089	22.0
TOTAL	884,853,280	835,254,042	48,382,005	1,217,233	4,571.8

Human Services (HS) is composed of six county departments: Transitional Assistance, Children's Services, Aging and Adult Services, Preschool Services, Child Support Services, and Veterans Affairs. Additionally, several support divisions under HS Management Services (including HS Information Technology and Support (ITSD), and the Performance, Education and Resource Center (PERC) provide administrative and training support to the HS departments.

Transitional Assistance, Children's Services, Adult Services, and all HS support divisions are included in the HS Administrative Claim process. The purpose of the claim process is to provide the county with the means for determining the costs applicable to each of the numerous welfare programs. This cost determination is necessary to satisfy federal and state reporting and funding requirements, and to determine appropriate federal and state financial reimbursement to the county for each of the welfare programs.

Subsistence Payments and Aid to Indigents (general relief) are either direct payments to welfare recipients or payments to organizations that provide service to the welfare recipients. The HS Assistant County Administrator is responsible for all of the above budget units.

AGING & ADULT SERVICES
Colleen Krygier

MISSION STATEMENT

Providing Service to seniors and at risk individuals to improve or maintain choice, independence, and quality of life. The department works to ensure seniors and adults with disabilities have the right to age in place in the least restrictive environment and strives to provide service to all persons with respect and dignity, to improve or maintain quality of life for these individuals in the least restrictive setting possible.

STRATEGIC GOALS

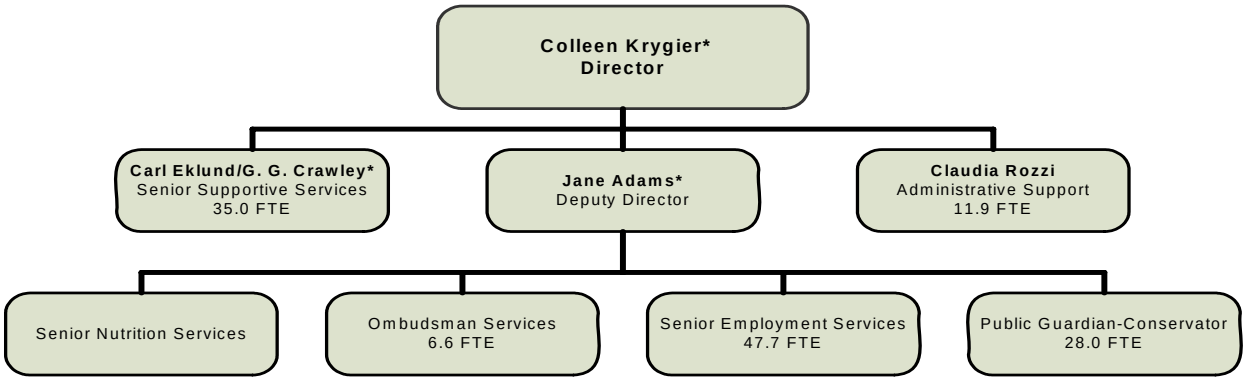
1. Assist seniors to maintain choices and improve quality of life by increasing knowledge and awareness of available programs and assistance.

2. Assist at-risk adults to maintain independence and live safely in the least restrictive environment.

3. Ensure Public Guardian conservatees reside in appropriate settings and receive needed services.

4. Ensure the safety and welfare of the at-risk adults and the elderly referred to Public Guardian.

ORGANIZATIONAL CHART



***** Staffing is reimbursed by the HS Administrative Claim budget. They are not included as budgeted staff in this budget unit.

SUMMARY OF BUDGET UNITS

	2006-07			
	Appropriation	**Revenue**	**Local Cost**	**Staffing**
Aging Programs	10,602,940	10,602,940	-	103.2
Public Guardian-Conservator	1,070,683	342,000	728,683	28.0
TOTAL	11,673,623	10,944,940	728,683	131.2

Detailed information for each budget unit is provided, along with a description of the services provided, budget unit history and applicable performance measures.

Aging Programs

DESCRIPTION OF MAJOR SERVICES

The Aging Programs' predominate funding source is the Older American's Act, and is summarized as follows:

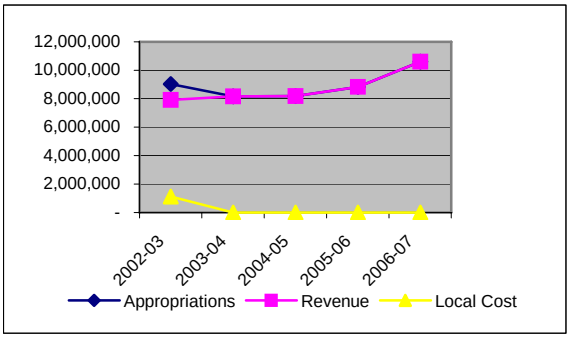
- Senior Supportive Services – Special programs for seniors 60 and over to provide links to services that will allow the aging population to remain in their homes, provide respite adult care, assisted transportation, legal services, home safety devices and case management services.
- Senior Nutrition Services – Meal program for seniors 60 and over to provide nourishing meals, nutrition and education counseling and companionship.
- Ombudsman Services – Independent, objective, and neutral persons who advocate for dignity, quality of life, and quality of care for residents age 60 and above in long-term care facilities. They are authorized by federal and state law to receive, investigate, and resolve complaints by or on behalf of residents in long-term care facilities, skilled nursing facilities, and Community-Care licensed board and care homes.
- Senior Training and Employment Program – provides part-time employment services for seniors age 55 and over. Seniors in the program receive on-the-job training in clerical work, basic computer skills, resume preparation, job location strategies, and other related topics.

Two primary programs that serve the elderly beyond those authorized by the Older Americans Act are:

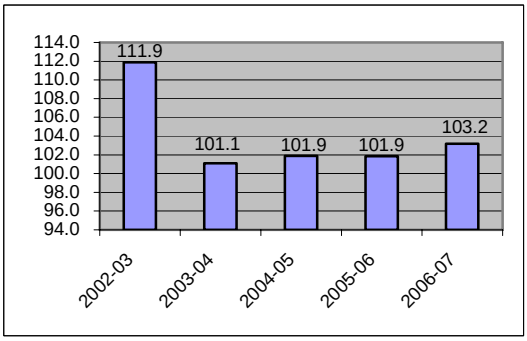
- Multipurpose Senior Services Program – is designed to prevent or delay placement in a residential care facility and provides assistance to the elderly and their caregivers to enable the individual to remain safely in their home. Services may include homemaker chores, personal care, respite care, medical and non-medical equipment, transportation and minor home repair, as well as referrals to other community programs.
- Linkages - is a "gap-filler" that helps persons at risk of being institutionalized who are not receiving other case management services, such as those provided through the departments of Developmental Services, Mental Health and/or Rehabilitation.

BUDGET HISTORY

5-YEAR BUDGET TREND



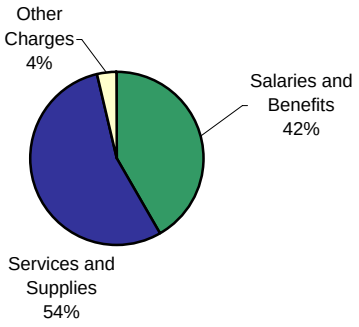
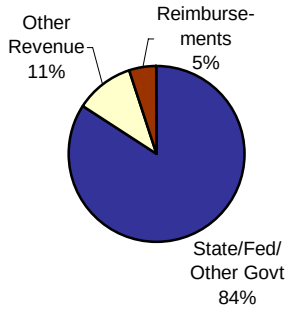
5-YEAR STAFFING TREND



PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	8,878,761	8,835,420	8,305,005	10,034,131	9,794,906
Departmental Revenue	8,316,651	8,700,984	8,299,411	10,034,131	9,804,115
Local Cost	562,110	134,436	5,594	-	(9,209)
Budgeted Staffing				101.9	

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Human Services
DEPARTMENT: Aging & Adult Svcs
FUND: General

BUDGET UNIT: AAF OOA
FUNCTION: Public Assistance
ACTIVITY: Administration

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	3,276,183	3,595,327	3,668,835	3,881,156	4,284,533	4,631,916	**347,383**
Services and Supplies	6,061,015	5,552,092	5,271,966	6,290,552	5,128,724	6,055,038	**926,314**
Central Computer	44,797	39,490	51,230	62,281	60,758	66,434	**5,676**
Other Charges	24,747	111,302	37,796	33,827	11,000	11,000	**-**
Vehicles	5,124	17,461	-	-	-	-	**-**
Transfers	689,224	439,527	226,259	494,653	294,036	383,636	**89,600**
Total Exp Authority	10,101,090	9,755,199	9,256,086	10,762,469	9,779,051	11,148,024	**1,368,973**
Reimbursements	(1,222,329)	(919,779)	(951,081)	(967,563)	(939,412)	(545,084)	**394,328**
Total Appropriation	8,878,761	8,835,420	8,305,005	9,794,906	8,839,639	10,602,940	**1,763,301**
Departmental Revenue							
Use of Money and Prop	2,954	2,072	-	29,403	-	-	**-**
State, Fed or Gov't Aid	7,662,077	8,690,837	8,226,099	8,963,821	8,818,313	9,372,536	**554,223**
Other Revenue	4,835	8,075	73,312	332,676	21,326	23,500	**2,174**
Other Financing Sources	646,785	-	-	-	-	5,500	**5,500**
Total Revenue	8,316,651	8,700,984	8,299,411	9,325,900	8,839,639	9,401,536	**561,897**
Operating Transfers In	-	-	-	478,215	-	1,201,404	**1,201,404**
Total Financing Sources	8,316,651	8,700,984	8,299,411	9,804,115	8,839,639	10,602,940	**1,763,301**
Local Cost	562,110	134,436	5,594	(9,209)	-	-	**-**
Budgeted Staffing					101.9	103.2	**1.3**

In 2006-07, the department will incur increased costs to maintain current services, such as negotiated labor agreements, retirement, risk management, worker's compensation, central computer, and inflationary services and supplies purchases. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to department recommendations.

This budget also includes an increase in appropriation approved by the Board on September 27, 2005 for ongoing expenses to maintain the nutrition program with funding of $750,000 provided from general fund financing.

Staffing increase includes 1.0 Staff Analyst I position to help coordinate efforts to outreach to the community and to participate in public forums. This position will be involved in grant funding research for contractors and will also assist with existing programs such as Senior Day and transportation. The budget includes a reclassification of one Office Assistant II to an Office Assistant III based on the Clerical Equity Pool Study approved by the Board on April 5, 2005.

FINAL BUDGET CHANGES

The Board approved an appropriation and revenue increase of $1,600 for Fleet Management rate adjustments.

The Board approved an appropriation increase of $5,000 for the 4th annual Celebrating Seniors Day Healthy Aging Fair that will be offset by an approved increase of $5,000 in reimbursements.

The Board approved an appropriation and operating transfer in increase of $451,404 for various aging programs now funded by general fund financing. These programs were previously funded by Social Service Realignment.

PERFORMANCE MEASURES

Description of Performance Measure	2005-06 Actual	2006-07 Projected
Increase the number of SIA contacts.	N/A	8%
Increase the number of MSSP clients served.	9%	11%
Increase the number of individuals served through senior nutrition programs.	N/A	1%

The performance measures for this budget unit places an emphasis to increase services for the Senior Information & Assistance (SIA), Multipurpose Senior Services Program (MSSP), and Senior Nutrition Program.

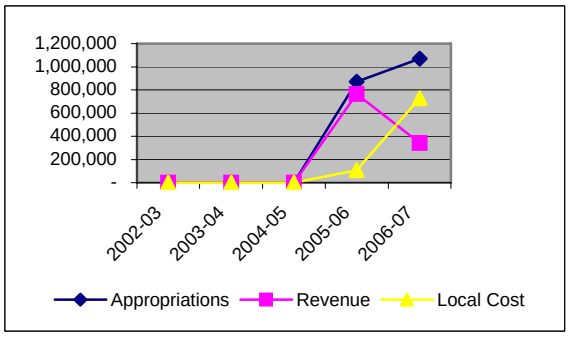
Public Guardian-Conservator

DESCRIPTION OF MAJOR SERVICES

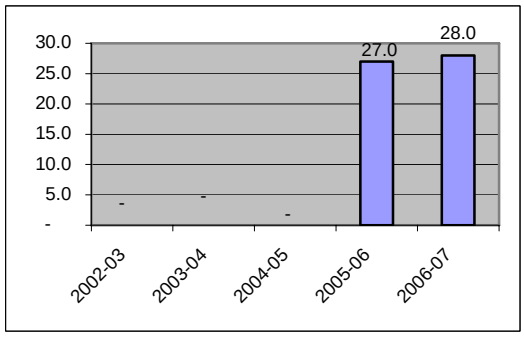
By court appointment, the Public Guardian-Conservator acts as conservator of any individuals found to be gravely disabled or to lack capacity to manage their finances and provide for their own care. A conservator has the responsibility for the conservatee's care, custody and control. The conservator determines where the conservatee lives and ensures his/her daily needs are met. Conservatees must be placed in the least restrictive placement, which may include, but is not limited to the following: medical, psychiatric, nursing, or other licensed facility or state hospital, county hospital, or United States government hospital.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

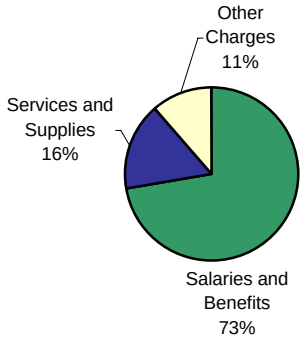
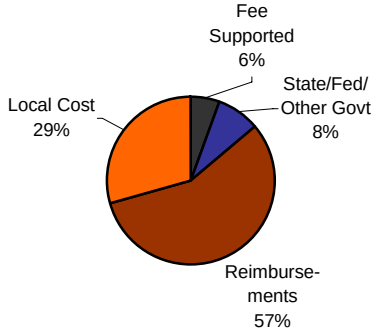


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	-	-	107,841	912,080	549,681
Departmental Revenue	-	-	401,102	765,255	402,854
Local Cost	-	-	(293,261)	146,825	146,827
Budgeted Staffing				27.0	

Appropriation for 2005-06 are less than modified budget primarily due to vacant positions, reduced maintenance charges for client databases, less than anticipated relocation expenses to the Redlands facility, and not replacing existing desktop and office equipment. Decrease in revenue is a result of a reduction in Current Services and Federal Aid. Current Services revenue reduction is due to the decline in clients' estate values. Based upon a court approved sliding fee schedule, Public Guardian-Conservator can only charge fees to estates with value. The Federal Aid is less than budgeted as a result of reduced claimable Targeted Case Management and Medi-Cal Administrative Activities expenses.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Human Services
DEPARTMENT: Public Guardian
FUND: General

BUDGET UNIT: AAA PGD
FUNCTION: Public Protection
ACTIVITY: Other Protection

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	-	-	574,160	1,474,938	1,542,221	1,781,432	**239,211**
Services and Supplies	-	-	110,210	292,836	561,761	382,346	**(179,415)**
Central Computer	-	-	12,943	21,275	19,595	23,246	**3,651**
Land and Improvements	-	-	-	-	-	147,346	**147,346**
Equipment	-	-	-	-	12,000	5,500	**(6,500)**
Transfers	-	-	36,078	176,969	102,098	130,705	**28,607**
Total Exp Authority	-	-	733,391	1,966,018	2,237,675	2,470,575	**232,900**
Reimbursements	-	-	(663,658)	(1,378,229)	(1,365,275)	(1,399,892)	**(34,617)**
Total Appropriation	-	-	69,733	587,789	872,400	1,070,683	**198,283**
Operating Transfers Out	-	-	38,108	(38,108)	-	-	**-**
Total Requirements	-	-	107,841	549,681	872,400	1,070,683	**198,283**
Departmental Revenue							
State, Fed or Gov't Aid	-	-	357,765	260,326	565,255	205,000	**(360,255)**
Current Services	-	-	43,322	141,150	200,000	137,000	**(63,000)**
Other Revenue	-	-	15	1,378	-	-	**-**
Total Revenue	-	-	401,102	402,854	765,255	342,000	**(423,255)**
Local Cost	-	-	(293,261)	146,827	107,145	728,683	**621,538**
Budgeted Staffing					27.0	28.0	**1.0**

In 2006-07, the department will incur increased costs for negotiated labor agreements, retirement, risk management, central computer, approved and recommended improvements to its warehouse facility, and administrative support from Aging and Human Services. The department will incur decreased costs in worker's compensation, and one-time costs associated with the move to the Redlands location (completed in June 2006). These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to Board approved mid-year adjustments and department recommendations.

FINAL BUDGET CHANGES

The Board approved an appropriation increase of $114,038 as a policy item for 1.0 Deputy Chief Public Guardian.

The Board approved an appropriation increase of $3,800 for Fleet Management rate adjustments.

PERFORMANCE MEASURES		
Description of Performance Measure	**2005-06 Actual**	**2006-07 Projected**
Increase by 10 % the percentage of conservatees visited quarterly.	60%	70%
Increase by 10% the percentage of probate investigations completed within 60 days of referral.	50%	60%
Increase oversight of operations to ensure percentage of probate investigations completed within 60 days of referral exceeds 60%.	N/A	60%

The performance measures for this budget unit demonstrates an emphasis to increase conservatee visits and completion of probate investigations within 60 days.

CHILD SUPPORT SERVICES
Connie Brunn

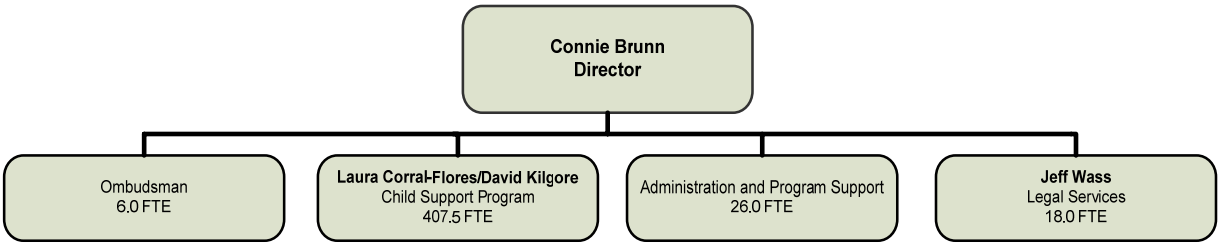
MISSION STATEMENT

The County of San Bernardino Department of Child Support Services (DCSS) determines paternity, establishes and enforces child support orders to assist families in meeting the financial and medical needs of their children. We provide timely and effective service in a professional manner.

STRATEGIC GOALS

1. Improve organizational performance.
2. Improve service delivery and compliance mandates.

ORGANIZATIONAL CHART



Child Support Services

DESCRIPTION OF MAJOR SERVICES

The Department of Child Support Services provides assistance to families in meeting their mutual obligation to provide financial and medical support for their children. These services are offered throughout San Bernardino County with offices strategically located in the high desert, the west end and the greater San Bernardino area.

Child Support Services is dedicated to executing the program in a manner that puts the needs of the children first and foremost. The belief that working collaboratively with parents in understanding and meeting their obligations is a fundamental element in the success of this program.

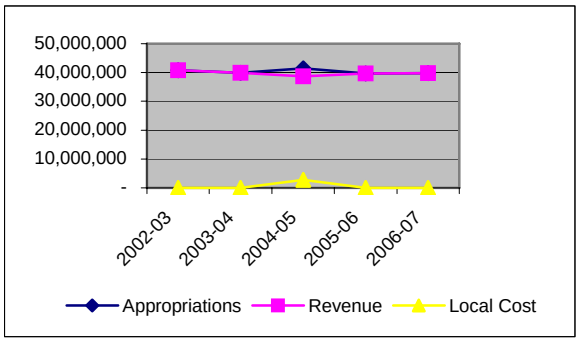
The services provided by the Department of Child Support Services include the following:

- Locating parents to establish court orders for paternity, child and medical support
- Locating parents and assets to enforce court orders
- Enforcing court orders for child, family, spousal and medical support
- Collecting child support payments
- Maintaining records of payments paid and balances due
- Modifying court orders when appropriate

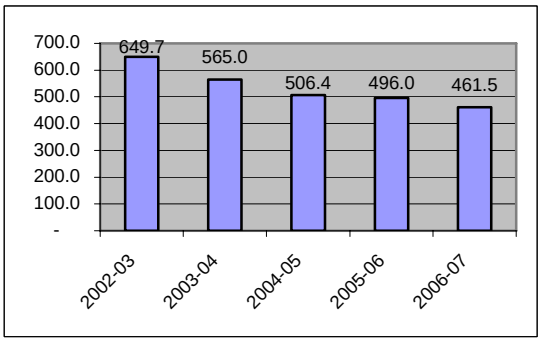
Additionally, the Department of Child Support Services offers services to assist customers with concerns that may arise in the progress of their case. The Complaint Resolution process affords customers the opportunity to raise concerns with the processing of their case and a means to resolving these issues. The Ombuds program offers parents a liaison between the department and themselves. In 2005-06, the department implemented a call center and interview team resulting in an improvement to customer service.

BUDGET HISTORY

5-YEAR BUDGET TREND



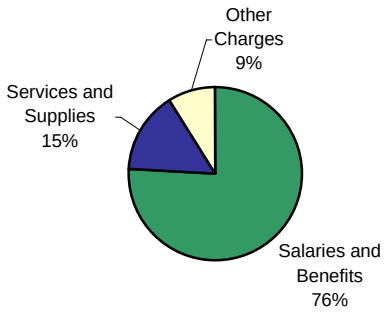
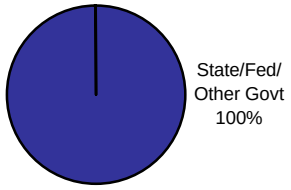
5-YEAR STAFFING TREND



PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	38,845,942	39,516,560	39,482,931	39,700,454	38,504,360
Departmental Revenue	38,869,853	36,956,249	39,482,319	39,700,454	38,504,359
Local Cost	(23,911)	2,560,311	612	-	1
Budgeted Staffing				496.0	

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Child Support Services
FUND: General

BUDGET UNIT: AAA DCS
FUNCTION: Public Protection
ACTIVITY: Child Support

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	27,727,973	27,615,625	29,391,270	29,384,241	30,613,141	30,334,367	**(278,774)**
Services and Supplies	7,914,415	8,288,263	6,099,651	5,063,738	5,130,926	5,368,618	**237,692**
Central Computer	481,047	361,631	451,257	606,524	567,313	669,763	**102,450**
Other Charges	2,516,140	-	-	-	-	-	**-**
Equipment	206,367	-	138,280	159,693	-	-	**-**
L/P Struct/Equip/Vehicles	-	471,302	-	-	-	-	**-**
Transfers	-	2,779,739	3,474,411	3,522,375	3,496,573	3,582,289	**85,716**
Total Exp Authority	38,845,942	39,516,560	39,554,869	38,736,571	39,807,953	39,955,037	**147,084**
Reimbursements	-	-	(71,938)	(232,211)	(146,710)	(157,690)	**(10,980)**
Total Appropriation	38,845,942	39,516,560	39,482,931	38,504,360	39,661,243	39,797,347	**136,104**
Departmental Revenue							
Use of Money and Prop	-	-	-	360,035	-	25,000	**25,000**
State, Fed or Gov't Aid	38,869,853	36,840,301	39,265,170	38,088,780	38,619,050	39,772,347	**1,153,297**
Current Services	-	6,081	15,719	(1,635)	-	-	**-**
Other Revenue	-	109,867	194,235	54,694	1,042,193	-	**(1,042,193)**
Other Financing Sources	-	-	7,195	2,485	-	-	**-**
Total Revenue	38,869,853	36,956,249	39,482,319	38,504,359	39,661,243	39,797,347	**136,104**
Local Cost	(23,911)	2,560,311	612	1	-	-	**-**
Budgeted Staffing					496.0	461.5	**(34.5)**

In 2006-07, the department will incur increased costs from negotiated labor agreements, retirement, risk management, central computer and services and supplies purchases; and will incur decreased costs in worker's compensation. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to Board approved mid-year adjustments, and department recommendations.

DCSS has no local cost and funding is anticipated to remain at nearly the same level as received in 2005-06 that includes decreased interest revenues from trust funds as a result of the Statewide Distribution Unit (SDU). Based on this level of funding, DCSS is reducing total staff by 34.5 positions through attrition and vacant positions. This will result in a reduction of $2,000,000 in salary and benefits that will be offset by increases in MOU and retirement costs as well as reclassification of certain positions. As a result of the expected flat funding, DCSS has had to reevaluate its business practices in order to become more efficient. This evaluation has resulted in a realignment of functions that will require new classifications and additional positions in some existing classifications that will be offset by the aforementioned 34.5 positions.

There is a net increase of $237,692 (4.63%) in services and supplies. Over half of this increase is accounted for by an increase in the County-Wide Cost Allocation Plan (COWCAP) costs to DCSS. After accounting for the

COWCAP increase the services and supplies increase is only 1.78%. Stringent control of services and supplies expenses will be implemented to ensure adherence to the state allocation.

The department expects a slight increase in funding of less than one-half percent. This is the result of the state agreeing to reimburse the county for a contract employee on loan from San Bernardino to the state to assist with the CCSAS project development. Interest revenue is expected to decline sharply as the department's trust funds are no longer necessary since payment disbursements are now being handled at the state level as a result of the SDU.

DCSS strives to improve efficiency and responsiveness while maintaining costs within the 100% state and federal funding in order to avoid impacting local cost. Due to budgetary restrictions, DCSS will face significant resource and performance challenges in 2006-07. The most significant challenges will involve the realignment and restructuring of services based on the impact of the Statewide Disbursement Unit (SDU). Child support disbursements are now made by the state.

In order to address core business functions, staffing assessments have been made targeted at program management, policy analysis, and operational functions. DCSS has made positive strides in improving performance in the last fiscal year and it is necessary to make staffing adjustments in order to continue improvement.

FINAL BUDGET CHANGES

There are no final budget changes associated with this budget unit.

PERFORMANCE MEASURES

Description of Performance Measure	2005-06 Actual	2006-07 Projected
Percentage of current support collected.	45%	50%
Percentage of cases with a support order.	67%	75%
Percentage of meeting key case processing timeframes necessary for compliance of cases.	N/A	90%
Paternity establishment percent.	78%	85%
Percentage of cases with collections in arrears.	52%	58%

The performance measure for this budget unit demonstrates an emphasis on increasing the level of collections, increasing cases with support orders, and improvement of meeting key case processing timeframes.

HUMAN SERVICES – ADMINISTRATIVE CLAIM

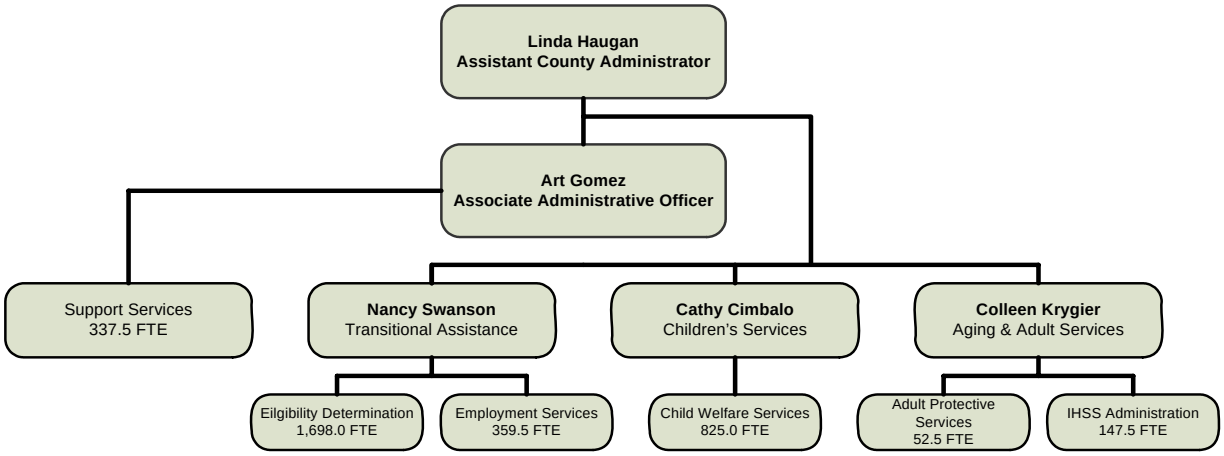
MISSION STATEMENT

Human Services works to build a healthy community by strengthening individuals and families, enhancing quality of life and valuing people.

STRATEGIC GOALS

1. TAD – Process Medi-Cal Eligibility Determination System (MEDS) alerts within state time standards.
2. TAD – Increase total number of households participating in the Food Stamp Program.
3. TAD – Increase the Work Participation Rate (WPR) of recipients of CalWORKs benefits.
4. TAD – Enhance customer service satisfaction.
5. DCS – Increase the number of adoptions.
6. DCS – Increase the number of foster children in the Independent Living Skills Program that earned a High School Diploma or G.E.D.
7. DAAS – Assist at-risk adults and frail elderly to maintain independence and live safely in the least restrictive environment.
8. DAAS – Ensure the safety of at-risk adults and the elderly to improve or maintain quality of life.

ORGANIZATIONAL CHART



Administrative Claim

DESCRIPTION OF MAJOR SERVICES

This budget unit represents the administrative claim made by the county for social services programs under applicable mandatory federal and state regulations. Included are Transitional Assistance Department (Eligibility and Employment Services), Department of Children's Services (DCS), Adult Services programs of the Department of Aging and Adult Services (DAAS), and the administrative support and training functions provided by Human Services (HS) Administration and the Performance, Education and Resource Center (PERC).

Transitional Assistance Department (TAD)

TAD strives to meet the basic needs of individuals and families while working with them to attain self-sufficiency. TAD is responsible for the administration of the financial support programs that assist the needy with basic services. The primary services provided are statutory mandates and include: Transitional Assistance to Needy Families (TANF), food stamps, Medi-Cal, foster care administration, general relief assistance, CalWORKs – Employment Services Program and child care. All programs are funded by a combination of federal, state, realignment and county dollars, with the exception of the general assistance program, which is funded solely by the county.

TAD-Eligibility ensures a proper mix of basic services that include, but are not limited to, screening applications for type of services needed, conducting eligibility determinations for the above mentioned services, calculating ongoing benefit issuance, and referring customers to appropriate agencies for services not provided by TAD.

TAD-Employment Services provides its customers remedial and/or basic education, and vocational or on-the-job training to prepare participants to enter the job market. Eligible customers receive supplemental funding for ancillary, childcare, and transportation costs during their active participation in the program. Failure to comply with program requirements results in loss or reduction of the participants' TANF subsistence payments.

Department of Children's Services (DCS)

DCS is a collection of programs aimed at reducing the occurrence of child abuse and neglect in San Bernardino County. The primary goal of these programs is maintaining families whenever possible. When not possible, the secondary goal is to provide the best permanent plan for the child removed from his or her caretaker. To accomplish the mission of DCS, a wide variety of services are offered. Child Protective Services is the program with the highest visibility, with the goal of prevention of abuse to minors and the protection of those abused.

Other DCS programs include:

- Emergency Response (ER): investigates allegations of child abuse and neglect and makes immediate plans to ensure the safety of endangered children. This is often the "front door" for clients entering the Child Welfare System.
- Family Maintenance (FM): builds on families' strengths and helps to remove barriers so children can remain safely at home.
- Family Reunification (FR): works to make the family environment a safe one so children can return home.
- Permanency Planning (PP): ensures that children who are unable to live safely with their birth families can grow up in a safe and secure permanent living arrangement.
- Foster Parent Recruitment and Training, in conjunction with Foster Home Licensing: maintains and creates out-of-home placement resource options throughout the county.
- Adoptions: performs assessments of adoptive families and matches children with permanent families when their birth families are no longer an option.
- Independent Living Program: assists youth in successfully transitioning out of the foster care system.

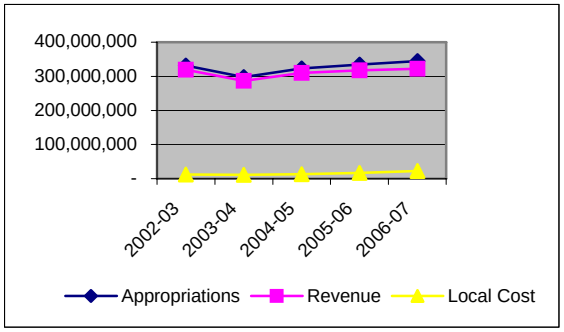
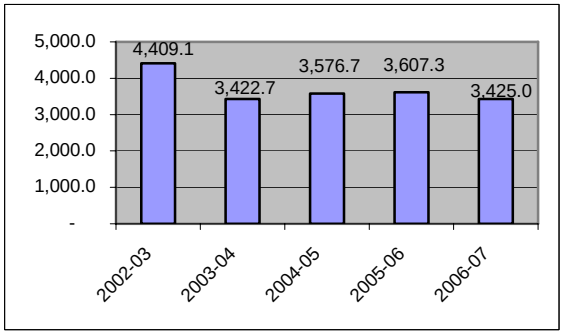
Department of Aging and Adult Services (DAAS)

DAAS serves as the area agency on aging for this county under the provisions of federal law, which makes funds available to senior citizen programs. Area agencies on aging provide leadership for defining objectives, establishing priorities, and developing a system to deliver services to older people. DAAS has a separate consolidated budget for the state and federally funded aging programs, which is presented in its own section under Aging Programs. DAAS is also responsible for the In-Home Supportive Services (IHSS) and the Adult Protective Services (APS) programs, which are budgeted in the Human Services Administrative Claim budget.

The IHSS program provides personal and domestic services for aged, disabled and blind persons enabling them to remain in their own homes rather than being placed in institutions. The program is operated by the use of the individual provider mode, which is paid directly to the provider by the state. The state then invoices the county for its portion of the individual provider costs. In addition, the county incurs expenses for supervision and administration of the program. These expenses are reflected in the HS Administrative Claim budget unit. The federal share represents Medicaid dollars made available through participation in the Personal Care Services Program (PCSP).

The APS program investigates and resolves reports on elder and dependent adult abuse. The program provides a wide variety of services in resolving and preventing exploitation or neglect. The services include the investigation of issues, developing a service plan, counseling, referral to other community resources, including the IHSS program, monitoring the progress of the client, and following up with the client.

BUDGET HISTORY

5-YEAR BUDGET TREND	5-YEAR STAFFING TREND
	

PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	304,003,111	297,237,339	304,201,249	333,521,024	319,982,667
Departmental Revenue	291,758,831	285,737,278	290,027,409	316,114,025	302,559,913
Local Cost	12,244,280	11,500,061	14,173,840	17,406,999	17,422,754
Budgeted Staffing				3,607.3	

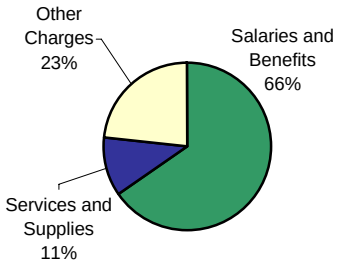
Overall expenditures in this budget unit for 2005-06 were $13.5 million below budget. Significant variances from budget are:

- Salary and benefits expenditures were $1.4 million below modified budget. Continued attrition and HS's continued inability to quickly fill positions as they become vacant account for most of these savings.
- Services and supplies expenditures were $2.5 million below modified budget. Savings are attributed to under-expenditures in non-inventoriable equipment, utilities, central mail and printing services, outside printing services and vehicle charges.
- Other charges were $5.1 million below modified budget. These savings were a result of under-expenditures in CalWORKs ancillary payments and costs of contracted services for clients.
- Transfers were $3.2 million below modified budget. Savings of $1.5 million in Salaries and Benefits Transfers Out, $1.3 million in Services and Supplies Transfers Out and $0.4 million in Other Charges Transfers Out were recognized.
- Operating Transfers Out were $1.3 million below modified budget. These savings are because the department recouped nearly all required advance payments made for IHSS Provider health care premiums.

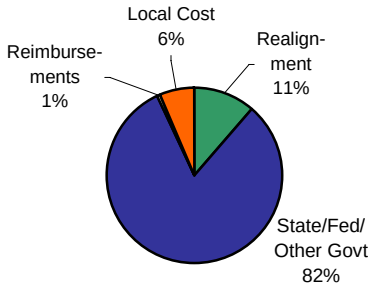
Revenue decreased commensurately with the decrease in expenditures, yet was adequate enough to keep this budget unit near budgeted local cost. Because of late receipt of year-end accruals from internal service funds, actual local cost exceed budgeted local cost by $15,755.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY



2006-07 FINANCING SOURCES



GROUP: Human Services
DEPARTMENT: HSS Administrative Claim Budget
FUND: General

BUDGET UNIT: AAA DPA
FUNCTION: Public Assistance
ACTIVITY: Administration

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	187,406,038	188,377,151	199,581,623	211,636,943	215,050,352	225,947,998	**10,897,646**
Services and Supplies	35,121,518	30,125,635	29,494,611	30,746,454	33,248,056	35,255,459	**2,007,403**
Central Computer	3,597,860	2,810,896	2,755,935	3,445,661	3,195,131	3,962,850	**767,719**
Other Charges	40,677,586	42,821,728	40,288,411	40,049,898	44,459,521	44,825,557	**366,036**
Equipment	301,847	202,565	404,434	394,514	420,000	245,500	**(174,500)**
Vehicles	-	287,046	-	496,431	500,000	500,000	**-**
L/P Struct/Equip/Vehicles	1,419,776	352,962	202,848	158,199	326,021	231,248	**(94,773)**
Transfers	32,511,856	33,454,798	31,882,185	32,326,193	35,529,497	32,732,103	**(2,797,394)**
Total Exp Authority	301,036,481	298,432,781	304,610,047	319,254,293	332,728,578	343,700,715	**10,972,137**
Reimbursements	(841,113)	(1,380,351)	(1,287,532)	(1,378,695)	(1,552,313)	(1,738,711)	**(186,398)**
Total Appropriation	300,195,368	297,052,430	303,322,515	317,875,598	331,176,265	341,962,004	**10,785,739**
Operating Transfers Out	3,807,743	184,909	878,734	2,107,069	3,436,576	2,343,643	**(1,092,933)**
Total Requirements	304,003,111	297,237,339	304,201,249	319,982,667	334,612,841	344,305,647	**9,692,806**
Departmental Revenue							
Fines and Forfeitures	8,589	16,368	10,957	23,145	15,000	13,662	**(1,338)**
Use of Money and Prop	-	8,590	-	-	5,500	2,863	**(2,637)**
Realignment	39,521,773	41,698,601	40,670,488	40,001,814	40,414,519	38,859,619	**(1,554,900)**
State, Fed or Gov't Aid	250,873,440	242,663,653	249,027,568	260,897,961	276,261,202	282,330,096	**6,068,894**
Current Services	1,068,348	1,156,550	(49,097)	752,685	1,022,500	777,131	**(245,369)**
Other Revenue	239,589	156,920	319,485	691,350	225,000	(11,733)	**(236,733)**
Other Financing Sources	47,092	36,596	38,637	137,177	30,000	37,616	**7,616**
Total Revenue	291,758,831	285,737,278	290,018,038	302,504,132	317,973,721	322,009,254	**4,035,533**
Operating Transfers In	-	-	9,371	55,781	-	-	**-**
Total Financing Sources	291,758,831	285,737,278	290,027,409	302,559,913	317,973,721	322,009,254	**4,035,533**
Local Cost	12,244,280	11,500,061	14,173,840	17,422,754	16,639,120	22,296,393	**5,657,273**
Budgeted Staffing					3,607.3	3,425.0	**(182.3)**

2006-07 Requirements

Due to uncertainties about the state budget and the lack of specifics regarding possible effects on social services programs, HS prepared the 2006-07 budget with the assumption that allocations will remain stable for TAD. DCS and DAAS expect to receive increases to their respective allocations. The state does not prepare allocations until after the state budget is approved; therefore, HS will not receive funding notifications until late summer of 2006. Any significant differences between this budget and actual allocations received from the state will be addressed in a mid-year budget adjustment, as needed.

Highlights of the changes between budget years are as follows:

STAFFING

Overall, staffing will decrease by 182.25 budgeted FTEs or 5 percent from the 2005-06 final budget. Several classifications were reduced, while others were augmented, to fit the needs of the departments' program requirements and/or reorganization.

	TAD	DCS	DAAS		Support	Total
2005-06 final budget	2,142.75	883.50	217.25		363.75	3,607.25
2006-07 final budget	2,058.50	826.00	201.00		339.50	3,425.00
Difference between 2005-06 final budget & 2006-07 proposed budget	-84.25	-57.50	-16.25		-24.25	-182.25

APPROPRIATION

Overall, total appropriation increased $10.8 million from the 2005-06 final budget. Appropriation changes between budget years are as follows:

- Salary and benefits costs will increase $10.9 million. This increase is a combination of negotiated MOU salary and benefit increases, salary step increases, and worker's compensation cost increases. These increased costs are possible due to funding increases received in 2005-06, continued access to CalWORKs incentive funds, and ongoing cost containment efforts implemented by HS in the services, supplies and equipment accounts.
- Services and supplies and Central Computer costs will increase $2.8 million. A $0.6 million savings in COWCAP is offset by a $2.6 million increase in computer hardware, computer software, equipment, property insurance, distributed data processing equipment, security and other professional services, and Real Estate Services expenses.
- Other charges for services to clients will increase $0.4 million. This is primarily due to a $2 million increase in IHSS provider payments, which is due to wage and caseload increases and is offset by reductions of $1.6 million in CalWORKs program contracts.
- Equipment and lease/purchase costs will decrease $0.3 million. Consolidation of office space has reduced the need for replacement photocopiers, resulting in an overall reduction in equipment purchases.
- Transfers to reimburse other county departments for services provided will decrease $2.8 million. This decrease is due to the termination of MOU's between TAD and Probation and TAD and Public Health.
- Reimbursements from other county departments for services provided by HS will increase $0.2 million. This reflects an increased demand for HS administrative assistance to non-welfare departments.

REVENUE

Funding from non-general fund sources increased $4.0 million from the 2005-06 final budget. Revenue changes between budget years are as follows:

- Federal and State funding available for HS programs increased $6.1 million.
- A mix of miscellaneous revenue sources decreased $0.5 million
- The overall need for Social Services Realignment revenue decreased $1.6 million. This decrease is primarily a result of an increase in local funding provided for miscellaneous programs that have been funded with Realignment revenue in the past. This includes non-HS PERC activities ($400,000), Children's Fund ($500,000), Children's Network ($750,000), required local match for Office on Aging Programs ($451,404) and reimbursement to Probation for a portion of the Heart Bar Youth Camp ($1,100,000). This increased local funding more than offset the ever-increasing Realignment revenue required by HS Social Services Programs.

LOCAL COST

All HS programs are state and/or federal mandates and the county share of funding is either mandated as a percentage of total program costs or as a fixed maintenance of effort. County share is comprised of a combination of local funding sources and revenue from the Social Services Realignment fund. The Social Services Realignment fund was created during the State Realignment process to offset local cost and is limited to use for designated social services programs.

In aggregate, the HS Administrative Claim Budget Unit includes a net additional local cost of $5.7 million. Of this, $2.5 million is required to match program allocations and $3.2 million is a result of the items previously detailed in the Social Services Realignment explanation above. This increase was included in the local cost targets presented by the County Administrative Office and approved by the Board.

All local cost figures are estimates and are dependent upon final allocations from the state after the state budget has been passed. HS will closely manage changes arising from the state budget. Significant changes will be brought forward to the Board of Supervisors in a Mid-Year Budget agenda item, if necessary.

Social Services Realignment Detail of Changes from 2005-06 to 2006-07 (in millions)

	2005-06 Actual	2006-07 Final Budget	Inc/(Dec)
Administrative Claim budget	14.0	8.9	(5.1)
IHSS provider payments	25.0	29.0	4.0
IHSS Public Authority/benefits	1.0	1.0	-
Foster Care	21.0	24.3	3.3
Aid to Adoptive Children	2.8	3.4	0.6
Seriously Emotionally Disturbed Children	1.4	1.9	0.5
Total Social Services	65.2	68.5	3.3
Probation	2.7	2.7	-
California Children's Services	3.3	3.8	0.5
Financial Administration-MOE	1.8	1.8	-
Grand Total	73.0	76.8	3.8

History of Social Services Realignment and Local Cost
HSS Administrative Budget and Subsistence Budgets

In millions

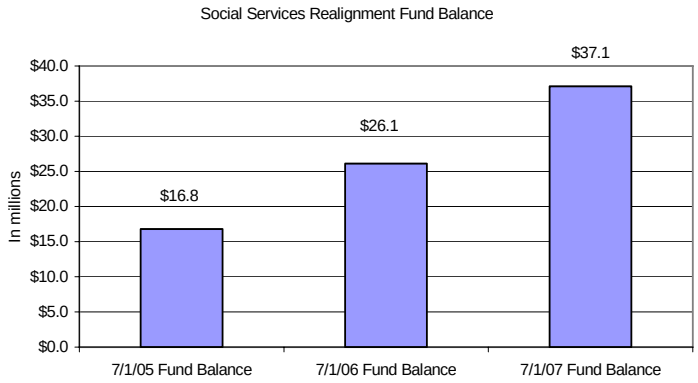
	00/01	01/02	02/03	03/04	04/05	05/06	06/07 Budget
Administrative budget (DPA)							
Realignment	8.4	10.4 *	15.8 **	12.8	12.7	14.0	8.9
Local cost	11.4	13.1	12.3	11.5	14.1	14.9	18.4
IHSS Providers (DPA)							
Realignment	14.2	18.4	23.5	28.6	27.7	25.0	29.0
Local cost	-	-	-	-	-	2.5	3.9
IHSS Public Authority (DPA)							
Realignment		0.1	0.2	0.2	0.3	1.0	1.0
Foster Care (BHI)							
Realignment	19.1	21.4	23.3	23.8	24.0	21.0	24.3
Local cost	16.7	14.0	13.9	13.8	13.6	14.8	14.7
Aid to Adoptive Children (ATC)							
Realignment	0.5	0.7	1.5	2.0	2.8	2.8	3.4
Local cost	0.6	1.0	0.9	1.3	1.0	1.5	1.8
Seriously Emotionally Disturbed (SED)							
Realignment	0.9	0.9	1.5	1.3	1.5	1.4	1.9
Local cost	0.5	0.7	0.5	0.6	0.7	1.0	1.0
All other subsistence budgets							
Local cost	4.7	6.1	6.5	6.6	6.4	6.9	6.8
Total Realignment - Social Svcs	**43.1**	**51.9**	**65.8**	**68.7**	**69.0**	**65.2**	**68.5**
Total Local - Social Svcs	**33.9**	**34.9**	**34.1**	**33.8**	**35.8**	**41.6**	**46.6**
Total Social Services	**77.0**	**86.8**	**99.9**	**102.5**	**104.8**	**106.8**	**115.1**
Probation	4.5	4.5	4.5	-	-	2.7	2.7
California Children's Services	1.3	1.3	1.4	1.5	1.9	3.3	3.8
Financial Administration-MOE	1.8	1.8	1.8	1.8	1.8	1.8	1.8
Grand Total Realignment	**50.7**	**59.5**	**73.5**	**72.0**	**72.7**	**73.0**	**76.8**

* 01/02 Includes one-time needs of $300,000
** 02/03 Includes one-time needs of $4.6 million

Social Services Realignment Fund Balance
(in millions)

2005-06	Activity
July 1, 2005 Fund Balance	16.8
Expenditures	(73.0)
Revenue	82.3
June 30, 2006 Fund Balance	**26.1**

2006-07	Activity
July 1, 2006 Estimated Fund Balance	26.1
Estimated Expenditures	(76.8)
Estimated Revenues	87.8
June 30, 2007 Estimated Fund Balance	**37.1**



FUNDING AND STAFFING BY PROGRAM
2006-07

Transitional Assistance Department	Appropriation	Revenue	Local Share	Staffing
CalWorks - Eligibility	21,896,758	18,320,789	3,575,969	367.0
Food Stamps	33,626,477	27,262,457	6,364,020	385.0
CalWorks - Welfare to Work	36,003,095	36,003,095	-	360.0
Medi-Cal	57,112,456	57,112,456	-	694.0
Foster Care Administration	4,637,617	3,941,975	695,642	62.0
Child Care Administration	15,289,775	15,276,622	13,153	183.5
CalWorks - Mental Health	6,017,177	6,017,177	-	-
Cal-Learn	1,730,998	1,730,998	-	-
CalWorks - Incentive Funds	16,500,000	16,500,000	-	-
General Relief Administration	561,909	-	561,909	7.0
Other Programs	650,744	573,683	77,061	-
Total	**194,027,006**	**182,739,252**	**11,287,754**	**2,058.5**

Department of Children's Services	Appropriation	Revenue	Local Share	Staffing
Child Welfare Services	81,201,015	69,464,494	11,736,521	747.0
Promoting Safe and Stable Families	2,447,676	2,447,676	-	-
Foster Training and Recruitment	259,486	259,486	-	2.5
Licensing	963,262	963,262	-	-
Support and Therapeutic Options Program	891,663	624,164	267,499	-
Adoptions	4,079,260	4,079,260	-	44.0
ILP	2,134,549	2,134,549	-	21.5
Other Programs	1,315,686	1,315,686		11.0
Total	**93,292,597**	**81,288,577**	**12,004,020**	**826.0**

Aging and Adult Services	Appropriation	Revenue	Local Share	Staffing
In-Home Supportive Services	14,749,129	12,494,668	2,254,461	148.0
Adult Protective Services	5,083,856	4,859,959	223,897	53.0
IHSS Provider Payments	33,014,332	-	33,014,332	-
IHSS Provider Benefits	515,000	-	515,000	-
IHSS PA	328,643	-	328,643	-
Other Programs	-	-	-	-
Total	**53,690,960**	**17,354,627**	**36,336,333**	**201.0**

Support				Staffing
				339.5

Non Claimable Costs	Appropriation	Revenue	Local Share	Staffing
PERC Training Expense	150,000	-	150,000	
LLUMC - Child Assess Center	130,000	-	130,000	
C-IV Developmnet & Staff	1,674,568	1,674,568	-	
Other	1,340,516	92,611	1,247,905	
Total	**3,295,084**	1,767,179	**1,527,905**	-
Total Local Share			**61,156,012**	
Social Services Realignment			**38,859,619**	
Grand Total Administrative Budget	**344,305,647**	**283,149,635**	**22,296,393**	**3,425.0**

Changes by department are as follows:

TRANSITIONAL ASSISTANCE DEPARTMENT (TAD)

STAFFING CHANGES

Funding in 2006-07 is expected to increase approximately $4.4 million. These funds will be used to offset salary and benefit cost increases. This funding increase is not enough to fund all salary and benefit increases. As a result, TAD is required to reduce funding for staffing by 84.25 budgeted FTEs. This reduction includes:

- Reduction of 16 Eligibility Worker, 25 Employment Service Specialist and 8 Supervising Employment Service Specialist budgeted FTEs as a result of the decrease in CalWORKs funding.
- Reduction of 10 Employment Service Technician budgeted FTEs, as these staff will be phased out through attrition.
- Reduction of 20.25 Office Assistant II and 2 Supervising Office Assistant budgeted FTEs relative to the decrease in caseworker FTEs.
- Net reduction of 3.0 budgeted FTEs after a combination of staffing adjustments necessary to meet program requirements.

PROGRAM CHANGES

Use of CalWORKs Incentive Funds will allow TAD to maintain service levels and continue to meet mandated performance requirements. Stagnation of CalWORKs funding continues to force TAD to streamline its methods of service delivery. With the expectation that Incentive Funds will be exhausted in 2007-08, TAD has moved CalWORKs Employment Services Program staff from some stand-alone offices into larger TAD offices. This results in substantial savings of leased facility costs and centralization of services for CalWORKs clients. Clients can now apply for aid, obtain Employment Services counseling, arrange for training assistance, and coordinate subsidized child-care in one office. This effort to co-locate offices will continue into 2007.

CalWORKs Incentive Funds – $20.0 million is expected to be available for use in 2006-07. Expenditures are limited to the direct support of CalWORKs clients in the form of goods or services, including services provided by TAD staff. However, it appears it will be necessary to utilize these funds to bridge the gap between increases in staffing costs and stagnant allocations. Current projections call for $16.5 million in Incentive Funds being expended in 2006-07 in order for TAD to maintain service levels – leaving only $3.5 million available in 2007-08.

DEPARTMENT OF CHILDREN'S SERVICES (DCS)

STAFFING CHANGES

Although 2006-07 allocations will increase approximately $4.9 million (which includes $1.3 million in local share), increased costs of salary and benefits will require DCS to reduce staffing by 57.5 budgeted FTEs as follows:

- Reduction of 30 Social Worker II, 16 Social Service Practitioner and 5 Supervising Social Service Practitioner budgeted FTEs.
- Reduction of 8 Office Assistant III budgeted FTEs relative to the decrease in caseworker FTEs.
- Net addition of 1.5 budgeted FTEs after a combination of staffing adjustments necessary to meet program requirements.

PROGRAM CHANGES

While funding increases are projected, escalating staffing costs have required DCS to maintain the level of direct services to clients at expenditure levels established in 2005-06. These expenditures are for services and supplies provided to clients in an effort to keep families intact. All such expenditures are directly charged to the Child Welfare Services allocation and will have no effect on other components of the HS Administrative Claim budget unit.

DEPARTMENT OF AGING AND ADULT SERVICES (DAAS)

STAFFING CHANGES

Expected increased funding in 2006-07 of approximately $2.5 million (which includes $4.0 million in local share), primarily for IHSS provider payments and administration costs, will be offset by a reduction of staffing by 16.25 budgeted FTEs as follows:

- Reduction of 13.75 Social Worker budgeted FTEs.
- Net reduction of 2.5 budgeted FTEs after a combination of staffing adjustments necessary to meet program requirements.

PROGRAM CHANGES

IHSS - Individual Provider costs. This is an entitlement program that provides personal and domestic services for aged, blind and disabled persons, enabling them to remain in their homes rather than be institutionalized. Paid hours to IHSS providers in 2006-07 are expected to increase 5.4% over 2005-06. Local funding is required for the county share of the IHSS Individual Provider wages and benefits, and the operating costs of the IHSS Public Authority. An additional $1.5 million of local funding is necessary due to projected caseload growth in 2006-07.

Based on the recommendation of the CAO and approved through Board action, $0.5 million in funding for several Aging programs (Senior Employment, Supportive Services, Ombudsman and Nutrition programs) has been moved to AAF OOA - Office on Aging, resulting in realignment fund savings.

SUPPORT DIVISIONS

STAFFING CHANGES

Given the stagnant nature of state allocations, HS is reducing staffing levels due to increases in salary and benefit costs. Continued efforts aimed at increasing the efficiency of staff have allowed the support divisions to consolidate the duties of some staff and have already resulted in staffing reductions. All reductions in staffing have been, and are expected to continue to be, the result of attrition. In 2006-07 the support divisions are reducing staffing levels by a 24.25 budgeted FTEs as follows:

- Reduction of 21 budgeted FTEs as a result of reorganization at HS Auditing.
- Net reduction of 3.25 budgeted FTEs after a combination of staffing adjustments necessary to meet program requirements. This includes the addition of 2 Staff Analyst II grant writers.

PROGRAM CHANGES

After successfully reducing administrative overhead costs in the 2005-06 budget, HS is experiencing the need to increase costs in 2006-07. The increases are due, in large part, to increases in computer hardware, computer software, ISD charges and building security costs. Resulting cost increases have been allocated among all programs included in this budget unit.

FINAL BUDGET CHANGES

The Board approved an appropriation decrease of $1,551,404 due to local funding moving from this budget to the Office on Aging ($451,404) for a required local match and to Probation for a portion of the Heart Bar Youth Camp ($1,100,000).

The Board approved a local funding increase of $1,650,000 for non-HS PERC activities ($400,000), Children's Fund activities ($500,000), and Children's Network activities ($750,000).

The Board approved an appropriation increase of $271,500 for Fleet Management rate adjustments.

The following chart provides an overview of the funding sources and local share requirements for the programs that are budgeted in the HSS Administrative Claim budget:

REVENUE SOURCE AND LOCAL COST BREAKDOWN

	Appropriation	Revenue					Local Cost	
		Federal	% Federal	State	% State	Total Federal/State	Local Share	% Local
Transitional Assistance Department								
Food Stamps	33,626,477	16,813,239	50%	10,449,219	31%	27,262,458	**6,364,019**	19%
Single Allocation								
CalWorks - Eligibility	21,896,758	9,610,746	44%	8,710,043	40%	18,320,789	**3,575,969**	16%
CalWorks - Mental Health	6,017,177	-	-	6,017,177	100%	6,017,177	-	-
CalWorks - Cal-Learn	1,730,998	865,499	50%	865,499	50%	1,730,998	-	-
CalWorks - Welfare to Work	36,003,095	36,003,095	100%	-	-	36,003,095	-	-
CalWorks - Child Care Admin	7,503,050	7,503,050	100%	-	-	7,503,050		-
Total Single Allocation	73,151,078	53,982,390		15,592,719		69,575,109	3,575,969	
Medi-Cal	57,112,456	28,556,228	50%	28,556,228	50%	57,112,456	-	-
Foster Care Administration	4,637,617	2,453,025	53%	1,488,950	32%	3,941,975	695,642	15%
Child Care Administration								
Stage 2	5,605,732	4,342,072		1,263,660		5,605,732		
Stage 3	1,487,494	960,366		527,128		1,487,494		
CAPP	693,499	498,618		181,728		680,346	13,153	
CalWorks - Incentive Funds	16,500,000	16,500,000	100%			16,500,000	-	-
General Relief Administration	561,909	-	-	-	-	-	561,909	100%
Food Stamp Employment Trai	169,666	92,709	55%	-	0%	92,709	76,957	45%
Other	481,078	480,872	100%	103	0%	480,975	103	
Total	**194,027,006**	**124,679,519**		**58,059,735**		**182,739,254**	**11,287,754**	
Department of Children's Services								
Child Welfare Services - Basic	74,474,688	35,253,276	47%	27,484,891	37%	62,738,167	11,736,521	16%
Child Welfare Services - Augr	6,726,327	3,357,953	50%	3,368,374	50%	6,726,327	-	-
CWS Total	**81,201,015**	**38,611,229**		**30,853,265**		**69,464,494**	**11,736,521**	
Promoting Safe and Stable Fa	2,447,676	2,447,676	100%	-	-	2,447,676	-	-
Foster Training and Recruitme	259,486	161,301	62%	98,185	38%	259,486	-	-
Licensing	963,262	413,818	43%	549,444	57%	963,262	-	-
Support and Therapeutic Opti	891,663	-	-	624,164	70%	624,164	267,499	30%
Adoptions	4,079,260	1,692,153	41%	2,387,107	59%	4,079,260	-	-
ILP	2,134,549	2,134,549	100%	-	0%	2,134,549	-	-
Other Programs	1,315,686	388,059	29%	927,627	71%	1,315,686		
Total	**93,292,597**	**45,848,785**		**35,439,792**		**81,288,577**	**12,004,020**	
Aging and Adult Services								
In-Home Supportive Services	14,749,129	7,896,508	54%	4,598,160	31%	12,494,668	2,254,461	15%
Adult Protective Services	5,083,856	2,183,622	43%	2,676,337	53%	4,859,959	223,897	4%
IHSS Provider Payments Loca	31,514,332	-		-		-	31,514,332	100%
IHSS Provider Benefits Local	2,015,000	-		-		-	2,015,000	100%
IHSS PA Local Cost Match	328,643	-		-		-	328,643	100%
Other Programs	-	-		-		-	-	-
Total	**53,690,960**	**10,080,130**		**7,274,497**		**17,354,627**	**36,336,333**	
Non Claimable Costs								
PERC Training Expense	150,000	-	-	-	-	-	150,000	100%
LLUMC - Child Assess Center	130,000	-	-	-	-	-	130,000	100%
Other	3,015,084	1,767,179	-	-	-	1,767,179	1,247,905	41%
Total	**3,295,084**	**1,767,179**		**-**		**1,767,179**	**1,527,905**	
Total Administrative Budget	**344,305,647**	**182,375,613**	**53%**	**100,774,024**	**29%**	**283,149,635**	**61,156,012**	**17.8%**
SOCIAL SERVICES REALIGNMENT							**38,859,619**	
							22,296,393	

This is the fixed County MOE for the CalWorks Single Allocation which is split between Eligibility and Food Stamps. $9,939,989

Remainder of Single Allocation for Stage 1 Childcare is $41,912,123 (provider payments) and is accounted for in ETP budget.

All childcare totals are for administration only. The remainder of these allocations are budgeted within the ETP budget.

This is the fixed County MOE for Childcare Administration

Augmentation Funds shall be expressly used for Emergency Response, Family Maintenance, and Permanent Placement components of CWS and shall not be used to supplant existing CWS funds. These funds will be available only by exhausting the total CWS Basic allocation

This is the fixed County MOE for Adult Protective Services Administration. $223,897

IHSS Provider Payments - State pays providers and the county is only billed for its local share of costs.

IHSS medical benefits local match of $515,000.

Local Cost Target

PERFORMANCE MEASURES		
Description of Performance Measure	**2005-06 Actual**	**2006-07 Projected**
Human Services: Reduction of Human Services Overhead Costs.	4.3%	3%
Human Services: Percentage of total expenditures in comparison to allocation.	97.7%	100%
Transitional Assistance Department: Percentage of worker alerts processed within specific timeframes.	40%	95%
Transitional Assistance Department: Caseload percentage increase in active food stamp households.	3% Decrease	10% Increase
Transitional Assistance Department: Percentage of successful placements of people in our WPR.	52%	58%
Transitional Assistance Department: Percentage of 5 STAR customer service satisfaction program with favorable rating.	N/A	95%
Department of Children's Services: Children adopted.	26% Decrease (345)	3.4% Increase
Department of Children's Services: Foster youth graduating with a high school diploma over 2004-05 statistics.	4% Increase (255)	5% Increase
Department of Aging and Adult Serivces: Percentage of IHSS applications completed within 30 days.	57%	75%
Department of Aging and Adult Serivces: Percentage of IHSS RVs completed within state timelines.	76%	90%
Department of Aging and Adult Services: Percentage of APS referrals responded to within the state mandated timeframes.	N/A	100%

Domestic Violence/Child Abuse Services

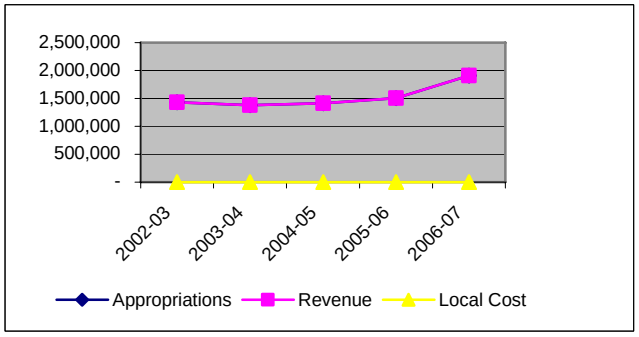
DESCRIPTION OF MAJOR SERVICES

This budget unit provides for a number of contracts with agencies to ensure temporary shelter, food, transportation, emergency services and treatment/counseling for adults and children who are victims of domestic violence and child abuse. The domestic violence program under SB 1246 is funded by a surcharge on marriage licenses. The child abuse prevention program is funded by a state grant, revenues generated from a surcharge placed on certified copies of birth certificates, and court fines imposed in domestic violence cases. Revenues from the surcharges are deposited in special revenue funds and used to fund the contractors. These three revenue sources provide 100% of the funding for this program.

There is no county general fund contribution or staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND

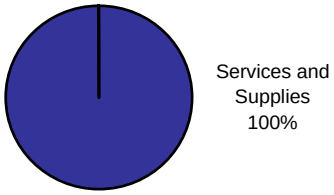
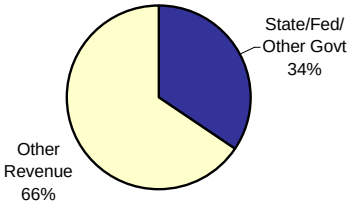


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	1,394,071	1,344,375	1,307,404	1,458,528	1,193,988
Departmental Revenue	1,371,855	1,344,375	1,312,310	1,458,528	1,193,591
Local Cost	22,216	-	(4,906)	-	397

The total dollar amount of contracts awarded was less than originally budgeted because contracts with some vendors were not renewed for the 2005-06 budget year. As a result, 2005-06 expenditures were $264,540 less than budgeted. Any remaining funds from the sale of birth certificates, marriage licenses and court-imposed fines have been held in reserve for 2006-07 contracts.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Human Services System
DEPARTMENT: Domestic Violence/Child Abuse
FUND: General

BUDGET UNIT: AAA DVC
FUNCTION: Public Assistance
ACTIVITY: Administration

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Services and Supplies	1,394,071	1,344,375	1,307,404	1,193,988	1,507,439	1,906,812	**399,373**
Total Appropriation	1,394,071	1,344,375	1,307,404	1,193,988	1,507,439	1,906,812	**399,373**
Departmental Revenue							
State, Fed or Gov't Aid	650,661	643,116	650,063	724,509	656,812	656,812	**-**
Operating Transfers In	721,194	701,259	662,247	469,082	850,627	1,250,000	**399,373**
Total Financing Sources	1,371,855	1,344,375	1,312,310	1,193,591	1,507,439	1,906,812	**399,373**
Local Cost	22,216	-	(4,906)	397	-	-	**-**
Budgeted Staffing					-	-	**-**

Each year, the department completes an analysis of the revenue from the surcharges on marriage licenses, birth certificates and court fines, as well as the estimated year-end fund balances. It is from this analysis that the amount to be awarded for service contracts in the succeeding year is determined. The revenue sources for this program include two special revenue funds generated from surcharges on the sale of birth certificates and marriage licenses. Each fund is permitted to carry over fund balances from year to year should revenues outpace the contracts awarded in any given year. Cash receipts in 2005-06 exceeded the amounts of the contracts awarded by $172,283. Rather than making the entire fund balance available for contracts in 2006-07, contract amounts will increase at a slower rate in order to delay the inevitable exhaustion of the fund balances. This strategy should bolster steady growth in contractor awards for future years when, barring state legislation to increase surcharges, the fund balances will be exhausted and contracts will depend entirely on fluctuating yearly cash receipts.

FINAL BUDGET CHANGES

There are no final budget changes associated with this budget unit.

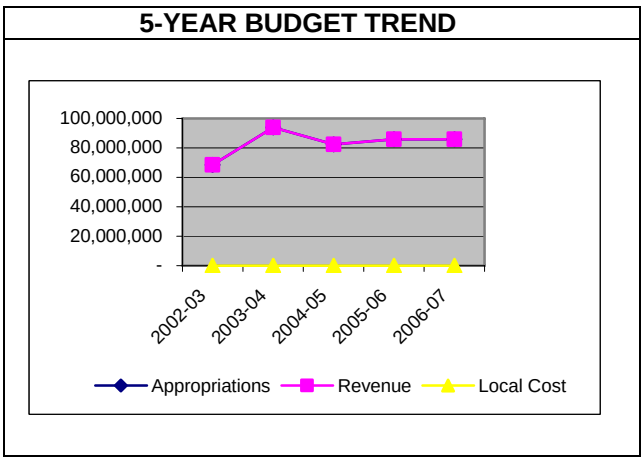
Entitlement Payments (Childcare)

DESCRIPTION OF MAJOR SERVICES

All childcare programs administered by the Transitional Assistance Department (TAD) are budgeted within this unit. This expanded program is one of the major programs of federal welfare reform and the resulting state CalWORKs program. The expanded programs are intended to fund childcare for CalWORKs recipients that are seeking employment or have obtained employment and continue through employment stabilization for a period of up to two years. This budget unit also incorporates the program that funds childcare for families in which the child is under the auspices of the Department of Children's Services and is at risk of parent abuse or neglect. Childcare provider payments are 100% federal and state funded through reimbursements by the state.

There is no staffing associated with this budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	90,882,476	83,601,688	81,065,438	85,905,228	79,183,003
Departmental Revenue	90,884,155	83,601,688	81,063,581	85,905,228	79,182,742
Local Cost	(1,679)	-	1,857	-	261

Funding impacts to the childcare programs made as a result of the state's final budget will require the department to manage childcare caseload so as to remain within the expenditure limitations of the allocations received from the state. Historically, information regarding allocations is received from the state in the latter part of the first quarter of the new fiscal year.

Actual allocation/grants in 2005-06 were higher than budgeted. In July 2005 the California Department of Education (CDE) released the allocations to the counties for Stages 2 & 3, and alternative payment programs (APP). On August 30, 2006, the department presented to the Board these 2005-06 allocations. In July 2005, the department received allocation augmentations from CDE of $6,632,002 in Stage 3 and $342,481 in APP, which were presented to the Board on September 25, 2005 and December 6, 2005 (#53, 56 respectively). In May 2005 and July 2006, the department received augmentations from CDE of $300,000 in Stage 3 and $75,000 in APP, which were presented to the Board on August 15, 2006 (Item #43). These augmentations were due to low initial allocation and subsequent cost reviews by the state.

Budgeted and actual allocation and contracts for childcare services are shown below:

Program	FY 05/06 Budget	Actual Contract / Allocation Amounts	Add'l Contract / Allocation Amounts	Total Funding
Stage 1 CalWORKs	41,555,726	42,459,294	709,371	43,168,665
Stage 2 Contracts	34,305,028	34,957,094	(1,813)	34,955,281
Stage 3 Contracts	5,564,735	2,322,965	6,872,000	9,194,965
Alternative Payment	4,479,741	4,360,111	581,097	4,941,208
Contract State contract		-	-	-
(Child Protective		-	-	-
Services & Working				-
Poor				
Total	**85,905,230**	**84,099,464**	**8,160,655**	**92,260,119**

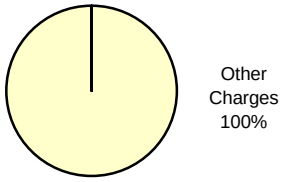
Actual expenditures were:

- Under budget by $6.7 million.
- Less than actual allocations by $13.1 million.

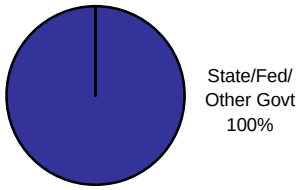
Actual expenditures were under appropriation due to changes in legislation that decreased the allowable amount reimbursed to childcare providers and the timing-out of recipients who have reached their five (5) year limit for receiving aid.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY



2006-07 FINANCING SOURCES



GROUP: Human Services
DEPARTMENT: Entitlement Payments
FUND: General

BUDGET UNIT: AAA ETP
FUNCTION: Public Assistance
ACTIVITY: Aid Programs

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Other Charges	90,882,476	83,601,688	81,065,438	79,183,003	85,905,228	85,905,228	-
Total Appropriation	90,882,476	83,601,688	81,065,438	79,183,003	85,905,228	85,905,228	-
Departmental Revenue							
State, Fed or Gov't Aid	90,884,155	83,601,688	81,063,581	79,182,742	85,905,228	85,905,228	-
Total Revenue	90,884,155	83,601,688	81,063,581	79,182,742	85,905,228	85,905,228	-
Local Cost	(1,679)	-	1,857	261	-	-	-

For 2006-07, the department expects to maintain childcare funding at the current funding level. Based on projections of the 2006-07 state budget, childcare levels are expected to decrease in the federally funded Stage 1 CalWORKs childcare program. Overall federal/state funding levels in the California Department of Education's program are expected to increase to offset funded decreases anticipated in the Stage 1 childcare.

FINAL BUDGET CHANGES

There are no final budget changes associated with this budget unit.

Out-of-Home Child Care

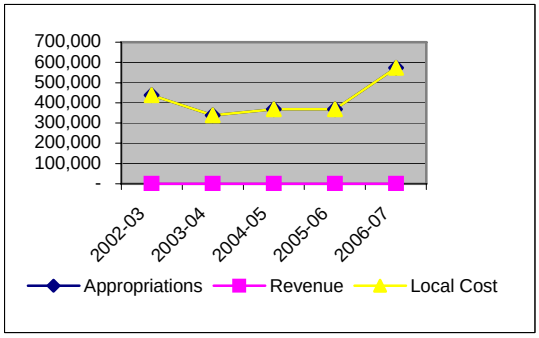
DESCRIPTION OF MAJOR SERVICES

This program provides assistance payments for room, board, and care for those children pending determination of eligibility for state or federal aid, those who are ineligible due to other resources, or those who are illegal aliens. Some of these children have serious emotional and medical problems, which increase the difficulty of locating appropriate facilities for their care. Costs for this program can fluctuate based on the unique nature and requirements of each individual case. This program is 100% locally funded.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



PERFORMANCE HISTORY

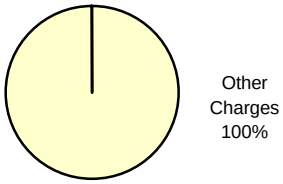
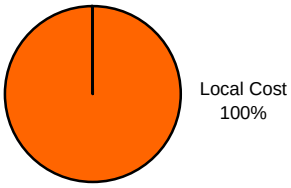
	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	383,622	314,454	358,530	467,618	464,594
Departmental Revenue	-	-	-	-	-
Local Cost	383,622	314,454	358,530	467,618	464,594

Expenditures for this budget are relatively inconsistent from month to month, depending upon the number of non-aided children placed in emergency shelter care.

In an effort to reduce costs in this budget unit, DCS reviews cases and determines which cases may be funded with specific Child Welfare Services (CWS) funds and then retroactively transfers expenditures for those cases to the HS Administrative budget. This use of CWS funding was instrumental in offsetting a significant amount of 2005-06 expenditures in this budget unit.

No revenue is received for this program. It is funded entirely with local funds.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Human Services
DEPARTMENT: Out-of-Home Child Care
FUND: General

BUDGET UNIT: AAA OCC
FUNCTION: Public Assistance
ACTIVITY: Aid Programs

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Other Charges	383,622	314,454	358,530	464,594	367,618	574,056	**206,438**
Total Appropriation	383,622	314,454	358,530	464,594	367,618	574,056	**206,438**
Local Cost	383,622	314,454	358,530	464,594	367,618	574,056	**206,438**

Actual 2005-06 expenditures exceeded final budget by $96,976. This is because paid cases per month dramatically increased throughout 2005-06 and ended the year 50% over the number of actual paid cases in 2004-05. The Transitional Assistance Department (TAD) and the Department of Children's Services (DCS) are currently studying methods of reversing this trend of increased cases. The Board approved a mid-year transfer appropriation of $100,000 from the Aid to Indigents (ATI) budget unit on June 13, 2006 (Item #58) to cover these additional, unanticipated expenditures.

The current increase in paid cases is projected to continue into 2006-07. While the average cost per case is projected to decrease approximately 20%, total expenditures are projected to increase approximately $100,000. At the time this budget was prepared, the Governor had proposed cuts to 2006-07 CWS funding which may prevent the ability of DCS to retroactively fund select OCC cases with CWS funds, as has been the practice in prior years.

Over $200,000 additional appropriation and local funding is required as a result of the increase in caseload and decreased CWS funding. Local cost savings from the AAB FGR – CalWORKS Aid – All Other Families budget unit will be used to offset this needed increase in local cost allowing HS Subsistence budgets to remain within local cost targets overall.

FINAL BUDGET CHANGES

There are no final budget changes associated with this budget unit.

Aid to Adoptive Children

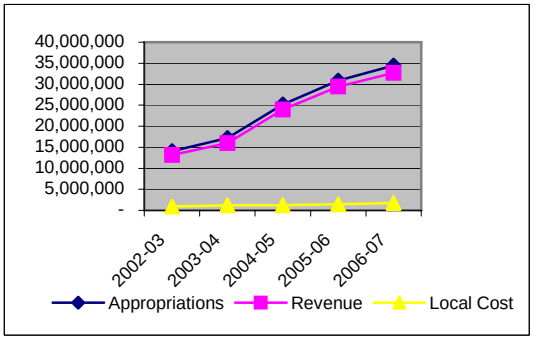
DESCRIPTION OF MAJOR SERVICES

This program provides assistance to adoptive parents who would otherwise not be able to provide for a child's special needs. The children, on whose behalf monies are paid, are either personally disadvantaged, physically handicapped, or adolescents. This program enables hard to place children to be adopted and taken out of the higher cost Foster Care program. This budget is funded approximately 50% federal, 38% state, with the remaining costs offset by revenue from the Social Services Realignment and county general fund.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	15,186,707	20,019,351	24,803,158	30,863,005	29,040,361
Departmental Revenue	14,252,485	18,730,791	23,791,527	29,396,811	27,528,291
Local Cost	934,222	1,288,560	1,011,631	1,466,194	1,512,070

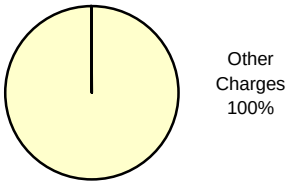
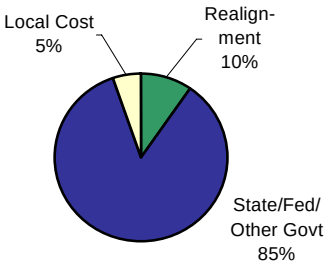
In the four-year period from 2002-03 through 2005-06, expenditures and revenue in this program have increased 105%. In that time, caseload has increased 80% and the average cost per case has increased 21%. The individual grant amounts can change from year to year based on the severity of the needs of each child.

The growth in this program is attributed to state legislation, which became effective January 1, 2000. This legislation (AB390) encourages and promotes the adoption of eligible children. It requires that the county provide prospective adoptive families with information on the availability of benefits, as well as reimbursement for nonrecurring expenses in the adoption of an eligible child. There is no financial means test used to determine an adoptive family's eligibility for the program. Increased average cost per case is a result of the successful placement of more children with special needs and the higher costs associated with their care.

This program is 85% funded by federal and state revenue, with a 15% local share. The local share is funded with a combination of Social Services Realignment and the general fund.

Expenditures were $1.8 million less than budgeted for 2005-06. This can be attributed to the fact that caseload increases and case costs both increased more gradually than projected. Less revenue was received than what was budgeted as a result of the lower expenditures. Although local cost exceeded budgeted targets by $45,876, HS remained within the total local cost targets for all HS Subsistence budget units.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Human Services
DEPARTMENT: Aid to Adoptive Children
FUND: Public Assistance

BUDGET UNIT: AAB ATC
FUNCTION: Public Assistance
ACTIVITY: Aid Programs

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Other Charges	15,186,707	20,019,351	24,803,158	29,040,361	30,863,005	34,457,874	**3,594,869**
Total Appropriation	15,186,707	20,019,351	24,803,158	29,040,361	30,863,005	34,457,874	**3,594,869**
Departmental Revenue							
Realignment	1,532,755	1,978,773	2,770,241	2,832,775	3,439,154	3,379,498	**(59,656)**
State, Fed or Gov't Aid	12,720,366	16,752,018	20,965,134	24,695,516	25,957,657	29,298,957	**3,341,300**
Other Financing Sources	(636)	-	56,152	-	-	-	**-**
Total Revenue	14,252,485	18,730,791	23,791,527	27,528,291	29,396,811	32,678,455	**3,281,644**
Local Cost	934,222	1,288,560	1,011,631	1,512,070	1,466,194	1,779,419	**313,225**

Continued growth in caseload and the average monthly aid payments is due to the success of the aforementioned legislation.

Projected expenditures for 2006-07 are based on 42,852 total annual cases, a 9.8% increase over 2005-06. Average monthly aid payments are projected to be $804, a 1.6% increase over 2005-06.

Total local share required in 2006-07 is $5,158,917, a 5.2% increase over 2005-06. Of this amount, the general fund contributes $1,779,419 and Social Services Realignment contributes $3,379,498.

FINAL BUDGET CHANGES

There are no final budget changes associated with this budget unit.

AFDC – Foster Care

DESCRIPTION OF MAJOR SERVICES

This program provides aid payments for children living in foster homes and group-care facilities. The Foster Care caseload consists of cases from both the Department of Children's Services (DCS) (approximately 90%) and Probation (approximately 10%). The cost of Probation related foster care cases is approximately 4.5 times greater than DCS cases due to the higher levels of care required for these juveniles.

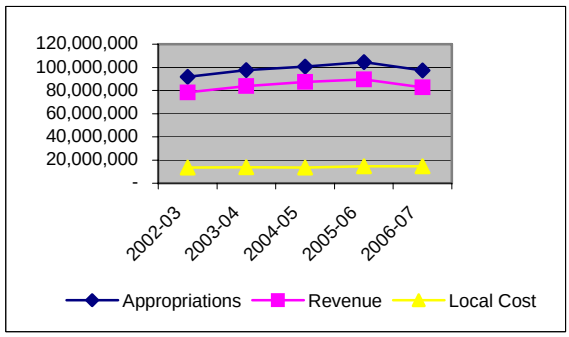
There are two funding eligibility criteria in the Foster Care Program, federal (federal, state and county participation) and non-federal (state and county only). Foster Care placements are generally eligible for federal financial participation if the parents meet the previous Aid to Families with Dependent Children (AFDC) Program criteria.

- For federally eligible (federal) cases, the cost-sharing ratios are approximately 43% federal, 22% state, and 35% county.
- For non-federally eligible (non-federal) cases, the cost-sharing ratio is 40% state and 60% county.
- All county share-of-cost is mandated and is reimbursed from Social Services Realignment and the county general fund.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	91,002,763	96,259,224	96,488,529	104,436,782	94,195,015
Departmental Revenue	77,072,926	82,481,186	82,904,560	89,700,112	79,357,104
Local Cost	13,929,837	13,778,038	13,583,969	14,736,670	14,837,911

Expenditures for the Foster Care program were $10.2 million below 2005-06 budget. This can be attributed to:

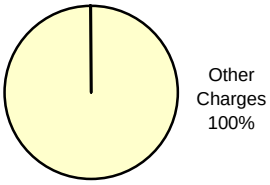
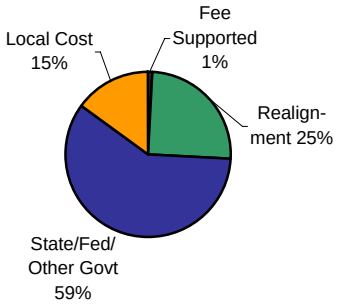
- ♦ Caseload Decreases - Foster Care caseload has experienced a slow, steady decline in recent years, partly due to cases moving out of the Foster Care program and into the Kin-Gap program. A decrease in the number of petitions filed also contributes to caseload decline. A sudden decrease in Federal cases during the 1st half of 2005-06 contributed to most of the $10.2 million expenditure savings. While the number of Federal cases had been budgeted to decrease less than 1% during 2005-06 they actually decreased 7%.

- Slower than projected increases in case costs - In FY 2004-05, the Department of Children's Services implemented a "Family to Family" program. One of its goals is to place children foster homes within their own neighborhoods. This reduces the need for placements in more costly FFAs and Group Homes. This appears to have slowed the increase in cost per case. Compared to the prior year, 2005-06 case costs for Federal cases increased less than 1% (a 5% increase had been budgeted) and case costs for Non-Federal cases decreased 7%.

The aforementioned caseload decreases and cost savings resulted in savings of $5.6 million of Social Services Realignment Revenue. This savings has helped slow the exhaustion of the Social Services Realignment that had been predicted at the beginning of the 2005-06 budget year.

Year-end accounting entries were made within this budget unit in an effort to save as much Social Services Realignment Revenue as possible while remaining within overall local cost targets (including the Administrative Claim budget unit and all Subsistence budget units). As a result, actual local cost exceeded budget by $0.1 million.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Human Services System
DEPARTMENT: AFDC - FOSTER CARE
FUND: General

BUDGET UNIT: AAB BHI
FUNCTION: Public Assistance
ACTIVITY: Aid Programs

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Other Charges	89,997,261	95,390,547	95,519,773	93,317,246	103,453,482	97,376,873	**(6,076,609)**
Transfers	1,005,502	868,677	968,756	877,769	983,300	-	**(983,300)**
Total Appropriation	91,002,763	96,259,224	96,488,529	94,195,015	104,436,782	97,376,873	**(7,059,909)**
Departmental Revenue							
Realignment	23,294,864	23,778,136	25,839,465	20,934,763	26,529,670	24,345,072	**(2,184,598)**
State, Fed or Gov't Aid	53,000,334	57,770,706	56,225,689	57,335,742	62,470,442	57,509,758	**(4,960,684)**
Current Services	745,777	827,040	819,252	1,060,578	700,000	800,000	**100,000**
Other Revenue	31,951	105,304	20,154	26,021	-	-	**-**
Total Revenue	77,072,926	82,481,186	82,904,560	79,357,104	89,700,112	82,654,830	**(7,045,282)**
Local Cost	13,929,837	13,778,038	13,583,969	14,837,911	14,736,670	14,722,043	**(14,627)**

Foster Care caseload has experienced a decline in recent years, partly due to cases shifting from the Foster Care program into the Kin-Gap program. After experiencing accelerated caseload decreases in the first half of 2005-06, the department projects that the rate of decrease will slow in 2006-07. Federal cases are projected to remain stable at the 2005-06 levels. Non-federal cases are projected to increase less than 1% over the 2005-06 levels.

It is predicted that the costs for these cases will continue to increase. Based on the average increase of the last three years, it is projected that the cost per case in 2006-07 will increase approximately 2% over the actual 2005-06 costs.

FINAL BUDGET CHANGES

The Board approved an appropriation and realignment revenue decrease of $1,024,000 for the cost of Probation Foster Youth placed in the Fouts Springs Youth Camp. This precludes the need to reimburse Probation from this budget unit and results in equivalent savings in Realignment funds. The Fouts Springs Youth Camp is now funded from general fund financing.

Refugee Cash Assistance

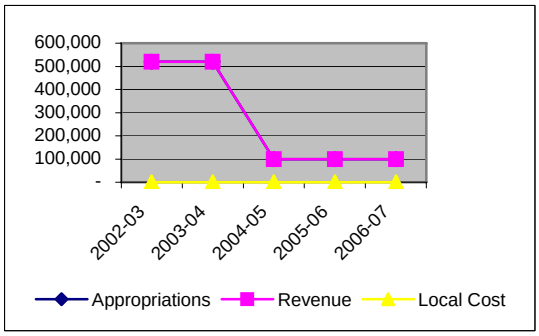
DESCRIPTION OF MAJOR SERVICES

This program provides assistance payments for a maximum of eight months to all refugees who cannot meet the requirements for CalWORKS programs. This program is 100% federally funded and open-ended.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



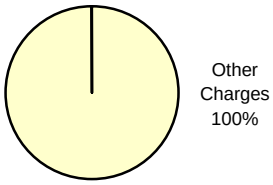
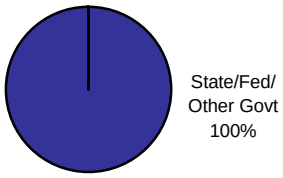
PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	50,616	40,027	29,502	100,000	35,292
Departmental Revenue	51,902	39,505	28,093	100,000	34,019
Local Cost	(1,286)	522	1,409	-	1,273

Expenditures in this program are 65% under budget. Expenditures in this program fluctuate from year to year due to the eight-month time limit of this program and the number of refugees who enter the county each year who do not meet the requirements for other assistance programs. This program was originally budgeted at $100,000 to account for any circumstances where the number of refugees entering the county would qualify for this program.

This program is 100% federally funded.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Human Services
DEPARTMENT: Refugee Cash Asst Program
FUND: General

BUDGET UNIT: AAB CAP
FUNCTION: Public Assistance
ACTIVITY: Aid Programs

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Other Charges	50,616	40,027	29,502	35,292	100,000	100,000	-
Total Appropriation	50,616	40,027	29,502	35,292	100,000	100,000	-
Departmental Revenue							
State, Fed or Gov't Aid	51,902	39,495	28,093	34,019	100,000	100,000	-
Other Financing Sources	-	10	-	-	-	-	-
Total Revenue	51,902	39,505	28,093	34,019	100,000	100,000	-
Local Cost	(1,286)	522	1,409	1,273	-	-	-

Appropriation for 2006-07 is $100,000 for this program. This allows sufficient contingencies to serve clients if there is an influx of refugees into the county who do not meet the requirements for other assistance programs. This entitlement program is 100% federally funded.

FINAL BUDGET CHANGES

There are no final budget changes associated with this budget unit.

Cash Assist For Immigrants

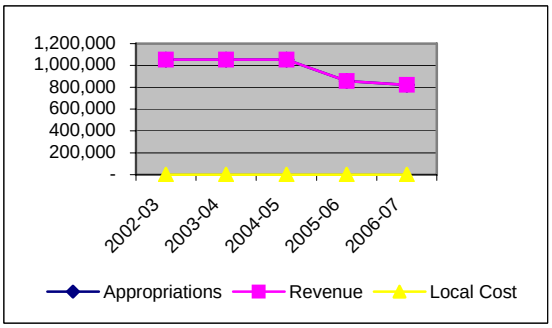
DESCRIPTION OF MAJOR SERVICES

This program, under AB-2779, provides cash assistance to aged, blind and disabled legal immigrants who meet the Supplemental Security Income/State Supplementary Payment (SSI/SSP) immigration status requirements in effect on August 21, 1998 and all other current SSI/SSP eligibility requirements, yet are no longer eligible for SSI/SSP solely due to their immigration status. This program is 100% state funded.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



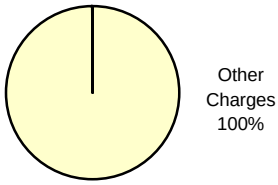
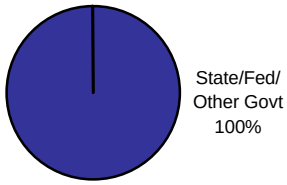
PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	698,136	708,183	769,932	856,993	582,656
Departmental Revenue	695,909	710,935	770,543	856,993	577,420
Local Cost	2,227	(2,752)	(611)	-	5,236

Expenditures for this program are approximately $275,000, or 32%, less than originally budgeted. Caseload in this program continues to decline at a rate that has averaged 5% per year for the past 5 years. This caseload decline, coupled with a slight increase in average grant costs have resulted in an overall decline in expenditures over past 5 years. This is due to clients moving into the federal SSI/SSP program at a more rapid pace.

This is a 100% state funded program.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Human Services
DEPARTMENT: Cash Assistance for Immigrants
FUND: General

BUDGET UNIT: AAB CAS
FUNCTION: Public Assistance
ACTIVITY: Aid Programs

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Other Charges	698,136	708,183	769,932	582,656	856,993	822,878	**(34,115)**
Total Appropriation	698,136	708,183	769,932	582,656	856,993	822,878	**(34,115)**
Departmental Revenue							
State, Fed or Gov't Aid	695,909	710,935	770,543	577,420	856,993	822,878	**(34,115)**
Total Revenue	695,909	710,935	770,543	577,420	856,993	822,878	**(34,115)**
Local Cost	2,227	(2,752)	(611)	5,236	-	-	**-**

For 2006-07, appropriation for this program is $34,115 less than the 2005-06 budget. This reflects the actual historical caseload and grant data from the prior three fiscal years. This slight adjustment is a result of declining average monthly caseload.

FINAL BUDGET CHANGES

There are no final budget changes associated with this budget unit.

CalWORKS – All Other Families

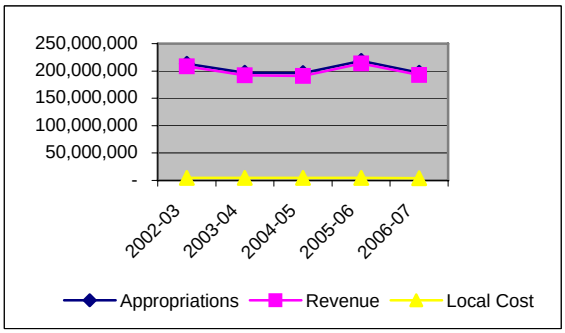
DESCRIPTION OF MAJOR SERVICES

This budget unit provides CalWORKs assistance payments to families eligible for aid and includes all cases that have not been identified as two-parent or zero-parent families. The federal (50%) and state (47.5%) governments reimburse costs for this program. The mandated local share of 2.5% is funded with county general fund.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



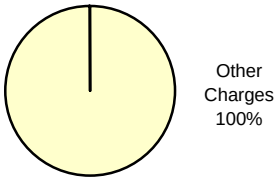
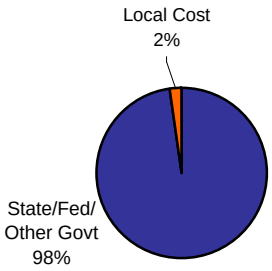
PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	194,822,469	199,650,585	207,954,014	218,489,279	193,115,319
Departmental Revenue	190,670,061	195,387,981	203,812,221	213,837,725	188,373,897
Local Cost	4,152,408	4,262,604	4,141,793	4,651,554	4,741,422

Due to an unanticipated, continued steady decrease in caseload, actual 2005-06 expenditures for this program were $25.4 million, or 12%, lower than the $218,489,279 approved in the final budget. This caseload decrease resulted in much lower expenditures for grant payments, which ultimately resulted in an equivalent decrease in revenue.

Although local share exceeded budget by almost $90,000 in 2005-06, there were sufficient local cost savings in other HS Subsistence budget units to remain within local cost targets, overall.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Human Services
DEPARTMENT: CalWORKs - All Other Families
FUND: General

BUDGET UNIT: AAB FGR
FUNCTION: Public Assistance
ACTIVITY: Aid Programs

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Other Charges	194,822,469	199,650,585	207,954,014	193,115,319	218,489,279	197,073,867	**(21,415,412)**
Total Appropriation	194,822,469	199,650,585	207,954,014	193,115,319	218,489,279	197,073,867	**(21,415,412)**
Departmental Revenue							
State, Fed or Gov't Aid	189,740,683	194,401,670	202,779,183	187,534,777	213,027,046	192,147,019	**(20,880,027)**
Other Revenue	929,378	986,311	1,033,038	839,120	810,679	555,000	**(255,679)**
Total Revenue	190,670,061	195,387,981	203,812,221	188,373,897	213,837,725	192,702,019	**(21,135,706)**
Local Cost	4,152,408	4,262,604	4,141,793	4,741,422	4,651,554	4,371,848	**(279,706)**

As a result of CalWORKs time limits and an improving local economy, a continued decline in caseload is projected to continue into 2006-07. The rate of caseload decline is expected to slow and eventually plateau at some point during the year as the last of the large number of clients who were receiving aid at the beginning of the latest welfare reform legislation reach their 5-year time limit.

While the Governor has once again proposed no COLA for aid recipients in 2006-07, this budget has factored in an average historical increase. In past years, budget negotiations made during the state budget process have increased grant amounts in the form of a COLA.

The caseload decline is projected to reduce the need for local cost in 2006-07 by $279,706 from what was included in the 2005-06 budget. This expected local cost savings will be utilized in other Subsistence Budget units to allow HS to remain within local cost targets overall.

FINAL BUDGET CHANGES

There are no final budget changes associated with this budget unit.

Kinship Guardianship Assistance Program

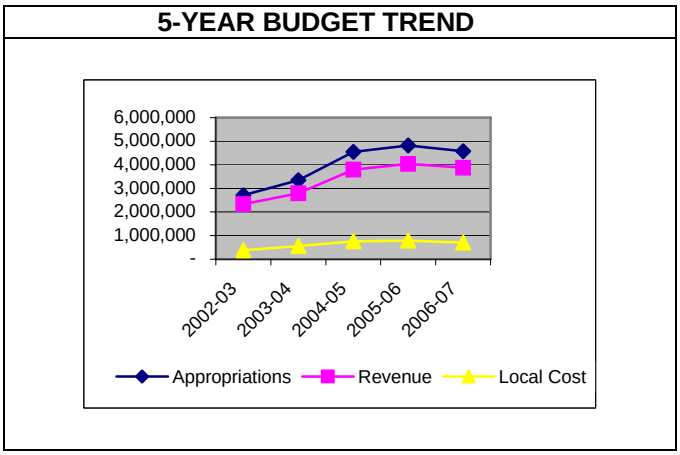
DESCRIPTION OF MAJOR SERVICES

This federal program was implemented Jan. 1, 2000. It provides a subsidy to children who leave the juvenile court dependency system to live with a relative legal guardian. It offers relative caregivers of dependent children a new option for providing a permanent home to these children. To be eligible for the program, the child must have lived with the relative at least 12 consecutive months, the relative guardianship must be established pursuant to Welfare and Institutions Code 366.26, and the juvenile court dependency for the child must be dismissed. Movement to the Kin-GAP program is not automatic. The court, with a recommendation from the social worker, has discretion regarding whether termination of dependency is in the child's best interest.

The estimated federal cost reimbursement is approximately 68% and the state cost reimbursement is approximately 16%. The remaining 16% mandated local share is funded by the county general fund.

There is no staffing associated with this budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

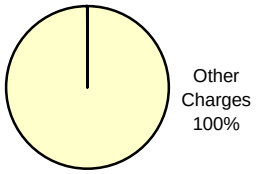
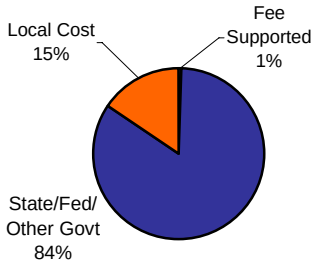
	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	2,530,659	3,394,039	3,797,586	4,818,510	3,988,895
Departmental Revenue	2,115,676	2,870,851	3,248,975	4,036,410	3,459,945
Local Cost	414,983	523,188	548,611	782,100	528,950

Expenditures were $829,615 lower than budgeted. This is a combination of the following:

- Lower caseload - Although the actual number of cases in 2005-06 increased 7% over the prior year they were 10% lower than budgeted. This is because fewer children have entered the program than was projected when the budget was prepared.
- Lower average grant - The actual average grant was 7% lower than budget. Assumptions regarding grant costs used when developing the 2005-06 budget did not result in the expected increases.

Lower caseload growth and average grant payments resulted in local cost savings of $253,150 in 2005-06. This local cost savings was used to offset local cost overages in other budget units in an effort to keep overall HS Subsistence Payment budget units within local cost targets for 2005-06.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Human Services
DEPARTMENT: KIN GAP
FUND: General

BUDGET UNIT: AAB KIN
FUNCTION: Public Assistance
ACTIVITY: Aid Programs

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Other Charges	2,530,659	3,394,039	3,797,586	3,988,895	4,818,510	4,575,538	**(242,972)**
Total Appropriation	2,530,659	3,394,039	3,797,586	3,988,895	4,818,510	4,575,538	**(242,972)**
Departmental Revenue							
State, Fed or Gov't Aid	2,098,413	2,826,681	3,205,052	3,403,407	4,011,410	3,843,452	**(167,958)**
Current Services	17,263	44,170	43,923	56,538	25,000	25,000	**-**
Total Revenue	2,115,676	2,870,851	3,248,975	3,459,945	4,036,410	3,868,452	**(167,958)**
Local Cost	414,983	523,188	548,611	528,950	782,100	707,086	**(75,014)**

Since the program's inception in 2000, caseload has continued to grow significantly each year. It is anticipated that caseload will increase by approximately 9% in 2006-07. This reflects a growth of 5 new cases per month for the remainder of 2005-06 and 4 new cases per month throughout 2006-07.

The average grant requested for 2006-07 reflects a 3% increase for Cost of Living Allowances.

In the few months since projections were prepared for 2006-07 targets, caseload growth has increased slightly and local cost is now anticipated to be $14,627 higher than target. Local cost savings from the AAB BHI – AFDC Foster Care budget unit will be used to offset this needed increase in local cost in an effort to remain within local cost targets overall.

FINAL BUDGET CHANGES

There are no final budget changes associated with this budget unit.

Seriously Emotionally Disturbed

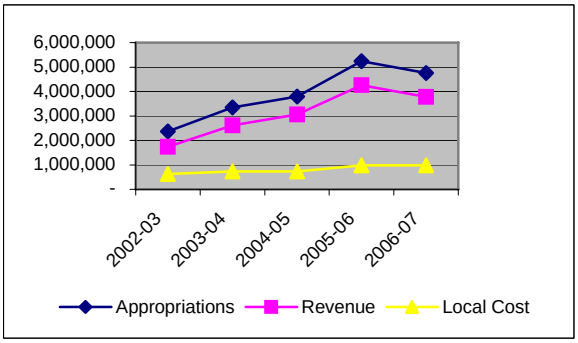
DESCRIPTION OF MAJOR SERVICES

Assembly Bill 3263 requires Human Services to pay out-of-home costs for seriously emotionally disturbed (SED) children. The SED children under this program are referrals from the county's school districts whom have not been abused or neglected and are placed out-of-home pursuant to an individualized education program (IEP). These clients are referred to the Department of Behavioral Health (DBH) whom has case management and supervision responsibility. This budget includes an expenditure offset of $225,000 from the DBH for clients placed in residential facilities outside of California. This budget is funded 40% by the State with the remainder funded from Social Services Realignment and county general fund.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



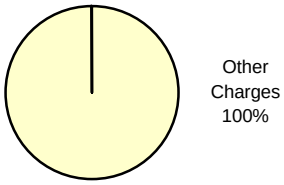
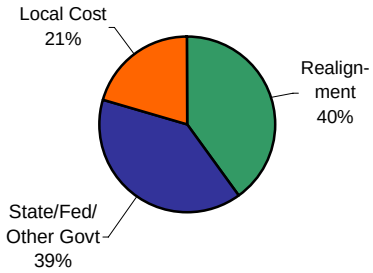
PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	3,355,423	3,128,277	3,875,522	5,242,905	3,910,719
Departmental Revenue	2,801,085	2,527,007	3,158,650	4,262,503	2,930,317
Local Cost	554,338	601,270	716,872	980,402	980,402

While caseload in this program has continued to increase an average of 8.4% over the past 3 years, the average grant amount has declined 5%. This decline in the average grant amount is partially attributed to the fact that more clients are being placed in out-of-state group homes. Placement costs for children in an out-of–state group homes are required to be reimbursed by the Department of Behavioral Health (DBH). This program is funded 40% by the state with a 60% county share. The county share is funded with a mix of Social Services Realignment and county general fund.

Expenditures for this program in 2005-06 were $1.3 million, or 25%, less than originally budgeted. Some of this can be attributed to the fact that reimbursements received from DBH for out-of-state placements were $105,000 more that originally budgeted. Because of decreased expenditures less revenue was received in a commensurate amount. Reduced expenditures, increased reimbursements and year-end adjustments allowed this budget unit to remain within budgeted local cost while saving $0.75 million of Social Services Realignment funds.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Human Services
DEPARTMENT: Seriously Emotionally Disturbed
FUND: General

BUDGET UNIT: AAB SED
FUNCTION: Public Assistance
ACTIVITY: Aid Programs

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Other Charges	3,355,423	3,128,277	3,875,522	3,910,719	5,242,905	4,761,913	**(480,992)**
Total Appropriation	3,355,423	3,128,277	3,875,522	3,910,719	5,242,905	4,761,913	**(480,992)**
Departmental Revenue							
Realignment	1,446,559	1,275,697	1,545,482	1,410,240	2,165,341	1,904,765	**(260,576)**
State, Fed or Gov't Aid	1,354,526	1,251,310	1,613,168	1,520,077	2,097,162	1,876,746	**(220,416)**
Total Revenue	2,801,085	2,527,007	3,158,650	2,930,317	4,262,503	3,781,511	**(480,992)**
Local Cost	554,338	601,270	716,872	980,402	980,402	980,402	**-**

In 2006-07, it is projected that this program will incur increased costs beyond the actual costs for 2005-06. Increased costs are a result of increased caseload and higher costs associated with out-of-home care. However, the increased costs are not as large as originally projected for the 2005-06 budget year. This is because out-of-home care costs have not risen as quickly as originally projected. Appropriation and revenue needs have been adjusted accordingly for the 2006-07 budget year.

FINAL BUDGET CHANGES

There are no final budget changes associated with this budget unit.

CalWORKS – 2 Parent Families

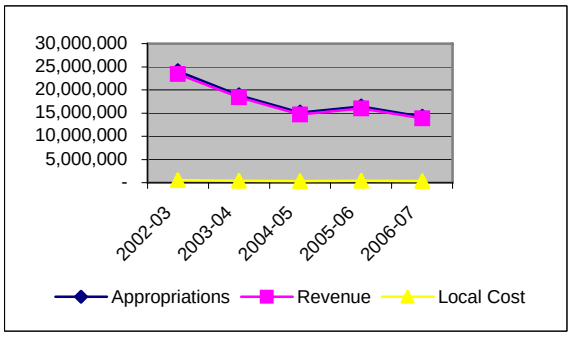
DESCRIPTION OF MAJOR SERVICES

This program provides payments to resident families who are eligible for aid in accordance with state law. This budget includes all cases identified as having two parents in the home or in which the parents are excluded from, or ineligible for, CalWORKs. The state and federal governments reimburse 97.5% of the costs for this program. The mandated local share of 2.5% is funded with county general fund.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



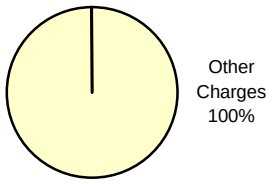
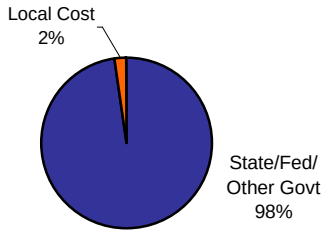
PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	18,663,114	17,232,244	16,491,613	16,419,500	13,484,314
Departmental Revenue	18,213,961	16,809,007	16,104,689	16,029,361	13,082,151
Local Cost	449,153	423,237	386,924	390,139	402,163

Due to an unanticipated, continuing steady decrease in caseload, actual 2005-06 expenditures for this program were $2.9 million, or 18%, lower than the $16,419,500 approved in the final budget. This caseload decrease resulted in much lower expenditures for grant payments, which ultimately resulted in an equivalent decrease in revenue.

Although local cost exceeded budget by over $12,000 in 2005-06, there were sufficient local cost savings in other HS Subsistence budget units to remain within overall local cost targets.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Human Services
DEPARTMENT: CalWORKs - 2 Parent Families
FUND: General

BUDGET UNIT: AAB UPP
FUNCTION: Public Assistance
ACTIVITY: Aid Programs

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Other Charges	18,663,114	17,232,244	16,491,613	13,484,314	16,419,500	14,215,939	**(2,203,561)**
Total Appropriation	18,663,114	17,232,244	16,491,613	13,484,314	16,419,500	14,215,939	**(2,203,561)**
Departmental Revenue							
State, Fed or Gov't Aid	18,173,496	16,774,684	16,082,987	13,021,401	16,007,370	13,859,118	**(2,148,252)**
Current Services	40,465	34,323	21,702	60,750	21,991	21,991	**-**
Total Revenue	18,213,961	16,809,007	16,104,689	13,082,151	16,029,361	13,881,109	**(2,148,252)**
Local Cost	449,153	423,237	386,924	402,163	390,139	334,830	**(55,309)**

While the Governor has once again proposed no COLA for aid recipients in 2006-07, this budget has factored in a COLA based on an average historical increase. In past years, budget negotiations occurring in the state budget process have increased grant amounts as a result of a COLA. Caseloads are projected to continue to decline, but are expected to plateau as a result of CalWORKs time limits. This caseload decline should produce a lower local cost in 2006-07.

FINAL BUDGET CHANGES

There are no final budget changes associated with this budget unit.

Aid To Indigents (General Relief)

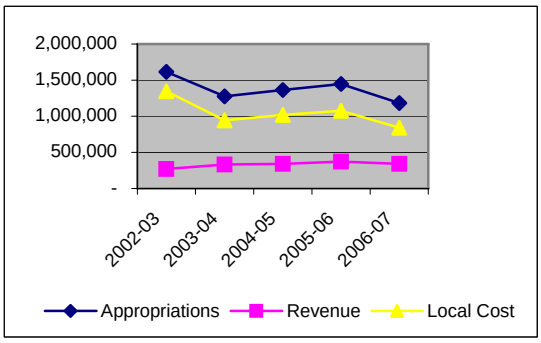
DESCRIPTION OF MAJOR SERVICES

The county is mandated to provide subsistence in the form of cash aid for food, shelter, and transportation to indigents who do not meet categorical eligibility requirements for state and federally funded programs. These general relief payments facilitate transition to an employable status and provide interim assistance pending receipt of SSI benefits. Services and supplies consist of a fixed amount contract with a law firm to assist clients in preparing applications for Social Security Insurance (SSI) benefits. Revenue under this program represents retroactive SSI payments, which the county receives as reimbursements for general relief assistance provided to SSI eligible indigents prior to their enrollment in the SSI program and reimbursements made by non-SSI eligible indigents when assistance under this program is no longer needed.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	1,335,768	1,490,049	1,304,789	1,346,420	1,026,963
Departmental Revenue	360,467	331,626	365,313	370,256	291,079
Local Cost	975,301	1,158,423	939,476	976,164	735,884

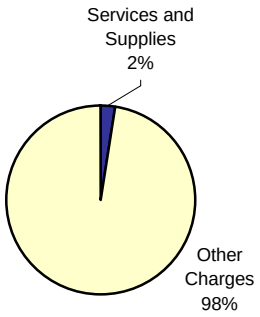
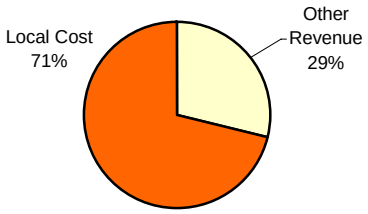
Actual 2005-06 expenditures were $319,457 less than budgeted. This primarily due to caseload decline which is due to the following:

- Introduction of the General Relief Case Management System (GRMS) has increased efficiencies in case processing and maintenance.
- Increased referrals to the Social Security Administration to determine if client is SSI eligible.
- Increased efficiency in eligibility determination.

Actual revenue received was $79,000 less than budgeted. The revenue collection represents retroactive SSI payments the County receives as reimbursement from eligible indigents prior to their enrollment in SSI.

Actual local cost was $240,280 less than budgeted for this program as a result of lower expenditures and lower SSI revenue received.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Human Services
DEPARTMENT: Aid to Indigents
FUND: General

BUDGET UNIT: AAA ATI
FUNCTION: Public Assistance
ACTIVITY: General Relief

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Services and Supplies	44,266	12,870	3,942	9,152	28,293	28,859	**566**
Other Charges	1,291,502	1,477,179	1,300,847	1,017,811	1,418,127	1,152,168	**(265,959)**
Total Appropriation	1,335,768	1,490,049	1,304,789	1,026,963	1,446,420	1,181,027	**(265,393)**
Departmental Revenue							
Other Revenue	360,467	331,626	365,313	291,079	370,256	341,471	**(28,785)**
Total Revenue	360,467	331,626	365,313	291,079	370,256	341,471	**(28,785)**
Local Cost	975,301	1,158,423	939,476	735,884	1,076,164	839,556	**(236,608)**

It is projected that 2006-07 caseload will decrease by approximately 26% in comparison to 2005-06 budget due to the following:

- Introduction of the General Relief Case Management System (GRMS) has increased efficiencies in case processing and maintenance.
- Increased referrals to the Social Security Administration to determine if client is SSI eligible.
- Increased efficiency in eligibility determination.

Due to the 26% decrease in caseload it is projected that total expenditures for aid payments will decrease by $265,393 from that budgeted for 2005-06.

The revenue collection represents retroactive SSI payments the county receives as reimbursement from eligible indigents prior to their enrollment in SSI and reimbursements made by non-SSI eligible indigents when assistance under this program is no longer needed. Based on actual monthly revenue from July 2004 to February 2006, it is anticipated that revenue for 2006-07 will result in a decrease of $28,785 over 2004-05.

In comparison to 2005-06, the anticipated decline in cases combined with the projected reduction of revenue may result in a net local cost savings of approximately $236,608.

FINAL BUDGET CHANGES

There are no final budget changes associated with this budget unit.

AB 212 – Teacher Stipends

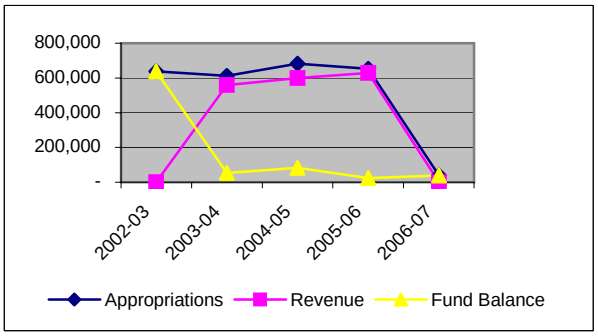
DESCRIPTION OF MAJOR SERVICES

High quality childcare is dependent upon a well-trained, well-compensated and dedicated staff. In an effort to foster an environment where this type of staff is developed and retained, Children's Network applied for and was awarded this state grant via Assembly Bill 212 (Teacher Stipends) in December 2001. Grant monies are placed in this special revenue fund providing stipends to pre-school teachers and/or administrators who demonstrate completion of college credits towards certification or post-secondary degrees. The stipend increases as the number of college units completed increases thereby acting as an incentive for preschool teachers to further educational levels. Stipends also increase for teachers who speak a second language or teach disabled children which makes preschool services accessible to a larger portion of the community.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND

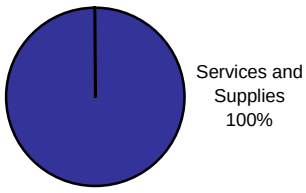
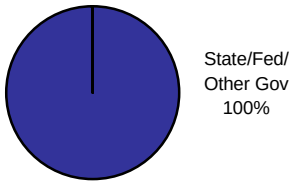


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	1,237,364	580,350	709,968	653,453	652,118
Departmental Revenue	655,838	607,834	652,350	629,075	665,894
Fund Balance				24,378	

In 2005-06 this program succeeded in issuing over $650,000 in stipend payments to pre-school teachers and administrators; only slightly less than what was budgeted. Interest revenue and the return of a small number of stipend payments resulted in additional revenue of $32,627. This additional revenue will be used in the future to provide additional stipends to qualified pre-school educators.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Human Services
DEPARTMENT: AB 212 Teacher Stipends
FUND: AB 212 Teacher Stipends

BUDGET UNIT: RHE DPA
FUNCTION: Public Assistance
ACTIVITY: Administration

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Services and Supplies	1,237,364	580,350	709,968	652,118	653,453	38,155	**(615,298)**
Total Appropriation	1,237,364	580,350	709,968	652,118	653,453	38,155	**(615,298)**
Departmental Revenue							
Use of Money and Prop	-	2,508	1,970	17,142	-	-	**-**
State, Fed or Gov't Aid	655,838	605,326	636,230	631,902	629,075	-	**(629,075)**
Other Revenue	-	-	14,150	16,850	-	-	**-**
Total Revenue	655,838	607,834	652,350	665,894	629,075	-	**(629,075)**
Fund Balance					24,378	38,155	**13,777**

In 2001, the Children's Network applied for and was awarded this state grant via Assembly Bill 212 (Teacher Stipends). Grant monies are to provide stipends to pre-school teachers and/or administrators who demonstrate completion of college credits towards certification or post-secondary degrees.

As of July 1, 2006, Children's Network no longer administers this program. Oversight of the grant acceptance and issuing stipend payments are now the responsibility of the County Superintendent of Schools. Remaining fund balance of approximately $40,000 will be transferred to the County Superintendent of Schools in 2006-07.

FINAL BUDGET CHANGES

Appropriation increased by $38,155 due to fund balance being higher than anticipated.

PRESCHOOL SERVICES
Ron Griffin

MISSION STATEMENT

We provide a foundation for success for children by giving them the highest quality child development and family support services.

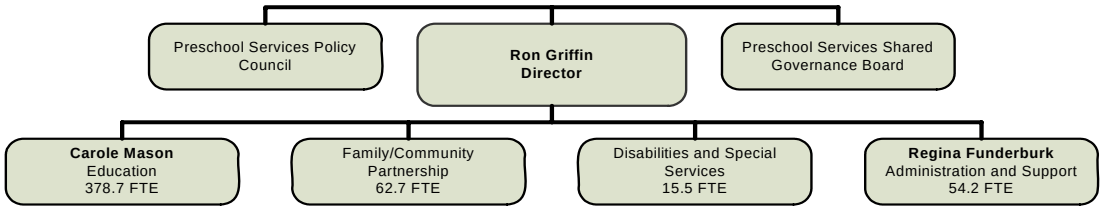
STRATEGIC GOALS

1. Achieve school readiness of children enrolled to ensure they are making progress toward positive outcomes as required by the Desired Results Developmental Profile Plus program (DRDP+).

2. Increase parent satisfaction rate.

3. Maintain a high level of enrollment necessary to meet federal and state requirements.

ORGANIZATIONAL CHART



Detailed information for this budget unit is provided, along with a description of the services provided, budget unit history, and applicable performance measures.

Preschool Services

DESCRIPTION OF MAJOR SERVICES

The ultimate goal of the Preschool Services Department (PSD) is to ensure that every child in San Bernardino County has access to a quality preschool experience. Research shows that during their school years and beyond, children who attend quality preschool:

- Are less likely to be placed in special education or held back a grade;
- Exhibit more positive classroom behaviors and perform better on standardized math and reading tests;
- Are more likely to graduate from high school and continue their education;
- Earn more money and are less likely to go on welfare; and
- Are less likely to become involved in crime.

PSD has operated the Federal Head Start program and the State of California Department of Education's State Preschool, General Child Care and Child and Adult Care Food Programs in San Bernardino County since 1965. Our programs primarily serve children 3 to 5 and their families, but especially the most disadvantaged.

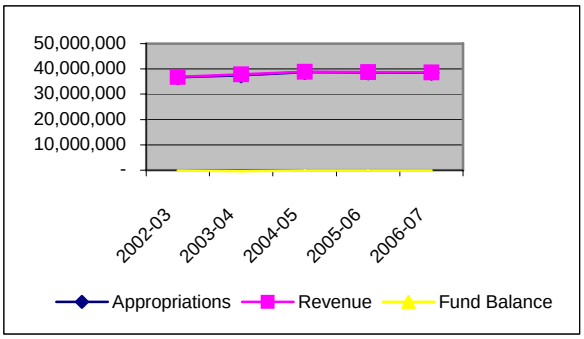
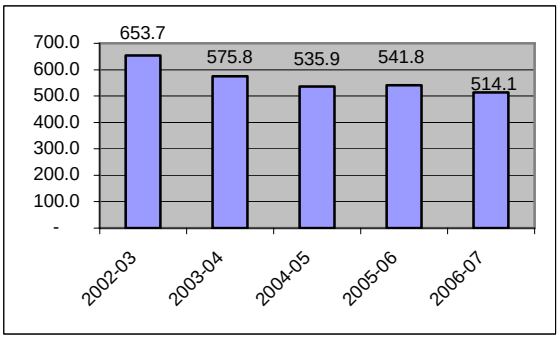
As the primary program funding source (87%), Head Start incorporates educational, health, nutritional, and psychological services in order to help children become ready to enter and succeed in school and life in general. This includes children living in poverty, foster children, those in homeless shelters and those with special needs. Many of these children would have no access to preschool without our program.

PSD became a San Bernardino County department under Human Services in January 1999 and continues to be fully funded from federal and state sources (no local cost). Prior to 1999-00, the Preschool Services function was budgeted outside of the county's organizational structure.

PSD has 687 employees who serve 4,535 Head Start and State Preschool children and their families annually at 39 locations countywide. PSD has five delegate agencies (Baker Valley Unified School District, Colton Joint Unified School District, City of San Bernardino Parks & Recreation Department, Needles Unified School District and Easter Seals of Southern California, Inc.) that serve 487 of the total number of children. PSD provides eligible families several options for enrollment, such as Center Based Part Day, Full Day, Extended Day and Home Based.

PSD is comprised of the following units: Children's Services, Family and Community Partnerships, Support Services and Administrative Services. The Children's Services unit is responsible for ensuring children are ready to succeed in school and the overall operations of the Head Start Centers. Family and Community Partnerships staff offers a variety of services to families, including linkages to community resources, health and dental screenings, health, mental health, and nutrition services, job training, as well as parenting, literacy and English As Second Language classes. The Special Services Group is responsible for offering services to over 400 children with disabilities each year, as well as Training & Technical Assistance and Monitoring.

BUDGET HISTORY

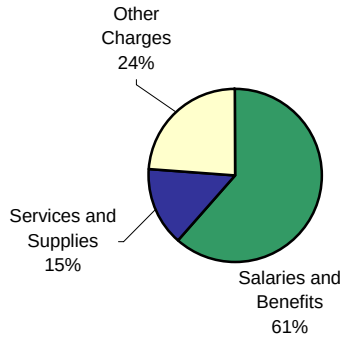
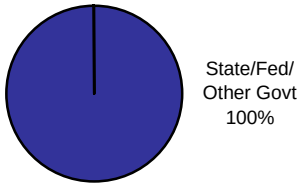
5-YEAR BUDGET TREND	5-YEAR STAFFING TREND
	

PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	38,011,785	38,391,082	37,911,484	38,954,534	37,652,576
Departmental Revenue	37,315,911	38,202,806	37,654,483	39,113,060	37,303,659
Fund Balance				(158,526)	
Budgeted Staffing				541.8	

Final appropriation for 2005-06 is slightly less than modified budget due primarily to vacant positions in program operations. Staff vacancies includes an unusually high number of teaching staff that did not return for the new school year, normal attrition, and recruitment challenges in the desert regions, and department initiated delays in the hiring process. Revenue is less than modified budget primarily due to lower enrollment/attendance at the Rialto Eucalyptus site.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Human Services
DEPARTMENT: Preschool Services
FUND: Preschool Services

BUDGET UNIT: RSC HPS
FUNCTION: Public Assistance
ACTIVITY: Early Child Development

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	23,328,994	24,312,780	23,590,994	23,125,097	24,663,123	23,651,524	**(1,011,599)**
Services and Supplies	3,771,285	4,212,750	5,125,180	5,126,141	5,239,690	5,556,357	**316,667**
Central Computer	90,657	85,780	99,972	97,557	112,055	104,798	**(7,257)**
Other Charges	8,198,862	7,054,387	6,493,206	6,501,665	6,023,623	6,250,844	**227,221**
Land and Improvements	487,711	207,241	(7,163)	-	-	-	**-**
Equipment	-	92,647	-	67,163	-	-	**-**
Transfers	2,134,276	2,425,497	2,609,295	2,734,953	2,619,533	2,949,039	**329,506**
Total Appropriation	38,011,785	38,391,082	37,911,484	37,652,576	38,658,024	38,512,562	**(145,462)**
Departmental Revenue							
Taxes	-	82,980	247,790	-	-	-	**-**
Use of Money and Prop	14,371	-	19,103	33,067	-	-	**-**
State, Fed or Gov't Aid	37,301,540	38,119,826	37,356,909	36,907,055	38,816,550	38,691,418	**(125,132)**
Other Revenue	-	-	30,681	356,512	-	-	**-**
Other Financing Sources	-	-	-	7,025	-	-	**-**
Total Revenue	37,315,911	38,202,806	37,654,483	37,303,659	38,816,550	38,691,418	**(125,132)**
Fund Balance					(158,526)	(178,856)	**(20,330)**
Budgeted Staffing					541.8	514.1	**(27.7)**

In 2006-07, the department will incur increased costs to maintain current services, such as negotiated labor agreements, retirement, risk management, inflationary services and supplies, workers compensation, county support services, unemployment, and rents. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to department recommendations.

The budget contains cost reductions relative to overall staffing in the amount of $1,011,599, primarily due to the planned reduction of 9-month support staff hours, and vacant positions that are not being filled. Staff hours will be reduced from 80 to 72 per pay period for the part-day program, which operates on a 4-day model. This plan will allow for more efficient use of staff hours while maintaining uninterrupted service to our clients. The budget includes a reclassification of three Staff Analyst II's to two Administrative Supervisor I's and one Systems Accountant II positions. These reclassifications resulted from a department reorganization necessary to adjust to a reduction in federal funding. This reorganization resulted in a higher level of additional duties and responsibilities for these positions.

Other charges include a $227,221 increase in transportation services due primarily to inflationary increases in Delegate Agency and Food Services contracts.
State, federal or government aid decreased due primarily to a 1% revenue reduction in the department Federal – Head Start contract.

FINAL BUDGET CHANGES

Revenue increased by $178,856 due to fund balance being lower than anticipated.

PERFORMANCE MEASURES		
Description of Performance Measure	**2005-06 Actual**	**2006-07 Projected**
Desired Results Developmental Profile (DRDP+) to meet state and frderal assessment requirements.	N/A	85%
Percentage of parents who respond positively on Desired Results-Parent Study and agency surveys.	N/A	85%
Percentage of children on bi-weekly enrollment report.	N/A	95%

These performance measures, implemented for 2006-07, demonstrate an emphasis on school readiness of children, the parent's perceptions of services provided by the department, and the level of enrollment necessary to meet federal and state requirements. The DRDP+ testing is performed in October, February and May, the Desired Results-Parent Study & agency surveys are annual, and the enrollment reports are compiled monthly.

VETERANS AFFAIRS
Bill Moseley

MISSION STATEMENT

The Department of Veterans Affairs promotes veterans' rights, veterans' issues, and access to services and benefits. It works with community organizations, local, state, and federal agencies to identify and obtain benefits for all veterans and their families.

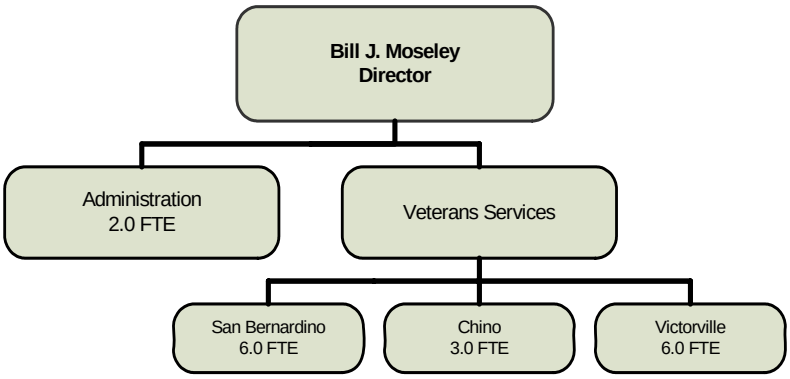
STRATEGIC GOALS

1. Development of higher standards of customer service;

2. Increase outreach efforts of services provided by the department to services-connected disabled veterans and those recently separated from the military

3. Promote staff training and development in accordance with state and national training standards in order to meet Continuing Education Unit (CEU) requirements and to maintain United States Department of Veterans Affairs (USDVA) accreditation.

ORGANIZATIONAL CHART



Veterans Affairs

DESCRIPTION OF MAJOR SERVICES

According to the Secretary of the U.S. Department of Veterans Affairs, approximately one out of every three people in the United States is a potential VA beneficiary. In San Bernardino County, this means approximately 565,000 veterans, dependents and survivors may become recipients of veterans' benefits. Veterans Affairs (VA) provides information and assistance to residents in filing claims for benefits and services to which they may be entitled from federal, state, and local governments. These benefits include medical care, life insurance, home loans, pension benefits, disability compensation, education, and vocational rehabilitation. County VA employees are often the initial contact with the VA system for veterans in our community.

Services to the veterans' community are concentrated in the following four areas:

Claims Assistance

- Provide benefits counseling, claim preparation, and development of probative evidence.
- Monitor claim adjudication and resolve issues or questions in favor of the veteran. Provide assistance with administrative and appellate review of claims.
- Administer the California College Fee Waiver program for dependents of disabled veterans in San Bernardino County.

Information and referral to other programs

- Make referrals to other county departments, i.e., Aging and Adult Services, Transitional Assistance Department, Community Services Behavioral Health, County Recorder, etc.
- Provide information and referrals to area homeless providers and emergency services providers.
- Make referrals to State and Federal agencies including Social Security and SSI, Employment Development, Railroad Retirement, Department of defense, etc.

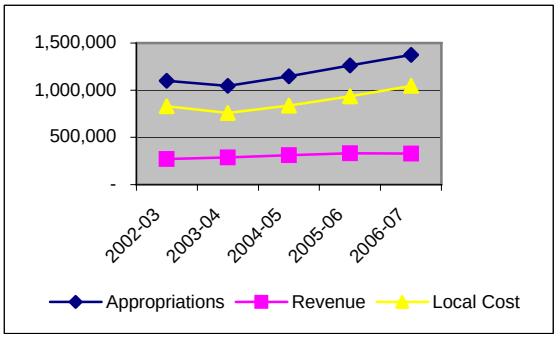
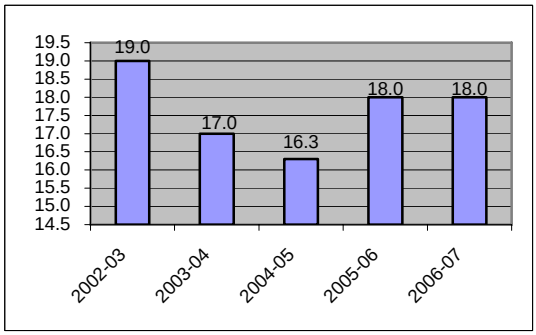
Advocacy

- Individual advocacy entails resolution of adjudicative questions and concerns related to processing of an individual veteran's claim.
- Advocacy at the policy level includes resolution of local policy and procedural issues that better serve the bureaucracy rather than our veterans.
- Legislative advocacy involves providing state and federal elected officials with technical assistance regarding veterans' legislation.

Outreach

- Conduct outreach at retirement homes, mortuaries, schools, military separation programs, and service organizations (American Legion, Disabled American Veterans, Veterans of Foreign Wars, Elks, Rotary, etc.) for the purpose of informing the community of veterans' benefits and services.
- Participate in community events relevant to veterans: job fairs, stand-downs, government day events, etc.

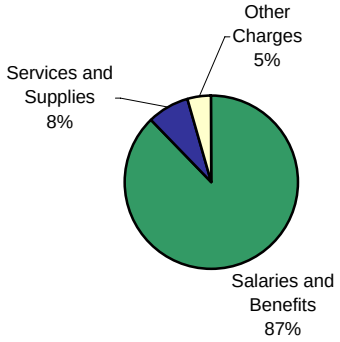
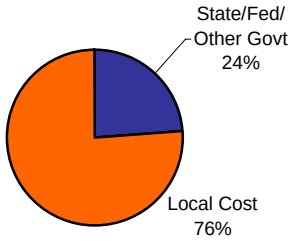
BUDGET HISTORY

5-YEAR BUDGET TREND	5-YEAR STAFFING TREND
	

PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	1,099,563	1,045,667	1,148,637	1,309,526	1,301,853
Departmental Revenue	270,539	287,132	312,027	331,117	325,755
Local Cost	829,024	758,535	836,610	978,409	976,098
Budgeted Staffing				18.0	

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Veterans Affairs
FUND: General

BUDGET UNIT: AAA VAF
FUNCTION: Public Assistance
ACTIVITY: Veterans' Services

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	892,095	888,862	931,054	1,113,720	1,095,255	1,208,407	**113,152**
Services and Supplies	148,079	89,090	122,185	87,832	97,958	91,129	**(6,829)**
Central Computer	13,023	10,533	10,201	12,284	11,321	13,741	**2,420**
Other Charges	1,319	838	464	147	400	-	**(400)**
L/P Struct/Equip/Vehicles	5,002	5,787	5,605	4,910	6,000	-	**(6,000)**
Transfers	40,045	50,557	79,128	82,960	53,629	61,912	**8,283**
Total Appropriation	1,099,563	1,045,667	1,148,637	1,301,853	1,264,563	1,375,189	**110,626**
Departmental Revenue							
State, Fed or Gov't Aid	270,539	287,132	312,027	324,563	331,117	327,500	**(3,617)**
Other Revenue				1,192	-	-	**-**
Total Revenue	270,539	287,132	312,027	325,755	331,117	327,500	**(3,617)**
Local Cost	829,024	758,535	836,610	976,098	933,446	1,047,689	**114,243**
Budgeted Staffing					18.0	18.0	**-**

In 2006-07, the department will incur increased costs from negotiated labor agreements, retirement, central computer charges and inflationary services and supplies purchases and will incur decrease costs in workers compensation and risk management insurance. These costs are reflected in the Change From 2005-06 Final Budget column.

Transfers are anticipated to increase by $8,283 as result of an increase in Human Resources and Human Services costs.

Revenue is anticipated to decrease by $3,617 due to the department receiving a one-time start-up fee from the State of California for the Barstow Veterans Home in 2005-06.

FINAL BUDGET CHANGES

The Board approved an appropriation increase of $800 for Fleet Management rate adjustments.

PERFORMANCE MEASURES		
Description of Performance Measure	**2005-06 Actual**	**2006-07 Projected**
Percentage of written and telephonic customer service survey results receiving between scores of 3(above average) to 4 (outstanding) in overall customer satisfaction ratings.	N/A	90%
Percentage increase in the number of target customers served.	N/A	10%
Percentage increase in the number of new contacts made.	N/A	10%
Percent of supervisory interview and case review receiving scores of 4 (exceeds standards).	N/A	90%

The performance measure for this budget unit places an emphasis on strong customer service by utilizing the skills and abilities of department employees.

LAW AND JUSTICE GROUP
SUMMARY

GENERAL FUND	Page #	Appropriation	Departmental Revenue	Local Cost
COUNTY TRIAL COURTS SUMMARY	245			
DRUG COURT PROGRAMS	246	299,433	299,433	-
GRAND JURY	248	333,956	-	333,956
INDIGENT DEFENSE PROGRAM	250	8,979,100	-	8,979,100
COURT FACILITIES/JUDICIAL BENEFITS	252	1,637,427	-	1,637,427
COURT FACILITIES PAYMENTS TO THE STATE	254	57,300		57,300
TRIAL COURT FUNDING - MAINTENANCE OF EFFORT	256	31,782,490	21,156,000	10,626,490
DISTRICT ATTORNEY SUMMARY	266			
CRIMINAL PROSECUTION	267	51,315,220	32,481,610	18,833,610
CHILD ABDUCTION	270	850,475	850,475	-
LAW AND JUSTICE GROUP ADMINISTRATION SUMMARY	286			
LAW AND JUSTICE GROUP ADMINISTRATION	287	147,302	5,000	142,302
PROBATION SUMMARY	302			
ADMINISTRATION, CORRECTIONS AND DETENTION	303	105,046,634	45,428,918	59,617,716
COURT-ORDERED PLACEMENTS	307	3,808,330	-	3,808,330
PUBLIC DEFENDER	315	28,862,282	1,600,000	27,262,282
SHERIFF-CORONER SUMMARY	319			
SHERIFF-CORONER	320	376,188,213	242,597,731	133,590,482
TOTAL GENERAL FUND		609,308,162	344,419,167	264,888,995

LAW AND JUSTICE GROUP
SUMMARY

SPECIAL REVENUE FUND	Page #	Appropriation	Departmental Revenue	Fund Balance
COUNTY TRIAL COURTS:				
COURTHOUSE FACILITY - EXCESS 25%	258	5,482,298	1,560,000	3,922,298
COURTHOUSE SEISMIC SURCHARGE	260	12,756,351	2,256,900	10,499,451
ALTERNATE DISPUTE RESOLUTION	262	680,217	596,000	84,217
INDIGENT DEFENSE SPECIAL REVENUE FUND	264	31,875	-	31,875
DISTRICT ATTORNEY:				
REAL ESTATE FRAUD	272	4,225,650	1,625,000	2,600,650
AUTO INSURANCE FRAUD	274	1,080,140	650,063	430,077
WORKERS' COMPENSATION INSURANCE FRAUD	276	1,761,785	1,402,418	359,367
STATE ASSET FORFEITURES	278	411,168	400,000	11,168
SPECIALIZED PROSECUTIONS	280	925,658	806,500	119,158
VEHICLE FEES - AUTO THEFT	282	1,205,596	833,500	372,096
FEDERAL ASSET FORFEITURES	284	167,560	27,500	140,060
LAW AND JUSTICE GROUP ADMINISTRATION:				
2004 LOCAL LAW ENFORCEMENT BLOCK GRANT	290	2,014	-	2,014
2003 US BJA CONGRESSIONAL MANDATE AWARD	292	330,458	309,902	20,556
2003 LOCAL LAW ENFORCEMENT BLOCK GRANT	294	-	-	-
COPS TECHNOLOGY GRANT	296	246,661	246,661	-
2005 JUSTICE ASSISTANCE GRANT	297	61,400	385	61,015
SOUTHWEST BORDER PROSECUTION INITIATIVE	299	2,398,468	2,109,674	288,794
2006 JUSTICE ASSISTANCE GRANT	301	620,245	620,245	-
PROBATION:				
JUVENILE JUSTICE GRANT PROGRAM (AB 1913)	309	6,008,051	4,673,526	1,334,525
ASSET FORFEITURE 15%	311	13,745	900	12,845
SEIZED ASSETS	313	70,115	6,534	63,581
SHERIFF-CORONER:				
CONTRACT TRAINING	324	3,456,957	2,098,129	1,358,828
PUBLIC GATHERINGS	326	2,452,153	1,723,893	728,260
AVIATION	328	3,338,570	1,375,000	1,963,570
IRNET FEDERAL	330	1,303,041	665,000	638,041
IRNET STATE	332	427,041	316,000	111,041
HIGH INTENSITY DRUG TRAFFIC AREA	334	-	-	-
FEDERAL SEIZED ASSETS (DOJ)	336	584,972	285,000	299,972
FEDERAL SEIZED ASSETS (TREASURY)	338	60,883	55,000	5,883
STATE SEIZED ASSETS	340	1,203,075	785,225	417,850
VEHICLE THEFT TASK FORCE	342	1,130,046	817,000	313,046
SEARCH AND RESCUE	344	372,786	87,102	285,684
CAL-ID PROGRAM	346	3,850,631	3,850,631	-
COPSMORE GRANT	348	1,686,354	1,268,164	418,190
CAPITAL PROJECT FUND	350	920,102	405,000	515,102
COURT SERVICES AUTO	352	1,152,967	315,000	837,967
COURT SERVICES TECH	354	677,507	175,975	501,532
TOTAL SPECIAL REVENUE FUNDS		61,096,540	32,347,827	28,748,713

COUNTY TRIAL COURTS

	2006-07				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
General Fund:					
Drug Court Programs	299,433	299,433	-		-
Grand Jury	333,956	-	333,956		-
Indigent Defense Program	8,979,100	-	8,979,100		-
Court Facilities / Judicial Benefits	1,637,427	-	1,637,427		-
Court Facilities Payments to the State	57,300	-	57,300		-
Trial Court Funding - Maint of Effort	31,782,490	21,156,000	10,626,490		-
Special Revenue Funds:					
Courthouse Facility - Excess 25%	5,482,298	1,560,000		3,922,298	-
Courthouse Seismic Surcharge	12,756,351	2,256,900		10,499,451	-
Alternate Dispute Resolution	680,217	596,000		84,217	-
Indigent Defense	31,875	-		31,875	-
TOTAL	62,040,447	25,868,333	21,634,273	14,537,841	-

Detailed information for each budget unit is provided, along with a description of the services provided and budget unit history.

Drug Court Programs

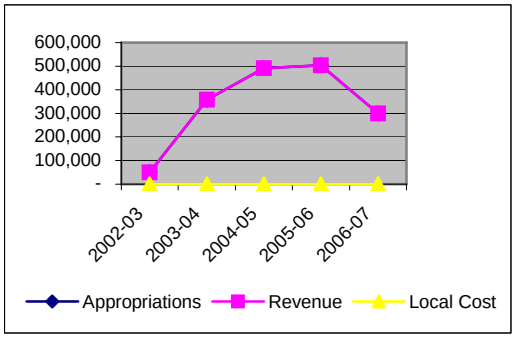
DESCRIPTION OF MAJOR SERVICES

This budget unit accounts for administrative support and treatment costs for the Drug Court Programs. Funding is from grant revenues and from reimbursements by Alcohol and Drug Services of the Department of Behavioral Health.

There is no staffing or local cost associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND

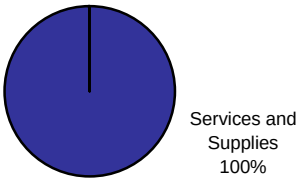
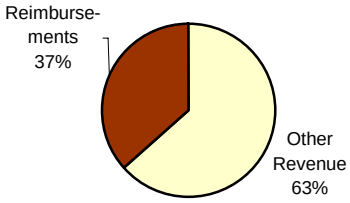


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	66,135	433,248	585,475	503,459	277,110
Departmental Revenue	56,135	443,248	585,475	503,459	256,514
Local Cost	10,000	(10,000)	-	-	20,596

The use of $10,000 local cost in 2002-03 occurred in error and was repaid in 2003-04. Increased grant revenue in 2004-05 allowed for the provision of additional treatment services. Lower budget and actual expenditures for 2005-06 compared to 2004-05 were anticipated as the result of two U.S. Department of Justice grants that ended in 2005-06. The use of $20,596 local cost in 2005-06 was due to an encumbrance that did not get cancelled before the accounting books were closed for the year. This will be corrected in 2006-07.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Drug Court Programs
FUND: General

BUDGET UNIT: AAA FLP
FUNCTION: Public Protection
ACTIVITY: Judicial

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Services and Supplies	227,575	585,071	727,541	528,532	666,323	472,439	**(193,884)**
Total Exp Authority	227,575	585,071	727,541	528,532	666,323	472,439	**(193,884)**
Reimbursements	(161,440)	(151,823)	(142,066)	(251,422)	(162,864)	(173,006)	**(10,142)**
Total Appropriation	66,135	433,248	585,475	277,110	503,459	299,433	**(204,026)**
Departmental Revenue							
Other Revenue	56,135	443,248	585,475	256,514	503,459	299,433	**(204,026)**
Total Revenue	56,135	443,248	585,475	256,514	503,459	299,433	**(204,026)**
Local Cost	10,000	(10,000)	-	20,596	-	-	**-**

Although budgeted reimbursement is expected to increase slightly in 2006-07, service and supplies are reduced to offset the decrease in revenue as two U.S. Department of Justice grants ended in 2005-06. These changes are reflected in the Change From 2005-06 Final Budget column.

FINAL BUDGET CHANGES

There are no final budget changes associated with this budget unit.

Grand Jury

DESCRIPTION OF MAJOR SERVICES

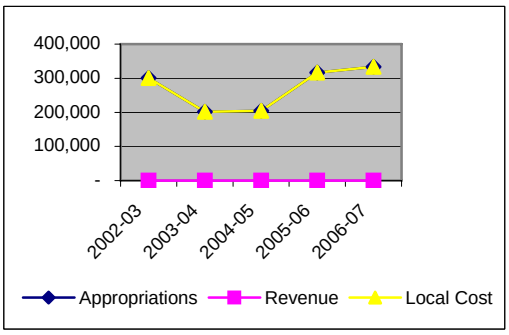
The San Bernardino County Grand Jury is appointed annually by the Superior Court. Its responsibilities include investigating local government, examining instances of public office crime and corruption, and returning indictments in certain criminal cases brought before it by the District Attorney's office. Funding in this budget unit covers members' stipends, office supplies, administrative staff, and other support costs.

Until 1998, there was one staff member associated with this budget unit. When the Superior Court became a separate entity, this Grand Jury Assistant became a Court employee and costs for duties performed by the staff member are now reimbursed to the Court through a transfer accounted for in Agency Administration costs.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND

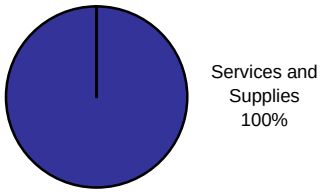
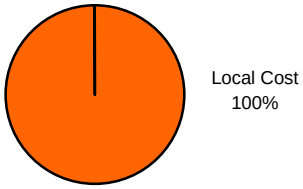


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	266,762	217,977	230,406	316,921	247,928
Departmental Revenue	-	-	-	-	-
Local Cost	266,762	217,977	230,406	316,921	247,928

Actual appropriation for 2005-06 was lower than budgeted because no additional criminal Grand Jury was formed and no outside audits were incurred during 2005-06.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Grand Jury
FUND: General

BUDGET UNIT: AAA GJY
FUNCTION: Public Protection
ACTIVITY: Judicial

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Services and Supplies	266,762	217,977	230,406	247,918	316,911	333,948	**17,037**
Central Computer	-	-	-	10	10	8	**(2)**
Total Appropriation	266,762	217,977	230,406	247,928	316,921	333,956	**17,035**
Local Cost	266,762	217,977	230,406	247,928	316,921	333,956	**17,035**

In 2006-07, the budget unit will incur increased costs in reimbursement for the Grand Jury Assistant and inflationary services and supplies purchases. These costs are reflected in the Change From 2005-06 Final Budget column.

FINAL BUDGET CHANGES

There are no final budget changes associated with this budget unit.

Indigent Defense Program

MISSION STATEMENT

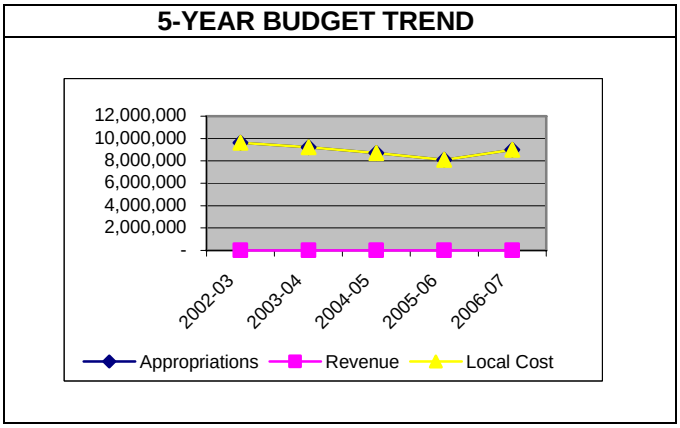
The mission of the Indigent Defense Program is to provide competent and effective court-appointed legal representation, protect the constitutional rights of indigent persons in criminal matters, and represent parties involved in delinquency matters in a timely and fiscally responsible manner for cases where the Public Defender has declared a conflict or is otherwise unavailable.

DESCRIPTION OF MAJOR SERVICES

The Indigent Defense Program pays for court-appointed adult indigent criminal and juvenile delinquency legal representation services for clients the Public Defender cannot represent, and for Public Defender investigator and expert expenses on death penalty cases. The program administers attorney service and alternate dispute resolution contracts, monitors appointed caseloads and expenditures, and reports to the County Administrative Office.

There is no staffing associated with this budget unit.

BUDGET HISTORY

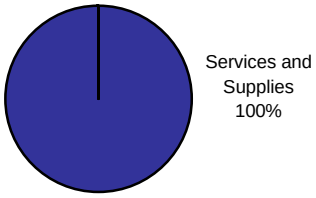
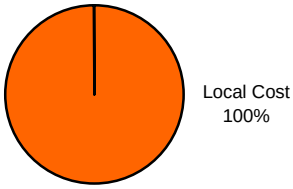


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	9,164,388	8,195,077	7,938,103	8,979,078	9,064,813
Departmental Revenue	-	-	207,832	685,000	786,024
Local Cost	9,164,388	8,195,077	7,730,271	8,294,078	8,278,789

Actual expenditures exceeded Modified Budgeted appropriation due to higher than anticipated contract attorney fees. The expenditure overage was offset by actual revenue exceeding Modified Budgeted revenue due primarily to a transfer from the Indigent Defense Special revenue fund in the amount of $560,000 as approved by the Board of Supervisors on March 14, 2006, and higher than anticipated Current Services revenue.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Indigent Defense
FUND: General

BUDGET UNIT: AAA IDC
FUNCTION: Public Protection
ACTIVITY: Judicial

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Services and Supplies	9,164,388	8,195,077	7,938,103	9,064,813	8,104,078	8,979,100	**875,022**
Total Appropriation	9,164,388	8,195,077	7,938,103	9,064,813	8,104,078	8,979,100	**875,022**
Departmental Revenue							
Fines and Forfeitures	-	-	131,903	-	-	-	**-**
State, Fed or Gov't Aid	-	-	-	6,661	-	-	**-**
Current Services	-	-	-	189,472	-	-	**-**
Other Revenue	-	-	75,929	29,891	-	-	**-**
Other Financing Sources	-	-	-	560,000	-	-	**-**
Total Revenue	-	-	207,832	786,024	-	-	**-**
Local Cost	9,164,388	8,195,077	7,730,271	8,278,789	8,104,078	8,979,100	**875,022**

In 2006-07, the department will incur increased costs for service and supplies related to contract attorney fees. In addition to attorney fees, service and supplies is increased slightly for inflation.

FINAL BUDGET CHANGES

There are no final budget changes associated with this budget unit.

Court Facilities/Judicial Benefits

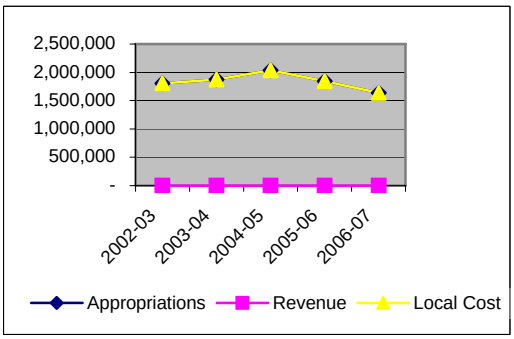
DESCRIPTION OF MAJOR SERVICES

On January 1, 1998, AB 233, the Lockyer – Isenberg Trial Court Funding Act of 1997 went into effect in the State of California. This bill fundamentally changed how the trial courts are funded by transferring primary responsibility for funding the courts to the state, including sole responsibility for funding future growth in court operations costs. However, under AB 233, the costs for facilities and the costs of locally authorized judicial benefits remain the responsibility of counties until SB1732, which directs the transfer of court facilities to the state, is fully implemented during the coming years. This budget unit was established in 1997-98 to appropriate funds for those facilities-related expenses (designated as services and supplies in the budget), and local judicial benefits (designated as other charges in the budget).

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND

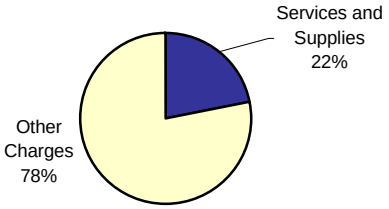
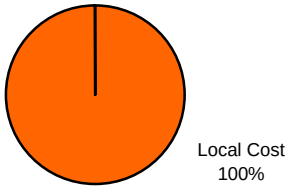


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	1,670,535	1,813,727	2,000,809	1,847,440	1,854,276
Departmental Revenue	156	-	-	-	-
Local Cost	1,670,379	1,813,727	2,000,809	1,847,440	1,854,276

Expenditures were increased in 2004-05 due to increased building insurance cost, which has since declined. The decrease in insurance costs in 2005-06 was offset slightly by an increase in rent expense for the Rancho Juvenile Traffic Court. The overage in local cost for 2005-06 is due to an encumbrance not cancelled in time. This will be corrected in 2006-07.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Court Facilities/Judicial Benefits
FUND: General

BUDGET UNIT: AAA CTN
FUNCTION: Public Protection
ACTIVITY: Judicial

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Services and Supplies	435,294	566,045	719,564	547,507	511,165	358,452	**(152,713)**
Other Charges	1,189,832	1,197,256	1,230,845	1,199,500	1,278,975	1,253,975	**(25,000)**
Transfers	45,409	50,426	50,400	84,194	57,300	25,000	**(32,300)**
Total Appropriation	1,670,535	1,813,727	2,000,809	1,831,201	1,847,440	1,637,427	**(210,013)**
Operating Transfers Out	-	-	-	23,075	-	-	**-**
Total Requirements	1,670,535	1,813,727	2,000,809	1,854,276	1,847,440	1,637,427	**(210,013)**
Departmental Revenue							
Other Revenue	156	-	-	-	-	-	**-**
Total Revenue	156	-	-	-	-	-	**-**
Local Cost	1,670,379	1,813,727	2,000,809	1,854,276	1,847,440	1,637,427	**(210,013)**

In 2006-07, the budget unit will incur decreased costs of $152,713 in building insurance. Due to recent Trial Court Funding legislation, responsibility for court facilities is being transitioned to the state over the next few years. As each facility transfers, appropriate adjustments in this budget unit will be included in the items brought to the Board. On April 11, 2006, the Board approved a short-term contract for staff assistance with this transition process. Due to several judicial retirements, costs for the benefits are expected to decrease slightly in 2006-07 and $25,000 is transferred from other charges to transfers to fund this contract. These costs are reflected in the Change From 2005-06 Final Budget column.

Recent legislation could add 8 new judgeships to the Superior Court in late 2006-07. Budget for the local judicial benefits is not being increased at this time until actual timing of the judicial appointments is known. According to the county's agreement with the Superior Court, new judges authorized and appointed prior to January 1, 2008 will also receive these benefits. The amount per judge is approximately $19,700.

FINAL BUDGET CHANGES

The first Court Facilities transfer took place June 27, 2006 for the Rancho Juvenile Traffic Court. The past appropriation for rent (transfers) in the amount of $57,300 was moved to a new budget unit (AAA CFP).

Court Facilities Payments to the State

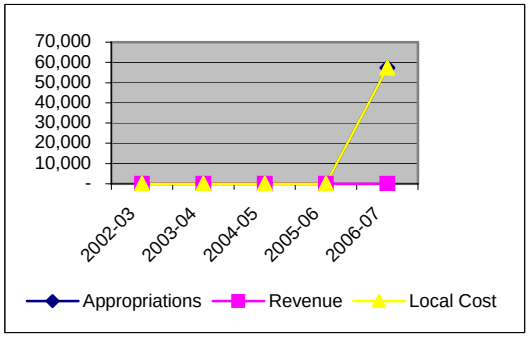
DESCRIPTION OF MAJOR SERVICES

The Trial Court Facilities Act of 2002, SB 1732, requires the transfer of responsibility for funding and operation of trial court facilities from the counties to the State of California. The County must pay the State the amount that the County historically expended for operation and maintenance of each court facility. This budget unit was established in 2006-07 to budget and track these payments.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND

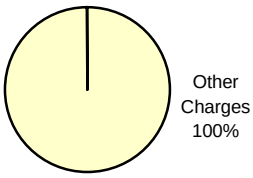
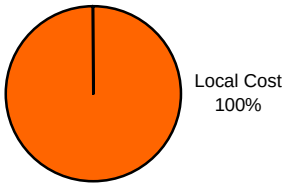


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	-	-	-	-	-
Departmental Revenue	-	-	-	-	-
Local Cost	-	-	-	-	-

This budget unit was established in 2006-07.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Court Facilities Payment
FUND: General

BUDGET UNIT: AAA CFP
FUNCTION: Public Protection
ACTIVITY: Judicial

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Other Charges	-	-	-	-	-	57,300	**57,300**
Total Appropriation	-	-	-	-	-	57,300	**57,300**
Local Cost	-	-	-	-	-	57,300	**57,300**

FINAL BUDGET CHANGES

The first Court Facilities Transfer took place June 27, 2006 for the Rancho Juvenile Traffic Court. The past appropriation for rent (transfers) in the amount of $57,300 was moved to this budget unit from AAA-CTN.

Trial Court Funding – Maintenance of Effort (MOE)

DESCRIPTION OF MAJOR SERVICES

On January 1, 1998, AB233, the Lockyer – Isenberg Trial Court Funding Act of 1997 went into effect in the State of California. This bill fundamentally changed how the trial courts are funded by transferring primary responsibility for funding the courts to the state, including sole responsibility for funding future growth in court operations costs. In addition, it requires counties to make a capped maintenance of effort (MOE) payment to the state each year for operations of the courts. In return, the state allowed the counties to retain many fines and forfeitures to help fund their MOE payments with the provision that collections that exceed the amount of the revenue MOE be shared equally between the state and the county. Of the remaining one half of excess revenue retained by the county, 25% is transferred to the Courthouse Facility special revenue fund to assist with costs of the seismic retrofit/remodel of the central courthouse.

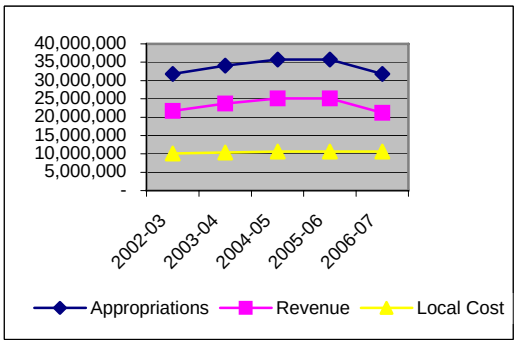
The county's historical MOE contribution of $28,390,295 was made up of two components. The expenditure component of $20,227,102 represented the adjusted 1994-95 county expenses for court operations and the revenue component of $8,163,193 was based on the fine and forfeiture revenue sent to the state in 1994-95. The revenue component has been reduced to $3,325,704 in 2006-07 due to legislation enacted in recent years. Therefore, the county's current MOE contribution is $23,552,806.

Other legislation mandated that beginning in 2003-04, all California counties contribute an additional payment to the state toward court funding. The payment was intended to help the state during its budget crisis and was in lieu of the state taking counties' various undesignated revenues, which would be a much higher amount. San Bernardino County's share of the sweep was $727,264 in 2005-06 and $545,499 in 2006-07. This amount is expected to be reduced significantly in coming years; ending by 2009-10.

There is no staffing associated with this budget unit.

BUDGET HISTORY

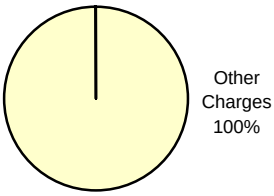
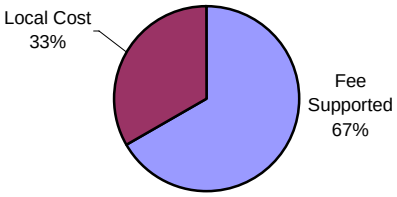
5-YEAR BUDGET TREND



PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	33,759,418	36,063,535	35,890,577	35,725,112	31,973,487
Departmental Revenue	26,850,202	28,763,962	28,238,674	25,098,622	23,955,215
Local Cost	6,909,216	7,299,573	7,651,903	10,626,490	8,018,272

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Trial Court Funding -Maintenance of Effort
FUND: General

BUDGET UNIT: AAA TRC
FUNCTION: Public Protection
ACTIVITY: Judicial

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Other Charges	32,685,594	34,755,850	34,617,482	30,498,334	34,525,112	30,532,490	**(3,992,622)**
Total Appropriation	32,685,594	34,755,850	34,617,482	30,498,334	34,525,112	30,532,490	**(3,992,622)**
Operating Transfers Out	1,073,824	1,307,685	1,273,095	1,475,153	1,200,000	1,250,000	**50,000**
Total Requirements	33,759,418	36,063,535	35,890,577	31,973,487	35,725,112	31,782,490	**(3,942,622)**
Departmental Revenue							
Fines and Forfeitures	8,150,277	7,953,555	8,213,531	9,756,309	7,280,000	8,412,500	**1,132,500**
State, Fed or Gov't Aid	(311,286)	-	-	-	-	-	**-**
Current Services	19,011,211	20,810,407	20,025,143	14,198,906	17,818,622	12,743,500	**(5,075,122)**
Total Revenue	26,850,202	28,763,962	28,238,674	23,955,215	25,098,622	21,156,000	**(3,942,622)**
Local Cost	6,909,216	7,299,573	7,651,903	8,018,272	10,626,490	10,626,490	**-**

Transfer of revenue to the Courthouse Facility special revenue fund will increase from $1,200,000 to $1,250,000.

Other charges is reduced by $3.9 million due to several legislative changes. The revenue Maintenance of Effort is reduced to partially offset civil assessment revenue and other revenues that now go to the state. Additionally, the payment to the state for the sweep of undesignated revenue is reduced by $182,000 from the 2005-06 Final Budget. Corresponding changes to revenue are shown in the Change From 2005-06 Final Budget.

FINAL BUDGET CHANGES

There are no final budget changes associated with this budget unit.

Courthouse Facility – Excess 25%

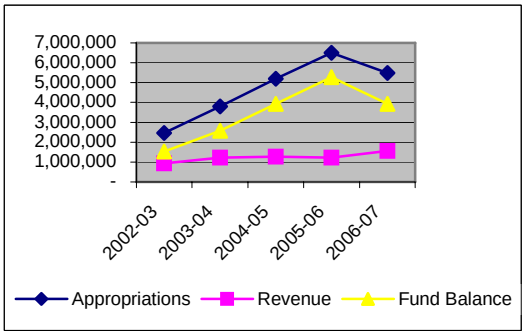
DESCRIPTION OF MAJOR SERVICES

Funding in this special revenue budget unit comes from 25% of the county's 50% share of excess fines collected above the county's revenue maintenance of effort obligation to the state associated with Trial Court Funding and is slated to be used for the Central Courthouse seismic retrofit/remodel project.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



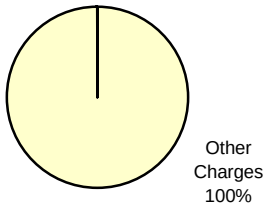
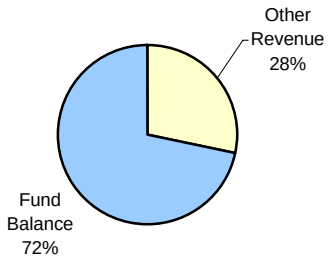
PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	-	-	-	6,498,362	3,000,000
Departmental Revenue	1,118,447	1,352,223	1,350,360	1,219,656	1,643,592
Fund Balance				5,278,706	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in this budget unit are typically less than budget. The amount not expended in 2005-06 has been re-appropriated in the 2006-07 budget.

Revenue in 2005-06 exceeded budget due to reduced and delayed expenditures and higher than anticipated interest earnings.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: County Trial Courts
FUND: Courthouse Facility - Excess 25%

BUDGET UNIT: RSD CAO
FUNCTION: General
ACTIVITY: Plant Acquisition

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Operating Transfers Out	-	-	-	3,000,000	6,498,362	5,482,298	**(1,016,064)**
Total Requirements	-	-	-	3,000,000	6,498,362	5,482,298	**(1,016,064)**
Departmental Revenue							
Use of Money and Prop	35,231	44,538	77,265	168,439	19,656	160,000	**140,344**
Other Revenue	9,392	-	-	-	-	-	**-**
Total Revenue	44,623	44,538	77,265	168,439	19,656	160,000	**140,344**
Operating Transfers In	1,073,824	1,307,685	1,273,095	1,475,153	1,200,000	1,400,000	**200,000**
Total Financing Sources	1,118,447	1,352,223	1,350,360	1,643,592	1,219,656	1,560,000	**340,344**
Fund Balance					5,278,706	3,922,298	**(1,356,408)**

Operating transfers out is decreased in 2006-07 to reflect the reduction in beginning fund balance because transfers to the Central Courthouse retrofit/remodel project began during 2005-06. This reduction is offset by additional interest earnings and revenue from excess fines during 2006-07. Operating Transfers In is increased by $200,000 to reflect current trends in the collections of excess fines. These costs are reflected in the Change From 2005-06 Final Budget column.

FINAL BUDGET CHANGES

Operating transfers out decreased by $539,533 and revenue increased by $182,900 due to fund balance being lower than anticipated.

Courthouse Seismic Surcharge

DESCRIPTION OF MAJOR SERVICES

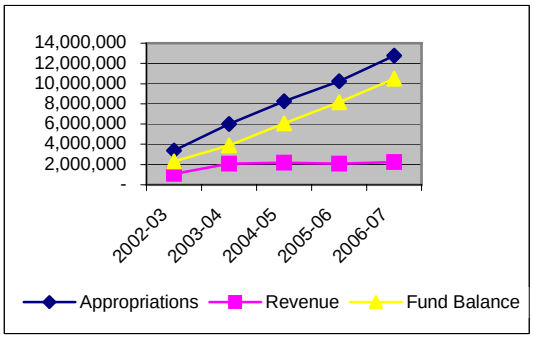
Funding for this special revenue budget comes from a $35 surcharge on civil filings as authorized by Government Code section 70624. Surcharge revenues are slated to be used for the Central Courthouse seismic retrofit/remodel project.

In prior years, this surcharge revenue was accounted for in two separate special revenue funds – one fund for filings involving issues greater than $25,000 and one fund for filings involving issues less than $25,000 - because separate legislation authorized each category. The surcharge is now codified in the same Government Code section and this separation is no longer necessary. These revenues are now combined into one fund.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



PERFORMANCE HISTORY

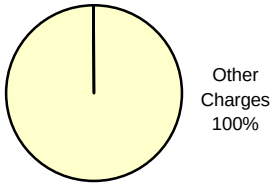
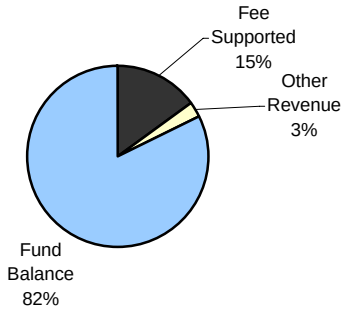
	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	-	-	-	10,253,852	-
Departmental Revenue	1,597,463	2,177,359	2,089,677	2,087,311	2,332,909
Fund Balance				8,166,541	

This history reflects the combination of the surcharge revenue previously accounted for in separate funds. Actual revenues in 2002-03 included full year collections for filings involving issues greater than $25,000 but only half-year collections for filings involving issues less than $25,000 because the legislation for the latter was not effective until January 1, 2003. Revenues in 2003-04 reflect full year collections for both categories.

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. The amount not expended in 2005-06 has been re-appropriated in the 2006-07 budget.

Interest revenue for 2005-06 is higher than budgeted because expenditures planned for 2005-06 will not occur until 2006-07, resulting in a higher fund balance coupled with increasing investment rates.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: County Trial Courts
FUND: Courthouse Seismic Surcharge

BUDGET UNIT: RSE CAO
FUNCTION: General
ACTIVITY: Plant Acquisition

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Operating Transfers Out	-	-	-	-	10,253,852	12,756,351	**2,502,499**
Total Requirements	-	-	-	-	10,253,852	12,756,351	**2,502,499**
Departmental Revenue							
Fines and Forfeitures	972,001	2,086,249	1,948,557	1,857,981	1,908,000	1,920,000	**12,000**
Use of Money and Prop	76,872	91,110	141,120	302,328	179,311	336,900	**157,589**
Other Revenue	548,590	-	-	172,600	-	-	**-**
Total Revenue	1,597,463	2,177,359	2,089,677	2,332,909	2,087,311	2,256,900	**169,589**
Fund Balance					8,166,541	10,499,451	**2,332,910**

Operating transfers out for 2006-07 is increased to reflect estimated fund balance growth combined with anticipated revenue for 2006-07. Fines and forfeitures revenue is increased to reflect current revenue trends. These costs are reflected in the Change From 2005-06 Final Budget column.

FINAL BUDGET CHANGES

Operating transfers out increased by $366,353 due to fund balance being higher than anticipated.

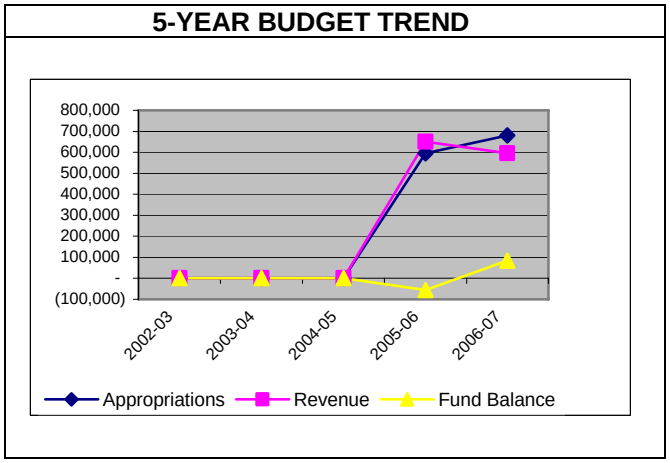
Alternate Dispute Resolution

DESCRIPTION OF MAJOR SERVICES

The Dispute Resolution Programs Act of 1986 authorizes the establishment and use of local dispute resolution services as an alternative to formal court proceedings. The county presently receives $8 per civil filing fee which funds contracts for mediation services for small claims and unlawful detainer actions and certain settlement conferences, complex civil cases, and monetary matters in family law cases in the Superior Court. In accordance with the county's annual agreement with Superior Court, the court administers these contracts and pays the contractors directly from this budget.

There is no staffing associated with this budget.

BUDGET HISTORY

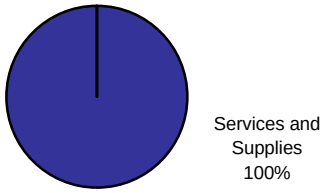
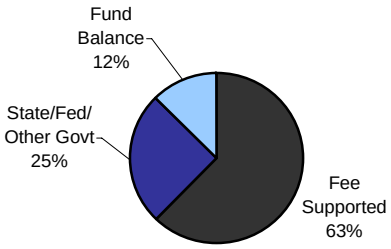


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	-	-	297,390	594,780	594,780
Departmental Revenue	-	-	241,139	651,031	644,028
Fund Balance				(56,251)	

This special revenue fund was established January 1, 2005 to account for this program. Services and supplies for 2004-05 represent half-year expenditures, while 2005-06 represents full year expenditures. In previous years, the funding was administered through trust accounts.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: County Trial Courts
FUND: Alternate Dispute Resolution

BUDGET UNIT: SEF CAO
FUNCTION: Public Protection
ACTIVITY: Judicial

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Services and Supplies	-	-	297,390	594,780	594,780	680,217	**85,437**
Total Appropriation	-	-	297,390	594,780	594,780	680,217	**85,437**
Departmental Revenue							
Fines and Forfeitures	-	-	240,834	11,900	-	-	**-**
Use of Money and Prop	-	-	305	1,624	-	1,800	**1,800**
State, Fed or Gov't Aid	-	-	-	74,901	-	172,980	**172,980**
Current Services	-	-	-	555,603	651,031	421,220	**(229,811)**
Total Revenue	-	-	241,139	644,028	651,031	596,000	**(55,031)**
Fund Balance					(56,251)	84,217	**140,468**

Due to an accounting error at year-end closing for 2004-05, this fund resulted in a negative fund balance of $56,251 for 2005-06. An accounting correction was done in 2005-06 to realign these balances.

In 2006-07, the budget unit will incur slightly increased contract costs. During 2004-05, actual revenues were recorded as fines and forfeitures. Since these revenues are from civil filing fees, this revenue was reclassified to current services. Current services revenue is further separated in 2006-07 to reflect contributions from the Superior Court. These costs are reflected in the Change From 2005-06 Final Budget column.

FINAL BUDGET CHANGES

Services and supplies increased by $84,217 due to fund balance being higher than anticipated.

Indigent Defense Special Revenue Fund

DESCRIPTION OF MAJOR SERVICES

This budget unit accounts for the $25 fee assessments that were collected from indigent defendants prior to the implementation of AB 3000. Prior to the passage of AB 3000 in 2002, existing law allowed the Board of Supervisors of a county to determine the order of priority in which disbursements are made from funds provided by payments on criminal fines and fees. AB 3000 required the Board to mandate the following order of priority for disbursement of fines and fee revenue: (a) restitution to the victim; (b) the 10% state surcharge; (c) fines, penalty assessments, and restitution fines, in an amount for each that is proportional to the total amount levied for all of those items; and (d) other reimbursable costs.

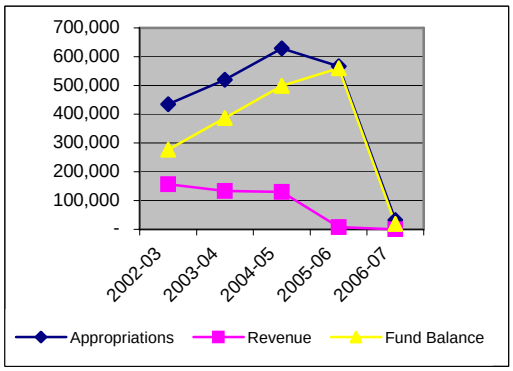
Simply put, AB 3000 imposed priorities for the distribution of funds collected. Since the $25 assessment falls into category (d), registration fees are no longer collected when a defendant is assigned an attorney.

The fund balance of RMX IDC can be distributed at the discretion of the Board of Supervisors pursuant to Penal Code 987.5(e).

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND

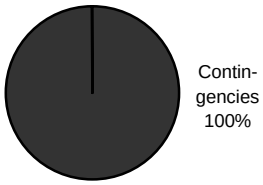
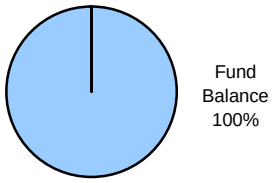


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	-	-	-	567,197	560,000
Departmental Revenue	112,246	112,214	60,519	7,500	32,177
Fund Balance				559,697	

Actual expenditures were less than budgeted appropriation due to less than budgeted contingencies being expended. Actual revenue is greater than budgeted revenue due to higher than budgeted fee revenue and interest earnings. Fund balance in this budget unit is decreased significantly as the majority of the fund balance was transferred from this budget unit to the Indigent Defense Program budget unit in 2005-06 as approved by the Board of Supervisors on March 14, 2006.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Indigent Defense
FUND: Registration Fee Projects

BUDGET UNIT: RMX IDC
FUNCTION: Public Protection
ACTIVITY: Judicial

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Contingencies	-	-	-	-	567,197	31,875	**(535,322)**
Total Appropriation	-	-	-	-	567,197	31,875	**(535,322)**
Operating Transfers Out	-	-	-	560,000	-	-	**-**
Total Requirements	-	-	-	560,000	567,197	31,875	**(535,322)**
Departmental Revenue							
Use of Money and Prop	8,639	8,480	10,965	18,960	7,500	-	**(7,500)**
Current Services	103,607	103,734	49,554	13,217	-	-	**-**
Total Revenue	112,246	112,214	60,519	32,177	7,500	-	**(7,500)**
Fund Balance					559,697	31,875	**(527,822)**

In 2006-07, contingencies are reduced to reflect the decrease in estimated fund balance. The majority of the fund balance was transferred to the Indigent Defense Program budget unit in 2005-06 due to higher than anticipated attorney costs for that unit. Interest revenue is also decreased due to the decreased fund balance.

FINAL BUDGET CHANGES

Contingencies increased by $13,178 due to fund balance being higher than anticipated.

DISTRICT ATTORNEY
Michael A. Ramos

MISSION STATEMENT

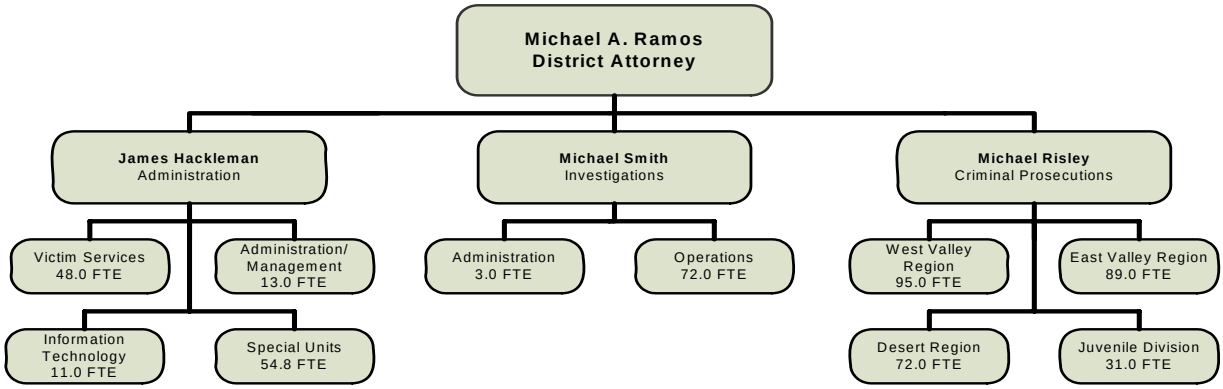
It is the mission of the San Bernardino County District Attorney's Office to represent the interests of the people in the criminal justice system, as mandated by California State law. The San Bernardino County District Attorney's Office serves the residents of San Bernardino County by: seeking the truth; protecting the innocent; holding the guilty accountable; preserving the dignity of victims and their families; and ensuring that justice is done while always maintaining the highest ethical standards.

STRATEGIC GOALS

1. Protect the public from criminal activity by holding the guilty accountable.

2. Minimize the impact of crime upon the lives of victims, witnesses, and their families and assist them as they participate in the criminal justice system.

ORGANIZATIONAL CHART



SUMMARY OF BUDGET UNITS

	2006-07				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
General Fund:					
Criminal Prosecution	51,315,220	32,481,610	18,833,610		449.0
Child Abduction	850,475	850,475			6.0
Special Revenue Funds:					
Real Estate Fraud	4,225,650	1,625,000		2,600,650	11.0
Auto Insurance Fraud	1,080,140	650,063		430,077	6.0
Workers' Compensation Insurance Fraud	1,761,785	1,402,418		359,367	11.0
State Asset Forfeitures	411,168	400,000		11,168	3.3
Specialized Prosecutions	925,658	806,500		119,158	6.5
Vehicle Fees-Auto Theft	1,205,596	833,500		372,096	
Federal Asset Forfeitures	167,560	27,500		140,060	
TOTAL	61,943,252	39,077,066	18,833,610	4,032,576	492.8

Detailed information for each budget unit is provided, along with a description of the services provided, budget unit history, and applicable performance measures.

Criminal Prosecution

DESCRIPTION OF MAJOR SERVICES

The District Attorney is the public prosecutor and has the mandated responsibility to prosecute crimes committed within the County of San Bernardino, including all city jurisdictions, pursuant to Government Code 26500. Additionally the District Attorney's Office: provides legal assistance for criminal investigations conducted by law enforcement agencies throughout the county; is the legal advisor to the Grand Jury and is authorized to submit evidence and seek Indictments from that body; initiates civil commitment petitions to keep Mentally Disordered Offenders and Sexually Violent Predators in locked facilities; employs civil proceedings in asset forfeiture matters to seek the proceeds of criminal activity; and utilizes civil proceedings to seek sanctions and injunctive relief against businesses that pollute or create dangerous conditions for employees and citizens.

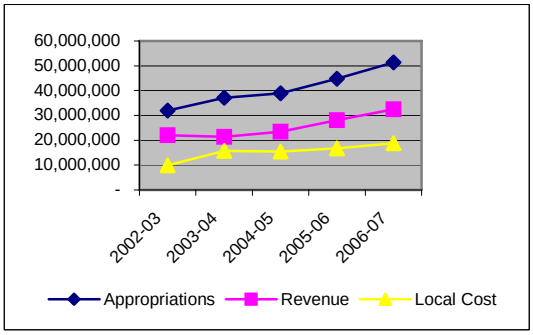
The District Attorney also has a duty to investigate crimes: District Attorney investigators work to prepare cases for trial and initiate special criminal investigations. The office also administers several state grants and other state revenues that fund prosecutors and investigators who handle Real Estate Fraud, Auto Insurance Fraud, Workers' Compensation Fraud, and other special areas of prosecution.

The District Attorney also has an ethical and legal responsibility to the victims of crime. The office seeks restitution for victims and provides emotional and financial support for victims and their families.

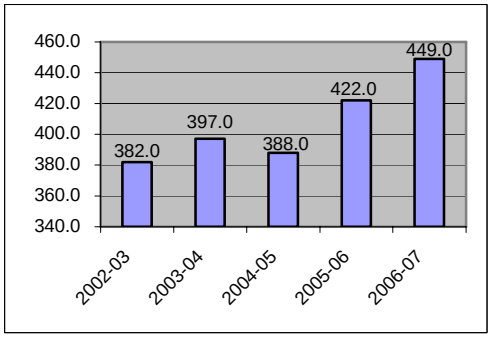
Finally, as the public prosecutor who handles all cases in the name of The People, the District Attorney has a responsibility to keep the citizens of this county informed through regular interaction with the media and the public.

BUDGET HISTORY

5-YEAR BUDGET TREND



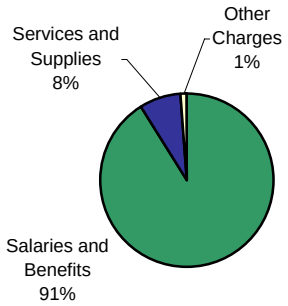
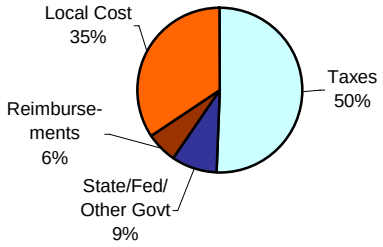
5-YEAR STAFFING TREND



PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	34,378,315	37,513,451	40,570,579	47,503,349	46,663,607
Departmental Revenue	20,611,900	21,640,271	23,866,801	28,278,637	27,625,474
Local Cost	13,766,415	15,873,180	16,703,778	19,224,712	19,038,133
Budgeted Staffing				432.0	

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: District Attorney
FUND: General

BUDGET UNIT: AAA DAT
FUNCTION: Public Protection
ACTIVITY: Judicial

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	32,539,696	36,144,133	38,732,142	44,905,973	43,477,261	49,731,729	**6,254,468**
Services and Supplies	3,761,142	3,430,370	3,704,483	3,726,323	3,613,704	3,803,411	**189,707**
Central Computer	328,614	238,495	292,026	317,948	291,551	430,798	**139,247**
Equipment	-	-	-	-	-	8,200	**8,200**
Vehicles	24,174	-	97,553	96,824	-	-	**-**
Transfers	325,207	394,652	443,520	505,503	484,945	539,861	**54,916**
Total Exp Authority	36,978,833	40,207,650	43,269,724	49,552,571	47,867,461	54,513,999	**6,646,538**
Reimbursements	(2,600,518)	(2,694,199)	(2,699,145)	(2,888,964)	(3,013,324)	(3,198,779)	**(185,455)**
Total Appropriation	34,378,315	37,513,451	40,570,579	46,663,607	44,854,137	51,315,220	**6,461,083**
Departmental Revenue							
Taxes	16,496,298	17,627,500	19,950,848	23,625,000	24,157,892	27,535,392	**3,377,500**
Fines and Forfeitures	4,583	-	28,153	128	1,500	1,500	**-**
Use of Money and Prop	16,838	-	-	-	-	-	**-**
State, Fed or Gov't Aid	4,089,581	3,999,598	3,706,787	3,889,891	3,837,065	4,925,268	**1,088,203**
Current Services	8,312	8,574	11,994	17,850	5,500	5,500	**-**
Other Revenue	(3,712)	4,599	22,914	790	13,950	13,950	**-**
Other Financing Sources	-	-	146,105	91,815	68,136	-	**(68,136)**
Total Revenue	20,611,900	21,640,271	23,866,801	27,625,474	28,084,043	32,481,610	**4,397,567**
Local Cost	13,766,415	15,873,180	16,703,778	19,038,133	16,770,094	18,833,610	**2,063,516**
Budgeted Staffing					422.0	449.0	**27.0**

In 2006-07, the department will incur increased costs in salaries and benefits due primarily to MOU and retirement cost increases combined with a mid year increase that added 10.0 full time employees (5.0 Senior Investigators and 1.0 System Forensic Technician for the Bureau of Investigation and 3.0 Deputy District Attorneys and 1.0 Senior Investigator for the Identity Theft Unit). The department is also requesting 1.0 Business Systems Analyst III and reclassification of a vacant Automated Systems Technician to a Programmer Analyst II to support the IT division; reclassification of a vacant Office Assistant II to Office Assistant III based on duties being performed; and 1.0 new Office Assistant III for support services due to increased workload.

Services and supplies are increasing due to risk management charges and inflation; central computer charges are also increasing. Equipment is increased to allow for the purchase of a high-speed scanner for the Sexually Violent Predator unit. Transfers are increased to reflect increased EHAP and rent costs. Reimbursements are increased to reflect increased employee costs for the Welfare Fraud Prosecution, Let's End Truancy, and Auto Theft Prosecution programs.

Taxes are increased as a result of the Prop 172 revenue increase; the increase represents the department's portion of the estimated Prop 172 growth of 9.1% in 2006-07, plus $532,892 of one time funds to offset the increased salaries and benefits costs. State revenue increase is due primarily to the State reinstating

reimbursement for SB 90 mandated programs. The increase is offset slightly by minor grant reductions and changes in grant programs that have shifted from state to federally funded. Other financing sources are reduced due to the removal of one-time costs for the Gang Unit.

FINAL BUDGET CHANGES

Final budget changes include the approval of four of the department's requested policy items: (1) Special Units management staff at a cost of $299,942, which includes 1.0 Chief Deputy DA and 1.0 Office Specialist to manage the large numbers of staff in special units off site locations; (2) Increased support staff at a cost of $323,657, which includes 6.0 Office Assistant IIIs and 1.0 Office Assist IV to meet the demands of increased caseloads, new attorney staff, and changes in the law that has resulted in additional duties; (3) Victim Services staffing at a cost of $133,716 that includes the addition of 1.0 Program Coordinator/Manager and 1.0 Office Assistant III to support the Children's Assessment Center; and (4) the Expanded Lifer Prison Parole Unit that adds 1.0 Deputy DA to attend parole hearings and represent the victims and People of the State of California at a cost of $178,644. The total staff added for the policy items equals 12.0 employees; the total cost is $935,959 ($901,714 for salaries and benefits and $34,245 for services and supplies).

In addition to the above approved policy items, the department was awarded an additional amount of grant money from the Office of Emergency Services. The additional award in the amount of $394,249, increased salaries and benefits for 2006-07 and added 3.0 Deputy DA positions.

The Board approved an appropriation increase of $91,300 for Fleet Management rate adjustments.

PERFORMANCE MEASURES

Description of Performance Measure	2005-06 Actual	2006-07 Projected
Average number of days between felony case filing and disposition.	N/A	100
% Increase over prior fiscal year of cases where victim services are provided.	N/A	10%
Increase the number of Special Unit's filings.	N/A	4%
Increase efficiency in case processing resulting in increased cases entered.	N/A	2%
Serve more victims in felony cases and process more cases at the Center.	N/A	5%
Increase the number of hearings where the DA appears on behalf of victim.	N/A	50%

Child Abduction

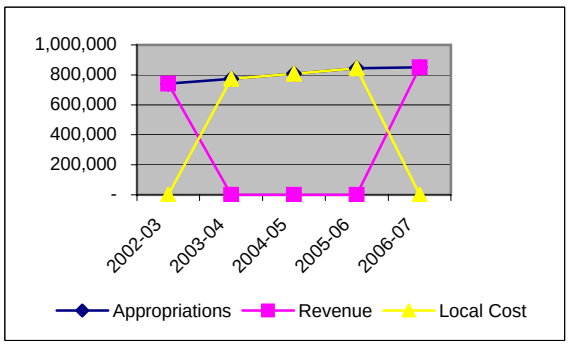
DESCRIPTION OF MAJOR SERVICES

The Child Abduction and Recovery Program is currently required by Chapter 1399, Statutes of 1976, Custody of Minors. Under this statute, the District Attorney Child Abduction Unit is mandated to take all actions necessary to locate and return parentally abducted children to a safe environment. This program then oversees the prosecution of those who have criminally abducted children. The program requires District Attorney investigators to travel nationwide and to other countries to recover and return children to the custody of the adult ordered by the court.

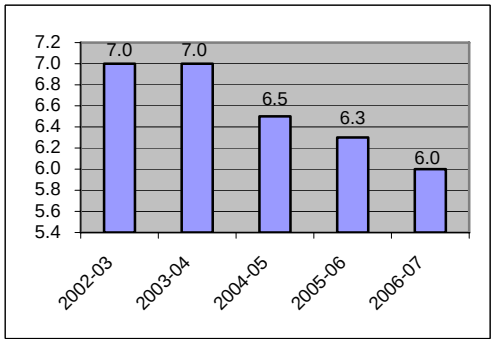
Although the state mandates this program, counties have not been reimbursed for this program for several years, and since 2001-02, the county has backfilled the cost of the program with general fund monies. This year, the Governor restored funding for the program, so the budget unit includes state revenue replacing local cost funding.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

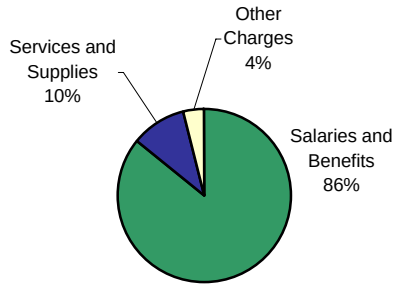
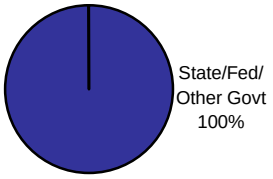


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	752,432	814,538	783,346	850,475	763,964
Departmental Revenue	(223,777)	-	9,619	-	104,733
Local Cost	976,209	814,538	773,727	850,475	659,231
Budgeted Staffing				6.3	

Actual expenditures were less than Modified Budget due to salary and benefits savings and less than budgeted costs for general office expense and travel. Actual revenue was greater than budgeted as a result of some SB 90 monies being received from the state.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: District Attorney
FUND: General

BUDGET UNIT: AAA DOS
FUNCTION: Public Protection
ACTIVITY: Judicial

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	611,086	698,215	677,696	669,311	716,887	729,199	**12,312**
Services and Supplies	105,280	78,323	71,087	62,493	94,449	83,097	**(11,352)**
Central Computer	-	-	-	-	-	5,517	**5,517**
Transfers	36,066	38,000	34,563	32,160	32,139	32,662	**523**
Total Appropriation	752,432	814,538	783,346	763,964	843,475	850,475	**7,000**
Departmental Revenue							
State, Fed or Gov't Aid	(223,777)	-	7,919	100,236	-	850,475	**850,475**
Current Services	-	-	-	20	-	-	**-**
Other Revenue	-	-	-	4,477	-	-	**-**
Other Financing Sources	-	-	1,700	-	-	-	**-**
Total Revenue	(223,777)	-	9,619	104,733	-	850,475	**850,475**
Local Cost	976,209	814,538	773,727	659,231	843,475	-	**(843,475)**
Budgeted Staffing					6.3	6.0	**(0.3)**

In 2006-07, the department will incur increased costs in salaries and benefits due primarily to MOU and retirement cost increases that are offset by a slight decrease in Workers' Compensation insurance. Services and supplies are decreased by reducing budget for general office expense, travel expense, and vehicle charges. Transfers increased due to increased costs for leased space. State aid is increased due to the state reinstating reimbursement for SB 90 mandated programs; this increase is the direct result of the local cost decrease.

FINAL BUDGET CHANGES

There are no final budget changes associated with this budget unit.

Real Estate Fraud

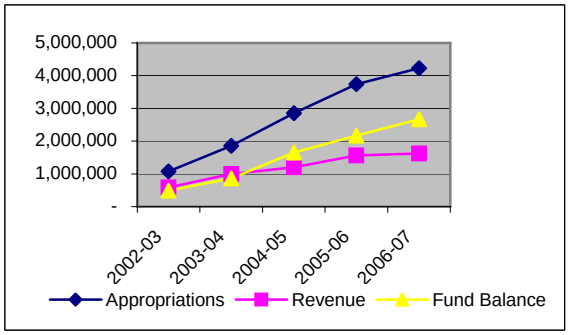
DESCRIPTION OF MAJOR SERVICES

On January 23, 1996, the Board of Supervisors adopted Resolution 96-14 to allow the county to collect, pursuant to Government Code Section 27388, a $2 fee upon recording documents. These monies, in accordance with state law, are used to fund the Real Estate Fraud unit that investigates and prosecutes real estate fraud crimes in the county.

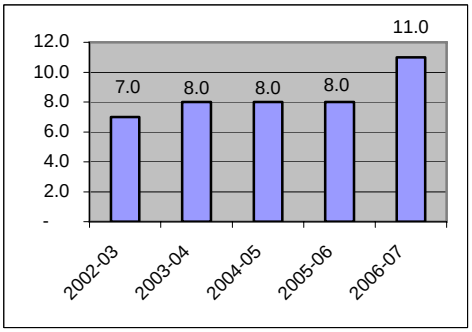
In this county the district attorney, not only prosecutes but, investigates all real estate fraud cases. The workload has steadily increased in the last several years and additional staffing is needed to meet the demand. The department is requesting two additional Investigators, one Investigative Technician and reclassification of a vacant paralegal position to an Office Assistant III.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

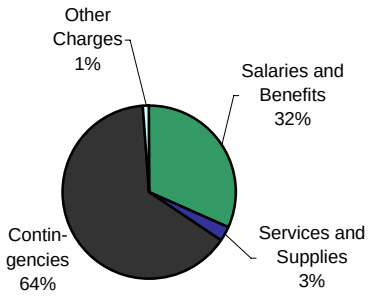
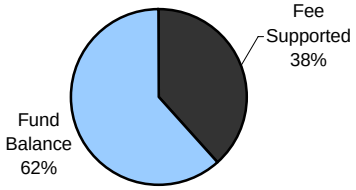


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	815,839	733,388	1,004,667	3,735,507	1,095,372
Departmental Revenue	1,188,377	1,529,895	1,521,220	1,563,315	1,523,829
Fund Balance				2,172,192	
Budgeted Staffing				8.0	

Actual expenditures were less than modified budget, mainly due to no contingencies being expended. Actual revenue was slightly less than modified budget due to a slight decrease in document recording fees.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: District Attorney
FUND: Real Estate Fraud

BUDGET UNIT: REB DAT
FUNCTION: Public Protection
ACTIVITY: Judicial

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	685,396	629,163	880,196	975,957	969,560	1,337,903	**368,343**
Services and Supplies	94,182	66,026	83,902	78,525	100,582	106,507	**5,925**
Central Computer	-	-	3,945	6,133	5,576	7,329	**1,753**
Transfers	36,261	38,199	36,624	34,757	33,927	44,502	**10,575**
Contingencies	-	-	-	-	2,625,862	2,729,409	**103,547**
Total Appropriation	815,839	733,388	1,004,667	1,095,372	3,735,507	4,225,650	**490,143**
Departmental Revenue							
Current Services	1,188,377	1,529,895	1,521,220	1,517,351	1,563,315	1,625,000	**61,685**
Other Financing Sources	-	-	-	6,478	-	-	**-**
Total Revenue	1,188,377	1,529,895	1,521,220	1,523,829	1,563,315	1,625,000	**61,685**
Fund Balance					2,172,192	2,600,650	**428,458**
Budgeted Staffing					8.0	11.0	**3.0**

Salaries and benefits are increasing due to increased MOU costs combined with the addition of 3.0 new positions. The department is requesting 2.0 Senior Investigators and 1.0 Investigative Technician due to workload requirements. In addition, the department is requesting the reclassification of a vacant Paralegal position to an Office Assistant III based on duties assigned to the position. Service and supplies are increasing due to inflation and start up costs for new employees. Transfers increased due to increased costs for leased space. Current services revenue is increased based on current receipts that continue their upward trend and show no sign of decreasing in the upcoming year. Contingencies are increased to reflect the increased fund balance as well as the increased revenue.

FINAL BUDGET CHANGES

Contingencies decreased by $63,154 due to fund balance being lower than anticipated.

Auto Insurance Fraud

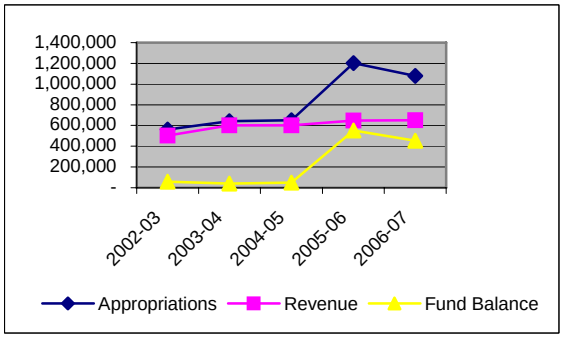
DESCRIPTION OF MAJOR SERVICES

Insurance fraud is a particular problem for automobile policyholders; as it is one of the biggest and fastest growing segments of insurance fraud and contributes substantially to the high cost of automobile insurance with particular significance in urban areas. Prevention of automobile insurance fraud can significantly reduce insurance claim payments and may therefore produce a commensurate reduction in automobile insurance premiums.

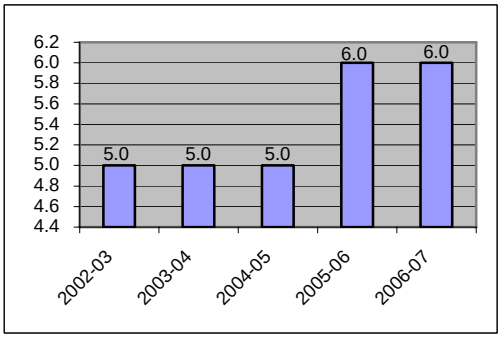
Under the direction of the Insurance Commissioner, the California Department of Insurance makes funds available, as authorized by Section 1871 of the California Insurance Code, to the District Attorney's Office for investigation and prosecution of automobile insurance fraud. This budget unit administers those funds.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

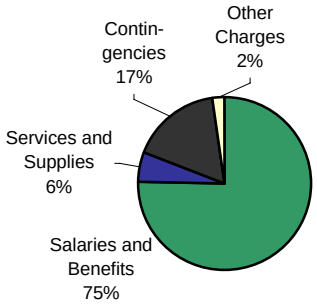
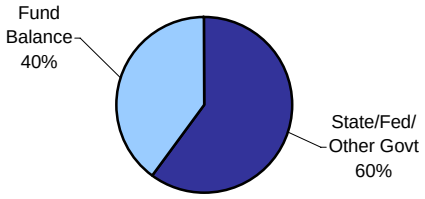


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	547,811	559,116	575,436	1,202,066	776,554
Departmental Revenue	555,677	569,495	1,076,821	648,663	653,228
Fund Balance				553,403	
Budgeted Staffing				6.0	

Actual expenditures were less than modified budget due to salary savings combined with no contingencies being expended. Actual revenue was slightly higher than modified budget due to increased state aid and interest earnings.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: District Attorney
FUND: Auto Insurance Fraud

BUDGET UNIT: RIP DAT
FUNCTION: Public Protection
ACTIVITY: Judicial

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	498,224	492,126	508,284	694,207	758,506	812,567	**54,061**
Services and Supplies	49,587	41,724	41,590	57,959	49,043	55,063	**6,020**
Central Computer	-	-	2,430	3,192	2,780	4,525	**1,745**
Transfers	-	25,266	23,132	21,196	20,690	22,566	**1,876**
Contingencies	-	-	-	-	371,047	185,419	**(185,628)**
Total Appropriation	547,811	559,116	575,436	776,554	1,202,066	1,080,140	**(121,926)**
Departmental Revenue							
Licenses & Permits	-	-	90,674	-	-	-	**-**
Use of Money and Prop	2,666	-	2,428	6,542	2,600	4,000	**1,400**
State, Fed or Gov't Aid	552,358	569,495	983,719	646,639	646,063	646,063	**-**
Other Revenue	653	-	-	47	-	-	**-**
Total Revenue	555,677	569,495	1,076,821	653,228	648,663	650,063	**1,400**
Fund Balance					553,403	430,077	**(123,326)**
Budgeted Staffing					6.0	6.0	**-**

Increase in salaries and benefits is due to increased MOU and retirement costs combined with employee step increases. Service and supplies is increased due to increased Risk Management costs and inflation. Transfers increased due to increased costs for leased space. Contingencies are decreased due to increased operating costs combined with a decrease in estimated fund balance. Revenue is increased slightly due to increased interest earnings.

FINAL BUDGET CHANGES

Contingencies decreased by $22,405 due to fund balance being lower than anticipated.

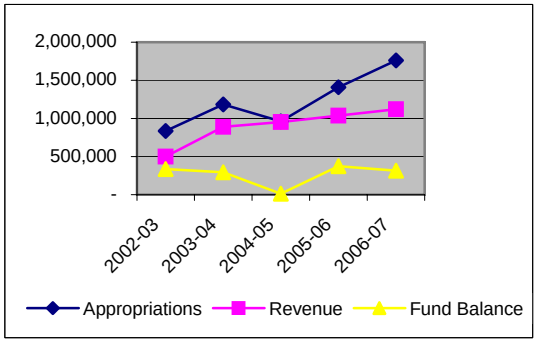
Workers' Compensation Insurance Fraud

DESCRIPTION OF MAJOR SERVICES

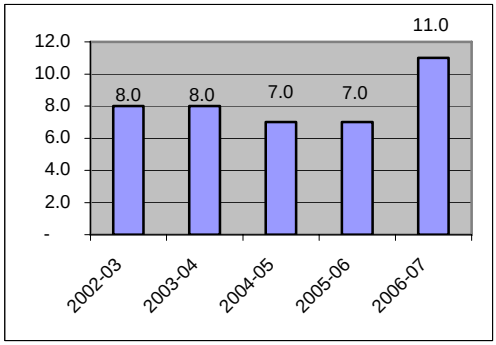
The Department of Insurance, pursuant to Section 1872.83 of the California Insurance Code, distributes funds to the District Attorney's Office for the investigation and prosecution of Workers' Compensation Insurance Fraud. These assessed funds represent a percentage of the total premiums collected by workers' compensation insurance companies and are distributed to investigate and prosecute workers' compensation fraud claims or claims relating to the willful failure to secure the payment of workers' compensation. Of all money collected by the state, 56% is retained by the state for fraud investigation and 44% is distributed statewide to District Attorney offices through a grant program. This budget unit administers those funds.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

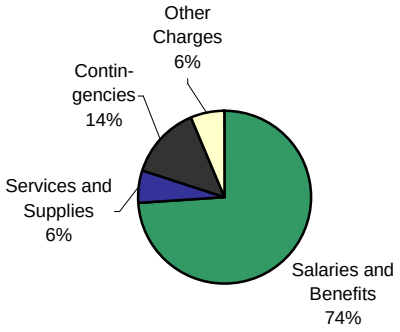
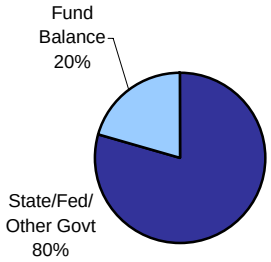


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	847,567	867,107	934,925	1,410,760	1,034,515
Departmental Revenue	1,188,377	589,850	1,292,555	1,035,800	1,018,337
Fund Balance				374,960	
Budgeted Staffing				7.0	

Actual expenditures are less than modified budget due to salaries and benefits savings and no contingencies being expended. Actual revenue was slightly lower than modified budget due to decreased state aid.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: District Attorney
FUND: Workers' Comp Insur Fraud

BUDGET UNIT: ROB DAT
FUNCTION: Public Protection
ACTIVITY: Judicial

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	724,220	747,863	807,482	912,731	920,102	1,303,759	**383,657**
Services and Supplies	80,926	74,586	79,023	85,351	68,918	98,572	**29,654**
Central Computer	-	-	3,836	4,914	4,165	6,374	**2,209**
Equipment	-	-	7,142	-	-	-	**-**
Vehicles	-	-	-	-	-	80,000	**80,000**
Transfers	42,421	44,658	37,442	31,519	30,767	33,556	**2,789**
Contingencies	-	-	-	-	386,808	239,524	**(147,284)**
Total Appropriation	847,567	867,107	934,925	1,034,515	1,410,760	1,761,785	**351,025**
Departmental Revenue							
Fines and Forfeitures	-	-	230,596	-	-	-	**-**
Use of Money and Prop	-	-	1,747	3,959	2,000	4,000	**2,000**
State, Fed or Gov't Aid	1,188,377	589,850	1,060,212	1,010,528	1,033,800	1,398,418	**364,618**
Other Financing Sources	-	-	-	3,850	-	-	**-**
Total Revenue	1,188,377	589,850	1,292,555	1,018,337	1,035,800	1,402,418	**366,618**
Fund Balance					374,960	359,367	**(15,593)**
Budgeted Staffing					7.0	11.0	**4.0**

Increase in salaries and benefits is due to increased MOU and retirement costs combined with employee step increases. Service and supplies is increased due to inflation. Transfers increased due to increased costs for leased space. Contingencies are decreased due to increased operating costs combined with a decrease in estimated fund balance. Revenue is increased slightly due to increased interest earnings and an increase in state aid.

One Office Assistant III was added to this budget unit mid-year as a result of increased state funding.

FINAL BUDGET CHANGES

After publication of the proposed budget, this budget unit was notified by the state that it would receive additional funding for 2006-07 in the amount of $281,098. The additional monies will be used to fund 3.0 additional District Attorney Senior Investigators. Consequently, salaries and benefits are increased by $281,098. Other changes to this budget unit include an increase in service and supplies in the amount of $23,031 for non-inventoriable equipment related to start up costs for the new investigators and $80,000 for vehicles for the new investigators. The one time cost of the non-inventoriable equipment and vehicles will be funded by a $103,031 decrease in contingencies.

Contingencies increased by $43,827 due to fund balance being higher than anticipated.

State Asset Forfeitures

DESCRIPTION OF MAJOR SERVICES

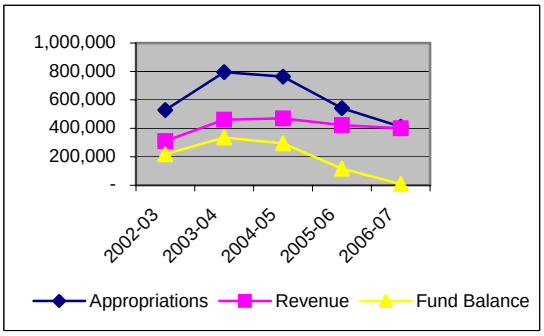
The goal of asset forfeiture is to remove the profits from those who benefit from illegal activities. While seizures and arrests present a temporary setback for criminals, asset forfeiture is effective in permanently removing the proceeds from them while diminishing their ability to continue the illegal enterprise. The law permits law enforcement agencies to use the proceeds of forfeiture to purchase safe, effective equipment that they otherwise could not afford. Thus, law enforcement is able to convert criminal profits into supplemental funding to inhibit illegal activities.

The District Attorney's asset forfeiture program deters crime by depriving criminals of the profits and proceeds of their illegal activities. Two attorneys and support staff process asset forfeitures generated by activities of the Sheriff's department and police agencies in the county.

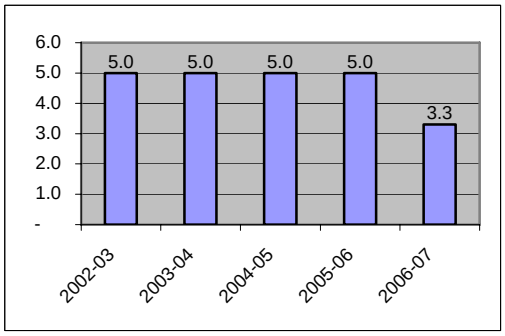
Revenue in the budget unit is difficult to predict and can vary greatly from year to year. Federal asset forfeiture funds will be transferred in 2006-07 to offset operating expenses for the State Asset Forfeiture unit due to lower than anticipated receipts in 2005-06 and estimated decreased revenue in 2006-07. In addition, staff in this budget unit will be phased out in 2006-07 due to the budget unit's diminishing revenue stream. Staff will be absorbed by the District Attorney's Criminal unit through attrition.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

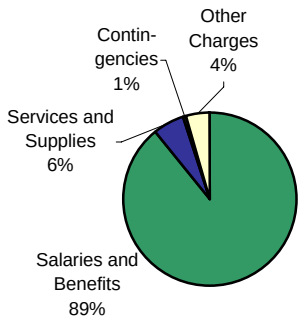
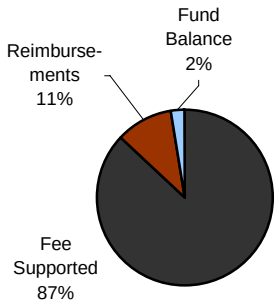


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	423,359	455,615	464,976	541,027	402,129
Departmental Revenue	539,170	416,642	289,047	423,500	295,770
Fund Balance				117,527	
Budgeted Staffing				5.0	

Actual expenditures were less than budgeted appropriation due to salaries and benefits savings and an unbudgeted reimbursement of costs from the Federal Asset Forfeiture budget unit. Actual revenue is lower than modified budget as this budget unit received less than budgeted revenue from State Asset Forfeitures.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: District Attorney
FUND: State Asset Forfeiture

BUDGET UNIT: SBH DAT
FUNCTION: Public Protection
ACTIVITY: Judicial

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	389,243	419,312	421,880	399,685	484,857	409,667	**(75,190)**
Services and Supplies	25,421	26,567	22,277	17,605	29,157	23,581	**(5,576)**
Central Computer	-	-	2,544	3,969	3,431	3,646	**215**
Transfers	8,695	9,736	18,275	22,259	23,582	20,257	**(3,325)**
Contingencies	-	-	-	-	-	2,511	**2,511**
Total Exp Authority	423,359	455,615	464,976	443,518	541,027	459,662	**(81,365)**
Reimbursements	-	-	-	(41,389)	-	(48,494)	**(48,494)**
Total Appropriation	423,359	455,615	464,976	402,129	541,027	411,168	**(129,859)**
Departmental Revenue							
Fines and Forfeitures	539,170	416,642	289,047	295,770	423,500	400,000	**(23,500)**
Total Revenue	539,170	416,642	289,047	295,770	423,500	400,000	**(23,500)**
Fund Balance					117,527	11,168	**(106,359)**
Budgeted Staffing					5.0	3.3	**(1.7)**

Although this budget unit will experience increased MOU costs, salaries and benefits are decreasing due to a reduction in budgeted staff hours equating to 1.7 positions. The decrease is necessary due to a decrease in revenue and estimated fund balance. The decrease in staff directly correlates to the decrease in service and supplies and transfers out for leased space. Reimbursements are increased as a result of money transferred to this budget unit from the federal asset forfeiture budget unit. Because revenue in this budget unit is difficult to predict, revenue is reduced to coincide with the downward trend seen in recent years.

Since this budget unit continues to experience declining revenue, the District Attorney intends to eliminate the positions from this budget unit by absorbing them into the District Attorney Criminal unit. This will be accomplished through attrition.

FINAL BUDGET CHANGES

Contingencies increased by $2,511 due to fund balance being higher than anticipated.

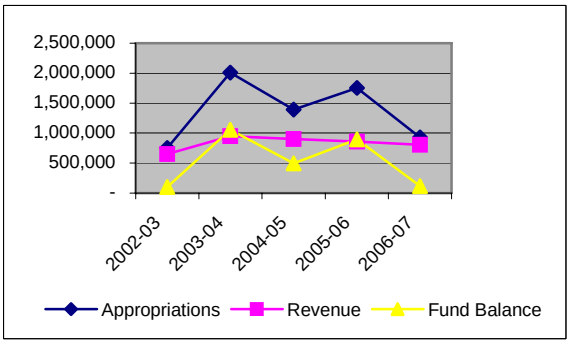
Specialized Prosecutions

DESCRIPTION OF MAJOR SERVICES

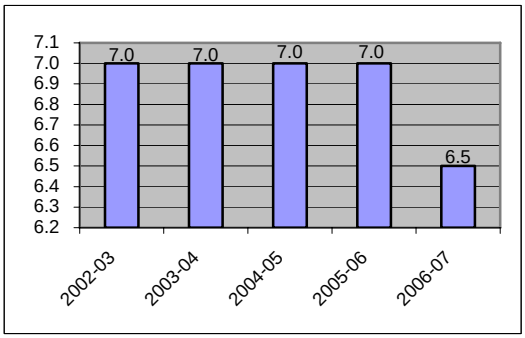
The District Attorney's Specialized Prosecutions unit was established in 1990-91 with funding from various fines and forfeitures to prosecute crimes such as hazardous waste dumping, consumer fraud, and violations of Cal-OSHA laws. This budget unit funds two Deputy District Attorneys, three investigators, an investigative technician, and a secretary.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

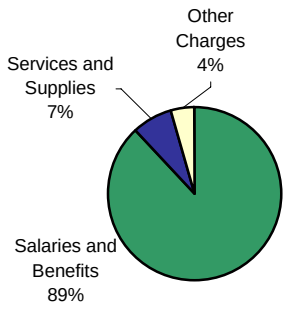
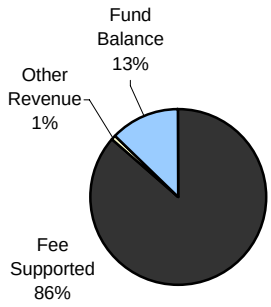


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	799,501	936,829	894,256	1,752,978	990,075
Departmental Revenue	1,760,579	373,271	1,293,544	856,500	212,755
Fund Balance				896,478	
Budgeted Staffing				7.0	

Actual expenditures were less than budgeted appropriation for 2005-06 due primarily to no contingencies being expended. In addition, this budget unit experienced savings in services and supplies. Actual revenue is less than modified budgeted revenue as revenue from fines, forfeitures, and penalties is anticipated to be much lower than originally anticipated. The decrease in revenue from fines, forfeitures, and penalties is slightly offset by higher than budgeted interest revenue.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: District Attorney
FUND: Specialized Prosecutions

BUDGET UNIT: SBI DAT
FUNCTION: Public Protection
ACTIVITY: Judicial

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	635,103	686,612	758,070	873,667	856,845	815,866	**(40,979)**
Services and Supplies	89,010	93,957	75,157	62,184	83,749	62,761	**(20,988)**
Central Computer	-	3,151	3,463	5,246	5,576	6,364	**788**
Transfers	75,388	153,109	57,566	48,978	47,963	40,667	**(7,296)**
Contingencies	-	-	-	-	758,845	-	**(758,845)**
Total Appropriation	799,501	936,829	894,256	990,075	1,752,978	925,658	**(827,320)**
Departmental Revenue							
Fines and Forfeitures	1,730,810	373,271	1,279,163	190,810	850,000	800,000	**(50,000)**
Use of Money and Prop	24,658	-	14,367	20,836	6,500	6,500	**-**
State, Fed or Gov't Aid	-	-	14	1,093	-	-	**-**
Other Revenue	5,111	-	-	16	-	-	**-**
Total Revenue	1,760,579	373,271	1,293,544	212,755	856,500	806,500	**(50,000)**
Fund Balance					896,478	119,158	**(777,320)**
Budgeted Staffing					7.0	6.5	**(0.5)**

Salaries and benefits are increasing in 2006-07 due to increased MOU and retirement costs, as well as employee step increases. Transfers for EHAP and rent costs are also increasing. These increases are offset by a decrease in services and supplies. Contingencies are decreasing due to decreased revenues in 2005-06, which also accounts for the estimated decreased fund balance. Revenue is decreased to reflect the recent downward trend.

FINAL BUDGET CHANGES

Due to a significant revenue shortfall in 2005-06, this budget unit's fund balance was reduced by $366,226. Due to this reduction, salaries and benefits, services and supplies, and transfers out were decreased. The budget unit decreased salaries and benefits by $72,187 by eliminating .50 DA Senior Investigator; services and supplies were decreased by $12,001 through a reduction of general office expense, computer hardware expense, and vehicle charges; and transfers out were decreased by $11,324. Also resulting from the decrease in fund balance, contingencies in the amount of $270,714 were eliminated.

Vehicle Fees – Auto Theft

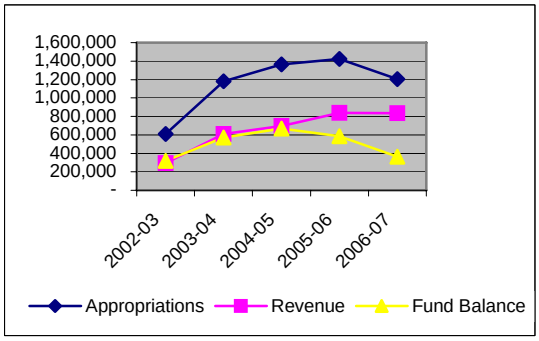
DESCRIPTION OF MAJOR SERVICES

In May of 1995, the San Bernardino County Board of Supervisors adopted a resolution, pursuant to Vehicle Code 9250.14 to impose a $1.00 fee on each San Bernardino County new and renewal vehicle registration to be used to enhance the capacity of local police and prosecutors to deter, investigate, and prosecute vehicle theft crimes. This budget unit represents the District Attorney's share of the $1 registration assessment on vehicles registered in San Bernardino County and funds prosecutors and an investigator assigned to automobile theft crimes countywide. Activities for the vehicle fees – auto theft budget unit are accounted for in the District Attorney's Criminal budget unit, consequently all transfers are made to that budget unit.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND

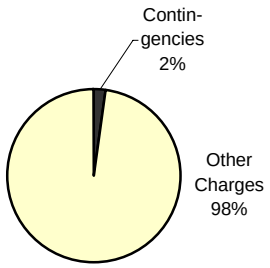
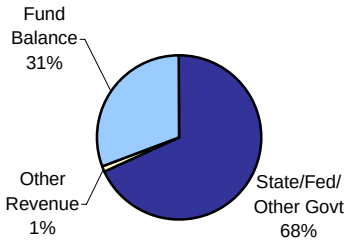


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	461,072	639,671	877,520	1,424,455	1,049,326
Departmental Revenue	718,019	739,225	793,586	838,500	835,468
Fund Balance				585,955	

Actual expenditures are less than budgeted due to no contingencies being expended. Actual revenue from vehicle registration fees was less than budgeted, but this decrease was partially offset by higher than anticipated interest revenue.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: District Attorney
FUND: Vehicle Fees-Auto Theft

BUDGET UNIT: SDM DAT
FUNCTION: Public Protection
ACTIVITY: Judicial

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Transfers	461,072	639,671	877,520	1,049,326	1,049,326	1,179,845	**130,519**
Contingencies	-	-	-	-	375,129	25,751	**(349,378)**
Total Appropriation	461,072	639,671	877,520	1,049,326	1,424,455	1,205,596	**(218,859)**
Departmental Revenue							
Use of Money and Prop	15,170	-	14,767	19,214	13,500	13,500	**-**
State, Fed or Gov't Aid	698,922	739,225	778,819	816,254	825,000	820,000	**(5,000)**
Other Revenue	3,927	-	-	-	-	-	**-**
Total Revenue	718,019	739,225	793,586	835,468	838,500	833,500	**(5,000)**
Fund Balance					585,955	372,096	**(213,859)**

Transfers to the District Attorney's Criminal budget unit are increasing in 2006-07 as a result of higher MOU and retirement costs, as well as increases in Risk Management rates. Inflation and increased central computer charges account for the balance of the increase. Since revenue is decreased to reflect 2005-06 trend, increased costs will be offset through utilization of the budget unit's fund balance. Contingencies are reduced to reflect expenses outpacing revenues.

FINAL BUDGET CHANGES

Contingencies increased by $7,658 due to fund balance being higher than anticipated.

Federal Asset Forfeitures

DESCRIPTION OF MAJOR SERVICES

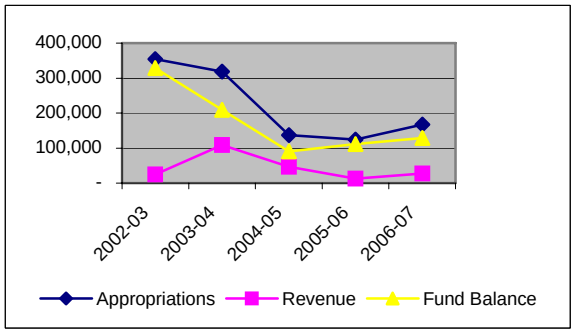
In 1984, Congress enacted the Comprehensive Crime Control Act, which gave federal prosecutors new forfeiture provisions to combat crime. Also created by this legislation was the Department of Justice Assets Forfeiture Fund (AFF). The proceeds from the sale of forfeited assets such as real property, vehicles, businesses, financial instruments, vessels, aircraft, and jewelry are deposited into the AFF and are subsequently used to further law enforcement initiatives.

Under the Equitable Sharing Program, the proceeds from sales of seized assets are often shared with the state and local enforcement agencies that participated in the investigation, which led to the seizure of the assets. This important program enhances law enforcement cooperation between state, local, and federal agencies. This budget unit represents federal asset forfeitures processed by the District Attorney's Federal Asset Forfeiture unit. The U.S. Department of Justice sets forth the terms by which law enforcements may use these funds.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND

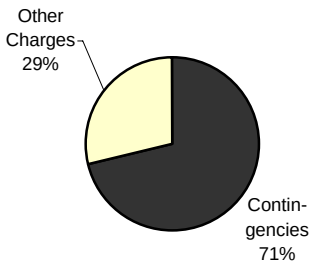
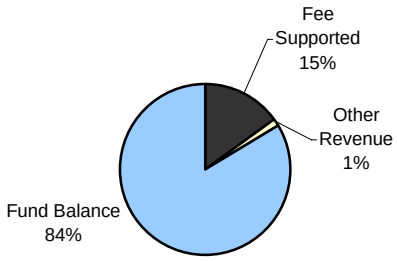


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	227,755	155,000	-	123,949	41,389
Departmental Revenue	110,167	30,370	16,574	12,500	70,000
Fund Balance				111,449	

Actual expenditures are less than budgeted appropriation as no contingencies were expended in 2005-06. However, due to actual revenue being higher than budgeted revenue, an unanticipated operating transfer was made to fund costs associated with law enforcement activities in the State Asset Forfeiture budget unit per terms set forth by the Department of Justice.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: District Attorney
FUND: Federal Asset Forfeitures

BUDGET UNIT: SDN DAT
FUNCTION: Public Protection
ACTIVITY: Judicial

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Services and Supplies	112,302	-	-	-	-	-	**-**
Equipment	57,453	-	-	-	-	-	**-**
Transfers	58,000	155,000	-	41,389	-	48,494	**48,494**
Contingencies	-	-	-	-	123,949	119,066	**(4,883)**
Total Appropriation	227,755	155,000	-	41,389	123,949	167,560	**43,611**
Departmental Revenue							
Fines and Forfeitures	98,358	26,857	14,660	65,158	10,000	25,000	**15,000**
Use of Money and Prop	9,700	3,513	2,065	4,842	2,500	2,500	**-**
Other Revenue	2,109	-	(151)	-	-	-	**-**
Total Revenue	110,167	30,370	16,574	70,000	12,500	27,500	**15,000**
Fund Balance					111,449	140,060	**28,611**

Federal Asset Forfeiture revenue is difficult to predict. Proposed revenue is estimated based upon prior year's actual receipts. Transfers are budgeted to fund costs associated with law enforcement activities per the terms set forth by the U.S. Department of Justice. Qualifying activities include those performed by the District Attorney's State Asset Forfeiture Unit. Due to decreasing revenue, transfers were not made in 2004-05 or budgeted for 2005-06. Higher than anticipated revenue in 2005-06 allowed for a transfer of funds to the State Asset Forfeiture budget unit and will allow for an increased transfer in 2006-07.

FINAL BUDGET CHANGES

Contingencies increased by $10,867 due to fund balance being higher than anticipated.

LAW & JUSTICE GROUP ADMINISTRATION
Jerry L. Harper, Chairman

MISSION STATEMENT

The mission of the Law and Justice Group Executive Committee is to enhance the quality of life, provide for the safety of all citizens, and promote the principles of justice within San Bernardino County by coordinating resources and services, including justice facilities and information management.

STRATEGIC GOALS

1. Reduce the length of time required to move cases through the criminal justice system.

2. Increase amount of grant funding received for Law and Justice Group projects.

3. Reduce the negative effects of gang-related crimes on the citizens of the county.

SUMMARY OF BUDGET UNITS

	2006-07				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
General Fund:					
Law & Justice Group Administration	147,302	5,000	142,302		1.0
Special Revenue Funds:					
2004 Local Law Enforcement Block Grant	2,014	-		2,014	-
2003 US BJA Congressional Mandate Award	330,458	309,902		20,556	-
COPS Technology Grant	246,661	246,661		-	-
2005 Justice Assistance Grant	61,400	385		61,015	-
Southwest Border Prosecution Initiative	2,398,468	2,109,674		288,794	-
2006 Justice Assistance Grant	620,245	620,245		-	-
TOTAL	3,806,548	3,291,867	142,302	372,379	1.0

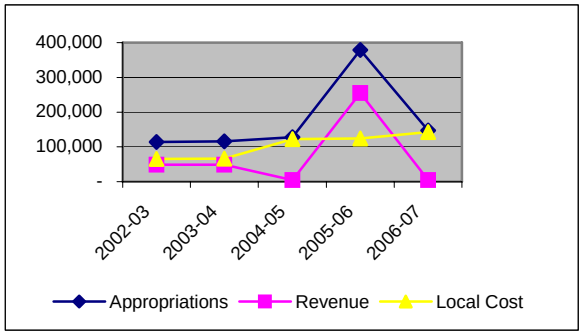
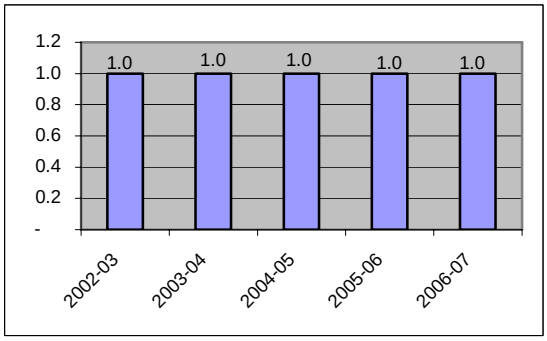
Detailed information for each budget unit is provided, along with a description of the services provided, budget unit history and applicable performance measures.

Law & Justice Group Administration

DESCRIPTION OF MAJOR SERVICES

Under general direction of the Law and Justice Group Chairman, the law and justice departments collaborate on grant applications, projects, and operational enhancements, with assistance and coordination by the administrative analyst for the Law and Justice Group.

BUDGET HISTORY

5-YEAR BUDGET TREND	5-YEAR STAFFING TREND
	

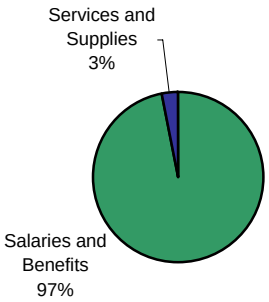
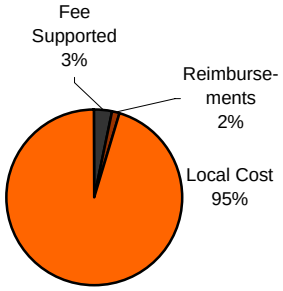
PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	104,396	114,341	123,806	401,923	147,980
Departmental Revenue	49,014	-	297,097	267,694	13,891
Local Cost	55,382	114,341	(173,291)	134,229	134,089
Budgeted Staffing				1.0	

The 2004-05 actual included Southwest Border Prosecution Initiative reimbursements resulting in a negative local cost at year end. These reimbursements were later placed in reserve in accordance with Board policy.

The variance between 2005-06 Modified Budget and Actual Appropriation and Revenue is also due to Southwest Border Prosecution Initiative expenditures and revenue that were not realized in the current year. In order to avoid ongoing variances related to transfers in and out of general fund reserves, the Board approved a new special revenue fund that will account for this revenue.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Law and Justice Group Administration
FUND: General

BUDGET UNIT: AAA LNJ
FUNCTION: Public Protection
ACTIVITY: Judicial

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	99,208	111,600	122,075	137,896	128,059	144,857	**16,798**
Services and Supplies	5,148	2,004	751	9,776	250,862	3,450	**(247,412)**
Central Computer	40	564	790	105	105	988	**883**
Transfers	-	173	190	203	203	257	**54**
Total Exp Authority	104,396	114,341	123,806	147,980	379,229	149,552	**(229,677)**
Reimbursements	-	-	-	-	-	(2,250)	**(2,250)**
Total Appropriation	104,396	114,341	123,806	147,980	379,229	147,302	**(231,927)**
Departmental Revenue							
Use of Money and Prop	15	-	-	-	-	-	**-**
State, Fed or Gov't Aid	-	-	287,097	-	-	-	**-**
Current Services	49,000	-	10,000	5,000	5,000	5,000	**-**
Other Revenue	(1)	-	-	-	-	-	**-**
Total Revenue	49,014	-	297,097	5,000	5,000	5,000	**-**
Operating Transfers In	-	-	-	8,891	250,000	-	**(250,000)**
Total Financing Sources	49,014	-	297,097	13,891	255,000	5,000	**(250,000)**
Local Cost	55,382	114,341	(173,291)	134,089	124,229	142,302	**18,073**
Budgeted Staffing					1.0	1.0	**-**

In 2006-07, the department will incur increased costs to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer and inflationary services and supplies purchases; and will incur decreased costs in worker's compensation. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to other department recommendations.

In 2005-06, revenue was budgeted for a Board-approved program that is now administered through a separate special revenue fund, the Southwest Border Prosecution Initiative.

FINAL BUDGET CHANGES

There are no final budget changes associated with this budget unit.

PERFORMANCE MEASURES		
Description of Performance Measure	**2005-06 Actual**	**2006-07 Projected**
Percentage of L&J Group expenditures with grant funding sources.	N/A	18%

Although grant revenue is deposited in a variety of special revenue funds overseen by the Law & Justice Group, the overall success of this effort is reported above.

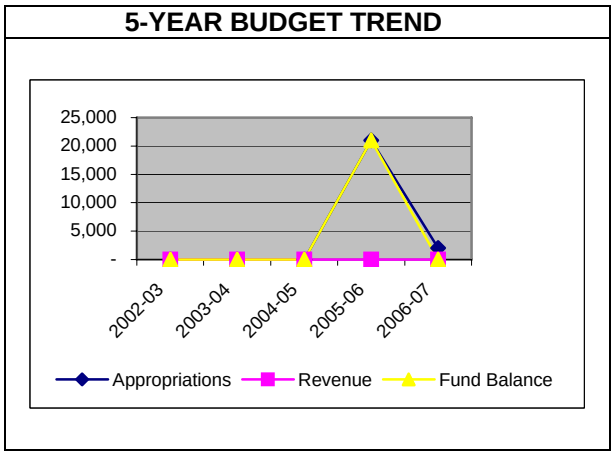
2004 Local Law Enforcement Block Grant

DESCRIPTION OF MAJOR SERVICES

This grant provides funding for projects to reduce crime and improve public safety. An advisory board recommends projects that are submitted by law and justice departments. This allocation covered the purchase of 800mhz radio system enhancements, training equipment, video conferencing equipment, hardware and customized software for offender supervision, and application support and maintenance for the e-Filing system.

There is no staffing associated with this budget unit.

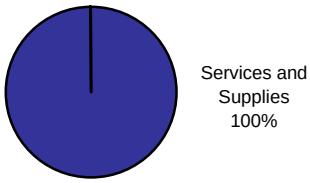
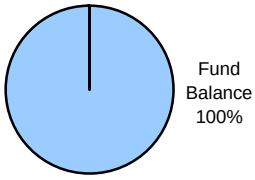
BUDGET HISTORY



PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	-	-	57,077	21,004	19,699
Departmental Revenue	-	-	78,081	-	709
Fund Balance				21,004	

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Law and Justice Group Administration
FUND: 2004 Local Law Enforcement Block Grant

BUDGET UNIT: SDZ LNJ
FUNCTION: Public Protection
ACTIVITY: Judicial

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Services and Supplies	-	-	-	-	-	2,014	**2,014**
Transfers	-	-	57,077	21,713	3,976	-	**(3,976)**
Contingencies	-	-	-	-	17,028	-	**(17,028)**
Total Appropriation	-	-	57,077	21,713	21,004	2,014	**(18,990)**
Departmental Revenue							
Use of Money and Prop	-	-	1,204	709	-	-	**-**
State, Fed or Gov't Aid	-	-	76,877	-	-	-	-
Total Revenue	-	-	78,081	709	-	-	**-**
Fund Balance					21,004	2,014	**(18,990)**

Funding under this grant will be depleted in 2005-06.

FINAL BUDGET CHANGES

Services and supplies increased by $2,014 due to fund balance being higher than anticipated.

2003 US BJA Congressional Mandate Award

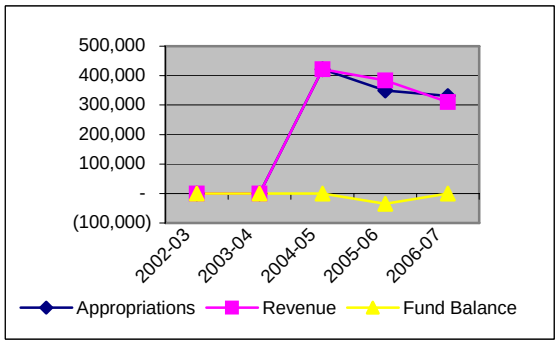
DESCRIPTION OF MAJOR SERVICES

This earmark award provided funding for the initial development of the law enforcement document imaging system called Storage Technology Optical Records Management (STORM). This collaborative project seeks to electronically transmit data and documents between the Sheriff, District Attorney and Superior Court. Ultimately, the project will expand to include Probation, Public Defender and external law enforcement agencies.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND

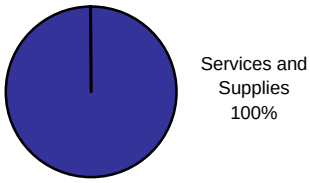
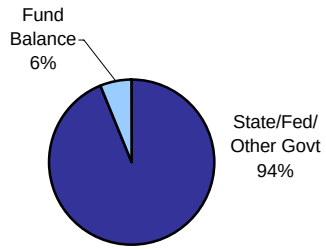


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	-	62,004	45,879	348,902	(20,000)
Departmental Revenue	-	73,314	37,082	383,497	34,594
Fund Balance				(34,595)	

Expenditures under this program are reimbursed after they are incurred, so projected revenue increases proportionately with expenditures. Most anticipated expenditures have been deferred until 2006-07; including a transfer that was reversed due to a project delay.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Law and Justice Group Administration
FUND: US BJA Congressional Mandate Award

BUDGET UNIT: SDY LNJ
FUNCTION: Public Protection
ACTIVITY: Judicial

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Services and Supplies	-	62,004	24,311	-	164,622	121,637	**(42,985)**
Equipment	-	-	21,568	-	98,060	148,821	**50,761**
Transfers	-	-	-	(20,000)	86,220	60,000	**(26,220)**
Total Appropriation	-	62,004	45,879	(20,000)	348,902	330,458	**(18,444)**
Departmental Revenue							
State, Fed or Gov't Aid	-	73,314	37,082	34,594	383,497	309,902	**(73,595)**
Total Revenue	-	73,314	37,082	34,594	383,497	309,902	**(73,595)**
Fund Balance					(34,595)	20,556	**55,151**

The 2006-07 budget reflects a shift in expenses from services and supplies to equipment.

FINAL BUDGET CHANGES

Services and supplies increased by $20,556 due to fund balance being higher than anticipated.

2003 Local Law Enforcement Block Grant

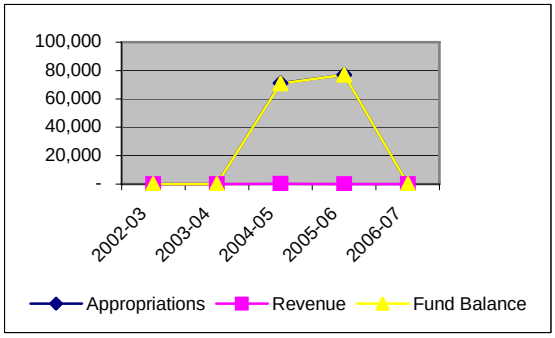
DESCRIPTION OF MAJOR SERVICES

The grant provides funding for projects to reduce crime and improve public safety. An advisory board recommends projects that are submitted by law and justice departments. This allocation covers one probation officer for drug court in Big Bear and Barstow, an inventory control system for the West Valley Detention Center, application support and maintenance for the e-Filing system, and ongoing development of the Storage Technology Optical Records Management (STORM) project.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	-	102,100	40,635	76,926	76,926
Departmental Revenue	-	2,131	3,093	-	-
Fund Balance				76,926	

ANALYSIS OF FINAL BUDGET

GROUP:	**Law and Justice**	**BUDGET UNIT:**	**SDU LNJ**
DEPARTMENT:	**Law and Justice Group Administration**	**FUNCTION:**	**Public Protection**
FUND:	**2003 Local Law Enforcement Block Grant**	**ACTIVITY:**	**Judicial**

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Transfers	-	102,100	40,635	76,926	60,966	-	**(60,966)**
Contingencies	-	-	-	-	15,960	-	**(15,960)**
Total Appropriation	-	102,100	40,635	76,926	76,926	-	**(76,926)**
Departmental Revenue							
Use of Money and Prop	-	2,131	3,093	-	-	-	-
Total Revenue	-	2,131	3,093	-	-	-	**-**
Fund Balance					76,926	-	**(76,926)**

Funding under this grant was depleted in September 2005.

FINAL BUDGET CHANGES

There are no final budget changes associated with this budget unit.

COPS Technology Grant

DESCRIPTION OF MAJOR SERVICES

This earmark award provides funding to begin implementation of the integrated electronic criminal case filing system known as Storage Technology Optical Records Management (STORM), whereby transmittal of document images will occur between the Sheriff, District Attorney, and Superior Court. Ultimately, the project will include Probation, Public Defender and external law enforcement agencies.

There is no staffing associated with this budget unit.

BUDGET HISTORY

This is a newly established budget unit and therefore no history or trend data available.

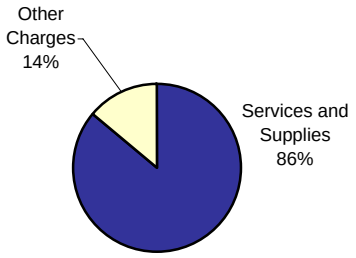
PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	-	-	-	246,661	-
Departmental Revenue	-	-	-	246,661	-
Fund Balance				-	

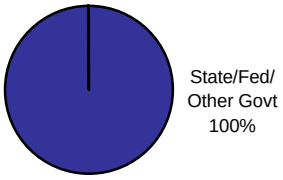
Receipt of this grant was delayed resulting in appropriation and revenue variances.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY



2006-07 FINANCING SOURCES



GROUP: Law and Justice
DEPARTMENT: Law and Justice Group Administration
FUND: COPS Technology Grant

BUDGET UNIT: SEC LNJ
FUNCTION: Public Protection
ACTIVITY: Judicial

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Services and Supplies	-	-	-	-	-	212,661	**212,661**
Equipment	-	-	-	-	-	34,000	**34,000**
Total Appropriation	-	-	-	-	-	246,661	**246,661**
Departmental Revenue							
State, Fed or Gov't Aid	-	-	-	-	-	246,661	**246,661**
Total Revenue	-	-	-	-	-	246,661	**246,661**
Fund Balance					-	-	**-**

FINAL BUDGET CHANGES

There are no final budget changes associated with this budget unit.

2005 Justice Assistance Grant

DESCRIPTION OF MAJOR SERVICES

This federal grant supports a broad range of law enforcement activities to improve the overall criminal justice system. The County of San Bernardino serves as the lead agency and passes allocation through to the various local jurisdictions. Within the county resources are used for e-Filing system maintenance, equipment for mobile command operations, teleconferencing equipment, polygraph testing for offenders, and costs associated with Mental Health Court.

There is no staffing associated with this budget unit.

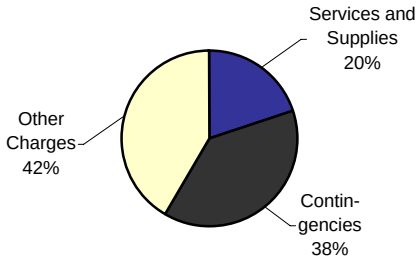
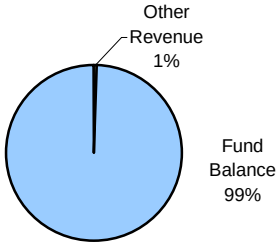
BUDGET HISTORY

This is a newly established budget unit and therefore no history or trend data is available.

PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	-	-	-	1,015,551	958,168
Departmental Revenue	-	-	-	1,015,551	1,019,183
Fund Balance				-	

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Law and Justice Group Administration
FUND: 2005 Justice Assistance Grant

BUDGET UNIT: SEG LNJ
FUNCTION: Public Protection
ACTIVITY: Judicial

	2002-03 Actuals	2003-04 Actuals	2004-05 Actuals	2005-06 Actuals	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Services and Supplies	-	-	-	871,097	-	12,216	**12,216**
Transfers	-	-	-	-	-	25,574	**25,574**
Contingencies	-	-	-	-	-	23,610	**23,610**
Total Appropriation	-	-	-	871,097	-	61,400	**61,400**
Departmental Revenue							
Use of Money and Prop	-	-	-	3,632	-	385	**385**
State, Fed or Gov't Aid	-	-	-	1,015,551	-	-	**-**
Total Revenue	-	-	-	1,019,183	-	385	**385**
Fund Balance					-	61,015	**61,015**

This is a newly established budget unit and therefore no trend data is available. Project expenditures are recommended by member departments and are presented to the Board for approval. Accordingly, a portion of appropriations is held in contingency until approved. In 2005-06, funding was appropriated for the local agencies and county departments. In 2006-07, funding will be recommended for e-Filing system maintenance, and the results of this ongoing effort are reported in terms of the increasing number of cases that are electronically filed.

FINAL BUDGET CHANGES

Contingencies increased by $3,994 due to fund balance being higher than anticipated.

PERFORMANCE MEASURES

Description of Performance Measure	2005-06 Actual	2006-07 Projected
Percent of cases e-Filed.	N/A	15%

Southwest Border Prosecution Initiative

DESCRIPTION OF MAJOR SERVICES

The Law and Justice Group compiles documentation of expenditures for the Southwest Border Prosecution Initiative, a reimbursement project under which jurisdictions in the four Southwestern U.S. Border States (Arizona, California, Texas, and New Mexico) are eligible to be reimbursed for a portion of prosecution and detention costs in federal cases. These funds are used for law and justice activities that support and enhance prosecutorial and detention services.

There is no staffing associated with this budget unit.

BUDGET HISTORY

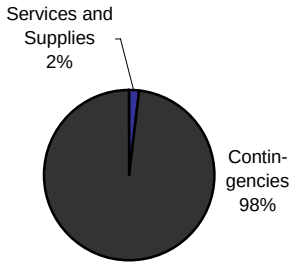
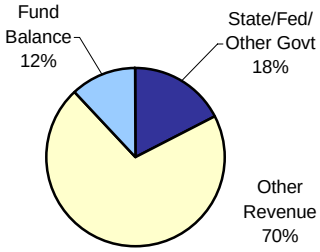
This is a newly established budget unit and therefore no history or trend data is available.

PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	-	-	-	-	-
Departmental Revenue	-	-	-	-	288,794
Fund Balance				-	

Revenue received in 2005-06 is related to the first quarterly receipt since this fund was established mid-year.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Law and Justice Group Administration
FUND: Southwest Border Prosecution Initiative

BUDGET UNIT: SWI LNJ
FUNCTION: Public Protection
ACTIVITY: Judicial

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Services and Supplies	-	-	-	-	-	44,504	**44,504**
Contingencies	-	-	-	-	-	2,353,964	**2,353,964**
Total Appropriation	-	-	-	-	-	2,398,468	**2,398,468**
Departmental Revenue							
Use of Money and Prop	-	-	-	2,392	-	1,500	**1,500**
State, Fed or Gov't Aid	-	-	-	286,402	-	420,000	**420,000**
Total Revenue	-	-	-	288,794	-	421,500	**421,500**
Operating Transfers In	-	-	-	-	-	1,688,174	**1,688,174**
Total Financing Sources	-	-	-	288,794	-	2,109,674	**2,109,674**
Fund Balance					-	288,794	**288,794**

Reimbursements under the SWBPI program were held in reserve until a special revenue fund was recently established. This change is reflected by the budgeted Operating Transfers In, along with projected receipts from the federal government for the upcoming year. Since recommended projects are presented to the Board for approval, appropriation is held in contingencies until approved. In 2004-05 and 2005-06, funding was allocated to the Sheriff, District Attorney and Probation Departments for gang-related law enforcement activities, as well as fixed assets and other projects. In 2006-07, appropriation is included for two previously approved projects: Automated Citation Device Program ($22,500) and Electronic Information Sharing Maintenance and Support Agreement ($22,004).

FINAL BUDGET CHANGES

Contingencies increased by $2,392 due to fund balance being higher than anticipated.

PERFORMANCE MEASURES

Description of Performance Measure	2005-06 Actual	2006-07 Projected
Average gang-related arrests per sweep.	N/A	48
New gang members identified per sweep.	N/A	3

2006 Justice Assistance Grant

DESCRIPTION OF MAJOR SERVICES

This federal grant supports a broad range of law enforcement activities to improve the overall criminal justice system. The County of San Bernardino serves as the lead agency and passes allocations through to various local jurisdictions. Within the County, resources are used for probationer polygraph testing, a restorative justice community corrections program, and costs associated with Drug Courts.

There is no staffing associated with this budget unit.

BUDGET HISTORY

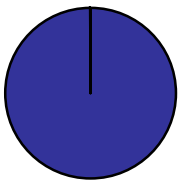
This is a newly established budget unit and therefore no history or trend data is available.

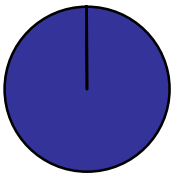
PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	-	-	-	-	-
Departmental Revenue	-	-	-	-	-
Fund Balance				-	

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES





GROUP: Law and Justice
DEPARTMENT: Law and Justice Group Admin
FUND: 2006 Justice Assistance Grant

BUDGET UNIT: SFX LNJ
FUNCTION: Public Protection
ACTIVITY: Judicial

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Services and Supplies	-	-	-	-	-	620,245	**620,245**
Total Appropriation	-	-	-	-	-	620,245	**620,245**
Departmental Revenue							
State, Fed or Gov't Aid	-	-	-	-	-	620,245	**620,245**
Total Revenue	-	-	-	-	-	620,245	**620,245**
Fund Balance					-	-	**-**

FINAL BUDGET CHANGES

The Board approved appropriation and revenue increases of $620,245 for this new grant.

PROBATION
Jerry L. Harper

MISSION STATEMENT

To protect the community through assessment, treatment and control of adult and juvenile offenders by providing a range of effective services based on legal requirements and recognized professional standards.

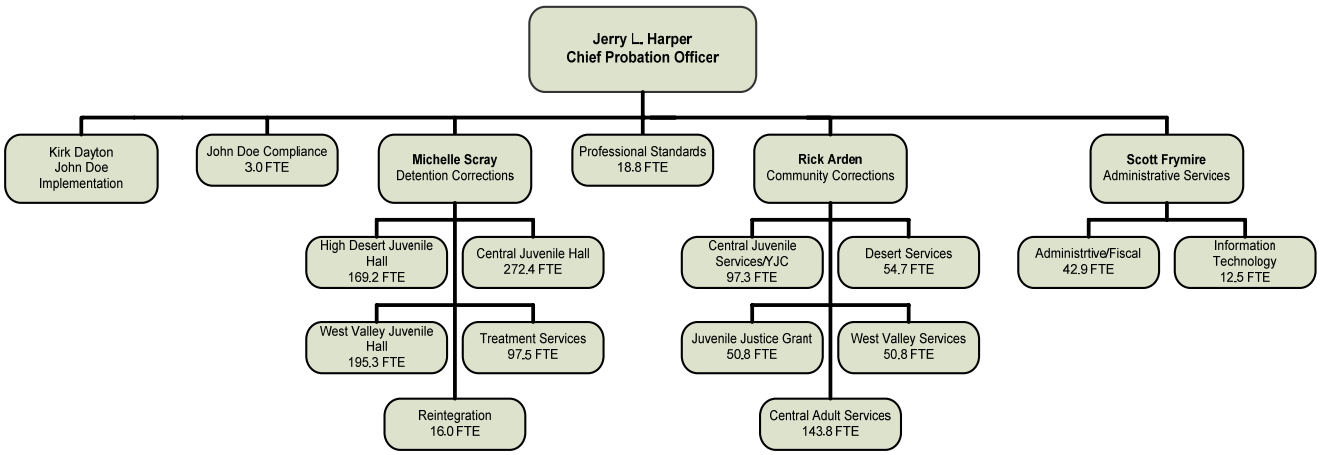
STRATEGIC GOALS

1. Protect the community by providing probation supervision that parallels offender risk.

2. Use risk and needs based classification for juveniles, to provide treatment and ensure safety in juvenile hall.

3. Provide skills based therapy and substance abuse services for youth to be productive in the community.

ORGANIZATIONAL CHART



The organizational chart reflects a growing High Desert Juvenile Hall, the addition of staff related to enhanced treatment and juvenile mental health services, and a smaller Bridges community service program due to funding limitations.

SUMMARY OF BUDGET UNITS

	2006-07				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
General Fund:					
Admin, Corrections & Detention	105,046,634	45,428,918	59,617,716		1,179.2
Court-Ordered Placements	3,808,330	-	3,808,330		-
Special Revenue Funds:					
Juvenile Justice Grant Program	6,008,051	4,673,526		1,334,525	50.8
Asset Forfeiture 15%	13,745	900		12,845	-
Seized Assets	70,115	6,534		63,581	-
TOTAL	114,946,875	50,109,878	63,426,046	1,410,951	1,230.0

Detailed information for each budget unit is provided, along with a description of the services provided, budget unit history and applicable performance measures.

Administration, Corrections and Detention

DESCRIPTION OF MAJOR SERVICES

Probation Administration is responsible for overall management of the department. To ensure safe field services and institutions, administration focuses on leadership with integrity and satisfaction of customers and staff.

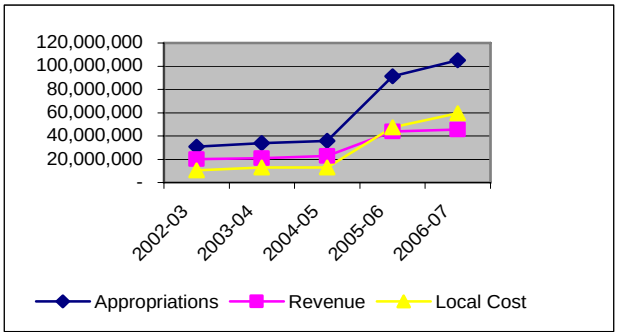
The Community Corrections Bureau (CCB) provides adult and juvenile probationer investigation and case management services. As the primary public safety arm for Probation, the CCB focuses on providing efficient and cost-effective strategies, thereby promoting safe communities and quality of life for all residents in San Bernardino County.

The Detention Corrections Bureau (DCB) operates the county's juvenile detention and assessment centers that protect the community by providing a secure environment for legally detained youth. The centers provide for the medical, educational and other programmatic needs of the minors. The High Desert Juvenile Detention and Assessment Center will expand to 140 beds by March 2007. The DCB houses an average daily population of 500 youth.

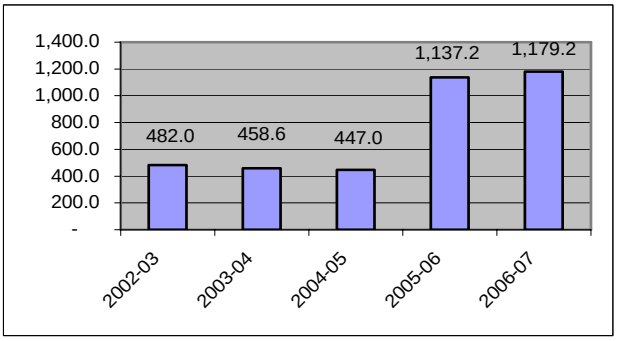
The Probation Department's emphasis on juvenile mental health services is reflected in the 2006-07 budget. Increased costs stem from enhanced identification, assessment and treatment of minors with physical, emotional and mental health needs and learning disabilities. Collaboration with other departments will result in individualized therapy, crisis intervention, counseling, team treatment planning and evidence-based group therapy for minors detained in the three juvenile detention facilities and probation-operated treatment programs.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



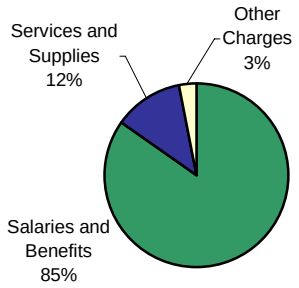
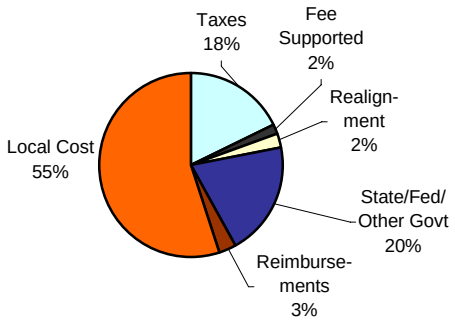
The budget history reflects the combination of Detention and Corrections with Administration and Community Corrections in to one general fund budget unit for the department beginning in 2005-06. This action simplifies the budget tracking process due to staffing rotations and revenue streams that intertwine the bureaus.

PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	32,210,164	32,208,919	38,536,510	94,124,122	91,955,844
Departmental Revenue	21,949,339	24,992,321	21,826,181	44,081,846	44,225,036
Local Cost	10,260,825	7,216,598	16,710,329	50,042,276	47,730,808
Budgeted Staffing				1,139.4	

Actual expenditures in 2005-06 were less than budgeted due to significant salary savings related to vacancies, attrition and budgeted contingencies that were not fully utilized. The Board approved the department's request to reserve $3.7 million in the Juvenile Maximum Security Reserve for renovation of Central Juvenile Hall.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Probation
FUND: General

BUDGET UNIT: AAA PRB
FUNCTION: Public Protection
ACTIVITY: Detention and Correction

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	27,803,932	30,322,363	35,980,744	79,846,142	81,137,364	91,799,034	**10,661,670**
Services and Supplies	6,443,784	3,865,840	5,761,132	12,729,536	11,121,722	12,261,135	**1,139,413**
Central Computer	477,855	311,159	427,255	880,074	815,664	1,129,367	**313,703**
Other Charges	89,280	61,699	267,595	477,976	529,100	485,515	**(43,585)**
Equipment	12,080	-	5,765	38,462	63,000	137,527	**74,527**
Vehicles	-	-	217,173	66,980	120,000	47,250	**(72,750)**
Capitalized Software	-	-	-	22,395	-	-	
Transfers	756,598	867,725	831,250	1,696,183	1,980,531	2,227,608	**247,077**
Contingencies	-	-	-	-	1,200,000	-	**(1,200,000)**
Total Exp Authority	35,583,529	35,428,786	43,490,914	95,757,748	96,967,381	108,087,436	**11,120,055**
Reimbursements	(3,373,365)	(3,518,467)	(5,128,054)	(4,451,904)	(5,609,534)	(3,340,802)	**2,268,732**
Total Appropriation	32,210,164	31,910,319	38,362,860	91,305,844	91,357,847	104,746,634	**13,388,787**
Operating Transfers Out	-	298,600	173,650	650,000	-	300,000	**300,000**
Total Requirements	32,210,164	32,208,919	38,536,510	91,955,844	91,357,847	105,046,634	**13,688,787**
Departmental Revenue							
Taxes	7,266,320	7,432,570	8,413,820	16,875,000	16,875,000	19,287,500	**2,412,500**
Fines and Forfeitures	-	-	1	35	-	-	**-**
Realignment	1,489,998	1,377,085	-	2,700,630	2,700,630	2,700,630	**-**
State, Fed or Gov't Aid	11,945,647	14,999,863	11,739,884	21,683,028	22,624,614	21,736,628	**(887,986)**
Current Services	1,247,374	1,302,778	1,310,332	1,788,567	1,702,600	1,704,160	**1,560**
Other Revenue	-	(157,754)	10,000	-	-	-	**-**
Other Financing Sources	-	37,779	352,144	19,774	-	-	**-**
Total Revenue	21,949,339	24,992,321	21,826,181	43,067,034	43,902,844	45,428,918	**1,526,074**
Operating Transfers In	-	-	-	1,158,002	-	-	**-**
Total Financing Sources	21,949,339	24,992,321	21,826,181	44,225,036	43,902,844	45,428,918	**1,526,074**
Local Cost	10,260,825	7,216,598	16,710,329	47,730,808	47,455,003	59,617,716	**12,162,713**
Budgeted Staffing					1,137.2	1,179.2	**41.9**

In 2006-07, the department will incur increased costs to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer and inflationary services and supplies purchases; and will incur decreased costs in worker's compensation. These are reflected in the Change From 2005-06 Final Budget column along with increased Prop 172 revenue, Board approved mid-year adjustments, mandated costs, further expansion of the High Desert Juvenile Detention and Assessment Center and other programmatic adjustments recommended by the department; for a total net local cost increase of $9,689,386 and 34.0 staff.

The mid-year reclassification of Probation Night Custody Officers to Probation Corrections Officers is included in the proposed budget, at an additional cost of $125,000. The budget also contains significant mandated costs, approved by the Board in April 2006, associated with the implementation of evidence-based treatments in the juvenile halls and probation-operated treatment facilities. These pro-rated costs account for salaries and

benefits, in the ongoing amount of $2,475,000 for 29.7 FTE and $547,043 in one-time costs. Contingencies are reduced by $1,200,000 to offset these increased expenses. Additional programmatic changes will occur in 2007-08 that will result in approximately $825,000 additional ongoing Board approved cost.

Costs associated with the High Desert Juvenile Detention and Assessment Center will increase in 2006-07 as discussed above. The facility's occupancy is projected to increase by 20 beds in September 2006 and an additional 20 beds in March 2007, for a total of 140 youth. The budget includes additional staffing of 39.8 FTE and incremental local cost, in the amount of $2.5 million, predominantly for staffing. Likewise, this number and the corresponding local cost will increase next year to fully fund pro-rated positions and increases in the juvenile detention population.

Other recommended adjustments include the addition of 9.1 new positions, increased rent cost, and a required workers compensation surcharge. These increases are offset by reduced vehicle costs and partially funded positions, totaling (20.4) FTE, due to anticipated vacancies. Staffing is decreased in other programmatic areas. The Probation-To-Work program, consisting of 8.0 FTE, is eliminated due to decreased funding; 9.0 FTE are lost in the Bridges community service program, to offset the loss of Title IV-E revenue, due to changes in eligible claiming; and Prop 36 drug programs and staffing are decreased by 6.3 FTE due to funding reductions.

This budget unit contains growth in Prop 172 taxes of $2,412,500. There is also an increase in fee revenue related to expansion of the Electronic Monitoring Program, and the increase in realignment is a shift in the Human Services funding for Camp Heart Bar, from incentive funds to realignment.

FINAL BUDGET CHANGES

The Board approved an appropriation increase of $251,100 for Fleet Management rate adjustments.

The Board approved an appropriation increase of $94,527 for a Business Process Improvement request for remote probationer reporting kiosks.

The Board approved a $1.1 million revenue realignment revenue reduction with an offsetting increase in local cost to fund the Camp Heart Bar program, as well as $142,000 in local cost to replace HS reimbursements for one probation officer salary, services and supplies, and equipment costs.

The Board approved an appropriation increase of $76,800 for lease costs to expand space for the probation department in the Morongo Basin.

The Board approved appropriation and revenue increases of $79,000 related to a grant for youth programs.

The Board approved an appropriations increase of $808,900 for a new Mentally Ill Offender Supervision Unit consisting of 8.0 positions, two vehicles, and services and supplies.

PERFORMANCE MEASURES		
Description of Performance Measure	**2005-06 Actual**	**2006-07 Projected**
Percentage of new adult offenders assessed with a risk instrument within 60 days of release from custody.	59%	95%
Number of monthly home calls and searches per high risk caseload.	15	20
Percentage of adult offenders referred to treatment programs.	42%	52%
Number of Use of Force incidents per 100 youth each month.	6.3	5.0
Percentage of new convictions following graduation from RYEF.	34%	19%
Percentage of minors testing positive for drugs following RYEF graduation.	44%	19%
Percentage of mentally-impaired offenders that spend spend time in county jail.	N/A	25%
Percentage of probationers that attend counseling or training sessions.	N/A	10%

The performance measures for this budget unit demonstrate an emphasis on appropriate assessment and supervision, to parallel an offender's risk to the community, as well as enhanced treatment options.

Court-Ordered Placements

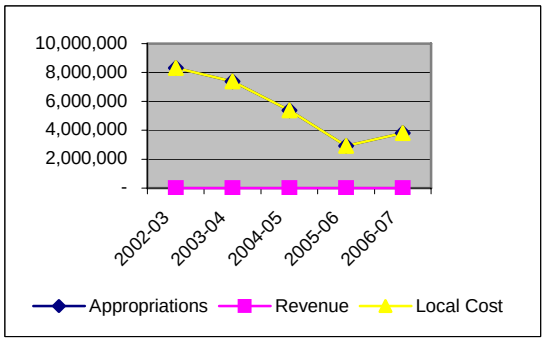
DESCRIPTION OF MAJOR SERVICES

Juveniles are committed to the California Youth Authority or group homes to facilitate their rehabilitation, in an attempt to offer intervention programs that will lead to their future safety and productivity. The county is required to pay costs of support for those minors not eligible for state or federal reimbursement programs. Appropriations are managed in an independent budget to identify expenditures and separate ongoing operational costs.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND

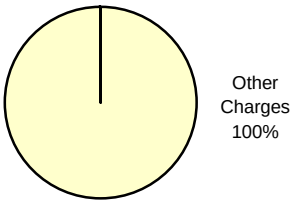
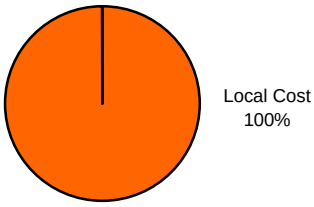


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	6,338,894	3,756,778	2,236,684	2,926,330	2,022,143
Departmental Revenue	18,245	134,007	-	-	-
Local Cost	6,320,649	3,622,771	2,236,684	2,926,330	2,022,143

The department has sought alternatives to reduce court-ordered placements through a variety of programs that offer better service for our clients, and are innovative, efficient, and cost effective. A positive trend shows that placements have decreased significantly, by more than 70% since 2002-03, thereby reducing general fund expenditures.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Probation
FUND: Court-Ordered Placements

BUDGET UNIT: AAA PYA
FUNCTION: Public Protection
ACTIVITY: Detention and Correction

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Other Charges	7,244,059	4,510,214	3,079,255	2,781,439	3,776,330	3,808,330	**32,000**
Total Exp Authority	7,244,059	4,510,214	3,079,255	2,781,439	3,776,330	3,808,330	**32,000**
Reimbursements	(905,165)	(753,436)	(842,571)	(759,296)	(850,000)	-	**850,000**
Total Requirements	6,338,894	3,756,778	2,236,684	2,022,143	2,926,330	3,808,330	**882,000**
Departmental Revenue							
State, Fed or Gov't Aid	18,245	134,007	-	-	-	-	**-**
Total Financing Sources	18,245	134,007	-	-	-	-	**-**
Local Cost	6,320,649	3,622,771	2,236,684	2,022,143	2,926,330	3,808,330	**882,000**

Although expenditures have steadily decreased, appropriation related to commitments of minors to the California Youth Authority and foster care placements are maintained at the existing level of funding for 2006-07 due to population growth in the region and a related increase in juvenile detention and placements.

FINAL BUDGET CHANGES

The Board approved a decrease in reimbursements by replacing realignment funding with local cost.

Juvenile Justice Grant Program

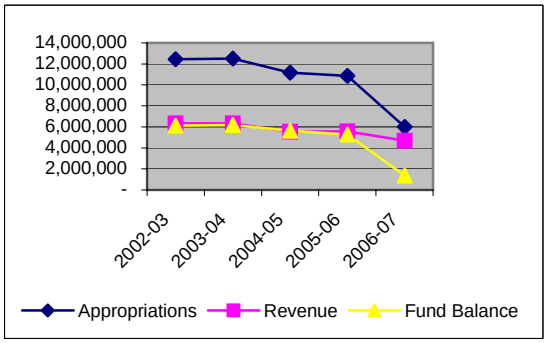
DESCRIPTION OF MAJOR SERVICES

The Juvenile Justice Crime Prevention Act allocates state resources annually to fund programs that address juvenile crime prevention and focus on public safety. The Juvenile Justice Coordinating Council, mandated to oversee local programming, consists of a variety of county and community leaders that develop and recommend the Comprehensive Multi-Agency Juvenile Justice Plan. This Plan identifies and addresses public safety gaps in services for juvenile offenders and their families throughout San Bernardino County.

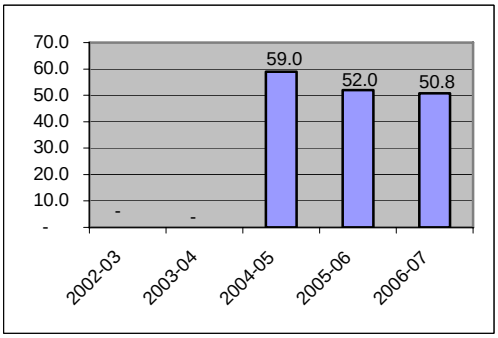
Current programs include Day Reporting Centers, House Arrest Program, SUCCESS Program, School Probation Officers, and a variety of others, each designed to effectively meet the diverse needs of youth.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

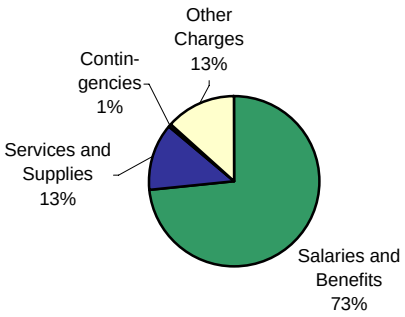
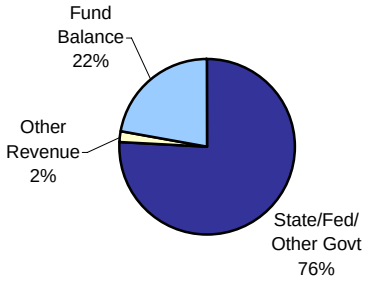


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	5,948,667	5,873,242	5,651,433	10,857,416	5,681,990
Departmental Revenue	6,080,669	5,312,611	5,582,332	5,578,586	1,737,484
Fund Balance				5,278,830	
Budgeted Staffing				52.0	

The 2005-06 budget reflects increased appropriation, as compared to actual expenditures, because it includes the state allocations that remain in contingency for the following year. Revenue is less than budgeted due to a change in the timing of payments at the state level to reduce advance payments that have been deposited with local governments far in advance of program expenditures.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Probation
FUND: Juvenile Justice Grant

BUDGET UNIT: SIG PRG
FUNCTION: Public Protection
ACTIVITY: Detention and Correction

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	-	-	3,866,857	4,010,361	4,215,424	4,410,758	**195,334**
Services and Supplies	-	-	1,106,721	937,682	590,107	709,820	**119,713**
Central Computer	-	-	45,231	3,573	3,597	48,703	**45,106**
Other Charges	-	-	1,326	890	600	612	**12**
Transfers	5,948,667	5,873,242	631,298	729,484	768,858	804,900	**36,042**
Contingencies	-	-	-	-	5,278,830	33,258	**(5,245,572)**
Total Requirements	5,948,667	5,873,242	5,651,433	5,681,990	10,857,416	6,008,051	**(4,849,365)**
Departmental Revenue							
Use of Money and Prop	255,418	161,272	164,121	136,988	124,217	115,328	**(8,889)**
State, Fed or Gov't Aid	5,825,251	5,151,339	5,407,635	1,590,486	5,454,369	4,558,198	**(896,171)**
Current Services	-	-	2,196	-	-	-	**-**
Other Revenue	-	-	-	80	-	-	**-**
Other Financing Sources	-	-	8,380	9,930	-	-	**-**
Total Financing Sources	6,080,669	5,312,611	5,582,332	1,737,484	5,578,586	4,673,526	**(905,060)**
Fund Balance					5,278,830	1,334,525	**(3,944,305)**
Budgeted Staffing					52.0	50.8	**(1.2)**

In 2006-07, the department will incur increased costs to maintain current services, such as negotiated labor agreements, retirement, risk management, worker's compensation, central computer, professional services and other inflationary services and supplies purchases; and will limit vehicle charges to offset a portion of the increased costs.

Other changes include 1.2 decrease in staffing, related to anticipated salary savings and the transfer of one position to administration. Contingencies are also decreased as previously discussed.

Revenue is reduced due to the shift in the state's payment schedule (reflects a 25% reduction), and is partially offset by increased revenues from school districts for the on-site probation officers.

FINAL BUDGET CHANGES

Contingencies decreased by $40,503 due to fund balance being lower than anticipated.

Asset Forfeiture 15%

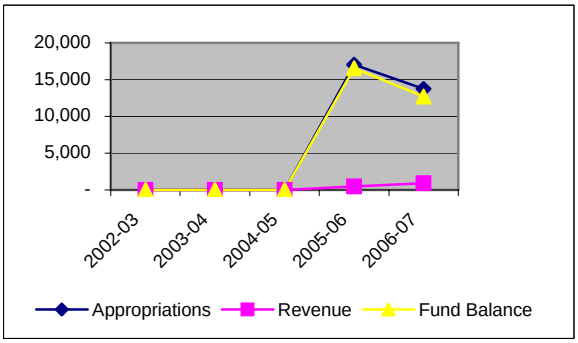
DESCRIPTION OF MAJOR SERVICES

State of California Health and Safety Code Section 11489 mandates that fifteen percent of distributed seizure funds be used for the sole purpose of funding programs designed to combat drug abuse and divert gang activity, including drug and gang unit expenses not reimbursed through other sources.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



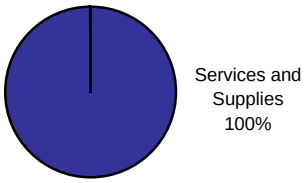
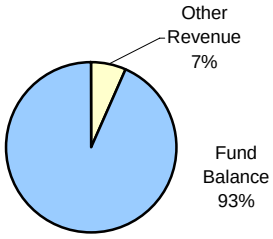
This budget unit was established in 2004-05.

PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	-	-	-	17,051	2,000
Departmental Revenue	-	-	16,551	500	(1,706)
Fund Balance				16,551	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in this budget unit are typically less than budget. The amount not expended in 2005-06 has been re-appropriated in the 2006-07 budget.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Probation
FUND: Asset Forfeiture 15%

BUDGET UNIT: SYM PRB
FUNCTION: Public Protection
ACTIVITY: Judicial

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Services and Supplies	-	-	-	2,000	17,051	13,745	**(3,306)**
Total Appropriation	-	-	-	2,000	17,051	13,745	**(3,306)**
Departmental Revenue							
Use of Money and Prop	-	-	-	(1,706)	-	400	**400**
Other Revenue	-	-	16,551	-	500	500	**-**
Total Revenue	-	-	16,551	(1,706)	500	900	**400**
Fund Balance					16,551	12,845	**(3,706)**

The entire unreserved fund balance has been appropriated in 2006-07. The initial deposit in this fund was an accumulation over time, and minimal revenue is received per year for seizures.

FINAL BUDGET CHANGES

Services and supplies increased by $159 due to fund balance being higher than anticipated.

Seized Assets

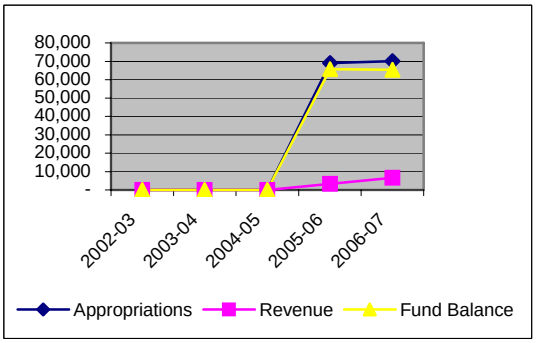
DESCRIPTION OF MAJOR SERVICES

This fund accounts for Probation's proportionate share of asset forfeitures seized in conjunction with federal and state agencies. Expenditures for this fund include safety equipment and training expenses not reimbursed through other sources.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



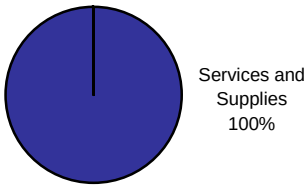
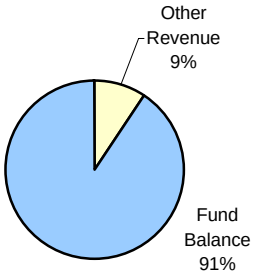
This budget unit was established in 2004-05.

PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	-	-	-	68,987	6,359
Departmental Revenue	-	-	65,652	3,334	4,288
Fund Balance				65,653	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in this budget unit are typically less than budget. The amount not expended in 2005-06 has been re-appropriated in the 2006-07 budget.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Probation
FUND: Seized Assets

BUDGET UNIT: SYN PRB
FUNCTION: Public Protection
ACTIVITY: Judicial

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Services and Supplies	-	-	-	5,559	68,393	70,115	**1,722**
Transfers	-	-	-	800	-	-	**-**
Contingencies	-	-	-	-	594	-	**(594)**
Total Appropriation	-	-	-	6,359	68,987	70,115	**1,128**
Departmental Revenue							
Use of Money and Prop	-	-	60	2,087	-	3,200	**3,200**
Other Revenue	-	-	65,592	2,201	3,334	3,334	**-**
Total Revenue	-	-	65,652	4,288	3,334	6,534	**3,200**
Fund Balance					65,653	63,581	**(2,072)**

The entire unreserved fund balance has been appropriated in 2006-07.

FINAL BUDGET CHANGES

Services and supplies decreased by $1,872 due to fund balance being lower than anticipated.

PUBLIC DEFENDER
Doreen Boxer

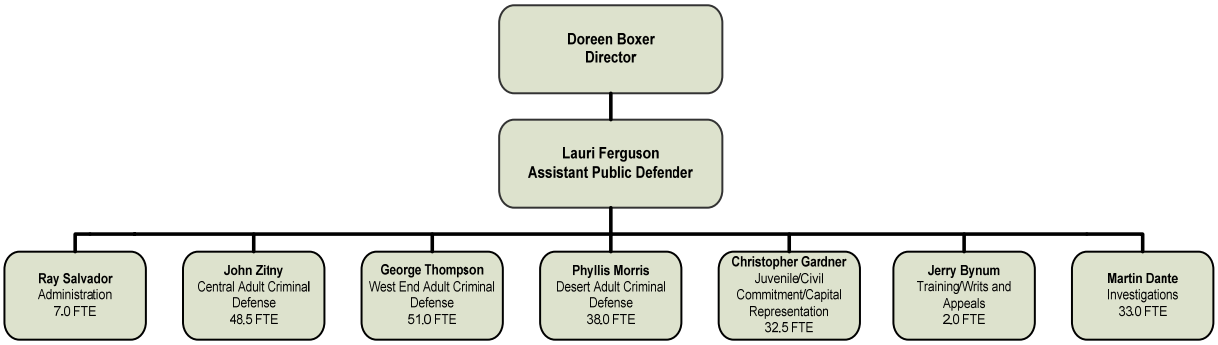
MISSION STATEMENT

The Public Defender protects the statutory and constitutional rights of individuals by providing skilled legal counsel and zealous courtroom advocacy at all critical phases of state-level criminal and civil commitment litigation.

STRATEGIC GOALS

1. Reduce backlog of old cases.
2. Reduce personal conflicts between staff and clients.
3. Increase training in all classifications and institute a new mentoring program to “train our successors.”
4. Reduce number of declared conflicts.
5. Reduce number of cases from which this office is relieved.
6. Provide constitutionally mandated representation at all critical phases of criminal litigation.

ORGANIZATIONAL CHART



DESCRIPTION OF MAJOR SERVICES

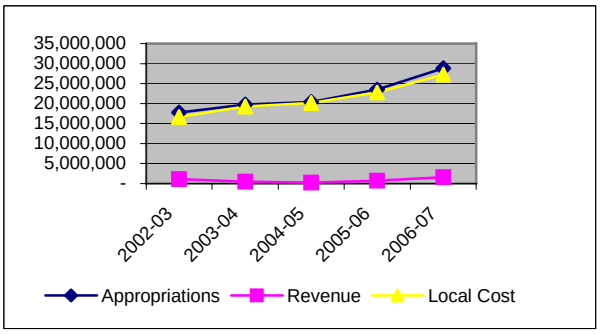
The Public Defender represents indigent clients in misdemeanor, felony, juvenile delinquency, and mental health civil commitment cases. The Public Defender's Office plays a key role in the timely administration of justice by providing constitutionally mandated legal services to indigent clients at every critical stage of the proceedings. Services provided by the Public Defender include investigating the underlying facts and circumstances of each case, performing legal research, writing briefs and writs, counseling clients regarding their legal rights and applicable procedures, negotiating with prosecuting authorities, filing and litigating pre-trial motions, and conducting bench and jury trials.

The present Public Defender was appointed on March 14, 2006 and is currently assessing internal organization, office efficiency, and the Public Defender's ability to keep pace with the County's rapidly growing criminal filings. The newly appointed Public Defender is focused on establishing stability within the department, addressing significant chronic staffing shortages, and updating antiquated technological processes so the department can deliver exceptional representation at all critical stages of litigation.

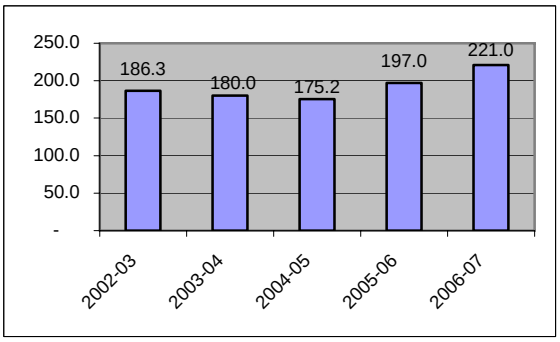
In addition, the Public Defender is in the process of completing a comprehensive needs assessment and will present those findings to the San Bernardino County Board of Supervisors as soon as they are available.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

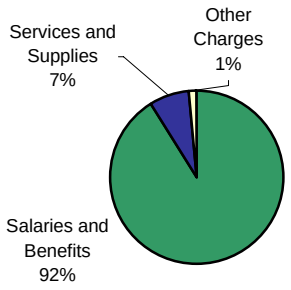
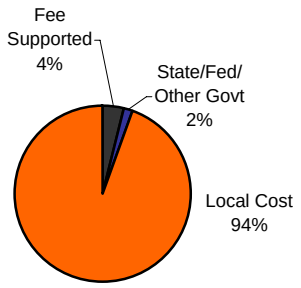


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	18,987,647	19,351,644	21,714,034	25,057,423	24,301,876
Departmental Revenue	1,140,378	280,609	621,504	1,034,585	1,163,105
Local Cost	17,847,269	19,071,035	21,092,530	24,022,838	23,138,771
Budgeted Staffing				207.0	

Actual expenditures were less than budgeted due to salaries and benefits savings resulting from new positions that were not filled for the entire year. Actual revenue is higher than budget due to an increase in current service revenue.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Public Defender
FUND: General

BUDGET UNIT: AAA PBD
FUNCTION: Public Protection
ACTIVITY: Judicial

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	16,497,356	17,234,438	18,498,044	21,879,392	21,521,505	26,295,852	**4,774,347**
Services and Supplies	2,116,703	1,808,384	2,556,733	1,996,507	1,637,046	1,959,560	**322,514**
Central Computer	137,183	97,768	123,443	165,499	153,605	192,949	**39,344**
Other Charges	667	-	-	-	-	-	**-**
Equipment	40,196	-	182,648	68,504	-	-	**-**
Vehicles	-	-	175,985	-	-	202,303	**202,303**
Transfers	195,542	211,054	191,159	191,974	183,384	211,618	**28,234**
Total Exp Authority	18,987,647	19,351,644	21,728,012	24,301,876	23,495,540	28,862,282	**5,366,742**
Reimbursements	-	-	(13,978)	-	-	-	**-**
Total Appropriation	18,987,647	19,351,644	21,714,034	24,301,876	23,495,540	28,862,282	**5,366,742**
Departmental Revenue							
State, Fed or Gov't Aid	92,191	24,731	54,551	213,369	-	500,000	**500,000**
Current Services	1,048,187	255,878	463,903	878,816	700,000	1,100,000	**400,000**
Other Revenue	-	-	103,050	70,920	-	-	**-**
Total Revenue	1,140,378	280,609	621,504	1,163,105	700,000	1,600,000	**900,000**
Local Cost	17,847,269	19,071,035	21,092,530	23,138,771	22,795,540	27,262,282	**4,466,742**
Budgeted Staffing					197.0	221.0	**24.0**

In 2006-07, the department will incur increased costs in salaries and benefits due primarily to MOU and retirement cost increases combined with salary step increases and a mid-year increase that added 10.0 full time employees (1.0 Investigative Technician, 2.0 Office Assistant III, 1.0 Office Assistant IV, 1.0 Automated Systems Technician, 1.0 Social Services Practitioner, 1.0 Interviewer, 2.0 Deputy Public Defender IV, and 1.0 Supervising Deputy Public Defender). Services and supplies are increasing due to inflation and non-inventoriable equipment expense; central computer charges are also increasing. Vehicles are increased to reflect the purchase of six new vehicles that will be used primarily by the investigative staff. Transfers are increased to reflect increased EHAP and rent costs.

Increased revenue from current services will partially offset increased costs. In addition, the state has resumed payment of SB 90 claims, which accounts for the increase in state aid.

FINAL BUDGET CHANGES

Final budget changes include the approval of eight of the department's policy items: (1) Office Support Staff for the Barstow office at a cost of $51,684 that added 1.0 Office Assistant II; (2) Writs and Appeals/Training at a cost of $244,252, which added 2.0 positions (1.0 Deputy PD and 1.0 Office Assistant) to litigate matters on the appellate level and provide training to all attorneys in the office; (3) Arraignment Staffing at a cost of $428,215,

which added 3.0 positions (2.0 Deputy PD and 1.0 Office Assistant) to staff the Arraignment Court so the Public Defender can provide constitutionally mandated representation at arraignments; (4 and 5) Additional 4.0 attorney positions at a cost of $735,852 – 2.0 in Central Division and 2.0 in the Juvenile Division – to handle extremely high caseloads and assist in eliminating the current backload; (6) Conversion of two extra help positions to regular positions at a cost of $83,402; (7) Addition of 1.0 Supervising Attorney at a cost of $196,254 for the Juvenile Division; and (8) Three (3.0) Investigator positions at a cost of $415,113, which includes three vehicles, for the juvenile, west, and central divisions. The total staff added for the policy items equals 14.0 positions at a total cost of $2,154,772 ($1,819,390 salaries and benefits, $260,382 services and supplies; and $75,000 for vehicles).

In addition to the above approved policy items, the department was given a local cost increase of $14,531 related to Public Defender Investigator classification actions as approved by the Board on June 6, 2006.

The Board approved an appropriation increase and local cost of $27,300 for Fleet Management rate adjustments.

PERFORMANCE MEASURES

Description of Performance Measure	2005-06 Actual	2006-07 Projected
Reduce number of old cases (more than 180 days for felonies, 120 days for misdemeanors).	N/A	10%
Reduce Marsden Hearings.	N/A	10%
Increase Training Spending.	N/A	15%
Reduce number of cases that office is relieved of and reduce backlog.	N/A	30%
Increase in-house training in all classifications.	N/A	100%
Provide representation at all critical phases of litigation.	N/A	30%

SHERIFF-CORONER
Gary S. Penrod

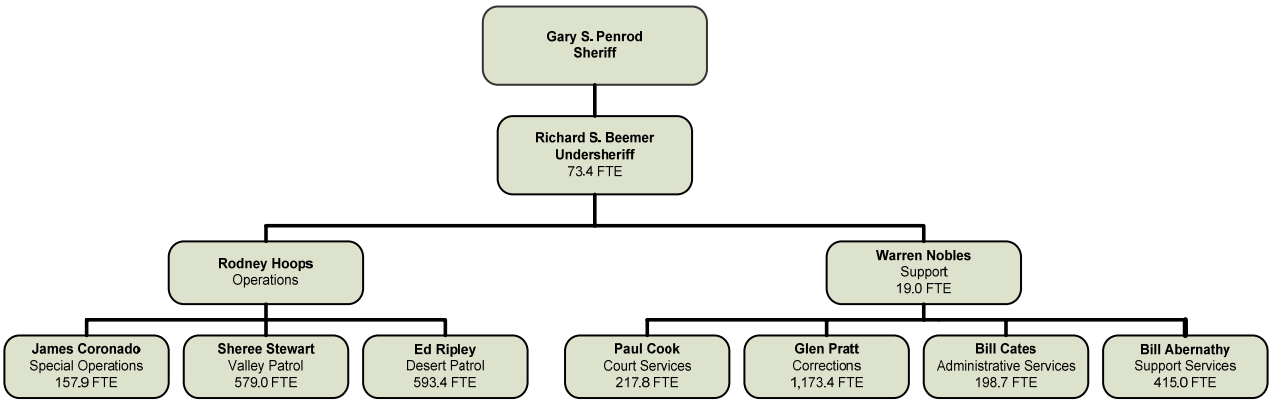
MISSION STATEMENT

To provide professional public safety services to residents and visitors of San Bernardino County so they can be safe and secure in their homes and businesses.

STRATEGIC GOALS

1. Enhance response capabilities to disasters and other significant emergencies.
2. Enhance inmate and officer safety in our detention and corrections operations, including court security functions.
3. Enhance the service capability of Coroner operations.
4. Enhance first responder and investigative follow-up capability to reported crimes.

ORGANIZATIONAL CHART



SUMMARY OF BUDGET UNITS

	2006-07				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
Sheriff-Coroner	376,188,213	242,597,731	133,590,482		3,426.6
Special Revenue Funds:					
Contract Training	3,456,957	2,098,129		1,358,828	-
Public Gatherings	2,452,153	1,723,893		728,260	12.0
Aviation	3,338,570	1,375,000		1,963,570	-
IRNET Federal	1,303,041	665,000		638,041	-
IRNET State	427,041	316,000		111,041	-
Federal Seized Assets (DOJ)	584,972	285,000		299,972	-
Federal Seized Assets (Treasury)	60,883	55,000		5,883	-
State Seized Assets	1,203,075	785,225		417,850	-
Vehicle Theft Task Force	1,130,046	817,000		313,046	-
Search and Rescue	372,786	87,102		285,684	-
CAL-ID Program	3,850,631	3,850,631		-	-
COPSMORE Grant	1,686,354	1,268,164		418,190	-
Capital Project Fund	920,102	405,000		515,102	-
Court Services Auto	1,152,967	315,000		837,967	-
Court Services Tech	677,507	175,975		501,532	-
TOTAL	398,805,298	256,819,850	133,590,482	8,394,966	3,438.6

Detailed information for each budget unit is provided, along with a description of the services provided, budget unit history and applicable performance measures.

Sheriff-Coroner

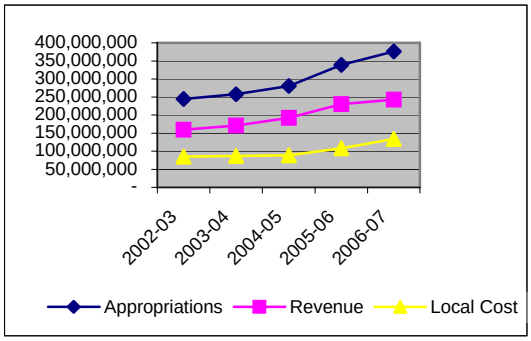
DESCRIPTION OF MAJOR SERVICES

The Sheriff acts as chief law enforcement officer, coroner and director of safety and security for the county, by providing a full range of services throughout the unincorporated areas, as well as to 14 cities that contract for law enforcement protection.

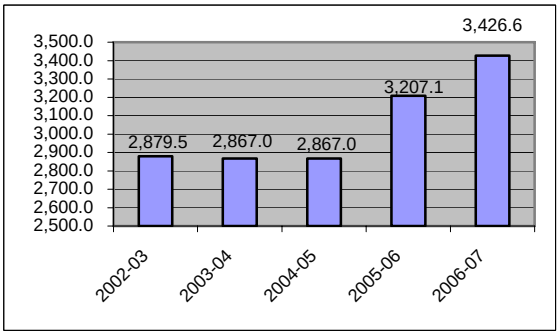
The general law enforcement mission is carried out through the operation of 10 county stations and a centralized headquarters, using basic crime and narcotic investigations, a crime laboratory and identification bureau, central records, communications dispatch, and an aviation division for general patrol and search and rescue activities. The Sheriff also contracts with the courts to provide security and civil processing, and manages four major detention facilities – Central Detention Center, Glen Helen Rehabilitation Center, West Valley Detention Center and Adelanto Detention Center. The department also operates a regional law enforcement training center and emergency driver training facility.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



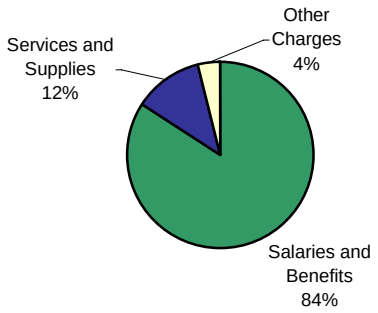
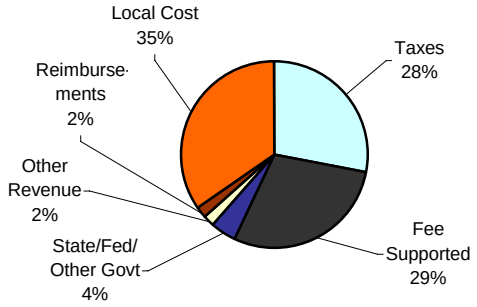
The budget history reflects the Sheriff-Coroner merger beginning in 2005-06.

PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	245,030,513	265,814,894	302,366,319	355,527,994	354,782,886
Departmental Revenue	159,912,837	179,407,559	202,932,952	241,506,126	231,071,559
Local Cost	85,117,676	86,407,335	99,433,367	114,021,868	123,711,327
Budgeted Staffing				3,258.4	

The revenue variance is primarily due to a reduction in available housing for federal prisoners because of the significant growth in county inmate population. In addition, contract city revenue is reduced for the time period that any approved positions were vacant. Expenses were slightly lower than expected due to salary savings resulting from a delayed opening of the newly acquired Adelanto Detention Center.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner
FUND: General

BUDGET UNIT: AAA SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	204,433,887	228,638,667	246,772,378	291,294,395	285,798,613	322,730,354	**36,931,741**
Services and Supplies	36,439,625	35,506,910	40,537,325	42,161,179	37,013,496	42,712,620	**5,699,124**
Central Computer	1,956,883	1,931,868	2,371,097	2,915,960	2,760,882	3,311,320	**550,438**
Other Charges	1,305,944	1,408,151	1,600,260	1,879,850	1,827,050	1,877,050	**50,000**
Equipment	674,725	339,164	9,079,622	7,581,673	6,221,000	4,062,327	**(2,158,673)**
Vehicles	4,141,725	1,754,053	4,218,158	4,050,816	3,520,000	5,163,044	**1,643,044**
Capitalized Software	-	-	-	-	-	1,000,000	**1,000,000**
Transfers	1,185,378	1,842,843	1,469,235	1,543,544	2,035,364	2,132,607	**97,243**
Total Exp Authority	250,138,167	271,421,656	306,048,075	351,427,417	339,176,405	382,989,322	**43,812,917**
Reimbursements	(5,120,087)	(5,606,762)	(6,916,570)	(3,433,018)	(6,660,511)	(7,294,431)	**(633,920)**
Total Appropriation	245,018,080	265,814,894	299,131,505	347,994,399	332,515,894	375,694,891	**43,178,997**
Operating Transfers Out	12,433	-	3,234,814	6,788,487	6,000,000	493,322	**(5,506,678)**
Total Requirements	245,030,513	265,814,894	302,366,319	354,782,886	338,515,894	376,188,213	**37,672,319**
Departmental Revenue							
Taxes	65,985,189	72,910,000	82,760,025	105,900,000	103,300,000	108,010,000	**4,710,000**
Licenses & Permits	25,675	6,319	5,942	5,446	10,000	7,500	**(2,500)**
Fines and Forfeitures	4,972	4,384	3,606	2,305	5,000	5,000	**-**
Use of Money and Prop	5,830	3,526	3,243	5,019	4,500	4,500	**-**
State, Fed or Gov't Aid	23,836,515	26,539,160	23,623,030	23,136,846	27,177,900	16,523,846	**(10,654,054)**
Current Services	66,646,616	71,327,032	83,538,087	93,883,949	92,878,910	110,433,609	**17,554,699**
Other Revenue	3,331,414	5,771,468	5,776,497	5,711,059	5,077,500	5,379,000	**301,500**
Other Financing Sources	-	-	435,558	605,061	1,000,000	500,000	**(500,000)**
Total Revenue	159,836,211	176,561,889	196,145,988	229,249,685	229,453,810	240,863,455	**11,409,645**
Operating Transfers In	76,626	2,845,670	6,786,964	1,821,874	986,893	1,734,276	**747,383**
Total Financing Sources	159,912,837	179,407,559	202,932,952	231,071,559	230,440,703	242,597,731	**12,157,028**
Local Cost	85,117,676	86,407,335	99,433,367	123,711,327	108,075,191	133,590,482	**25,515,291**
Budgeted Staffing					3,207.1	3,426.6	**219.5**

In 2006-07, the department will incur increased costs of $8,529,056 for negotiated labor agreements; an increase of $6,386,019 in retirement costs; $925,601 for risk management; $562,355 in central computer charges; and inflationary services and supplies purchases of $574,371; and will incur decreases totaling $1,646,170 in worker's compensation. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to full year funding for the Adelanto Detention Center, position reclassifications, Board approved mid-year adjustments, mandated programs and department recommendations. Full-year funding for the Adelanto Detention Center resulted in a net increase of $3,751,812 in local cost and 30.3 FTE. This increase reflects full year funding for general employee classifications. Due to advanced training requirements, safety personnel were budgeted for the full year in 2005-06. In addition, the Board approved reclassification of several dispatcher, criminalist, medical examiner and secretarial positions totaling nearly

$350,000 due to operational changes in various divisions including the coroner's office. The coroner division also received mid-year approval for an additional 14.0 FTE in staffing for a $1,168,483 increase in salaries and benefits and $50,000 in services and supplies for increase in autopsy contract costs.

Other mid-year increases in law enforcement consist of the addition of 36.0 personnel to city contracts, 7.0 deputies for the court security contract, and 12.0 new patrol deputies for unincorporated areas. These 53 positions result in an increase of $5,923,326 in appropriations with corresponding revenue. The department is requesting approval for the reclassification of one Office Assistant III to Sheriff's Custody Assistant for the Barstow Station.

In addition, the newly-established Immigration and Customs Enforcement Unit at West Valley Detention Center resulted in the mid-year addition of 9.0 full-time positions, at a cost of $631,044. The Board approved 6.0 FTE for a San Manuel patrol contract, at $715,000, plus 1.0 FTE for $66,000 for the work release program during the year.

The remaining departmental adjustments include the addition of 16.4 FTE deputy trainees to accommodate additional academy training to meet workload demands; 8.5 new positions including administration, information technology, nursing and County security contracts administration; and a net decrease of 10.7 FTE in extra help positions and overtime, in order to fully fund partially budgeted full-time positions in dispatch, motor pool, crime lab and training. The net cost of these adjustments is $648,076. Proposed reclassifications for three Sheriff's Civil Technicians to one Office Specialist and two Office Assistant II's are included in the budget, as well as the reclassification of an Automated Systems Analyst I to Systems Support Analyst II. These changes will support operational plans in the coming year.

Equipment costs appear to be decreasing significantly, but the change is due to the purchase of one helicopter that was budgeted last year. Vehicle expenditures are increasing, as the department plans to purchase a replacement jail bus for $500,000. Reimbursements are increased in 2006-07 due to the sheriff's administration of the appropriations and revenue related to County security contracts, a process that the department has informally managed for some time. The budget also reflects a large decrease in transfers, as discussed below.

Anticipated growth in Prop 172 revenue is estimated at $13.5 million, $10,899,572 of which is allocated in target. The remaining (unallocated) $2,600,000 is available to the Department and is intended to be included in the 2006-07 budget as a final budget adjustment. The change from 2005-06 appears to be smaller because it does not include one-time allocations totaling $8.8 million that were included previously and budgeted as operating transfers.

Federal U.S. Marshal Service revenue, including transportation and medical reimbursements, is reduced by $10.7 million in 2006-07 due to our mandate to provide housing for County prisoners. With rapid population growth, the Sheriff's Department has experienced a steep and rapid increase in housing requirements. The County's contract with the Marshal requires a minimum of 320 beds to house federal inmates through April 2009.

Revenue from law enforcement contracts is increasing in 2006-07 by almost the same amount, approximately $11 million. This is due to amendments increasing staff and vehicles, and also the increases in staff costs related to MOU adjustments and benefits.

FINAL BUDGET CHANGES

The Board approved an appropriation increase of $67,000 and a revenue increase of $20,900 for Fleet Management rate adjustments.

The Board approved a Business Process Improvement request for a Laboratory Information Management System (LIMS), resulting in an appropriation increase of $1,900,000.

The Board approved an appropriation increase of $120,000 for lease costs to expand and relocate high desert morgue operations.

The Board approved appropriation and revenue increases totaling $490,208, related to Homeland Security and Department of Boating and Waterways grants.

The Board approved an appropriation increase of $500,000 to replace a jail bus, and an additional $400,000 for taser purchases for deputies in unincorporated patrol areas.

The Board approved an appropriation increase of $1,505,748 for the addition of 12.0 unincorporated patrol deputies.

The Board approved appropriation and revenue increases totaling $6,496,787 for contract city amendments, to add 48.0 positions, services and supplies, equipment, and vehicles.

The Board approved an appropriation and revenue increase of $2,610,428, reflecting unallocated Prop 172 growth, to fund a portion of the department's computer replacement program and 28 new positions, including dispatchers, medical personnel, booking officers, and a patrol sergeant.

The Board approved appropriation increases totaling $348,729 with offsetting reimbursements of $241,229, for classification actions relating to a nursing classification study, reclassification of a maintenance manager, restoration of a crime prevention coordinator, and the addition of 2.0 criminalists whose costs are reimbursed by a trust fund.

The Board approved appropriation and revenue increases of $156,500 related to fee changes for polygraphs, the work release program, and reserve deputies for public gatherings.

PERFORMANCE MEASURES

Description of Performance Measure	2005-06 Actual	2006-07 Projected
Number of inmate-on-inmate assaults per 1,000 prisoners per month.	11.5	10.35
Percentage of autopsies performed per reportable deaths.	6%	16%
Average number of floor sleepers per month.	126	63
Calls for service per patrol officer.	961	865
Ratio of injuries to use-of-force incidents.	1.2	0.4
Number of incoming calls per dispatcher.	10,210	9,189
Number of cases per crime lab investigator.	900	900
Annual fuel and maintenance costs per mile	$3.07	$2.46

The performance measures for this budget unit reflect the county's public safety priorities and the department's goals, to provide sufficient jail space that is safe for inmates and employees, to enhance coroner operations in an ongoing effort to meet the demands of rapid population growth in the region, and to enhance first responder and investigative follow-up to reported crimes.

Contract Training

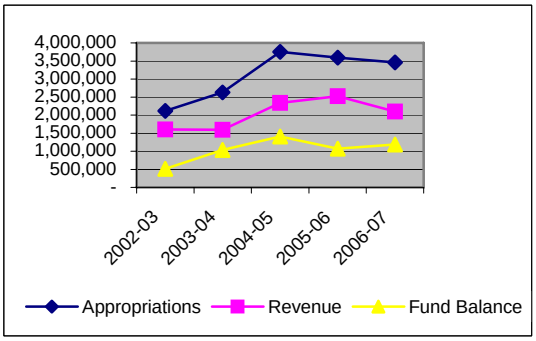
DESCRIPTION OF MAJOR SERVICES

Contract Training represents a special law enforcement training function provided to the Sheriff Department and other law enforcement agencies that prepare candidates for law enforcement positions and update skills of those already in the field. Fees for service provide the funding for contract law enforcement training activities. A large contract for driver training with San Bernardino Valley College provides substantial funding for this program.

There is no staffing associated with this budget unit; however salary and benefit costs are reimbursed to the general fund for those positions billing for their services at both the Emergency Vehicle Operations Center (EVOC) an the Training Academy.

BUDGET HISTORY

5-YEAR BUDGET TREND



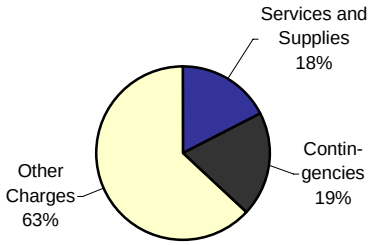
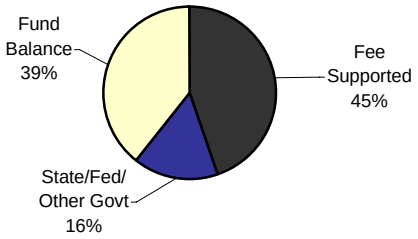
PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	1,545,563	1,829,526	2,003,847	3,593,922	1,666,114
Departmental Revenue	2,063,509	2,183,483	1,655,749	2,524,472	1,955,492
Fund Balance				1,069,450	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in this budget unit are typically less than budget. The amount not expended in 2005-06 has been re-appropriated in the 2006-07 budget.

In addition, a portion of the expense variance is related to an asphalt project at the Academy and vehicles purchases that were both deferred. Revenue in 2005-06 is lower due to fewer class offerings and POST (Peace Officers Standard of Training) reimbursements.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner
FUND: Contract Training

BUDGET UNIT: SCB SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Services and Supplies	480,136	674,755	415,858	448,028	460,350	608,689	**148,339**
Other Charges	51	-	-	-	-	-	**-**
Land and Improvements	-	86,141	8,000	-	125,000	125,000	**-**
Equipment	13,975	-	22,848	6,830	-	200,000	**200,000**
Vehicles	-	65,837	100,572	1,500	150,000	200,000	**50,000**
L/P Struct/Equip/Vehicles	6,183	-	-	-	-	-	**-**
Transfers	1,045,218	1,002,793	1,491,230	1,243,391	1,384,176	1,650,047	**265,871**
Contingencies	-	-	-	-	1,474,396	673,221	**(801,175)**
Total Exp Authority	1,545,563	1,829,526	2,038,508	1,699,749	3,593,922	3,456,957	**(136,965)**
Reimbursements	-	-	(34,661)	(33,635)	-	-	**-**
Total Appropriation	1,545,563	1,829,526	2,003,847	1,666,114	3,593,922	3,456,957	**(136,965)**
Departmental Revenue							
Use of Money and Prop	19,328	25,584	30,111	44,423	15,000	15,000	**-**
State, Fed or Gov't Aid	512,289	779,669	296,360	608,805	755,000	543,807	**(211,193)**
Current Services	1,529,474	1,375,708	1,241,185	1,292,226	1,754,472	1,539,322	**(215,150)**
Other Revenue	2,418	2,472	88,093	10,038	-	-	**-**
Other Financing Sources	-	50	-	-	-	-	**-**
Total Revenue	2,063,509	2,183,483	1,655,749	1,955,492	2,524,472	2,098,129	**(426,343)**
Fund Balance					1,069,450	1,358,828	**289,378**

In 2006-07, the department will incur increased costs in services and supplies, central computer charges, equipment, vehicles and transfers. These costs are reflected in the Change From 2005-06 Final Budget column. Decreased revenue represents declining POST reimbursements and adjusted fee revenue according to recent trends.

FINAL BUDGET CHANGES

Contingencies increased by $171,579 due to fund balance being higher than anticipated.

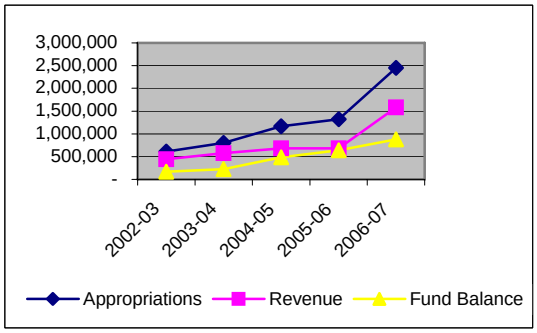
Public Gatherings

DESCRIPTION OF MAJOR SERVICES

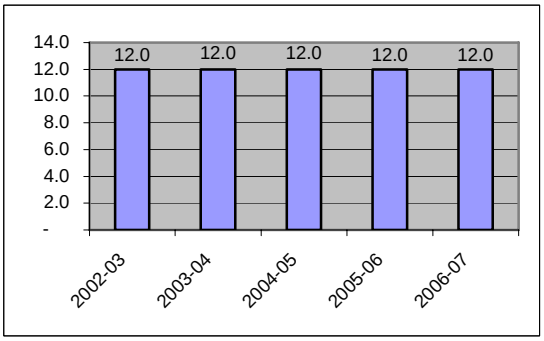
The Sheriff's Department provides protective services for various public gathering functions throughout the county. These services are fully funded by fees charged to each sponsoring organization.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



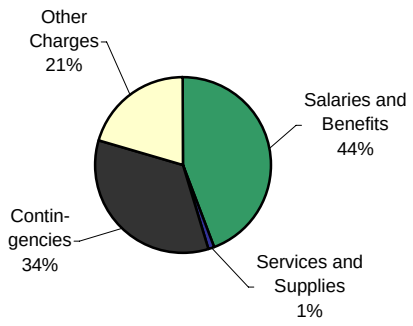
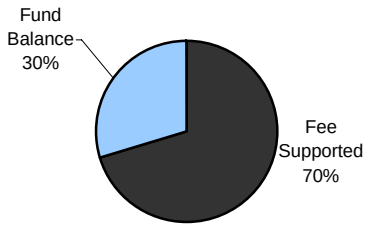
PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	521,419	571,353	634,845	2,031,631	1,416,870
Departmental Revenue	579,816	830,696	778,794	1,394,000	1,507,499
Fund Balance				637,631	
Budgeted Staffing				12.0	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in this budget unit are typically less than budget. The amount not expended in 2005-06 has been re-appropriated in the 2006-07 budget.

Expenditures and revenue in 2005-06 were higher than the prior year due to an increase in activities requiring security provided by the department, and are projected to increase again in 2006-07.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner
FUND: Public Gatherings

BUDGET UNIT: SCC SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	502,047	560,664	622,712	1,405,029	599,252	1,082,700	**483,448**
Services and Supplies	19,372	14,274	10,476	9,418	32,330	7,546	**(24,784)**
Central Computer	-	-	-	-	-	16,851	**16,851**
Transfers	-	3,988	2,859	2,423	3,988	3,078	**(910)**
Contingencies	-	-	-	-	682,061	841,978	**159,917**
Total Exp Authority	521,419	578,926	636,047	1,416,870	1,317,631	1,952,153	**634,522**
Reimbursements	-	(7,573)	(1,202)	-	-	-	**-**
Total Appropriation	521,419	571,353	634,845	1,416,870	1,317,631	1,952,153	**634,522**
Operating Transfers Out	-	-	-	-	-	500,000	**500,000**
Total Requirements	521,419	571,353	634,845	1,416,870	1,317,631	2,452,153	**1,134,522**
Departmental Revenue							
Current Services	579,816	830,696	778,794	1,506,832	680,000	1,723,893	**1,043,893**
Other Revenue	-	-	-	667	-	-	**-**
Total Revenue	579,816	830,696	778,794	1,507,499	680,000	1,723,893	**1,043,893**
Fund Balance					637,631	728,260	**90,629**
Budgeted Staffing					12.0	12.0	**-**

In 2006-07, the department will incur increased costs in salaries, PST deferred compensation and central computer charges; and will incur decreased costs in worker's compensation. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to increased demand for services and corresponding revenue.

FINAL BUDGET CHANGES

Contingencies decreased by $146,775 due to fund balance being lower than anticipated. Appropriation and revenue increased by $141,311 due to the increased hourly rate for Sheriff Reserve Deputies based on MOU adjustments.

Aviation

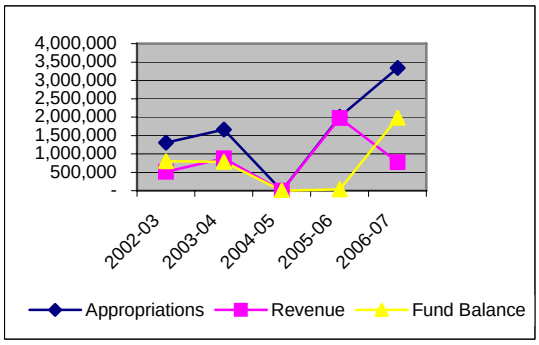
DESCRIPTION OF MAJOR SERVICES

The Aviation Division of the Sheriff's Department provides law enforcement, search and rescue, fire suppression and transportation services for the county and other fire and law enforcement agencies. This fund is established for the maintenance and acquisition of helicopters, aircraft, and equipment for search and rescue, fire fighting and flight operations, with contract revenue and proceeds from the sale of surplus aircraft and equipment.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



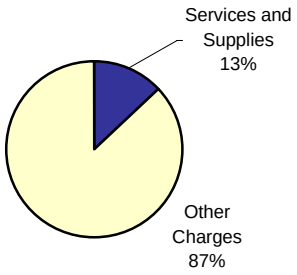
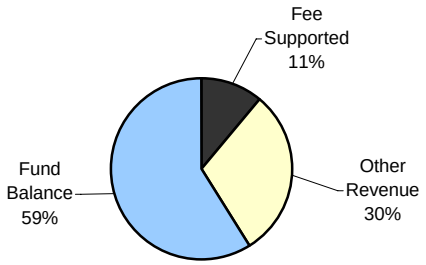
PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	1,165,836	325,457	1,000,000	2,012,455	230,898
Departmental Revenue	574,741	439,893	137,135	1,975,000	2,157,012
Fund Balance				37,455	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in this budget unit are typically less than budget. The amount not expended in 2005-06 has been re-appropriated in the 2006-07 budget.

The remaining expense variance is due to less aircraft maintenance expenditures, and the revenue variance reflects proceeds from the sale of used aircraft being greater than expected.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner
FUND: Aviation

BUDGET UNIT: SCE SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Services and Supplies	570,903	251,591		230,898	500,000	438,570	**(61,430)**
Equipment	594,933	73,866	-	-	-	100,000	**100,000**
Contingencies	-	-	-		1,512,455	-	**(1,512,455)**
Total Appropriation	1,165,836	325,457	-	230,898	2,012,455	538,570	**(1,473,885)**
Operating Transfers Out	-	-	1,000,000	-	-	2,800,000	**2,800,000**
Total Requirements	1,165,836	325,457	1,000,000	230,898	2,012,455	3,338,570	**1,326,115**
Departmental Revenue							
Current Services	574,741	439,893	118,285	343,237	375,000	375,000	**-**
Other Revenue	-	-	18,850	585,275	-	-	**-**
Other Financing Sources	-	-	-	1,228,500	1,600,000	1,000,000	**(600,000)**
Total Revenue	574,741	439,893	137,135	2,157,012	1,975,000	1,375,000	**(600,000)**
Fund Balance					37,455	1,963,570	**1,926,115**

In 2006-07, the department will incur increased costs in equipment to modify new helicopters, and increased revenue from the sale of additional older aircraft. These adjustments are reflected in the Change From 2005-06 Final Budget column.

FINAL BUDGET CHANGES

The Board approved an increase in appropriation and revenue for the sale of used aircraft that will be used to reimburse the Sheriff's Prop 172 Reserve (AAG-SHR), which was used to purchase a helicopter in 2005-06. Services and supplies decreased by $19,413 due to fund balance being lower than anticipated.

IRNET Federal

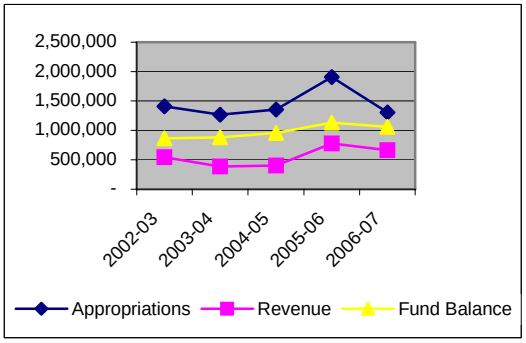
DESCRIPTION OF MAJOR SERVICES

This fund accounts for the Inland Regional Narcotics Enforcement Team (IRNET) share of federal asset forfeitures. IRNET is a joint project among city, county, state and federal agencies in the Inland Empire aimed at combating major narcotics and money laundering operations. It also accounts for the High Intensity Drug Trafficking Area (HITDA) grant from the Office of National Drug Control Policy allocated for task force operation expenses. The fund is maintained according to federal audit requirements.

There are no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



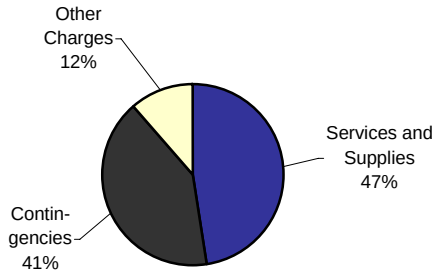
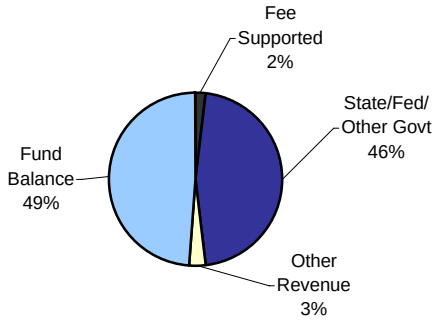
PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	411,335	410,562	434,926	1,909,974	761,730
Departmental Revenue	387,204	485,655	611,854	778,204	260,588
Fund Balance				1,131,770	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in this budget unit are typically less than budget. The amount not expended in 2005-06 has been re-appropriated in the 2006-07 budget.

In addition, the revenue variance is due to DOJ and HIDTA grant reductions resulting in reduced communication, vehicle maintenance, and other task force expenditures.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner
FUND: IRNET Federal

BUDGET UNIT: SCF SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Services and Supplies	393,830	410,562	349,933	394,432	759,552	618,485	**(141,067)**
Equipment	17,505	-	84,993	367,298	50,794	150,000	**99,206**
Contingencies	-	-	-	-	1,099,628	534,556	**(565,072)**
Total Appropriation	411,335	410,562	434,926	761,730	1,909,974	1,303,041	**(606,933)**
Departmental Revenue							
Fines and Forfeitures	15,743	-	-	-	25,000	25,000	**-**
Use of Money and Prop	25,425	17,876	21,004	35,061	30,000	40,000	**10,000**
State, Fed or Gov't Aid	58,893	-	133,764	10,167	223,204	600,000	**376,796**
Other Revenue	287,143	467,779	457,086	215,360	500,000	-	**(500,000)**
Total Revenue	387,204	485,655	611,854	260,588	778,204	665,000	**(113,204)**
Fund Balance					1,131,770	638,041	**(493,729)**

In 2006-07, the department will incur increase costs in equipment, and a shift in revenue to account for grants as specified by the county administrative office. These adjustments are reflected in the Change From 2005-06 Final Budget column.

FINAL BUDGET CHANGES

Contingencies were decreased by $421,747 due to fund balance being lower than anticipated.

IRNET State

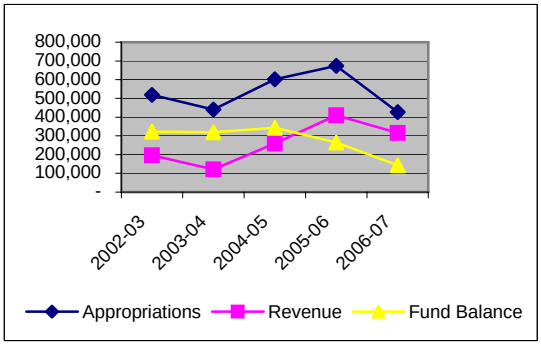
DESCRIPTION OF MAJOR SERVICES

This fund accounts for the Inland Regional Narcotics Enforcement Team (IRNET) share of state asset forfeitures, and was established to comply with federal guidelines requiring state forfeiture funds to be kept separate from federal forfeiture funds. Expenditures in this fund include task force operating expenses not reimbursed by the High Intensity Drug Trafficking Area (HIDTA) grant and electronic surveillance used to efficiently investigate sophisticated criminal organizations.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND

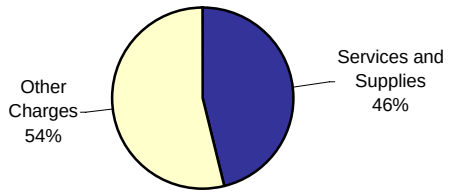
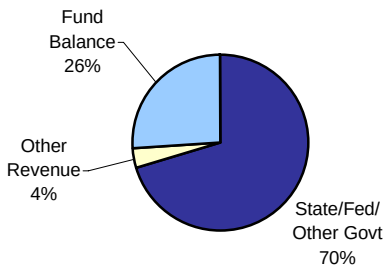


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	133,026	254,637	231,392	674,285	269,510
Departmental Revenue	129,531	254,002	152,737	410,000	116,266
Fund Balance				264,285	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in this budget unit are typically less than budget. The amount not expended in 2005-06 has been re-appropriated in the 2006-07 budget. Actual 2005-06 appropriations and revenue were reduced due to pending forfeiture cases that were not resolved during the year.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner
FUND: IRNET State

BUDGET UNIT: SCX SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Services and Supplies	133,026	254,637	64,562	60,956	385,000	197,041	**(187,959)**
Equipment	-	-	-	42,000	150,000	100,000	**(50,000)**
Transfers	-	-	166,830	166,554	-	130,000	**130,000**
Contingencies	-	-	-	-	139,285	-	**(139,285)**
Total Appropriation	133,026	254,637	231,392	269,510	674,285	427,041	**(247,244)**
Departmental Revenue							
Use of Money and Prop	10,023	5,387	7,836	10,000	10,000	15,000	**5,000**
State, Fed or Gov't Aid	112,301	224,654	129,564	98,823	350,000	300,000	**(50,000)**
Other Revenue	7,207	23,961	15,337	7,443	50,000	1,000	**(49,000)**
Total Revenue	129,531	254,002	152,737	116,266	410,000	316,000	**(94,000)**
Fund Balance					264,285	111,041	**(153,244)**

In 2006-07, the department will incur increased costs in transfers, to reimburse the general fund for salaries and benefits, and reduced costs in services and supplies and equipment. There is also a decrease in revenue related to forfeiture cases still pending in court and reimbursement for maintenance of seized assets. These costs are reflected in the Change From 2005-06 Final Budget column.

FINAL BUDGET CHANGES

Services and supplies decreased by $32,993 due to fund balance being lower than anticipated.

High Intensity Drug Traffic Area

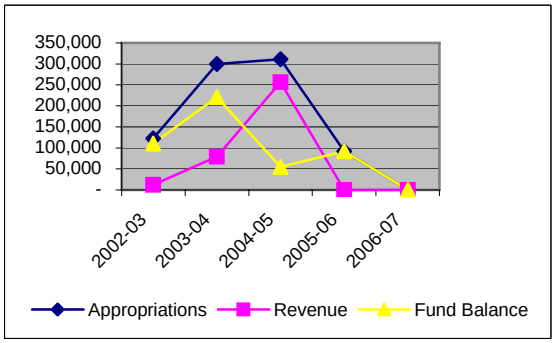
DESCRIPTION OF MAJOR SERVICES

This fund accounts for the HIDTA task force revenues and operating expenses related to the surveillance of narcotics related criminal activities. This is a joint project among local, state, and federal law enforcement agencies throughout Southern California.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	73,813	10,215	(10,215)	92,143	92,143
Departmental Revenue	159,069	(156,092)	27,207	-	-
Fund Balance				92,143	

This fund accrued interest until the fund balance was transferred. The minimal remaining fund balance was combined with Federal Seized Assets (SCK-SHR), due to the related nature of expenditures in both funds.

ANALYSIS OF FINAL BUDGET

GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner
FUND: High Intensity Drug Traffic Area

BUDGET UNIT: SCN SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Vehicles	73,813	10,215	(10,215)	-	-	-	**-**
Contingencies	-	-		-	92,143	-	**(92,143)**
Total Appropriation	73,813	10,215	(10,215)	-	92,143	-	**(92,143)**
Operating Transfers Out	-	-	-	92,143	-	-	**-**
Total Requirements	73,813	10,215	(10,215)	92,143	92,143	-	**(92,143)**
Departmental Revenue							
Use of Money and Prop	4,703	6,621	1,919	656	-	-	**-**
State, Fed or Gov't Aid	153,458	197,287	146,288	-	-	-	**-**
Other Revenue	908	-	(121,000)	-	-	-	**-**
Other Financing Sources	-	-	-	(656)	-	-	**-**
Total Revenue	159,069	203,908	27,207	-	-	-	**-**
Operating Transfers In	-	(360,000)	-	-	-	-	**-**
Total Financing Sources	159,069	(156,092)	27,207	-	-	-	**-**
Fund Balance					92,143	-	**(92,143)**

This fund is now inactive.

FINAL BUDGET CHANGES

There are no final budget changes associated with this budget unit.

Federal Seized Assets (DOJ)

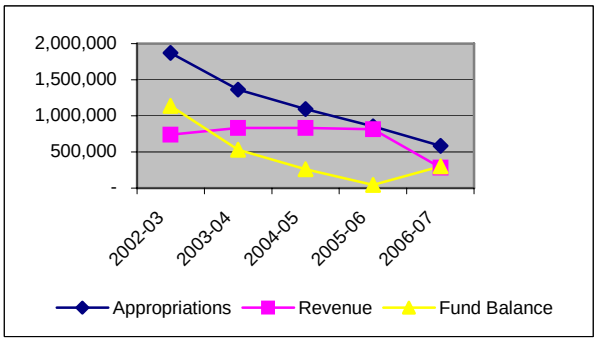
DESCRIPTION OF MAJOR SERVICES

This fund accounts for asset forfeitures from federal cases filed with the U.S. Department of Justice (DOJ) through its asset forfeiture program. DOJ requires that all receipts from the program be maintained in a separate fund and must not replace any existing funds that would be made available to the Sheriff's Department in the absence of forfeiture funds.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND

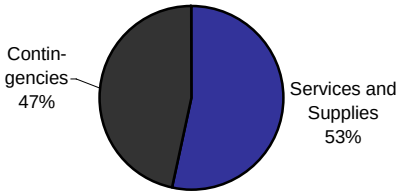
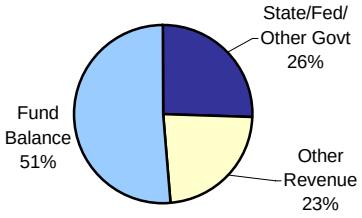


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	1,226,520	775,839	768,233	855,420	224,512
Departmental Revenue	609,188	500,940	552,160	812,000	481,063
Fund Balance				43,420	

The expense variance is due to reduced computer leases as a result of limited fund balance available and declining asset forfeiture revenue.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner
FUND: Federal Seized Assets (DOJ)

BUDGET UNIT: SCK SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Services and Supplies	1,226,520	775,839	768,233	164,654	772,000	312,743	**(459,257)**
Vehicles	-	-	-	59,858	83,420	-	**(83,420)**
Contingencies	-	-	-	-	-	272,229	**272,229**
Total Appropriation	1,226,520	775,839	768,233	224,512	855,420	584,972	**(270,448)**
Departmental Revenue							
Use of Money and Prop	24,745	9,930	5,278	2,449	12,000	35,000	**23,000**
State, Fed or Gov't Aid	584,443	491,010	419,882	385,815	800,000	150,000	**(650,000)**
Other Revenue		-	-	-	-	100,000	**100,000**
Other Financing Sources	-	-	127,000	656	-	-	**-**
Total Revenue	609,188	500,940	552,160	388,920	812,000	285,000	**(527,000)**
Operating Transfers In	-	-	-	92,143	-	-	**-**
Total Financing Sources	609,188	500,940	552,160	481,063	812,000	285,000	**(527,000)**
Fund Balance					43,420	299,972	**256,552**

In 2006-07, the department will incur decreased services and supplies purchases due to a declining fund balance. The changes to appropriation and revenue are reflected in the Change From 2005-06 Final Budget column, along with the addition of revenue related to reimbursement of informant fees.

FINAL BUDGET CHANGES

Contingencies increased by $272,229 due to fund balance being higher than anticipated.

Federal Seized Assets (Treasury)

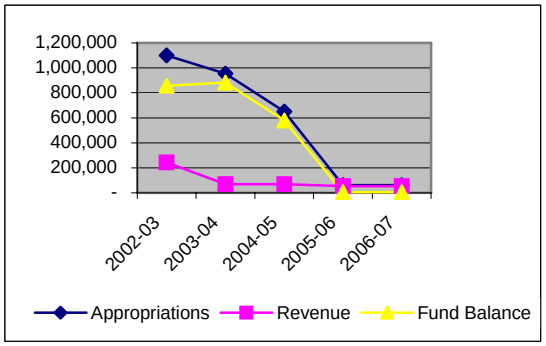
DESCRIPTION OF MAJOR SERVICES

This fund accounts for asset forfeitures from cases filed with the U.S. Department of Treasury. Receipts from this program are required to be maintained in a separate fund and must not replace any existing funds that would be made available to the Sheriff's Department in the absence of forfeiture funds.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND

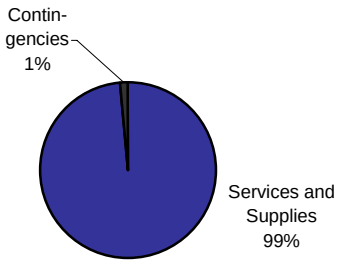
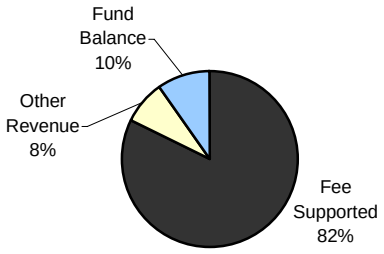


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	71	-	568,432	60,651	-
Departmental Revenue	26,611	365,643	(4,950)	55,000	232
Fund Balance				5,651	

No expenditures in this fund in 2005-06 due to minimal fund balance and incoming asset forfeitures.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner
FUND: Federal Seized Assets - Treasury

BUDGET UNIT: SCO SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Services and Supplies	71	-	568,432	-	60,651	60,000	**(651)**
Contingencies	-	-	-	-	-	883	**883**
Total Appropriation	71	-	568,432	-	60,651	60,883	**232**
Departmental Revenue							
Fines and Forfeitures	142	-	-	-	50,000	50,000	**-**
Use of Money and Prop	26,469	5,643	1,050	232	5,000	5,000	**-**
Other Revenue		-	-	-	-	-	**-**
Total Revenue	26,611	5,643	1,050	232	55,000	55,000	**-**
Operating Transfers In	-	360,000	(6,000)	-	-	-	**-**
Total Financing Sources	26,611	365,643	(4,950)	232	55,000	55,000	**-**
Fund Balance					5,651	5,883	**232**

FINAL BUDGET CHANGES

Contingencies decreased by $75 due to fund balance being lower than anticipated.

State Seized Assets

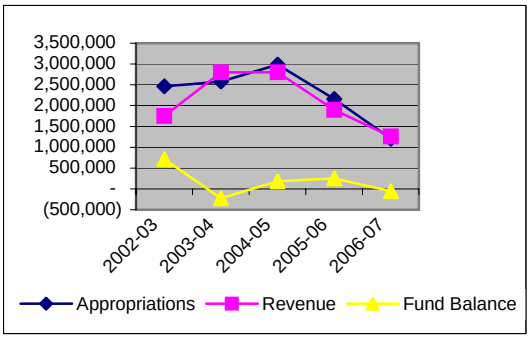
DESCRIPTION OF MAJOR SERVICES

This fund accounts for asset forfeiture proceeds from cases filed and adjudicated under state asset seizure statutes. The California Health Safety Code requires these funds to be maintained and accounted for in a special fund and that 15% of all forfeitures made after January 1994 be set aside for drug education and gang intervention programs. Current appropriations offset a portion of the labor costs for staff assigned to the Inland Regional Narcotics Enforcement Team (IRNET) and High Density Drug Trafficking Area (HIDTA) task forces. The 15% allocated to drug education programs is used to fund the Sheriff's Drug Use is Life Abuse (DUILA), Crime Free Multi-housing, Law Enforcement Internship and Operation Clean Sweep programs. Funds are also used for maintenance of seized properties.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



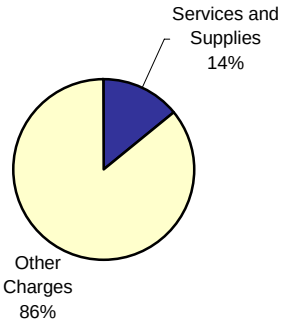
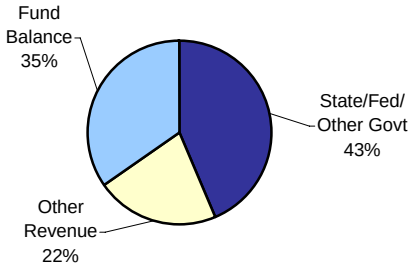
PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	2,277,252	2,304,689	2,404,986	2,153,693	(409,799)
Departmental Revenue	1,328,454	2,712,912	2,474,519	1,898,499	(247,177)
Fund Balance				255,194	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in this budget unit are typically less than budget. The amount not expended in 2005-06 has been re-appropriated in the 2006-07 budget.

Expenses in this fund were reduced significantly, due to decreased state asset forfeiture revenue due to delays in cases that generate the revenue for this task force. There was also accrued expenses and revenue from the prior year that increased both variances.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner
FUND: State Seized Assets

BUDGET UNIT: SCT SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Services and Supplies	146,405	200,556	244,926	140,967	56,000	169,290	**113,290**
Equipment	12,132	-	-	-	50,000	-	**(50,000)**
Vehicles	-	31,023	-	-	100,000	-	**(100,000)**
Transfers	2,118,715	2,073,110	2,257,001	(550,766)	1,692,499	1,033,785	**(658,714)**
Contingencies	-	-	-	-	255,194	-	**(255,194)**
Total Exp Authority	2,277,252	2,304,689	2,501,927	(409,799)	2,153,693	1,203,075	**(950,618)**
Reimbursements	-	-	(96,941)	-	-	-	**-**
Total Appropriation	2,277,252	2,304,689	2,404,986	(409,799)	2,153,693	1,203,075	**(950,618)**
Departmental Revenue							
Use of Money and Prop	27,456	28,020	26,370	22,422	40,000	10,000	**(30,000)**
State, Fed or Gov't Aid	705,785	1,419,028	1,978,937	(398,035)	1,227,499	525,225	**(702,274)**
Other Revenue	595,213	1,265,864	469,212	128,436	631,000	250,000	**(381,000)**
Total Revenue	1,328,454	2,712,912	2,474,519	(247,177)	1,898,499	785,225	**(1,113,274)**
Fund Balance					255,194	417,850	**162,656**

In 2006-07, the department will incur increased costs in services and supplies purchases for drug education programming and decreased transfers to the general fund for task force salaries and benefits. Revenue is estimated based on cases pending disposition, which directly affects all budgeted expenditures. These costs are reflected in the Change From 2005-06 Final Budget column.

FINAL BUDGET CHANGES

The Board approved an appropriation decrease in services and supplies of $20,500 and offsetting increase in transfers of $20,500 to the general fund, to restore a crime prevention coordinator position in the department. State revenue decreased by $474,775 due to fund balance being higher than anticipated.

Vehicle Theft Task Force

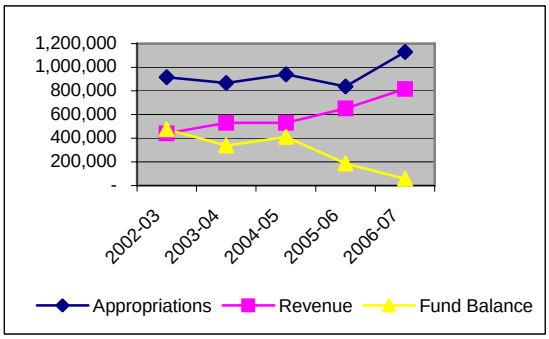
DESCRIPTION OF MAJOR SERVICES

This fund accounts for vehicle registration assessments allocated to the San Bernardino County Auto Theft Task Force (SANCATT), established in 1995 by the Board of Supervisors to investigate major vehicle theft organizations. Revenue from these fees offsets operating expenses for qualified expenditures by participating agencies.

There are no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



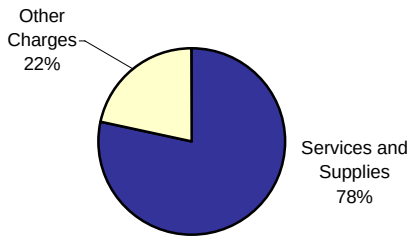
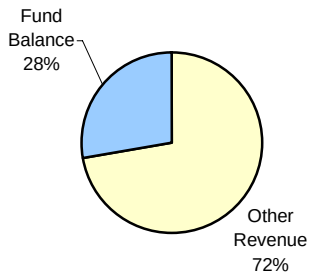
PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	668,292	651,226	1,009,768	1,013,315	911,977
Departmental Revenue	530,381	723,746	787,597	825,487	1,033,394
Fund Balance				187,828	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in this budget unit are typically less than budget. The amount not expended in 2005-06 has been re-appropriated in the 2006-07 budget.

The revenue variance is due to an increase in DMV fees.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner
FUND: Vehicle Theft Task Force

BUDGET UNIT: SCL SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Services and Supplies	535,112	517,821	561,355	936,167	626,040	884,575	**258,535**
Equipment	-	2,373	-	-	5,000	5,000	**-**
Transfers	133,180	131,032	448,413	(24,190)	100,000	240,471	**140,471**
Contingencies	-	-	-	-	107,275	-	**(107,275)**
Total Appropriation	668,292	651,226	1,009,768	911,977	838,315	1,130,046	**291,731**
Departmental Revenue							
Fines and Forfeitures	12,459	-	-	-	-	-	**-**
Use of Money and Prop	-	8,104	8,607	15,545	10,000	14,000	**4,000**
Other Revenue	517,922	715,642	778,990	1,017,849	640,487	803,000	**162,513**
Total Revenue	530,381	723,746	787,597	1,033,394	650,487	817,000	**166,513**
Fund Balance					187,828	313,046	**125,218**

In 2006-07, the department will incur increased costs in safety unit salaries and benefits. Although these costs are incurred in the Sheriff's general fund, they are reflected in the Change From 2005-06 Final Budget column, by means of transfers out, along with a decrease in fund contingencies. As noted above, an increase is revenue offsets this additional costs.

FINAL BUDGET CHANGES

Services and supplies increased by $255,625 due to fund balance being higher than anticipated.

Search and Rescue

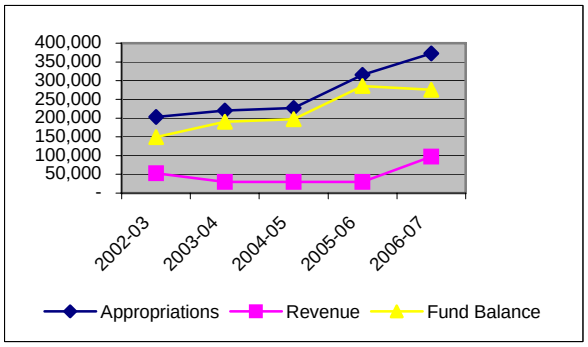
DESCRIPTION OF MAJOR SERVICES

This fund accounts for the principal and interest from a restricted donation for search and rescue, along with reimbursements for search and rescue operations.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



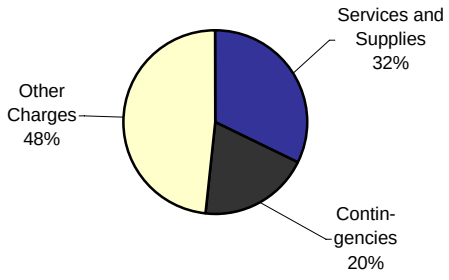
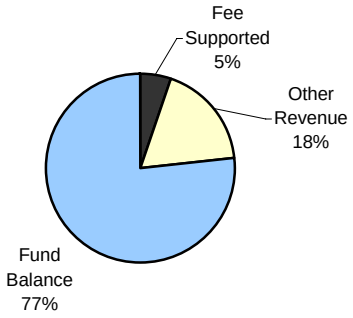
PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	37,159	25,304	60,139	315,420	23,027
Departmental Revenue	77,353	31,286	148,403	30,000	23,292
Fund Balance				285,420	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in this budget unit are typically less than budget. The amount not expended in 2005-06 has been re-appropriated in the 2006-07 budget.

The expense variance is related to less training and equipment needs during the year.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner
FUND: Search and Rescue

BUDGET UNIT: SCW SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Services and Supplies	37,159	25,304	60,139	23,027	124,338	120,000	**(4,338)**
Equipment		-	-	-	40,000	80,000	**40,000**
Vehicles	-	-	-	-	-	100,000	**100,000**
Contingencies	-	-	-	-	151,082	72,786	**(78,296)**
Total Appropriation	37,159	25,304	60,139	23,027	315,420	372,786	**57,366**
Departmental Revenue							
Use of Money and Prop	5,010	3,744	4,617	9,560	5,000	5,000	**-**
Current Services	72,343	27,542	142,786	13,156	25,000	20,000	**(5,000)**
Other Revenue		-	1,000	576	-	62,102	**62,102**
Total Revenue	77,353	31,286	148,403	23,292	30,000	87,102	**57,102**
Fund Balance					285,420	285,684	**264**

In 2006-07, the department will incur increased costs for updated equipment and vehicles. Revenue is budgeted at an amount typical of most years, and reimbursements from outside agencies are included as other revenue. These changes are reflected in the Change From 2005-06 Final Budget column.

FINAL BUDGET CHANGES

Other revenue decreased by $9,894 due to fund balance being higher than anticipated.

CAL-ID Program

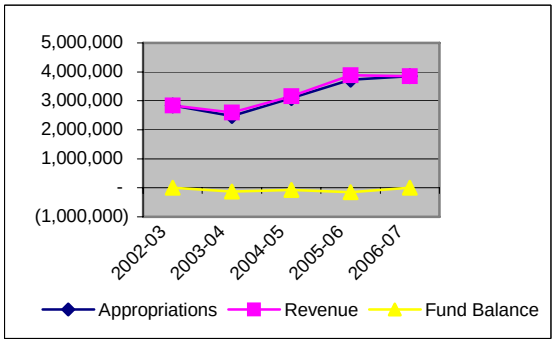
DESCRIPTION OF MAJOR SERVICES

CAL-ID funding is used for the operating expenses of the Inland Empire Regional Automated Fingerprint Identification System (AFIS), and reimburses general fund expenditures for salaries and benefits. The budget unit is funded from joint trust contributions by all local contracting municipal agencies.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND

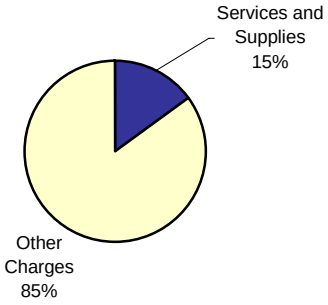
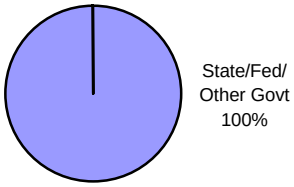


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	1,814,638	2,344,631	2,379,684	3,992,391	3,081,101
Departmental Revenue	1,686,338	2,395,342	2,297,244	4,147,991	3,236,584
Fund Balance				(155,600)	

Expenditures are less than budget due to reduced transfers to reimburse the general fund for salaries, resulting from vacancies in crime lab positions. Actual revenue is also lower because the trust fund reimbursed fewer expenditures.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner
FUND: CAL-ID Program

BUDGET UNIT: SDA SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Services and Supplies	454,670	333,207	407,973	359,497	452,700	580,200	**127,500**
Equipment	129,990	388,566	66,288	559,997	300,000	500,000	**200,000**
Vehicles	-	-	10,215	-	11,000	11,000	**-**
Transfers	1,229,978	1,622,858	1,895,208	2,161,607	2,968,406	2,759,431	**(208,975)**
Total Appropriation	1,814,638	2,344,631	2,379,684	3,081,101	3,732,106	3,850,631	**118,525**
Departmental Revenue							
State, Fed or Gov't Aid	1,685,348	2,395,342	2,297,244	3,236,584	3,887,706	3,850,631	**(37,075)**
Other Revenue	990	-	-	-	-	-	**-**
Total Revenue	1,686,338	2,395,342	2,297,244	3,236,584	3,887,706	3,850,631	**(37,075)**
Fund Balance					(155,600)	-	**155,600**

In 2006-07, the department will incur increased costs in services and supplies, and equipment, as approved by the RAN Board. These costs are reflected in the Change From 2005-06 Final Budget column, and corresponding revenue directly offsets all claimable costs.

FINAL BUDGET CHANGES

There are no final budget changes associated with this budget unit.

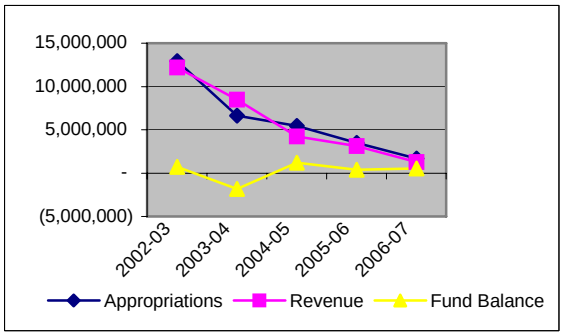
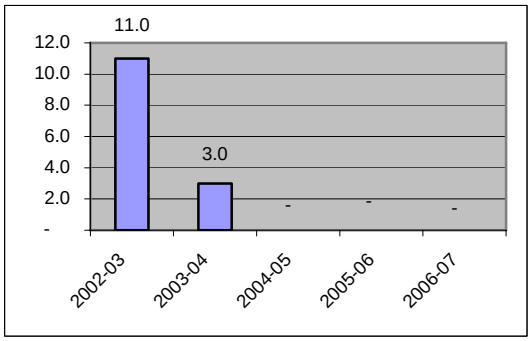
COPSMORE Grant

DESCRIPTION OF MAJOR SERVICES

The COPSMORE grant provides funding to upgrade Computer Aided Dispatch (CAD), Records Management System (RMS) software and for Mobile Data Computers (MDC) for patrol units.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND	5-YEAR STAFFING TREND
	

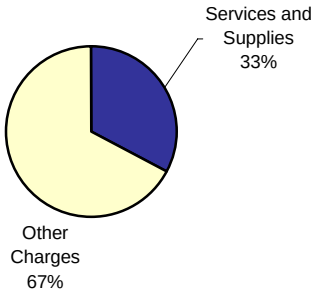
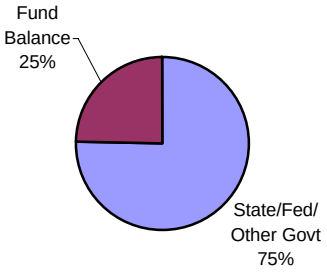
This fund no longer supports staffing, as the remaining funding is for programmatic expenditures.

PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	5,587,584	416,298	2,187,485	3,496,751	1,497,509
Departmental Revenue	3,022,850	3,770,575	1,805,449	3,104,701	1,523,649
Fund Balance				392,050	

The expense and revenue variances are related to delays in the purchase of grant-reimbursed equipment. This grant was scheduled to end in December 2005, and an extension was approved through December 2006.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner
FUND: COPSMORE Grant

BUDGET UNIT: SDE SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	302,030	72,641	-	-	-	-	**-**
Services and Supplies	172,280	-	8,472	556,463	341,136	551,597	**210,461**
Equipment	5,113,274	343,657	2,179,013	941,046	3,155,615	1,134,757	**(2,020,858)**
Total Appropriation	5,587,584	416,298	2,187,485	1,497,509	3,496,751	1,686,354	**(1,810,397)**
Departmental Revenue							
Fines and Forfeitures	30,195	-	-	-	-	-	**-**
Use of Money and Prop	-	21,074	25,233	21,544	-	-	**-**
State, Fed or Gov't Aid	2,492,655	2,608,375	1,780,216	1,502,105	3,104,701	1,268,164	**(1,836,537)**
Other Revenue	500,000	-	-	-	-	-	**-**
Total Revenue	3,022,850	2,629,449	1,805,449	1,523,649	3,104,701	1,268,164	**(1,836,537)**
Operating Transfers In	-	1,141,126	-	-	-	-	**-**
Total Financing Sources	3,022,850	3,770,575	1,805,449	1,523,649	3,104,701	1,268,164	**(1,836,537)**
Fund Balance					392,050	418,190	**26,140**

In 2006-07, equipment expenditures will be lower as the grant comes to an end, as reflected in the Change From 2005-06 Final Budget column. Decreased revenue represents the remaining grant amount.

FINAL BUDGET CHANGES

Equipment purchases were decreased by $116,264 due to fund balance being lower than anticipated.

Capital Project Fund

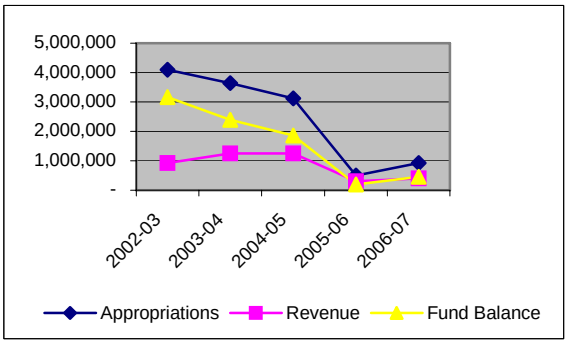
DESCRIPTION OF MAJOR SERVICES

This fund represents revenue received from the State Criminal Alien Assistance Program (SCAAP) and other special programs for one-time law enforcement or detention projects.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



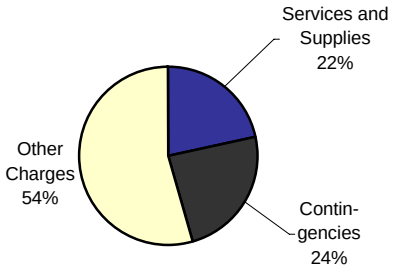
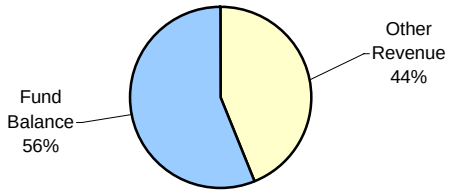
PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	864,037	(12,264)	2,204,500	498,915	109,004
Departmental Revenue	85,774	(540,034)	541,181	300,000	425,190
Fund Balance				198,915	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in this budget unit are typically less than budget. The amount not expended in 2005-06 has been re-appropriated in the 2006-07 budget.

The expense variance is a result of appropriations for capital improvement projects that were delayed, and the revenue variance is due to increased SCAAP reimbursements this year.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner
FUND: Capital Project Fund

BUDGET UNIT: SQA SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Services and Supplies	232,007	-	-	109,004	-	200,000	**200,000**
Equipment	-	-	-	-	-	200,000	**200,000**
Contingencies	-	-	-	-	198,915	220,102	**21,187**
Total Appropriation	232,007	-	-	109,004	198,915	620,102	**421,187**
Operating Transfers Out	632,030	(12,264)	2,204,500	-	300,000	300,000	**-**
Total Requirements	864,037	(12,264)	2,204,500	109,004	498,915	920,102	**421,187**
Departmental Revenue							
Use of Money and Prop	85,774	53,566	54,036	17,610	-	5,000	**5,000**
State, Fed or Gov't Aid	500,000	-	-	-	-	-	**-**
Other Revenue	(500,000)	547,526	487,145	407,580	300,000	400,000	**100,000**
Total Revenue	85,774	601,092	541,181	425,190	300,000	405,000	**105,000**
Operating Transfers In	-	(1,141,126)	-	-	-	-	**-**
Total Financing Sources	85,774	(540,034)	541,181	425,190	300,000	405,000	**105,000**
Fund Balance					198,915	515,102	**316,187**

In 2006-07, the department is planning for increased costs in services, supplies and equipment for computers, and Immigration and Customs Enforcement equipment, and other specialized law enforcement equipment. Increase revenue represents increase reimbursements from SCAAP. These costs are reflected in the Change From 2005-06 Final Budget column.

FINAL BUDGET CHANGES

Contingencies increased by $53,334 due to fund balance being higher than anticipated.

Court Services Auto

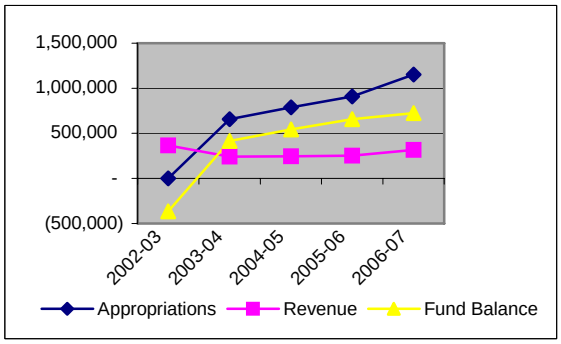
DESCRIPTION OF MAJOR SERVICES

This fund accounts for processing fees collected under AB1109 and is used for purchase and maintenance of automotive equipment necessary to operate court services.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



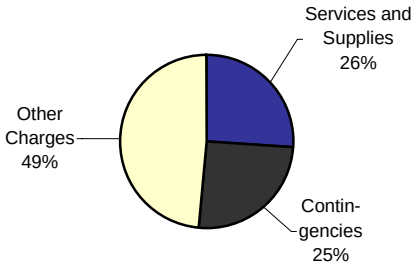
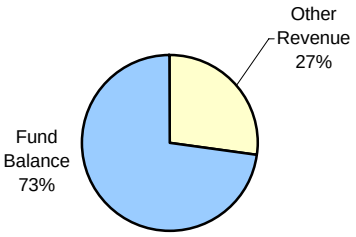
PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	Modified Budget 2005-06	2005-06 Actual
Appropriation	-	155,937	404,892	909,422	353,216
Departmental Revenue	364,629	285,181	517,507	252,708	534,468
Fund Balance				656,714	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in this budget unit are typically less than budget. The amount not expended in 2005-06 has been re-appropriated in the 2006-07 budget.

Expenditures for equipment and vehicles were less than budgeted in 2005-06, while revenue increased due to court fines.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner
FUND: Court Services Auto

BUDGET UNIT: SQR SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Services and Supplies	-	55,372	287,655	223,165	300,000	300,000	**-**
Equipment	-	-	-	95,291	260,000	260,000	**-**
Vehicles	-	100,565	117,237	34,760	300,000	300,000	**-**
Contingencies	-	-	-	-	49,422	292,967	**243,545**
Total Appropriation	-	155,937	404,892	353,216	909,422	1,152,967	**243,545**
Departmental Revenue							
Use of Money and Prop	5,977	10,378	16,179	28,838	12,708	15,000	**2,292**
Other Revenue	358,652	274,803	501,328	505,630	240,000	300,000	**60,000**
Total Revenue	364,629	285,181	517,507	534,468	252,708	315,000	**62,292**
Fund Balance					656,714	837,967	**181,253**

In 2006-07, the department will increase contingencies, as the entire fund balance must be appropriated. Revenue related to fees will also increase due to favorable economic conditions. These increases are reflected in the Change From 2005-06 Final Budget column.

FINAL BUDGET CHANGES

Contingencies increased by $114,153 due to fund balance being higher than anticipated.

Court Services Tech

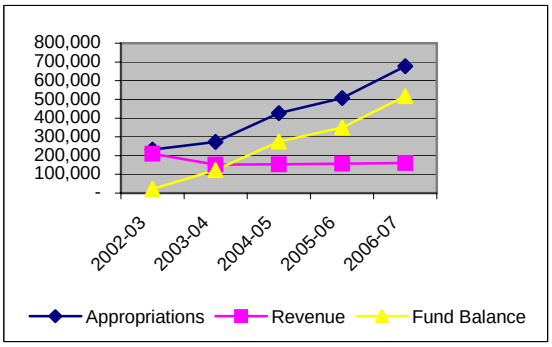
DESCRIPTION OF MAJOR SERVICES

This fund accounts for processing fees collected under AB709 and is used for automated equipment and furnishings.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



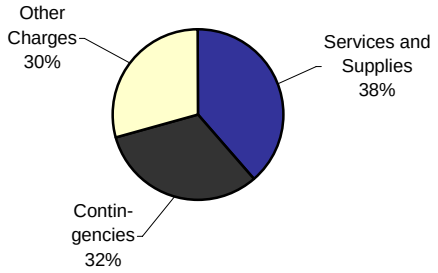
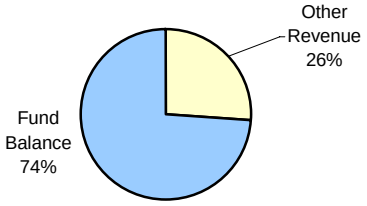
PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	66,965	27,239	232,403	506,146	192,591
Departmental Revenue	166,095	179,351	307,554	156,920	344,898
Fund Balance				349,226	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in this budget unit are typically less than budget. The amount not expended in 2005-06 has been re-appropriated in the 2006-07 budget.

Expenditures for equipment and vehicles were less than budgeted in 2005-06, while revenue increased due to court fines.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner
FUND: Court Services Tech

BUDGET UNIT: SQT SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Services and Supplies	66,965	27,239	226,587	173,401	-	261,000	**261,000**
Equipment	-	-	5,816	19,190	200,000	200,000	-
Total Appropriation	66,965	27,239	232,403	192,591	506,146	677,507	**171,361**
Departmental Revenue							
Use of Money and Prop	2,049	3,908	7,918	17,912	5,836	10,000	**4,164**
Other Revenue	164,046	175,443	299,636	326,986	151,084	165,975	**14,891**
Total Revenue	166,095	179,351	307,554	344,898	156,920	175,975	**19,055**
Fund Balance					349,226	501,532	**152,306**

In 2006-07, the department will incur increased costs in various services and supplies, as there were no appropriations in the last year's budget. These costs are reflected in the Change From 2005-06 Final Budget column.

FINAL BUDGET CHANGES

Revenue from court fines increased by $15,975 due to fund balance being lower than anticipated.

PUBLIC AND SUPPORT SERVICES GROUP
SUMMARY

GENERAL FUND	Page #	Appropriation	Departmental Revenue	Local Cost
AGRICULTURE/WEIGHTS AND MEASURES SUMMARY	363			
AGRICULTURE/WEIGHTS AND MEASURES	364	6,198,976	3,855,178	2,343,798
AIRPORTS SUMMARY	370			
AIRPORTS	371	2,880,410	2,880,410	-
ARCHITECTURE AND ENGINEERING	376	585,320	-	585,320
COUNTY MUSEUM SUMMARY	385			
COUNTY MUSEUM	386	4,099,202	1,979,149	2,120,053
FACILITIES MANAGEMENT SUMMARY	393			
FACILITIES MANAGEMENT	394	16,197,204	6,900,616	9,296,588
UTILITIES	397	16,654,565	246,355	16,408,210
LAND USE SERVICES SUMMARY	406			
ADMINISTRATION	407	-	-	-
CURRENT PLANNING	409	3,253,190	3,253,190	-
ADVANCE PLANNING	412	3,963,886	2,287,138	1,676,748
BUILDING AND SAFETY	415	9,870,995	9,870,995	-
CODE ENFORCEMENT	418	4,519,923	767,530	3,752,393
FIRE HAZARD ABATEMENT	421	2,617,148	2,617,148	-
PUBLIC AND SUPPORT SVCS GROUP - ADMINISTRATION	359	1,925,919	-	1,925,919
PUBLIC WORKS DEPARTMENT SUMMARY	428			
SURVEYOR	429	4,432,992	4,233,482	199,510
REAL ESTATE SERVICES SUMMARY	465			
REAL ESTATE SERVICES	466	2,514,897	1,510,344	1,004,553
RENTS AND LEASES	469	109,290	109,290	-
REGISTRAR OF VOTERS	500	13,163,095	9,462,107	3,700,988
REGIONAL PARKS SUMMARY	473			
REGIONAL PARKS	474	8,482,731	6,603,530	1,879,201
TOTAL GENERAL FUND		101,469,743	56,576,462	44,893,281

SPECIAL REVENUE FUNDS	Page #	Appropriation	Departmental Revenue	Fund Balance
AGRICULTURE/WEIGHTS AND MEASURES:				
CALIFORNIA GRAZING	368	137,316	7,500	129,816
AIRPORTS:				
CHINO AIRPORT COMMERCIAL HANGARS	374	868,582	702,396	166,186
COUNTY LIBRARY	380	16,656,223	16,126,515	529,708
LAND USE SERVICES:				
GENERAL PLAN UPDATE	424	484,011	-	484,011
HABITAT CONSERVATION	426	-	-	-

PUBLIC AND SUPPORT SERVICES GROUP
SUMMARY

SPECIAL REVENUE FUNDS	Page #	Appropriation	Departmental Revenue	Fund Balance
PUBLIC WORKS DEPARTMENT:				
SURVEYOR				
SURVEY MONUMENT PRESERVATION	432	530,850	135,432	395,418
TRANSPORTATION				
ROAD OPERATIONS	434	105,012,901	95,615,821	9,397,080
CALTRANS CONTRACT	440	67,798	11,052	56,746
ETIWANDA INTERCHANGE IMPROVEMENT	442	172,162	119,074	53,088
HIGH DESERT CORRIDOR PROJECT	444	1,292,508	1,021,304	271,204
FACILITIES DEVELOPMENT PLANS	446	9,870,435	1,557,409	8,313,026
MEASURE I FUNDS	448	26,188,508	10,919,509	15,268,999
REGIONAL DEVELOPMENT MITIGATION PLAN	451	8,180,230	8,180,230	-
REAL ESTATE SERVICES:				
CHINO AGRICULTURAL PRESERVE	471	6,117,316	1,102,566	5,014,750
REGIONAL PARKS:				
COUNTY TRAIL SYSTEM	478	4,558,588	5,435,190	(876,602)
PROPOSITION 12 PROJECTS	480	2,029,322	1,744,684	284,638
PROPOSITION 40 PROJECTS	482	2,737,215	2,881,905	(144,690)
MOABI REGIONAL PARK BOAT LAUNCHING FACILITY	484	25,163	120,279	(95,116)
GLEN HELEN AMPHITHEATER	486	1,789,413	1,270,000	519,413
AMPHITHEATER IMPROVEMENTS AT GLEN HELEN	488	221,848	29,500	192,348
PARKS MAINTENANCE/DEVELOPMENT	490	947,951	187,000	760,951
CALICO GHOST TOWN MARKETING SERVICES	492	394,513	393,200	1,313
OFF-HIGHWAY VEHICLE LICENSE FEE	494	132,856	80,000	52,856
SPECIAL DISTRICTS:				
FISH AND GAME COMMISSION	504	25,845	8,000	17,845
TOTAL SPECIAL REVENUE FUNDS		188,441,554	147,648,566	40,792,988

INTERNAL SERVICES FUNDS	Page #	Appropriation	Departmental Revenue	Revenue Over (Under) Exp
FLEET MANAGEMENT SUMMARY	399			
GARAGE	400	13,248,802	12,428,848	(819,954)
MOTOR POOL	403	10,846,488	8,902,688	(1,943,800)
TOTAL INTERNAL SERVICES FUNDS		24,095,290	21,331,536	(2,763,754)

ENTERPRISE FUNDS	Page #	Appropriation	Departmental Revenue	Revenue Over (Under) Exp
COUNTY MUSEUM:				
MUSEUM STORE	391	132,316	133,000	684
PUBLIC WORKS DEPARTMENT:				
SOLID WASTE MANAGEMENT				
OPERATIONS	453	64,666,619	67,726,799	3,060,180
SITE CLOSURE/MAINTENANCE	457	2,318,656	19,288,277	16,969,621
SITE ENHANCEMENT/EXPANSION/ACQUISITION	459	7,029,457	1,308,000	(5,721,457)
ENVIRONMENTAL	461	10,644,940	1,831,721	(8,813,219)
ENVIRONMENTAL MITIGATION	463	3,451,219	3,413,635	(37,584)
REGIONAL PARKS:				
REGIONAL PARKS SNACK BARS	496	74,336	80,500	6,164
REGIONAL PARKS CAMP BLUFF LAKE	498	222,466	188,000	(34,466)
TOTAL ENTERPRISE FUNDS		88,540,009	93,969,932	5,429,923

PUBLIC AND SUPPORT SERVICES GROUP - ADMINISTRATION
Norman A. Kanold

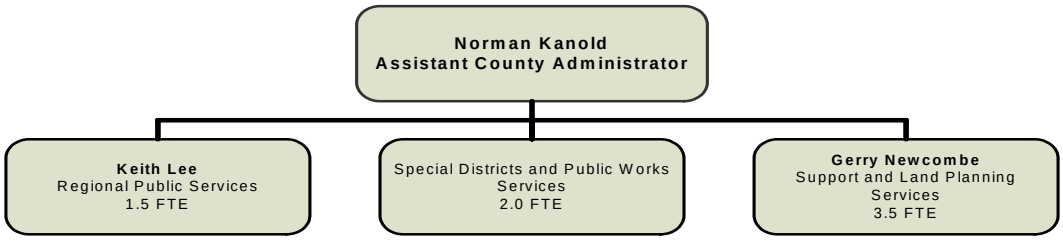
MISSION STATEMENT

The mission of Public and Support Services Group - Administration is to effectively oversee fourteen county departments providing a variety of regional and municipal public services as well as internal support services that enhance/protect the quality of life for county residents and increase the level of efficiency for county operations.

STRATEGIC GOALS

Public and Support Services Group (PSSG) - Administration is a function of the County Administrative Office (CAO) and therefore shares many of the same strategic goals of the CAO. In addition, PSSG Administration has established a separate goal of ensuring the effective delivery of public service programs that enhance the quality of life for county residents and support service programs that improve the efficiency of county departments/agencies.

ORGANIZATIONAL CHART



Administration

DESCRIPTION OF MAJOR SERVICES

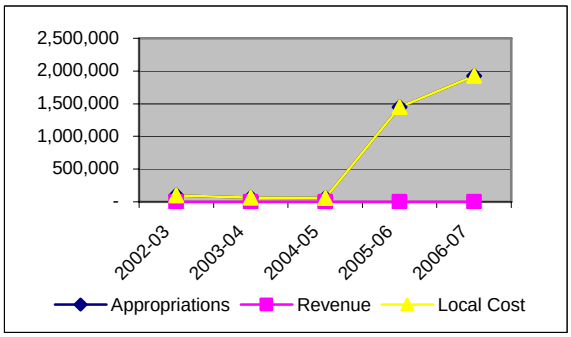
PSSG was formed during a county organizational restructuring approved by the Board of Supervisors in May 2005. This group includes those departments having a strong interface with the general public as well as a number of internal support departments.

PSSG - Administration coordinates the administrative and budget activities of fourteen county departments charged with providing services to the public and to other county departments. The departments are: Architecture & Engineering, Agriculture/Weights and Measures, Airports, County Fire, Facilities Management, Fleet Management, Land Use Services (which includes Building and Safety, Planning, and Code Enforcement), County Library, County Museum, Public Works (which includes Transportation/Flood, Surveyor, and Solid Waste Management Divisions), Real Estate Services, Regional Parks, Registrar of Voters, and Special Districts. PSSG - Administration also ensures that these departments operate within legal and Board-approved policy parameters by providing internal policy and procedural guidance for all departments within the group.

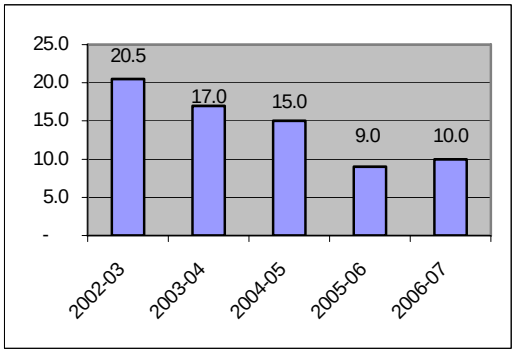
The Assistant County Administrator for PSSG serves as a principal assistant to the County Administrative Officer and works closely with the Board of Supervisors on all matters involving the Group's activities.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

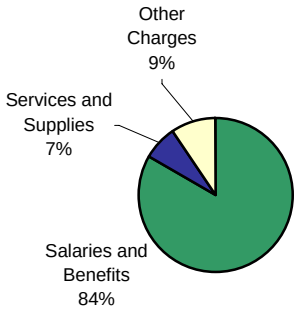
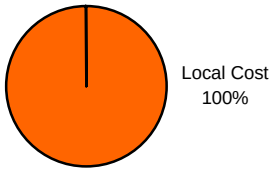


The significant increase in appropriations and local cost beginning in 2005-06 is a result of the county's organizational restructuring approved by the Board in May 2005. This action established PSSG - Administration as being 100% local cost funded. In the past, this department had been financed through reimbursements received from non-general fund county departments.

PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	159,696	65,071	108,005	1,556,564	1,556,542
Departmental Revenue	4,363	69	-	-	-
Local Cost	155,333	65,002	108,005	1,556,564	1,556,542
Budgeted Staffing				9.0	

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: PSSG - Administration
FUND: General

BUDGET UNIT: AAA PSG
FUNCTION: General
ACTIVITY: Other General

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	1,533,152	1,603,175	1,369,449	1,417,059	1,304,572	1,604,694	**300,122**
Services and Supplies	382,028	180,138	212,678	44,362	50,870	109,667	**58,797**
Central Computer	38,629	28,819	35,595	30,310	29,043	31,277	**2,234**
Other Charges	190,000	65,856	59,876	59,876	59,876	59,876	**-**
Transfers	-	3,555	3,240	4,935	4,936	120,405	**115,469**
Total Exp Authority	2,143,809	1,881,543	1,680,838	1,556,542	1,449,297	1,925,919	**476,622**
Reimbursements	(1,984,113)	(1,816,472)	(1,572,833)	-	-	-	**-**
Total Appropriation	159,696	65,071	108,005	1,556,542	1,449,297	1,925,919	**476,622**
Departmental Revenue							
Current Services	4,363	-	-	-	-	-	**-**
Other Revenue	-	69	-	-	-	-	-
Total Revenue	4,363	69	-	-	-	-	**-**
Local Cost	155,333	65,002	108,005	1,556,542	1,449,297	1,925,919	**476,622**
Budgeted Staffing					9.0	10.0	**1.0**

Salaries and benefits are increasing by $202,892 resulting from incurred costs associated with MOU adjustments (including the 2005-06 amount approved by the Board as a mid-year item on November 1, 2005) and retirement increases.

Other charges of $59,876 reflect no change from the previous year. The amount budgeted represents payment to the University of California Cooperative Extension to support research and education programs in San Bernardino County.

FINAL BUDGET CHANGES

The Board approved an appropriation and local cost increase of $269,600 for the addition of 2.0 new positions (one of which will be an employee of the Information Services Department) to fully implement and provide ongoing maintenance of the Computer Aided Facilities Management Program (CAFM).

PERFORMANCE MEASURES		
Description of Performance Measure	**2005-06 Actual**	**2006-07 Projected**
Number of monthly meetings between PSSG administrative staff and PSSG department heads.	10	10
Increased number of buildings and square footage with electronic format (autoCAD) floor plan drawings.	N/A	Add drawings for 1 million square feet of county facility space.

The performance measure concerning the number of monthly meetings demonstrates an emphasis by PSSG Administration to provide PSSG department heads with guidance in regards to Board directives, county policies, budget goals/objectives, and strategic planning oversight.

AGRICULTURE/WEIGHTS AND MEASURES
Edouard P. Layaye

MISSION STATEMENT

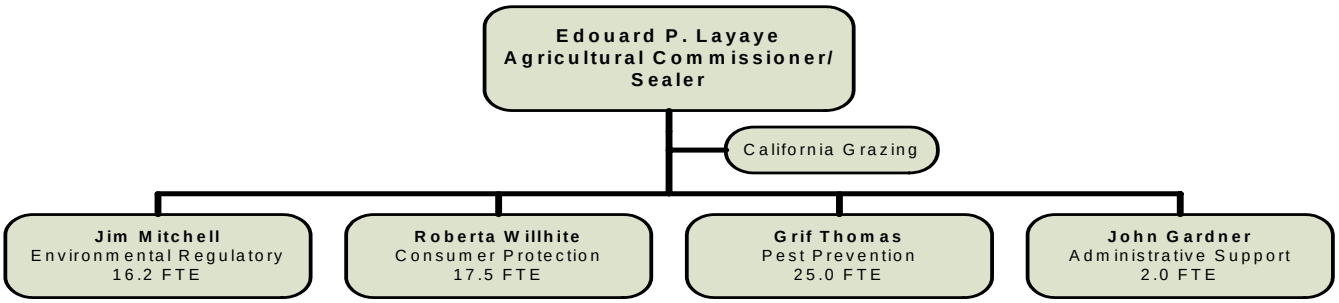
The Department of Agriculture/Weights and Measures protects the environment, agricultural industry, businesses and consumers of this state and county through regulation and satisfies its customers by providing services that promote the health, safety, well being, and quality of life of its residents according to the County Charter, general laws, and the will of the customers it serves.

STRATEGIC GOALS

1. Continue to protect the public's health, agriculture and the environment by preventing proscribed foreign pest infestations and the misuse of pesticides, in light of increases in county growth.

2. Continue to protect county residents from being overcharged for purchased goods by ensuring accuracy in the measurement of commodities sold, and prices charged by retail businesses that utilize barcode scanning equipment, in light of county growth.

ORGANIZATIONAL CHART



SUMMARY OF BUDGET UNITS

	2006-07				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
Agriculture/Weights and Measures	6,198,976	3,855,178	2,343,798		65.7
California Grazing	137,316	7,500		129,816	-
TOTAL	6,336,292	3,862,678	2,343,798	129,816	65.7

Detail information for each budget unit is provided, along with a description of the services provided, budget unit history and applicable performance measures.

Agriculture/Weights and Measures

DESCRIPTION OF MAJOR SERVICES

The Department of Agriculture/Weights and Measures protects the environment, public health, worker safety and the welfare of the public by enforcing state and local agricultural and consumer protection laws. The department enforces plant quarantines, detects and eradicates unwanted foreign pests and regulates pesticide use, the agricultural industry and all business transactions based on units of measures such as weight or volume. Additional duties include, inspecting produce, eggs, and nursery stock, controlling vegetation along state and county right-of-ways and flood control channels, and manufacturing rodent baits for sale to the general public. The department also administers the California Grazing budget, which funds rangeland improvements on federal land within the county.

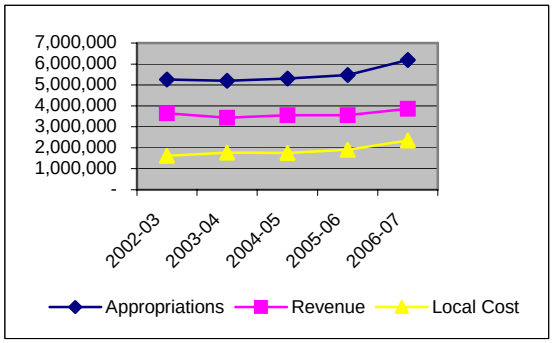
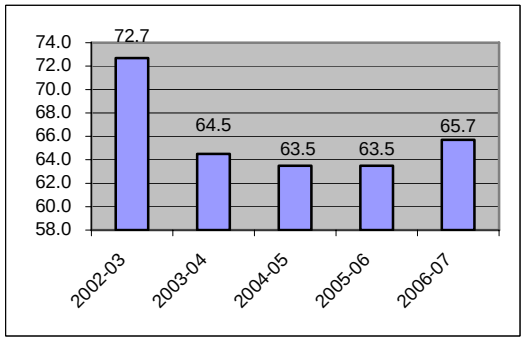
The Environmental Regulatory Division regulates pesticide use, manufactures rodent baits, controls vegetation along right-of-ways, and regulates apiaries and the removal of desert native plants. Permit, registration and inspection controls on the commercial use of pesticides helps prevent serious environmental and human illness incidents resulting from the misuse of pesticides. Permits serve as California Environmental Quality Act equivalents of environmental impact reports, thus easing the burden of agricultural compliance and providing flexibility for growers. In addition, all pesticide use related complaints and illnesses are investigated to determine why the problem occurred and enforcement actions are taken to ensure compliance. Control of vegetation reduces maintenance costs and reduces fire hazards. Noxious weeds are controlled at a number of sites to prevent their spread. Public health and safety is enhanced by the appropriate placement of commercial apiaries.

Rodent baits are sold at cost to the public to assist in controlling rodent-caused damage and rodent-borne diseases.

The Consumer Protection Division inspects all commercially used weighing and measuring devices, verifies price scanner accuracy and the quantity of pre-packaged goods, monitors certified farmer's markets and performs quality control inspections of eggs and produce. Consumers and businesses are protected and commerce enhanced by accurate weighing and measuring devices and the correct pricing of goods. These devices are inspected on an annual basis and whenever complaints are received. Produce and egg quality inspections protect consumers by helping ensure food safety.

The Pest Prevention Division regulates the movement of plants and plant products, monitors the county to detect foreign pests, and inspects nurseries. Export certification and prompt inspection of plant and plant product shipments facilitates the movement of foreign and domestic goods in the channels of trade and prevents the spread of pests. Interception of foreign pests in shipments enhances the quality of life of county residents by preventing environmental degradation, disruption of trade and public inconvenience resulting from quarantine restrictions.

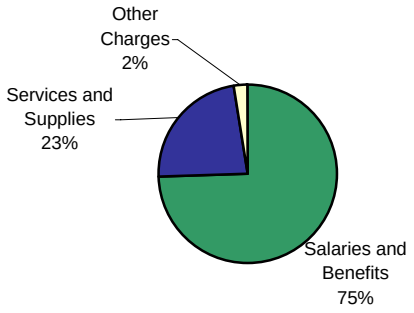
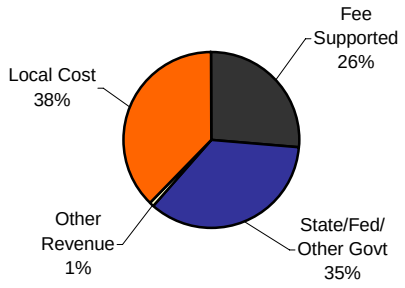
BUDGET HISTORY

5-YEAR BUDGET TREND	5-YEAR STAFFING TREND
	

PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	4,703,187	4,677,945	4,839,605	5,606,337	5,396,168
Departmental Revenue	3,234,608	3,632,702	3,273,639	3,554,951	3,732,827
Local Cost	1,468,579	1,045,243	1,565,966	2,051,386	1,663,341
Budgeted Staffing				63.5	

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Agriculture/Weights and Measures
FUND: General

BUDGET UNIT: AAA AWM
FUNCTION: Public Protection
ACTIVITY: Protective Inspection

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	3,364,729	3,608,821	3,731,358	4,237,599	4,150,080	4,614,488	**464,408**
Services and Supplies	1,127,187	948,405	989,575	1,032,247	1,192,495	1,405,431	**212,936**
Central Computer	17,034	13,587	17,101	22,686	21,064	27,100	**6,036**
Other Charges	6,963	4,706	3,266	1,683	1,772	1,601	**(171)**
Vehicles	-	-	-	-	-	46,970	**46,970**
L/P Struct/Equip/Vehicles	116,320	29,643	28,184	27,145	29,678	25,279	**(4,399)**
Transfers	70,954	72,783	70,121	74,808	72,626	78,107	**5,481**
Total Appropriation	4,703,187	4,677,945	4,839,605	5,396,168	5,467,715	6,198,976	**731,261**
Departmental Revenue							
Licenses & Permits	465,713	532,901	573,858	605,798	573,000	675,607	**102,607**
Fines and Forfeitures	32,379	37,447	45,481	79,826	34,000	50,400	**16,400**
Use of Money and Prop	1,446	1,563	2,974	882	1,500	1,200	**(300)**
State, Fed or Gov't Aid	1,818,104	2,260,796	1,880,909	2,184,024	2,002,401	2,164,500	**162,099**
Current Services	868,801	730,779	705,165	791,872	892,050	912,471	**20,421**
Other Revenue	46,814	65,210	65,252	67,525	52,000	51,000	**(1,000)**
Other Financing Sources	1,351	4,006	-	-	-	-	**-**
Total Revenue	3,234,608	3,632,702	3,273,639	3,729,927	3,554,951	3,855,178	**300,227**
Operating Transfers In	-	-	-	2,900	-	-	**-**
Total Financing Sources	3,234,608	3,632,702	3,273,639	3,732,827	3,554,951	3,855,178	**300,227**
Local Cost	1,468,579	1,045,243	1,565,966	1,663,341	1,912,764	2,343,798	**431,034**
Budgeted Staffing					63.5	65.7	**2.2**

In 2006-07, the department will incur increased costs to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer and inflationary services and supplies purchases; and will incur decreased costs in worker's compensation. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to department recommendations.

The budget contains services and supplies appropriation increases that fund non-inventoriable equipment, including computers and specialized testing equipment, office supplies and building maintenance. Revenue from licenses and permits is projected to increase due to growth in the number of businesses using weighing and measuring devices, packing commodities or using price scanners. Revenue from fines and forfeitures has been increased as the department is fully staffed and is currently finding a higher number of violations during inspections. State aid is anticipated to increase due to additional unclaimed gas tax and pesticide mill fee revenue distributed to the county to subvent costs associated with agricultural inspection programs.

FINAL BUDGET CHANGES

The Board approved appropriation and revenue increase of $93,878 for fee adjustments that funded 1.0 Agricultural Standards Officer position and related program expenses.

The Board approved an appropriation increase of $60,000 for Fleet Management rate adjustments.

The Board approved an appropriation and revenue increase of $146,405 to accommodate an agreement with the California Department of Food and Agriculture for the department to perform pest surveillance activities using a canine.

PERFORMANCE MEASURES

Description of Performance Measure	2005-06 Actual	2006-07 Projected
Percentage of all plant material shipments through receivers inspected (estimated number of shipments for 2006-07 is 27,100).	100%	100%
Percentage of all shipments going through state inspection stations and placed under quarantine orders that are inspected at destination (estimated number of shipments for 2006-07 is 900).	89.7%	100%
The average number of trap placements per month.	4,700	4,712
The average number of trap servicings conducted each month.	11,550	12,085
Percentage of reported structural fumigations of commercial and residential buildings inspected (estimated number of inspections for 2006-07 is 150).	2.5%	3%
Restricted pesticide application inspections - from 5% to 7.5% (estimated number of inspections for 2006-07 is 60).	2.2%	2.5%
Percentage of registered devices inspected (estimated number of devices for 2006-07 is 26,500).	95%	100%
Percentage of registered packers inspected (estimated number of packers for 2006-07 is 300).	90%	100%
Percentage of registered pricing scanners inspected (estimated number of scanners for 2006-07 is 625).	90%	100%

The performance measures for this budget unit reinforce the department's commitment to continue protecting the public's health against the misuse of pesticides, protecting the environment from pest infestations and protecting county residents from being overcharged for purchased goods by inaccurate prices or short-measured commodities. Various inspection processes are utilized to achieve these outcomes.

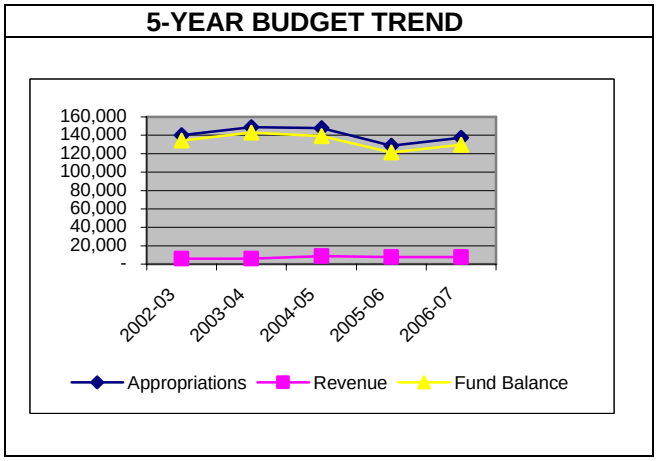
California Grazing

DESCRIPTION OF MAJOR SERVICES

The California Grazing budget funds a variety of range improvement projects such as cattle guards, fencing, pipelines, tanks and other water dispensing facilities recommended by the county's Range Improvement Advisory Committee (RIAC). RIAC is comprised of five Bureau of Land Management (BLM) lessees and one wildlife representative, and are appointed by the Board of Supervisors. RIAC recommends to the Board of Supervisors various grazing improvement projects for funding. The BLM, the federal agency responsible for leasing the grazing allotments to the ranchers, reviews the environmental impact of projects. Funding for these projects comes from fees paid to the federal government for grazing rights by ranchers under the provisions of the federal Taylor Grazing Act of 1934. A portion of the grazing fees is distributed back to the county to fund improvements on the federal lands. The county acts in a trustee capacity for these funds.

There is no staffing associated with this budget unit.

BUDGET HISTORY

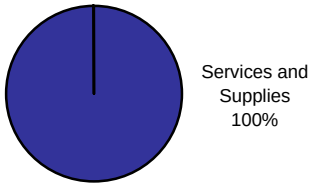
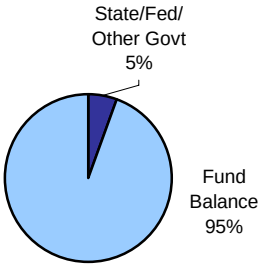


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	-	12,946	25,964	128,693	-
Departmental Revenue	8,585	9,112	8,165	7,500	8,623
Fund Balance				121,193	

There are no anticipated expenditures during the current fiscal year, and expenditures in general are substantially less than the amount budgeted because the entire unreserved fund balance must be appropriated each year in accordance with Section 29009 of the State Government Code. Decreased grazing in the leased areas has resulted in less demand for grazing improvements, which are funded by fees paid by ranchers.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Agriculture/Weights and Measures
FUND: California Grazing

BUDGET UNIT: SCD ARE
FUNCTION: Public Protection
ACTIVITY: Other Protection

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Services and Supplies	-	12,946	25,964	-	128,693	137,316	**8,623**
Total Appropriation	-	12,946	25,964	-	128,693	137,316	**8,623**
Departmental Revenue							
State, Fed or Gov't Aid	8,585	9,112	8,165	8,623	7,500	7,500	**-**
Total Revenue	8,585	9,112	8,165	8,623	7,500	7,500	**-**
Fund Balance					121,193	129,816	**8,623**

The 2006-07 budget contains an increase in services and supplies appropriation based on the unreserved fund balance available, which is appropriated in its entirety in accordance with Section 29009 of the State Government Code.

FINAL BUDGET CHANGES

There are no final budget changes associated with this budget unit.

AIRPORTS
J. William Ingraham

MISSION STATEMENT

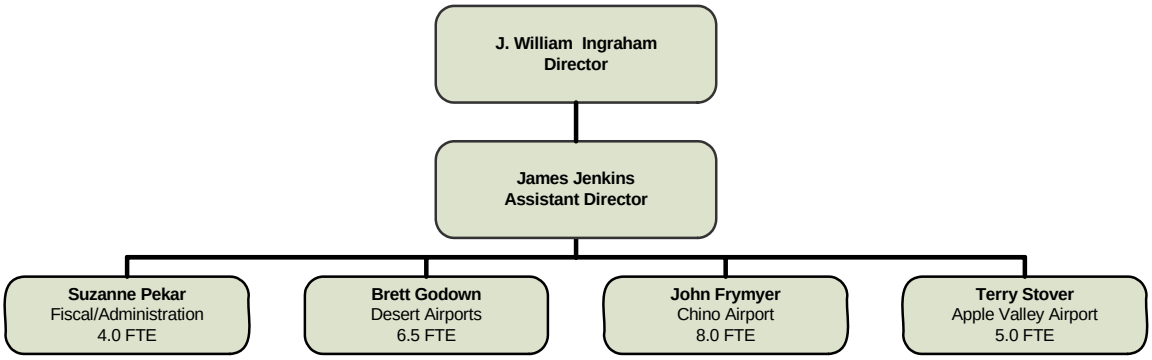
The mission of San Bernardino County Department of Airports is to plan, organize and direct the county's airport and aviation system to provide high-quality aviation facilities and services in a safe and efficient manner, optimizing the benefit to the communities and citizens of the county.

STRATEGIC GOALS

1. Improve administration of leasing activity.

2. Improve coordination and management of the Airports Capital Improvement Program.

ORGANIZATIONAL CHART



SUMMARY OF BUDGET UNITS

	2006-07				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
Airports	2,880,410	2,880,410	-		29.5
Chino Airport Commercial Hangars	868,582	702,396		166,186	-
TOTAL	3,748,992	3,582,806	-	166,186	29.5

Detailed information for each budget unit is provided, along with a description of the services provided, budget unit history and applicable performance measures.

Airports

DESCRIPTION OF MAJOR SERVICES

The Department of Airports provides for the management, maintenance and operation of six county airports, as well as technical support to the San Bernardino International Airport (a Joint Powers Authority comprised of the county and the cities of Colton, Highland, Loma Linda and San Bernardino). The department assures that county airports are maintained and operated in compliance with state and federal regulations. The department also assists the county's private and municipal airport operators in planning, interpreting and implementing Federal Aviation Administration (FAA) general aviation requirements.

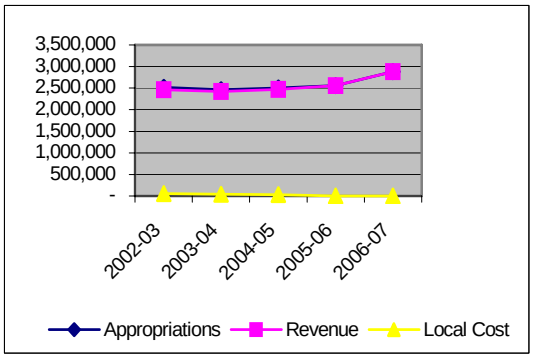
The county's six airports include: Chino Airport, a FAA designated reliever to John Wayne Airport and the second largest general aviation airport in the country with approximately 1,000 based aircraft; Apple Valley Airport, a county service area (CSA-60) with a significant sport aviation base; Barstow-Daggett Airport, an airport with significant military activity and home to the Fort Irwin Helicopter Maintenance Base; Twentynine Palms Airport, a center for soaring activity in addition to serving the community as a general aviation airport; Needles Airport, a critical transportation link and key point for medical and law enforcement activity along the Colorado River; and, Baker Airport, a small facility on land leased from the Bureau of Land Management that serves as an emergency landing field between Barstow and Las Vegas.

The department manages in excess of 400 leases ranging from aircraft parking to major aviation developments with leasing assistance provided by the Real Estate Services Department. The Airports department also oversees a major capital improvement program with assistance from the Architecture and Engineering Department.

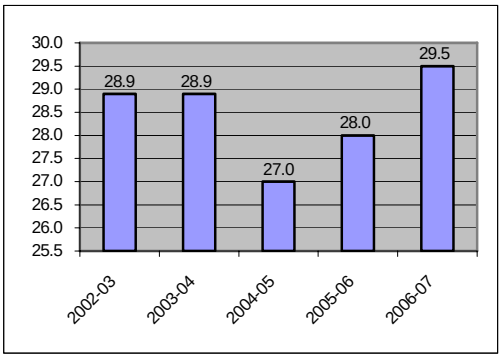
The county's airports are self-supporting with funds to operate and maintain the airports generated from facility rents, user fees and, in the case of Apple Valley Airport, property taxes dedicated to the support of CSA-60. State and federal grants are significant sources for funds to reconstruct and upgrade airport infrastructure.

BUDGET HISTORY

5-YEAR BUDGET TREND



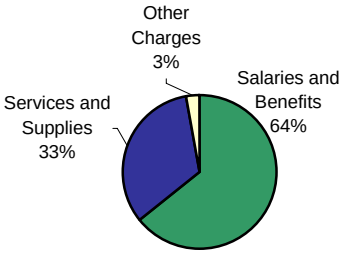
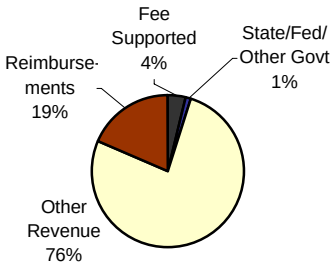
5-YEAR STAFFING TREND



PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	2,341,857	2,466,739	2,598,928	2,571,651	2,582,322
Departmental Revenue	2,279,907	2,443,911	2,570,016	2,571,651	2,582,322
Local Cost	61,950	22,828	28,912	-	-
Budgeted Staffing				28.0	

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Airports
FUND: General

BUDGET UNIT: AAA APT
FUNCTION: Public Ways and Facilities
ACTIVITY: Transportation Terminals

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	1,558,953	1,655,536	1,542,263	1,880,074	2,050,568	2,269,770	**219,202**
Services and Supplies	1,155,112	1,330,606	1,200,030	885,652	983,751	1,159,880	**176,129**
Central Computer	6,741	5,182	9,834	12,083	11,246	16,452	**5,206**
Other Charges	43,772	49,254	46,990	44,727	44,727	42,464	**(2,263)**
Equipment	-	-	-	34,852	18,000	30,000	**12,000**
Transfers	5,015	14,685	21,835	33,115	42,578	22,392	(20,186)
Total Exp Authority	2,769,593	3,055,263	2,820,952	2,890,503	3,150,870	3,540,958	**390,088**
Reimbursements	(427,736)	(606,024)	(633,149)	(487,367)	(596,909)	(660,548)	**(63,639)**
Total Appropriation	2,341,857	2,449,239	2,187,803	2,403,136	2,553,961	2,880,410	**326,449**
Operating Transfers Out	-	17,500	411,125	179,186	-	-	**-**
Total Requirements	2,341,857	2,466,739	2,598,928	2,582,322	2,553,961	2,880,410	**326,449**
Departmental Revenue							
Use of Money and Prop	2,046,315	2,089,022	2,389,210	2,365,719	2,284,461	2,644,716	**360,255**
State, Fed or Gov't Aid	40,323	40,301	40,094	41,949	40,000	40,000	**-**
Current Services	137,381	272,241	31,911	112,405	141,000	134,694	**(6,306)**
Other Revenue	55,888	35,147	105,801	59,904	88,500	61,000	**(27,500)**
Other Financing Sources	-	7,200	3,000	2,345	-	-	**-**
Total Revenue	2,279,907	2,443,911	2,570,016	2,582,322	2,553,961	2,880,410	**326,449**
Operating Transfers In	-	-	-	-	-	-	**-**
Total Financing Sources	2,279,907	2,443,911	2,570,016	2,582,322	2,553,961	2,880,410	**326,449**
Local Cost	61,950	22,828	28,912	-	-	-	**-**
Budgeted Staffing					28.0	29.5	**1.5**

Salaries and benefits are increasing by $219,202. Of this amount, $98,483 is the result of incurred costs associated with MOU adjustments, retirement increases, and a reduction in workers' compensation. The remaining $120,719 is primarily due to the following 1.5 net increase in budgeted staffing:

- 1.0 Airport Operations Supervisor to assist the Chino Airport Manager with increased activity at the airport.
- 1.0 Maintenance Worker I to augment current staff for maintenance duties at the desert airports.
- 0.5 Office Assistant to assist the department with clerical duties at the desert airports.
- 1.0 Staff Aid, which is currently vacant, is being deleted.

Services and supplies are increasing by $176,129 largely because of increased risk management charges.

Equipment in the amount of $30,000 is budgeted for the replacement of two large mowers to maintain the fields at Chino Airport

Transfers are decreasing by $20,186 because of reduced charges associated with services provided by other county departments.

Reimbursements are increasing by $63,639 mainly due to an additional amount of staff work anticipated at the Chino Airport Commercial Hangar Facility during 2006-07 ($118,758), partially offset by elimination of a Staff Aid position for Apple Valley Airport ($54,675).

Use of money and property is increasing by $360,255 as a result of several new airport leases, as well as rental adjustments to a number of existing leases.

Other revenue is decreasing by $27,500 based on 2005-06 estimates.

FINAL BUDGET CHANGES

There are no final budget changes associated with this budget unit.

PERFORMANCE MEASURES

Description of Performance Measure	2005-06 Actual	2006-07 Projected
Percentage of lease renewals not executed prior to lease expiration.	10%	5%
Percentage of revenue producing land compared to land available for revenue production.	35%	38%
Average length of time to complete airport capital improvement projects.	20.5 months	18 months

The Department of Airports derives most of its operating revenue from lease of facilities and from ground leases. Most of these leases include provisions or options to extend the lease term provided that the tenant has remained in compliance with lease obligations, including prompt payment of rents. Occasionally, and for a variety of reasons, a lease will complete its base term without being extended. When that occurs, the lease is considered to be in “holdover” and existing lease provisions apply, including rental rates. Reducing the number of lease renewals not executed prior to expiration of the prior lease term will enhance department rental revenues.

The department leases a variety of facilities including office space, shop space and hangars. Additionally, ground areas are leased to firms for development of aviation related facilities that revert to county ownership at the end of the lease term and, at Chino Airport, for short-term agricultural uses until such time that there is a demand for aviation development. Aviation related development demand is increasing at Apple Valley and Chino Airports. There are areas of developable land at both of these airports that can be made available to developers, on in some cases, for development by the department. Increasing the percentage of revenue producing land, as compared to land available for revenue production will also increase the department’s rental revenue.

Development of Airports Capital Improvement Program projects requires coordination of activities among department administration, airport managers, airport maintenance staff and project managers from the Architecture and Engineering Department. The large number and complexity of projects adds to the project management challenge. Airports staff is developing project tracking systems that will incorporate the activities of all parties involved from the conception and funding of capital improvements through design and construction with the objective of reducing the length of time it takes to fully complete projects. Accomplishing this objective with contribute to the safety of county airports, as well as augment lease revenues.

Chino Airport Commercial Hangars

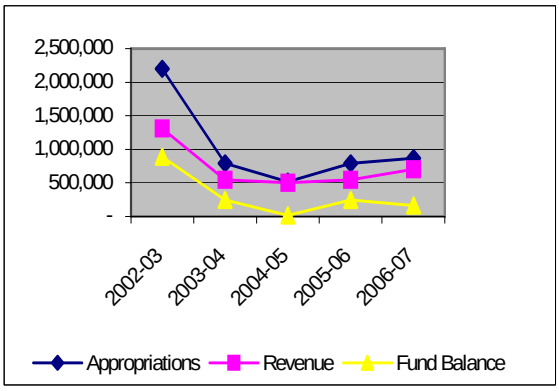
DESCRIPTION OF MAJOR SERVICES

The Department of Airports manages, maintains, and operates the Chino Airport Commercial Hangar complex. The Commercial Hangars were constructed in 1987 with proceeds from a 30-year bond issue. In addition to maintenance expenses, appropriations are budgeted annually for insurance costs. Appropriations for this budget unit are financed from rental revenues and available fund balance.

There is no budgeted staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND

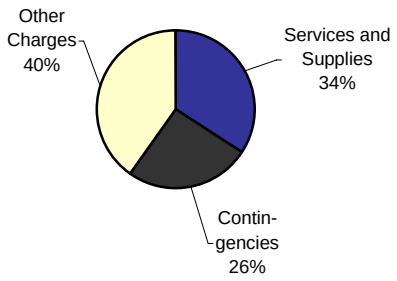
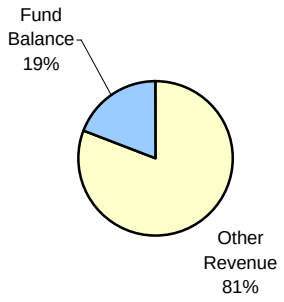


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	893,454	954,887	164,314	798,871	211,287
Departmental Revenue	316,038	236,825	396,863	552,079	129,341
Fund Balance				246,792	

Expenditures for 2005-06 were approximately $590,000 less than budget primarily due to unspent contingencies. Revenues were also less than budget (by approximately $420,000) as a result of the hangar facility experiencing vacancies throughout the year.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Airports
FUND: Chino Airport Commercial Hangars

BUDGET UNIT: RCI APT
FUNCTION: Public Ways and Facilities
ACTIVITY: Transportation Terminals

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Services and Supplies	37,172	28,821	42,251	211,287	202,862	296,850	**93,988**
Land and Improvements	-	-	-	-	-	100,000	**100,000**
Equipment	-	-	-	-	-	80,000	**80,000**
Vehicles	-	-	-	-	-	50,000	**50,000**
Transfers	856,282	926,066	122,063	-	-	118,758	**118,758**
Contingencies	-	-	-	-	587,584	222,974	**(364,610)**
Total Exp Authority	893,454	954,887	164,314	211,287	790,446	868,582	**78,136**
Reimbursements	-	-	-	-	-	-	**-**
Total Appropriation	893,454	954,887	164,314	211,287	790,446	868,582	**78,136**
Operating Transfers Out	-	-	-	-	-	-	**-**
Total Requirements	893,454	954,887	164,314	211,287	790,446	868,582	**78,136**
Departmental Revenue							
Use of Money and Prop	316,038	230,587	396,863	129,341	543,654	702,396	**158,742**
Current Services	-	5,783	-	-	-	-	**-**
Other Revenue	-	455	-	-	-	-	-
Total Revenue	316,038	236,825	396,863	129,341	543,654	702,396	**158,742**
Fund Balance					246,792	166,186	**(80,606)**

Services and supplies are increasing by $93,988 due to increased maintenance charges ($58,540) and insurance costs ($35,448).

Land and improvements are budgeted at $100,000 for the replacement and repair of aircraft parking ramps.

Equipment is budgeted at $80,000 for replacement of the facility's HVAC system.

Vehicles are budgeted at $50,000 for the purchase of a one-ton service truck needed for increased maintenance activities at the commercial hangars.

Transfers are being budgeted in the amount of $118,758 to reimburse the general fund (AAA APT) for staff costs associated with maintaining the commercial hangars.

Contingencies are decreasing by $364,610 to offset the budgeted increases for land/improvements, equipment, vehicles, and transfers.

Use of money and property is increasing by $159,678 because of additional revenue from new and existing rental agreements.

FINAL BUDGET CHANGES

Revenue decreased by $1,000 due to fund balance being higher than anticipated.

ARCHITECTURE AND ENGINEERING
Carl R. Alban

MISSION STATEMENT

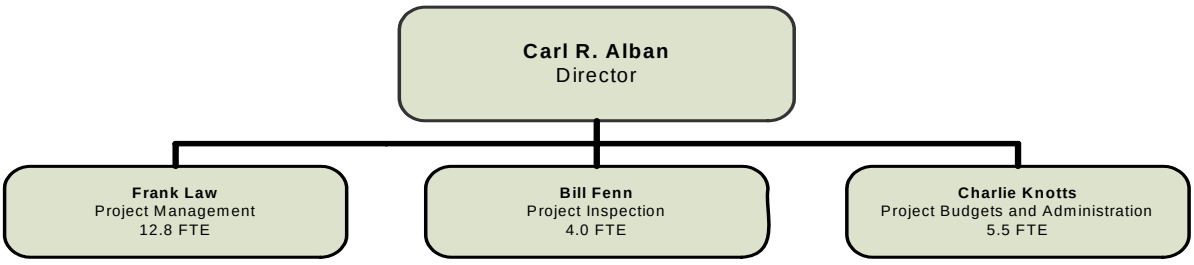
The mission of the Architecture and Engineering Department (A&E) is the cost effective and timely planning and implementation of the design and construction of projects included in the County's Capital Improvement Program (CIP), providing quality improvements and ensuring accessible and safe environments for County departments and the public they serve.

STRATEGIC GOALS

1. Improve the quality and cost-effectiveness of design and construction management services.

2. Decrease the average time required for completion of Capital Improvement Program and other construction projects.

ORGANIZATIONAL CHART



Architecture and Engineering

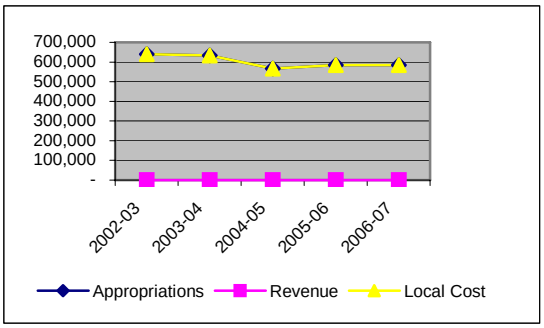
DESCRIPTION OF MAJOR SERVICES

A&E is responsible for planning and implementing the quality design and construction of projects included in the County's Capital Improvement Program, as well as other Regional Parks, Airports, and Community Development and Housing Department projects. The Department collaborates with other County agencies, the County Administrative Office, and the Board of Supervisors to determine project scope, schedule, and budget. A&E administers projects from conceptual design through construction to completion. Staff issues requests for proposals to secure consultant services, prepares the bid package, solicits competitive construction bids, obtains the appropriate jurisdictional approvals, and provides inspection and construction management services.

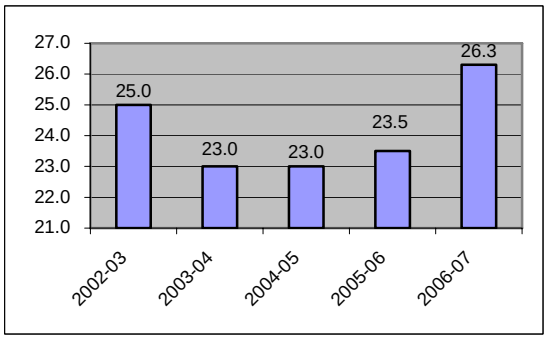
A&E strives to be a competitive public service organization dedicated to delivering successful projects and quality services for San Bernardino County in a timely and cost effective manner. A&E takes pride in its ability to respond quickly to changing organizational needs and priorities, while continuing to provide quality improvements for the benefit of county departments and the public they serve.

BUDGET HISTORY

5-YEAR BUDGET TREND



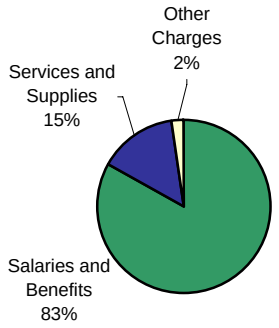
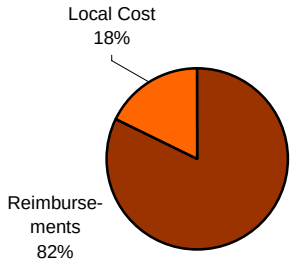
5-YEAR STAFFING TREND



PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	618,205	588,716	569,016	606,694	606,177
Departmental Revenue	10,462	-	11,143	-	300
Local Cost	607,743	588,716	557,873	606,694	605,877
Budgeted Staffing				23.5	

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Architecture and Engineering
FUND: General

BUDGET UNIT: AAA ANE
FUNCTION: General
ACTIVITY: Property Management

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	1,844,627	2,012,540	1,946,934	2,274,515	2,415,165	2,739,387	**324,222**
Services and Supplies	195,704	148,304	173,691	160,381	160,358	453,296	**292,938**
Central Computer	20,016	13,730	18,776	22,139	20,514	27,495	**6,981**
Vehicles	-	-	-	-	-	45,000	**45,000**
Transfers	840	11,932	13,098	23,370	21,607	27,972	**6,365**
Total Exp Authority	2,061,187	2,186,506	2,152,499	2,480,405	2,617,644	3,293,150	**675,506**
Reimbursements	(1,442,982)	(1,597,790)	(1,583,483)	(1,874,228)	(2,032,324)	(2,707,830)	**(675,506)**
Total Appropriation	618,205	588,716	569,016	606,177	585,320	585,320	**-**
Departmental Revenue							
State, Fed or Gov't Aid	(251)	-	-	-	-	-	**-**
Current Services	10,763	-	11,143	300	-	-	**-**
Other Revenue	(50)	-	-	-	-	-	**-**
Total Revenue	10,462	-	11,143	300	-	-	**-**
Local Cost	607,743	588,716	557,873	605,877	585,320	585,320	**-**
Budgeted Staffing					23.5	26.3	**2.8**

In 2006-07, the department will incur increased costs to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer, and inflationary services and supplies purchases; and will incur decreased costs in worker's compensation. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to department recommendations.

Budgeted staffing is adjusted by 2.8 positions.

- On November 15, 2005, the Board approved 1.0 A/E Project Manager I to manage smaller construction projects, remodels, and repairs.
- 1.0 A&E Project Manager II and 1.0 Building Inspector added to assist with the expected increase in the number of CIP projects. These additional positions will enable the department to maintain a reasonable number of projects assigned to each project manager, to ensure projects are completed timely.
- The reduction of 0.2 Engineering Technician is consistent with ongoing workload requirements.

In 2006-07, services and supplies adjustments include costs to improve the department's work area to accommodate the additional staff and improve workflow, and technology upgrades to existing hardware and software that will improve the department's ability to manage projects. The vehicle budget includes onetime funding for two vehicles to be used by project management staff. All of these increased costs will be fully offset by reimbursements.

FINAL BUDGET CHANGES

The Board approved an appropriation increase of $4,800 for Fleet Management rate adjustments, which is offset by reimbursements of $4,800.

PERFORMANCE MEASURES		
Description of Performance Measure	**2005-06 Actual**	**2006-07 Projected**
Project administration costs for each completed project over $25,000 and less than or equal to $500,000 are less than 10% of the total project cost.	N/A	90%
Percent of projects completed within two years.	63%	75%

COUNTY LIBRARY
Ed Kieczykowski

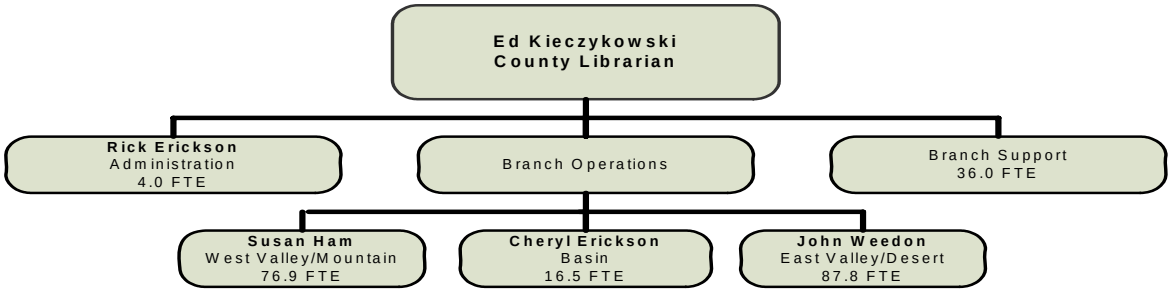
MISSION STATEMENT

The mission of the San Bernardino County Library is to provide equal access to information services and materials for all people of the County of San Bernardino. The Library actively promotes its information services, materials and programs for the informational, educational, cultural and recreational needs of all county residents.

STRATEGIC GOALS

1. Increase the physical capacity of library facilities.
2. Enhance computer and electronic resources for the public.
3. Initiate patron self-sufficiency at branch libraries in an effort to improve customer service and increase department productivity.

ORGANIZATIONAL CHART



County Library

DESCRIPTION OF MAJOR SERVICES

The San Bernardino County Library provides public library services through a network of 30 branches in the unincorporated areas and 18 cities within the county, including the Carter Branch Library (a joint usage library located in northern Rialto) that opened to the public during 2005-06. In addition, two bookmobiles reach people who live in sparsely populated areas or are unable to use the traditional branches. County Library also operates a mobile unit in the High Desert that serves young children and their parents/caregivers.

County Library provides access to information through its materials collection, as well as 500 Internet accessible computers. The public computers also provide access to a number of online databases and other electronic resources. Electronic access to County Library's collection of materials is available through the Internet, and daily delivery services provide for materials to be shared among the various branches. One of the goals of the Library is to utilize the latest technology to provide county residents with up-to-date resources and tools. To enhance customer service, the Library is expected to introduce self service checkout of materials during 2006-07 at several selected branch locations.

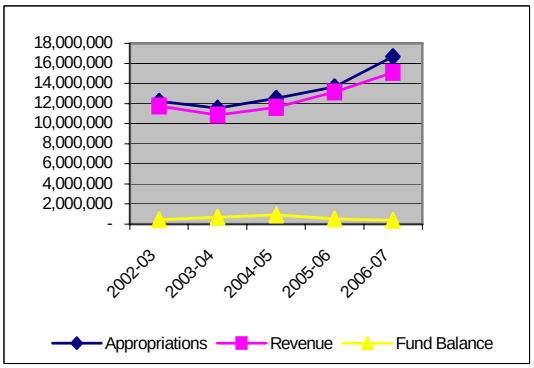
The Library's on-line catalog, a joint project with the County of Riverside, provides access to 2.5 million items. The system allows for patrons in either system to directly request materials held by the other and to have those items delivered to their local branch for pick up. In 2005-06, in excess of 160,000 items crossed county lines to the benefit of residents in both counties.

The Library's book collection is supplemented by magazines, newspapers, government documents, books on tape, pamphlets, compact discs, DVDs, videotapes, microfilm, and electronic/on-line services and materials. Cultural and educational programs for all ages, including literacy services and other specialized programs, are provided at branch locations. In addition, County Recorder services are located at the Apple Valley, Fontana and Montclair branch libraries.

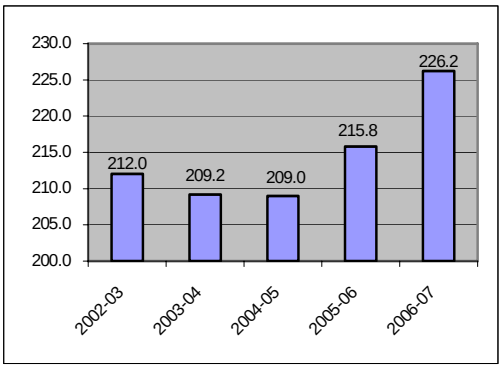
The County Library system is financed primarily through dedicated property tax revenues and is also supported by local Friends of the Library organizations that financially assist library branches in local communities. A total of 1,500 volunteers perform a variety of tasks in supporting local libraries. The Library has also developed active partnerships with the communities it serves, resulting in additional funding and the provision of facilities at reduced costs.

BUDGET HISTORY

5-YEAR BUDGET TREND



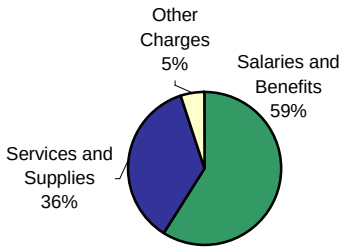
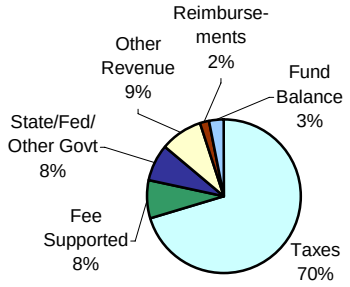
5-YEAR STAFFING TREND



PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	11,463,229	11,752,635	13,499,959	18,401,767	17,867,292
Departmental Revenue	11,997,656	12,106,011	13,035,681	17,892,882	17,877,850
Fund Balance				508,885	
Budgeted Staffing				215.8	

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: County Library
FUND: County Library

BUDGET UNIT: SAP CLB
FUNCTION: Education
ACTIVITY: Library

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	6,971,376	7,470,208	8,158,931	8,947,324	9,093,014	10,024,601	**931,587**
Services and Supplies	3,754,028	3,789,138	4,704,467	5,148,509	3,998,718	5,963,407	**1,964,689**
Central Computer	100,104	72,476	98,281	112,736	104,585	135,571	**30,986**
Other Charges	75,560	-	115,825	849,235	174,219	178,292	**4,073**
Land and Improvements	-	-	94,618	-	50,000	25,000	**(25,000)**
Equipment	7,475	21,555	24,626	7,854	32,000	150,000	**118,000**
Vehicles	29,475	-	-	-	-	-	**-**
Transfers	471,198	495,752	508,761	518,916	509,495	510,648	**1,153**
Total Exp Authority	11,409,216	11,849,129	13,705,509	15,584,574	13,962,031	16,987,519	**3,025,488**
Reimbursements	-	(293,829)	(290,314)	(328,243)	(309,755)	(331,296)	**(21,541)**
Total Appropriation	11,409,216	11,555,300	13,415,195	15,256,331	13,652,276	16,656,223	**3,003,947**
Operating Transfers Out	441,380	197,335	84,764	2,610,961	-	-	**-**
Total Requirements	11,850,596	11,752,635	13,499,959	17,867,292	13,652,276	16,656,223	**3,003,947**
Departmental Revenue							
Taxes	7,737,421	8,793,740	9,697,425	10,971,681	10,347,001	11,928,225	**1,581,224**
State, Fed or Gov't Aid	1,711,028	820,792	762,035	987,321	1,066,940	1,309,440	**242,500**
Current Services	889,494	1,054,161	1,007,904	1,104,983	1,170,000	1,367,600	**197,600**
Other Revenue	1,056,142	476,318	801,467	512,015	297,600	537,400	**239,800**
Other Financing Sources	303,571	173,000	5,000	495,000	-	-	**-**
Total Revenue	11,697,656	11,318,011	12,273,831	14,071,000	12,881,541	15,142,665	**2,261,124**
Operating Transfers In	300,000	788,000	761,850	3,806,850	261,850	983,850	**722,000**
Total Financing Sources	11,997,656	12,106,011	13,035,681	17,877,850	13,143,391	16,126,515	**2,983,124**
Fund Balance					508,885	529,708	**20,823**
Budgeted Staffing					215.8	226.2	**10.4**

The Library's 2006-07 budget was developed with the following provisions:

1. It is anticipated that Summit High School in northern Fontana (another joint usage project) will open to the public during the summer of 2006.
2. The Hesperia branch library is expected to be open to the public at a new, much-larger facility in September 2006.
3. The City of Victorville has provided notice that they will be withdrawing from the County Library system effective July 1, 2006, but will continue to contract with the county for certain library services.

Salaries and benefits are increasing by $931,587. Of this amount, $386,300 is the result of incurred costs associated with MOU, retirement, and workers' compensation increases. There is also an increase of $150,000 to reflect the cost of parity adjustments for the department's professional staff. The Human Resources Department recently concluded its study of these classifications and is recommending a parity action, which is expected to be presented for Board approval prior to June 30, 2006. The remaining increase of $395,287 is primarily due to the following additions in budgeted staffing:

- A total of 6.1 part-time Library Assistants and Library Pages are being added to meet workload demands at various branch locations.
- 1.9 increase for part-time positions at Carter and Summit high schools that were only partially funded last fiscal year.
- 2.0 increase for part-time positions being added at Carter High School/Summit High School because of workload requirements.
- 0.4 increase for a Regional Manager at the Fontana Library that was partially funded last fiscal year.

Services and supplies are increasing by $785,671 as follows:

- $690,000 increase to the library materials budget ($584,340 of which was previously approved by the Board as a mid-year item on November 1, 2005). Even with this increase, the amount budgeted for 2006-07 ($1,390,000) is approximately $468,000 less than the amount estimated to be spent in 2005-06 ($1,858,116). As a result, the department has submitted a policy item request for one-time funding in the amount of $500,000. Approval of this request would add to the initial $500,000 the Board approved in 2005-06 to build a sufficient collection of materials for new and expanded library facilities.

- $100,000 increase for computers, scanners, and printers.

Land, structures and improvements are decreasing by $25,000 due to completion of the Big Bear library improvement project.

Equipment in the amount of $150,000 is budgeted for 2006-07 to purchase four self check-out systems for increased patron self-sufficiency.

Reimbursements are increasing by $21,541 based on additional rent from the Human Services Group for use of the basement of Library's administration building.

Taxes are increasing by $1,581,224 in 2006-07 for a total budget amount of $11,928,225. This total reflects a 14% increase from the estimated amount of tax revenue anticipated in 2005-06, less approximately $483,000 of property taxes being transferred to the City of Victorville for administration of the Victorville library effective July 1, 2006.

State, federal and other governmental aid is decreasing by $57,500 due to reduced Library Services and Technology Act (LSTA) grants from the state.

Current services are increasing by $197,600 as described below:

- $152,000 from the City of Victorville (City) for providing four months of operations at the Victorville library.
- $45,600 from the City for a full year of automation services at the Victorville library.

Other revenue is increasing by $239,800 primarily because of the following:

- $100,000 contribution from the City of Victorville for additional books at the Victorville library.
- $110,000 of additional federal e-rate reimbursement based on a change in the method of which these funds are received from service providers.

FINAL BUDGET CHANGES

The Board approved an appropriation increase of $500,000 in ongoing general fund support to enhance the Library's annual book/materials budget.

The Board approved an appropriation increase of $222,000 from the Business Process Improvements Reserve for the conversion of existing barcode technology to radio frequency identification (RFID) at the Apple Valley and Adelanto branch libraries. Converting to newer technology at these two facilities will allow the department to effectively develop long-range plans for the conversion of library collections and circulation equipment at all county libraries.

The Board approved an appropriation and revenue increase of $300,000 for additional funds anticipated from the state Public Library Fund and the state's Inter-Library Loan Reimbursement Program.

Services and supplies increased by $157,018 due to fund balance being higher than anticipated.

PERFORMANCE MEASURES		
Description of Performance Measure	**2005-06 Actual**	**2006-07 Projected**
Square feet of space available at branch libraries (currently 200,203).	201,075 sq ft	240,000 sq ft
Number of personal computers dedicated for public usage.	376	455
Amount expended/budgeted for electronic resources.	$96,258	$100,000
Number of exchanges of resources between systems.	184,303	192,000
Amount of fees collected by the Library electronically.	N/A	$200,000
Number of items circulated via self-support.	N/A	100,000
Percentage increase in circulation of materials for the affected branches in the year following completion of the new facility.	N/A	10%

The performance measures for County Library demonstrate an emphasis on improving services to its patrons by providing additional space, increasing the number of electronic resources, and implementing self-service options.

One of the difficulties the Library has encountered over the past ten years has been the need to try to physically accommodate its population growth with limited financial resources. In 1999, the Library developed a master facility plan to identify its facility needs and has had some modest success in expanding or replacing some of its facilities. A new joint usage library facility at Carter High School in northern Rialto opened to the public in 2005-06, and another joint use library at Summit High School in northern Fontana is scheduled to open in 2006-07. In addition, new and expanded libraries are scheduled to open in Hesperia, Highland, Fontana, Chino Hills, and Mentone during either 2006-07 or 2007-08. Also, new facilities in four other communities (Running Springs, Bloomington, Crestline and Grand Terrace) are currently being pursued.

While the new facilities will add much needed space to provide library services, this additional space to accommodate the County Library's projected population growth will cause operational costs (especially personnel costs) to increase significantly. Whereas the Library's property tax growth has been significant for the past few years (and is projected to continue to grow over the next few years), the Library must find ways to mitigate its operational costs. One of the strategies that the Library has been pursuing is customer self-sufficiency. The Library's new catalog allows for unmediated requests of materials from other library jurisdictions, while the introduction of customer self-registration for computer use has lessened the need for additional staff. The continual evolvement of the Library's home page, the pursuit of additional electronic resources, and the introduction of services such as down-loadable audio-books and tutor.com (an interactive internet service for students) also provides the impetus for customer-self sufficiency.

In planning for its new facilities, the Library has designed its check-in/check-out areas for self-service to provide patrons with the ability of obtaining or returning materials without the need for staff intervention. In addition, the Library anticipates the development of a service that allows customers to pay for services electronically, without benefit of staff involvement. One of the department's objectives for 2006-07 is to implement self-service modules at three to four of its new library facilities. The cost of these modules has already been factored into the overall cost of each of these facilities, while the cost of implementing the electronic payment option at all branches is not expected to be significant and will be funded through County Library revenues. It is anticipated that over the next three to five years, the Library will transition from a 100% staff interaction for check-in/check-out and fee collection to perhaps 50%, with an ultimate goal of 75% patron self sufficiency within a seven year period.

COUNTY MUSEUM
Robert L. McKernan

MISSION STATEMENT

The mission of the San Bernardino County Museum is to develop and maintain unique cultural and natural science collections related to the region and the greater southwest. Through responsible collection, preservation, exhibition, and education, the County Museum inspires the public to a deeper understanding of their cultural and natural history.

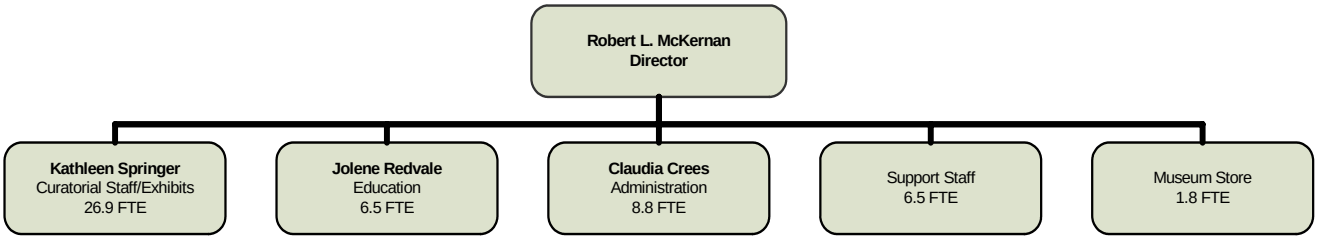
STRATEGIC GOALS

1. Enhance public awareness of museum services and programs.

2. Increase public accessibility to museum collections.

3. Increase awareness of the Museum's Capital Campaign to generate financing for enhancements to the County Museum, including the proposed "Hall of Geological Wonders".

ORGANIZATIONAL CHART



SUMMARY OF BUDGET UNITS

	2006-07				
	Appropriation	Revenue	Local Cost	Revenue Over/ (Under) Exp	Staffing
County Museum	4,099,202	1,979,149	2,120,053		52.7
Museum Store	132,316	133,000		684	1.8
TOTAL	4,231,518	2,112,149	2,120,053	684	54.5

Detailed information for each budget unit is provided, along with a description of the services provided, budget unit history and applicable performance measures.

County Museum

DESCRIPTION OF MAJOR SERVICES

The Museum provides cultural and educational programs and activities for the public at its main facility in Redlands and the following seven regional sites: Agua Mansa Cemetery in Colton, Casa de Rancho Cucamonga (John Rains House) in Rancho Cucamonga, Daggett Stone Hotel and People's General Store in Barstow, Asistencia Mission in Redlands, Mousley Museum of Natural History in Yucaipa, Yorba-Slaughter Families Adobe in Chino, and Yucaipa Adobe in Yucaipa. These programs and activities involve the preservation of cultural and natural heritage collections, display of permanent and special exhibitions, and care and preservation of historical sites depicting the history and culture of San Bernardino County and the greater southwest region. Museum programs (including school programs, research symposiums, museum internships, special events, and guest lecture series) promote learning and awareness through community outreach, partnerships with educational institutions, and research that enhances both the collections and educational services. Approximately 1.5 million permanent and loaned collections are preserved for the benefit of the public and the scientific community. Each year, approximately 100,000 visitors tour the museum facilities, which are also available for use by local groups, organizations, and professional associations. The County Museum has been accredited from the American Association of Museums since February 23, 1973. In 2002, the Museum received its decennial accreditation that will continue through 2012.

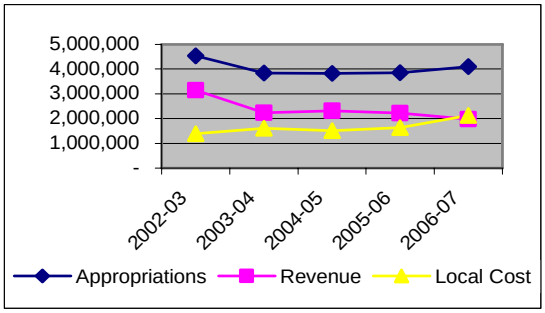
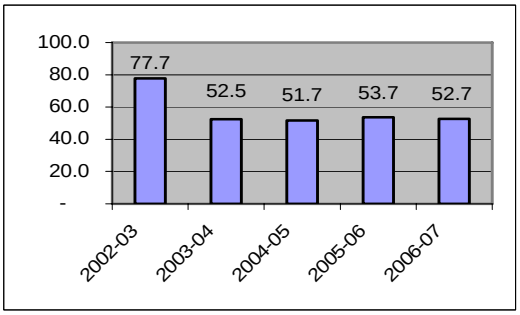
The Museum is comprised of the following divisions: Education, Exhibitions, Anthropology, History/Archives, Biological Science, and Geological Sciences. Led by credentialed professionals, all divisions provide educational services for families, general public, school groups, educators, and scholars at the main Museum facility and historic sites. In addition, the Biological Science and the Geological Sciences divisions conduct scientific field research and studies for public and private agencies. This research consists of both short and long-term field studies resulting in significant revenue for the department. A portion of this revenue is used to support other Museum programs and activities. Furthermore, this field research results in valuable collections being accessioned into the museum collections that are curated and exhibited for public education at the main facility and historic sites. The Museum is known for its work associated with the Calico Early Man Site and collections, extensive mineral and paleontological collections, and one of the world's largest bird egg collections of which a portion is available for public viewing. The Museum also operates a gift store. This store is considered a critical part of the visitor experience and provides many museum related items for sale including books and publications, educational toys, thematic novelty items for exhibitions, jewelry, minerals, and souvenirs.

Over the past few years, the Museum has received funding from the Institute of Museum and Library Services (IMLS). These funds have been earmarked for the design and implementation of a multi-functional Web Module and media archive for the Inland Southern California. The web module will provide electronic access to the Museum's collections and programs, via the internet, to better inform the general public, educators, students, and businesses about San Bernardino County and the surrounding region's abundant cultural and natural heritage. The Museum, which has completed three of the four phases of this project, remains committed to completion of the web module.

Through Board direction, another significant endeavor for the Museum has been the creation of a County History Book. The purpose of this project is to create a text that will tell the rich and varied story of the history of San Bernardino County from its creation in 1853 to the latter half of the 20th Century, while integrating the story with the wider perspective of California history. When completed, the goal is to have this book widely accessible for the people of San Bernardino County, the region, the State of California and the United States.

Lastly, plans are underway for construction of the new Hall of Geological Wonders that will present a regional perspective of paleontology and geology. This proposed addition to the main museum will showcase fossil collections, dinosaur trackways from the county, local impacts from the Pleistocene era, mud flats, fault lines, and local caves. The proposed expansion will serve the growing cultural and informal educational needs of inland Southern California, as well as highlight the Museum's research programs.

BUDGET HISTORY

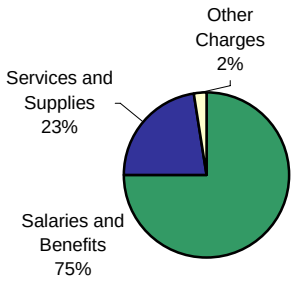
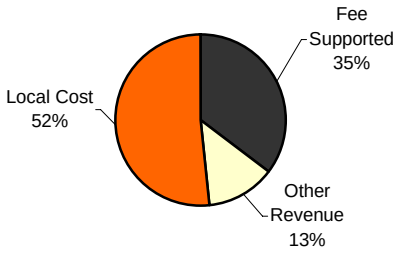
5-YEAR BUDGET TREND	5-YEAR STAFFING TREND
	

PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	4,069,878	3,520,147	3,392,935	3,974,151	3,419,727
Departmental Revenue	2,676,985	1,916,796	1,756,254	2,222,317	1,669,325
Local Cost	1,392,893	1,603,351	1,636,681	1,751,834	1,750,402
Budgeted Staffing				53.7	

The 2005-06 expenditures and revenues were both approximately $550,000 less than budget due to fewer research projects than originally anticipated.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: County Museum
FUND: General

BUDGET UNIT: AAA CCM
FUNCTION: Recreation and Cultural Services
ACTIVITY: Culture

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	2,877,289	2,637,869	2,517,937	2,692,743	2,883,252	3,077,316	**194,064**
Services and Supplies	1,116,049	811,893	684,950	672,107	915,167	889,163	**(26,004)**
Central Computer	33,983	29,423	40,564	32,657	30,250	34,320	**4,070**
Other Charges	35,593	-	-	-	-	-	**-**
Land and Improvements	-	-	19,195	-	-	-	**-**
Equipment	-	9,630	5,386	2,146	13,000	75,000	**62,000**
L/P Struct/Equip/Vehicles	-	-	9,630	9,630	9,630	9,630	**-**
Transfers	22,536	32,186	9,446	10,444	10,445	13,773	**3,328**
Total Exp Authority	4,085,450	3,521,001	3,287,108	3,419,727	3,861,744	4,099,202	**237,458**
Reimbursements	(15,572)	(854)	(25,423)	-	-	-	**-**
Total Appropriation	4,069,878	3,520,147	3,261,685	3,419,727	3,861,744	4,099,202	**237,458**
Operating Transfers Out	-	-	131,250	-	-	-	**-**
Total Requirements	4,069,878	3,520,147	3,392,935	3,419,727	3,861,744	4,099,202	**237,458**
Departmental Revenue							
Use of Money and Prop	42,747	42,345	61,362	56,119	48,800	56,200	**7,400**
State, Fed or Gov't Aid	20,470	4,000	7,083	1,502	2,200	2,200	**-**
Current Services	2,334,401	1,495,430	1,216,886	1,229,286	1,526,070	1,445,649	**(80,421)**
Other Revenue	264,471	361,759	442,320	379,598	640,247	435,100	**(205,147)**
Other Financing Sources	-	1,850	7,603	2,820	5,000	40,000	**35,000**
Total Revenue	2,662,089	1,905,384	1,735,254	1,669,325	2,222,317	1,979,149	**(243,168)**
Operating Transfers In	14,896	11,412	21,000	-	-	-	**-**
Total Financing Sources	2,676,985	1,916,796	1,756,254	1,669,325	2,222,317	1,979,149	**(243,168)**
Local Cost	1,392,893	1,603,351	1,636,681	1,750,402	1,639,427	2,120,053	**480,626**
Budgeted Staffing					53.7	52.7	**(1.0)**

Salaries and benefits are increasing by a net amount of $161,415 consisting of the following:

- $204,723 of incurred costs associated with MOU, retirement, and workers' compensation adjustments (including the 2005-06 amounts approved by the Board as a mid-year item on November 1, 2005).
- $51,000 increase for an additional 1.0 Curatorial Assistant to help the Museum's professional staff with paleontologic record searches.
- $25,000 to reflect parity adjustments for the museum curator and senior curator classifications.
- Approximately $18,000 for the conversion of two contract project managers to a Museum Education Specialist and a Staff Analyst Trainee.
- $5,000 for the proposed reclassification of a Staff Analyst II to an Administrative Supervisor I.
- Approximately $60,000 in savings due to the reduction of 1.5 field biologist positions resulting from fewer research projects anticipated.
- $53,780 savings from the deletion of 1.0 Museum Preparator that is no longer needed.
- A reduction of approximately $28,000 in appropriations and a 0.5 decrease in budgeted staffing due to reduced work hours for various classifications.

Services and supplies are decreasing by $106,704, which is the net effect of the following:

- Approximately $217,000 decrease resulting primarily from an anticipated reduction in the number of research projects.
- $95,664 increase due to the Museum now being responsible for providing off-site storage for its exhibit and educational materials.
- $15,000 increase for inflationary costs.

Current services are decreasing by $113,070 due to less research revenue resulting from the completion of several projects.

Other revenue is decreasing by $205,147 due to less grant funding for the IMLS project.

Other financing sources are increasing by $35,000 due to an increase in the amount of operating transfers anticipated from the Museum Store.

FINAL BUDGET CHANGES

The Board approved an appropriation increase of $75,000 for the purchase and installation of a compact storage unit for the Museum's history division. This unit in needed for compliance with accreditation standards.

The Board approved an appropriation increase $70,000 for educational outreach and protection of Museum resource sites. In 2005-06, the county received six diverse properties donated by the San Bernardino County Museum Association. These properties, which are situated principally in the High Desert and Cajon Pass, allow the Museum to provide greater educational outreach opportunities. The funding approved by the Board will provide for signage, gating, and fencing at some sites, as well as educational materials development including program interpretative guides, display kiosks, trail development and marketing.

The Board approved an increase in certain Museum fees that is expected to generate additional revenue of approximately $33,000 per year. These funds will be used to add a staff person to assist the department with ongoing maintenance functions.

The Board also approved an appropriation increase of $10,700 for Fleet Management rate adjustments.

PERFORMANCE MEASURES		
Description of Performance Measure	**2005-06 Actual**	**2006-07 Projected**
Number of paying museum visitors.	53,530	75,000
Number of compact storage units.	4	5
Number of objects/artifacts accessible to the public.	1,500,000	1,800,000
Total amount of funds raised for the Museum's Capital Campaign.	$156,000	$2,250,000
Number of students visiting resource sites.	N/A	2,500

The preceding performance measures demonstrate the department's emphasis on increasing public awareness of museum services/programs and accessibility of museum collections. Public awareness of museum services and programs is paramount for the people of San Bernardino County and the surrounding region to gain a greater appreciation and understanding of the area's cultural and natural heritage, while increasing public accessibility to museum collection artifacts will strengthen the visitor experience.

In addition to the above, the Museum has initiated (through the San Bernardino County Museum Association) a Capital Campaign to generate funds for the proposed new museum expansion "Hall of Geological Wonders", along with funding for reinterpretation and refurbishment of the Museum's 30 year-old interior galleries. This transformation of the County Museum will provide for more interpretation of county and regional cultural and natural heritage through additional exhibits, artifacts, objects, and specimens. The vigorous capital campaign is required to secure non-county and county contributions for this project. During 2006-07, the Museum will be striving to raise $2.25 million in contributions.

Museum Store

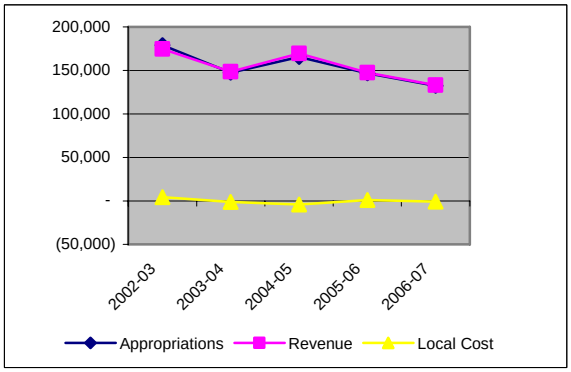
DESCRIPTION OF MAJOR SERVICES

The Museum Store operates as an enterprise fund under the management of the San Bernardino County Museum. The Store is considered a critical part of the visitor experience and provides many museum related items for sale including books and publications, educational toys, thematic novelty items for exhibitions, jewelry, minerals, and souvenirs. The Store supports the Museum operations and makes an annual financial contribution to the Museum.

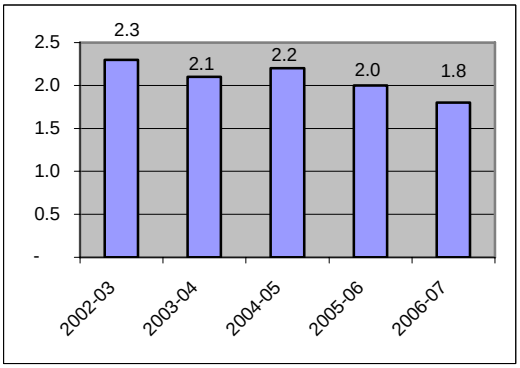
In 2003-04, the Museum Store opened a Garden Café offering sandwiches, snack products, pastries, and bottled beverages for Museum visitors. This café helps to enhance the visitor experience and satisfaction.

BUDGET HISTORY

5-YEAR BUDGET TREND



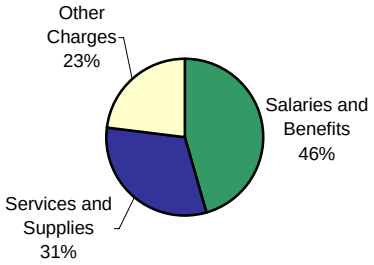
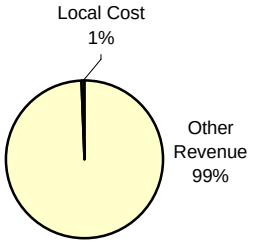
5-YEAR STAFFING TREND



PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	179,220	147,448	131,866	146,677	116,283
Departmental Revenue	174,800	148,400	129,708	147,600	100,163
Revenue Over/(Under) Exp	(4,420)	952	(2,158)	923	(16,120)
Budgeted Staffing				2.0	
Fixed Assets	-	-	-	-	-
Unrestricted Net Assets Available at Year End	4,988	7,670	1,866		7,141

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: County Museum
FUND: Museum Store

BUDGET UNIT: EMM CCR
FUNCTION: Recreation and Cultural Services
ACTIVITY: Culture

	2002-03 Actual	2003-04 Actual	2004-05 Actuals	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	84,562	85,670	95,217	106,537	99,782	60,421	**(39,361)**
Services and Supplies	79,658	46,380	31,248	9,301	41,450	41,450	**-**
Transfers	-	398	401	445	445	445	-
Total Appropriation	164,220	132,448	126,866	116,283	141,677	102,316	**(39,361)**
Operating Transfers Out	15,000	15,000	5,000	-	5,000	30,000	**25,000**
Total Requirements	179,220	147,448	131,866	116,283	146,677	132,316	**(14,361)**
Departmental Revenue							
State, Fed or Gov't Aid	-	-	5,000	-	-	-	**-**
Other Revenue	174,800	148,400	124,708	100,163	147,600	133,000	**(14,600)**
Total Revenue	174,800	148,400	129,708	100,163	147,600	133,000	**(14,600)**
Revenue Over/(Under) Exp	(4,420)	952	(2,158)	(16,120)	923	684	**(239)**
Budgeted Staffing					2.0	1.8	**(0.2)**

Salaries and benefits are decreasing by $39,361 due to the deletion of a vacant Museum Store Manager position, partially offset by the addition of a 0.5 Office Assistant and 0.3 Public Service Employee.

Services and supplies are budgeted at $41,450, which represents no change from the prior year.

Operating transfers out are increasing by $25,000 to reflect a greater contribution to the general fund Museum budget.

Other revenue is decreasing by $14,600 to reflect reduced sales revenue based on 2005-06 estimates.

FINAL BUDGET CHANGES

There are no final budget changes associated with this budget unit.

FACILITIES MANAGEMENT
David S. Gibson

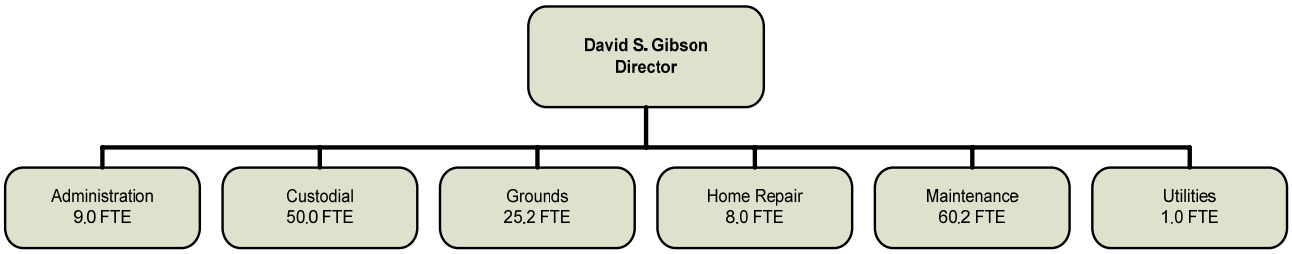
MISSION STATEMENT

The mission of the Facilities Management Department is to serve the public by providing quality custodial, grounds, and maintenance services that will enable county departments and staff to effectively meet the expectations of their customers.

STRATEGIC GOALS

1. Improve business practices to enhance customer service and increase staff efficiency.
2. Provide thorough preventative maintenance inspections and reports on County owned facilities.
3. Implement a countywide utility conservation and awareness education program.
4. Enhance the Supplemental Resource Program (SRP).

ORGANIZATIONAL CHART



SUMMARY OF BUDGET UNITS

	2006-07			
	Appropriation	Revenue	Local Cost	Staffing
Facilities Management	16,197,204	6,900,616	9,296,588	153.4
Utilities	16,654,565	246,355	16,408,210	1.0
TOTAL	32,851,769	7,146,971	25,704,798	154.4

Detailed information for each budget unit is provided, along with a description of the services provided, budget unit history and applicable performance measures.

Facilities Management

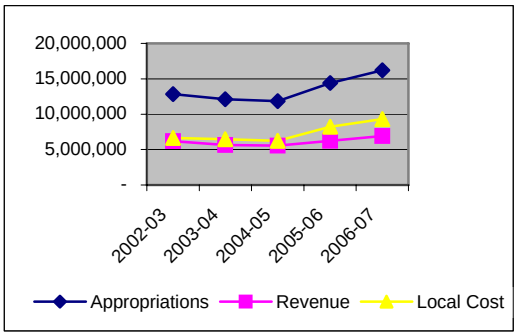
DESCRIPTION OF MAJOR SERVICES

The mission of the Facilities Management Department is to serve the public by providing quality services and enabling county departments and staff to effectively meet the expectations of their customers. This mission is implemented through services provided by the Custodial, Grounds, Maintenance, and Home Repair divisions. The focus of each of these divisions is to ensure a clean, safe, and well-maintained environment for county customers and employees.

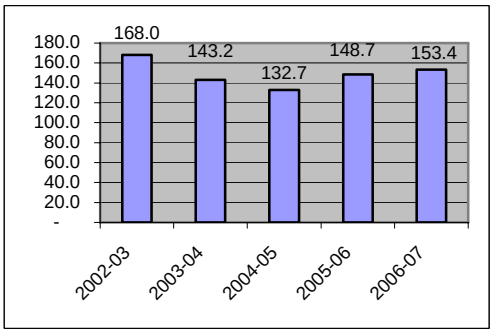
More specifically, Facilities Management services are directed toward providing custodial services and well-maintained exterior building areas. The department provides routine maintenance, as well as 24 hours per day - 7 days per week emergency building maintenance. Services also include repairing, remodeling, and maintaining building structures, equipment, and fixtures. While primarily charged with ensuring a functional county infrastructure, the Facilities Management Department also provides minor repairs and services to eligible residences as designated by the Community Development and Housing Department.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

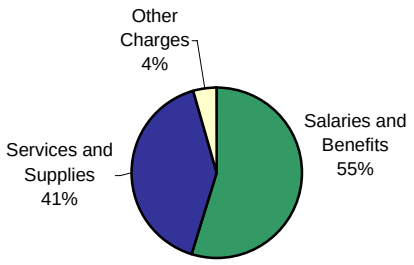
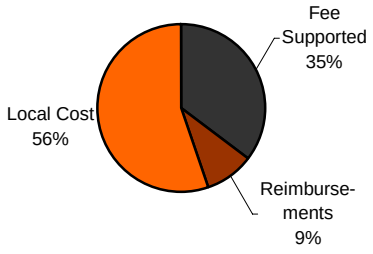


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	12,018,237	11,141,584	11,783,686	14,724,175	13,706,972
Departmental Revenue	5,850,265	5,203,992	5,345,089	6,211,352	5,372,902
Local Cost	6,167,972	5,937,592	6,438,597	8,512,823	8,334,070
Budgeted Staffing				148.7	

In 2005-06, expenditures are less than the modified budget due mainly to salary savings from vacant positions. In addition, the Preventative Maintenance program is in progress but has not yet been fully implemented. Revenue is under budget because estimated requisition work from other county departments was lower than expected.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Facilities Management
FUND: General

BUDGET UNIT: AAA FMD
FUNCTION: General
ACTIVITY: Property Management

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	6,621,789	6,874,902	7,268,716	8,372,443	8,651,716	9,738,341	**1,086,625**
Services and Supplies	6,069,726	5,002,794	5,257,699	6,040,188	6,482,719	7,226,080	**743,361**
Central Computer	24,695	21,195	24,259	31,833	29,920	37,713	**7,793**
Equipment	-	-	17,487	17,902	18,000	43,000	**25,000**
Vehicles	-	-	-	26,144	25,000	13,000	**(12,000)**
Transfers	23,370	29,126	27,300	26,806	26,806	718,079	**691,273**
Total Exp Authority	12,739,580	11,928,017	12,595,461	14,515,316	15,234,161	17,776,213	**2,542,052**
Reimbursements	(721,343)	(786,433)	(811,775)	(808,344)	(820,000)	(1,579,009)	**(759,009)**
Total Appropriation	12,018,237	11,141,584	11,783,686	13,706,972	14,414,161	16,197,204	**1,783,043**
Departmental Revenue							
State, Fed or Gov't Aid	-	-	2,289	43,288	-	-	**-**
Current Services	5,850,265	5,203,992	5,342,800	5,328,828	6,211,352	5,900,616	**(310,736)**
Total Revenue	5,850,265	5,203,992	5,345,089	5,372,902	6,211,352	5,900,616	**(310,736)**
Operating Transfers In	-	-	-	-	-	1,000,000	**1,000,000**
Total Financing Sources	5,850,265	5,203,992	5,345,089	5,372,902	6,211,352	6,900,616	**689,264**
Local Cost	6,167,972	5,937,592	6,438,597	8,334,070	8,202,809	9,296,588	**1,093,779**
Budgeted Staffing					148.7	153.4	**4.7**

In 2006-07, the department will incur increased costs to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer and inflationary services and supplies purchases, which are partially offset by decreased workers' compensation costs. The transfer of the security services contract to the Sheriff's Department results in reductions to the services and supplies and the revenue budgets. The net impact of transferring this contract is a local cost reduction $360,000. These adjustments are all reflected in the Change From 2005-06 Final Budget column, along with changes related to department recommendations.

In 2006-07, budgeted staff is increased by 4.7 as follows:

- 0.5 extra help Custodian I added in the Custodial Division to provide coverage for vacations and sick leave.
- 0.2 recurrent Grounds Caretaker I added in the Grounds Division budget. As part of the 2005-06 Grounds Division budget, the Board approved three recurrent (1.5 positions) Grounds Caretaker I positions to assist with increased workload during six months of spring and summer. This request will increase the period of additional support from six to seven months per year.
- 1.0 Electrician, 2.0 General Maintenance Mechanic, and 1.0 Plumber are deleted from the Maintenance Division budget. Policy items in the 2005-06 budget were approved, which added these positions; however, the department was directed to use the funding for contract services in lieu of County staff. Thus, there is no

cost associated with the deletion of these four vacant positions because ongoing services continued to be procured via contract.

- 1.0 A&E Project Manager I is added to the Maintenance Division budget. This position will manage minor Capital Improvement Program (CIP) projects. Project costs, including salaries and benefits for this new position, will be funded from a $1.0 million per year allocation from the CIP budget.
- 1.0 Office Assistant III is added to the Administration Division budget and 1.0 vacant Housing Repair Supervisor is deleted from the Maintenance Division budget. Also, 1.0 Facilities Management Division Manager is reclassified to Facilities Management Deputy Director. This administrative restructuring plan will result in additional cost of $1,678, which will be fully offset by current services revenue. The plan will improve data entry capabilities, delete a vacant supervisory position, and establish an executive level succession plan within the department.
- 1.0 Grounds Superintendent, 1.0 Part Runner, 1.0 Staff Analyst II, and 1.0 Facilities Management Project Scheduler are added in final budget changes to enable the department to better perform its core functions by reassigning administrative and office processes away from staff that are needed in the field to these new positions.
- 1.0 Electrician, 1.0 Plumber, and 1.0 Sprinkler System Worker are added in final budget changes to reduce the 3,300 emergency service calls the Maintenance Division currently receives each year.

FINAL BUDGET CHANGES

The Board approved an appropriation increase of $55,700 for Fleet Management rate adjustments.

The Board approved an appropriation increase of $338,808 to enable the department to better perform its core functions by reassigning administrative and office processes away from staff that are needed in the field. This increase includes the addition of 4.0 FTEs.

The Board approved an appropriation increase of $255,424 to enable the department to more effectively follow-up with minor repairs noted in completed facility assessments, help respond to day to day service calls, and prolong the usefulness of county facilities. This increase includes the addition of 3.0 FTEs.

The Board approved an appropriation increase of $75,000 to enable the department to expand the Supplemental Resources Program to other county facilities, thus increasing service levels provided by county staff.

PERFORMANCE MEASURES

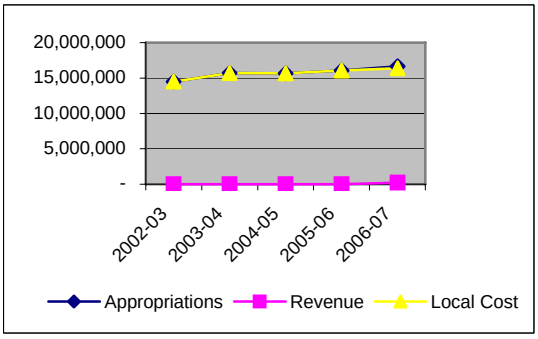
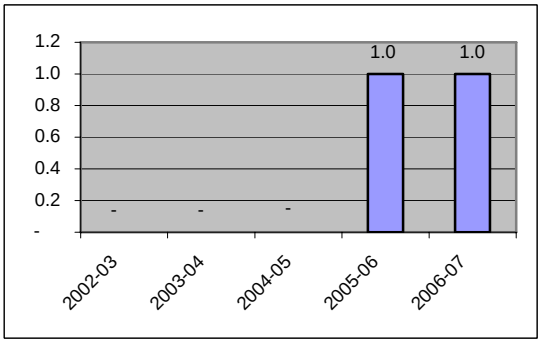
Description of Performance Measure	2005-06 Actual	2006-07 Projected
Decrease length of time to provide final cost data to customers (currently it takes three months).	N/A	50%
Decrease number of commodity procurements (currently there are 5,000 procurements).	N/A	10%
Evaluate 11% of buildings/groups of buildings (total of 45 buildings).	N/A	5 buildings
Increase various components of Supplemental Resource Program (SRP) (currently 19,000 hours).	N/A	5%
Percentage increase of the number of jobs completed.	N/A	15%
Percentage decrease in emergency calls received on buildings already assessed as part of the preventative maintenance program.	N/A	75%
Percentage increase in the number of hours of service provided by Community Options. (Currently 2,500 hours per year).	N/A	300%

Utilities

DESCRIPTION OF MAJOR SERVICES

The county's utilities budget funds the cost of natural gas and liquid propane gas, electricity, water, sewage, refuse disposal, diesel fuel for emergency generators, and other related costs for county-owned and some leased facilities.

BUDGET HISTORY

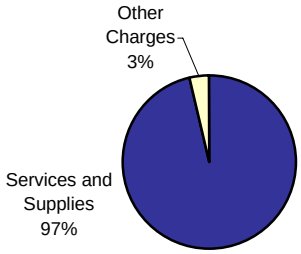
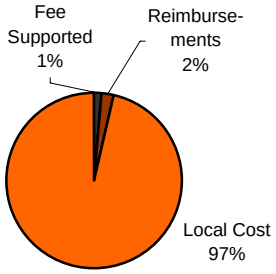
5-YEAR BUDGET TREND	5-YEAR STAFFING TREND
	

PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	15,990,429	13,477,393	13,743,759	16,081,526	14,719,997
Departmental Revenue	-	(103,563)	33,113	-	367,637
Local Cost	15,990,429	13,580,956	13,710,646	16,081,526	14,352,360
Budgeted Staffing				1.0	

In 2005-06, expenses were less than the modified budget, in part, because of the department's utility management program. The unbudgeted revenue is primarily from Federal Emergency Management Agency (FEMA) reimbursements for damage caused by the January 2004 rainstorms.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Facilities Management
FUND: General

BUDGET UNIT: AAA UTL
FUNCTION: General
ACTIVITY: Property Management

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	-	-	12,651	76,390	68,310	79,877	**11,567**
Services and Supplies	15,520,429	13,308,216	13,565,489	14,478,977	15,891,216	16,340,549	**449,333**
Central Computer	-	-	-	-	-	843	**843**
Transfers	470,000	470,000	470,000	470,000	470,000	590,596	**120,596**
Total Exp Authority	15,990,429	13,778,216	14,048,140	15,025,367	16,429,526	17,011,865	**582,339**
Reimbursements	-	(300,823)	(304,381)	(305,370)	(350,000)	(357,300)	**(7,300)**
Total Appropriation	15,990,429	13,477,393	13,743,759	14,719,997	16,079,526	16,654,565	**575,039**
Departmental Revenue							
State, Fed or Gov't Aid	-	-	-	230,084	-	-	**-**
Current Services	-	-	-	137,553	-	246,355	**246,355**
Other Revenue	-	(103,563)	33,113	-	-	-	**-**
Total Revenue	-	(103,563)	33,113	367,637	-	246,355	**246,355**
Local Cost	15,990,429	13,580,956	13,710,646	14,352,360	16,079,526	16,408,210	**328,684**
Budgeted Staffing					1.0	1.0	**-**

In 2006-07, the Utilities budget will incur increased costs to maintain current services, such as negotiated labor agreements, retirement, risk management, and inflationary services and supplies purchases. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to department recommendations.

Services and supplies have increased because of new facilities, specifically the building at 303 N. D St. in San Bernardino and full year funding for the Adelanto Jail, and rate increases in each commodity.

The increase in transfers is due to the allocation of administrative overhead costs that will be transferred to the Facilities Management Administration division. The increase in reimbursements is due to the increased charges to the Superintendent of Schools for utility costs. The budgeted revenue for 2006-07 is from third parties that occupy county-owned space.

FINAL BUDGET CHANGES

There are no final budget changes associated with this budget unit.

PERFORMANCE MEASURES

Description of Performance Measure	2005-06 Actual	2006-07 Projected
Decrease electrical usage in county-owned buildings (currently at 87,122,629 Kwh).	N/A	5%

FLEET MANAGEMENT
Roger Weaver

MISSION STATEMENT

The Fleet Management Department provides vehicles, equipment, and services to the officials and employees of the county so that they may provide services that promote health, safety, well being, and quality of life to the residents of the county.

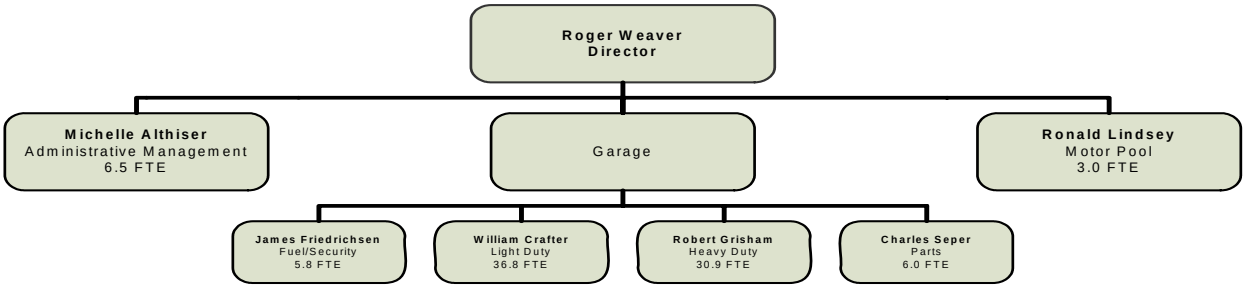
STRATEGIC GOALS

1. Improve customer service and user satisfaction.

2. Decrease vehicle downtime for preventive maintenance and routine repairs.

3. Reduce overall Motor Pool vehicle emissions.

ORGANIZATIONAL CHART



SUMMARY OF BUDGET UNITS

	2006-07			
	Appropriation	Revenue	Revenue Over/ (Under) Exp	Staffing
Garage	13,248,802	12,428,848	(819,954)	92.0
Motor Pool	10,846,488	8,902,688	(1,943,800)	4.0
TOTAL	24,095,290	21,331,536	(2,763,754)	96.0

Detailed information for each budget unit is provided, along with a description of the services provided, budget unit history, and applicable performance measures.

Garage

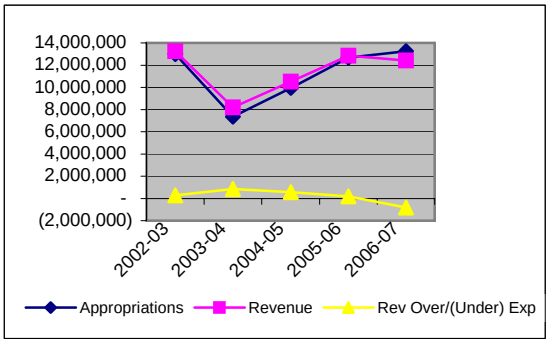
DESCRIPTION OF MAJOR SERVICES

Fleet Management's Garage Division provides fuel, maintenance, repair, fabrication and emergency field services for the county's fleet of vehicles and heavy equipment.

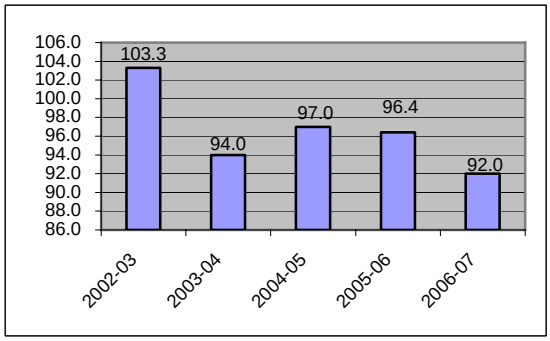
The Garage budget unit is an internal service fund (ISF). All operational costs of the Garage Division are financed through Board-approved rates. As an ISF, any unrestricted net assets available at the end of a fiscal year are carried over to the next fiscal year to provide working capital, finance the replacement of fixed assets, and fund capital improvements. Any excess/shortage is incorporated into the rate structure during the annual rate review process.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

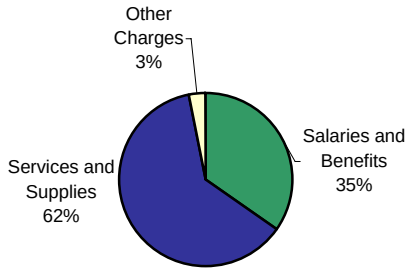
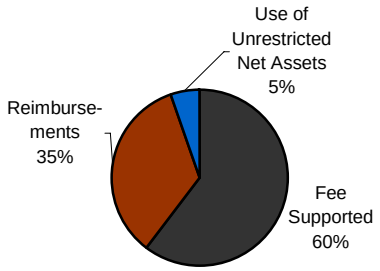


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	13,530,275	8,867,768	11,632,897	12,669,330	12,359,046
Departmental Revenue	13,272,075	8,968,736	12,153,868	12,845,226	11,804,063
Revenue Over/(Under) Exp	(258,200)	100,968	520,971	175,896	(554,983)
Budgeted Staffing				96.4	
Fixed Assets	22,790	-	50,809	238,500	470,199
Unrestricted Net Assets Available at Year End	36,637	(105,369)	534,947	-	11,197

In 2005-06, the revenue variance is due primarily to over-estimated service revenue. In future fiscal years, the department's rates will continue to be adjusted annually to maintain an appropriate level of unrestricted net assets.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Fleet Management
FUND: Garage

BUDGET UNIT: ICB VHS
FUNCTION: General
ACTIVITY: Other General

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	4,811,587	5,523,457	5,936,657	6,691,953	6,857,707	6,981,478	**123,771**
Services and Supplies	8,452,791	8,005,227	10,216,269	11,937,806	11,507,704	12,434,737	**927,033**
Central Computer	37,664	27,926	33,232	35,463	33,037	44,603	**11,566**
Transfers	236,823	620,978	604,810	564,853	545,264	610,307	**65,043**
Total Exp Authority	13,538,865	14,177,588	16,790,968	19,230,075	18,943,712	20,071,125	**1,127,413**
Reimbursements	(224,762)	(5,536,185)	(5,383,722)	(7,235,154)	(6,526,808)	(7,095,423)	**(568,615)**
Total Appropriation	13,314,103	8,641,403	11,407,246	11,994,921	12,416,904	12,975,702	**558,798**
Depreciation	216,172	226,365	225,651	268,435	250,000	273,100	**23,100**
Operating Transfers Out	-	-	-	95,690	-	-	**-**
Total Requirements	13,530,275	8,867,768	11,632,897	12,359,046	12,666,904	13,248,802	**581,898**
Departmental Revenue							
Use of Money and Prop	23,011	14,716	20,627	53,217	55,000	29,000	**(26,000)**
State, Fed or Gov't Aid	-	17,232	1,188	166	-	-	**-**
Current Services	13,246,985	8,935,024	10,075,523	11,743,636	12,787,800	12,399,848	**(387,952)**
Other Revenue	463	164	(23,812)	7,044	-	-	**-**
Other Financing Sources	1,616	1,600	80,342	-	-	-	**-**
Total Revenue	13,272,075	8,968,736	10,153,868	11,804,063	12,842,800	12,428,848	**(413,952)**
Rev Over/(Under) Exp	(258,200)	100,968	520,971	(554,983)	175,896	(819,954)	**(995,850)**
Budgeted Staffing					96.4	92.0	**(4.4)**
Fixed Assets							
Improvement to Structures	388	-	44,538	470,199	182,500	175,000	**(7,500)**
Equipment	22,402	-	6,271	-	56,000	65,500	**9,500**
Total Fixed Assets	22,790	-	50,809	470,199	238,500	240,500	**2,000**

In 2006-07, the department will incur increased costs to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer, and inflationary services and supplies purchases; and will incur decreased costs in worker's compensation. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to department recommendations.

In 2006-07, overall budgeted staffing is decreased a total of 4.4 positions. The reduction of 0.5 Administrative Supervisor I, 2.9 Equipment Services Specialist, 1.0 Motor Pool Assistant, and 1.0 Stores Specialist are offset by the addition of 1.0 Motor Fleet Mechanic I. The cost for the Motor Fleet Mechanic will be fully offset by current services revenue.

FINAL BUDGET CHANGES

The Board approved an appropriation and revenue increase of $69,700 for Fleet Management rate adjustments.

PERFORMANCE MEASURES		
Description of Performance Measure	**2005-06 Actual**	**2006-07 Projected**
Percentage of respondents satisfied with the Fleet Management services.	91%	95%
Percentage of preventive maintenance (PM) services completed the same day the vehicle is delivered to Fleet Management.	50%	75%
Percentage of repairs completed within two days of vehicle delivery to Fleet Management.	69%	75%

Motor Pool

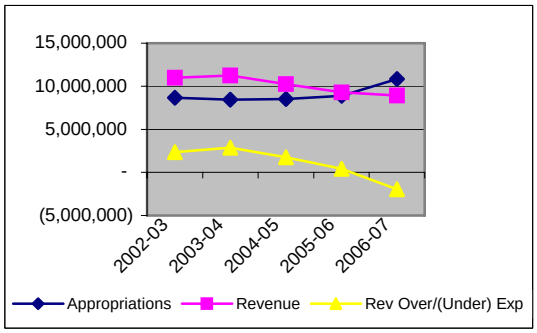
DESCRIPTION OF MAJOR SERVICES

Fleet Management's Motor Pool Division has ownership and/or maintenance responsibility for approximately 1,700 automobiles, vans, pick-up trucks and various specialty vehicles assigned to county departments. Motor Pool coordinates the collection and distribution of vehicle replacement, fuel, maintenance, insurance, overhead and other operational costs of fleet vehicles.

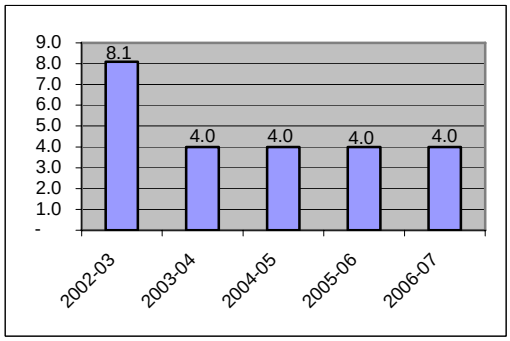
The Motor Pool budget unit is an internal service fund (ISF). All operational costs of the Motor Pool Division are financed through Board-approved rates. As an ISF, any unrestricted net assets available at the end of a fiscal year are carried over to the next fiscal year to provide working capital, finance the replacement of fixed assets, and fund capital improvements. Any excess/shortage is incorporated into the rate structure during the annual rate review process.

BUDGET HISTORY

5-YEAR BUDGET TREND



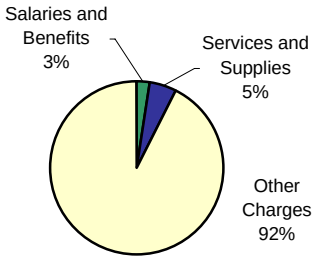
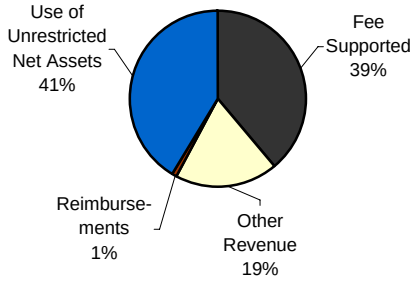
5-YEAR STAFFING TREND



PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	8,711,229	7,759,529	9,656,163	8,867,469	10,235,898
Departmental Revenue	11,484,082	10,940,288	9,604,368	9,273,000	9,081,928
Revenue Over/(Under) Exp	2,772,853	3,180,759	(51,795)	405,531	(1,153,970)
Budgeted Staffing				4.0	
Fixed Assets	4,672,735	3,663,990	2,647,463	3,478,000	3,032,580
Unrestricted Net Assets Available at Year End	11,133,824	11,756,484	11,152,970	-	7,200,860

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Fleet Management
FUND: Motor Pool

BUDGET UNIT: IBA VHS
FUNCTION: General
ACTIVITY: Other General

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	551,928	191,481	167,767	188,436	222,552	216,709	**(5,843)**
Services and Supplies	6,602,842	249,154	458,794	790,749	629,659	392,633	**(237,026)**
Central Computer	2,991	1,871	2,409	3,319	3,670	4,576	**906**
Transfers	-	5,581,409	4,905,681	6,810,439	6,147,588	6,904,116	**756,528**
Total Exp Authority	7,157,761	6,023,915	5,534,651	7,792,943	7,003,469	7,518,034	**514,565**
Reimbursements	-	(322,609)	(108,208)	(108,137)	(136,000)	(126,151)	**9,849**
Total Appropriation	7,157,761	5,701,306	5,426,443	7,684,806	6,867,469	7,391,883	**524,414**
Depreciation	1,553,468	2,058,223	2,229,720	2,551,092	2,000,000	2,706,667	**706,667**
Operating Transfers Out	-	-	2,000,000	-	-	747,938	**747,938**
Total Requirements	8,711,229	7,759,529	9,656,163	10,235,898	8,867,469	10,846,488	**1,979,019**
Departmental Revenue							
Use of Money and Prop	260,431	202,924	233,205	325,106	172,000	143,000	**(29,000)**
Current Services	7,887,316	7,889,617	6,543,950	5,748,767	6,401,000	5,959,209	**(441,791)**
Other Revenue	3,150,330	2,327,753	2,470,309	2,470,171	2,400,000	2,770,479	**370,479**
Other Financing Sources	186,005	519,994	356,904	537,884	300,000	30,000	**(270,000)**
Total Revenue	11,484,082	10,940,288	9,604,368	9,081,928	9,273,000	8,902,688	**(370,312)**
Rev Over/(Under) Exp	2,772,853	3,180,759	(51,795)	(1,153,970)	405,531	(1,943,800)	**(2,349,331)**
Budgeted Staffing					4.0	4.0	**-**
Fixed Assets							
Improvement to Structures	-	-	-	-	400,000	-	**(400,000)**
Equipment	-	8,297	23,553	-	-	-	**-**
Vehicles	4,672,735	3,655,693	2,623,910	3,032,580	3,000,000	4,400,000	**1,400,000**
Total Fixed Assets	4,672,735	3,663,990	2,647,463	3,032,580	3,400,000	4,400,000	**1,000,000**

FINAL BUDGET CHANGES

The Board approved appropriation and revenue increases of $245,200 for Fleet Management rate adjustments.

PERFORMANCE MEASURES		
Description of Performance Measure	**2005-06 Actual**	**2006-07 Projected**
Percentage of Motor Pool vehicles classified as ultra low emission vehicle (ULEV) or better.	24%	35%

LAND USE SERVICES
Michael E. Hays

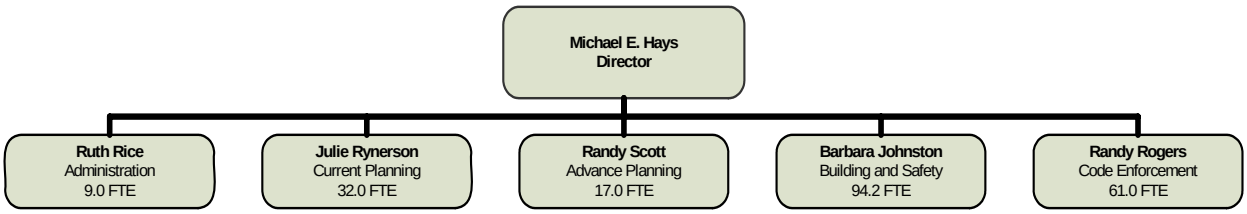
MISSION STATEMENT

The Land Use Services Department (LUSD) is dedicated to ensuring a balance in the areas of housing, business, and recreational needs for the diverse cultures and communities of San Bernardino County. This is accomplished through comprehensive regional planning and enforcement of building standards, land uses, and environmental impacts.

STRATEGIC GOALS

1. Current Planning: Decrease the processing time for "applications accepted" as complete or return to applicant within 30 days as required by the Development Code.
2. Advance Planning: Decrease processing times for mining application or reclamation permits.
3. Building and Safety: Decrease the processing time for plan review services to the adopted service standards of residential - 10 working days; subdivisions and multi-residential - 20 working days; and grading and non-residential - 30 working days.
4. Code Enforcement: Increase the number of initial inspections performed with three weeks of receiving complaint.
5. Fire Hazard Abatement: Increase the number of abatements performed within five weeks of Non-Compliant Final Notice (NCFN).

ORGANIZATIONAL CHART



SUMMARY OF BUDGET UNITS

	2006-07				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
Administration	-	-	-		11.0
Current Planning	3,253,190	3,253,190	-		33.0
Advance Planning	3,963,886	2,287,138	1,676,748		18.0
Building and Safety	9,870,995	9,870,995	-		95.2
Code Enforcement	4,519,923	767,530	3,752,393		40.0
Fire Hazard Abatement	2,617,148	2,617,148	-		22.0
General Plan Update	484,011	-		484,011	-
TOTAL	24,709,153	18,796,001	5,429,141	484,011	219.2

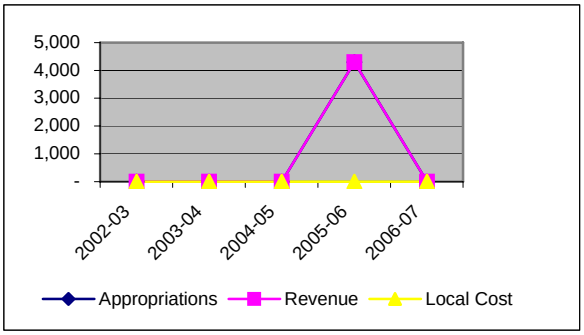
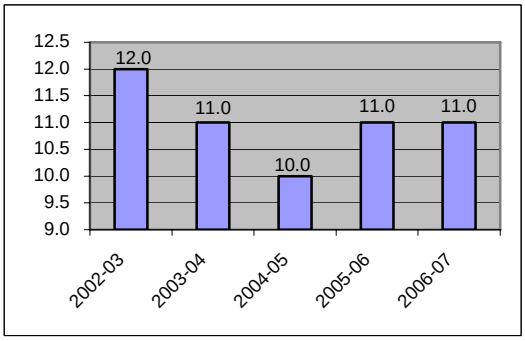
Detailed information for each budget unit is provided, along with a description of the services provided, budget unit history and applicable performance measures.

Administration

DESCRIPTION OF MAJOR SERVICES

The Administration Division provides administrative support including centralized budgeting, personnel, and automation services to the department's Current Planning, Advance Planning, Building and Safety, Code Enforcement, and Fire Hazard Abatement divisions.

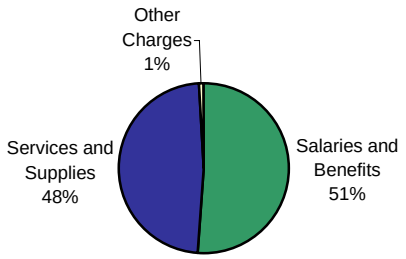
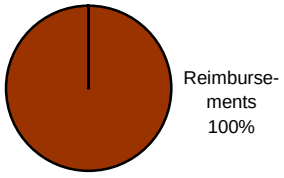
BUDGET HISTORY

5-YEAR BUDGET TREND	5-YEAR STAFFING TREND
	

PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	-	(936)	530,231	37,300	168
Departmental Revenue	-	-	156	37,300	3,501
Local Cost	-	(936)	530,075	-	(3,333)
Budgeted Staffing				11.0	

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Land Use Services
FUND: General

BUDGET UNIT: AAA LUS
FUNCTION: Public Protection
ACTIVITY: Other Protection

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	651,602	721,850	740,207	847,056	892,915	931,346	**38,431**
Services and Supplies	617,566	656,751	1,231,865	690,157	772,512	856,018	**83,506**
Central Computer	8,442	8,767	9,455	11,514	10,646	21,361	**10,715**
Equipment	-	13,831	27,030	10,019	14,000	14,000	**-**
Transfers	84,355	103,065	126,408	2,020	2,020	2,821	**801**
Total Exp Authority	1,361,965	1,504,264	2,134,965	1,560,766	1,692,093	1,825,546	**133,453**
Reimbursements	(1,361,965)	(1,505,200)	(1,604,734)	(1,560,598)	(1,687,793)	(1,825,546)	**(137,753)**
Total Appropriation	-	(936)	530,231	168	4,300	-	**(4,300)**
Departmental Revenue							
State, Fed or Gov't Aid	-	-	-	3,115	-	-	**-**
Current Services	-	-	673	386	-	-	**-**
Other Revenue	-	-	(517)	-	4,300	-	**(4,300)**
Total Revenue	-	-	156	3,501	4,300	-	**(4,300)**
Local Cost	-	(936)	530,075	(3,333)	-	-	**-**
Budgeted Staffing					11.0	11.0	**-**

In 2006-07, the department will incur increased costs to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer, and inflationary services and supplies purchases; and will incur decreased costs in worker's compensation. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to department recommendations.

On May 17, 2005, the Board approved software upgrades to the department's Permit Plus system. These upgrades added wireless, geographic information system (GIS), global positioning system (GPS), and online permit functions to the existing system. The services and supplies budget contains cost increases for annual maintenance charges related to the upgrades to the Permit Plus system. All increased costs are fully offset by reimbursements from the department's various divisions.

FINAL BUDGET CHANGES

There are no final budget changes associated with this budget unit.

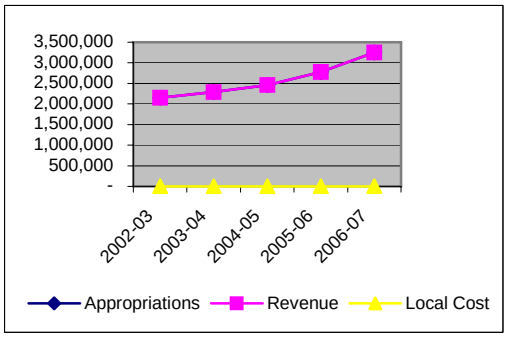
Current Planning

DESCRIPTION OF MAJOR SERVICES

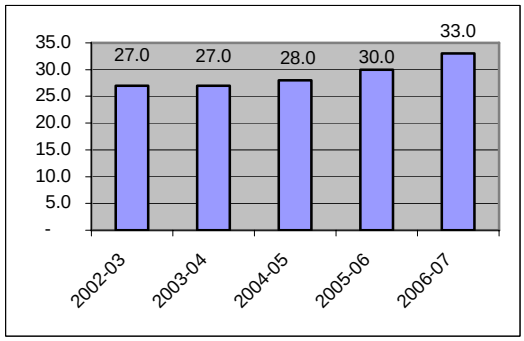
The Current Planning Division reviews all land use applications for compliance with county codes and environmental laws and administers short-term implementing measures for land use, housing, and community design. In addition, assistance is provided to the Planning Commission and Board of Supervisors for the formation and implementation of plans and ordinances.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

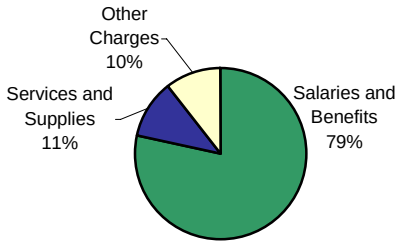
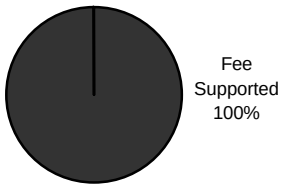


PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	2005-06 Modified Budget	Actual 2005-06
Appropriation	1,732,855	1,920,007	2,321,693	2,846,823	2,514,949
Departmental Revenue	1,536,723	1,750,209	2,174,059	2,846,823	2,519,159
Local Cost	196,132	169,798	147,634	-	(4,210)
Budgeted Staffing				30.0	

In 2005-06, salary and benefits expenditures were less than the modified budget due primarily to vacant Planner positions. These vacancies were the result of several retirements of long-term employees as well as recruitment and retention issues. On October 18, 2005, the Board approved equity adjustments for the Planner classifications in an effort to alleviate the recruitment and retention issues in the Planner classification series. Current services revenue was also less than the modified budget due to the reduced amount of billable hours.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Land Use Services
FUND: General

BUDGET UNIT: AAA CUR
FUNCTION: Public Protection
ACTIVITY: Other Protection

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	1,258,116	1,443,533	1,852,022	1,957,868	2,226,311	2,558,571	**332,260**
Services and Supplies	222,957	203,284	206,434	244,694	242,804	337,012	**94,208**
Central Computer	43,879	22,122	34,978	42,964	39,642	28,694	**(10,948)**
Vehicles	-	-	-	-	-	25,000	**25,000**
Transfers	231,153	274,318	251,509	280,673	279,994	315,163	**35,169**
Total Exp Authority	1,756,105	1,943,257	2,344,943	2,526,199	2,788,751	3,264,440	**475,689**
Reimbursements	(23,250)	(23,250)	(23,250)	(11,250)	(11,250)	(11,250)	**-**
Total Appropriation	1,732,855	1,920,007	2,321,693	2,514,949	2,777,501	3,253,190	**475,689**
Departmental Revenue							
Current Services	1,539,456	1,750,464	2,173,831	2,519,763	2,777,501	3,253,190	**475,689**
Other Revenue	(2,733)	(255)	228	(604)	-	-	**-**
Total Revenue	1,536,723	1,750,209	2,174,059	2,519,159	2,777,501	3,253,190	**475,689**
Local Cost	196,132	169,798	147,634	(4,210)	-	-	**-**
Budgeted Staffing					30.0	33.0	**3.0**

In 2006-07, the Current Planning Division will incur increased costs to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer, and inflationary services and supplies purchases; and will incur decreased costs in worker's compensation. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to department recommendations.

Budgeted staffing is increased by a total of 3.0 positions—1.0 Land Use Technician II and 2.0 Office Assistant II. Costs will be fully offset by current services revenue. These positions will perform project intake and clerical tasks, which will enable Planners to spend more time working on accepted projects. The addition of these positions will reduce the amount of time required for the development review / planning application review process.

The budget also contains a significant increase in the services and supplies budget for the anticipated Harper Valley Lake Energy Park project. This large scope project is expected to require a full time dedicated Planner III to handle the processing of the application. Since the cost will be fully funded through actual costs charged to the applicant, the department's revenue has been increased to reflect the anticipated revenue.

FINAL BUDGET CHANGES

There are no final budget changes associated with this budget unit.

PERFORMANCE MEASURES

Description of Performance Measure	2005-06 Actual	2006-07 Projected
Percent of applications accepted as complete or returned to applicant within proposed timeframe.	80%	95%

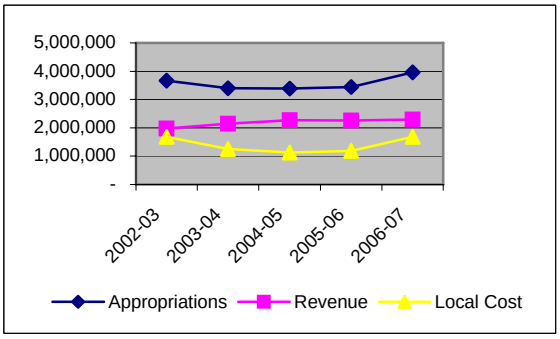
Advance Planning

DESCRIPTION OF MAJOR SERVICES

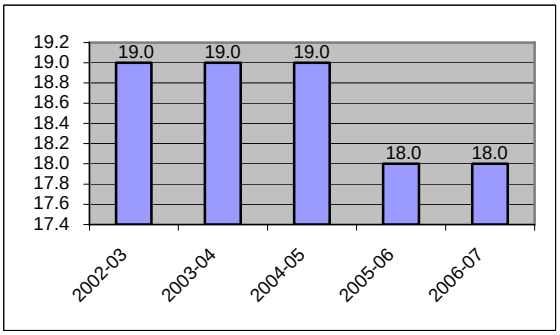
The Advance Planning Division prepares short and long-range plans, including the County General Plan and various specific plans, for the development of the county and the conservation of its resources. In addition, the Advance Planning Division is responsible for inspections of mining facilities and mine reclamation plans, and provides assistance to the Planning Commission and Board of Supervisors for the formation and implementation of plans and ordinances.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

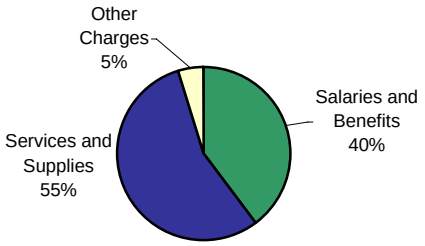
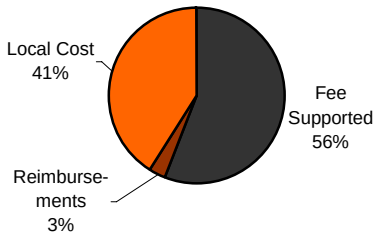


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	1,955,111	1,924,716	1,678,322	3,482,907	2,201,701
Departmental Revenue	416,062	769,204	679,697	2,259,002	1,007,295
Local Cost	1,539,049	1,155,512	998,625	1,223,905	1,194,406
Budgeted Staffing				18.0	

In 2005-06, services and supplies expenditures and current services revenue were significantly less than the modified budget because there were fewer environmental impact reviews completed than originally expected.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Land Use Services
FUND: General

BUDGET UNIT: AAA ADV
FUNCTION: Public Protection
ACTIVITY: Other Protection

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	1,033,350	1,158,742	1,013,488	1,277,890	1,452,499	1,629,354	**176,855**
Services and Supplies	755,804	639,498	580,329	832,420	1,911,725	2,250,774	**339,049**
Central Computer	-	-	-	-	-	18,536	**18,536**
Transfers	165,957	186,801	147,425	180,495	194,787	195,826	**1,039**
Total Exp Authority	1,955,111	1,985,041	1,741,242	2,290,805	3,559,011	4,094,490	**535,479**
Reimbursements	-	(60,325)	(62,920)	(89,104)	(114,104)	(130,604)	**(16,500)**
Total Appropriation	1,955,111	1,924,716	1,678,322	2,201,701	3,444,907	3,963,886	**518,979**
Departmental Revenue							
Current Services	416,062	766,559	674,308	999,115	2,259,002	2,280,138	**21,136**
Other Revenue	-	2,645	5,389	8,180	-	7,000	**7,000**
Total Revenue	416,062	769,204	679,697	1,007,295	2,259,002	2,287,138	**28,136**
Local Cost	1,539,049	1,155,512	998,625	1,194,406	1,185,905	1,676,748	**490,843**
Budgeted Staffing					18.0	18.0	**-**

In 2006-07, the Advance Planning Division will incur increased costs to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer, and inflationary services and supplies purchases; and will incur decreased costs in worker's compensation. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to department recommendations.

FINAL BUDGET CHANGES

The Board approved an appropriation increase of $2,000 for Fleet Management rate adjustments.

The Board approved an appropriation increase of $320,000 to be used for planning consultant services for the communities of Lake Gregory within the Crest Forest Community Plan area as well as the communities of Joshua Tree and Wrightwood.

PERFORMANCE MEASURES		
Description of Performance Measure	**2005-06 Actual**	**2006-07 Projected**
Percent of mining applications and reclamation permits processed through approval or denial within proposed timeframes.	70%	85%
Initiate project and hire consultants for the Lake Gregory, Joshua Tree, and Wrightwood community plans.	N/A	100%

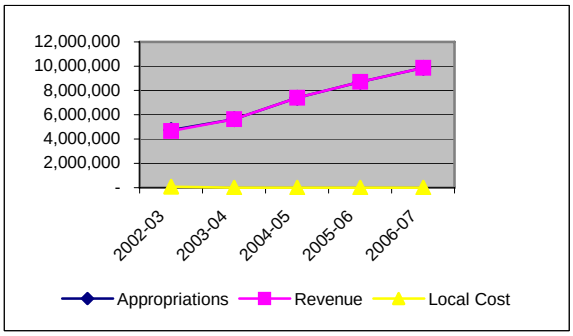
Building and Safety

DESCRIPTION OF MAJOR SERVICES

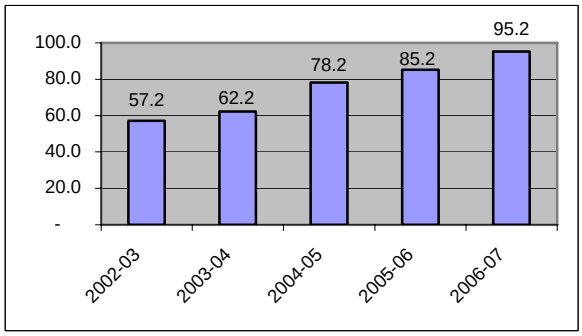
The Building and Safety Division administers construction and occupancy standards to safeguard life, health and property in the interest of the general public's welfare throughout the unincorporated areas of the county. This is accomplished by applying county ordinances and state laws, and through the inspection of construction, alteration, moving, demolition, repair, occupancy, and use of buildings and structures.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

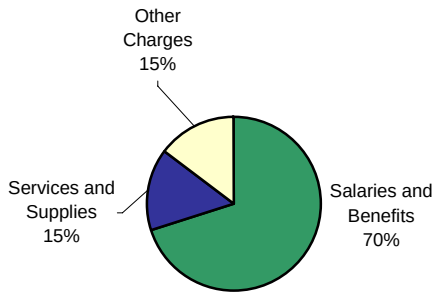
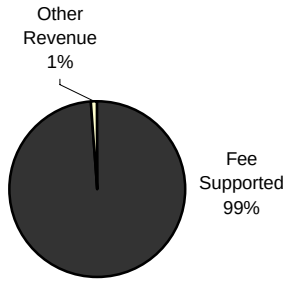


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	4,591,029	5,874,519	7,074,539	9,150,776	7,840,181
Departmental Revenue	4,593,069	5,983,909	7,164,978	8,850,776	7,506,953
Local Cost	(2,040)	(109,390)	(90,439)	300,000	333,228
Budgeted Staffing				85.2	

In 2005-06, local cost was more than the modified budget due to the Board-approved building permit fee waiver program. On January 27, 2004 and October 25, 2005, the Board approved the use of onetime general fund contingencies to reimburse the Building and Safety Division for permit fees waived for victims of the Old and the Grand Prix Fires. The estimate of fees to be waived was $300,000; however, the actual fees waived were approximately $333,000.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Land Use Services
FUND: General

BUDGET UNIT: AAA BNS
FUNCTION: Public Protection
ACTIVITY: Other Protection

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	3,322,424	3,929,308	4,728,275	5,599,797	6,232,491	6,912,414	**679,923**
Services and Supplies	606,709	979,357	1,121,413	1,175,771	1,246,487	1,423,557	**177,070**
Central Computer	57,971	45,103	50,064	56,241	52,550	69,656	**17,106**
Vehicles	-	212,053	75,016	(1,500)	-	200,000	**200,000**
Transfers	603,925	712,404	1,099,771	1,010,351	1,172,557	1,265,368	**92,811**
Total Exp Authority	4,591,029	5,878,225	7,074,539	7,840,660	8,704,085	9,870,995	**1,166,910**
Reimbursements	-	(3,706)	-	(479)	-	-	**-**
Total Appropriation	4,591,029	5,874,519	7,074,539	7,840,181	8,704,085	9,870,995	**1,166,910**
Departmental Revenue							
Licenses & Permits	4,500,964	5,736,763	6,894,319	7,336,799	8,306,244	9,530,495	**1,224,251**
State, Fed or Gov't Aid	-	26,063	5,444	730	-	-	**-**
Current Services	45,502	89,397	176,929	21,681	297,841	240,500	**(57,341)**
Other Revenue	46,603	130,817	88,286	147,743	100,000	100,000	**-**
Other Financing Sources	-	869	-	-	-	-	**-**
Total Revenue	4,593,069	5,983,909	7,164,978	7,506,953	8,704,085	9,870,995	**1,166,910**
Local Cost	(2,040)	(109,390)	(90,439)	333,228	-	-	**-**
Budgeted Staffing					85.2	95.2	**10.0**

In 2006-07, the Building and Safety Division will incur increased costs to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer, and inflationary services and supplies purchases; and will incur decreased costs in worker's compensation. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to department recommendations.

In 2006-07, the addition of 10.0 positions is added as follows. Salaries and benefits and other related costs will be fully offset by revenue from the issuance of permits.

- 5.0 Building Inspector II positions—1.0 in the San Bernardino office, 3.0 in Victorville, and 1.0 in Yucca Valley—are added to meet current workload requirements. Inspection requests have increased 27% countywide for the first six months of 2005-06 compared to the same time period in 2004-05. The number of inspections completed on the day requested has decreased from 98% to less than 93%; however, even this reduced level of service was only achieved through the significant use of overtime. Estimated overtime for Building Inspectors in 2005-06 is 4,700 hours, which is equivalent to 3.0 positions.
- 4.0 Public Service Employee positions—1.0 each in the San Bernardino, Twentynine Palms, Victorville, and Yucca Valley offices—are added for a work experience program. Local junior college students that are enrolled in building inspection technology classes will be able to gain meaningful experience working in a Building and Safety environment. These employees will assist regular staff at the public counter, answer phones, complete filing, conduct research, learn procedures and inspection techniques, ride with county building inspectors, and depending on knowledge level, may conduct some simple inspections.

- 1.0 Building Inspector III is added to review applications that are referred from Current Planning and provide input regarding Building and Safety requirements, which consist of non-residential development, subdivision review, and grading.

FINAL BUDGET CHANGES

The Board approved appropriation and revenue increases of $40,500 for Fleet Management rate adjustments.

PERFORMANCE MEASURES		
Description of Performance Measure	**2005-06 Actual**	**2006-07 Projected**
Percent of plan reviews completed within proposed timeframes.	82%	90%

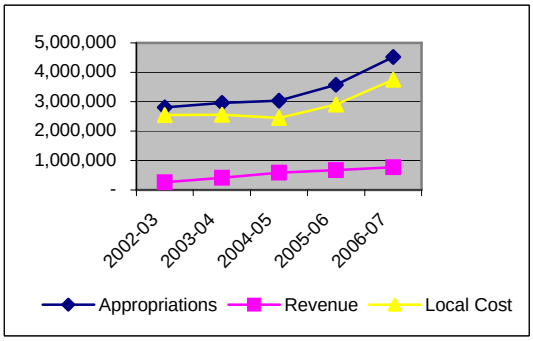
Code Enforcement

DESCRIPTION OF MAJOR SERVICES

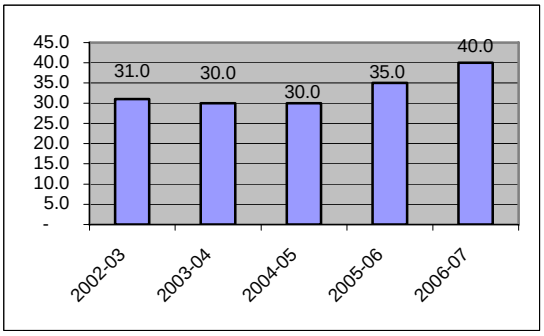
The Code Enforcement Division administers programs designed to protect the public's safety, welfare, and property through enforcement of county ordinances and state laws related to housing and property.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

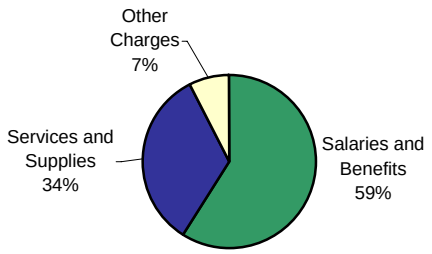
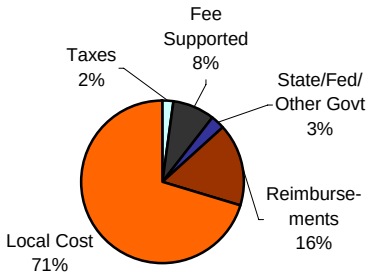


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	2,865,944	2,983,831	3,029,912	3,653,379	3,460,524
Departmental Revenue	263,724	414,140	578,789	678,000	847,990
Local Cost	2,602,220	2,569,691	2,451,123	2,975,379	2,612,534
Budgeted Staffing				35.0	

In 2005-06, salaries and benefits were less than the modified budget due primarily to vacant Code Enforcement Officer positions. Decreased professional services were also less than the modified budget due to lower than anticipated rehabilitation/demolition requirements. Offsetting reimbursements and revenues were also less than expected.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Land Use Services
FUND: General

BUDGET UNIT: AAA CEN
FUNCTION: Public Protection
ACTIVITY: Other Protection

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	1,824,602	1,891,442	2,006,037	2,527,755	2,596,184	3,172,258	**576,074**
Services and Supplies	737,989	806,984	709,749	756,013	1,561,128	1,790,261	**229,133**
Central Computer	22,430	17,928	23,279	26,022	24,125	35,546	**11,421**
Vehicles	-	-	72,443	15,692	25,000	125,000	**100,000**
Transfers	589,470	508,856	289,925	252,069	255,074	274,305	**19,231**
Total Exp Authority	3,174,491	3,225,210	3,101,433	3,577,551	4,461,511	5,397,370	**935,859**
Reimbursements	(308,547)	(241,379)	(71,521)	(117,027)	(886,029)	(877,447)	**8,582**
Total Appropriation	2,865,944	2,983,831	3,029,912	3,460,524	3,575,482	4,519,923	**944,441**
Departmental Revenue							
Taxes	2,157	5,819	135,329	121,619	125,000	125,000	**-**
Licenses & Permits	95,295	84,025	97,943	98,718	108,000	108,000	**-**
Use of Money and Prop	-	-	-	310	-	-	**-**
State, Fed or Gov't Aid	-	79,021	144,716	419,067	300,000	150,000	**(150,000)**
Current Services	116,993	205,017	200,262	197,822	145,000	325,300	**180,300**
Other Revenue	49,279	37,558	539	3,914	-	-	**-**
Other Financing Sources	-	2,700	-	6,540	-	-	**-**
Total Revenue	263,724	414,140	578,789	847,990	678,000	708,300	**30,300**
Operating Transfers In	-	-	-	-	-	59,230	**59,230**
Total Financing Sources	263,724	414,140	578,789	847,990	678,000	767,530	**89,530**
Local Cost	2,602,220	2,569,691	2,451,123	2,612,534	2,897,482	3,752,393	**854,911**
Budgeted Staffing					35.0	40.0	**5.0**

In 2006-07, the Code Enforcement Division will incur increased costs to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer, and inflationary services and supplies purchases; and will incur decreased costs in worker's compensation. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to department recommendations.

The budget contains a reduction of $150,000 in the services and supplies and the revenue budgets due to an expected decrease in funding from the California Integrated Waste Management Board (CIWMB) for the Waste Tire Cleanup Enforcement Program.

FINAL BUDGET CHANGES

The Board approved the following final budget changes:

- Appropriation increase of $35,800 for Fleet Management rate adjustments.
- Appropriation increase of $400,600 for enforcement of the Off Highway Vehicle (OHV) Ordinance. This appropriation adjustment includes ongoing funding for 2.0 Code Enforcement Officer II and 1.0 Code Enforcement Officer III and onetime funding for vehicles and sound meters.
- Appropriation increase of $50,000 to enhance the effectiveness of community cleanup projects by increasing awareness and encouraging participation from a larger number of citizens within designated cleanup areas.
- Appropriation increase of $130,000 for contracted graffiti abatement services in the Second District.
- Appropriation and revenue increases of $39,230 for contract graffiti abatement services in the Second District.
- Appropriation and revenue increases of $20,000 for contract graffiti removal services in the Fourth District.
- Appropriation and revenue increases of $180,300 for enforcement of the County Code regarding the short-term rental of private homes. This appropriation adjustment includes ongoing funding for 1.0 Code Enforcement Officer II and 1.0 Land Use Technician II and onetime funding for a vehicle.

PERFORMANCE MEASURES

Description of Performance Measure	2005-06 Actual	2006-07 Projected
Percent of initial inspections completed within three weeks of receiving complaint.	75%	95%
Percent of illegal OHV riders contacted and provided educational material regarding legal OHV areas.	N/A	50%
Percent increase of waste and recyclable materials collected by Code Enforcement during community cleanup activities.	N/A	25%

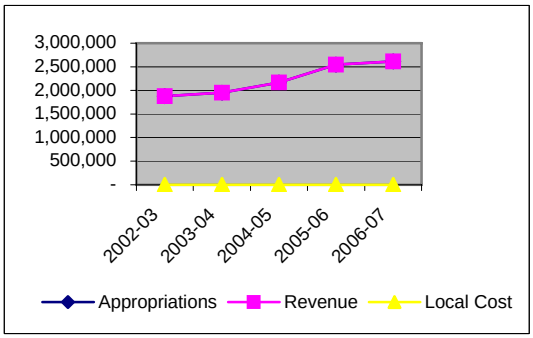
Fire Hazard Abatement

DESCRIPTION OF MAJOR SERVICES

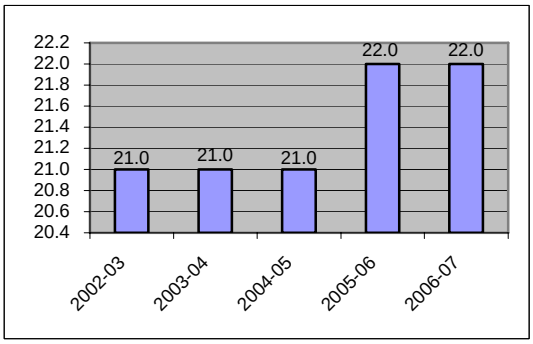
Through the Fire Hazard Abatement program, the Code Enforcement Division enforces the county's Fire and Hazardous Trees Ordinance in the unincorporated portions of the county, as well as under contract with certain cities and fire districts. These services include inspections, notifications to property owners, and removal of hazards caused by vegetation and flammable debris.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

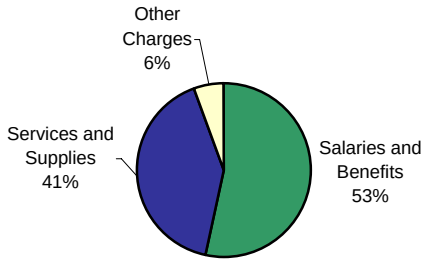
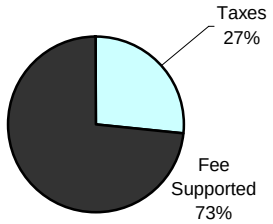


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	1,787,909	1,853,164	2,023,280	2,577,965	2,086,905
Departmental Revenue	1,627,403	1,840,549	1,968,717	2,577,965	2,087,755
Local Cost	160,506	12,615	54,563	-	(850)
Budgeted Staffing				22.0	

In 2005-06, salaries and benefits expenditures were less than the modified budget due primarily to vacancies in various Code Enforcement Officer and the Abatement Supervisor positions. This was offset by reduced revenue for contracted services.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Land Use Services
FUND: General

BUDGET UNIT: AAA WAB
FUNCTION: Public Protection
ACTIVITY: Protective Inspection

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	877,924	955,114	1,096,228	1,226,652	1,375,590	1,398,084	**22,494**
Services and Supplies	784,250	734,225	877,516	712,146	1,026,855	1,055,497	**28,642**
Central Computer	11,820	10,245	13,030	16,593	15,366	19,610	**4,244**
Vehicles	-	-	-	24,791	25,000	25,000	**-**
Transfers	200,594	238,580	121,506	106,723	102,927	118,957	**16,030**
Total Exp Authority	1,874,588	1,938,164	2,108,280	2,086,905	2,545,738	2,617,148	**71,410**
Reimbursements	(86,679)	(85,000)	(85,000)	-	-	-	**-**
Total Appropriation	1,787,909	1,853,164	2,023,280	2,086,905	2,545,738	2,617,148	**71,410**
Departmental Revenue							
Taxes	347,876	490,102	727,465	482,378	825,000	700,000	**(125,000)**
Current Services	1,272,407	1,351,336	1,240,583	1,606,190	1,720,738	1,917,148	**196,410**
Other Revenue	7,120	(889)	669	(813)	-	-	**-**
Total Revenue	1,627,403	1,840,549	1,968,717	2,087,755	2,545,738	2,617,148	**71,410**
Local Cost	160,506	12,615	54,563	(850)	-	-	**-**
Budgeted Staffing					22.0	22.0	**-**

In 2006-07, the Fire Hazard Abatement program will incur increased costs to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer, and inflationary services and supplies purchases; and will incur decreased costs in worker's compensation. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to department recommendations.

The reclassification of 1.0 vacant Code Enforcement Officer II to Code Enforcement Officer III is requested to provide a lead worker position that is not at the supervisory level. This position will also be responsible for delivering warrants to the Court, as needed, to obtain approval and signature from a judge.

FINAL BUDGET CHANGES

The board approved an appropriation and revenue increase of $15,300 for Fleet Management rate adjustments.

PERFORMANCE MEASURES		
Description of Performance Measure	**2005-06 Actual**	**2006-07 Projected**
Percent of abatements performed within five weeks of Non-Compliant Final Notice (NCFN).	65%	95%

General Plan Update

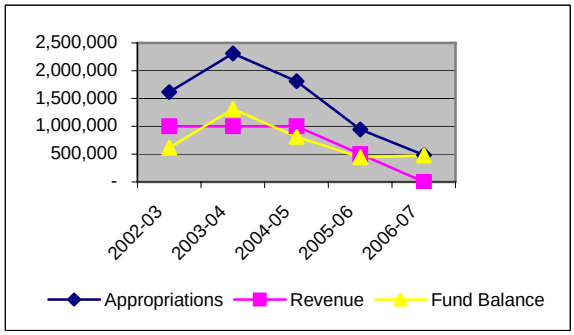
DESCRIPTION OF MAJOR SERVICES

The Advance Planning Division updates the County General Plan every ten to fifteen years. This special revenue fund was created in 2002-03 to track the actual cost of the update process. The current General Plan Update is scheduled to be completed in 2006-07.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND

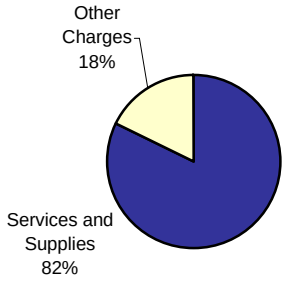
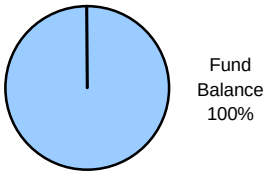


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	320,000	1,550,000	1,400,000	944,923	518,822
Departmental Revenue	1,017,490	1,047,913	1,034,185	500,000	557,910
Fund Balance				444,923	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures are typically less than budget. The amount not expended in 2005-06 has been re-appropriated in the 2006-07 budget. The Advance Planning Division manages this project, with completion projected during 2006-07.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Land Use Services
FUND: General Plan Update

BUDGET UNIT: RHJ LUS
FUNCTION: Public Protection
ACTIVITY: Other Protection

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Services and Supplies	420,000	1,800,000	1,650,000	465,042	941,143	397,731	**(543,412)**
Equipment	-	-	-	-	-	16,000	**16,000**
Transfers	-	-	-	53,780	53,780	70,280	**16,500**
Total Exp Authority	420,000	1,800,000	1,650,000	518,822	994,923	484,011	**(510,912)**
Reimbursements	(100,000)	(250,000)	(250,000)	-	(50,000)	-	**50,000**
Total Appropriation	320,000	1,550,000	1,400,000	518,822	944,923	484,011	**(460,912)**
Departmental Revenue							
Use of Money and Prop	17,490	47,913	34,185	57,910	-	-	**-**
Total Revenue	17,490	47,913	34,185	57,910	-	-	**-**
Operating Transfers In	1,000,000	1,000,000	1,000,000	500,000	500,000	-	**(500,000)**
Total Financing Sources	1,017,490	1,047,913	1,034,185	557,910	500,000	-	**(500,000)**
Fund Balance					444,923	484,011	**39,088**

The current General Plan Update is scheduled to be completed in 2006-07. There is sufficient fund balance to pay all the expected 2006-07 costs; therefore, general fund financing is no longer required.

FINAL BUDGET CHANGES

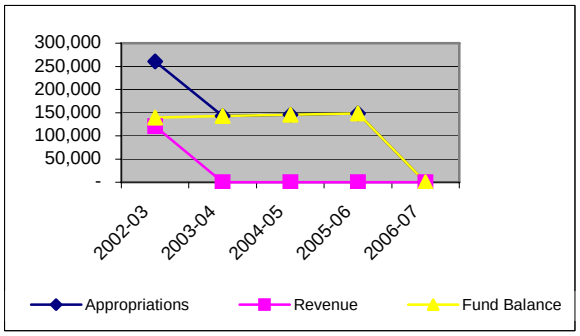
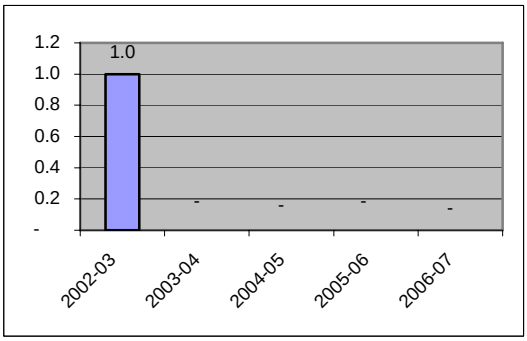
Services and supplies increased by $8,928 due to fund balance being higher than anticipated.

Habitat Conservation

DESCRIPTION OF MAJOR SERVICES

This budget was created in response to the January 12, 1999 Board of Supervisors action to continue work on preparation of the Multi-Species Habitat Conservation Plan for the San Bernardino Valley. On February 7, 2006, the Board terminated the program and approved refunds to the participating cities for the residual fund balance. The refunds have been processed and the fund has been closed.

BUDGET HISTORY

5-YEAR BUDGET TREND	5-YEAR STAFFING TREND
	

PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	1,025	227	-	148,318	150,276
Departmental Revenue	4,277	2,794	3,016	-	1,959
Fund Balance				148,318	

ANALYSIS OF FINAL BUDGET

GROUP: Public and Support Services
DEPARTMENT: Land Use Services
FUND: Habitat Conservation

BUDGET UNIT: RHC PLN
FUNCTION: Public Protection
ACTIVITY: Other Protection

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	1,025	-	-	-	-	-	**-**
Services and Supplies	-	227	-	150,276	148,318	-	**(148,318)**
Total Appropriation	1,025	227	-	150,276	148,318	-	**(148,318)**
Departmental Revenue							
Use of Money and Prop	4,277	2,794	3,016	3,442	-	-	**-**
Other Financing Sources	-	-	-	(1,483)	-	-	**-**
Total Revenue	4,277	2,794	3,016	1,959	-	-	**-**
Operating Transfers In	-	-	-	-	-	-	**-**
Total Financing Sources	4,277	2,794	3,016	1,959	-	-	**-**
Fund Balance					148,318	-	**(148,318)**

FINAL BUDGET CHANGES

There are no final budget changes associated with this budget unit.

PUBLIC WORKS
Patrick J. Mead

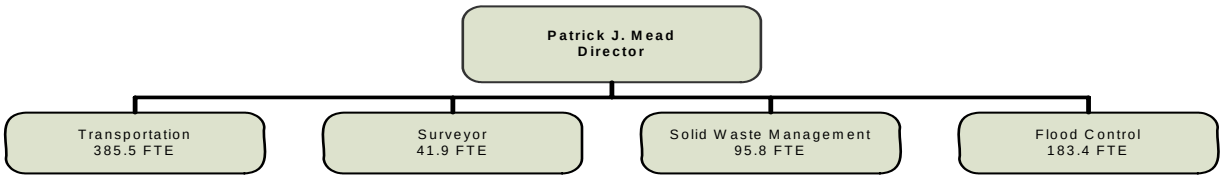
MISSION STATEMENT

The mission of the Department of Public Works is to provide a broad range of services and infrastructure to help ensure safe and desirable communities for the people of San Bernardino County. Areas of responsibility include roads, traffic, flood control, storm water quality, water conservation, solid waste services, and county surveyor functions.

STRATEGIC GOALS

1. *Solid Waste Management Division* – Improve the efficiency of landfill space utilization.
2. *Surveyor* – Provide timely map and plan check services for customers.
3. *Transportation Division* – Increase the safety and level of maintenance for county maintained roads.
4. *Flood Control District* – Increase groundwater recharge services at flood control district facilities.

ORGANIZATIONAL CHART



SUMMARY OF BUDGET UNITS

	2006-07					
	Appropriation	Revenue	Local Cost	Fund Balance	Revenue Over/ (Under) Exp	Staffing
Surveyor Function:						
Surveyor	4,432,992	4,233,482	199,510			41.9
Survey Monument Preservation	530,850	135,432		395,418		-
Transportation Division:						
Road Operations	105,012,901	95,615,821		9,397,080		386.5
Caltrans Contract	67,798	11,052		56,746		-
Etiwanda Interchange Improvement	172,162	119,074		53,088		-
High Desert Corridor Project	1,292,508	1,021,304		271,204		-
Facilities Development Plans	9,870,435	1,557,409		8,313,026		-
Measure I Program	26,188,508	10,919,509		15,268,999		-
Regional Development Mitigation Plan	8,180,230	8,180,230		-		-
Solid Waste Mgmt Division:						
Operations	64,666,619	67,726,799			3,060,180	95.8
Site Closure and Maintenance	2,318,656	19,288,277			16,969,621	-
Site Enhancement, Expansion and Acquisition	7,029,457	1,308,000			(5,721,457)	-
Environmental	10,644,940	1,831,721			(8,813,219)	-
Environmental Mitigation Fund	3,451,219	3,413,635			(37,584)	-
Flood Control District:						
Consolidated Funds	158,968,288	104,275,320		54,692,968		183.4
Equipment Fund	1,872,110	2,350,000			477,890	
TOTAL	404,699,673	321,987,065	199,510	88,448,529	5,935,431	707.6

Note: The Flood Control District is reported separately in the Special Districts budget book.

Detailed information for each budget unit is provided, along with a description of the services provided, budget unit history and applicable performance measures.

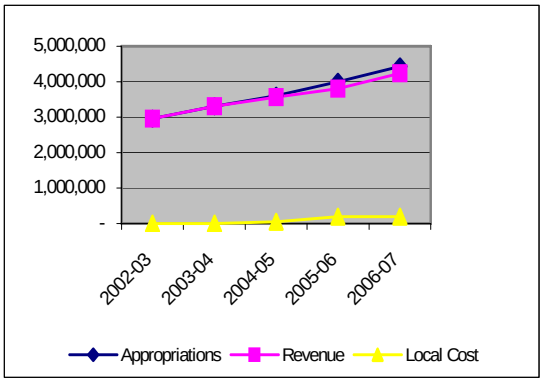
Surveyor

DESCRIPTION OF MAJOR SERVICES

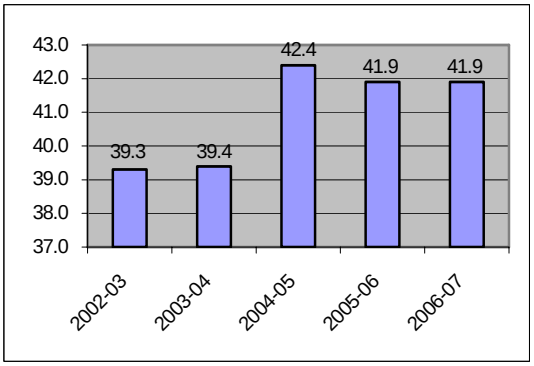
The function of the County Surveyor is to review subdivision maps as prescribed by state law, prepare legal descriptions and maps for other county departments, assist the public in matters relating to land boundaries, and ensure that sound surveying is used in the preparation of maps and plans for project development within the county. The Surveyor ensures these maps and plans conform to the conditions of approval, local ordinances, standards for development, and state laws. Field crews perform boundary and construction surveys for other county departments and are responsible for perpetuation of controlling survey monuments.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

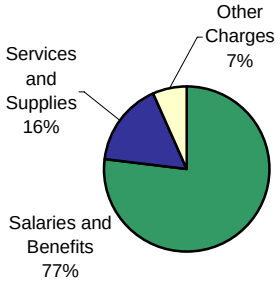
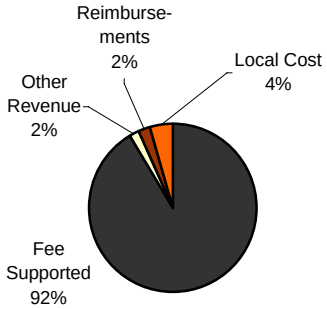


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	2,428,905	3,291,928	3,206,455	4,010,350	3,429,546
Departmental Revenue	2,480,789	3,067,929	3,159,210	3,810,840	3,251,009
Local Cost	(51,884)	223,999	47,245	199,510	178,537
Budgeted Staffing				41.9	

2005-06 actual expenditures and revenues are both less than budget due to several staffing vacancies occurring during the year.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Public Works - Surveyor
FUND: General

BUDGET UNIT: AAA SVR
FUNCTION: Public Protection
ACTIVITY: Other Protection

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	2,180,402	2,558,190	2,903,981	2,923,964	3,458,200	3,489,584	**31,384**
Services and Supplies	218,851	666,470	271,103	449,103	525,960	719,873	**193,913**
Central Computer	15,406	12,978	18,375	23,187	21,542	27,422	**5,880**
Equipment	45,902	71,204	22,929	31,469	-	201,605	**201,605**
Transfers	26,565	49,767	60,438	86,480	86,656	99,172	**12,516**
Total Exp Authority	2,487,126	3,358,609	3,276,826	3,514,203	4,092,358	4,537,656	**445,298**
Reimbursements	(58,221)	(66,681)	(70,371)	(84,657)	(90,122)	(104,664)	**(14,542)**
Total Appropriation	2,428,905	3,291,928	3,206,455	3,429,546	4,002,236	4,432,992	**430,756**
Departmental Revenue							
State, Fed or Gov't Aid	-	-	-	646	-	-	**-**
Current Services	2,420,383	3,001,411	3,068,919	3,141,329	3,732,726	4,143,482	**410,756**
Other Revenue	60,406	66,518	90,291	109,034	70,000	90,000	**20,000**
Total Revenue	2,480,789	3,067,929	3,159,210	3,251,009	3,802,726	4,233,482	**430,756**
Local Cost	(51,884)	223,999	47,245	178,537	199,510	199,510	**-**
Budgeted Staffing					41.9	41.9	**-**

Salaries and benefits are increasing by a net amount of $31,384 consisting of the following:

- $152,211 of incurred costs associated with MOU, retirement, and workers' compensation adjustments.
- Approximately $102,000 for the addition of 1.0 Supervising Land Surveyor due to workload requirements. Subdivision maps have continually increased over the last three years. It is a requirement that all maps are reviewed, approved, signed and sealed by a licensed land surveyor. This additional position will review the work of all engineering technicians in the County Surveyor's Office, as well as the work provided by private land surveying firms.
- $48,220 for the addition of 1.0 Office Assistant II to provide assistance with logging/tracking map submittals and to help maintain the public service level at the front counter.
- $43,000 reduction for staff previously utilized from other divisions within the Department of Public Works for map workload assistance that is no longer needed.
- Approximately $92,000 reduction due to filling vacant positions with employees starting at lower salary steps than previous incumbents.
- Approximately $135,000 decrease resulting from the establishment of a 2.0 vacancy factor for unfilled positions throughout the year.

Services and supplies are increasing by $193,913 primarily because of the need to utilize the services of private land surveying firms for reviewing maps and performing field surveys in a timely manner.

Equipment in the amount of $201,605 is budgeted for 2006-07 to purchase the following:

- $55,000 for a Global Positioning System RTK unit to search for survey monument markers prior to the start of county construction projects. This equipment would reduce costs associated with private property retracements more than enough to offset the cost of this unit.
- $111,105 for a 3-D laser scanning system to support the Surveyor's efforts of providing its customers with the survey data requested. This equipment offers more precise and thorough scans of data for earth work projects. The equipment also eliminates the need for road closures.
- $35,500 for a Total Station robotic instrument to replace older, obsolete instruments and increase productivity.

Current services are increasing by $410,756 as described below:

- $170,000 from customers to cover the cost of utilizing private land surveying firms for services related to map reviews and surveys.
- $44,323 for the review of subdivision maps based upon current workload.
- $74,000 from the Department of Public Works/Transportation Division for processing offers of dedications and easements (gratis deeds).
- $33,675 of revenue from work on projects for the Land Use Services Department.
- Approximately $128,000 to maintain the current levels of service.
- The above increases are partially offset be a $39,588 reduction from the Survey Monument Preservation Fund for performing fewer retracement and/or re-monument surveys.

FINAL BUDGET CHANGES

There are no final budget changes associated with this budget unit.

PERFORMANCE MEASURES

Description of Performance Measure	2005-06 Actual	2006-07 Projected
Percentage of parcel maps completed within 80 working days during 2005-06 and 70 working days during 2006-07.	100%	100%
Percentage of record of surveys and corner records completed within 100 working days during 2005-06 and 75 working days during 2006-07.	89%	100%
Percentage of final maps completed within 60 working days during 2005-06 and 40 working days during 2006-07.	100%	100%

The performance measures for this budget unit demonstrate the Surveyor's emphasis of providing efficient map and plan checking services that is crucial for the pace of development in this county. This function is necessary for development to proceed in a controlled manner and is mandated by either state laws or internal county standards. Since 2004, the division has reduced a significant portion of the backlog of work resulting from increased development activity. Processing times have been decreased as a result of organizational changes and part time use of land surveying firms as previously approved by the Board. The division's objective is to continue this trend and further reduce the length of time needed to complete the map/plan review process.

Survey Monument Preservation

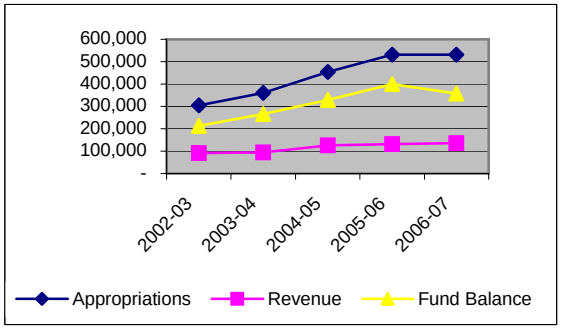
DESCRIPTION OF MAJOR SERVICES

The Survey Monument Preservation Fund was established to account for expenses incurred related to the retracement of re-monument surveys of major historical land division lines, upon which later surveys are based. These include, but are not limited to, surveys of government section lines, rancho section lines, acreage subdivision lot lines, and subdivision boundary lines. The services related to this fund are financed by a $10 fee charged to the public for filing or recording specific types of grant deeds conveying real property.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND

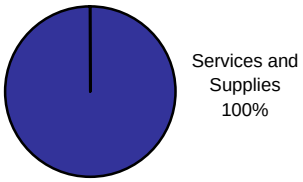
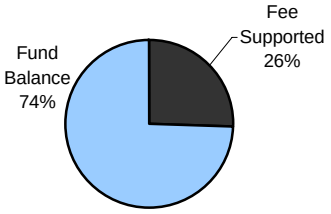


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	57,846	69,331	73,617	531,578	139,489
Departmental Revenue	110,860	131,720	144,990	131,650	134,980
Fund Balance				399,928	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures for this budget unit are typically less than budget. The amount not expended in 2005-06 has been re-appropriated in the 2006-07 budget.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Public Works - Surveyor
FUND: Special Revenue

BUDGET UNIT: SBS SVR
FUNCTION: Public Protection
ACTIVITY: Other Protection

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Services and Supplies	57,846	69,331	73,617	139,489	531,578	530,850	**(728)**
Total Appropriation	57,846	69,331	73,617	139,489	531,578	530,850	**(728)**
Departmental Revenue							
Current Services	110,860	131,720	144,990	134,980	131,650	135,432	**3,782**
Total Revenue	110,860	131,720	144,990	134,980	131,650	135,432	**3,782**
Fund Balance					399,928	395,418	**(4,510)**

Services and supplies are decreasing by $39,614 due to a projected reduction in fund balance available.

Current services are increasing by $3,782 based on additional activity related to the conveyance of real property that has been occurring recently.

FINAL BUDGET CHANGES

Services and supplies increased by $38,886 due to fund balance being higher than anticipated.

Transportation - Road Operations

DESCRIPTION OF MAJOR SERVICES

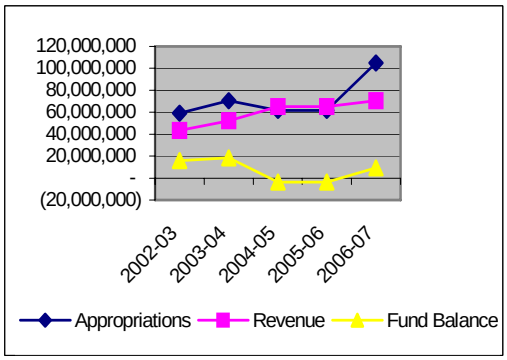
The Transportation Division is responsible for the operation, maintenance, and improvement of the county's road system that currently includes approximately 2,830 miles of roadways. Additional activities include administration, planning, design, construction, and traffic operations.

The division's routine maintenance activities include patching and crack filling on approximately 7,500 lane-miles of asphalt pavement, grading of 533 miles of unpaved roads, shoulder maintenance, snowplowing of over 300 miles of mountain roads, traffic signal maintenance at 56 intersections, roadside weed abatement in urban areas, traffic sign and pavement striping maintenance throughout the system, storm repairs and cleanup, maintenance of 380 bridges and thousands of concrete box and metal pipe culverts, as well as maintenance of drainage facilities such as inlets, ditches, dikes, and gutters. Maintenance functions are provided through 13 yard districts with regional facilities located to best serve the 20,000 square-mile area of the county.

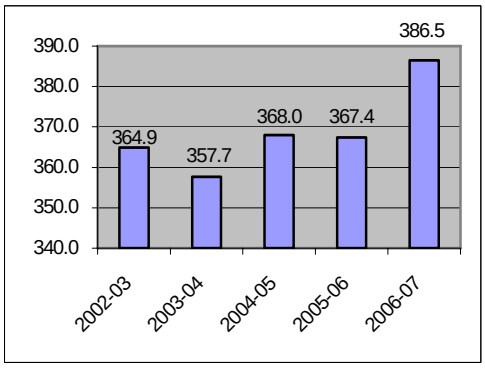
Road activities are funded almost entirely from highway-users sources (primarily from state and federal fuel taxes), local transportation funds generated by sales tax revenues (Measure "I"), and development fees (the department has established nine transportation fee plan areas throughout the county to collect funds for the purpose of managing the impacts from new development). Construction of major improvements (such as new roads, bridges, or adding of lanes) is limited to a few projects per year based on available funding.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

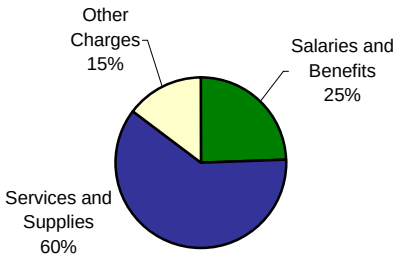
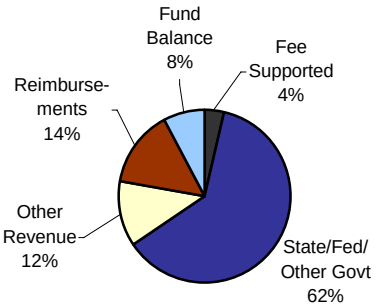


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	42,024,558	45,272,552	57,608,930	69,788,408	62,138,947
Departmental Revenue	42,787,825	39,846,444	40,044,246	77,808,267	74,616,937
Fund Balance				(8,019,859)	
Budgeted Staffing				367.4	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures for this budget unit are typically less than budget. The amount not expended in 2005-06 has been re-appropriated in the 2006-07 budget.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Public Works
FUND: Road Ops Consolidated

BUDGET UNIT: SAA, SVF, SVJ, SVK, SVL, SVM
FUNCTION: Public Ways and Facilities
ACTIVITY: Public Ways

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	17,438,674	23,121,344	21,437,225	28,092,874	28,193,756	30,156,381	**1,962,625**
Services and Supplies	19,689,169	22,674,137	30,481,955	32,403,820	34,639,497	74,310,553	**39,671,056**
Central Computer	144,783	104,774	167,621	204,873	191,571	236,007	**44,436**
Other Charges	245,913	1,181,292	533,803	993,970	2,471,200	4,310,982	**1,839,782**
Land, Structures & Imp	55,618	4,357	94,196	36,688	738,000	3,030,000	**2,292,000**
Equipment	233,798	127,627	317,656	259,399	719,500	785,500	**66,000**
Vehicles	1,036,544	1,918,873	3,514,825	1,193,390	1,527,000	2,767,000	**1,240,000**
L/P Struct/Equip/Vehicles	645,978	734,821	880,312	925,083	960,000	1,475,000	**515,000**
Transfers	1,317,512	773,008	930,196	2,061,486	3,215,371	2,155,488	**(1,059,883)**
Total Exp Authority	40,807,989	50,640,233	58,357,789	66,171,583	72,655,895	119,226,911	**46,571,016**
Reimbursements	-	(7,475,561)	(748,859)	(4,847,905)	(12,081,771)	(17,714,010)	**(5,632,239)**
Total Appropriation	40,807,989	43,164,672	57,608,930	61,323,678	60,574,124	101,512,901	**40,938,777**
Operating Transfers Out	1,500,000	2,107,880	-	815,269	1,100,000	3,500,000	**2,400,000**
Total Requirements	42,307,989	45,272,552	57,608,930	62,138,947	61,674,124	105,012,901	**43,338,777**
Departmental Revenue							
Licenses & Permits	227,461	219,434	189,421	234,141	225,000	225,000	**-**
Fines and Forfeitures	744,888	-	-	-	-	-	**-**
Use of Money and Prop	-	532,372	489,064	819,937	405,000	460,000	**55,000**
State, Fed or Gov't Aid	32,104,839	34,643,589	35,210,113	52,882,163	59,073,483	75,841,304	**16,767,821**
Current Services	1,541,104	1,602,878	974,794	1,448,079	3,969,000	4,240,017	**271,017**
Other Revenue	392,106	669,322	606,618	1,846,916	321,500	321,500	**-**
Other Financing Sources	7,777,427	178,849	2,574,236	4,635,701	100,000	3,400,000	**3,300,000**
Total Revenue	42,787,825	37,846,444	40,044,246	61,866,937	64,093,983	84,487,821	**20,393,838**
Operating Transfers In	-	2,000,000	-	12,750,000	1,100,000	11,128,000	**10,028,000**
Total Financing Sources	42,787,825	39,846,444	40,044,246	74,616,937	65,193,983	95,615,821	**30,421,838**
Fund Balance					(3,519,859)	9,397,080	**12,916,939**
Budgeted Staffing					367.4	386.5	**19.1**

Salaries and benefits are increasing by $1,964,995. Of this amount, $755,099 is the result of incurred costs associated with MOU, retirement, and workers' compensation adjustments. The balance of $1,209,896 is mainly the result of a net increase of 19.1 in budgeted staffing, which is described below:

- 8.0 contract positions for the Bark Beetle tree removal program were previously approved by the Board of Supervisors as a mid-year item. These positions, which total $436,000, are completely reimbursable through a grant from the National Forest Service.

- 2.0 positions (1.0 Public Works Engineer III and 1.0 Engineering Tech IV) are for the Contracts Section due to increased workload cause by additional AB2928 funding. This section currently does not have sufficient staff to oversee the number of construction contracts and therefore must utilize the services of outside engineering firms. Adding these two positions at a cost of $177,000 would reduce the department's reliance of using private contractors when the need arises.

- 4.5 increase in budgeted staff for two Public Works Engineer's II's and five part-time Public Service Employees. These positions are to create a Public Works Engineer Training program. The purpose of this program is to provide the department with a better trained and larger pool of employees from which to hire future engineers. The cost of this program has been estimated at approximately $276,000 and will be financed with gas tax funds.

- 6.0 positions are for a section for Land Development. This new section will be responsible for coordinating development reviews and plan check activities between the various other sections of the department. The additional staff (consisting of 1.0 Public Works Engineer IV; 1.0 Secretary I; 2.0 Public Works Engineer III; and 2.0 Engineering Tech V) is needed to manage the increased workload that is occurring due to rapid growth in the county and is projected to continue for the foreseeable future. The creation of the Land Development section will give developers and staff of the Land Use Services Department one point of contact for development and land use issues. The estimated cost of this additional staff ($524,000) will be initially financed by gas tax funds. Once this section has been developed and expenses have been identified, fees will be established to offset the cost of this program.

- 2.0 positions (1.0 Transportation Program Manager and 1.0 Transportation Analyst) for the countywide Development Mitigation Plan (DMP). The DMP must be in place by November 2006 as required by the adopted Measure I, which was approved by the voters in November 2004. If the plan is not in place, the county is subject to a loss of gas tax funding for local projects. Current staffing levels are not adequate to develop, implement, program, and prepare/submit reports and updates required for this plan. The DMP is expected to generate revenue that exceeds the current Measure I amounts. These two new positions, at a total cost of $ 197,000, will be funded by administrative overhead charges built into the fees charged for each construction permit issued.

- 1.0 Equipment Operator II is due to increased workload associated with the addition of several roads into the County Maintained Road System. This employee will be assigned to yard 11 located in the Barstow area. The cost of this new position ($58,000) will be funded by gas tax funds.

- 1.0 Engineering Technician IV ($90,000) has been transferred from the Flood Control District due to workload demands.

- A net increase of 0.6 extra-help positions (approximately $25,000) based on anticipated department needs.

- The above increases in budgeted staffing are being partially offset by a 6.0 increase in the vacancy factor. This adjustment, which results in a budgeted savings of approximately $500,000, is because the new positions identified above will not immediately be filled.

- Costs are also increasing by approximately $13,000 in 2006-07 for the following reclassifications: Staff Analyst I to Staff Analyst II; Automated Systems Analyst I to Business Systems Analyst II; and Staff Analyst II to Budget Officer.

Services and supplies are increasing by $22,704,831 based on additional fund balance, revenues, and reimbursements anticipated in 2006-07. The detail of this $22.7 million increase is as follows:

- $5,000,000 for several new overlay projects scheduled throughout the county.
- $4,000,000 for the Roswell Storm Drain project in the Chino area.
- $1,000,000 for rehabilitation of Institution Road in the San Bernardino area.
- $6,800,000 for additional work on Fort Irwin Road in the Barstow area.
- $1,000,000 for additional costs related to the Lake Gregory Walkway project (Crestline area).
- $5,300,000 for increased risk management charges.
- $1,500,000 of additional equipment usage charges.
- The above increases are partially offset by decreases for completion of Larrea Road ($675,000) and Mesquite Road ($600,000), as well as an $800,000 reduction in vehicle maintenance costs.

Other charges are decreasing by $359,353 mainly because of less anticipated Right-of-Way needs for road construction projects.

Land, structures and improvements are decreasing by $208,000 for a total budget amount of $530,000. This amount includes $250,000 to remodel the office and construct an equipment shed at the Blue Jay Yard; $130,000 for relocating Traffic Operations to the warehouse vacated by Fleet Management; $50,000 for a cinder storage building at the Crestline Yard; and $30,000 for the installation of security improvements recommended by the Sheriff's Department.

Equipment is increasing by $66,000 for a total budget of $785,500. This amount includes $270,000 for traffic signal poles at various locations; $175,000 to purchase video detection systems for traffic signals; $120,000 for two 3-axle equipment trailers; $60,000 for six large snow blades; $50,000 for 25 GPS units; $20,000 for track system for skid steer; $15,000 for Slip-In sanding unit; $15,000 for pneumatic roller; and $15,000 for crack seal machine.

Vehicles are increasing by $1,240,000 for a total budget of $2,767,000. This amount includes the following replacement vehicles: $645,000 for four 7-yard dump trucks; $550,000 for two graders; $475,000 for two multibody (dump/water) trucks; $250,000 for a loader with attachments; $250,000 for a 10 wheel dump truck; $250,000 for a tractor mower; $150,000 for a snowplow dump truck; and $80,000 for a steel wheel roller. Also, the Department's 2006-07 budget includes the purchase of the following new vehicles: $40,000 for two sedans; $30,000 for a 4-wheel drive SUV; $25,000 for a 4x4 pick up truck; and $22,000 for a 1/2 ton pick-up truck.

Lease purchases are increasing by $515,000 due to 2006-07 being the first full year of principal payments on leases that commenced in 2005-06.

Transfers are decreasing by $1,059,883 primarily due to completion of one-time funding that was transferred to the Infrastructure Fund for costs associated with two rail road crossing projects (at Wilson Ranch Road and Duncan Road) and a sidewalk project in the Fontana area.

Reimbursements are increasing by $5,634,649 as detailed below:

- $1,900,000 from the County of San Bernardino Redevelopment Agency for Cherry Avenue @ I-10 Interchange, Cherry Avenue widening/sidewalk, San Bernardino Avenue left turn pocket, San Bernardino Avenue signal synchronization project, and $230,000 for median on Commerce Drive.
- $1,500,000 from Measure I for the Lake Gregory Walkway project and rehabilitation on Pipeline Avenue.

- $1,250,000 from the department's equipment fund based on hourly equipment usage and replacement charges.

- $800,000 for Community Development and Housing projects.

- $240,000 from Regional Parks for the Santa Ana River Trail.

Operating transfers out are decreasing by $1,100,000 due to suspension of internal transfer to the equipment, maintenance and fuel account. Currently, this account has sufficient funds available to maintain the current level of service and replace aging equipment as needed.

State, federal and other governmental aid is increasing by $5,767,821 as explained below:

- $1,500,000 of additional gas tax funds is anticipated.

- $1,500,000 increase in the county's share of Local Transportation Funds.

- $6,800,000 of federal funds for next phase of the Fort Irwin Road project.

- $1,200,000 of federal funds for the Old Waterman Canyon Culvert Repair.

- $436,000 in grant funds from the National Forest Service.

- The above increases are partially offset by a decrease of approximately $5,500,000 in federal funds. The department received these funds in 2005-06 for first phase of the Fort Irwin Road project; however the contract for this work was encumbered in 2004-05.

Other financing sources are increasing by $800,000 resulting from an anticipated increase in proceeds from the sale of surplus equipment.

Operating transfers in are decreasing by $1,100,000 due to suspension of internal transfer from the equipment, maintenance and fuel account. Currently, this account has sufficient funds available to maintain the current level of service and replace aging equipment as needed.

FINAL BUDGET CHANGES

Appropriation and revenues increased by $11.0 million to reflect additional Traffic Congestion Relief funds from the state (AB 2928) for use in maintaining county roads.

The Board approved $5.1 million of general fund support to finance several road related projects throughout the county.

The Board allocated $2.2 million from the county general fund for the purchase of mitigation land for the Delhi Sands flower-loving fly in the Colton/Rialto area to allow various transportation and economic development projects to proceed.

The Board approved a $2.5 million loan from the general fund to assist with the Valley Boulevard and Pepper Avenue Realignment Project.

The Board approved a number of fee increases that are expected to produce an additional $378,000 in revenues during 2006-07.

Services and supplies increased by $160,000 due to fund balance being higher than anticipated.

PERFORMANCE MEASURES		
Description of Performance Measure	**2005-06 Actual**	**2006-07 Projected**
Average Pavement Condition Index (PCI) of county maintained roads.	75.2 PCI	78 PCI

Roads are historically high on the concerns of the public. There is a unanimous desire to improve road safety and conditions. The average Pavement Condition Index (PCI) is the standard used for determining the overall structural status of a road. Any road with a grade of 70 or greater is considered to be in very good condition. As a result of lobbying statewide by cities and counties, funding has slowly increased over the last few years allowing the department to raise the overall average condition of county roads where the PCI now exceeds 70. By continuing to appeal for additional road funds and by carefully balancing the type of projects used to repair roads, the department's goal is to continue the gains of the last few years and further improve the safety and condition of county maintained roads.

Transportation - Caltrans Contract

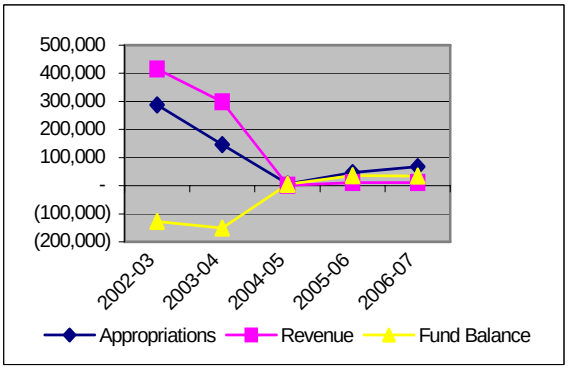
DESCRIPTION OF MAJOR SERVICES

This budget unit reflects the revenues and expenditures related to a cooperative agreement between the county's Department of Public Works and the California Department of Transportation (CalTRANS). This agreement allows for the coordination and administration of consultant engineering contracts in support of CalTRANS projects. Currently, there is one major project in progress to design and construct the widening of Interstate 15 from Victorville to Barstow. This is a multi-year project that is financed by federal funds received through CalTRANS and is expected to be completed in 2006-07.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND

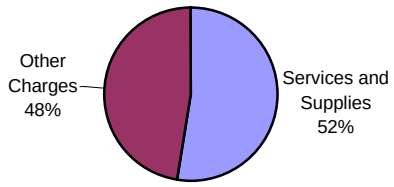
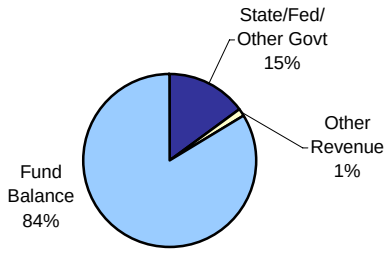


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	78,902	(175,734)	6,155	46,347	746
Departmental Revenue	54,821	16,305	879	11,052	22,197
Fund Balance				35,295	

Actual expenditures for 2005-06 were significantly less than budget due to staff budgeted for this project working on other departmental assignments instead.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Public Works
FUND: Caltrans Contract

BUDGET UNIT: SVB TRA
FUNCTION: Public Ways and Facilities
ACTIVITY: Public Ways

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Services and Supplies	11,434	(192,660)	(2,290)	(10)	4,092	35,543	**31,451**
Transfers	67,468	16,926	8,445	756	42,255	32,255	**(10,000)**
Total Appropriation	78,902	(175,734)	6,155	746	46,347	67,798	**21,451**
Departmental Revenue							
Use of Money and Prop	4,833	2,489	879	1,227	825	825	**-**
State, Fed or Gov't Aid	49,988	13,816	-	20,970	10,227	10,227	**-**
Other Revenue	-	-	-	-	-	-	**-**
Total Revenue	54,821	16,305	879	22,197	11,052	11,052	**-**
Fund Balance					35,295	56,746	**21,451**

Services and supplies are increasing by $9,663 based on the anticipated cost of professional services needed to complete this project.

Transfers are decreasing by $10,000 resulting from reduced departmental labor needs in support of this project.

FINAL BUDGET CHANGES

Services and supplies increased by $21,788 due to fund balance being higher than anticipated.

Transportation - Etiwanda Interchange Improvement

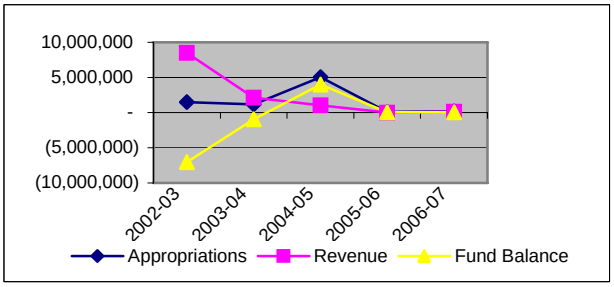
DESCRIPTION OF MAJOR SERVICES

This budget unit was established to separately account for the revenues and expenditures related to a cooperative agreement between the county's Department of Public Works, the California Department of Transportation (CalTRANS), and the Catellus Corporation. This agreement allows for the redesign of the interchange at Etiwanda Avenue and Interstate 10 near Fontana. This project is being designed and constructed in three phases. Phase I consisted of the realignment of Valley Boulevard, Phase II was for reconstruction of the Etiwanda Avenue at I-10 interchange, and Phase III, which is expected to be completed in 2006-07, is for the project's landscaping.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND

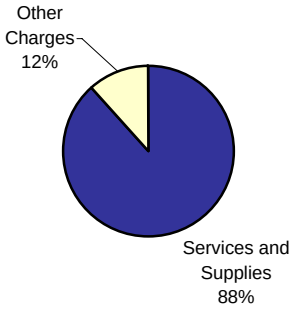
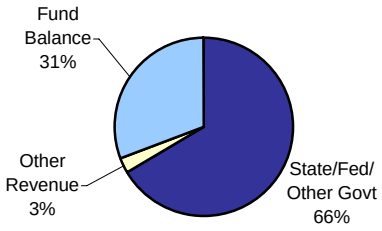


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	1,022,666	630,319	(14,128)	69,836	18,189
Departmental Revenue	7,022,981	2,457,072	(144,801)	5,500	6,913
Fund Balance				64,336	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, expenditures in this fund are typically less than budget. The amount not expended in 2005-06 has been re-appropriated in the 2006-07 budget.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Public Works
FUND: Etiwanda Interchange

BUDGET UNIT: SVE
FUNCTION: Public Ways and Facilities
ACTIVITY: Public Ways

	2002-03 Actuals	2003-04 Actuals	2004-05 Actuals	2005-06 Actuals	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Services and Supplies	976,009	597,017	(16,961)	11,657	49,836	152,162	**102,326**
Transfers	46,657	33,302	2,833	6,532	20,000	20,000	**-**
Total Appropriation	1,022,666	630,319	(14,128)	18,189	69,836	172,162	**102,326**
Departmental Revenue							
Use of Money and Prop	20,182	8,165	5,956	6,913	5,500	5,000	**(500)**
State, Fed or Gov't Aid	5,038,065	2,323,862	(161,485)	-	-	114,074	**114,074**
Current Services	-	-	1,821	-	-	-	**-**
Other Revenue	1,964,734	125,045	8,907	-	-	-	**-**
Total Revenue	7,022,981	2,457,072	(144,801)	6,913	5,500	119,074	**113,574**
Fund Balance					64,336	53,088	**(11,248)**

Services and supplies are increasing by $100,164 based on the anticipated need of professional services for this phase of the project.

State, federal, and other governmental aid is being budgeted at $114,074 to reflect a reimbursement from the state for costs associated with the project's landscaping phase.

FINAL BUDGET CHANGES

Services and supplies increased by $2,162 due to fund balance being higher than anticipated.

Transportation - High Desert Corridor Project

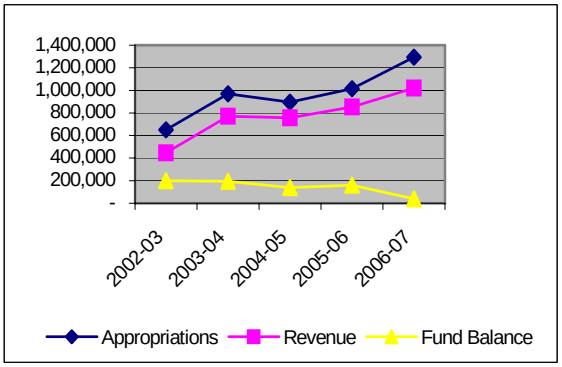
DESCRIPTION OF MAJOR SERVICES

In 2000-01, the Board of Supervisors approved a cooperative agreement between the county, the City of Victorville, and the Town of Apple Valley. This agreement allows for the beginning of environmental studies and preliminary engineering for an east/west high desert corridor. This corridor will be north of Victorville from Highway 395 through the Town of Apple Valley. In accordance with the cooperative agreement, the city and the town will reimburse the county for all costs related to this project. This budget was established to separately account for expenditures and revenues related to the project.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND

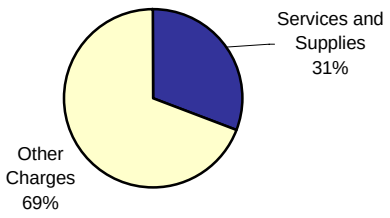
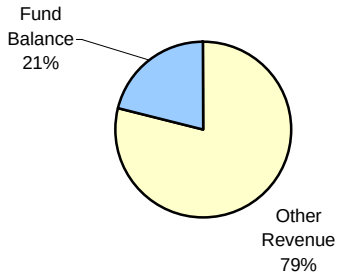


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	326,496	723,608	508,363	1,013,737	737,709
Departmental Revenue	320,097	668,359	529,305	852,500	847,525
Fund Balance				161,237	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, expenditures in this fund are typically less than budget. The amount not expended in 2005-06 has been re-appropriated in the 2006-07 budget.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Public Works
FUND: High Desert Corridor Project

BUDGET UNIT: SWL TRA
FUNCTION: Public Ways and Facilities
ACTIVITY: Public Ways

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Services and Supplies	24,709	80,263	33,592	144,945	258,737	399,600	**140,863**
Equipment	-	-	-	8,246	-	-	**-**
Transfers	301,787	643,345	474,771	584,518	755,000	892,908	**137,908**
Total Appropriation	326,496	723,608	508,363	737,709	1,013,737	1,292,508	**278,771**
Departmental Revenue							
Use of Money and Prop	4,861	2,244	3,351	6,058	2,500	2,500	**-**
State, Fed or Gov't Aid	-	-	63,975	-	-	-	**-**
Current Services	315,236	666,115	461,979	-	-	-	**-**
Other Revenue	-	-	-	841,467	850,000	1,018,804	**168,804**
Total Revenue	320,097	668,359	529,305	847,525	852,500	1,021,304	**168,804**
Fund Balance					161,237	271,204	**109,967**

Services and supplies are decreasing by $91,570 based on the reduced need of professional services in support of this project.

Transfers are increasing by $137,908 based on additional labor needs to support the project.

Use of money and property is budgeted in the amount of $2,500 based on anticipated interest earnings on available cash.

Other revenue is increasing by $168,804 to reflect additional reimbursements from the City of Victorville, which is the lead agency for this project.

FINAL BUDGET CHANGES

Services and supplies increased by $232,433 due to fund balance being higher than anticipated.

Transportation - Facilities Development Plans

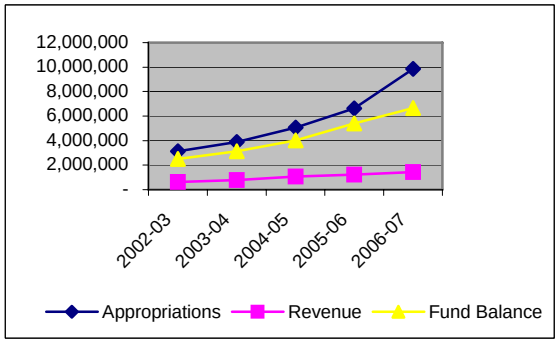
DESCRIPTION OF MAJOR SERVICES

Transportation Facilities Development Plans are established by county ordinance to collect fees on new construction. These plans provide funds for construction of roads within the boundaries of the established fee area. As fees are collected, these monies are deposited into restricted accounts until sufficient funds have been accumulated to complete projects identified in the Plan Priority Project List. Fee ordinances have been approved in the areas of Helendale/Oro Grande, High Desert (Phelan and Pinon Hills), Lucerne Valley, Oak Glen, Oak Hills, Snowdrop Road, South & East Apple Valley, Summit Valley, and Yucaipa. Interim fee plans in the areas of Big Bear and Joshua Tree have been approved to collect fees pending final community approval.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND

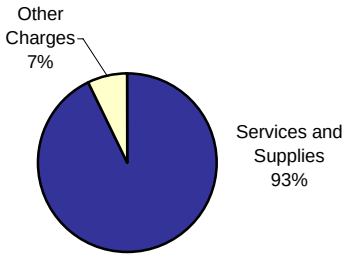
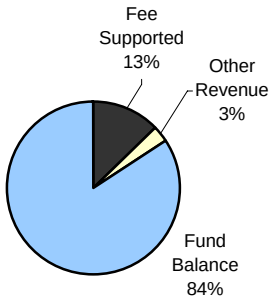


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	172,555	327,375	192,359	6,634,561	(560,876)
Departmental Revenue	790,565	1,216,808	1,589,829	1,229,954	2,347,544
Fund Balance				5,404,607	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, expenditures in this fund are typically less than budget. The amount not expended in 2005-06 has been re-appropriated in the 2006-07 budget. Also, revenues exceeded budget by approximately $1.1 million resulting from fees generated through development being greater than anticipated.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Public Works
FUND: Development Projects

BUDGET UNIT: Various
FUNCTION: Public Ways and Facilities
ACTIVITY: Public Ways

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Services and Supplies	104,571	214,173	141,933	110,573	6,939,561	9,164,729	**2,225,168**
Other Charges	-	5,100	-	-	125,000	125,000	**-**
Transfers	67,984	151,338	50,426	128,551	370,000	580,706	**210,706**
Total Exp Authority	172,555	370,611	192,359	239,124	7,434,561	9,870,435	**2,435,874**
Reimbursements	-	(43,236)	-	(800,000)	(800,000)	-	**800,000**
Total Appropriation	172,555	327,375	192,359	(560,876)	6,634,561	9,870,435	**3,235,874**
Departmental Revenue							
Use of Money and Prop	83,129	65,239	90,175	202,286	70,485	162,487	**92,002**
Current Services	707,436	1,151,569	1,499,654	2,145,258	1,159,469	1,274,922	**115,453**
Total Revenue	790,565	1,216,808	1,589,829	2,347,544	1,229,954	1,437,409	**207,455**
Operating Transfers In	-	-	-	-	-	120,000	**120,000**
Total Financing Sources	790,565	1,216,808	1,589,829	2,347,544	1,229,954	1,557,409	**327,455**
Fund Balance					5,404,607	8,313,026	**2,908,419**

Services and supplies are increasing by $470,893 due to an increase in design and construction costs.

Other charges in the amount of $125,000 represents the anticipated right-of-way purchases needed for 2006-07. The amount budgeted reflects no change from the prior year.

Transfers are increasing by $172,020 due to increased labor cost of staff assigned to Transportation Facilities Development projects.

Use of money and property is increasing by $92,002 based on anticipated interest earnings on available cash.

Current services is increasing by $115,453 resulting from increased development activity in the Oak Hills, Apple Valley, and Helendale/Oro Grande areas.

FINAL BUDGET CHANGES

Services and supplies increased by $1,754,275, transfers increased by $38,686, and operating transfers in increased by $120,000 due to fund balance being higher or lower than anticipated.

Transportation - Measure I Program

DESCRIPTION OF MAJOR SERVICES

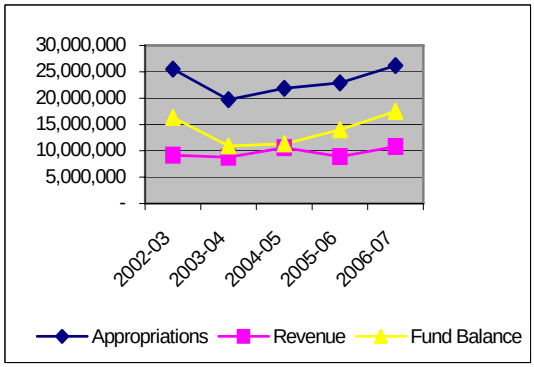
Measure I is a twenty-year program that provides funding for roadway resurfacing, rehabilitation, and widening projects, as well as providing funds for elderly and handicap transit services. The source of funding is a countywide one-half cent sales tax that was passed by the voters in November 1989. The county is divided into six sub areas, and the Measure I funds received must be spent within the sub area in which they were collected. The sub areas are as follows: North Desert, Morongo, San Bernardino Mountains, Colorado River, Victor Valley, and San Bernardino Valley.

On November 2, 2004, the voters of San Bernardino County approved the extension of this program for thirty years starting in 2010 and extending until 2040.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND

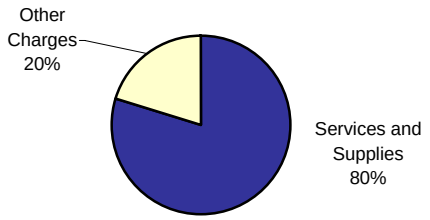
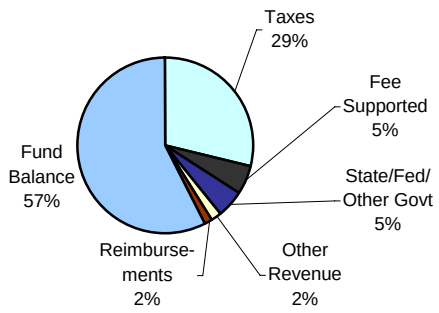


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	12,685,302	7,418,351	5,145,800	22,934,735	9,458,882
Departmental Revenue	7,218,361	8,321,461	7,593,066	8,917,700	10,282,444
Fund Balance				14,017,035	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, expenditures in this fund are typically less than budget. The amount not expended in 2005-06 has been re-appropriated in the 2006-07 budget. Revenues were approximately $1.3 million greater than budget due to actual sales tax receipts being more than projected.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Econ Dev/Public Svc
DEPARTMENT: Public Works - Transportation
FUND: Measure I Program

BUDGET UNIT: Various
FUNCTION: Public Ways and Facilities
ACTIVITY: Public Ways

	2002-03 Actuals	2003-04 Actuals	2004-05 Actuals	2005-06 Actuals	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Services and Supplies	12,523,968	6,057,601	4,524,857	8,715,563	20,355,903	21,236,237	**880,334**
Other Charges	2,310	81,388	81,881	1,500	87,425	87,425	**-**
Transfers	1,584,024	1,097,895	740,840	750,804	2,591,407	5,284,846	**2,693,439**
Total Exp Authority	14,110,302	7,236,884	5,347,578	9,467,867	23,034,735	26,608,508	**3,573,773**
Reimbursements	-	(143,533)	(201,778)	(8,985)	(100,000)	(420,000)	**(320,000)**
Total Appropriation	14,110,302	7,093,351	5,145,800	9,458,882	22,934,735	26,188,508	**3,253,773**
Operating Transfers Out	-	325,000	-	-	-	-	**-**
Total Requirements	14,110,302	7,418,351	5,145,800	9,458,882	22,934,735	26,188,508	**3,253,773**
Departmental Revenue							
Taxes	5,912,077	6,079,525	7,006,380	7,785,906	6,593,001	7,721,532	**1,128,531**
Use of Money and Prop	476,082	270,002	269,121	578,937	219,488	398,708	**179,220**
State, Fed or Gov't Aid	557,010	179,622	(62,163)	1,448,419	1,813,477	1,313,477	**(500,000)**
Current Services	161,766	1,453,662	377,641	149,890	291,734	1,393,792	**1,102,058**
Other Revenue	111,426	13,650	2,087	319,292	-	-	**-**
Total Revenue	7,218,361	7,996,461	7,593,066	10,282,444	8,917,700	10,827,509	**1,909,809**
Operating Transfers In	-	325,000	-	-	-	92,000	**92,000**
Total Financing Sources	7,218,361	8,321,461	7,593,066	10,282,444	8,917,700	10,919,509	**2,001,809**
Fund Balance					14,017,035	15,268,999	**1,251,964**

Services and supplies are increasing by $3,007,725 due to the budgeting of overlay projects on Newberry Road, Harbor Drive, Lanfair Road, Amboy Road, and on various roads in the Lake Arrowhead, Barton Flats, and Crestline areas. Also, rehabilitation projects are scheduled for Kiowa Road and Harrison Street, as well as a drainage improvement project on Phelan Road.

Transfers are increasing by $2,693,439 primarily due to increased contributions to the Road Operations Fund for several projects, including the Lake Gregory walkway and the Pipe Line Avenue rehabilitation project. Also, this increase reflects additional labor costs of staff assigned to Measure I projects.

Reimbursements are increasing by $320,000 from the Community Development and Housing to subsidize a portion of the Newberry Road rehabilitation project and the Rabbit Springs Road overlay project.

Taxes are increasing by $1,128,531 based on current year estimates of the half-cent sales tax revenue.

Use of money and property is increasing by $179,220 based on anticipated interest earnings on available cash.

State, federal, and other governmental aid is decreasing by $500,000 due to receipt of federal funds for the Amboy Road project occurring in 2005-06.

Current services is increasing by $1,102,058 because several new projects are anticipated to receive financial contributions from the local agencies or cities during 2006-07. These projects include the Alta Loma Drive waterline relocation project, the Kiowa Road and Harrison Street rehabilitation projects, and the Cajon Boulevard rehabilitation and overlay projects.

FINAL BUDGET CHANGES

Services and supplies decreased by $2.1 million and operating transfers in increased by $92,000 due to fund balance being lower than anticipated.

Transportation - Regional Development Mitigation Plan

DESCRIPTION OF MAJOR SERVICES

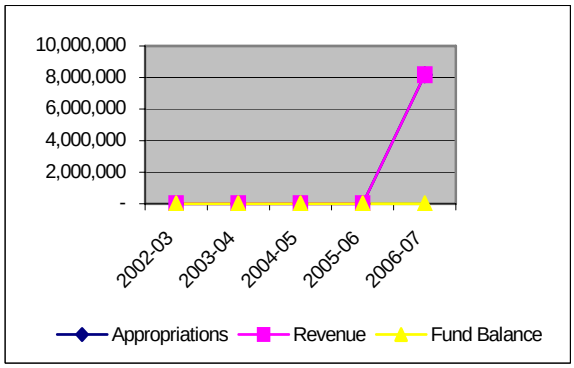
Pursuant to Measure I 2010-2040 and the November 2005 Congestion Management Program (CMP) update (as approved by SANBAG), local jurisdictions must adopt by November 2006 a development mitigation program to generate fair-share development contributions to regional transportation needs, including freeway interchanges, regional arterials, and railroad grade separation projects. The County of San Bernardino's development contribution target shares were calculated for each of the unincorporated city spheres of influence in the San Bernardino Valley and Victor Valley as part of SANBAG's Development Mitigation Nexus Study.

Subject to future Board approval, development impact fees (based upon the Nexus Study development contribution amounts, area growth projections and regional transportation projects) will be collected at the time of issuance of a building permit for all residential, commercial, and industrial development. When sufficient fees are collected to cover the development contribution fair-share amount of projects, applications will be submitted to SANBAG for the Measure I and/or federal and state funds necessary to construct the regional arterial roads, freeway interchanges, and railroad grade separation projects listed in the Regional Development Mitigation Plan.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND

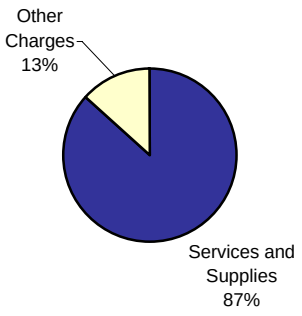
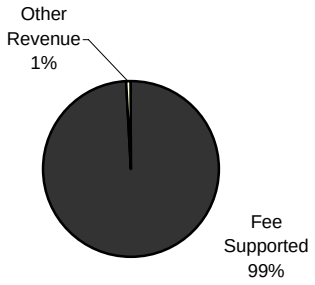


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actuals
Appropriation	-	-	-	-	-
Departmental Revenue	-	-	-	-	-
Fund Balance				-	

The Regional Development Mitigation Plan budget is being initially established for 2006-07; therefore, this fund has no previous performance history.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Public Works
FUND: Development Mitigation Plan

BUDGET UNIT: Various
FUNCTION: Public Ways and Facilities
ACTIVITY: Public Ways

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Services and Supplies	-	-	-	-	-	7,093,800	**7,093,800**
Transfers	-	-	-	-	-	1,086,430	**1,086,430**
Total Appropriation	-	-	-	-	-	8,180,230	**8,180,230**
Departmental Revenue							
Use of Money and Prop	-	-	-	-	-	77,827	**77,827**
Current Services	-	-	-	-	-	8,102,403	**8,102,403**
Total Revenue	-	-	-	-	-	8,180,230	**8,180,230**

Services and supplies in the amount of $7,093,800 is for construction of future Development Mitigation Plan projects.

Transfers in the amount of $1,086,430 are for labor costs associated with design and oversight of the future Development Mitigation Plan projects.

Use of money and property in the amount of $77,827 is based on anticipated interest earnings on available cash.

Current services in the amount of $8,102,403 are anticipated from adoption of the Regional Transportation Development Mitigation Fees as required by Measure “I” 2010-2040.

FINAL BUDGET CHANGES

There are no final budget changes associated with this budget unit.

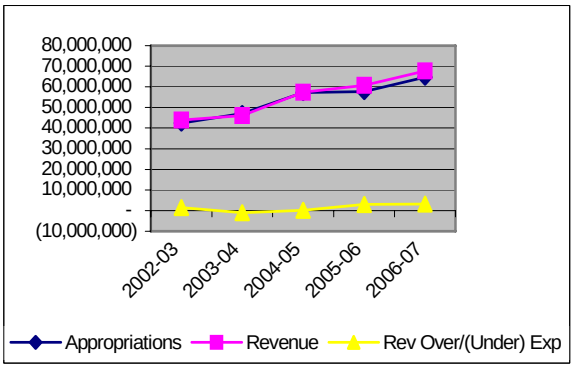
Solid Waste Management Division - Operations

DESCRIPTION OF MAJOR SERVICES

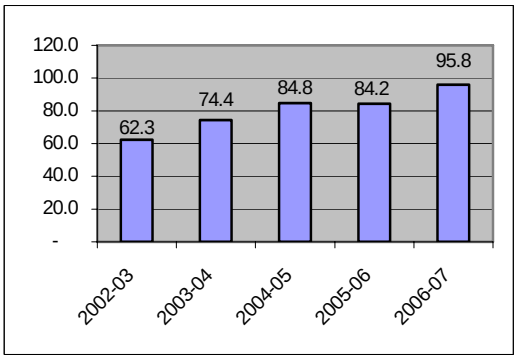
The Solid Waste Management Division (SWMD) is responsible for the operation and management of the county's solid waste disposal system, which consists of six regional landfills, eight transfer stations, and five community collection centers. In this capacity, SWMD provides oversight, direction, and guidance to Burrtec Waste Industries (Burrtec), the county's contractor for disposal site operations and maintenance. In addition, SWMD oversees the post-closure maintenance at 27 inactive or closed landfills and waste disposal sites throughout the county. The SWMD also administers the county's solid waste handling franchise program and the refuse collection permit program, which authorizes regular trash collection by private haulers in the county unincorporated area. Lastly, SWMD is responsible for the county's waste reduction, reuse, and recycling programs.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

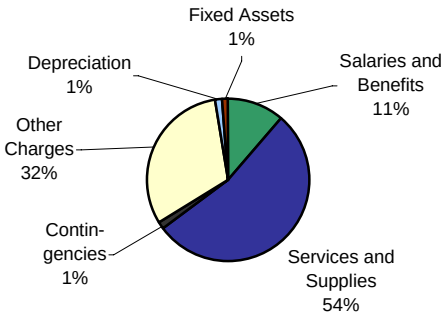
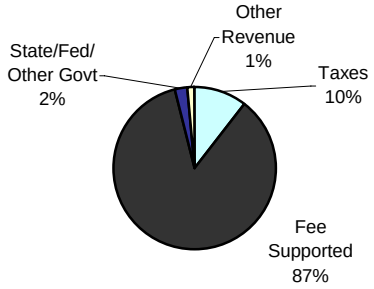


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	42,272,333	46,873,639	58,981,396	58,886,836	106,058,334
Departmental Revenue	49,767,433	56,736,707	64,983,166	60,741,378	114,295,404
Revenue Over/(Under) Exp	7,495,100	9,863,068	6,001,770	1,854,542	8,237,070
Budgeted Staffing				84.2	
Fixed Assets	265,067	442,845	126,740	2,719,017	419,206
Unrestricted Net Assets Available at Year End	2,717,299	3,321,205	13,357,987		4,407,830

The expenses for 2005-06 were approximately $47 million greater than budget primarily due to additional operating transfers out to provide funding for enhancement, acquisition, expansion, and environmental projects. Revenues were approximately $53 million greater than budget mainly because of unanticipated proceeds from the sale of property located adjacent to the Milliken Sanitary Landfill.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Public Works - Solid Waste Mgmt
FUND: Operations

BUDGET UNIT: EAA EWC EWE SWM
FUNCTION: Health & Sanitation
ACTIVITY: Sanitation

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	3,396,118	4,347,271	4,807,998	5,233,365	6,158,518	7,387,675	**1,229,157**
Services and Supplies	25,938,992	27,150,357	27,900,829	29,241,225	30,581,212	34,893,086	**4,311,874**
Central Computer	28,878	20,665	51,363	59,534	55,218	67,311	**12,093**
Other Charges	5,300,158	10,116,729	11,270,660	13,782,543	12,838,020	14,485,219	**1,647,199**
Transfers	221,786	238,617	258,662	350,492	375,491	431,186	**55,695**
Contingencies	-	-	-	-	1,834,205	898,764	**(935,441)**
Total Appropriation	34,885,932	41,873,639	44,289,512	48,667,159	51,842,664	58,163,241	**6,320,577**
Depreciation	-	-	315,368		592,147	947,346	**355,199**
Operating Transfers Out	7,386,401	5,000,000	14,376,516	57,391,175	5,351,375	5,556,032	**204,657**
Total Requirements	42,272,333	46,873,639	58,981,396	106,058,334	57,786,186	64,666,619	**6,880,433**
Departmental Revenue							
Taxes	7,129,352	7,148,723	7,473,566	7,170,963	7,374,118	7,086,750	**(287,368)**
Licenses & Permits	1,065,898	1,918,611	1,983,621	2,715,069	2,003,857	2,105,800	**101,943**
Use of Money and Prop	259,310	281,754	455,282	763,841	331,548	292,500	**(39,048)**
State, Fed or Gov't Aid	624,352	1,253,073	931,971	717,532	82,477	1,689,419	**1,606,942**
Current Services	34,018,337	45,005,345	52,283,375	54,350,397	50,848,662	55,848,471	**4,999,809**
Other Revenue	76,345	198,201	1,341,372	917,126	6,400	106,332	**99,932**
Other Financing Sources	-	-	273,616	47,158,117	90,000	-	**(90,000)**
Total Revenue	43,173,594	55,805,707	64,742,803	113,793,045	60,737,062	67,129,272	**6,392,210**
Operating Transfers In	6,593,839	931,000	240,363	502,359	-	597,527	**597,527**
Total Financing Sources	49,767,433	56,736,707	64,983,166	114,295,404	60,737,062	67,726,799	**6,989,737**
Rev Over/(Under) Exp	7,495,100	9,863,068	6,001,770	8,237,070	2,950,876	3,060,180	**109,304**
Budgeted Staffing					84.2	95.8	**11.6**
Fixed Assets							
Land	-	-	105,000	70,000	-	-	**-**
Improvement to Land	-	-	773	214,253	2,500,000	460,000	**(2,040,000)**
Equipment	265,067	442,845	20,967	28,284	-	142,814	**142,814**
Total Fixed Assets	265,067	442,845	126,740	419,206	2,636,975	682,314	**(1,954,661)**

Salaries and benefits are increasing by $1,229,157. Of this amount, $301,098 is the result of incurred costs associated with MOU, retirement, and workers' compensation adjustments. Of the remaining amount, $754,024 is for the cost of the following 9.0 new positions:

- 5.0 positions for the Operations, Scales & Maintenance section as follows:
  1.0 Scale Operator ($61,253) to staff the fourth scale at the Mid-Valley Sanitary landfill. The addition of the scale operator will improve customer service and help reduce the waiting time for vehicles entering the landfill.

1.0 Public Works Operations Supervisor ($99,453) to provide direct supervision to a staff of six individuals (2.0 new Landfill Operations Inspectors; 2.0 existing Landfill Operations Inspectors; 1.0 Maintenance and Construction Supervisor; and 1.0 Fiscal Assistant) responsible for the day-to-day oversight of facilities. This position will also be responsible for the critical task of ensuring that the landfill operations contractor is in compliance with the provisions of their contract.

2.0 Landfill Operations Inspectors ($163,120) will report to the Public Works Operations Supervisor and will be responsible for day-to-day facility oversight, maintenance and repairs as required at the scale facilities. These Inspectors will also provide oversight of the Construction & Demolition Recycling areas at all landfills when the program is fully implemented.

1.0 Scale Operations Lead Supervisor ($81,560) to manage all scheduling and long term planning for the scale operations unit. This position will also be responsible for customer service and the handling of customer complaints, budget and purchasing for this unit, and the monitoring of all sites for permit compliance. In addition, this position will provide temporary relief as required to ensure scale facilities are sufficiently staffed to provide the best possible customer service.

- 2.0 positions for the Support Services section as follows:

  1.0 Accountant I ($83,410) to assist with all aspects of year end accounting and annual budget, revenue and expenditure tonnage reporting and analysis, special fund reconciliation and detailed financial reporting.

  1.0 Staff Analyst I ($83,410) to manage special programs and projects to ensure adherence with budget and assist in monitoring and verifying that required documentation is maintained for audit purposes.

- 1.0 Engineering Tech IV ($92,129) for the Closures, Expansions and Operations Support section to provide construction inspections and various engineering and operations support tasks.

- 1.0 Recycling Specialist ($89,698) for the Environmental Engineering and Construction Management section to assist the special programs unit with developing and implementing community based waste diversion programs needed for the County to comply with Assembly Bill 939 statutory regulations.

SWMD is also increasing salaries and benefits by a net amount of $174,035 for an additional 2.6 in budgeted staffing resulting from the following: full year funding of two Engineering Tech IV positions that had been reduced during 2005-06 because two staff members were on military leave; increased overtime for a number of individuals; and a reduction in staff time related to Bark Beetle issues in the local mountains.

Services and supplies are increasing by a net amount of $3,751,874 mainly because of the following:

- $3.4 million increase to the landfill operations contract with Burrtec due to a cost of living adjustment and increased costs based on additional tonnage anticipated at the landfills.

- $1.3 million increase in waste diversion program services for in-house and contracted costs, including recycling operations.

- $0.6 million decrease due to a significant reduction in bark beetle wood waste tonnage.

- $0.3 million decrease in legal fees related to the Perchlorate Program.

- Other charges are increasing by $1,647,199 due to an increase in debt service principal and interest payments on the 2003 bond.

Transfers are increasing by $55,695. This amount will be transferred to the county Code Enforcement Division for costs related to a SEP grant.

Contingencies are being reduced by $1,834,205. This amount will be modified upon Board approval of the 2006-07 proposed fee adjustments.

Depreciation is increasing by $355,199 based on existing depreciation schedules. This increase does not impact the financial resources of SWMD since depreciation expense is a non-cash transaction that is adjusted annually for accounting purposes.

Taxes are decreasing by $287,368 due to the over-estimation in 2005-2006 of the expected amount of equivalent single family residence (ESFR) fees paid with the property tax bill.

Licenses and permits are increasing by the nominal amount of $101,943. This revenue is generated from unincorporated area franchise haulers.

Use of money and property is decreasing by $39,048 due to less rental revenue from Bark Beetle lumber storage in the Lake Arrowhead area.

State, federal and other governmental aid is increasing by $1,606,942 mainly because of federal and state reimbursements anticipated for costs related to the wildfires of 2003 and the storms of 2004-05.

Current services are increasing by $4,101,045 mainly due to a cost of living adjustment for the Waste Delivery Agreements, as well as increases in the amount of tonnage accepted at the landfills and other disposal facilities.

Other revenue is increasing by $99,932 from exemption program application fees.

Other financing sources are decreasing by $90,000 because no proceeds are anticipated from the sale of fixed assets.

Operating transfers in are increasing by $37,527 related to the reimbursement of costs associated with a community outreach grant from the Department of Conservation.

Improvements to land are budgeted at $460,000 for 2006-07. This amount includes $286,000 for resurfacing the entry road at the Twentynine Palms Sanitary Landfill; $99,000 for resurfacing the entry road at the Colton Sanitary Landfill; and $75,000 to replace an existing truck scale at the San Timoteo Sanitary Landfill.

Equipment and vehicles are budgeted at $142,814 and $79,500, respectively, to purchase a number of items needed for landfill operations.

FINAL BUDGET CHANGES

Revenue and contingencies increased by approximately $900,000 resulting from a Board-approved cost-of-living adjustment to the solid waste disposal fee.

The Board approved a revenue and appropriation increase of $560,000 for the Sawtooth Complex fire debris removal and rebuilding plan.

PERFORMANCE MEASURES		
Description of Performance Measure	**2005-06 Actual**	**2006-07 Projected**
Pounds of trash per cubic yard of capacity - Low Volme Sites.	1,029 lbs	1,000 lbs
Pounds of trash per cubic yard of capacity - Medium Volume Sites.	1,140 lbs	1,200 lbs
Pounds of trash per cubic yard of capacity - High Volume Sites.	1,140 lbs	1,100 lbs

This performance measure demonstrates SWMD's emphasis on utilizing landfill capacity in the most effective manner to assure that landfill space is available for the foreseeable future. Increasing the density of trash is an easily measured objective and one that SWMD believes can be achieved. Contract language and incentives are currently being reviewed with Burrtec to facilitate the realization of this objective.

Solid Waste Management Division – Site Closure and Maintenance

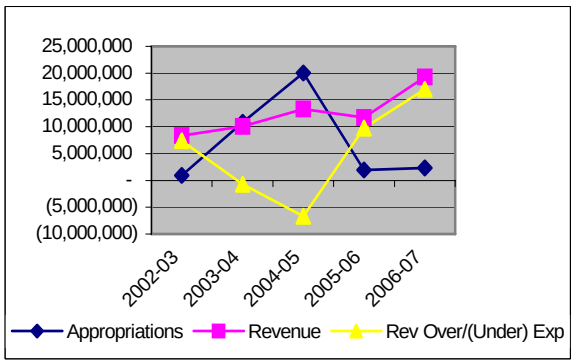
DESCRIPTION OF MAJOR SERVICES

The Site Closure and Maintenance Fund provides for the closure of landfills and for post-closure maintenance [e.g., fencing, storm damage, soil erosion, but excluding landfill gas and groundwater monitoring] required by Titles 14 and 25 of the California Code of Regulations. This fund accounts for the expenses and revenues related to the planning, design, permitting and construction activities required for closure and post-closure maintenance of county landfills.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND

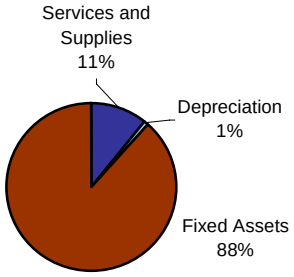
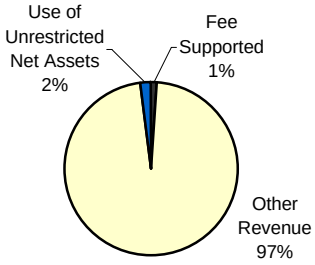


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	4,688,406	9,138,243	1,107,038	1,931,858	967,784
Departmental Revenue	5,670,418	9,517,802	9,718,833	11,704,008	5,544,220
Revenue Over/(Under) Exp	982,012	379,559	8,611,795	9,772,150	4,576,436
Fixed Assets	7,000	1,056,749	11,010,059	13,400,000	8,580,799
Unrestricted Net Assets Available at Year End	9,067,119	8,180,134	3,627,850		628,022

The actual expenses and fixed assets for 2005-06 are approximately $1.0 million and $4.8 million under budget, respectively, mainly due to a number of projects being deferred to 2006-07. Correspondingly, revenues are approximately $6.1 million less than budget due to not requiring as much operating transfers from the Financial Assurance Fund for capital projects.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Public Works - Solid Waste Mgmt
FUND: Site Closure & Maintenance

BUDGET UNIT: EAB SWM
FUNCTION: Health & Sanitation
ACTIVITY: Sanitation

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Services and Supplies	198,387	574,916	923,781	967,784	1,810,358	2,142,014	**331,656**
Other Charges	-	-	6,615	-	-	-	**-**
Total Appropriation	198,387	574,916	930,396	967,784	1,810,358	2,142,014	**331,656**
Depreciation	-	-	176,642	-	121,500	176,642	**55,142**
Operating Transfers Out	4,490,019	8,563,327	-	-	-	-	**-**
Total Requirements	4,688,406	9,138,243	1,107,038	967,784	1,931,858	2,318,656	**386,798**
Departmental Revenue							
Taxes	-	-	-	9,935	9,500	9,935	**435**
Use of Money and Prop	127,876	169,192	144,943	176,360	100,000	200,000	**100,000**
Current Services	128,023	153,833	154,857	135,827	194,250	185,250	**(9,000)**
Other Revenue	-	-	392,010	7,415	-	-	**-**
Total Revenue	255,899	323,025	691,810	329,537	303,750	395,185	**91,435**
Operating Transfers In	5,414,519	9,194,777	9,027,023	5,214,683	11,400,258	18,893,092	**7,492,834**
Total Financing Sources	5,670,418	9,517,802	9,718,833	5,544,220	11,704,008	19,288,277	**7,584,269**
Rev Over/(Under) Exp	982,012	379,559	8,611,795	4,576,436	9,772,150	16,969,621	**7,197,471**
Fixed Assets							
Land	-	-	4,000	950,140	-	-	**-**
Improvement to Land	7,000	1,056,749	11,006,059	7,639,649	13,400,000	17,378,810	**3,978,810**
Total Fixed Assets	7,000	1,056,749	11,010,059	8,589,789	13,400,000	17,378,810	**3,978,810**

Services and supplies are increasing by $331,656 needed for carryover and new projects in 2006-07.

Depreciation is increasing by $55,142 based on existing depreciation schedules. This increase does not impact the financial resources of SWMD since depreciation expense is a non-cash transaction that is adjusted annually for accounting purposes.

Use of money and property is increasing by $100,000 based on anticipated interest earnings on available cash.

Operating transfers in are increasing by $7,492,834, which reflects the required financing from the Financial Assurance Fund for closure projects in 2006-07.

Improvements to land are increasing by $3,978,810 to include the Phelan Final Closure Construction Project.

FINAL BUDGET CHANGES

There are no final budget changes associated with this budget unit.

Solid Waste Management Division – Site Enhancement, Expansion and Acquisition

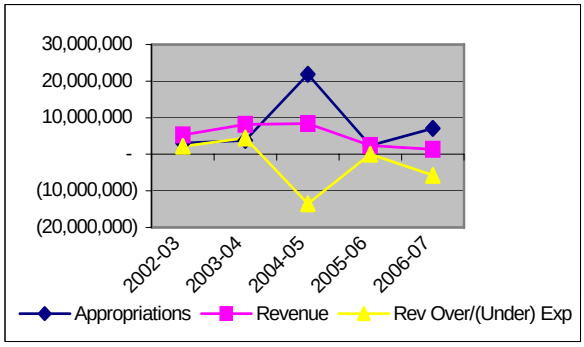
DESCRIPTION OF MAJOR SERVICES

The Site Enhancement, Expansion and Acquisition Fund provides for the expansion construction of landfills and transfer stations, the purchase of land, the construction of new facilities and site enhancements. This fund accounts for the expenses and revenues related to the planning, permitting, construction, and design activities required for the expansion and/or enhancement of county landfill and transfer station operations.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND

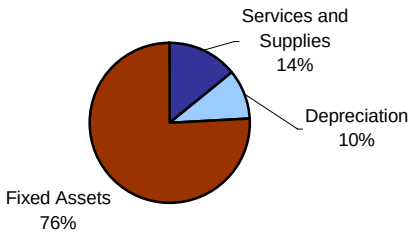
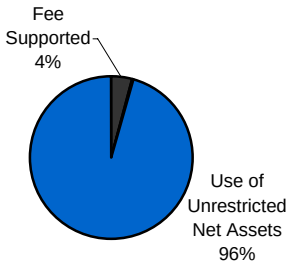


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	896,163	5,695,255	3,970,933	2,354,894	918,734
Departmental Revenue	8,422,779	9,160,795	2,724,134	3,499,044	36,035,239
Revenue Over/(Under) Exp	7,526,616	3,465,540	(1,246,799)	1,144,150	35,116,505
Fixed Assets	1,001,641	3,640,875	7,082,850	1,144,150	3,239,589
Unrestricted Net Assets Available at Year End	6,875,705	11,340,587	-		36,370,167

Revenues for 2005-06 were approximately $32.5 million more than budget primarily due to receiving a large portion of the proceeds from the sale of surplus property located adjacent to the Milliken Sanitary Landfill.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Public Works - Solid Waste Mgmt
FUND: Site Enhancement, Expansion, & Acq.

BUDGET UNIT: EAC SWM
FUNCTION: Health & Sanitation
ACTIVITY: Sanitation

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Services and Supplies	896,163	1,177,840	1,073,263	918,734	-	4,131,787	**4,131,787**
Other Charges	-	151,638	-	-	-	-	**-**
Total Appropriation	896,163	1,329,478	1,073,263	918,734	-	4,131,787	**4,131,787**
Depreciation	-	-	2,897,670	-	2,354,894	2,897,670	**542,776**
Operating Transfers Out	-	4,365,777	-	-	-	-	**-**
Total Requirements	896,163	5,695,255	3,970,933	918,734	2,354,894	7,029,457	**4,674,563**
Departmental Revenue							
Use of Money and Prop	97,640	177,594	118,659	204,766	156,000	130,000	**(26,000)**
Current Services	798,263	966,951	976,434	862,837	1,233,750	1,178,000	**(55,750)**
Total Revenue	895,903	1,144,545	1,095,093	1,067,603	1,389,750	1,308,000	**(81,750)**
Operating Transfers In	7,526,876	8,016,250	1,629,041	34,967,636	965,144	-	**(965,144)**
Total Financing Sources	8,422,779	9,160,795	2,724,134	36,035,239	2,354,894	1,308,000	**(1,046,894)**
Rev Over/(Under) Exp	7,526,616	3,465,540	(1,246,799)	35,116,505	-	(5,721,457)	**(5,721,457)**
Fixed Assets							
Land	-	4,726	2,521	2,404	-	6,808	**6,808**
Improvement to Land	1,001,641	3,636,149	7,080,329	3,237,185	-	22,179,000	**22,179,000**
Total Fixed Assets	1,001,641	3,640,875	7,082,850	3,239,589	-	22,185,808	**22,185,808**

Services and supplies increased by $4,131,787 for professional services related to carryover and new projects.

Depreciation is increasing by $542,776 based on existing depreciation schedules. This increase does not impact the financial resources of SWMD since depreciation expense is a non-cash transaction that is adjusted annually for accounting purposes.

Operating transfers in are decreasing by $965,144 since there is no need for a transfer from the Operations Fund (Fund EAA) to provide financing for deficits caused by depreciation.

Improvements to land are budgeted at $22,179,000 for new capital projects scheduled for 2006-07. These new projects include: $7.0 million for the San Timoteo Sanitary Landfill Unit 2 Phase 3 Excavation and Liner Construction project; $5.0 million for the Mid-Valley Sanitary Landfill Unit 3 Phase 5B Liner Construction project; $3.0 million for the Landers Septic Pond #3 Construction project; and $5.2 million for the Victorville Sanitary Landfill Liner Construction project.

FINAL BUDGET CHANGES

There are no final budget changes associated with this budget unit.

Solid Waste Management Division – Environmental

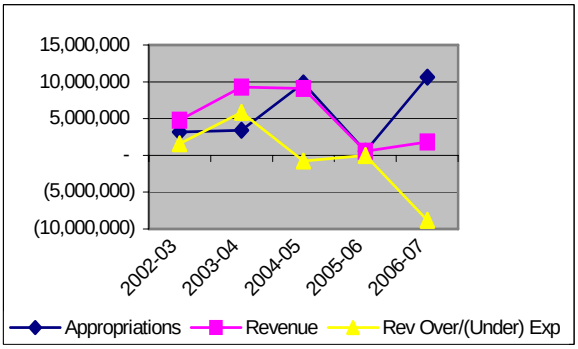
DESCRIPTION OF MAJOR SERVICES

The Environmental Fund provides environmental mitigation activities (e.g., landfill gas extraction and groundwater remediation created by the landfill) at closed and inactive county landfill sites for the health and safety of the public. This fund accounts for the expenses and revenues related to these environmental remediation activities.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND

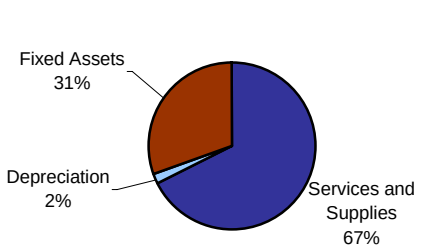
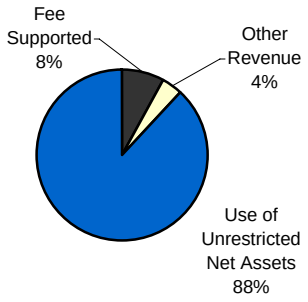


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	2,827,626	2,622,486	4,576,787	778,996	4,002,812
Departmental Revenue	4,653,329	3,909,790	9,613,247	778,996	18,081,424
Revenue Over/(Under) Exp	1,825,703	1,287,304	5,036,460	-	14,078,612
Budgeted Staffing				-	
Fixed Assets	1,255,358	1,883,221	245,216	-	269,400
Unrestricted Net Assets Available at Year End	1,161,060	20,185	-		18,798,205

Revenues for 2005-06 were approximately $17.3 million more than budget primarily due to receiving a portion of the proceeds from the sale of surplus property located adjacent to the Milliken Sanitary Landfill. With these unanticipated funds, SWMD was able to proceed with a number of unbudgeted capital projects during the year.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Public Works - Solid Waste Mgmt
FUND: Environmental

BUDGET UNIT: EAL SWM
FUNCTION: Health & Sanitation
ACTIVITY: Sanitation

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Services and Supplies	2,827,626	2,622,486	4,270,462	4,002,812	-	10,338,615	**10,338,615**
Total Appropriation	2,827,626	2,622,486	4,270,462	4,002,812	-	10,338,615	**10,338,615**
Depreciation	-	-	306,325	-	568,886	306,325	**(262,561)**
Total Requirements	2,827,626	2,622,486	4,576,787	4,002,812	568,886	10,644,940	**10,076,054**
Departmental Revenue							
Use of Money and Prop	2,176	19,685	25,310	166,942	12,000	100,000	**88,000**
Current Services	-	-	-	-	-	1,231,721	**1,231,721**
Other Revenue	-	-	-	-	-	500,000	**500,000**
Total Revenue	2,176	19,685	25,310	166,942	12,000	1,831,721	**1,819,721**
Operating Transfers In	4,651,153	3,890,105	9,587,937	17,914,482	556,886	-	**(556,886)**
Total Financing Sources	4,653,329	3,909,790	9,613,247	18,081,424	568,886	1,831,721	**1,262,835**
Rev Over/(Under) Exp	1,825,703	1,287,304	5,036,460	14,078,612	-	(8,813,219)	**(8,813,219)**
Fixed Assets							
Improvement to Land	1,255,358	1,883,221	245,216	269,400	-	4,700,000	**4,700,000**
Total Fixed Assets	1,255,358	1,883,221	245,216	269,400	-	4,700,000	**4,700,000**

Services and supplies increased by $10.3 million for professional services related to carryover and new projects.

Depreciation decreased by $262,561 based on existing schedules. The decrease does not impact the financial resources of SWMD since this expense is a non-cash transaction adjusted annually for accounting purposes.

Current services are increase by $1,231,721 due to the perchlorate surcharge fee of $0.69 per ton.

Other revenue is increasing by $500,000 due to the CalTRANS Litigation Settlement.

Operating transfers in are decreasing by $556,886 since there is no need for a transfer from the Operations Fund (Fund EAA) to provide financing for deficits caused by depreciation.

Improvements to land are budgeted at $4.7 million primarily for several new capital projects scheduled for 2006-07. A few of the more larger projects include: $750,000 for the design and installation of Groundwater Monitoring Wells/CAP at the Lenwood-Hinkley Landfill; $750,000 for the design/build of a Groundwater Extraction/Treatment System/CAP at the Yucaipa Landfill; and $600,000 for the design and installation of Groundwater Monitoring Wells at the Landers Landfill.

FINAL BUDGET CHANGES

There are no final budget changes associated with this budget unit.

Solid Waste Management Division – Environmental Mitigation Fund

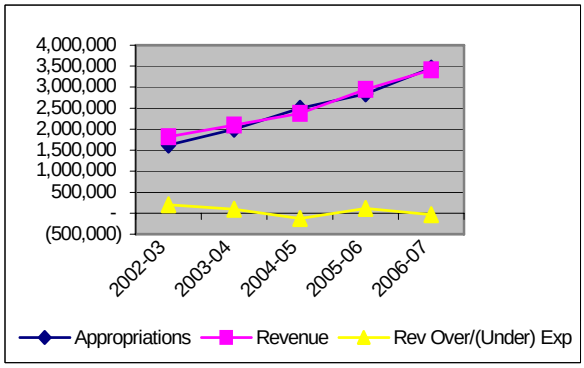
DESCRIPTION OF MAJOR SERVICES

The Environmental Mitigation Fund (EMF) was established to provide separate accountability of that portion of the tipping fee designated as a resource for addressing solid waste facilities impacts on local communities. The Board of Supervisors (Board) approved an Environmental Mitigation Fund Use Policy on July 10, 2001. In accordance with this policy, projects or programs must reduce, avoid, or otherwise mitigate impacts arising from the operations and management of a county owned landfill or transfer station to be eligible for use of EMF monies. Current programs funded through EMF monies are the Household Hazardous Waste (HHW) Program in unincorporated county communities, ongoing since 1993; the Community Clean Up Program approved by the Board in 1994; the Community Collection program; and a partnership providing funding for Code Enforcement's staffing coordination of the Supervisorial Districts community clean-up projects. Revenues collected in this fund are also used to make contractual payments to the six host cities with a county landfill within its boundary or sphere of influence. On March 30, 2004, the Board approved an amended EMF Use Policy that revised the eligibility criteria to include the county's portion of costs associated with debris clean up in the aftermath of a locally declared disaster. The source of revenue for this fund is a $1/ton component of the solid waste tipping fee.

There is no staffing associated with this budget unit.

BUDGET HISTORY

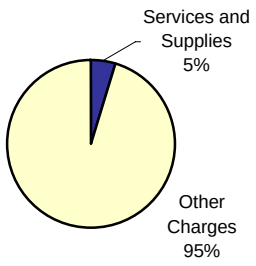
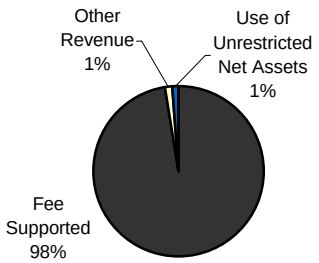
5-YEAR BUDGET TREND



PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	2,099,039	3,223,293	2,856,621	2,837,317	3,033,334
Departmental Revenue	2,302,279	2,564,214	2,718,784	2,949,527	3,173,479
Revenue Over/(Under) Exp	203,240	(659,079)	(137,837)	112,210	140,145
Budgeted Staffing				-	
Fixed Assets	-	-	75,323	-	-
Unrestricted Net Assets Available at Year End	3,260,037	2,618,119	2,280,480		2,493,036

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Public Works - Solid Waste Mgmt
FUND: Mitigation Fund

BUDGET UNIT: EWD SWM
FUNCTION: Health & Sanitation
ACTIVITY: Sanitation

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Services and Supplies	-	32,447	58,545	95,538	37,080	160,000	**122,920**
Other Charges	2,099,039	2,259,846	2,586,261	2,937,196	2,800,237	3,278,791	**478,554**
Total Appropriation	2,099,039	2,292,293	2,644,806	3,032,734	2,837,317	3,438,791	**601,474**
Depreciation	-	-	-	-	-	12,428	**12,428**
Operating Transfers Out	-	931,000	211,815	600	-	-	**-**
Total Requirements	2,099,039	3,223,293	2,856,621	3,033,334	2,837,317	3,451,219	**613,902**
Departmental Revenue							
Use of Money and Prop	103,623	61,619	56,633	87,423	50,000	50,000	**-**
Current Services	2,198,656	2,502,595	2,462,934	3,086,056	2,899,527	3,363,635	**464,108**
Total Revenue	2,302,279	2,564,214	2,519,567	3,173,479	2,949,527	3,413,635	**464,108**
Operating Transfers In	-	-	199,217	-	-	-	**-**
Total Financing Sources	2,302,279	2,564,214	2,718,784	3,173,479	2,949,527	3,413,635	**464,108**
Rev Over/(Under) Exp	203,240	(659,079)	(137,837)	140,145	112,210	(37,584)	**(149,794)**
Fixed Assets							
Improvement to Land	-	-	75,323	-	-	-	**-**
Total Fixed Assets	-	-	75,323	-	-	-	**-**

Services and supplies are increasing by $122,920 for additional clean up activities as directed by the Board.

Other charges are increasing by $478,554 due to a greater amount of payments anticipated to cities for Host Community Fees based on increased tonnage.

Current services are increasing by $464,108 for additional transfers from SWMD's Operations Fund based on increased tonnage.

FINAL BUDGET CHANGES

There are no final budget changes associated with this budget unit.

REAL ESTATE SERVICES
David H. Slaughter

MISSION STATEMENT

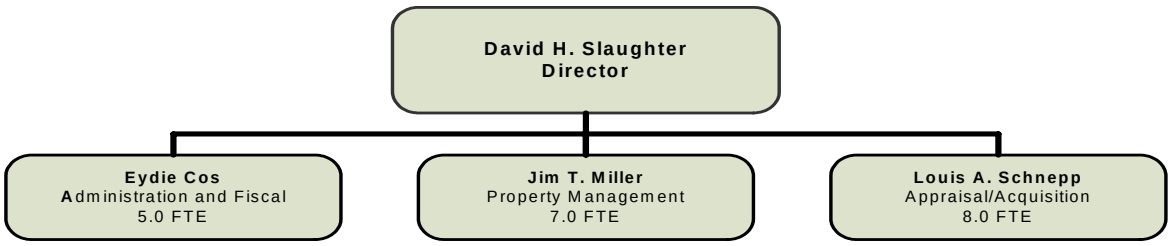
The mission of the Real Estate Services Department (RESD) is to partner with county departments and other public agencies to develop innovative, professional processes and provide cost-effective, efficient, high quality and timely support to accomplish their real estate needs to include lease negotiations and documentation, property management, appraisal services, right-of-way acquisitions, land and building purchases, surplus property sales and maintenance of the database inventory of county-owned buildings, land, and leased facilities.

STRATEGIC GOALS

1. Improve customer service with departments that lease non-county owned space and/or lease county-owned space to others.

2. Improve the quality and professionalism of services.

ORGANIZATIONAL CHART



SUMMARY OF BUDGET UNITS

	2006-07				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
Real Estate Services	2,514,897	1,510,344	1,004,553		24.0
Rents and Leases	109,290	109,290	-		-
Chino Agricultural Preserve	6,117,316	1,102,566		5,014,750	-
TOTAL	8,741,503	2,722,200	1,004,553	5,014,750	24.0

Detailed information for each budget unit is provided, along with a description of the services provided, budget unit history and applicable performance measures.

Real Estate Services

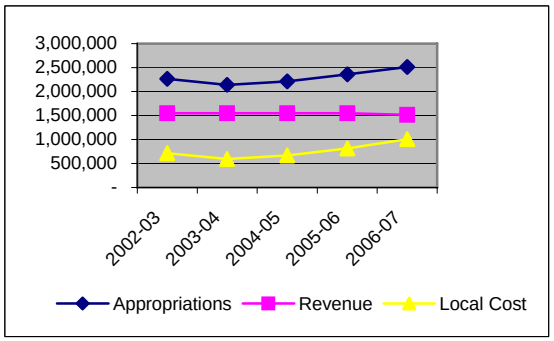
DESCRIPTION OF MAJOR SERVICES

RESD negotiates and administers revenue and expenditure leases on behalf of county departments. More than 300 revenue leases allow for the use of county-owned facilities, generally at county parks and airports, and generate revenue to offset expenses incurred to provide such facilities to residents and users. Approximately 260 expenditure leases are managed to provide facilities throughout the county for departments and their employees to support the delivery of services in locations convenient to the residents served.

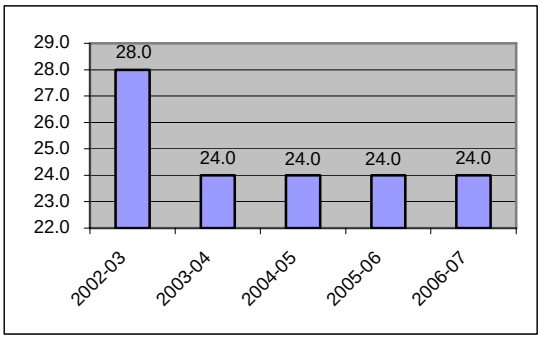
RESD also provides appraisal, acquisition and relocation assistance for county departments and, upon request, to other agencies including San Bernardino Associated Governments (SANBAG), the State of California, and various cities. The department establishes values and acquires the necessary rights-of-way needed to complete public safety projects, including the construction and maintenance of transportation corridors and floodways. The department also acquires land and facilities for various functions, disposes of property determined to be surplus to the county's needs and maintains an inventory of all county-owned land and facilities.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

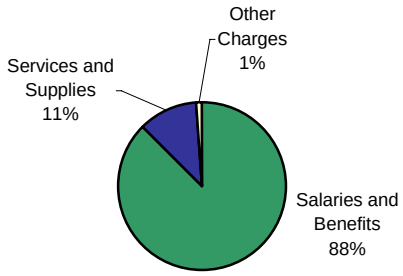
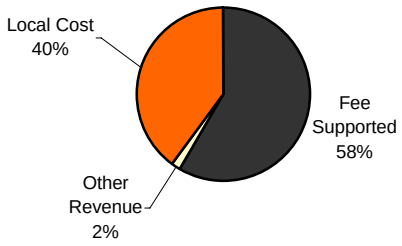


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	1,786,994	1,787,098	2,011,922	2,456,472	2,092,315
Departmental Revenue	1,340,666	1,264,630	1,381,410	1,549,650	1,276,108
Local Cost	446,328	522,468	630,512	906,822	816,207
Budgeted Staffing				24.0	

In 2005-06, expenditures were less than the modified budget primarily because of two positions that were not filled. Savings were offset by decreased current services revenue.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Real Estate Services
FUND: General

BUDGET UNIT: AAA RPR
FUNCTION: General
ACTIVITY: Property Management

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	1,601,911	1,576,841	1,773,588	1,895,182	2,022,506	2,200,629	**178,123**
Services and Supplies	152,964	173,204	187,224	145,557	277,791	241,029	**(36,762)**
Central Computer	17,162	12,831	17,519	35,953	33,955	44,025	**10,070**
Transfers	14,957	24,222	22,658	15,623	26,622	29,214	**2,592**
Total Appropriation	1,786,994	1,787,098	2,000,989	2,092,315	2,360,874	2,514,897	**154,023**
Operating Transfers Out	-	-	10,933	-	-	-	**-**
Total Requirements	1,786,994	1,787,098	2,011,922	2,092,315	2,360,874	2,514,897	**154,023**
Departmental Revenue							
Use of Money and Prop	49,095	59,626	45,245	38,551	46,000	46,000	**-**
State, Fed or Gov't Aid	1,731	-	-	-	-	-	**-**
Current Services	1,289,840	1,205,004	1,336,165	1,237,557	1,503,650	1,464,344	**(39,306)**
Total Revenue	1,340,666	1,264,630	1,381,410	1,276,108	1,549,650	1,510,344	**(39,306)**
Local Cost	446,328	522,468	630,512	816,207	811,224	1,004,553	**193,329**
Budgeted Staffing					24.0	24.0	**-**

In 2006-07, the department will incur increased costs to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer, and inflationary services and supplies purchases; and will incur decreased costs in worker's compensation. These costs are reflected in the Change From 2005-06 Final Budget column along with changes related to department recommendations.

FINAL BUDGET CHANGES

The Board approved an appropriation increase of $4,900 for Fleet Management rate adjustments.

PERFORMANCE MEASURES		
Description of Performance Measure	**2005-06 Actual**	**2006-07 Projected**
Percent of leases, appraisals, acquisitions, and surplus property sales completed within the projected schedule.	N/A	90%
Percent of amendments submitted for Board approval at least 30 days prior to the scheduled termination date of the existing lease.	N/A	90%
Percent of leases in new locations in excess of 5,000 square feet for which architectural and space design plans have been completed.	N/A	100%
Percent of projects (leases for more than 10,000 square feet of space or acquisitions that include five or more parcels) utilizing a project schedule.	N/A	100%

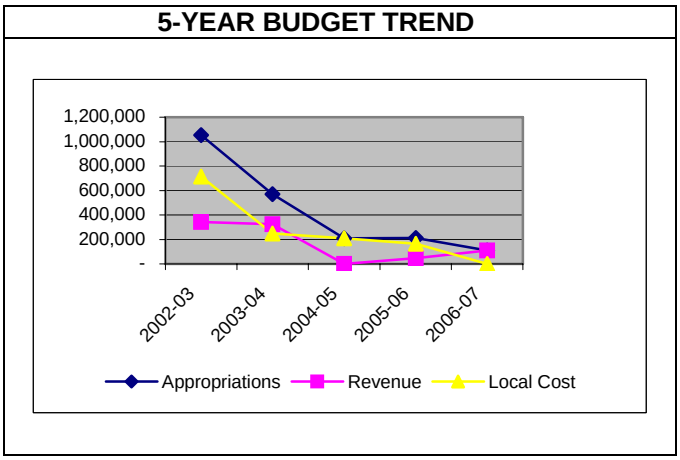
Rents and Leases

DESCRIPTION OF MAJOR SERVICES

This budget is used to fund the rental of leased space utilized by county departments except long-term facility agreements for joint use power authorities. Lease payments are reimbursed from various user departments.

There is no staffing associated with this budget unit.

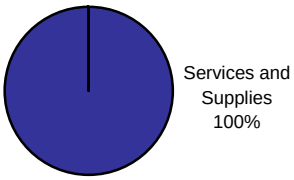
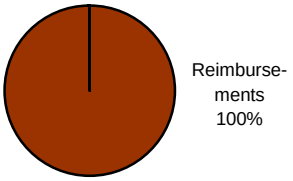
BUDGET HISTORY



PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	953,701	76,652	723,964	211,592	239,335
Departmental Revenue	324,977	61,364	72,858	45,912	172,631
Local Cost	628,724	15,288	651,106	165,680	66,704

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Rents
FUND: General

BUDGET UNIT: AAA RNT
FUNCTION: General
ACTIVITY: Property Management

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Services and Supplies	28,760,194	31,905,324	33,123,059	33,727,419	34,557,834	35,777,850	**1,220,016**
Total Exp Authority	28,760,194	31,905,324	33,123,059	33,727,419	34,557,834	35,777,850	**1,220,016**
Reimbursements	(27,806,493)	(31,828,672)	(32,698,268)	(33,488,084)	(34,346,242)	(35,668,560)	**(1,322,318)**
Total Appropriation	953,701	76,652	424,791	239,335	211,592	109,290	**(102,302)**
Operating Transfers Out	-	-	299,173	-	-	-	**-**
Total Requirements	953,701	76,652	723,964	239,335	211,592	109,290	**(102,302)**
Departmental Revenue							
Use of Money and Prop	324,977	61,364	72,858	172,631	45,912	109,290	**63,378**
Total Revenue	324,977	61,364	72,858	172,631	45,912	109,290	**63,378**
Local Cost	628,724	15,288	651,106	66,704	165,680	-	**(165,680)**

In 2006-07, the Rents budget will incur inflationary lease cost increases due to adjustments based on the Consumer Price Index or a fixed amount as specified in the various lease agreements. These costs are reflected in the Change From 2005-06 Final Budget column along with changes related to Board approved mid-year adjustments, and department recommendations.

Revenues are increased to reflect additional income from the lease of county-owned space.

FINAL BUDGET CHANGES

There are no final budget changes associated with this budget unit.

Chino Agricultural Preserve

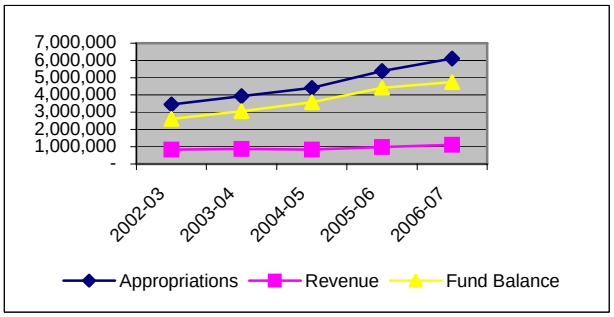
DESCRIPTION OF MAJOR SERVICES

The Real Estate Services Department administers a special revenue fund to continue the Agricultural Land Acquisition and Preservation Program under the California Wildlife, Costal and Parkland Conservation Act. The department is responsible for negotiating and managing leases, preparing conservation easements, managing properties acquired, and recommending future acquisitions. Property management activities include arranging for all ordinary and emergency repairs, and improvements necessary to preserve the properties at their present condition, enhancing their operating efficiency, or altering them to enhance lease potential and/or comply with lease requirements. Expenditures are fully financed through revenues received from the lease of acquired properties.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND

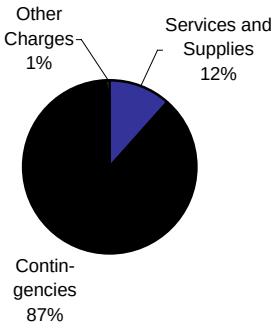
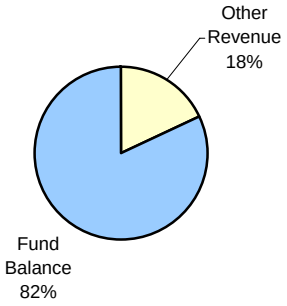


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	513,040	447,476	445,174	5,381,074	487,636
Departmental Revenue	963,969	970,745	1,261,470	981,638	1,102,950
Fund Balance				4,399,436	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures are typically less than budget. The amount not expended in 2005-06 has been re-appropriated in the 2006-07 budget.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Real Estate Services
FUND: Chino Agriculture Preserve

BUDGET UNIT: SIF INQ
FUNCTION: General
ACTIVITY: Property Management

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Services and Supplies	476,118	431,249	420,232	465,853	818,882	710,582	**(108,300)**
Other Charges	36,922	16,227	24,942	21,783	35,000	35,000	**-**
Contingencies	-	-	-	-	4,527,192	5,371,734	**844,542**
Total Appropriation	513,040	447,476	445,174	487,636	5,381,074	6,117,316	**736,242**
Departmental Revenue							
Use of Money and Prop	962,687	964,964	981,970	1,102,834	981,638	1,102,566	**120,928**
State, Fed or Gov't Aid	1,282	5,781	-	-	-	-	**-**
Other Revenue	-	-	279,500	116	-	-	**-**
Total Revenue	963,969	970,745	1,261,470	1,102,950	981,638	1,102,566	**120,928**
Fund Balance					4,399,436	5,014,750	**615,314**

FINAL BUDGET CHANGES

Contingencies increased by $272,401 due to fund balance being higher than anticipated.

REGIONAL PARKS
Thomas A. Potter

MISSION STATEMENT

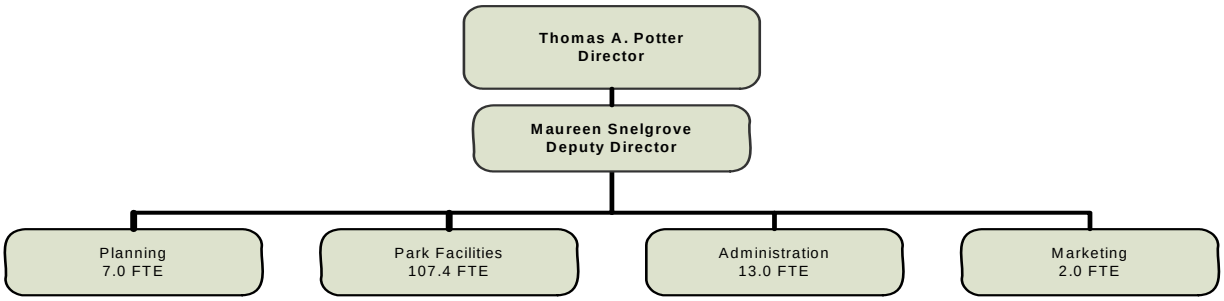
The mission of the Regional Parks Department is to ensure diversified recreational opportunities for the enrichment of county residents and visitors while protecting the county's natural, cultural, historical and land resources.

STRATEGIC GOALS

1. Increase public awareness of the new enhancements and amenities at the county regional parks.

2. Increase the number of trail miles within San Bernardino County.

ORGANIZATIONAL CHART



SUMMARY OF BUDGET UNITS

	2006-07					
	Appropriation	Revenue	Local Cost	Fund Balance	Revenue Over/ (Under) Exp	Staffing
Regional Parks	8,482,731	6,603,530	1,879,201			127.6
County Trail System	4,558,588	5,435,190		(876,602)		-
Proposition 12 Projects	2,029,322	1,744,684		284,638		-
Proposition 40 Projects	2,737,215	2,881,905		(144,690)		-
Moabi Regional Park Boat Launching Facility	25,163	120,279		(95,116)		-
Glen Helen Amphitheater	1,789,413	1,270,000		519,413		-
Amphitheater Improvements at Glen Helen	221,848	29,500		192,348		-
Park Maintenance/Development	947,951	187,000		760,951		-
Calico Ghost Town Marketing Services	394,513	393,200		1,313		1.0
Off-Highway Vehicle License Fee	132,856	80,000		52,856		-
Regional Parks Snack Bars	74,336	80,500			6,164	1.3
Camp Bluff Lake	222,466	188,000			(34,466)	1.5
TOTAL	21,616,402	19,013,788	1,879,201	695,111	(28,302)	131.4

Detailed information for each budget unit is provided, along with a description of the services provided, budget unit history and applicable performance measures.

Regional Parks

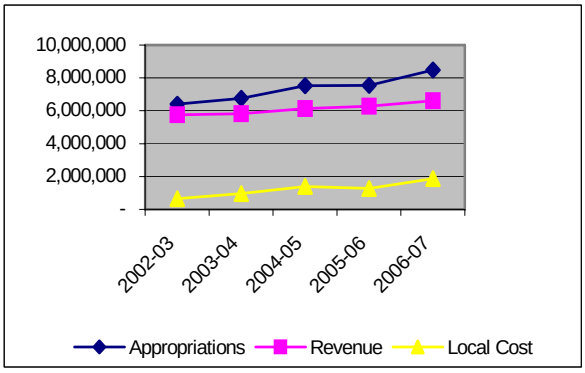
DESCRIPTION OF MAJOR SERVICES

The Regional Parks Department is responsible for the operation and maintenance of nine regional parks located throughout the county. These parks, which encompass approximately 9,200 acres, are as follows: Prado (Chino), Cucamonga-Guasti (Ontario), Glen Helen (San Bernardino), Mojave River Forks (Summit Valley), Mojave Narrows (Victorville), Moabi (Needles), Lake Gregory (Crestline), Yucaipa, and Calico Ghost Town (Yermo). Visitors to the county parks enjoy open space, walking trails, camping, swimming, fishing, picnicking, equestrian activities, playing fields, and other recreational opportunities available to the public. The department sponsors cultural, educational and promotional events through the use of park resources and contractual agreements with private, non-profit, and other public entities.

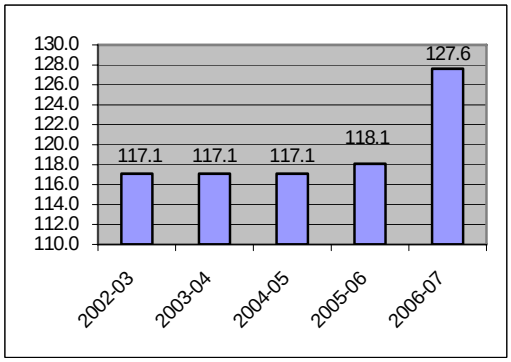
The department also administers the county's Trails Program (there are currently 13.3 miles of open, accessible, and usable trails throughout the county being maintained by Regional Parks), operates a summer camp program at Camp Bluff Lake near Big Bear, and manages approximately $10 million in projects funded by the State Bond Propositions 12 and 40. A portion of these funds will be used for future construction of a new regional park in the City of Colton and an Interpretive Center at Mojave Narrows Regional Park. Additionally, Regional Parks is the designated department responsible for enforcing the lease with the operators of the Hyundai Pavilion at Glen Helen Regional Park.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

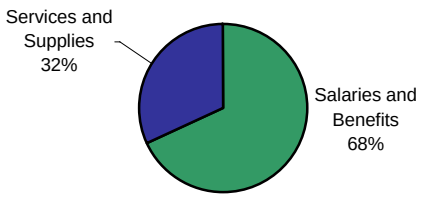
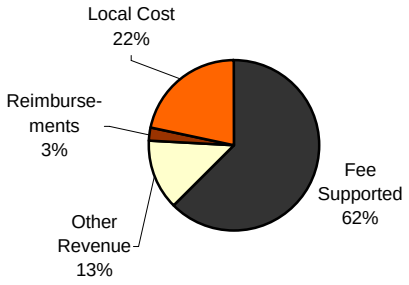


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	6,363,461	6,959,492	8,016,242	7,892,687	7,635,823
Departmental Revenue	5,728,337	6,172,081	6,661,076	6,331,959	6,076,329
Local Cost	635,124	787,411	1,355,166	1,560,728	1,559,494
Budgeted Staffing				122.1	

Revenues for 2005-06 were approximately $250,000 less than budget primarily due to unusually low attendance at some of the regional parks during the first four months of the fiscal year. The low attendance was attributed to construction surrounding the new boat launching facility at Moabi Regional Park, season opening waterslide complications at various regional parks, the closure of Yucaipa Regional Park during the summer for fire camp, and domestic water problems and road construction detours at Prado Regional Park. However, this shortfall in revenues was offset by a savings in appropriations from not filling certain budgeted positions that were vacant during the year.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Regional Parks
FUND: General

BUDGET UNIT: AAA CCP
FUNCTION: Recreation and Cultural Services
ACTIVITY: Recreation Facilities

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	3,843,747	4,298,608	4,812,916	5,113,030	5,109,544	5,895,716	**786,172**
Services and Supplies	2,387,674	2,420,739	2,714,076	2,202,598	2,222,278	2,745,101	**522,823**
Central Computer	26,605	21,294	26,633	36,046	33,854	36,546	**2,692**
Transfers	130,328	153,418	490,622	199,175	214,507	30,290	**(184,217)**
Total Exp Authority	6,388,354	6,894,059	8,044,247	7,550,849	7,580,183	8,707,653	**1,127,470**
Reimbursements	(24,893)	(134,567)	(28,005)	(65,026)	(33,688)	(229,575)	**(195,887)**
Total Appropriation	6,363,461	6,759,492	8,016,242	7,485,823	7,546,495	8,478,078	**931,583**
Operating Transfers Out	-	200,000	-	150,000	-	4,653	**4,653**
Total Requirements	6,363,461	6,959,492	8,016,242	7,635,823	7,546,495	8,482,731	**936,236**
Departmental Revenue							
Use of Money and Prop	1,093,678	1,345,554	1,321,805	1,116,151	1,033,500	1,115,900	**82,400**
Current Services	4,573,757	4,765,298	5,085,678	4,905,590	5,213,859	5,447,230	**233,371**
Other Revenue	60,902	35,766	230,680	54,588	35,600	40,400	**4,800**
Other Financing Sources	-	25,463	3,913	-	-	-	**-**
Total Revenue	5,728,337	6,172,081	6,642,076	6,076,329	6,282,959	6,603,530	**320,571**
Operating Transfers In	-	-	19,000	-	-	-	**-**
Total Financing Sources	5,728,337	6,172,081	6,661,076	6,076,329	6,282,959	6,603,530	**320,571**
Local Cost	635,124	787,411	1,355,166	1,559,494	1,263,536	1,879,201	**615,665**
Budgeted Staffing					118.1	127.6	**9.5**

Salaries and benefits are increasing by $700,188. Of this amount, $313,510 is the result of incurred costs associated with MOU, retirement, and workers' compensation adjustments (including the 2005-06 amounts approved by the Board as a mid-year item on November 1, 2005). The balance of $386,678 mostly consists of the following:

- 1.0 Youth Services Coordinator at a cost of $69,000 was approved as a mid-year item on August 2, 2005.
- 3.0 positions were previously added (at a total cost of $200,000) as a result of a department administrative restructuring that was approved by the Board on October 18, 2005.
- 1.0 Staff Analyst II (approximately $71,000) to complete the department's administrative restructuring that began this past October. This new position will assist with the department's fiscal responsibilities including budgetary oversight, expenditure authorization, grant monitoring, park revenues, concession contracts, cash handling compliance, auditing and training.

- 5.0 positions (totaling $350,000) are being transferred in from the county trails system budget to eliminate cash flow issues resulting from delays in receiving grant reimbursements.

- 1.0 reduction in Public Service Employees for a savings of approximately $20,000.

- 1.5 reduction in budgeted staffing (resulting in a salary savings of approximately $90,000) due to the establishment of a vacancy factor for unfilled positions occurring throughout the year.

- A reduction in workers compensations costs for a savings of approximately $190,000.

- In addition to the above, the following reclassifications are minimal cost impact to Regional Parks:

  1. Staff Analyst II to Administrative Supervisor I
  2. Business Systems Analyst I to Office Assistant II
  3. Two General Service Worker II's to Office Assistant III's

Transfers are decreasing by $184,217 mainly because the amount to the trails fund will no longer be necessary as a result of staff of this program now being absorbed within Regional Parks' general fund budget. This change will ensure better cash flow for trails staffing and program costs not covered by grant revenues. However, the department will still continue to provide separate cost tracking of the trails program.

Reimbursements are expected to increase by $145,887 because of the following:

- Greater amount is anticipated from the Calico marketing fund for staff related costs to set up special events.

- Cost reimbursements for the Youth Services Coordinator position from Camp Bluff Lake and the Environmental Science Day Camp programs.

- Additional reimbursements for staff costs related to planning and grant administration of various grant funded projects.

Use of money and property is increasing by $82,400 due to an anticipated increase in revenues from parks concessions based on current year estimates. It is expected that this trend will continue because of the recent, successful additions of new concessions such as the Calico House Restaurant and the Moabi Marina General Store.

Current services are decreasing by $202,159 largely based on current year estimates. Also, revenues previously received by Regional Parks from park concessionaires for utilities will now be deposited directly into the Utilities budget of the Facilities Management Department.

FINAL BUDGET CHANGES

Appropriation and revenue increased by $435,530 to reflect fee increases approved by the Board.

The Board approved an appropriation increase of $86,000 in salaries/benefits (2.0 budgeted staffing) and $164,000 in services/supplies to assist the department with providing safety and maintenance for the county trails system.

The Board approved an appropriation increase of $34,200 for Fleet Management rate adjustments.

The Board approved an appropriation increase of $25,000 for the annual cost of monitoring security systems installed at various regional parks.

The Board approved one-time funding in the amount $11,000 to finance a dog park feasibility project at Lake Gregory Regional Park.

PERFORMANCE MEASURES		
Description of Performance Measure	**2005-06 Actual**	**2006-07 Projected**
Total attendance at all regional parks.	2,103,344	2,200,000
Number of miles of open and usable trails maintained by Regional Parks.	13.3 miles	16.6 miles
Response to complaints within 72 hours of notification.	Not previously tracked	100%

The performance measure of increasing the number of park visitors demonstrates the department's emphasis on escalating public awareness of new development and infrastructure improvements at several regional parks. Projects recently completed or are in progress include:

- Universally accessible playground designed for children of all abilities at Prado Regional Park
- New seven-lane boat launch ramp, restroom and shower facility at Moabi Regional Park
- Complete interior renovation of the 3,400 square foot restaurant at Calico Ghost Town
- Waterslide renovations at Cucamonga-Guasti and Glen Helen Regional Parks
- Upper town restroom replacement at Calico Ghost Town Regional Park
- Picnic shelter replacements at Yucaipa Regional Park
- Playground enhancements at Mojave Narrows, Cucamonga-Guasti and Glen Helen Regional Parks
- Campground expansion/Equestrian Staging area at Yucaipa Regional Park
- Playground renovation at Yucaipa Regional Park
- RV campground upgrades and Shelter replacement at Prado Regional Park
- Picnic shelter replacements and new restrooms at Cucamonga-Guasti Regional Park
- Waterslide renovation, playground shelters, and a skate board park at Lake Gregory Regional Park
- Improvements to the San Moritz Lodge at Lake Gregory Regional Park
- Road improvements at Yucaipa, Prado, Mojave Narrows, and Calico Ghost Town Regional Parks
- Renovations to Camp Bluff Lake

In addition to enhancing public awareness of the regional park system, the department has set a goal of increasing the number of trail miles throughout the county. In 2004-05, construction was completed on Phase II of the Santa Ana River Trail (SART), which is a 3.5 mile segment of trail between La Cadena Drive in Colton and Waterman Avenue in San Bernardino. The trail is currently open for hiking, bicycling and equestrian use. The department's objective for 2006-07 is to expand the trail by completing construction of Phase I of the SART. Phase I will be an additional 3.3-mile section of trail that will connect with Phase II at La Cadena Drive and continue to the Riverside County Line. The cost of constructing this trail will be financed by grant funds secured by Regional Parks. Accomplishing the department's 2006-07 objective is fundamental to achieving the ultimate goal of working with other agencies to provide a 110-mile trail stretching from the San Bernardino Mountains to the Pacific Ocean.

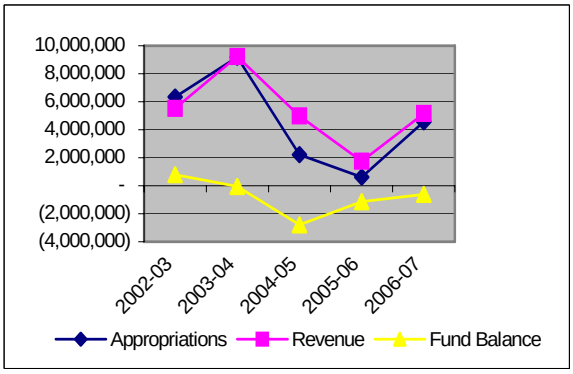
County Trail System

DESCRIPTION OF MAJOR SERVICES

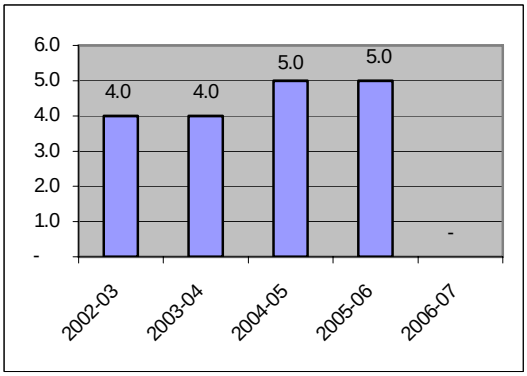
Regional Parks Division is the steward of the county's Regional Trail Program charged with the development, operation and maintenance of diversified trails throughout the county. This continuous trail system will be enjoyed by the region's burgeoning population for cycling, hiking and equestrian use, linking open space with parks and non-motorized transportation corridors. In 2004-05, construction was completed on a 3.5-mile segment of trail along the Santa Ana River, between La Cadena Drive and Waterman Avenue (Phase II), and is currently open to users. On June 21, 2005, the Board of Supervisors approved an agreement with the State Resources Agency for $4,200,000 in State River Parkway funds for improvements along the Santa Ana River Corridor. In connection with that grant, design is underway on the segment between the Riverside County Line to La Cadena Drive (Phase I), with a completion date estimated in May 2007. Design and environmental work has also commenced on Phase III, from Waterman Avenue to California Street, and construction is anticipated to begin in the fall of 2007.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



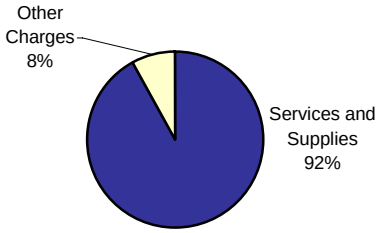
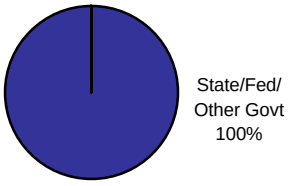
PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	994,711	3,308,139	498,690	626,331	289,839
Departmental Revenue	156,336	240,534	2,153,686	1,758,682	545,587
Fund Balance				(1,132,351)	
Budgeted Staffing				5.0	

2005-06 expenditures were $336,492 less than budget mainly due to environmental issues that delayed Phase III design of the Santa Ana River Trail (SART).

2005-06 revenues were approximately $1.2 million less than budget due to the delay in Phase III of the SART and the corresponding receipt of federal funds as reimbursement. Also, reimbursement has been delayed for the newly constructed Phase II due to complications in finalizing paperwork for the construction contract. Receipt of this reimbursement is now expected in 2006-07.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Regional Parks
FUND: County Trail System

BUDGET UNIT: RTS CCP
FUNCTION: Recreation and Cultural Services
ACTIVITY: Recreation Facilities

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	158,884	244,775	249,368	221,523	349,921	-	**(349,921)**
Services and Supplies	1,014,777	3,186,315	464,090	242,403	562,549	4,188,935	**3,626,386**
Central Computer	-	-	-	-	-	3,370	**3,370**
Vehicles	-	-	40,277	-	-	-	**-**
Transfers	-	7,147	7,108	1,011	1,011	366,283	**365,272**
Total Exp Authority	1,173,661	3,438,237	760,843	464,937	913,481	4,558,588	**3,645,107**
Reimbursements	-	(130,098)	(262,153)	(175,098)	(287,150)	-	**287,150**
Total Appropriation	1,173,661	3,308,139	498,690	289,839	626,331	4,558,588	**3,932,257**
Departmental Revenue							
Use of Money and Prop	26,787	10,145	4,422	3,249	5,500	2,200	**(3,300)**
State, Fed or Gov't Aid	9,999	229,275	2,054,814	480,658	1,753,182	5,428,337	**3,675,155**
Other Revenue	119,550	1,114	89,450	61,680	-	-	**-**
Total Revenue	156,336	240,534	2,148,686	545,587	1,758,682	5,430,537	**3,671,855**
Operating Transfers In	-	-	5,000	-	-	4,653	**4,653**
Total Financing Sources	156,336	240,534	2,153,686	545,587	1,758,682	5,435,190	**3,676,508**
Fund Balance					(1,132,351)	(876,602)	**255,749**
Budgeted Staffing					5.0	-	**(5.0)**

Salaries and benefits decreased by $349,921 resulting from the transfer of 5.0 budgeted positions to the general fund parks budget in order to eliminate cash flow issues resulting from delays in receiving grant reimbursements.

Services and supplies are increasing by $3,626,386 due to planned construction of Phase 1 of the SART.

Transfers are increasing by $365,272 primarily to reimburse the Public Works Department for staffing costs associated with construction of Phase I of the Santa Ana River Trail. Increased transfers are also anticipated to the general fund for staff costs associated with planning/administration of various grant projects.

Reimbursements are decreasing by $287,150 primarily because general fund support for trails staffing is no longer necessary because of the transfer of 5.0 positions to the parks budget unit.

State, federal, and other governmental aid is increasing by $3,409,376 principally because of additional reimbursements expected from the state for costs related to Phase I of the Santa Ana River Trail.

FINAL BUDGET CHANGES

Revenues increased by $265,779 due to fund balance being lower than anticipated.

Proposition 12 Projects

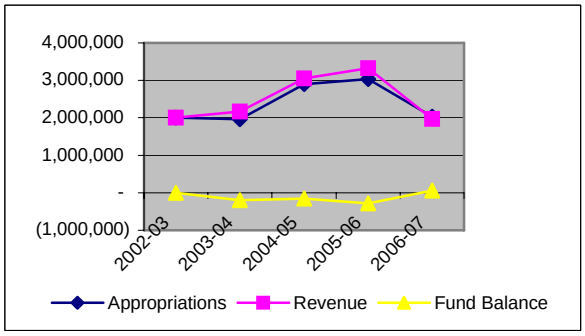
DESCRIPTION OF MAJOR SERVICES

Proposition 12 is the Safe Neighborhood Parks, Clean Water, Clean Air, and Coastal Protection Bond Act of 2000, responding to the recreational and open-space needs of a growing population and expanding urban communities. The Program is intended to revive state Stewardship of natural resources by investing in neighborhood and state parks to meet the urgent need for safe, open and accessible local park and recreational facilities. Regional Parks' total allocation of Proposition 12 funds is $4,832,410. On January 29, 2002, the Board of Supervisors approved a list of projects to be funded by this financing source.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND

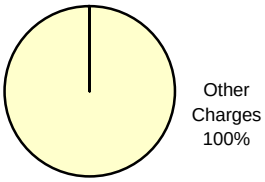
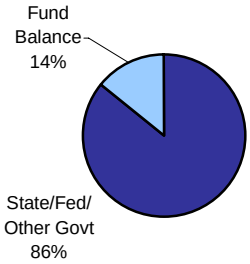


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	226,908	591,065	506,425	3,535,713	1,752,311
Departmental Revenue	26,714	209,795	379,737	3,819,025	2,279,790
Fund Balance				(283,312)	

Expenditures for 2005-06 are approximately $1.7 million less than budget due to a number of Proposition 12 projects not commencing as originally anticipated. These projects are now expected to begin in 2006-07 and have been re-budgeted accordingly. Consequently, revenues received for these projects will be less than budget.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Regional Parks
FUND: Proposition 12 Projects

BUDGET UNIT: RKL RGP
FUNCTION: Recreation and Cultural Services
ACTIVITY: Recreation Facilities

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Services and Supplies	226,908	408,332	1,683	-	-	-	**-**
Land and Improvements	-	-	505,069	1,703,585	2,789,968	2,029,322	**(760,646)**
Transfers	-	14,815	(327)	25,000	250,000	-	**(250,000)**
Total Appropriation	226,908	423,147	506,425	1,728,585	3,039,968	2,029,322	**(1,010,646)**
Operating Transfers Out	-	167,918	-	23,726	-	-	**-**
Total Requirements	226,908	591,065	506,425	1,752,311	3,039,968	2,029,322	**(1,010,646)**
Departmental Revenue							
Use of Money and Prop	-	2,389	4,199	7,833	1,800	1,800	**-**
State, Fed or Gov't Aid	26,714	207,406	575,538	1,149,316	3,021,480	1,742,884	**(1,278,596)**
Other Revenue	-	-	(200,000)	200,000	-	-	**-**
Total Revenue	26,714	209,795	379,737	1,357,149	3,023,280	1,744,684	**(1,278,596)**
Operating Transfers In	-	-	-	922,641	300,000	-	**(300,000)**
Total Financing Sources	26,714	209,795	379,737	2,279,790	3,323,280	1,744,684	**(1,578,596)**
Fund Balance					(283,312)	284,638	**567,950**

Land, structures and improvements are decreasing by $760,646 primarily to the completion of a number of projects in 2005-06 including a new restroom at Moabi Regional Park, group area development and restroom renovation at Guasti Regional Park, and RV campground upgrades at Prado Regional Park.

Transfers are decreasing by $250,000 due to completion of the Moabi Boat Launch project.

Use of money and property budgeted at $1,800 for 2006-07.

State, federal, and other governmental aid is decreasing by $1,050,306 due to fewer projects scheduled for 2006-07.

Operating transfers in are decreasing by $300,000 due to the completion of projects in the previous fiscal year.

FINAL BUDGET CHANGES

Revenues decreased by $228,290 due to fund balance being higher than anticipated.

Proposition 40 Projects

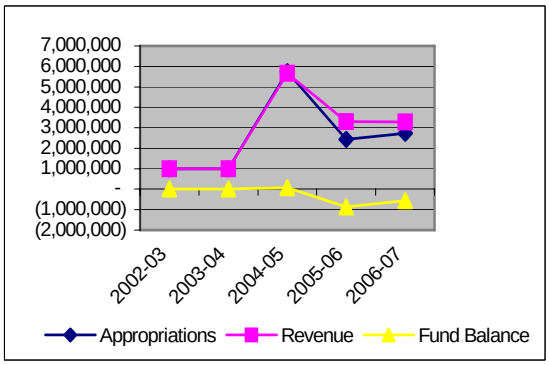
DESCRIPTION OF MAJOR SERVICES

Proposition 40 is the Safe Neighborhood Parks, Clean Water, Clean Air, and Coastal Protection Bond Act of 2002, responding to the recreational and open-space needs of a growing population and expanding urban communities. The program is intended to revive state Stewardship of natural resources by investing in neighborhood and state parks to meet the urgent need for safe, open and accessible local park and recreational facilities. Regional Parks' total allocation of Proposition 40 per capita funds is $4,858,000. On December 16, 2003, the Board of Supervisors approved a list of per capita projects to be funded by this financing source.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND

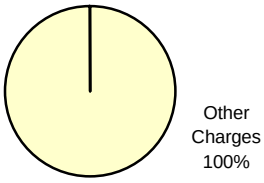
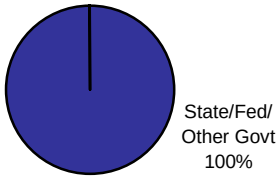


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	-	131,713	2,027,391	2,431,185	64,577
Departmental Revenue	-	213,183	1,080,283	3,296,181	634,838
Fund Balance				(864,996)	

Expenditures for 2005-06 are approximately $2.4 million less than budget due to a number of Proposition 40 projects not commencing as originally anticipated. These projects are now expected to begin in 2006-07 and have been re-budgeted accordingly.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Regional Parks
FUND: Proposition 40 Projects

BUDGET UNIT: RKM RGP
FUNCTION: Recreation and Cultural Services
ACTIVITY: Recreation Facilities

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	-	131,713	336,929	-	-	-	**-**
Land and Improvements	-	-	1,760,462	64,577	2,376,185	2,737,215	**361,030**
Transfers	-	-	230,000	-	55,000	-	**(55,000)**
Total Exp Authority	-	131,713	2,327,391	64,577	2,431,185	2,737,215	**306,030**
Reimbursements	-	-	(300,000)	-	-	-	**-**
Total Appropriation	-	131,713	2,027,391	64,577	2,431,185	2,737,215	**306,030**
Departmental Revenue							
Use of Money and Prop	-	83	5,983	2,953	5,100	2,600	**(2,500)**
State, Fed or Gov't Aid	-	213,100	729,300	346,885	3,291,081	2,879,305	**(411,776)**
Other Revenue	-	-	345,000	285,000	-	-	**-**
Total Revenue	-	213,183	1,080,283	634,838	3,296,181	2,881,905	**(414,276)**
Fund Balance					(864,996)	(144,690)	**720,306**

Land, structures and improvements are increasing by $361,030 primarily because of the proposed Mojave Narrows Interpretive Center.

Transfers are decreasing by $55,000 due to completion of the Moabi Boat Launch project.

FINAL BUDGET CHANGES

Revenues decreased by $411,550 due to fund balance being higher than anticipated.

Moabi Regional Park Boat Launching Facility

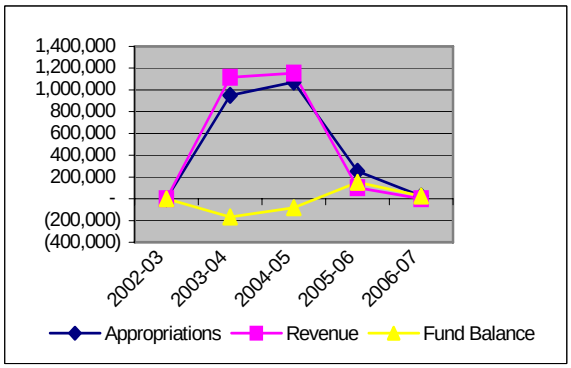
DESCRIPTION OF MAJOR SERVICES

The Regional Parks Division was awarded a $1,273,000 grant from the California Department of Boating and Waterways in July 2002 for the purpose of renovating the Moabi Regional Park Boat Launching Facility. The project, completed in the summer of 2005, provides additional opportunities for the public to enjoy recreational water activities including boating, fishing and waterskiing. It is anticipated that all project expenditures and a final grant closeout will be completed during 2006-07.

There is no staffing associated with this budget unit.

BUDGET HISTORY

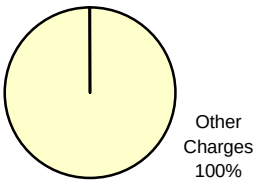
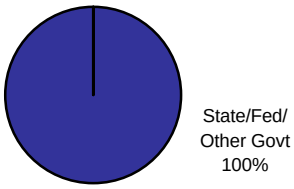
5-YEAR BUDGET TREND



PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	Actual 2004-05	2005-06 Modified Budget	2005-06 Actual
Appropriation	375,602	(83,433)	1,222,950	252,631	266,815
Departmental Revenue	207,795	1,771	1,457,983	100,200	19,268
Fund Balance				152,431	

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Regional Parks
FUND: Moabi Boat Launching Facility

BUDGET UNIT: RTP CCP
FUNCTION: Recreation and Cultural Services
ACTIVITY: Recreation Facilities

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Services and Supplies	375,602	(89,227)	-	(8,775)	-	-	**-**
Land and Improvements	-	5,794	1,452,950	300,590	442,500	25,163	**(417,337)**
Total Exp Authority	375,602	(83,433)	1,452,950	291,815	442,500	25,163	**(417,337)**
Reimbursements	-	-	(230,000)	(25,000)	(189,869)	-	**189,869**
Total Appropriation	375,602	(83,433)	1,222,950	266,815	252,631	25,163	**(227,468)**
Departmental Revenue							
Use of Money and Prop	193	1,771	1,627	4,611	200	-	**(200)**
State, Fed or Gov't Aid	156,801	-	936,542	499,657	100,000	120,279	**20,279**
Other Revenue	50,801	-	485,000	(485,000)	-	-	**-**
Total Revenue	207,795	1,771	1,423,169	19,268	100,200	120,279	**20,079**
Operating Transfers In	-	-	34,814	-	-	-	**-**
Total Financing Sources	207,795	1,771	1,457,983	19,268	100,200	-	**20,079**
Fund Balance					152,431	(95,116)	**(247,547)**

Land, structures and improvements are decreasing by $417,337 due to completion of the Moabi Boat Launch project. It is expected that this budget unit will be closed out during 2006-07. Some minor appropriations are being requested in order to complete the final project inspections and report, as well as to finalize the accounting for closure of this fund.

Reimbursements are decreasing by $189,869 because of completion of the project.

State, federal, and other governmental aid is decreasing by $100,000 because of completion of this project.

FINAL BUDGET CHANGES

Revenues increased by $120,279 due to fund balance being lower than anticipated.

Glen Helen Amphitheater

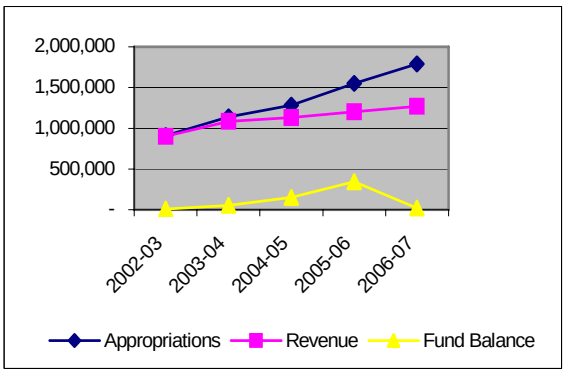
DESCRIPTION OF MAJOR SERVICES

This budget unit was established to account for lease payments received annually from the operators of the amphitheater at Glen Helen Regional Park. Each year, this revenue is transferred to the county general fund to finance the cost of the facility's debt service payment.

There is no staffing associated with this budget unit.

BUDGET HISTORY

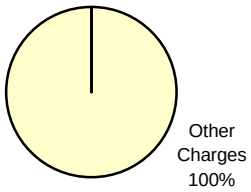
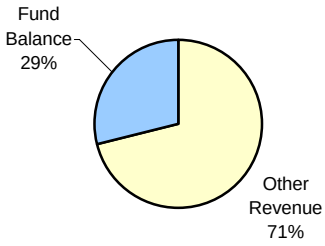
5-YEAR BUDGET TREND



PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	862,650	972,100	969,500	1,550,476	1,039,182
Departmental Revenue	909,543	960,199	1,165,561	1,205,000	1,213,118
Fund Balance				345,476	

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Regional Parks
FUND: Glen Helen Amphitheater

BUDGET UNIT: SGH CAO
FUNCTION: Recreation and Cultural Services
ACTIVITY: Recreation Facilities

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Transfers	862,650	972,100	969,500	1,039,182	1,550,476	1,789,413	**238,937**
Total Appropriation	862,650	972,100	969,500	1,039,182	1,550,476	1,789,413	**238,937**
Departmental Revenue							
Use of Money and Prop	909,543	960,199	1,025,561	1,213,118	1,085,000	1,150,000	**65,000**
Other Revenue	-	-	140,000	-	120,000	120,000	-
Total Revenue	909,543	960,199	1,165,561	1,213,118	1,205,000	1,270,000	**65,000**
Fund Balance					345,476	519,413	**173,937**

Transfers are decreasing by $260,000 primarily because of less estimated fund balance available for the upcoming fiscal year.

Revenue from use of money and property is increasing by $65,000 based on the anticipated interest earnings on this fund's cash balance.

FINAL BUDGET CHANGES

Transfers increased by $498,937 due to fund balance being higher than anticipated.

Ampitheater Improvements at Glen Helen

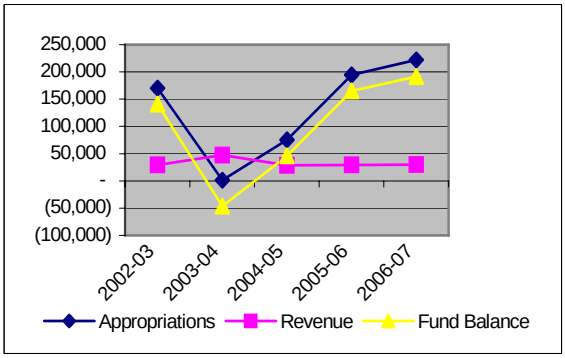
DESCRIPTION OF MAJOR SERVICES

This special revenue fund was established to provide for improvements to the Hyundai Pavilion at Glen Helen Regional Park. These improvements are designed to maintain the ampitheater and its facilities in their current condition in order to preserve a quality entertainment experience for its visitors. This fund is financed jointly by deposits from the regional Parks Department and the operators of the pavilion.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND

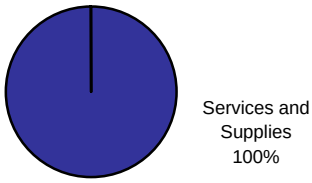
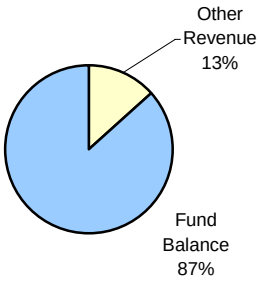


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	5,752	870	75,066	194,244	4,077
Departmental Revenue	29,083	47,273	28,798	29,100	31,281
Fund Balance				165,144	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures for this fund are typically less than budget. The amount not expended in 2005-06 has been re-appropriated in the 2006-07 budget.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Regional Parks
FUND: Amphitheater Improvements

BUDGET UNIT: SGR RGP
FUNCTION: Recreation and Cultural Services
ACTIVITY: Recreation Facilities

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Services and Supplies	5,752	870	75,066	4,077	194,244	221,848	**27,604**
Total Appropriation	5,752	870	75,066	4,077	194,244	221,848	**27,604**
Departmental Revenue							
Use of Money and Prop	4,084	3,680	3,798	6,281	4,100	4,500	**400**
Current Services	-	18,593	-	-	-	-	**-**
Other Revenue	24,999	25,000	25,000	25,000	25,000	25,000	**-**
Total Revenue	29,083	47,273	28,798	31,281	29,100	29,500	**400**
Fund Balance					165,144	192,348	**27,204**

The only significant adjustment for the 2006-07 budget is a $26,500 increase in services and supplies based on estimated fund balance available.

FINAL BUDGET CHANGES

Services and supplies increased by $1,104 due to fund balance being higher than anticipated.

Park Maintenance/Development

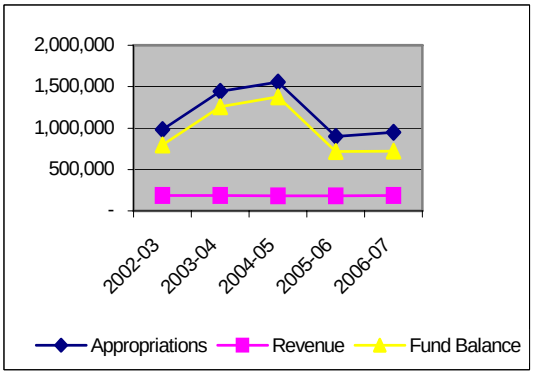
DESCRIPTION OF MAJOR SERVICES

The special revenue fund was established to provide for the maintenance, development, and emergency repair of all regional parks. The costs associated with this fund are financed through a five percent allocation of park admission fees.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND

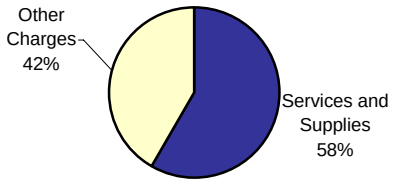
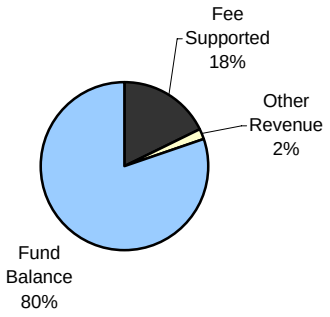


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	662,523	1,236,736	924,218	1,273,338	636,915
Departmental Revenue	1,118,550	1,356,761	263,528	556,012	659,972
Fund Balance				717,326	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures for this fund are typically less than budget. The amount not expended in 2005-06 has been re-appropriated in the 2006-07 budget.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Regional Parks
FUND: Park Maintenance/Development

BUDGET UNIT: SPR CCR
FUNCTION: Recreation and Cultural Services
ACTIVITY: Recreation Facilities

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Services and Supplies	546,583	601,887	856,513	535,513	419,326	553,502	**134,176**
Central Computer	-	-	-	10,769	-	-	**-**
Equipment	115,940	329,842	63,075	48,575	145,000	137,600	**(7,400)**
Vehicles	-	-	-	-	35,000	-	**(35,000)**
Transfers	-	-	4,630	-	-	-	**-**
Total Exp Authority	662,523	931,729	924,218	594,857	599,326	691,102	**91,776**
Reimbursements	-	-	-	(1,093)	-	-	**-**
Total Appropriation	662,523	931,729	924,218	593,764	599,326	691,102	**91,776**
Operating Transfers Out	-	305,007	-	43,151	300,000	256,849	**(43,151)**
Total Requirements	662,523	1,236,736	924,218	636,915	899,326	947,951	**48,625**
Departmental Revenue							
Use of Money and Prop	23,307	29,018	28,396	32,161	14,000	19,000	**5,000**
State, Fed or Gov't Aid	-	22,801	352	148,776	-	-	**-**
Current Services	1,095,243	751,915	252,098	94,619	168,000	168,000	**-**
Other Revenue	-	(12,243)	(17,500)	(25,384)	-	-	**-**
Other Financing Sources	-	-	182	12,061	-	-	**-**
Total Revenue	1,118,550	791,491	263,528	262,233	182,000	187,000	**5,000**
Operating Transfers In	-	565,270	-	397,739	-	-	**-**
Total Financing Sources	1,118,550	1,356,761	263,528	659,972	182,000	187,000	**5,000**
Fund Balance					717,326	760,951	**43,625**

Services and supplies are increasing by $95,842 primarily for the cost of the Glen Helen Regional Park master plan.

Equipment is decreasing by $7,400 for a total budgeted amount in 2006-07 of $137,600. This amount includes $80,000 for two bobcat toolcat work machines; $20,000 for an automated entry/exit gate for added security at Guasti Regional Park; $13,600 for a Kubota utility vehicle; and $11,500 for a Polaris Ranger utility vehicle.

Operating transfers out are decreasing by $43,151 for the amount anticipated to be expended in 2005-06.

FINAL BUDGET CHANGES

Services and supplies increased by $38,334 due to fund balance being higher than anticipated.

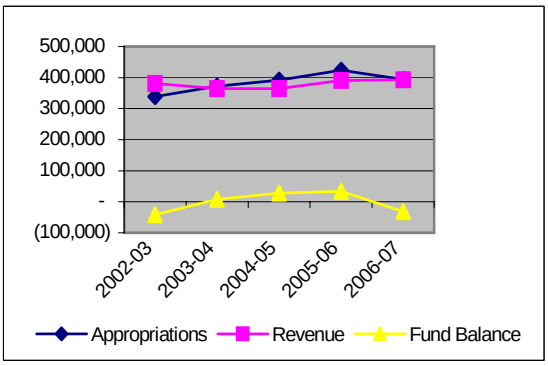
Calico Ghost Town Marketing Services

DESCRIPTION OF MAJOR SERVICES

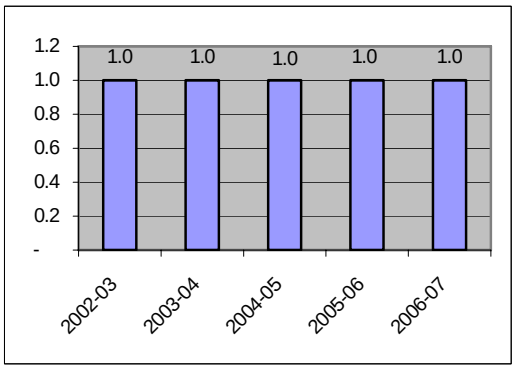
This special revenue fund was established to provide separate accountability and operations of marketing services for Calico Ghost Town Regional Park. A portion of revenues from the Calico Ghost Town concessionaires and park admission fees are used to advertise and market several special events including Calico Days, Spring Festival, Heritage Fest, Calico Ghost Haunt and the Civil War.

BUDGET HISTORY

5-YEAR BUDGET TREND



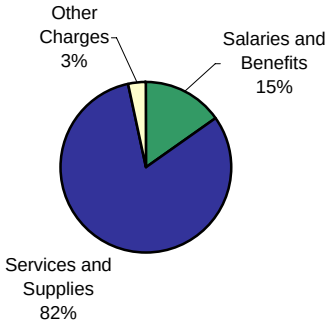
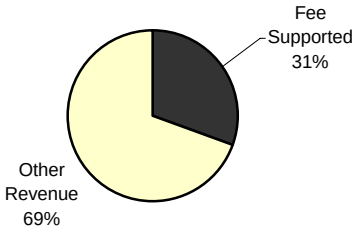
5-YEAR STAFFING TREND



PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	338,741	372,491	391,606	423,904	423,487
Departmental Revenue	380,479	364,129	363,820	390,500	390,996
Fund Balance				33,404	
Budgeted Staffing				1.0	

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Regional Parks
FUND: Calico Ghost Town Marketing Svcs

BUDGET UNIT: SPS CCR
FUNCTION: Recreation and Cultural Services
ACTIVITY: Recreation Facilities

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	36,754	48,575	59,148	62,896	56,359	59,911	**3,552**
Services and Supplies	301,987	323,743	332,268	360,388	367,342	321,845	**(45,497)**
Transfers	-	173	190	203	203	12,757	**12,554**
Total Appropriation	338,741	372,491	391,606	423,487	423,904	394,513	**(29,391)**
Departmental Revenue							
Use of Money and Prop	53,681	68,449	57,912	62,956	58,500	61,200	**2,700**
Current Services	102,235	103,280	112,312	108,537	120,000	120,000	**-**
Other Revenue	224,563	192,400	193,596	219,503	212,000	212,000	**-**
Total Revenue	380,479	364,129	363,820	390,996	390,500	393,200	**2,700**
Fund Balance					33,404	1,313	**(32,091)**
Budgeted Staffing					1.0	1.0	**-**

The only significant adjustment for the 2006-07 budget is a $45,030 decrease in services and supplies based primarily on estimated fund balance available.

FINAL BUDGET CHANGES

Services and supplies decreased by $467 due to fund balance being lower than anticipated.

Off-Highway Vehicle License Fee

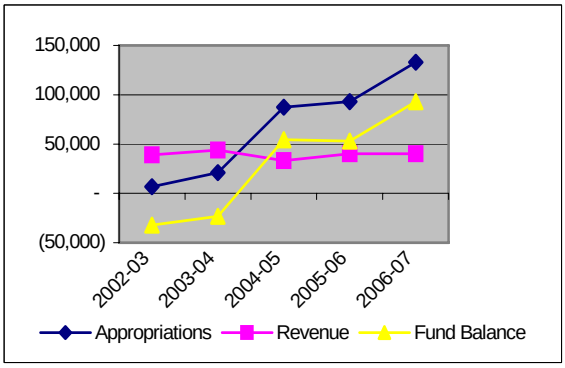
DESCRIPTION OF MAJOR SERVICES

Off-Highway Vehicle (OHV) funds are provided pursuant to state law, and derived from fines for violation of off-highway vehicle operations and licensing. These funds are used for the development of off-highway trails and areas in compliance with state requirements.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND

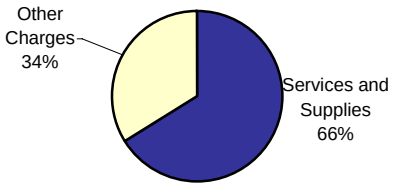
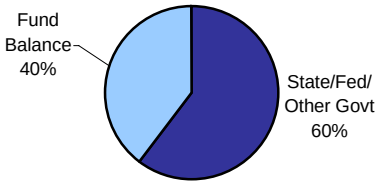


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	6,740	20,997	87,298	92,856	-
Departmental Revenue	38,910	44,057	33,082	40,000	-
Fund Balance				52,856	-

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures for this budget unit are typically less than budget. The amount not expended in 2005-06 has been re-appropriated in the 2006-07 budget. The $40,000 budgeted in revenues for 2005-06 is now expected to be received during 2006-07.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Regional Parks
FUND: Off-Highway Vehicle License Fee

BUDGET UNIT: SBY AMS
FUNCTION: Recreation and Cultural Services
ACTIVITY: Recreation Facilities

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Services and Supplies	6,740	20,997	5,502	-	92,856	87,856	**(5,000)**
Equipment	-	-	-	-	-	45,000	**45,000**
Vehicles	-	-	81,796	-	-	-	**-**
Total Appropriation	6,740	20,997	87,298	-	92,856	132,856	**40,000**
Departmental Revenue							
State, Fed or Gov't Aid	38,910	44,057	33,082	-	40,000	80,000	**40,000**
Total Revenue	38,910	44,057	33,082	-	40,000	80,000	**40,000**
Fund Balance					52,856	52,856	**-**

The only significant adjustment for the 2006-07 budget is an appropriation in the amount of $45,000 for the purchase of a bobcat toolcat work machine with attachments for maintaining the OHV campground at Calico Ghost Town Regional Park.

FINAL BUDGET CHANGES

Revenues increased by $40,000 for the amount of state aid anticipated in 2005-06 that will now be received in 2006-07.

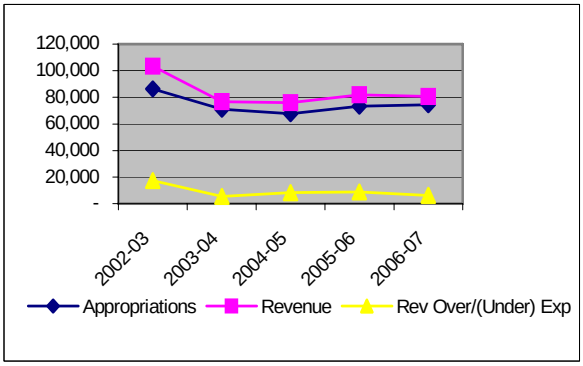
Regional Parks Snack Bars

DESCRIPTION OF MAJOR SERVICES

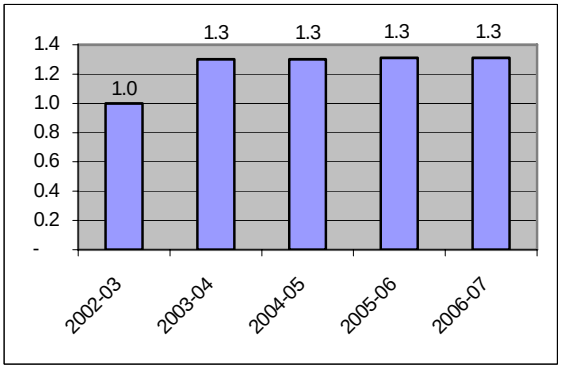
The Regional Parks Department provides staff to operate three snack bars located at the following parks: Glen Helen (island site), Lake Gregory, and Mojave Narrows. Enterprise funds were established for each snack bar to provide management with sound accountability and timely reports. Excess revenue resulting from operations is used to enhance the snack bars or other park operations. Snack bars at other regional parks (Cucamonga-Guasti, Yucaipa, Prado and Glen Helen swimming complex) are operated by a Board-approved private contractor.

BUDGET HISTORY

5-YEAR BUDGET TREND



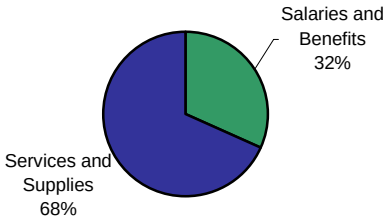
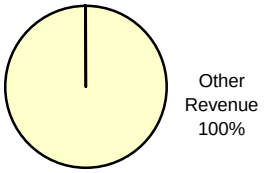
5-YEAR STAFFING TREND



PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	69,138	78,182	87,782	73,245	71,477
Departmental Revenue	66,162	54,097	86,836	82,000	76,631
Revenue Over/(Under) Exp	(2,976)	(24,085)	(946)	8,755	5,154
Budgeted Staffing				1.3	
Fixed Assets	-	-	-	-	-
Unrestricted Net Assets Available at Year End	44,607	-	50,465		54,301

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Regional Parks
FUND: Park Snack Bars

BUDGET UNIT: EMO, EMP, EMT
FUNCTION: Recreation and Cultural Services
ACTIVITY: Recreation Facilities

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	17,778	20,206	21,000	-	23,482	23,503	**21**
Services and Supplies	51,360	57,803	47,535	71,214	49,500	50,500	**1,000**
Transfers	-	173	247	263	263	333	**70**
Total Appropriation	69,138	78,182	68,782	71,477	73,245	74,336	**1,091**
Operating Transfers Out	-	-	19,000	-	-	-	**-**
Total Requirements	69,138	78,182	87,782	71,477	73,245	74,336	**1,091**
Departmental Revenue							
Other Revenue	66,162	54,097	86,836	76,631	82,000	80,500	**(1,500)**
Total Revenue	66,162	54,097	86,836	76,631	82,000	80,500	**(1,500)**
Rev Over/(Under) Exp	(2,976)	(24,085)	(946)	5,154	8,755	6,164	**(2,591)**
Budgeted Staffing					1.3	1.3	**-**

No significant changes are proposed for the 2006-07 budget.

FINAL BUDGET CHANGES

There are no final budget changes associated with this budget unit.

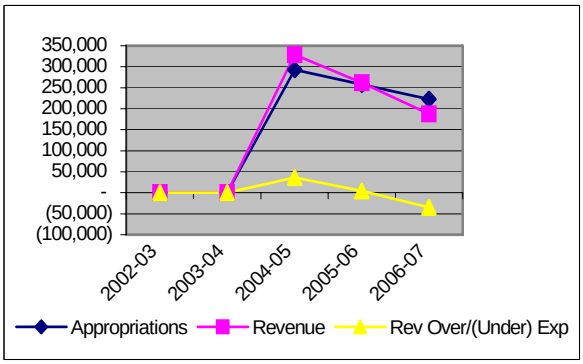
Camp Bluff Lake

DESCRIPTION OF MAJOR SERVICES

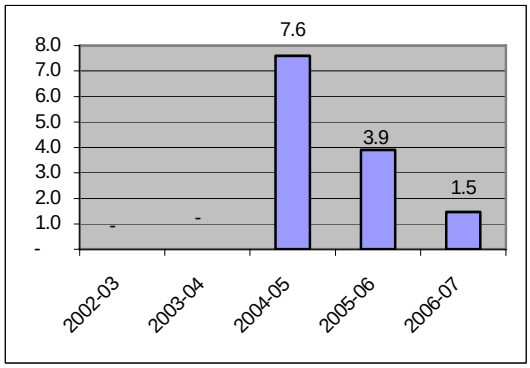
Camp Bluff Lake is a 120-acre camp located in the San Bernardino Mountains near the City of Big Bear. The Camp is currently owned by The Wildlands Conservancy. The Board of Supervisors approved an agreement with The Conservancy for the county's use of the Camp Bluff Lake facility for a children's summer camping program. The camp provides children with recreational opportunities and the ability to increase their appreciation of the wonders of nature. Seizing the opportunity to expand its youth services program, the Board of Supervisors approved another agreement with The Conservancy to develop an Environmental Science Day Camp program, a one-day environmental studies retreat for children at The Conservancy's Bearpaw Preserve in Forest Falls. Income and expenses for both youth services programs are being accounted for in this enterprise fund.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



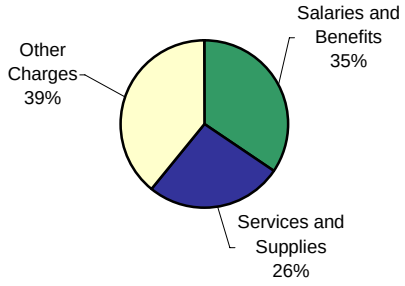
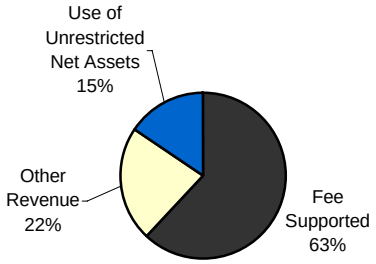
Staffing has decreased significantly since 2004-05 because groups using Camp Bluff Lake for summer camp programs are providing their own staff.

PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	-	9,126	98,227	378,536	38,828
Departmental Revenue	82,555	1,549	23,080	413,000	138,999
Revenue Over/(Under) Exp	82,555	(7,577)	(75,147)	34,464	100,171
Budgeted Staffing				3.9	
Fixed Assets	-	-	-	30,000	-
Unrestricted Net Assets Available at Year End	82,555	74,978	10,713		100,002

The 2005-06 expenses and revenues are significantly less than budget resulting from inclement weather that delayed opening of the camp for the 2005 summer season.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Regional Parks
FUND: Camp Bluff Lake

BUDGET UNIT: EME CCP
FUNCTION: Recreation and Cultural Services
ACTIVITY: Recreation Facilities

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	-	9,126	70,350	32,523	159,501	76,775	**(82,726)**
Services and Supplies	-	-	27,877	4,770	96,500	57,460	**(39,040)**
Central Computer	-	-	-	-	-	843	**843**
Transfers	-	-	-	1,535	1,535	87,388	**85,853**
Total Appropriation	-	9,126	98,227	38,828	257,536	222,466	**(35,070)**
Departmental Revenue							
Use of Money and Prop	55	1,549	545	499	650	-	**(650)**
Current Services	-	-	2,535	500	260,400	138,000	**(122,400)**
Other Revenue	82,500	-	20,000	138,000	950	50,000	**49,050**
Total Revenue	82,555	1,549	23,080	138,999	262,000	188,000	**(74,000)**
Rev Over/(Under) Exp	82,555	(7,577)	(75,147)	100,171	4,464	(34,466)	**(38,930)**
Budgeted Staffing					3.9	1.5	**(2.4)**

Salaries and benefits are decreasing by $82,726 for the reduction of 2.4 budgeted positions because the groups requesting use of Camp Bluff Lake for summer camp programs are leasing the facility and providing their own staff. The only county staffing requirement is to provide a Park Ranger and kitchen personnel.

Services and supplies are decreasing by $39,040 due to groups leasing the facility for summer camp are providing their own supplies.

Transfers are increasing by $85,853 to reimburse the Regional Parks general fund budget for salary and benefit costs related to the Youth Services Coordinator position. This position oversees programs at Camp Bluff Lake and the Environmental Science Day Camp.

Current services are decreasing by $122,400 because the groups requesting the facility for summer camp are leasing the facility and providing their own programs. Fee revenues for non-program facility rental are much less than fees for full-program use. Although a reduction in current services income is anticipated, the related expenses are also comparatively less.

Other revenue is increasing by $49,050 based on anticipated program sponsorships and grant revenues related to the environmental science day camp program.

FINAL BUDGET CHANGES

There are no final budget changes associated with this budget unit.

REGISTRAR OF VOTERS
Kari Verjil

MISSION STATEMENT

The Registrar of Voters upholds the integrity of the electoral process by consistently conducting fair and open elections that are accessible to all and that accurately reflect the intent of the electorate. Departmental activities promote public confidence in the electoral process, increase voter participation, and strengthen democracy while providing the highest quality of customer service.

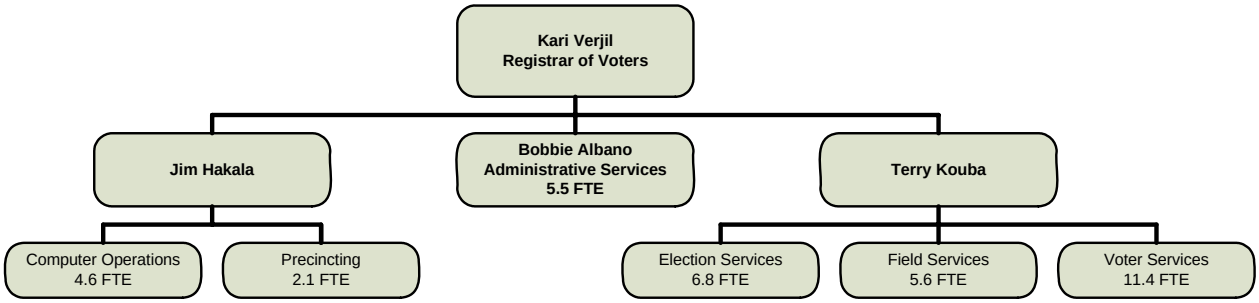
STRATEGIC GOALS

1. Increase voter participation in the electoral process.

2. Create a pool of experienced and reliable poll workers.

3. Improve/remodel the Registrar of Voters office environment to promote professionalism and to improve customer service.

ORGANIZATIONAL CHART



DESCRIPTION OF MAJOR SERVICES

The primary function of the Registrar of Voters (ROV) is to conduct elections as prescribed by district, city, county, state, and federal laws, and regulations. To support this function, the department is also responsible for registering voters, maintaining voter records, processing petitions, tracking boundary changes and precinct boundaries to reflect realignments of all political subdivisions, and recruiting and training poll workers. To ensure the competent execution of these functions, the Registrar of Voters is organized into six sections: Administrative Services, Computer Operations, Precincting, Election Services, Field Services, and Voter Services. Below is a description of each of these sections:

The Administrative Services Section oversees the preparation and monitoring of department budget, prepares estimates and billings for election services, oversees contracting and purchasing, and manages personnel and payroll.

The Computer Operations Section provides computer support to the department through the in-house computer system and vendor supplied election software, coordinates technical services with the Department of Information Services, and oversees all counting operations in-house. The office website provides a vast array of election information and counting results, in addition to allowing users to inquire as to the location of a polling place.

The Precincting Section creates and maintains jurisdictional boundaries. This involves maintenance of street address files, updating of zip code changes, and realignment of district boundaries. Depending upon which jurisdictions are on the ballot, voter precincts can be combined to form larger election precincts that meet policy guidelines. Automated precinct consolidations are performed using the GIMS mapping system and an interface to the election management systems.

Registrar of Voters

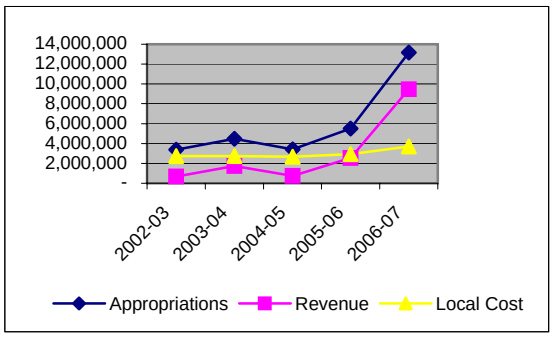
The Election Services Section oversees the filing of candidates, calling of elections, petition process, preparation of sample ballots, campaign disclosure filings, and provides information/data to candidates/campaigns. Recruits pollworkers, coordination of the student poll worker program with the county high schools, provides their training, and assigns them to the appropriate poll locations. The student pollworker program, begun in June of 1997, continues to expand. This program helps to relieve the critical shortage of qualified pollworkers by allowing up to five students to work at each polling place.

The Field Services Section provides programming and maintenance of electronic voting equipment in preparation for each election. Assembles/distributes/retrieves poll election supplies, and provides facility support to the department. Recruits locations to serve as polling places. Primary goals are to stabilize polling locations to minimize changes and the accessibility of polling places to the elderly and disabled. Each new polling place is surveyed prior to being utilized in an election. Provides storage and retention services for election records.

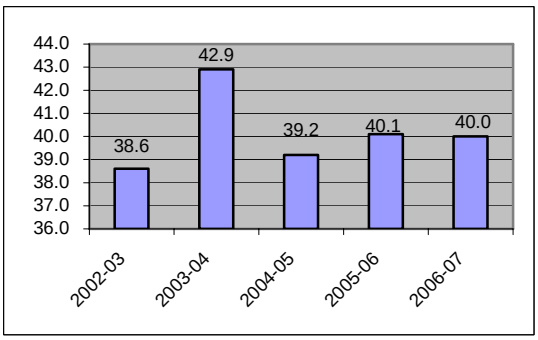
The Voter Services Section maintains the computerized voter files, verifies petition signatures, and provides phone and counter assistance to voters. Voter registration cards and signatures are electronically captured to provide additional security and reducing future labor costs. Coordinates Voter Outreach training and state mandated programs to increase registration and provides absentee/mail ballot voting services. Weekly training is provided to groups wanting to conduct voter registration drives. Registration and promotional materials are provided; then a computerized accountability system is maintained. Absentee ballots now account for between 30-50% of the ballots cast in each election.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

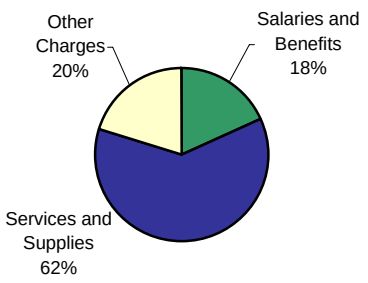
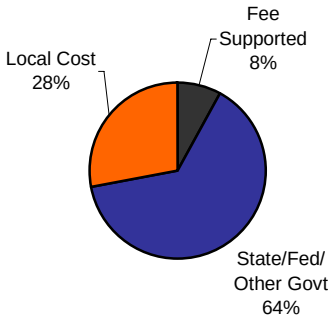


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	3,134,710	19,403,790	5,509,773	5,955,153	5,825,181
Departmental Revenue	543,214	9,925,615	4,670,300	2,557,200	2,966,043
Local Cost	2,591,496	9,478,175	839,473	3,397,953	2,859,138
Budgeted Staffing				40.1	

For 2005-06, the actual expense variance relative to the modified budget, reflects a $129,972 in savings that is primarily due to salaries and benefits savings associated with the Assistant Registrar of Voters position full year vacancy and other position turnover during the year.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Registrar of Voters
FUND: General

BUDGET UNIT: AAA ROV
FUNCTION: General
ACTIVITY: Elections

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	1,611,960	1,919,338	1,782,124	1,840,351	2,237,153	2,425,518	**188,365**
Services and Supplies	1,482,691	17,437,619	3,321,880	3,941,550	3,210,680	8,032,563	**4,821,883**
Central Computer	27,645	18,540	27,241	35,361	33,269	34,686	**1,417**
Equipment	12,414	21,600	370,350	-	-	169,000	**169,000**
Vehicles	-	-	-	-	-	213,000	**213,000**
Transfers	-	6,693	8,178	7,919	7,919	10,285	**2,366**
Total Appropriation	3,134,710	19,403,790	5,509,773	5,825,181	5,489,021	10,885,052	**5,396,031**
Operating Transfers Out	-	-	-	-	-	2,278,043	**2,278,043**
Total Requirements	3,134,710	19,403,790	5,509,773	5,825,181	5,489,021	13,163,095	**7,674,074**
Departmental Revenue							
Licenses & Permits	-	-	-	(3,019)	-	-	**-**
State, Fed or Gov't Aid	(20,653)	8,104,034	2,653,653	31,822	335,200	8,410,198	**8,074,998**
Current Services	535,026	1,791,657	1,980,481	2,894,864	2,202,000	1,051,459	**(1,150,541)**
Other Revenue	28,841	29,924	21,166	42,376	20,000	450	**(19,550)**
Other Financing Sources	-	-	15,000	-	-	-	**-**
Total Revenue	543,214	9,925,615	4,670,300	2,966,043	2,557,200	9,462,107	**6,904,907**
Local Cost	2,591,496	9,478,175	839,473	2,859,138	2,931,821	3,700,988	**769,167**
Budgeted Staffing					40.1	40.0	**(0.1)**

In 2006-07, the department will incur increased costs to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer and inflationary services and supplies purchases; and will incur decreased costs in worker's compensation. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to department recommendations.

In 2006-07, there are two principal reasons that account for the majority of change in the department's budget: (1) transitioning from a two-election cycle in 2005-06 to a one-election cycle in 2006-07; and (2) expending $8.1 million in Help America Vote Act (HAVA) one-time funds that are available from the State to assist the County with its conversion to touch screen electronic voting with Voter Verified Paper Audit Trail functionality.

Transitioning to a one-election cycle in 2006-07, appropriations and revenues have been reduced accordingly. Salary/benefit appropriations have been reduced by $199,276 to reflect a 3.0 FTE vacancy factor and a reduction in planned overtime, which is offset with increased employee costs of $154,239; and the addition of a new 1.0 FTE Elections Analyst position (funded by the HAVA grant in 2006-07) at a cost of $107,000; for a net total increase of $61,963. Services/supplies appropriations have been reduced by $1,057,563 to reflect lower election costs during this cycle, that is offset with an increase in inflationary adjustments of $77,991, and planned HAVA grant related expenditures of $5,365,155; for a total net increase of $4,385,583. Election service revenues (Current Services) have been reduced by $1,172,345 to also reflect the transition to a one-election cycle.

Expending $8.1 million in HAVA grant funds in 2006-07 is for multiple purposes that not only provide an overall benefit to the voters, but also provide benefit to the ROV department. Some of the recommended uses for the $8,132,198 include: improving access at the polls to persons with disabilities; voter education regarding the touch screen and absentee voting systems; poll worker training; the purchase and deployment of a mobile voting vehicle (Vote Mobile) for voter outreach; adding a new Elections Analyst position to track grant expenses, research election legislation, voter outreach, and act as a community liaison; securing and renovating additional office/warehouse space; additional voting system component and related computer system purchases; and network and communication system upgrades. Appropriation adjustments for these expenditures, other than salaries/benefits and services/supplies as explained above, are reflected as changes in equipment, vehicles, and transfers.

FINAL BUDGET CHANGES

The Board adopted fee revisions that resulted in appropriation and revenue adjustments in the amount of $21,804 for the purpose of recovering the use and replacement costs associated with the Voter Verifiable Paper Audit Trail (VVPAT) voting system printers, and that funded 0.9 FTE PSE position.

The Board approved an appropriation increase of $1,200 for Fleet Management rate adjustments.

The Board approved a policy item for the addition of 1.0 FTE Business Systems Analyst III position costing $104,598 that will enable the Registrar of Voters to mitigate the technical support workload, and minimize risk by assigning the responsibility of voting system technical support to more than one individual on a cross-training basis.

The Board approved an appropriation increase of $435,100 to accommodate the cost of placing two charter amendments on the Special Election ballot for the November 7, 2006 election.

PERFORMANCE MEASURES

Description of Performance Measure	2005-06 Actual	2006-07 Projected
Increase in Voter Registration.	N/A	1,000
Early Voting Locations (estimated increase for 2006-07 from 1 to 10 locations).	3%	10%
Final Budget Adjustment - Percentage of time for a Business Systems Analyst III position to provide technical support for the electronic voting system.	N/A	100%

The performance measures for this budget unit reinforce the department's commitment to continue outreach efforts through activities that increase voter registration, and by offering early voting at strategic locations that provide convenience to the voting public.

Fish and Game Commission

MISSION STATEMENT

The Fish & Game Commission is administered by the Special Districts Department, and its primary function is to act as the liaison between the State Department of Fish & Game, the County Board of Supervisors and the public.

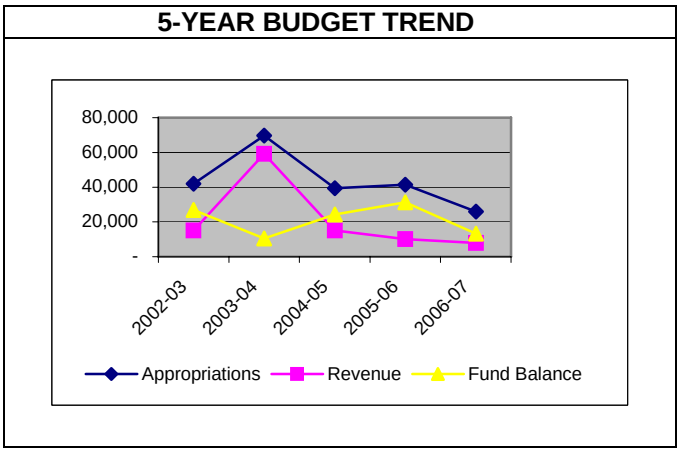
DESCRIPTION OF MAJOR SERVICES

The Commission makes recommendations to the Board of Supervisors on matters pertaining to wildlife in San Bernardino County.

The Fish and Game Commission budget receives funding from fines imposed on hunting, fishing and environmental infractions. These funds are used by the Commission to assist qualified organizations with projects that assist in enhancing wildlife and with its propagation in San Bernardino County.

There is no staffing associated with this budget unit.

BUDGET HISTORY



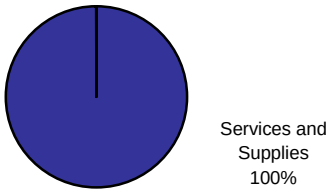
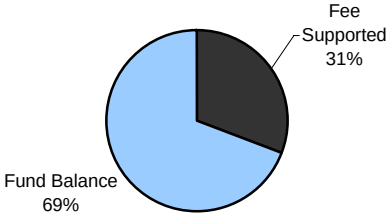
PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	24,908	3,642	13	41,393	21,528
Departmental Revenue	8,599	17,384	7,011	10,100	8,081
Fund Balance				31,293	

There are less expenditures during the current fiscal year than the amount budgeted because the entire unreserved fund balance must be appropriated each year in accordance with Section 29009 of the State Government Code.

Revenues for this program are based upon fines levied by the court for code violations. Revenue is lower than expected due to a reduction in fines imposed on hunting, fishing and environmental infractions.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Special Districts
FUND: Fish and Game Commission

BUDGET UNIT: SBV CAO
FUNCTION: Public Protection
ACTIVITY: Other Protection

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Services and Supplies	24,908	3,642	13	21,528	41,393	25,845	**(15,548)**
Total Appropriation	24,908	3,642	13	21,528	41,393	25,845	**(15,548)**
Departmental Revenue							
Fines and Forfeitures	8,599	17,384	7,011	8,081	10,100	8,000	**(2,100)**
Total Revenue	8,599	17,384	7,011	8,081	10,100	8,000	**(2,100)**
Fund Balance					31,293	17,845	**(13,448)**

The 2006-07 budget contains a decrease in services and supplies appropriation based on the estimated unreserved fund balance available, which is appropriated in its entirety in accordance with section 29009 of the State Government Code.

FINAL BUDGET CHANGES

Services and supplies increased by $4,668 due to fund balance being higher than anticipated.

CAPITAL IMPROVEMENT PROGRAM
SUMMARY

NEW PROJECTS BY FUNDING SOURCE	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Total
CAPITAL PROJECT FUNDS:				
ARCHITECTURE AND ENGINEERING (A&E)				
FUNDS CJV	52,616,000	5,416,000	2,350,000	60,382,000
AIRPORTS	-	-	5,036,594	5,036,594
TOTAL NEW PROJECTS ADMINISTERED BY A&E	52,616,000	5,416,000	7,386,594	65,418,594
REGIONAL PARKS PROJECTS:	-	-	1,349,500	1,349,500
DEPT. OF PUBLIC WORKS (DPW) PROJECTS:				
TRANSPORTATION	-	3,933,000	2,111,094	6,044,094
SOLID WASTE MANAGEMENT	-	-	34,939,000	34,939,000
TOTAL NEW PROJECTS - DPW	-	3,933,000	37,050,094	40,983,094
TOTAL RECOMMENDED NEW PROJECTS	**52,616,000**	**9,349,000**	**45,786,188**	**107,751,188**
CARRYOVER PROJECTS				
CIP FUNDS	38,546,834	42,659,642	46,376,736	127,583,212
AIRPORTS	-	-	34,661,855	34,661,855
REGIONAL PARKS	-	-	8,580,388	8,580,388
TRANSPORTATION	-	12,877,000	44,664,775	57,541,775
SOLID WASTE MANAGEMENT	-	-	9,785,618	9,785,618
TOTAL CARRYOVER PROJECTS	**38,546,834**	**55,536,642**	**144,069,372**	**238,152,848**
TOTAL 2006-07 CIP BUDGET	**91,162,834**	**64,885,642**	**189,855,560**	**345,904,036**

EXHIBIT LISTING

EXHIBIT LISTING	Page #
EXHIBIT A - 2006-07 CAPITAL IMPROVEMENT PROGRAM A&E NEW PROJECTS BY FUNDING SOURCE	510
EXHIBIT B - 2006-07 CAPITAL IMPROVEMENT PROGRAM A&E NEW PROJECTS BY LOCATION	519
EXHIBIT C - 2006-07 CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS REGIONAL PARKS	526
EXHIBIT D - 2006-07 CAPITAL IMPROVEMENT PROGRAM DPW-TRANSPORTATION NEW PROJECTS	527
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CAPITAL IMPROVEMENT PROGRAM

SUMMARY

The County's Capital Improvement Program (CIP) includes construction, rehabilitation, and repair projects for numerous facilities and structures. Solid Waste Management and Transportation Division projects are administered by the Department of Public Works (DPW). Architecture and Engineering Department (A&E) administers projects for Airports, Regional Parks, general fund departments, and Community Development and Housing (CDH). Regional Parks Department administers some grant funded CIP projects such as countywide hiking, biking and equestrian trails. These may eventually be assigned to A&E after planning and scope of work is determined.

Table 1 provides a summary of all new projects for 2006-07. The CIP budget includes $23,000,000 from the general fund proposed for funding in the proposed budget plus an additional $29,616,000 added by the Board of Supervisors to the final CIP budget on June 27, 2006. Of the total funding from the general fund of $52,616,000, $19,300,000 is considered ongoing and $33,316,000 is considered one-time funding for various deferred maintenance/infrastructure projects. Included in this total is $3,251,000 for contributions to other agencies and non-owned projects that provide benefits to County residents. Several projects are also being funded from department budgets and other funding sources that the Board of Supervisors has discretionary control over in the amount of $9,349,000 and there are numerous projects with restricted funding sources from dedicated sources for dedicated purposes (for example, Airports, Regional Parks grants, Transportation and Solid Waste projects) in the amount of $45,786,188. The total 2006-07 New CIP Projects budget is $107,751,188.

Table 1

SUMMARY OF 2006-07 NEW CIP PROJECTS					
CAPITAL PROJECT FUNDS:	**# of Projects**	**General Fund Local Cost**	**Other Discretionary Funding**	**Restricted Funding**	**Total**
Architecture and Engineering (A&E)					
Contributions to Other Agencies (CJV-3305)	7	3,166,000	0	0	3,166,000
Contributions to Non-Owned Projects (CJV-3310)	3	85,000	0	0	85,000
Structures & Improvements to Structures (CJV-4030)	80	49,365,000	5,416,000	2,350,000	57,131,000
Total Fund CJV	90	52,616,000	5,416,000	2,350,000	60,382,000
ADDITIONAL CAPITAL PROJECTS INCLUDED IN OTHER COUNTY FUNDS:					
Airports New Projects (Various Funds)	8	0	0	3,986,136	3,986,136
Airports New Projects (CSA 60-Apple Valley)	2	0	0	1,050,458	1,050,458
Total New Projects - A&E	**100**	**52,616,000**	**5,416,000**	**7,386,594**	**65,418,594**
Regional Parks New Projects	**3**	**0**	**0**	**1,349,500**	**1,349,500**
Dept. of Public Works (DPW) New Projects					
Transportation (Various Funds)	14	0	3,933,000	2,111,094	6,044,094
Solid Waste Management (Various Funds)	25	0	0	34,939,000	34,939,000
Total New Projects - DPW	**39**	**0**	**3,933,000**	**37,050,094**	**40,983,094**
TOTAL NEW CIP PROJECTS	**142**	**52,616,000**	**9,349,000**	**45,786,188**	**107,751,188**

Details on capital projects administered by A&E are provided in Exhibit A – 2006-07 Capital Improvement Program New Projects Administered by Architecture and Engineering by Funding Source, Exhibit B – 2006-07 Capital Improvement Program New Projects Administered by Architecture and Engineering by Location, and Exhibit C – 2006-07 Capital Improvement Program New Projects Administered by Regional Parks.

Details on capital projects administered by the Department of Public Works are provided in Exhibit D – 2006-07 Capital Improvement Program New Projects Administered by Department of Public Works – Transportation, and Exhibit E – 2006-07 Capital Improvement Program New Projects Administered by Department of Public Works – Solid Waste Management.

A summary of the status of previously approved CIP projects still in progress administered by A&E is attached as Exhibit F – 2006-07 Carryover Projects Administered by Architecture and Engineering by Funding Source (Funds CJV and CJS), Exhibit G – 2006-07 Carryover Projects Administered by Architecture and Engineering by Location, Exhibit H – 2006-07 Airports Carryover Projects, and Exhibit I – 2006-07 Regional Parks Carryover Projects. A summary of the status of previously approved CIP projects still in progress administered by the Department of Public Works is attached as Exhibit J – 2006-07 Transportation Carryover Projects and Exhibit K – 2006-07 Solid Waste Management Carryover Projects. Carryover balances have been adjusted based on ending balances as of June 30, 2006. Table 2 provides a summary of all Carryover Projects.

Table 2

SUMMARY OF 2006-07 CARRYOVER BALANCES

CAPITAL PROJECT FUNDS:	**# of**	**General Fund**	**Other Discretionary**	**Restricted**	
Architecture and Engineering (A&E)	**Projects**	**Local Cost**	**Funding**	**Funding**	**Total**
Contributions to Other Agencies (CJV-3305)	19	8,022,500	0	0	8,022,500
Structures & Improvements to Structures (CJV-4030)	161	30,352,259	42,659,642	46,376,736	119,388,637
Total (Fund CJV)	180	38,374,759	42,659,642	46,376,736	127,411,137
High Desert Juvenile Detention Center (CJS-4030)	1	172,075	0	0	172,075
Total Carryover Projects (Fund CJV & CJS)	**181**	**38,546,834**	**42,659,642**	**46,376,736**	**127,583,212**
ADDITIONAL CAPITAL PROJECTS INCLUDED IN OTHER COUNTY FUNDS:					
Airports Carryover Projects (Various Funds)	35	0	0	31,906,979	31,906,979
Airports Carryover Projects (CSA 60-Apple Valley)	10	0	0	2,754,876	2,754,876
Regional Parks Carryover Projects (Various Funds)	9	0	0	8,580,388	8,580,388
Total Carryover Projects - A&E	**235**	**38,546,834**	**42,659,642**	**89,618,979**	**170,825,455**
Dept. of Public Works (DPW)					
Transportation Carryover Projects (Various Funds)	65	0	12,877,000	44,664,775	57,541,775
Solid Waste Mgmt Carryover Projects (Various Funds)	6	0	0	9,785,618	9,785,618
Total Carryover Projects - DPW	**71**	**0**	**12,877,000**	**54,450,393**	**67,327,393**
TOTAL CARRYOVER PROJECTS	**306**	**38,546,834**	**55,536,642**	**144,069,372**	**238,152,848**

A&E completed 69 projects in 2005-06 (including some multi-year projects) with original project budgets totaling $18,001,239 [see Exhibit L – 2005-06 Completed Projects Administered by Architecture and Engineering (Fund CJV)]. Local cost completed projects had a remaining balance (or savings) of $57,551. This amount was retained in A&E Carryover Projects as contingency for 2006-07 A&E CIP projects. Other Discretionary Funding and Restricted Funding projects had an overall ending balance of -$647,752 and $103,698 respectfully. Projects with negative ending balances will be reimbursed to CIP in 2006-07.

EXHIBIT A

2006-07
CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
By Funding Source

# Proj.	CIP Log #	Proj. #	Supv. Dist.	Department	Address	Location	Description	Project Type	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Total
Contributions to Other Agencies (Fund CJV - Object 3305)												
1	07-277	70560	1	Board of Supervisors		Victorville	Improvements for YMCA	C	1,200,000			1,200,000
2	07-286	70646	2	BOS		Devore	Community playground project	C	50,000			50,000
3	07-282	70637	2	BOS		Fontana	City Library & Resource Technology Ctr. Construction Project	C	333,000			333,000
4	07-285	70644	2	BOS		Fontana	Bulik Park Expansion Project	C	333,000			333,000
5	07-284	70642	2	BOS		Upland	San Antonio Park Improvement project	C	663,000			663,000
6	07-281	70635	2	BOS		Upland	City Library Construction Project	C	337,000			337,000
7	07-306	70710	4	BOS		Chino	Chino Valley YMCA	C	250,000			250,000
7	**Total Contributions to Other Agencies New Projects (CJV-3305)**								**3,166,000**	**0**	**0**	**3,166,000**
Contributions to Non-Owned Projects (Fund CJV - Object 3310)												
1	07-283	70640	2	BOS		Lytle Creek	County Library - Internet Services	I	10,000			10,000
2	07-287	70648	2	BOS		Lytle Creek	Community Center repairs project	DM	25,000			25,000
3	07-289	70650	3	BOS		Running Springs	Library - additional funding for additional site planning for new site	PL	50,000			50,000
3	**Total Contributions to Non-Owned Projects New Projects (CJV-3310)**								**85,000**	**0**	**0**	**85,000**
Structures & Improvements to Structures (Fund CJV - Object 4030)												
Countywide												
1	07-172	70110	All	Fac. Mgmt.	Various	Countywide	FM Minor CIP	DM	500,000			500,000
2	07-173	70090	All	County Administrative Office (CAO)	Various	Countywide	ADA improvements to improve accessibility to county facilities	A	550,000			550,000
3	07-174	70510	All	Community Development and Housing (CDH)	Various	Countywide	Minor Community Development Block Grant (CDBG) projects.	DM			350,000	350,000

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC

EXHIBIT A

2006-07
CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
By Funding Source

# Proj.	CIP Log #	Proj. #	Supv. Dist.	Department	Address	Location	Description	Project Type	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Total
Countywide (Cont'd)												
4	07-227	70100	All	Fac. Mgmt.	Various	Countywide	Miscell. Carpet & Paint Projects	DM	1,367,600			1,367,600
5	07-265	70538	All	Fac. Mgmt.	Various	Countywide	Energy conservation improvements	I	400,000			400,000
6	07-266	70540	All	Healthy Communities/ Regional Parks	Various	Countywide	Recreation and Fitness Trails	I	400,000			400,000
7	07-275	70542	All	A&E/Fac. Mgmt.	Various	Countywide	ADA restroom remodels	A	1,270,000			1,270,000
8	07-296	70680	All	Regional Parks	Various	Countywide	Security system installations at 7 parks.	HS	300,000			300,000
8	**Total Countywide New Projects (CJV-4030)**								**4,787,600**	**0**	**350,000**	**5,137,600**
First District												
1	07-305	70700	1	BOS	9330-0348 Commerce Rd.	Adelanto	Design to add 896 beds	PL	4,600,000			4,600,000
2	07-183a	70010	1	A&E/Fac. Mgmt.	235 Mt. View Ave.	Barstow	Hydraulic Elevator Upgrade Project - Barstow (1)	I	118,750			118,750
3	07-184	70000	1	A&E/Fac. Mgmt.	235 Mt. View Ave.	Barstow	Remove & Replace Boiler	H	100,000			100,000
4	07-223	70020	1	A&E/Fac. Mgmt.	235 Mt. View Ave.	Barstow	Electric service main switchgear replacement	I	100,000			100,000
5	07-225	70030	1	A&E/Fac. Mgmt.	301 E. Mountain View Ave.	Barstow	Reroof	R	250,000			250,000
6	07-224	70040	1	A&E/Fac. Mgmt.	303 E. Mountain View Ave.	Barstow	Reroof	R	80,000			80,000
7	07-278	70620	1	BOS	Various	First District	Various community development projects	C	300,000			300,000
8	07-151	70180	1	A&E/Fac. Mgmt.	1111 Bailey Ave.	Needles	Roof replacement - Library building, Building A & B	R	280,000			280,000
9	07-148	70420	1	Regional Parks	18000 Yates Rd.	Victorville	Mojave Narrows Playground restroom and shelter replacement	C	526,500			526,500
10	07-091	70430	1	Regional Parks	36600 Ghost Town Rd.	Yermo	Calico campground restroom replacement	C	1,670,000			1,670,000
10	**Total First District New Projects (CJV-4030)**								**8,025,250**	**0**	**0**	**8,025,250**

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC

EXHIBIT A

2006-07
CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
By Funding Source

# Proj.	CIP Log #	Proj. #	Supv. Dist.	Department	Address	Location	Description	Project Type	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Total
Second District												
1	07-268 & 07-280	70565	2	Library		Crestline	County Library Construction Project-will vacate leased location at 23555 Knapps Cutoff	C	2,000,000			2,000,000
2	07-093	70130	2	Regional Parks	24171 Lake Dr.	Crestline	Lake Gregory waterslide & splash pool rehabilitation	I	337,500			337,500
3	07-226h	70120	2	A&E/Fac. Mgmt.	24171 Lake Dr.	Crestline	Lake Gregory slurry/stripe parking lot	P	130,000			130,000
4	07-297	70685	2	Regional Parks	2555 Glen Helen Pkwy	Devore	Parkway, landscape and trail improvements.	I	1,500,000			1,500,000
5	07-226g	70140	2	A&E/Fac. Mgmt.	2555 Glen Helen	Devore	Amphitheatre slurry/stripe parking lot	P	90,000			90,000
6	07-229	70150/ 70568	2	A&E/Fac. Mgmt.	Institution Road	Devore	Upgrade Institution Rd. to All-Weather	P	1,500,000			1,500,000
7	07-259	70522	2	A&E/Fac. Mgmt.		Devore	Glen Helen - Automatic water system controls	I	200,000			200,000
8	07-179	70190	2	A&E/Fac. Mgmt.	8303 N. Haven Ave.	Rancho Cuca.	FLJC Exterior FRP Panels and window caulking	I	180,000			180,000
9	07-180	70200	2	A&E/Fac. Mgmt.	8303 N. Haven Ave.	Rancho Cuca.	Base Isolation Testing	I	80,000			80,000
10	07-228	70210	2	A&E/Fac. Mgmt.	8303 N. Haven Ave.	Rancho Cuca.	Parking Lot expansion	P	180,000			180,000
11	07-226d	70220	2	A&E/Fac. Mgmt.	8810 Hemlock	Rancho Cuca.	John Rains House slurry/stripe parking lot	P	70,000			70,000
12	07-156	70230	2	A&E/Fac. Mgmt.	9500 Etiwanda Ave.	Rancho Cuca.	WVDC chiller #1 replacement	H	600,000			600,000
13	07-175	70240	2	A&E/Fac. Mgmt.	9500 Etiwanda Ave.	Rancho Cuca.	WVDC Emergency generator controls replacement	I	200,000			200,000
14	07-177	70250	2	A&E/Fac. Mgmt.	9500 Etiwanda Ave.	Rancho Cuca.	WVDC Retention Basin Vegetation and debris clearing	I	70,000			70,000
15	07-271	70570	2	A&E/Fac. Mgmt.	9500 Etiwanda Ave.	Rancho Cuca.	WVDC - replace additional chiller and controls	H	1,000,000			1,000,000

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC

EXHIBIT A

2006-07
CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
By Funding Source

# Proj.	CIP Log #	Proj. #	Supv. Dist.	Department	Address	Location	Description	Project Type	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Total
Second District (Cont'd)												
16	07-279	70625	2	BOS		Rancho Cuca.	Sheriff's Substation	C	1,500,000			1,500,000
16	**Total Second District New Projects (CJV-4030)**								**9,637,500**	**0**	**0**	**9,637,500**
Third District												
1	07-260	70524	3	A&E/Fac. Mgmt.	6527 Whitefeather Rd.	Joshua Tree	HVAC unit replacements (phase II)	H	500,000			500,000
2	07-269	70575	3	A&E/Fac. Mgmt.	6527 Whitefeather Rd.	Joshua Tree	Add Modular unit to relocate Sheriff Court Services, remodel space for DA	C	250,000			250,000
3	07-088	30390	3	Museum	2024 Orange Tree Ln.	Redlands	Museum Hall of Geological Wonders expansion	C	2,700,000			2,700,000
4	07-089	70665	3	Museum	2024 Orange Tree Ln.	Redlands	Refurbishment of Museum Admission and Lobby	C	65,000			65,000
5	07-182	70260	3	A&E/Fac. Mgmt.	2024 Orange Tree Ln.	Redlands	Museum Association buildings HVAC replacement	H	100,000			100,000
6	07-270	70578	3	A&E/Fac. Mgmt.	2024 Orange Tree Ln.	Redlands	Museum humidification project	H	230,000			230,000
7	07-153	70270	3	A&E/Fac. Mgmt.	216 Brookside Ave.	Redlands	Roof replacement project	R	120,000			120,000
8	07-152	70290	3	A&E/Fac. Mgmt.	222 Brookside Ave.	Redlands	Roof replacement project	R	120,000			120,000
9	07-226a	70280	3	A&E/Fac. Mgmt.	222 Brookside Ave.	Redlands	Slurry/stripe parking lot	P	40,000			40,000
10	07-226e	70300	3	A&E/Fac. Mgmt.	26930 Barton Rd.	Redlands	Assistencia slurry/stripe parking lot.	P	30,000			30,000
11	07-226f	70440	3	A&E/Fac. Mgmt.	32183 Kentucky	Yucaipa	Yucaipa Adobe slurry/stripe parking lot	P	40,000			40,000
11	**Total Third District New Projects (CJV-4030)**								**4,195,000**	**0**	**0**	**4,195,000**
Fourth District												
1	07-094	70580	4	Regional Parks	16700 S. Euclid Ave.	Chino	Prado campground shower renovation	DM	296,000			296,000
2	07-155	70526	4	Fac. Mgmt.	7000 Merrill Avenue	Chino	Lighting retrofit. Payback 2 1/2 years	I	800,000			800,000
3	07-183b	70050	4	A&E/Fac. Mgmt.	13260 Central Ave.	Chino	Hydraulic Elevator Upgrade - Chino (1)	I	118,750			118,750

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC

EXHIBIT A

2006-07
CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
By Funding Source

# Proj.	CIP Log #	Proj. #	Supv. Dist.	Department	Address	Location	Description	Project Type	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Total
Fourth District (Cont'd)												
4	07-226b	70060	4	A&E/Fac. Mgmt.	17127 Pomona Rincon Rd.	Chino	Yorba Slaughter slurry/stripe parking lot	P	50,000			50,000
5	07-249	70070	4	BOS	7000 Merrill Ave.	Chino	Rehab entrance	I	800,000			800,000
6	07-272	70584	4	Regional Parks	16700 S. Euclid Ave.	Chino	Prado - picnic shelter project	I	600,000			600,000
7	07-290	70652	4	BOS		Chino Hills	Community Center	C	4,000,000			4,000,000
8	07-101	70582	4	Regional Parks	800 N. Archibald Ave.	Ontario	Cucamonga Guasti grading and park expansion	P	304,000			304,000
8	**Total Fourth District New Projects (CJV-4030)**								**6,968,750**	**0**	**0**	**6,968,750**
Fifth District												
1	07-292	70660	5	BOS		Bloomington/ Muscoy	Planning for hiking, bicycle and horse trails including establishment of green space and planting of trees	I	300,000			300,000
2	07-226c	70080	5	A&E/Fac. Mgmt.	2001 W. Agua Mansa	Colton	Agua Mansa slurry/stripe parking lot	P	60,000			60,000
3	07-183c	70160	5	A&E/Fac. Mgmt.	17780 & 17830 Arrow Route	Fontana	Hydraulic Elevator Upgrade (2)	I	237,500			237,500
4	07-230	70170	5	A&E/Fac. Mgmt.	17780 & 17830 Arrow Route	Fontana	Expand 17780 and relocate jury assembly from 17830 and modify 17830 for DA/PD (Court funding)	C	4,000,000		2,000,000	6,000,000
5	07-261	70520	5	A&E/Fac. Mgmt.	17780 & 17830 Arrow Route	Fontana	Remove/replace parking lot.	P	350,000			350,000
6	07-154	70310	5	A&E/Fac. Mgmt.	1771 Miro Way	Rialto	HVAC modernization, replace/upgrade system & controls	H	250,000			250,000
7	07-077	70320	5	Human Resources	157-175 W. 5th St.	San Bernardino	Install card reader/security access system.	HS	100,000			100,000
8	07-080	70330	5	Human Resources	157-175 W. 5th St.	San Bernardino	Remodel employee restrooms on 1st Floor	C	250,000			250,000
9	07-149	70340	5	A&E/Fac. Mgmt.	200 S. Lena Rd.	San Bernardino	Fire alarm enhancement project. FM building.	I	150,000			150,000

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC

EXHIBIT A

2006-07
CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
By Funding Source

# Proj.	CIP Log #	Proj. #	Supv. Dist.	Department	Address	Location	Description	Project Type	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Total
Fifth District (Cont'd)												
10	07-150	70350	5	A&E/Fac. Mgmt.	200 S. Lena Rd.	San Bernardino	Fire alarm enhancement project. Sheriff Scientific Investigation building.	I	150,000			150,000
11	07-222	70360	5	A&E/Fac. Mgmt.	210 N. Lena Rd.	San Bernardino	Reroof, Building 1	R	70,000			70,000
12	07-010	70595	5	A&E/Fac. Mgmt.	222 W. Hospitality	San Bernardino	HVAC upgrade - 3rd floor	H	300,000			300,000
13	07-085	70500	5	Risk Management	222 W. Hospitality Lane	San Bernardino	Office Remodel - 3rd Floor	C		200,000		200,000
14	07-221	70370	5	A&E/Fac. Mgmt.	364 N. Mountain View	San Bernardino	Roof Repair	R	240,000			240,000
15	07-158	70532	5	A&E/Fac. Mgmt.	385 N. Arrowhead Ave.	San Bernardino	Additional funding for emergency generator	I	400,000			400,000
16	07-176	70380	5	A&E/Fac. Mgmt.	401 N. Arrowhead Ave.	San Bernardino	Central Courts North Annex repair and refurbish existing roof	R	70,000			70,000
17	07-273	70586	5	A&E/Fac. Mgmt.	655 E. 3rd St.	San Bernardino	Sheriff Admin./HVAC upgrades	H	1,050,000			1,050,000
18	07-264	70536	5	A&E/Fac. Mgmt.	670 E. Gilbert St.	San Bernardino	ISD Fuel Storage Tank	I	100,000			100,000
19	05-159	70400	5	Registrar of Voters	777 E. Rialto	San Bernardino	Remodel space	C	193,400			193,400
20	07-159	70390	5	A&E/Fac. Mgmt.	777 E. Rialto	San Bernardino	HVAC equipment replacement	H	2,200,000			2,200,000
21	07-231	70450	5	Agriculture	777 E. Rialto	San Bernardino	Recarpet	C		16,000		16,000
22	07-160	70410	5	A&E/Fac. Mgmt.	825 E. 3rd St.	San Bernardino	HVAC equipment replacement	H	1,980,000			1,980,000
23	07-012	70490	5	Probation	900 E. Gilbert St.	San Bernardino	CVJDAC renovation (Phase I of 4). Includes remodel of Unit 1 into max. security unit and addition of emergency generators, kitchen and laundry remodels.	C		5,200,000		5,200,000

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC

EXHIBIT A

2006-07
CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
By Funding Source

# Proj.	CIP Log #	Proj. #	Supv. Dist.	Department	Address	Location	Description	Project Type	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Total
Fifth District (Cont'd)												
24	07-263	70534	5	A&E/Fac. Mgmt.	Gilbert St.	San Bernardino	Campus improvements	I	200,000			200,000
25	07-262	70530	5	A&E/Fac. Mgmt.	SEC of 3rd and Arrowhead	San Bernardino	Pave City-owned site for 336 additional parking spaces.	P	1,100,000			1,100,000
26	07-291	70655	5	BOS		San Bernardino	Muscoy Community Center	C	1,000,000			1,000,000
27	07-274	70590	5	Library		San Bernardino (Muscoy)	Library construction	C	1,000,000			1,000,000
27	**Total Fifth District New Projects (CJV-4030)**								**15,750,900**	**5,416,000**	**2,000,000**	**23,166,900**
80	**Total Structures and Improvements to Structures New Projects (CJV-4030)**								**49,365,000**	**5,416,000**	**2,350,000**	**57,131,000**
90	**Total New Projects (Fund CJV)**								**52,616,000**	**5,416,000**	**2,350,000**	**60,382,000**

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC

EXHIBIT A

2006-07
CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
By Funding Source

# Proj.	CIP Log #	Proj. #	Supv. Dist.	Department	Address	Location	Description	Project Type	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Total
Airports New Projects (Various Funds)												
Countywide									0	0	0	0
First District												
1	07-126		1	Airports	39500 National Trails Hwy	Daggett	Rejuvenate and repaint Runway 8-26, runway 4-22, and associated taxiways.	P			71,000	71,000
2	07-254		1	Airports	39500 National Trails Hwy	Daggett	Taxiway A & C electrical upgrades	I			669,375	669,375
3	07-255		1	Airports	39500 National Trails Hwy	Daggett	Taxiway B extension	P			1,535,793	1,535,793
4	07-127		1	Airports	711 Airport Rd.	Needles	Rejuvenate and repaint Runways and associated taxiways.	P			71,000	71,000
5	07-128		1	Airports	78569 Hwy 62	Twentynine Palms	Rejuvenate and repaint runways 8-26, 17-35 and associated taxiways.	P			39,000	39,000
5	**Total First District Airports New Projects**								0	0	2,386,168	2,386,168
Second District									0	0	0	0
Third District									0	0	0	0
Fourth District												
1	07-129		4	Airports	7000 Merrill Ave.	Chino	Rejuvenate and repaint Runway 8R-26L, associated taxiways and itinerant ramp.	P			466,375	466,375
2	07-132		4	Airports	7000 Merrill Ave.	Chino	Design new terminal building.	PL			200,000	200,000
3	07-253		4	Airports	7000 Merrill Ave.	Chino	Taxiway J Extension	P			933,593	933,593
3	**Total Fourth District Airports New Projects**								0	0	1,599,968	1,599,968
Fifth District									0	0	0	0
8	**Total Airports New Projects (Various Funds)**								0	0	3,986,136	3,986,136

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC

EXHIBIT A

2006-07
CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
By Funding Source

# Proj.	CIP Log #	Proj. #	Supv. Dist.	Department	Address	Location	Description	Project Type	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Total
Airports New Projects- Apple Valley Airport (CSA 60)												
1	07-125		1	Airports	21600 Corwin Rd.	Apple Valley	Rejuvenate and repaint Runways 18-36, 8-26 and associated taxiways.	P			74,388	74,388
2	07-257		1	Airports	21600 Corwin Rd.	Apple Valley	Sign and electrical upgrades	I			976,070	976,070
2	**Total Airports New Projects - Apple Valley Airport (CSA 60)**								**0**	**0**	**1,050,458**	**1,050,458**
10	**Total Airports New Projects**								**0**	**0**	**5,036,594**	**5,036,594**
100	**TOTAL NEW PROJECTS ADMINISTERED BY A&E**								**52,616,000**	**5,416,000**	**7,386,594**	**65,418,594**

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC

EXHIBIT B

2006-07 CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS ADMINISTERED BY ARCHITECTURE AND ENGINEERING
By Location

# Proj.	CIP Log #	Proj. #	Supv. Dist.	Department	Address	Location	Description	Project Type	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Total
Countywide												
1	07-172	70110	All	Fac. Mgmt.	Various	Countywide	FM Minor CIP	DM	500,000			500,000
2	07-173	70090	All	County Administrative Office (CAO)	Various	Countywide	ADA improvements to improve accessibility to county facilities	A	550,000			550,000
3	07-174	70510	All	Community Development and Housing	Various	Countywide	Minor Community Development Block Grant (CDBG) projects.	DM			350,000	350,000
4	07-227	70100	All	Fac. Mgmt.	Various	Countywide	Miscell. Carpet & Paint Projects	DM	1,367,600			1,367,600
5	07-265	70538	All	Fac. Mgmt.	Various	Countywide	Energy conservation improvements	I	400,000			400,000
6	07-266	70540	All	Healthy Communities/ Regional Parks	Various	Countywide	Recreation and Fitness Trails	I	400,000			400,000
7	07-275	70542	All	Architecture & Engineering (A&E)/Fac. Mgmt.	Various	Countywide	ADA restroom remodels	A	1,270,000			1,270,000
8	07-296	70680	All	Regional Parks	Various	Countywide	Security system installations at 7 parks.	HS	300,000			300,000
8	**Total Countywide New Projects**								**4,787,600**	**0**	**350,000**	**5,137,600**
First District												
1	07-305	70700	1	Board of Supervisors (BOS)	9330-0348 Commerce Rd.	Adelanto	Design to add 896 beds	PL	4,600,000			4,600,000
2	07-125		1	Airports	21600 Corwin Rd.	Apple Valley	Rejuvenate and repaint Runways 18-36, 8-26 and associated taxiways.	P			74,388	74,388
3	07-257		1	Airports	21600 Corwin Rd.	Apple Valley	Sign and electrical upgrades	I			976,070	976,070
4	07-183a	70010	1	A&E/Fac. Mgmt.	235 Mt. View Ave.	Barstow	Hydraulic Elevator Upgrade Project - Barstow (1)	I	118,750			118,750
5	07-184	70000	1	A&E/Fac. Mgmt.	235 Mt. View Ave.	Barstow	Remove & Replace Boiler	H	100,000			100,000
6	07-223	70020	1	A&E/Fac. Mgmt.	235 Mt. View Ave.	Barstow	Electric service main switchgear replacement	I	100,000			100,000
7	07-225	70030	1	A&E/Fac. Mgmt.	301 E. Mountain View Ave.	Barstow	Reroof	R	250,000			250,000
8	07-224	70040	1	A&E/Fac. Mgmt.	303 E. Mountain View Ave.	Barstow	Reroof	R	80,000			80,000

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC

EXHIBIT B

2006-07 CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS ADMINISTERED BY ARCHITECTURE AND ENGINEERING
By Location

# Proj.	CIP Log #	Proj. #	Supv. Dist.	Department	Address	Location	Description	Project Type	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Total
First District (Cont'd)												
9	07-126		1	Airports	39500 National Trails Hwy	Daggett	Rejuvenate and repaint Runway 8-26, runway 4-22, and associated taxiways.	P			71,000	71,000
10	07-254		1	Airports	39500 National Trails Hwy	Daggett	Taxiway A & C electrical upgrades	I			669,375	669,375
11	07-255		1	Airports	39500 National Trails Hwy	Daggett	Taxiway B extension	P			1,535,793	1,535,793
12	07-278	70620	1	BOS	Various	First District	Various community development projects	C	300,000			300,000
13	07-151	70180	1	A&E/Fac. Mgmt.	1111 Bailey Ave.	Needles	Roof replacement - Library building, Building A & B	R	280,000			280,000
14	07-127		1	Airports	711 Airport Rd.	Needles	Rejuvenate and repaint Runways and associated taxiways.	P			71,000	71,000
15	07-128		1	Airports	78569 Hwy 62	Twentynine Palms	Rejuvenate and repaint runways 8-26, 17-35 and associated taxiways.	P			39,000	39,000
16	07-277	70560	1	BOS		Victorville	Improvements for YMCA	C	1,200,000			1,200,000
17	07-148	70420	1	Regional Parks	18000 Yates Rd.	Victorville	Mojave Narrows Playground restroom and shelter replacement	C	526,500			526,500
18	07-091	70430	1	Regional Parks	36600 Ghost Town Rd.	Yermo	Calico campground restroom replacement	C	1,670,000			1,670,000
18	**Total First District New Projects**								**9,225,250**	**0**	**3,436,626**	**12,661,876**
Second District												
1	07-093	70130	2	Regional Parks	24171 Lake Dr.	Crestline	Lake Gregory waterslide & splash pool rehabilitation	I	337,500			337,500
2	07-226h	70120	2	A&E/Fac. Mgmt.	24171 Lake Dr.	Crestline	Lake Gregory slurry/stripe parking lot	P	130,000			130,000
3	07-268 & -07-280	70565	2	Library		Crestline	County Library Construction Project-additional funding for existing project - will vacate leased location at 23555 Knapps Cutoff	C	2,000,000			2,000,000
4	07-259	70522	2	A&E/Fac. Mgmt.		Devore	Glen Helen - Automatic water system controls	I	200,000			200,000

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC

EXHIBIT B

2006-07 CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS ADMINISTERED BY ARCHITECTURE AND ENGINEERING
By Location

# Proj.	CIP Log #	Proj. #	Supv. Dist.	Department	Address	Location	Description	Project Type	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Total
Second District (Cont'd)												
5	07-226g	70140	2	A&E/Fac. Mgmt.	2555 Glen Helen Parkway	Devore	Amphitheatre slurry/stripe parking lot	P	90,000			90,000
6	07-297	70685	2	Regional Parks	2555 Glen Helen Pkwy	Devore	Parkway, landscape and trail improvements.	I	1,500,000			1,500,000
7	07-229	70150/ 70568	2	A&E/Fac. Mgmt.	Institution Road	Devore	Upgrade Institution Rd. to All-Weather	P	1,500,000			1,500,000
8	07-286	70646	2	BOS		Devore	Community playground	C	50,000			50,000
9	07-282	70637	2	BOS		Fontana	City Library & Resource Technology Ctr. Construction Project	C	333,000			333,000
10	07-285	70644	2	BOS		Fontana	Bulik Park Expansion Project	C	333,000			333,000
11	07-283	70640	2	BOS		Lytle Creek	County Library - Internet Services	I	10,000			10,000
12	07-287	70648	2	BOS		Lytle Creek	Community Center repairs project	DM	25,000			25,000
13	07-179	70190	2	A&E/Fac. Mgmt.	8303 N. Haven Ave.	Rancho Cuca.	FLJC Exterior FRP Panels	I	180,000			180,000
14	07-180	70200	2	A&E/Fac. Mgmt.	8303 N. Haven Ave.	Rancho Cuca.	Base Isolation Testing	I	80,000			80,000
15	07-228	70210	2	A&E/Fac. Mgmt.	8303 N. Haven Ave.	Rancho Cuca.	Parking Lot expansion	P	180,000			180,000
16	07-226d	70220	2	A&E/Fac. Mgmt.	8810 Hemlock	Rancho Cuca.	John Rains House	P	70,000			70,000
17	07-156	70230	2	A&E/Fac. Mgmt.	9500 Etiwanda Ave.	Rancho Cuca.	WVDC chiller #1 replacement	H	600,000			600,000
18	07-175	70240	2	A&E/Fac. Mgmt.	9500 Etiwanda Ave.	Rancho Cuca.	WVDC Emergency generator controls replacement	I	200,000			200,000
19	07-177	70250	2	A&E/Fac. Mgmt.	9500 Etiwanda Ave.	Rancho Cuca.	WVDC Retention Basin Vegetation and debris clearing	I	70,000			70,000
20	07-271	70570	2	A&E/Fac. Mgmt.	9500 Etiwanda Ave.	Rancho Cuca.	WVDC - replace additional chiller and controls	H	1,000,000			1,000,000
21	07-279	70625	2	BOS		Rancho Cuca.	Sheriff's Substation	C	1,500,000			1,500,000
22	07-284	70642	2	BOS		San Antonio	San Antonio Park Improvement project	C	663,000			663,000
23	07-281	70635	2	BOS		Upland	City Library Construction Project	C	337,000			337,000
23	**Total Second District New Projects**								**11,388,500**	**0**	**0**	**11,388,500**

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC

EXHIBIT B

2006-07 CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS ADMINISTERED BY ARCHITECTURE AND ENGINEERING
By Location

# Proj.	CIP Log #	Proj. #	Supv. Dist.	Department	Address	Location	Description	Project Type	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Total
Third District												
1	07-260	70524	3	A&E/Fac. Mgmt.	6527 Whitefeather Rd.	Joshua Tree	HVAC unit replacements (phase II)	H	500,000			500,000
2	07-269	70575	3	A&E/Fac. Mgmt.	6527 Whitefeather Rd.	Joshua Tree	Add Modular unit to relocate Sheriff Court Services, remodel space for DA	C	250,000			250,000
3	07-088	30390	3	Museum	2024 Orange Tree Ln.	Redlands	Museum Hall of Geological Wonders expansion	C	2,700,000			2,700,000
4	07-089	70665	3	Museum	2024 Orange Tree Ln.	Redlands	Refurbishment of Museum Admission and Lobby	C	65,000			65,000
5	07-182	70260	3	A&E/Fac. Mgmt.	2024 Orange Tree Ln.	Redlands	Museum Association buildings HVAC replacement	H	100,000			100,000
6	07-270	70578	3	A&E/Fac. Mgmt.	2024 Orange Tree	Redlands	Museum humidification	H	230,000			230,000
7	07-153	70270	3	A&E/Fac. Mgmt.	216 Brookside Ave.	Redlands	Roof replacement project	R	120,000			120,000
8	07-152	70290	3	A&E/Fac. Mgmt.	222 Brookside Ave.	Redlands	Roof replacement project	R	120,000			120,000
9	07-226a	70280	3	A&E/Fac. Mgmt.	222 Brookside Ave.	Redlands	Slurry/stripe parking lot	P	40,000			40,000
10	07-226e	70300	3	A&E/Fac. Mgmt.	26930 Barton Rd.	Redlands	Assistencia slurry/stripe parking lot.	P	30,000			30,000
11	07-289	70650	3	BOS		Running Springs	Library - additional funding for additional site planning for new site	PL	50,000			50,000
12	07-226f	70440	3	A&E/Fac. Mgmt.	32183 Kentucky	Yucaipa	Yucaipa Adobe slurry/stripe parking lot	P	40,000			40,000
12	**Total Third District New Projects**								**4,245,000**	**0**	**0**	**4,245,000**
Fourth District												
1	07-183b	70050	4	A&E/Fac. Mgmt.	13260 Central Ave.	Chino	Hydraulic Elevator Upgrade - Chino (1)	I	118,750			118,750
2	07-094	70580	4	Regional Parks	16700 S. Euclid Ave.	Chino	Prado campground shower renovation	DM	296,000			296,000
3	07-272	70584	4	Regional Parks	16700 S. Euclid Ave.	Chino	Prado - picnic shelter project	I	600,000			600,000
4	07-226b	70060	4	A&E/Fac. Mgmt.	17127 Pomona Rincon Rd.	Chino	Yorba Slaughter slurry/stripe parking lot	P	50,000			50,000
5	07-129		4	Airports	7000 Merrill Ave.	Chino	Rejuvenate and repaint Runway 8R-26L, associated taxiways and itinerant ramp.	P			466,375	466,375

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC

EXHIBIT B

2006-07 CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS ADMINISTERED BY ARCHITECTURE AND ENGINEERING
By Location

# Proj.	CIP Log #	Proj. #	Supv. Dist.	Department	Address	Location	Description	Project Type	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Total
Fourth District (Cont'd)												
6	07-132		4	Airports	7000 Merrill Ave.	Chino	Design new terminal building.	PL			200,000	200,000
7	07-249	70070	4	BOS	7000 Merrill Ave.	Chino	Rehab entrance	I	800,000			800,000
8	07-253		4	Airports	7000 Merrill Ave.	Chino	Taxiway J Extension	P			933,593	933,593
9	07-155	70526	4	Fac. Mgmt.	7000 Merrill Avenue	Chino	Lighting retrofit. Payback 2 1/2 years	I	800,000			800,000
10	07-306	70710	4	BOS		Chino	Chino Valley YMCA	C	250,000			250,000
11	07-290	70652	4	BOS		Chino Hills	Community Center	C	4,000,000			4,000,000
12	07-101	70582	4	Regional Parks	800 N. Archibald Ave.	Ontario	Cucamonga Guasti grading and park expansion	P	304,000			304,000
12	**Total Fourth District New Projects**								**7,218,750**	**0**	**1,599,968**	**8,818,718**
Fifth District												
1	07-292	70660	5	BOS		Bloomington/ Muscoy	Planning for hiking, bicycle and horse trails including establishment of green space and planting of trees	I	300,000			300,000
2	07-226c	70080	5	A&E/Fac. Mgmt.	2001 W. Agua Mansa	Colton	Agua Mansa slurry/stripe parking lot	P	60,000			60,000
3	07-183c	70160	5	A&E/Fac. Mgmt.	17780 & 17830 Arrow Route	Fontana	Hydraulic Elevator Upgrade (2)	I	237,500			237,500
4	07-230	70170	5	A&E/Fac. Mgmt.	17780 & 17830 Arrow Route	Fontana	Expand 17780 and relocate jury assembly from 17830 and modify 17830 for DA/PD (Court funding)	C	4,000,000		2,000,000	6,000,000
5	07-261	70520	5	A&E/Fac. Mgmt.	17780 & 17830 Arrow Route	Fontana	Remove/replace parking lot.	P	350,000			350,000
6	07-154	70310	5	A&E/Fac. Mgmt.	1771 Miro Way	Rialto	HVAC modernization, replace/upgrade system & controls	H	250,000			250,000
7	07-077	70320	5	Human Resources	157-175 W. 5th St.	San Bernardino	Install card reader/security access system.	HS	100,000			100,000
8	07-080	70330	5	Human Resources	157-175 W. 5th St.	San Bernardino	Remodel employee restrooms on 1st Floor	C	250,000			250,000
9	07-149	70340	5	A&E/Fac. Mgmt.	200 S. Lena Rd.	San Bernardino	Fire alarm enhancement project. FM building.	I	150,000			150,000

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC

EXHIBIT B

2006-07 CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS ADMINISTERED BY ARCHITECTURE AND ENGINEERING
By Location

# Proj.	CIP Log #	Proj. #	Supv. Dist.	Department	Address	Location	Description	Project Type	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Total
Fifth District (Cont'd)												
10	07-150	70350	5	A&E/Fac. Mgmt.	200 S. Lena Rd.	San Bernardino	Fire alarm enhancement project. Sheriff Scientific Investigation building.	I	150,000			150,000
11	07-222	70360	5	A&E/Fac. Mgmt.	210 N. Lena Rd.	San	Reroof, Building 1	R	70,000			70,000
12	07-010	70595	5	A&E/Fac. Mgmt.	222 W. Hospitality	San Bernardino	HVAC upgrade - 3rd floor	H	300,000			300,000
13	07-085	70500	5	Risk Management	222 W. Hospitality Lane	San Bernardino	Office Remodel - 3rd Floor	C		200,000		200,000
14	07-221	70370	5	A&E/Fac. Mgmt.	364 N. Mountain View	San Bernardino	Roof Repair	R	240,000			240,000
15	07-158	70532	5	A&E/Fac. Mgmt.	385 N. Arrowhead Ave.	San Bernardino	Additional funding for emergency generator	I	400,000			400,000
16	07-176	70380	5	A&E/Fac. Mgmt.	401 N. Arrowhead Ave.	San Bernardino	Central Courts North Annex repair and refurbish existing roof	R	70,000			70,000
17	07-273	70586	5	A&E/Fac. Mgmt.	655 E. 3rd St.	San Bernardino	Sheriff Admin./HVAC upgrades	H	1,050,000			1,050,000
18	07-264	70536	5	A&E/Fac. Mgmt.	670 E. Gilbert St.	San Bernardino	ISD Fuel Storage Tank	I	100,000			100,000
19	05-159	70400	5	Registrar of Voters	777 E. Rialto	San Bernardino	Remodel space	C	193,400			193,400
20	07-159	70390	5	A&E/Fac. Mgmt.	777 E. Rialto	San	HVAC equipment	H	2,200,000			2,200,000
21	07-231	70450	5	Agriculture	777 E. Rialto	San Bernardino	Recarpet	C		16,000		16,000
22	07-160	70410	5	A&E/Fac. Mgmt.	825 E. 3rd St.	San Bernardino	HVAC equipment replacement	H	1,980,000			1,980,000
23	07-012	70490	5	Probation	900 E. Gilbert St.	San Bernardino	CVJDAC renovation (Phase I of 4). Includes remodel of Unit 1 into max. security unit and addition of emergency generators, kitchen and laundry remodels.	C		5,200,000		5,200,000
24	07-263	70534	5	A&E/Fac. Mgmt.	Gilbert St.	San Bernardino	Campus improvements	I	200,000			200,000

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC

EXHIBIT B

2006-07 CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS ADMINISTERED BY ARCHITECTURE AND ENGINEERING
By Location

# Proj.	CIP Log #	Proj. #	Supv. Dist.	Department	Address	Location	Description	Project Type	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Total
Fifth District (Cont'd)												
25	07-262	70530	5	A&E/Fac. Mgmt.	SEC of 3rd and Arrowhead	San Bernardino	Pave City-owned site for 336 additional parking spaces.	P.	1,100,000			1,100,000
26	07-291	70655	5	BOS		San Bernardino	Muscoy Community Center	C	1,000,000			1,000,000
27	07-274	70590	5	Library		San Bernardino (Muscoy)	Library construction	C	1,000,000			1,000,000
27	**Total Fifth District New Projects**								**15,750,900**	**5,416,000**	**2,000,000**	**23,166,900**
100	**TOTAL NEW PROJECTS ADMINISTERED BY A&E**								**52,616,000**	**5,416,000**	**7,386,594**	**65,418,594**

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC

EXHIBIT C

2006-07 CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS
ADMINISTERED BY REGIONAL PARKS
(Various Funds)

# Proj.	Location	Address	Description	Proj. Type	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Total	Funding Source
Countywide									
1	Yucaipa	Wilson Creek Trail	Construct hiking/biking/equestrian trail	I			60,000	60,000	State Grant
2	Redlands	Santa Ana River Trail 4	Construct hiking/biking/equestrian trail	I			653,000	653,000	Federal Grant
2	**Total Countywide New Projects**				**0**	**0**	**713,000**	**713,000**	
First District									
1	Victorville	Mojave Narrows Reg. Park - 18000 Yates Rd.	Snack Bar & Restroom renovation	C			636,500	636,500	Prop 40
1	**Total First District New Projects**				**0**	**0**	**636,500**	**636,500**	
Second District					**0**	**0**	**0**	**0**	
Third District					**0**	**0**	**0**	**0**	
Fourth District					**0**	**0**	**0**	**0**	
Fifth District					**0**	**0**	**0**	**0**	
3	**TOTAL REGIONAL PARKS NEW PROJECTS**				**0**	**0**	**1,349,500**	**1,349,500**	

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maintenance., I-Infrastructure, L-Leases, HS-Health/Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC

EXHIBIT D

2006-07 CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS

ADMINISTERED BY DEPARTMENT OF PUBLIC WORKS (DPW) - TRANSPORTATION

(Various Funds)

# Proj.	Log #	Supv. Dist.	Department	Address	Location	Description	Project Type	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Total	Funding Source
Countywide								0	0	0	0	
First District												
1	07-190	1	DPW - Transportation	Kiowa Rd. between Van Dusen Rd N/Tussing Ranch Rd.	Apple Valley	Rehab.	I			940,094	940,094	Measure I
2		1	DPW - Transportation	Rock Springs Road @ Mojave River	Apple Valley	Repair railroad crossing w/BNSF RR	I		100,000		100,000	General Fund
3	07-195	1	DPW - Transportation	Phelan Road At Wilson Ranch Road	Phelan	Signal installation	I			250,000	250,000	Fee Plan
4		1	DPW - Transportation	Sheep Creek Road, north of Nielson Rd.	Phelan	Drainage improvements	I		600,000		600,000	General Fund
5	07-194	1	DPW - Transportation	Phelan Road, various locations	Phelan	Drainage improvements	I			193,000	193,000	Measure I
6	07-192	1	DPW - Transportation	Lone Pine Canyon Rd. .4M S, SR-138 N .05 M	Wrightwood	Rehabilitation and guardrail	I			275,000	275,000	Gas Tax
6	**Total First District New Projects**							**0**	**700,000**	**1,658,094**	**2,358,094**	
Second District												
1	07-198	2	DPW - Transportation	Cherry Ave. at San Bernardino Ave.	Fontana	Intersection improvement	I			310,000	310,000	RDA
2	07-201	2	DPW - Transportation	San Bernardino Ave. between Commerce Dr. E/Mulberry Ave.	Fontana	Widen roadway, design only	I			35,000	35,000	RDA
3		2	DPW - Transportation	Various	Fontana	Pass through funds to City of Fontana for SR2S Program	I		333,000		333,000	General Fund
3	**Total Second District New Projects**							**0**	**333,000**	**345,000**	**678,000**	
Third District												
1	07-210	3	DPW - Transportation	Colton Avenue between Opal Ave. and Wabash Ave.	Mentone	Widen, drain, pave	I			20,000	20,000	Measure I
2	07-212	3	DPW - Transportation	Nice Ave. at Wabash Ave.	Mentone	Drainage improvements	I			88,000	88,000	Gas Tax
2	**Total Third District New Projects**							**0**	**0**	**108,000**	**108,000**	

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansion s, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC

EXHIBIT D

2006-07 CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS

ADMINISTERED BY DEPARTMENT OF PUBLIC WORKS (DPW) - TRANSPORTATION

(Various Funds)

# Proj.	Log #	Supv. Dist.	Department	Address	Location	Description	Project Type	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Total	Funding Source
Fourth District												
1		4	DPW - Transportation	Various - TBD	Fourth District	4th District Road projects	I	0	100,000		100,000	General Fund
1	**Total Fourth District New Projects**							**0**	**100,000**	**0**	**100,000**	
Fifth District												
1		5	DPW - Transportation	Various - TBD	5th District	5th District Safe Routes to Schools Projects	I		2,500,000		2,500,000	General Fund
2		5	DPW - Transportation	State Street, Highland Ave. to Cajon Blvd.	Muscoy	Widen roadway	I		300,000		300,000	General Fund
2	**Total Fifth District New Projects**							**0**	**2,800,000**	**0**	**2,800,000**	
14	**TOTAL TRANSPORTATION NEW PROJECTS**							**0**	**3,933,000**	**2,111,094**	**6,044,094**	

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansion s, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC

EXHIBIT E

2006-07 CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS

ADMINISTERED BY DEPARTMENT OF PUBLIC WORKS (DPW) - SOLID WASTE MANAGEMENT

(Various Funds)

# Proj.	Log #	Supv. Dist.	Department	Address	Location	Description	Project Type	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Total	Funding Source
Countywide												
1	07-241	All	DPW - Solid Waste Mgmt.	Various	Countywide	Colton, Mid-Valley, San Timoteo LFGES Modification / Expansion (VFD & Wells)	I			325,000	325,000	EAL
2	07-243	All	DPW - Solid Waste Mgmt.	Various	Countywide	Installation of LFGES wells at various active sanitary landfills (Colton, Mid-Valley, San Timoteo, Victorville, Barstow and Landers)	I			200,000	200,000	EAL
2	**Total Countywide New Projects**							**0**	**0**	**525,000**	**525,000**	
First District												
1	07-240	1	DPW - Solid Waste Mgmt.	13401 Laguna Seca Dr.	Apple Valley	Apple Valley Construction of LFG Extraction/Treatment System	I			500,000	500,000	EAL
2	07-245	1	DPW - Solid Waste Mgmt.	37751 Lenwood Rd.	Hinkley	Lenwood-Hinkley Design/install groundwater monitoring wells - CAP	I			750,000	750,000	EAL
3	07-139	1	DPW - Solid Waste Mgmt.	Poniente Road	Newberry Springs	Final closure construction of an inactive landfill.	I			1,000,000	1,000,000	EAB
4	07-137	1	DPW - Solid Waste Mgmt.	10130 Buckwheat Rd.	Phelan	Final closure construction of an inactive landfill.	I			3,200,000	3,200,000	EAB
5	07-136	1	DPW - Solid Waste Mgmt.	7501 Pinto Mtn. Rd.	Twentynine Palms	Resurface entry road at 29 Palms Sanitary Landfill.	P			286,000	286,000	EAA -Operational Revenues
6	07-238	1	DPW - Solid Waste Mgmt.	NW of Stoddard Wells Rd.	Victorville	Victorville Phase 1A Liner Construction	I			3,200,000	3,200,000	EAB
7	07-239	1	DPW - Solid Waste Mgmt.	NW of Stoddard Wells Rd.	Victorville	Victorville Phase 1B Stage 1 Excavation & Liner Construction	I			2,000,000	2,000,000	EAB
8	07-138	1	DPW - Solid Waste Mgmt.	40950 Minneola	Yermo	Final closure construction of an inactive landfill.	I			1,200,000	1,200,000	EAB
8	**Total First District New Projects**							**0**	**0**	**12,136,000**	**12,136,000**	
Second District								**0**	**0**	**0**	**0**	
Third District												
1	07-140	3	DPW - Solid Waste Mgmt.	38550 Holcomb Valley Rd.	Big Bear City	Final closure construction of an inactive landfill.	I			2,600,000	2,600,000	EAB
2	07-235	3	DPW - Solid Waste Mgmt.	59200 Winter Rd.	Landers	Septic Pond #3 Construction	I			3,000,000	3,000,000	EAB

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC

EXHIBIT E

2006-07 CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS

ADMINISTERED BY DEPARTMENT OF PUBLIC WORKS (DPW) - SOLID WASTE MANAGEMENT

(Various Funds)

# Proj.	Log #	Supv. Dist.	Department	Address	Location	Description	Project Type	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Total	Funding Source
Third District (Cont'd)												
3	07-244	3	DPW - Solid Waste Mgmt.	59200 Winter Rd.	Landers	Design/install 2 groundwater quality monitoring wells	I			600,000	600,000	EAL
4	07-134	3	DPW - Solid Waste Mgmt.	31 Refuse Rd.	Redlands	Replace existing 50' truck scale at San Timoteo Landfill with a 70' truck scale.	I			75,000	75,000	EAA - Operational Revenues
5	07-236	3	DPW - Solid Waste Mgmt.	31 Refuse Rd.	Redlands	San Timoteo Detention Basin Construction	I			479,000	479,000	EAB
6	07-237	3	DPW - Solid Waste Mgmt.	31 Refuse Rd.	Redlands	San Timoteo Unit 2 Phase 3 Excavation/Liner Construction	I			7,000,000	7,000,000	EAB
7	07-247	3	DPW - Solid Waste Mgmt.	31 Refuse Rd.	Redlands	San Timoteo Unit 2 Installation of Horizontal LFG Wells	I			100,000	100,000	EAL
8	07-242	3	DPW - Solid Waste Mgmt.	29800 Heaps Peak Rd.	Running Springs	Heaps Peak LCRS - Construction of Treatment System	I			300,000	300,000	EAL
9	07-248	3	DPW - Solid Waste Mgmt.	33900 Oak Glen Rd.	Yucaipa	Yucaipa Construction of LFG Extraction/Treatment system - CAP	I			150,000	150,000	EAL
10	07-145	3	DPW - Solid Waste Mgmt.	Yucaipa Disposal Site	Yucaipa	Design and construction of a groundwater extraction and treatment system.	I			750,000	750,000	EAL - Sale of property located N. of Milliken Landfill - 100%
10	**Total Third District New Projects**							**0**	**0**	**15,054,000**	**15,054,000**	
Fourth District								**0**	**0**	**0**	**0**	
Fifth District												
1	07-135	5	DPW - Solid Waste Mgmt.	850 Tropica Rancho Rd.	Colton	Resurface entry road at Colton Sanitary Landfill.	P			99,000	99,000	EAA - Operational Revenues
2	07-143	5	DPW - Solid Waste Mgmt.	850 Tropica Rancho Rd.	Colton	Construction of a Subtitle D Double Composite Liner.	I			1,500,000	1,500,000	EAB - Sale of property located N. of Milliken Landfill - 100%
3	07-141	5	DPW - Solid Waste Mgmt.	2340 Alder Ave.	Rialto	Construction of a Subtitle D Double Composite Liner.	I			5,000,000	5,000,000	EAB -Sale of property located N. of Milliken Landfill - 100%
4	07-246	5	DPW - Solid Waste Mgmt.	30 Bohnert Ave.	Rialto	Mid-Valley Unit 3 Installation of Horizontal LFG Wells	I			125,000	125,000	EAL
5	07-144	5	DPW - Solid Waste Mgmt.	Mid-Valley Sanitary Landfill	Rialto	Installation of groundwater monitoring wells.	I			500,000	500,000	EAL - Sale of property located N. of Milliken Landfill - 100%
5	**Total Fifth District New Projects**							**0**	**0**	**7,224,000**	**7,224,000**	
25	**TOTAL SOLID WASTE MANAGEMENT NEW PROJECTS**							**0**	**0**	**34,939,000**	**34,939,000**	

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC

EXHIBIT F

2006-07 CARRYOVER PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
By Funding Source (Funds CJV and CJS)

# Proj.	CIP Log #	Proj. #	Sup. Dist.	Department	Location	Address	Description	Total Budget	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Contributions to Other Agencies Carryover Projects (Fund CJV - Object 3305)													
First District													
0	**Total First District Carryover Projects (CJV-3305)**							**0**	**0**	**0**	**0**	**0**	
Second District													
1	06-181	60630	2	BOS	Crestline	607 Forest Shade	Boys & Girls Club improvements	25,000	25,000			25,000	General Fund
2	05-118	50695	2	BOS	Crestline	Various Locations	Crestline Historic column repairs	25,000	25,000			25,000	General Fund
3	05-125	50620	2	BOS	Devore	Various	Equestrian Trails	220,000	220,000			220,000	General Fund
4	05-119	50700	2	BOS	Devore	Various Locations	Devore Community and neighborhood watch signs	25,000	25,000			25,000	General Fund
5	05-127	50790	2	BOS	Fontana	8437 Sierra Ave.	Fontana Library	300,000	300,000			300,000	General Fund
6	05-128	50795	2	BOS	Fontana	Various Locations	Fontana Rails to Trails	300,000	300,000			300,000	General Fund
7	05-126	50815	2	BOS	Rancho Cuca.	15505 Cultural Center Dr.	Rancho Cucamonga Library	500,000	500,000			500,000	General Fund
8	06-179	60620	2	BOS	Upland	1325 San Bernardino Rd.	YMCA Aquatic Center	1,000,000	1,000,000			1,000,000	General Fund
9	05-124	50615	1	Board of Supervisors (BOS)	Upland	Various Locations	San Antonio Heights - Horse & Pedestrian Trails	150,000	150,000			150,000	General Fund
9	**Total Second District Carryover Projects (CJV-3305)**							**2,545,000**	**2,545,000**	**0**	**0**	**2,545,000**	
Third District													
1	06-186	60647	3	BOS	Highland	E/S Central Ave.	Funding for Library	1,500,000	1,500,000			1,500,000	General Fund
1	**Total Third District Carryover Projects (CJV-3305)**							**1,500,000**	**1,500,000**	**0**	**0**	**1,500,000**	
Fourth District													
1	06-140	60460	4	BOS	Chino	5472 Park Ave.	Chino High School track replacement	375,000	375,000			375,000	General Fund
2	06-138	60440	4	BOS	Montclair	4351 Kingsley	Sunset park Improvements	175,000	175,000			175,000	General Fund
3	06-135	60410	4	BOS	Montclair	5201 Benito St.	Alma Hoffman Park Improvements	227,500	227,500			227,500	General Fund

EXHIBIT F

2006-07 CARRYOVER PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
By Funding Source (Funds CJV and CJS)

# Proj.	CIP Log #	Proj. #	Sup. Dist.	Department	Location	Address	Description	Total Budget	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Fourth District (Cont'd)													
4	06-205	60685	4	BOS	Ontario	1245 N. Euclid Ave.	Gardner Springs Auditorium improvements	100,000	100,000			100,000	General Fund
4	**Fourth District Carryover Projects (CJV-3305)**							**877,500**	**877,500**	**0**	**0**	**877,500**	
Fifth District													
1	06-172	60595	5	BOS	Colton	955 W. Laurel	Davis Park - Park Improvements	500,000	500,000			500,000	General Fund
2	06-168	60580	5	BOS	Fontana	NWC of Miller & Locust	Fernandez Park development & land acquisition	750,000	750,000			750,000	General Fund
3	06-171	60590	5	BOS	Rialto	1485 N. Ayala	Eaves Park - lighting for soccer fields	900,000	900,000			900,000	General Fund
4	06-183	60640	5	BOS	San Bernardino	728 E. 21st	Perris Hills Senior Center 2,500 sq.ft. expansion	550,000	550,000			550,000	General Fund
5	06-174 06-175 06-176	60605	5	BOS	San Bernardino	Various Locations	Lytle Creek, Perris Hill and Wildwood City Parks - demo wading pools and construction of new water play equipment	400,000	400,000			400,000	General Fund
5	**Total Fifth District Carryover Projects (CJV-3305)**							**3,100,000**	**3,100,000**	**0**	**0**	**3,100,000**	
19	**Total Contributions to Other Agencies Carryover Projects (CJV-3305)**							**8,022,500**	**8,022,500**	**0**	**0**	**8,022,500**	
Structures and Improvements to Structures Carryover Projects (Fund CJV - Object 4030)													
Countywide													
1		20705	All	Fac. Mgmt.	Countywide	Various	Paint and carpet - various buildings	740,000	16,818			16,818	General Fund
2	04-175a h, m,n,p	50100	All	Architecture & Engineering (A&E)/Fac. Mgmt.	Countywide	Various	Valley parking lot pavement mgmt program	175,150	34,023			34,023	General Fund
3	06-093	60000	All	A&E/Fac. Mgmt.	Countywide	Various	Minor FM CIP	400,000	69,120			69,120	General Fund
4	06-094	60010	All	A&E/Fac. Mgmt.	Countywide	Various	ADA Improvements/ various sites	450,000	329,709			329,709	General Fund

EXHIBIT F

2006-07 CARRYOVER PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
By Funding Source (Funds CJV and CJS)

# Proj.	CIP Log #	Proj. #	Sup. Dist.	Department	Location	Address	Description	Total Budget	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Countywide (Cont'd)													
5	06-116	60020	All	A&E/Fac. Mgmt.	Countywide	Various	Minor CIP, flooring and painting lobbies/exteriors	100,000	100,000			100,000	General Fund
6	06-119	60390	All	CDH	Countywide	Various	Community Development Block Grant (CDBG) projects	350,000			259,049	259,049	CDBG
7		90680	All	Various	Countywide	Various	Site assessment and remediation	1,275,160	256,302			256,302	General Fund
8			All	Various	Countywide	Various	Adjustments in process	535,000	40,000	475,000	18,141	533,141	General Fund
9		60510	All	A&E/Fac. Mgmt.	Countywide	Various	Savings from Completed General Fund projects	613,531	21,094			21,094	General Fund
9	**Total Countywide Carryover Projects (CJV-4030)**							**4,638,841**	**867,066**	**475,000**	**277,190**	**1,619,256**	
First District													
1	05-158	50880	1	Sheriff	Adelanto	9330-9348 Commerce Rd.	Adelanto Jail rehab	31,307,989	246,477			246,477	General Fund/ Prop 172/ Sheriff
2	06-213	60750	1	Probation	Apple Valley	21101 Dale Evans Pkwy	HDCDAC parking lot fencing	185,000	40,000	145,000		185,000	Probation/ General Fund
3	04-072	50310	1	Fleet Mgmt.	Barstow	29802 Hwy 58	Barstow Fleet Mgmt install above ground fuel tanks	150,000		117,394		117,394	Fleet Mgmt
4	04-074	50330	1	Fleet Mgmt.	Barstow	29802 Hwy 58	Barstow Fleet Mgmt remove underground fuel tanks	25,000		23,681		23,681	Fleet Mgmt
5	06-212	60760	1	Probation	Barstow	301 E. Mtn. View	Paint and carpet	40,000		40,000		40,000	Probation
6	04-187j	50525	1	CDH	Barstow	Lenwood/ Grandview	Jasper Park Restroom/Kitchen Improvements	10,000			10,000	10,000	CDBG
7	60-195	60520	1	Public Health	Barstow		Senior Daycare Facility Improvements	55,869			0	0	CDBG

EXHIBIT F

2006-07 CARRYOVER PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
By Funding Source (Funds CJV and CJS)

# Proj.	CIP Log #	Proj. #	Sup. Dist.	Department	Location	Address	Description	Total Budget	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
First District (Cont'd)													
8	06-001	60060	1	Sheriff	Earp	Parker Dam Rock House, Parker Dam Rd N, across the street from Fire Station #1	Lease 3 acres of land at no cost & build a resident compound to relocate the Parker Dam Sheriff Station	580,000	580,000			580,000	General Fund
9	06-126	60040	1	A&E/Fac. Mgmt.	Needles	1111 E. Bailey	Remodel County and City owned bldgs.	550,000	546,087			546,087	General Fund
10	04-093	50290	1	Regional Parks	Needles	Park Moabi Rd. @ I-40	Moabi Reg Pk construct domestic water well	285,000	55,269			55,269	General Fund
11	03-151	30050	1	Regional Parks	Victorville	18000 Yates Rd.	Mojave Narrows Reg Pk weir meter	814,379		68,109		68,109	Regional Parks
12	04-095	40070	1	Regional Parks	Victorville	18000 Yates Rd.	Mojave Narrows Reg Pk design horsehoe lake rehab	20,000	7,350			7,350	General Fund
13	05-097	50732	1	Regional Parks	Victorville	18000 Yates Rd.	Mojave Narrows roads paving	350,000	28,133			28,133	General Fund
14	05-098	50734	1	Regional Parks	Victorville	18000 Yates Rd.	Mojave Narrows interpretive center	400,000	361,134			361,134	General Fund
15	05-099	50736	1	Regional Parks	Victorville	18000 Yates Rd.	Mojave Narrows front entry/iron ranger	667,480	667,480			667,480	General Fund
16	05-100	50738	1	Regional Parks	Victorville	18000 Yates Rd.	Mojave Narrows playground renovation	780,316	4,371			4,371	General Fund
17	04-094	40060	1	Regional Parks	Victorville	18000 Yates Rd.	Mojave Narrows Reg Pk design park flood control	47,000	20,000	27,000		47,000	General Fund / Flood Control
18	05-101	50744	1	Regional Parks	Yermo	36600 Ghost Town	Yermo Calico Pk roads	280,500	5,249			5,249	General Fund
19	(CJV-4030)	50746	1	Regional Parks	Yermo	36600 Ghost Town	Yermo Calico Pk playground	150,000	149,410			149,410	General Fund
19	**Total First District Carryover Projects (CJV-4030)**							**36,698,533**	**2,710,960**	**421,184**	**10,000**	**3,142,144**	

EXHIBIT F

2006-07 CARRYOVER PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
By Funding Source (Funds CJV and CJS)

# Proj.	CIP Log #	Proj. #	Sup. Dist.	Department	Location	Address	Description	Total Budget	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Second District													
1	06-119g	50925	2	CDH	Crestline	23460 Crest Forest Dr.	Crest Services Family remodel	75,000			40,208	40,208	CDBG
2	05-103	50748	2	Regional Parks	Crestline	24171 Lake Dr.	Lake Gregory San Moritz Lodge repairs	750,000	732,968			732,968	General Fund
3	05-104	50750	2	Regional Parks	Crestline	24171 Lake Dr.	Lake Gregory water slide	450,000	431,749			431,749	General Fund
4	05-106	50754	2	Regional Parks	Crestline	24171 Lake Dr.	Lake Gregory Skate board park	650,000	1,127,890			1,127,890	General Fund
5	05-170	50870	2	A&E/Fac. Mgmt.	Crestline	24171 Lake Dr.	Lake Gregory Senior Center water damage repairs	85,560	70		8,668	8,738	Risk Management/ General Fund
6		10470	2	Regional Parks	Crestline	24171 Lake Dr.	Lake Gregory dam valve replacement	180,000	101,086			101,086	General Fund
7	06-169	60585	2	BOS	Crestline	24171 Lake Dr.	Lake Gregory Reg. Pk. - paving of parking lot	175,000	175,000			175,000	General Fund
8	07-268	60645	2	Library	Crestline		Crestline Library Design	620,000	595,200			595,200	General Fund
9	04-168	50370	2	Sheriff	Devore	18000 Institution Rd.	GHRC water main addtion	228,120	-45,000		0	-45,000	Inmate Welfare/ General Fund
10	06-150	50945	2	Sheriff	Devore	18000 Institution Rd.	Glen Helen Women's Modular Classroom	626,931			118,422	118,422	Sheriff
11	04-167	50360	2	Sheriff	Devore	18000 Institution Rd.	GHRC kitchen/restroom addition	668,995			-3,962	-3,962	Inmate Welfare
12	06-162	60650	2	Sheriff	Devore	18000 Institution Rd.	Sheriff's Training Center Physical Training Field	493,322			105,176	105,176	State Grant
13	06-150	70720	2	Sheriff	Devore	18000 Institution Rd.	GHRC Women's Modular Classrooms	626,931			626,931	626,931	General Fund
14	06-131	60100	2	A&E/Fac. Mgmt.	Devore	18000 Institution Rd.	Roof Repairs - Various bldgs.	153,500	20,341			20,341	General Fund

EXHIBIT F

2006-07 CARRYOVER PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
By Funding Source (Funds CJV and CJS)

# Proj.	CIP Log #	Proj. #	Sup. Dist.	Department	Location	Address	Description	Total Budget	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Second District (Cont'd)													
15	02-082	30440	2	Sheriff	Devore	18000 Institution Rd.	GHRC Minimum Security dorm	246,813			261,891	261,891	Inmate Welfare
16	03-045	30445	2	Sheriff	Devore	18000 Institution Rd.	GHRC Security system master plan	75,000			72,161	72,161	Inmate Welfare
17	06-100	60080	2	A&E/Fac. Mgmt.	Devore	18958 Institution Rd.	EVOC - Repair Roof	81,500	4,517			4,517	General Fund
18	05-169	50910	2	Public Health	Devore	19777 Shelter Way	Animal Shelter safety/security additions	322,750	3,061	0		3,061	Public Health/ General Fund
19	03-251	30280	2	A&E/Fac. Mgmt.	Devore	2555 Glen Helen Pkwy	Glen Helen water systems improvements Phase II	2,140,690	-1,459			-1,459	General Fund
20	04-194	40100	2	A&E/Fac. Mgmt.	Devore	2555 Glen Helen Pkwy	Glen Helen water system Phase III	1,422,481	153,415			153,415	General Fund
21	06-173	60600	2	BOS	Devore	2555 Glen Helen Pkwy	Glen Helen Reg. Pk. - retrofit VIP restrooms at the Pavilion	575,000	61,943			61,943	General Fund
22	06-207	60730	2	Regional Parks	Devore	2555 Glen Helen Pkwy	Park improvements	2,444,400	2,264,602			2,264,602	General Fund
23	06-097	60070	2	A&E/Fac. Mgmt.	Devore	Glen Helen	Emergency generator for water system	250,000	91,063			91,063	General Fund
24	02-041	40710	2	Courts	Rancho Cuca.	8303 N. Haven Ave.	WVLJC Family Court Services move	199,790			3,064	3,064	Courts
25	05-123	50785	2	A&E/Fac. Mgmt.	Rancho Cuca.	8303 N. Haven Ave.	Rancho Law & Justice Center building exterior renovation	300,000	13,884			13,884	General Fund
26	05-082	50650	2	A&E/Fac. Mgmt.	Rancho Cuca.	8810 Hemlock	Rains House Museum reroof	220,020	75,037			75,037	General Fund
27	03-069	40520	2	Probation	Rancho Cuca.	9487 Etiwanda Ave.	WV Juv Det Ctr control panel installation	397,591		216,255		216,255	Probation

EXHIBIT F

2006-07 CARRYOVER PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
By Funding Source (Funds CJV and CJS)

# Proj.	CIP Log #	Proj. #	Sup. Dist.	Department	Location	Address	Description	Total Budget	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Second District (Cont'd)													
28	05-086	50660	2	A&E/Fac. Mgmt.	Rancho Cuca.	9500 Etiwanda Ave.	WVDC security and fire system	2,115,000	1,419,543		115,000	1,534,543	General Fund/ Inmate Welfare Fund
29	06-153	60710	2	Sheriff	Rancho Cuca.	9500 N. Etiwanda Ave.	WVDC security cameras	115,000			115,000	115,000	Inmate Welfare
30	06-123	60090	2	A&E/Fac. Mgmt.	Rancho Cuca.	8303 N. Haven Ave	Remodel portion of cafeteria space (8,457sf) for DA/PD Juvenile functions (5,185sf) to move departments from leased space (save $95,400) in annual lease costs, 4.8 year payback	940,000	826,051			826,051	General Fund
31	06-211a	70610	2	Courts	Rancho Cuca.	8303 N. Haven Ave.	Superior Court Data Room HVAC	0			13,787	13,787	Courts
32	05-062	50560	2	Probation	Rancho Cuca.	9378 Etiwanda Ave.	West Valley Juv. Det. Ctr. Video Security	1,025,000	999,156			999,156	General Fund
33		60314	2	Probation	Rancho Cuca.	9487 Etiwanda Ave.	West Valley Juv. Det. Ctr.	16,470,165			0	0	Grant
34	06-214	60800	2	Sheriff	San Antonio Heights	TBD	New sub-station	450,000	450,000			450,000	Probation
34	**Total Second District Carryover Projects (CJV-4030)**							**35,574,559**	**9,500,117**	**216,255**	**1,476,346**	**11,192,718**	
Third District													
1	05-036	50545	3	Library	Big Bear	41930 Garstin Dr.	Big Bear Library Roof & Building Repairs	409,400	55,356		28,762	84,118	Library/General Fund
2	06-109f	60130	3	A&E/Fac. Mgmt.	Big Bear	41930 Garstin Dr.	Pavement Management	24,000	22,691			22,691	General Fund
3	06-026b	60110	3	A&E/Fac. Mgmt.	Big Bear	477 Summit Blvd.	Divert melting snow from Bldg entries	60,000	53,525			53,525	General Fund
4	06-109i	60120	3	A&E/Fac. Mgmt.	Big Bear	477 Summit Blvd.	Pavement Management	35,000	32,217			32,217	General Fund

EXHIBIT F

2006-07 CARRYOVER PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
By Funding Source (Funds CJV and CJS)

# Proj.	CIP Log #	Proj. #	Sup. Dist.	Department	Location	Address	Description	Total Budget	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Third District (Cont'd)													
5	03-060 & 05-173	40620	3	Probation	Big Bear		Camp Heartbar electrical upgrade/emergency generator	312,500		305,386		305,386	Probation
6	06-109a	60140	3	A&E/Fac. Mgmt.	Highland	27167 Highland Ave.	Pavement Management	6,000	6,000			6,000	General Fund
7	06-178	60615	3	BOS	Joshua Tree	6527 Whitefeather Rd.	Expand parking lot, add lighting, 29 Palms Hwy improvements & access & fencing for Sheriff	585,000	518,388			518,388	General Fund
8	06-201	20455	3	A&E/Fac. Mgmt.	Joshua Tree	6527 Whitefeather Rd.	Morongo bus stop shelter	144,430			119,408	119,408	CDBG
9	04-187f	40560	3	CDH	Mentone	Opal Ave./Mentone Blvd.	Mentone Senior Ctr reading room	3,682,000			3,326,640	3,326,640	Library/CDBG
10	06-086	60200	3	Museums	Redlands	2024 Orange Tree Ln.	Partial re-roof related to HVAC replacement	50,000	50,000			50,000	General Fund
11		30390	3	Museums	Redlands	2024 Orange Tree Ln.	Design Hall of Palentology	811,556			207	207	CDBG/Federal Grant
12	04-105e	50060	3	A&E/Fac. Mgmt.	Redlands	2024 Orange Tree Ln.	Redlands Museum roof repairs	30,060	1,550			1,550	General Fund
13		30620	3	District Attorney	Redlands	216 Brookside Ave.	DA Offices remodel	150,000	150,000			150,000	General Fund
14	06-125	60150	3	A&E/Fac. Mgmt.	Redlands	222 Brookside Ave.	Rehabilitate bldg for Public Guardian	926,900	36,069			36,069	General Fund
15	04-187C	20815	3	CDH	Running Springs	13960 Commercial Dr.	Running Springs downtown revitalization	449,300			32,813	32,813	CDBG
16	05-178	50826	3	County Fire	Running Springs	2607 Park Dr.	Fire Hazard Abatement modular office	1,082,656			243,816	243,816	Federal Grant
17	06-026a	60160	3	A&E/Fac. Mgmt.	Twin Peaks	26010 State Hwy 189	Divert melting snow from Bldg entries	120,000	103,861			103,861	General Fund

EXHIBIT F

2006-07 CARRYOVER PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
By Funding Source (Funds CJV and CJS)

# Proj.	CIP Log #	Proj. #	Sup. Dist.	Department	Location	Address	Description	Total Budget	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Third District (Cont'd)													
18	06-048	60170	3	A&E/Fac. Mgmt.	Twin Peaks	26010 State Hwy 189	Repair/replace broken parking lot lights	90,600	15,928			15,928	General Fund
19	06-109h	60190	3	A&E/Fac. Mgmt.	Yucaipa	12040 5th St.	Library Pavement Management	12,000	1,322			1,322	General Fund
20	05-110	50762	3	Regional Parks	Yucaipa	33900 Oak Glen Rd.	Yucaipa Reg Pk roads	50,000	49,980			49,980	General Fund
21	06-075	60210	3	Regional Parks	Yucaipa	33900 Oak Glen Rd.	Yucaipa Reg Pk Parking lot and roadway rehabilitation	415,000	415,000			415,000	General Fund
22	06-109c	60180	3	A&E/Fac. Mgmt.	Yucaipa	34282 Yucaipa Blvd.	Sheriff Pavement Management	23,000	2,803			2,803	General Fund
22	**Total Third District Carryover Projects (CJV-4030)**							**9,469,402**	**1,514,690**	**305,386**	**3,751,646**	**5,571,722**	
Fourth District													
1	05-117	50820	4	A&E/Fac. Mgmt.	Chino	16700 S. Euclid Ave.	Prado Pk roads	1,000,000	137,973			137,973	General Fund
2	03-130	30300	4	Regional Parks	Ontario	800 N. Archibald Ave.	Guasti Reg Park pool filtration system	470,000	135,657			135,657	General Fund
3	05-113	50768	4	Regional Parks	Ontario	800 N. Archibald Ave.	Cucamonga-Guasti restrooms	450,000	-375,502			-375,502	General Fund
4	05-115	50772	4	Regional Parks	Ontario	800 N. Archibald Ave.	Cucamonga-Guasti perimeter landcape	300,000	10,520			10,520	General Fund
4	**Total Fourth District Carryover Projects (CJV-4030)**							**2,220,000**	**-91,352**	**0**	**0**	**-91,352**	
Fifth District													
1		20465	5	A&E/Fac. Mgmt.	Bloomington	18313 Valley Blvd.	Bloomington Ayala Park Improvements	302,000			40,888	40,888	CDBG
2	06-159	60660	2	Arrowhead Regional Medical Center (ARMC)	Colton	400 N. Pepper Ave.	ARMC Terrazzo floor repair	2,000,000		1,993,618		1,993,618	Lawsuit settlement funds
3	06-194	60700	2	ARMC	Colton	400 N. Pepper Ave.	ARMC improvements to heliport parking lot	195,000		171,806		171,806	ARMC
4	04-018	40240	5	ARMC	Colton	400 N. Pepper Ave.	Convert Behavioral Health beds to medical beds	1,080,000			1,079,117	1,079,117	ARMC

EXHIBIT F

2006-07 CARRYOVER PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
By Funding Source (Funds CJV and CJS)

# Proj.	CIP Log #	Proj. #	Sup. Dist.	Department	Location	Address	Description	Total Budget	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Fifth District (Cont'd)													
5	04-171 & 06-160	50390	5	ARMC	Colton	400 N. Pepper Ave.	Colton ARMC parking lot expansion	662,500			43,847	43,847	ARMC
6	03-079	50395	5	ARMC	Colton	400 N. Pepper Ave.	Colton ARMC parking lot pavement mgmt	150,000			150,000	150,000	ARMC
7	06-219	60740	5	ARMC	Colton	400 N. Pepper Ave.	6th Fl. Med-Surg Remodel	30,000,000		29,967,556		29,967,556	ARMC
8	06-130	60350	5	A&E/Fac. Mgmt.	Fontana	17780 Arrow Hwy	Roof Repairs	120,000	49,866			49,866	General Fund
9	06-129	60340	5	A&E/Fac. Mgmt.	Fontana	17830 Arrow Hwy	Roof Repairs	163,000	14,496			14,496	General Fund
10	06-165	60570	5	Fire Department	Rialto	1743 Miro Way	1,560 sq. ft. Modular building expansion	300,000	261,231			261,231	General Fund
11	06-128	60330	5	A&E/Fac. Mgmt.	Rialto	1771 Miro Way	Roof Repairs	70,000	70,000			70,000	General Fund
12	06-109b	60270	5	A&E/Fac. Mgmt.	San Bernardino	104 W. 4th St	Library Admin Pavement Management	12,000	12,000			12,000	General Fund
13	03-55	50950	5	ARMC	San Bernardino	1543 W. 8th St.	West Side Family Health Center Remodel	630,000			630,000	630,000	ARMC
14	05-078	50630	5	Facilities Mgmt	San Bernardino	157-175 W. 5th St.	Civic Center Bldg HVAC Replacement	1,900,000	1,728,635			1,728,635	General Fund
15	04-105f	50070	5	A&E/Fac. Mgmt.	San Bernardino	157-175 W. 5th St.	CCB roof repairs	193,201	939			939	General Fund
16	05-083	50655	5	A&E/Fac. Mgmt.	San Bernardino	157-175 W. 5th St.	CCB elevator retrofit	1,140,000	148,591			148,591	General Fund
17	06-095	60220	5	A&E/Fac. Mgmt.	San Bernardino	157-175 W. 5th St.	CCB - Upgrade Fire safety system (Phase I)	250,000	225,679			225,679	General Fund
18	04-107 & 05-156	50580	5	County Administrative Office (CAO)	San Bernardino	172 W. 3rd St.	Old Hall of Records 1st Floor Restrooms & Entrance Ramp, ADA Improvement Project	203,000	11,091			11,091	General Fund

EXHIBIT F

2006-07 CARRYOVER PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
By Funding Source (Funds CJV and CJS)

# Proj.	CIP Log #	Proj. #	Sup. Dist.	Department	Location	Address	Description	Total Budget	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Fifth District (Cont'd)													
19	06-012	60260	5	A&E/Fac. Mgmt.	San Bernardino	172 W. 3rd St.	Repair Roof	290,000	108,713			108,713	General Fund
20	06-124	60300	5	A&E/Fac. Mgmt.	San Bernardino	172 W. 3rd St.	Remove & Replace paving on street & install sidewalks to bldg	250,000	250,000			250,000	General Fund
21	04-129	40260	5	A&E/Fac. Mgmt.	San Bernardino	172 W. 3rd St.	Upgrade fire alarm system	360,000	173,605			173,605	General Fund
22	05-089	50670	5	A&E/Fac. Mgmt.	San Bernardino	172 W. 3rd St.	Old Hall of Records electrical power modernization	630,000	567,218			567,218	General Fund
23	06-166	60575	5	Assessor	San Bernardino	172 W. 3rd St.	3rd, 4th and 5th floor remodel	1,600,000	1,597,870			1,597,870	General Fund
24	06-167	60576	5	Treasurer-Tax Collector	San Bernardino	172 W. 3rd St.	Basement HVAC and remodel	700,000	290,086			290,086	General Fund
25	04-159	50090	5	Sheriff-Coroner	San Bernardino	175 S. Lena Rd.	Sheriff Coroner morgue expansion	2,787,000	2,548,157	227,900		2,776,057	General Fund
26	04-161	50350	5	Sheriff-Coroner	San Bernardino	175 S. Lena Rd.	Sheriff/Coroner storage expansion	53,000			52,249	52,249	Sheriff
27	05-172	50890	5	Probation	San Bernardino	175 W. 5th St.	Probation Admin paint and recarpet	376,200			365,276	365,276	Probation
28	05-081	50645	5	A&E/Fac. Mgmt.	San Bernardino	200 S. Lena Rd.	Sheriff SID reroof	170,060	7,360			7,360	General Fund
29	06-151	60720	5	Public Works	San Bernardino	210 N. Lena Rd.	Trailer replacement	435,000			435,000	435,000	Flood Control
30	06-092	60380	5	Auditor/ Controller-Recorder (ACR)	San Bernardino	222 W. Hospitality Ln.	Upgrade interconnected parking lot lights & trim trees, Department Budget 100%	25,000		25,000		25,000	Auditor/Controller-Recorder
31	03-084	30141	5	ACR	San Bernardino	222 W. Hospitality Ln.	Remodel 4th floor	1,150,685		334,255		334,255	Auditor
32	04-006	40220	5	ACR	San Bernardino	222 W. Hospitality Ln.	Remodel 1st floor	710,127		149,245		149,245	Auditor/ Controller Recorder
33	05-143	50730	5	ACR	San Bernardino	222 W. Hospitality Ln.	ACR data center electrical	34,500			19,088	19,088	Auditor/Controller-Recorder

EXHIBIT F

2006-07 CARRYOVER PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
By Funding Source (Funds CJV and CJS)

# Proj.	CIP Log #	Proj. #	Sup. Dist.	Department	Location	Address	Description	Total Budget	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Fifth District (Cont'd)													
34	05-157	40390	5	CAO	San Bernardino	303 W. 3rd St.	303 Building improvements	23,666,998	815,066		7,206,334	8,021,400	General Fund/Courthouse Project
35	06-098	60240	5	A&E/Fac. Mgmt.	San Bernardino	340 N. Mt. View Ave.	Repair Roof	170,000	170,000			170,000	General Fund
36	03-088	10830	5	A&E/Fac. Mgmt.	San Bernardino	351 N. Arrowhead Ave.	Central Courthouse Sesimic Retrofit/Remodel	40,893,948	-1,638,455	6,800,000	30,570,993	35,732,538	FEMA/Courts/ State Grant
37	04-130	40270	5	A&E/Fac. Mgmt.	San Bernardino	351 N. Mt. View Ave.	Upgrade fire alarm system	120,000	61,895			61,895	General Fund
38		90780	5	Public Health	San Bernardino	351 N. Mt. View Ave.	Public Health remodel	390,000		176,075		176,075	Public Health
39	05-080	50640	5	Facilities Mgmt	San Bernardino	385 N. Arrowhead Ave.	Re-roof County Government Center	770,000	313,412			313,412	General Fund
40	06-133	60370	5	A&E/Fac. Mgmt.	San Bernardino	385 N. Arrowhead Ave.	Install additional Chiller in Mechanical Plant	100,000	100,000			100,000	General Fund
41	05-166, 05-185 & 06-149	50955	5	CAO/BOS/ County Counsel	San Bernardino	385 N. Arrowhead Ave.	Additional Funding for 4th & 5th Floor remodel & ceiling tiles	2,305,881	2,212,060			2,212,060	General Fund
42	05-136	50860	5	CAO	San Bernardino	385 N. Arrowhead Ave.	County Government Center cafeteria remodel	940,000	711,162			711,162	General Fund
43	06-132	60360	5	A&E/Fac. Mgmt.	San Bernardino	385 N. Arrowhead Ave.	Weatherization: Remove & Replace patios, recaulk	330,000	328,778			328,778	General Fund
44	07-262	70530	5	A&E/Fac. Mgmt.	San Bernardino	3rd and Arrowhead	Parking lot	0	-72,000			-72,000	General Fund
45	03-184	30150	5	Sheriff	San Bernardino	630 E. Rialto Ave.	CDC remove/replace HVAC Phase II & III	1,300,000	162,286			162,286	General Fund
46	06-109e	60290	5	A&E/Fac. Mgmt.	San Bernardino	630 E. Rialto Ave.	CDC Pavement Management	59,000	59,000			59,000	General Fund

EXHIBIT F

2006-07 CARRYOVER PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
By Funding Source (Funds CJV and CJS)

# Proj.	CIP Log #	Proj. #	Sup. Dist.	Department	Location	Address	Description	Total Budget	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Fifth District (Cont'd)													
47	05-087	50665	5	A&E/Fac. Mgmt.	San Bernardino	655 E. 3rd St.	Sheriff headquarters fire alarm	280,000	97,459			97,459	General Fund
48	03-189 05-076	30320	5	Fac. Mgmt.	San Bernardino	670 E. Gilbert St.	IS 1st & 2nd floor HVAC replacement	1,585,723	244,765			244,765	General Fund
49	05-053	50610	5	Information Servicres Dept. (ISD)	San Bernardino	670 E. Gilbert St.	IS basement HVAC Backup Unit	188,000	80		75,965	76,045	Information Services
50	05-088	50668	5	A&E/Fac. Mgmt.	San Bernardino	670 E. Gilbert St.	ISD fire alarm	250,000	67,120			67,120	General Fund
51	06-101	60250	5	A&E/Fac. Mgmt.	San Bernardino	700 E. Gilbert, Bldgs 2 thru 6	Repair Roof	250,000	250,000			250,000	General Fund
52	03-262	30170	5	Behavioral Health	San Bernardino	700 E. Gilbert St.	Campus grounds improvements	802,000	244,413			244,413	General Fund
53	03-263	30200	5	Behavioral Health	San Bernardino	700 E. Gilbert St.	Campus parking lot and road improvements	375,000	266,100			266,100	General Fund
54	03-082	40720	5	Probation	San Bernardino	700 E. Gilbert St.	Move ROP Horticulture to 700 E. Gilbert St.	53,055		-3,910		-3,910	Probation
55	06-211	60780	5	Probation	San Bernardino	740 E. Gilbert St.	RYEF athletic surface	105,000		105,000		105,000	Probation
56	04-175i 05-090	50180	5	A&E/Fac. Mgmt.	San Bernardino	777 E. Rialto Ave.	GSG building pavement mgmt	425,000	37,740			37,740	General Fund
57	04-007	50270	5	A&E/Fac. Mgmt.	San Bernardino	777 E. Rialto Ave.	GSG fire alarm system upgrade	280,000	235,168			235,168	General Fund
58	04-160	50340	5	Dept. of Aging and Adult Svcs.	San Bernardino	777 E. Rialto Ave.	Public Guardian warehouse expansion	38,108			37,357	37,357	DAAS/Public Guardian
59	05-159	60690	5	Registrar of Voters	San Bernardino	777 E. Rialto Ave.	Remodel/expansion	193,420		166,906		166,906	ROV
60		90330	5	A&E/Fac. Mgmt.	San Bernardino	780 E. Gilbert St.	CMC demolition and site reuse	5,772,000	2,623			2,623	General Fund
61	06-096	60230	5	A&E/Fac. Mgmt.	San Bernardino	825 W. 3rd St. - Public Works Bldg	Design to upgrade fire safety system (Phase I)	100,000	73,372			73,372	General Fund

EXHIBIT F

2006-07 CARRYOVER PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
By Funding Source (Funds CJV and CJS)

# Proj.	CIP Log #	Proj. #	Sup. Dist.	Department	Location	Address	Description	Total Budget	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Fifth District (Cont'd)													
62	03-188	30250	5	Probation	San Bernardino	900 E. Gilbert St.	Juvenile hall electricl repair/HVAC & controls	2,300,000	60,255			60,255	General Fund
63	03-187	30260	5	Probation	San Bernardino	900 E. Gilbert St.	Perris Hill Park R/R water storage tank	441,000	431,864			431,864	General Fund
64		30690	5	Probation	San Bernardino	900 E. Gilbert St.	SB Juvenile Hall master plan	30,000		5,000		5,000	Probation
65	03-070	40700	5	Probation	San Bernardino	900 E. Gilbert St.	Move RYEF from leased space to juvenile hall	603,910		494,552		494,552	Probation
66	03-081	40730	5	Probation	San Bernardino	900 E. Gilbert St.	Remove classrooms #10 and #11	52,000		29,291		29,291	Probation
67	04-017	50280	5	A&E/Fac. Mgmt.	San Bernardino	900 E. Gilbert St.	CJH fire alarm system upgrade	740,000	414,092			414,092	General Fund
68	05-064	50570	5	Probation	San Bernardino	900 E. Gilbert St.	Central Juvenile Hall Electrical Modernization	1,200,000	589,500	599,523		1,189,023	General Fund/Probation
69	05-171	50897	5	Probation	San Bernardino	900 E. Gilbert St.	Central Juvenile Hall grease interceptor repair	120,000			99,843	99,843	Probation
70	06-109d	60280	5	A&E/Fac. Mgmt.	San Bernardino	900 E. Gilbert St.	Pavement Management	435,000	47,486			47,486	General Fund
71		30770	5	CDH	San Bernardino	9th Street	San Bernardino 9th St. Youth Golf Academy	100,000			55,597	55,597	CDBG
72	06-111	60310	5	A&E/Fac. Mgmt.	San Bernardino	Gilbert Street Campus	Additional funding for deferred maintenance/ infrastructure	500,000	500,000			500,000	General Fund
73	06-180	60625	5	BOS	San Bernardino		Muscoy Community Center improvements	1,000,000	1,000,000			1,000,000	General Fund
73	**Total Fifth District Carryover Projects (CJV-4030)**							**138,207,316**	**15,850,778**	**41,241,817**	**40,861,554**	**97,954,149**	
161	**Total Structures & Improvements to Structures Carryover Projects**							**226,808,651**	**30,352,259**	**42,659,642**	**46,376,736**	**119,388,637**	
180	**Total Carryover Projects (Fund CJV)**							**234,831,151**	**38,374,759**	**42,659,642**	**46,376,736**	**127,411,137**	

EXHIBIT F

2006-07 CARRYOVER PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
By Funding Source (Funds CJV and CJS)

# Proj.	CIP Log #	Proj. #	Sup. Dist.	Department	Location	Address	Description	Total Budget	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Carryover Project (Fund CJS - Object 4030)													
1		10740	1	Probation	Apple Valley	21101 Dale Evans Pkwy	High Desert Juvenile Detention Facility	31,264,062	172,075			172,075	General Fund
1	**Total Carryover Projects (Fund CJS)**							**31,264,062**	**172,075**	**0**	**0**	**172,075**	
181	**TOTAL CARRYOVER PROJECTS (FUNDS CJV AND CJS)**							**266,095,213**	**38,546,834**	**42,659,642**	**46,376,736**	**127,583,212**	

EXHIBIT G

2006-07 CARRYOVER PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
By Location

# Proj.	CIP Log #	Proj. #	Sup. Dist.	Department	Location	Address	Description	Total Budget	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Countywide													
1		20705	All	Fac. Mgmt.	Countywide	Various	Paint and carpet - various buildings	740,000	16,818			16,818	General Fund
2	04-175a-h, m,n,p	50100	All	Architecture & Engineering (A&E)/Fac. Mgmt.	Countywide	Various	Valley parking lot pavement mgmt program	175,150	34,023			34,023	General Fund
3	06-093	60000	All	A&E/Fac. Mgmt.	Countywide	Various	Minor FM CIP	400,000	69,120			69,120	General Fund
4	06-094	60010	All	A&E/Fac. Mgmt.	Countywide	Various	ADA Improvements/ various sites	450,000	329,709			329,709	General Fund
5	06-116	60020	All	A&E/Fac. Mgmt.	Countywide	Various	Minor CIP, flooring and painting lobbies/exteriors	100,000	100,000			100,000	General Fund
6	06-119	60390	All	CDH	Countywide	Various	Community Development Block Grant (CDBG) projects	350,000			259,049	259,049	CDBG
7		90680	All	Various	Countywide	Various	Site assessment and remediation	1,275,160	256,302			256,302	General Fund
8			All	Various	Countywide	Various	Adjustments in process	535,000	40,000	475,000	18,141	533,141	General Fund
9		60510	All	A&E/Fac. Mgmt.	Countywide	Various	Savings from Completed General Fund projects	613,531	21,094			21,094	General Fund
9	**Total Countywide Carryover Projects**							**4,638,841**	**867,066**	**475,000**	**277,190**	**1,619,256**	
First District													
1	05-158	50880	1	Sheriff	Adelanto	9330-9348 Commerce Rd.	Adelanto Jail rehab	31,307,989	246,477			246,477	General Fund/ Prop 172/ Sheriff
2	06-213	60750	1	Probation	Apple Valley	21101 Dale Evans Pkwy	HDCDAC parking lot fencing	185,000	40,000	145,000		185,000	Probation/ General Fund
3		10740	1	Probation	Apple Valley	21101 Dale Evans Pkwy	High Desert Juvenile Detention Facility	31,264,062	172,075			172,075	General Fund
4	04-072	50310	1	Fleet Mgmt.	Barstow	29802 Hwy 58	Barstow Fleet Mgmt install above ground fuel tanks	150,000		117,394		117,394	Fleet Mgmt

EXHIBIT G

2006-07 CARRYOVER PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
By Location

# Proj.	CIP Log #	Proj. #	Sup. Dist.	Department	Location	Address	Description	Total Budget	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
First District (Cont'd)													
5	04-074	50330	1	Fleet Mgmt.	Barstow	29802 Hwy 58	Barstow Fleet Mgmt remove underground fuel tanks	25,000		23,681		23,681	Fleet Mgmt
6	06-212	60760	1	Probation	Barstow	301 E. Mtn. View	Paint and carpet	40,000		40,000		40,000	Probation
7	04-187j	50525	1	CDH	Barstow	Lenwood/ Grandview	Jasper Park Restroom/Kitchen Improvements	10,000			10,000	10,000	CDBG
8	60-195	60520	1	Public Health	Barstow		Senior Daycare Facility Improvements	55,869			0	0	CDBG
9	06-001	60060	1	Sheriff	Earp	Parker Dam Rock House, Parker Dam Rd N, across the street from Fire Station #1	Lease 3 acres of land at no cost & build a resident compound to relocate the Parker Dam Sheriff Station	580,000	580,000			580,000	General Fund
10	06-126	60040	1	A&E/Fac. Mgmt.	Needles	1111 E. Bailey	Remodel County and City owned	550,000	546,087			546,087	General Fund
11	04-093	50290	1	Regional Parks	Needles	Park Moabi Rd. @ I-40	Moabi Reg Pk construct domestic water well	285,000	55,269			55,269	General Fund
12	03-151	30050	1	Regional Parks	Victorville	18000 Yates Rd.	Mojave Narrows Reg Pk weir meter	814,379		68,109		68,109	Regional Parks
13	04-095	40070	1	Regional Parks	Victorville	18000 Yates Rd.	Mojave Narrows Reg Pk design horsehoe lake rehab	20,000	7,350			7,350	General Fund
14	05-097	50732	1	Regional Parks	Victorville	18000 Yates Rd.	Mojave Narrows roads paving	350,000	28,133			28,133	General Fund
15	05-098	50734	1	Regional Parks	Victorville	18000 Yates Rd.	Mojave Narrows interpretive center	400,000	361,134			361,134	General Fund
16	05-099	50736	1	Regional Parks	Victorville	18000 Yates Rd.	Mojave Narrows front entry/iron ranger	667,480	667,480			667,480	General Fund
17	05-100	50738	1	Regional Parks	Victorville	18000 Yates Rd.	Mojave Narrows playground renovation	780,316	4,371			4,371	General Fund

EXHIBIT G

2006-07 CARRYOVER PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
By Location

# Proj.	CIP Log #	Proj. #	Sup. Dist.	Department	Location	Address	Description	Total Budget	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
First District (Cont'd)													
18	04-094	40060	1	Regional Parks	Victorville	18000 Yates Rd.	Mojave Narrows Reg RPk design park flood control	47,000	20,000	27,000		47,000	General Fund / Flood Control
19	05-101	50744	1	Regional Parks	Yermo	36600 Ghost Town	Yermo Calico Pk roads	280,500	5,249			5,249	General Fund
20	(CJV-4030)	50746	1	Regional Parks	Yermo	36600 Ghost Town	Yermo Calico Pk playground	150,000	149,410			149,410	General Fund
20	**Total First District Carryover Projects**							**67,962,595**	**2,883,035**	**421,184**	**10,000**	**3,314,219**	
Second District													
1	06-119g	50925	2	CDH	Crestline	23460 Crest Forest Dr.	Crest Services Family remodel	75,000			40,208	40,208	CDBG
2	05-103	50748	2	Regional Parks	Crestline	24171 Lake Dr.	Lake Gregory San Moritz Lodge repairs	750,000	732,968			732,968	General Fund
3	05-104	50750	2	Regional Parks	Crestline	24171 Lake Dr.	Lake Gregory water slide	450,000	431,749			431,749	General Fund
4	05-106	50754	2	Regional Parks	Crestline	24171 Lake Dr.	Lake Gregory Skate board park	650,000	1,127,890			1,127,890	General Fund
5	05-170	50870	2	A&E/Fac. Mgmt.	Crestline	24171 Lake Dr.	Lake Gregory Senior Center water damage repairs	85,560	70		8,668	8,738	Risk Management/ General Fund
6		10470	2	Regional Parks	Crestline	24171 Lake Dr.	Lake Gregory dam valve replacement	180,000	101,086			101,086	General Fund
7	06-169	60585	2	BOS	Crestline	24171 Lake Dr.	Lake Gregory Reg. Pk. - paving of parking lot	175,000	175,000			175,000	General Fund
8	06-181	60630	2	BOS	Crestline	607 Forest Shade	Boys & Girls Club improvements	25,000	25,000			25,000	General Fund
9	05-118	50695	2	BOS	Crestline	Various Locations	Crestline Historic column repairs	25,000	25,000			25,000	General Fund
10	07-268	60645	2	Library	Crestline		Crestline Library Design	620,000	595,200			595,200	General Fund
11	04-168	50370	2	Sheriff	Devore	18000 Institution Rd.	GHRC water main addtion	228,120	-45,000		0	-45,000	Inmate Welfare/ General Fund
12	06-150	50945	2	Sheriff	Devore	18000 Institution Rd.	Glen Helen Women's Modular Classroom	626,931			118,422	118,422	Sheriff

EXHIBIT G

2006-07 CARRYOVER PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
By Location

# Proj.	CIP Log #	Proj. #	Sup. Dist.	Department	Location	Address	Description	Total Budget	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Second District (Cont'd)													
13	04-167	50360	2	Sheriff	Devore	18000 Institution Rd.	GHRC kitchen/restroom addition	668,995			-3,962	-3,962	Inmate Welfare
14	06-162	60650	2	Sheriff	Devore	18000 Institution Rd.	Sheriff's Training Center Physical Training Field	493,322			105,176	105,176	State Grant
15	06-150	70720	2	Sheriff	Devore	18000 Institution Rd.	GHRC Women's Modular Classrooms	626,931			626,931	626,931	General Fund
16	06-131	60100	2	A&E/Fac. Mgmt.	Devore	18000 Institution Rd.	Roof Repairs - Various bldgs.	153,500	20,341			20,341	General Fund
17	02-082	30440	2	Sheriff	Devore	18000 Institution Rd.	GHRC Minimum Security dorm	246,813			261,891	261,891	Inmate Welfare
18	03-045	30445	2	Sheriff	Devore	18000 Institution Rd.	GHRC Security system master plan	75,000			72,161	72,161	Inmate Welfare
19	06-100	60080	2	A&E/Fac. Mgmt.	Devore	18958 Institution Rd.	EVOC - Repair Roof	81,500	4,517			4,517	General Fund
20	05-169	50910	2	Public Health	Devore	19777 Shelter Way	Animal Shelter safety/security additions	322,750	3,061	0		3,061	Public Health/ General Fund
21	03-251	30280	2	A&E/Fac. Mgmt.	Devore	2555 Glen Helen Pkwy	Glen Helen water systems improvements Phase II	2,140,690	-1,459			-1,459	General Fund
22	04-194	40100	2	A&E/Fac. Mgmt.	Devore	2555 Glen Helen Pkwy	Glen Helen water system Phase III	1,422,481	153,415			153,415	General Fund
23	06-173	60600	2	BOS	Devore	2555 Glen Helen Pkwy	Glen Helen Reg. Pk. - retrofit VIP restrooms at the Pavilion	575,000	61,943			61,943	General Fund
24	06-207	60730	2	Regional Parks	Devore	2555 Glen Helen Pkwy	Park improvements	2,444,400	2,264,602			2,264,602	General Fund
25	06-097	60070	2	A&E/Fac. Mgmt.	Devore	Glen Helen	Emergency generator for water	250,000	91,063			91,063	General Fund
26	05-125	50620	2	BOS	Devore	Various	Equestrian Trails	220,000	220,000			220,000	General Fund

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By Location

# Proj.	CIP Log #	Proj. #	Sup. Dist.	Department	Location	Address	Description	Total Budget	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Second District (Cont'd)													
27	05-119	50700	2	BOS	Devore	Various Locations	Devore Community and neighborhood watch signs	25,000	25,000			25,000	General Fund
28	05-127	50790	2	BOS	Fontana	8437 Sierra Ave.	Fontana Library	300,000	300,000			300,000	General Fund
29	05-128	50795	2	BOS	Fontana	Various Locations	Fontana Rails to Trails	300,000	300,000			300,000	General Fund
30	05-126	50815	2	BOS	Rancho Cuca.	15505 Cultural Center Dr.	Rancho Cucamonga Library	500,000	500,000			500,000	General Fund
31	06-123	60090	2	A&E/Fac. Mgmt.	Rancho Cuca.	8303 N. Haven Ave	Remodel portion of cafeteria space (8,457sf) for DA/PD Juvenile functions (5,185sf) to move departments from leased space (save $95,400) in annual lease costs, 4.8 year payback	940,000	826,051			826,051	General Fund
32	02-041	40710	2	Courts	Rancho Cuca.	8303 N. Haven Ave.	WVLJC Family Court Services move	199,790			3,064	3,064	Courts
33	05-123	50785	2	A&E/Fac. Mgmt.	Rancho Cuca.	8303 N. Haven Ave.	Rancho Law & Justice Center building exterior renovation	300,000	13,884			13,884	General Fund
34	06-211a	70610	2	Courts	Rancho Cuca.	8303 N. Haven Ave.	Superior Court Data Room HVAC	0			13,787	13,787	Courts
35	05-082	50650	2	A&E/Fac. Mgmt.	Rancho Cuca.	8810 Hemlock	Rains House Museum reroof	220,020	75,037			75,037	General Fund
36	05-062	50560	2	Probation	Rancho Cuca.	9378 Etivwanda Ave	West Valley Juv. Det. Ctr. Video	1,025,000	999,156			999,156	General Fund
37	03-069	40520	2	Probation	Rancho Cuca.	9487 Etiwanda Ave.	WV Juv. Det Ctr. control panel installation	397,591		216,255		216,255	Probation
38		60314	2	Probation	Rancho Cuca.	9487 Etiwanda Ave.	WV Juv. Det. Ctr.	16,470,165			0	0	Grant

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By Location

# Proj.	CIP Log #	Proj. #	Sup. Dist.	Department	Location	Address	Description	Total Budget	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Second District (Cont'd)													
39	05-086	50660	2	A&E/Fac. Mgmt.	Rancho Cuca.	9500 Etiwanda Ave.	WVDC security and fire system	2,115,000	1,419,543		115,000	1,534,543	General Fund/ Inmate Welfare Fund
40	06-153	60710	2	Sheriff	Rancho Cuca.	9500 N. Etiwanda Ave.	WVDC security cameras	115,000			115,000	115,000	Inmate Welfare Fund
41	06-214	60800	2	Sheriff	San Antonio Heights	TBD	New sub-station	450,000	450,000			450,000	Probation
42	06-179	60620	2	BOS	Upland	1325 San Bernardino Rd.	YMCA Aquatic Center	1,000,000	1,000,000			1,000,000	General Fund
43	05-124	50615	1	Board of Supervisors (BOS)	Upland	Various Locations	San Antonio Heights - Horse & Pedestrian Trails	150,000	150,000			150,000	General Fund
43	**Total Second District Carryover Projects**							**38,119,559**	**12,045,117**	**216,255**	**1,476,346**	**13,737,718**	
Third District													
1	05-036	50545	3	Library	Big Bear	41930 Garstin Dr.	Big Bear Library Roof & Building Repairs	409,400	55,356		28,762	84,118	Library/General Fund
2	06-109f	60130	3	A&E/Fac. Mgmt.	Big Bear	41930 Garstin Dr.	Pavement Management	24,000	22,691			22,691	General Fund
3	06-026b	60110	3	A&E/Fac. Mgmt.	Big Bear	477 Summit Blvd.	Divert melting snow from Bldg entries	60,000	53,525			53,525	General Fund
4	06-109i	60120	3	A&E/Fac. Mgmt.	Big Bear	477 Summit Blvd.	Pavement Management	35,000	32,217			32,217	General Fund
5	03-060 & 05-173	40620	3	Probation	Big Bear		Camp Heartbar electrical upgrade/emergency generator	312,500		305,386		305,386	Probation
6	06-109a	60140	3	A&E/Fac. Mgmt.	Highland	27167 Highland Ave.	Pavement Management	6,000	6,000			6,000	General Fund
7	06-186	60647	3	BOS	Highland	E/S Central Ave.	Funding for Library	1,500,000	1,500,000			1,500,000	General Fund

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By Location

# Proj.	CIP Log #	Proj. #	Sup. Dist.	Department	Location	Address	Description	Total Budget	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Third District (Cont'd)													
8	06-178	60615	3	BOS	Joshua Tree	6527 Whitefeather Rd.	Expand parking lot, add lighting, 29 Palms Hwy improvements & access & fencing for Sheriff	585,000	518,388			518,388	General Fund
9	06-201	20455	3	A&E/Fac. Mgmt.	Joshua Tree	6527 Whitefeather Rd.	Morongo bus stop shelter	144,430			119,408	119,408	CDBG
10	04-187f	40560	3	CDH	Mentone	Opal Ave./Mentone Blvd.	Mentone Senior Ctr reading room	3,682,000			3,326,640	3,326,640	Library/CDBG
11	06-086	60200	3	Museums	Redlands	2024 Orange Tree Ln.	Partial re-roof related to HVAC replacement	50,000	50,000			50,000	General Fund
12		30390	3	Museums	Redlands	2024 Orange Tree Ln.	Design Hall of Palentology	811,556			207	207	CDBG/Federal Grant
13	04-105e	50060	3	A&E/Fac. Mgmt.	Redlands	2024 Orange Tree Ln.	Redlands Museum roof repairs	30,060	1,550			1,550	General Fund
14		30620	3	District Attorney	Redlands	216 Brookside Ave.	DA Offices remodel	150,000	150,000			150,000	General Fund
15	06-125	60150	3	A&E/Fac. Mgmt.	Redlands	222 Brookside Ave.	Rehabilitate bldg for Public Guardian	926,900	36,069			36,069	General Fund
16	04-187C	20815	3	CDH	Running Springs	13960 Commercial Dr.	Running Springs downtown revitalization	449,300			32,813	32,813	CDBG
17	05-178	50826	3	County Fire	Running Springs	2607 Park Dr.	Fire Hazard Abatement modular office	1,082,656			243,816	243,816	Federal Grant
18	06-026a	60160	3	A&E/Fac. Mgmt.	Twin Peaks	26010 State Hwy 189	Divert melting snow from Bldg entries	120,000	103,861			103,861	General Fund
19	06-048	60170	3	A&E/Fac. Mgmt.	Twin Peaks	26010 State Hwy 189	Repair/replace broken parking lot lights	90,600	15,928			15,928	General Fund
20	06-109h	60190	3	A&E/Fac. Mgmt.	Yucaipa	12040 5th St.	Library Pavement Management	12,000	1,322			1,322	General Fund

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By Location

# Proj.	CIP Log #	Proj. #	Sup. Dist.	Department	Location	Address	Description	Total Budget	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Third District (Cont'd)													
21	05-110	50762	3	Regional Parks	Yucaipa	33900 Oak Glen Rd.	Yucaipa Reg Pk roads	50,000	49,980			49,980	General Fund
22	06-075	60210	3	Regional Parks	Yucaipa	33900 Oak Glen Rd.	Yucaipa Reg Pk Parking lot and roadway rehabilitation	415,000	415,000			415,000	General Fund
23	06-109c	60180	3	A&E/Fac. Mgmt.	Yucaipa	34282 Yucaipa Blvd.	Sheriff Pavement Management	23,000	2,803			2,803	General Fund
23	**Total Third District Carryover Projects**							**10,969,402**	**3,014,690**	**305,386**	**3,751,646**	**7,071,722**	
Fourth District													
1	05-117	50820	4	A&E/Fac. Mgmt.	Chino	16700 S. Euclid Ave.	Prado Pk roads	1,000,000	137,973			137,973	General Fund
2	06-140	60460	4	BOS	Chino	5472 Park Ave.	Chino High School track replacement	375,000	375,000			375,000	General Fund
3	06-138	60440	4	BOS	Montclair	4351 Kingsley	Sunset park Improvements	175,000	175,000			175,000	General Fund
4	06-135	60410	4	BOS	Montclair	5201 Benito St.	Alma Hoffman Park Improvements	227,500	227,500			227,500	General Fund
5	06-205	60685	4	BOS	Ontario	1245 N. Euclid Ave.	Gardner Springs Auditorium improvements	100,000	100,000			100,000	General Fund
6	03-130	30300	4	Regional Parks	Ontario	800 N. Archibald Ave.	Guasti Reg Park pool filtration system	470,000	135,657			135,657	General Fund
7	05-113	50768	4	Regional Parks	Ontario	800 N. Archibald Ave.	Cucamonga-Guasti restrooms	450,000	-375,502			-375,502	General Fund
8	05-115	50772	4	Regional Parks	Ontario	800 N. Archibald Ave.	Cucamonga-Guasti perimeter landcape	300,000	10,520			10,520	General Fund
8	**Total Fourth District Carryover Projects**							**3,097,500**	**786,148**	**0**	**0**	**786,148**	
Fifth District													
1		20465	5	A&E/Fac. Mgmt.	Bloomington	18313 Valley Blvd.	Bloomington Ayala Park Improvements	302,000			40,888	40,888	CDBG
2	06-159	60660	5	Arrowhead Regional Medical Center (ARMC)	Colton	400 N. Pepper Ave.	ARMC Terrazzo floor repair	2,000,000		1,993,618		1,993,618	Lawsuit settlement funds

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2006-07 CARRYOVER PROJECTS
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By Location

# Proj.	CIP Log #	Proj. #	Sup. Dist.	Department	Location	Address	Description	Total Budget	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Fifth District (Cont'd)													
3	06-194	60700	5	ARMC	Colton	400 N. Pepper Ave.	ARMC improvements to heliport parking lot	195,000		171,806		171,806	ARMC
4	04-018	40240	5	ARMC	Colton	400 N. Pepper Ave.	Convert Behavioral Health beds to medical beds	1,080,000			1,079,117	1,079,117	ARMC
5	04-171 & 06-160	50390	5	ARMC	Colton	400 N. Pepper Ave.	Colton ARMC parking lot expansion	662,500			43,847	43,847	ARMC
6	03-079	50395	5	ARMC	Colton	400 N. Pepper Ave.	Colton ARMC parking lot	150,000			150,000	150,000	ARMC
7	06-219	60740	5	ARMC	Colton	400 N. Pepper Ave.	Med-Surg Remodel	30,000,000		29,967,556		29,967,556	ARMC
8	06-172	60595	5	BOS	Colton	955 W. Laurel	Davis Park - Park Improvements	500,000	500,000			500,000	General Fund
9	06-130	60350	5	A&E/Fac. Mgmt.	Fontana	17780 Arrow	Roof Repairs	120,000	49,866			49,866	General Fund
10	06-129	60340	5	A&E/Fac. Mgmt.	Fontana	17830 Arrow	Roof Repairs	163,000	14,496			14,496	General Fund
11	06-168	60580	5	BOS	Fontana	NWC of Miller & Locust	Fernandez Park development & land acquisition	750,000	750,000			750,000	General Fund
12	06-171	60590	5	BOS	Rialto	1485 N. Ayala	Eaves Park - lighting for soccer fields	900,000	900,000			900,000	General Fund
13	06-165	60570	5	Fire Department	Rialto	1743 Miro Way	1,560 sq. ft. Modular building expansion	300,000	261,231			261,231	General Fund
14	06-128	60330	5	A&E/Fac. Mgmt.	Rialto	1771 Miro Way	Roof Repairs	70,000	70,000			70,000	General Fund
15	06-109b	60270	5	A&E/Fac. Mgmt.	San Bernardino	104 W. 4th St	Library Admin Pavement Management	12,000	12,000			12,000	General Fund
16	03-55	50950	5	ARMC	San Bernardino	1543 W. 8th St.	West Side Family Health Center Remodel	630,000			630,000	630,000	ARMC
17	05-078	50630	5	Facilities Mgmt	San Bernardino	157-175 W. 5th St.	Civic Center Bldg HVAC Replacement	1,900,000	1,728,635			1,728,635	General Fund

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By Location

# Proj.	CIP Log #	Proj. #	Sup. Dist.	Department	Location	Address	Description	Total Budget	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Fifth District (Cont'd)													
18	04-105f	50070	5	A&E/Fac. Mgmt.	San Bernardino	157-175 W. 5th St.	CCB roof repairs	193,201	939			939	General Fund
19	05-083	50655	5	A&E/Fac. Mgmt.	San Bernardino	157-175 W. 5th St.	CCB elevator retrofit	1,140,000	148,591			148,591	General Fund
20	06-095	60220	5	A&E/Fac. Mgmt.	San Bernardino	157-175 W. 5th St.	CCB - Upgrade Fire safety system (Phase I)	250,000	225,679			225,679	General Fund
21	04-107 & 05-156	50580	5	County Administrative Office (CAO)	San Bernardino	172 W. 3rd St.	Old Hall of Records 1st Floor Restrooms & Entrance Ramp, ADA Improvement Project	203,000	11,091			11,091	General Fund
22	06-012	60260	5	A&E/Fac. Mgmt.	San Bernardino	172 W. 3rd St.	Repair Roof	290,000	108,713			108,713	General Fund
23	06-124	60300	5	A&E/Fac. Mgmt.	San Bernardino	172 W. 3rd St.	Remove & Replace paving on street & install sidewalks to bldg	250,000	250,000			250,000	General Fund
24	04-129	40260	5	A&E/Fac. Mgmt.	San Bernardino	172 W. 3rd St.	Upgrade fire alarm system	360,000	173,605			173,605	General Fund
25	05-089	50670	5	A&E/Fac. Mgmt.	San Bernardino	172 W. 3rd St.	Old Hall of Records electrical power modernization	630,000	567,218			567,218	General Fund
26	06-167	60576	5	Treasurer-Tax Collector	San Bernardino	172 W. 3rd St.	Basement HVAC and remodel	700,000	290,086			290,086	General Fund
27	06-166	60575	5	Assessor	San Bernardino	172 W. 3rd St.	3rd, 4th and 5th floor remodel	1,600,000	1,597,870			1,597,870	General Fund
28	04-159	50090	5	Sheriff-Coroner	San Bernardino	175 S. Lena Rd.	Sheriff Coroner morgue expansion	2,787,000	2,548,157	227,900		2,776,057	General Fund
29	04-161	50350	5	Sheriff-Coroner	San Bernardino	175 S. Lena Rd.	Sheriff/Coroner storage expansion	53,000			52,249	52,249	Sheriff
30	05-172	50890	5	Probation	San Bernardino	175 W. 5th St.	Probation Admin paint and recarpet	376,200			365,276	365,276	Probation
31	05-081	50645	5	A&E/Fac. Mgmt.	San Bernardino	200 S. Lena Rd.	Sheriff SID reroof	170,060	7,360			7,360	General Fund

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# Proj.	CIP Log #	Proj. #	Sup. Dist.	Department	Location	Address	Description	Total Budget	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Fifth District (Cont'd)													
32	06-151	60720	5	Public Works	San Bernardino	210 N. Lena Rd.	Trailer replacement	435,000			435,000	435,000	Flood Control
33	06-092	60380	5	Auditor/ Controller-Recorder (ACR)	San Bernardino	222 W. Hospitality Ln.	Upgrade interconnected parking lot lights & trim trees, Department Budget 100%	25,000		25,000		25,000	Auditor/Controller-Recorder
34	03-084	30141	5	ACR	San Bernardino	222 W. Hospitality Ln.	Remodel 4th floor	1,150,685		334,255		334,255	Auditor
35	04-006	40220	5	ACR	San Bernardino	222 W. Hospitality Ln.	Remodel 1st floor	710,127		149,245		149,245	Auditor/ Controller Recorder
36	05-143	50730	5	ACR	San Bernardino	222 W. Hospitality Ln.	ACR data center electrical	34,500			19,088	19,088	Auditor/Controller-Recorder
37	05-157	40390	5	CAO	San Bernardino	303 W. 3rd St.	303 Building improvements	23,666,998	815,066		7,206,334	8,021,400	General Fund/Courthouse Project
38	06-098	60240	5	A&E/Fac. Mgmt.	San Bernardino	340 N. Mt. View Ave.	Repair Roof	170,000	170,000			170,000	General Fund
39	03-088	10830	5	A&E/Fac. Mgmt.	San Bernardino	351 N. Arrowhead Ave.	Central Courthouse Seismic Retrofit/Removel	40,893,948	-1,638,455	6,800,000	30,570,993	35,732,538	FEMA/Courts/ State Grant
40	04-130	40270	5	A&E/Fac. Mgmt.	San Bernardino	351 N. Mt. View Ave.	Upgrade fire alarm system	120,000	61,895			61,895	General Fund
41		90780	5	Public Health	San Bernardino	351 N. Mt. View Ave.	Public Health remodel	390,000		176,075		176,075	Public Health
42	05-080	50640	5	Facilities Mgmt	San Bernardino	385 N. Arrowhead Ave.	Re-roof County Governement Center	770,000	313,412			313,412	General Fund
43	06-133	60370	5	A&E/Fac. Mgmt.	San Bernardino	385 N. Arrowhead Ave.	Install additional Chiller in Mechanical Plant	100,000	100,000			100,000	General Fund

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# Proj.	CIP Log #	Proj. #	Sup. Dist.	Department	Location	Address	Description	Total Budget	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Fifth District (Cont'd)													
44	05-166, 05-185 & 06-149	50955	5	CAO/BOS/ County Counsel	San Bernardino	385 N. Arrowhead Ave.	Additional Funding for 4th & 5th Floor remodel & ceiling tiles	2,305,881	2,212,060			2,212,060	General Fund
45	05-136	50860	5	CAO	San Bernardino	385 N. Arrowhead Ave.	County Government Center cafeteria remodel	940,000	711,162			711,162	General Fund
46	06-132	60360	5	A&E/Fac. Mgmt.	San Bernardino	385 N. Arrowhead Ave.	Weatherization: Remove & Replace patios, recaulk	330,000	328,778			328,778	General Fund
47	07-262	70530	5	A&E/Fac. Mgmt.	San Bernardino	3rd and Arrowhead	Parking lot	0	-72,000			-72,000	General Fund
48	03-184	30150	5	Sheriff	San Bernardino	630 E. Rialto Ave.	CDC remove/ replace HVAC Phase II & III	1,300,000	162,286			162,286	General Fund
49	06-109e	60290	5	A&E/Fac. Mgmt.	San Bernardino	630 E. Rialto Ave.	CDC Pavement Management	59,000	59,000			59,000	General Fund
50	05-087	50665	5	A&E/Fac. Mgmt.	San Bernardino	655 E. 3rd St.	Sheriff headquarters fire alarm	280,000	97,459			97,459	General Fund
51	03-189 05-076	30320	5	Fac. Mgmt.	San Bernardino	670 E. Gilbert St.	IS 1st & 2nd floor HVAC replacement	1,585,723	244,765			244,765	General Fund
52	05-053	50610	5	Information Services	San Bernardino	670 E. Gilbert St.	IS basement HVAC Backup Unit	188,000	80		75,965	76,045	Information Services
53	05-088	50668	5	A&E/Fac. Mgmt.	San Bernardino	670 E. Gilbert St.	ISD fire alarm	250,000	67,120			67,120	General Fund
54	03-262	30170	5	Behavioral Health	San Bernardino	700 E. Gilbert St.	Campus grounds improvements	802,000	244,413			244,413	General Fund
55	03-263	30200	5	Behavioral Health	San Bernardino	700 E. Gilbert St.	Campus parking lot and road improvements	375,000	266,100			266,100	General Fund
56	03-082	40720	5	Probation	San Bernardino	700 E. Gilbert St.	Move ROP Horticulture to 700 E. Gilbert St.	53,055		-3,910		-3,910	Probation
57	06-101	60250	5	A&E/Fac. Mgmt.	San Bernardino	700 E. Gilbert, Bldgs 2 thru 6	Repair Roof	250,000	250,000			250,000	General Fund

EXHIBIT G

2006-07 CARRYOVER PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
By Location

# Proj.	CIP Log #	Proj. #	Sup. Dist.	Department	Location	Address	Description	Total Budget	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Fifth District (Cont'd)													
58	06-183	60640	5	BOS	San Bernardino	728 E. 21st	Perris Hills Senior Center 2,500 sq.ft. expansion	550,000	550,000			550,000	General Fund
59	06-211	60780	5	Probation	San Bernardino	740 E. Gilbert St.	RYEF athletic surface	105,000		105,000		105,000	Probation
60	04-175i 05-090	50180	5	A&E/Fac. Mgmt.	San Bernardino	777 E. Rialto Ave.	GSG building pavement mgmt	425,000	37,740			37,740	General Fund
61	04-007	50270	5	A&E/Fac. Mgmt.	San Bernardino	777 E. Rialto Ave.	GSG fire alarm system upgrade	280,000	235,168			235,168	General Fund
62	04-160	50340	5	Dept. of Aging and Adult Svcs.	San Bernardino	777 E. Rialto Ave.	Public Guardian warehouse expansion	38,108			37,357	37,357	DAAS/Public Guardian
63	05-159	60690	5	Registrar of Voters	San Bernardino	777 E. Rialto Ave.	Remodel/expansion	193,420		166,906		166,906	ROV
64		90330	5	A&E/Fac. Mgmt.	San Bernardino	780 E. Gilbert St.	CMC demolition and site reuse	5,772,000	2,623			2,623	General Fund
65	06-096	60230	5	A&E/Fac. Mgmt.	San Bernardino	825 W. 3rd St. - Public Works Bldg	Design to upgrade fire safety system (Phase I)	100,000	73,372			73,372	General Fund
66	03-188	30250	5	Probation	San Bernardino	900 E. Gilbert St.	Cent. Juv. Hall (CJH) electrical repair/HVAC & controls	2,300,000	60,255			60,255	General Fund
67	03-187	30260	5	Probation	San Bernardino	900 E. Gilbert St.	Perris Hill Park R/R water storage tank	441,000	431,864			431,864	General Fund
68		30690	5	Probation	San Bernardino	900 E. Gilbert St.	CJH master plan	30,000		5,000		5,000	Probation
69	03-070	40700	5	Probation	San Bernardino	900 E. Gilbert St.	Move RYEF from leased space to juvenile hall	603,910		494,552		494,552	Probation
70	03-081	40730	5	Probation	San Bernardino	900 E. Gilbert St.	Remove classrooms #10 and #11	52,000		29,291		29,291	Probation
71	04-017	50280	5	A&E/Fac. Mgmt.	San Bernardino	900 E. Gilbert St.	CJH fire alarm system upgrade	740,000	414,092			414,092	General Fund
72	05-064	50570	5	Probation	San Bernardino	900 E. Gilbert St.	CJH Electrical Modernization	1,200,000	589,500	599,523		1,189,023	General Fund/Probation

EXHIBIT G

2006-07 CARRYOVER PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
By Location

# Proj.	CIP Log #	Proj. #	Sup. Dist.	Department	Location	Address	Description	Total Budget	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Fifth District (Cont'd)													
73	05-171	50897	5	Probation	San Bernardino	900 E. Gilbert St.	Central Juvenile Hall grease interceptor repair	120,000			99,843	99,843	Probation
74	06-109d	60280	5	A&E/Fac. Mgmt.	San Bernardino	900 E. Gilbert St.	Pavement Management	435,000	47,486			47,486	General Fund
75		30770	5	CDH	San Bernardino	9th Street	San Bernardino 9th St. Youth Golf Academy	100,000			55,597	55,597	CDBG
76	06-111	60310	5	A&E/Fac. Mgmt.	San Bernardino	Gilbert Street Campus	Additional funding for deferred maintenance/ infrastructure	500,000	500,000			500,000	General Fund
77	06-174 06-175 06-176	60605	5	BOS	San Bernardino	Various Locations	Lytle Creek, Perris Hill and Wildwood City Parks - demo wading pools and construction of new water play equipment	400,000	400,000			400,000	General Fund
78	06-180	60625	5	BOS	San Bernardino		Muscoy Community Center improvements	1,000,000	1,000,000			1,000,000	General Fund
78	**Total Fifth District Carryover Projects**							**141,307,316**	**18,950,778**	**41,241,817**	**40,861,554**	**101,054,149**	
181	**TOTAL CARRYOVER PROJECTS ADMINISTERED BY A&E**							**266,095,213**	**38,546,834**	**42,659,642**	**46,376,736**	**127,583,212**	

EXHIBIT H

2006-07 AIRPORTS CARRYOVER PROJECTS
(Various Funds)

# Proj.	CIP Log #	Sup. Dist.	Location	Address	Description	Project Type	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Airport Carryover Projects (Various Funds)											
1		All	All Airports		Contingency (Airports Operating				300,000	300,000	RCD
2		All	All Airports		Contingency (Airports Capital				781,138	781,138	RAA
3		All	All Airports		Contingency (Airports Maintenance				170,426	170,426	RAW
4		4	Chino	7000 Merrill Avenue	Reverted Building Improvements	C			50,000	50,000	RAW
5		4	Chino	7000 Merrill Avenue	Dome Hangars 1-4 Rehab & Lighting/Elect Impvmts	C			50,000	50,000	RAW
6		4	Chino	7000 Merrill Avenue	Demolition and Fencing - DeVries Dairy Site	I			40,000	40,000	RAW
7		4	Chino	7000 Merrill Avenue	Merrill Avenue Fence Line Beautification	I			25,000	25,000	RAW
8		4	Chino	7000 Merrill Avenue	Infrastructure Improvement and Rehabilitation	I			60,000	60,000	RAW
9		4	Chino	7000 Merrill Avenue	Pavement Repair	P			40,000	40,000	RAW
10		4	Chino	7000 Merrill Avenue	Test/Monitor Ground Water for PCE's & TCE's	I			400,000	400,000	RAA
11		4	Chino	7000 Merrill Avenue	Relocate ILS	I			1,500,000	1,500,000	RAA
12	06-158	4	Chino	7000 Merrill Avenue	Phase II Perimeter Access Road and Ramp	P			1,578,947	1,578,947	RAA
13		4	Chino	7000 Merrill Avenue	Radium cleanup	HS			500,000	500,000	RAA
14		4	Chino	7000 Merrill Avenue	Rwy 3-21 Threshold Relocation	P			600,000	600,000	RHV
15		4	Chino	7000 Merrill Avenue	Update CLUP	PL			50,000	50,000	RAA
16		4	Chino	7000 Merrill Avenue	Seal/Paint Main Ramp, 8/26L &	P			455,000	455,000	RAA
17	05-074	4	Chino	7000 Merrill Avenue	Land Acquistion for Runway Protection Zones	AC			19,605,264	19,605,264	RAA
18		4	Chino	7000 Merrill Avenue	Runway 3-21 Safety Area	HS			50,000	50,000	RAA
19		1	Daggett	39500 National Trails Hwy	Demolish Delapidated Buildings	C			200,000	200,000	RAW
20		1	Daggett	39500 National Trails Hwy	Pavement Repairs	P			20,000	20,000	RAW
21		1	Daggett	39500 National Trails Hwy	Coat Interior of Water Tanks	I			100,000	100,000	RAA
22	06-067	1	Daggett	39500 National Trails Hwy	Land acquisition for runway object free area	AC			52,632	52,632	RAA
23	06-069	1	Daggett	39500 National Trails Hwy	Waste Water Treatment Plant	I			50,000	50,000	RAW
24		1	Daggett	39500 National Trails Hwy	Perimeter Fence	I			374,000	374,000	RAA
25		1	Daggett	39500 National Trails Hwy	Construct modular office building/shop	C			200,000	200,000	RAW

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC

EXHIBIT H

2006-07 AIRPORTS CARRYOVER PROJECTS
(Various Funds)

# Proj.	CIP Log #	Sup. Dist.	Location	Address	Description	Project Type	Fund Local Cost	Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Airport Carryover Projects (Various Funds) (Cont'd)											
26		1	Needles	711 Airport Rd.	Chip Seal Access Road	P			150,000	150,000	RAW
27		1	Needles	711 Airport Rd.	Pavement Repair	P			20,000	20,000	RAW
28	06-257	1	Needles	711 Airport Rd.	Taxiway Lighting, PAPI, resurface runway 2/20 parallel and connecting taxiways	I			2,285,000	2,285,000	RAA
29		1	Twentynine Palms	78569 29 Palms Highway	Pavement Repair	P			20,000	20,000	RAW
30		1	Twentynine Palms	78569 29 Palms Highway	Rehabilitate Water System	I			10,000	10,000	RAW
31	06-256	1	Twentynine Palms	78569 29 Palms Highway	Reconstruct Taxiway A and terminal ramp	P			1,234,782	1,234,782	RAA
32		1	Twentynine Palms	78569 29 Palms Highway	Install taxiway lights parallel to runway 17-35	I			20,000	20,000	RAA
33		1	Twentynine Palms	78569 29 Palms Highway	Resurface Terminal Ramp; Install Perimeter Fence	P			549,000	549,000	RAA
34		1	Twentynine Palms	78569 29 Palms Highway	Update CLUP	PL			50,000	50,000	RAA
35		1	Twentynine Palms	78569 29 Palms Highway	Construct aircraft storage T-Hangars	C			315,790	315,790	RAA
35	**Sub-Total Airport Carryover Projects (Various Funds)**						**0**	**0**	**31,906,979**	**31,906,979**	
Apple Valley Airport - County Service Area 60 (CSA 60)											
1		All	Apple Valley	21600 Corwin Road	Contingency (CSA 60 Capital Projects)				385,026	385,026	RAI
2	06-071	1	Apple Valley	21600 Corwin Road	Expand Terminal apron	P			236,250	236,250	RAI
3		1	Apple Valley	21600 Corwin Road	Runway 8/26 Drainage Improvements	I			85,000	85,000	RAI
4		1	Apple Valley	21600 Corwin Road	Construct Parking Lot	P			25,000	25,000	RAI
5		1	Apple Valley	21600 Corwin Road	Construct Storage Building	C			25,000	25,000	RAI
6		1	Apple Valley	21600 Corwin Road	Pavement Repairs	P			25,000	25,000	RAI
7		1	Apple Valley	21600 Corwin Road	Construct Southwest Ramp	P			283,600	283,600	RAI
8		1	Apple Valley	21600 Corwin Road	Reconstruct Access Road	P			150,000	150,000	RAI
9	05-164	1	Apple Valley	21600 Corwin Road	Apple Valley complex - Phase II	C			1,500,000	1,500,000	RAI
10	05-042	1	Apple Valley	21600 Corwin Road	Remodel Terminal Building (midyear project)	C			40,000	40,000	RAI
10	**Sub-Total Apple Valley Airport - CSA 60 - Carryover Projects**						**0**	**0**	**2,754,876**	**2,754,876**	
45	**TOTAL AIRPORTS CARRYOVER PROJECTS**						**0**	**0**	**34,661,855**	**34,661,855**	

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC

EXHIBIT I

2006-07 REGIONAL PARKS CARRYOVER PROJECTS
(Various Funds)

Item	Location	Address	Description	Proj. Type	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Countywide									
1	Countywide	Various	Various Project Contingencies - Lump sum				60,073	60,073	Prop 12
2	Countywide	Various	Various Project Contingencies - Lump sum				27,215	27,215	Prop 40
3	S.B./Redlands	Santa Ana River Trail 3	Construct hiking/biking/equestrian trail	I			1,109,000	1,109,000	Federal/State Grants
3	**Total Countywide Carryover Projects**				**0**	**0**	**1,196,288**	**1,196,288**	
First District									
1	Needles	Moabi Reg. Park - I-40 and Park Moabi Rd.	Construct new campground restroom	C			329,590	329,590	Prop 12
2	Victorville	Mojave Narrows Reg. Park - 18000 Yates Rd.	Construct new interpretive center	C			450,000	450,000	Prop 40
2	**Total First District**				**0**	**0**	**779,590**	**779,590**	
Second District									
1	Devore	Glen Helen Reg. Park - 2555 Glen Helen Pkwy	Campground hookups	I			300,000	300,000	Prop 40
2	Devore	Glen Helen Reg. Park - 2555 Glen Helen Pkwy	Shelter replacement/restroom	C			400,000	400,000	Prop 40
2	**Total Second District**				**0**	**0**	**700,000**	**700,000**	
Third District									
1	Yucaipa	Yucaipa Reg. Park - 33900 Oak	Campground Improve/Equestrian Staging	I			1,792,000	1,792,000	Prop 12
1	**Total Third District**				**0**	**0**	**1,792,000**	**1,792,000**	
Fourth District									
							52,222	52,222	Prop 12
							94,300	94,300	Prop 12
0	**Total Fourth District**				**0**	**0**	**146,522**	**146,522**	
Fifth District									
1	Colton	Santa Ana River Trail 1	Construct hiking/biking/equestrian trail	I			3,965,988	3,965,988	Federal/State Grants
1	**Total Fifth District**				**0**	**0**	**3,965,988**	**3,965,988**	
9	**TOTAL REGIONAL PARKS CARRYOVER PROJECTS**				**0**	**0**	**8,580,388**	**8,580,388**	

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maintenance, I-Infrastructure, L-Leases, HS-Health/Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC

EXHIBIT J

2006-07 TRANSPORTATION CARRYOVER PROJECTS
(Various Funds)

Item	Location	Road Name	Limits	Description	Proj. Type	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
First District										
1	Apple Valley	Central Road	Roundup Way N/.5M S, Bear Vly	Widen/turn pockets/AC overlay	P		350,000	648,500	998,500	Federal Hazard Elimination & Safety, State Gas Tax, Measure I and General Fund
2	Barstow	Fort Irwin Road	I-15 N/Ft Irwin Bndry	Widening/passing lane project	P			6,950,000	6,950,000	Federal Defense Access Road Program
3	Hesperia	Escondido Avenue	Ranchero St N/Cedar St.	Pave dirt road	P		120,000	356,100	476,100	Transportation Facilities Plan and General Fund
4	Hesperia	Summit Valley Rd.	1.88M N of SH138 N 3.22M	Widen road - design only	PL			1,083,000	1,083,000	PLH
5	Hinkley	Community Blvd.	Lenwood Rd E&N/SH58	Rehab	P			397,000	397,000	Measure I
6	Lucerne	Custer & Trade Post	SH18 (Lake Gregory Drive)	Left turn lane construction	P			426,000	426,000	Measure I
7	Ludlow	Dola Ditch Bridge	Nth, Br No 54C 285, 2.08 M E, Kelbkr	Bridge replacement	I			800,000	800,000	Federal Highway Bridge Replacement & Rehabilitation
8	Ludlow	Lanzit Ditch Bridge	Nth, Br No 54C 286, 2.77 E, Kelbaker	Bridge replacement	I			1,076,000	1,076,000	Federal Congestion Mitigation Air Quality, State Gas Tax, City
9	Ludlow	National Trails Hwy	Crucero Rd E/5.69M E, Mains St. (E Leg)(portion)	Rehabilitation	I			1,170,000	1,170,000	Measure I
10	Needles	Needles Highway	N Street N&E/State Line	Rehabilitation	P			6,500,000	6,500,000	Federal Surface Transportation Program, Federal Public Lands Highway, Congressional Disbursement
11	Newberry Springs	Newberry Rd.	Valley Center Rd. N/Riverside Rd	Rehabilitation	P			850,000	850,000	CDBG
12	Oro Grande	National Trails Hwy	Bryman Rd/Bryman Rd	Widen/install passing lanes	P			1,400,000	1,400,000	Gas Tax, City of Victorville
13	Phelan	Duncan Road	Johnson Rd E/Eaby Rd	Pave dirt road	P			1,050,000	1,050,000	Transportation Facilities Plan
14	Phelan	Wilson Ranch Road	At UPRR Crossing	RR Xing installation	I			504,000	504,000	Transportation Facilities Plan
15	Phelan	Duncan Road	At UPRR Xing between Johnson & Eaby	RR Xing gates installation	I			504,000	504,000	Transportation Facilities Plan
16	Phelan	Beekley Rd.	SH138 N/Phelan Rd.	Drainage improvements	I			453,500	453,500	Measure I
17	Victorville	Amethyst Road	Palmdale Rd N/Seneca Rd	Road construction and signal	P			50,950	50,950	Measure I
18	Victorville	San Martin Road	Luna Rd N/Palmdale Rd.	Pave dirt road.	P		280,000		280,000	General Fund
19	Victorville	Hi Desert Corr Proj	SH395 E/SH 18	Preliminary engineering	PL			677,500	677,500	Federal Surface Transportation Program, City of Victorville, Town of Apple Valley
20	Wrightwood	Wright Mountain Rd	Zermatt Drive N/Hwy 2	Pave new road	P		92,000	890,000	982,000	Measure I and General Fund
20	**Total First District**					**0**	**842,000**	**25,786,550**	**26,628,550**	

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maintenance, I-Infrastructure, L-Leases, HS-Health/Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC

EXHIBIT J

2006-07 TRANSPORTATION CARRYOVER PROJECTS
(Various Funds)

Item	Location	Road Name	Limits	Description	Proj. Type	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Second District										
1	Crestline	Crestline Park & Ride	Lake Drive	Park and ride facility	P			281,000	281,000	Federal Congestion Mitigation Air Quality, State Gas Tax
2	Crestline	Lake Gregrory Walkway	Walkway around Lake Gregory	Walkway construction	I			2,000,000	2,000,000	Federal Surface Transportation Program, Community Development Block Grant
3	Crestline	San Moritz Way	Lake Drive N/San Moritz Dr.	Pave dirt road	P			125,000	125,000	Measure I
4	Crestline	Lake Drive	SH138 NE/Lake Gregory Dr.	Rehabilitation	P			198,900	198,900	Measure I
5	Devore	Institution Rd.	.20M W. Verdemont Ranch Rd. E .40M	Rehab	P		1,000,000		1,000,000	General Fund
6	Fontana SD 2	Arrow Route	At BNSF RR Xing	RR Xing gates install	I			50,000	50,000	Fed Surface Transportation Program
7	Fontana SD 2	Arrow Route	Hickory Avenue E/Beech	Rehab/drainage/inter IMPS	I			1,100,000	1,100,000	Measure I
8	Fontana SD 2	Arrow Route	Locust Avenue	Signal modification	I			369,000	369,000	Federal Hazard Elimination & Safety, State Gas Tax
9	Fontana SD 2	Cherry Avenue	I-10	Improve interchange	I			190,000	190,000	San Sevaine Redevelopment Agency, Gas Tax
10	Fontana SD 2	Cherry Avenue	Whittram Avenue N/Foothill Blvd.	Widen roadway	P			275,000	275,000	San Sevaine Redevelopment Agency, Gas Tax
11	Fontana SD 2	Etiwanda Avenue	I-10	Construct interchange	I			110,000	110,000	Federal Surface Transportation Program, Catellus Corp.
12	Fontana SD 2	San Bernardino Avenue	Various intersections	Signal install and synchro.	I			2,900,000	2,900,000	Federal Congestion Mitigation Air Quality, Measure I
13	Fontana SD 2	Slover Avenue	At Live Oak	Widen roadway	P			35,000	35,000	Measure I
14	Fontana SD 2	Slover Avenue	At UPRR Xing At Live Oak Avenue	RR Xing gates install	I			45,000	45,000	State Exchange
15	Fontana SD 2	Valley Boulevard	At Live Oak	Signal installation	I			234,000	234,000	Measure I
16	Fontana SD 2	Valley Boulevard	.5 KM E, Rte 15 E/1 KM E,	Landscaping	I			50,000	50,000	Catellus
17	Fontana SD 2	Valley Boulevard	Redwood Avenue	Signal installation	I			412,000	412,000	Measure I
18	Lytle Creek	Lytle Creek Rd.	.32M S, Sierra Ave.	Guardrail installation	I			70,000	70,000	Measure I
18	**Total Second District**					**0**	**1,000,000**	**8,444,900**	**9,444,900**	
Third District										
1	Arrowbear	Arrowbear Drive	Spillway	Guardrail/bridge widening	I			70,000	70,000	Measure I
2	Big Bear City	Bowles Blvd.	Aeroplane Blvd. NE/Valley Blvd.	Pave road	P			182,650	182,650	Measure I

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maintenance, I-Infrastructure, L-Leases, HS-Health/Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC

EXHIBIT J

2006-07 TRANSPORTATION CARRYOVER PROJECTS
(Various Funds)

Item	Location	Road Name	Limits	Description	Proj. Type	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Third District (Cont'd)										
3	Big Bear City	Paradise Way	SH 38	Construct signal/Improve intersection	I			550,000	550,000	Measure I
4	Joshua Tree	Alta Loma Drive	.04M W, Sunnyhill Rd E/.03M E., Outpost Rd.	Improve sight distance, waterline	I			341,300	341,300	Measure I
5	Joshua Tree	Sunnyhill Road	Alta Loma Rd N/0.23M	Pave dirt road	P			506,500	506,500	Measure I
6	Lake Arrowhea	Daley Canyon Road	SH 18	Improve Inter safety/realign	I			400,000	400,000	Measure I
7	Lake Arrowhea	Shenandoah Dr. & others	Lake Arrowhead area	Rehabilitation, overlay - AR4000	P			362,800	362,800	Measure I
8	Mentone	Wabash Avenue	At SH 38	Signal installation	I			500,000	500,000	Federal Congestion Mitigation Air Quality, State Gas Tax
9	Moonridge	Maple Lane	Barton Ln/Baldwin Ln	Rehabilitation	P			102,650	102,650	Measure I
10	Redlands	Barton Rd.	New Jersey St E/San Tim Cyn	Signal installation	I			110,000	110,000	City of Redlands (Lead), State Gas Tax, Loma Linda
11	Redlands	Beaumont Avenue	At San Timoteo Creek	Bridge replacement	I			1,481,225	1,481,225	Fed. Hwy Bridge Replacement & Rehabilitation, State Gas Tax
12	Redlands	Garnet St. Bridge	Mill Creek, Br No. 54C 420	Bridge replacement	I			1,702,000	1,702,000	Fed. Hwy Bridge Replacement & Rehabilitation, State Gas Tax
13	Yucca Valley	La Contenta Rd.	Yucca Tr N/sH62	Widening/passing lane project	P			550,000	550,000	Measure I
13	**Total Third District**					**0**	**0**	**6,859,125**	**6,859,125**	
Fourth District										
1	Chino	Yorba Avenue	Philadelphia N/.12M S, Francis	Rehabilitation	P			51,700	51,700	Measure I
2	Chino	Roswell Avenue	.11M W, Schaefer E/Schaefer N/Estrella Dr.	Drainage improvements	I		4,000,000		4,000,000	General Fund
3	Montclair	Howard Street	At Benson Avenue	Sidewalk construction	I			108,000	108,000	State Gas Tax, Community Development Block Grant
3	**Total Fourth District**					**0**	**4,000,000**	**159,700**	**4,159,700**	
Fifth District										
1	Bloomington	Cedar Avenue	At I-10	Interchange PSR/PR	I			104,000	104,000	Federal Surface Transportation Program, State Gas Tax
2	Bloomington	Cedar Avenue	At Jurupa	Signal installation	I			350,000	350,000	Measure I
3	Bloomington	Cedar Avenue	Randall Avenue	Signal installation	I			245,300	245,300	Measure I

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maintenance, I-Infrastructure, L-Leases, HS-Health/Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC

EXHIBIT J

2006-07 TRANSPORTATION CARRYOVER PROJECTS
(Various Funds)

Item	Location	Road Name	Limits	Description	Proj. Type	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Fifth District (Cont'd)										
4	Bloomington	Cedar Avenue	.12M S, Randall Ave. N/Randall Ave.	Rehabilitation	P			248,200	248,200	Measure I
5	Colton SD 5	La Cadena Drive	Barton Road	Signal installation	I			575,000	575,000	State Gas Tax, City of Colton
6	Colton SD 5	Pepper Avenue	Pepper Ave @ Valley Blvd.	Improve Inter & Realign	I		7,035,000		7,035,000	General Fund
7	Devore	Cajon Boulevard	.22M NW,Palm Ave. NW/CL, AT&OSF Ovrcsg	Signal installation	I			785,700	785,700	Measure I
8	Fontana	Alder Avenue	Marygold Ave.	Signal installation	I			235,000	235,000	Measure I
9	Fontana	Slover Ave.	At Locust Ave.	Signal installation	I			400,000	400,000	Measure I
10	San Bernardino	Monterey Avenue	Palm Lane E/Pedley Road	Sidewalk construction	I			220,000	220,000	State Gas Tax, Safe Routes to Schools
11	San Bernardino	Fifth Street	Waterman E/Tippecanoe	Rehabilatation	P			251,300	251,300	Measure I
11	**Total Fifth District**					**0**	**7,035,000**	**3,414,500**	**10,449,500**	
65	**TOTAL TRANSPORTATION CARRYOVER PROJECTS**					**0**	**12,877,000**	**44,664,775**	**57,541,775**	

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maintenance, I-Infrastructure, L-Leases, HS-Health/Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC

EXHIBIT K

2006-07 SOLID WASTE MANAGEMENT CARRYOVER PROJECTS
(Various Funds)

# Proj.	Sup. Dist.	Location	Address	Description	Proj. Type	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
First District										
1	1	Apple Valley	13401 Laguna Seca Dr.	Apple Valley Landfill Final Closure Construction	I			2,250,000	2,250,000	EAB
2	1	Barstow	Barstow Sanitary Landfill - 32553 Barstow Rd.	BLM - Barstow Land Transfer Project	I			6,808	6,808	EAC - Enhancement, Acquisition & Expansion
3	1	Hinkley	37751 Lenwood Rd.	Lenwood-Hinkley Sanitary Landfill Final Closure Construction	I			3,210,000	3,210,000	EAB
3	**Total First District**					**0**	**0**	**5,466,808**	**5,466,808**	
Second District										
1	2	Ontario	Milliken Sanitary Landfill - 2050 S. Milliken Ave.	Milliken - Perimeter Landscape Plan	I			318,810	318,810	EAB - Financial Assurance Fund
1	**Total Second District**					**0**	**0**	**318,810**	**318,810**	
Third District										
1	3	Yucaipa	Yucaipa Landfill - 33900 Oak Glen Rd.	Yucaipa - Construction of Landfill Gas Extraction / Treatment System	I			400,000	400,000	EAL - Environmental Fund
1	**Total Third District**					**0**	**0**	**400,000**	**400,000**	
Fourth District						**0**	**0**	**0**	**0**	
Fifth District										
1	5	Rialto	30 Bohnert Ave.	Mid-Valley South Mound Unit 1, South & West slopes, Final Partial Closure Construction	I			3,600,000	3,600,000	EAB
1	**Total Fifth District**					**0**	**0**	**3,600,000**	**3,600,000**	
6	**TOTAL SOLID WASTE MANAGEMENT CARRYOVER PROJECTS**					**0**	**0**	**9,785,618**	**9,785,618**	

Legend: A-ADA, AC-Acquisition Land/Bldgs., C-Modernization/Remodels/Expansions, DM-Deferred Maintenance, I-Infrastructure, L-Leases, HS-Health/Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC

EXHIBIT L

2005-06 COMPLETED PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
(Fund CJV)

# Proj.	CIP #	Proj. Proj. #	Sup. Dist.	Department	Location	Address	Description	Project Budget	Source of Remaining Balance: General Fund Local Cost	Source of Remaining Balance: Other Discre-tionary Funding	Source of Remaining Balance: Restricted Funding	Source of Remaining Balance: Carryover Balance	Funding Source
Countywide													
1		20680	All	Architecture & Engineering (A&E) /Fac. Mgmt.	Countywide	Various	Space study/CAFM	880,000	0			0	General Fund
2	04-143	40250	All	A&E/Fac. Mgmt.	Countywide	Various	Rehab hydraulic elevators	428,000	0			0	General Fund
3	04-177	50000	All	Fac. Mgmt.	Countywide	Various	Fac. Mgmt. minor remodel	400,000	0			0	General Fund
4	05-140	50410	All	Community Development & Housing (CDH)	Countywide	Various	Community Development Block Grant (CDBG) projects	350,000			-4,764	-4,764	CDBG
5		60481	All	Fleet Mgmt.	Countywide	Various	Fuel Tank replacements	1,016,581		-607,710		-607,710	Fleet Mgmt.
6	04-107	50010	All	A&E/Fac. Mgmt.	Countywide	Various	ADA Improvements/various sites	199,965	0			0	General Fund
6	**Total Countywide A&E Completed Projects**							**3,274,546**	**0**	**-607,710**	**-4,764**	**-612,474**	
First District													
1	04-105c	50040	1	A&E/Fac. Mgmt.	Barstow	225 E. Mt. View	Barstow Sheriff roof repair	239,062	0			0	General Fund
2	04-105d	50050	1	A&E/Fac. Mgmt.	Barstow	235 E. Mt. View Ave.	Barstow Courthouse roof repair	15,060	0			0	General Fund
3	05-094	50678	1	A&E/Fac. Mgmt.	Barstow	304 E. Buena Visa	Barstow Library paving	20,000	0			0	General Fund
4		30800	1	CDH	Barstow	300 S. "G" St.	Barstow Pool Ph II	50,000			-5,162	-5,162	CDBG
5	04-187l	50520	1	CDH	Barstow	701 E. Main St.	Barstow Domestic Violence building reroof	20,000			0	0	Community Development Block Grant (CDBG)
6	05-129	50080	1	Library	Hesperia	7th Avenue	Construction	100,000	0			0	General Fund
7	05-092	50676	1	A&E/Fac. Mgmt.	Lucerne Valley	33103 Old Woman Springs Rd.	Lucerne Valley library paving	5,000	0			0	General Fund
8	03-197	30270	1	Fac. Mgmt.	Needles	1111 E. Bailey	Needles courthouse parking lot and road rehab	441,000	2,013			2,013	General Fund
9	04-175j	50190	1	A&E/Fac. Mgmt.	Needles	1111 E. Bailey	Needles Sheriff pavement mgmt.	10,000	0			0	General Fund

EXHIBIT L

2005-06 COMPLETED PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
(Fund CJV)

# Proj.	CIP #	Proj. Proj. #	Sup. Dist.	Department	Location	Address	Description	Project Budget	Source of Remaining Balance: General Fund Local Cost	Source of Remaining Balance: Other Discre-tionary Funding	Source of Remaining Balance: Restricted Funding	Source of Remaining Balance: Carryover Balance	Funding Source
First District (Cont'd)													
10	04-175k	50200	1	A&E/Fac. Mgmt.	Needles	1111 E. Bailey	County Bldg. Pavement mgmt.	5,000	0			0	General Fund
11	06-109g	60030	1	A&E/Fac. Mgmt.	Trona	13205 Market Ave.	Pavement Management	6,000	5,914			5,914	General Fund
12	05-096	50674	1	A&E/Fac. Mgmt.	Trona	82805 Mt. View	Trona Library paving	10,000	0			0	General Fund
13	05-095	50679	1	A&E/Fac. Mgmt.	Twentynine	6078 Adobe Rd.	29 Palms Library paving	10,000	3,145			3,145	General Fund
14	03-086	30060	1	Courts	Victorville	14455 Civic Dr.	Juvenile court sally port	172,779	6,796			6,796	General Fund
15	06-134	60050	1	A&E/Fac. Mgmt.	Wrightwood	6014 Park Drive	Acquire 1,600 sq.ft. Library bldg & save lease costs	495,000	0			0	General Fund
16	04-073	40050	1	Regional Parks	Yermo	36600 Ghost Town Rd.	Remodel upper town restrooms	200,000	0		0	0	General Fund and Prop 40
16	**Total First District A&E Completed Projects**							**1,798,901**	**17,868**	**0**	**-5,162**	**12,706**	
Second District													
1	05-105	50752	2	Regional Parks	Crestline	24171 Lake Dr.	Lake Gregory playground shelter	200,000	0			0	General Fund
2	06-170	60586	2	Board of Supervisors (BOS)	Crestline	24171 Lake Dr.	Senior Center drainage culvert	30,490	0			0	General Fund
3	04-081	40110	2	A&E/Fac. Mgmt.	Devore	2555 Glen Helen Pkwy	Glen Helen Reg Pk rehab campground	275,000	0			0	General Fund
4	05-107	50756	2	Regional Parks	Devore	2555 Glen Helen Pkwy	Devore Gelen Helen Reg Pk swim area renovation	350,000	0			0	General Fund
5	05-108	50758	2	Regional Parks	Devore	2555 Glen Helen Pkwy	Glen Helen water slides	106,950	0			0	General Fund
6	05-109	50760	2	Regional Parks	Devore	2555 Glen Helen Pkwy	Devore Glen Helen Reg Pk road repairs	650,000	0			0	General Fund
7	05-079	50635	2	BOS	Lytle Creek	14082 Center Rd.	Lytle Creek Community Center - HVAC	10,000	0			0	General Fund
8	05-079 & 05-091	50675	2	BOS	Lytle Creek	14082 Center Rd.	Lytle Creek Community Center parking lot & HVAC	160,000	9,415			9,415	General Fund
9	03-061	40750	2	Probation	Rancho Cuca.	9487 Etiwanda Ave.	WV Juv Det Ctr security control panel	127,000		0		0	Probation

EXHIBIT L

2005-06 COMPLETED PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
(Fund CJV)

# Proj.	CIP #	Proj. Proj. #	Sup. Dist.	Department	Location	Address	Description	Project Budget	Source of Remaining Balance: General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Second District (cont'd)													
10		50260	2	A&E/Fac. Mgmt.	Rancho Cuca.	9500 E. Etiwanda Ave.	WVDC channel clean up	83,500	0			0	General Fund
11	05-121	50710	2	BOS	Upland	177 E. D St.	Upland Historical monument/ EOC	250,000	0			0	General Fund
12	05-120	50705	2	BOS	Upland	NWC of 24th & Mtn. View	Upland - San Antonio Park improvements	150,000	0			0	General Fund
12	**Total Second District A&E Completed Projects**							**2,392,940**	**9,415**	**0**	**0**	**9,415**	
Third District													
1	06-177	60610	3	BOS	Big Bear	TBD	Relocate Moonridge Animal Park	1,575,000	0			0	General Fund
2	05-077	20795	3	Arch & Engr	Joshua Tree	6527 Whitefeather Rd.	Morongo complex HVAC upgrade	749,400	-34,750			-34,750	General Fund
3	04-175o	50240	3	A&E/Fac. Mgmt.	Joshua Tree	6527 Whitefeather Rd.	Joshua Tree courthouse pavement mgmt	50,000	0			0	General Fund
4	06-182	60635	3	BOS	Lake Arrowhead	27400 Highway 18	Rim of the World High School fencing	25,000	0			0	General Fund
5		20800	3	Museum	Redlands	2024 Orange Tree Ln.	Museum office space addition	120,000	12,425			12,425	General Fund
6	04-173	40150	3	Museum	Redlands	2024 Orange Tree Ln.	Correct code violations/ deficiencies	200,000	0			0	General Fund
7	04-172	40140	3	Museum	Redlands	2024 Orange Tree Ln.	Install fire suppression/ sprinker system	225,000	-430			-430	General Fund
8	05-178	50825	3	County Fire	Running Springs	2607 Park Dr.	Running Springs Fire hazard abatement modular office	37,444			0	0	Federal Grant
9	04-175l	50210	3	A&E/Fac. Mgmt.	Twin Peaks	26010 Hwy 189	Twin Peaks courthouse pavement mgmt	32,006	0			0	General Fund
10	05-111	50764	3	Regional Parks	Yucaipa	33900 Oak Glen Rd.	Yucaipa Reg. Pk. Playground renovation	233,000	0			0	General Fund
10	**Total Third District A&E Completed Projects**							**3,246,850**	**-22,755**	**0**	**0**	**-22,755**	
Fourth District													
1	05-075	30120	4	Courts	Chino	13260 Central Ave.	Remove/replace air handler & controls	195,000	0			0	General Fund

EXHIBIT L

2005-06 COMPLETED PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
(Fund CJV)

# Proj.	CIP #	Proj. #	Sup. Dist.	Department	Location	Address	Description	Project Budget	Source of Remaining Balance: General Fund Local Cost	Source of Remaining Balance: Other Discre-tionary Funding	Source of Remaining Balance: Restricted Funding	Source of Remaining Balance: Carryover Balance	Funding Source
Fourth District (Cont'd)													
2	60-137	60430	4	BOS	Montclair	5397 Kingsley	Saratoga Park Improvements	60,000	0			0	General Fund
3	06-136	60420	4	BOS	Montclair	5616 Princeton St.	Sunrise Park Improvements	60,000	0			0	General Fund
4	06-139	60450	4	BOS	Ontario	215 W. C St.	YMCA Improvements	237,500	0			0	General Fund
5	05-112	50766	4	Regional Parks	Ontario	800 N. Archibald Ave.	Cucamonga Guasti picnic shelters	350,000	0			0	General Fund
6	05-116	50774	4	Regional Parks	Ontario	800 N. Archibald Ave.	Cucamonga-Guasti playground renovation	854,711	0			0	General Fund
6	**Total Fourth District A&E Completed Projects**							**1,757,211**	**0**	**0**	**0**	**0**	
Fifth District													
1		30650	5	CDH	Bloomington	18604 Jurupa Ave.	Bloomington Liberia Del Pueblo improvements	150,000			0	0	CDBG
2	04-187D	30420	5	CDH	Bloomington	Corner of Linden & Jurupa	Kessler Park Rehabililtation	274,582			0	0	CDBG
3	06-141	60470	5	Special Districts	Bloomington	TBD	Bloomington Park & Rec - State Park	1,000,000	0			0	General Fund
4	03-074	40300	5	Transportation	Fontana	17628 Arrow	Fontana Transportation Yard reconstruction	524,684		38,383		38,383	Transportation Operating Fund
5		20655	5	A&E/Fac. Mgmt.	Fontana	17780 & 17830 Arrow Hwy	Chiller replacement	100,000		-8,195		-8,195	Sheriff
6	03-077	50470	5	Library	San Bernardino	104 W. 4th St.	Library Administration HVAC repairs	100,000			36,304	36,304	Library
7	05-084	50656	5	A&E/Fac. Mgmt.	San Bernardino	172 W. 3rd St.	Old Hall of Records elevator retrofit	360,000	0			0	General Fund
8	06-127	60320	5	A&E/Fac. Mgmt.	San Bernardino	172 W. 3rd St.	Roof Repairs	120,000	0			0	General Fund
9		30710	5	Sheriff	San Bernardino	200 S. Lena Rd.	Sheriff SID HVAC replacement	229,245			67,375	67,375	Inmate Welfare
10	04-012	50300	5	Fleet Mgmt.	San Bernardino	210 N. Lena Rd.	Fleet Mgmt Bldg 1 & 6 Remodel & HVAC Upgrade	29,300		10,398		10,398	Fleet Mgmt
11	03-030	40360	5	Fleet Mgmt.	San Bernardino	210 N. Lena Rd.	Remodel Fleet Mgmt. Buildings 1, 4, 6, & 8	460,000	15,030	15,062		30,092	Fleet Mgmt/ General Fund

EXHIBIT L

2005-06 COMPLETED PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
(Fund CJV)

# Proj.	CIP #	Proj. Proj. #	Sup. Dist.	Department	Location	Address	Description	Project Budget	Source of Remaining Balance: General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Fifth District (Cont'd)													
12		30870	5	Fleet Mgmt.	San Bernardino	210 N. Lena Rd.	Warehouse Bldg. #7 reroof	95,690		-95,690		-95,690	Fleet Mgmt.
13	05-085	50657	5	A&E/Fac. Mgmt.	San Bernardino	351 N. Mt. View	Public Health building elevator retrofit	220,000	0			0	General Fund
14	05-165	20765	5	A&E/Fac. Mgmt.	San Bernardino	385 N. Arrowhead Ave.	CGC security and parking improvements	500,000	12,500			12,500	General Fund
15		20590	5	A&E/Fac. Mgmt.	San Bernardino	630 E. Rialto Ave.	CDC HVAC controls replacement	652,290	20,282			20,282	General Fund
16	01-078	20665	5	Sheriff	San Bernardino	630 E. Rialto Ave.	CDC security monitoring system	302,000			0	0	Inmate Welfare
17	03-103	30220	5	Information Services Dept.	San Bernardino	670 E. Gilbert St.	ISD parking lot rehab	375,000	3,231			3,231	General Fund
18	04-105A	50020	5	Behavioral Health	San Bernardino	700 E. Gilbert St.	Behavioral Health building #2 roof repair	10,000	1,980			1,980	General Fund
19	04-187H	50515	5	CDH	San Bernardino	8088 Palm Ln.	North Norton Parking lot improvements	28,000			9,945	9,945	CDBG
19	**Total Fifth District A&E Completed Projects**							**5,530,791**	**53,023**	**-40,042**	**113,624**	**126,605**	
69	**TOTAL A&E COMPLETED PROJECTS**							**18,001,239**	**57,551**	**-647,752**	**103,698**	**-486,503**	

OTHER AGENCIES
SUMMARY

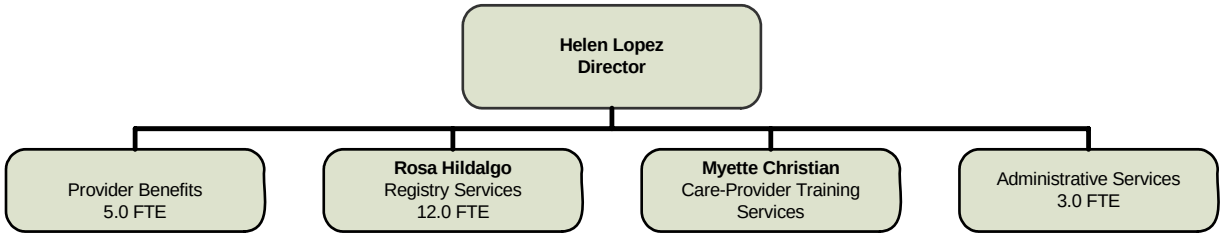
	Page #	Appropriation	Departmental Revenue	Fund Balance
OTHER AGENCIES				
IN-HOME SUPPORTIVE SERVICES PUBLIC AUTHORITY	574	6,236,907	4,840,818	1,396,089
ECONOMIC AND COMMUNITY DEVELOPMENT CORP	577	18,714	12,700	6,014
COUNTY INDUSTRIAL DEVELOPMENT AUTHORITY	579	48,411	1,300	47,111
REDEVELOPMENT AGENCY SUMMARY	581			
SPEEDWAY PROJECT AREA	582	63,610,971	9,703,950	53,907,021
CEDAR GLEN PROJECT AREA	587	10,073,190	119,000	9,954,190
VVEDA PROJECT AREA	589	1,006,281	138,000	868,281
MISSION BLVD JOINT REDEVELOPMENT PROJECT AREA	591	120,619	42,765	77,854
PROPOSED BLOOMINGTON PROJECT AREA	593	151,635	5,000	146,635
PROPOSED CAJON PROJECT AREA	595	229,938	5,000	224,938

IN-HOME SUPPORTIVE SERVICES PUBLIC AUTHORITY
Helen Lopez

MISSION STATEMENT

The mission of the San Bernardino County In-Home Supportive Services (IHSS) Public Authority is to improve the availability and quality of IHSS and to eliminate barriers to providing assistance and choice for the aged and persons with disabilities who need support services to live independently and with dignity in the community.

ORGANIZATIONAL CHART



In-Home Supportive Services Public Authority

DESCRIPTION OF MAJOR SERVICES

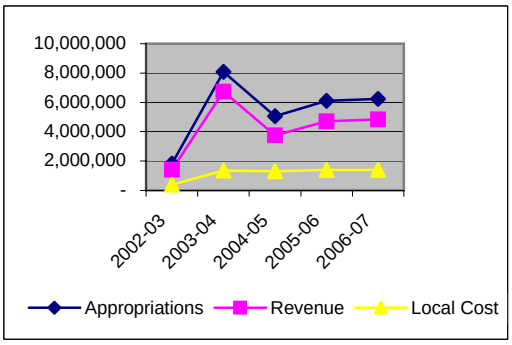
The In-Home Supportive Services (IHSS) program was created in 1973 to serve elderly, blind, and/or disabled individuals who are not able to remain safely in their home without assistance. Section 12302.25 of the Welfare and Institutions Code (WIC) mandates that each county, on or before January 1, 2003, must act as, or establish, an employer of record for collective bargaining purposes for IHSS care providers. The IHSS Public Authority (PA) was established to comply with this mandate.

In addition to its role in collective bargaining, the IHSS PA is required by WIC to provide the following mandated services:

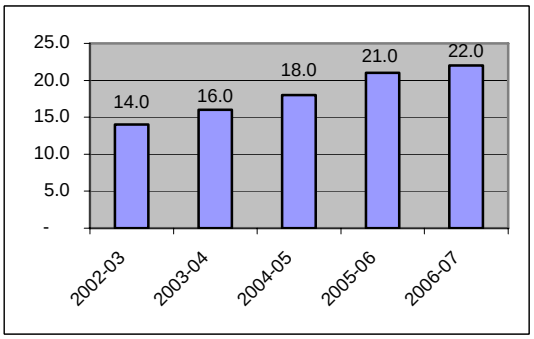
- Establish a registry of potential care providers
- Investigate the background and qualifications of potential care providers
- Refer potential care providers from the registry to IHSS consumers upon request
- Provide training for both IHSS care providers and consumers
- Perform other functions related to the delivery of IHSS as designated by the governing board

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



PERFORMANCE HISTORY

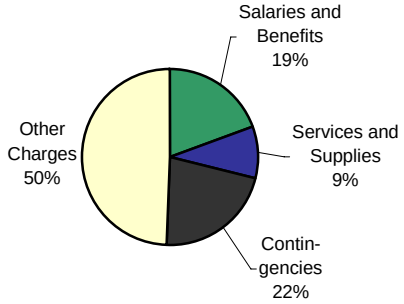
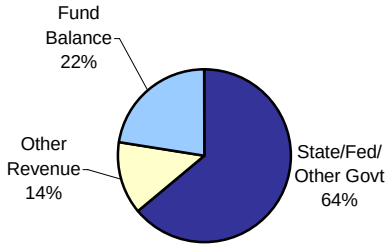
	2002-03 Actual	2003-04 Actual	2004-05 Actual	Modified Budget 2005-06	2005-06 Actual
Appropriation	-	878,910	3,962,137	7,293,920	5,186,464
Departmental Revenue	-	844,316	3,962,208	5,901,639	5,190,270
Fund Balance				1,392,281	
Budgeted Staffing				21.0	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in this fund are typically less than budgeted. The amount not expended in 2005-06 has been re-appropriated in the 2006-07 budget.

Appropriation for 2005-06 is less than modified budget due primarily to:

- Periodic vacancies of positions.
- Services and supply cost reductions for printing and mailing of open enrollment packets, fingerprinting and background checks for registry providers, legal services for MOU negotiations, and travel expenses.
- Greater than anticipated attrition of providers receiving health benefits and lower participation than expected in the provider training stipend program.
- Reduction in costs for registrar services.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Other Agencies
DEPARTMENT: IHSS Public Authority
FUND: IHSS Public Authority

BUDGET UNIT: RHH 498 498
FUNCTION: Public Assistance
ACTIVITY: Other Assistance

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	-	611,363	899,570	1,035,412	1,090,003	1,213,058	**123,055**
Services and Supplies	-	239,124	451,607	375,598	698,834	570,221	**(128,613)**
Central Computer	-	6,002	13,088	14,844	17,000	17,946	**946**
Other Charges	-	-	2,522,241	3,648,263	2,875,735	2,944,955	**69,220**
Transfers	-	22,421	81,762	125,674	151,602	138,181	**(13,421)**
Contingencies	-	-	-	-	1,352,546	1,352,546	**-**
Total Exp Authority	-	878,910	3,968,268	5,199,791	6,185,720	6,236,907	**51,187**
Reimbursements	-	-	(6,131)	(13,327)	(91,800)	-	**91,800**
Total Appropriation	-	878,910	3,962,137	5,186,464	6,093,920	6,236,907	**142,987**
Departmental Revenue							
Use of Money and Prop	-	20,795	17,746	25,910	18,000	20,000	**2,000**
State, Fed or Gov't Aid	-	638,532	3,075,713	4,165,999	3,842,263	3,977,175	**134,912**
Current Services	-	-	-	-	-	-	**-**
Other Revenue	-	80	15	492	4,800	-	**(4,800)**
Other Financing Sources	-	184,909	868,734	997,869	836,576	843,643	**7,067**
Total Revenue	-	844,316	3,962,208	5,190,270	4,701,639	4,840,818	**139,179**
Fund Balance					1,392,281	1,396,089	**3,808**
Budgeted Staffing					21.0	22.0	**1.0**

Salary and benefits costs will increase $123,055 in 2006-07. This increase is a combination of additional staff, salary steps, retirement, and worker's compensation cost increases. Staffing increased by 1 budgeted position for an Office Assistant III contract position to assist with the increased workload required to process employment verification documents for IHSS providers.

Services and supplies costs will decrease $128,613 due to the following:

- Reduction in printing and mailing costs due to a reduction in processing open enrollment packages for provider health benefits.
- Reduction in professional services for background checks and fingerprinting due to fewer provider registry applicants.

Other charges will increase $25,677 for medical benefits provided to eligible IHSS service providers in 2006-07. Total appropriations and revenue budgeted for health care benefits in 2006-07 are $2,941,147. Federal and state reimbursement will cover approximately $2,426,147 of total expenditures for health care benefits. The remaining $515,000 is local share. The local share will be funded with Social Services Realignment.

Transfers will decrease by $13,421 due to a reduction for negotiation services from human relations.

Reimbursements will decrease by $91,800 due to stipends for provider training ending June 30, 2006.

FINAL BUDGET CHANGES

Other charges increased by $43,543 due to fund balance being higher than anticipated.

ECONOMIC AND COMMUNITY DEVELOPMENT CORPORATION
Brian P. McGowan

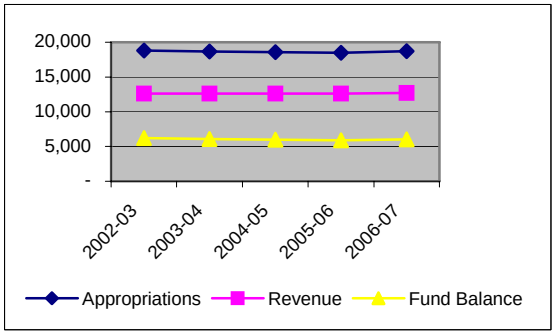
DESCRIPTION OF MAJOR SERVICES

In September 1987 the Board of Supervisors formed the County of San Bernardino Economic and Community Development Corporation to provide additional methods of financing the acquisition of property, for and on behalf of private enterprise, to promote and enhance economic development and increase opportunities for useful employment. Another primary purpose was added in July 1998, to strengthen public-private partnerships and to expand the supply of decent, safe, sanitary, and affordable housing. The annual Economic and Community Development Corporation budget provides for professional services related to the issuance of bonds, promotion of the financing program, and other program related costs. Economic and Community Development Corporation is a function within the Economic Development Agency.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



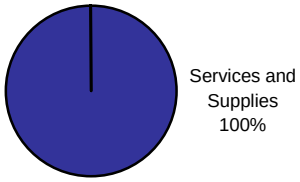
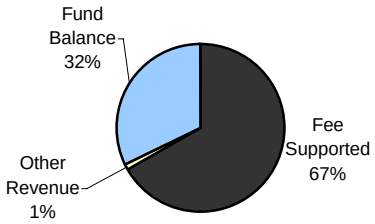
PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	218	170	75	18,472	98
Departmental Revenue	61	93	(35)	12,600	240
Fund Balance				5,872	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, the actual expenditures in this fund are typically less than budgeted. The amount not expended in 2005-06 has been re-appropriated in the 2006-07 budget.

Revenue is less than budgeted because no bonds were issued due to low market interest rates.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Economic Development
DEPARTMENT: Community Development and Housing
FUND: Economic Development Corp

BUDGET UNIT: SFI 499
FUNCTION: Public Assistance
ACTIVITY: Other Assistance

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Services and Supplies	218	170	75	98	18,472	18,714	**242**
Total Appropriation	218	170	75	98	18,472	18,714	**242**
Departmental Revenue							
Use of Money and Prop	61	93	(35)	240	100	200	**100**
Current Services	-	-	-	-	12,500	12,500	-
Total Revenue	61	93	(35)	240	12,600	12,700	**100**
Fund Balance					5,872	6,014	**142**

FINAL BUDGET CHANGES

Services and supplies increased by $111 due to fund balance being higher than anticipated.

COUNTY INDUSTRIAL DEVELOPMENT AUTHORITY (COIDA)
Brian P. McGowan

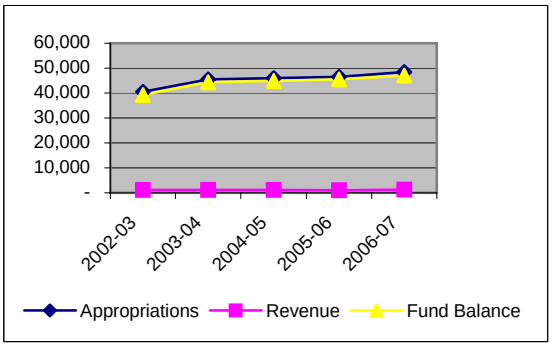
DESCRIPTION OF MAJOR SERVICES

In March 1981 the Board of Supervisors created the San Bernardino County Industrial Development Authority (CoIDA) to issue tax-exempt industrial bonds for the furtherance of economic development and the creation of new jobs within the County. The annual CoIDA budget provides for funding for the cost of professional services related to the issuance of bonds, promotion of the financing program and other program related costs. CoIDA is a function within the Economic Development Agency.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND

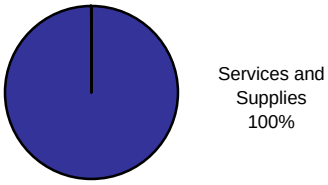
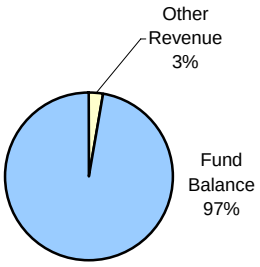


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	901	378	229	46,570	33
Departmental Revenue	1,465	870	962	1,000	1,573
Fund Balance				45,570	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, the actual expenditures in this fund are typically less than budgeted. The amount not expended in 2005-06 has been re-appropriated in the 2006-07 budget.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Economic Development
DEPARTMENT: Community Development and Housing
FUND: Industrial Development Authority

BUDGET UNIT: SPG 510
FUNCTION: Public Assistance
ACTIVITY: Other Assistance

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Services and Supplies	901	378	229	33	46,570	48,411	**1,841**
Total Appropriation	901	378	229	33	46,570	48,411	**1,841**
Departmental Revenue							
Use of Money and Prop	1,245	870	962	1,573	1,000	1,300	**300**
Other Revenue	220	-	-	-	-	-	**-**
Total Revenue	1,465	870	962	1,573	1,000	1,300	**300**
Fund Balance					45,570	47,111	**1,541**

FINAL BUDGET CHANGES

Services and supplies increased by $441 due to fund balance being higher than anticipated.

REDEVELOPMENT AGENCY
Kathleen Thomas

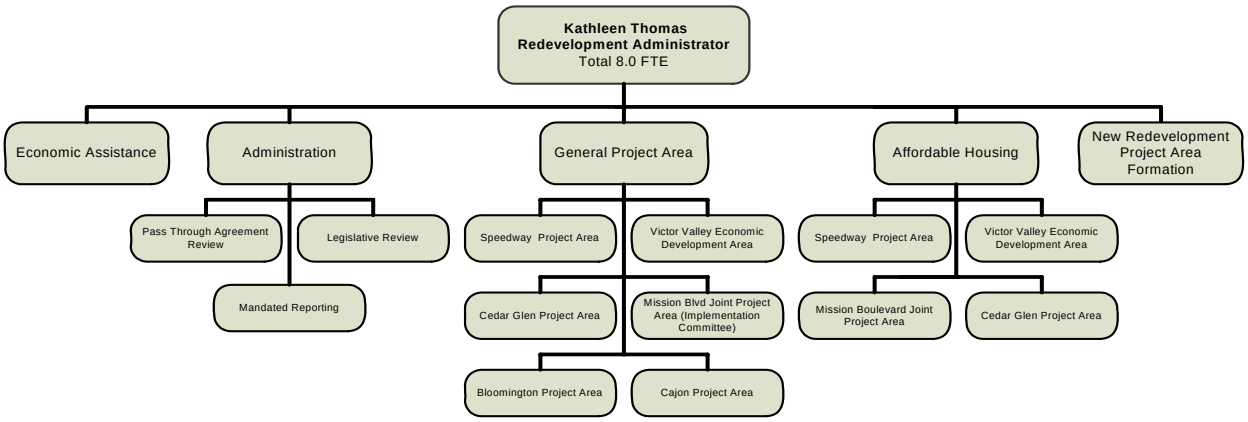
MISSION STATEMENT

The county's Redevelopment Agency serves to improve economic opportunities and affordable living conditions within established redevelopment project areas in the unincorporated county through the effective and efficient utilization of California Redevelopment Law, appropriate use of tax increment revenues and cooperative programs with other county agencies and communities.

STRATEGIC GOALS

1. Elimination and Prevention of blighted conditions within unincorporated areas of the county.
2. Retention of business currently located within project areas.
3. Promote Economic Development in project areas through attraction of new business.
4. Rehabilitation of affordable housing for low and moderate-income households benefiting project areas.
5. Augmentation of the supply of low and moderate housing benefiting project areas.

ORGANIZATIONAL CHART



SUMMARY OF PROJECT AREAS

	2006-07			
	Appropriation	Revenue	Fund Balance	Staffing
Speedway Project Area	63,610,971	9,703,950	53,907,021	8.0
Cedar Glen Project Area	10,073,190	119,000	9,954,190	-
VVEDA Project Area	1,006,281	138,000	868,281	-
Mission Blvd. Redevelopment Joint Project Area	120,619	42,765	77,854	-
Proposed Bloomington Project Area	151,635	5,000	146,635	-
Proposed Cajon Project Area	229,938	5,000	224,938	-
TOTAL	75,192,634	10,013,715	65,178,919	8.0

Detailed information for each project area is provided, along with a description of the services, budget unit history and applicable performance measures.

Speedway Project Area

DESCRIPTION OF MAJOR SERVICES

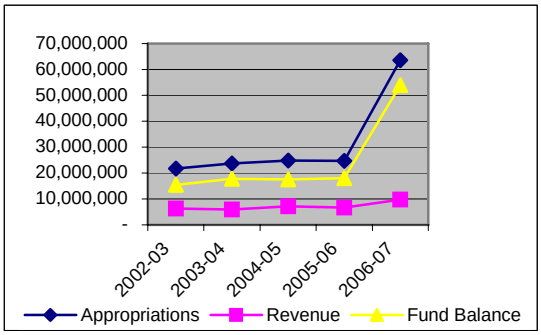
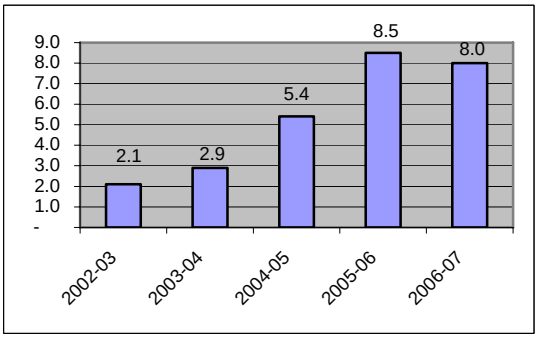
In 1995, the entire former Kaiser Steel site and other blighted industrial property in its vicinity were incorporated into the Speedway Redevelopment Project Area (formerly known as San Sevaine Project Area). The major objectives of the project area are to encourage private sector investment in the development and redevelopment of the area by removing impediments to growth, eliminating and/or preventing the spread of blight and deterioration, and correcting infrastructure deficiencies. An amendment to the Speedway Project Area was adopted in November 2004, expanding the area by approximately 40% and approving other administrative changes. A second amendment to the project area was adopted on November 1, 2005, reducing the project area by 15%. This amendment was done to allow the City of Fontana to proceed with plans to incorporate the area removed from the project area.

On November 15, 2005, the Board of Supervisors/Directors approved the issuance of approximately $58,275,000 in tax allocations bonds and approved the refunding of the 2000 bonds issued in January 2000. Net proceeds from the sale of these bonds of $34,650,935 (general operating funds $25,431,395; housing funds $9,219,540) will be used to finance infrastructure improvements within the Speedway Project Area and provide affordable housing.

Included in this project area are housing funds, which are used to conserve and/or expand the supply of affordable housing to low and moderate-income households. Based on regulations 20% of the gross tax increment revenues are set aside and used for affordable housing.

Redevelopment Agency administrative costs, including all staffing costs for the Redevelopment Agency, are accounted for in this project area, but are allocated to the other project areas based on time studies.

BUDGET HISTORY

5-YEAR BUDGET TREND	5-YEAR STAFFING TREND
	

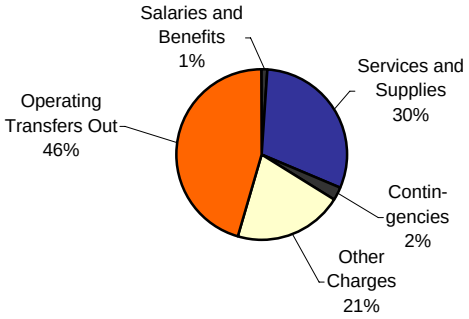
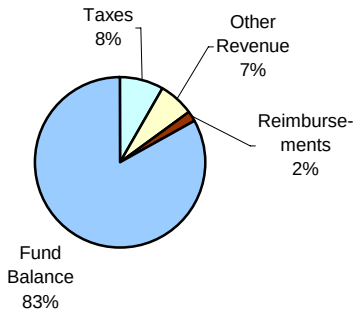
PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	4,865,665	10,200,861	9,387,758	25,320,456	6,243,814
Departmental Revenue	7,198,162	8,325,849	9,796,641	7,286,275	43,657,573
Fund Balance				18,034,181	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in these funds are typically less than budgeted. The amount not expended in 2005-06 has been re-appropriated in the 2006-07 budget.

San Sevaine Bond Series 2005 A was funded in December, 2005 with net proceeds of $34,650,935. General projects to be undertaken with these bond proceeds include work on the Etiwanda/San Sevaine Flood Control Channel (South), West Fontana Flood Control Channel, road work on the Cherry/I-10 interchange, road construction on Cherry and San Bernardino Avenues, the construction of a fire station, land acquisition, and economic incentives for business acquisition within the project area. Proceeds allocated for housing projects will be used for land acquisition, mortgage write downs, residential rehab grants, and affordable housing development assistance.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Economic Development
DEPARTMENT: Redevelopment Agency
FUND: Speedway Project Area

BUDGET UNIT: DBR, SPD, SPE, SPF & SPH
FUNCTION: General
ACTIVITY: Other General

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	177,978	191,736	349,242	637,585	702,911	800,960	**98,049**
Services and Supplies	274,484	1,511,268	2,308,372	1,072,206	14,640,294	19,514,103	**4,873,809**
Central Computer	1,009	558	317	145	142	4,418	**4,276**
Other Charges	1,474,234	1,583,359	1,648,769	1,909,571	1,637,635	3,851,592	**2,213,957**
Land and Improvements	-	-	-	2,666,186	258,338	4,500,000	**4,241,662**
Equipment	-	-	-	14,388	-	-	**-**
Transfers	605,268	3,908,034	471,924	454,027	2,758,820	5,078,848	**2,320,028**
Contingencies	-	-	-	-	1,603,077	1,603,077	**-**
Total Exp Authority	2,532,973	7,194,955	4,778,624	6,754,108	21,601,217	35,352,998	**13,751,781**
Reimbursements	(312,538)	(302,294)	(202,237)	(719,979)	(415,015)	(1,188,998)	**(773,983)**
Total Appropriation	2,220,435	6,892,661	4,576,387	6,034,129	21,186,202	34,164,000	**12,977,798**
Operating Transfers Out	2,645,230	3,308,200	4,811,371	209,685	3,539,114	29,446,971	**25,907,857**
Total Requirements	4,865,665	10,200,861	9,387,758	6,243,814	24,725,316	63,610,971	**38,885,655**
Departmental Revenue							
Taxes	4,049,874	4,735,235	4,661,700	12,785,281	4,885,000	5,395,500	**510,500**
Use of Money and Prop	499,309	356,437	396,409	1,185,010	219,000	511,100	**292,100**
State, Fed or Gov't Aid	-	217	170	3,818	-	-	**-**
Current Services	-	-	(73,009)	(106,996)	-	-	**-**
Other Revenue	3,749	760	-	(5,110,390)	-	-	**-**
Other Financing Sources	-	-	600,000	34,691,165	-	-	**-**
Total Revenue	4,552,932	5,092,649	5,585,270	43,447,888	5,104,000	5,906,600	**802,600**
Operating Transfers In	2,645,230	3,233,200	4,211,371	209,685	1,587,135	3,797,350	**2,210,215**
Total Financing Sources	7,198,162	8,325,849	9,796,641	43,657,573	6,691,135	9,703,950	**3,012,815**
Fund Balance					18,034,181	53,907,021	**35,872,840**
Budgeted Staffing					8.5	8.0	**(0.5)**

In 2006-07, the department will incur increased costs to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer and inflationary services & supplies purchases; and will incur decreased costs in worker's compensation. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to department recommendations.

Services and supplies has increase by approximately $6.0 million for housing programs and road improvements, offset by a decrease in fund balance of approximately $3.0 million. Land and improvements have increased as a result of the voluntary land purchase program for the Rosemary/Iris properties located in the project area. Transfers to other county departments have increased by $2.3 million primarily for road and flood control projects. Operating transfers out has increased by $20 million as a result of the bond proceeds budgeted in 2006-07; however the expenditures will take place in future fiscal years. Other increases included in operating transfers out are for a fire station and debt services payments.

The budgeted revenue reflects an anticipated increase in tax increment revenue of $510,500 and in interest revenue of $292,100. In addition, operating transfers in have increased as a result of the debt service payments for the Series 2005 A bonds.

FINAL BUDGET CHANGES

The following final budget changes were made:

- The Board approved an appropriation increase of $44,158 in salaries and benefits for the addition of 1.0 Redevelopment Analyst II position at $89,409, which will be offset by the elimination of two part-time (1.5 FTE) Graduate Student Intern positions ($45,251).
- The Board approved an appropriation decrease of $44,158 in services and supplies to fund the new Redevelopment Analyst II position.
- Services and supplies increased by $1,900,799 due to fund balance being higher than anticipated.
- Other charges decreased by $40,758 due to fund balance being lower than anticipated.
- Transfers increased by $16,500 due to fund balance being higher than anticipated.
- Operating transfers out increased by $196,470 due to fund balance being higher than anticipated.

PERFORMANCE MEASURES

Description of Performance Measure	2005-06 Actual	2006-07 Projected
Complete development standards for each project area within 12 months after the project area adoption.	N/A	100%
Process reimbursement of the agreed upon capital projects within 10 business days.	N/A	70%
Complete investigation of code enforcement complaints within 5 days of receipt.	N/A	70%
Achieve compliance with Code Enforcement directive within 30 days.	N/A	25%
Complete initial review of financial requests within 30 days.	N/A	75%
Provide assistance packages that retain viable and eligible business.	N/A	For 60% of requests received
Set meeting with other applicable county department and businesses within 15 days of request for assistance.	N/A	80%
Develop business retention assistance package.	N/A	For 60% of requests received
Number of direct and indirect marketing efforts.	N/A	10% Increase

PERFORMANCE MEASURES		
Description of Performance Measure	**2005-06 Actual**	**2006-07 Projected**
Complete initial reviews of financial assistance requests within 30 days of receipt.	N/A	75%
Provide assistance packages that attract viable and eligible new business.	N/A	For 30% of requests received
Complete initial review of submitted applications within 90 days.	N/A	90%
Process eligible applications within 6 months.	N/A	90%
Complete projects with final approval within 1 year.	N/A	75%
Complete initial review of submitted applications within 90 days.	N/A	90%
Process eligible applications within 6 months.	N/A	90%
Complete projects with final approval within 1 year.	N/A	75%
Complete initial review of submitted applications within 90 days.	N/A	90%
Process eligible applications within 1 year.	N/A	80%
Complete projects with final approval within 2 years of compliance of applicant.	N/A	75%
Complete initial review of submitted applications within 90 days.	N/A	90%
Process eligible applications within 6 months of receipt of completed application.	N/A	80%

Cedar Glen Project Area

DESCRIPTION OF MAJOR SERVICES

In 2004, the Cedar Glen Disaster Recovery Redevelopment Plan was adopted to assist with the rebuilding of part of the area destroyed by the 2003 Old Fire. The Project Area began to receive tax increment revenues in 2005-06.

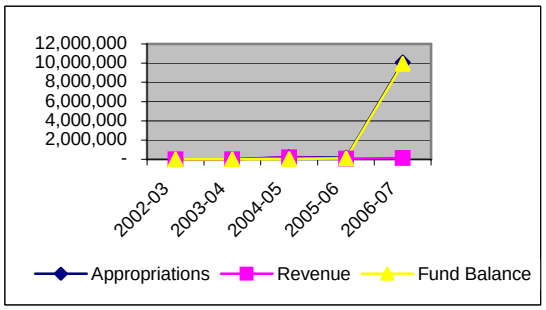
Included in this project area are housing funds, which are used to conserve and/or expand the supply of affordable housing to low and moderate-income households. Based on regulations, 20% of the gross tax increment revenues are set aside and used for affordable housing.

Initial plan preparation and operating expenses are funded through a $75,000 loan from the San Sevaine Project Area and a $290,000 loan from the county general fund. In addition, on December 6, 2005 the Board of Supervisors approved a loan of $10 million from the county general fund to the Cedar Glen Project Area to begin the water and road improvements. The loans will be repaid when the project area generates sufficient tax increment revenues or other financing is available.

There are no budgeted positions assigned to this project area, however administrative and staffing costs are allocated to this project area based on time studies.

BUDGET HISTORY

5-YEAR BUDGET TREND



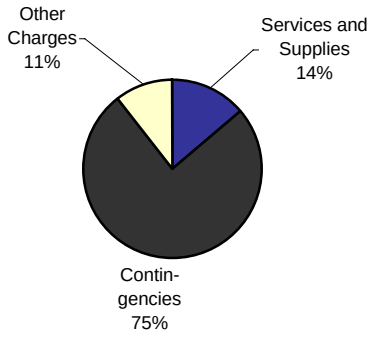
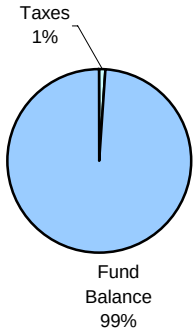
PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	-	28,576	156,767	10,242,003	430,300
Departmental Revenue	-	75,226	293,426	10,149,000	10,297,254
Fund Balance				93,003	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in these funds are typically less than budgeted. The amount not expended in 2005-06 has been re-appropriated in the 2006-07 budget.

Tax Increment revenues were received for the first time in 2005-06 and were greater than budgeted for the year by $41,000. In addition, two general fund loans were received for projects within the Cedar Glen Disaster Recovery Project Area in 2005-06, one for $75,000 and the second for $10 million. Proceeds from these general fund loans will be used to pay operating and approved project costs. As required by the loan terms $7.6 million of the loan proceeds has been placed into contingencies for future approved projects.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Economic Development
DEPARTMENT: Redevelopment Agency
FUND: Cedar Glen Disaster Project Area

BUDGET UNIT: SPK, SPL
FUNCTION: General
ACTIVITY: Other General

	2002-03 Actual	2003-04 Actuals	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Services and Supplies	-	2,787	111,473	107,747	97,862	1,400,420	**1,302,558**
Land and Improvements	-	-	-	-	-	370,420	**370,420**
Transfers	-	25,789	45,294	310,553	57,141	368,650	**311,509**
Contingencies	-	-	-	-	-	7,600,000	**7,600,000**
Total Appropriation	-	28,576	156,767	418,300	155,003	9,739,490	**9,584,487**
Operating Transfers Out	-	-	-	12,000	-	333,700	**333,700**
Total Requirements	-	28,576	156,767	430,300	155,003	10,073,190	**9,918,187**
Departmental Revenue							
Taxes	-	-	-	240,367	60,000	112,200	**52,200**
Use of Money and Prop	-	226	3,426	80,965	2,000	6,800	**4,800**
State, Fed or Gov't Aid	-	-	-	634	-	-	**-**
Current Services	-	-	-	(2,057)	-	-	**-**
Other Revenue	-	-	-	(109,655)	-	-	**-**
Other Financing Sources	-	-	-	10,075,000	-	-	**-**
Total Revenue	-	226	3,426	10,285,254	62,000	119,000	**57,000**
Operating Transfers In	-	75,000	290,000	12,000	-	-	**-**
Total Financing Sources	-	75,226	293,426	10,297,254	62,000	119,000	**57,000**
Fund Balance					93,003	9,954,190	**9,861,187**

The budgeted increase in services and supplies is for housing and business assistance programs. The increase in the land and improvements budget is for the purchase of land for road improvements. The increase in budgeted contingencies of $7.6 million is the balance of the $10 million loan received from the county general fund in December 2005. Per the loan agreement, the Board of Supervisors must approve all additional projects utilizing the loan funds. Upon approval, of additional projects, the funds will be transferred to the appropriate expenditure category for use.

FINAL BUDGET CHANGES

Services and supplies increased by $202,327 due to fund balance being higher than anticipated.

Victor Valley Economic Development Authority (VVEDA) Project Area

DESCRIPTION OF MAJOR SERVICES

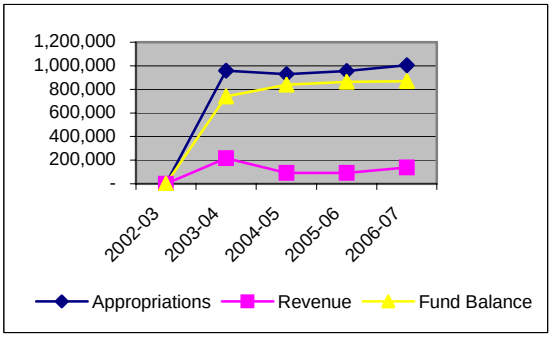
In 1993, the Victor Valley Redevelopment Project was established for the purpose of providing economic development at the former George Air Force Base. The project area was a joint project of the Cities of Adelanto, Hesperia, Victorville, the Town of Apple Valley, and the County of San Bernardino. The project is under the direction of the Victor Valley Economic Development Authority (VVEDA) and is administered by the City of Victorville. The county receives a portion of the tax increment generated within the unincorporated areas of the project area, which must be expended on programs within the unincorporated portion of the project area.

Included in this project area are housing funds, which are used to conserve and/or expand the supply of affordable housing to low and moderate-income households. Based on regulations 20% of the gross tax increment revenues are set aside and used for affordable housing.

There are no budgeted positions assigned to this project area, however administrative and staffing costs are allocated to this project area based on time studies.

BUDGET HISTORY

5-YEAR BUDGET TREND

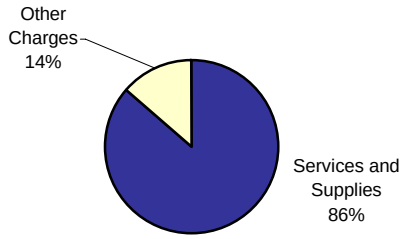
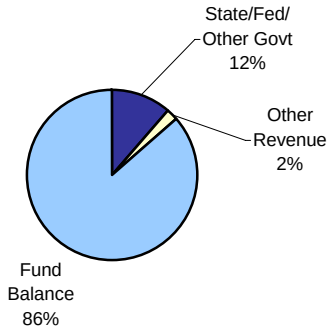


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	217,551	90,617	47,425	955,134	145,867
Departmental Revenue	383,781	181,060	37,465	91,000	56,508
Fund Balance				864,134	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in these funds are typically less than budgeted. The amount not expended in 2005-06 has been re-appropriated in the 2006-07 budget.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Economic Development
DEPARTMENT: Redevelopment Agency
FUND: VVEDA

BUDGET UNIT: MPV, MPW
FUNCTION: General
ACTIVITY: Other General

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Services and Supplies	1,665	30,500	31,649	61,334	822,874	870,059	**47,185**
Other Charges	6,659	8,532	(8,532)	-	13,000	33,000	**20,000**
Transfers	209,227	51,585	24,308	84,533	119,260	103,222	**(16,038)**
Total Appropriation	217,551	90,617	47,425	145,867	955,134	1,006,281	**51,147**
Departmental Revenue							
Use of Money and Prop	20,810	20,461	17,163	28,666	17,000	22,200	**5,200**
State, Fed or Gov't Aid	194,414	160,599	20,302	27,842	74,000	115,800	**41,800**
Total Revenue	215,224	181,060	37,465	56,508	91,000	138,000	**47,000**
Operating Transfers In	168,557	-	-	-	-	-	**-**
Total Financing Sources	383,781	181,060	37,465	56,508	91,000	138,000	**47,000**
Fund Balance					864,134	868,281	**4,147**

Tax increment and interest revenue are anticipated to increase in 2006-07. Expenditures have been reduced by $60,045 as a result of an estimated decrease in professional services in 2006-07.

FINAL BUDGET CHANGES

Services and supplies increased by $107,230 due to fund balance being higher than anticipated.

Mission Blvd. Joint Redevelopment Project Area

DESCRIPTION OF MAJOR SERVICES

In 2003, the County of San Bernardino approved the Mission Boulevard Joint Redevelopment Project Area, a joint project with the City of Montclair. Pursuant to the terms of the Redevelopment Plan and a Cooperation and Implementation Agreement, the City of Montclair has the administrative responsibility of managing the general redevelopment activities. The county and the city each administer the housing set-aside funds generated in each jurisdiction's territory.

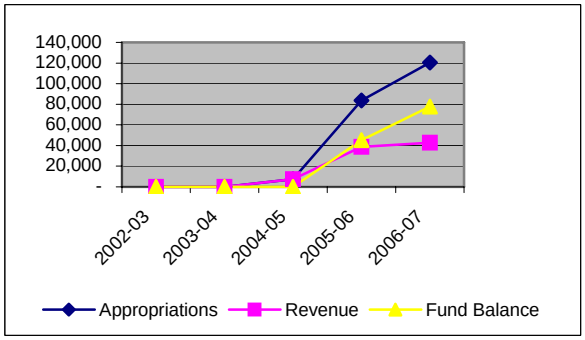
The County of San Bernardino's Mission Boulevard Joint Project Area only includes housing set aside funds, which are used to conserve and/or expand the supply of affordable housing to low and moderate-income households.

A $50,000 loan was received from the county general fund in 2004-05 to cover costs until sufficient tax increment revenue is generated to repay the loan.

There are no budgeted positions assigned to this project area, however administrative and staffing costs are allocated to this project area based on time studies.

BUDGET HISTORY

5-YEAR BUDGET TREND

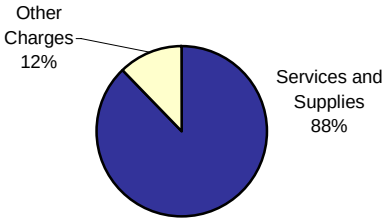
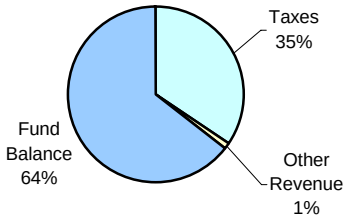


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	-	-	10,091	83,757	35,644
Departmental Revenue	-	-	6,538	38,600	68,341
Fund Balance				45,157	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in these funds are typically less than budgeted. The amount not expended in 2005-06 has been re-appropriated in the 2006-07 budget.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Economic Development
DEPARTMENT: Redevelopment Agency
FUND: Mission Blvd Joint Project Area

BUDGET UNIT: SPM MIS
FUNCTION: General
ACTIVITY: Other General

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Services and Supplies	-	-	31	781	69,087	105,873	**36,786**
Transfers	-	-	10,060	34,863	14,670	14,746	**76**
Total Appropriation	-	-	10,091	35,644	83,757	120,619	**36,862**
Departmental Revenue							
Taxes	-	-	-	-	37,500	41,665	**4,165**
Use of Money and Prop	-	-	467	1,451	1,100	1,100	**-**
State, Fed or Gov't Aid	-	-	-	66,890	-	-	**-**
Other Financing Sources	-	-	6,071	-	-	-	**-**
Total Revenue	-	-	6,538	68,341	38,600	42,765	**4,165**
Fund Balance					45,157	77,854	**32,697**

FINAL BUDGET CHANGES

Services and supplies increased by $26,581 due to fund balance being higher than anticipated.

Proposed Bloomington Project Area

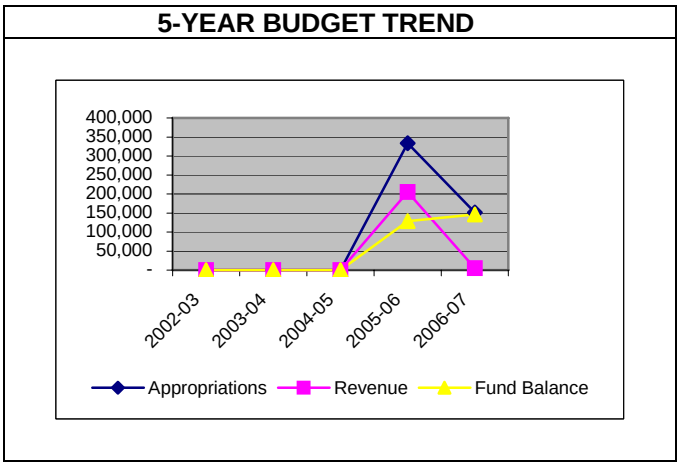
DESCRIPTION OF MAJOR SERVICES

In 2004, the Redevelopment Agency began initial steps toward the creation of a new project area in the Bloomington community. On August 17, 2004, the Board received and filed the feasibility study concerning a possible redevelopment project area for Bloomington. The criteria reviewed in the study were meeting the 80% urbanization criteria under California Redevelopment Law (CRL), meeting the blight conditions under CRL, and being economically feasible as redevelopment project area. The report determined that the Bloomington area would qualify as a project area. On November 9, 2004, the Board adopted a resolution to begin the process to adopt a Redevelopment Plan for the Bloomington area. It is anticipated that this proposed project area, if adopted and the ordinance and redevelopment plan transmitted to the State Board of Equalization before November 30, 2006, will begin to receive tax increment revenue in 2007-08.

Plan preparation expenses are funded through $500,000 in loans from the county general fund. The loans will be repaid if the project area is established and when the project area generates sufficient tax increment revenues or other financing is available.

There are no budgeted positions assigned to this proposed project area, however administrative and staffing costs are allocated to this project area based on time studies.

BUDGET HISTORY

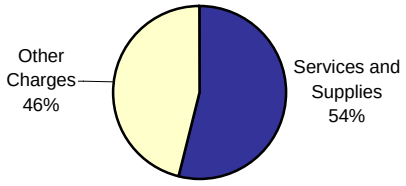
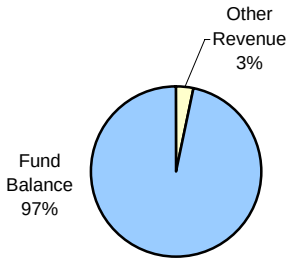


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	-	-	173,744	333,835	193,455
Departmental Revenue	-	-	302,579	205,000	211,255
Fund Balance				128,835	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in these funds are typically less than budgeted. The amount not expended in 2005-06 has been re-appropriated in the 2006-07 budget.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Economic Development
DEPARTMENT: Redevelopment Agency
FUND: Bloomington Proposed Project Area

BUDGET UNIT: SPN BLO
FUNCTION: General
ACTIVITY: Other General

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Services and Supplies	-	-	111,170	56,811	246,604	81,675	**(164,929)**
Transfers	-	-	62,574	136,644	87,231	69,960	**(17,271)**
Total Appropriation	-	-	173,744	193,455	333,835	151,635	**(182,200)**
Departmental Revenue							
Use of Money and Prop	-	-	2,579	11,251	5,000	5,000	**-**
Other Revenue	-	-	-	4	-	-	**-**
Total Revenue	-	-	2,579	11,255	5,000	5,000	**-**
Operating Transfers In	-	-	300,000	200,000	200,000	-	**(200,000)**
Total Financing Sources	-	-	302,579	211,255	205,000	5,000	**(200,000)**
Fund Balance					128,835	146,635	**17,800**

In 2006-07, the department will incur decreased costs in services and supplies of $226,383 as a result of one time studies being completed or encumbered in 2005-06 and funding limitations. Transfers to San Sevaine to cover allocated staffing and administrative costs associated with the project area are budgeted to decrease by $17,271 due to finding limitations.

Included with this budget is a policy item requesting a general fund loan of $140,000 to cover allocated staff time, professional services, and administrative costs. Without this loan there will be insufficient resources to cover all anticipated expenses for the 2006-07 to continue consideration of the Proposed Project Area.

FINAL BUDGET CHANGES

Services and supplies increased by $61,454 due to fund balance being higher than anticipated.

Proposed Cajon Project Area

DESCRIPTION OF MAJOR SERVICES

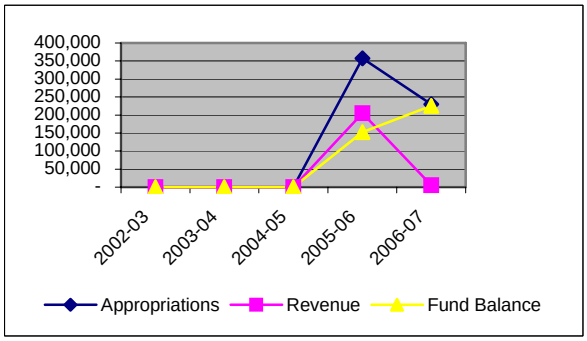
In 2004, the Redevelopment Agency began initial steps toward the creation of a new project area in the Cajon community (areas in and around Muscoy). On August 17, 2004, the Board received and filed the feasibility study concerning a possible redevelopment project area for Cajon. The criteria reviewed in the study were meeting the 80% urbanization criteria under California Redevelopment Law (CRL), meeting the blight conditions under CRL, and being economically feasible as redevelopment project area. The report determined that the Cajon area would qualify as project area. On November 9, 2004, the Board adopted a resolution to begin the process to adopt a Redevelopment Plan for the Cajon area. It is anticipated that this proposed project area, if adopted and the ordinance and redevelopment plan transmitted to the State Board of Equalization before November 30, 2006, will begin to receive tax increment revenue in 2007-08.

Plan preparation expenses are funded through $500,000 in loans from the county general fund. The loans will be repaid if the project area is established and when the project area generates sufficient tax increment revenues or other financing is available.

There are no budgeted positions assigned to this proposed project area, however administrative and staffing costs are allocated to this project area based on time studies.

BUDGET HISTORY

5-YEAR BUDGET TREND

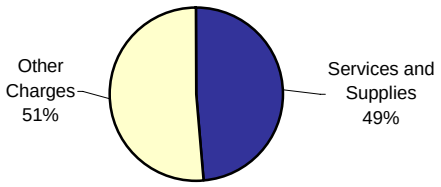
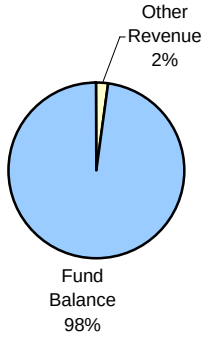


PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	-	-	150,351	357,304	139,061
Departmental Revenue	-	-	302,655	205,000	211,696
Fund Balance				152,304	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in these funds are typically less than budgeted. The amount not expended in 2005-06 has been re-appropriated in the 2006-07 budget.

ANALYSIS OF FINAL BUDGET

2006-07 EXPENDITURE AUTHORITY	2006-07 FINANCING SOURCES
	

GROUP: Economic Development
DEPARTMENT: Redevelopment Agency
FUND: Cajon Proposed Project Area

BUDGET UNIT: SPO MUS
FUNCTION: General
ACTIVITY: Other General

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Services and Supplies	-	-	93,544	66,543	273,895	111,978	**(161,917)**
Transfers	-	-	56,807	72,518	83,409	117,960	**34,551**
Total Appropriation	-	-	150,351	139,061	357,304	229,938	**(127,366)**
Departmental Revenue							
Use of Money and Prop	-	-	2,655	11,694	5,000	5,000	**-**
Other Revenue	-	-	-	2	-	-	**-**
Other Financing Sources	-	-	-	200,000	-	-	**-**
Total Revenue	-	-	2,655	211,696	5,000	5,000	**-**
Operating Transfers In	-	-	300,000	-	200,000	-	**(200,000)**
Total Financing Sources	-	-	302,655	211,696	205,000	5,000	**(200,000)**
Fund Balance					152,304	224,938	**72,634**

In 2006-07, the department will incur decreased costs in services and supplies of $236,913 as a result of one time studies being completed or encumbered in 2005-06 and funding limitations. Transfers to San Sevaine to cover allocated staffing and administrative costs associated with the project area are budgeted to increase by $34,551.

Included with this budget is a policy item requesting a general fund loan of $60,000 to cover allocated staff time, professional services, and administrative costs. Without this loan there will be insufficient resources to cover all anticipated expenses for the fiscal year 2006-07 to continue consideration of the Proposed Project Area.

FINAL BUDGET CHANGES

Services and supplies increased by $74,996 due to fund balance being higher than anticipated.

BUDGET BOOK FORMAT

Budget units presented in this book are displayed at a fund/department level. Although some departments incorporate additional organizational levels when developing their budgets, the fund/department level of presentation was selected to provide consistency between all budget units. A sample of the departmental budget format is included in this appendix.

The department name and responsible administrator are listed at the top.

DEPARTMENT
Department Head

MISSION STATEMENT

Stated goals for which measures can be objectively determined and ultimately linked to performance measures

STRATEGIC GOALS

Demonstrates the names of key personnel and departmental structure by function, including the Full Time Equivalent's (FTE's).

To determine total FTE, count each box with a name as one in addition to any FTE count listed in the box.

ORGANIZATIONAL CHART

SUMMARY OF BUDGET UNITS

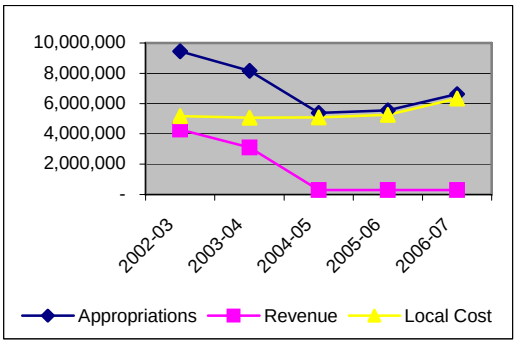
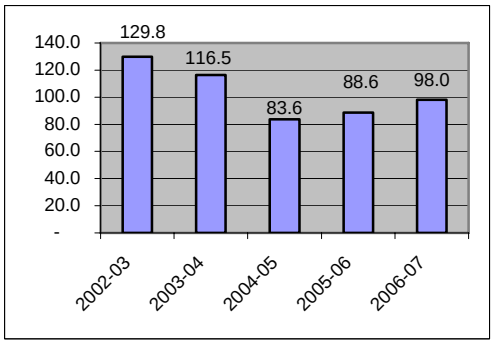
Departments that have multiple budget units will have a summary at the front of their section that lists the individual units and budget figures for 2006-07 that they are responsible for.

	2006-07					
	Appropriation	Revenue	Local Cost	Fund Balance	Revenue Over/ (Under) Exp	Staffing
Name of Budget Unit	-	-	-	-	-	-
Name of Budget Unit	-	-	-	-	-	-
Name of Budget Unit	-	-	-	-	-	-
TOTAL	-	-	-	-	-	-

DESCRIPTION OF MAJOR SERVICES

Description of Major Services provides a narrative describing the function and activity of the budget in question.

BUDGET HISTORY

5-YEAR BUDGET TREND	5-YEAR STAFFING TREND
	

These graphs display a visual picture of the department's trends for the current year and prior four years in budgeted local cost or fund balance or revenue over/(under), where applicable, and budgeted staffing.

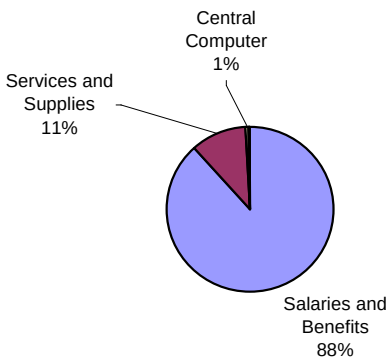
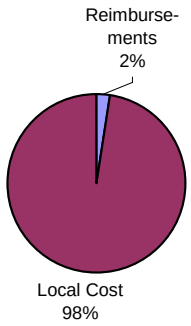
PERFORMANCE HISTORY

Performance History provides a historical overview of the budget unit, including actuals from 2002-03, 2003-04 and 2004-05, the 2005-06 modified budget and actual amounts for 2005-06.

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Actual 2005-06
Appropriation					
Departmental Revenue					
Local Cost					
Budgeted Staffing					

For those departments that have significant variances between modified budget and actual in 2005-06, there will be an explanation of why this occurred.

ANALYSIS OF FINAL BUDGET

2006-07 BREAKDOWN BY EXPENDITURE AUTHORITY	2006-07 BREAKDOWN BY FINANCING SOURCE
	

These graphs display a visual picture of the budget unit's breakdown of expenditure authority and financing sources for 2006-07.

The header shows which budget you are looking at and lists the Function and Activity that tie this page to the financial schedules located in Appendix E.

GROUP: Administrative/Executive
DEPARTMENT: -
FUND: -

BUDGET UNIT: -
FUNCTION: -
ACTIVITY: -

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	-	-	-	-	-	-	-
Services and Supplies	-	-	-	-	-	-	-
Transfers	-	-	-	-	-		
Contingencies	-	-	-	-			
Total Exp Authority	-	-	-	-			
Reimbursements	-	-	-	-			
Total Appropriation	-	-	-	-			
Operating Transfers Out	-	-	-	-	-	-	-
Total Requirements	-	-	-	-	-	-	-
Departmental Revenue							
Taxes	-	-	-	-	-	-	-
Other Revenue	-	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-	-
Total Revenue	-	-	-	-	-	-	-
Operating Transfers In	-	-	-	-	-	-	-
Total Financing Sources	-	-	-	-	-	-	-
Local Cost	-	-	-	-	-	-	-
Budgeted Staffing				-	-	-	-

This section provides a summary overview of how the budget incrementally progressed from prior year adopted to the current year adopted.

FINAL BUDGET CHANGES

Narrative of any final budget changes that may have occurred in the budget unit presented. Such changes may include approved policy items, approve fee requests, etc.

PERFORMANCE MEASURES		
Description of Performance Measure	**2005-06 Actual**	**2006-07 Projected**
Insert Performance Measure		
Insert Performance Measure		

This schedule is new for the 2006-07 budget year, and describes the department's performance goals for the close of the 2006-07 budget year.

Performance measures are placed with the budget unit to which they specifically apply. This section may not appear when performance measures are not applicable and/or overall department measures appear elsewhere.

Two measures *per department* were required for 2006-07. Departments were allowed discretion to include a 2005-06 actual baseline if known, so some of these actual fields have N/A (not available).

CHANGES FROM PROPOSED TO ADOPTED

The following schedules summarize what was approved by the Board of Supervisors for inclusion in the final budget. These schedules represent items approved after compilation of the Proposed Budget Workbook.

CHANGES DUE TO THE REVISED FINANCING PLAN:

Changes in Discretionary Revenues	
Increase in Property Tax Revenues	22,089,609
Changes in Reserves	
Increase in General Purpose Reserves	2,208,961
Changes in Contingencies	
Increase in 1.5% Locally Funded Appropriation	331,344
Increase in Future Space Needs	20,000,000
Increase in Priority Policy Needs	500,000

BOARD APPROVED CHANGES TO THE PROPOSED BUDGET WORKBOOK

	Approp	Departmental Revenue	Local Cost	Addt'l Staffing
OTHER ITEMS REQUIRED BASED ON REVISED FINANCING PLAN:				
Changes in Human Services Funding				
Human Services - Administrative Claim				
Camp Heart Bar	(1,100,000)	(1,100,000)	-	-
Children's Network	-	(750,000)	750,000	-
Children's Fund	-	(500,000)	500,000	-
Performance, Education, Resource Center	-	(400,000)	400,000	-
Office on Aging Programs	(451,404)	(451,404)	-	-
Aging and Adult Services - Aging Programs	451,404	451,404	-	-
Financial Administration - Financing of Aging Programs	451,404	-	451,404	-
Foster Care - Youth Camps	(1,024,000)	(1,024,000)	-	-
Probation - Admin, Corrections, and Detention				
Camp Heart Bar	-	(1,100,000)	1,100,000	-
Youth Camps	142,000	-	142,000	-
Probation - Court-Ordered Placements - Youth Camps	882,000	-	882,000	-
Use of Business Process Improvement Reserve				
Assessor - Imaging System (Reallocation)	616,156	-	616,156	-
County Library - Library Customer Self Suficiency / Radio Frequency Identification System	222,000	222,000	-	-
Financial Administration - Financing of Library BPI	222,000	-	222,000	-
Probation - Admin, Corrections & Detention - Kiosk Reporting System	94,527	-	94,527	-
Sheriff-Coroner - Laboratory Information Management System	1,900,000	-	1,900,000	-
Total Other Items Required Based on Revised Financing Plan:	2,406,087	(4,652,000)	7,058,087	-

BOARD APPROVED CHANGES TO THE PROPOSED BUDGET WORKBOOK

	Approp	Departmental Revenue	Local Cost	Addt'l Staffing
FEE ADJUSTMENTS:				
Agriculture, Weights and Measures	93,878	93,878	-	1.0
Auditor/Controller-Recorder	71,290	71,290	-	-
Clerk of the Board	6,209	6,209	-	-
County Counsel	518,750	518,750	-	-
County Museum	32,649	32,649	-	1.0
Economic Development	2,000	2,000	-	-
Human Resources	42,224	42,224	-	-
Public Health	564,196	564,196	-	5.0
Public Works - Transportation	378,212	378,212	-	-
Public Works - Solid Waste Mgmt	898,764	898,764	-	-
Regional Parks	435,530	435,530	-	-
Registrar of Voters	21,804	21,804	-	0.9
Sheriff-Coroner	297,811	297,811	-	-
Total Fee Adjustments	**3,363,317**	**3,363,317**	**-**	**7.9**

BOARD APPROVED CHANGES TO THE PROPOSED BUDGET WORKBOOK

	Approp	Departmental Revenue	Local Cost	Addt'l Staffing
APPROVED SHERIFF PROP. 172 PROGRAM PROPOSALS:				
GENERAL FUND				
Sheriff-Coroner				
Additional Sergeant for Twin Peaks	158,508	158,508	-	1.0
Additional Medical Staff at Glen Helen Rehabiliation Center	412,104	412,104	-	5.0
Dispatch Operations Enhancement	621,768	621,768	-	12.0
Computer Replacement Program	900,000	900,000	-	-
Additional Booking Officers at West Valley Detention Center	518,048	518,048	-	10.0
Total Approved Sheriff Prop 172 Program Proposals	**2,610,428**	**2,610,428**	**-**	**28.0**

BOARD APPROVED CHANGES TO THE PROPOSED BUDGET WORKBOOK

	Approp	Departmental Revenue	Local Cost	Addt'l Staffing
APPROVED STATE BUDGET IMPACTS:				
SPECIAL REVENUE FUNDS				
County Library				
Public Library Fund Increases	180,000	180,000	-	-
Inter-Library Loan Reimbursement Program	120,000	120,000	-	-
Public Works - Transportation				
AB 2928 Traffic Congestion Relief Fund	11,000,000	11,000,000	-	-
Total Approved State Budget Impacts	**11,300,000**	**11,300,000**	**-**	**-**

BOARD APPROVED CHANGES TO THE PROPOSED BUDGET WORKBOOK

	Approp	Departmental Revenue	Local Cost	Addt'l Staffing
POLICY ITEMS APPROVED:				
Architecture & Enginerring / Sheriff-Coroner - Jail Expansion Design	4,600,000	4,600,000	-	-
Assessor				
Computer Server Hardware	115,000	-	115,000	-
Increase in Public Service Staff	88,000	-	88,000	2.0
Restoration of Administrative Office Assistant	44,000	-	44,000	1.0
Additional Real Property Staff	534,250	-	534,250	9.0
Increase Transfers Quality	64,000	-	64,000	1.0
Reclassification of Critical Staff	4,800	-	4,800	-
Reclassification of Business Property Staff	1,500	-	1,500	-
Systems Division Staffing	146,450	-	146,450	2.0
Executive Division Staffing	154,500	-	154,500	2.0
Services Staffing	284,500	-	284,500	4.0
Administration Staffing	79,000	-	79,000	1.0
Valuations Staffing	411,700	-	411,700	6.0
Auditor/Controller-Recorder				
Employee Management and Compensation System Staffing - ACR	68,632	-	68,632	1.0
Capital Improvement Fund				
Regional Parks - Improvements at Glen Helen Regional Park	1,500,000	-	1,500,000	-
Capital Projects - Deferred Maintenance	13,300,000	-	13,300,000	-
Capital Projects - Specific Projects	9,601,000	-	9,601,000	-
Refurbishment of Museum Admission and Lobby	65,000	-	65,000	-
Public and Employee Safety/Protection of County Assets and Facilities	300,000	-	300,000	-
Chino Valley YMCA	250,000	-	250,000	-
Clerk of the Board - Secretary I Staffing	53,306	-	53,306	1.0
County Administrative Office - Debt Reduction	300,000	-	300,000	-
County Counsel				
General Attorney Unit	185,800	-	185,800	1.0
Upgrade Computer Server Hardware	200,000	-	200,000	-
County Library - Book Budget Augmentation	500,000	-	500,000	-
County Museum				
History Compact Storage	75,000	-	75,000	-
Educational Outreach and Protection of Museum Resource Sites	70,000	-	70,000	-
District Attorney				
Special Units Management Staff	299,942	-	299,942	2.0
Support Staff	323,657	-	323,657	7.0
Victim Services Staff	133,716	-	133,716	2.0
Lifer Prison Parole Unit	178,644	-	178,644	1.0
Economic Development				
Advertising/International Trade/Business Svcs/CRMS	1,118,500	-	1,118,500	-
Enhanced Economic Development Program	1,325,000	-	1,325,000	-
Assistant Economic Development Administrator	199,481	-	199,481	1.0
Business Development Manager	142,363	-	142,363	1.0
International Trade Manager	142,363	-	142,363	1.0
Various Community Service Projects	1,145,000	-	1,145,000	-
GIS Technician II	32,592	-	32,592	1.0
Film/Tourism and Travel Manager	82,363	-	82,363	1.0
High Desert Business Resource Center	300,000	-	300,000	-
Facilities Management				
Reduce Admin Time	338,808	-	338,808	4.0
Specialty Trades	255,424	-	255,424	3.0
Community Options	75,000	-	75,000	-

BOARD APPROVED CHANGES TO THE PROPOSED BUDGET WORKBOOK

	Approp	Departmental Revenue	Local Cost	Addt'l Staffing
POLICY ITEMS APPROVED:				
Financial Administration				
Financing for County Fire Policy Items	5,390,000	-	5,390,000	1.0
Financing for Special Districts Policy Items	1,425,000	-	1,425,000	-
Financing for Moonridge Zoo Reserve	2,750,000	-	2,750,000	-
Supplement the Juvenile Maximum Security Reserve	3,700,000	-	3,700,000	-
Redirect of General Plan Update Funding to County Fire	500,000	-	500,000	-
Human Resources				
Advertising and Marketing Plan	200,000	-	200,000	-
Advertising and Marketing Plan - Western Regional Item Bank	75,000	12,000	63,000	-
Employee Management and Compensation System Staffing	110,371	-	110,371	2.0
Employee Health & Wellness - Open High Desert Facility	637,000	300,000	337,000	3.0
Information Services				
Parcel Base Map	475,155	-	475,155	2.0
Employee Management and Compensation System Staffing	95,997	-	95,997	1.0
Local Agency Formation Commission - Additional General Fund Support	10,000	-	10,000	-
Land Use Services				
Advanced Planning - Commercial Area and Community Plans	320,000	-	320,000	-
Code Enforcement - OHV Ordinance	400,600	-	400,600	3.0
Code Enforcement - Community Cleanup Projects	50,000	-	50,000	-
Code Enforcement - Graffiti Abatement	130,000	-	130,000	-
Probation - Admin, Corrections & Detention				
Mentally Impaired Offender Unit	808,900	-	808,900	8.0
Expand Morongo Basin Office Space	76,800	-	76,800	-
Public and Support Services Group Admin				
Computer Aided Facilities Management (CAFM) Project	269,600	-	269,600	2.0
Public Defender				
Office Support Staff	51,684	-	51,684	1.0
Writs and Appeals/Training	244,252	-	244,252	2.0
Arraignment Staffing	428,215	-	428,215	3.0
Central Division	367,926	-	367,926	2.0
Juvenile Division	367,926	-	367,926	2.0
Convert Extra Help Positions	83,402	-	83,402	-
Supervising Attorney	196,254	-	196,254	1.0
Investigator Positions	415,113	-	415,113	3.0
Public Guardian - Deputy Chief Public Guardian	114,038	-	114,038	1.0
Public Health - Increase Animal Care and Control Staff	177,000	-	177,000	2.0
Public Works				
Transportation - Transportation Funding	1,262,000	-	1,262,000	-
Transportation - Land Development Mitigation	2,150,000	-	2,150,000	-
Transportation - Safe Routes to Schools	333,000	-	333,000	-
Transportation - Road Projects in the Unincorporated Area	750,000	-	750,000	-
Transportation - Safe Routes to Schools	2,500,000	-	2,500,000	-
Transportation - State Street Widening - Planning and Design Phase	300,000	-	300,000	-
Regional Parks				
County Trails - Public Safety and Maintenance Program	250,000	-	250,000	2.0
Public and Employee Safety/Protection of County Assets and Facilities	25,000	-	25,000	-
Lake Gregory	11,000	-	11,000	-
Registrar of Voters - Business Systems Analyst III	104,598	-	104,598	1.0
Sheriff-Coroner				
Additional County Personnel	1,505,748	-	1,505,748	12.0
Tasers - Unincorporated Patrol Only	400,000	-	400,000	-
High Desert Morgue Lease Space	120,000	-	120,000	-
Replacement Bus	500,000	-	500,000	-
Total Policy Items Approved	**69,170,870**	**4,912,000**	**64,258,870**	**109.0**

BOARD APPROVED CHANGES TO THE PROPOSED BUDGET WORKBOOK

	Approp	Departmental Revenue	Local Cost	Addt'l Staffing
ITEMS APPROVED MID-YEAR AFTER COMPILATION OF THE PROPOSED BUDGET WORKBOOK:				
GENERAL FUND				
Agriculture,Weights and Measures				
Fleet Management Department 2006-07 Rate Adjustments *(Approved May 23, 2006, Item No. 25)*	60,000	-	60,000	-
Pest Surveillance Agreement with State *(Approved August 8, 2006, Item No. 12)*	146,405	146,405	-	1.0
Architecture & Engineering				
Fleet Management Department 2006-07 Rate Adjustments *(Approved May 23, 2006, Item No. 25)* *Note: $4,800 appropriation in services and supplies offset by $4,800 reimbursement, net zero.*	-	-	-	-
Aging and Adult Services				
Fleet Management Department 2006-07 Rate Adjustments *(Approved May 23, 2006, Item No. 25)*	1,600	1,600	-	-
Allocation from Priority Policy Needs Budget *(Approved August 1, 2006, Item No. 53)* *Note: $5,000 appropriation in services and supplies offset by $5,000 reimbursement, net zero.*	-	-	-	-
Assessor				
Fleet Management Department 2006-07 Rate Adjustments *(Approved May 23, 2006, Item No. 25)*	1,700	-	1,700	-
Auditor/Controller-Recorder				
Fleet Management Department 2006-07 Rate Adjustments *(Approved May 23, 2006, Item No. 25)*	1,400	-	1,400	-
Board of Supervisors				
Fleet Management Department 2006-07 Rate Adjustments *(Approved May 23, 2006, Item No. 25)*	6,500	-	6,500	-
County Administrative Office				
Agreement with GovDelivery, Inc to provide hosted email subscription services *(Approved June 13, 2006, Item No. 104)*	61,470	-	61,470	-
County Counsel				
Fleet Management Department 2006-07 Rate Adjustments *(Approved May 23, 2006, Item No. 25)*	800	-	800	-
County Museum				
Fleet Management Department 2006-07 Rate Adjustments *(Approved May 23, 2006, Item No. 25)*	10,700	-	10,700	-
County Trial Courts - Court Facilities/Judicial Benefits				
Agreements for transfer of Responsibility and Transfer of Leasehold Interest with the Judicial Council of Ca for Court Facility in Rancho Cucamonga *(Approved June 27, 2006, Item No. 9)*	(57,300)	-	(57,300)	-
County Trial Courts - County Facilities Payment				
Agreements for transfer of Responsibility and Transfer of Leasehold Interest with the Judicial Council of Ca for Court Facility in Rancho Cucamonga *(Approved June 27, 2006, Item No. 9)*	57,300	-	57,300	-

BOARD APPROVED CHANGES TO THE PROPOSED BUDGET WORKBOOK

	Approp	Departmental Revenue	Local Cost	Addt'l Staffing
ITEMS APPROVED MID-YEAR AFTER COMPILATION OF THE PROPOSED BUDGET WORKBOOK:				
GENERAL FUND				
District Attorney				
Fleet Management Department 2006-07 Rate Adjustments *(Approved May 23, 2006, Item No. 25)*	91,300	-	91,300	-
Grant Award Agreement with the Governor's Office of Emergency Services to Fund the San Bernardino County Vertical Prosecution Block Grant Program *(Approved August 15, 2006, Item No. 45)*	394,249	394,249	-	3.0
Economic Development				
Fleet Management Department 2006-07 Rate Adjustments *(Approved May 23, 2006, Item No. 25)*	6,400	-	6,400	-
Allocation from Priority Policy Needs Budget *(Approved July 25, 2006, Item No. 61)* *Note: $5,000 appropriation in services and supplies offset by $5,000 reimbursement, net zero.*	-	-	-	-
California Speedway - "Opportunity, California FanZone" Title Sponsorship *(Approved August 8, 2006, Item No. 67)*	700,000	-	700,000	-
Allocation from Priority Policy Needs Budget *(Approved August 15, 2006, Item No. 60)* *Note: $2,000 appropriation in services and supplies offset by $2,000 reimbursement, net zero.*	-	-	-	-
Facilities Management				
Fleet Management Department 2006-07 Rate Adjustments *(Approved May 23, 2006, Item No. 25)*	55,700	-	55,700	-
Financial Administration				
Sawtooth Complex and Millard Complex Fires Debris Removal and Rebuilding Plan *(Approved July 25, 2006, Item No.69)*	650,000		650,000	-
Human Services - Administrative Claim				
Fleet Management Department 2006-07 Rate Adjustments *(Approved May 23, 2006, Item No. 25)*	271,500	230,800	40,700	-
Land Use Services - Advance Planning				
Fleet Management Department 2006-07 Rate Adjustments *(Approved May 23, 2006, Item No. 25)*	2,000	-	2,000	-
Land Use Services - Building and Safety				
Fleet Management Department 2006-07 Rate Adjustments *(Approved May 23, 2006, Item No. 25)*	40,500	40,500	-	-
Land Use Services - Code Enforcement				
Fleet Management Department 2006-07 Rate Adjustments *(Approved May 23, 2006, Item No. 25)*	35,800	-	35,800	-
Graffiti Abatement Service Agreement (Second District) *(Approved August 1, 2006, Item No.14)*	39,230	39,230	-	-
Graffiti Abatement Service Agreement (Fourth District) *(Approved August 1, 2006, Item No.15)*	20,000	20,000	-	-
Ordinance to Amend Title 8 of the County Code Relative to the Short-term Rental of Private Homes and Title 1 of the County Code Relative to Fees *(Approved August 15, 2006, Item No. 77)*	180,300	180,300	-	2.0
Land Use Services - Fire Hazard Abatement				
Fleet Management Department 2006-07 Rate Adjustments *(Approved May 23, 2006, Item No. 25)*	15,300	15,300	-	-

BOARD APPROVED CHANGES TO THE PROPOSED BUDGET WORKBOOK

	Approp	Departmental Revenue	Local Cost	Addt'l Staffing
ITEMS APPROVED MID-YEAR AFTER COMPILATION OF THE PROPOSED BUDGET WORKBOOK:				
GENERAL FUND				
Probation - Admin, Corrections, & Detention				
Fleet Management Department 2006-07 Rate Adjustments *(Approved May 23, 2006, Item No. 25)*	251,100	-	251,100	-
SB County Local Workforce Investment Board and Youth Council Grant Award *(Approved August 1, 2006, Item No. 44)*	79,000	79,000	-	-
Public Defender				
Fleet Management Department 2006-07 Rate Adjustments *(Approved May 23, 2006, Item No. 25)*	27,300	-	27,300	-
Classification Action *(Approved June 6, 2006, Item No. 86)*	14,531	-	14,531	-
Public Guardian				
Fleet Management Department 2006-07 Rate Adjustments *(Approved May 23, 2006, Item No. 25)*	3,800	-	3,800	-
Public Health				
Establishment of "Healthy Communities" Program *(Approved April 4, 2006, Item No. 83)*	478,762	-	478,762	3.0
Fleet Management Department 2006-07 Rate Adjustments *(Approved May 23, 2006, Item No. 25)*	140,400	-	140,400	-
Amendment to Contracts for Animal Control/Shelter Services *(Approved June 13, 2006, Item No. 94)*	25,000	-	25,000	-
Contract with the Town of Yucca Valley for Animal Shelter Services *(Approved June 13, 2006, Item No. 96)*	188,818	-	188,818	-
Ratification of Amendment to Agreement with the California Department of Health Services for the Provision of Pandemic Influenza Preparedness Planning Activities *(Approved August 1, 2006, Item No. 62)*	175,338	175,338	-	4.0
Transfer of Public Health Preparedness and Response to Bioterrorism Carryover Funds from Fiscal Year 2005-06 to Fiscal Year 2006-07 *(Approved August 15, 2006, Item No. 68)*	1,085,873	1,085,873	-	-
Real Estate Services				
Fleet Management Department 2006-07 Rate Adjustments *(Approved May 23, 2006, Item No. 25)*	4,900	-	4,900	-
Regional Parks				
Fleet Management Department 2006-07 Rate Adjustments *(Approved May 23, 2006, Item No. 25)*	34,200	-	34,200	-
Allocation from Priority Policy Needs Budget *(Approved June 27, 2006, Item No. 107)* *Note: $50,000 appropriation in services and supplies offset by $50,000 reimbursement, net zero.*	-	-	-	-
Registrar of Voters				
Fleet Management Department 2006-07 Rate Adjustments *(Approved May 23, 2006, Item No. 25)*	1,200	-	1,200	-
Cost for two charter amendments for upcoming election *(Approved August 1, 2006, Item No.72 & 73)*	435,100	-	435,100	-

BOARD APPROVED CHANGES TO THE PROPOSED BUDGET WORKBOOK

	Approp	Departmental Revenue	Local Cost	Addt'l Staffing
ITEMS APPROVED MID-YEAR AFTER COMPILATION OF THE PROPOSED BUDGET WORKBOOK:				
GENERAL FUND				
Sheriff-Coroner				
13th Amendment to Contract No. 94-798 with the Town of Apple Valley to provide law enforcement services *(Approved March 14, 2006, Item No. 68)*	142,777	142,777	-	1.0
Classification Actions - Sheriff's *(Approved April 4, 2006, Item No. 50)*	21,000	-	21,000	-
22nd Amendment to Contract No. 94-909 with the City of Victorville to provide law enforcement services *(Approved April 4, 2006, Item No. 51)*	66,223	66,223	-	1.0
Classification Actions Related to Supervisory Nurses *(Approved April 18, 2006, Item No. 83)*	86,500	-	86,500	-
US Dept of Homeland Security, Buffer Zone Protection Program Administered by the Governor's Office of Homeland Security Award Acceptance *(Approved May 16, 2006, Item No. 27)*	378,300	378,300	-	-
Fleet Management Department 2006-07 Rate Adjustments *(Approved May 23, 2006, Item No. 25)*	67,000	20,900	46,100	-
23rd Amendment to Contract No. 94-909 with the City of Victorville to provide law enforcement services *(Approved May 23, 2006, Item No. 73)*	1,318,761	1,318,761	-	9.0
20th Amendment to Contract No. 94-524 with the City of Rancho Cucamonga to provide law enforcement services *(Approved June 6, 2006, Item No. 87)*	1,108,772	1,108,772	-	8.0
17th Amendment to Contract No. 94-526 with the City of Yucaipa to provide law enforcement services *(Approved June 6, 2006, Item No. 88)*	171,524	171,524	-	2.0
Reimbursement for two additional Criminalist II positions to provide services to the CAL-ID and CAL-DNA (Agency Funds) *(Approved June 13, 2006, Item No. 73)* *Note: Increase in salary and benefit appropriation of $220,729 and offsetting increase in reimbursement appropriation of $220,729, net effect on total appropriation is zero.*	-	-	-	2.0
Seventh Amendment to Contract No. 01-1251 with the City of Adelanto to provide law enforcement services *(Approved July 25, 2006, Item No. 43)*	168,469	168,469	-	1.0
Fifteenth Amendment to Contract No. 94-937 with the City of Hesperia to provide law enforcement services *(Approved July 25, 2006, Item No. 44)*	1,238,212	1,238,212	-	9.0
Fourteenth Amendment to Contract No. 94-525 with the City of Twentynine Palms to provide law enforcement services *(Approved July 25, 2006, Item No. 45)*	195,038	195,038	-	1.0
Fourteenth Amendment to Contract No. 94-798 with the Town of Apple Valley to provide law enforcement services *(Approved July 25, 2006, Item No. 46)*	970,617	970,617	-	7.0
Classication Action *(Approved July 25, 2006, Item No. 50)* *Note: $20,500 appropriation in services and supplies offset by $20,500 reimbursement, net zero.*	-	-	-	1.0
Sixteenth Amendment to Contract No. 94-765 with the City of Chino Hills to provide law enforcement services *(Approved July 25, 2006, Item No. 53)*	616,467	616,467	-	5.0

BOARD APPROVED CHANGES TO THE PROPOSED BUDGET WORKBOOK

	Approp	Departmental Revenue	Local Cost	Addt'l Staffing
ITEMS APPROVED MID-YEAR AFTER COMPILATION OF THE PROPOSED BUDGET WORKBOOK:				
GENERAL FUND				
Sheriff-Coroner *Continued*				
Twelfth Amendment to Contract No. 94-797 with the City of Grand Terrace to provide law enforcement services *(Approved August 1, 2006, Item No. 47)*	167,735	167,735	-	1.0
Grant Award from the State of California, Department of Boating and Waterways *(Approved August 15, 2006, Item No. 54)*	111,908	111,908	-	-
Fourteenth Amendment to Contract No. 94-523 with the City of Loma Linda to provide law enforcement services *(Approved August 15, 2006, Item No. 51)*	332,192	332,192	-	3.0
Treasurer-Tax Collector/Public Administrator				
Classification Actions - Reclassifications *(Approved May 16, 2006, Item No. 132)*	4,570	-	4,570	-
Fleet Management Department 2006-07 Rate Adjustments *(Approved May 23, 2006, Item No. 25)*	3,000	1,980	1,020	-
Veteran's Affairs				
Fleet Management Department 2006-07 Rate Adjustments *(Approved May 23, 2006, Item No. 25)*	800	-	800	-
Subtotal General Fund	**12,908,041**	**9,418,470**	**3,489,571**	**64.0**
SPECIAL REVENUE FUNDS				
District Attorney - Workers' Comp Fraud				
Grant Award Agreement From the Insurance Commissioner, State of California, to Fund the San Bernardino County Workers' Compensation Fraud Prosecution Program *(Approved August 15, 2006, Item No. 44)*	281,098	281,098	-	3.0
Land Use Services - General Plan Update				
Supplemental County Fire Department Staffing for 2006-07 *(Approved July 25, 2006, Item No.8)*	(500,000)	(500,000)	-	-
Note: Redirects General Fund Dollars allocated for General Plan Update to County Fire				
Law & Justice Group Admin - 2006 Justice Assistance Grant Fund				
Acceptance of Edward Byrne Memorial Justice Assistance Grant *(Approved May 23, 2006, Item No. 65)*	620,245	620,245	-	-
Public Works - Transportation				
General Fund Loan for Valley Boulevard and Pepper Avenue Realignment Project *(Approved July 25, 2006, Item No. 24)*	2,500,000	2,500,000	-	-
Sheriff-Coroner - State Seized Assets				
Classication Action *(Approved July 25, 2006, Item No. 50)* *Note: $20,500 appropriation in transfers out offset by $20,500 reduction in services and supplies, net zero.*	-	-	-	
Sheriff-Coroner - Special Aviation Fund				
Sheriff Fixed Assets Declared as Surplus *(Approved June 6, 2006, Item No. 90)*	600,000	600,000	-	-
Subtotal Special Revenue Funds	**3,501,343**	**3,501,343**	**-**	**3.0**

BOARD APPROVED CHANGES TO THE PROPOSED BUDGET WORKBOOK

	Approp	Departmental Revenue	Local Cost	Addt'l Staffing
ITEMS APPROVED MID-YEAR AFTER COMPILATION OF THE PROPOSED BUDGET WORKBOOK:				
CAPITAL PROJECT FUNDS				
Capital Improvement Fund				
Mojave Narrows Regional Park Front Entry Gate Improvement Project *(Approved August 8, 2006, Item No. 15)*	450,000	450,000	-	-
Mentone Senior Center, Library, Community Park and Trail System Project *(Approved August 8, 2006, Item No. 17)*	925,600	925,600	-	-
West Valley Detention Center - Fire Alarm and Integrated Security System Upgrade Project *(Approved August 15, 2006, Item No. 11)*	2,000,000	2,000,000	-	-
Subtotal Capital Project Funds	**3,375,600**	**3,375,600**	**-**	**-**
ENTERPRISE FUNDS				
Arrowhead Regional Medical Center				
Allocation from Priority Policy Needs Budget *(Approved August 8, 2006, Item No. 75)* *Note: $5,000 appropriation in services and supplies offset by $5,000 reimbursement, net zero.*	-	-	-	-
Public Works - Solid Waste Management				
Sawtooth Complex and Millard Complex Fires Debris Removal and Rebuilding Plan *(Approved July 25, 2006, Item No.69)*	560,000	560,000	-	-
Subtotal Enterprise Funds	**560,000**	**560,000**	**-**	**-**
INTERNAL SERVICE FUNDS				
Purchasing - Central Mail				
Fleet Management Department 2006-07 Rate Adjustments *(Approved May 23, 2006, Item No. 25)*	18,000	18,000	-	-
Fleet Management - Garage				
Fleet Management Department 2006-07 Rate Adjustments *(Approved May 23, 2006, Item No. 25)*	35,100	35,100	-	-
Fleet Management - Motor Pool				
Fleet Management Department 2006-07 Rate Adjustments *(Approved May 23, 2006, Item No. 25)*	245,200	245,200	-	-
Subtotal Internal Service Funds	**298,300**	**298,300**	**-**	**-**
Total Items Approved Mid-Year After Compilation of the Proposed Budget Workbook:	**20,643,284**	**17,153,713**	**3,489,571**	**67.0**

ADMINISTRATIVE/EXECUTIVE GROUP

	Fiscal Year 2004-05 Adopted Budget	Fiscal Year 2005-06 Adopted Budget	Fiscal Year 2006-07 Adopted Budget
Appropriation			
Salaries & Benefits	307,793,415	336,283,272	373,543,529
Services & Supplies	335,822,042	352,452,627	381,238,210
Central Computer Charges	2,272,319	2,371,572	3,004,960
Other Charges	115,076,242	135,384,117	139,984,074
Capital Assets / Equipment	1,747,796	2,572,617	3,720,019
Expenditure Transfer & Reimbursements	(10,378,741)	(12,498,361)	(7,142,360)
Contingencies and Reserves	7,075,067	9,167,548	15,891,526
Subtotal	759,408,140	825,733,392	910,239,958
Operating Transfers Out	65,971,420	68,554,776	96,220,743
Total	825,379,560	894,288,168	1,006,460,701
Revenues			
Property Taxes	1,802,000	1,913,000	1,835,000
State and Federal Aid	410,372,293	446,703,009	506,263,325
Charges for Current Services	220,041,536	242,235,643	250,303,835
Other Revenue	32,638,277	33,567,015	31,912,540
Operating Transfers In	66,552,417	74,544,123	105,554,973
Fund Balance/Net Assets	19,829,892	20,007,367	24,863,900
General Fund Allocation/Local Cost	74,143,145	75,318,011	85,727,128
Total	825,379,560	894,288,168	1,006,460,701
Budgeted Staffing	4,822.8	4,908.3	5,226.8

Note: The Administrative/Executive Group also includes the Health-related departments.

ECONOMIC DEVELOPMENT AGENCY

	Fiscal Year 2004-05 Adopted Budget	Fiscal Year 2005-06 Adopted Budget	Fiscal Year 2006-07 Adopted Budget
Appropriation			
Salaries & Benefits	13,075,274	15,345,752	13,652,380
Services & Supplies	49,124,094	48,248,587	45,733,524
Central Computer Charges	150,007	163,121	196,395
Other Charges	5,445,300	6,376,509	4,578,825
Capital Assets / Equipment	50,000	20,000	-
Expenditure Transfer & Reimbursements	4,283,880	1,869,041	6,659,240
Subtotal	72,128,555	72,023,010	70,820,364
Operating Transfers Out	2,000,000	2,000,000	1,338,225
Total	74,128,555	74,023,010	72,158,589
Revenues			
Property Taxes	40,000	40,000	29,500
State and Federal Aid	51,647,301	47,881,834	43,657,379
Other Revenue	5,631,045	5,784,800	5,551,635
Fund Balance/Net Assets	15,662,873	16,276,797	15,037,407
General Fund Allocation/Local Cost	1,147,336	4,039,579	7,882,668
Total	74,128,555	74,023,010	72,158,589
Budgeted Staffing	213.1	230.5	180.0

FISCAL GROUP

	Fiscal Year 2004-05 Adopted Budget	Fiscal Year 2005-06 Adopted Budget	Fiscal Year 2006-07 Adopted Budget
Appropriation			
Salaries & Benefits	34,412,869	38,317,219	45,015,357
Services & Supplies	15,702,514	16,326,786	16,177,169
Central Computer Charges	2,828,916	3,665,160	3,687,365
Other Charges	13,000	-	-
Capital Assets / Equipment	2,717,004	2,885,000	1,955,500
Expenditure Transfer & Reimbursements	326,834	428,488	438,069
Contingencies and Reserves	9,109,495	10,101,337	14,077,950
Subtotal	65,110,632	71,723,990	81,351,410
Operating Transfers Out	-	-	353,929
Total	65,110,632	71,723,990	81,705,339
Revenues			
Property Taxes	579,500	645,140	739,000
State and Federal Aid	2,249,533	2,301,411	263,722
Charges for Current Services	28,956,558	32,041,952	23,898,353
Other Revenue	3,151,112	3,327,042	1,154,072
Operating Transfers In	-	-	2,493,735
Fund Balance/Net Assets	13,843,271	15,123,255	16,943,571
General Fund Allocation/Local Cost	16,330,658	18,285,190	36,212,886
Total	65,110,632	71,723,990	81,705,339
Budgeted Staffing	561.4	596.4	659.8

HUMAN SERVICES

	Fiscal Year 2004-05 Adopted Budget	Fiscal Year 2005-06 Adopted Budget	Fiscal Year 2006-07 Adopted Budget
Appropriation			
Salaries & Benefits	266,479,610	277,248,625	287,555,644
Services & Supplies	53,987,632	51,596,300	54,682,773
Central Computer Charges	3,382,842	3,966,173	4,840,832
Other Charges	484,053,865	518,429,191	492,103,735
Capital Assets / Equipment	524,801	1,264,021	1,129,594
Expenditure Transfer & Reimbursements	43,227,377	45,963,152	35,998,307
Contingencies and Reserves	1,196,874	32,560	-
Subtotal	852,853,001	898,500,022	876,310,885
Operating Transfers Out	819,141	3,436,576	2,343,643
Total	853,672,142	901,936,598	878,654,528
Revenues			
Other Taxes	710,322	-	-
State and Federal Aid	809,105,646	853,539,771	825,207,819
Charges for Current Services	364,000	2,780,170	2,316,122
Other Revenue	1,139,590	1,759,275	437,879
Operating Transfers In	754,887	850,627	2,451,404
Fund Balance/Net Assets	1,796,424	876,203	(140,701)
General Fund Allocation/Local Cost	39,801,273	42,130,552	48,382,005
Total	853,672,142	901,936,598	878,654,528
Budgeted Staffing	4,737.2	4,792.0	4,549.8

LAW AND JUSTICE GROUP

	Fiscal Year 2004-05 Adopted Budget	Fiscal Year 2005-06 Adopted Budget	Fiscal Year 2006-07 Adopted Budget
Appropriation			
Salaries & Benefits	385,540,644	441,584,235	501,604,245
Services & Supplies	68,937,639	69,966,255	79,110,606
Central Computer Charges	3,546,902	4,046,942	5,164,739
Other Charges	44,052,270	41,937,167	38,015,272
Capital Assets / Equipment	12,500,744	15,002,889	14,549,229
Expenditure Transfer & Reimbursements	(2,815,077)	(3,247,023)	(790,976)
Contingencies and Reserves	13,836,102	17,789,251	8,869,616
Subtotal	525,599,224	587,079,716	646,522,731
Operating Transfers Out	15,664,891	24,252,214	23,881,971
Total	541,264,115	611,331,930	670,404,702
Revenues			
Other Taxes	114,125,000	144,332,892	154,832,892
State and Federal Aid	64,737,180	75,031,048	63,667,141
Charges for Current Services	110,377,220	118,159,450	131,696,204
Other Revenue	19,943,858	21,782,142	21,748,307
Operating Transfers In	2,200,000	2,505,029	4,822,450
Fund Balance/Net Assets	29,175,676	29,636,578	28,748,713
General Fund Allocation/Local Cost	200,705,181	219,884,791	264,888,995
Total	541,264,115	611,331,930	670,404,702
Budgeted Staffing	4,674.6	5,067.6	5,383.4

PUBLIC AND SUPPORT SERVICES GROUP

	Fiscal Year 2004-05 Adopted Budget	Fiscal Year 2005-06 Adopted Budget	Fiscal Year 2006-07 Adopted Budget
Appropriation			
Salaries & Benefits	88,163,159	97,161,851	103,693,249
Services & Supplies	193,990,975	176,549,260	261,157,704
Central Computer Charges	640,373	758,360	954,384
Other Charges	17,018,995	18,637,476	22,604,650
Capital Assets / Equipment	68,790,528	56,045,122	93,461,861
Expenditure Transfer & Reimbursements	(46,849,447)	(45,913,675)	(46,431,425)
Contingencies and Reserves	8,543,733	9,281,977	7,533,834
Subtotal	330,298,316	312,520,371	442,974,257
Operating Transfers Out	37,224,785	20,395,521	33,187,737
Total	367,523,101	332,915,892	476,161,994
Revenues			
Property Taxes	16,347,858	18,837,119	20,007,910
Other Taxes	6,388,613	6,593,001	7,721,532
State and Federal Aid	89,087,081	99,303,526	134,035,281
Charges for Current Services	83,735,738	92,019,431	108,528,623
Other Revenue	23,633,656	22,261,559	29,639,601
Operating Transfers In	37,456,678	19,134,026	40,000,547
Fund Balance/Net Assets	76,500,779	35,442,929	91,335,219
General Fund Allocation/Local Cost	34,372,698	39,324,301	44,893,281
Total	367,523,101	332,915,892	476,161,994
Budgeted Staffing	1,501.7	1,533.7	1,601.4

CAPITAL IMPROVEMENT PROGRAM

		Fiscal Year 2004-05 Adopted Budget	Fiscal Year 2005-06 Adopted Budget	Fiscal Year 2006-07 Adopted Budget
Appropriation				
Other Charges		-	-	11,273,500
Capital Assets / Equipment		55,021,644	135,480,527	176,691,712
	Subtotal	55,021,644	135,480,527	187,965,212
Operating Transfers Out		-	3,374,500	-
	Total	55,021,644	138,855,027	187,965,212
Revenues				
State and Federal Aid		5,450,000	15,474,476	6,106,852
Other Revenue		-	23,000	487,632
Operating Transfers In		42,601,672	84,588,634	113,969,755
Fund Balance/Net Assets		6,969,972	38,768,917	67,400,973
	Total	55,021,644	138,855,027	187,965,212

FINANCE - OTHER

	Fiscal Year 2004-05 Adopted Budget	Fiscal Year 2005-06 Adopted Budget	Fiscal Year 2006-07 Adopted Budget
Appropriation			
Services & Supplies	1,000,000	1,000,000	1,000,000
Other Charges	5,000,000	6,500,000	6,500,000
Expenditure Transfer & Reimbursements	3,021,223	2,796,699	4,172,225
Contingencies and Reserves	171,240,007	179,836,292	105,587,038
Subtotal	180,261,230	190,132,991	117,259,263
Operating Transfers Out	41,750,607	75,890,550	129,730,769
Total	222,011,837	266,023,541	246,990,032
Revenues			
Property Taxes	148,985,394	305,691,412	393,324,887
Other Taxes	31,000,790	35,583,656	44,889,024
State and Federal Aid	133,590,959	3,593,326	3,647,156
Charges for Current Services	35,406,583	31,563,394	51,605,128
Other Revenue	29,470,926	37,135,406	39,524,815
Operating Transfers In	37,697,838	35,004,257	44,993,881
Fund Balance/Net Assets	86,566,760	113,946,875	85,682,334
General Fund Unreserved Fund Balance	88,029,109	121,637,030	100,698,815
Use of Reserves	1,154,301	2,253,702	6,063,708
General Fund Allocation/Local Cost	(366,500,291)	(398,982,424)	(487,986,963)
Contributions to Reserves	(3,390,532)	(21,403,093)	(35,452,753)
Total	222,011,837	266,023,541	246,990,032

PROJECTED CHANGES IN BUDGETARY FUND BALANCE – GOVERNMENTAL FUNDS

	General Fund	Restricted General Fund	Special Revenue Funds	Capital Project Funds
2006-07 Beginning Budgetary Fund Balance	**100,698,815**	**120,523,728**	**131,495,479**	**67,400,973**
Add:				
Revenues	2,174,225,484	200,285,852	355,889,467	6,594,484
Other Financing Sources	32,116,449	10,677,432	19,342,316	113,969,755
Use of Reserves	6,063,708	-	-	-
Total Available Financing	2,313,104,456	331,487,012	506,727,262	187,965,212
Less:				
Expenditures	2,141,824,420	166,567,440	374,109,396	187,965,212
Other Financing Uses	81,458,956	39,182,500	87,143,704	-
Increase in Reserves	35,452,753	-	-	-
Total Requirements	2,258,736,129	205,749,940	461,253,100	187,965,212
2006-07 Projected Ending Budgetary Fund Balance	**54,368,327**	**125,737,072**	**45,474,162**	**-**

General Fund

For the General Fund, fund balance is expected to decrease by $46.3 million. Although discretionary revenues are projected to increase dramatically in 2006-07, a majority of this increased ongoing revenue is required to fund the increased costs of maintaining current service levels, including increased salary and retirement rates, and the costs of increased jail space. The major reasons for the projected fund balance decrease are as follows:

- A $20.7 million increase in funding for new capital improvement projects over 2005-06. In 2005-06 the majority of the $31.9 million general fund contribution to capital improvement projects was spent on the purchase of the Adelanto Adult Detention Facility. A total of $52.6 million in new capital improvement projects, financed by the general fund, are included in the 2006-07 budget.

- A $9.3 million increase in the County's contribution to the County Fire Agency. This contribution totaled $3.8 million in 2005-06 and is climbing to $13.1 million in 2006-07.

- $7.3 million in funding to be transferred from the general fund to the Transportation Funds for specific projects. There were no budgeted transfers to the Transportation Funds in 2005-06.

- A $14.0 million increase in contributions to reserves. In the 2005-06 final budget, approved reserve increases totaled $21.4 million. This has increased to $35.5 million in 2006-07. (For details see the Reserves portion of the General Fund Financing Section of this budget book).

Special Revenue Funds

Pursuant to Section 29009 of the California Government Code, the entire unreserved fund balance in special revenue funds must be appropriated each year. All appropriation not expended in a given fiscal year will be carried over to the next's years budget. Budgeted contingencies can be used to account for expected surpluses in these funds. The projected 2006-07 ending budgetary fund balance is the contingency appropriation. Overall fund balances in the special revenue funds are budgeted to decrease by $86.0 million. Significant details follow:

- The Transportation Division of the Public Works Department shows a $33.4 million budgeted decrease in aggregate fund balance. Historically, the amount budgeted in services and supplies each year is greater than the amount actually expended because not all scheduled projects are completed within one fiscal year. Therefore, the actual ending fund balance is typically much greater than budgeted.

- The fund balances related to the Central Courthouse Seismic Retrofit project are projected to decrease by $15.1 million due to anticipated project expenditures in 2006-07.

- The Community Development and Housing Department shows a $14.9 million decrease in aggregate fund balance because grant revenue is often received in a fiscal year following the year when expenditures are actually incurred.

- The Master Settlement Agreement special revenue fund, which partially funds debt service on the Arrowhead Regional Medical Center, anticipates a $6.7 million reduction in fund balance due to increased expenditures and an expected decrease in revenue.

- The Sheriff-Coroner special revenue funds anticipate a $5.3 million decrease in aggregate fund balance due to expected expenditures for capital improvement projects, equipment, and vehicles.

Capital Project Funds

The entire fund balance for capital projects is appropriated each year by project, therefore, the projected ending budgetary fund balance will be zero. Historically, the amount appropriated each year is greater than the amount actually expended because large capital projects often span many fiscal years and project balances are carried over annually until project completion. Hence, the actual ending fund balance is typically much greater than budgeted.

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 1

COUNTY OF SAN BERNARDINO
SUMMARY OF COUNTY BUDGET
FOR FISCAL YEAR 2007

	AVAILABLE FINANCING			
COUNTY FUNDS	FUND BALANCE UNRESERVED/ UNDESIGNATED 6/30/2005	CANCELLATION OF PRIOR YEAR RESERVES/ DESIGNATIONS	ESTIMATED ADDITIONAL FINANCING SOURCES	TOTAL AVAILABLE FINANCING
(1)	(2)	(3)	(4)	(5)
General Fund	100,698,815	6,063,708	2,206,341,933	2,313,104,456
Restricted General Fund	120,523,728		(30,122,517)	90,401,211
Transportation	9,453,826		95,626,873	105,080,699
County Library	529,708		16,126,515	16,656,223
Economic and Community Development	14,876,026		36,120,085	50,996,111
Aging and Adult Services	1,396,089		4,840,818	6,236,907
Jobs and Employment Services	161,381		13,116,429	13,277,810
AB 75 Tobacco Tax Program	1,730,442		2,096,924	3,827,366
Special Aviation	3,657,232		35,422,425	39,079,657
Local Law Enforcement Block Grant	83,585		930,532	1,014,117
Sheriff's Special Projects	8,394,966		14,468,780	22,863,746
Special Transportation	23,906,317		21,797,526	45,703,843
Preschool Services Department	(178,856)		38,691,418	38,512,562
Micrographics Fees	16,630,585		6,642,000	23,272,585
Capital Improvements	67,400,973		120,564,239	187,965,212
DA Special Projects	4,032,576		5,744,981	9,777,557
Probation Asset Forfeiture	76,426		7,434	83,860
Assessor AB 818 Project	155,648		2,255,295	2,410,943
Mental Health Services Act	885,732		27,900,880	28,786,612
Substance Abuse and Crime Prevention	102,907		6,099,773	6,202,680
Property Assessment and Revenue for Education	38,155		0	38,155
General Plan Update	484,011		0	484,011
Regional Parks Prop 12 Project	284,638		1,744,684	2,029,322
Regional Parks Prop 40 Project	(144,690)		2,881,905	2,737,215
Museum Special Projects	537,274		10,000	547,274
ARMC Archstone Foundation	35,105		39,306	74,411
Registration Fee Projects	31,875		0	31,875
State Bio-Terrorism	609,856		2,807,953	3,417,809
Courthouse Facilities - Excess 25%	3,922,298		1,560,000	5,482,298
Central Courthouse - Surcharge	10,499,451		2,256,900	12,756,351
Tobacco Settlement Agreement	13,427,455		16,423,588	29,851,043
Boating Grant - Moabi Regional	(95,116)		120,279	25,163
County Trail System	(876,602)		5,435,190	4,558,588
Survey Monument Preservation	395,418		135,432	530,850
County Fish and Game	17,845		8,000	25,845
Off-Highway Vehicle License Fees	52,856		80,000	132,856
California Grazing Fees	287,022		70,179	357,201
Birth and Death Certificate Surcharge Fees	365,586		153,000	518,586
DUI/PC 1000 Program	222,689		90,000	312,689
SCAQMD	314,594		505,000	819,594
Benefits Administration Charges	1,003,856		2,410,017	3,413,873
State - NNA Carryover Program	3,372,664		1,895,401	5,268,065
Just/Muni Alcohol and Drug Prevention	712,538		415,000	1,127,538
Domestic Violence/Child Abuse	780,057		219,943	1,000,000
Marriage License Fee Program	389,185		260,815	650,000
Performance Based Fines	231,411		302,500	533,911
Alternate Dispute Resolution Program	84,217		596,000	680,217
Federal Forest Reserve Title III	7,168		67,701	74,869
Disaster Recovery Fund	52,039		40,000	92,039
Glen Helen Amphitheater	519,413		1,270,000	1,789,413
Blockbuster Pavilion Improvements	192,348		29,500	221,848
Chino Open Space Project	5,014,750		1,102,566	6,117,316
Juvenile Justice Program	1,334,525		4,673,526	6,008,051
Vector Control Program	1,841,897		1,758,000	3,599,897
County Redevelopment Agency	65,178,919		10,013,715	75,192,634
Park Maintenance and Repairs	760,951		187,000	947,951
Calico Marketing Services	1,313		393,200	394,513
Unified Property System	132		131,654	131,786
Southwest Border Prosecution Initiative	288,794		2,109,674	2,398,468
GRAND TOTAL	**486,694,003**	**6,063,708**	**2,686,869,971**	**3,179,627,682**

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 1

COUNTY OF SAN BERNARDINO
SUMMARY OF COUNTY BUDGET
FOR FISCAL YEAR 2007

	FINANCING REQUIREMENTS		
COUNTY FUNDS (1)	ESTIMATED FINANCING USES (6)	PROVISIONS FOR NEW RESERVES/ DESIGNATIONS (7)	TOTAL FINANCING REQUIREMENTS (8)
General Fund	2,277,651,703	35,452,753	2,313,104,456
Restricted General Fund	90,401,211		90,401,211
Transportation	105,080,699		105,080,699
County Library	16,656,223		16,656,223
Economic and Community Development	50,996,111		50,996,111
Aging and Adult Services	6,236,907		6,236,907
Jobs and Employment Services	13,277,810		13,277,810
AB 75 Tobacco Tax Program	3,827,366		3,827,366
Special Aviation	39,079,657		39,079,657
Local Law Enforcement Block Grant	1,014,117		1,014,117
Sheriff's Special Projects	22,863,746		22,863,746
Special Transportation	45,703,843		45,703,843
Preschool Services Department	38,512,562		38,512,562
Micrographics Fees	23,272,585		23,272,585
Capital Improvements	187,965,212		187,965,212
DA Special Projects	9,777,557		9,777,557
Probation Asset Forfeiture	83,860		83,860
Assessor AB 818 Project	2,410,943		2,410,943
Mental Health Services Act	28,786,612		28,786,612
Substance Abuse and Crime Prevention	6,202,680		6,202,680
Property Assessment and Revenue for Education	38,155		38,155
General Plan Update	484,011		484,011
Regional Parks Prop 12 Project	2,029,322		2,029,322
Regional Parks Prop 40 Project	2,737,215		2,737,215
Museum Special Projects	547,274		547,274
ARMC Archstone Foundation	74,411		74,411
Registration Fee Projects	31,875		31,875
State Bio-Terrorism	3,417,809		3,417,809
Courthouse Facilities - Excess 25%	5,482,298		5,482,298
Central Courthouse - Surcharge	12,756,351		12,756,351
Tobacco Settlement Agreement	29,851,043		29,851,043
Boating Grant - Moabi Regional	25,163		25,163
County Trail System	4,558,588		4,558,588
Survey Monument Preservation	530,850		530,850
County Fish and Game	25,845		25,845
Off-Highway Vehicle License Fees	132,856		132,856
California Grazing Fees	357,201		357,201
Birth and Death Certificate Surcharge Fees	518,586		518,586
DUI/PC 1000 Program	312,689		312,689
SCAQMD	819,594		819,594
Benefits Administration Charges	3,413,873		3,413,873
State - NNA Carryover Program	5,268,065		5,268,065
Just/Muni Alcohol and Drug Prevention	1,127,538		1,127,538
Domestic Violence/Child Abuse	1,000,000		1,000,000
Marriage License Fee Program	650,000		650,000
Performance Based Fines	533,911		533,911
Alternate Dispute Resolution Program	680,217		680,217
Federal Forest Reserve Title III	74,869		74,869
Disaster Recovery Fund	92,039		92,039
Glen Helen Amphitheater	1,789,413		1,789,413
Blockbuster Pavilion Improvements	221,848		221,848
Chino Open Space Project	6,117,316		6,117,316
Juvenile Justice Program	6,008,051		6,008,051
Vector Control Program	3,599,897		3,599,897
County Redevelopment Agency	75,192,634		75,192,634
Park Maintenance and Repairs	947,951		947,951
Calico Marketing Services	394,513		394,513
Unified Property System	131,786		131,786
Southwest Border Prosecution Initiative	2,398,468		2,398,468
GRAND TOTAL	3,144,174,929	35,452,753	3,179,627,682

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 2

COUNTY OF SAN BERNARDINO
ANALYSIS OF FUND BALANCE UNRESERVED/UNDESIGNATED
AS OF JUNE 30, 2006

COUNTY FUNDS (1)	FUND EQUITY AS OF 6/30/2006 ACTUAL (2)	LESS: RESERVES AND DESIGNATIONS AT 6/30/2006 RESERVED FOR ENCUMBRANCES (3)	GENERAL AND OTHER RESERVES (4)	DESIGNATIONS (5)	FUND BALANCE UNRESERVED/ UNDESIGNATED (GAAP BASIS) 6/30/2006 ACTUAL (6)	PLUS GASB 31 ADJUSTMENT (7)	FUND BALANCE UNRESERVED/ UNDESIGNATED (BUDGETARY BASIS) 6/30/2006 ACTUAL (8)
General Fund	272,042,371	15,266,723	33,285,403	127,726,876	95,763,369	4,935,446	100,698,815
Restricted General Fund	120,377,598	0	0	0	120,377,598	146,130	120,523,728
Transportation	23,046,847	13,588,402	187,121	0	9,271,324	182,502	9,453,826
County Library	622,340	87,132	5,500	0	529,708	0	529,708
Economic and Community Development	18,819,336	4,125,007	750	0	14,693,579	182,447	14,876,026
Aging and Adult Services	1,389,605	0	200	0	1,389,405	6,684	1,396,089
Jobs and Employment Services	49,969	(110,722)	2,500	0	158,191	3,190	161,381
AB 75 Tobacco Tax Program	1,724,283	0	0	0	1,724,283	6,159	1,730,442
Special Aviation	5,021,770	1,416,833	0	0	3,604,937	52,295	3,657,232
Local Law Enforcement Block Grant	82,465	0	0	0	82,465	1,120	83,585
Sheriff's Special Projects	8,873,662	528,552	8,500	0	8,336,610	58,356	8,394,966
Special Transportation	28,337,107	4,635,654	0	0	23,701,453	204,864	23,906,317
Preschool Services Department	98,712	276,598	9,500	0	(187,386)	8,530	(178,856)
Micrographics Fees	16,824,592	194,007	0	0	16,630,585	0	16,630,585
Capital Improvements	84,073,861	16,692,717	0	0	67,381,144	19,829	67,400,973
DA Special Projects	4,018,288	0	0	0	4,018,288	14,288	4,032,576
Probation Asset Forfeiture	75,764	0	0	0	75,764	662	76,426
Assessor AB 818 Project	146,090	0	0	0	146,090	9,558	155,648
Mental Services Health Act	880,613	0	0	0	880,613	5,119	885,732
Habitat Conservation Program	(888)	0	0	0	(888)	888	0
Substance Abuse and Crime Prevention	71,331	0	0	0	71,331	31,576	102,907
AB 212 Teacher Stipends	33,733	0	0	0	33,733	4,422	38,155
General Plan Update	1,485,276	1,016,203	0	0	469,073	14,938	484,011
Regional Parks Prop 12 Project	523,307	240,690	0	0	282,617	2,021	284,638
Regional Parks Prop 40 Project	30,162	175,614	0	0	(145,452)	762	(144,690)
Museum Special Projects	532,451	0	0	0	532,451	4,823	537,274
ARMC Archstone Foundation	35,105	0	0	0	35,105	0	35,105
Registration Fee Projects	26,984	0	0	0	26,984	4,891	31,875
State Bio-Terrorism	596,730	0	0	0	596,730	13,126	609,856
Central Courthouse Seismic Retrofit	(36,212)	0	0	0	(36,212)	36,212	0
Courthouse Facilities - Excess 25%	3,878,848	0	0	0	3,878,848	43,450	3,922,298
Central Courthouse - Surcharge	10,457,676	0	0	0	10,457,676	41,775	10,499,451
Tobacco Settlement Agreement	13,303,802	0	0	0	13,303,802	123,653	13,427,455
Boating Grant - Moabi Regional	(780)	95,525	0	0	(96,305)	1,189	(95,116)
County Trail System	(59,896)	817,544	0	0	(877,440)	838	(876,602)
Survey Monument Preservation	395,418	0	0	0	395,418	0	395,418
County Fish and Game	17,845	0	0	0	17,845	0	17,845
Off-Highway Vehicle License Fees	52,856	0	0	0	52,856	0	52,856
California Grazing Fees	285,669	0	0	0	285,669	1,353	287,022
Birth and Death Certificate Surcharge Fees	362,662	0	0	0	362,662	2,924	365,586
DUI/PC 1000 Program	220,027	0	0	0	220,027	2,662	222,689
Commuter Services	311,982	0	0	0	311,982	2,612	314,594
Employee Benefits and Services	1,013,491	20,086	0	0	993,405	10,451	1,003,856
State - NNA Carryover Program	3,348,409	0	0	0	3,348,409	24,255	3,372,664
Just/Muni Alcohol and Drug Prevention	704,474	0	0	0	704,474	8,064	712,538
Domestic Violence/Child Abuse	773,254	0	0	0	773,254	6,803	780,057
Marriage License Fee Program	389,185	0	0	0	389,185	0	389,185
Performance Based Fines	230,468	0	0	0	230,468	943	231,411
Alternate Dispute Resolution Program	89,973	6,175	0	0	83,798	419	84,217
Federal Forest Reserve Title III	6,431	0	0	0	6,431	737	7,168
Disaster Recovery Fund	41,122	0	0	0	41,122	10,917	52,039
Glen Helen Amphitheater	509,580	0	0	0	509,580	9,833	519,413
Blockbuster Pavilion Improvements	190,728	0	0	0	190,728	1,620	192,348
Chino Open Space Project	4,999,648	25,468	0	0	4,974,180	40,570	5,014,750
Juvenile Justice Program	1,759,684	460,496	0	0	1,299,188	35,337	1,334,525
Vector Control Program	1,824,108	0	0	0	1,824,108	17,789	1,841,897
County Redevelopment Agency	65,004,534	165,667	200	0	64,838,667	340,252	65,178,919
Park Maintenance and Repairs	1,243,888	491,233	0	0	752,655	8,296	760,951
Calico Marketing Services	953	0	0	0	953	360	1,313
Unified Property System	98	0	0	0	98	34	132
Southwest Border Prosecution Initiative	288,177	0	0	0	288,177	617	288,794
GRAND TOTAL	**701,447,566**	**60,215,604**	**33,499,674**	**127,726,876**	**480,005,412**	**6,688,591**	**486,694,003**

ARITHMETIC RESULTS				COL 2 - 3 - 4 - 5	COL 6 + 7
TOTALS TRANSFERRED FROM		SCH 3, COL 2	SCH 3, COL 2		
TOTALS TRANSFERRED TO					SCH 1, COL 2

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 3

COUNTY OF SAN BERNARDINO
DETAIL OF PROVISIONS FOR RESERVES/DESIGNATIONS
FOR FISCAL YEAR 2007

DESCRIPTION (1)	RESERVES/ DESIGNATIONS BALANCE AS OF 6/30/2006 (2)	AMOUNT MADE AVAILABLE FOR FINANCING BY CANCELLATION: RECOMMENDED (3)	AMOUNT MADE AVAILABLE FOR FINANCING BY CANCELLATION: APPROVED/ ADOPTED BY THE BOARD (4)	INCREASES TO BE PROVIDED IN BUDGET YEAR: RECOMMENDED (5)	INCREASES TO BE PROVIDED IN BUDGET YEAR: APPROVED/ ADOPTED BY THE BOARD (6)	TOTAL RESERVES/ DESIGNATIONS FOR FY 2007 (7)
General Fund						
Reserved for:						
Inventory	296,303					296,303
Imprest Cash	119,450					119,450
Revolving Funds	310,200					310,200
Change Funds	35,664					35,664
CSA Revolving Loan	769,970					769,970
Prepaid Items	2,107,175					2,107,175
Loans Receivable	15,974,721					15,974,721
Advances	2,000,000					2,000,000
Teeter	11,671,920					11,671,920
Designated for:						
Medical Center Debt Service	32,074,905					32,074,905
Justice Facilities	637,153					637,153
Juvenile Maximum Security	5,692,986			3,700,000	3,700,000	9,392,986
Future Retirement Rate	14,900,000			7,900,000	7,900,000	22,800,000
Teeter	8,075,281					8,075,281
General Purpose	41,736,865			10,719,160	10,719,160	52,456,025
Restitution	1,865,025					1,865,025
Equity Pool	1,507,038	1,507,038	1,507,038			0
Bark Beetle	0					0
Insurance	3,000,000					3,000,000
Electronic Voter Systems	500,000			2,278,043	2,278,043	2,778,043
Capital Projects	4,000,000					4,000,000
Museum's Hall of Paleontology	3,703,030					3,703,030
Business Process Improvements	2,510,606	2,832,683	2,832,683	1,105,550	1,105,550	783,473
Southwest Border Prosecution Initiative	1,723,987	1,723,987	1,723,987			0
Board Approved Loans	800,000					800,000
Moonridge Zoo	0			2,750,000	2,750,000	2,750,000
Future Financing Reserve	7,000,000			7,000,000	7,000,000	14,000,000
General Fund Total	161,012,279	6,063,708	6,063,708	35,452,753	35,452,753	190,401,324
Transportation						
Reserved for:						
Inventory	184,621					184,621
Imprest Cash	2,500					2,500
Transportation Total	187,121	0	0	0	0	187,121
County Library						
Reserved for:						
Imprest Cash	2,775					2,775
Change Funds	2,725					2,725
County Library Total	5,500	0	0	0	0	5,500
Economic and Community Development						
Reserved for:						
Imprest Cash	750					750
Aging and Adult Services						
Reserved for:						
Imprest Cash	200					200
Jobs and Employment Services						
Reserved for:						
Imprest Cash	2,500					2,500
Sheriff's Special Projects						
Reserved for:						
Imprest Cash	3,500					3,500
Revolving Funds	5,000					5,000
	8,500	0	0	0	0	8,500
Headstart/Preschool Services						
Reserved for:						
Imprest Cash	9,500					9,500
County Redevelopment Agency						
Reserved for:						
Imprest Cash	200					200
GRAND TOTAL	161,226,550	6,063,708	6,063,708	35,452,753	35,452,753	190,615,995
						COL 2 - 4 + 6
ARITHMETIC RESULTS TOTALS TRANSFERRED TO	SCH 2, COL 4 & 5		SCH 1, COL 3		SCH 1, COL 7	

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 4

COUNTY OF SAN BERNARDINO
SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES
FOR FISCAL YEAR 2007

DESCRIPTION	FY 2005 ACTUAL	FY 2006 ACTUAL	FY 2007 RECOMMENDED BY CAO	FY 2007 APPROVED/ ADOPTED
SUMMARIZATION BY SOURCE:				
Taxes	472,058,142	564,543,542	595,517,192	620,217,229
Licenses, Permits and Franchises	20,318,414	22,404,504	24,278,665	24,784,283
Fines, Forfeitures and Penalties	13,900,546	13,484,382	12,882,862	12,882,862
Revenue from Use of Money and Property	37,634,105	55,380,472	42,059,452	42,091,416
Intergovernmental Revenues	1,246,502,827	1,217,381,172	1,315,036,859	1,313,866,312
Charges for Current Services	349,903,246	266,628,351	388,766,943	407,486,747
Other Revenues	50,040,592	40,260,686	34,903,379	34,850,841
Other Financing Sources	107,821,779	230,677,668	164,708,269	230,690,281
GRAND TOTAL	2,298,779,452	2,410,660,778	2,588,153,621	2,686,869,971
SUMMARIZATION BY FUND:				
General Fund	1,927,401,148	1,926,044,312	2,165,762,353	2,206,341,933
Restricted General Fund	75,591,886	47,978,204	(25,184,626)	(30,122,517)
Transportation	40,045,123	74,499,788	70,620,661	95,626,873
County Library	13,035,681	17,877,850	15,184,515	16,126,515
Economic and Community Development	22,336,993	23,438,840	36,088,254	36,120,085
Aging and Adult Services	3,962,208	5,185,658	4,840,818	4,840,818
Job and Employment Services	13,539,361	12,611,371	13,116,429	13,116,429
AB 75 Tobacco Tax Program	1,483,549	2,978,139	2,553,577	2,096,924
Special Aviation	10,990,145	4,872,205	38,069,923	35,422,425
Local Law Enforcement Block Grant	118,257	1,054,465	310,287	930,532
Sheriff's Special Projects	12,790,138	13,185,696	14,196,163	14,468,780
Special Transportation	9,567,398	13,441,678	21,585,526	21,797,526
Preschool Services Department	37,654,483	37,303,658	38,512,562	38,691,418
Micrographic Fees	6,443,692	6,679,665	6,642,000	6,642,000
Capital Improvements	51,007,384	105,807,019	82,401,428	120,564,239
DA Special Projects	6,283,349	4,609,387	5,463,883	5,744,981
Probation Asset Forfeiture	82,203	2,582	7,434	7,434
Assessor AB 818 Project	2,162,020	1,030,037	2,255,295	2,255,295
Mental Services Health Act	557,971	1,287,155	27,900,880	27,900,880
Habitat Conservation Program	3,016	1,958	0	0
Substance Abuse and Crime Prevention	5,959,083	5,984,314	5,907,501	6,099,773
AB 212 Teacher Stipends	652,350	661,702	0	0
General Plan Update	1,034,185	557,910	0	0
Regional Parks Prop 12 Project	379,737	2,279,790	1,972,974	1,744,684
Regional Parks Prop 40 Project	1,080,283	634,838	3,293,455	2,881,905
Museum Special Projects	18,627	24,299	10,000	10,000
Mental Health Patient Fund	(2,038)	0	0	0
ARMC Archstone Foundation	0	35,105	39,306	39,306
Registration Fee Projects	50,519	32,178	0	0
Cajon Dump Site Clean-up	36	0	0	0
State Bio-Terrorism	2,233,531	2,768,816	2,807,953	2,807,953
Central Courthouse Seismic Retrofit	1,046,811	641,845	0	0
Courthouse Facilities - Excess 25%	1,356,360	1,643,591	1,377,100	1,560,000
Central Courthouse - Surcharge	1,042,864	7,797,153	2,256,900	2,256,900
Tobacco Settlement Agreement	18,757,407	17,438,142	16,423,588	16,423,588
Boating Grant - Moabi Regional	1,457,983	19,268	0	120,279
County Trail System	2,163,686	545,587	5,169,411	5,435,196
Survey Monument Preservation	144,990	134,980	135,432	135,432
County Fish and Game	7,811	8,081	8,000	8,000
Off-Highway Vehicle License Fees	33,082	0	40,000	80,000
California Grazing Fees	11,255	12,876	70,179	70,179
Birth and Death Certificate Surcharge Fees	148,297	165,599	153,000	153,000
DUI/PC 1000 Program	119,944	137,730	90,000	90,000
Commuter Services	506,086	391,123	505,000	505,000
Employee Benefits and Services	1,665,070	2,131,951	2,410,017	2,410,017
State - NNA Carryover Program	1,986,801	2,580,932	1,300,000	1,895,491
Just/Muni Alcohol and Drug Prevention	439,099	482,647	415,000	415,000
Domestic Violence/Child Abuse	509,114	540,103	423,131	219,943
Marriage License Fee Program	401,579	428,630	423,144	260,815
Performance Based Fines	0	231,411	302,500	302,500
Alternate Dispute Resolution Program	241,140	644,028	596,000	596,000
Federal Forest Reserve Title III	66,995	69,952	67,701	67,701
Disaster Recovery Fund	(44,293)	44,107	40,000	40,000
Glen Helen Amphitheater	1,165,561	1,213,118	1,270,000	1,270,000
Blockbuster Pavilion Improvements	28,798	30,104	29,500	29,500
Chino Open Space Project	1,261,470	1,102,950	1,102,566	1,102,566
Juvenile Justice Program	5,582,332	1,737,484	4,873,526	4,873,526
Vector Control Program	1,744,940	1,727,974	1,758,000	1,758,000
County Redevelopment Agency	9,849,304	54,502,626	10,013,715	10,013,715
Park Maintenance and Repairs	263,529	659,973	187,000	187,000
Calico Marketing Services	363,820	390,996	393,200	393,200
Unified Property System	0	48,366	131,786	131,654
Southwest Border Prosecution Initiative	0	288,794	2,109,674	2,109,674
GRAND TOTAL	2,298,779,452	2,410,660,778	2,588,153,621	2,686,869,971

TOTAL TRANSFERRED FROM	SCH 5, COL 2	SCH 5, COL 3	SCH 5, COL 4	SCH 5, COL 5
TOTAL TRANSFERRED TO				SCH 1, COL 4

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 5

COUNTY OF SAN BERNARDINO
ANALYSIS OF FINANCING SOURCES BY SOURCE AND FUND
FOR FISCAL YEAR 2007

SOURCE CLASSIFICATION (1)	FY 2005 ACTUAL (2)	FY 2006 ACTUAL (3)	FY 2007 RECOMMENDED BY CAO (4)	FY 2007 APPROVED/ ADOPTED (5)	FUND (6)
TAXES					
Property Taxes - Current Secured - Debt Service	30,288	30,083	0	0	CSA - DS
Property Taxes - Current Secured 1% Debt Service	3,802,411	11,580,339	5,549,365	5,549,365	CSA - DS
Property Taxes - Current Secured 1%	108,400,918	127,198,040	158,148,166	166,839,032	GENERAL
Property Taxes - Current Secured 1%	7,659,763	8,961,952	9,938,225	9,938,225	LIBRARY
Property Taxes - Current Unsecured Debt Service	4,330	4,974	0	0	CSA - DS
Property Taxes - Current Unsecured	564,952	680,401	0	0	CSA - DS
Property Taxes - Current Unsecured	6,178,417	6,573,526	6,606,632	6,606,632	GENERAL
Property Taxes - Current Unsecured	392,182	406,017	400,000	400,000	LIBRARY
Property Taxes - Current Utility Unitary	4,635	6,708	0	0	CSA - DS
Property Taxes - Current Utility Unitary	10,289,772	10,693,695	10,268,000	10,268,000	GENERAL
Property Taxes - Current Utility Unitary	384,272	399,351	375,000	375,000	LIBRARY
Property Taxes - Prior Secured Debt Service	255	706	0	0	CSA - DS
Property Tax Pr Sec Unclaimed Refu	0	0	1,000,000	1,000,000	GENERAL
Property Taxes - Prior Secured	31,538	96,364	0	0	CSA - DS
Property Taxes - Prior Secured	2,561,279	353,543	250,000	250,000	GENERAL
Property Taxes - Prior Secured	643,602	327,144	500,000	500,000	LIBRARY
Property Taxes - Prior Unsecured Debt Service	313	106	0	0	CSA - DS
Property Taxes - Prior Unsecured	35,709	12,910	0	0	CSA - DS
Property Taxes - Prior Unsecured	552,067	561,896	556,646	556,646	GENERAL
Property Taxes - Prior Unsecured	33,552	35,443	40,000	40,000	LIBRARY
Property Taxes - Prior Unitary	719	(0)	0	0	GENERAL
Property Taxes - Prior Unitary	58	(0)	0	0	LIBRARY
Property Tax In Lieu of VLF	126,424,920	168,525,075	174,010,543	187,409,286	GENERAL
Penalties, Interest and Costs	7,428	20,172	0	0	CSA - DS
Penalties, Interest and Costs	22,247	13,422	13,000	13,000	E. C. D.
Penalties, Interest and Costs	5,985,606	7,335,386	5,402,095	5,402,095	GENERAL
Penalties, Interest and Costs	23,349	19,908	25,000	25,000	LIBRARY
Penalties, Interest and Costs	73,984	48,199	30,000	30,000	VECTOR CONTROL PROGRAM
Special Assessments All Prior Years	66,074	19,060	16,500	16,500	E. C. D.
Special Assessments All Prior Years	285,014	355,827	450,000	450,000	GENERAL
Special Assessments All Prior Years	182,032	152,394	183,000	183,000	VECTOR CONTROL PROGRAM
Special Assessments-Current Year	968,844	842,374	772,000	772,000	GENERAL
Special Assessments-Current Year	1,449,509	1,458,419	1,500,000	1,500,000	VECTOR CONTROL PROGRAM
Other Taxes - Aircraft Tax	701,450	720,985	698,521	698,521	GENERAL
Other Taxes - Delinquent Mobile Home	14,079	9,850	0	0	GENERAL
Other Taxes - Racehorse	2,836	1,513	1,479	1,479	GENERAL
Other Taxes - Supplemental Rolls	179,840	592,883	0	0	CSA - DS
Other Taxes - Supplemental Rolls	13,219,538	25,050,014	14,000,000	14,000,000	GENERAL
Other Taxes - Supplemental Rolls	560,646	821,867	650,000	650,000	LIBRARY
Other Taxes - Property Transfer	15,184,960	17,855,238	19,936,370	19,936,370	GENERAL
Other Taxes - Hotel/Motel	1,181,529	1,206,374	1,176,978	1,176,978	GENERAL
In Lieu Local Sales & Use Tax	4,107,269	6,000,277	6,558,303	6,558,303	GENERAL
Sales and Use Taxes	15,539,916	16,930,040	16,517,373	16,517,373	GENERAL
Sales and Use Taxes	7,006,380	7,785,906	7,721,532	7,721,532	SPECIAL TRANSPORTATION
1/2% Sales Tax - Public Safety	137,051,869	140,855,161	152,222,464	154,832,892	GENERAL
Prop 10 Tobacco Tax	247,790	0	0	0	PRESCHOOL SERVICES
TOTAL TAXES	**472,058,142**	**564,543,542**	**595,517,192**	**620,217,229**	
LICENSES, PERMITS AND FRANCHISES					
Ambulance Licenses	88,950	87,750	88,975	88,975	GENERAL
Animal Licenses	897,418	1,129,381	716,000	716,000	GENERAL
Business Licenses	42,514	42,549	43,239	48,409	GENERAL
Construction Permits	6,894,319	7,336,799	9,530,495	9,530,495	GENERAL
Construction Permits	630	12,285	0	0	TRANSPORTATION
Road Permits	188,791	221,856	225,000	225,000	TRANSPORTATION
Other Licenses and Permits	6,814,592	7,132,456	6,959,956	7,460,404	GENERAL
Cable Television	1,182,232	1,362,097	1,500,000	1,500,000	GENERAL
Gas	2,070,610	2,291,927	2,400,000	2,400,000	GENERAL
Water	215,103	230,986	230,000	230,000	GENERAL
Electricity	2,426,736	2,452,570	2,480,000	2,480,000	GENERAL
Pipeline	96,519	102,848	105,000	105,000	GENERAL
Telecommunications	0	1,000	0	0	GENERAL
TOTAL LICENSES, PERMITS AND FRANCHISES	**20,918,414**	**22,404,504**	**24,278,665**	**24,784,283**	
FINES, FOERFEITURES,AND PENALTIES					
Vehicle Code Fines	80,094	91,231	65,000	65,000	GENERAL
Victim Restitution	0	35	0	0	GENERAL
Parking Fines	127,669	148,831	130,000	130,000	GENERAL
Other Court Fines	240,834	11,900	0	0	ALTERNATE DISPUTE RESOLUTION
Other Court Fines	948,042	501,464	0	0	CENTRAL COURTHOUSE SEISMIC
FINES, FOERFEITURES,AND PENALTIES (Continued)					
Other Court Fines	1,000,515	1,356,517	1,920,000	1,920,000	CENTRAL COURTHOUSE - SURCHARGE
Other Court Fines	7,011	8,081	8,000	8,000	FISH AND GAME
Other Court Fines	4,396,132	9,619,621	8,661,500	8,661,500	GENERAL
Other Court Fines	418,534	443,874	403,000	403,000	JUST/MUNI ALCOHOL & DRUG PREV
Court Administration Assessments	32,326	16,242	20,000	20,000	GENERAL
Warrant Servicing	4,069,891	400,010	5,000	5,000	GENERAL
Other Forfeitures	1	0	0	0	GENERAL
Other Forfeitures	0	0	75,000	75,000	SHERIFF'S SPECIAL PROJECTS
Penalties	4,060	3,274	3,300	3,300	E. C. D.
Penalties	62,689	103,679	65,562	65,562	GENERAL

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 5

COUNTY OF SAN BERNARDINO
ANALYSIS OF FINANCING SOURCES BY SOURCE AND FUND
FOR FISCAL YEAR 2007

SOURCE CLASSIFICATION (1)	FY 2005 ACTUAL (2)	FY 2006 ACTUAL (3)	FY 2007 RECOMMENDED BY CAO (4)	FY 2007 APPROVED/ ADOPTED (5)	FUND (6)
Penalties	0	227,756	300,000	300,000	PERFORMANCE BASED FINES
Forfeitures - District Attorney	2,484,595	551,737	1,225,000	1,225,000	DA SPECIAL PROJECTS
Forfeitures - District Attorney	28,153	128	1,500	1,500	GENERAL
TOTAL FINES, FORFEITURES AND PENALTIES	**13,900,546**	**13,454,382**	**12,882,862**	**12,882,862**	
REVENUE FROM USE OF MONEY AND PROPERTY					
Interest	1,970	17,142	0	0	AB 212 TEACHER SRIPENDS
Interest	17,746	25,910	20,000	20,000	AGING AND ADULT SERVICES
Interest	305	1,624	1,800	1,800	ALTERNATE DISPUTE RESOLUTION
Interest	0	0	300	300	ARMC ARCHSTONE FOUNDATION
Interest	21,106	37,053	25,000	25,000	ASSESSOR AB 818
Interest	48,944	40,515	10,000	10,000	EMPLOYEE BENEFITS AND SERVICES
Interest	6,361	11,337	8,000	8,000	BIRTH & DEATH CERT. SURCHARGE
Interest	1,627	4,611	0	0	BOATING GRANT - MOABI
Interest	36	0	0	0	CAJON DUMP SITE CLEANUP
Interest	1,868	1,396	1,200	1,200	CALICO MARKETING SVCS
Interest	49,285	76,869	0	0	CAPITAL IMPROVEMENTS
Interest	42,350	161,948	336,900	336,900	CENTRAL COURTHOUSE - SURCHARGE
Interest	98,770	140,380	0	0	CENTRAL COURTHOUSE SEISMIC
Interest	81,006	157,276	90,000	90,000	CHINO OPEN SPACE
Interest	6,442	10,124	5,000	5,000	COMMUTER SERVICES
Interest	4,422	3,249	2,200	2,200	COUNTY TRAIL SYSTEM
Interest	77,265	168,439	127,100	160,000	COURTHOUSE FACILITIES - EXCESS
Interest	422,698	1,319,037	551,200	551,200	CSA - DS
Interest	35,375	55,393	30,500	30,500	DA SPECIAL PROJECTS
Interest	27,455	42,323	40,000	40,000	DISASTER RECOVERY FUND
Interest	11,472	26,374	15,000	15,000	DOMESTIC VIOLENCE/CHILD ABUSE
Interest	5,578	10,319	5,000	5,000	DUI/PC 1000 PROGRAM
Interest	688,408	729,660	649,878	649,878	E. C. D.
Interest	775	2,856	775	775	FEDERAL FOREST RESERVE TITLE II
Interest	27,528,385	42,754,454	31,086,893	31,086,893	GENERAL
Interest	34,185	57,910	0	0	GENERAL PLAN UPDATE
Interest	18,721	38,118	25,000	25,000	GLEN HELEN AMPHITHEATER
Interest	3,798	6,281	4,500	4,500	GLEN HELEN AMPHITHEATER REPAIRS
Interest	3,090	5,246	2,679	2,679	GRAZING FEES
Interest	3,016	3,442	0	0	HABITAT CONSERVATION
Interest	4,085	250	12,000	12,000	J.E.S.D.
Interest	16,036	31,263	12,000	12,000	JUST/MUNI ALCOHOL & DRUG PREV
Interest	164,121	136,988	115,328	115,328	JUVENILE JUSTICE PROGRAM
Interest	4,298	4,341	385	385	L.L.E.B.G.
Interest	225	19,844	0	0	MENTAL HEALTH SERVICES
Interest	10,462	18,696	10,000	10,000	MUSEUM SPECIAL PROJECTS
Interest	28,396	32,161	19,000	19,000	PARK MAINT AND REPAIRS
Interest	0	3,655	2,500	2,500	PERFORMANCE BASED FINES
Interest	19,103	33,067	0	0	PRESCHOOL SERVICES
Interest	60	2,582	3,600	3,600	PROBATION ASSET FORFEITURE
Interest	4,199	7,833	1,800	1,800	REGIONAL PARKS PROP 12 PROJECT
Interest	5,983	2,953	2,600	2,600	REGIONAL PARKS PROP 40 PROJECT
Interest	10,965	18,960	0	0	REGISTRATION FEE PROJECTS
Interest	210,158	226,252	169,000	169,000	SHERIFF'S SPECIAL PROJECTS
Interest	0	2,392	1,500	1,500	SOUTHWEST BORDER PROSECUTION
Interest	113,611	202,767	0	0	SPECIAL AVIATION
Interest	380,409	794,193	646,522	646,522	SPECIAL TRANSPORTATION
Interest	41,134	94,027	75,000	75,000	STATE - NNA CARRYOVER
Interest	29,924	50,883	15,000	15,000	STATE BIO-TERRORISM
Interest	101,600	122,409	50,000	50,000	SUBSTANCE ABUSE
Interest	280,108	479,359	250,000	250,000	TOBACCO SETTLEMENT
Interest	4,796	20,674	45,000	45,000	TOBACCO TAX
Interest	358,057	707,495	410,825	410,825	TRANSPORTATION
Interest	0	132	0	0	UNIFIED PROPERTY SYSTEM
Interest	38,516	68,963	45,000	45,000	VECTOR CONTROL PROGRAM
REVENUE FROM USE OF MONEY AND PROPERTY (Continued)					
Rents and Concessions	56,044	61,560	60,000	60,000	CALICO MARKETING SVCS
Rents and Concessions	900,964	945,558	1,012,566	1,012,566	CHINO OPEN SPACE
Rents and Concessions	500	1,000	1,000	1,000	E. C. D.
Rents and Concessions	3,848,182	3,693,780	3,912,969	3,912,969	GENERAL
Rents and Concessions	1,006,840	1,175,000	1,125,000	1,125,000	GLEN HELEN AMPHITHEATER
Rents and Concessions	184,886	218,149	201,400	201,400	J.E.S.D.
Rents and Concessions	393,796	120,972	703,332	702,396	SPECIAL AVIATION
Rents and Concessions	120,079	113,669	50,000	50,000	TRANSPORTATION
Rents and Concessions-Vending Machines	54,109	59,050	67,200	67,200	GENERAL
Royalties	0	310	0	0	GENERAL
TOTAL REVENUE FROM MONEY AND PROPERTY	**37,634,105**	**55,380,472**	**42,059,452**	**42,091,416**	
INTERGOVERNMENTAL REVENUES					
State Aid:					
Aviation - State Matching	40,000	40,000	40,000	40,000	GENERAL
Aviation - State Matching	19,600	0	680,158	680,158	SPECIAL AVIATION
Highway Users Tax	28,459,805	28,842,872	29,000,000	29,000,000	TRANSPORTATION
Motor Vehicle In-Lieu Tax	37,599,364	0	0	0	GENERAL
Vehicle License Fees In-Lieu Tax	203,262	0	0	0	GENERAL
State Other In Lieu Tax	94	0	0	0	GENERAL

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 5

COUNTY OF SAN BERNARDINO
ANALYSIS OF FINANCING SOURCES BY SOURCE AND FUND
FOR FISCAL YEAR 2007

SOURCE CLASSIFICATION (1)	FY 2005 ACTUAL (2)	FY 2006 ACTUAL (3)	FY 2007 RECOMMENDED BY CAO (4)	FY 2007 APPROVED/ ADOPTED (5)	FUND (6)
Court Services Restitution	106,486	135,111	128,889	128,889	GENERAL
Welfare Administration	60,581,444	70,102,098	76,587,725	77,085,288	GENERAL
Aid for Children	172,678,498	162,207,713	156,531,610	156,531,610	GENERAL
Aid for Children	2,105,479	2,203,139	2,267,300	2,267,300	PRESCHOOL SERVICES
Health Administration	24,247,153	25,703,509	28,601,478	28,601,478	GENERAL
Realignment Revenue	2,527,936	28,161,816	(59,236,159)	(71,699,454)	GENERAL
Aid to Crippled Children	6,865,699	7,250,675	10,268,142	10,268,142	GENERAL
Aid for Health	26,960,130	27,936,040	4,467,400	4,642,738	GENERAL
Aid for Health	2,203,607	2,717,933	2,792,953	2,792,953	STATE BIO-TERRORISM
Aid for Health	5,657,261	5,860,405	5,857,501	6,049,773	SUBSTANCE ABUSE
Social Services Realignment	72,095,028	83,141,750	87,826,701	87,826,701	GENERAL
Realignment Revenue for Health	56,130,965	31,215,225	58,127,235	58,127,235	GENERAL
Aid for Mental Health	13,916,707	15,756,869	14,276,938	14,276,938	GENERAL
Mental Health Realignment	52,649,996	49,385,291	52,264,808	52,264,808	GENERAL
Aid for Agriculture	1,847,736	2,131,867	1,972,345	2,118,750	GENERAL
Aid for Agriculture	1,845,372	1,995,802	2,071,593	2,071,593	PRESCHOOL SERVICES
Aid for Disaster	936	0	0	0	ASSESSOR AB 818
Aid for Disaster	(48,723)	20,653	0	0	DISASTER RECOVERY FUND
Aid for Disaster	107,308	92,852	0	0	GENERAL
Aid for Disaster	(7,461)	0	0	0	PRESCHOOL SERVICES
Aid for Disaster	496	0	0	0	LIBRARY
Aid for Disaster	352	30,263	0	0	PARK MAINTENANCE & REPAIRS
Aid for Disaster	(110,752)	274,087	0	0	TRANSPORTATION
State - Capital Grants	936,542	499,657	0	120,279	BOATING GRANT - MOABI REGIONAL
State - Capital Grants	451,783	0	4,060,000	4,325,779	COUNTY TRAIL SYSTEM
State - Capital Grants	144,716	419,067	150,000	150,000	GENERAL
State - Capital Grants	(62,163)	0	330,000	330,000	SPECIAL TRANSPORTATION
State - Capital Grants	33,763	253,999	0	0	TRANSPORTATION
Aid for Exchange/Matching Funds	2,388,738	1,194,369	1,194,369	1,194,369	TRANSPORTATION
State Aid for Veterans Affairs	136,647	129,744	136,000	136,000	GENERAL
Cops Program	1,522,190	1,538,606	548,282	548,282	GENERAL
Juvenile Justice Program	5,215,203	1,365,396	3,903,802	3,903,802	JUVENILE JUSTICE PROGRAM
Homeowner's Tax Relief	170	1,385	0	0	CSA - DS
Homeowner's Tax Relief	2,460,285	2,555,026	2,457,196	2,457,196	GENERAL
Homeowner's Tax Relief	158,434	153,369	158,000	158,000	LIBRARY
Other State Support	13,404,548	14,498,657	15,192,240	15,192,240	GENERAL
Other State Support	0	1,267,311	27,900,880	27,900,880	MENTAL HEALTH SERVICES
Other State Support	2,800,319	3,513,069	7,000,000	7,000,000	TRANSPORTATION
Other State Aid	0	74,901	172,980	172,980	ALTERNATE DISPUTE RESOLUTION
Other State Aid	2,244,119	2,474,515	2,583,383	2,864,481	DA SPECIAL PROJECTS
Other State Aid	27,657,784	20,115,842	17,173,033	17,173,033	GENERAL
Other State Aid	825,190	855,855	0	0	PRESCHOOL SERVICES
Other State Aid	13,348,327	12,177,778	0	0	J.E.S.D.
Other State Aid	598,330	821,048	850,000	1,150,000	LIBRARY
Other State Aid	33,082	0	40,000	80,000	OFF-HWY VEH LIC
Other State Aid	1,556,775	1,882,944	1,566,766	1,566,766	AGING AND ADULT SERVICES
Other State Aid	2,405,360	309,593	1,843,807	1,369,032	SHERIFF'S SPECIAL PROJECTS
Other State Aid	1,478,753	2,955,601	2,508,577	2,051,924	TOBACCO TAX
Other State Aid	208,435	0	0	0	TRANSPORTATION
Local Governmental Agencies	0	180,000	216,820	216,820	GENERAL
Local Governmental Agencies	0	226,882	654,396	654,396	JUVENILE JUSTICE PROGRAM
INTERGOVERNMENTAL REVENUES (Continued)					
State Traffic Congestion	0	4,925,983	0	11,000,000	TRANSPORTATION
Medi-Cal - Inpatient	30,033,028	33,876,397	35,761,246	35,761,246	GENERAL
Medi-Cal - Outpatient	5,116,369	5,512,714	5,629,449	5,629,449	GENERAL
State Subv Domestic Violence	0	(16,681)	0	0	DISASTER RECOVERY FUND
State Subv Domestic Violence	55	0	0	0	GENERAL
State Subv Domestic Violence	0	48	0	0	LIBRARY
SB 90 Mandated Cost Reimbursement	0	3,067	0	0	CSA - DS
SB 90 Mandated Cost Reimbursement	75,542	6,198,842	3,149,203	3,149,203	GENERAL
SB 90 Mandated Cost Reimbursement	0	104	0	0	LIBRARY
SB 90 Mandated Cost Reimbursement	0	3,752	0	0	PRESCHOOL
SB 90 Mandated Cost Reimbursement	0	8,485	0	0	TRANSPORTATION
Assembly Bills and Senate Bills	1,002,320	488,593	525,680	525,680	GENERAL
Assembly Bills and Senate Bills	636,230	631,902	0	0	AB 212 TEACHER STIPENDS
Assembly Bills and Senate Bills	2,139,938	0	0	0	ASSESSOR AB 818
State - Unrestricted Grants	0	0	3,091,270	3,091,270	E.C.D.
State - Unrestricted Grants	0	0	37,442,856	37,949,013	GENERAL
State - Unrestricted Grants	0	211,775	12,903,029	12,903,029	J.E.S.D.
State - Unrestricted Grants	0	0	869,208	869,208	PRESCHOOL
Federal Aid:					
Welfare Administration	145,531,522	147,516,257	167,721,081	167,951,881	GENERAL
Aid for Children	212,515,268	199,711,851	226,128,074	225,630,511	GENERAL
Aid for Day Care	2,537,367	4,284,258	3,229,054	3,229,054	GENERAL
Aid for Day Care	32,588,329	31,848,507	33,304,461	33,483,317	PRESCHOOL SERVICES
Health Administration	36,072,321	38,781,765	29,653,126	29,653,126	GENERAL
Medicare - Inpatient	226,475	228,493	219,393	219,393	GENERAL
Medicare - Outpatient	25,571	119,007	61,800	61,800	GENERAL
Federal - Capital Grants	1,532,590	360,380	459,558	459,558	COUNTY TRAIL SYSTEM
Federal - Capital Grants	0	0	493,322	493,322	GENERAL
Federal - Capital Grants	(97,510)	1,448,419	1,097,551	1,097,551	SPECIAL TRANSPORTATION
Federal - Capital Grants	1,317,059	10,052,181	23,750,247	23,750,247	TRANSPORTATION

STATE CONTROLLER
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COUNTY BUDGET FORM
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COUNTY OF SAN BERNARDINO
ANALYSIS OF FINANCING SOURCES BY SOURCE AND FUND
FOR FISCAL YEAR 2007

SOURCE CLASSIFICATION (1)	FY 2005 ACTUAL (2)	FY 2006 ACTUAL (3)	FY 2007 RECOMMENDED BY CAO (4)	FY 2007 APPROVED/ ADOPTED (5)	FUND (6)
Federal - Grants	0	0	643,000	643,000	COUNTY TRAIL SYSTEM
Federal - Grants	0	0	27,631,249	27,663,080	E.C.D.
Federal - Grants	0	0	20,400,030	20,480,630	GENERAL
Federal - Grants	0	0	0	620,245	L.L.E.B.G.
Federal - Grants	0	0	400,000	400,000	SHERIFF'S SPECIAL PROJECTS
Aid for Disaster - FEMA	(23,025)	(2,945)	0	0	DISASTER RECOVERY FUND
Aid for Disaster - FEMA	0	118,513	0	0	PARK MAINTENANCE & REPAIR
Aid for Disaster - FEMA	1,700,147	16,658	0	0	GENERAL
Aid for Disaster - FEMA	(397,564)	(271,761)	3,700,000	3,700,000	TRANSPORTATION
Aid for Disaster - FHER	0	4,311,395	0	0	TRANSPORTATION
Forest Reserve Revenue	66,220	67,743	66,926	66,926	FEDERAL FOREST RESERVE TITLE II
Forest Reserve Revenue	132,440	135,486	134,415	134,415	TRANSPORTATION
Grazing Fees	8,165	8,623	7,500	7,500	GRAZING FEES
Other In-Lieu Taxes	1,742,064	1,782,856	1,848,156	1,848,156	GENERAL
Other Federal Aid	13,000	0	0	0	CAPITAL IMPROVEMENTS
Other Federal Aid	16,545,488	17,579,128	0	0	E. C. D.
Other Federal Aid	62,501,414	57,303,044	39,830,402	39,830,402	GENERAL
Other Federal Aid	1,440	0	1,440	1,440	LIBRARY
Other Federal Aid	88,026	0	0	0	JUVENILE JUSTICE PROGRAM
Other Federal Aid	113,959	1,050,145	309,902	309,902	L.L.E.B.G.
Other Federal Aid	1,518,938	2,283,055	2,410,409	2,410,409	AGING AND ADULT SERVICES
Other Federal Aid	2,480,150	1,898,087	1,864,825	1,864,825	SHERIFF'S SPECIAL PROJECTS
Other Federal Aid		286,402	420,000	420,000	SOUTHWEST BORDER PROSECUTION
Other Federal Aid	6,741,248	3,928,192	34,344,866	32,209,979	SPECIAL AVIATION
Other Federal Aid	1,945,667	2,486,905	1,225,000	1,820,401	STATE - NNA CARRYOVER
Other Federal Aid	377,869	(337,031)	72,500	72,500	TRANSPORTATION
Other Governmental Aid:					
Aid From Other Governmental Agencies	6,117,888	322,171	5,873,010	5,873,010	CAPITAL IMPROVEMENTS
Aid From Other Governmental Agencies	70,441	120,278	0	0	COUNTY TRAIL SYSTEM
Aid From Other Governmental Agencies	26,373	94,732	115,800	115,800	CSA - DS
Aid From Other Governmental Agencies	20,627,963	18,524,123	13,668,013	13,668,013	GENERAL
Aid From Other Governmental Agencies	104,406	(1,792)	0	0	JUVENILE JUSTICE PROGRAM
Aid From Other Governmental Agencies	3,335	12,751	0	0	LIBRARY
Aid From Other Governmental Agencies	30	(30)	0	0	MUSEUM SPECIAL PROJECTS
Aid From Other Governmental Agencies	575,538	1,149,316	1,971,174	1,742,884	REGIONAL PARKS PROP 12
Aid From Other Governmental Agencies	729,300	346,885	3,290,855	2,879,305	REGIONAL PARKS PROP 40
Aid From Other Governmental Agencies	310,879	220,578	300,000	300,000	COMMUTER SERVICES
Aid From Other Governmental Agencies	2,297,244	3,080,984	3,850,631	4,006,231	SHERIFF'S SPECIAL PROJECTS
TOTAL INTERGOVERNMENTAL REVENUES	**1,246,502,627**	**1,217,381,172**	**1,315,036,859**	**1,313,788,070**	
CHARGES FOR CURRENT SERVICES					
Adoption Fees	90,908	72,978	95,398	95,398	GENERAL
Agricultural Services	1,763,600	2,254,319	2,759,580	2,774,880	GENERAL
Weed Abatement Contracts	150,577	171,033	167,000	167,000	GENERAL
SB 813 Implementation Cost	4,164,591	6,773,297	6,973,384	6,973,384	GENERAL
Assessment and Tax Collection Fees	2,361,010	2,585,229	2,577,000	2,577,000	GENERAL
Tax Sale Fees	568,055	290,550	228,000	228,000	GENERAL
Reimbursement Fee-Tax Deeded Property	1,577,440	967,015	855,000	856,980	GENERAL
Exclusion Fees	45,215	148,200	150,000	150,000	GENERAL
Auditing Fees	367,519	222,650	282,829	282,829	GENERAL
Accounting Services	2,814,087	2,737,914	5,588,595	5,633,485	GENERAL
Electronic Monitoring	166,378	103,940	158,160	158,160	GENERAL
Change of Plea	63,370	65,251	57,000	57,000	GENERAL
Probation Diversion Fees	70,131	84,707	75,000	75,000	GENERAL
Sealing of Records	8,280	7,507	7,300	7,300	GENERAL
Institutional Care and Services	3,011,027	3,337,071	3,948,872	3,948,872	GENERAL
Adult Supervision Fees	686,048	634,416	605,000	605,000	GENERAL
Juvenile Supervision Fees	(96)	0	0	0	GENERAL
Civil Process Service	1,567,888	1,237,738	1,800,000	1,800,000	GENERAL
Registration Fees	49,554	13,217	0	0	REGISTRATION FEE PROJECTS
Court Fees - Civil	0	555,603	421,220	421,220	ALTERNATE DISPUTE RESOLUTION
Court Fees - Civil	0	172,600	0	0	CENTRAL COURTHOUSE - SURCHARGE
Court Fees	16,035,518	10,202,451	8,943,500	8,943,500	GENERAL
Court Installment Fees	132,726	148,825	142,000	142,000	GENERAL
Reimbursement For Welfare Child Support	1,917,730	2,016,987	1,401,991	1,401,991	GENERAL
Health Fees	751,439	723,290	847,898	1,190,122	GENERAL
Health Service Fees	127,534,385	27,498,108	132,237,282	132,237,282	GENERAL
Vitals and Health Statistic Fees	147,732	150,576	142,000	142,000	MICROGRAPHICS FEES
Private Pay - Inpatient	183,429	161,768	148,287	148,287	GENERAL
Private Pay - Outpatient	399,963	437,494	398,200	398,200	GENERAL
California Childrens Services	0	4,735	0	0	E.C.D.
California Childrens Services	675	1,987	1,000	1,000	GENERAL
Ambulance Subscription Fees	(1)	0	0	0	GENERAL
Coroner's Removal Fees	174,663	166,330	163,000	163,000	GENERAL
Coroner's Report Fees	5,152	34,411	35,557	35,557	GENERAL
Mental Health Services	153,256	198,095	200,000	200,000	GENERAL
Mental Health Services	114,366	127,411	85,000	85,000	DUI/PC 1000 PROGRAM
Mental Health Services	2	0	0	0	JUVENILE JUSTICE PROGRAM
Humane Services	1,074,204	1,179,465	1,011,247	1,011,247	GENERAL
Telephone & Telegraph	167,308	147,157	200,000	200,000	GENERAL
Educational Services	249,603	491,529	304,842	304,842	GENERAL
Election Services	1,979,361	2,893,663	1,028,655	1,050,459	GENERAL
Estate Fees	237,169	322,206	237,000	237,000	GENERAL
Legal Services	0	3,059	0	0	CSA - DS

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COUNTY OF SAN BERNARDINO
ANALYSIS OF FINANCING SOURCES BY SOURCE AND FUND
FOR FISCAL YEAR 2007

SOURCE CLASSIFICATION (1)	FY 2005 ACTUAL (2)	FY 2006 ACTUAL (3)	FY 2007 RECOMMENDED BY CAO (4)	FY 2007 APPROVED/ ADOPTED (5)	FUND (6)
Legal Services	5,455,986	5,835,022	6,551,194	7,069,944	GENERAL
Legal Services - Justice Courts	226,918	262,464	450,000	450,000	GENERAL
SB 2557 Booking Fees-Accrued	(415,852)	(432,532)	0	0	GENERAL
Booking Fees	5,261,345	3,269,706	2,500,000	2,500,000	GENERAL
Law Enforcement Services	82,020,324	93,013,761	102,173,065	108,690,752	GENERAL
Law Enforcement Services	2,138,264	3,045,817	3,424,162	3,565,473	SHERIFF'S SPECIAL PROJECTS
Library Services	1,007,904	1,104,983	1,367,600	1,367,600	LIBRARY
Substance Abuse Test Fee	1,433	848	700	700	GENERAL
Park and Recreation Fees	112,312	108,537	120,000	120,000	CALICO MARKETING SVCS
Park and Recreation Fees	5,044,355	4,874,379	5,011,700	5,447,230	GENERAL
Park and Recreation Fees	252,098	94,619	168,000	168,000	PARK MAINT & REPAIR
Museum Admission Fees	202,255	171,224	215,000	215,000	GENERAL
Personnel Services	223,479	266,700	251,500	263,500	GENERAL
Credit Card Service Fees	8,810	22,788	22,000	22,000	GENERAL
Shipping Fees - ACR Vit Rec Only	822	1,032	1,500	1,500	GENERAL
Collection Fees	4,052,777	2,831,181	3,694,615	3,694,615	GENERAL
Vital Records	0	698,642	632,000	632,000	GENERAL
Sale of Public Information	0	385,097	370,000	370,000	GENERAL
County Clerk	0	877,225	804,611	831,011	GENERAL
Recording Fees	16,211,841	14,388,321	15,508,902	15,508,902	GENERAL
Recording Fees	141,936	154,262	145,000	145,000	BIRTH & DEATH CERT SURCHARGE
Micrographics Fees	6,295,959	6,239,929	6,500,000	6,500,000	MICROGRAPHICS
Adult Investigations Fees	202,359	210,192	200,000	200,000	GENERAL
Facilities Development Fees	1,499,654	2,145,258	9,377,325	9,377,325	SPECIAL TRANSPORTATION
Planning Services	2,085,542	2,389,208	3,434,421	3,434,421	GENERAL
Planning Services	22,125	15,970	15,000	15,000	TRANSPORTATION
Land Development Engineering Svcs	3,068,919	3,141,329	4,143,482	4,143,482	GENERAL
Land Development Engineering Svcs	354,407	466,832	250,000	250,000	TRANSPORTATION
EIR Consultant Fees	410,938	782,735	1,785,071	1,785,071	GENERAL
Security Bond Management Fees	8,855	48,170	10,000	10,000	TRANSPORTATION
CHARGES FOR CURRENT SERVICES (Continued)					
Permit and Inspection Fees	74,387	145,353	75,000	75,000	TRANSPORTATION
Road and Street Services	8,000	0	0	0	SPECIAL TRANSPORTATION
Road and Street Services	1,919	8,083	10,000	10,000	TRANSPORTATION
Sanitation Services	1,321,942	1,420,822	1,366,561	1,366,561	GENERAL
Map Automation Fees	18,591	22,849	18,000	18,000	GENERAL
Aircraft Storage	9,379	4,235	6,000	6,000	GENERAL
Fuel Flowage	44,973	62,402	88,794	88,794	GENERAL
Landing Fees	4,920	6,021	3,000	3,000	GENERAL
Subrogation For Departments	139,181	147,831	8,920	8,920	GENERAL
Subrogation For Departments	2,194	0	0	0	JUVENILE JUSTICE PROGRAM
Subrogation For Departments	16,535	8,956	0	0	TRANSPORTATION
Claim Cost Recoveries	2,149	7,248	0	0	GENERAL
Reimbursement for Indirect Costs	19,661,138	20,228,547	20,739,704	20,739,704	GENERAL
Reimbursement for Indirect Costs	0	2,305	0	0	J.E.S.D.
Other Services	475,679	468,865	1,565,017	1,565,017	EMPLOYEE BENEFITS AND SERVICES
Other Services	44,542	720	0	0	CAPITAL IMPROVEMENTS
Other Services	(73,009)	(112,113)	0	0	CSA - DS
Other Services	472,123	493,297	408,131	204,943	DOMESTIC VIOLENCE/CHILD ABUSE
Other Services	1,519,411	1,517,351	1,625,000	1,625,000	DA SPECIAL PROJECTS
Other Services	12,821,467	20,255,998	18,541,256	19,008,160	GENERAL
Other Services	168,205	180,980	200,000	200,000	COMMUTER SERVICES
Other Services	228,769	109,634	92,742	92,742	SHERIFF'S SPECIAL PROJECTS
Other Services	2,380	0	0	0	SPECIAL AVIATION
Other Services	833,441	991,357	2,412,596	2,412,596	SPECIAL TRANSPORTATION
Other Services	144,990	134,980	135,432	135,432	SURVEY MONUMENT
Other Services	496,565	754,715	3,501,805	3,880,017	TRANSPORTATION
ISD Direct Labor Services	4,784,971	4,024,544	4,565,340	4,565,340	GENERAL
Microfilm Services	15	0	0	0	GENERAL
Operating Revenue From Ouside Agencies	0	34	0	0	EMPLOYEE BENEFITS AND SERVICES
Operating Revenue From Ouside Agencies	(1,636)	(15,141)	0	0	GENERAL
TOTAL CHARGES FOR CURRENT SERVICES	**349,903,248**	**266,628,351**	**398,766,943**	**407,486,747**	
OTHER REVENUE					
Discontinued Districts	70,000	35	0	0	GENERAL
Assessor Revenue/Municipal Court Suspense	146,230	90,780	80,000	80,000	GENERAL
PIMS Access Fee	64,435	38,044	50,000	50,000	GENERAL
Property Characteristics File	75	0	0	0	GENERAL
Revenue Applicable to Prior Years	0	950,000	0	0	E. C. D.
Revenue Applicable to Prior Years	6,084	4,844	0	0	PRESCHOOL SERVICES
Revenue Applicable to Prior Years	294,437	115,945	0	0	GENERAL
Revenue Applicable to Prior Years	223	0	0	0	SUBSTANCE ABUSE
Taxable Sales to the Public	182,061	125,807	104,000	104,000	GENERAL
Taxable Sales to the Public	2,087	3,154	0	0	SPECIAL TRANSPORTATION
Taxable Sales to the Public	10,564	12,921	20,000	20,000	TRANSPORTATION
Other Sales	11,267	7,726	7,000	7,000	CALICO MARKETING SVCS
Other Sales	0	127	0	0	CSA - DS
Other Sales	193,416	203,638	186,000	186,000	GENERAL
Other Sales	4,135	3,984	26,500	26,500	TRANSPORTATION
Cash Contributions	1,780	20	0	0	GENERAL
Contributions and Donations	85,000	0	0	0	CAPITAL IMPROVEMENTS
Contributions and Donations	86,602	49,846	50,000	50,000	GENERAL
Contributions and Donations	14,957	12,318	0	0	PRESCHOOL SERVICES

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 5

COUNTY OF SAN BERNARDINO
ANALYSIS OF FINANCING SOURCES BY SOURCE AND FUND
FOR FISCAL YEAR 2007

SOURCE CLASSIFICATION (1)	FY 2005 ACTUAL (2)	FY 2006 ACTUAL (3)	FY 2007 RECOMMENDED BY CAO (4)	FY 2007 APPROVED/ ADOPTED (5)	FUND (6)
Litigation Settlement	673,228	312,323	0	0	GENERAL
Litigation Settlement	(18,471)	0	0	0	TRANSPORTATION
Evidence and Seizures	110	0	0	0	GENERAL
Evidence and Seizures	0	0	3,834	3,834	PROBATION ASSET FORFEITURE
Evidence and Seizures	156,941	122,041	100,000	100,000	SHERIFF'S SPECIAL PROJECTS
Other Revenues	14,150	12,658	0	0	AB212 TEACHER STIPENDS
Other Revenues	15	(4,121)	0	0	AGING AND ADULT SERVICES
Other Revenues	0	35,105	39,006	39,006	ARMC ARCHSTONE FOUNDATION
Other Revenues	40	(7,016)	0	0	ASSESSOR AB 818
Other Revenues	1,058,970	1,622,536	835,000	835,000	EMPLOYEE BENEFITS AND SERVICES
Other Revenues	25,000	23,823	25,000	25,000	BLOCKBUSTER PAVILION IMPS
Other Revenues	485,000	(485,000)	0	0	BOATING GRANT - MOABI REGIONAL
Other Revenues	182,339	211,777	205,000	205,000	CALICO MARKETING SVCS
Other Revenues	30,265	2,214,400	0	0	CAPITAL IMPROVEMENTS
Other Revenues	279,500	116	0	0	CHINO OPEN SPACE
Other Revenues	89,450	61,680	0	0	COUNTY TRAIL SYSTEM
Other Revenues	0	(5,220,166)	0	0	CSA - DS
Other Revenues	(151)	62	0	0	DA SPECIAL PROJECTS
Other Revenues	25,519	20,432	0	0	DOMESTIC VIOLENCE/CHILD ABUSE
Other Revenues	5,012,217	4,134,292	4,682,057	4,682,057	E. C. D.
OTHER REVENUE (Continued)					
Other Revenues	0	(646)	0	0	FEDERAL FOREST RESERVE
Other Revenues	16,730,303	11,857,413	8,924,854	9,028,564	GENERAL
Other Revenues	140,000	0	120,000	120,000	GLEN HELEN AMPHITHEATER
Other Revenues	0	(993)	60,000	60,000	GRAZING FEES
Other Revenues	2,063	1,114	0	0	J.E.S.D.
Other Revenues	4,529	7,510	0	0	JUST/MUNI ALCOHOL & DRUG PREV
Other Revenues	0	80	0	0	JUVENILE JUSTICE PROGRAM
Other Revenues	801,467	512,015	537,400	537,400	LIBRARY
Other Revenues	401,579	428,630	423,144	260,815	MARRIAGE LICENSE FEE PROGRAM
Other Revenues	(2,038)	0	0	0	MENTAL HEALTH PATIENT FUND
Other Revenues	557,746	0	0	0	MENTAL HEALTH SERVICES ACT
Other Revenues	7,789	5,483	0	0	MUSEUM SPECIAL PROJECTS
Other Revenues	(17,500)	(25,384)	0	0	PARK MAINT & REPAIRS
Other Revenues	9,641	339,350	0	0	PRESCHOOL SERVICES
Other Revenues	82,143	0	0	0	PROBATION ASSET FORFEITURE
Other Revenues	(200,000)	200,000	0	0	REGIONAL PARKS PROP 12 PROJECT
Other Revenues	345,000	285,000	0	0	REGIONAL PARKS PROP 40 PROJECT
Other Revenues	20,560	(20,560)	0	0	COMMUTER SERVICES
Other Revenues	2,873,252	3,072,644	1,975,996	1,982,077	SHERIFF'S SPECIAL PROJECTS
Other Revenues	0	560	0	0	SPECIAL AVIATION
Other Revenues	8,907	273,391	0	0	SPECIAL TRANSPORTATION
Other Revenues	0	1,500	0	0	SUBSTANCE ABUSE
Other Revenues	18,477,299	16,958,783	16,173,588	16,173,588	TOBACCO SETTLEMENT
Other Revenues	610,389	1,690,665	275,000	275,000	TRANSPORTATION
TOTAL OTHER REVENUE	**50,040,592**	**40,260,686**	**34,903,379**	**34,850,841**	
OTHER FINANCING SOURCES					
Operating Transfer In	868,734	997,869	843,643	843,643	AGING AND ADULT SERVICES
Operating Transfer In	34,814	0	0	0	BOATING GRANT - MOABI REGIONAL
Operating Transfer In	44,667,403	102,632,859	76,528,418	101,294,418	CAPITAL IMPROVEMENTS
Operating Transfer In	0	6,106,088	0	0	CENTRAL COURTHOUSE - SURCHARGE
Operating Transfer In	5,000	0	4,653	4,653	COUNTY TRAIL SYSTEM
Operating Transfer In	1,273,095	1,475,153	1,250,000	1,400,000	COURTHOUSE FACILITIES - EXCESS
Operating Transfer In	4,811,371	221,685	3,797,350	3,797,350	CSA - DS
Operating Transfer In	45,576,983	45,652,574	73,787,417	87,040,267	GENERAL
Operating Transfer In	1,000,000	500,000	0	0	GENERAL PLAN UPDATE
Operating Transfer In	761,850	3,806,850	261,850	983,850	LIBRARY
Operating Transfer In	0	289,060	0	0	MICROGRAPHICS
Operating Transfer In	346	150	0	0	MUSEUM SPECIAL PROJECTS
Operating Transfer In	0	397,738	0	0	PARK MAINTENANCE AND REPAIR
Operating Transfer In	0	1,000,000	2,230,295	2,230,295	PROPERTY ASSESSMENT
Operating Transfer In	0	922,641	0	0	REGIONAL PARKS PROP 12 PROJECT
Operating Transfer In	0	92,143	0	0	SHERIFF'S SPECIAL PROJECTS
Operating Transfer In	0	0	1,688,174	1,688,174	SOUTHWEST BORDER PROSECUTION
Operating Transfer In	3,719,500	619,713	2,341,567	1,563,690	SPECIAL AVIATION
Operating Transfer In	0	0	0	212,000	SPECIAL TRANSPORTATION
Operating Transfer In	0	1,864	0	0	TOBACCO TAX
Operating Transfer In	1,681,680	12,750,000	0	11,128,000	TRANSPORTATION
Operating Transfer In	0	48,254	131,786	131,654	UNIFIED PROPERTY SYSTEM
Sale of Fixed Assets	0	10,328	0	0	DA SPECIAL PROJECTS
Sale of Fixed Assets	0	4,369	0	0	E.C.D.
Sale of Fixed Assets	2,371,801	825,068	543,116	543,116	GENERAL
Sale of Fixed Assets	8,380	9,930	0	0	JUVENILE JUSTICE PROGRAM
Sale of Fixed Assets	5,000	0	0	0	LIBRARY
Sale of Fixed Assets	182	12,061	0	0	PARK MAINTENANCE AND REPAIR
Sale of Fixed Assets	0	7,025			PRESCHOOL SERVICES
Sale of Fixed Assets	0	1,228,500	400,000	1,000,000	SHERIFF'S SPECIAL PROJECTS
Sale of Fixed Assets	892,556	1,135,701	900,000	900,000	TRANSPORTATION
Long-term Debt Proceeds	0	560,000	0	0	CAPITAL IMPROVEMENTS
Long-term Debt Proceeds	0	45,166,164	0	0	CSA - DS
Long-term Debt Proceeds	0	495,000	0	0	LIBRARY
Long-term Debt Proceeds	0	3,500,000	0	2,500,000	TRANSPORTATION

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 5

COUNTY OF SAN BERNARDINO
ANALYSIS OF FINANCING SOURCES BY SOURCE AND FUND
FOR FISCAL YEAR 2007

SOURCE CLASSIFICATION (1)	FY 2005 ACTUAL (2)	FY 2006 ACTUAL (3)	FY 2007 RECOMMENDED BY CAO (4)	FY 2007 APPROVED/ ADOPTED (5)	FUND (6)
OTHER FINANCING SOURCES (Continued)					
Residual Equity Transfers In	0	757	0	0	DISASTER RECOVERY FUND
Residual Equity Transfers In	82,477	0	0	0	EMPLOYEE BENEFITS AND SERVICES
Residual Equity Transfers In	12,981,516	28,023,129	0	0	GENERAL
Residual Equity Transfers In	0	159	0	0	MICROGRAPHICS
Residual Equity Transfers In	0	656	0	0	SHERIFF SPECIAL PROJECTS
Residual Equity Transfers In	287,111	(379,064)	0	266,202	SPECIAL AVIATION
Residual Equity Transfers Out	(12,920,918)	(27,913,522)	0	0	GENERAL
Residual Equity Transfers Out	0	(1,483)	0	0	HABITAT CONSERVATION PLAN
Residual Equity Transfers Out	0	(159)	0	0	MICROGRAPHICS
Residual Equity Transfers Out	0	(656)	0	0	SHERIFF SPECIAL PROJECTS
Residual Equity Transfers Out	(287,102)	379,064	0	0	SPECIAL AVIATION
Residual Equity Transfers Out	0	(1)	0	0	TOBACCO TAX
TOTAL OTHER FINANCING SOURCES	107,821,779	230,577,668	164,708,269	217,527,312	
TOTAL FINANCING SOURCES	2,298,779,452	2,410,660,778	2,588,153,621	2,673,628,760	
TOTAL TRANSFERRED TO	SCH 4, COL 2	SCH 4, COL 3	SCH 4, COL 4	SCH 4, COL 5	

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 6

COUNTY OF SAN BERNARDINO
ANALYSIS OF CURRENT PROPERTY TAXES AND ASSESSED VALUATION
FOR FISCAL YEAR 2007

Description	Apportionment from Countywide Tax Rate	Voter Approved Debt Rate	Voter Approved Debt Amount	Total
Current Secured Property Taxes				
General Fund	116,847,422	0	0	116,847,422
County Library	7,237,547	0	0	7,237,547
Grand Total	124,084,969	0	0	124,084,969
Current Unsecured Property Taxes				
General Fund	5,574,866	0	0	5,574,866
County Library	345,308	0	0	345,308
Grand Total	5,920,174	0	0	5,920,174

COUNTYWIDE TAX BASE (In Thousands)

	SECURED ROLL				
	Locally Assessed	State Assessed	Total Secured	Unsecured Roll	Total Secured and Unsecured
Land	30,952,124	558,902	31,511,026	0	31,511,026
Improvements	74,716,960	2,738,868	77,455,828	3,311,298	80,767,126
Personal Property	439,338	829,484	1,268,822	3,890,726	5,159,548
Total Gross Assessed Valuation	106,108,422	4,127,254	110,235,676	7,202,024	117,437,700
Less Exemptions:					
Homeowners	1,779,075	0	1,779,075	0	1,779,075
Other	2,623,428	0	2,623,428	276,600	2,900,028
Total Net Assessed Valuation	101,705,919	4,127,254	105,833,173	6,925,424	112,758,597
Less Allowance for:					
Delinquencies: 4%, 0%, 4%	4,080,237	0	4,080,237	277,017	4,357,254
Identify: Redevelopment Increments	23,209,745	630,667	23,840,412	2,910,768	26,751,180
Adjusted Valuation for Estimated Tax Revenue Computation	74,415,937	3,496,587	77,912,524	3,737,639	81,650,163

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 7

COUNTY OF SAN BERNARDINO
SUMMARY OF FINANCING REQUIREMENTS BY FUNCTION AND FUND
FOR FISCAL YEAR 2007

DESCRIPTION (1)	FY 2005 ACTUAL (2)	FY 2006 ACTUAL (3)	FY 2007 RECOMMENDED BY CAO (4)	FY 2007 APPROVED/ ADOPTED (5)
SUMMARIZATION BY FUNCTION:				
General	241,532,951	338,955,864	469,907,976	584,142,042
Public Protection	637,595,810	699,555,918	747,679,260	772,372,513
Public Ways and Facilities	66,491,582	74,863,555	129,323,181	154,410,534
Health and Sanitation	414,539,991	375,135,757	542,068,020	548,775,701
Public Assistance	802,192,646	804,683,536	873,263,543	877,316,886
Education	16,250,712	20,495,972	18,395,336	19,574,364
Recreation and Cultural Services	18,133,319	16,528,907	24,496,815	26,966,076
Total Specific Financing Uses	2,196,737,012	2,329,219,508	2,805,334,121	2,982,558,106
Appropriation for Contingencies	0	0	221,385,564	161,616,823
Subtotal - Estimated Financing Uses	**2,196,737,012**	**2,329,219,508**	**3,026,719,685**	**3,144,174,929**
Provisions for Reserves & Designations	0	0	35,452,753	35,452,753
TOTAL FINANCING REQUIREMENTS	**2,196,737,012**	**2,329,219,508**	**3,062,172,438**	**3,179,627,682**
SUMMARIZATION BY FUND:				
General Fund	1,899,006,054	1,920,291,318	2,265,895,193	2,313,104,456
Restricted General Fund	19,828,750	69,263,462	121,030,718	90,401,211
Transportation	57,615,084	62,139,693	79,893,611	105,080,689
County Library	13,499,959	17,867,292	15,477,205	16,656,223
Economic and Community Development	24,335,628	24,763,112	50,731,809	50,996,111
Aging and Adult Services	3,962,138	5,186,464	6,153,364	6,236,907
Job and Employment Services	12,896,010	12,586,218	13,116,429	13,277,610
AB 75 Tobacco Tax Program	1,531,718	1,409,363	3,472,320	3,827,366
Special Aviation	11,227,247	5,018,373	38,041,677	39,079,657
Local Law Enforcement Block Grant	253,856	1,034,793	387,308	1,014,117
Sheriff's Special Projects	16,515,314	10,420,403	21,992,782	22,863,746
Special Transportation	5,832,395	9,653,903	45,803,678	45,705,843
Preschool Services Department	37,911,484	37,652,576	38,512,562	38,512,562
Micrographics Fees	5,144,620	3,851,578	21,606,759	23,272,585
Capital Improvements	19,456,224	77,321,132	134,447,731	187,965,212
DA Special Projects	4,751,781	5,389,356	9,683,381	9,777,567
Probation Asset Forfeiture	0	8,359	85,573	83,860
Property Assessment and Revenue for Education	2,189,832	2,052,280	2,441,445	2,410,943
Mental Health Services Act	20,767	936,627	27,955,338	28,786,612
Habitat Conservation Program	0	150,276	0	0
Substance Abuse and Crime Prevention	6,792,989	6,691,758	6,317,110	6,202,680
AB 212 Teacher Stipends	709,967	652,118	0	38,156
General Plan Update	1,400,000	518,822	475,083	484,011
Regional Parks Prop 12 Project	511,425	1,752,311	2,029,322	2,029,322
Regional Parks Prop 40 Project	2,027,390	84,577	2,737,215	2,737,215
Museum Special Projects	16,000	(3,843)	560,000	547,274
Mental Health Patient Fund	6,746	0	0	0
ARMC Archstone Foundation	0	0	74,511	74,411
Registration Fee Projects	0	560,000	18,697	31,875
Cajon Dump Site Clean-up	191	0	0	0
State Bio-Terrorism	2,465,631	2,864,139	2,981,467	3,417,609
Central Courthouse Seismic Retrofit	0	6,106,058	0	0
Courthouse Facilities - Excess 25%	0	3,000,000	6,021,831	5,482,298
Central Courthouse - Surcharge	0	0	12,389,998	12,756,351
Tobacco Settlement Agreement	18,633,000	18,000,000	20,721,089	29,851,043
Boating Grant - Moabi Regional	1,222,950	266,815	25,163	25,163
County Trail System	496,690	289,838	4,558,588	4,558,588
Survey Monument Preservation	73,617	139,485	491,964	530,850
County Fish and Game	13	21,528	21,177	25,845
Off-Highway Vehicle License Fees	87,298	0	132,656	132,656
California Grazing Fees	25,564	0	356,475	357,201
Birth and Death Certificate Surcharge Fees	127,782	111,381	483,169	518,586
DUI/PC 1000 Program	130,000	130,000	275,795	312,689
Commuter Services	482,575	480,502	879,129	819,594
Employee Benefits and Services	2,568,858	2,438,061	2,969,837	3,413,873
State - NNA Carryover Program	1,769,801	1,897,894	5,266,665	5,268,065
Just/Muni Alcohol and Drug Prevention	400,000	400,000	1,082,490	1,127,538
Domestic Violence/Child Abuse	379,613	191,171	800,000	1,000,000
Marriage License Fee Program	292,005	304,238	450,000	850,000
Performance Based Fines	0	0	602,500	633,911
Alternate Dispute Resolution Program	297,390	594,780	596,000	680,217
Federal Forest Reserve Title III	0	132,572	73,131	74,869
Disaster Recovery Fund	32,832	9,259	100,000	92,039
Glen Helen Amphitheater	988,503	1,039,182	1,290,476	1,789,413
Blockbuster Pavilion Improvements	75,066	4,077	220,744	221,848
Chino Open Space Project	445,174	487,838	5,844,915	6,117,316
Juvenile Justice Program	5,888,290	5,681,989	6,048,564	6,008,051
Vector Control Program	1,461,237	1,877,750	3,846,899	3,599,897
County Redevelopment Agency	9,826,137	7,188,140	72,647,035	75,192,634
Park Maintenance and Repairs	924,217	836,914	909,617	947,951
Calico Marketing Services	391,606	423,487	394,980	394,513
Unified Property System	0	48,254	131,786	131,786
Southwest Border Prosecution Initiative	0	0	2,398,076	2,398,468
TOTAL FINANCING REQUIREMENTS	**2,196,737,012**	**2,329,219,508**	**3,062,172,438**	**3,179,627,682**

SUBTOTAL TRANSFERRED FROM — SCH 8, COL 5
TOTALS TRANSFERRED TO — SCH 1, COL B

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 8

COUNTY OF SAN BERNARDINO
SUMMARY OF COUNTY FINANCING REQUIREMENTS
FOR FISCAL YEAR 2007

DESCRIPTION (1)	FY 2005 ACTUAL (2)	FY 2006 ACTUAL (3)	FY 2007 RECOMMENDED BY CAO (4)	FY 2007 APPROVED/ ADOPTED (5)
Total Specific Financing Uses	2,196,737,012	2,329,219,508	2,805,334,121	2,982,558,106
APPROPRIATION FOR CONTINGENCIES:				
General Fund	0	0	92,318,520	54,368,327
Restricted General Fund	0	0	81,848,218	51,218,711
Special Aviation	0	0	533,631	1,263,336
AB 75 Tobacco Tax Program	0	0	0	482,652
Aging and Adult Services	0	0	1,352,546	1,352,546
California Grazing Fees	0	0	0	0
Sheriff Special Projects	0	0	3,082,531	3,125,229
Micrographics Fees	0	0	12,412,134	14,077,950
Local Law Enforcement Block Grant	0	0	19,616	23,610
DA Special Projects	0	0	3,696,121	3,301,680
Asset Forfeiture - Probation	0	0	0	0
Assessor AB 818 Project	0	0	0	0
Mental Health Services Act	0	0	54,458	885,732
Substance Abuse and Crime Prevention	0	0	152,543	38,113
Registration Fee Projects	0	0	18,697	31,875
State Bio-Terrorism	0	0	0	0
Tobacco Settlement Agreement	0	0	1,617,359	6,747,313
Birth and Death Certificate Surcharge Fees	0	0	316,169	351,586
DUI/PC 1000 Program	0	0	135,277	172,171
Commuter Services	0	0	350,175	290,640
Employee Benefits and Services	0	0	303,824	747,860
State - NNA Carryover Program	0	0	3,230,535	3,230,535
Just/Muni Alcohol and Drug Prevention	0	0	645,490	690,538
Performance Based Fines	0	0	602,500	533,911
Chino Open Space Project	0	0	5,099,333	5,371,734
Juvenile Justice Program	0	0	73,761	33,258
Vector Control Program	0	0	1,967,477	1,720,475
Southwest Border Prosecution Initiative	0	0	2,351,572	2,353,964
County Redevelopment Agency	0	0	9,203,077	9,203,077
Total Appropriation for Contingencies	0	0	221,385,564	161,616,823
Subtotal - Total Estimated Financing Uses	**2,196,737,012**	**2,329,219,508**	**3,026,719,685**	**3,144,174,929**
PROVISIONS FOR RESERVES/DESIGNATIONS:				
General Fund	0	0	35,452,753	35,452,753
Total Provisions for Reserves/Designations	0	0	35,452,753	35,452,753
TOTAL FINANCING REQUIREMENTS	**2,196,737,012**	**2,329,219,508**	**3,062,172,438**	**3,179,627,682**
SUBTOTAL TRANSFERRED TO				**SCH 1, COL 6**
				SCH 7, COL 5
				SCH 9, COL 5
TOTAL TRANSFERRED TO				**SCH 1, COL 8**

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 8A

COUNTY OF SAN BERNARDINO
SCHEDULE OF SPECIFIC FINANCING USES BY BUDGET UNIT, FUNCTION, AND ACTIVITY
FOR FISCAL YEAR 2007

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY) (1)	FY 2005 ACTUAL (2)	FY 2006 ACTUAL (3)	FY 2007 RECOMMENDED BY CAO (4)	FY 2007 APPROVED/ ADOPTED (5)
GENERAL FUNCTION				
Legislative and Administrative:				
Board of Supervisors	3,609,024	5,913,543	6,100,937	6,107,437
County Administrative Office	3,155,583	3,902,621	4,204,181	4,265,651
Clerk of the Board	836,034	1,668,685	1,228,524	1,288,039
High Priority Policy Needs	1,640,939	1,124,474	2,000,000	4,755,811
Franchise Administration	301,577	201,689	295,845	295,845
Legislative Costs	382,833	410,237	480,950	480,950
Litigation Proceeds and Uses	630,025	438,320	388,681	388,681
Total Legislative and Administrative	10,556,015	13,659,569	14,699,118	17,582,414
Finance:				
Auditor/Controller	19,968,967	15,071,303	18,105,671	18,246,993
Assessor	13,421,217	14,509,373	15,013,659	17,559,215
Financial Administration	54,611,290	87,747,196	42,290,777	88,375,370
Purchasing	1,045,091	1,119,615	1,235,858	1,235,858
Centralized Collections	(246,100)	0	0	0
Treasurer-Tax Collector	15,561,087	16,063,349	19,856,362	19,863,932
AB 818 Project	2,189,832	2,052,280	2,441,446	2,410,943
Redemption Maintenance	0	0	219,159	219,885
Unified Property System	0	48,254	131,786	131,786
Total Finance	106,551,383	136,611,369	99,294,718	148,043,982
Counsel:				
County Counsel	8,118,509	9,145,839	9,735,494	10,640,844
Personnel:				
Human Resources	5,232,190	6,248,060	6,624,669	7,010,040
Human Resources - Occupational Health	59,731	(69,470)	293,180	972,404
Human Resources - Unemployment Insurance	3,199,827	2,942,702	4,000,000	4,000,000
Total Personnel	8,491,748	9,121,292	10,917,849	11,982,444
Elections:				
Registrar of Voters	5,509,774	5,825,181	12,600,393	13,163,095
Property Management:				
Architecture and Engineering	569,016	606,178	585,320	585,320
Facilities Management Department	11,783,259	13,706,972	15,472,272	16,197,204
Joint Powers Lease Purchase Payments	21,382,011	20,987,980	20,837,293	21,137,293
Rents	723,964	239,335	109,290	109,290
Real Estate Services	2,011,922	2,092,316	2,509,997	2,514,897
Utilities	13,743,759	14,719,997	16,654,565	16,654,565
Total Property Management	50,213,930	52,352,778	56,168,737	57,198,569

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 8A

COUNTY OF SAN BERNARDINO
SCHEDULE OF SPECIFIC FINANCING USES BY BUDGET UNIT, FUNCTION, AND ACTIVITY
FOR FISCAL YEAR 2007

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY) (1)	FY 2005 ACTUAL (2)	FY 2006 ACTUAL (3)	FY 2007 RECOMMENDED BY CAO (4)	FY 2007 APPROVED/ ADOPTED (5)
GENERAL FUNCTION (Continued)				
Plant Acquisition:				
Capital Improvements Fund	19,450,224	77,321,132	134,447,731	187,965,212
Special Aviation - State	11,227,247	5,018,373	35,507,946	37,816,321
Central Courthouse Seismic Retrofit	0	6,106,088	0	0
Courthouse Facilities - Excess 25%	0	3,000,000	6,021,831	5,482,298
Central Courthouse Surcharge	0	0	12,389,998	12,756,351
Total Plant Acquisition	30,677,471	91,445,594	188,367,506	244,020,182
Other General:				
Emerging Technology Division	1,464,517	0	0	0
Public Services Group	108,006	1,556,542	1,656,319	1,925,919
Systems Development	9,915,461	12,049,561	13,023,884	13,595,036
Victor Valley RDA	47,425	145,867	899,051	1,006,281
San Sevaine RDA	9,387,759	6,243,812	59,934,883	62,007,894
Cedar Glen RDA	156,767	430,300	2,270,863	2,473,190
Mission Boulevard RDA	10,091	35,644	94,038	120,619
Bloomington RDA	173,744	193,455	90,181	151,635
Muscoy RDA	150,351	139,061	154,942	229,938
Total Other General	21,414,120	20,794,243	78,124,161	81,510,512
TOTAL GENERAL FUNCTION	**241,532,951**	**338,955,864**	**469,907,976**	**584,142,042**
PUBLIC PROTECTION FUNCTION				
Judicial:				
Court Facilities Payments	0	0	0	57,300
Court Facilities/Judicial Benefits	2,000,809	1,854,275	1,694,727	1,637,427
District Attorney	40,570,580	46,663,607	49,893,712	51,315,220
District Attorney - Child Support/Abduction	40,266,275	39,268,322	40,647,822	40,647,822
Family Law Program	585,475	277,110	299,433	299,433
Grand Jury	230,406	247,928	333,956	333,956
Indigent Defense - Trial Courts	7,938,103	9,624,813	8,979,100	8,979,100
Law and Justice Group	123,805	147,980	147,302	147,302
Public Defender	21,714,034	24,301,875	26,665,679	28,862,282
Court Ordered Placements	2,236,684	2,022,143	2,926,330	3,808,330
Trial Courts - Local Support Payments	35,890,577	31,973,487	31,782,490	31,782,490
District Attorney - Real Estate Fraud	1,004,668	1,095,371	1,496,241	1,496,241
District Attorney - Auto Insurance Fraud	575,435	776,553	894,721	894,721
District Attorney - Worker's Comp. Ins. Fraud	934,925	1,034,515	1,138,132	1,522,261
Drug Forfeiture/Hazardous Waste Awards	2,236,753	2,482,919	2,658,166	2,562,654
Marriage License Fee Program	292,005	304,238	450,000	650,000
Local Law Enforcement Block Grant	253,856	1,034,793	638,857	1,281,672
Alternate Dispute Resolution Program	297,390	594,780	596,000	680,217
Probation Asset Forfeiture - 15%	0	2,000	13,586	13,745
Asset Forfeiture - Probation	0	6,359	71,987	70,115
Total Judicial	157,151,781	163,713,067	171,328,241	177,042,288

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 8A

COUNTY OF SAN BERNARDINO
SCHEDULE OF SPECIFIC FINANCING USES BY BUDGET UNIT, FUNCTION, AND ACTIVITY
FOR FISCAL YEAR 2007

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY) (1)	FY 2005 ACTUAL (2)	FY 2006 ACTUAL (3)	FY 2007 RECOMMENDED BY CAO (4)	FY 2007 APPROVED/ ADOPTED (5)
PUBLIC PROTECTION FUNCTION (Continued)				
Police Protection:				
Sheriff - Law Enforcement Services	304,055,393	354,782,886	361,834,042	376,188,213
Sheriff's Special Projects	16,515,314	10,420,403	18,663,590	19,491,856
Total Police Protection	320,570,707	365,203,289	380,497,632	395,680,069
Detention and Correction:				
Probation - Own Recognizance Program	(21,736)	0	0	0
Probation	38,509,645	44,924,228	103,594,307	105,046,634
Probation - Institution Costs	40,490,196	47,031,615	0	0
Juvenile Justice Program	5,688,290	5,681,989	5,974,793	5,974,793
Total Detention and Correction	84,666,394	97,637,832	109,569,100	111,021,427
Protective Inspection:				
Agriculture, Weights and Measures	4,839,605	5,396,168	5,898,693	6,198,976
Weed Abatement	2,023,279	2,086,905	2,601,848	2,617,148
Total Protective Inspection	6,862,884	7,483,073	8,500,541	8,816,124
Other Protection:				
Land Use Services - Advance Planning	1,678,322	2,201,700	3,641,886	3,963,886
Land Use Services - Building and Safety	7,074,539	7,840,181	9,830,495	9,870,995
Land Use Services - Code Enforcement	3,030,794	3,460,524	3,663,993	4,519,923
Land Use Services - Current Planning	2,321,693	2,514,949	3,253,190	3,253,190
Local Agency Formation Commission	152,000	181,667	221,000	231,000
Land Use Services - Admin	530,231	169	0	0
Public Administrator/Public Guardian/Coroner	3,187,819	0	0	0
Public Guardian	107,842	549,681	952,845	1,070,683
Land Use Services - Surveyor	3,206,454	3,429,546	4,432,992	4,432,992
Habitat Conservation Program	0	150,276	0	0
General Plan Update	1,400,000	518,822	475,083	484,011
Cajon Dump Site Cleanup	191	0	0	0
State Bio-Terrorism	2,465,631	2,864,139	2,981,467	3,417,809
Preschool Services Department	37,911,484	37,652,576	38,512,562	38,512,562
Survey Monument Preservation	73,617	139,489	491,964	530,850
County Fish and Game	13	21,528	21,177	25,845
California Grazing Fees	25,964	0	137,316	137,316
Micrographics Fees	5,144,620	3,851,578	9,194,635	9,194,635
Federal Forest Reserve Title III	0	132,572	73,131	74,869
Disaster Recovery Fund	32,832	9,259	100,000	92,039
Total Other Protection	68,344,044	65,518,657	77,983,736	79,812,605
TOTAL PUBLIC PROTECTION FUNCTION	**637,595,810**	**699,555,918**	**747,879,250**	**772,372,513**

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 8A

COUNTY OF SAN BERNARDINO
SCHEDULE OF SPECIFIC FINANCING USES BY BUDGET UNIT, FUNCTION, AND ACTIVITY
FOR FISCAL YEAR 2007

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY) (1)	FY 2005 ACTUAL (2)	FY 2006 ACTUAL (3)	FY 2007 RECOMMENDED BY CAO (4)	FY 2007 APPROVED/ ADOPTED (5)
PUBLIC WAYS AND FACILITIES FUNCTION				
Public Ways:				
Special Transportation	5,832,395	9,653,903	45,803,678	45,703,883
Road Operations	57,615,084	62,139,693	79,893,511	105,080,659
Chino Open Space Project	445,174	487,636	745,582	745,582
Total Public Ways	63,892,653	72,281,233	126,442,771	151,530,124
Transportation Terminals:				
Airports	2,598,929	2,582,322	2,880,410	2,880,410
TOTAL PUBLIC WAYS AND FACILITIES FUNCTION	**66,491,582**	**74,863,555**	**129,323,181**	**154,410,534**
HEALTH AND SANITATION FUNCTION				
Health:				
Public Health	75,412,593	76,432,805	78,441,771	81,277,158
Birth and Death Certificate Surcharge	127,782	111,381	167,000	167,000
Commuter Services	492,575	480,502	528,954	528,954
Employee Benefits	2,568,858	2,438,061	2,666,013	2,666,013
Vector Control Program	1,461,237	1,877,750	1,879,422	1,879,422
Total Health	80,063,045	81,340,498	83,683,160	86,518,547
Hospital Care:				
Office of Alcohol & Drug Services	19,050,106	17,372,212	19,782,871	19,782,871
California Children's Services	11,041,809	14,054,913	17,604,866	17,604,866
Ambulance Reimbursement	472,501	471,838	472,501	472,501
Health Care Costs	150,200,966	53,624,875	157,188,824	157,188,824
Mental Health	111,570,782	119,212,075	164,822,242	164,822,242
Health Realignment	19,628,750	69,283,462	39,182,500	39,182,500
Mental Health Services Act	20,767	938,627	27,900,880	27,900,880
AB 75 Tobacco Tax Program	1,531,718	1,409,363	3,472,320	3,344,714
Substance Abuse	0	0	6,164,567	6,164,567
Mental Health Patient Fund	6,746	0	0	0
ARMC Archstone Foundation	0	0	74,511	74,411
Tobacco Settlement Agreement	18,633,000	15,000,000	19,103,730	23,103,730
DUI/PC 1000 Program	130,000	130,000	140,518	140,518
State - NNA Carryover Program	1,789,801	1,897,894	2,037,530	2,037,530
Just/Muni Alcohol and Drug Prevention	400,000	400,000	437,000	437,000
Total Hospital Care	334,476,947	293,795,259	458,384,860	462,257,154
TOTAL HEALTH AND SANITATION FUNCTION	**414,539,991**	**375,135,757**	**542,068,020**	**548,775,701**

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 8A

COUNTY OF SAN BERNARDINO
SCHEDULE OF SPECIFIC FINANCING USES BY BUDGET UNIT, FUNCTION, AND ACTIVITY
FOR FISCAL YEAR 2007

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY) (1)	FY 2005 ACTUAL (2)	FY 2006 ACTUAL (3)	FY 2007 RECOMMENDED BY CAO (4)	FY 2007 APPROVED/ ADOPTED (5)
PUBLIC ASSISTANCE FUNCTION				
Administration:				
Social Services Group	304,201,248	319,982,665	345,585,551	344,305,647
Domestic Violence & Child Abuse Services	1,307,404	1,193,988	1,906,812	1,906,812
Substance Abuse	6,792,989	6,891,758	0	0
AB 212 Teacher Stipends	709,967	652,118	0	38,155
Aging and Adult Services	12,267,142	14,981,371	14,990,754	15,487,301
Domestic Violence/Child Abuse	379,613	191,171	800,000	1,000,000
Total Administration	325,658,363	343,893,070	363,283,117	362,737,915
Aid Programs:				
Child Care	81,065,438	79,183,003	85,905,228	85,905,228
Children's Out of Home Care	358,530	464,594	574,056	574,056
Aid to Adoptive Children	24,803,158	29,040,361	34,457,874	34,457,874
Foster Care	96,488,529	94,195,015	98,400,873	97,376,873
Refugee Cash Assistance Program	29,502	35,292	100,000	100,000
Cash Assistance For Immigrants	769,932	582,656	822,878	822,878
AFDC - Family Group	207,954,014	193,115,319	197,073,867	197,073,867
Kinship Guardianship	3,797,586	3,988,895	4,575,538	4,575,538
Seriously Emotionally Disturbed	3,875,522	3,910,719	4,761,913	4,761,913
AFDC - Unemployed Parents	16,491,613	13,484,314	14,215,939	14,215,939
Total Aid Programs	435,633,823	418,000,168	440,888,166	439,864,166
General Relief:				
Aid to Indigents	1,304,789	1,026,963	1,181,027	1,181,027
Veterans' Services:				
Veterans' Affairs	1,148,637	1,301,853	1,374,389	1,375,189
Other Assistance:				
Economic and Community Development	25,302,926	27,875,263	53,420,415	58,880,779
Small Business Development	148,098	0	0	0
Job Employment Services	12,996,010	12,586,218	13,116,429	13,277,810
Total Other Assistance	38,447,034	40,461,481	66,536,844	72,158,589
TOTAL PUBLIC ASSISTANCE FUNCTION	**802,192,646**	**804,683,536**	**873,263,543**	**877,316,886**
EDUCATION FUNCTION				
School Administration:				
School Claims	2,750,753	2,628,680	2,918,131	2,918,131
Total School Administration	2,750,753	2,628,680	2,918,131	2,918,131
Library:				
County Library	13,499,959	17,867,292	15,477,205	16,656,223
TOTAL EDUCATION FUNCTION	**16,250,712**	**20,495,972**	**18,395,336**	**19,574,354**

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 8A

COUNTY OF SAN BERNARDINO
SCHEDULE OF SPECIFIC FINANCING USES BY BUDGET UNIT, FUNCTION, AND ACTIVITY
FOR FISCAL YEAR 2007

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY) (1)	FY 2005 ACTUAL (2)	FY 2006 ACTUAL (3)	FY 2007 RECOMMENDED BY CAO (4)	FY 2007 APPROVED/ ADOPTED (5)
RECREATION AND CULTURAL SERVICES FUNCTION				
Recreation Facilities:				
Regional Parks	8,016,242	7,635,823	7,727,001	8,482,731
Regional Parks Prop 12 Project	511,425	1,752,311	2,029,322	2,029,322
Regional Parks Prop 40 Project	2,027,390	64,577	2,737,215	2,737,215
Boating Grant - Moabi Regional	1,222,950	266,815	25,163	25,163
County Trail System	498,690	289,838	4,558,588	4,558,588
Off-Highway Vehicle License Fees	87,298	0	132,856	132,856
Glen Helen Amphitheater	969,500	1,039,182	1,290,476	1,789,413
Blockbuster Pavilion Improvements	75,066	4,077	220,744	221,848
Park Maintenance and Repairs	924,217	636,914	909,617	947,951
Calico Marketing Services	391,606	423,487	394,980	394,513
Total Recreation Facilities	14,724,384	12,113,024	20,025,962	21,319,600
Culture:				
County Museum	3,392,935	3,419,727	3,910,853	4,099,202
Museum Special Projects	16,000	(3,843)	560,000	547,274
Total Culture	3,408,935	3,415,883	4,470,853	4,646,476
TOTAL RECREATION AND CULTURAL SERVICES FUNCTION	**18,133,319**	**15,528,907**	**24,496,815**	**25,966,076**
TOTAL SPECIFIC FINANCING USES	**2,196,737,012**	**2,329,219,508**	**2,805,334,121**	**2,982,558,106**
TOTAL TRANSFERRED TO	**SCH 8, COL 2**	**SCH 8, COL 3**	**SCH 8, COL 4**	**SCH 8, COL 5**

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 9

COUNTY OF SAN BERNARDINO
BUDGET UNIT FINANCING USES DETAIL
FOR FISCAL YEAR 2007

FINANCING USES CLASSIFICATION (1)	FY 2005 ACTUAL (2)	FY 2006 ACTUAL (3)	FY 2007 RECOMMENDED BY CAO (4)	FY 2007 APPROVED/ ADOPTED (5)	FUND (6)
Salaries And Benefits	899,570	1,035,412	1,213,058	1,213,058	AGING AND ADULT SERVICES
Salaries And Benefits	59,148	62,896	59,911	59,911	CALICO MARKETING SERVICES
Salaries And Benefits	135,224	123,049	151,750	151,750	COMMUTER SERVICES
Salaries And Benefits	249,368	221,523	0	0	COUNTY TRAIL SYSTEM
Salaries And Benefits	349,242	637,565	756,802	800,960	CSA - DS
Salaries And Benefits	3,375,913	3,856,247	4,470,851	4,679,762	DA SPECIAL PROJECTS
Salaries And Benefits	3,760,253	3,634,300	4,058,175	4,058,175	E.C.D.
Salaries And Benefits	1,830,609	1,795,060	2,188,419	2,197,785	EMPLOYEE BENEFITS AND SERVICES
Salaries And Benefits	823,322,453	920,162,442	1,017,088,753	1,036,626,114	GENERAL
Salaries And Benefits	7,599,555	6,383,851	5,732,270	5,732,270	J.E.S.D.
Salaries And Benefits	3,866,857	4,010,361	4,410,758	4,410,758	JUVENILE JUSTICE PROGRAM
Salaries And Benefits	8,158,931	8,947,324	10,024,601	10,024,601	LIBRARY
Salaries And Benefits	386,030	469,986	1,347,943	1,347,943	MICROGRAPHICS FEES
Salaries And Benefits	23,590,994	23,125,097	23,957,092	23,651,524	PRESCHOOL SERVICES
Salaries And Benefits	1,837,812	1,710,029	2,036,992	2,006,489	PROPERTY ASSESSMENT
Salaries And Benefits	622,712	1,405,029	941,389	1,082,700	SHERIFF'S SPECIAL PROJECTS
Salaries And Benefits	1,268,869	1,470,405	4,593,284	4,631,970	SPECIAL TRANSPORTATION
Salaries And Benefits	21,445,669	24,661,631	26,691,006	26,691,046	TRANSPORTATION
TOTAL SALARIES AND BENEFITS	**902,779,209**	**1,003,712,228**	**1,109,723,054**	**1,129,366,816**	
Services And Supplies	709,967	652,118	0	38,155	AB 212 TEACHER STIPENDS
Services And Supplies	451,607	375,598	570,221	570,221	AGING AND ADULT SERVICES
Services And Supplies	297,390	594,780	596,000	680,217	ALTERNATE DISPUTE RESOLUTION
Services And Supplies	0	0	74,511	74,411	ARMC ARCHSTONE FOUNDATION
Services And Supplies	75,066	4,077	220,744	221,848	BLOCKBUSTER PAVILION IMPROVEMENTS
Services And Supplies	0	(8,775)	0	0	BOATING GRANT - MOABI REGIONAL
Services And Supplies	332,268	360,388	322,312	321,845	CALICO MARKETING SERVICES
Services And Supplies	420,232	465,853	710,582	710,582	CHINO OPEN SPACE PROJECT
Services And Supplies	226,684	265,419	292,093	292,093	COMMUTER SERVICES
Services And Supplies	464,090	242,403	4,188,935	4,188,935	COUNTY TRAIL SYSTEM
Services And Supplies	2,656,240	1,365,422	19,754,879	22,084,108	CSA - DS
Services And Supplies	301,949	301,624	335,454	346,484	DA SPECIAL PROJECTS
Services And Supplies	4,498	9,259	0	0	DISASTER RECOVERY FUND
Services And Supplies	16,970,065	18,023,496	38,464,630	38,951,543	E.C.D.
Services And Supplies	640,812	553,733	1,124,859	1,115,493	EMPLOYEE BENEFITS AND SERVICES
Services And Supplies	13	21,528	21,177	25,845	FISH AND GAME
Services And Supplies	324,733,804	335,406,650	384,496,798	399,141,918	GENERAL
Services And Supplies	1,650,000	465,042	388,803	397,731	GENERAL PLAN UPDATE
Services And Supplies	25,964	0	137,316	137,316	GRAZING FEES
Services And Supplies	0	150,276	0	0	HABITAT CONSERVATION
Services And Supplies	1,281,322	1,057,202	1,127,287	1,127,287	J.E.S.D.
Services And Supplies	1,107,313	937,682	709,820	709,820	JUVENILE JUSTICE PROGRAM
Services And Supplies	24,311	871,097	113,297	756,112	L.L.E.B.G.
Services And Supplies	4,704,467	5,148,509	4,784,389	5,963,407	LIBRARY
Services And Supplies	480	0	0	0	MENTAL HEALTH PATIENT FUND
Services And Supplies	2,942,092	1,502,004	4,375,352	4,375,352	MICROGRAPHICS FEES
Services And Supplies	5,502	0	87,856	87,856	OFF-HWY VEHICLE LICENSE FEES
Services And Supplies	856,513	535,513	515,168	553,502	PARK MAINTENANCE AND REPAIRS
Services And Supplies	5,125,180	5,126,141	5,556,357	5,556,357	PRESCHOOL SERVICES
Services And Supplies	0	7,559	85,573	83,860	PROBATION ASSET FORFEITURE
Services And Supplies	346,493	336,391	375,289	375,289	PROPERTY ASSESSMENT
Services And Supplies	1,683	0	0	0	REGIONAL PARKS PROP 12 PROJECT
Services And Supplies	336,929	0	0	0	REGIONAL PARKS PROP 40 PROJECT
Services And Supplies	3,974,600	3,830,078	5,339,678	5,522,397	SHERIFF'S SPECIAL PROJECTS
Services And Supplies	0	0	44,504	44,504	SOUTHWEST BORDER PROSECUTION
Services And Supplies	263,444	602,053	996,850	996,850	SPECIAL AVIATION
Services And Supplies	4,683,422	8,982,737	38,185,049	38,046,528	SPECIAL TRANSPORTATION
Services And Supplies	73,617	139,489	491,964	530,850	SURVEY MONUMENT PRESERVATION
Services And Supplies	0	0	170,730	170,730	TOBACCO SETTLEMENT AGREEMENT
Services And Supplies	1,531,718	1,407,499	3,472,320	3,344,714	TOBACCO TAX
Services And Supplies	30,479,665	32,403,810	57,358,083	74,346,096	TRANSPORTATION
TOTAL SERVICES AND SUPPLIES	**407,699,398**	**422,136,654**	**575,488,880**	**611,890,256**	
Data Processing Charges	13,088	14,844	17,946	17,946	AGING AND ADULT SERVICES
Data Processing Charges	0	0	3,370	3,370	COMMUTER SERVICES
Data Processing Charges	0	0	3,370	3,370	COUNTY TRAIL SYSTEM
Data Processing Charges	317	145	4,418	4,418	CSA - DS
Data Processing Charges	16,218	23,453	28,238	28,238	DA SPECIAL PROJECTS
Data Processing Charges	45,171	49,817	59,593	59,593	E.C.D.
Data Processing Charges	0	0	24,434	24,434	EMPLOYEE BENEFITS AND SERVICES
Data Processing Charges	11,496,676	14,333,117	15,904,748	15,904,748	GENERAL
Data Processing Charges	104,199	94,502	111,841	111,841	J.E.S.D.
Data Processing Charges	45,231	3,573	48,703	48,703	JUVENILE JUSTICE PROGRAM
Data Processing Charges	98,281	112,736	135,571	135,571	LIBRARY
Data Processing Charges	0	0	5,898	5,898	MICROGRAPHICS FEES
Data Processing Charges	99,972	97,557	104,798	104,798	PRESCHOOL SERVICES
Data Processing Charges	0	0	21,906	21,906	PROPERTY ASSESSMENT
Data Processing Charges	0	0	16,851	16,851	SHERIFF'S SPECIAL PROJECTS
Data Processing Charges	167,821	204,873	236,007	236,007	TRANSPORTATION
TOTAL DATA PROCESSING CHARGES	**12,086,775**	**14,934,617**	**16,727,692**	**16,727,692**	

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 9

COUNTY OF SAN BERNARDINO
BUDGET UNIT FINANCING USES DETAIL
FOR FISCAL YEAR 2007

FINANCING USES CLASSIFICATION (1)	FY 2005 ACTUAL (2)	FY 2006 ACTUAL (3)	FY 2007 RECOMMENDED BY CAO (4)	FY 2007 APPROVED/ ADOPTED (5)	FUND (6)
Other Charges	2,522,241	3,648,263	2,901,412	2,944,955	AGING AND ADULT SERVICES
Other Charges	0	1,575,000	9,522,500	11,273,500	CAPITAL IMPROVEMENTS
Other Charges	24,942	21,783	35,000	35,000	CHINO OPEN SPACE PROJECT
Other Charges	1,640,237	1,909,571	3,925,350	3,884,592	CSA - DS
Other Charges	28,334	0	0	0	DISASTER RECOVERY FUND
Other Charges	649,595,568	530,691,932	665,167,329	665,334,629	GENERAL
Other Charges	4,161,638	4,096,217	4,417,444	4,578,825	J.E.S.D.
Other Charges	1,326	890	612	612	JUVENILE JUSTICE PROGRAM
Other Charges	115,825	849,235	178,292	178,292	LIBRARY
Other Charges	6,493,206	6,501,665	5,945,276	6,250,844	PRESCHOOL SERVICES
Other Charges	81,881	1,500	212,425	212,425	SPECIAL TRANSPORTATION
Other Charges	0	0	0	4,000,000	TOBACCO SETTLEMENT AGREEMENT
Other Charges	533,803	993,970	2,111,847	4,310,982	TRANSPORTATION
TOTAL OTHER CHARGES	**665,199,001**	**550,290,026**	**694,417,487**	**703,004,656**	
Land	0	2,666,186	4,870,420	4,870,420	CSA - DS
Land	0	369	0	0	REGIONAL PARKS PROP 40 PROJECT
Land	0	300,000	0	0	SPECIAL AVIATION
Land	0	0	0	2,500,000	TRANSPORTATION
TOTAL LAND	**0**	**2,966,554**	**4,870,420**	**7,370,420**	
Improvements to Land	1,452,950	300,590	25,163	25,163	BOATING GRANT - MOABI REGIONAL
Improvements to Land	101,310	730,585	1,629,388	1,629,388	REGIONAL PARKS PROP 12 PROJECT
Improvements to Land	675,559	0	700,000	700,000	REGIONAL PARKS PROP 40 PROJECT
Improvements to Land	7,438,141	3,639,322	33,074,176	33,281,645	SPECIAL AVIATION
TOTAL IMPROVEMENTS TO LAND	**9,667,959**	**4,670,497**	**35,428,727**	**35,636,196**	
Structures & Improvements to Structures	19,326,037	69,304,232	124,925,231	176,691,712	CAPITAL IMPROVEMENTS
Structures & Improvements to Structures	19,195	0	147,346	147,346	GENERAL
Structures & Improvements to Structures	94,618	0	25,000	25,000	LIBRARY
Structures & Improvements to Structures	0	0	548,500	548,500	MICROGRAPHICS FEES
Structures & Improvements to Structures	(7,163)	0	0	0	PRESCHOOL SERVICES
Structures & Improvements to Structures	403,759	973,000	399,934	399,934	REGIONAL PARKS PROP 12 PROJECT
Structures & Improvements to Structures	1,084,903	64,208	2,037,215	2,037,215	REGIONAL PARKS PROP 40 PROJECT
Structures & Improvements to Structures	8,000	0	125,000	125,000	SHERIFF'S SPECIAL PROJECTS
Structures & Improvements to Structures	197,872	36,471	620,000	620,000	SPECIAL AVIATION
Structures & Improvements to Structures	94,196	36,688	530,000	530,000	TRANSPORTATION
TOTAL STRUCTURES & IMPROVEMENTS	**21,221,417**	**70,414,599**	**129,358,226**	**181,124,707**	
Equipment	0	14,388	0	0	CSA - DS
Equipment	7,142	0	0	0	DA SPECIAL PROJECTS
Equipment	0	39,463	0	0	E.C.D.
Equipment	11,221,762	9,162,993	4,770,145	5,718,059	GENERAL
Equipment	0	0	16,000	16,000	GENERAL PLAN UPDATE
Equipment	50,000	0	0	0	J.E.S.D.
Equipment	21,568	0	148,821	148,821	L.L.E.B.G.
Equipment	24,626	7,854	150,000	150,000	LIBRARY
Equipment	721,633	270,468	1,242,000	1,242,000	MICROGRAPHICS FEES
Equipment	0	0	45,000	45,000	OFF-HWY VEHICLE LICENSE FEES
Equipment	63,075	10,769	137,600	137,600	PARK MAINTENANCE AND REPAIRS
Equipment	0	67,163	0	0	PRESCHOOL SERVICES
Equipment	2,358,958	2,031,653	3,080,021	2,963,757	SHERIFF'S SPECIAL PROJECTS
Equipment	0	0	80,000	80,000	SPECIAL AVIATION
Equipment	0	8,246	0	0	SPECIAL TRANSPORTATION
Equipment	317,656	259,399	785,500	785,500	TRANSPORTATION
TOTAL EQUIPMENT	**14,786,419**	**11,872,397**	**10,455,087**	**11,286,737**	
Vehicles	0	59,828	0	0	COMMUTER SERVICES
Vehicles	40,277	0	0	0	COUNTY TRAIL SYSTEM
Vehicles	0	0	0	80,000	DA SPECIAL PROJECTS
Vehicles	5,371,617	5,070,984	5,834,789	7,208,567	GENERAL
Vehicles	81,796	0	0	0	OFF-HWY VEHICLE LICENSE FEES
Vehicles	217,809	96,118	611,000	611,000	SHERIFF'S SPECIAL PROJECTS
Vehicles	0	0	50,000	50,000	SPECIAL AVIATION
Vehicles	3,514,825	1,193,390	2,767,000	2,767,000	TRANSPORTATION
TOTAL VEHICLES	**9,226,325**	**6,420,320**	**9,262,789**	**10,716,567**	
Lease Purchase - Equipment	252,318	206,244	271,138	271,138	GENERAL
Lease Purchase - Equipment	880,312	925,083	1,475,000	1,475,000	TRANSPORTATION
TOTAL LEASE PURCHASE - EQUIPMENT	**1,132,631**	**1,131,327**	**1,746,138**	**1,746,138**	
Capitalized Software	4,531,810	22,395	0	1,000,000	GENERAL
Capitalized Software	0	48,575	0	0	PARK MAINTENANCE AND REPAIRS
TOTAL CAPITALIZED SOFTWARE	**4,531,810**	**70,970**	**0**	**1,000,000**	

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 9

COUNTY OF SAN BERNARDINO
BUDGET UNIT FINANCING USES DETAIL
FOR FISCAL YEAR 2007

FINANCING USES CLASSIFICATION (1)	FY 2005 ACTUAL (2)	FY 2006 ACTUAL (3)	FY 2007 RECOMMENDED BY CAO (4)	FY 2007 APPROVED/ ADOPTED (5)	FUND (6)
Operating Transfers Out	127,782	111,381	167,000	167,000	BIRTH & DEATH CERTIFICATE SURCHARGE
Operating Transfers Out	191	0	0	0	CAJON DUMP SITE CLEANUP
Operating Transfers Out	124,187	6,441,900	0	0	CAPITAL IMPROVEMENTS
Operating Transfers Out	0	0	12,389,998	12,756,351	CENTRAL COURTHOUSE - SURCHARGE
Operating Transfers Out	0	6,106,088	0	0	CENTRAL COURTHOUSE SEISMIC
Operating Transfers Out	0	3,000,000	6,021,831	5,482,298	COURTHOUSE FACILITIES - EXCESS 25%
Operating Transfers Out	4,811,371	221,685	29,567,701	29,780,671	CSA - DS
Operating Transfers Out	0	0	100,000	92,039	DISASTER RECOVERY FUND
Operating Transfers Out	379,613	191,171	800,000	1,000,000	DOMESTIC VIOLENCE/CHILD ABUSE
Operating Transfers Out	130,000	130,000	140,518	140,518	DUI/PC 1000 PROGRAM
Operating Transfers Out	1,433,886	1,193,814	1,300,000	1,338,225	E.C.D.
Operating Transfers Out	0	132,572	73,131	74,869	FEDERAL FOREST RESERVE TITLE III
Operating Transfers Out	112,912,368	198,953,514	114,837,096	159,821,689	GENERAL
Operating Transfers Out	400,000	400,000	437,000	437,000	JUST/MUNI ALCOHOL AND DRUG
Operating Transfers Out	0	87,071	0	0	L.L.E.B.G.
Operating Transfers Out	84,764	2,610,961	0	0	LIBRARY
Operating Transfers Out	292,005	304,238	450,000	650,000	MARRIAGE LICENSE FEE PROGRAM
Operating Transfers Out	6,266	0	0	0	MENTAL HEALTH PATIENT FUND
Operating Transfers Out	20,767	938,627	27,900,880	27,900,880	MENTAL HEALTH SERVICES ACT
Operating Transfers Out	145,300	337,314	131,786	131,786	MICROGRAPHICS FEES
Operating Transfers Out	16,000	(3,843)	560,000	547,274	MUSEUM SPECIAL PROJECTS
Operating Transfers Out	0	43,151	256,849	256,849	PARK MAINTENANCE & REPAIRS
Operating Transfers Out	0	560,000	0	0	REDISTRATION FEE PROJECTS
Operating Transfers Out	5,000	23,726	0	0	REGIONAL PARKS PROP 12 PROJECT
Operating Transfers Out	3,204,500	92,143	3,000,000	3,600,000	SHERIFF'S SPECIAL PROJECTS
Operating Transfers Out	3,205,708	440,527	568,162	2,669,068	SPECIAL AVIATION
Operating Transfers Out	1,789,801	1,897,894	2,037,530	2,037,530	STATE - NNA CARRYOVER PROGRAM
Operating Transfers Out	2,465,631	2,864,139	2,981,467	3,417,809	STATE BIO-TERRORISM
Operating Transfers Out	18,633,000	15,000,000	18,933,000	18,933,000	TOBACCO SETTLEMENT AGREEMENT
Operating Transfers Out	0	1,864	0	0	TOBACCO TAX
Operating Transfers Out	0	815,269	0	3,500,000	TRANSPORTATION
Operating Transfers Out	0	48,254	131,786	131,786	UNIFIED PROPERTY SYSTEM
Operating Transfers Out	1,461,237	1,877,750	1,879,422	1,879,422	VECTOR CONTROL PROGRAM
TOTAL OPERATING TRANSFERS OUT	**151,649,376**	**244,821,209**	**224,665,157**	**276,746,064**	
Intra/Inter-Fund Transfers	75,632	112,347	138,181	138,181	AGING AND ADULT SERVICES
Intra/Inter-Fund Transfers	(230,000)	(25,000)	0	0	BOATING GRANT - MOABI REGIONAL
Intra/Inter-Fund Transfers	190	203	12,757	12,757	CALICO MARKETING SERVICES
Intra/Inter-Fund Transfers	130,667	32,206	81,741	81,741	COMMUTER SERVICES
Intra/Inter-Fund Transfers	(255,045)	(174,087)	366,283	366,283	COUNTY TRAIL SYSTEM
Intra/Inter-Fund Transfers	468,730	373,158	4,564,388	4,564,388	CSA - DS
Intra/Inter-Fund Transfers	1,050,559	1,208,035	1,352,717	1,341,393	DA SPECIAL PROJECTS
Intra/Inter-Fund Transfers	2,106,452	1,822,222	6,849,411	6,588,575	E.C.D.
Intra/Inter-Fund Transfers	97,437	89,268	(671,699)	(671,699)	EMPLOYEE BENEFITS AND SERVICES
Intra/Inter-Fund Transfers	(24,822,768)	(24,446,919)	(31,211,722)	(28,708,332)	GENERAL
Intra/Inter-Fund Transfers	(250,000)	53,780	70,280	70,280	GENERAL PLAN UPDATE
Intra/Inter-Fund Transfers	969,500	1,039,182	1,290,476	1,789,413	GLEN HELEN AMPHITHEATRE
Intra/Inter-Fund Transfers	0	0	219,159	219,885	GRAZING FEES
Intra/Inter-Fund Transfers	(200,704)	954,446	1,727,587	1,727,587	J.E.S.D.
Intra/Inter-Fund Transfers	667,563	729,484	804,900	804,900	JUVENILE JUSTICE PROGRAM
Intra/Inter-Fund Transfers	207,977	76,625	85,574	85,574	L.L.E.B.G.
Intra/Inter-Fund Transfers	218,447	190,673	179,352	179,352	LIBRARY
Intra/Inter-Fund Transfers	949,564	1,271,806	1,543,156	1,543,156	MICROGRAPHICS FEES
Intra/Inter-Fund Transfers	4,630	(1,093)	0	0	PARK MAINTENANCE & REPAIRS
Intra/Inter-Fund Transfers	2,609,295	2,734,953	2,949,039	2,949,039	PRESCHOOL SERVICES DEPARTMENT
Intra/Inter-Fund Transfers	0	800	0	0	PROBATION ASSET FORFEITURE
Intra/Inter-Fund Transfers	5,527	5,859	7,259	7,259	PROPERTY ASSESSMENT
Intra/Inter-Fund Transfers	(327)	25,000	0	0	REGIONAL PARKS PROP 12 PROJECT
Intra/Inter-Fund Transfers	(70,000)	0	0	0	REGIONAL PARKS PROP 40 PROJECT
Intra/Inter-Fund Transfers	6,128,735	2,965,382	5,796,312	5,816,812	SHERIFF'S SPECIAL PROJECTS
Intra/Inter-Fund Transfers	122,083	0	118,758	118,758	SPECIAL AVIATION
Intra/Inter-Fund Transfers	(201,778)	(808,985)	2,812,920	2,812,920	SPECIAL TRANSPORTATION
Intra/Inter-Fund Transfers	6,792,989	6,891,758	6,164,567	6,164,567	SUBSTANCE ABUSE
Intra/Inter-Fund Transfers	181,337	645,581	(12,060,932)	(12,060,932)	TRANSPORTATION
TOTAL INTRA/INTER-FUND TRANSFERS	**(3,243,308)**	**(4,233,317)**	**(6,809,536)**	**(4,058,143)**	

STATE CONTROLLER
COUNTY BUDGET ACT

COUNTY BUDGET FORM
SCHEDULE 9

COUNTY OF SAN BERNARDINO
BUDGET UNIT FINANCING USES DETAIL
FOR FISCAL YEAR 2007

FINANCING USES CLASSIFICATION (1)	FY 2005 ACTUAL (2)	FY 2006 ACTUAL (3)	FY 2007 RECOMMENDED BY CAO (4)	FY 2007 APPROVED/ ADOPTED (5)	FUND (6)
Other Financing Uses	0	0	1,352,546	1,352,546	AGING AND ADULT SERVICES
Other Financing Uses	0	0	316,169	351,586	BIRTH & DEATH CERTIFICATE SURCHARGE
Other Financing Uses	0	0	5,099,333	5,371,734	CHINO OPEN SPACE PROJECT
Other Financing Uses	0	0	350,175	290,640	COMMUTER SERVICES
Other Financing Uses	0	0	9,203,077	9,203,077	CSA - DS
Other Financing Uses	0	0	3,696,121	3,301,680	DA SPECIAL PROJECTS
Other Financing Uses	0	0	135,277	172,171	DUI/PC 1000 PROGRAM
Other Financing Uses	0	0	303,824	747,860	EMPLOYEE BENEFITS AND SERVICES
Other Financing Uses	0	0	174,166,738	105,587,038	GENERAL
Other Financing Uses	0	0	645,490	690,538	JUST/MUNI ALCOHOL & DRUG PREV
Other Financing Uses	0	0	73,761	33,258	JUVENILE JUSTICE PROGRAM
Other Financing Uses	0	0	19,616	23,610	L.L.E.B.G.
Other Financing Uses	0	0	54,458	885,732	MENTAL HEALTH SERVICES ACT
Other Financing Uses	0	0	12,412,134	14,077,950	MICROGRAPHICS FEES
Other Financing Uses	0	0	602,500	533,911	PERFORMANCE BASED FINES
Other Financing Uses	0	0	18,697	31,875	REGISTRATION FEE PROJECTS
Other Financing Uses	0	0	3,082,531	3,125,229	SHERIFF'S SPECIAL PROJECTS
Other Financing Uses	0	0	2,351,572	2,353,964	SOUTHWEST BORDER PROSECUTION
Other Financing Uses	0	0	533,631	1,263,336	SPECIAL AVIATION
Other Financing Uses	0	0	3,230,535	3,230,535	STATE - NNA CARRYOVER PROGRAM
Other Financing Uses	0	0	152,543	38,113	SUBSTANCE ABUSE
Other Financing Uses	0	0	1,617,359	6,747,313	TOBACCO SETTLEMENT AGREEMENT
Other Financing Uses	0	0	0	482,652	TOBACCO TAX
Other Financing Uses	0	0	1,967,477	1,720,475	VECTOR CONTROL PROGRAM
TOTAL OTHER FINANCING USES	0	0	221,385,564	161,616,823	
GRAND TOTAL	2,196,737,012	2,329,208,080	3,026,719,685	3,144,174,929	

BUDGET UNIT LISTING

General Fund	
Agriculture/Weights and Measures	AAA AWM
Airports	AAA APT
Architecture and Engineering	AAA ANE
Assessor	AAA ASR
Auditor Controller-Recorder	AAA ACR
Behavioral Health	AAA MLH
Behavioral Health - Alcohol & Drug Services	AAA ADS
Board of Supervisors	AAA BDF
Board of Supervisors - Legislation	AAA LEG
Child Support Services	AAA DCS
Clerk of the Board	AAA CBD
County Administrative Office	AAA CAO
County Administrative Office - Franchise Administration	AAA FRN
County Administrative Office - Health Administration	AAA HCC
County Administrative Office - Joint Powers Leases	AAA JPL
County Administrative Office - Litigation	AAA LIT
County Counsel	AAA CCL
County Museum	AAA CCM
County Schools	AAA SCL
County Trial Courts - Court Facilities Payments to the State	AAA CFP
County Trial Courts - Court Facilities/Judicial Benefits	AAA CTN
County Trial Courts - Drug Court Programs	AAA FLP
County Trial Courts - Grand Jury	AAA GYJ
County Trial Courts - Indigent Defense Program	AAA IDC
County Trial Courts - Trial Court Funding - Maintenance of Effort	AAA TRC
District Attorney - Child Abduction	AAA DOS
District Attorney - Criminal Prosecution	AAA DAT
Economic Development Agency	AAA EDF
Facilities Management	AAA FMD
Facilities Management - Utilities	AAA UTL
Human Resources	AAA HRD
Human Resources - The Center for Employee Health & Wellness	AAA OCH
Human Resources - Unemployment Insurance	AAA UNI
Human Services - Administrative Claim	AAA DPA
Human Services - AFDC - Foster Care	AAB BHI
Human Services - Aging and Adult Svcs - Aging Programs	AAF OOA
Human Services - Aging and Adult Svcs - Public Guardian-Conservator	AAA PGD
Human Services - Aid to Adoptive Children	AAB ATC
Human Services - Aid to Indigents (General Relief)	AAB ATI
Human Services - CalWORKS - 2 Parent Families	AAB UPP
Human Services - CalWORKS - All Other Families	AAB FGR
Human Services - Cash Assistance for Immigrants	AAB CAS
Human Services - Domestic Violence / Child Abuse Services	AAA DVC
Human Services - Entitlement Payments (Childcare)	AAA ETP
Human Services - Kinship Guardianship Assistance Program	AAB KIN
Human Services - Out-of-Home Child Care	AAA OCC
Human Services - Refugee Cash Assistance	AAB CAP
Human Services - Seriously Emotionally Disturbed	AAB SED
Information Services - Application Development	AAA SDD
Land Use Services - Administration	AAA LUS
Land Use Services - Advance Planning	AAA ADV
Land Use Services - Building & Safety	AAA BNS
Land Use Services - Code Enforcement	AAA CEN
Land Use Services - Current Planning	AAA CUR
Land Use Services - Fire Hazard Abatement	AAA WAB

General Fund	
Law & Justice Group Administration	AAA LNJ
Local Agency Formation Commission	AAA LAF
Probation - Administration, Corrections and Detention	AAA PRB
Probation - Court-Ordered Placements	AAA PYA
Public and Support Services Group Administration	AAA PSG
Public Defender	AAA PBD
Public Health	AAA PHL
Public Health - California Children's Services	AAA CCS
Public Health - Indigent Ambulance	AAA EMC
Public Works - Surveyor	AAA SVR
Purchasing	AAA PUR
Real Estate Services	AAA RPR
Real Estate Services - Rents and Leases	AAA RNT
Regional Parks	AAA CCP
Register of Voters	AAA ROV
Sheriff-Coroner	AAA SHR
Treasurer-Tax Collector/Public Administrator	AAA TTC
Veterans Affairs	AAA VAF

Restricted General Funds	
Prop 172 - District Attorney	AAG DAT
Prop 172 - Probation	AAG PRB
Prop 172 - Sheriff	AAG SHR
Realignment - Behavioral Health	AAC HCC
Realignment - Health Services	AAE HCC
Realignment - Social Services	AAD HCC

Special Revenue Funds	
Agriculture/Weights and Measures - California Grazing	SCD ARE
Airports - Chino Airport Commercial Hangars	RCI APT
Arrowhead Regional Medical Center - Archstone Foundation Grant	RMT MCR
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGA MCR
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGB MCR
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGC RMG
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGE MCR
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGF MCR
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGG MCR
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGG RMG
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGI MCR
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGJ MCR
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGK RMG
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGM MCR
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGN MCR
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGQ MCR
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGQ RMG
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGR MCR
Arrowhead Regional Medical Center - Tobacco Tax Funds	RHB RMG
Assessor - State/County Property Tax Administration Program	RCS ASR
Auditor/Controller-Recorder - Micrographics	SDV REC
Auditor/Controller-Recorder - Systems Development	SDW REC
Auditor/Controller-Recorder - Vital Records	SDX REC

Special Revenue Funds	
Behavioral Health - Court Alcohol and Drug Program	SDI MLH
Behavioral Health - Driving Under the Influence Programs	SDC MLH
Behavioral Health - Mental Health Services Act	RCT MLH
Behavioral Health - Proposition 36	RHD MLH
Behavioral Health - State Block Grant Carryover Program	SDH MLH
County Administrative Office - Federal Forest Reserve	SFB CAO
County Administrative Office - Master Settlement Agreement	RSM MSA
County Library	SAP CLB
County Trial Courts - Alternate Dispute Resolution	SEF CAO
County Trial Courts - Courthouse Facility - Excess 25%	RSD CAO
County Trial Courts - Courthouse Seismic Surcharge	RSE CAO
County Trial Courts - Indigent Defense Special Revenue Fund	RMX IDC
District Attorney - Real Estate Fraud	REB DAT
District Attorney - Workers' Compensation Fraud	ROB DAT
District Attorney - Auto Insurance Fraud	RIP DAT
District Attorney - Federal Asset Forfeiture	SDN DAT
District Attorney - Specialized Prosecutions	SBI DAT
District Attorney - State Asset Forfeitures	SBH DAT
District Attorney - Vehicle Fees - Auto Theft	SDM DAT
Economic Development - Community Development and Housing	SAR ECD
Economic Development - Community Development and Housing	SAS ECD
Economic Development - Community Development and Housing	SAT ECD
Economic Development - Community Development and Housing	SAU ECD
Economic Development - Community Development and Housing	SAV ECD
Economic Development - Community Development and Housing	SBA ECD
Economic Development - Community Development and Housing	SBC ECD
Economic Development - Community Development and Housing	SBD ECD
Economic Development - Community Development and Housing	SBE ECD
Economic Development - Community Development and Housing	SBQ ECD
Economic Development - Community Development and Housing	SBR ECD
Economic Development - Community Development and Housing	SBT ECD
Economic Development - Community Development and Housing	SBW ECD
Economic Development - Community Development and Housing	SBZ ECD
Economic Development - Community Development and Housing	SCS ECD
Economic Development - Community Development and Housing	SDJ ECD
Economic Development - Community Development and Housing	SDK ECD
Economic Development - Community Development and Housing	SDR ECD
Economic Development - Community Development and Housing	SEI ECD
Economic Development - Workforce Development	SAC JOB
Fish & Game Commission	SBV CAO
Human Services - AB212 Teacher Stipends	RHE DPA
Human Services - Commuter Services	SDF HRD
Human Services - Employee Benefits & Services	SDG HRD
L&J Group - 2003 Local Law Enforcement Block Grant	SDU LNJ
L&J Group - 2003 US BJA Congressional Mandate Award	SDY LNJ
L&J Group - 2004 Local Law Enforcement Block Grant	SDZ LNJ
L&J Group - 2005 Justice Assistance Grant	SEG LNJ
L&J Group - 2006 Justice Assistance Grant	SFX LNJ
L&J Group - COPS Technology Grant	SEC LNJ
L&J Group - Southwest Border Prosecution Initiative	SWI LNJ
Land Use Services - General Plan Update	RHJ LUS
Land Use Services - Habitat Conservation	RHC PLN
Preschool Services	RSC HPS
Probation - Asset Forfeiture 15%	SYM PRB
Probation - Juvenile Justice Grant Program (AB 1913)	SIG PRG
Probation - Seized Assets	SYN PRB

Special Revenue Funds	
Public Health - Ambulance Performance Based Fines	SDS PHL
Public Health - Bio-Terrorism Preparedness	RPL PHL
Public Health - Vector Control Assessments	SNR PHL
Public Health - Vital Statistics State Fees	SCI PHL
Public Works - Transportation - CALTRANS Contract	SVB TRA
Public Works - Transportation - Etiwanda Interchange Improvement	SVE TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEA TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEB TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEE TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEH TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEJ TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEK TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEL TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEM TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEN TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEO TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEQ TRA
Public Works - Transportation - Regional Development Mitigation Plan	SER TRA
Public Works - Transportation - Regional Development Mitigation Plan	SES TRA
Public Works - Transportation - Regional Development Mitigation Plan	SET TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEU TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEV TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEW TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEY TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEZ TRA
Public Works - Transportation - Regional Development Mitigation Plan	SFA TRA
Public Works - Transportation - Regional Development Mitigation Plan	SFJ TRA
Public Works - Transportation - Regional Development Mitigation Plan	SFK TRA
Public Works - Transportation - Regional Development Mitigation Plan	SFL TRA
Public Works - Transportation - Regional Development Mitigation Plan	SFN TRA
Public Works - Transportation - Regional Development Mitigation Plan	SFR TRA
Public Works - Transportation - Regional Development Mitigation Plan	SFT TRA
Public Works - Transportation - Regional Development Mitigation Plan	SFU TRA
Public Works - Transportation - Regional Development Mitigation Plan	SFW TRA
Public Works - Transportation - Regional Development Mitigation Plan	SGB TRA
Public Works - Transportation - Regional Development Mitigation Plan	SGC TRA
Public Works - Transportation - Regional Development Mitigation Plan	SGK TRA
Public Works - Transportation - Regional Development Mitigation Plan	SGL TRA
Public Works - Transportation - Regional Development Mitigation Plan	SGN TRA
Public Works - Transportation - Regional Development Mitigation Plan	SGO TRA
Public Works - Transportation - Regional Development Mitigation Plan	SGQ TRA
Public Works - Transportation - Regional Development Mitigation Plan	SGT TRA
Public Works - Transportation - Regional Development Mitigation Plan	SGU TRA
Public Works - Transportation - Regional Development Mitigation Plan	SGV TRA
Public Works - Transportation - Regional Development Mitigation Plan	SGW TRA
Public Works - Transportation - Regional Development Mitigation Plan	SGX TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHB TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHC TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHE TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHF TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHH TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHI TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHJ TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHK TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHL TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHM TRA

Special Revenue Funds	
Public Works - Transportation - Regional Development Mitigation Plan	SHN TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHO TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHQ TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHR TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHT TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHU TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHW TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHX TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHY TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHZ TRA
Public Works - Transportation - Regional Development Mitigation Plan	SIA TRA
Public Works - Transportation - Regional Development Mitigation Plan	SIB TRA
Public Works - Transportation - Regional Development Mitigation Plan	SIC TRA
Public Works - Transportation - Regional Development Mitigation Plan	SID TRA
Public Works - Transportation - Facilities Development	SWA TRA
Public Works - Transportation - Facilities Development	SWB TRA
Public Works - Transportation - Facilities Development	SWC TRA
Public Works - Transportation - Facilities Development	SWD TRA
Public Works - Transportation - Facilities Development	SWE TRA
Public Works - Transportation - Facilities Development	SWF TRA
Public Works - Transportation - Facilities Development	SWG TRA
Public Works - Transportation - Facilities Development	SWH TRA
Public Works - Transportation - Facilities Development	SWJ TRA
Public Works - Transportation - Facilities Development	SWM TRA
Public Works - Transportation - Facilities Development	SWN TRA
Public Works - Transportation - Facilities Development	SWO TRA
Public Works - Transportation - Facilities Development	SWQ TRA
Public Works - Transportation - Facilities Development	SWX TRA
Public Works - Transportation - Facilities Development	SWY TRA
Public Works - Transportation - Facilities Development	SWZ TRA
Public Works - Transportation - Facilities Development	SXL TRA
Public Works - Transportation - Facilities Development	SXM TRA
Public Works - Transportation - Facilities Development	SXN TRA
Public Works - Transportation - Facilities Development	SXP TRA
Public Works - Transportation - Facilities Development	SXQ TRA
Public Works - Transportation - Facilities Development	SXR TRA
Public Works - Transportation - Facilities Development	SXS TRA
Public Works - Transportation - Facilities Development	SXT TRA
Public Works - Transportation - High Desert Corridor Project	SWL TRA
Public Works - Transportation - Measure I Funds	RRR TRA
Public Works - Transportation - Measure I Funds	RRS TRA
Public Works - Transportation - Measure I Funds	RRT TRA
Public Works - Transportation - Measure I Funds	RRU TRA
Public Works - Transportation - Measure I Funds	RRV TRA
Public Works - Transportation - Measure I Funds	RWR TRA
Public Works - Transportation - Measure I Funds	RWS TRA
Public Works - Transportation - Measure I Funds	RWT TRA
Public Works - Transportation - Measure I Funds	RWU TRA
Public Works - Transportation - Measure I Funds	RWV TRA
Public Works - Transportation - Measure I Funds	SWR TRA
Public Works - Transportation - Measure I Funds	SWS TRA
Public Works - Transportation - Measure I Funds	SWT TRA
Public Works - Transportation - Measure I Funds	SWU TRA
Public Works - Transportation - Measure I Funds	SWV TRA
Public Works - Transportation - Measure I Funds	SWW TRA

Special Revenue Funds	
Public Works - Transportation - Road Operations	SAA TRA
Public Works - Transportation - Road Operations	SVF TRA
Public Works - Transportation - Road Operations	SVJ TRA
Public Works - Transportation - Road Operations	SVK TRA
Public Works - Transportation - Road Operations	SVL TRA
Public Works - Transportation - Road Operations	SVM TRA
Public Works - Survey Monument Preservation	SBS SVR
Regional Parks - Moabi Regional Parks Boat Launching Facility	RTP CCP
Regional Parks - Off-Highway Vehicle License Fee	SBY AMS
Regional Parks - Park Maintenance/Development	SPR CCR
Regional Parks - Proposition 12 Projects	RKL RGP
Regional Parks - Proposition 40 Projects	RKM RGP
Sheriff-Coroner - Aviation	SCE SHR
Sheriff-Coroner - CAL-ID Program	SDA SHR
Sheriff-Coroner - Capital Project Fund	SQA SHR
Sheriff-Coroner - Contract Training	SCB SHR
Sheriff-Coroner - COPSMORE Grant	SDE SHR
Sheriff-Coroner - Court Services Auto	SQR SHR
Sheriff-Coroner - Court Services Technology	SQT SHR
Sheriff-Coroner - Federal Seized Assets (DOJ)	SCK SHR
Sheriff-Coroner - Federal Seized Assets (Treasury)	SCO SHR
Sheriff-Coroner - High Intensity Drug Traffic Area	SCN SHR
Sheriff-Coroner - IRNET Federal	SCF SHR
Sheriff-Coroner - IRNET State	SCX SHR
Sheriff-Coroner - Public Gatherings	SCC SHR
Sheriff-Coroner - Search and Rescue	SCW SHR
Sheriff-Coroner - State Seized Assets	SCT SHR
Sheriff-Coroner - Vehicle Theft Task Force	SCL SHR
Treasurer-Tax Collector/Public Administrator - Redemption Maintenance	SDQ TTX
Treasurer-Tax Collector/Public Administrator - Unified Property Tax System	SVA TTC

Capital Improvement Funds	
Capital Improvements and Maintenance	CJV CIP
Hi-Desert Juvenile Facility	CJS CIP

Enterprise Funds	
Arrowhead Regional Medical Center	EAD MCR
County Administrative Office - Medical Center Lease Payment	EMD JPL
County Museum - Museum Store	EMM CCR
Public Works - Solid Waste Management - Environmental	EAL SWM
Public Works - Solid Waste Management - Environmental Mitigation	EWD SWM
Public Works - Solid Waste Management - Operations	EAA SWM
Public Works - Solid Waste Management - Operations	EWC SWM
Public Works - Solid Waste Management - Operations	EWE SWM
Public Works - Solid Waste Management - Site Closure Maintenance	EAB SWM
Public Works - Solid Waste Management - Site Enhancement/Expansion/Acquistion	EAC SWM
Regional Parks - Camp Bluff Lake	EME CCP
Regional Parks - Snack Bars	EMO CCR
Regional Parks - Snack Bars	EMP CCR
Regional Parks - Snack Bars	EMT CCR

Internal Service Funds	
Auditor/Controller-Recorder - Records Management	IRM ACR
Fleet Management - Garage	ICB VHS
Fleet Management - Motor Pool	IBA VHS
Information Services - Computer Operations	IAJ COD
Information Services - Computer Operations	IAJ CSB
Information Services - Computer Operations	IAJ DDP
Information Services - Computer Operations	IAJ DEK
Information Services - Computer Operations	IAJ FIS
Information Services - Computer Operations	IAJ GMS
Information Services - Computer Operations	IAJ SSD
Information Services - Computer Operations	IAJ TPS
Information Services - Computer Operations	IAJ WAN
Information Services - Network Services	IAM DTS
Information Services - Network Services	IAM FSC
Information Services - Network Services	IAM MHZ
Information Services - Network Services	IAM NMC
Information Services - Network Services	IAM TOP
Purchasing - Mail/Courier Services	IAY PUR
Purchasing - Printing Services	IAG PUR
Purchasing - Surplus Property and Storage Operations	IAV PUR
Risk Management - Insurance Programs	IAA RMG
Risk Management - Insurance Programs	IAB RMG
Risk Management - Insurance Programs	IAD RMG
Risk Management - Insurance Programs	IAE RMG
Risk Management - Insurance Programs	IAF RMG
Risk Management - Insurance Programs	IAH RMG
Risk Management - Insurance Programs	IAI RMG
Risk Management - Insurance Programs	IAL RMG
Risk Management - Insurance Programs	IAN RMG
Risk Management - Insurance Programs	IAO RMG
Risk Management - Insurance Programs	IAQ RMG
Risk Management - Insurance Programs	IAR RMG
Risk Management - Insurance Programs	IAS RMG
Risk Management - Insurance Programs	IAT RMG
Risk Management - Insurance Programs	IAU RMG
Risk Management - Insurance Programs	IAW RMG
Risk Management - Insurance Programs	IAX RMG
Risk Management - Insurance Programs	IBB RMG
Risk Management - Insurance Programs	IBC RMG
Risk Management - Insurance Programs	IBD RMG
Risk Management - Insurance Programs	IBF RMG
Risk Management - Insurance Programs	IBG RMG
Risk Management - Insurance Programs	IBH RMG
Risk Management - Insurance Programs	IBI RMG
Risk Management - Insurance Programs	IBK RMG
Risk Management - Insurance Programs	IBL RMG
Risk Management - Insurance Programs	IBM RMG
Risk Management - Insurance Programs	IBR RMG
Risk Management - Insurance Programs	IBS RMG
Risk Management - Insurance Programs	IMM RMG
Risk Management - Insurance Programs	ISB RMG
Risk Management - Insurance Programs	IXX RMG
Risk Management - Operations	IBP RMG

BUDGET BOOK DEFINITIONS

Activity: A component within a fund; usually a specific line of work performed to accomplish a function for which a governmental unit is responsible.

Appropriation: An appropriation is an authority to spend. It represents the authorization from a specific fund to a specific program to make expenditures/incur obligations for a specified purpose and period of time. The budget contains many appropriations or items. These appropriations are limited to one year, unless otherwise specified. An appropriation represents the authorized expenditure limit for a fund/department unit for the year.

Base Budget: This year's base budget represents the prior year approved budget plus mandated cost adjustments such as across-the-board salary increases (MOU), retirement costs, risk management liabilities, and previous year's mid-year Board approved costs.

Budgeted Staffing: The number of equivalent positions funded in the budget unit. Also referred to as full-time equivalent (FTE).

Capital Project Funds: Capital Project Funds are used to account for financial resources designated for the acquisition or construction of major capital facilities other than those financed by Enterprise and Internal Service Funds.

Central Computer: The Central Computer expense category is set up to allocate the Information Services Department's computer charges to departments based on usage. These are countywide costs for computer infrastructure such as email, wide area network, payroll processing, and software/hardware staff support. Each department's Central Computer budget amount is estimated at the beginning of the fiscal year by the Information Services Department and is billed based on that estimate. Next year's budget (2007-08) will be adjusted based upon the actual usage in 2006-07.

Contingencies: An amount set aside within a budget for unforeseen expenditure requirements. Board action must be taken to spend contingency funds and a 4/5 vote is required for approval.

Costs to Maintain Current Program Services: All non-discretionary budget changes that are factored into the base budget: these include the cost of new mandates and negotiated salary increases. The Board of Supervisors approved these costs for the general fund in the County Administrative Office's financing plan.

COWCAP: COWCAP is an acronym for County Wide Cost Allocation Plan. It is the method by which indirect support costs for services such as Human Resources, Payroll, Purchasing, etc. are allocated to departments. It is prepared annually by the County Auditor/Controller-Recorder in accordance with the Office of Management and Budget, Budget Circular A-87, which is the guideline for state and federal reimbursements for indirect costs.

Department: An organizational unit used by county management to group programs of a like nature.

Department Recommended Funded Adjustments: A proposal by the department to change or implement a new program funded through existing resources that is not currently authorized by the Board.

Depreciation: The recording of expiration in the service life of fixed assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy, and obsolescence.

Discretionary Revenue: Revenue not legally designated for a specific purpose or program that can be appropriated at the discretion of the Board of Supervisors.

Employee Health & Productivity Program (EHaP): A modified duty/return to work program that utilizes specialized nurses to obtain effective and timely treatment for injured or ill employees. Overall goals are to return the employee to the workplace as soon as possible and to increase the health and productivity of employees through health promotion and risk reduction programs.

Encumbrance: An obligation placed on an appropriation to pay for goods or services that have been ordered by means of contracts, but not yet received. In other words, the money is tied up. Even though it has not been spent, it cannot be used for any other purpose.

Enterprise Funds: Enterprise Funds are established to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through operational revenues.

Expenditure: Under the current financial resources measurement focus, decrease in net financial resources not properly classified as other financing uses.

Fiscal Year (FY): The County's twelve-month accounting period (July 1 through the following June 30), which varies from the calendar year and the federal fiscal year.

Fixed Asset: An asset of a long-term character such as land, buildings, furniture, and other equipment costing $5,000 or more and having a useful life of one year or more.

Full-time Equivalent (FTE): The number of equivalent positions funded in the budget units. Also referred to as budgeted staffing. An equivalent position is calculated by taking the total number of work hours budgeted for the budget unit (excluding overtime) and dividing by 2088, which represents the total number of hours in a work year.

Function: A group of related activities aimed at accomplishing a major service for which a governmental unit is responsible. This designation is specified by the State Controller. For example: "Public Protection" is the function of the Sheriff's Department.

Fund: A legal unit that provides for the segregation of moneys or other resources in the county treasury for specific activities or obligations in accordance with specific restrictions or limitations. A separate set of accounts must be maintained for each fund to show its assets, liabilities, reserves, and fund balance, as well as its income and expenditures. The assets of a fund may also be placed into separate accounts to provide for limitations on specific fund income or expenditures.

Fund Balance: The excess of assets over liabilities, including the cancellation of prior year encumbrances.

General Fund: The General Fund is the predominate fund for financing county programs. It is used to account for revenues that are not specifically designated to be accounted for by any other fund. The primarily sources of revenue for the general fund are property taxes and other taxes, state and federal aid, current services, and other revenue. The general fund is used as the major funding source for the administrative/executive, economic development, fiscal, human services, law and justice, and public and support services groups.

General Fund Financing: Describes the overall process of administering local cost, which is the amount contributed by the county general fund from its discretionary revenue sources to finance the activities of a department.

Internal Service Funds: Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the governmental unit on a cost reimbursement basis.

Local Cost: Local cost (or general fund financing) is the amount contributed by the county general fund from its discretionary revenue sources to finance the activities of a department.

Memorandum of Understanding (MOU): For budget purposes, the MOU refers to a negotiated and approved labor agreement between the county and an employee labor organization or group that details the salary, benefits, and other conditions of employment.

Mid-year Adjustments: Board approved changes to a department's budget after the adoption of the final budget.

Operating Transfers In/Out: A method of providing financing from one fund to another for the implementation of a project or program.

Other Charges: A category of accounts established for expenditures other than salaries and benefits, services and supplies, and fixed assets. Example: Interest expense, public assistance costs, etc.

Proposed Budget: The working document of the fiscal year under discussion. Approval of this document does not allow expenditures for fixed assets and for new permanent employee positions unless specifically approved by the Board of Supervisors.

Proposition 172 (Prop. 172): A permanent extension of a half-cent Local Public Safety Sales Tax approved by California voters on November 2, 1993. Proceeds of this sales tax must be dedicated to public safety.

Public Service Employee (PSE): PSEs are employees assigned to entry-level positions in a variety of fields and occupations for a limited duration. They are not full-time, regular county employees. PSEs are subject to an expedited recruiting process to accommodate additional workload or to handle one-time special projects. They do not receive the full range of benefits or have the civil service status of regular county employees.

Realignment Funding (Health & Welfare): In 1991-92 the state approved the Health & Welfare Realignment Program that involves a shift of program responsibilities from the state to the counties. This shift is funded through a corresponding shift of dedicated Sales Tax and Vehicle License Fee revenue.

Reimbursements: Amount received as a repayment of the cost of work, or service performed, or of other expenditures made, for or on behalf of another governmental unit or department. Reimbursements represent the recovery of an expenditure and are considered a financing source.

Restricted Financing Funds: Restricted financing funds consist of two restricted financing sources – Prop. 172 and Realignment. Prop. 172 revenue assists in financing the Sheriff, District Attorney, and Probation departments. Realignment assists in financing mental health, social services, and health programs within the County.

Revenue: The addition of cash or other current assets to governmental funds (receipts) which do not increase any liability or reserve and do not represent the recovery of an expenditure, i.e., reimbursements. Generally, revenue is derived from taxes, licenses and fees, or investment earnings. Revenues are deposited in a fund for future appropriation.

SB 90 State-Mandated Local Program: State reimbursements to local governments for the cost of activities required by State legislative and executive acts.

Special Revenue Funds: Special Revenue Funds account for the proceeds of specific sources of revenue whereby the use of such revenue is restricted by law for particular functions or activities of government.

Step Increases: An employee, based upon the completion of the required service hours in their classification, satisfactory work performance, and appointing authority recommendation, may receive step advancements. Step advancements/increases within the base salary range shall be based on two (2) step increments. Each increment is 2.5%.

Transfers: The movement of resources from one fund to another usually for payment of services received.

Unrestricted Net Assets: That portion of net assets that is neither restricted nor invested in capital assets (net of related debt).